

City of Aurora Recovery Plan

State and Local Fiscal Recovery Funds 2025 Report

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GENERAL OVERVIEW

Executive Summary

When the American Rescue Plan Act (ARPA) was signed into law by the President on March 11, 2021, the city of Aurora received a total of \$65.4 million through ARPA's Coronavirus State and Local Fiscal Recovery Funds (SLFRF) to address issues exacerbated by COVID-19. The overall intent of the ARPA legislation is to provide state, local, and tribal governments with significant resources to respond to the COVID-19 public health emergency and its economic impacts. The city of Aurora utilized a comprehensive process to identify projects to be funded with the ARPA SLFRF allocation; both internally and externally. Internally, city departments submitted potential projects based on an inclusive review of their internal needs to support staff and customers. Externally, the city embarked on an expansive public outreach campaign to obtain information from residents. These campaigns enabled the city to attain feedback from a significant portion of the community, which helped ensure that the process of selecting projects was equitable. A key component of the engagement strategy was developing and publishing a survey for the community to complete. The results indicated that the community had an interest in community-focused assistance programs and the preservation of city services.

Based on information received from the community and city departments, staff developed a formal recommendation for City Council to review. The city established a committee to review and score the submitted projects and utilized the following criteria when scoring:

- Will the project benefit historically underserved, marginalized, or adversely affected groups?
- Is there a long-term return on the investment based on social outcomes, improved service quality, or financial return?
- Are the benefits/impacts of the project identified as being high priority during the community engagement process?

Through June 30, 2025, the city of Aurora has utilized funding of \$49,753,030.81 on 39 major projects to provide support to the community and city services that were affected by the pandemic and its negative economic impacts. Uses of funds includes programs to address affordable housing and homeless services, family assistance, mental/behavioral health support, assistance to nonprofits, small business recovery, support for public safety and other essential workers, restoring city services to pre-COVID levels, and other priorities.

Uses of Funds

State and Local Fiscal Recovery Funds (SLFRF) have been used to address the following expenditure categories:

- Public Health – The use of the funds includes vaccination and testing services to the communities of Aurora and support to essential workers by providing necessary PPE.
- Public Health - Negative Economic Impact: Public Sector Capacity – Efforts are focused on community assistance programs and service preservation strategies;

to ensure continued and uninterrupted service, retaining city staff must occur through funding furlough pay.

- Revenue Replacement –Several community assistance and service preservation projects have been approved and are in process.
- Administrative – Additional funds are allocated for grant staff, administration, and grant management support.

Community Engagement

In addition to the survey utilized during the project creation phase, information regarding the ARPA SLFRF funding and projects can be found by the community on the city of Aurora's website: [ARPA Grant Programs - City of Aurora \(auroragov.org\)](https://www.auroragov.org/ARPA-Grant-Programs). Additionally, community engagement strategies supporting the equity goals are identified in each project.

Labor Practices

Strong labor standards promoting effective and efficient delivery of high-quality infrastructure projects that also support economic recovery is a delicate balance that is a priority for projects that include labor. Local, state, and federal guidelines are to be followed and contracting with SBE, DBE, and MWBE businesses is encouraged during the procurement process.

Use of Evidence

The projects approved by City Council do not fall within applicable expenditure categories.

Performance Report

The city of Aurora's overarching goal is to provide relief to its residents and businesses. Through monitoring the output and outcomes of each project, city staff ensures that the approved projects are achieving the overarching jurisdictional goals in addition to specific results for each individual project as listed below.

PROJECT INVENTORY

Project 1.1: Vaccination (25225)

Funding Amount: \$434,999.53

Project Expenditure Category: 1.1, Public Health: COVID-19 Vaccination

Project Status: Complete

Project Overview: The city of Aurora offered multiple mass vaccination sites throughout the city to reduce the spread COVID-19. The project was completed and closed in April 2022.

Community Engagement: Responding to the COVID-19 pandemic and the community engagement survey were the top priorities, and by providing these sites within the communities of color and lower socioeconomic status, the city was able to continue with a fair and equitable practice. By sharing with community leaders and partners, such as Adelante, they helped promote the sites within their communities and they were able to utilize the printed materials in the appropriate language and post them to spread the information.

Performance Report: The goal of the project was to reach as many residents as possible, including those in diverse neighborhoods, and the data was routed to the city by the State of Colorado and medical providers at the sites.

Project 1.2: Testing (25505)

Funding Amount: \$84,330.46

Project Expenditure Category: 1.2, Public Health: COVID-19 Testing

Project Status: Complete

Project Overview: The city of Aurora hosted a free COVID-19 testing site run by the Colorado Department of Public Health and Environment (CDPHE). The project was completed and closed in December 2022.

Community Engagement: Since the city acted as the host, it utilized communications provided by CDPHE to share important information and news regarding the testing site with the community. Links and appropriate materials were uploaded to the city's websites and social media accounts as appropriate when provided by CDPHE.

Performance Report: CDPHE and/or MAKO provided data to the city on a regular basis and the city watched the testing numbers to determine the effectiveness of the project and to ensure that the site continued to provide free testing. When the numbers dropped considerably, meetings were held to discuss if the site should be kept open, and if the numbers increased, meetings were held to ensure the site had what it needed in terms of staff and traffic control to continue to provide the free testing with a high level of time efficiency and effectiveness for residents.

Project 1.5: Support Essential Workers (25515)

Funding Amount: \$11,262.77

Project Expenditure Category: 1.5, Public Health: Personal Protective Equipment (PPE)

Project Status: Complete

Project Overview: To ensure the continued health and safety of essential workers as they provide services to the public in the city of Aurora. Masks and hand sanitizer for all employees was provided as the current PPE supply was depleted and replacement was need for public-facing staff to slow and prevent the spread of COVID-19 in courts, detention centers, libraries, recreation centers, golf courses, and water and wastewater facilities.

Community Engagement: As part of the community engagement survey conducted in 2021, city staff support was listed as one of the main priorities.

Performance Report: Purchasing and providing PPE to city staff as needed and responding to staff requests for PPE is the only performance indicator established for this project.

Project 3.2a: Furlough Pay (25503)

Funding Amount: \$896,935.18

Project Expenditure Category: 3.2, Public Health-Negative Economic Impact: Public Sector Capacity (Public Sector Workforce: Rehiring Public Sector Staff)

Project Status: Complete

Project Overview: Due to the negative economic impacts of COVID-19, city employees were furloughed in 2021. Furlough payback was provided in a reasonable and proportional manner to retain and incentivize city staff.

Community Engagement: As part of the community engagement survey conducted in 2021, city staff support and service preservation were listed as some of the main priorities.

Performance Report: Furlough payback was based on payroll records associated with eligible employees.

Project 3.2b: Police Bonus (25516)

Funding Amount: \$5,884,893.25

Project Expenditure Category: 3.2, Public Health-Negative Economic Impact: Public Sector Capacity (Public Sector Workforce: Rehiring Public Sector Staff)

Project Status: Complete

Project Overview: To address ongoing retention challenges in the Aurora Police Department and rising crime in the community, it is critical to the safety of the residents that the police department is fully staffed, trained, and funded.

Community Engagement: As part of the community engagement survey conducted in 2021, city staff support and service preservation were listed as some of the main priorities.

Performance Report: The bonus pay was consistent and at a flat rate provided to all eligible officers.

Project 3.2c: 911 Retention and New Hire Bonus & Detention Retention Bonus (25517)

Funding Amount: \$928,498.10

Project Expenditure Category: 3.2, Public Health-Negative Economic Impact: Public Sector Capacity (Public Sector Workforce: Rehiring Public Sector Staff)

Project Status: Complete

Project Overview: To ensure the safety of the community, the city of Aurora's Fire Rescue and 911/Public Safety Communications and city of Aurora's Detention Facility should be fully staffed, funded, and trained.

Community Engagement: As part of the community engagement survey conducted in 2021, essential staff support and service preservation were listed as some of the main priorities.

Performance Report: The bonus pay was consistent and at a flat rate provided to all eligible members and employees.

Project 3.4: Disparity Study (25506)

Funding Amount: \$336,975

Project Expenditure Category: 3.4, Public Health-Negative Economic Impact: Public Sector Capacity (Public Sector Capacity: Effective Service Delivery)

Project Status: Complete

Project Overview: COVID-19's disproportionate impact on the community has been recognized by the city of Aurora's Diversity, Equity, and Inclusion (DEI) Office. As residents continue to make economic gains during the recovery process, the DEI Office will use information derived from the study to ensure equitable procurement opportunities for local businesses, particularly those from marginalized communities occur. After following the city's RFP process, Griffin and Strong consultants were hired to conduct the study and provide quantitative and qualitative data that will be used to make changes to the city's procurement process. The study is designed to research how MWBEs in the city are commissioned, focusing on those owned by marginalized communities, to ensure that they have equitable and fair access to the city's procurement process.

Community Engagement: The study is soliciting information from city of Aurora databases and from the community. Qualitative data is being collected through interviews with city employees and small business owners and community feedback sessions. Quantitative data is being collected through data requests.

Performance Report: The RFP and contract include milestones that must be met prior to payment release. Because this is a study, all evidence and research analysis will be provided based on the quantitative and qualitative data provided. The consulting firm hired to complete the analysis specializes in data collection and evidence-based recommendations. These recommendations will be used to increase equitable procurement opportunities in the city of Aurora and all results of the study will be available to the community at the conclusion with next steps to the changes in policies and procedures as appropriate and necessary.

Project 6.1a: Unhoused Pallet Shelters (25501)

Funding Amount: \$793,298.91

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Complete

Project Overview: Community assistance programs and service preservation strategies are priorities for both the community and the city. As such, the city of Aurora focused efforts to ensure that those in the unhoused community, which are usually marginalized and at risk, have the resources and support that they need. Insulated shelters and mobile shower units were purchased and installed in response to the COVID-19 pandemic.

Community Engagement: As part of the community engagement survey conducted in 2021, community assistance and support to the homeless were listed as some of the main priorities.

Performance Report: Detailed records are kept for each person moving through the shelters, including the services provided and obtained, and the outcome of when the individual is transferred out. The following are the data points that are tracked at the shelter locations: Number of people housed, length of stay in shelters, number of people who obtained benefits/services, number of people who obtained employment during their stay, and number of people who moved into permanent housing solutions. The services that were offered included case management, housing navigation, employment, behavioral health, medical, and basic needs.

Project 6.1b: Court Surcharge Program (25504)

Funding Amount: \$73,274.80

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Complete

Project Overview: Community assistance programs and service preservation strategies are priorities for both the community and the city. Due to the COVID-19 pandemic, traffic ticket revenue decreased substantially. Prior to the pandemic, these revenue dollars were used to fund the Public Safety Assistance and Victim Assistance program subsidies, and to keep various community service programs functioning, the traffic ticket revenue had to be replaced.

Community Engagement: As part of the community engagement survey conducted in 2021, support to community assistance programs was listed as one of the main priorities.

Performance Report: NA

Projects 6.1c & d: Court Smart Hubs and Courtroom Monitors and Courtroom Audio Video (25507 & 25508)

Funding Amount: \$77,300 and \$576,000

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Open

Project Overview: To continue the right to a speedy trial and access to representation while maintaining social distancing and supporting individuals with limited access to transportation, a solid virtual system that enhances equity, saves time and money, and provides residents with better court experiences is in progress.

Project Update: Courtrooms have been fully wired and all necessary hardware components are now staged and prepared for installation. The ongoing conversion from Webex and other services to Microsoft Teams is the only prevention to full deployment; this migration is critical for seamless integration and functionality of the new systems. Once the Rooms are configured, full deployment, training, and implementation will be ready to begin. An external resource will be working with the city of Aurora's IT Department specifically on the Teams migration; this dedicated support is expected to resolve the current roadblocks and allow the procession to the final stages of the project.

Community Engagement: Providing remote access representation and use of public services without having to expend additional time or cost leaves the community with more personal funds to be spent elsewhere within the community. The goal is to reduce the number of personal days individuals would need to take off from work, reduce issues with transportation, childcare, etc.

Performance Report: Performance for the selected vendors will be tracked according to the timelines established in the contracts and the overarching plan is reviewed yearly to plan for budgeting and resources needed for the next five (5) years.

Project 6.1e: Detention Hardware Upgrade (25509)

Funding Amount: \$258,710

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Complete

Project Overview: The Aurora Detention Center's inmate control system was upgraded

with a more financially sound option to grow and recover from the impacts of COVID-19. The system was upgraded by eliminating proprietary parts that are no longer being manufactured and reduced future maintenance costs. Cell and facility door controls systems and physical electronic hardware were replaced and all software and human interface points of control were upgraded/replaced. Non-proprietary materials were acquired to ensure that equipment was less costly and easier to service. These upgrades provide a safer environment for inmates and city employees.

Community Engagement: As part of the community engagement survey conducted in 2021, staff support and service preservation were listed as some of the main priorities.

Performance Report: The upgrades were thoroughly tested upon installation and no errors were found. Several months after implementation, detention officers were asked to provide feedback on the new system and they provided the following statements: "the panel is efficient, more professional in nature, and provides a faster door opening time frame." Since the installation, there have been zero incidents reported in relation to door failures or safety issues with inmates and/or staff.

Project 6.1f: Network Switches (25510)

Funding Amount: \$67,499.60

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Complete

Project Overview: To ensure the safety and security of city staff and residents, the video surveillance system utilized at city locations must be always operable. Prior to the pandemic, funds were allocated to update the network switches to standard Class 4 PoE, however, funds had to be rerouted to higher priority projects when COVID-19 occurred. These switches will greatly improve bandwidth and image quality of the video surveillance system.

Community Engagement: As part of the community engagement survey conducted in 2021, service preservation was listed as one of the main priorities.

Performance Report: NA

Project 6.1g: Virtual Library Expansion (25511)

Funding Amount: \$50,000.50

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Complete

Project Overview: As a response to the COVID-19 pandemic, the demand for virtual materials, technology, and access to the internet soared. To continue to serve the residents and reduce the spread of COVID-19, expanding the virtual library and purchasing WIFI hotspots and Chromebooks and laptops for checkout was completed.

Community Engagement: Community members have indicated to library staff that they were excited about the items available for checkout and staff would continue to record feedback as provided. The community engagement survey conducted in 2021 listed service preservation and community support were listed as some of the main priorities.

Performance Report: The library closely monitors what, how much, and how often materials are checked out and this data is regularly collected and analyzed. The result of the analysis assists leadership to develop future plans for library services and indicate needs for the community.

Project 6.1h: Conference Room Hybrid Technology (25512)

Funding Amount: \$240,000

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Complete

Project Overview: Prior to the COVID-19 pandemic, the city of Aurora had nearly 50 meeting room locations in various city facilities that were available to the public to reserve and use for any meetings that they may require. Since COVID, virtual and hybrid meetings have become a more popular means to conduct business and engage with one another. To better connect with and serve the community, the city has equipped several meeting rooms throughout the city with hybrid meeting capabilities.

Community Engagement: The community engagement survey conducted in 2021 listed community support as one of the main priorities. The Engage Aurora Platform may be used to seek input from the community on support improvement and communication regarding the facility upgrades will be disbursed throughout the city in the top five (5) spoken languages. Established relationships with community groups are communicated with routinely to discuss issues of importance and how the city can assist.

Performance Report: Once the project is complete, metrics around equipment and space utilization will be tracked. Feedback will be requested from users as the city has a strategic goal of "Thrive" to provide this new method of connectivity and engagement.

Project 6.1i: Technology Support Hybrid Work (25513)

Funding Amount: \$207,556.48

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Open

Project Overview: To support city staff and the change in workplace environments due to the COVID-19 pandemic, changes in tools and technologies are needed. Hybrid models are in development, and these include telework and hotel workspaces. To accommodate these models, supplies, equipment, and locations need to be identified and acquired. Hotel workspaces will be set-up in space designated at the AMC and be equipped with docking stations, monitors, webcams, speakers, mouse, and keyboard so hybrid-working employees have a physical place to work with all the necessary equipment when they are in the office (as most office equipment was taken home by city staff at the start of the pandemic to establish their teleworking abilities). Laptops may need to be purchased for staff who are still in need of one that telework and will be able to do so at home or in the office. Software may also be purchased to assist in streamlining remote work capabilities, depending on further analysis.

Project Update: The hotel workstation program has been launched for city staff to improve efficiency and flexibility for employees who share workspaces, visit from other facilities, or work primarily from home. Workspaces are fully equipped and can be reserved in advance, making it easier and effective to find a space when coming to work on-site.

Community Engagement: The community engagement survey conducted in 2021 listed service preservation and city staff support were listed as some of the main priorities.

Performance Report: Metrics of the number of city staff members expected to work in the

hybrid model on a routine and as-needed basis will be developed and tracked.

Project 6.1j: ADA Improvements to Council Chambers (25514)

Funding Amount: \$141,104.85

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Complete

Project Overview: To increase participation in activities occurring within the city Council Chambers room and improve accessibility to the floor of Council Chambers, an update to the design will occur.

Community Engagement: Prior engagement with the community has resulted in feedback indicating the need and desire for these updates.

Performance Report: NA

Project 6.1k: ADRC Safety Reno Aurora Day Resource Center (25518)

Funding Amount: \$2,641.08

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Complete

Project Overview: Updates to the Resource Center's security features and facilities and overall procedures need to occur due to the increased utilization and demand of the facility with the COVID-19 pandemic.

Project Update: Renovations were completed, with doors and alarms repaired to ensure the safety of staff and community members.

Community Engagement: The community engagement survey conducted in 2021 listed community and city staff support as some of the main priorities.

Performance Report: Metrics on services provided and amount of community members served are being developed.

Project 6.1l: Homeless Navigation Campus (25519)

Funding Amount: \$6,894,431.97

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Open

Project Overview: The Aurora Regional Navigation Center will be a transformational centralized coordinated low-barrier campus that can streamline access to resources and services needed for people experiencing homelessness to transition back into housing and thrive. This campus will close the gap between people experiencing unsheltered homelessness and the amount of shelter beds available.

The City of Aurora has been working on this project for two years and already owns the property and has begun preliminary steps in the design process. This gives the city a head start and will allow a much faster response to the crisis at hand. Collaboration and support from Arapahoe, Adams, and Douglas counties breaks down the barriers between communities and makes this campus truly transformative in its response to the needs of the many.

Project Update: Renovations have been ongoing since the acquisition in May 2024; the opening of the campus is slated for November 2025.

Community Engagement: The community engagement survey conducted in 2021 listed community support as one of the main priorities.

Performance Report: Metrics are in the development stage.

Project 6.1m: Aurora Mental Health Support Campus (25520)

Funding Amount: \$7,000,000

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Open

Project Overview: A subaward project to Aurora Mental Health to help create the Aurora Mental Health Support Campus, which will provide access to mental health and substance use crisis and acute care in Aurora in response to the COVID-19 pandemic. The final location that will be selected will be one that is easy to locate and has convenient access for first responders and those that are seeking care.

Project Update: The campus is currently under construction.

Community Engagement: The community engagement survey conducted in 2021 listed community support as one of the main priorities.

Performance Report: Metrics are in the development stage.

Project 6.1n: Ridge View Campus (25521)

Funding Amount: \$1,500,000

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Open

Project Overview: The Ridge View Campus will focus on serving individuals over the age of 18 experiencing homelessness who wish to focus on recovery and stabilization before securing permanent housing as well as withdrawal management and inpatient residential treatment for the general population, with a priority focus on those experiencing homelessness and those utilizing transitional housing. This campus and project will be owned and operated by the State of Colorado, with matching funds being provided by local agencies.

Community Engagement: The community engagement survey conducted in 2021 listed community support as one of the main priorities.

Performance Report: Metrics are in the development stage.

Project 6.1o: Park Renovations by Ward (25522)

Funding Amount: \$4,249,606.77

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Open

Project Overview: Due to the COVID-19 pandemic, social distancing and health became a priority. Health clubs were shut down, and communities needed a way to safely exercise and promote their psychological well-being. It was found that local parks were being used at a much higher rate than before, and as a result, parks need renovation. The city of Aurora is broken down into six (6) political wards, and various parks throughout the wards were selected in an equitable manner to ensure that all community members would receive improved city park sites (12 parks total).

Project Update: The project encompasses comprehensive upgrades, including new playgrounds, shade structures, athletic courts, and improved park accessibility. The following summarizes the status of each park as of June 2025:

1. Bellewood Park: Following minor delays due to onsite utility conflicts and

relocations, construction is now in full swing. Demolition is complete, and a brand-new playground is scheduled for installation in July 2025. While neighbors will miss their park this summer, excitement is building for the upgraded space, set to open in September 2025.

2. **Crestridge Park:** This park is coming to life with custom artwork and imaginative play features that are already turning heads. Much of the infrastructure is now in place, awaiting the arrival of the new playground elements. Local pickleball players have been enjoying front-row seats to the transformation. Due to supply chain delays, the completion date has been extended to September 2025.
3. **Eagle Park:** The newly poured basketball court is awaiting its final surface treatment, and sidewalk and landscaping work is actively underway. This revitalized neighborhood gem is on track for completion in July 2025, with local residents frequently stopping by to thank city staff and the construction crew for the exciting improvements.
4. **Fletcher Park:** Despite facing several delays related to materials, weather, and accessibility coordination, this location is making steady progress. This small but mighty pocket park is expected to be completed by August 2025 and will be well worth the wait for nearby residents.
5. **Homestead Park:** Homestead Park is complete and already a community favorite! The local HOA is especially grateful for the new shard structures, and residents are looking forward to enjoying “Movies in the Park” under the stars this summer in their refreshed neighborhood space.
6. **Kingsborough Park:** Installation of the new playground is underway, with sidewalk improvements and landscaping queued up next. Neighbors have called this upgrade “a dream come true” after years of advocacy. The much-anticipated reopening is slated for August 2025.
7. **Lowry Community Park:** This location is seeing transformational change, most notably, a brand-new soccer field! This site presented complex environmental challenges due to its former use as a U.S. Air Force base, but strong collaboration with the Air Force and state regulators has allowed progress to surge ahead. With infrastructure upgrades and access improvements nearly complete, the site will fully reopen after adjacent roadway improvements wrap up in September 2025.
8. **Parklane Park:** With construction documents officially approved, mobilization is set for July 2025. Thanks to strong community support, this project was reimagined to include a wider range of amenities. Construction will extend into early 2026, but the wait will bring exciting new features that neighbors helped shape.
9. **Pheasant Run Park:** Construction is temporarily on hold due to long lead times for playground equipment delivery. The team is targeting a September 2025 start, with project completion anticipated in January 2026. Residents can look forward to a fresh, vibrant space in the new year.
10. **Rocky Ridge Park:** This park is in the final stretch! With the soccer field now complete, sidewalk installation and landscaping are the last items on the list. The neighborhood is buzzing with excitement as the park prepares to open in August 2025.
11. **Summer Valley Park:** Construction is actively underway and will deliver two new playgrounds! The adjacent playschool has taken a special interest in the progress, with children eager for the grand opening in September 2025.

12. Village East Park: The finishing touches are being made at Village East Park. With the new playground nearly complete and landscaping in progress, this park is on schedule to reopen in August 2025. Residents can look forward to a refreshed and welcoming neighborhood destination.

The city anticipates completing all construction efforts across the park renovation program no later than the first quarter of 2026. As projects progress toward final installation and finishing touches, residents can look forward to a network of revitalized parks ready to welcome the community back with improved amenities and refreshed outdoor spaces.

Community Engagement: While regular community engagement naturally slows during the construction phase, interest in these park projects remains strong. Since the beginning of the year, the project webpage has received over 600 visits, demonstrating continued community enthusiasm and anticipation for the upcoming improvements. Residents remain engaged and eager to see the final results come to life in their neighborhoods.

Performance Report: Metrics are in the development stage.

Project 6.1p: Fire Station Improvements (25523)

Funding Amount: \$11,753,141.43

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Open

Project Overview: To improve community assistance programs and service preservation strategies, a consistent level of fire response is necessary. This project is to ensure that the members of Aurora Fire Rescue have the level of required resources, comfort, and safety they need while at the fire stations by performing a variety of improvements at the seventeen various stations throughout the city. This will be achieved by replacing outdated appliances and furnishings, new fencing, heat pumps, keypad readers, diesel exhaust systems with a standardized Nederman System, and a replacement of Station 9.

Project Update:

1. Improvements at all seventeen (17) fire stations throughout the city were completed throughout 2023 and 2024. These included but were not limited to replacing outdated appliances and furnishings.
2. Security fencing was installed at ten (10) of the existing stations and all were complete by April 2025.
3. Construction of the replacement of Station 9 is underway. The overexcavation and initial grading of the site, building foundations, and main slab are complete. Underground utility installation is ongoing and right-of-way curb and gutter is nearly complete. The steel for the exterior shell of the pre-engineered building is currently being erected. Completion is expected within the first quarter of 2026.

Community Engagement: The replacement of Station 9 has had extensive community engagement including an open house on June 1, 2024, that allowed the public to tour the existing station to see why a new station was needed as well as to provide feedback on the proposed design of the new station. A video tour of the existing station was also filmed and aired by the local media. The media also shared video of the March 18, 2025 demolition and the public were invited to a groundbreaking on March 28, 2025.

Performance Report: NA

Project 6.1q: Animal Shelter Renovations (25524)

Funding Amount: \$3,748,481.81

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Open

Project Overview: Design and construction of a new animal shelter building (est. 1 to 2 stories, 25,000 to 40,000 SF) to include a lobby/waiting area, reception, clinic/medical area with surgical suites, administrative area with record storage, break room, accessible restrooms, animal housing areas, animal bathing areas, animal meeting rooms, as well as the development of a greenfield site to potentially include landscaping, dog walk/run spaces, outdoor seating areas, improved vehicular and pedestrian site access, surface parking, detention areas, and associated site improvements. Additionally, the project site layout should allow for future expansion of the facility.

Project Update: The project is currently in the design phase, with the design development set to be completed in July/August in 2025, moving into the construction document phase of design soon after.

Community Engagement: Engagement with the community has expressed strong support for maintenance and construction of public safety facilities to ensure adequate response and community use.

Performance Report: NA

Project 6.1r: Cold Weather Sheltering (25525)

Funding Amount: \$300,000

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Complete

Project Overview: In order to provide additional life-saving emergency cold weather sheltering, the Navigation Campus was temporarily opened for congregate overnight shelter only. Clients were provided with transportation to and from the shelter daily from January through April 2025.

Community Engagement: As part of our navigation campus engagement, we had an online portal for questions as well as several in person and virtual informational feedback sessions for the community to attend.

Performance Report: A detailed record was kept of how many people were housed during the emergency shelter time period.

Project 6.1s: Safe Outdoor Spaces (25526)

Funding Amount: \$1,323,652.76

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Complete

Project Overview: Due to the COVID-19 pandemic, the number of requests for service related to encampments, RVs, and general unsheltered people in the community has greatly increased. This project will assist individuals living out of their vehicles, in encampments, or in need of alternative sheltering options by obtaining access to temporary sheltering options and daily living activities while working on finding permanent housing solutions by partnering with the Salvation Army.

Community Engagement: The community engagement survey conducted in 2021 listed community support as one of the main priorities.

Performance Report: Detailed records are kept for each person moving through the shelters, including the services provided and obtained, and the outcome of when the individual is transferred out. The following are the data points that are tracked at the shelter locations:

- Number of people housed
- Length of stay in shelters
- Number of people who obtained benefits/services
- Number of people who obtained employment during their stay
- Number of people who moved into permanent housing solutions

The services that were offered included: Case management, housing navigation, employment, behavioral health, medical, and basic needs.

Project 6.1t: Housing Match Software (25527)

Funding Amount: \$126,897.94

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Complete

Project Overview: Since the COVID-19 pandemic, the need for affordable housing has only increased. The purchase of this software will help match individuals to affordable housing units and/or shared housing if that option is available. Landlord recruitment has been a part of the process and will continue to occur as well as training.

Community Engagement: The community engagement survey conducted in 2021 listed community support as one of the main priorities.

Performance Report: Data is routinely collected from the software and analyzed to determine the level of usage and amount of future recruitment needed.

Project 6.1u: Housing GAP Financing (25528)

Funding Amount: \$5,000,000

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Open

Project Overview: In connection with project 6.1t, affordable housing is limited in Aurora and the COVID-19 only increased the need for additional units. To help combat this shortage, this project will increase the number of affordable units within the city limits and implement initiatives included in the city's Housing Strategy Plan for ongoing housing assistance.

Project Update: The following contracts were awarded to provide affordable housing to the communities in Aurora:

1. Emporia Duplexes: Four (4) units are complete
2. Elevate at Aurora: Currently under construction and is nearing completion
3. King's Crossing Village: Broke ground to begin construction in the spring of 2025
4. Doors to Opportunity: Currently under construction
5. Eagle Point Apartments: Still in the pre-construction phase
6. Peoria Crossing II: Construction complete and leases are awarded

Community Engagement: The community engagement survey conducted in 2021 listed community support as one of the main priorities.

Performance Report: Metrics are in the development stage.

Project 6.1v: Safety & Security Grants (25529)

Funding Amount: \$4,298,729.42

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Complete

Project Overview: The city of Aurora's small businesses has been experiencing an uptick of break-ins, theft, and vandalism since the start of the pandemic. To assist these businesses, City Council decided to implement a grant for the owners to help with installation of safety and security items that will reduce and potentially prevent future crimes from occurring.

Community Engagement: By providing safety and security measures to small businesses throughout the community, a proactive approach to crime prevention can now begin and law enforcement resources can be realigned. This project also gives a sense of pride, value, and an economic boost to the community as owners feel confident about keeping their doors open and individuals feel safe coming out to visit the shops.

Performance Report: The project was closed out in early 2023. Businesses received the following equipment installations:

Lighting – New	33
Lighting – Replacement	68
New Alarm Systems	34
Additional Alarm Hardware	16
New Camera System	114
Additional Cameras	317
Ballistic Window Film (SF)	10,470
New Windows	166
New Doors	6
New Door Hardware	18
Mirrors	42
Contractors	8
Colfax Corridor Projects	73
Havana Business District Projects	36

Project 6.1w: Nonprofit Competitive Grants (25530)

Funding Amount: \$1,729,195.01

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Complete

Project Overview: Through a competitive grant application process, various local nonprofit organizations will be able to provide services to city of Aurora residents. These organizations already have existing infrastructure that allows them to provide services immediately upon initiation of a grant agreement and they also have well-developed relationships with the various communities throughout the city.

Community Engagement: The community engagement survey conducted in 2021 listed community support as one of the main priorities.

Performance Report: The nonprofit agencies were required to submit quarterly narrative and financial reports throughout the period of performance to the city who was the pass-through entity. All documentation is maintained in a central grant file following the city record retention schedule and 2 CFR 200 regulations.

Project 6.1x: Mental Health Support Competitive Grants (25531)

Funding Amount: \$300,000

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Complete

Project Overview: Funding will be utilized to assist a local nonprofit with the purchase of a facility to provide services to the community that includes parenting classes, after school and summer programs, safe space for remote learning, a food pantry, hot meals, vaccinations, and more.

Community Engagement: NA

Performance Report: NA

Project 6.1y: Restaurant Assistance Competitive Grants (25532)

Funding Amount: \$832,000

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Open

Project Overview: The city of Aurora recognized the severe impact that the COVID-19 had on food and beverage establishments. As a result, City Council decided to create a grant opportunity for locally owned businesses to apply for. These agreements would be for a maximum of \$300,000 per business, and the funds would be used for repair and refurbishment of the establishment. Eligible properties would be previously vacant and would have some existing infrastructure to allow for a food and beverage tenant. There are two main goals:

1. To provide opportunities to smaller entrepreneurs to expand or move into brick and mortar; and
2. To provide the property owner with the funding to improve their building and bring in a tenant/rent.

Project Update: An award able to be funded in Five of the six city wards with the following results:

1. Four out of the five have completed their renovations and are open for business
2. Three out of the four opened by December 2024 (wards 1, 4, & 5) and the fourth restaurant opened in June 2025 (ward 3)
3. The fifth restaurant is currently under construction in ward 6 and is projected to open for business late summer 2025

Community Engagement: The community engagement survey conducted in 2021 listed community support as one of the main priorities.

Performance Report: Metrics are in the development stage.

Project 6.1z: Small Business Grant Rescue Program (25533)

Funding Amount: \$2,530,000

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Complete

Project Overview: Like the Restaurant Assistance Competitive Grants, this project is to assist start-up and existing businesses negatively impacted by the COVID-19 pandemic with start-up capital, operations, personnel, tenant finish, inventory, and other operational costs. These \$5,000 and \$10,000 grants would be able to increase the

businesses' ability to meet long-term operational requirements and by supporting personnel costs, hiring new employees is no longer out of reach.

Community Engagement: The community engagement survey conducted in 2021 listed community support as one of the main priorities.

Performance Report: During the application and awarding phase, the businesses were required to provide business and financial documentation to the city in order to receive their funding. In addition, they are required to maintain a grant file that can be requested at any time during the retention schedule should the city and/or U.S. Treasury call for it.

Project 6.1aa: Nine Mile Ped Bridge (25536)

Funding Amount: \$650,000

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Open

Project Overview: The construction phase on a pedestrian bridge over Parker Road near Interstate 225 to connect the RTD Nine Mile Station with homes and businesses on the north side of Parker Road can now move forward with the additional funding from ARPA SLFRF. The bridge will provide improved regional multi-modal connectivity, enable people to cross safely over Parker Road and improve traffic flow along this major metro-area corridor.

Project Update: The project is currently in the final design phase and is on target to begin advertising the construction and addition of the new bridge by the end of summer. If the design phase stays on course, construction may begin by late fall 2025.

Community Engagement: During the design phase, community engagement activities occurred to help the consultant learn about the values and interests of the citizens of Aurora, specifically those that live and work in the areas surrounding the bridge project location. During these activities, community members were able to provide their input and feedback was well received.

Community Engagement Update: For the design phase of the project, significant community outreach activities occurred to ensure that the public was made aware of the upcoming project and that they had an opportunity to communicate with the city about it:

1. Following the city's Planning Department's outreach requirements, mailers were sent directly to adjacent property owners and two (2) public notice signs on the site were posted facing traffic. These were to alert the community of an upcoming Planning Commission Hearing where the project would be presented/discussed and the Site Plan recommended for approval through City Process.
2. To increase public outreach and meet more of the environmental (NEPA requirements) as established by CDOT's (Colorado Department of Transportation) input on the project, a project flyer was developed and sent out to residents/properties within a $\frac{3}{4}$ ' mile radius of the project. This resulted in 4,359 residents receiving a flyer that included not only information on the Commission Hearing but also the project's website.
3. A project-specific website was created to allow a public question and answer platform as well as a FAQ section and documents from outreach efforts.

Performance Report: NA

Project 6.1ab: Navigation Campus Consultants (25537)

Funding Amount: \$237,547.27

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Open

Project Overview: The Aurora Navigation Center will feature a people-focused approach to homelessness resolution. The three different levels of shelter and services are designed to serve everyone in need and encourage individuals to engage with service providers and live independently. The first tier is a low-barrier, emergency shelter for those in need of a safe, warm place to sleep on any given night. The second tier offers additional privacy for clients who are working with case managers and pursuing goals that may include housing, employment, and better mental health. The third tier, private rooms in a transitional housing setting, will serve people who are in the workforce as they build toward self-sufficiency. No one will be turned away from assistance.

Community Engagement: As part of our navigation campus engagement, we had an online portal for questions as well as several in person and virtual informational feedback sessions for the community to attend.

Performance Report: Detailed records are kept for each person moving through the shelter, including the services provided and obtained, and the outcome of when the individual is transferred out. The following are the data points that are tracked at the shelter locations:

- Number of people housed
- Length of stay in shelters
- Number of people who obtained benefits/services
- Number of people who obtained employment during their stay
- Number of people who moved into permanent housing solutions

The services that were offered included: Case management, housing navigation, employment, behavioral health, medical, and basic needs.

Project 6.1: Homeless Service Providers (25538)

Funding Amount: \$337,592

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Complete

Project Overview: Due to the COVID-19 pandemic, the number of requests for service related to encampments, RVs, and general unsheltered people in the community greatly increased. This project assisted individuals living out of their vehicles, in encampments, or in need of alternative sheltering options by obtaining access to temporary sheltering options and daily living activities while working on finding permanent housing solutions by partnering with the Salvation Army.

Community Engagement: The community engagement survey conducted in 2021 listed community support as one of the main priorities.

Performance Report: Detailed records are kept for each person moving through the shelters, including the services provided and obtained, and the outcome of when the individual is transferred out. The following are the data points that are tracked at the shelter locations:

- Number of people housed
- Length of stay in shelters
- Number of people who obtained benefits/services
- Number of people who obtained employment during their stay
- Number of people who moved into permanent housing solutions

The services that were offered included: Case management, housing navigation, employment, behavioral health, medical, and basic needs.

Project 6.1ac: Technology/Security Upgrades (25539)

Funding Amount: \$410,819.28

Project Expenditure Category: 6.1, Revenue Replacement: Provision of Government Services

Project Status: Complete

Project Overview: Various technology and security upgrades were provided to multiple city buildings.

Community Engagement: The community engagement survey conducted in 2021 listed community support as one of the main priorities.

Performance Report: NA