



State of Arizona Recovery Plan

Performance Report State and Local Fiscal Recovery Funds 2022 Report

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EXECUTIVE SUMMARY

The federal American Rescue Plan Act (ARPA), signed into law on March 11, 2021, established the State and Local Fiscal Recovery Fund (SLFRF). This fund provides significant funding to assist state and local governments in addressing the impacts of the Coronavirus (COVID-19) pandemic.

The fund includes a \$4.2 billion allocation to the State of Arizona to assist the State in responding to the economic and public health impacts from COVID-19 across its communities, residents, and businesses. This report addresses Arizona's use of these funds from the period of July 1, 2021 through June 30, 2022.

Arizona is committed to effectively and efficiently utilizing SLFRF funds to respond to the negative impacts of the COVID-19 pandemic, and to do so in a way that will also support and further Governor Doug Ducey's key priorities:

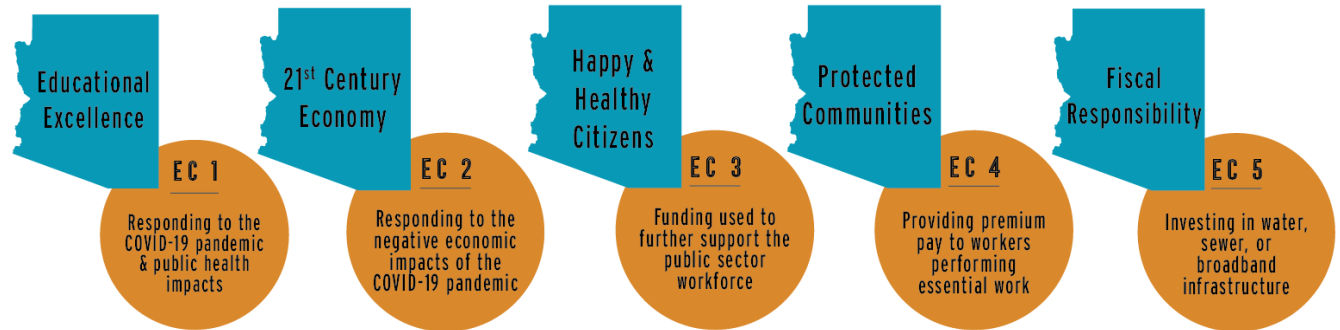
- Educational Excellence
- A 21st Century Economy
- Happy & Healthy Citizens
- Protected Communities
- Fiscal Responsibility

Governor Ducey's key priorities and foresight for Arizona were critical in establishing a statewide vision and plan from which SLFRF funding was able to be obligated and disbursed effectively to respond quickly and thoughtfully in response to the COVID-19 pandemic. The following SLFRF expenditure categories ("EC") strongly align with the Governor's priority areas:

- EC 1: Responding to the COVID-19 pandemic and its public health impacts
- EC 2: Responding to the negative economic impacts of the COVID-19 pandemic
- EC 3: Funding used to further support the public sector workforce
- EC 4: Providing premium pay to workers performing essential work
- EC 5: Investing in water, sewer, or broadband infrastructure

Governor Ducey's foresight in setting a strong vision, core values, and key priorities across state government provided a strong foundation for the development of a statewide plan from which SLFRF funding was able to be obligated and disbursed effectively to respond quickly and planfully in response to the COVID-19 pandemic in the following structure:

State and Local Fiscal Recovery Fund Expenditure Categories and Governor Ducey's Priorities



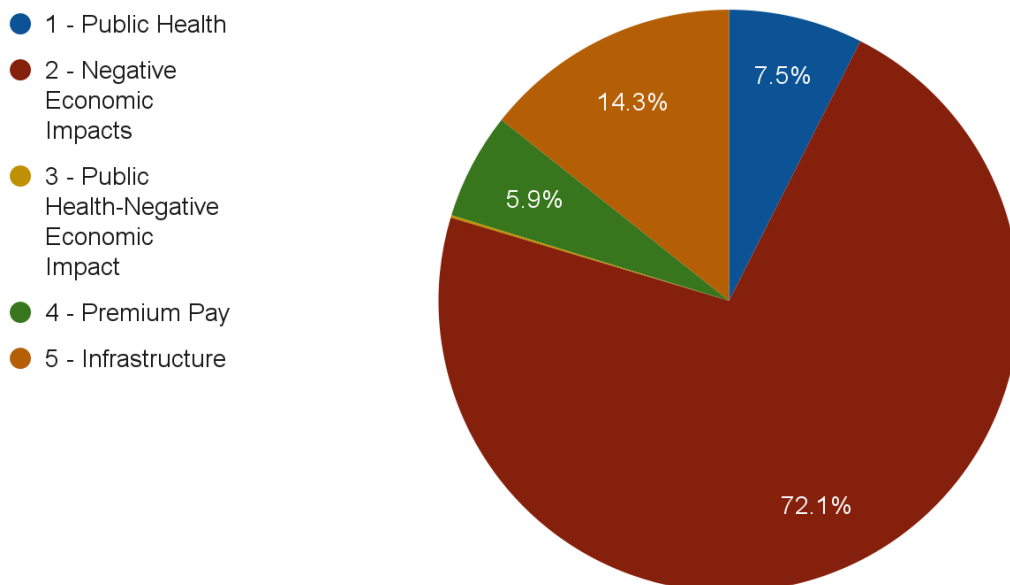
While several of the projects that are named in the Project Inventory are in the beginning stages, we have worked to identify Key Performance Indicators for each project utilizing SLFRF funds. The goal is to identify these performance measures and continue to monitor the programs and their successes to ensure that the State of Arizona utilizes these SLFRF funds in the most effective manner possible. Future recovery reports will provide further progress on these projects and their associated impact on Arizona's communities.

USE OF FUNDS

The American Rescue Plan State and Local Fiscal Recover Funds (SLFRF) have been wholly dedicated to restoring and expanding the needs of the State of Arizona in response to the COVID-19 pandemic.

The graph below delineates the percentage of the SLFRF funds that the State has disbursed, and will continue to disburse, to various Arizona State agencies, local nonprofits, businesses, households, schools, and other organizations according to Expenditure Categories identified by the U.S. Treasury as a priority area of the COVID-19 pandemic response.

Total Funding by Expenditure Category



1. Public Health (EC 1) → Happy & Healthy Citizens

First and foremost, the funds have been used on public health mitigation efforts across the state, Expenditure Category 1.

Some major initiatives from Expenditure Category 1 include:

- Efforts to mitigate the further spread of COVID-19 by increasing testing with a partnership with Arizona State University

- Marketing campaigns that centered on increasing vaccination rates and vaccine awareness throughout Arizona communities, including disproportionately impacted populations such as rural communities and the Native American communities in Arizona.
- Mental health supports, particularly for public health workers, such as providing funding for Health the Hero, a nonprofit organization that is working to research and better understand and respond to mental health issues of public health workers.
- Further resources and support to prevent and combat violence within communities, like Prevent Child Abuse, the CACTIS Foundation, and Arizona Voice for Crime Victims Organization, which increased across the country due social distancing and closures

2. Negative Economic Impacts (EC 2) → Educational Excellence, 21st Century Economy

With the onset of COVID-19, Governor Ducey adhered to common-sense strategies informed by data and designed to preserve Arizonans' lives and livelihoods. As a result of the governor's determination not to shut down the economy broadly or for an extended time, Arizona's recovery has been one of the nation's fastest. As can be seen by the high percentage of federal funds that went to Expenditure Category 2 (Negative Economic Impacts), the State of Arizona mobilized immense federal resources to address the unprecedented educational and economic effects of the pandemic.

Education

COVID-19 inflicted devastating impacts on Arizona's K-12 students and families. The majority of Arizona students experienced a significant deviation from their standard classroom experience. Impacts ranged from remote/hybrid classroom instruction and changes in students' physical classrooms, including spacing of students, barriers, social distancing, and other measures to reduce virus transmission. These changes have produced serious consequences for Arizona's students ranging from unfinished learning, missed and delayed developmental milestones, and other life-changing effects.

Governor Ducey's highest priority is to help children catch up as quickly as possible. He has focused federal relief monies to address immediate needs in Arizona's classrooms caused by distance learning and reduced instructional time. One major federal investment in this effort is the AZ OnTrack Summer camp program. These camps, held during the summer months of 2022, consist of intensive multi-week math, reading, and American civics instruction programs that will also launch partnerships between high-achieving schools and community organizations statewide. Families were also allowed to use funds for program fees and participating teachers were allowed to take professional development classes and receive credits toward certification renewal. The Governor's Office of Strategic Planning and Budgeting (OSPB) estimates AZ OnTrack camps to serve over 100,000 students, free of charge.

Additionally, Governor Ducey allocated \$238 million in SLFRF funds to Local Education Agencies to mitigate learning loss and the higher operational costs to maintain in-person learning at schools, including the “Education Plus Up Grant” program whose goal is to give every K-12 public district and charter school the opportunity receive up to \$1,800 per pupil in funding. The program design is to help compensate for the unbalanced distribution of the Elementary and Secondary School Emergency Relief Fund (ESSER) allocations to Arizona schools that failed to recognize the increased costs of mitigating the COVID-19 pandemic by all schools regardless of Title I enrollment.

Another such educational program that shows Governor Ducey’s commitment to education was the \$10 million investment via the [Educational Recovery Benefit Program](#) (ERB). This program funds up to \$7,000 per student for needs related to child care, transportation, online tutoring and tuition for parents exercising freedom of choice for their children and their education. Along with ERB, the State also invested \$10 million to the [Open for Learning Recovery Benefit Program](#) (OFLRB) which also sought to provide financial relief to parents for whom there were financial and educational barriers due to school closures. From these investments, it is clear that education has been a priority for Governor Ducey and the State of Arizona.

The Economy

The year 2020 began with Arizona leading the nation in poverty reduction, with over 175,000 Arizonans pulling themselves out of poverty; ranking second in job growth, with more jobs than people to fill them; ranking fourth for average weekly wage growth; and ranking sixth in export growth. Then came the COVID-19 pandemic, triggering unprecedented loss and economic hardship.

The State was quick to work with its federal partners to capture, for example, the temporary enhanced unemployment insurance benefit. The unprecedented outflow of funds from the Unemployment Insurance (UI) Trust Fund resulted in a \$1.0 billion balance declining to about \$85 million in 2020. The solvency of the UI Trust Fund determines what tax rate employers pay (e.g., the lower the balance, the higher the tax). Absent any action, this would In July 2021, the State of Arizona deposited \$759 million of SLFRF in addition to another \$62 million from the State General Fund deposited this session by the Legislature. The projected ending balance in 2022 is estimated to be \$1.45 billion. These actions resulted in the UI employer tax rate falling 35% from 2.28% in 2021 to 1.48% in 2022, protecting small businesses from a massive tax hike.

Additional workforce programs Governor Ducey established:

- The Return to Work Bonus Program that provided one-time bonuses for individuals receiving unemployment benefits so that they were able to return to work, while also offering child care support, educational opportunities, and rental assistance. The State

worked to ensure that unemployment benefits would not be a barrier in getting Arizonans back to work.

- Small Business Hiring and Retention Program was launched to fund employee hiring, signing, relocation and retention bonuses. Arizona small businesses had to meet certain eligibility requirements in order to receive this funding and the program was designed to support Arizonans getting back to work and to fill the jobs available across the State.
- Visit Arizona Initiative that included investments in parks, trails and outdoor attractions to expand access for Arizonans with disabilities and support their safe reopening, along with marketing conferences and travel to Arizona to address the negative impact that COVID-19 had on Arizona's travel and tourism industry, which is a top economic driver for the State.¹
- Workforce training and development with the help of local-area nonprofit organizations such as JobPath Inc, which offers workforce support for students entering the high-demand healthcare, IT, logistics, and manufacturing fields, the Goodwill Excel Center, which award industry-recognized certifications and high school diplomas to adult learners, and the Literacy Lab Leading Men Fellowship Program, which the State of Arizona plans to provide funding to in order to assist in their creation of college and career opportunities for young men of color. The program aims to increase representation overall in the field of education.

As Arizona citizens, companies, not-for-profits, and State and local governments progressed through an unfamiliar environment, their focus remained clear on creating opportunity. Through it all, Arizona continues to be a destination for business and families, recognizing the state's boundless opportunity, exceptional quality of life, affordability, and business-friendly climate - choose to make Arizona their new home.

3. Public Health-Negative Economic Impact: Public Sector Capacity (EC 3) → Protected Communities

Much of the COVID-19 pandemic took a toll on the workforce and employers' hiring abilities. In line with ensuring that Arizona has safe communities means protecting and supporting essential workers. These funding initiatives included:

- Augmenting nursing staff to enable hospitals to better recruit, train, and retain nurses amid a statewide nursing shortage.
- Support for the local fire districts as they were low on staff due to the increase of calls that took place due to the COVID-19 pandemic.

4. Premium Pay (EC 4)→ Fiscal Responsibility

A robust economy also requires fiscal responsibility and an efficient and accountable government. This means taking measures to offer premium pay to various essential workers

¹ <https://tourism.az.gov/economic-impact/>

employed by the State, especially law enforcement and public safety professionals, to stabilize turnover and fill vacancies ensure Arizonans are protected amid the COVID-19 pandemic.

5. Infrastructure (EC 5)→ 21st Century Economy

Thoughtful and effective stewardship of Arizona precious natural resources, digital infrastructure and roads and bridges requires deliberate planning and strategic investments. In focusing extra efforts to support a 21st Century economy that can maintain itself for years, we will have done so. The COVID-19 pandemic had disastrous economic consequences, but it has also offered the chance for the State of Arizona to return stronger. This included projects related to critical infrastructure that will support Arizona's economy long term, including:

- Water conservation
- Broadband connectivity
- Sewer infrastructure

Under Governor Ducey's leadership, Arizona has made strategic investments to improve and expand infrastructure – including reliable and affordable high-speed internet, water conservation and grid improvements. Arizona strategically aligned SLFRF funds to meet these priorities and build on the state's economic resiliency. For example, the State of Arizona dedicated part of a \$20 million investment to continue supporting the Drought Contingency Plan, an agreement designed to protect the Colorado River System² and help secure Arizona's water future.

²<https://library.cap-az.com/documents/departments/planning/colorado-river-programs/CAP-FactSheet-DCP.pdf>

PROMOTING EQUITABLE OUTCOMES

The U.S. Treasury has encouraged uses of funds that will advance strong, equitable growth in the State of Arizona. This mission aligns with Governor Ducey's priority of creating a strong, innovative economy. We know that in order to recover from the COVID-19 pandemic, it requires driving economic opportunity throughout the state so that all citizens of Arizona are able to recover, adapt, and innovate.

Therefore, the overarching goal of Governor Ducey and the State of Arizona with the SLFRF funds is to build upon the State's economic resiliency. More specifically, the State of Arizona worked to identify certain groups within the community that were disproportionately impacted by the pandemic. The State continues to ensure that the SLFRF funds are able to reach these individuals.

First, the State of Arizona identified small business owners as an entity that needed to specifically benefit from these funds. In order to support the economy, it is vital to protect Arizona's local, small businesses and their employees. One major project was the [Back to Work Small Business Rehiring and Retention Program](#). This program will receive over \$16 million by the time it is complete and will focus on small business employee hiring, signing, relocation and retention bonuses. The Governor's Office partnered with Local First Arizona, a non-profit committed to community and economic development throughout Arizona, to engage the small business community. Other outreach strategies included funding announcements via the Governor's website and social media. This program prioritizes small businesses in Arizona, especially those affected by wildfires and flooding events. Governor Ducey recognizes that small businesses are the backbone of Arizona's Economy, and the keystone to our continued economic momentum.

Secondly, the State of Arizona knows that the pandemic impacted lower-income communities especially hard. In order to promote more equitable recovery, the SLFRF funds focused on supporting those organizations and projects that targeted such communities. For example, the [Arizona Department of Transportation](#) received SLFRF funds to specifically increase broadband access to underserved and rural communities. By expanding connectivity in a time of economic turmoil, these communities will come back stronger with greater connectivity to work, learn, and access vital health care services.

Thirdly, Governor Ducey has made education a priority for the State of Arizona. The COVID-19 pandemic was especially hard on children who faced learning loss and lack of socialization. As a result, the State of Arizona recognizes children as a disproportionately impacted group. Thus, major initiatives, like [AZ OnTrack Summer Camp](#), will specifically address the negative impacts of the pandemic on these young learners.

Additionally, the Native American population throughout the United States experienced disproportionate impacts of the COVID-19 pandemic. Not only did these citizens have higher rates of infection from COVID-19, but the economic status of this community was severely impacted. Therefore, the State of Arizona was able to provide funding for a nonprofit

organization that works to support the [Tohono O'odham Nation in Arizona](#). Specifically, the funding initiatives will be centered on supporting sustainable agriculture efforts, promoting equitable and sustainable recovery to this community.

The [Arizona Department of Housing](#) received \$40.7 million in their efforts to expand transitional housing for Arizonans, including members of the Native American community and those with special needs. Transitional housing is a stepping stone to helping more Arizonans gain access to permanent housing solutions, and the State is committed to ensuring that all Arizonans receive access. An additional \$50 million was utilized to specifically provide Homeless Bridge Housing and Affordable Housing initiatives. The housing initiatives will serve those communities disproportionately impacted by the COVID-19 pandemic, including: youth and seniors experiencing homelessness, persons with substance abuse, justice involved youth, and survivors of domestic violence and trafficking.

In its efforts to mitigate the spread of COVID-19, the State of Arizona recognized that certain communities faced higher infection rates, lower vaccination rates, and these overlapped with communities identified as having higher social vulnerability indices. Thus, the State worked to better engage these communities with an investment of \$2.2 million to the [Arizona Department of Health Services](#) to focus on vaccine outreach in these communities that were disproportionately being impacted by the COVID-19 pandemic. The State's efforts were recognized by the Centers for Disease Control and Prevention (CDC) in March 2021 as one of the top states in getting the vaccine to vulnerable communities and in May of 2021 as the [best in the nation for rural population percentage vaccinated](#).

While just a few projects have been identified in this section, further details about each initiative are available in the Project Inventory portion of this report. The State of Arizona has worked to diversify the SLFRF funding and to ensure that all community members are able to benefit from this funding to support a strong, innovative Arizona economy in response to the COVID-19 pandemic. Also, included in the report is a note about whether or not the project aims to specifically assist communities that were identified as Disproportionately Impacted. In all, around 15% of the current agreements specify that they service a disproportionately impacted group, but we expect this percentage to grow as data, including demographic data, is collected from entities.

COMMUNITY ENGAGEMENT

Governor Ducey, the Governor's Office, and state agencies maintained close communication and worked collaboratively with stakeholders, community leaders, local government entities, and business partners in order to review potential initiatives with the SLFRF funds. This includes meeting with the [small business community](#), [tourism industry](#), [educators](#) and [schools](#), [health officials](#), [business leaders](#), [tribal communities](#), [medical professionals](#), [religious schools](#), [faith leaders](#), [universities](#) and more.

Throughout the pandemic, Governor Ducey has sought to move Arizona forward with immediate attention to addressing the health and educational effects, while looking beyond to a recovery that displays the compassion, innovation and resilience of all Arizonans. In March 2020, the Governor launched the [Arizona Together](#) initiative to encourage community engagement amid the COVID-19 pandemic. The initiative provided economic resources for businesses, information regarding staying safe from COVID-19, and announcements about COVID-19-related grants, like those that were offered by the SLFRF funds.

A further avenue for community engagement has come from investing in nonprofit and local organizations that have deep ties to the State of Arizona and to their respective communities. Organizations, like Local First Arizona, that are owned and operated by local Arizona families and have deep community roots, were chosen in order to best assist citizens and businesses.. The State of Arizona chose these local nonprofits with the understanding that they can best meet the needs and demands of the community and offer important community engagement avenues for Arizonans with unnecessary duplication or bureaucratic delay. Overall, the State of Arizona invested over \$2 billion to support Arizona nonprofit organizations that have these strong community ties. The key for Arizona's recovery from the COVID-19 pandemic has been to listen to the community and its leaders and prioritize support for efforts that are already ongoing.

Additionally, the State of Arizona has made community engagement a centerpiece of its housing initiatives to assist in housing Arizonans. More specifically, the Arizona Department of Housing, which received \$95.4 million in SLFRF funds, has dedicated its time to hosting community roundtables. These roundtables are led by the agency director and take place biweekly where the director not only updates community stakeholders on the work of the prior two weeks, but also dedicates time for these stakeholders to discuss their successes, as well as any issues or gaps in services that have been noted. This has allowed the Department of Housing to make better, more informed decisions based on fresh feedback. Beyond roundtable discussions, the Department of Housing has worked to make the SLFRF funds more accessible by creating [Notices of Funding](#) to try and get as many Arizona citizens informed as possible.

Finally, the State of Arizona has worked to better engage rural communities amid the COVID-19 pandemic. Our research showed that many of the rural communities had lower vaccination rates and were communities identified by the Arizona Department of Human Services as having high social vulnerability indices (SVI). To address this, Governor Ducey held a [tele-townhall with historically underserved communities](#) to discuss the importance of the vaccine and helped

stand up [vaccination sites in rural areas](#). Additionally, \$2.2 million was invested in order to fund locally-targeted vaccine messaging, including town hall events and the education of local community messengers that would work to engage the community in becoming vaccinated.

LABOR PRACTICES

The infrastructure projects that the State of Arizona has provided funding for are operated under a strict set of labor practices. These projects have been included in the SLFRF Expenditure Category 5, Infrastructure. These projects are monitored, in part, by the Labor Compliance team within the Arizona Department of Transportation (ADOT). This team monitors and investigates contractors engaged in construction projects for the purpose of ensuring compliance with Davis-Bacon and related Acts. ADOT, as part of its Disadvantaged Business Enterprise Program, works to ensure compliance with 49 CFR Part 26 that there is an equal opportunity to participate in federal contracts.

The State of Arizona promotes effective and efficient delivery of all infrastructure projects and in compliance with all relevant rules and regulations. As of the date of this report, no programs or infrastructure initiatives are at an operational stage for which there would be a present opportunity for defined labor practices. Once these projects are approved and become operational, we will work to include labor standards and to promote effective, efficient, and safe delivery of these projects that will invigorate Arizona's economy with employment opportunities for workers.

USE OF EVIDENCE

Prioritization for evidence-based programs follow closely the priority areas identified by Governor Ducey, below for reference, and that are aligned with the U.S. Treasury Expenditure Categories. These include:

1. Educational Excellence
2. A 21st Century Economy
3. Happy & Healthy Citizens
4. Protected Communities
5. Fiscal Responsibility

The State of Arizona has included in the Project Inventory later in this report the Use of Evidence which was used to explain and support specific grants and programs that cite literature and evidence-based interventions to support the project's creation. The State ensures the projects follow sound evidence-based intervention principles and are reasonably justified. For example, the Arizona Goodwill Education Services organization has received funding to start a Goodwill Excel Center, the first in Arizona. As the Inventory indicates, these Excel Centers require annual reporting and are a proven mechanism for increasing education and vocational training for citizens of at least five other states. The State of Arizona has gone to great lengths to require that where there is evidence-based research to support Grantee programs, these are identified and clarified.

Additionally, the State of Arizona will highlight below certain programs that have dedicated funding specifically to Program Evaluation, as well as funding that is being used in Institutional Review Board (IRB) Studies that will be conducted. The IRB Studies will lead to further evidence that the State can use to inform future grants.

Program Evaluation:

The [AZ OnTrack Summer Camp Program](#) was launched by Governor Ducey to catch kids up on their math, reading, and civics education after two years of unfinished learning caused by the pandemic. Due to the closure of schools and other educational facilities amid the COVID-19 pandemic, many children fell behind. With an investment of \$100 million, the AZ OnTrack Summer Camp will not only prepare nearly 80,000 Arizona kids for the upcoming school year, but it will also focus on building up further evidence for successful and innovative educational strategies. Of the initial investment, approximately \$3 million has been set aside in order to pay third-party contractors to complete a program evaluation of the summer camp program and its effectiveness. The programs will run from April to December 2022 and the program evaluation will follow the camps through the recruitment, implementation, and post-camp process in order to analyze the Summer Camp Program and provide evidence on its effectiveness.

IRB Studies:

1. Heal the Hero Foundation

The [Heal the Hero Foundation](#) is a local nonprofit organization that works to address the mental health crisis that exists for first responders by reimagining mental wellness. More specifically, they utilize a technology-driven approach to mental health in partnership with Vitanya Brain Performance. The goal of their work is to optimize brain health, increase mental resilience for first responders, and offer additional mental health options like pharmaceutical drugs and talk therapy.

Because of the elevated stress placed on first responders amid the COVID-19 pandemic, Heal the Hero requested SLFRF funds for Arizona State University to perform a research study with participants from the City of Tempe Police Department. The study is testing the improvement of stress and the performance of first responders through this neuroscience technology-driven approach. There will be 100 members of the Tempe Police Department that will undergo a randomized controlled trial (RCT) by conducting qualitative interviews in order to finalize an IRB report. The study is being led by the Arizona State University's College of Criminology and Criminal Justice and is the first of its kind to test the technology-driven approach to mental health solutions for law enforcement.

2. The CACTIS Foundation

The [CACTIS Foundation](#) is another Arizona nonprofit organization that focuses on advancing the diagnosis, treatment, and prevention of disease. The CACTIS Foundation, in collaboration with the University of Arizona's College of Medicine, developed the Maricopa County Collaboration on Concussions in Domestic Violence, named MC3DV. The funding from the Governor's Office will support further investigation and research into the issue of traumatic brain injuries in domestic violence cases, which have increased dramatically since the onset of the COVID-19 pandemic. While the specifics of the research study are still ongoing, the State expects this to provide further evidence to better understand the frequency and identification of concussions in the context of domestic violence. This research directly supports a 2020 Report by the [Government Accountability Office](#) which emphasized the need for improved data, and funding, to identify the prevalence of brain injuries among domestic violence victims.

PERFORMANCE REPORT

The Project Inventory, located in the next section of this document, provides more specific information on each of the projects: Timeline, Overview, Major Activities, Goal, and Key Performance Indicators. Each agreement that has been signed with the State of Arizona and our various Grantees utilizing the SLFRF funds include specific Reporting Requirements requested by the State, including Key Performance Indicators that the Grantee will continue to report to the State throughout the performance period of the project.

Because several of Arizona's projects are still in the early stages of development, many of the projects have not yet reported data on their Key Performance Indicators. However, those that have begun to collect, analyze, and report their Performance Metrics are included in individual tables below. In addition, several of our Grantees have emphasized the importance of qualitative impact stories. Where appropriate, OSPB has included these impact stories to provide further context and understanding to the project and its successes within Arizonacommunities.

As a note, most of the metrics continue to be output data, as projects have not been ongoing long enough to begin to report their outcome data. The State of Arizona will continue to monitor these programs and update the relevant Performance Metrics in future reports.

Table 1: Axiom Care

Axiom Care (\$4,500,000 Obligated)				
	2021 (#)	2021 (%)	2022 (#)	2022 (%)
(1) Treatment Admission by Homelessness Status				
Not Homeless	1981	93%	976	77%
Homeless	156	7%	293	23%
<i>Total</i>	2,137	100%	1,269	100%
(2) Treatment Admissions by Gender				
Female	444	21%	300	24%
Male	1691	79%	969	76%
Transgender and Non-Binary Individuals	2	0%	0	0%
<i>Total</i>	2137	100%	1269	100%
(3) Successful Treatment Completions Without Re-offending				
Successful Completion	170	38%	85	35%
Unsuccessful Discharge	273	62%	155	65%
<i>Total</i>	443	100%	240	100%
(4) Homeless Patients Placed into Supportive Sober Housing After Treatment				
Successful Completion	77	49%	62	65%
Treatment Not Completed	79	51%	33	35%
<i>Total</i>	156	100%	95	100%

Table 2: Arizona Department of Health Services COVID-19 testing

Arizona Department of Health Services: COVID-19 Testing (\$10,000,000.00 Obligated)		
	Laboratory Testing	Samples Collected
Jul 2020	5,780	5,780
Aug 2020	13,774	13,774
Sep 2020	22,844	22,844
Oct 2020	36,444	36,444
Nov 2020	54,268	54,268
Dec 2020	64,726	64,726
Jan 2021	60,075	60,075
Feb 2021	33,483	33,483
Mar 2021	22,832	22,832
Apr 2021	17,473	17,473
May 2021	5,555	5,555
Jun 2021	3,138	3,138
Jul 2021	5,426	5,426
Aug 2021	23,051	23,051
Sep 2021	26,702	26,702
Oct 2021	25,135	25,135
Nov 2021	22,258	22,258
Dec 2021	25,435	25,435
Jan 2022	48,629	48,629
Feb 2022	15,296	15,296
Mar 2022	7,276	7,276
Apr 2022	5,047	5,047

Table 3: Arizona Department of Health Services Nursing Staff Augmentation

DHS Nursing Augmentation (\$94,000,000.00 Obligated)	
	2022-to-Date
Average Hourly Rate of Nursing Staff	\$219
Average Monthly Nursing Cost	\$17,377,195
Average Number of Staffed ICU Beds	1,731.30
Average Number of Staffed Inpatient Beds	10,479.50
Total Number of Contracted Nurses	2,852
Total Number of Hospitals with Staff Deployed	863

Table 4: Arizona Department of Health Services COVID-19 Communications

Arizona Department of Health Services: COVID-19 Communications (\$2,150,000.00 Obligated)	
County	Average Rate of Change For Census Tracts w/ Social Vulnerability Index (SVI) > 75%
Yavapai County	1.3%
Graham County	1.3%
Pinal County	1.5%
Maricopa County	1.8%
Cochise County	1.8%
Mohave County	2.4%
Pima County	2.5%
Yuma County	7.2%

Table 5: Special Olympics Arizona

Special Olympics Arizona, Inc. (\$1,000,000.00 Obligated)	
	Jan-Feb 2022
Number of Athletes Trained On Health Topics	60
Number of IDD Providers Trained	29
Number of Athletes at LEAP Program	350
Number of Unified Partners at LEAP Program	100
Number of Health Screenings & Education Disciplines Provided	60

Table 6: Heal the Hero Foundation

Heal the Hero Foundation (\$609,631.60 Obligated)	
	2022
ASU Tracker	
Number of Control Group Participants	29
Number of Treatment Group Participants	33
Total Program Participants	62

Table 7: University of Arizona Yuma Center of Excellence for Desert Agriculture (YCEDA)

YCEDA (\$315,00.00 Obligated)	
	2022
Number of Locations of Wastewater Testing	11
Number of Individuals Served by Testing	150,000

Table 8: Arizona Humane Society

Project: Arizona Humane Society (\$508,000.00 Obligated)	
	March 2022
Number of Pet Owners Receiving Aid	310
Average Amount Given to Pet Owners	\$146.25
Number of Pets Receiving Temporary Housing/Medical Care	50

Table 9: Arizona Small Business Association (ASBA)

ASBA (\$950,000.00 Obligated)	
	2022
Number of Training Hours in Journeyage	57
Number of Individuals Signed Up for Small Business Cohort	47
Number of Mentor Participants	45
Number of Mentee Participants	30
Number of Mentor/Mentee Interactions	103

Impact Story: ASBA

“Good afternoon, my first meeting went well. I was so nervous at first. But, my mentor is amazing. We talked about my resume. I will be doing short term, middle term, and long term goals for our meeting this week. We are going to be meeting on Fridays at noon. This week we are going to be dissecting my goals. When the meeting was over and I got into the car, I started crying because reality hit me in a way that made me think? THIS IS HAPPENING!!! Thank you all so much.”

Table 10: Arizona Voice for Crime Victims (AVCV)

Arizona Voice for Crime Victims (\$396,127.00 Obligated)	
	2022
Number of Victims Served	283
Victimization Type	
Survivors of Homicide	161
Aggravated Assault	40
Arson	6
Burglary	2
Child Abuse/Neglect	121
Child Sexual Abuse	118
Victims Sexually Assaulted as Minors	11
Domestic Violence	5
DUI	2
ID Theft	1
Kidnapping	35
Hit and Run	1
Other	56
More than 1 Type	121
Sex Trafficking	2

Impact Story: Arizona Voice for Crime Victims

“In one case, AVCV represents the three minor victims who are the siblings of the deceased victim. The two co-defendants were the parents of the victims and murdered the sibling. The AVCV attorney and social worker traveled to a county west of Maricopa County to attend pretrial hearings in person with the victims' adoptive placement. We attended an oral argument on a Defense motion to remove us as attorneys from the case. During the oral argument we asserted the victim's right to choose counsel and that Defense had no standing to tell the victim which counsel they were permitted to hire. The court luckily denied the motion to remove us and we continue assisting.”

Table 11: Arizona Career Pathways

Arizona Career Pathways (\$2,000,000.00 Obligated)	
	2022-to-Date
Number of Participants Enrolled	82
Number of Students Graduated with Certificates/Degrees	
Number of Students Continuing 2nd Year of Training	54
Number of Graduates That Gained Employment	6
Average Hourly Wage of Graduates	\$23.48
Training Retention Rate	100%
Job Retention Rate	100%
Geographic Breakdown by City	Number of Participants
Avondale	3
Buckeye	2
Chandler	3
Gilbert	5
Glendale	5
Goodyear	4
Laveen	4
Mesa	6
Peoria	3
Phoenix	33
Scottsdale	6
Sun City	1
Surprise	2
Tempe	4
Tolleson	1

Table 12: Diana Gregory Outreach Services

Diana Gregory Outreach Services (\$100,000.00 Obligated)	
	2022-to-Date
Number of Nutritional Materials Distributed	500
Pounds of Produce Distributed	10,500
Number of Recipes and Hygiene Kits Distributed	500
Number of Seniors/Veterans Served	700
Number of Volunteer Hours	136

Table 13: The CACTIS Foundation

The CACTIS Foundation (\$255,089.20 Obligated)	
	2022
Number of Victims Assisted	762
Number of Victims Tested	378
Number of Educational Engagements/Seminars	1
Survey Response Regarding Usefulness of Materials/Seminars	Useful
Do you believe the information on TBI data and analytics will be useful for your work?	100%
Do you feel overall that the content presented at the last MC3DV meeting was helpful and informative?	100%

Table 14: YMCA of Southern Arizona

YMCA Southern Arizona (\$250,000 Obligated)						
	2021					
Program Breakdown	Youth	Families	Senior Citizens	Adults	Preschoolers	Total Individuals Served
YMCA Membership Programs		1,012	486	953		2,451
School Break Camp	123					123
After-School Program	222					222
Youth Sports Program	492					492
Early Childhood Program					36	36
<i>Total</i>						3,324

Table 15: YWCA of Southern Arizona

YWCA (\$250,000.00 Obligated)	
	Q1 2022
Total Number of Clients Served	37
Program Breakdown	
Number of Clients Served Through Women's Economic Advancement Center Program (WEAC)	11
Number of Clients Served Through Women's Business Center (WBC) Programs	30
Number of Clients Improving Financial Capability Knowledge	19
Number of Clients Improving Business Management Knowledge	12
Number of Business Plans Completed	2
Number of Businesses Created/Launched	2
Number of Jobs Created/Retained	2

Table 16: The Brain Injury Alliance

Brain Injury Alliance (\$225,000.00 Obligated)	
	2022
Number of Individuals Served	82
Number of Peer Support Groups	8

Table 17: Arizona Department of Economic Security: Restore UI Trust Fund

DES Restore UI Trust Fund (\$758,826,752.00 Obligated)			
	2020	2021	2022
Employer Tax Rates	1.60%	2.28%	1.48%
Ending Balances	\$ 84,707,358.00	\$ 1,197,360,400.00	\$ 1,470,471,171.00
Overall Amount Disbursed			\$758,826,752.00

Table 18: Back-to-Work Small Business Rehiring and Retention Program

Back to Work (\$16,123,350.00 Obligated)	
	2022
Number of Small Businesses Assisted	203
Number of Employees Retained	1,883

Table 19: Education Plus Up

Education Plus Up (\$163,000,000.00 Obligated)	
	2022
Number of Individual Schools Supported	44
Total Disbursed to Schools	\$13,000,000.00

Table 20: American Heart Association

American Heart Association (\$400,000.00 Obligated)	
	2022
Number of AZ Families Empowered with Infant CPR/Choking Relief Skills	11,970
Kit Distribution by County	Number of Kits Placed
Maricopa	3,005
Page	100
Pima County	1,250
Colorado City	100
Flagstaff	200
Window Rock	1,000
Springerville	100
Yuma County	100
<i>Total</i>	5,855
Infant Kit Distribution Demographic of Select Locations	% Below Poverty Line
Colorado City	39%
Springerville	32%
Flagstaff	18%
Infant Kit Distribution Demographic of Select Locations	% Minority Community
Page	53%
Window Rock	92%
Maricopa County	31%
Yuma County	65%
Pima County	38%
Survey Response from Hospital Personnel	Somewhat or Strongly Agree
It is Satisfying to me to Empower and Train Parents/Families of Newborns	98%
I Feel a Bond with the Parents and Families I Personally Train	84%
The Training is Time Well Spent if I know That the Training Can Save a Baby's Life	98%

Impact Stories: American Heart Association

"Before we just had a video for them to watch and it was just another check off on the discharge list but now the parents are actually excited to be provided something they can be an active participant in and feel like they have actually practiced skills necessary to save a life."

“We had one family share with us, ‘I was able to take the kit home and make sure everyone in our family, including older siblings and grandparents, would know just what to do in case of an emergency with our little one when she comes home from the NICU.’”

Table 21: The Diaper Bank of Southern Arizona

Diaper Bank of Southern Arizona (\$250,000 Obligated)	
	2022-to-Date
Total Number of Product Distributions	1,452,099
Unique Entities Receiving Products for Distribution	48
Demographic Profile	
White/Caucasian	49%
Black/African-American	12%
American Indian or Alaskan Native	9%
Asian	3%
Native Hawaiian or other Pacific Islander	1%
Two or More Races	13%
Unknown	13%
Total	100%
Data Highlight: Percent of Clients Who Are Female Head of Household	59%

Table 22: International Rescue Committee

International Rescue Committee (\$200,000.00 Obligated)	
	2022
Number of Clients that Complete Job-Readiness Training (JRT)	34
% of JRT Clients that Pass Assessment	94.0%
Number of Clients that Obtained Employment	5
% of Clients Employed Within 180 Days of Arrival	100.0%

International Rescue Committee: Impact Stories

**Client names omitted to protect client confidentiality*

“Mr. and Mrs. H arrived to the United States and met with their employment specialist, eager to begin their careers in the United States. During enrollment into the program, Mr. H highlighted his experience as a baker and chef in Afghanistan, stating he would accept any job to provide for his family but would love to utilize his prior experience. Mrs. H similarly stated she would take any job but had many years operating a salon and would love to continue cutting hair. The couple completed Job Readiness Training together and began their job search even before class concluded. Mr. H quickly got a job at a local bakery and Mrs. H got a part time job at a caretaking facility that accommodates her schedule at cosmetology school.”

“Mr. Y arrived to the United States with his wife, 5 young children, and elderly father. When meeting with the IRC, the family shared that they decided that Mr. Y would work, and his wife and father would stay at home so they could save money on childcare expenses and tend to Mr. Y’s father. Mr. Y quickly completed JRT and was very independent in his job search. He quickly obtained a job at Goodwill and worked overtime so he could save money for a car. Within two months of working, he was able to achieve his financial goal of purchasing a car. Mr. and Mrs. Y shared with IRC how much ease the car has brought into their life as they can quickly take kids to and from school and Mr. Y’s father to doctor’s appointments.”

Table 23: Adelante Healthcare

Adelante Healthcare (\$1,100,000.00 Obligated)	
	2022-to-Date
Number of Patients Serviced	436
Patient Encounters at Events By Zip Code	
85037	47
85201	87
85320	193
85354	131
85396	8
Patient Encounters at Events Demographic Breakdown	
Asian	0.2%
Black/African American	0.5%
White	77.3%
More than One Race	0.2%
Unreported	21.8%
<i>Total</i>	100.0%

Table 24: Money Management International

Money Management International (\$500,000 Obligated)	
	2022
Total Number of Clients Served	252
Number of Clients Financially Impacted by COVID-19	60
Number of Clients Working With Counselor to Create Priority Budget	252
Number of Clients Who Consent to Credit Report Review	213
Average Household Budget Deficit	-\$382.69
Average Debt Level	\$8,316.61
Average Credit Score	613
Percent of Clients in Low to Moderate Income Households	100%
Demographic Profile of Clients:	
White/Caucasian	66%
Black/African-American	10.5%
Asian	5%
Other/Multiple Races	19%
Total	99.5%
Other: Self-Reported as Hispanic	28%
Number of Sessions Held by Type of Session:	
Debt and Budget	203
Housing	46
Project Porchlight Natural Disaster Recovery	3
Total	252

Table 25: Ryan House

Ryan House (\$250,000.00 Obligated)		
	Q1 Report	Q2 Report
Number of Days Respite Care Provided	218	327
Number of Children Provided Respite Care	51	59
Percent of Caregivers Reporting Less Stress/Anxiety	96.3%	100.0%
Percent of Families Below Poverty Line	16.0%	10.0%

Table 26: Southwest Autism Research and Resource Center (SARRC)

SARRC (\$250,000.00 Obligated)	
	2022
Number of New Therapists Hired	13
Percent Increase in Therapist Wages	14.1%
Percent Decrease in Turnover Rate	-36.8%

Table 27: Valle del Sol

Valle del Sol (\$600,000.00 Obligated)	
	2022
Number of Individual Served Through Program	15

Table 28: AZ OnTrack Summer Camp

AZ OnTrack Summer Camp (\$100,000,000.00 Obligated)	
	2022
Number of Unique Camps Funded	598
Number of Campers Served*	78,568
<i>*Demographic information on each camper will be analyzed upon completion of all summer camps</i>	

Table 29: County Fair Promotions

County Fair Promotion (\$2,157,729.00 Obligated)				
	2022			
	Number of Fair Attendees	Number of Events Held on Fairground	Number of Youth Livestock Participants	Number of Payroll Hours Covered
Pima	310,000	10	2,579	0
Maricopa	77,549	0	686	0
Yuma	185,000	13	1,187	0
Cochise	N/A	1	0	2,383.8
Coconino	N/A	15	0	2,587.6
Pinal	N/A	26	100	0.0
Graham	N/A	21	0	2,211.0
Mohave	N/A	13	0	0.0
Verde Valley	23,603	59	703	2,916.5
Yavapai	N/A	0	0	160.0
La Paz	N/A	6	164	0.0
Greenlee	N/A	8	332	60.0
Santa Cruz	N/A	25	507	1,000.0
Northern Gila	N/A	0	0	0
<i>*N/A indicates the fair is scheduled for later in FY 2022</i>				

Table 30: Arizona Administrative Office of the Courts: Administrative Courts Technology

Administrative Courts Technology (\$2,000,000.00 Obligated)	
	2022
Number of Backlogged Cases Resolved	1,603

Table 31: Arizona Department of Environmental Quality: Tucson Area Remediation Project

Arizona Department of Environmental Quality: TARP (\$2,000,000.00 Obligated)	
	2022
Construction Completion Date	June 30
Percentage of Construction Complete	100%
TARP Discharge Projection (Gallons/Day)	10,300,000

Table 32: Arizona Department of Administration: Chandler Water Main

Arizona Department of Administration: Chandler Water Main (\$8,000,000.00 Obligated)	
Actual Construction Start Date	September 2021
Projected Initiation of Operations Date	June 2022
NPDES Permit	LTF# 91693
Public Water System ID	ID# AZCN91693

PROJECT INVENTORY

The U.S. Treasury defines “Funding Amount” (included in each project below) as funding obligated for the purpose of each project. This is different from actual project-related expenditures. Therefore, in the following inventory, the “funding amount” reported is the maximum funding approved by the State of Arizona for each project. Actual expenditures are reflected in the quarterly financial reports to the U.S. Treasury.

Expenditure Category 1

Project	Axiom Care - Substance Use Services
Funding Amount	\$4,500,000.00
Project Expenditure Category	1.13 Substance Use Services
Identification Number	Axiom
Timeline	3/3/21-6/30/22
Overview	The AXC Community Campus model of treatment will provide all levels of needed care for patients including detox residential outpatient services and sober-living housing.
Major Activities	Running a 24/7 Substance Abuse Crisis Intervention Center, detoxification treatments, outpatient treatments, sober housing, and evolving needs due to the COVID-19 pandemic.
Goal	There was an increased need for addiction treatment services during the pandemic and a lack of services available, so Axiom is working to staff a new treatment center and continue to meet the rising demand for addiction treatment.
Key Performance Indicators	Number of patients served including key demographic data such as gender, homelessness, etc. The effect that treatment has had on recidivism for the patients treated; and number of homeless individuals treated who were placed in supportive sober housing.
Use of Evidence	According to the Center for Disease Control and Prevention, as of June 30, 2020, 13% of Americans reported starting or increasing substance use as a way of coping with stress or emotions related to COVID-19, and the effects of that are already more than apparent. The early months of the pandemic brought an 18% increase to the national overdose numbers, and 2021 has seen over 100,000 overdoses in the U.S. for the first time in history. Thus, the need for intervention services like Axiom provides has never been greater.

Project	Arizona Department of Health Services: COVID-19 Testing
Funding Amount	\$10,000,000.00
Project Expenditure Category	1.14 COVID-19 Testing
Identification Number	CVTest
Timeline	12/17/21-6/30/22
Overview	To support continued COVID-19 community testing throughout Arizona with the saliva-based testing method utilized by Arizona State University (ASU).
Major Activities	Provide COVID-19 saliva-based testing services, including the collection of samples, testing, and reporting of results.
Goal	To assist in combating the public health crisis of COVID-19 by supporting COVID-19 testing services in order to prevent the spread of

Key Performance Indicators	COVID-19 in the community.
Use of Evidence	Number of specimens tested per month Research shows that the most effective way to prevent the spread of COVID-19 is through accurate testing because if individuals are able to identify the illness and self-isolate, there is a reduced chance in spread of the disease, and it also likely reduces the disease severity and risk of long-term disability or death.
Project	Arizona Department of Health Services: Nursing Staff Augmentation
Funding Amount	\$94,000,000.00
Project Expenditure Category	1.14 Other Public Health Services
Identification Number	Nursing Staff Aug
Timeline	8/30/21-6/30/22
Overview	To provide funding for nursing contracts in areas experiencing nursing shortages throughout the state.
Major Activities	Recruit, retain, hire and provide funding for nurses.
Goal	To ensure recruitment and retention of nurses by further funding the Department of Health Services (DHS) in order to combat the nursing shortage across the state due to negative impacts caused by COVID-19.
Key Performance Indicators	Hourly rate of nursing staff; Balance of the transfer; Number of nurses contracted; Number of staffed inpatient & ICU beds; Number of hospitals/areas that are receiving staffing assistance
Use of Evidence	Ensure that the organizations receiving nurses or funding for nurses are reducing hospitalizations by implementing systems to offer COVID-19 vaccinations and monoclonal antibodies as medically appropriate.
Project	Arizona Department of Health Services: COVID-19 Communications
Funding Amount	\$2,150,000.00
Project Expenditure Category	1.7 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)
Identification Number	CVCommunication
Timeline	1/1/22-6/30/22
Overview	Improve COVID-19 vaccination and booster vaccination rates through targeted messaging and outreach to specific communities.

Major Activities	Provide targeted COVID-19 vaccine messaging and outreach.
Goal	Ensure that certain target communities identified by DHS as communities with a high social vulnerability index (SVI) and low vaccination coverage.
Key Performance Indicators	Rate of change of vaccination coverage of targeted communities at baseline and following the targeted outreach
Use of Evidence	According to a study done by the RAND Corporation, early vaccination campaigns in the U.S. prevented nearly 14,000 deaths and 3 million cases of COVID-19. Because of the effectiveness of these campaigns, the hope is that further expansion of vaccine messaging by ADHS will continue to prevent the spread of COVID-19 in Arizona communities.
Project	Special Olympics Arizona, Inc.
Funding Amount	\$1,000,000.00
Project Expenditure Category	1.14 Other Public Health Services
Identification Number	SpecialOlympicsAZ
Timeline	1/1/22-12/31/24
Overview	The COVID-19 pandemic has caused increased physical and mental health difficulties to Arizonans with intellectual and developmental disabilities (IDD). Individuals with IDD are uniquely susceptible to COVID-19 risks because their health needs can remain unknown and unaddressed.
Major Activities	Expand health programming outreach and capacity to facilitate health screenings for additional IDD individuals, provide health education via the Health Lifestyles, Education, and Practice (LEAP) Fitness program, and provide training and experience to health care students and professionals.
Goal	SOAZ went from hosting over 3,000 health screenings in 2019 to less than 800 screenings in 2020 and 2021 combined due to the impact of COVID-19. The goal for this funding is to increase levels back to pre-pandemic and to assist the IDD community which has been impacted by COVID-19.
Key Performance Indicators	Number of health screenings and education across 8 disciplines (audiology, optometry, podiatry, mental health, physical therapy, dentistry, sports physicals, and general health and wellness), Network of providers across various disciplines (audiology, optometry, podiatry, mental health, physical therapy, dentistry, sports physicals, and other specialties) extended; Number of providers or health students trained.
Research Link	https://www.rand.org/news/press/2021/08/18/index1.html
Project	Heal the Hero Foundation
Funding Amount	\$609,632
Project Expenditure Category	1.12 Mental Health Services

Identification Number	Heal the Hero
Timeline	5/1/21-2/28/23
Overview	First responders are facing a mental health crisis due to the impact of COVID-19. First responders saw their roles change in many ways and their stress levels have duly increased. HTHF provides innovative and well-utilized brain performance and wellness programs to increase stress resilience and performance for military and law enforcement communities.
Major Activities	Research study of participants from City of Tempe Police Department.
Goal	To complete an Institutional Review Board Study (IRB) of police mental resilience led by Arizona State University's (ASU) College of Criminology and Criminal Justice. The study will include 100 members of the City of Tempe Police Department to develop and utilize a design for a randomized controlled trial (RCT) and conduct qualitative interviews providing a final report with the (IRB) findings, testing improvement of stress and performance of first responders through a neuroscience technology-driven solution.
Key Performance Indicators	Number of participants; Participant updates
Use of Evidence	ASU has stated that this study is the first of its kind that can definitively show the quantitative and qualitative impact of innovative, technology-driven improved mental health solutions for law enforcement.
Project	Heal the Hero Foundation (Statewide Project)
Funding Amount	\$15,508,077
Project Expenditure Category	1.12 Mental Health Services
Identification Number	ARPA-HHF-030122-01
Timeline	1/1/22-11/27/24
Overview	This grant money will allow the Heal the Hero Foundation to replicate and expand on the success provided by a previous grant to Arizona First Responders in 2020.
Major Activities	To administer education, training, onboarding, oversight of the program delivery, and coordination of progress and needs between Vitanya Brain Performance and the First Responders.
Goal	To provide neuro-science-driven programs to first responders that will target specific areas of the brain, in order to assist in combating the negative effects of COVID-19 on their line of work and ensuring overall greater public safety in Arizona communities.
Key Performance Indicators	Number of officers participating in the program; Impact stories from participants

Project	Prevent Child Abuse Arizona
Funding Amount	\$100,000.00
Project Expenditure Category	1.11 Community Violence Preventions
Identification Number	ARPA-PCAA-030122-01
Timeline	3/1/22-9/30/22
Overview	Prevent Child Abuse Arizona's Yavapai Family Advocacy Center (YFAC) serves Arizona's citizens who are victims of domestic violence. YFAC saw a substantial increase in both new domestic violence victims and the number of victims utilizing services amid the COVID-19 pandemic.
Major Activities	Administer YFAC services, including team case review and case tracking, advocacy program, sexual assault nurse examinations, forensic interview services, and immediate access via DCS/law enforcement/etc.
Goal	Because of the increase in the severity of cases since the pandemic, the goal is to increase support for victims in the severe cases, increase support for the YFAC team to prevent trauma and burnout, and to ensure access to these services in rural areas of Yavapai County.
Key Performance Indicators	Percentage of victims expressing an increased knowledge of resources that enhance safety and security assessed through client surveys; Percentage of victims who have safety concerns that will demonstrate how to plan for their continued personal safety assessed based on the number of safety plans created; Percentage of victims that will report an increased knowledge and understanding of violence, abuse and neglect and its effect on their lives assessed through client surveys; Impact stories- reports of qualitative client impact stories to the funder for this project time period; Number of clients supported/referred to find shelter/housing services; Number of workers enrolled in sectoral job training programs; Number of workers completing sectoral job training programs; Number of people participating in summer youth employment programs

Project	University of Arizona Yuma Center of Excellence for Desert Agriculture (YCEDA)
Funding Amount	\$315,000.00
Project Expenditure Category	1.2 COVID-19 Testing
Identification Number	ARPA-UA-030122-01
Timeline	3/1/22-2/28/23
Overview	The YCEDA lab in Yuma County works to provide community-wide surveillance for trends of COVID-19 prevalence and variants of concern.
Major Activities	Water testing surveillance, localized estimates of number of infected persons, further research and monitor into COVID-19 and potential variants.
Goal	Yuma County has been considered to be a COVID-19 hotspot, so YCEDA will work to take the data and results from wastewater testing

in order to inform preparedness and public health response plans for the community.

Key Performance Indicators

Number of communities assisted; Detection of new/novel SARS-CoV-2 variants in border community wastewater samples; Modeling to provide estimated prevalence of disease in communities that are otherwise difficult to obtain in the absence of community-wide clinical testing

Expenditure Category 2

Project	Arizona Humane Society
Funding Amount	\$762,000.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
Identification Number	AZHumaneSociety
Timeline	3/1/22-12/31/23
Overview	The Home Away From Home program was established to prevent pet surrenders due to loss of family employment or stable housing caused by the COVID-19 pandemic. The Arizona Humane Society (AHS) provides short-term housing and critically-needed medical care to owned pets whose families are facing temporary crises.
Major Activities	Provide housing, supplies, medical treatment, and boarding to animals of families impacted by COVID-19. Assist with staffing expenses associated with the program and offer some financial assistance to impacted families.
Goal	Purchases mobile pop-up animal shelter system to better house pets in the field, increase number of pets and owners that benefit from these programs, overall assist the community in dealing with economic impact of COVID-19.
Key Performance Indicators	Number of pet owners receiving aid; Number of pets that receive temporary housing and medical care, Number of pets assisted by emergency housing due to aid of pop-up shelter.
Use of Evidence	Per the Humane Society, in one year, 124 pet owners and 202 owned pets benefit from this program, and the numbers are expected to increase further in 2022 and 2023.

Project	Humane Society of Southern Arizona
Funding Amount	\$508,000.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
Identification Number	HumaneSocietySouthernAZ
Timeline	3/15/22-12/31/23
Overview	The Humane Society of Southern Arizona (HSAA) is expanding their existing services to meet the increased demand due the COVID-19 pandemic. Due to the COVID-19 pandemic, HSAA has seen longer waiting lists for low-income veterinary appointments and is working to address the needs of pet owners that have been negatively impacted economically by the pandemic. Services will also include educational and learning opportunities for disproportionately impacted communities that were discontinued during the pandemic.
Major Activities	Provide families with low-cost veterinary services, design hands-on learning experiences for youth to inspire compassion towards animals.
Goal	Increase the number of families served by HSSA, reduce pet

	surrenders, and create programs and venues to increase children's understanding and appreciation of pet welfare and encourage later career paths into veterinary sciences.
Key Performance Indicators	Provide 6,000 additional low-income families with low-cost veterinary services, add 1,200 wellness appointments at HSSA's Roger Rd (Tucson) facility to reduce pet surrenders, increase low-cost vaccination clinics to serve an additional 7,500 clients, offer 600 low-cost spay/neuter appointments in Cochise County, provide 2,000 additional children (75% from disproportionately impacted communities) with onsite programs and distance learning through live webcasts and recorded programs/exercises, which more than 80% of post-activity respondents rate as increasing the child's understanding and appreciation of animal welfare issues and the human-animal bond.
Project	Arizona Small Business Association
Funding Amount	\$950,000.00
Project Expenditure Category	2.30 Technical Assistance, Counseling, or Business Planning
Identification Number	ASBA
Timeline	1/1/22-12/31/22
Overview	Provide training mentorship resources and support to grow the small business community in Arizona.
Major Activities	Provide training, mentorship, resources, and support to assist program participants in the Growing Opportunities Grant program with launching their own small businesses.
Goal	Support the Small Business Association and Arizona's economy by training and motivating future Arizona entrepreneurs that have been disproportionately impacted by the pandemic and their life circumstances in real skills so that they can positively impact the Arizona economy.
Key Performance Indicators	Number of training users from the Journeyage training module, number of mentee participants, data analytics associated with success stories (including social media, public relations, email, website analytics), total number of individuals supported, number and amount of stipends disbursed
Use of Evidence	According to recent economic impact analysis performance by the ASBA, small business operations in Arizona generated an estimated \$191.4 billion in direct economic activity. Due to this significant economic impact, it is essential to nurture the pipeline of future Arizona entrepreneurs and ensure long-term success and diversification of the Arizona economy, and ensuring COVID-19 does not stall this progress.
Disproportionately Impacted Comms	This grant will specifically focus on assisting individuals that are in, or released from, state correctional facilities who are socially disadvantaged, which has been exacerbated by the pandemic.

Project	Arizona Voice for Crime Victims
Funding Amount	\$396,127.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
Identification Number	GR-ARPA-AVCV-100121-01
Timeline	10/1/21-9/30/22
Overview	The need for victim assistance increased during the COVID-19 pandemic. This program will supplement current resources to address the increased need.
Major Activities	Representing child victims in Arizona Department of Child Safety (DCS) custody or receiving services from DCS. Arizona Voice for Crime Victims (ACV) asserts and enforces victims' rights on behalf of the child victims in these criminal proceedings. ACV also makes home visits to the home of the child, or virtually.
Goal	Due to the pandemic, there is evidence that child abuse activity increased and more cases were underreported. As children return to school, ACV will work to handle the anticipated increase in cases.
Key Performance Indicators	Number of victims served, victimization type, service provided, results of satisfaction surveys
Use of Evidence	Due to COVID-19, many cases have not been able to move through the criminal justice system and become resolved. In addition, there is a fear that cases of child abuse have become more severe and were underreported, thus post-COVID-19 there will likely be an increased need for these kinds of services.
Disproportionately Impacted Comms	ACV gives children from rural communities special priority in taking their cases.
Research Link	https://www.edweek.org/leadership/child-abuse-cases-got-more-severe-during-covid-19-could-teachers-have-prevented-it/2021/06 ; https://www.ucsf.edu/news/2021/03/419961/child-abuse-surges-times-crisis-pandemic-may-be-different ; https://pediatrics.aappublications.org/content/147/4/e2020038489

Project	Stepping Stone Foundation
Funding Amount	\$490,000.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
Identification Number	Subaward No. GR-ARPA-SSF-010122-01
Timeline	1/1/22-6/30/24
Overview	A Stepping Stone Foundation requests funding to expand their

	Literacy Elevates Arizona Families (LEAF) program. LEAF supports Arizona's Latino children and families by providing family literacy education to parents and preschoolers and part-time sibling childcare.
Major Activities	Daily preschool (M-TH) at a minimum of 4 hours each day, 4 hours of monthly parenting education, 4 hours of weekly adult education, classroom work, monthly visits.
Goal	With this funding, the goal is to expand the 30-year-old LEAF program, add family literacy slots at a new expansion site, as well as fund COVID-19 mitigation efforts in these programs.
Key Performance Indicators	Number of preschoolers and their families who have completed six months or more of the LEAF program at the expansion site; Number of preschoolers and their families who have completed six months or more of the LEAF program at existing sites; Number of enrolled preschool children who meet at least 80% of their Teaching Strategies Gold (TSG) academic, psycho-educational and social benchmarks; Total number of preschoolers served at the expansion site; Total number of preschoolers served at all sites.
Use of Evidence	Two studies and follow-up testing show that children who go through the LEAF program for six months or more test at or above their peers in Reading and Math at the school and district level and have better social interactions with their teachers and peers than those who did not attend our program. This is remarkable knowing that only the most at-risk children enter our program. Studies provided upon request.
Disproportionately Impacted Comms	Using data from the Arizona Department of Health Services, the zip codes we serve (85015, 85017, 85009) have higher COVID-19 infection rates than the general population in Maricopa County. Additionally, the population The Stepping Stone Foundation serves is 90% non-English speaking, Latino and 100% of the families have one or more parents or full-time guardians that have either never completed high school or are learning English. Most families have both. All attend Title I school sites.
Research Link	https://heckmanequation.org/resource/research-summary-lifecycle-benefits-influential-early-childhood-program/ ; https://www.firstthingsfirst.org/early-childhood-matters/early-literacy/
Project	ACCEL- Bista Center
Funding Amount	\$300,000.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
Identification Number	Accel
Timeline	1/1/22-6/30/23
Overview	ACCEL's BISTA Center serves Arizona's disabled citizens through a broad range of therapeutic behavioral vocational and other services.
Major Activities	Early intervention therapy for toddlers, school readiness programs for four and five-year olds preparing for kindergarten, out-of-school

	support services for primary grade children, social skills groups, parent training, and intensive applied behavior analysis (ABA) programming.
Goal	According to Autism Speaks, 23 agencies provide ABA services in Maricopa County, but only 3 have a site in the South, West, or Northwest Valley. Therefore, the goal for this funding is to expand the Center's services to the West Valley and create the West Valley Bista Clinic to address the disparity.
Key Performance Indicators	Number of children served; Number of internal staff trained; Percent increase of skills based on assessment (how many goals were mastered/attained out of the total number of assessment items in the assessment); Percent reduction of problem behavior (from start of services to end of reporting date or discharge).
Use of Evidence	Evidence shows that early intervention is critical to ensuring children meet their full potential. The Bista Center is built on the idea that early childhood interventions, such as applied behavior analysis (ABA) will allow children to meet this potential.
Research Link	https://www.sbsaba.com/aba-the-most-effective-treatment-for-autism/
Project	Ajo Center
Funding Amount	\$99,436.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
Identification Number	AjoCenter
Timeline	1/1/22-12/31/22
Overview	Ajo Center for Sustainable Agriculture is a Native American-governed 501c3 nonprofit organization working in Ajo on the Tohono O'odham Nation and the surrounding region, including Gila Bend. The Ajo Center specializes in revitalization of traditional Native American crops, teaching youth and adults on how to garden or farm, and incubate small businesses through Ajo Farmers Market and Café and O'odham Farmers Market.
Major Activities	Intensive, hands-on agricultural apprenticeship programs, creation of new community garden, personalized technical assistance to town and inhabitants of Gila Bend, and at least 4 public workshops on basics of gardening, seeds, compost, fencing, tools and irrigation.
Goal	The COVID-19 pandemic has exacerbated existing food supply problems in Arizona's communities. The Ajo Center for Sustainable Agriculture provides sustainable solutions to these issues by providing apprenticeships and community education in farming and gardening.
Key Performance Indicators	Number of people trained (year-long beginning farmer apprentices, backyard gardeners, beginning farmers and small businesses); Number of all training program participants who have either become self-employed, started a small business, got a job with another farm or ranch or a food organization; or increased their sales or profits from

	their existent farming or ranching operations.
Disproportionately Impacted Comms	Mirroring the economic impact of the Great Recession, Native American communities were hit especially hard by the COVID-19 pandemic. The Ajo Center works to revitalize the Native American community specifically and ensure their economic recovery from the COVID-19 pandemic.
Research Link	https://www.minneapolisfed.org/article/2020/native-employment-during-covid-19-hit-hard-in-april-but-starting-to-rebound
Project	Arizona Association for the Education of Young Children (AzAEYC)
Funding Amount	\$570,000.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
Identification Number	AzAEYC
Timeline	1/1/22-12/31/23
Overview	The COVID-19 pandemic has had negative impacts on child care services with 84% of Arizona's child care centers reporting a staffing shortage. The Arizona Association for the Education of Young Children (AzAEYC) is dedicated to promoting quality learning for all children.
Major Activities	Recruit and retain qualified preschool educators, Administer childcare workforce development training services, professional development offerings for educators.
Goal	Targets these staffing shortages by providing child care provider training.
Key Performance Indicators	Total number of child care staff who completed the professional development sessions; Total percent of child care staff retained through the program resources and incentives; Total satisfaction rate of participants; Total satisfaction rate of child care programs whose staff participated in the sessions; Total number of children benefiting from what participants learned in the series; Geographical dispersion of targeted population in accordance with U.S. Treasury guidelines.
Use of Evidence	Using the evidence-based Project Extension for Community Healthcare Outcomes (ECHO) model, AzAEYC's program will increase equitable access to professional development through a virtual network and empower child care providers in local communities through shared knowledge building. This innovative model for improving educational outcomes aims to amplify educator capacity across Arizona, specifically in rural and underserved areas, by connecting experts with child care workers to train through guided practice.

Project	Arizona Career Pathways
Funding Amount	\$2,000,000.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
Identification Number	ACP
Timeline	1/1/22-12/31/24
Overview	Arizona Career Pathways (ACP) provides training certification and additional support to prepare students for in-demand living-wage jobs ACP's program targets students who are at or below 200% of the poverty level preparing them to enter the job-market in the current and post COVID-19 economy.
Major Activities	Training of low-income persons in technical competencies in high demand fields, along with mentoring and training in workplace competencies. Includes: case management, counseling and educational support, motivational and financial coaching, peer mentoring, tuition subsidy, financial support for books and materials, supplemental financial support services, job placement assistance, and continued post-graduation follow-up.
Goal	Train 450 low-income persons to enter in-demand fields and earn living wage jobs, benefiting the current pandemic economy. The program will also work to expand to more rural areas.
Key Performance Indicators	Number of participants enrolled this year; Number of students who have successfully graduated with certifications/degrees; Number of participants who will continue to the second year of training; Number of graduates who have become gainfully employed at a living wage in their career area; Average pay of graduates; Geographic breakdown of participants.

Project	Arizona Center for Afterschool Excellence (AZCASE)
Funding Amount	\$3,854,892.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
Identification Number	AZCASE
Timeline	2/1/22-2/28/23
Overview	The Arizona Center for Afterschool Excellence (AZCASE) program targets the negative impacts of COVID-19 on Arizona's youth with an emphasis on serving communities' schools whose youth are struggling to recover from the pandemic. AZCASE addresses issues including lower-than-typical academic scores, increased acting out classroom management issues and substance abuse.

Major Activities	Create and run out-of-school time programs providing socialization, innovative content, and reliable support for students, assist other programs with resources and quality assurance to ensure quality programs throughout the state.
Goal	Provide formalized quality structure for school aged childcare providers in order to increase positive youth outcomes that have been negatively impacted by COVID-19, provide additional support for working families, elevate staff competencies.
Key Performance Indicators	Increased access to afterschool programs (with geographic/demographic tags); Number of families and students served (with geographic/demographic tags).; Increased quality (as measured by Arizona Quality Standards Assessment Tool scores range of 42-126); Increased quality (as measured by number of accredited programs).; Increased opportunity for staff training for afterschool; Increased attendance to staff training for afterschool.
Use of Evidence	National research shows that students that participate in local out-of-school time programs are able to boost their own math and reading grades, and nearly 70% in some cases improve their school attendance and classroom participation efforts. There is an increased need for these programs to assist children in returning to school and dealing with the emotional turmoil that the pandemic has also caused.
Research Link	https://afterschoolalliance.org/documents/deeper_dive_into_afterschool.pdf
Project	Cortney's Place
Funding Amount	\$250,000.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
Identification Number	Cortney's Place
Timeline	1/1/22-6/30/23
Overview	Cortney's Place provides day programming to adults with Intellectual and Developmental Disabilities.
Major Activities	Daily programs for individuals with developmental disabilities (IDD), including music therapy, healthy cooking, hydrotherapy, pet therapy, health and wellness, art classes, community outings, a multi-sensory room, and technology class utilizing SMART Boards.
Goal	Provide daytime activities and skills and training to those with developmental disabilities that were disproportionately impacted by the pandemic, improving confidence and self-esteem and overall social interaction skills and life satisfaction.
Key Performance Indicators	Hydrotherapy 3x weekly for 52 weeks in the funding period; Healthy Cooking 3x weekly for 52 weeks in the funding period; Individual/Guardian Surveys; Number of individuals served

Project	Diana Gregory Outreach Services
Funding Amount	\$100,000.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
Identification Number	DianaGregoryOutreach
Timeline	3/1/22-11/30/22
Overview	The Diana Gregory Outreach Services (DGOS) program delivers food and provides health education services to Arizona's senior citizens who are among the most at-risk for COVID-19. While the program already existed, due to the pandemic, it switched to a deliver-only model to continue providing to those citizens.
Major Activities	Food delivery, harvesting of own organic produce for delivery, nutrition education, and cooking resources.
Goal	This project will positively impact the lives of approximately 416 low-income senior grandparents and grandchildren by providing fresh produce, nutrition education, and cooking resources. DGOS leverages volunteers and community partnerships to serve a large population of folks no one else can.
Key Performance Indicators	Number of people served; Number of facilities; Number of pounds of produce distributed; Volunteer hours provided; Pieces of literature on high blood pressure, cholesterol, and recipes provided
Use of Evidence	With respect to program outcomes, for FY 2020, DGOS provided 150,000 pounds of fresh fruit and vegetables to an estimated 10,000 low-income and under-served individuals in Maricopa County. On average, each recipient received approximately 15 pounds of fresh produce. With increased funding, the program hopes to reach even more individuals.
Project	Dress for Success Phoenix
Funding Amount	\$250,000.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
Identification Number	DressForSuccess
Timeline	1/1/22-12/31/22
Overview	The COVID-19 pandemic has caused increased difficulty for unemployed or underemployed women seeking to support themselves and their families. Dress for Success seeks to break the cycle of poverty and assist these women and their families in achieving economic independence.

Major Activities	Providing one-on-one shopping at the Boutique, the second-hand clothing store run by Dress for Success, to select professional attire for women, Career Center offering professionalism coaching, traveling to women across the region via the Mobile Career Center, job retention programming and international networking association.
Goal	The goal is to serve women in Maricopa County that have either never been in the workforce or are returning to work following the COVID-19 pandemic by supporting their success in returning to high-paying jobs and achieving economic independence.
Key Performance Indicators	Percent of Fast Track to Success participants secure employment within 90 days of the program; Percent of the clients we serve through the Mobile Career Center that find employment; Percent of Professional Women's Group members receive a raise within one year of joining; Number of Professional Women's Group members who secured a job at a higher wage since agreement inception; Percent of teens in the Teen Workforce Initiative find employment within 90 days of the program.
Use of Evidence	75% of Fast Track to Success participants secure employment within 90 days of the program. 45% of the clients we serve through the Mobile Career Center will find employment. 93% of Professional Women's Group members receive a raise within one year of joining. The average wage of participants in our Professional Women's Group at the 3-month mark is \$16.50 per hour, \$17.60 at the 6-month mark, and \$23.33 at the one-year mark; 50% of teens in the Teen Workforce Initiative find employment within 90 days of the program. The average hourly wage of a Professional Women's Group member is \$24/hour, compared to \$15/hour average wage of a non-member.

Project	JobPath Inc
Funding Amount	\$2,999,992.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
Identification Number	JobPathInc
Timeline	3/1/22-12/31/24
Overview	JobPath is a workforce development support and advocacy agency that recruits students at Cochise, Central Arizona, and Pima Community colleges for (re)training in the high-demand industries of healthcare, IT, logistics, and manufacturing - focusing on strengthening the Arizona Advanced Technology Network.
Major Activities	Recruitment of potential trainees, support of those enrolled students, workshops, addressing financial needs, and providing overall support throughout program completion.
Goal	With a focus on training and recruiting for careers in the Arizona Advanced Technology Network. JobPath seeks to expand its current service levels from 400 to 1000 students being served.

Key Performance Indicators Number of new participants from identified areas (Cochise, Pinal, and Santa Cruz counties); A % rate of students who complete a degree or credential program on schedule.; % rate of graduates will be employed in their field of study within 6 months of graduation.

Project **Arizona Commission on the Arts**

Funding Amount \$2,000,000.00

Project Expenditure Category 2.36 Aid to Tourism Travel or Hospitality

Identification Number AZArts

Timeline 7/1/21-6/30/22

Overview Implement a sub-grant program that would invest in hundreds of cultural organizations as they initiate innovative and sustainable reopening strategies.

Major Activities Manage subrecipient program investing in Arizona's cultural organizations, utilizing funds to assist with payroll and facility costs, COVID-19 safety measures implementation, and marketing and promotional events to ensure the safe reopening.

Goal This funding would help stabilize these organizations in the immediate aftermath of the public health crisis while supporting their necessary adaptations to the post-pandemic world.

Key Performance Indicators Description of pandemic impact on industry and rationale for providing aid to the industry; number of sub-recipients awarded; number of positions supported; facilities cost supported; description of safety measures implemented; description of marketing and promotion implemented

Project **Summit Wellness Foundation**

Funding Amount \$350,000.00

Project Expenditure Category 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Identification Number SummitWellnessFoundation

Timeline 2/1/22-8/31/23

Overview The COVID-19 pandemic has compounded Arizona's mental behavioral and cognitive health needs, contributing to an increasing caregiver turnover rate. The Summit Wellness Foundation addresses these needs by investing in technology upgrades which will provide training for person-centered care and automation to assist caregivers.

Major Activities Administer caregiver technology improvements, monitor caregiver turnover and analyze retention rates, report on caregiver effectiveness

	with online training.
Goal	To fund technology companies that are using technology (i.e. mobile and/or web-based applications) to deliver person-centered care approaches, automate caregiver functions, and training with the intention to automate steps and/or roles to assist long-term care communities whose needs are rampant due to COVID-19.
Key Performance Indicators	Number of impacted residents with mental health and cognitive impairment deficits; Number of caregivers impacted; Improvement in caregiver engagement from baseline; Change in caregiver turnover/retention rates; Caregiver effectiveness of online training; Results of person-centered approaches with frequency of behavior as measured by the Behavior Activity Report.
Project	The Central Arizona Center for Therapy and Imaging Services (CACTIS) Foundation
Funding Amount	\$255,089.20
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
Identification Number	CACTIS
Timeline	1/1/22-12/31/22
Overview	During the COVID-19 pandemic, Arizona has experienced an increase in domestic violence cases. The Central Arizona Center for Therapy and Imaging Services (CACTIS) Foundation partners with other agencies to serve Arizona's victims of domestic violence through Maricopa County.
Major Activities	Investigate and address the impact of traumatic brain injury (TBI) in domestic violence cases, train first responders and record information, connect victims to shelters and further assistance needed, provide resources and education on this particular threat to victims
Goal	Assist initiative addressing the issue of TBI in victims of domestic violence, the Maricopa County Collaboration on Concussions in Domestic Violence (MC3DV) program. Elevated risk for concussion is evident in victims of domestic violence, and amid the pandemic, there has been an increase in domestic violence cases. The funding provided through this Agreement will be utilized to expand the MC3DV services provided by The CACTIS Foundation and to complete an IRB Study.
Key Performance Indicators	Number of educational engagements and seminars; Attendance of providers at educational engagements and seminars; 5-point Likert Scale summaries/questionnaires responses regarding usefulness of the educational materials and seminars; Number of victims/survivors assisted; Percent of victims remaining within the system of care; Percent of victims attaining independence (every 6 months)
Use of Evidence	It is estimated that ~90% of victims of Intimate Partner Violence will have sustained at least one concussion, but rigorous and

comprehensive analysis of the frequency and characteristics in this population do not exist, which is why MC3DV is working to fill in these gaps of information.

Project	West Valley Arts Council
Funding Amount	\$250,000.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
Identification Number	West Valley Arts Council
Timeline	1/1/22-12/31/22
Overview	Through its Creative Aging Program, West Valley Arts provides art programs to Arizona's citizens to promote positive aging and mental health. Services are targeted to older adult senior citizens including those dealing with memory loss related conditions, such as Dementia and Parkinson's disease.
Major Activities	Administer and expand the Creative Aging Program, including recruitment and training of new artists, additional art supplies, and expansion of virtual programs.
Goal	Research shows that professionally-led arts education for older adults fosters positive aging and mental health, so the expansion of this program will support and foster positive mental health, in particular to senior citizens, that were isolated amid the COVID-19 pandemic.
Key Performance Indicators	Number of new participants enrolled; Number of new artist educators trained; Number of new video classes created
Research Link	https://www.arts.gov/sites/default/files/NEA-Creativity-and-Aging-Cohen-study.pdf

Project	Women's Foundation for the State of Arizona
Funding Amount	\$4,200,000.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
Identification Number	WFSA
Timeline	2/1/22-7/31/23
Overview	The COVID-19 pandemic has exacerbated the difficulties that many working women across the nation and globally. The Women's Foundation for the State of Arizona will partner with additional

	nonprofit organizations throughout Arizona to pilot a new program to provide wrap-around services to single mothers.
Major Activities	Administer such wrap-around services, including tuition, childcare, transportation, and emergency stipends to assist the working mothers.
Goal	In the pandemic, women have lost several years of employment gains. This pilot program will work to address that issue by allowing these women to focus on their education and progress towards self-sufficiency, rather than childcare or other financial barriers.
Key Performance Indicators	Number of people to be impacted by the project; Demographics: Race, Gender, First Generation Students; Pre-program baseline data (such as income levels, education levels, and family financial history); During-program data (such as attitudinal and behavioral changes particularly with regard to parental engagement, education, job prospects, and future financial security, as well as learn program challenges and barriers that can be addressed); Post-program data (such as income changes and parental engagement changes); Preliminary Pilot Outcomes Measures.
Project	YMCA of Southern Arizona
Funding Amount	\$250,000.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
Identification Number	YMCASoAz
Timeline	10/1/21-3/31/22
Overview	The COVID-19 pandemic created many challenges across the community and led to a dramatic shift in funding due to mandated closures of gym and workout facilities, camp sessions and youth sports programs.
Major Activities	Continue sponsoring Early Childhood, Summer Enrichment Day Camp, Remote Learning, and Afterschool programs; Health and well-being programs and fitness programs that specifically cater to senior citizens in the area.
Goal	This funding will be used to provide support to the YMCA of Southern Arizona to ensure that they are able to continue operating programs that support both families and youth in the community.
Key Performance Indicators	Number of individuals served throughout the YMCA of Southern Arizona's programs.

Project	YWCA of Southern Arizona
Funding Amount	\$250,000.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
Identification Number	YWCASoAz
Timeline	2/15/22-4/30/23
Overview	The YWCA Southern Arizona works on efforts to increase career readiness, entrepreneurship, financial stability and economic mobility for disadvantaged women, especially women of color, through expansion of our Women's Economic Advancement and Women's Business Centers.
Major Activities	Jobs skills training, building partnerships to give clients access to bilingual and integrated economic development, financial capability and digital literacy programming. Increase clients' access to capital, scholarships, assistance with rent, utilities, and other immediate needs.
Goal	Through this grant, YWCA Southern Arizona will provide career improvement services to these women including economic development, financial capability and job readiness programming as well as support services to address basic socio-economic needs which have been exacerbated by COVID-19.
Key Performance Indicators	Total number of clients served; Number of clients served through Women's Economic Advancement Center programs, partnerships, job placements, and referrals, who: completed a job application and had it reviewed, completed a resume or secured interview, successfully entered/re-entered workforce; Number of scholarships given to women who completed a training or certification program; Number of clients who received Emergency Assistance with rent, utilities, and medical expenses who otherwise would experience an immediate barrier to continuing career-skills training; Number of microgrants of \$3-10k awarded to women-owned small businesses who completed Women's Business Center programs, who: improved financial capability and completed new business plans

Project	Zion Institute
Funding Amount	\$500,000.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
Identification Number	ZionInstitute
Timeline	1/1/22-6/30/23

Overview	The Zion Institute provides early childhood education and behavioral health services to Arizona's communities.
Major Activities	
Goal	Zion Institute currently provides essential services to the community at one location, but with new funding they will expand their services and assist an expanded Arizona community to recover from the COVID-19 pandemic.
Key Performance Indicators	Number of childcare preschool centers operating in south Phoenix; Number of new jobs created within new centers; Number of additional children served; Number of children/families served with mental health services in Roosevelt School District.
Disproportionately Impacted Comms	The Roosevelt School District, where the Zion Institute is focusing their efforts, is one of the most disproportionately impacted communities in the State by the COVID-19 pandemic.
Project	COVID-19 Educational Recovery Benefit Program
Funding Amount	\$10,000,000.00
Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Identification Number	ERB
Timeline	8/20/21-10/3/21
Overview	The COVID-19 Educational Recovery Benefit (ERB) will fund up to \$7,000 per student for needs related to child care, transportation, online tutoring, and tuition. In addition to meeting income requirements (household income must be at or below 350% of the Federal Poverty Level), parents and families applying for program funding must demonstrate that their current school is requiring the use of face coverings during instructional hours and on school property (with the exception of CDC transportation guidelines).
Major Activities	Platform provision; Management of applications; Distribution of funds
Goal	Fund up to \$7,000.000 per student for needs related to child care transportation tutoring tuition and school supplies.
Key Performance Indicators	Creation of application system; Fiscal Management and Payment system; Reporting; Training
Disproportionately Impacted Comms	Throughout the pandemic, low-income students and families have suffered from distance learning, as not all families have access to a reliable internet connection. In a recent study published by the National Bureau of Economic Research, scholars found that children living in the poorest 20% of U.S. neighborhoods will experience the most damaging and long-lasting effects of school closures. Their

model predicts that one year of school closures will cost ninth graders in the poorest communities a 25% decrease in their post-educational earning potential, even if followed by three years of normal schooling. In contrast, their model shows no substantial losses for students from the wealthiest 20% of neighborhoods.

Project	Open For Learning Recovery Benefit
Funding Amount	\$10,000,000.00
Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Identification Number	OFLRB
Timeline	1/14/22-6/30/22
Overview	The Open For Learning Recovery Benefit (OFLRB) will fund up to \$7,000 per student for needs related to child care, transportation, tutoring, tuition, and school supplies. In addition to meeting income requirements (household income must be at or below 350% of the Federal Poverty Level), parents and families applying for program funding must demonstrate that their current school or classroom has closed in-person instruction on or after January 3, 2022.
Major Activities	Platform provision; Management of applications; Distribution of funds
Goal	Fund up to \$7,000.000 per student for needs related to child care transportation tutoring tuition and school supplies.
Key Performance Indicators	Number of students participating in evidence-based tutoring programs
Disproportionately Impacted Comms	Throughout the pandemic, low-income students and families have suffered from distance learning, as not all families have access to a reliable internet connection. In a recent study published by the National Bureau of Economic Research, scholars found that children living in the poorest 20% of U.S. neighborhoods will experience the most damaging and long-lasting effects of school closures. Their model predicts that one year of school closures will cost ninth graders in the poorest communities a 25% decrease in their post-educational earning potential, even if followed by three years of normal schooling. In contrast, their model shows no substantial losses for students from the wealthiest 20% of neighborhoods.
Research Link	https://www.nber.org/papers/w28264

Project	Arizona Department of Economic Security: Return to Work
Funding Amount	\$71,500,000.00
Project Expenditure Category	2.10 Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)
Identification Number	ReturnToWork
Timeline	7/1/21-6/30/22
Overview	This program works to remove barriers from individuals in transition from unemployment and return to the workforce due to COVID-19 and its negative impacts. Rather than rely on the Federal Pandemic Unemployment Compensation, Arizona instead offers one-time bonuses to returning workers, along with offering child care support, educational opportunities, and rental assistance. This allows the State to get as many Arizonans as possible to return to the workforce and reinvigorate the economy following the negative economic impacts of the pandemic. The bonus for full-time jobs is \$2,000, and for part-time work is \$1,000. To be eligible, individuals must make \$25 per hour or less, begin working by September 6, 2021, and complete at least 10 weeks of work.
Major Activities	Develop and oversee the portal for program claimants to submit for and receive bonuses under the Return to Work Bonus program.
Goal	The goal for this job training program is to ensure that the Arizona workforce is able to return to pre-pandemic levels and to remove certain barriers from individuals to assist in this economic recovery.
Key Performance Indicators	Amount of funding distributed to eligible claimants; Number of individual claimants that receive funding; Number of workers enrolled in sectoral job training programs; Number of workers completing sectoral job training programs; Number of people participating in summer youth employment programs

Project	Arizona Department of Economic Security: Adult Education Services
Funding Amount	\$1,500,00.00
Project Expenditure Category	2.10 Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)
Identification Number	AES
Timeline	7/1/21-6/30/23
Overview	Provide educational assistance, GED and Community college for unemployed individuals that have been impacted by the COVID-19 pandemic.

Major Activities	Implement voucher programs and assist individuals via vouchers with furthering their education and eventual economic independence.
Goal	Currently, there are 235,000 individuals collecting unemployment benefits that do not have a high school diploma or High School Equivalent (HSE). In order for these claimants to have an equal opportunity to return to work in a position that will allow them to become self-sufficient, DES will implement a HSE voucher program on a first-come, first- served basis.
Key Performance Indicators	Total number of applicants; Number of individuals that receive a voucher; Number of voucher recipients that are enrolled in education programs (GED, Community College, etc.); Number of workers enrolled in sectoral job training programs; Number of workers completing sectoral job training programs; Number of people participating in summer youth employment programs
Project	Brain Injury Alliance
Funding Amount	\$225,000.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
Identification Number	BrainInjuryAlliance
Timeline	3/1/22-2/28/23
Overview	The COVID-19 pandemic has caused substantial neurological complications, Long COVID, for many survivors. The Brain Injury Alliance seeks to address these complications by gathering data to facilitate the development of a statewide Long COVID response team.
Major Activities	Educate patients on services and support available to them, Relocation to affordable housing and achieving access to state and local housing assistance programs, Post-COVID-19 workforce coaching and assistance with finding and establishing employment.
Goal	This project will allow for the deployment of a statewide Long COVID Neurological Brain Health Response Team to serve those who are referred to by medical systems (such as Banner, Barrow, Abrazo, Honor Health), following discharge after COVID-19. The program will assist them in entering the maze of services provided to them, as these individuals battle extreme fatigue and “brain fog” from Long COVID symptoms ensuring successful recovery.
Key Performance Indicators	Life satisfaction in relationships and community involvement than their counterparts as measured by the FLOURISH scale; Outcomes in maintaining housing; Outcomes in maintaining employment at a higher rate than their peers with Long COVID; Family/ care partners of those with Long COVID life satisfaction as measured by the Satisfaction with Life Scale (SWLS) and Life Satisfaction Scale for Caregivers (LSSC) than their unassisted counterparts; Rates of re-entering the hospital for co-occurring conditions, instead seeing specialists and their primary care doctor; Total number of individuals served.

Project	Arizona Department of Economic Security: Restore Unemployment Insurance (UI) Trust Fund
Funding Amount	\$758,826,752.00
Project Expenditure Category	2.28 Contributions to UI Trust Funds
Identification Number	ISA-DES-ARPA-070121-01
Timeline	7/1/21-6/30/22
Overview	Restore the State's Unemployment Insurance (UI) Trust Fund to pre-pandemic levels.
Major Activities	Deposit funding from this agreement into the UI Trust Fund and manage required expenses of that fund as it relates to monies provided.
Goal	To ensure a lower estimated average employer tax rate and restore the UI Trust Fund in order to combat negative financial impacts caused by COVID-19, as well as to keep this critical social safety net solvent to support Arizona's future.
Key Performance Indicators	Amount of funding deposited into the UI Trust Fund, Solvency of the UI Trust Fund, Employer UI Trust Fund Tax Rate

Project	Back-to-Work Small Business Rehiring and Retention Program
Funding Amount	\$16,123,350.00
Project Expenditure Category	2.29 Loans or Grants to Mitigate Financial Hardship
Identification Number	Back To Work
Timeline	8/20/21-4/18/22
Overview	The Back-to-Work Small Business Hiring and Retention Program is designed to assist small locally owned or operated businesses hire and retain employees.
Major Activities	Distribution of funds; Management of applications; Tracking of hiring and retention of workers
Goal	The program will fund up to \$10,000.00 per eligible small business in expenditures for employee hiring, signing bonuses, relocation bonuses for employees that are moving to take an open position, and employee retention bonuses.
Key Performance Indicators	Number of small businesses assisted by the program; Number of new employees hired; Retention rate of the newly-hired employees

Project	Arizona Department of Gaming: Gaming Quarter Horses
Funding Amount	\$7,200,000.00
Project Expenditure Category	2.36 Other Impacted Industries
Identification Number	GAM-ARPA-070121-03
Timeline	7/1/21-6/30/24
Overview	Direct support to promote and improve the breeding of quarter horses within this state and to assist in the recovery of the racing industry in Arizona as a whole in response to the COVID-19 Public Health Emergency.
Major Activities	Support and encourage agricultural improvement and quality of the horse breeding in Arizona with funding, Complete purse enhancements to support live racing and ensure the industry can return to pre-COVID-19 levels of financial success.
Goal	First, the \$600,000 for breeders' awards will further support the Arizona live quarter-horse racing by enhancing the existing breeders' award program. In addition, the remaining \$6.6 million will assist in racetrack purse enhancement measures that will assist the industry in attracting high-quality owners, trainers, and horses to Arizona.
Key Performance Indicators	Track-related: Track attendance per live race, Number of track employees; Number of races held daily. Horse/Breeder-related: Number of Arizona-bred horses entered in Arizona races; Number of out-of-state quarter-horses ran in Arizona races; Number of (unique) breeders entered in Arizona races.
Use of Evidence	According to one study in 2016, the largest racetrack in Arizona generated approximately \$100M of annual revenue, created over 1,000 jobs, and cared for upwards of 2,000 horses. The Arizona racing industry saw marked changes recovering from the COVID-19 Public Health Emergency. Among Arizona's three racetracks, ADG saw Arizona Down's Total Handle fall -56% from FY 2020 to FY 2021, Turf Paradise drop -13% and Rillito Park saw no active recovery in FY 2021. Additionally, the tracks, due to large congregated crowds on race days were closed and those who lived and worked were required to vacate from their temporary homes and without a job.
Research Link	https://www.bizjournals.com/phoenix/news/2016/10/11/study-turf-paradise-has-nearly-100m-economic.html

Project	Goodwill Excel Centers: Goodwill Education Services
Funding Amount	\$12,000,000.00
Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Identification Number	GR-ARPA-GEC-030321
Timeline	3/3/21-12/31/24
Overview	The COVID-19 pandemic has drastically altered the labor market and impacts of education with a disproportionate impact on low-income communities. Goodwill Education Services (GEC) will enhance the career access and potential for Arizona's adults.
Major Activities	Help students earn a high school diploma, begin working towards post-secondary education, and complete job-specific training certification to advance their career paths. Free, onsite childcare services, free transportation to and from school, dedicated life coach and college and career coach, adult-friendly education model.
Goal	Goodwill Excel Centers will enhance the career access and potential for Arizona's adults by offering the opportunity to earn a high school diploma, begin working towards post-secondary education, and complete job-specific training/certification to advance their career paths in order to combat the COVID-19 pandemic's impact on low-income communities and their economic viability.
Key Performance Indicators	Average number of students enrolled (point-in-time); Percent of enrolled students who graduate; Percent of graduates earning an industry certification or dual enrollment credit; Percentage of graduates completing employment readiness training (e.g. digital literacy, soft skills, etc.); Wages earned by graduates-to-date; Number of students participating in evidence-based tutoring programs
Use of Evidence	The Excel Center model has been successful in five other states, with 70% of graduates having found employment and 97% of students having graduated with workforce credentials, certifications, or college credit. The Goodwill Education Initiative will continue to release annual Excel Center Reports to the Nation in order to continue to track and monitor the success of newly-established programs.
Disproportionately Impacted Comms	The COVID-19 pandemic has drastically altered the labor market and impacts of education, with a disproportionate impact on low-income communities. The Goodwill and Excel Center work with these communities in order to offer further education and career access to give these communities a chance in a post-COVID-19 labor market
Research Link	https://excelcenter.org/wp-content/uploads/2018/06/A-statistical-look-at-the-excel-center-exploring-excel-center-data-and-research.pdf

Project	Education Plus Up
Funding Amount	\$163,000,00.00
Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Identification Number	EPU
Timeline	6/1/2021-5/31/2023
Overview	The program is designed to further aid in the mitigation of the negative economic impacts of COVID-19 and further ensure financial stability to Arizona Local Education Agencies (LEAs) in preparation for the 2021-2022 school year by providing additional funds to LEAs that received less than \$1,800 per pupil from ESSER funds.
Major Activities	Monitor program solicitation for the Education Plus Up Program, including monitoring the application and distribution of funds processes.
Goal	To provide additional funds to LEAs that received less than \$1,800.00 per pupil under the Enrollment Stabilization Grant ESG Elementary and Secondary School Emergency Relief ESSER Fund I ESSER Fund II and/or ESSER Fund III. There have currently been 121 schools that have received funding from this initiative.
Key Performance Indicators	Amount of reimbursable expenses received by program entities.

Project	Local First Arizona Foundation
Funding Amount	\$2,058,801.48
Project Expenditure Category	2.30 Technical Assistance, Counseling, or Business Planning
Identification Number	APRA-LFAF-013022-01
Timeline	1/30/22-12/31/24
Overview	According to recent economic impact analysis performance by the Arizona Small Business Association (ASBA), small business operations in Arizona generated an estimated \$191.4 billion in direct economic activity. Due to this significant economic impact, it is essential to nurture the pipeline of future Arizona entrepreneurs and ensure long-term success and diversification of the Arizona economy, and ensuring COVID-19 does not stall this progress.
Major Activities	Administer the Hub and Spoke Model to train and empower 10 organizations to deliver technical assistance, coined the "AZNavigator" program.

Goal	The goal of AZNavigator is to increase the capacity of these 10 regional organizations so that they can deliver quality small business technical assistance.
Key Performance Indicators	Provide training and become the Hub for Arizona's Community Navigator Pilot Program (CNPP) that will train 10 local entities to deliver technical assistance and improve their capacity utilizing a Hub and Spoke model.
Use of Evidence	The U.S. Small Business Association identifies that technical assistance is critical to small businesses, particularly those that were hit hard during the economic downturn that resulted from the COVID-19 pandemic. In addition, many minority-owned and smaller businesses found themselves at the end of the line in receiving federal economic relief, whereas larger, well connected businesses accessed programs right away. As research shows, small rural businesses are critical to the economic development of rural communities. Providing technical assistance will enable these businesses to grow their businesses and survive the negative impacts of COVID-19.
Disproportionately Impacted Comms	The Navigator will specifically target those businesses most hurt by COVID-19, including minority, veteran, and LGBTQ-owned businesses and those in more rural areas.
Research Link	https://www.sba.gov/localassistance/community-navigators ; https://www.brookings.edu/research/whymain-streets-are-a-key-driver-of-equitable-economic-recovery-in-rural-america/
Project	American Heart Association
Funding Amount	\$400,000.00
Project Expenditure Category	2.37 Economic Impact Assistance: Other
Identification Number	ARPA-AHA-010122-01
Timeline	1/1/22-12/31/22
Overview	Due to the COVID-19 pandemic, Arizona hospitals were required to shuffle around and repurpose staff in order to test, treat, and care for COVID-19 patients, especially those in critical care. Now, there is a need to fill the knowledge gap that has been created in regards to infant CPR-care due to the previous intense focus on COVID-19.
Major Activities	AHA will partner with Newborn Intensive Care Units (NICUs), Federally Qualified Health Care Centers (FQHCs), and tribal leaders across Arizona providing Infant CPR Anytime Kits that include self-directed training and lifesaving skills for parents.
Goal	To fill the knowledge gap created by COVID-19 and ensure that families are training in infant CPR and choking relief in order to ensure the safety of Arizona infants.

Key Performance Indicators	Number of Arizona families that have been empowered with the skills of infant CPR and choking relief; Survey results of program impact and effectiveness completed by hospital personnel; Distribution of training solutions with demographic info (prioritization given to those serving those most in need including qualified census tracts and diverse communities).
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Project	Elevated Education
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Funding Amount	\$1,500,000.00
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Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
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Identification Number	ARPA-EE-120121-01
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Timeline	2/1/22-1/30/23
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Overview	The COVID-19 pandemic has negatively impacted students' education, and Educated Elevation is working to address this by a mentoring program.
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Major Activities	Administer statewide reengagement program for 3,000 teens between the ages of 13-21. Includes marketing, community outreach, and Elevated Education mentorship services.
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Goal	To reach disengaged teens and young adults through paid advertising campaigns and outreach efforts in order to re-engage them in educational activities and provide other wrap-around services to holistically support these teens in managing the impacts of COVID-19.
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Key Performance Indicators	Average number of mentor sessions per teen; Number of teens contacted; Percent of teens successfully enrolled in the program; Percent of individualized learning plans developed; Percent of teens reengaged in school; Number of students participating in evidence-based tutoring programs
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Project	Equality Health
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Funding Amount	\$500,000.00
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Project Expenditure Category	2.37 Economic Impact Assistance: Other
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Identification Number	ARPA-EHF-010122-01
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Timeline	1/1/22-6/30/22
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Overview	Arizona's underserved communities have been disproportionately impacted by COVID-19. So, Equality Health seeks to address this by creating their Blue Zones Project, an initiative that seeks to establish certain policies and practices that promote healthy living and reduced
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	morbidity and mortality rates.
Major Activities	Preplanning, Focus groups and one-on-one meetings and group events, value presentation, policy assessment, innovation engagement, photography, media outreach, Blue Zones Impact Analysis.
Goal	To assess multiple zip codes and provide a “Readiness Evaluations” report in order to articulate the feasibility of a Blue Zones Project community in South Phoenix in order to improve population health and economic vitality.
Key Performance Indicators	Establishment of local steering committee (10-15 members) reflecting the racial and ethnic diversity of the communities to be served in South Phoenix; Total number of people that participate in surveys, neighborhood presentations, neighborhood tours, and community events; Total number of people that participate in community activation activities and stakeholder interviews; Provide assessment and readiness report, including key findings and recommendations relative to the social of determinants of health with a focus on economic and racial equity; Provide transformation plan, including Value Brief articulating the feasibility of Blue Zones Community Transformation; Delivery proposal and readout presentation to steering committee and community stakeholders.
Use of Evidence	Studies have shown that 80% of how long the average person lives is dictated by their lifestyle. So, the Blue Zones Project Communities have worked to shape these environments and have been able to increase life expectancy, reduce obesity, and make the healthy choice the easy choice for millions of Americans.
Research Link	https://www.ncbi.nlm.nih.gov/pmc/articles/PMC6125071/
Project	Arizona Healthcare Association
Funding Amount	\$6,500,000.00
Project Expenditure Category	2.10 Assistance to Unemployed or Underemployed Workers
Identification Number	ARPA-AHCA-050122-01
Timeline	5/1/22-6/30/24
Overview	The healthcare industry has been severely impacted by COVID-19, and Arizona Healthcare Association seeks to provide relief to providers in skilled nursing environments.
Major Activities	Recruit, train, and retain healthcare workers and grow the workforce to increase the ranks of the frontline workforce in response to the negative impacts that COVID-19 has had on the healthcare industry.
Goal	To address the industry’s need for frontline healthcare workers by developing the Certified Nurse Assistant and Caregiver education programs with the goal to train 1,500 new CNAs and Caregivers in Arizona over a two-year period.

Key Performance Indicators	Number of CNAs and Caregivers that have been recruited; Number of CNAs and Caregivers that have been trained and placed; Number of trained CNAs and Caregivers that have been retained; Number of days each CNA and Caregiver has been retained in a licensed facility; Whether recipients have been impacted or disproportionately impacted by the pandemic.; Number of workers enrolled in sectoral job training programs; Number of workers completing sectoral job training programs; Number of people participating in summer youth employment programs
Project	Money Management International, Inc.
Funding Amount	\$500,000.00
Project Expenditure Category	2.37 Economic Impact Assistance: Other
Identification Number	ARPA-MMI-110121-01
Timeline	11/1/21-9/30/22
Overview	Financial difficulties by lower-income households have been exacerbated by the pandemic, and Money Management International will assist these families by providing targeted financial recovery assistance.
Major Activities	Financial recovery and literacy services;
Goal	Map out individualized plans to financial recovery and literacy, utilizing 1:1 Sessions, virtual training sessions, and coaching on topics from debt management to student loan repayment counseling. Services will also be offered in both English and Spanish.
Key Performance Indicators	Number of clients served; Demographic and financial reporting, in aggregate, on clients served, to include % LMI status, race and ethnicity breakdown, household budget, debt levels and credit scores; Number of clients financially impacted by COVID-19; Number of clients who work with their counselors to create a priority budget; Number of clients who consent to a credit report review; Type of session (housing, debt and budget, student loan, etc.)
Use of Evidence	According to a 2020 survey by the Pew Research Center, 46% of lower-income adults have reported challenges paying their bills since the onset of the COVID-19 pandemic, with 32% reporting difficulty with their rent or mortgage. Lower-income individuals also reported using money from savings accounts (44%) and borrowing from family or friends (35%) to make ends meet during the pandemic. And, the path to economic recovery for these individuals, begins with smart money management.
Disproportionately Impacted Comms	MMI will specifically target low-income, disadvantaged, or otherwise vulnerable households in these economic recovery literacy programs.
Research Link	https://www.pewresearch.org/social-trends/2020/09/24/economic-fallout-from-covid-19-continues-to-hit-lower-income-americans-the-hardest/

Project	Go With the Flow
Funding Amount	\$561,000.00
Project Expenditure Category	2.24 Addressing Educational Disparities: Aid to High-Poverty Districts
Identification Number	ARPA-GWTF-010122-01
Timeline	1/1/22-12/31/25
Overview	Go With the Flow has served Arizona girls and women since 2018 providing essential menstrual supplies, educational resources, and workshops about menstrual health, serving the most vulnerable women in the community that have faced additional social and economic stresses as a result of COVID-19.
Major Activities	Provide educational institutions with supply of menstrual products, provide service providers with supply of products sufficient to meet needs of residents in shelters or community members receiving other support services, provide educational programming and materials about menstrual health through youth programs, workshops, and classes.
Goal	Because of supply-chain and inflationary impact caused by the COVID-19 pandemic, feminine hygiene products have increased in cost and at the same time low-income families are facing financial struggles making everyday necessities an increasing burden on household budgets. The goal is to ensure every female in Arizona has access to the menstruation projects that they need.
Key Performance Indicators	Amount of product being provided to students and community members; Schools' and Community Partners' determination of the impacts of increased access to period products on recipients; Tracking of geographical, racial, and income demographics of students and community members; Number of students participating in evidence-based tutoring programs

Project	Lutheran Social Services of the Southwest
Funding Amount	\$250,000.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations
Identification Number	ARPA-LSSSW-040122-01
Timeline	4/1/22-6/30/23

Overview	The Lutheran Social Services of the Southwest serves Arizona communities who have been disproportionately impacted by the COVID-19 pandemic and works to ensure their economic independence.
Major Activities	Training and support to families, increasing their protective factors, family coaching and case management for program participants, creation of a basic needs fund where staff can refer families to case managers that can distribute emergency funding to families on an as-needed basis.
Goal	COVID-19 hurt all communities, but not all communities equally. In response to increased need in these communities that were hurt significantly, LSSW will work to increase support available to these families, from training and coaching to additional support as they enter the workforce.
Key Performance Indicators	Number of families that have received training, coaching and assistance; Percent of participants that will demonstrate an increase in knowledge and skills; Percent of participants that will demonstrate an increase in protective factors; Percent of households served will be low-income.
Use of Evidence	In Arizona, 15% of children live in high poverty areas compared with the national average of 9%, and in 2019, 9% of Arizona children are without health insurance compared with the national average of 6%. In addition, the report shows the COVID-19 pandemic could erase nearly a decade of progress in economic equality. Thus, LSSW is working to ensure these families disproportionately impacted receive the resources they need to.
Disproportionately Impacted Comms	Thus, LSSW is working to ensure these families disproportionately impacted receive the resources they need to.
Research Link	https://azchildren.org/news-and-events/arizona-families-with-children-continue-to-struggle-during-the-pandemic/

Project	Diaper Bank of Southern Arizona
Funding Amount	\$250,000.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations

Identification Number ARPA-DBSA-030121-01

Timeline 3/3/21-12/31/23

Overview The Diaper Bank of Arizona offers support to Arizona communities by providing diapers to low-income families and individuals. Families have faced additional social and economic stresses as a result of the COVID-19 pandemic, so the demand for assistance in providing such essentials for families has increased which the Diaper Bank acknowledges and seeks to address.

Major Activities	Diaper distribution and creation of pop-up distribution centers in more rural areas across southern Arizona.
Goal	The program currently serves 22,500 individuals annually with diaper distribution, and with the additional grant money, the goal is to support an additional 23,000 individuals with emergency diaper distribution to low-income families throughout Arizona over the next two years. These low-income families were the ones most impacted by the COVID-19 pandemic.
Key Performance Indicators	Demographic information for clients; Number of product distributions; Shared impact stories

Project	International Rescue Committee
Funding Amount	\$200,000.00
Project Expenditure Category	2.10 Assistance to Unemployed or Underemployed Workers
Identification Number	ARPA-IRC-040122-01
Timeline	4/1/22-3/31/23
Overview	The International Rescue Committee (IRC) administers the Workforce Development Program for those refugees living in Arizona. The program provides COVID-19 education and safety training, alongside workplace and life skills education.
Major Activities	Provide training, education, and other services to 100 newly-arrived refugee clients.
Goal	The goal for this funding is to further support the Workforce Development Program in assisting refugees with becoming settled, receiving job counseling to ensure their employment opportunities, and providing them with financial education training to provide them with pathways for success. The refugee situation has been exacerbated by COVID-19 and travel requirements, thus the need for further financial support.
Key Performance Indicators	Number of clients that complete Job Readiness Training; Percent of JRT clients with passing score on JRT assessment; Percent of clients employed within 180 days of arrival; Number of households who receive two financial education lessons; Number of workers enrolled in sectoral job training programs; Number of workers completing sectoral job training programs; Number of people participating in summer youth employment programs

Project	Adelante Healthcare Inc.
Funding Amount	\$1,100,000.00
Project Expenditure Category	2.19 Social Determinants of Health: Community Health Workers or Benefits Navigators
Identification Number	ARPA-AHC-040122-01
Timeline	4/1/22-3/31/23
Overview	Adelante Health provides health resources to Arizona's communities, in partnership with local community-based organizations. Included in these resources is COVID-19 testing and COVID-19 vaccines.
Major Activities	Utilize funding to support four current staff and hire thirteen additional staff in order to expand the Community Development Team and offer further support, education, and outreach with the community, including testing and vaccination, due to the COVID-19 pandemic.
Goal	This funding will be utilized to expand the Community Development Team in order to deliver and grow the existing partnerships and expand the staff so that in times of public health crises, like COVID-19, Adelante can assist the community.
Key Performance Indicators	Total Number of community members serviced at events per Service Area Zip Code and Demographic; Total Number of eligibility and enrollment applications processed.
Project	Arizona Opportunities Industrialization Center (AZOIC)
Funding Amount	\$4,302,600.00
Project Expenditure Category	2.10 Assistance to Unemployed or Underemployed Workers
Identification Number	ARPA-AZOIC-010122-01
Timeline	4/1/22-10/31/24
Overview	Arizona Opportunities Industrialization Center aims to address the COVID-19 pandemic and its adverse effects on the Arizona job market.
Major Activities	Train individuals in hospitality work, digital skills, and other employability training to prepare for and succeed in the evolving Arizona job market.
Goal	AZOIC will aim to offer training jobs for hotel, food, and beverage sectors through the creation of a new OIC training division, Arizona Hospitality Academy.
Key Performance Indicators	Number of students trained; Number of students employed with community partners; Percent of students employed with community partners; Average length of employment for students after completion of the program; 5 point Likert Scale survey from students after completion of the program; 5 point Likert Scale survey from community partners; Impact stories from students; Number of workers enrolled in sectoral job training programs; Number of workers completing sectoral

job training programs; Number of people participating in summer youth employment programs

Project	NavajoYES
Funding Amount	\$500,000.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations that Promote Health and Safety
Identification Number	ARPA-YESDB-041522-01
Timeline	4/15/22-4/14/24
Overview	Youth Empowerment Services for Dine' Bikeyah, dba NavajoYES, provides healthy outdoor activities for Navajo Nation Youth in response to the concerns of community health amid the COVID-19 pandemic.
Major Activities	Support of the Trail Building and Maintenance Project, includes improving community trails, facilitating events on the trails, and improving health and economic outcomes post-pandemic.
Goal	The project aims to provide meaningful training and employment, to endow the NAvajo Nation with a well-maintained network of recreational trails, and to overall support youth in the area in maintenance of the trails, thus serving as an overall community service project by revitalizing these public spaces.
Key Performance Indicators	Miles of trails completed; Community surveys; Number of individuals utilizing the trails
Disproportionately Impacted Comms	Native American communities were hit especially hard by the COVID-19 pandemic. This project will offer healthy outdoor activities for the Navajo Nation to ensure that they can continue to seek outdoor activities amid the COVID-19 pandemic.
Research Link	https://www.cdc.gov/media/releases/2020/p0819-covid-19-impact-american-indian-alaska-native.html

Project	Ryan House
Funding Amount	\$250,000.00
Project Expenditure Category	2.35 Aid to Tourism, Travel, or Hospitality Healthy Childhood Environments: Child Care
Identification Number	ARPA-RH-010122-01
Timeline	1/1/22-12/31/22

Overview	Ryan House provides respite care to children with complex medical needs, to prevent family fatigue and caregiver breakdown. New challenges have arisen for these families due to COVID-19, including increased health risks, financial hardship, and increased caregiver burnout.
Major Activities	Respite care provisions, including tube feedings, bathing treatments, and tracheostomy care.
Goal	Ryan House aims to provide 479 days of respite care to 120 children with complex medical needs in Arizona throughout the duration of this funding in order to provide caregivers and family members with “time off” from this 24/7 care.
Key Performance Indicators	Number of days of respite care provided; Number of children who have been provided respite care services; Percentage of parents/caregivers of a child with complex medical needs who reported that they experienced less stress and anxiety due to their child’s respite stay at Ryan House; Percent of families with a child with complex medical needs receiving respite care at Ryan House who are below the federal poverty line.
Use of Evidence	Research from the Journal of the American Medical Association indicated that parents of terminally ill children suffer from psychological and economic distress over their child’s diagnosis, prognosis, and the increasing costs (co-pays) involved in medical and respite care. This is a population already at risk and COVID-19 has exacerbated the stress these parents have been under, so Ryan House is aiming to make their lives a bit easier by offering such respite care free of charge.
Research Link	https://jamanetwork.com/journals/jamanetworkopen/fullarticle/2787264
Project	Southwest Autism Research and Resource Center (SARRC)
Funding Amount	\$250,000.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations
Identification Number	ARPA-SARRC-030122-01
Timeline	3/3/21-3/31/22
Overview	The Southwest Autism Research and Resource Center (SARRC) serves Arizonans with autism by providing low-cost, high-quality preschool programming. Due to COVID-19, they have experienced higher therapist turnover and a reduction in their capacity to serve Arizona.
Major Activities	Increase in therapist compensation. Work of therapists includes early intervention programs, school consultation services, individualized programming, parent training, and vocational experiences for teens.
Goal	Currently, SARRC’s annual turnover is 20% higher than the past 5 years, so the goal is to invest in therapist compensation with this funding in order to retain therapists and improve the care for children with autism.

Key Performance Indicators	Number of therapists receiving hourly rate raises of 15%; Change in annualized turnover of therapists; Net number of therapists (in comparison to past rates)
Project	Valle del Sol
Funding Amount	\$600,000.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations
Identification Number	ARPA-VDS-100121-01
Timeline	10/1/21-6/30/23
Overview	COVID-19 has adversely affected Arizona communities' mental health, contributing to increased substance abuse and related deaths. Vall Del Sol works to address these needs.
Major Activities	Administer mental health services, leadership development programs, and related services.
Goal	First, Valle Del Sol will work to invest in their therapeutic infrastructure due to the increase in individuals and families seeking mental health services as COVID-19 continues. Secondly, the goal is to further invest in its professional development program in order to train and support approximately 100 latino leaders throughout the state.
Key Performance Indicators	Number of Arizonans served through the program; Access to workforce opportunities and wage increases for program graduates; Length of wait times for those individuals seeking COVID-19 mental health support; Percentage of Valle Del Sol patients at or below the 185% of the Federal Poverty Line; Amount of patient back-log cleared.
Disproportionately Impacted Comms	Approximately 82% of Valle Del Sol's patients are living at or below the poverty line, and in 2020, over 19,000 individuals were served with healthcare services at no cost or reduced costs
Project	Ajo Center for Sustainable Agriculture
Funding Amount	\$99,436.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations
Identification Number	ARPA-ACSA-010122-01
Timeline	1/1/22-12/31/22
Overview	The current pandemic has exacerbated existing food supply problems in Arizona and the Ajo Center for Sustainable Agriculture works to provide sustainable solutions to these issues.

Major Activities	Apprenticeship and community education on farming and gardening to the Ajo and surrounding communities.
Goal	The goal for this funding is to offer a year of intensive, hands-on agricultural apprenticeship and to target food desert intervention that has been an ongoing issue in Arizona, which is now exacerbated by COVID-19.
Key Performance Indicators	Number of individuals trained; Number of training participants who become self-employed, get a job with a food organization, or increase their current profits from an existing food operation.

Project	Arizona Foundation for Human Service Providers
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Funding Amount	\$4,000,000.00
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Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations
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Identification Number	ARPA-AFHS-030122-01
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Timeline	3/1/22-9/30/24
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Overview	The Arizona Foundation for Human Service providers will seek to address workforce shortages of behavioral health and child welfare workers caused by COVID-19.
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Major Activities	Distribute funds to behavioral health and child welfare service providers.
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Goal	The foundation team will plan, track, monitor, educate, and distribute monies to be distributed to behavioral health and child welfare providers across Arizona in order to address the worker shortage that currently exists.
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Key Performance Indicators	Number of provider organizations that receive relief; Determine impact of the funding on these provider organizations; Establishment of long-term recruitment and retention strategies based on collected data.
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Project	Arizona Criminal Justice Commission: Crime Victim Voice
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Funding Amount	\$1,200,000.00
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Project Expenditure Category	2.37 Economic Impact Assistance: Other
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Identification Number	ACJC-ARPA-070121-01
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Timeline	1/1/22-12/31/22
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Overview	The need for victim assistance has risen during the pandemic and currently allocated resources are not currently sufficient to meet the needs.
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Major Activities	Provide compensation and assistance to crime victims, consistent with the rules of the State Victim Compensation and Assistance Fund.
Goal	This additional funding will work to better address the needs of those affected by crime in the state of Arizona.
Key Performance Indicators	Amount of funds that are allocated to evidence-based intervention; Demographics on who the funds have served, including geographic location and whether recipients are at/below Federal Poverty Line.

Project	Arizona Department of Gaming: Track Improvement
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Funding Amount	\$12,952,450.67
Project Expenditure Category	2.36 Aid to Other Impacted Industries

Identification Number	GAM-ARPA-070121-01
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Timeline	1/1/22-12/31/26
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Overview	Each of Arizona's major race tracks were unable to operate as safe during COVID-19, therefore they were unable to generate revenue in order to ensure the tracks remain in good working order. This investment will seek to improve the safety of tracks that were delayed or paused due to the COVID-19 pandemic and ensure that the horse racing industry can recover.
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Major Activities	Conduct necessary track maintenance and improvements to the Turf Paradise, Arizona Downs, and Rillito race tracks.
Goal	To provide economic assistance via funding to Arizona horse tracks in order to ensure track safety and ensure necessary improvements, maintenance, and operations expenses.
Key Performance Indicators	Track-related: Track attendance per live race, Number of track employees; Number of races held daily; Ensure 25% of expenditures related to track safety enhancements in each fiscal quarter

Project	Arizona State Parks Board: HVAC
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Funding Amount	\$1,030,000.00
Project Expenditure Category	2.23 Strong Healthy Communities: Demolition and Rehabilitation of Properties

Identification Number	ARPA-PARKS-010122-02
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Timeline	1/1/22-12/31/22
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Overview	Due to COVID-19, measures are needed to ensure safe environments for citizens, including upgraded HVAC filtration systems.
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Major Activities	Administer and issue grants to nonprofit and public entities with historic and/or outdoor recreational facilities to replace or upgrade their HVAC/air filtration systems;
Goal	Ensure that nonprofit and public entities are able to provide a safe and healthy environment for visitors during the current environment.
Key Performance Indicators	Number of grants issues; Number of unique Grantees that were awarded funds

Project	Arizona State Parks Board: ADA Projects
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Funding Amount	\$10,300,000.00
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Project Expenditure Category	2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety
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Identification Number	ARPA-PARKS-010122-02
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Timeline	1/1/22-6/30/22
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Overview	Amid the COVID-19 pandemic, it has become increasingly essential for populations to recreate outdoors to ensure public safety. In order to ensure this is available to all populations, improvements are necessary to ensure ADA-accessibility.
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Major Activities	Administer American Disability Act (ADA) projects, including trail access, remediation projects, building upgrades, etc.
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Goal	To ensure that the ADA population is able to gain access to open-air environments that provide them a safe outdoor recreational opportunity to improve their physical and mental health well-being.
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Key Performance Indicators	Number of ADA-accessibility projects completed
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Project	Arizona State Parks Board: Heritage Fund
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Funding Amount	\$5,000,000.00
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Project Expenditure Category	2.35 Aid to Tourism, Travel, or Hospitality Aid to Tourism, Travel, or Hospitality
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Identification Number	ASPB-ARPA-070121-01
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Timeline	7/1/21-6/30/22
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Overview	ASPB will support the reopening and/or maintenance of recreational, historical, or other outdoor sites promoting travel and tourism.
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Major Activities	Distribution and monitoring of funding
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Goal	Ensuring the safe reopening of Arizona will occur by providing grants to local, regional, and state entities that are responsible for operating such sites so that they receive the monetary support necessary to do so.
Key Performance Indicators	Number of grants given; Number of unique local, regional, or state entities that receive money; Impact stories of population that are able to travel to such sites.
Project	Arizona Office of Tourism: Flight Attraction Program
Funding Amount	\$5,000,000.00
Project Expenditure Category	2.35 Aid to Tourism, Travel, or Hospitality Aid to Tourism, Travel, or Hospitality
Identification Number	AOT-ARPA-070121-05
Timeline	7/1/21-6/30/25
Overview	The state lost a significant amount of tourism due to COVID-19, resulting in lost revenue and related jobs, so the Office of Tourism is working to combat these negative effects.
Major Activities	Promote increased international and domestic flights through targets media buys/advertising campaigns
Goal	By offering marketing campaigns in potential departure cities, the goal is to increase demand for Arizona as a travel destination and to additionally expand domestica travel attractions in cities such as Chicago, Dallas, New York, and San Francisco.
Key Performance Indicators	Number of flights supported; Annual visitation from each respective destination; Brief narrative description of how assistance has responded to negative impacts of COVID-19.
Project	Arizona Office of Tourism: Marketing Campaign
Funding Amount	\$5,000,000.00
Project Expenditure Category	2.35 Aid to Tourism, Travel, or Hospitality Aid to Tourism, Travel, or Hospitality
Identification Number	AOT-ARPA-070121-06
Timeline	7/1/21-6/30/25
Overview	The state lost a significant amount of tourism due to COVID-19, resulting in lost revenue and related jobs, so the Office of Tourism is working to combat these negative effects.
Major Activities	Administer both an international and domestic marketing campaign, Visit Arizona Initiative.
Goal	To utilize this ad campaign in order to increase inbound visits to Arizona in order to create job opportunities and recovery in the tourism, travel, and hospitality industries.

Key Performance Indicators	Number of media in which marketing campaigns initiated; Annual visitation numbers; Brief narrative description of how assistance has responded to negative impacts of COVID-19.
Project	Arizona Office of Tourism: Visit Arizona Marketing Program
Funding Amount	\$20,000,000.00
Project Expenditure Category	2.35 Aid to Tourism, Travel, or Hospitality Aid to Tourism, Travel, or Hospitality
Identification Number	AOT-ARPA-070121-02
Timeline	7/1/21-6/30/24
Overview	The state lost a significant amount of tourism due to COVID-19, resulting in lost revenue and related jobs, so the Office of Tourism is working to combat these negative effects.
Major Activities	Disburse and monitor funds of the Visit Arizona Initiative Marketing program.
Goal	The creation of the Visit Arizona Marketing program, a competitive grant program that will strive to equitably award Visit Arizona Initiative Funds to qualified applications in order to bring visitors to destinations across the state.
Key Performance Indicators	Number of entities awarded; Number of dollars granted; Geographic locations of those dollars; Impact of projects funded on tourism/hospitality sector
Project	Arizona Office of Tourism: Outdoor Attractions Revitalization Program
Funding Amount	\$8,000,000.00
Project Expenditure Category	2.35 Aid to Tourism, Travel, or Hospitality Aid to Tourism, Travel, or Hospitality
Identification Number	AOT-ARPA-070121-03
Timeline	7/1/21-6/30/25
Overview	The state lost a significant amount of tourism due to COVID-19, resulting in lost revenue and related jobs, so the Office of Tourism is working to combat these negative effects.
Major Activities	Provide funding for on-site upgrades to attractions; monitor and disburse monies.
Goal	The creation of the Visit Arizona Outdoor Recreation Revitalization program, a competitive grant program that will strive to equitably award funds to qualified applicants in order to assist in marketing, sustainability, or infrastructure improvements to accelerate industry

	recovery.
Key Performance Indicators	Number of entities awarded; Number of dollars granted; Geographic locations of those dollars; Impact of projects funded on tourism/hospitality sector
Project	Arizona Office of Tourism: Visit Arizona Partnership Program
Funding Amount	\$25,000,000.00
Project Expenditure Category	2.35 Aid to Tourism, Travel, or Hospitality Aid to Tourism, Travel, or Hospitality
Identification Number	AOT-ARPA-070121-01
Timeline	7/1/21-6/30/25
Overview	The state lost a significant amount of tourism due to COVID-19, resulting in lost revenue and related jobs, so the Office of Tourism is working to combat these negative effects.
Major Activities	Attract and provide funding to large, medium, and small-scale productions.
Goal	The creation of the Visit Arizona Partnership Grant, a competitive grant program that will strive to equitably award funds to qualified applicants in order to directly support Arizona in competing with other states to host conferences, expositions, festivals, and other events, collectively called "productions."
Key Performance Indicators	Number of entities awarded; Number of dollars granted; Geographic locations of those dollars; Impact of projects funded on tourism/hospitality sector
Project	Arizona Office of Tourism: Golf Course
Funding Amount	\$8,000,000.00
Project Expenditure Category	2.35 Aid to Tourism, Travel, or Hospitality Aid to Tourism, Travel, or Hospitality
Identification Number	AOT-ARPA-070121-04
Timeline	7/1/21-6/30/25
Overview	The state lost a significant amount of tourism due to COVID-19, resulting in lost revenue and related jobs, so the Office of Tourism is working to combat these negative effects. Specifically, investments will focus on golf course infrastructure modernization projects that helps the course reduce its dependence on water resources, thereby being more sustainable and responsive to the negative economic impacts of the pandemic.
Major Activities	Provide assistance and funding to eligible golf courses.

Goal	The Legacy Golf Course Revitalization Program will provide assistance to older golf courses to implement infrastructure updates in order to modernize and make the courses more sustainable, which is key as golf courses increase the tourism of Arizona.
Key Performance Indicators	Number of entities awarded; Number of dollars granted; Geographic locations of those dollars; Impact of projects funded on tourism/hospitality sector
Project	Arizona Office of Tourism: Subgrantee Program
Funding Amount	\$750,000.00
Project Expenditure Category	2.35 Aid to Tourism, Travel, or Hospitality Aid to Tourism, Travel, or Hospitality
Identification Number	AOT-ARPA-070121-07
Timeline	7/1/21-6/30/25
Overview	The state lost a significant amount of tourism due to COVID-19, resulting in lost revenue and related jobs, so the Office of Tourism is working to combat these negative effects.
Major Activities	To increase in-bound visits to Arizona by working with job fairs, continuing education programs, and statewide talent pipeline development as well as support for Local First Arizona's rural destination development program.
Goal	To administer two subgrantee programs that are designed to reinvigorate the tourism industry due to COVID-19 and the lost revenue associated with its negative economic impacts.
Key Performance Indicators	For each subaward: Sector of employer (Note: additional detail, including list of sectors to be provided in a users' guide); Purpose of funds (e.g., payroll support, safety measure implementation)
Project	Arizona Department of Economic Security: Homeless Youth
Funding Amount	\$4,000,000.00
Project Expenditure Category	2.18 Housing Support: Other Housing Assistance
Identification Number	DES-ARPA-070121-05
Timeline	7/1/21-6/30/23
Overview	Many community programs that offered youth homelessness services were discontinued during the COVID-19 pandemic, so the ADOH is attempting to support the population with this funding.
Major Activities	Expand and establish street outreach and drop-in services; include services such as provision of food, clothing, hygiene items, emergency

	shelter, and assistance in enrolling for public assistance programs.
Goal	The goal is to provide outreach services, Drop-In Centers, and increased beds to unaccompanied youth 18-24 who are experiencing homelessness.
Key Performance Indicators	Number of homeless youth served through outreach services; Number of homeless youth receiving drop-in center/eviction prevention services; Number of new crisis, host home, shelter, and transitional housing beds established; Percent of homeless youth referred to shelter/housing programs and other mainstream services
Use of Evidence	The services will utilize evidence-based practices, including Positive Youth Development and Trauma-informed Care with a focus on special populations, including pregnant and/or parenting youth, LGBTQ+ youth, youth of color, young people recently transitioned from the child welfare and juvenile/adult justice systems, and immigrant youth.

Project	Arizona Exposition and State Fair: Personnel
Funding Amount	\$1,952,660.54
Project Expenditure Category	2.35 Aid to Tourism, Travel, or Hospitality Aid to Tourism, Travel, or Hospitality
Identification Number	AESF-ARPA-061721-01
Timeline	8/1/21-3/1/22
Overview	The COVID-19 pandemic resulted in a widespread cancellation of events to ensure community safety which included the 2020 Arizona State Fair, resulting in loss of revenue and an inability to cover payroll expenses or provide job opportunities.
Major Activities	Utilize the funding under this agreement to cover payroll expenses and carry out all necessary administrative activities to successfully operate the 2021 State Fair.
Goal	To ensure that the Arizona Exposition and State Fair is able to return to operations following the COVID-19 pandemic and ensure its success in the coming years.
Key Performance Indicators	Number of employees served, sector of employment; Number of 2021 State Fair attendees.

Project	Arizona Department of Gaming: Racing Breeders
Funding Amount	\$12,000,000.00
Project Expenditure Category	2.36 Aid to Other Impacted Industries
Identification Number	GAM-ARPA-070121-02

Timeline	7/1/21-6/30/24
Overview	This project will work to assist in the recovery of the racing industry in Arizona as a whole due to the negative impacts of the COVID-19 public health emergency.
Major Activities	Disburse monies to Arizona bred Thoroughbred horses and to support live racing in Arizona through purse enhancements for race winners.
Goal	The goal is two-fold. First, to support and encourage agricultural improvement and quality of the Thoroughbred horse breed in Arizona and secondly, to offer purse enhancements to support live racing.
Key Performance Indicators	Track-related: Track attendance per live race, Number of track employees; Number of races held daily. Horse/Breeder-related: Number of Arizona-bred horses entered in Arizona races; Number of out-of-state Thoroughbred-horses ran in Arizona races; Number of (unique) breeders entered in Arizona races.
Project	Arizona Healthcare Cost Containment System (AHCCCS): Bower Park Arizona State Hospital Campus
Funding Amount	\$4,600,000.00
Project Expenditure Category	2.18 Housing Support: Other Housing Assistance
Identification Number	AHCCCS-ARPA-070121-01
Timeline	7/1/21-9/30/25
Overview	Amid COVID-19, emergency shelters had reduced capacity due to public health emergency actions that were meant to mitigate the virus spread for the homeless population, but, this meant there was insufficient space for homeless individuals in need.
Major Activities	Invest in shelter staffing, operational expenses, and other related costs to ensure successful start-up operation of the transitional shelter.
Goal	To provide funding in order to allow AHCCCS to house homeless members in a transitional setting as a bridge to permanent housing, hopefully addressing current demand and mitigating the risk of insufficient capacity in the future.
Key Performance Indicators	Start date and projected end date for transitional shelter; Number of individuals that will be housed and/or given eviction prevention services; Number of housing units developed or preserved
Project	Arizona Department of Housing: Affordable and Bridge Housing
Funding Amount	\$50,000,000.00
Project Expenditure Category	2.15 Housing Support: Affordable Housing and 2.18 Housing Support: Other Housing Assistance

Identification Number	ADOH-ARPA-020422-01
Timeline	10/1/21-6/30/24
Overview	Negative impacts of COVID-19 have led to a variety of housing-related issues in communities throughout Arizona which this funding will be utilized to mitigate.
Major Activities	Acquire up to 6 hotels/motels to create further Homeless Bridge Housing.
Goal	Smaller, regional shelters with mandatory participation in services have proven more successful in stabilizing residents and exiting them to permanent housing. Therefore, the goal is to fund the acquisition and rehab of 6 motels/hotels, providing 600 new units that can house approximately 2,000 homeless persons annually.
Key Performance Indicators	Describe how funds are being used to provide services to communities disproportionately impacted by the COVID-19 public health emergency; Number of people or households receiving eviction prevention services (including legal representation); Number of affordable housing units preserved or developed; Identify the amount of the total funds that are allocated to evidence-based interventions; Percent of people who successfully exit the bridge housing into permanent housing; Average length of stay for individuals in the bridge housing; Report on whether projects are primarily serving disadvantaged communities.

Project	Arizona Department of Housing: General Housing Support
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Funding Amount	\$40,760,000.00
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Project Expenditure Category	2.18 Housing Support: Other Housing Assistance
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Identification Number	ADOH-ARPA-100121-01
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Timeline	10/1/21-12/31/26
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Overview	Negative impacts of COVID-19 have led to a variety of housing-related issues in communities throughout Arizona which this funding will be utilized to mitigate. These funds will be used to provide strategic housing investments to reduce the number of unsheltered individuals in Arizona, to increase the number of affordable housing units, and provide bridge housing in order to transition citizens to more permanent housing solutions. The initiatives will specifically support: youth and seniors experiencing homelessness, person with substance abuse, justice involved youth, and survivors of domestic violence or sex trafficking.
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Major Activities	Strategic housing funding investments, including: bridge housing, affordable housing, domestic violence shelters, rental assistance, childcare solutions, and expansion of mental and behavioral health services.
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Goal	To reduce the number of unsheltered individuals experiencing homelessness in Arizona and increase the number of affordable housing units in Arizona by providing funding to various housing grant proposals.
Key Performance Indicators	Describe how funds are being used to provide services to communities disproportionately impacted by the COVID-19 public health emergency; Number of households receiving eviction prevention services (including legal representation); Number of people of affordable housing units preserved or developed
Project	AZ OnTrack Summer Camps
Funding Amount	\$100,000,000.00
Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Identification Number	AZOnTrack
Timeline	4/7/22-6/30/23
Overview	The AZ OnTrack Summer Camp program is designed to mitigate learning loss that occurred during the COVID-19 pandemic for Pre-K through 12th grade public school students.
Major Activities	Fund various nonprofits and school districts as they administer summer camp programs serving qualified campers throughout Arizona.
Goal	The AZOn Track Summer Camp program aims to combat the learning loss for Arizona students as a result of the COVID-19 pandemic to ensure that these students are prepared to be successful upon return to the 2022/2023 academic school year. It does so by offering funding for various organizations to offer summer camps throughout the Summer of 2022.
Key Performance Indicators	The number of unduplicated individual summer camps taking place; Total number of students served by a summer camp program; Basic demographic information such as: a. student age, b. grade level anticipated for academic year 2022/23 c. is the anticipated school for academic year 2022/23 a Title 1 school (yes/no); Student race/ethnicity; The zip code of student's residence; Number of students participating in evidence-based tutoring programs;
Use of Evidence	The AZ OnTrack program has set aside \$3,000,000.00 of the SLFRF funding in order to pay for vendor contracts in regards to a program evaluation of AZ OnTrack Summer Camps. The contractors will work to identify the key outcomes of the summer camp programs and collect data in order to quantify the learnings and successes of these programs. The specifics of the program evaluation will be updated as the contractor begins to fully develop the research.

Project	County Fair Promotion
Funding Amount	\$2,157,729.00
Project Expenditure Category	2.36 Aid to Other Impacted Industries
Identification Number	CoFair
Timeline	7/1/21-6/30/22
Overview	As a result of the COVID-19 pandemic, the majority of Arizona's county fairs were unable to run in 2021. This has impacted counties and their ability to function effectively.
Major Activities	Disburse funding.
Goal	Disburse funding to 13 different county fairs in order to support their safe and effective operations in 2022.
Key Performance Indicators	Total number of attendees at the fair, Number of shows/events held on fairgrounds, Number of youth livestock participants, Number of payroll hours covered.

Project	Project Momentum
Funding Amount	\$11,220,439.00
Project Expenditure Category	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Identification Number	ProjectMomentum
Timeline	6/15/21-8/31/22
Overview	Due to the COVID-19 pandemic, public schools were impacted in a variety of financial and operational ways which has impacted the educational outcomes of Arizona's youth, which Project Momentum works to counter these negative impacts.
Major Activities	Create pilot program by which the State awards the District funding for professional training support, certain grants to teachers, and stipends to Direct Administrators in exchange for developing and implementing the school improvement actions specified within the Project Momentum Arizona Framework.
Goal	To ensure that Arizona educators have shared understanding and the full capacity to adopt and implement the Project Momentum Arizona Framework, ensuring all Arizona youth receive a quality education.
Key Performance Indicators	Student achievement before, after, and during the program.

Project	Arizona Center for African American Resources, Inc.
Funding Amount	\$250,000.00
Project Expenditure Category	2.34 Assistance to Impacted Nonprofit Organizations
Identification Number	ARPA-AZCAAR-040122-01
Timeline	4/1/22-6/30/24
Overview	The Arizona Center for African American Resources (AZCAAR) serves Arizona's African American communities which were disproportionately impacted by the COVID-19 pandemic.
Major Activities	Conduct quarterly classes on understanding the impact of adverse childhood experiences and on culturally-relevant parenting, as well as expanding the community-based literacy program.
Goal	To increase the support and resources to mitigate the disproportionate impact of the COVID-19 pandemic on the African American community.
Key Performance Indicators	Increase number of certified trainers; Increase number of participating parents; Implement literacy for children of incarcerated parents
Use of Evidence	Adverse childhood experiences (ACE) disproportionately impact the African American community.
Disproportionately Impacted Comms	There is vast evidence that shows the COVID-19 pandemic impacted the African-American community, resulting in the need for greater support and resources.
Research Link	https://www.ncbi.nlm.nih.gov/pmc/articles/PMC7762908/ ; https://pubmed.ncbi.nlm.nih.gov/33734798/

Expenditure Category 3

Project	Vernon Fire District
Funding Amount	\$350,000.00
Project Expenditure Category	3.1 Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers
Identification Number	VernonFireDistrict
Timeline	2/1/22-6/30/24
Overview	This Agreement provides funding to support Vernon Fire District in their efforts to meet the increased public need from the COVID-19 pandemic.
Major Activities	First responder services, emergency fire and medical services, as well as public education services for the community, including CPR and First Aid training, and elementary children fire safety.
Goal	Due to COVID-19, there has been an increase in the number of calls to the station, from domestic violence to overdoses and COVID-related deaths. In order to better respond and increase the safety and well-being of staff and citizens, additional staff is necessary.
Key Performance Indicators	Increase to 3 firefighters on duty to augment operations and capacity; Number of responses to calls; Percent of time to meet the OSHA 29 CFR 1910.134(G) standards; Improve daily staffing and employee's retention
Project	Arizona Administrative Office of the Courts: Administrative Courts Technology
Funding Amount	\$2,000,000.00
Project Expenditure Category	3.5 Public Sector Capacity: Administrative Needs
Identification Number	ACTech
Timeline	7/1/21-6/30/24
Overview	During the COVID-19 public health emergency, case backlogs developed creating an increasingly dangerous environment in our justice system. Additional resources are necessary to eliminate this backlog.
Major Activities	Utilize the funding provided to: Purchase licenses for teleconferencing solutions for virtual hearings and remote work/collaboration; Expand broadband capacity and cybersecurity to handle the continued virtual hearings and remote work throughout Arizona Courts that has become necessary during the public health emergency; Hire part-time judicial officers and support staff to assist with processing the estimated

	backlog of criminal and civil cases created by the public health emergency.
Goal	To utilize hybrid and remote digital technologies to continue operations and recover from the negative impacts of COVID-19 and process backlogged cases expeditiously.
Key Performance Indicators	Number of employees hired; Number of cases from backlog completed using funding from this Agreement

Expenditure Category 4

Project	External Essential Workers Premium Pay: CoreCivic Red Rock, GEO Services, Arizona State Prison Marana
Funding Amount	\$6,668,974.00
Project Expenditure Category	4.2 Private Sector: Grants to other employers
Identification Number	ExtPremPay
Timeline	1/1/22-7/8/22
Overview	Premium payments made to essential eligible workers in private prisons that have regular in-person interactions to ensure uninterrupted services and help improve retention in areas hard hit by the health emergency
Major Activities	Distribute premium pay funds
Goal	To ensure functional essential services by retaining workers with premium pay amid the COVID-19 pandemic.
Key Performance Indicators	Number of employees to receive premium pay, employee retention rates, employee turnover rates

Project	State Agencies Essential Workers Premium Pay
Funding Amount	\$94,957,991.00
Project Expenditure Category	4.1 Public Sector Employees
Identification Number	Premium Pay
Timeline	1/1/22-7/8/22
Overview	To provide premium pay to essential workers exceptionally impacted by the COVID-19 pandemic at state agencies, including: The Department of Transportation, Department of Child Safety, Department of Economic Security, Department of Juvenile Corrections, Department of Corrections, Department of Public Safety, Department of Veterans' Services, and Arizona Pioneers Home.
Major Activities	Distribute premium pay funds
Goal	To ensure functional essential services by retaining workers with premium pay amid the COVID-19 pandemic.
Key Performance Indicators	Number of employees to receive premium pay, employee retention rates, employee turnover rates

Expenditure Category 5

Project	Arizona Department of Environmental Quality (ADEQ): Tucson Area Remediation Project (TARP)
Funding Amount	\$2,000,000.00
Project Expenditure Category	5.15 Drinking water: Other water infrastructure
Identification Number	TARP
Timeline	7/1/21-6/30/22
Overview	ADEQ is supporting the City of Tucson to build a temporary pipeline and continue operations at the Tucson Area Remediation Project treatment plant to address PFAS groundwater contamination issues.
Major Activities	Protect drinking water for citizens in Tucson and mitigate related coronavirus concerns within the community by ensuring clean drinking water readily available.
Goal	ADEQ will provide support to implement an agreement with the City of Tucson to return the TARP treatment plant to service by enabling treated water to be discharged to the Santa Cruz, which will prevent loss of plume capture for all contaminants.
Key Performance Indicators	Percentage of construction complete; Projected TARP discharge in gallons per day after construction
Project	Arizona Department of Administration: Parks Wastewater
Funding Amount	\$85,950,925.00
Project Expenditure Category	5.5 Clean Water: Other sewer infrastructure
Identification Number	ADOA-ARPA-070121-01
Timeline	9/21/21-6/30/24
Overview	As the COVID-19 pandemic impacted families, the utilization of outdoor recreational spaces has been significantly impacted. Due to the momentous increase in visitation, there has been a strain on the existing wastewater system and broadband infrastructure of individual parks.
Major Activities	Wastewater capital infrastructure project, planning and execution of further capital infrastructure projects.
Goal	To rehabilitate, renovate, and expand wastewater treatment at select parks and to improve and expand infrastructure and ensure clean

	water at select parks in order to keep up with the surge of visitation due to COVID-19.
Key Performance Indicators	Projected/actual construction start date; Projected/actual initiation of operations date; National Pollutant Discharge Elimination System; Public Water System ID Number
Project	Arizona Department of Transportation: I-19 and I-17 Broadband
Funding Amount	\$158,100,000.00
Project Expenditure Category	5.21 Broadband: Other projects
Identification Number	ADOT-ARPA-060421-01
Timeline	3/3/21-12/31/22
Overview	ADOT plans to increase fiber capacity along two Interstate routes, 17 and 19, in what are best described as "Trunk Lines" that will both decrease costs for high-speed internet through one-time multiple use trenching and provide access to unserved and underserved areas within the State along these Trunk Lines.
Major Activities	Install telecommunications infrastructure along two major coordinates, Interstates 17 and 19. Build 142 miles of broadband conduit and fiber, along I-17 and build 62 miles of broadband conduit and fiber along I-19.
Goal	To expand access to unserved and underserved areas within the State by providing broadband access and to further develop telecommunication infrastructure serving state agencies and enhancing connectivity.
Key Performance Indicators	Projected completion of project; Construction start date actual/intended.
Research Link	https://www.intel.com/content/dam/www/public/us/en/documents/white-papers/world-ahead-broadband-paper.pdf
Project	Arizona Department of Water Resources: Water Deliveries Forbearance
Funding Amount	\$30,000,000.00
Project Expenditure Category	5.8 Clean Water: Water Conservation
Identification Number	WR-ARPA-100121-02
Timeline	10/1/21-12/31/24
Overview	The Department of Water Resources is looking to facilitate the forbearance of water deliveries to reduce the risk of reductions in the state's Colorado River and Lake Mead supplies.
Major Activities	Enter into agreements with various entities in order to pay them to not forgo their delivery of a specified volume of Colorado River water that they are entitled to.
Goal	By paying entities to forego their delivery of expected water from the

	Colorado River, the goal is to reduce the risk of reductions in Arizona's Colorado River supplies by reducing the risk of lake elevations dropping to critical levels.
Key Performance Indicators	Number of Acre Feet of water kept in Lake Mead; Projected/actual construction start date (month/year); Projected/actual initiation of operations date (month/year); Public Water System (PWS) ID number (if applicable; for projects aligned with the Drinking Water State Revolving Fund)
Project	Arizona Department of Administration: Chandler Water Main
Funding Amount	\$8,000,000.00
Project Expenditure Category	5.5 Clean Water: Other Sewer Infrastructure
Identification Number	ADOA-ARPA-070121-02
Timeline	7/31/21-6/30/22
Overview	To provide additional support to the City of Chandler for the Loop 202/Price Road Water Main Project.
Major Activities	Complete construction for the Water Main Project; mitigate the spread of COVID-19 by ensuring clean drinking water to homes, businesses, and hospitals.
Goal	The City of Chandler has experienced many hardships due to COVID-19, and this funding will be able to restore the compromised Chandler Watermain Pipe near the Loop 202/Price Road Interchange which is critical infrastructure to improve the public health of the City.
Key Performance Indicators	Projected/actual construction start date (month/year); Projected/actual initiation of operations date (month/year); National Pollutant Discharge Elimination System (NPDES) Permit Number (if applicable; for projects aligned with the Clean Water State Revolving Fund); Public Water System (PWS) ID number (if applicable; for projects aligned with the Drinking Water State Revolving Fund).
Project	Arizona Department of Water Resources: Irrigation District Grant Program
Funding Amount	\$20,000,000.00
Project Expenditure Category	5.8 Clean Water: Energy Conservation
Identification Number	WR-ARPA-070121-01
Timeline	7/1/21-6/30/26
Overview	Help alleviate economic hardship as a result of COVID-19 and ensure

Major Activities

Arizona remains active in Arizona's Drought Contingency Plan (DCP).

Goal

Manage subgrant program for qualifying irrigation districts.

Provide water infrastructure that facilitates continued access to water by members of the agricultural community and are a key element of Arizona's participation in the Drought Contingency Plan for the Colorado River Basin.

Key Performance Indicators

Subrecipient reports, including: Funds Awarded/Expended; Number of projects completed; Annual amount of groundwater to be generated; Projected/actual construction start date (month/year); Projected/actual initiation of operations date (month/year); National Pollutant Discharge Elimination System (NPDES) Permit Number (if applicable; for projects aligned with the Clean Water State Revolving Fund); Public Water System (PWS) ID number (if applicable; for projects aligned with the Drinking Water State Revolving Fund)