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Introduction

The Alabama Housing Finance Authority (“AHFA”) will be administering the Homeowner Assistance Fund (“HAF”) program for the state of Alabama. The HAF program was established to mitigate financial hardship associated with the coronavirus pandemic by providing funds to eligible entities for the purpose of preventing homeowner mortgage delinquencies, defaults, foreclosures, loss of utilities or home energy services, and displacements of homeowners experiencing financial hardship after January 21, 2020 (“Financial Hardship”).

The American Rescue Plan Act (“ARPA”) was signed into law on March 11, 2021, setting aside a total of $1.9 trillion in federal funding for coronavirus pandemic related expenses and needs. Approximately $9.9 billion in federal funding was set aside for states, territories, and tribal governments to administer HAF programs assisting low-to-moderate income homeowners. AHFA has developed this proposed plan (the “Plan”) for evaluation by U.S. Treasury (“Treasury”) outlining the program design and strategy for distribution of Alabama’s $125.6 million allocation.1

States were required to submit a Notice of Funds Request by April 25, 2021 and enter into a Financial Assistance Agreement with Treasury to receive funding. In addition, states were given the option to opt-in and receive 10 percent of their allocation up front to fund and administer a pilot program. The state of Alabama submitted its notice and agreement for their total allocation of $125,695,705. By Act No. 2021-443, the Alabama Legislature appropriated the HAF funds to the Alabama Department of Finance to be subdelegated to AHFA to administer the state program. Additionally, AHFA opted-in for the 10 percent up-front allocation and has chosen to administer a pilot program which will be summarized within the Plan. States are required to submit their implementation plan or a letter outlining when the implementation plan will be submitted. AHFA submitted a letter to Treasury on June 24, 2021 acknowledging its intent to submit the Plan no later than September 30, 2021, pending additional guidance, FAQs, and/or commentary by Treasury regarding the specific regulatory requirements for HAF spending and programing.

AHFA and the state of Alabama stand ready to launch the HAF program upon Treasury’s approval and look forward to assisting the state’s most vulnerable homeowners. AHFA is available to provide additional details or answer questions as needed by Treasury.

2.1 DATA-DRIVEN NEEDS ASSESSMENT

AHFA has conducted a data-driven needs assessment to estimate the impact of the COVID-19 pandemic on homeowners across the state. AHFA obtained data from the U.S. Census Bureau, AHFA’s own servicing portfolio of US Department of Agriculture (“USDA”), Federal Housing Administration (“FHA”), and Department of Veteran Affairs (“VA”) loans, CoreLogic MarketTrends reports for loan performance, and Centers for Disease Control and Prevention indexes to assess the impact on employment rates and income loss for homeowners in the state. As of June 30, 2021, the state of Alabama reported 551,918 COVID cases which has added additional burdens to homeowners in Alabama for those who have not been able to work, experienced death in the family, or assisted with loved ones who contracted COVID-19. According to the U.S. Bureau of Labor Statistics, the state’s unemployment rate peaked at 13 percent. Loss of employment income was reported for 45 percent of households with 37 percent of the total comprised of individuals within Socially Disadvantaged groups.

A socially disadvantaged individual, as defined per U.S. Treasury guidance, are those whose ability to purchase or own a home has been impaired due to diminished access to credit on reasonable terms as compared to others in comparable economic circumstances, based on disparities in homeownership rates in the HAF participant’s jurisdiction as documented by the U.S. Census. The impairment must stem from circumstances beyond their control. Indicators of impairment under this definition may include being a (1) member of a group that has been subjected to racial or ethnic prejudice or cultural bias within American society; (2) resident of a majority-minority Census tract; (3) individual with limited English proficiency; (4) resident of a U.S. territory, Indian reservation, or Hawaiian Home Land, or (5) individual who lives in a persistent-poverty county, meaning any county that has had 20% or more of its population living in poverty over the past 30 years as measured by the three most recent decennial censuses.

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4 U.S. Census Bureau Household Pulse Survey (Week 6)
Housing Discrimination
According to a 2021 survey by the National Association of Realtors the following homebuyers across the nation have experienced discrimination in real estate transactions:5

- Hispanic home buyers (one percent)
- Asian/Pacific Islander home buyers (five percent)
- Black/African American (seven percent)

Additionally, the 2021 Snapshot of Race and Home Buying in America, Native Americans and all other minorities represent only 2% of homebuyers collectively. AHFA recognizes this disparity in homeownership rates and acknowledges that these individuals fall within the definition of socially disadvantaged and will ensure these homeowners are included in targeted outreach efforts.

AHFA recognizes that these individuals fall within the definition of socially disadvantaged and will ensure these homeowners are included in targeted outreach efforts.

Majority-Minority Census Tracts
In addition to total owner-occupied households, AHFA assessed needs across the state by majority-minority census tracts which make up part of the socially disadvantaged population. AHFA obtained data from ACS and compared AMI limit rates per county to determine homeowners that reside in majority-minority census tracts to be 170,619.6 Exhibit 1 depicts the census tracts that are majority-minority populated throughout the state.

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5 National Association of Realtors Research Group “2021 Snapshot of Race and Home Buying in America,” February 2021
6 U.S. Census Bureau's American Community Survey (ACS) 2015-2019 5-year estimates, Table(s) B03002
Limited English Proficiency Households
AHFA inspected data sources from Data USA to identify certain populations with limited English proficiency, noting 3.59% of the population speaks Spanish only, and less than one percent of the population speaks Chinese only, and Korean only. As of 2019, the most prevalent non-English language spoken in the state is Spanish. AHFA understands that individuals in this group are included within the socially disadvantaged group. Exhibit 2 illustrates the composition of non-English speakers within the state where Spanish accounts for 65% of all non-English speakers. AHFA will use this information to inform its public communications, targeted marketing and outreach and program materials.

EXHIBIT 2  COMPOSITION OF NON-NATIVE ENGLISH SPEAKERS

<table>
<thead>
<tr>
<th>Language</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Spanish</td>
<td>65%</td>
</tr>
<tr>
<td>Chinese (Incl. Mandarin, Cantonese)</td>
<td>4.22%</td>
</tr>
<tr>
<td>Vietnamese</td>
<td>2.38%</td>
</tr>
<tr>
<td>French (Incl. Cajun)</td>
<td>2.27%</td>
</tr>
<tr>
<td>Tagalog (Incl. Filipino)</td>
<td>2.15%</td>
</tr>
<tr>
<td>Gujarati</td>
<td>1.42%</td>
</tr>
<tr>
<td>Korean</td>
<td>4.01%</td>
</tr>
<tr>
<td>German</td>
<td>3.08%</td>
</tr>
<tr>
<td>Arabic</td>
<td>1.14%</td>
</tr>
<tr>
<td>Hindi</td>
<td>0.81%</td>
</tr>
<tr>
<td>Hungarian</td>
<td>0.45%</td>
</tr>
<tr>
<td>Italian</td>
<td>0.28%</td>
</tr>
<tr>
<td>Japanese</td>
<td>0.09%</td>
</tr>
<tr>
<td>Indonesian</td>
<td>0.08%</td>
</tr>
<tr>
<td>Korean</td>
<td>0.05%</td>
</tr>
<tr>
<td>Zhejiang</td>
<td>0.03%</td>
</tr>
</tbody>
</table>

Indian Tribes and Reservations
The state of Alabama recognizes the nine tribes within the state: (1) Cher-O-Creek Intra Tribal Indians, (2) Cherokee Tribe of Northeast Alabama, (3) Echota Cherokee Tribe of Alabama, (4) Mache Lower Indian Tribe of Alabama, (5) MOWA Band of Choctaw Indians, (6) Piqua Shawnee Tribe, (7) Poarch Band of Creek Indians, (8) Southeastern Mvskoke Nation, and (9) United Cherokee Ani-Yun-Wiya Nation. Any enrolled citizen of these tribes within the state shall be recognized as Native American. AHFA recognizes these individuals meet the definition of socially disadvantaged and will included in targeted outreach efforts.

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7 Data USA “Non-English Speakers,” August 2021, https://datausa.io/profile/geo/alabama#demographics
AHFA notes that two Indian reservations are in Alabama: (1) Poarch Band of Creek Indians and (2) MOWA Band of Choctaw Indians and have a total of five owner-occupied households\(^8\) and eight owner-occupied households,\(^9\) respectively.

**Persistent Poverty Counties**

Further makeup of the socially disadvantaged population includes homeowners that reside in a persistent poverty county. AHFA obtained data from the Congressional Research Service and identified the following counties as persistent poverty counties: Barbour, Bibb, Bullock, Butler, Choctaw, Conecuh, Dallas, Escambia, Greene, Hale, Lowndes, Macon, Marengo, Monroe, Perry, Pickens, Pike, Sumter, and Wilcox.\(^10\) AHFA assessed the owner-occupied households that are 150\% AMI or less that are included with these counties as shown within Exhibit 3.\(^11\)

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\(^8\) My Tribal Area “Poarch Creek Reservation and Off-Reservation Trust Land, AL-FL,” August 2021, https://www.census.gov/tribal/?st=01&aianihh=2865

\(^9\) My Tribal Area “MOWA Choctaw Reservation (state), AL,” August 2021, https://www.census.gov/tribal/?st=01&aianihh=9240

\(^10\) Congressional Research Service “The 10-20-30 Provision: Defining Persistent Poverty Counties” February 24, 2021

Homeowners who experienced hardships and job loss during this period increased the need for assistance. Pursuant to Treasury guidelines, homeowners with total household income less than 150% AMI, as determined by HUD, is one of the eligibility requirements under the Homeowner Assistance Fund. AHFA incorporated this income limit into the data analysis of the needs assessment when determining target populations and potentially eligible homeowners across the state. AHFA obtained data from the American Community Survey (“ACS”) and identified 1,284,748 owner-occupied households within the state. Of these homeowners, AHFA assessed the income levels per homeowner and by county to determine that 860,233 of the homeowners are 150% AMI or less. Further analysis shows us that of these homeowners that are 150% AMI or less, 162,486 hold mortgages that are in good standing and 26,441 hold troubled loans as detailed in the following Sections. Exhibit 4 below identifies the owner-occupied households that are 150% AMI or less by county for the state.

EXHIBIT 4  OWNER-OCCUPIED HOUSEHOLDS - 150% AMI OR LESS

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**Loan Performance Data**

AHFA recognizes that homeowners may not have experienced delinquencies but have maintained good standing on their mortgages by other means. AHFA obtained ACS data and assessed for borrowers that are 150% AMI and less and noted 162,486 homeowners that have loans in good standing. These homeowners are determined to meet the income requirement and will be assessed for eligibility for prospective mortgage payments.

AHFA assessed homeowner needs across the state and identified 26,441 troubled loans that range from 30 days past due to foreclosure. AHFA obtained FHA data for Real Estate Owned ("REO") properties and determined that 719 properties were foreclosed from January 2020 to May 2021 indicating a portion of the state’s post-foreclosure homes. Exhibit 5 below indicates the breakout of delinquencies by category.

**EXHIBIT 5**

<table>
<thead>
<tr>
<th>Total State Need</th>
</tr>
</thead>
<tbody>
<tr>
<td>30 and 60 days past due</td>
</tr>
<tr>
<td>90+ days past due</td>
</tr>
<tr>
<td>Foreclosures</td>
</tr>
<tr>
<td>Total Need</td>
</tr>
</tbody>
</table>

To further assist homeowners, AHFA assessed the potential for lien extinguishment. Based on an extrapolation of Alabama loans serviced by AHFA, compared to CoreLogic Market Trends data, AHFA identified an estimate of 2,661 (or approximately 10 percent of total need) loans in need of lien extinguishment.

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13 U.S. Census Bureau American Community Survey (ACS) 2015-2019 5-year estimates, Tables B25009, B25010, B19019, Special Reference 102100 (3857), December 2020
14 U.S. Department of Housing and Urban Development’s Real Estate Owned (REO) “FHA Single Family REO Properties for Sale,” July 2021. Foreclosure data includes all foreclosures and post-foreclosures until termination. The state was not able to obtain current data on USDA, VA, and other loan types for post-foreclosure evictions.
16 Atlanta Fed calculations using Black Knight’s McDash Flash daily mortgage performance data (available with a two-day lag), U.S. Census Bureau 2017 FIPS Codes
AHFA assessed the degrees of delinquencies across the state to identify concentrated areas of homeowner needs by county. The below graphic, Exhibit 6, indicates the counties across the state where high rates of delinquencies from 30 days to foreclosures occurred. Delinquency rates were highest in the following counties: Montgomery, Autauga, Elmore, Tuscaloosa, Shelby, St. Clair, Blount, Morgan, Madison, and Limestone.

EXHIBIT 6  DELINQUENCY RATES BY COUNTY
AHFA analyzed information for 26,441 loans as the total state need based on ACS data. Additionally, the state assessed the data as it relates to homeowners with household incomes less than 150% AMI based on the median household size of three (3) persons in owner-occupied dwelling units. AHFA further segmented this population into four (4) target populations:

1. Homeowners with incomes less than 100% AMI (not categorized as socially disadvantaged).
2. Socially disadvantaged homeowners with incomes less than 100% AMI.
3. Socially disadvantaged homeowners with incomes between 100% AMI and 150% AMI; and
4. Homeowners with incomes between 100% AMI and 150% AMI (not categorized as socially disadvantaged).

Of the total 26,441 troubled loans, AHFA determined that approximately 19,283 loans fit into one of the four target populations. Exhibit 7 below shows the breakdown of target populations.

EXHIBIT 7

<table>
<thead>
<tr>
<th>Target Populations</th>
<th>Loan Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Less than 100% AMI (Not Socially Disadvantaged)</td>
<td>8,154</td>
</tr>
<tr>
<td>Less than 100% AMI &amp; Socially Disadvantaged</td>
<td>6,681</td>
</tr>
<tr>
<td>100% - 150% AMI &amp; Socially Disadvantaged</td>
<td>2,003</td>
</tr>
<tr>
<td>100% - 150% AMI (Not Socially Disadvantaged)</td>
<td>2,445</td>
</tr>
<tr>
<td>Potentially Eligible</td>
<td>19,283</td>
</tr>
</tbody>
</table>

17 Area median income varies based on location and household size. ACS data includes income ranges for tract levels but does not include income ranges per household size. Our analysis used the 3-person income limits to estimate the percentage of AMI for households in the ACS data.

18 Target populations were determined based on US Treasury guidance. Our analysis compared household income ranges from 2019 ACS data by county to determine the percent of owner-occupied households that were equal to or less than 150% of AMI for a 3-person household to obtain the number of loans that could be potentially eligible based on income level. Our analysis further segmented all loans equal to or less than 150% AMI into the loans equal to or less than 100% AMI. Our analysis applied this population of loans by income levels to the percentages of homeowners for each county to determine loans included within the socially disadvantaged target groups for 100% - 150% AMI and equal to or less than 100% AMI.

Exhibit 8 shows the makeup of the 19,283 potentially eligible homeowners segmented by income and socially disadvantaged target populations. Of the total state need of 26,441 loans, 73 percent are potentially eligible for assistance.

Each targeted population has been mapped to show the geographic concentration. The first target population is homeowners who are not categorized as socially disadvantaged but have income less than 100% of AMI. Exhibit 9 outlines the concentrated counties within the state where homeowners in this target population are located. Delinquency rates were highest in Jefferson, Madison, Montgomery, and Mobile counties with upwards of 25 percent delinquency rates.
AHFA determined the target population for homeowners with income equal to or less than 100% AMI (based on ACS 2019 data) to assess the need of delinquent loan payment amounts. Exhibit 10 indicates the breakdown of homeowners equal to or less than 100% AMI. Within the total 19,283 potentially eligible loans, 8,154 are included within this target group.

**EXHIBIT 10**

<table>
<thead>
<tr>
<th>Loans</th>
<th>Dollar Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>30 and 60 days past due</td>
<td>$12,892,093</td>
</tr>
<tr>
<td>90+ days past due</td>
<td>$77,980,913</td>
</tr>
<tr>
<td>Foreclosures</td>
<td>$1,819,146</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$92,692,152</strong></td>
</tr>
</tbody>
</table>

Exhibit 11 below depicts potentially eligible homeowners who fall under socially disadvantaged as well as income less than 100% of AMI. Counties holding the highest degrees of delinquencies are Jefferson, Madison, Montgomery, and Mobile with delinquency rates from 17 percent up to 34 percent.

**EXHIBIT 11**

[Map showing homeownership by county, color-coded for delinquency rates]
AHFA determined the target population of socially disadvantaged homeowners with income less than 100% AMI (based on ACS 2019 data) to assess the need of delinquent loan payment amounts. Exhibit 12 indicates the breakdown of socially disadvantaged homeowners with incomes equal to or less than 100% AMI. Within the total 19,283 potentially eligible loans, 6,681 loans are included within this target group.

**EXHIBIT 12**

<table>
<thead>
<tr>
<th>Loans</th>
<th>Dollar Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>30 and 60 days past due</td>
<td>6,507,576</td>
</tr>
<tr>
<td>90+ days past due</td>
<td>77,748,549</td>
</tr>
<tr>
<td>Foreclosures</td>
<td>918,255</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>85,174,380</strong></td>
</tr>
</tbody>
</table>

The third target population to assess is the homeowners who are classified as socially disadvantaged and have incomes between 100% - 150% of AMI. AHFA determined the income levels (based on ACS 2019 data) and overlayed demographic information of these homeowners to determine who would be categorized as socially disadvantaged. Exhibit 13 outlines the counties within the state that show the degrees of need for socially disadvantaged homeowners with income levels between 100% - 150% AMI. Jefferson County has the highest degree of need in the state with 23 other counties that have up to 13 percent delinquency rates.
AHFA determined the target population for socially disadvantaged homeowners with income between 100% - 150% AMI (based on ACS 2019 data) to assess the need of delinquent loan payment amounts. Exhibit 14 indicates the breakdown of need for socially disadvantaged homeowners between 100% - 150% AMI. Within the total 19,283 potentially eligible loans, 2,003 loans are included within this target group.

EXHIBIT 14

<table>
<thead>
<tr>
<th>INCOME LEVELS 100% - 150% AMI</th>
<th>Loans</th>
<th>Dollar Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>30 and 60 days past due</td>
<td>163</td>
<td>$1,950,838</td>
</tr>
<tr>
<td>90+ days past due</td>
<td>1,794</td>
<td>$23,307,428</td>
</tr>
<tr>
<td>Foreclosures</td>
<td>46</td>
<td>$275,274</td>
</tr>
<tr>
<td><strong>Total Need</strong></td>
<td>2,003</td>
<td><strong>$25,533,540</strong></td>
</tr>
</tbody>
</table>

The fourth target population to assess is the homeowners with incomes between 100% - 150% AMI (based on ACS 2019) but are not classified as socially disadvantaged. Exhibit 15 outlines the counties within the state that show the degrees of need for homeowners with income levels between 100% - 150% AMI. Jefferson, Madison, and Shelby counties indicate the highest levels of delinquencies in this group of upwards of 15 percent.

Homeowner Percentage
- Below 7.6%
- 7.6% - 10.2%
- 10.2% - 15.0%
- 15.0% - 22.0%
- 22.0% - 30.4%
- Over 30.4%
AHFA determined the target population for homeowners with income between 100% - 150% AMI (based on ACS 2019 data) to assess the need of delinquent loan payment amounts. Exhibit 16 indicates the breakdown of need for homeowners between 100% - 150% AMI. Within the total 19,283 potentially eligible loans, 2,445 loans are included within this target group.

**EXHIBIT 16**

<table>
<thead>
<tr>
<th>INCOME LEVELS 100% - 150% AMI</th>
<th>Loans</th>
<th>Dollar Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>30 and 60 days past due</td>
<td>322</td>
<td>$3,864,786</td>
</tr>
<tr>
<td>90+ days past due</td>
<td>2,032</td>
<td>$23,377,086</td>
</tr>
<tr>
<td>Foreclosures</td>
<td>91</td>
<td>$545,343</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>2,445</td>
<td><strong>$27,787,215</strong></td>
</tr>
</tbody>
</table>

Based on the preceding data analysis, AHFA has considered 8,684 socially disadvantaged homeowners less than 150% AMI as this population experienced the highest employment income loss during the pandemic. Additionally, within the total 19,283 potentially eligible loans, AHFA identified 10,599 delinquent homeowners not categorized as socially disadvantaged with income levels less than 150% AMI.

**2.2 PUBLIC PARTICIPATION AND COMMUNITY ENGAGEMENT**

Public participation for the proposed HAF plan will be presented for review and comment in a public hearing format and direct solicitation from organizations that primarily serve low-, moderate-income households, members of groups that have been subjected to racial or ethnic prejudice or cultural bias within American society, residents of majority-minority Census tracts, Indian Reservations, persistent poverty counties and individuals with Limited English Proficiency.

The public hearing will be in-person, and will be conducted in a location, format, and time-of-day that are reasonably accessible to all citizens (particularly low-income and moderate-income citizens). Elected officials, public agencies, community groups, and interested parties will be notified of such public hearing(s) via the publication of a notice in a newspaper of general circulation within the state of Alabama, by the posting of a notice on the AHFA website, email message(s) that are sent to interested parties, or by such other manner(s) as may be requested or required. A two (2) week public notice period will be given for such a public hearing, and a public comment period that may last for a minimum period of five (5) days to a maximum period of thirty (30) days will be provided after the conclusion of the public hearing.

To supplement the public hearing, AHFA has already or will directly solicit feedback from HUD housing counseling agencies, legal assistance organizations, local and tribal governments, and homeowner-related trade organizations. The draft HAF will be posted, and these organizations will
be given an opportunity to participate by sending comments directly to AHFA and/or attending and commenting during the public hearing.

AHFA has directly engaged the following organizations:

- HUD Approved Housing Counseling Agencies, such as:
  - Community Service Programs of West Alabama
  - Legal Services of Alabama
  - Community Action Partnership of Huntsville/Limestone & Madison Counties
  - Center for Fair Housing
- Association of County Commissions of Alabama
- Alabama League of Municipalities
- The Alabama Indian Affairs Commission
- Alabama Association of Habitat for Humanity Affiliates

The draft HAF plan will be available to those individuals with Limited English Proficiency and for those with a disability. To achieve this goal, AHFA will post the plan in English, Spanish, Korean and in an Americans with Disabilities Act (“ADA”) accessible format.
3 Program Design

3.1 PROGRAM STRUCTURE

AHFA will administer the HAF plan as Mortgage Assistance Alabama (“MAA”). The program will provide financial assistance for 100 percent of an eligible homeowner’s delinquent mortgage payments, a COVID-19 related forbearance, and all other mortgage-related expenses (including subordinate liens, if applicable), and up to 12-months of future mortgage payment assistance during the time of their eligibility, all subject to a cap (“Program Cap”) of $50,000. The Program also provides funding to assist homeowners with loan modifications and lien extinguishments. The qualifying hardship must have occurred after January 21, 2020.

Program Cap:

Based on historical performance of the Hardest Hit program in the state of Alabama, AHFA determined that the participation rate of applicants was 24% of all eligible homeowners. Taking this rate of participation from Hardest Hit into consideration, AHFA determined that setting $50,000 as the Program Cap will allow the program to best serve eligible borrowers.

The MAA program will consist of two components – Mortgage Payment Assistance, and Loan Modification, each of which is described further below.

1) MORTGAGE PAYMENT ASSISTANCE:

The Mortgage Payment Assistance program is available to eligible homeowners who have a qualifying Financial Hardship, and/or have a COVID-19 related forbearance.

MAA will provide a single payment to a homeowner’s servicer(s) to bring the homeowner current on his or her delinquent mortgage(s) or payoff a COVID-19 related forbearance. The initial payment must fully reinstate the homeowner’s account or pay off the partial claim. If the total amount needed to bring the homeowner current or pay off the partial claim exceeds the Program Cap, the homeowner must provide the necessary shortfall amount, if acceptable to the loan servicer. Once the homeowner is brought current or the partial claim is paid off, MAA may provide monthly mortgage payments to the homeowner’s servicer(s) including principal, interest, and escrow expenses for up to 12 months. However, total assistance for the homeowner may not exceed the Program Cap.
Homeowners who do not have a mortgage or are not past due on their mortgage payments may be eligible if they have experienced a Financial Hardship. MAA may provide monthly mortgage payments to the homeowner’s servicer(s) including principal, interest, and escrow expenses for up to 12 months. However, total assistance for the homeowner may not exceed the Program Cap.

For homeowners in active foreclosure, legal services will be provided if legal representation has not already been retained. Legal and counseling services will not count towards an Applicant’s overall program cap award amount.

2) LOAN MODIFICATION PROGRAM:

The Loan Modification Program is available for homeowners who have an eligible Financial Hardship.

The Loan Modification Program will provide funds to assist homeowners to obtain a loan modification of their mortgage loan or to extinguish the first mortgage. Homeowners eligible for lien extinguishment under the Loan Modification Program must be on a fixed income. A one-time disbursement of funds, not to exceed the Program Cap, will be made to the mortgage servicer to recast the loan, fill a financial gap that limits a homeowner’s eligibility for a loan modification, or to extinguish the first mortgage lien.

Program Exclusions:

The following items represent program exclusions for both the Mortgage Payment Assistance program and the Loan Modification program:

1) Mortgage loans on second homes, vacant properties, or investment properties.
2) Home Affordable Modification Program (HAMP) trial period payments; and
3) Homeowners who are actively participating in another federally funded mortgage assistance program administered by a local housing authority, municipality, or other authorized agency.

The MAA program will not offer utility assistance, such as electric, gas, water, or internet, due to existing assistance programs serving low-, and moderate-income and elderly households in the state of Alabama. Instead, the MAA program will focus the limited HAF funding to provide financial assistance to bring homeowners current on their mortgage and stabilize their housing.
For residents in need of utility assistance, below is a non-exhaustive list of relief programs:

1. **Alabama Low-Income High Energy Assistance Program (LIHEAP)** – This program assists low-income Alabama residents with the high cost of home energy. Funding is provided from the Low-Income Home Energy Assistance Program (LIHEAP) block grant through the U.S. Department of Health and Human Services.

2. **Project SHARE** - A program in partnership with the Salvation Army, Project SHARE helps pay the wintertime energy bills of low-income Alabamians who are age 60 or older and/or disabled. During the summer, people with medical emergencies also may be assisted, if funds are available.

3. **The Alabama Business Charitable Trust Fund** - Alabama Power stockholders created the nonprofit ABC Trust in 1992 to supplement energy assistance efforts. The trust works with local community action agencies to help cover the cost of heating and cooling for low-income families and those struggling with temporary financial problems.

4. **Community Action Association of Alabama** - Represents the twenty (2) community action agencies that provide social services to low- and moderate-income families in all 67 counties of the state of Alabama.

### 3.2 CONTINUED ASSESSMENT OF HOMEOWNER NEEDS

The MAA program will initially target HAF funds to bring eligible homeowners current on their mortgage payments inclusive of principle, interest, and escrow (taxes and insurance, if applicable), and stabilize housing. Although this is the primary focus of the program, AHFA recognizes there are additional homeowner needs throughout the state, therefore, during the first year of the program AHFA will monitor program performance, review additional data as it becomes available and continue to assess the needs of Alabama households.

Continued homeowner assessment will examine needs for:

1. Payment assistance for delinquent property taxes
2. Payment assistance for homeowner, flood, and mortgage insurance
3. Payment assistance for homeowner association fees, liens, condominium association fees or common charges
4. Homeowner Displacement Prevention, including home repairs, overcrowding alleviation and title clearance
5. Reverse Mortgage Assistance

At the conclusion of additional homeowner needs assessments, and the availability of funds, AHFA will determine the addition or subtraction of program design elements.
3.3 ELIGIBILITY REQUIREMENTS

Pursuant to Treasury guidelines, AHFA will assess the eligibility of all applicants based on the prescribed requirements below.

Homeowner Eligibility

To qualify as an eligible homeowner, the homeowner must:
1. Provide written attestation to having experienced a Financial Hardship, and describe the nature of the Financial Hardship (for example, job loss, reduction in income, or increased costs due to healthcare or the need to care for a family member); and
2. Have a total household income less than 150% AMI as determined by HUD.

Mortgage Eligibility

To qualify as an eligible mortgage, the mortgage must be a:
1. First Mortgage
2. Second Mortgage
3. Loan Secured by Manufactured Housing (Real Estate or Dwelling)
4. Contracts for Deed or Land Contract

Income Determination and Verification Requirements

For the purposes of determining income eligibility, AHFA will use HUD’s definition of “annual income” as defined in 24 CFR §5.609.

AHFA will utilize one of two approaches for a homeowner’s income eligibility determination:
1. Written attestation together with supporting documentation. The homeowner will provide a written attestation as to household income together with supporting documentation of income including, but not limited to paystubs, W-2s, or other wage statements, IRS Forms (1040, 1065, 1099), tax filings, depository institution statements demonstrating regular income, or a written attestation from an employer; or
2. Written attestation plus a reasonable fact-specific proxy for household income. The homeowner will provide a written attestation as to household income, and AHFA will use a proxy for the homeowner’s income verification. If the household is in a census tract with any of the following distress and/or low-income designations, the household will be presumed to meet income verification requirements:
   a. FHFA Duty to Serve designations of Areas of Concentrated Poverty.
   b. FFIEC designations of distressed, underserved, poverty, remote rural and/or unemployment.
   c. HUD designations of Racial and/or Ethnic Areas of Concentrated Poverty; or
d. HUD designations of Qualified Census Tracts for use in the Low-Income Housing Tax Credit ("LIHTC") Program.

AHFA may provide waivers or exceptions to these documentation requirements, as reasonably necessary, to accommodate extenuating circumstances, such as disabilities, practical challenges related to the pandemic or a lack of technological access by homeowners when alternative documentation or income verification is not available. AHFA will make the required income determination based on alternative documentation.

3.4 TARGETING AND PRIORITIZATION

AHFA will target and prioritize funding to the following populations through the allocation of the budget for each group. AHFA will assign 60 percent of the program budget for applications where household income is less than 100% of AMI. AHFA will prioritize the remaining percentage of the program budget for applications where:

1. Household income is greater than 100% of AMI but less than 150% AMI and are Socially Disadvantaged; or
2. Have a mortgage from FHA, VA, or USDA.

3.5 APPLICATION PROCESS

A secure portal will be provided for intake of homeowner applications. The portal will allow interested homeowners to access and apply on their own, or complete certain portions of the application via phone through a call center. AHFA will also support a paper application process for those homeowners needing that accommodation. Regardless of the chosen method, each applicant will experience a user-friendly and easily digestible application process. AHFA will leverage our extensive experience in other housing programs in designing an application to meet compliance and eligibility criteria, while working to reduce the documentation burden to the applicant, as recommended by Treasury. The application processing team will evaluate and review applications as they are submitted. Applicants will be contacted directly should additional documentation or explanation be needed to process the application.

3.6 PAYMENT PROCESS

Payments from the MAA program will be made in the form of a grant on behalf of the homeowners directly to loan servicers and other entities, depending on the type of expenditure. AHFA plans to use the Common Data File ("CDF") to communicate with servicers and validate the loan information. AHFA has significant experience with the CDF from the Hardest Hit Fund ("HHF") program and intends to leverage that experience for the MAA payment process.
3.7 MARKETING AND OUTREACH EFFORTS

AHFA understands that a broad and comprehensive marketing and outreach campaign will be necessary to effectively target eligible homeowners across the state. AHFA intends to build and maintain a dedicated MAA website and social media presence to disseminate information and materials. These resources will be accessible to those homeowners with limited English proficiency, such as Spanish, Korean and to those individuals with a disability. To support the digital marketing and outreach campaign, AHFA intends to utilize paid and earned media, including advertisements on television, radio, print media, as well as direct mail and advertising. AHFA will also engage its community partners, such as community development corporations, housing counseling agencies, credit union associations and/or trade associations to further disseminate information on the MAA program.

To ensure the MAA program reaches targeted populations, AHFA will take an additional step by providing program materials in multiple languages and accessible formats, such as Spanish and Korean and formats accessible to those with a disability, conducting additional outreach and marketing efforts, such as information dissemination through strategic partnerships, local information sessions, mobile or remote intake drives, to the following groups and geographic areas:

1. Strategic outreach through partnerships with organizations that have historically served low-, and moderate-income populations, and socially disadvantaged populations,
2. Additional outreach to targeted geographic areas, including:
   a. Majority-minority Census tracts,
   b. Persistent poverty counties, and
   c. Indian reservations

3.8 BEST PRACTICES AND COORDINATION WITH HAF PARTICIPANTS

AHFA will leverage its successful experience with the HHF program, in addition to its extensive experience administering other affordable housing finance programs for single- and multifamily housing programs. Additionally, AHFA has been participating in regular coordination conference calls with the National Council of State Housing Agencies and other State Housing Finance Agencies.
Performance Goals

AHFA will leverage the MAA program funds to reduce the number of mortgages in forbearance, delinquent and in default, provide mortgage payment assistance, and provide loan modifications for low-to-moderate income households and socially disadvantaged populations. To measure these outcomes, AHFA will track performance through the evaluation of households served and dollar amount of assistance committed towards the following measures:

<table>
<thead>
<tr>
<th>Program Design Element</th>
<th>Metric</th>
<th>Goal</th>
</tr>
</thead>
</table>
| **Mortgage Payment and Reinstatement Assistance** | Number of homeowners assisted.  
  - Number of homeowners assisted with income less than 100% AMI.  
  - Number of socially disadvantaged homeowners assisted.  
  - Dollar amount of mortgage payment assistance provided.  
  - Dollar amount provided to homeowners with income less than 100% AMI  
  - Dollar amount provided to socially disadvantaged homeowners.  
  - Number of mortgages reinstated  
  - Dollar amount paid for mortgage reinstatement  
  - Number of days spent to provide assistance | Assist 3,000 homeowners  
  - Assist 1,300 LMI homeowners  
  - Assist 1,400 socially disadvantaged homeowners  
  - Commit $70M dollars of mortgage payment assistance  
  - $42M dollars to LMI  
  - $28M dollars to socially disadvantaged  
  - 45 days to provide assistance |
| **Mortgage Principal and Interest Rate Reduction Assistance** | Number of mortgages refinanced  
  - Homeowners with income less than 100% AMI  
  - Socially disadvantaged homeowners  
  - Dollar amount paid for mortgage refinance  
  - Dollar amount provided to homeowners with income less than 100% AMI  
  - Dollar amount provided to socially disadvantaged homeowners | Assist 1,300 homeowners  
  - Assist 500 LMI homeowners  
  - Assist 600 socially disadvantaged homeowners  
  - Commit $30M dollars to refinance mortgages  
  - $18M for mortgage refinancing for homeowners with income less than 100% AMI  
  - $12M for mortgage refinancing for socially disadvantaged homeowners |
| **Homeowner Displacement Prevention** | Number of mortgages in foreclosure prevented | Prevent 400 homeowner foreclosures |

The MAA program, utilizing HAF dollars, could reduce the total state homeowner delinquencies by up to 27 percent. Additionally, AHFA’s Plan is projected to reduce loan delinquencies for the potentially eligible homeowners (based on income requirements) by up to 46 percent.
Readiness

Since 1980, AHFA has been creating housing opportunities for low-to-moderate income households in Alabama through the affordable financing of single- and multifamily housing. AHFA provides capital, technical expertise, builds private and public partnerships, matching AHFA resources with those of lenders, builders, local governments, and housing developers throughout the state. AHFA has an experienced staff and a history of successfully implementing housing programs in collaboration with other Alabama state agencies and external partners. The implementation and execution of the MAA program will include a combination of AHFA employees and outside contractors.

5.1 STAFFING AND SYSTEMS

In addition to its internal staffing, AHFA has engaged HORNE LLP (“HORNE”) and HOTB Software Solutions, LLC (“HOTB”) to assist in the program planning and administration. Both HORNE and HOTB have been working closely with AHFA to develop the Plan and configure the system to prepare for program launch. HORNE will be responsible for certain functions in the program administration, while HOTB will provide the system solution for the program, which will be CounselorDirect. CounselorDirect will also be used for the pilot program. The call center will utilize Five9 system, which is described further below. Staff has been hired and trained for the pilot program and will remain for the larger program. Additional staff will be trained and dedicated to the program prior to the launch of the larger program.

5.2 PROGRAM ADMINISTRATION

AHFA will utilize staff from within the agency for the underwriting, CDF, and payment processes. The staff assigned to these functions have significant and relevant experience administering the state’s HHF program, which will provide immediate value to the MAA program.

HORNE will provide case management staff for the MAA program. HORNE has over 15 years of experience in administering federal funding, including relevant experience in administering housing programs as well as experience in federal funding related to the coronavirus pandemic. With over 1,900 employees, HORNE stands ready to deploy resources immediately and ramp up resources as the program needs demand. HORNE has already deployed a team of project management and subject matter experts to assist AHFA in development of the Plan and pilot program.

Standard Operating Procedures (“SOPs”) are being finalized for the pilot program. The SOPs for the pilot program are the starting point for the larger program. Program Management is actively developing the SOPs for the larger program in preparation of training and launch of the program,
which will continue to be finalized as additional guidance is provided by Treasury. The team is prepared to finalize or modify SOPs quickly based on feedback or comments received from Treasury.

5.3 CALL CENTER

HORNE will manage the call center for the MAA program. Professional, compassionate, and empathetic service is a top priority for the call center and for customer service management. A turnkey solution, including a robust cloud contact technology – Five9 – has been deployed for the program. Launching the call center prior to the commencement of the MAA program allows potential applicants and interested parties to have early access to program information.

Five9 is a proven technology solution that can route, manage, and provide reporting data for all contacts each day. The system’s capacity is only limited by the number of Customer Service representatives (“CSR”) answering calls. HORNE has significant experience with Five9 from similar programs, allowing the team to use best practices in configuring and launching the solution for the MAA program.

CSRs have received extensive training prior to the call center launch, which included training on high quality and empathetic customer service, the Five9 system, and initial information on the program. As the program requirements mature, additional training will be provided on the program guidelines. The CSRs will also be trained on CounselorDirect prior to launch of the pilot program.

Staffing levels were determined based on HORNE’s experience in other federally funded coronavirus relief programs as well as anticipated call volumes. The current staffing model can support up to 600 calls per day. The Five9 technology has the capability of tracking call volume and anticipating staffing levels based on call volume. The call center manager will be closely monitoring the volumes to determine if staffing levels are appropriate to meet the demand.

5.4 APPLICATION PROCESSING

Application processing will be supported by a team of CSRs, case managers, as described above, and underwriters. Staffing levels were estimated based on the number of anticipated applications but will be scaled to meet the demands of the program as additional data becomes available.

Training for the pilot program is set to begin in early August, which includes training on CounselorDirect and SOPs, as well as extensive training on the program details and overall HAF guidance released by Treasury. As the program matures and the Plan is approved by Treasury, the project management team will work to modify training material, as necessary. Best practices from the pilot program as well as other relevant programs, such as HHF, are being used in the development of training material. Once the training materials are finalized for the larger program,
the team will go through an additional training for any additions and modifications from the pilot program.

5.5 SYSTEM SOLUTION

AHFA has chosen HOTB as the software provider, utilizing CounselorDirect, for the MAA program implementation. Established in 2008, HOTB Software Solutions is the leading software provider for HAF programs, Emergency Rental Assistance programs and the HHF. With more than a decade of experience, HOTB systems have appropriated more than $6 billion in program assistance across 14 state government agencies. Through its digital solution, HOTB facilitates online intake, application processing, underwriting, grant award, stakeholder communication, CDF automation, cash management, payment processing and reporting.

CounselorDirect will be used for the Pilot Program. AHFA and HORNE will have received training on the operation of the CounselorDirect software for the Pilot Program. Additional training will be provided prior to go-live for the additional resources added to the team. Training delivery will be provided by CounselorDirect.

5.6 PILOT PROGRAM

AHFA is currently administering several single- and multifamily affordable housing programs, in addition to successfully administering the HHF program. It will leverage this experience and knowledge to stand up the MAA Pilot Program. AHFA will monitor throughout the pilot program period to determine if any program design modifications are needed. The MAA Pilot Program, applying program requirements established for the statewide MAA program, will serve Alabama loans currently serviced by AHFA, totaling 26,441 loans.

CounselorDirect, as described in previous sections, is the system of record for the pilot program. As the pilot program continues, we will use best practices to shape the upcoming programs and remaining system development. Using CounselorDirect to administer the pilot program allows the program administration team to become experts at the system and fine tune policies and procedures leading to significant efficiencies for the larger program launch.
## Administrative & Program Budget

### Total Program Allocation

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<tr>
<th>Description</th>
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<tr>
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<td>$ 125,695,705</td>
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### Administrative Budget Proposal

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<tr>
<th>Description</th>
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<tbody>
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<td>Salaries and benefits</td>
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<td>Professional services</td>
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<td>Information Technology &amp; Communications</td>
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<td>Advertising</td>
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<td>Buildings, leases &amp; equipment</td>
<td>0.44%</td>
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<td>General and administrative</td>
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<td><strong>Total Admin Budget</strong></td>
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### Program Design Elements

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<tr>
<th>Description</th>
<th>Percent</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Counseling or Educational Services</td>
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<tr>
<td>Legal Services</td>
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<tr>
<td><strong>Total Counseling or Legal Services</strong></td>
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### Program Design Budget

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<tr>
<th>Description</th>
<th>Percent</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Targeting - 100% AMI (less than or equal to)</td>
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<tr>
<td>Remaining Program Design Budget</td>
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<td><strong>Total Program Design Budget</strong></td>
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