



**Recovery Plan
State and Local Fiscal Recovery
Funds
2024 Report**

**City of Cincinnati
2024 Recovery Plan**

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GENERAL OVERVIEW

Executive Summary

The American Rescue Plan Act of 2021 (“ARPA”) was signed by President Joe Biden on March 11, 2021. Section 9901 of the ARPA establishes a new program to be administered by the United States Department of the Treasury (“Treasury”) known as the Coronavirus Local Fiscal Recovery Fund (“LFRF” or “recovery funds”). This program will provide significant stimulus and recovery funding to local governments throughout the United States.

The purpose of the recovery funds is to mitigate the fiscal effects stemming from the COVID-19 public health emergency. Broadly, recovery funds can be utilized for costs incurred by the City to respond to COVID-19, including negative economic impacts; to provide premium pay to eligible workers performing essential work during the COVID-19 public health emergency; to pay for government services to the extent of revenue reductions due to COVID-19; and to make necessary investments in water, sewer, or broadband infrastructure.

The recovery funds present an extraordinary opportunity to catalyze economic recovery and growth in sectors devastated by the impacts of COVID-19. The funding priorities set forth below are designed to provide both immediate impact and long-term public benefits, and to ensure that this dramatic public investment continues to yield returns far beyond the actual expenditures. These expenditures are subject to Council approval and appropriation.

Fiscal Stability

The Administration’s top priority is to stabilize the City’s fiscal position. This includes covering operating budget deficits from Fiscal Years (“FY”) 2021 - 2024 and a projected deficit for FY 2025 through December 31, 2024. Further, this includes restoring lost revenue to various restricted funds to account for revenue reductions caused by the pandemic and reserving sufficient funding to address ongoing operational needs of the Cincinnati Public Health Department for continued pandemic response work. These efforts include efforts to achieving equity in vaccine distribution and continued contact tracing and testing.

Job Creation, Economic Growth, and Housing Stability

The unemployment or underemployment, caused by the COVID-19 pandemic has reduced earnings for many citizens, disproportionately impacting lower income households. The City Administration continues to provide funding to support programs that address the ongoing economic impacts of COVID-19, creating job opportunities and encouraging economic growth. This includes public investments to stabilize existing job-creating enterprises and support for enterprises that grow new businesses and job opportunities. Finally, the economic impacts of COVID-19 have led to greater housing instability for many moderate-income and lower-income City residents. As a result, the Administration has funded projects that support increases in affordable housing options and economic stability for these impacted City residents, such as the \$2.5 million Port Authority Affordable Housing Project and \$5.0 million allocated to the Affordable Housing Trust Fund.

Critical Financial Support for Cultural Institutions, Small Businesses, and Community Partners

Our cultural institutions and small businesses are the engines for the City's vitality and energy, and mission-driven community partner organizations provide a sense of community and hope. Due to the tremendous financial difficulties over the past years, these organizations have taken on debt, cut staff and expenses, or reduced operations. To retain the character that is uniquely Cincinnati, energize our local economy, and restore the public benefits they provide to our region, the Administration has invested over \$18 million in organizations such as the Urban League, Minority Business through Ascend, YWCA, Mortar, Bethany House Services, and Santa Maria Community Services. The administration also supported other culture and community projects that focused on woman and minority businesses, summer camps and daycares. These meaningful investments have been influential in stabilizing these organizations and community programs.

Safe Activation of Civic Spaces and Community Building in Neighborhoods

Once safe, a critical element of restoring the vibrancy of our City will be to bring life back to our civic spaces throughout the City and to conduct community building activities in our neighborhoods. The goal of these public investments is to revive the community fabric and repair relationships that have been dormant due to COVID-19 restrictions and encourage our City's residents to safely engage with their neighbors and friends. Early on, the City did not hesitate to provide over \$3.8 million in funding to struggling restaurants. In addition, nearly \$2 million was used to expand outdoor dining and improve pedestrian safety, allowing for more social distancing opportunities.

Capital Investment to Improve City Services and Quality of Life

The Administration recommends investment in capital projects that will improve City services and the quality of life of City residents. These investments will initially create construction jobs and economic activity to directly address the negative impacts of COVID-19 and will provide long-term public benefits for generations of City residents.

Hazard Pay (Premium Pay)

The Administration approved the use of American Rescue Plan Act (ARPA) funds for hazard pay for City employees. Additional compensation was given to those City employees who were negatively impacted by the COVID-19 pandemic, totaling approximately \$4.3 million. Providing funds for additional compensation to City employees improves the economic and general well-being of the employees of the City, which is necessary due to the impacts of the COVID-19 pandemic.

The ARPA funding allowed the City of Cincinnati to create over 60 new programs and contractual agreements with outside agencies assisting with implementation of these programs, ensuring that they are in line with the guidelines and eligible uses provided by the Treasury. As of July 31, 2024, we have obligated 99% of our total allocation of \$279,590,123 in either signed contractual agreements or approved city projects, with over 89% spent to date. The City is on track with meeting the federal timeline for the ARPA grant and plans to have all funds either spent or obligated by the December 31, 2024 deadline and fully spent by December 31, 2026.

Uses of Funds

Public Health (EC 1)

The City of Cincinnati provided grant funding to Cincinnati Children's Hospital to assist with the plan and architectural design of its new College Hill facility. Cincinnati Children's Hospital plans to expand and improve its mental health care capabilities for children and adolescents. ARPA funding was provided to UC Health to build an EMS Canopy to better address ongoing COVID-19 cases through decontamination capabilities, installation of negative airflow rooms, and build out of critical care for mass casualties. Additional grants were provided to address the youth mental health crisis in our Cincinnati Public Schools, prevention, and intervention programs to reduce gun violence in the City's most vulnerable communities, and financial assistance for families of victims of gun violence connect with prosecutors and detectives that work on their cases.

Negative Economic Impacts (EC 2)

The City of Cincinnati has several projects in place to mitigate negative economic impacts and support businesses negatively impacted by the COVID-19 virus.

- Performing Arts Support Grants support various performing arts groups, including theaters and musical organizations. These grants will also provide funding for public performances around the City. Support for the local performing arts organizations will contribute to the region's cultural, community and economic vitality.
- The United Way administered and managed the City's Non-Profit Hardship Fund for the benefit of eligible human services organizations. Through this program, the United Way provided to eligible organizations who applied to the Fund, one-time operating grants in the amount equal to that which eligible organizations previously refunded, waived, or returned to the City from contracts executed with the City for fiscal year 2020 in response to the COVID-19 public health emergency.
- ARPA funding provided the second phase funding for supporting local restaurants and drinking establishments which have experienced substantial losses in revenue and suffered substantial economic hardship. These grants provided an economic stimulus plan for affected businesses.
- To further support local restaurants and drinking establishments, the City created a project to improve outdoor dining and pedestrian safety. This project provided resources for the design and construction of right-of-way improvements including, but not limited to, sidewalks, streets, and parklets, that facilitate outdoor dining and enhance pedestrian safety in the urban core.
- Food Insecurities programs were given grants to address the region's sharp rise in food insecurity caused by the COVID-19 pandemic, connect area food donors to non-profits and to support low-income residents receiving SNAP/EBT and P-EBT benefits with matching dollars that can be used to purchase fruits and vegetables.
- The Minority Business Accelerator/Ascend project was created for the purpose of providing funds to Ascend Cincy, a partnership among the City, the Urban League, The Greater Cincinnati African American Chamber of Commerce, and the Minority Business Accelerator, to provide staffing, accounting, human resources, financial coaching, and other assistance to Black-owned Businesses.

- Women Business Program developed programming to provide operational grants and training to new and existing women-owned businesses.
- The ArtsWave Public Museum grant provided funding to design and carry out an economic support program for eligible non-profit museums and non-profit, non-commercial galleries. This involved distribution of operational relief that helped to rebuild Cincinnati's visual arts institutions in the wake of tens of millions in lost visitation, membership, rental, and other revenue because of the pandemic.
- The ArtWorks Youth Employment initiative project provided employment training services to unemployed workers, increasing self-sufficiency and supporting program participants in preparing for and attaining employment. This program was specifically designed to train youth in graphic design, environmental design, and mural execution.
- 4C Child Care Startup Funding provided support in the recruitment, coaching, and program coordination of local childcare providers, responding to the loss of quality childcare in the wake of the COVID-19 pandemic.
- The Flywheel Business Equity Initiative received funding for programs that focus on racial and gender equality, and on entrepreneurial ventures that advance systemic change. These funds have equipped diverse startup founders and engaged angel investors to increase employment opportunities in Cincinnati. The organization leveraged ARPA funds to draw outside financial resources to the program.
- Additional grants were awarded to various organizations that provided services to the youth community. Such organizations include the Boys and Girls Club which offer volunteer and homework help programs, and the Cincinnati Youth Collaborative which deliver in-school courses that equip students with career exploration, personal development, and the foundational employability skills necessary for gaining and retaining employment, and other summer and afterschool care programs.

Premium Pay (EC 4)

The American Rescue Plan (ARPA) allows for Premium Pay for essential workers needed to maintain continuity of operations of essential, critical government infrastructure sectors. These sectors include healthcare, public health and safety, childcare, education, sanitation, transportation, and food production services, among others.

City departments were asked to review the qualifications as outlined below and provide a list of employees in their department that met the qualifications. The qualifications included:

All employees active as of pay period #25 (beginning 11/14/2021) who:

- Regularly work in-person* and have interactions with others, OR
- Regularly physically handle items that were also handled by others.

*Does **NOT** include employees who currently work remotely, or who regularly worked remotely prior to the implementation of the City's Return to Work policy effective July 1, 2021.

The departmental submissions were then reviewed by both the Department of Human Resources and the Law Department. The federal government prioritized low-wage employees for eligibility, and unless there was an exception based on department operations, the Administration restricted eligibility to employees who make under 150% of the local average wage (approximately \$80,000).

Ultimately, employees qualified for either a lump sum payment of \$1,000 or \$500 based on the following criteria:

- Employees who did not exceed 150% of the local average wage:
 - Employees who qualified under the above terms and worked 75% (3/4 time) to 100% (full-time) received \$1,000.
 - Employees who qualified under the above terms and worked less than 75% (3/4 time) but more than 20% (1/5 time) received \$500.
- Employees who exceeded 150% of the local average wage:
 - Employees who qualified as an essential worker in one or more of the sectors as outlined by Sections 602 and 603 of the ARPA Act based on department operations.
 - Employees who qualified under the above terms and worked 75% (3/4 time) to 100% (full-time) received \$1,000.
 - Employees who qualified under the above terms and worked less than 75% (3/4 time) but more than 20% (1/5 time) received \$500.
- The City originally set aside \$2.8M of ARPA grant dollars to provide additional compensation to employees during the COVID-19 pandemic. Subsequently, an additional \$1,468,625 was set aside for this purpose making a total amount of \$4,268,625 available.

Revenue Replacement (EC 6)

The City utilized and continues to utilize grant dollars earmarked for revenue replacement to stabilize the City's fiscal position, covering operating budget deficits from Fiscal Year ("FY") 2021, FY 2022, and FY 2023 and a projected deficit for FY 2025, through December 31, 2024. Further, this includes restoring lost revenue to various restricted funds to account for revenue reductions caused by the pandemic and reserving sufficient funding to address operational needs of the Cincinnati Public Health Department for continued pandemic response work. These efforts included achieving equity in vaccine distribution and continued contact tracing and testing.

Revenue replacement funds were used for public safety salaries for first responders such as police, fire and EMT personnel. In addition, revenue replacement grant funds were also used to enhance the fleet assets of the Cincinnati Fire Department through the acquisition of one pumper truck and two medic units.

Additional projects included the Summer Safety Initiative, providing funding for police overtime to address the increase in violent crime in hot spots and event areas in the City, and an allocation for network upgrades and cybersecurity. In addition, revenue replacement funds addressed additional city initiatives such as homeless shelters, substance abuse treatment, assistance to small grass root non-profits and services provided to economically disadvantaged neighborhoods.

Other American Rescue Plan Programs

Emergency Rental Assistance Program 2 (ERA2)

The Emergency Rental Assistance Program (“ERA1”) was created under the Consolidated Appropriations Act, 2021 signed into law on December 27, 2020, the Emergency Rental Assistance Program (“ERA2”) was created under the American Rescue Plan Act of 2021 (ARPA), expanding the ERA1 program providing additional funding to assist eligible households that are unable to pay rent or utilities due to the COVID-19 pandemic.

The City received its first tranche of ERA2 funds in the amount of \$2,871,599 on May 11, 2021. The City was awarded a second tranche on June 9, 2022, in the amount of \$2,153,699.25, bringing the total amount received to date to \$5,025,298.25. The City engaged in the services of The Legal Aid Society of Greater Cincinnati and the Greater Cincinnati Water Works to assist with providing these services and disbursement of funds related to the ERA2 program.

American Rescue Plan – Health Centers Grant (“H8F”)

The City was awarded an ARPA grant in the amount of \$9,975,375 for the purpose of supporting health centers funded under the Health Center Program to prevent, mitigate, and respond to the COVID-19 pandemic and to enhance health care services and infrastructure. The grant funds were used for these purposes and also provided equitable access to COVID-19 vaccinations, testing, and treatment, while addressing additional health care needs within the most vulnerable communities.

Promoting Equitable Outcomes

While the COVID-19 pandemic has created hardships for residents and businesses in every City neighborhood, and with implications across diverse socioeconomic characteristics, the pandemic has had a disproportionate impact on the City’s most vulnerable and marginalized residents. Consistent with Federal policy direction, the City earmarked ARPA funding to advance racial equity and provided support for underserved and marginalized communities through deployment of its ARPA SLFRF programs.

Across all current and intended ARPA-supported programs, access to transformative programming is focused on supporting our most vulnerable populations. This will continue to be accomplished, in part, through the City’s strategic partnerships with community-based organizations, local Health Department and hospital resources, and social service agencies. These partners aid in outreach, drive beneficiary utilization, and increase awareness of the available grant resources. In addition, the City continues to align SLFRF program distribution and outreach to its Neighborhood Revitalization Strategy Areas (NRSAs), as defined for utilization in HUD entitlement programs, which encompass portions of neighborhoods in the City’s most distressed areas. These areas aid in the rapid identification of Qualified Census Tracts, meeting the threshold for low- to moderate- income (LMI) residents, and are also primarily residential.

The City will continue to design and pursue investments that advance the equity goals, and strive to accomplish associated outcomes, as stated below:

- Reversing negative pandemic-related trends and closing gaps in health, economic, and housing outcomes; positioning disproportionately impacted groups and neighborhoods for improved future outcomes.

- Building capacity within local government, creating a shared understanding of and commitment to equity, and developing tools and practices to support equity-centered solutions.
- Measuring racial and ethnic disparities in health, economic, social, and environmental outcomes so that pandemic recovery plays a role in the long-term remediation of systemic harms to populations of color.
- Monitoring investment across the entire program to ensure the overall portfolio is reaching populations and neighborhoods most impacted by the pandemic.

The City is prioritizing economic and racial equity throughout SLFRF deployment in multiple ways, including program design, partner engagement and selection, and strategically deploying resources approximate to locally designated NRSAs. In prior reporting periods, the City provided information regarding the amounts of funding dedicated to those purposes. In addition, in the Project and Expenditure quarterly reports, the City has identified services and/or programs offered in the following Expenditure Categories:

- Negative Economic Impacts (EC 2): assistance to households, small businesses, and non-profits to address impacts of the pandemic, which have been most severe among low-income populations. This includes assistance with food, housing, and other needs; employment programs for people with barriers to employment who faced negative economic impacts from the pandemic (such as residents of low-income neighborhoods, minorities, disconnected youth, the unemployed, formerly incarcerated people, veterans, and people with disabilities); and other strategies that provide disadvantaged groups with access to education, jobs, and opportunity.
- Services to Disproportionately Impacted Communities (EC 2): services to address health disparities and the social determinants of health, build stronger neighborhoods and communities (e.g., affordable housing), address educational disparities (e.g., evidence-based tutoring, community schools, and academic, social-emotional, and mental health supports for high poverty schools), and promote healthy childhood environments (e.g., home visiting, childcare).

To date, the City has taken on the following projects that promote equitable outcomes within its most vulnerable communities:

- Investments in network/cybersecurity.
- Support to small businesses, prioritizing funding for minority, women, individuals with disability, and veteran-owned businesses.
- Investing in and addressing the public health crisis, paramount for under-resourced communities that have been disproportionately impacted by the pandemic.
- Expanding and modernizing data systems to improve our ability to capture, analyze, and act on existing and future public health risks and health disparities.
- Investing in health systems, programs, and private providers that administer much needed health and social services to our most vulnerable.
- Removing financial barriers and enhancing support pathways in education making these opportunities more accessible to disadvantaged students.

- Education programming focused on those most impacted by the pandemic including students with disabilities, English learners, students experiencing homelessness, disengaged youth, or those with barriers to remote learning.
- Early childhood support aimed at alleviating the strains COVID-19 has placed on our most vulnerable and disadvantaged parents enabling them to engage in the workforce and, by way, provide for their families.
- Focusing on promoting safety with the aim of reducing crime in our City neighborhoods.

Community Engagement

The City of Cincinnati’s plan for the use of the ARPA funds was vetted publicly at several public hearings, Budget and Finance Committee Meetings and City Council Meetings. Residents were given the opportunity to provide written comments to council at any time, oral comments either in person or via Zoom during the public hearings and at the public comment session during council and committee meetings held on the dates below:

3/29/2021	Public Hearing and Budget and Finance Committee Meeting
4/5/2021	Budget and Finance Committee Meeting
4/7/2021	City Council Meeting
4/12/2021	City Manager recommended Public Hearing American Rescue Plan
4/14/2021	City Council Meeting
4/19/2021	City Manager recommended Public Hearing American Rescue Plan
4/21/2021	City Council Meeting
4/26/2021	Public Hearing and Budget and Finance Committee Meeting
4/28/2021	City Council Meeting
5/3/2021	Budget and Finance Committee Meeting
5/5/2021	Budget and Finance Committee Meeting

The City Manager sent the attached FYI Memo to the Mayor and City Council on March 24, 2021. The memo provided a summary of the funding priorities and a breakdown of the recommended uses of the ARPA dollars. The priorities included:

- Stabilizing the City’s fiscal position
- Job creation for lower income households and to stimulate economic growth
- Housing stability for moderate-income and lower-income residents
- Financial support of cultural institutions, small business, and community partners
- Safe activation of civic spaces and community building in neighborhoods and
- Capital investment to improve City services and quality of life

On March 29, 2021, the Administration made a public presentation to the City Council about the guidelines for the use of the ARPA dollars and the Administration’s priorities for the use of the dollars. The City received the second tranche in June 2022.

At the City Council meeting on April 14, 2021, City Council established Fund 469 “Local Fiscal Recovery” for the receipt of the funds from the American Rescue Plan Act. Nearly all funding has been approved and obligated by the City Council as of June 30, 2022.

Labor Practices

The City will ensure that all applicable construction and infrastructure contracts comply with the requirements of the State of Ohio's Prevailing Wage Law, set forth in Ohio Revised Code 4115.16.

Use of Evidence

Currently, the City does not have any projects being used for evidence-based interventions and therefore the Use of Evidence section of this report is not applicable to the City.

Performance Report

The City has partnered with many social services agencies within the City of Cincinnati to assist with administering the ARPA grant funds aligned with the eligible usages provided in the guidance. All contract recipients are required to provide quarterly performance reports and a final report upon completion of the project. The project manager will review these reports quarterly to ensure that spending is in line with the Scope of Services information outlined in each contract.

PROJECT INVENTORY

Project ARP001: Outdoor Dining & Pedestrian Safety

Funding amount: \$1,999,528.07

Project Expenditure Category: 2.36 Aid to Other Impacted Industries

Web link(s):

<https://www.3cdc.org/project/imagination-alley/>

<https://www.3cdc.org/project/streeteries/>

Project Overview:

The COVID-19 pandemic has greatly impacted small businesses throughout the City and has acutely impacted the drinking and dining establishments that comprise an important part of our region's hospitality industry. These impacts have resulted in loss of revenue, reduction in employment, and business closures. These establishments and industry have been especially impacted by COVID-19 due to government restrictions on operations and public health concerns arising from persons congregating indoors, which is critical to their operations. Through their operations, these small businesses support accessible employment for City residents and increase safety and development in our neighborhoods by adding vitality and encouraging additional investment. Additionally, restaurants and drinking establishments support the hospitality and tourism industry, which drives additional economic and employment benefits in the region. In collaboration with OTR Holdings LLC, the completion of Public Infrastructure Improvements is intended to support small businesses and enhance public safety during and after the COVID-19 pandemic by providing additional outdoor capacity to facilitate social distancing and safe, outdoor patronage. Additionally, the improvements are intended to increase pedestrian safety and promote use of the additional outdoor spaces to promote an active urban core that will support businesses, tourism, and other economic activity.



Photo courtesy of 3CDC (OTR Holdings, LLC)

Project ARP002: Restaurant Grants Phase II

Funding amount: \$3,861,765

Project Expenditure Category: 2.35 Aid to Tourism, Travel, or Hospitality

Project Overview:

Per the Cincinnati Business Courier, COVID-19 forced permanent closure of many restaurants and has significantly reduced revenues for those that remained open, with many establishments experiencing reported decreased revenues of 20% - 70% in 2020. To respond to these negative economic impacts, the program supported eligible establishments with operating grants providing financial assistance in safe reopening and maintaining of business operations and recovery of employment opportunities in this industry. The City of Cincinnati entered into a contractual agreement with the Cincinnati USA Regional Chamber Foundation (Service Provider) to provide the grant administration services. Applications for the program were due by June 30, 2021. The Service Provider provided services ending upon August 31, 2021. Applicants may select from the following four qualifying categories:

- i. Grants for full-service restaurant that offer dinner service
- ii. Grants for limited-service restaurants that serve only breakfast or lunch
- iii. Grants for bars with limited or pre-packaged food service
- iv. Grants for restaurants/food vendors that are (1) walk-up windows or to-go windows (2) located at Findlay Market (3) food trucks

In addition to receiving grant funds, participants were required to participate in the Taste of Cincinnati promotional program.

Performance Report:

From the Service Provider: In total 326 restaurants, food trucks and food service businesses have been assisted. Modifications to the application process enabled more minority and women owned

businesses to be served, thus achieving the intended outcome of serving historically marginalized and underserved communities. The program also achieved the intended outcome of benefiting geographic distribution throughout the City of Cincinnati, by successfully partnering with restaurants, bars, and food trucks in nearly all neighborhoods.

Number of Grantees, per grant award size:		
Full Service	179	\$ 16,000.00
Bars/Prepackaged Food Service	61	8,000.00
Limited Service	31	8,000.00
Walk-up windows	24	4,000.00
Findlay Market	12	4,000.00
Food Trucks	19	4,000.00

Project ARP004: Performing Arts Support Grants

Funding Amount: \$7,000,000

Project Expenditure Category: 2.35 Aid to Tourism, Travel, or Hospitality

Web link(s):

[Apply For Funding \(artswave.org\)](https://artswave.org)

Project Overview

The COVID-19 pandemic greatly impacted non-profit art organizations throughout the City, which constitute an important part of our region’s cultural attractions. These impacts have led to venue closures, loss of revenue, and reduction in employment. These organizations have been especially impacted by COVID-19 due to government restrictions on operations and public health concerns arising from persons congregating indoors, which is critical to their operations. Through their operations, these art organizations improve quality of life of City residents, provide employment, and contribute to development in our neighborhoods by adding vitality and encouraging additional investment. Additionally, art organizations support the tourism industry, driving additional economic and employment benefits in the region. To respond to the devastating impacts of COVID-19, ArtsWave designed and carried out 2 distinct support grant programs: Operating Relief Grants to Arts Organizations and Public Performance/Events Grants. Grant funds were distributed by December 31st, 2021.

Performance Report:

34 grantees were assisted by the Operating Relief Grants and 28 events have been assisted by the Public Performance/Events grants.

Project ARP010: ArtWorks Youth Employment Initiative

Funding amount: \$500,000

Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers

Project Overview:

The arts community and youth employment programs have been particularly impacted, with limited access to capital, displaced employees, and other major disruptions brought about by the COVID-19 pandemic. ARPA funds enabled ArtWorks to establish a Creative Studios program that employed 55 artists and 4 studio managers. This was the initial investment to launch this program as part of Artworks’ long-term strategic plan. There are 3 studio programs available: mural design and production, photography and video production and civic and community arts. In addition, this program provided professional development coaching.



Mystery project Phil Armstrong in-progress photo courtesy of ArtWorks Cincinnati

Performance Report:
Assistance to Unemployed or Under Employed Workers:

- Number of workers completing sectoral job training programs: 55

Project ARP012: Clifton Cultural Arts Center (CCAC) Operational Costs

Funding amount: \$650,000

Project Expenditure Category: 2.24 Addressing Educational Disparities: Aid to High-Poverty Districts

Web link(s):

[Clifton Cultural Arts Center \(cliftonculturalarts.org\)](http://cliftonculturalarts.org)

Project Overview:

Clifton and its surrounding neighborhoods were particularly impacted by COVID-19, with an estimated 61% of households in the area considered as “low income.” Approximately 83% of the children in the area schools served by Clifton Cultural Arts Center (CCAC) are economically disadvantaged, including the Rockdale Academy which has the highest rate of children experiencing homelessness in the Cincinnati Public School district. The SLFRF funds enabled CCAC to provide classes, events, performances, and community gatherings to a historically disadvantaged population of households as well as education recovery efforts to children in Cincinnati Public Schools who experienced more than a year and a half of remote-only instruction. Arts and culture education and community-building opportunities build cohesion, improve educational and social/emotional outcomes, and improve the economic vitality of our community.

ARPA grant funds enabled CCAC to continue providing more than 70 art classes per semester to students of all ages and skill levels.

Project ARP013: Public Museum Support

Funding amount: \$1,000,000

Project Expenditure Category: 2.35 Aid to Tourism, Travel, or Hospitality

Web link(s):

<https://www.artswave.org/apply-for-funding>

Project Overview:

The COVID-19 pandemic has greatly impacted museums and art galleries throughout the City, which constitute an important part of our region’s cultural attractions. These impacts have led to loss of revenue, reduction in employment, and business closures. These establishments and industry have been especially impacted by COVID-19 due to government restrictions on operations and public health concerns arising from persons congregating indoors, which is critical to their operations. Through their operations, these museums and art galleries improve quality of life of City residents, provide employment, and contribute to development in our neighborhoods by adding vitality and encouraging additional investment. Additionally, museums and art galleries support the tourism industry, driving additional economic and employment benefits in the region. Cincinnati museums and historical sites experienced a 19% drop in employment over pre-pandemic level. Therefore, ArtsWave designed and carried out an economic support program for eligible non-profit museums and non-profit, non-commercial galleries. ArtsWave shall administer the distribution of operational relief to help rebuild Cincinnati’s visual arts institutions in the wake of the loss of tens of millions of dollars due to lost visitation, membership, rental, and other revenue because of the pandemic.

Performance Report:

Relief Grants ranging from \$25,000 to \$186,000 were made available to Cincinnati non-profit museums and galleries through this program. Award amounts were determined based on FY19 (pre-pandemic) expenditures and the total number of eligible applicants (10), scaled to fit within the allocable funding pool of \$970,000.

Grantees per award size:	
Cincinnati Museum Center	\$ 186,000.00
Cincinnati Art Museum	180,000.00
Taft Museum Center	110,000.00
Contemporary Arts Center	115,000.00
National Underground Railroad Freedom Center, Inc.	110,000.00
Art Opportunities, Inc. DBA ArtWorks	110,000.00
Nancy and David Wolf Holocaust & Humanity Center	50,000.00
American Sign Museum	50,000.00
Manifest Gallery	34,000.00
Wave Pool Gallery	25,000.00

Project ARP014: Minority Business Partnerships

Funding amount: \$1,499,479.99

Project Expenditure Category: 6.1 Provision of Government Services

Web link(s):

<https://www.ulqso.org/>

Project Overview:

The City has partnered with the Urban League of Greater Southwestern Ohio to provide loans and grants to minority owned businesses impacted by COVID-19. In addition to loans or grants, the Urban League provided technical assistance, counseling, and other services to assist with business planning needs. This was accomplished through The Urban by creating two distinct programs: Rapid Tenancy Program and Commercial Rental Assistance Program.

Performance Report:

- 56 total applicants
 - 36 of these were for the Rapid Tenancy Location/Relocation program
 - 20 of these were for the Rental Assistance program
- All applicants received personalized business coaching and technical assistance

Project ARP016: CEAI

Funding amount: \$500,000

Project Expenditure Category: 2.23 Strong Healthy Communities: Demolition and Rehabilitation of Properties

Web link(s):

<https://ceaicity.org/>

<https://www.wlwt.com/article/food-desert-of-bond-hill-to-get-a-new-market/39777534>

Project Overview:

A small business shut down during the pandemic leaving the property vacant. Community Economic Advancement Initiative, Inc. (CEAI) is using the funds to acquire and redevelop this property. Redevelopment has replaced some of the jobs lost at this specific location and activate a currently vacant property. CEAI redeployed capital from the sale of this property to reduce the debt on the redevelopment of another vacant blighted property, housing a grocery store (in a food desert), a commercial kitchen, two retail commercial spaces and an internet café. The reduction of debt on this project allowed CEAI to charge below market rent to potential commercial tenants and allowed more small businesses access to brick-and-mortar space. The desired outcomes of adding food, coffee and affordable brick and mortar space in a low to moderate income community providing the opportunity for improvement in quality of life to community residents was achieved.

Project ARP017: Neighborhood Activation Fund

Funding amount: \$1,088,281

Project Expenditure Category: 2.34 Assistance to Impacted Non-profit Organizations

Project Overview:

The COVID-19 pandemic has disproportionately impacted low to moderate income residents of the City and the non-profit entities that serve such residents. Such non-profits are vital in improving local communities and implementing projects that strengthen the neighborhoods served.

A. Contract 25x009 Invest in Neighborhoods (\$1,038,153)

Responding to the negative economic impacts of the COVID-19 pandemic through aid to non-profit neighborhood organizations is the goal of the Neighborhood Activation Fund (NAF). Eligible applicants consisted of community councils, community business associations, community development corporations, and other neighborhood serving non-profit entities. Funds were

utilized to support neighborhood non-profit organizations and their neighborhood activities assisting with alleviating the issues created by the COVID-19 public health emergency within the organization and its neighborhood(s) of service. Efforts to promote equitable outcomes include identifying historically underserved neighborhoods and helping to access opportunities. Systemic barriers to receiving and implementing grants are based upon assumed skills and experience to successfully apply for, implement and manage grants. This program provides capacity building, through training and technical assistance - specifically planning, grant writing, documentation, and implementation – and support for governance and management of small non-profit organizations.

Performance Report:

- Number of workers completing sectoral job training programs: 26
- Number of people participating in summer youth employment programs: 58
- Number of Grantees, per grant award size: 80 - \$10,000; 16 - \$6,100; 31 - \$2,822.
- Number of employees: 9.18 (estimated from hours reported)
- Number of community events through non-profit organizations: 644
- Number of public performances through non-profit organizations: 94
- Number of educational and enrichment programming through non-profit organizations: 79

B. Contract 25x010 Homebase (\$84,993)

This contract provided \$2,710,000 for the purpose of supporting the Neighborhood Activation Fund (NAF) and the Neighborhood Business District Support Grants (NBDS). The NAF supported community councils, community business associations, community development corporations and other neighborhood serving not-for-profit entities who applied for assistance through a competitive Request for Proposals (RFP). The NBDS aid included both direct support to the business as well as support to enhance outdoor spaces for COVID-19 mitigation, and for communities disproportionately impacted, construction/renovation of affordable housing in qualified census tracts or to households that have been disproportionately impacted by the pandemic but reside outside of the qualified census tracts.

- See also project ARP028 Neighborhood Activation Fund

Performance Report:

- Number of non-profits served: 14
- Number of small businesses served: 41
- The four most common uses of grant funds were for fixtures and equipment, property improvements, rent and payroll.

Project ARP018: Minority Business Accelerator/Ascend

Funding amount: \$3,250,000

Project Expenditure Category: 2.30 Technical Assistance, Counseling, or Business Planning

Web link(s):

<https://www.lincolnandgilbert.com/>

Project Overview:

The Urban League of Greater Southwestern Ohio, the Greater Cincinnati and Northern Kentucky African American Chamber of Commerce, and Cincinnati USA Minority Business Accelerator (collectively, “L&G”), lead the Lincoln and Gilbert Initiative (formerly AscendCincy).

L&G provided financial support in the form of grants to various economic development organizations including but not limited to, the Greater Cincinnati Microenterprise Initiative (GCMI), MORTAR, Cincinnati Minority Business Collaborative, and Lightship Foundation (collectively hereinafter referred to as the “Supporting Organizations”). The Supporting Organizations provided critical knowledge, business counseling/assistance, and subject matter expertise substantially increasing the likelihood of success, sustainability, and growth to companies impacted by COVID-19. Each Supporting Organization developed specific capacity building offerings for eligible impacted businesses. L&G oversaw the administration of the capacity building services by each Supporting Organization and implemented a grant program to disburse operational relief grants. The relief grants aided businesses that suffered losses due to the disproportionate impact of COVID-19 in certain segments of the Cincinnati business community and/or suffered a loss of job and/or income, etc., which caused an individual to start a business based in the City of Cincinnati. Supporting Organizations provided capacity building support targeted at growth, back-office support in the areas of accounting, HR, marketing, etc., business coaching and other capacity building assistance as agreed upon with L&G.

Performance Report:

- Number of small businesses served: 126
- Technical Assistance support: 52
- Currently L&G has partnered with Ionic Communications to build up to 250 websites for Black-owned small businesses at no charge.

Project ARP021: Port Authority Affordable Housing Projects

Funding amount: \$2,500,000

Project Expenditure Category: 2.15 Long-term Housing Security: Affordable Housing

Web link(s):

<https://www.cincinnatiport.org/>

Project Overview:

The City of Cincinnati will use American Rescue Plan Act (ARPA) funds to help low to moderate income persons and families achieve homeownership that due to the pandemic and other factors, has become more difficult. The Port Authority of Greater Cincinnati Development Authority will serve as the City’s implementation partner to help increase the supply of affordable and high-quality living units by creating low income and workforce housing opportunities for families while helping to stabilize and increase homeownership in the City of Cincinnati. The goal is to construct/renovate approximately 40 homes by December 31st, 2024.

Performance Report:

- Number of residences under construction: 16
- Number of residences completed: 13
- Number of residences sold to qualified households: 9

Project ARP022: CVB

Funding amount: \$1,700,000

Project Expenditure Category: 2.35 Aid to Tourism, Travel, or Hospitality

Web link(s):

[Cincinnati Conventions and Visitors / Cincinnati Convention and Visitors Bureau / CincyUSA.com](https://www.cincinnaticonventionandvisitors.com/)

Project Overview:

The tourism, travel, and hospitality industry within the City of Cincinnati was particularly impacted by the COVID-19 pandemic. Since March 2020, approximately 187 convention groups and 183,000 hotel room stays were cancelled causing the Greater Cincinnati Convention & Visitors

Bureau (CVB) to experience a significant loss of revenue and staff. The City now requires a service provider to provide tourism and travel services that drive demand for hotels, attractions, and restaurants in the City of Cincinnati by attracting major meetings, conventions, and sporting events. The lodging tax in Hamilton County fell approximately 60% in 2020. Because the CVB is funded primarily by the lodging tax, the impacts were devastating to its work. The SLFRF grant funds enabled the CVB to resume its work to support local hospitality businesses through marketing and selling Cincinnati as a destination for meetings, events, conventions, and leisure trips.

Project ARP025: Social Services Operational Grants

Funding amount: \$1,386,817

Project Expenditure Category: 2.34 Assistance to Impacted Non-Profit Organizations

Project Overview:

The United Way of Greater Cincinnati administered and managed the City's Non-profit Hardship Fund for the benefit of eligible human services organizations. The United Way provided eligible organizations who applied for one-time operating grants in the amount equal to that which had been previously refunded, waived, or returned to the City from contracts executed in the fiscal year 2020.

Performance Report:

Number of non-profits served: 41

Project ARP028: Neighborhood Activation Fund

Funding amount: \$2,625,000

Project Expenditure Category: 2.34 Assistance to Impacted Non-profit Organizations

Project Overview:

The City contracted with Homebase to assist with the Neighborhood Business District Support Grant program with Homebase Cincinnati. The program provided support to small businesses and neighborhood serving non-profits. Eligible activities included small business retention, capital investments responding to the pandemic and support for small business strategic planning. In addition, this contract provided funding for neighborhood business district infrastructure including non-profit investment in built environment for small businesses and capital investment in affordable housing.

- See ARP017 Neighborhood Activation Fund

Project ARP036: Grant Us Hope

Funding amount: \$50,000

Project Expenditure Category: 1.14 Other Public Health Services

Web link(s):

[Home - Grant Us Hope](#)

Project Overview:

The City of Cincinnati is currently facing a mental health crisis, with suicide levels at an all-time high. Suicide is the leading cause of death for 10–14-year-olds in Ohio. Those living at or below the poverty line are 37% more likely to try to end their lives than their peers. This program's objective was to implement peer-to-peer suicide prevention and mental health awareness programs in schools with the ultimate goals of early intervention with youth who may be struggling with mental health and getting them the help they need before it is too late. The program included ongoing curriculum that is embedded in schools.

Performance Report:

Grant Us Hope initiated this program in Woodward Career Technical School (Middle & HS), Gamble Montessori (Middle & HS) and Shroder Paideia (Middle & HS). This grant enabled them to prepare for and begin implementation at these schools and gave them the momentum to access continued funding that allowed them to provide Hope Squad to the schools on an ongoing basis.

Project ARP037: 4C Child Care Startup Funding

Funding amount: \$1,000,000

Project Expenditure Category: 2.11 Healthy Childhood Environments: Child Care

Web link(s):

[Child Care Start Up Funds Allocated | 4C for Children](#)

<https://youtu.be/l6CDkW3hQ7I>

Project Overview:

A major consequence of COVID-19 for working families was the sudden lack of childcare organizations such as schools, day cares, after school programs, recreation centers, and camps, shut down or became virtual to mitigate the spread of COVID-19. Children and their parents and guardians continue to find themselves in hardship as a result. New or expanded high-quality childcare which provides safe and supportive care for children is an important part of COVID-19 recovery in the City of Cincinnati. With the use of ARPA funds, Comprehensive Community Child Care Inc. (4C) was able to continue an existing program to support new and expanding, high-quality childcare programs using 3 primary strategies:

- Recruitment/Coaching/Training/Program Coordination/Direct Support
- Essential startup trainings
- Capacity funding

Performance Report:

4C staff identified all candidates from the City of Cincinnati on a periodic report received from the Ohio Department of Job and Family Services with an interest in starting a Family Child Care. 4C initiated calls to each candidate to assess their status and engaged them in the Cincinnati ARPA project.

- 59 providers have completed the licensure process.
- 10 providers have ordered early learning materials. Application submissions will come after.
- 20 providers are beginning the application process.

Project ARP038: Children’s Hospital Expansion College Hill

Funding amount: \$1,962,670

Project Expenditure Category: 1.4 Prevention in Congregate Settings

Web link(s):

[Cincinnati Children’s Breaks Ground on New Behavioral Health Facility \(cincinnatichildrens.org\)](https://www.cincinnatichildrens.org)

Project Overview:

Children’s mental health providers have been particularly impacted, because children needing inpatient mental health care were not being able to be admitted for a day or longer, causing them to wait in emergency departments or medical beds, adversely impacting their families’ ability to care for them and work. For periods during the pandemic Children’s Hospital reports performing over 750 mental health care crisis evaluations per month. Children’s Hospital developed a new

facility at its College Hill campus to expand and improve its mental health care capabilities for children and adolescents. Children’s Hospital used the ARPA resources to plan and design the new facility.

Project ARP051: FY 2022 COVID Expenses

Funding amount: \$67,500,000

Project Expenditure Category: 6.1 Provision of Government Service

Project Overview:

The City used revenue replacement funds for fire and EMT personnel expenditures.

Project ARP052: FY 2021 Restricted Funds Revenue Replacement

Funding amount: \$16,631,375

Project Expenditure Category: 6.1 Provision of Government Service

Project Overview:

Revenue replacement funds were used to restore lost revenue to various restricted funds to account for revenue reductions caused by the pandemic.

Project ARP053: Hazard Pay

Funding amount: \$4,268,625

Project Expenditure Category: 4.1 Public Sector Employees

Project Overview:

The City of Cincinnati provided additional compensation to those City employees who have been negatively impacted by the COVID-19 pandemic. Whereas providing funds for additional compensation to City employees improves the economic and general well-being of the employees of the City, which is necessary due to the impacts of the COVID-19 pandemic.

- See page 5 for additional information.

Project ARP062: Women Business Program-Main Street Ventures

Funding amount: \$1,000,000

Project Expenditure Category: 2.29 Loans or Grants to Mitigate Financial Hardship

Web link(s):

<https://www.mainstreetventures.org/funding>

Project Overview:

The COVID-19 pandemic has greatly impacted the City’s regional economy, causing negative economic impacts to many industries, businesses, and individuals. Women-owned small businesses have been particularly impacted by the COVID-19 pandemic. An estimated 64% of women business owners stated that their revenue has decreased because of COVID-19, according to research from Babson College’s Diana International Research Institute. Also, an estimated 25% of women-owned businesses having closed completely between February and April 2020, according to the National Bureau of Economic Research. In response to the devastating impacts of COVID-19, Main Street Ventures carried out two (2) distinct programs to support the growth and long-term viability of female-founded startups in our community: Grant Programs and Financial Education Programming. These programs will be fully executed by December 31st, 2024.

Performance Report:

- Grant programs are fully exhausted assisting 44 small businesses.
- Financial programs have assisted 17 small businesses to date.

Project ARP063: PIVOT

Funding amount: \$500,000

Project Expenditure Category: 6.1 Provision of Government Services

Web links:

[PIVOT - Police \(cincinnati-oh.gov\)](https://cincinnati-oh.gov)

Project Overview:

This project supports the ongoing PIVOT program. Please click the link for more information regarding PIVOT.

Project ARP064: Network Upgrades/Security

Funding amount: \$430,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview:

Funds were earmarked for network upgrades and upgrades to cybersecurity necessary to mitigate the increase in fraudulent activities that we are now faced with.

Project ARP065: CRC Extended Hours

Funding amount: \$300,000

Expenditure Category: 6.1 Provision of Government Services

Project Overview:

Funds are being used for expenses related to CRC programs that extend beyond normal business hours.

Project ARP070: Kings & Queens

Funding amount: \$20,000

Project Expenditure Category: 6.1 Provision of Government Services

Web link(s):

[End Gun Violence | Save Our Youth Kings & Queens | Cincinnati \(saveouryouthcincinnati.com\)](https://saveouryouthcincinnati.com)

Project Overview:

The Kings & Queens "Save Our Youth" (SOY) prevention and intervention program has a mission and vision to reduce gun violence in the City's most vulnerable communities, especially among the youth population. Cincinnati saw an increase in violence in 2020, and as such, there is a heightened need for crime awareness and prevention during the COVID-19 pandemic. 2020 was reported to be the deadliest year on record in the City, according to CPD. The Funds supported youth participating in a 3-month program, with meetings held two times per month, where coordinated speakers taught youth about black history and cultural competencies. The program engaged up to 10-12 youth per session over a 12-week period.

Project ARP071: SCLC Rites of Passage Summer Camp

Funding amount: \$28,300

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview:

The latest information from the American Community Survey reported that 40.4% of children living in the City of Cincinnati were living in poverty, which is more than twice the national average. The SCLC Rites of Passage Summer Day Camp is a community-based, free summer day camp that supports youth in the Evanston neighborhood of Cincinnati, Ohio. In Evanston, 88.4% of the children live at or below poverty level and were disproportionately impacted by the COVID-19 pandemic. The City now requires a service provider to assist the vulnerable youth in the community who are most impacted by the COVID-19 pandemic by providing academic, social, and emotional support. The City of Cincinnati has entered into a contractual agreement with The

Christ Temple Baptist Church, Inc., to provide these services. The following public services were offered:

- i. Addressed the educational disparities by providing educational services and practices that address the academic needs of students, including tutoring, summer, afterschool, and other extended learning and enrichment programs
- ii. Promoted healthy childhood environments by providing new or expanded high-quality childcare to provide safe and supportive care for children

The Day Camp served 28 local youth during a 9-week program starting on June 8, 2021. Most youth attending the Day Camp live in the Evanston neighborhood, and within walking distance of the Day Camp program, 100% of the children attending the Day Camp come from low-income households and the majority are African American. Of these 28 children 65% are economically disadvantaged.

Performance Report:

Of the 28 children enrolled, 4 were pre-school aged 3-5 years.

Project ARP072: UCanSpeak4Me

Funding amount: \$40,000

Project Expenditure Category: 1.11 Community Violence Interventions

Web link(s):

<https://ucanspeakforme.org/>

Project Overview:

UCanSpeakforMeBookmarker Inc.: Supported grieving families with advocacy and emotional support by creating and distributing unsolved homicide flyers in each district to assist the community in coming forward to provide information to support law enforcement. Families were also given individual reward cards to help them bring awareness to their loved one's care.

Project ARP073: Wesley Chapel

Funding amount: \$50,000

Project Expenditure Category: 2.11 Healthy Childhood Environments: Child Care

Web link(s):

[Wesley Chapel Mission Center \(wcmcotr.org\)](http://WesleyChapelMissionCenter(wcmcotr.org))

Project Overview:

The non-profit, Wesley Chapel Mission Center is open to approximately (400), PreK-12th grade children who live between 13th Street and East Clifton Avenue and Elm and Sycamore Streets in Over the Rhine. The median family income is \$13,488. 90% of our students have single parent homes, while 100% receive public assistance to meet their basic needs. The four blocks surrounding WCMC have the highest violent crime rate of any entire Cincinnati neighborhood.

Performance Report:

Healthy Childhood Environments: 35 children ages 3-5 were enrolled in afterschool care as of January 2023.

"The Wesley Chapel Mission Center Technology Camp was created to introduce our youth to an educational and learning experience in science and technology. It is our hope that the youth that we serve will become tomorrow's transformational and innovative leaders. While our students may struggle to overcome the stigma and fear of learning something new, it is our hope and belief that this program will increase science, engineering, and technology skills. Our program

responded to the COVID-19 pandemic by purchasing PPE to assist in safeguarding our youth, staff, and visitors from COVID exposure. Electronically Wall Mounted Thermometers are now present near the entry door of all classrooms. COVID-19 safety precautions were introduced at the outset of the pandemic such as a COVID Questionnaire, mandatory mask requirements, hand washing instructions along with testing being scheduled for all staff whenever there was a person identified as either being COVID positive or being exposed to a COVID positive. Our agency adopted a COVID Policy as well. We are truly grateful and humbled by the show of support the City of Cincinnati Officials provided.” From the Executive Director, Kevin Corey.

Project ARP074: flywheel Business Equity Initiative

Funding amount: \$300,000

Project Expenditure Category: 2.32 Business Incubators and Start-Up or Expansion Assistance

Web link(s):

<https://www.flywheelcincinnati.org/>

Project Overview:

The start-up and venture capital industry has been impacted by limited access to capital, displaced employees, and other major disruptions brought about by the COVID-19 pandemic. These factors created additional burdens and challenges for start-up companies and entrepreneurs. Flywheel provided business planning and counseling services to local start-up companies and entrepreneurs with their Venture Programs and Access to Capital Programs.

Performance Report:

Activities promoted through Flywheel’s Venture Programs:

- The 2024 Elevate Equity, Health and Wellness Edition accelerator program is now concluded. There were 8 participants representing 5 separate health and wellness focused startups. At the completion of the program each business was provided an opportunity to pitch their innovations to 130 members of the healthcare industry during Demo Day.
 - A total of 9 organizations participated between 2023 & 2024.
- The Housing Stabilization Hackathon was a reverse pitch activity that called on entrepreneurs and innovators to address preventable evictions that disproportionately affect black women with children. There were 51 participants earning awards for Most Creative, Best Pitch Performance, Dignity for the Lived Experience, Best Use of Data and Overall.
- Provided specialized technical assistance and coaching to 19 organizations.
 - A 16-hour startup bootcamp had 5 participants in June 2023.
- Sustainable Cincy Accelerator Program Fall 2022 had 4 organizations participate.
- Assistance to 8 black founders through a relationship with the Black Achievers Business Academy.
- Main Street Ventures summer camp mentored 40 students exploring entrepreneurship.
- Assistance to 18 black-led nonprofits.

Activities promoted through Flywheel’s Access to Capital program--Philantropreneur:

- Recruited 6 investors
- Provided training to 18 members

Project ARP075: UC Medical Center EMS Canopy

Funding amount: \$1,000,000

Project Expenditure Category: 2.29 Prevention in Congregate Settings

Project Overview:

The health care sector has been impacted as a first line of defense against the COVID-19 pandemic. Hospitals have had inadequate facilities to meet the demands and needs associated with the pandemic. The City desires the area's only Level 1 Trauma Center to be better prepared for future pandemic and mass casualty occurrences. In response, UC has prioritized additional functionality to include the expansion of its EMS Canopy to include decontamination capabilities, installation of negative airflow rooms to contact airborne pathogens, and the build out of a critical care pavilion for mass casualties.

Performance Report:

The new ER canopy is anticipated to be opened by July 11, 2023.

Project ARP076: Food Insecurities-Last Mile

Funding amount: \$150,000

Project Expenditure Category: 2.1 Household Assistance: Food Programs

Web link(s):

[Home - Last Mile Food Rescue](#)

Project Overview:

Last Mile Food Rescue's mission is to use volunteers and cutting-edge technology to rescue the food that is being sent to landfills and deliver straight to the organizations that feed our community. The program relies upon three components: food donors, food recipients and volunteers to pick up and drop off food.

Performance Report:

Last Mile uses the Feeding America calculation for the cost of a meal as 1.2 pounds of food. In 2022, 2.4 million pounds of food were rescued. As of June 30, 2023, 1.5 million pounds of food have been rescued. This equates to approximately 3 million meals to the City's food insecurity.

Project ARP077: Food Insecurities-La Soupe

Funding amount: \$150,000

Project Expenditure Category: 2.1 Household Assistance: Food Programs

Web link(s):

<https://www.lasoupe.org/>

Project Overview:

La Soupe distributes meals through partner organizations. La Soupe employs a full-time staff member to coordinate community partners and assist them through the application process. No administrative barriers exist beyond the application process; La Soupe consistently provides meals to all confirmed partners who distribute to low-income households experiencing food insecurity. Food insecurity rates rose sharply in 2021 due to the public health and economic crises caused by the COVID-19 pandemic. 15.7% of Hamilton County's general population experienced food insecurity that year, with 23.6% of Hamilton County youth disproportionately experiencing food insecurity.

Performance Report:

La Soupe rescued 1.134 million pounds of food from 76 locations across the city to share 820,000 servings (1 serving = four-ounce portion of prepared food) and 650,000 pounds of directly donated food.

Project ARP078: Food Insecurities-Produce Perks

Funding amount: \$275,000

Project Expenditure Category: 2.1 Household Assistance: Food Programs

Web link(s):

[Produce Perks Midwest – Spend a little, Save a lot](#)

Project Overview:

Produce Perks supports low-income residents receiving SNAP/EBT and P-EBT benefits with matching dollars that can be used to purchase fruits and vegetables. Increasing levels of unemployment because of COVID-19 have led to a growing demand for food security programming. ARPA funds assisted Produce Perks in expanding their program to meet the increase in demand. Produce Perks prescription programming in partnership with Cincinnati Public Schools has assisted 171 students by providing 472 produce boxes to their households. In addition, these families also received vouchers to redeem at participating farmer’s markets and grocery stores.

Performance Report:

Produce Perks has assisted over 2480 families with fresh fruit and vegetable purchases during the first year of ARPA reporting. The numbers are broken down by the quarterly reporting period in the chart below.

Reporting period	Number of beneficiaries	Amount of purchases
July-December 2021	1,280	\$178,037
January-March 2022	500+	67,019
April-June 2022	700+	28,179
July-September 2022	3,577	91,637
October-December 2022	600	110,489
January-March 2023	4,087	69,212
April-June 2023	2,080	71,919

Project ARP079: CYC Youth Work

Readiness

Funding amount: \$100,000

Project Expenditure Category: 2.37 Economic Impact Assistance: Other

Web link(s):

www.cycyouth.org

Project Overview:

The Cincinnati Youth Collaborative (CYC) offers in-school courses that equip students with career exploration, personal development, and foundational employability skills necessary for gaining, and retaining employment. Currently the program includes Jobs for Cincinnati Graduates High School to Career Program & Jobs for Cincinnati Graduates Middle School Program. Funding from the ARPA enabled CYC to broaden the curriculum to include areas such as Diversity, Equity, and Inclusion, as well as Financial Literacy and Social Justice.

Performance Report:

- 845 students enrolled in the JCG program.
- 1.56 ratio of career specialists to students.

Project ARP080: Price Hill & Avondale Boys & Girls Club

Funding amount: \$250,000

Project Expenditure Category: 2.24 Addressing Educational Disparities: Aid to High-Poverty Districts

Web link(s):

<https://bgcgc.org/>

Project Overview:

Evidence-based educational services and practices to address the academic needs of students, including tutoring, summer, afterschool, and other extended learning and enrichment programs. ARPA funds enabled the Boys and Girls Club of Greater Cincinnati to hire additional tutors for the summer 2021 through September 2022.

Performance Report:

Number of students participating in evidence-based tutoring programs¹: 611

Project ARP110: Villages at Roll Hill Boys & Girls Club

Funding amount: \$2,250,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview:

Developer shall construct a new Boys and Girls Club facility at 3710 President Drive, to service the Villages at Roll Hill, a public housing community, and provide an afterschool facility for the community and improve to important youth programming. Among the 480 children ages 5-18 who live in the Villages at Roll Hill, 97% reside in households making \$0-\$25,000 annually and 95% of the Roll Hill Elementary School students qualify for free or reduced lunch. There is currently no afterschool program within walking distance to serve this community. This new facility would have classrooms, a gym, and a separate teen center. It will incorporate technology like smart boards, tablets, and laptops. The Boys & Girls Club is open Monday through Friday from 2:30pm -7:30pm after school and from 8am - 5pm in the summer.

Developer will design and construct the new facility to conduct its Graduate, Fit for Life, Ready to Serve programming, which includes tutoring and homework help, a snack, and a hot, USDA approved meal, physical fitness activities, service learning, Boys & Girls Clubs of America programs, and field trips. Developer will spend the ARPA resources from the City to assist Developer with the hard construction costs of the new facility.

Developer will maintain a 1:15 staff to member ratio and all Developer staff at the facility will be trained in trauma competent care. Developer staff will also be trained to deliver programming utilizing the Youth Program Quality Intervention methodology developed by the Weikart Center for Program Quality. The developer will partner with several other agencies to enhance the program like Camp Joy, Big Brother Big Sisters, Girls Scouts, and Boy Scouts, and partner with agencies offering counseling and case management services. All Developer programming is free. This new facility is necessary to address the effects of the Covid-19 pandemic and its impact on education and youth services.

Project ARP111: Safe and Clean Neighborhoods

Funding amount: \$250,000

Project Expenditure Category: 6.1 Provision of Government Services

Web link(s):

<https://www.keepcincinnatibeautiful.org/safe-and-clean>

¹ For more information on evidence-based tutoring programs, refer to the U.S. Department of Education's [2021 ED COVID-19 Handbook \(Volume 2\)](#), which summarizes research on evidence-based tutoring programs (see the bottom of page 20).

Project Overview:

The purpose of the Safe and Clean Neighborhood Fund is to support and encourage community-based and community-initiated efforts to improve neighborhood safety, eliminate blight, and increase livability through local-level problem solving approaches and projects. As the service provider Keep Cincinnati Beautiful (KCB), administered grants to those that have projects that improved the cleanliness and safety of the City's neighborhoods. KCB prioritized projects that focused on gun violence reduction and small neighborhood-based organizations.

Performance report:

5 grants were administered to neighborhood-based organizations

Project ARP200: Affordable Housing Trust Fund

Funding amount: \$5,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview:

Service Provider will use and administer the Funds to help low to moderate-income persons and families achieve affordable housing that the pandemic, among other factors, has made more difficult. Service Provider will serve as the City's implementation partner to help increase the supply of affordable and high-quality living units by creating low-income and workforce housing opportunities for families in the City of Cincinnati.

The Service Provider will use the Funds to extend financing and subsidy to projects through an evaluation and underwriting process, pairing the Funds with other available sources when appropriate. Service Provider will extend the financing either as (1) forgivable Loans, which, if deemed appropriate by Service Provider in its professional discretion, may include recoverable grants that function like forgivable loans in the pro rata forgiveness of the recoverable portion of the grant during the affordability period, or (2) low-interest repayable Loans. All Loans shall be on terms to make the project financially feasible and as further described below. Repaid amounts shall be recycled and re-lent in accordance with the terms of this Agreement.

Performance report:

To date no funds have been distributed. However, through the RFP process the service provider identified 5 projects in 4 neighborhoods that will provide 248 new affordable housing units.

Project ARP202: Pedestrian Safety

Funding amount: \$1,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview:

The purpose of this project was to enhance pedestrian safety efforts to promote improved health and safety outcomes within disproportionately impacted areas of the City.

Project ARP203: Fire Fleet

Funding amount: \$1,100,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview:

Grant funds were used to purchase a new ambulance and will be used to purchase two pumper trucks for the City's Fire/EMS fleet.

Project ARP204: ADDI

Funding amount: \$300,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview:

American Dream Downpayment Initiative Program assists low-income first-time home buyers by providing eligible applicants with down payment/closing costs in the form of a forgivable loan.

Performance Report:

To date 25 families have received downpayment assistance.

Project ARP205: Westside Recreational Connectivity Improvements

Funding amount: \$400,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview:

Ongoing construction for a pedestrian and bicycle facility connecting Lick Run, Rapid Run and Dunham recreational facilities.

Project ARP206: PLAP

Funding amount: \$300,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview:

Funds are being used for the Private Lot Abatement Program overseen by Buildings and Inspections.

Project ARP207: Summer Safety Initiative

Funding amount: \$250,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview:

Revenue replacement funds were allocated for the City of Cincinnati Police Department, providing funding for Police Visibility Overtime to address the increase in violent crime by deploying overtime to hot spots and event areas in the City.

Project ARP208: BLINK

Funding amount: \$1,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Web link(s):

<https://www.blinkcincinnati.com/>

<https://www.blinkcincinnati.com/files/assets/blinkeconomicimpactreport2022spreads.pdf>

[2022 BLINK had \\$126 million of direct economic impact on region - LINK nky](#)

Project Overview:

\$1,000,000 of assistance was provided to the Cincinnati USA Regional Chamber Foundation to produce BLINK™. In 2019, BLINK™ attracted over 1.2 million attendees resulting in a positive economic impact of \$86.7 million and supported 1,015 jobs.

Project ARP209: Represent

Funding amount: \$500,000

Project Expenditure Category: 6.1 Provision of Government Services

Web link(s):

<https://www.representcincy.org/>

Project Overview:

Service Provider was focused on creating a growing, healthy Black-owned business community in Over-the-Rhine. Service Provider accomplished this by offering Black business owners support in three ways:

- Connection to capital
 - Small business loans are used for working capital, debt consolidation, tenant improvements, and other commercial uses.
 - Grants to participate in accelerators, incubators, bootcamps
 - Relocation incentives
- Connection to Technical services
 - Access to Service Provider’s network of consultants and professional services
 - Access to Service Provider’s “Roadmap to Readiness”
- Connection to Community
 - OTR Black Business community events
 - Collaborating with other Black-owned businesses in OTR

Support from the city allowed Service Provider to hire staff and engage consultants with specialized skills in the areas where Service Provider’s clients need support. In addition to the City, Service Provider partnered with other community institutions (e.g., Huntington Bank, LISC Cincinnati, Greater Cincinnati Foundation) to create new capital vehicles and support Service Provider’s clients in securing funding from their existing programs.

Service Provider leveraged staff and partnered with experts in the community to offer technical services in critical areas, such as strategic planning, financial planning, marketing, and operations.

To foster collaboration and connectivity across businesses, Service Provider conducted regular events aimed at gathering Black business owners and providing information relevant to their needs.

Project ARP300: Fiscal Stability

Funding amount: \$139,795,062

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview:

To provide fiscal stability in fiscal years 2023, 2024 & 2025.

Project ARP301: Co-Op Cincy

Funding amount: \$100,000

Project Expenditure Category: 6.1 Provision of Government Services

Web link(s):

<https://coopcincy.org/>

Project Overview:

Service provider is in the process of administering (1) a technical assistance program, which will provide assistance to a network of worker-owned businesses through weekly coaching sessions (the “Program”); and (2) a revolving loan fund, which will support new worker-owned businesses in need of capital and facilitate transitions of businesses to worker-ownership (the “Fund”). Loans from the fund will provide important start-up funds to businesses making the transition to worker-ownership, enable early-stage businesses to overcome challenges that require capital, and help workers purchase businesses from existing owners, removing a key barrier to equitable economic development.

Performance Report:

- 3 loans originated
- Provided 2-5 hours a week of coaching to 15 worker-owned businesses

Project ARP302: MORTAR

Funding amount: \$100,000

Project Expenditure Category: 6.1 Provision of Government Services

Web link(s):

<https://wearemortar.com/>

Project Overview:

Service provider believes that entrepreneurship can change lives. Service provider aims to create diverse communities by enabling historically marginalized entrepreneurs to access the resources needed to start and run successful businesses. This has been accomplished through the following:

- A pitch competition: 10 participants will go head-to-head for \$15,000 in Iron Chest grant funds
- MORTAR Entrepreneurship Academy: providing 15 weeks of training
- BRICK Pop Up Shops: providing space and opportunity to test products/services and to interact with customer obtaining real-time feedback
- MORTAR Alumni Program: the program is expanding and will be adding more one-on-one services

Project ARP303: YWCA

Funding amount: \$100,000

Project Expenditure Category: 6.1 Provision of Government Services

Web link(s):

<https://ywcacincinnati.org/>

Project Overview:

Project funds supported the Service Provider, YWCA, in operating Domestic Violence Shelter (DVS) in fiscal years 2022 & 2023. YWCA was responsible for providing services within the DVS for low to moderate income persons within specific eligible census tracts within the City's corporate boundary. The work performed by the YWCA serves approximately 220 families per year.

Project ARP304: Bethany House

Funding amount: \$100,000

Project Expenditure Category: 6.1 Provision of Government Services

Web link(s):

<https://bethanyhouseservices.org/>

Project Overview:

Project funds were used to support Bethany House's programs and operational expenses to run homeless shelters.

Project ARP305: Santa Maria

Funding amount: \$50,000

Project Expenditure Category: 6.1 Provision of Government Services

Web link(s):

<https://santamaria-cincy.org/>

Project Overview:

Santa Maria Community Services is a catalyst and advocate for Cincinnati's Greater Price Hill families to attain their educational, financial, and health goals. Santa Maria Community Services used American Rescue Plan Funds to provide partial support of personnel costs in four different programs:

- Promoting Our Preschoolers
- Every Child Succeeds
- Wellness
- English for Speakers of Other Languages

Project ARP306: First Step Home

Funding amount: \$50,000

Project Expenditure Category: 6.1 Provision of Government Services

Web link(s):

<https://firststephome.org/>

Project Overview:

The First Step Home, Inc is developing a new facility at 2215 Fulton Ave. This new facility, called the "Family Unity Center", will expand and improve mental health care capabilities for women and their children by providing wrap-around services tailored to each individual's treatment needs.

Project ARP307: Center for Addiction Treatment (CAT)

Funding amount: \$42,500

Project Expenditure Category: 6.1 Provision of Government Services

Web link(s):

<https://catsober.org/>

Project Overview:

Center for Addiction Treatment will provide residential treatment for substance use in fiscal year 2023 from September 1, 2022, through August 31, 2023.

Project ARP308: ArtsWave Black and Brown Artists Fund

Funding amount: \$50,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview:

Service Provider developed and executed a grant program to provide financial support to Black, Indigenous and People of Color (BIPOC) artists resulting in new works that explore the themes of healing, rebirth, and reconnecting. Successful projects built upon the current artistic commentary on health and race and connected it with historical events and visions of a more equitable future. Projects were exhibited or performed/showcased in summer 2023 at the National Underground Railroad Freedom Center. The program also made professional development training opportunities available to the funded artists, provided by our partner Wave Pool.

Project ARP309: Learning Through Art

Funding amount: \$23,500

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview:

The program expanded the impact and reach of Learning Through Art, Inc. by relocating to a new office space that offers layout and location advantages, while also expanding the production of Books Alive! For Kids® Virtual Adventures educational episodes with new layout and environment for filming. Accessibility to and for collaboration with fellow arts organizations such as the Cincinnati Ballet, Cincinnati Art Museum, and Playhouse in the Park aided in recreating our successful event, Books Alive! For Kids® Family Adventures in the Park “No Cell Phone Day” was held in spring of 2023. The program aided in creating a marketing model including distribution, promotion, and evaluation for Books Alive! For Kids® through subcontractor, Greencraft Media, potentially increasing sustainable growth in subscriptions in the 2022-2023 fiscal year.

Project ARP310: Black Achievers

Funding amount: \$25,000

Project Expenditure Category: 6.1 Provision of Government Services

Web link(s):

<https://www.blackachievers.com/cincinnati>

Project Overview:

Black Achievers conducted three main classes: Leadership Academy, Business Academy and Business Institute. In performance of teaching the classes, Black Achievers:

- wrote the course curriculum
- recruited students to be in the program
- reviewed student applications
- interviewed applicants
- advertised the program
- generated impact reports
- provided office hours
- Taught classes both in person and via zoom, provide mentoring hours outside of class time.

Project ARP312: Boots on the Ground

Funding amount: \$150,000, \$150,000 City-leveraged funding, \$310,000 other sources

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview:

Provided assistance for grassroot non-profits who faced significant challenges in covering payroll, mortgages or rent, and other operating costs because of the Covid-19 public health emergency and measures were taken to contain the spread of the virus. Such assistances include:

- Loans or grants to mitigate financial hardship such as declines in revenues or impacts of periods of business closure, for example by supporting payroll and benefits costs, costs to retain employees, mortgage, rent, or utilities costs, and other operating costs.
- Loans, grants, or in-kind assistance to implement Covid-19 prevention or mitigation tactics, such as physical plant changes to enable social distancing, enhanced cleaning efforts, barriers or partitions, or Covid-19 vaccination, testing, or contact tracing programs.
- Technical assistance, counseling, or other services to assist with business planning needs.

Performance report:

With leveraged City funding, SLFR grant funding & additional non-governmental resources this project has supported 31 local non-profit entities. The table below outlines the focus areas these entities addressed.

Focus Area	Total
Access to affordable, healthy foods (reduction of food deserts)	\$100,000
Access to health care and public health	50,000
Gun violence and gang prevention	35,000
Homelessness prevention and access to affordable housing	75,000
Mental health, behavioral health, and substance use services	50,000
Workforce development	85,000
Youth development	215,000

Project ARP313: Pendleton Heritage Center

Funding amount: \$24,000

Project Expenditure Category: 6.1 Provision of Government Services

Web link(s):

<https://www.phceastend.com/>

Project Overview:

Façade improvements to allow the Developer to operate in line with its purpose statement: to preserve, celebrate, and promote East End neighborhood’s history, diversity, and future. Updates to the doors and roof will help maintain the building’s operation, which offers affordable community event spaces for social service, civic, education, and social activities. Specifically, the available exhibit spaces allow community members to hold workshops and meetings with a special TV monitor to showcase local art and facilitate community and family gatherings – to fulfill the center’s purpose.

Project ARP314: Law Department Continuing Legal Education (CLE)

Funding amount: \$50,061.50

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview:

To provide the Law department with funds to provide the attorneys with continuing legal education.

Project ARP401: PVO/Downtown Event Deployment

Funding amount: \$552,213

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview:

To cover the overtime charges of Cincinnati police officers to promote safety during special events.

Project ARP500: Adopt-A-Class

Funding amount: \$20,000

Project Expenditure Category: 6.1 Provision of Government Services

Web link(s):

<https://aacmentors.org/>

Project Overview:

The mission of the Adopt A Class Foundation, Inc. (“AAC”) is to connect businesses and civic groups with students in economically challenged schools. By pairing individual classrooms with

teams from adopting organizations- including several teams led by City Departments- adult mentors expose students to a breath of life and career experiences to increase their knowledge of career opportunities and expand their horizons with clearer self-vision For the adopting organizations, such as the City, this engagement fosters a culture of teamwork and increased knowledge of the community's needs and the challenges faced by youth.

Funds will support the cost of transportation and personnel related to the City of Cincinnati-led mentor teams participating in the Adopt A Class program for the 2023-2024 academic year. These teams are listed on the following page. AAC shall coordinate with the City regarding the dates, locations, and other considerations related to transportation.

Students from underserved communities do not always have a connection to economic opportunities. When students understand the various pathways to success post-high school, they are more likely to choose options that allow them to positively influence their environment and personal outcomes.

Project ARP501: Cincinnati Works

Funding amount: \$59,000

Project Expenditure Category: 6.1 Provision of Government Services

Web link(s):

<https://cincinnatiworks.org/>

Project Overview:

Service Provider's Phoenix Program, now part of the Fair Chance Works ("FCW") division, has been working to guide at-risk Cincinnati residents to personal and financial stability through employment since 2007. Service Provider helps in legal employment, with coaches providing ongoing support and caring across this transition not only to new employment and colleagues but also to new social networks.

Participants in the Phoenix program have demonstrated a strong record of job retention and career growth. The Funds will support furthering this effort, particularly by supporting the Phoenix Coordinator/Mentor and two Phoenix Outreach Workers under the new FCW umbrella. These staff will offer support in the context of trauma-informed care, connecting Phoenix Members to all Service Provider's career and financial wellness services for as long as they choose, as Members-for-Life.

The Phoenix Outreach Coordinator/Mentor brings relevant lived experience to oversight of the Phoenix Outreach and Mentoring efforts. The Coordinator/Mentor establishes and maintains relationships within the community to promote awareness of the Phoenix Program. Potential Members may also be referred via law enforcement or court officers, with whom the Phoenix Coordinator maintains relationships.

The Phoenix Outreach Coordinator/Mentor communicates with the Continuous Care Coach regarding Member activity related to job readiness, job search, job placement, and job retention. The Coordinator/Mentor also organizes support groups and provides additional services to Phoenix Members. The Coordinator/Mentor works as a liaison both internally and externally to support, mentor, and coach Members as well as link Members to a wide range of programs.

The Phoenix Outreach Coordinator/Mentor stays on top of current trends by attending meetings and maintaining contacts with various professional and community organizations involved in the reduction of violence in the community.

Phoenix Outreach Workers are responsible for implementing outreach activities and connecting potential Members to the Phoenix Program. Coming from a similar shared background, they serve as role models to those seeking an alternative to at-risk lifestyles by encouraging pro-social behavior and participation in supportive activities. The Outreach Workers work closely with the Phoenix Outreach Coordinator/Mentor while mentoring and building relationships with potential Members through participation in outreach activities and support groups. They then collaborate with the Coordinator/Mentor to assist these Members in all areas of service delivery, barrier mitigation, job readiness, and job advancement. Phoenix Outreach Workers also celebrate milestones and “wins” with Members to provide ongoing encouragement. They stay on top of current trends and availability of additional community resources that can be of help to Phoenix Members in their transition.

Performance report:

- Number of workers enrolled in sectoral job training programs: 46

Project ARP502: GeneroCity513

Funding amount: \$59,706

Project Expenditure Category: 6.1 Provision of Government Services

Web link(s):

<https://www.generocity513.org/>

Project Overview:

Service Provider will use the LFRF funds to carry out the GeneroCity 513 Expanded Outreach Program. The GeneroCity 513 Expanded Outreach Program builds upon the existing GeneroCity 513 outreach program to provide more targeted support to individuals experiencing chronic homelessness. GeneroCity 513 started in 2019 and is comprised of two main elements—Street Outreach and a Jobs Van. This program has been designed to offer a positive alternative to panhandling and help connect those experiencing homelessness to housing and other social services in Downtown Cincinnati and Over-The-Rhine (OTR).

Service Provider will contract with Hamilton County Mental Health & Recovery Services Board who will work with Greater Cincinnati Behavioral Health Services (GCB) to provide expanded Street Outreach services. Four full-time outreach workers are employed through this program, along with a fifth seasonal outreach worker to manage a higher volume of clients from March through October. Outreach Workers are available 7 days a week and carry a Hotline phone to make them more accessible to both those experiencing homelessness and others who see someone in need. While these Outreach Workers have been successful at engaging with many individuals and helping connect them to services, over the course of several years, it became clear there was a subset of chronically homeless clients that needed services and interactions above and beyond what the base Street Outreach team could provide.

Performance report:

As of 6/30/2024 there are 15 active clients assigned to 2 Outreach Coordinators. Of these 15 individuals:

- 9 are actively living in their housing
- 2 are matched with housing
- 2 are in a treatment setting
- 2 have completed a housing assessment and are increasing engagement with their Outreach Coordinator