



City of North Las Vegas
Recovery Plan

State and Local Fiscal Recovery Funds

2024 Report



City of North Las Vegas
2024 Recovery Plan

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EXECUTIVE SUMMARY

On behalf of Mayor Pamela Goynes-Brown, the North Las Vegas City Council, and City Manager Micaela Moore, we present the enclosed 2024 State and Local Fiscal Recovery Fund (SLFRF) Recovery Plan to the U.S. Treasury. This third annual Recovery Plan Report, spanning July 1, 2023 to June 30, 2024, provides an update to the city of North Las Vegas' work in responding to the pandemic with its strategic plan.

North Las Vegas serves over an estimated 280,000 residents within a 102 square mile area. Each resident has been affected by the COVID-19 pandemic. The SLFRF is a unique opportunity for the City to address the unequal effects of the virus on our communities, aiming for a fair and lasting recovery.

This report outlines North Las Vegas' plan to use these funds to meet both current and future needs. It includes supporting public health to stop the spread of COVID-19 and improve outcomes for those infected. We continue providing resources to families, children, and businesses struggling due to the pandemic. Additionally, we are investing in the City's operations and infrastructure to ensure North Las Vegas remains a top community in Southern Nevada.

Since the pandemic began, North Las Vegas has focused on helping residents survive. The City allocated \$20 million, or 83% of the CARES Act funding received, directly to the community. This included small business grants, rental and mortgage assistance, utility assistance, broadband internet service, COVID testing, contact tracing, flu shots, mobile food pantries, and educational support. This was by design, to maximize our impact in helping residents during the pandemic.

Our first step in developing the North Las Vegas Recovery Plan was to seek input from various stakeholders, including residents, non-profits, and businesses. This feedback, along with the City's strategic goals and the priorities of its leaders, resulted in the following strategic areas for SLFRF investment, approved by the City Council on August 18, 2021:

Addressing Educational Disparities

Students in the City of North Las Vegas have historically been subject to systemic inequity related to resources, accessibility, and other key metrics. The jurisdiction - which is part of the nation's 5th largest public school district - has had a disproportionate number of low-performing schools for the past 25 years. The pandemic greatly exacerbated existing inequalities and gaps in educational opportunity and attainment for our students, and SLFRF will be programmed to even the playing field and ensure children in North Las Vegas have access to high quality education.

Assistance to Workers, Families, and Businesses Impacted by COVID-19

North Las Vegas led the nation in unemployment rate (nearly 30%) during the onset of the pandemic, and projections on joblessness and homelessness in our communities continue to be dire. SLFRF funds will be

deployed to provide a safety net for those most vulnerable to the fallout from COVID-19, including working class families and local small businesses. It is imperative to a sustainable recovery that resources are targeted to these backbones of our community.

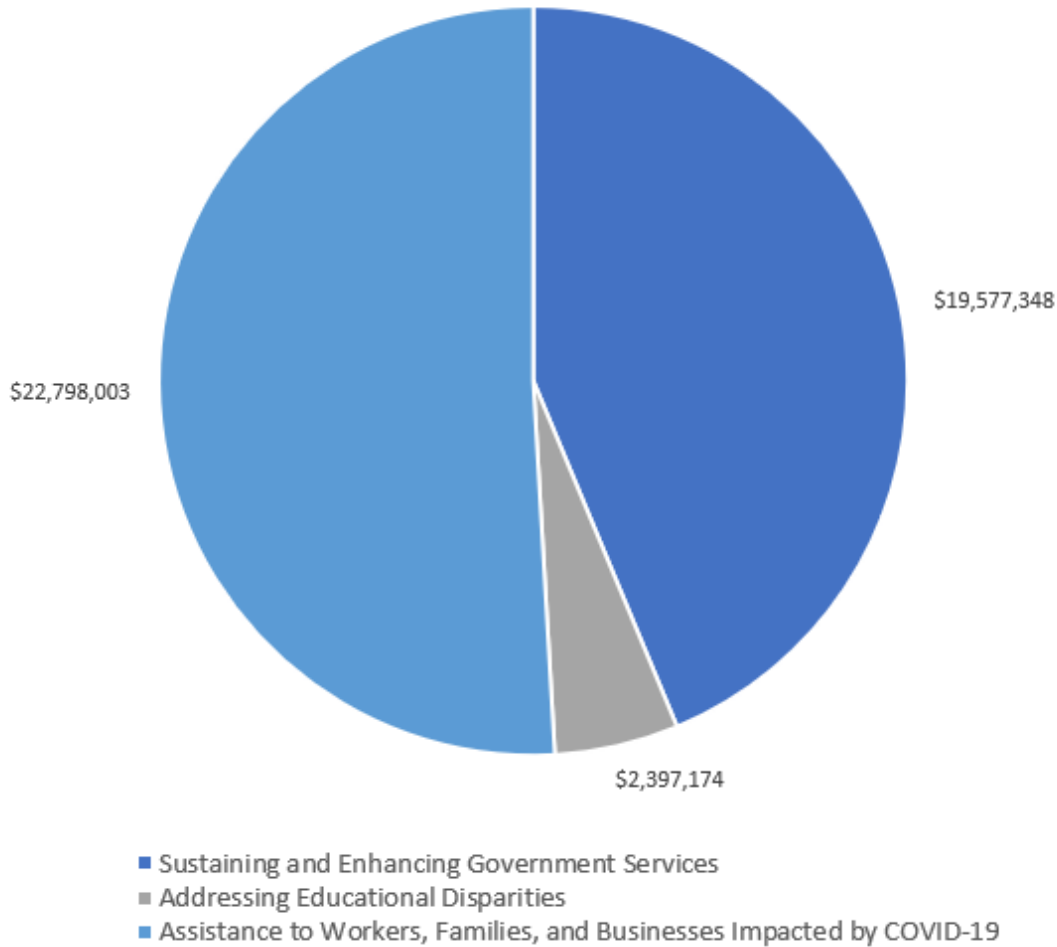
Sustaining and Enhancing Government Services

Maintaining and in some cases increasing the level of various City services utilizing a portion of the funding identified as “Revenue Replacement” per the legislative guidelines is an inclusive and far-reaching investment in our City’s present and future. Projects supported under this initiative will improve the quality of life for residents in areas including roads and infrastructure, parks and recreation, public safety, and economic development. Investments in each of these areas will ensure North Las Vegas remains an outstanding community to work, live, and play.

Water, Sewer, and Broadband Infrastructure

The SLFRF legislation highlights the need for improvements to the nation's water and broadband infrastructure. North Las Vegas is collaborating with partners at the local, county, and state levels to identify projects that would benefit from SLFRF investment. These projects aim to ensure all community members have access to reliable, high-speed internet service and safe, clean water. While these investments can significantly impact economic growth and job creation, there are also existing federal funds available for such projects. The City is working to leverage these funds to maximize the impact of SLFRF resources in other areas.

USE BY EXPENDITURE CATEGORY



Above is the visual allocation of the original projects within the City’s three strategic goals. Each of these strategic investment areas align to the three overarching goals of North Las Vegas’ SLFRF fund deployment:

1. Identify and meet the immediate needs of the North Las Vegas community’s families, workers, and businesses impacted by COVID-19 and its effects on public and economic health.
2. Invest in eligible projects with clear and measurable long-term benefits to the City’s residents in the areas of education, workforce/business development, and resident quality of life.
3. Ensure an equitable recovery through targeted community engagement, intentional program design, and strategic investment in historically disadvantaged subgroups, especially those disproportionately affected by the pandemic.

North Las Vegas is the largest minority-majority community in the state of Nevada. Study after study confirms that historically disadvantaged groups and communities of color have been bearing a

disproportionate burden across all aspects of the pandemic, from health outcomes to educational disparity to economic well-being. Every SLFRF dollar invested by North Las Vegas is spent with an eye toward an equitable recovery for all demographic, ethnographic, and geographic subgroups in our community. This is achieved through intentional planning and execution designed to provide inclusive access to all programs, projects, and benefits provided through the Recovery Plan.

Per legislation and Treasury Guidance, this annual Recovery Plan covers the City's SLRF activity from July 1, 2023 and June 30, 2024. Much has changed since the development of the initial Annual Recovery Plan, including challenges of a global supply chain crisis, historic national inflation, low affordable housing inventory, and an unprecedented workforce shortage. This version of the Recovery Plan reflects the ever-changing nature of the priorities and needs that must be met to ensure a successful recovery, open to identifying opportunities which maximize the City's goals.

With new issues constantly emerging, the City is committed to staying nimble and allocating resources where they are most needed. Notably, the City's progress to the goal outcomes has expanded since the prior report, including seven additional SLFRF projects to support the community, while closing several prior projects which fulfilled their established plans. The City's response and subsequent programming of SLFRF funding will continue to evolve with these needs.

USE OF FUNDS

Maintaining and in some cases increasing the level of various City services utilizing a portion of the funding identified as "Revenue Replacement" per the legislative guidelines is an inclusive and far-reaching investment in our City's present and future. Projects supported under this initiative will improve the quality of life for residents in areas including roads and infrastructure, parks and recreation, public safety, and economic development. Investments in each of these areas will ensure North Las Vegas remains an outstanding community to work, live, and play.

The City's SLFRF investment framework is designed to drive dollars to the highest priority needs of the community for a mix of near-term and long-term benefits. It is imperative that SLFRF funds fill the clear and present gaps created by the pandemic while also recognizing the opportunity for meaningful investment in our future. To this end, North Las Vegas continues to pursue state and federal funding sources outside of SLFRF to supplement programming and maximize the value and reach of the SLFRF allocation.

Addressing Educational Disparities:

North Las Vegas students are part of the Clark County School District (CCSD), the fifth-largest public school system in the nation, serving over 315,000 students. For school-age children in North Las Vegas, 90% are minorities. COVID-19 has severely affected these students, who already struggled to access quality education. Most schools in North Las Vegas are 1- or 2-star schools, concentrated in less affluent neighborhoods. The pandemic has worsened existing issues, like the digital divide caused by the switch to remote learning.

A report by the Economic Policy Institute confirms that the pandemic has widened opportunity gaps for at-risk student populations. Low-income and minority students face more significant challenges due to lack of connectivity, family economic instability, and higher rates of COVID infection. Data shows that while North Las Vegas students make up only 16% of the district's population, they represented 36% of the students "lost" during the Spring 2020 semester and 25% who did not log in to distance learning in Fall 2020. A 2022 study found that 4th graders' reading scores dropped more than double the national average of other large urban districts. Graduation rates have also declined in the last three years. These educational gaps today directly impact the economic landscape of tomorrow.

North Las Vegas is allocating SLFRF resources to the following projects to address the educational disparities faced by our students:

Southern Nevada Urban Micro-Academy (SNUMA)

Negative Economic Impacts (EC 2)

During the summer of 2020, it was evident that COVID-19 was not subsiding and schools would not be returning to in-person instruction. The combination of a disproportionate lack of North Las Vegas student participation in virtual learning and the need for dependable and safe child supervision for our working families led to the development of the Southern Nevada Urban Micro Academy (SNUMA). Launched in Fall of 2020 this innovative, first-of-its-kind public-private partnership micro school provides a blended learning environment with a learning guide and online curriculum that meets Nevada Academic Content Standards, including a focus on STEAM. The program was open to students in grades K-8 across three City-owned locations and there was no cost for participation. SNUMA followed the Southern Nevada Health District's best practices and directives from the State -- everyone wears masks, seating is socially-distanced, there is frequent cleaning and sanitizing in the rooms and around the facilities. The program delivered on its vision to provide a safe space for students to continue their education, but an unexpected outcome also emerged. SNUMA students were thriving. 75% of the nearly 100 children who attended SNUMA last year arrived at least two grade levels behind in their mastery of English language arts and math. 100% of SNUMA students made at least one full year's academic growth during the year in reading/English language arts, and 87% posted at least two years' growth. The results in math were equally exciting: 92% finished the year having accomplished at least one school year's academic growth in math, and 35% completed at least two years of academic growth.

SNUMA was originally seeded with CARES Coronavirus Relief Fund (CRF) funding, which expired in December 2021. SLFRF resources were allocated to continue SNUMA for the '21-'22 school year, which ended in late May of 2022.

Education Advisory Committee Initiatives (EAC)

Negative Economic Impacts (EC 2):

Founded in February 2022, the North Las Vegas Education Advisory Committee has been established to advise City Council on strategies, programs, and interventions that will assist in accomplishing North Las Vegas’ transformational educational goals. The Committee recognizes accomplishments of students, educators, and schools; identifies challenges and barriers to success in education; monitors and promotes student achievement; identifies areas of development and improvement; and works to expand future workforce and career development pathways for North Las Vegas students. The EAC includes current and former educators, parents, students, and business and community leaders, and is a reflection of the City’s diverse student population.

The EAC has identified the several initiatives. Additionally, the North Las Vegas Non-Profit Program funded non-profits focused on education or youth support services.

Initiative	Description
Mariachi Student Music Festival at Craig Ranch Regional Park	"Music in the Mojave," NLV created and held the first School Mariachi Festival, which has continued for two years to celebrate students and music, promote family engagement, and raise funds for NLV school Mariachi and Ballet folklórico programs. Funds provided for instrument start up packages, instrument and uniform replacement.
CNLV C.A.R.E.S Campaign	The CNLV will provide at least one yearly touchpoint with all 50 NLV schools. This includes incentives for reading programs or support during teacher appreciation week.
Teacher Language Course	Teachers will be provided with a customized Spanish language course over summer break at the College of Southern Nevada. This will enable them to communicate with the families of their students and can be used as CEU’s in increase their pay.
Education Micro-Grants	31 awards (of \$5,000 or \$10,000) were given to schools for teachers and administrators to find creative solutions to increase student attendance, family engagement and teacher retention.
Focus Schools	Four of the lowest performing schools (2 elementary, 1 middle, 1 high school) were selected for more intensive assistance at approximately \$100,000 per school.
Mayor’s Innovative Teacher Award	Celebrated for two years, the annual event of the Mayors Innovative Teacher Award provides principals the opportunity to nominate a teacher annually for exemplary performance.



Initiative	Description
Lion Summer Program	A one-week Young Leader Summer Institute (YLSI) designed to empower high school leaders with the knowledge, skills, and experiences needed to excel in policy analysis, advocacy, and leadership development.
Mayor’s Young Women Day	Mayor Pamela Goynes-Brown invited 25 young women and their chaperones from 5 North Las Vegas high schools to spend the day with her at City Hall, visiting different departments and learning about their functions.

Teacher Pipeline

Negative Economic Impacts (EC2):

The Teacher Pipeline Program aims to address the teacher retention issues in North Las Vegas exacerbated by the COVID-19 pandemic. By providing comprehensive support to high-quality candidates from Canyon Springs High School, including free college tuition, mentorship, job placement, and housing support, the program will create a sustainable pipeline of homegrown educators. The intended use of funds includes covering the cost of CSN credits, a project coordinator, a career coach, student incentives, and related office expenses. These investments will ensure that the recruited candidates are well-prepared and supported throughout their educational journey, leading to increased retention and effectiveness in the classroom. By focusing on developing local talent, the program aims to foster a long-term commitment to the region’s educational system.

The funds will support the North Las Vegas community by ensuring a stable supply of qualified teachers who are familiar with and dedicated to the local population. This approach will benefit students by providing consistent and high-quality education, which is crucial for mitigating the negative impacts of the pandemic on learning outcomes. The program's comprehensive support structure, including financial, professional, and personal assistance, will address the barriers that often deter individuals from entering and remaining in the teaching profession. This aligns with the City's broader strategy of enhancing educational opportunities and outcomes, while contributing to the overall economic recovery and long-term resilience of the community.

Childcare Education Incubator

Revenue Replacement (EC 6)

The City of North Las Vegas is addressing the critical shortage of childcare by using ARPA funds to purchase a building for a daycare and youth learning center at 375 Centennial Parkway. Recently, the City has acquired a 22,000 square foot building to house a charter school incubator, which will help attract top

charter school startups, and provide child care services to public safety personnel as a benefit to retain and recruit police officers.

The new center addresses the childcare desert in Nevada and mitigates the negative economic impacts caused by the lack of affordable and accessible childcare, which was further strained by the end of federal emergency childcare benefits. This initiative supports our strategy to build public sector capacity by enabling City employees to provide essential services without the burden of childcare challenges. Additionally, it offers educational services to the broader community, contributing to workforce development and economic stability. By investing in this infrastructure, we are enhancing the capacity of our public sector workforce and supporting the economic recovery and growth of North Las Vegas.

Assistance to Workers, Families, and Businesses Impacted by COVID-19:

The pandemic has worsened long-standing inequalities in social and economic opportunities and created new challenges for workers, families, and small businesses. A mix of immediate aid and long-term investment is needed to address the varied issues caused by COVID-19. During the early stages of the emergency, North Las Vegas quickly recognized the importance of supporting families and small businesses. North Las Vegas experienced unemployment as high as 28.2%, and nearly 43% of small businesses had to close, with some never reopening.

The City responded by providing CARES CRF resources for three key aid programs: the Small Business Assistance Program (SBAP), the regional CARES Housing Assistance Program (CHAP), and the NLVCares Utility Assistance Program. These programs provided \$8.3M in aid to 370 small businesses, \$2.1M in rental and mortgage assistance to nearly 500 households, and over \$2.7M in gas and energy bill assistance in the second half of 2020. The City continued its commitment to stable housing in 2021 with an additional \$7.6M investment in the CHAP program to serve North Las Vegas residents.

North Las Vegas has leveraged SLFRF funding to support the following programs in support of our workers, families, and businesses:

North Las Vegas Small Business Connector

Negative Economic Impacts (EC 2)/Revenue Replacement (EC 6)

The struggles of the City's small business community - particularly those owned by disadvantaged groups – throughout the pandemic is well documented. In order to widen the pathway to recovery for our small businesses and ensure a strong economic environment for the City and the region, North Las Vegas launched the NLV Small Business Connector (SBC) on the ground floor of City Hall in October 2021. Centrally located within the jurisdiction and conveniently set in the same building as the City's permitting and planning departments, and the Nevada Secretary of State's office – the SBC provides a one-stop shop experience for new and existing small business owners. The SBC features three distinct elements:

NLV Small Business Development Center (SBDC): A partnership between the City and the UNLV Small Business Development Center, the mission of the NLV Small Business Development Center is to promote entrepreneurship, small business growth and the North Las Vegas economy by providing guidance to small business owners through 1:1 advisory sessions, workshops and facilitating connections to resources, including capital. This developmental programming supports low-moderate income, women and minority entrepreneurs across the City with individual counseling from expert consultants, workshops tailored to new and experienced business owners, and technical assistance for completing loan applications and accessing affordable products for their businesses. The program is designed to deliver up-to-date counseling, training and technical assistance in all aspects of small business management, including assisting small businesses with financial, marketing, production, organization, engineering and technical problems and feasibility studies. The SBDC also makes special efforts to reach minority members of socially and economically disadvantaged groups, veterans, women and the disabled. Assistance is provided to both current and potential small business owners.

EmployNV Hub: Developed in partnership with Workforce Connections, the region's Workforce Development Board, the EmployNV Hub is an employer-focused center concentrating on the employment and training needs of businesses. Employers connect with the resources they need to access staffing pipelines and grow at no cost to their bottom line. The Hub is staffed with workforce development personnel trained to offer employers access to financial resources, training programs, talent development, staff recruitment campaigns, and more. The variety of services provided to businesses includes:

- Workforce development
- Access to work-ready alternative talent pools
- Employer-driven training programs
- Financial incentives for hiring and training Nevadans and providing work experience for youth
- Connectivity to short-term talent development at community college
- Connectivity to mid and long-term talent development at K-12
- Employer-specific job postings
- Customized recruitment campaigns and specialized hiring events
- Assistance with lay-offs or closures
- Unemployment employer services
- Labor market information
- Work opportunity tax credit
- Conference spaces equipped with the latest technology; computers and WiFi for small business owners or start-ups
- Overall unique areas to host employer and industry networking events and workshops

INVESTNLV Revolving Loan Fund: A standalone product that is marketed and accessed through the NLV SBDC, the North Las Vegas Revolving Loan Fund (RLF) will be a revolutionary, first-of-its-kind program in Southern Nevada. Funded with SLFRF dollars and administered by a partner local CFDI Access Community

Capital, the RLF provides high impact financing for start-ups, early-stage businesses, and expansion efforts generally not available through commercial lenders. A capital solution is desperately needed to address the gap in affordable funding available to early-stage entrepreneurs as well as existing underserved populations. Through INVESTNLV, the City provides higher volume, low-dollar financing via a low interest direct loan program. Proceeds from loan interest are reinvested into the program to provide additional capital, perpetuating the program and increasing its impact. Required technical assistance is baked-in to underwriting for the loans, increasing risk mitigation and providing the support needed for new and emerging businesses to succeed in their launch and growth.

This suite of small business services addresses three core needs of small businesses emerging from the pandemic. First, the SBDC provides a wide array of general technical assistance services to businesses in every stage of development through a proven approach supported by the federal Small Business Administration (SBA). Second, the EmployNV Hub offers focused staffing and workforce development assistance, connecting businesses to a high-quality employee pipeline. Finally, INVESTNLV infuses microloans into the North Las Vegas ecosystem to facilitate the pivots and expansion necessary in a post-pandemic economy. The entire array of programming will conduct outreach and prioritize services to those traditionally left behind in business support programming, including minority-owned businesses, women-owned businesses, and veteran-owned businesses.

The Hub initiative fits into a larger economic development strategy designed to stabilize and grow the City's business and workforce environment over the next five years. This includes existing One-Stop Career Centers located in our libraries. Located in North Las Vegas Library branches, the centers provide a wide array of employment services for jobseekers and connects them to work-related training and education. The City has been awarded HUD funding to expand this program and offer additional technical supports such as, a credit builder program, web and tech building programs, and marketing assistance.

NLVCares Community Non-Profit Grant Program

Negative Economic Impacts (EC 2):

To best meet the needs of those residents hit hardest by the pandemic, North Las Vegas recognizes the importance of relying on the expertise of the subject matter experts who are closest to the issues impacting our communities. \$7.9M in SLFRF funding has been allocated to the NLVCares Community Non-Profit Grant Program. In May 2022, nonprofit and community organizations were invited to submit applications for funding for various eligible projects. More than 150 applications requesting over \$70M in support were received. Priority was given to projects that align with the results of the City's public input sessions: Education, Economic Development/Job Creation, Public Health, and Housing. Program design will include weighted scoring for evidence-based, innovative, and collaborative approaches. A panel of City leaders and community stakeholders scored the submissions, with the City Council approving all final funding decisions. In November, 13 were selected for awards. Data collection and program evaluation will be a critical piece in gauging the effectiveness of funded programs. Therefore, the City separately funded a technical advisor to develop an evaluation component to measure impact and progress toward target goals in order to guide



future investment decisions and scale successful programming models. The programs are creating amazing impact among youth, families, veterans, job seekers, and those with medical challenges. The following are the nonprofits which were included in the NLVCares Community Non-Profit Grant program’s first round.

Subrecipient	Program Name
Baby's Bounty	Diaper Bank
Blind Center of Nevada	Affordable Housing
Boys & Girls Club	James Clubhouse Youth
CORE	Middle School Wraparound
Folded Flag Foundation	Gold Star Tuition Scholarships
Foundation for Positively Kids	Children's Mental Health
Forgotten Not Gone	Veteran Trike Brigade
Jobs For Nevada Graduates	Dropout Prevention
Nevada Diabetes Association	Emergency Medication
The Just One Project	Farmers Market
Opportunity 180	NLV School Accelerator
Opportunity Village	Workforce Services
Three Square	Holiday Food

Round II

For continued community benefits, the Community Non-Profit program aimed to address the negative economic impacts of the COVID-19 pandemic by providing \$500,000 in new funds and reallocating de-obligated funds from Round 1 of the CNLV non-profit program. These funds intended to support residents in four target areas: Public Health, Education, Economic Development/Job Creation, and Housing. Recipients were partnered with a technical assistance provider to ensure proper use of funds and have defined outcomes to measure success. Notably, Round II’s recipients consist of several of the non-profits from Round I, joined by several new organizations.

By quickly re-obligating funds as needed, the City can ensure timely support for critical services and programs, fostering a robust recovery from the pandemic's impacts. This targeted funding approach will enhance the capacity of local nonprofits to address pressing community needs, contributing to overall economic stability and growth. The following nonprofits included for Round II of the program were:

<i>Subrecipient</i>	<i>Program Name</i>
<i>100 Black Men</i>	<i>Youth Cooking & Finance</i>
<i>Baby's Bounty</i>	<i>Diaper Bank Events</i>
<i>Capability Health</i>	<i>Sephora Work Program</i>
<i>Communities In Schools</i>	<i>Legacy High School Support</i>
<i>Cristo Rey</i>	<i>Youth Work Study Program</i>



<i>Subrecipient</i>	<i>Program Name</i>
<i>CPLC</i>	<i>Veteran Community Workshops</i>
<i>Dignity Health</i>	<i>Wellness on Wheels Van – St. Rose</i>
<i>Girls on the Run</i>	<i>Fitness & Education</i>
<i>Helping Hands</i>	<i>Home Repairs for Seniors</i>
<i>Horses 4 Heroes</i>	<i>Farm Strong</i>
<i>Immigrant Home Foundation</i>	<i>Spanish Mental Health Services</i>
<i>Iron Sharpens Iron</i>	<i>At-Risk Youth Mentoring</i>
<i>Jobs for Nevada Graduates</i>	<i>Tutoring & Job Placement</i>
<i>Lighthouse Charities</i>	<i>Immigrant Work/Desert Garden</i>
<i>LV Employment Project</i>	<i>Inmate Work Training Program</i>
<i>Make the Road Nevada</i>	<i>Hispanic Resources</i>
<i>Nevada Diabetes Association</i>	<i>Emergency Medication</i>
<i>Public Education Foundation</i>	<i>High School Focus Program</i>
<i>Puentes</i>	<i>Rental Assistance</i>
<i>Shade Tree</i>	<i>Mobile DV Crisis Response</i>
<i>Silver State Education</i>	<i>Skyrocket Students to Success</i>
<i>Three Square</i>	<i>Food pantry</i>

This approach allows the City to leverage the vast expertise of a large network of community service providers across all sectors to initiate innovative and effectual programming. Casting a wide net will result in a large pool of recovery initiatives that will provide a mix of short and long-term benefits. Routing this funding through community organizations also strengthens implementation; these organizations have the dedicated staff, volunteers, and resources necessary to see the proposed projects to completion.

CNLV Nonprofit Accelerator Program

Negative Economic Impacts (EC 2):

The CNLV Nonprofit Accelerator Program is a three-pronged initiative focused on increasing the capacity of Southern Nevada’s nonprofit community to provide impactful programming for North Las Vegas residents. Developed in partnership with Nevada GrantLab, a first-of-its kind nonprofit dedicated to increasing federal assistance for Nevada-based community organizations, the program will include three initiatives at launch:

- Targeted Assistance: hire national grant writers to support nonprofit applications for programs that improve the lives of NLV residents and citizens in our most distressed communities. GrantLab has completed a national RFI process to build a deep bench of grant writers across all disciplines that our referred nonprofits will be able to utilize at no cost.

- Long-term Capacity Building: hire consultants for deeper capacity building for referred nonprofits. Services include: community needs assessments, program evaluators, strategic planning, and developing internal controls. This engagement will create and/or strengthen all the organizational elements necessary to be competitive in proposing and managing federal grant dollars, both now and in the future.
- General Capacity Building: CNLV offers space for GrantLab's various workshops, seminars, and other nonprofit technical assistance activities, in addition to resources offered by other State, local, and national providers.

The CNLV Community Grant Program established a pipeline of projects and organizations that can benefit from the Accelerator's services. Promising projects that are unable to be funded through CNLV's limited ARPA contribution will receive warm hand-offs into the Accelerator program in order to identify alternative funding opportunities and provide the targeted assistance and organizational capacity building necessary to secure federal resources needed to bring the project to life. Beyond the projects identified through the Community Grant process, nonprofits working with the City's vulnerable populations will also be engaged on an ongoing basis and on-boarded as Accelerator "partners" so that they can receive the support they need to succeed.

The Accelerator report regularly on number of nonprofits served; number of grant applications submitted; amount of funding requested; number of awards received; total amount of award funding received; and the number of consultant/training hours delivered.

Downtown Redevelopment Area Improvements

Negative Economic Impacts (EC 2):

The North Las Vegas Downtown Redevelopment Area (DRA) was established in 1990 to focus economic growth efforts within a sector of the City's downtown that has since been designated as a federal Opportunity Zone. More than 68% of the residents in the DRA are persons of color, and the median household income is less than \$39,000. Less than 5% of residents in the area have attained a Bachelor's degree. The North Las Vegas Redevelopment Agency has been investing in the subject area for more than 25 years. Since its inception in 1995, the Agency has acquired over 109 parcels in the DRA and has invested \$16.7M in funds from a variety of municipal, state, and federal funding sources to both acquire properties and demolish structures that have fallen into disrepair and present a public risk.

The economic effects of the pandemic hit the already struggling area, wiping out many of the struggling businesses in the DRA and further dilapidating the surrounding neighborhoods. In July 2022, the City was awarded an EDA Technical Assistance grant to update its 2009 master plan and develop a path forward for the area. The final report was completed July of 2023. Additionally, an EPA Brownfield grant was recently awarded which will accelerate the work of redeveloping this area.

SLFRF resources are being deployed to create a special DRA Improvement Fund, which will dedicate funds for the enhanced improvements will make all utilities services more efficient, which makes the North Las Vegas Downtown area more aesthetic and appealing. The Utilities improvements made will serve the downtown area (along with residents and businesses) with the power moving underground as an overall public benefit.

Veterans and Community Resource Center

Negative Economic Impacts (EC 2):

North Las Vegas is home to Nellis Air Force Base and its more than 40,000 active and retired military and family members. On May 17, 2022, the City broke ground on its new Veteran’s and Community Resource Center (VRC). Located adjacent to the Sky View Recreational Center and less than a mile from the region’s largest VA hospital, the VRC provides a variety of resources to both retired and active military and is the first in Nevada to be established and run by a City government. Services include mental health, job training and workforce development, and a variety of social service referrals, including housing. The VRC, housed in an almost 2,000 square foot trailer, will provide space for up to 10 services providers. Development of the trailer and the programming within had services began in early 2023.

The Veterans and Community Resource Center continues to be a pivotal institution in supporting Veterans. The services provided from July 1, 2023, through June 30, 2024, to 837 Veterans and their families, highlight the center's commitment to addressing the multifaceted challenges faced by Veterans. The ongoing dedication to mental health, housing, employment, education, financial stability, and legal support is essential for the successful reintegration of Veterans into civilian life.

Senior Meals

Negative Economic Impacts (EC 2):

The Senior Meals program aims to provide free nutritious meals to elderly individuals who struggle with financial constraints and limited mobility, issues that were exacerbated by the COVID-19 pandemic. With ARPA funds, we can sustain and expand the program to ensure that more seniors receive high-quality meals, thereby meeting their nutritional needs and reducing food insecurity. This funding will also help replace aging equipment, ensuring the program's efficiency and reliability.

In addition to addressing nutritional needs, the Senior Meals program fosters a sense of community through regular interactions which helps combat feelings of isolation among seniors. The use of ARPA funds supports our broader public health strategy by addressing the broader health impacts of COVID-19, including mental health and community well-being. By maintaining and expanding this program, we are ensuring that our elderly population remains healthy and connected, which aligns with our goals of improving overall public health and community resilience.

Emergency Shelter

Negative Economic Impacts (EC 2)

The Emergency Shelter Program aims to mitigate the negative economic impacts of homelessness exacerbated by the COVID-19 pandemic. With prior funding ending on September 30, 2023, additional funds were necessary to sustain the program and continue providing critical services. By allocating \$100,000 from October 2023 to June 2024, supplemented by a potential \$75,000 grant from SilverSummit HealthPlan, the program was able to maintain its operations and support two additional street outreach workers. These outreach workers, contracted through CPLC, were able to help manage the increased workload and ensure homeless individuals receive timely assistance.

The program's continuation is vital for the community, as it not only provides temporary housing but also connects individuals to resources that help them transition to stable housing, reducing the overall costs associated with homelessness. The program has already demonstrated significant cost savings, with 23 success stories saving the City almost \$1,000,000 in the first quarter alone. By ensuring the program's sustainability, the City will continue to alleviate the economic burden on the community and improve the quality of life for homeless individuals, aligning with our broader strategy to address homelessness and promote economic recovery.

The Homeless Street Outreach program, conducted by the Community Services and Engagement Department in partnership with CPLC, provides street outreach to assess, connect, and refer homeless individuals to essential services. This initiative aligns with our broader strategy to mitigate the negative economic and health impacts of the pandemic, ensuring that vulnerable populations receive the necessary support to achieve stability and improve their quality of life. The City of North Las Vegas initiated the program on July 1, 2024, increasing their street outreach efforts with an additional 3-person team.

Sustaining and Enhancing Government Services

In FY 2019, and prior to the onset of COVID-19 in FY 2020, the City experienced double-digit growth in general fund revenues due to increases in business licensing, permitting, investment income, and intergovernmental tax collections. In March 2020, the City's economic reality shifted dramatically as the pandemic forced businesses to alter operations with many being shut down temporarily or permanently. The general fund revenue projection was slashed by \$29.7 million (16.9%) from the submitted Tentative Budget to the Adopted FY 2021 Budget. As the economic outlook changed course rapidly, the City's leadership took quick and decisive action to counteract the new reality. Several planned capital improvement projects were either cancelled or delayed and budgeted operational cost increases related to expansion were put on hold. 65 full-time positions were eliminated and \$6M of infrastructure replacement funding was cut. The City is continuing to monitor the short and long-term direction of the local economy and the impact it has on revenues the City receives. With the levels of economic uncertainty due to persistent health issues related to COVID-19, the global supply chain crisis, and record inflation, the city must continue to exhibit fiscally responsible behavior with the ongoing goal of recurring revenues meeting or exceeding that of recurring expenses.

North Las Vegas has elected to use the Treasury’s calculation methodology to determine eligible revenue replacement, and is committing SLFRF funds to the following initiatives for sustaining and enhancing government services.

COVID Testing

Public Health (EC 1):

SLFRF funding was utilized to staff a pop-up regional testing site in the parking lot of a shuttered local casino. Support for the site was requested by the Southern Nevada Health District and Clark County due to a spike in cases coupled with incredibly low home testing inventory in winter of 2022. This project is now completed.

Southern Nevada Health District Lab Facility

Public Health (EC 1):

All jurisdictions in the region have dedicated a portion of their SLFRF funding to build a lab and testing facility. With a valley wide population over 2 million, the Health District found that it did not have the resource to process the COVID tests and many were being sent to other states. This investment will ensure that in the event of another pandemic, the region can serve its residents. In non-pandemic times it can be used for other testing or lab purposes. The project is pending but the contractor has been awarded its contract.

Fire Station 51 Design and Rebuild

Revenue Replacement (EC 6):

Fire Station 51 opened in 1973 and is the oldest active fire station in the region. Station 51 is centralized in not only the city’s busiest Fire/EMS response area, but provides services to the most racially diverse and low-income population in the region. This response area also has the highest concentration of homeless populations in the City. The pandemic has exacerbated the fact that many of these residents do not have proper healthcare to manage chronic issues or to provide preventative healthcare, resulting in more emergent and immediate healthcare issues requiring EMS response.

The station houses four units (Battalion Chief, Engine, Rescue (ambulance) and a Squad staffed with a minimum of nine personnel per day. The station has a history of lead-based paint and asbestos as well as excessive mechanical and electrical deficiencies, plumbing issues, and its lack of modern energy efficiency results in higher-than-average operational costs. The building has been assessed and it has been determined that the best course of action to deal with the existing issues is to demolish the station and build new. SLFRF funding will be used to complete the design of a new station to replace the existing one. The cost estimate is based on regional price per square foot averages of new stations.

Police Command Renovation

Revenue Replacement (EC 6):

The office space dedicated to the North Las Vegas Police Department in City Hall has been renovated to add offices to allow for the growth of the department to hire additional staff to address more than 100 current vacancies. Space will be provided for positions that include a Talent Acquisition Partner, Crime Analysis Manager, Body Worn Camera Officer, Internal Affairs Sergeant, and multiple Background Investigators.

These positions are necessary to both adequately protect North Las Vegas residents and increase department accountability.

Dolores Huerta Community Resource Center

Negative Economic Impacts (EC 6):

The Dolores Huerta Resource Center aims to be the first facility of its kind in Nevada, operated by the City of North Las Vegas and supported by service providers from across the Las Vegas Valley, providing a welcoming and inclusive one-stop-shop for residents to access a wide variety of services and programs. All resources and information will be offered in both English and Spanish. The center will focus on serving the Hispanic and Latino community, while working to build connections between the diverse populations represented in our great city and bringing critical services to the community.

Oracle Financial Management System Upgrades

Administrative Expenses (EC 7):

SLFRF funding has been utilized to update the City’s financial management system and increase functionality related to financial tracking and reporting related to grants. These updates will allow the City to effectively manage and report on SLFRF funding and ensure all compliance requirements are met. Improvements include modules for reconciliation with the general ledger, subaward expense tracking, monthly cost reconciliation reporting, tracking indirect costs, and streamlining expenditure reporting.

Potential Revenue Replacement Projects

Revenue Replacement (EC 6):

City leadership has been working closely with staff, residents, community stakeholders, and experts to identify enhancements and additions to essential City services that are necessary to achieve an equitable and effective recovery. These projects will also be aligned with results of various public input forums to determine which investments best fit into the strategic framework of North Las Vegas’ Recovery Plan and can be supported with SLFRF funding. At this point, all funds have been channeled into planned projects. However, if a plan is not complete or is underspent, a sampling of the types of projects that could be funded from this allocation include:

- Investing in public-safety personnel time is essential for the well-being and security of our community. By allocating funds to support our police, fire, and emergency services, we can ensure that these critical services are adequately staffed and resourced, thus improving response times and the overall safety of our city.
- Funding for the city fleet and ambulances, is necessary to maintain our transportation infrastructure and ensure that emergency medical services remain robust and capable of meeting the increasing demand.
- Obtaining Street Sweeps is crucial for maintaining the cleanliness and aesthetic appeal of our city's public spaces. Effective street sweeping not only enhances the visual appeal of our neighborhoods but also reduces pollution and improves air quality, contributing to a healthier environment for all residents.

This strategic area also provides a ripe opportunity to collaborate with adjacent jurisdiction, including Clark County and the State of Nevada, to leverage ARPA and other federal recovery dollars and magnify impact. Active discussions are currently ongoing with leaders of jurisdictions at all levels to find areas of intersecting interest where resources can be pooled to the produce regional benefit. These conversations are not just limited to SLFRF funds; regional collaborators are looking at various grants and financial assistance buckets to increase the level of services provided for residents across Southern Nevada.

PROMOTING EQUITABLE OUTCOMES

As Nevada's largest minority-majority city, decision-making in all aspects of municipal management is made through an equity lens. The staff and leadership reflect the community being served. Mayor, Pamela Goynes-Brown is the first African-American mayor in Nevada. Additionally, Micaela Moore is the first Filipina-American to serve North Las Vegas as City Attorney, as well as City Manager. Our vibrant and diverse communities are filled with historically underserved populations. According to US Census Bureau estimates, 42.18% of North Las Vegas residents are Hispanic or Latino, 21.17% are Black or African American, and 5.21% are a mix of two or more races. 11.93% of our families live at or below the federal poverty line and North Las Vegas is also home to nearly 17,000 veterans. The City has always worked tirelessly to level the playing field for these populations by providing services, supports, and access in an intentional way.

The disproportionate effects of COVID-19 on disadvantaged subpopulations strengthened this focus for North Las Vegas leadership. From a health perspective, black and brown communities are almost three times as likely to contract coronavirus compared to their white counterparts. Through the first two months of the pandemic, two-thirds of the North Las Vegas residents who died of COVID-19 were Black. Individuals making less than \$50,000 per year are twice as likely to suffer serious health outcomes related to contracting COVID-19 compared to those making over \$50,000. A study conducted by the Bob Woodruff Foundation has shown that emergent trauma, loneliness due to social isolation, and unplanned wage loss

or job termination can create or exacerbate mental health challenges for veterans. Accessing mental health services was already an area of concern for the veteran population, and now, there may be a surge in demand for these resources. But the inequality of pandemic effects is not purely health related; the groups are also disproportionately affected by the economic effects of pandemic-related business shutdowns. Workers of color are overrepresented in the sectors most affected by the shutdown. Members of Nevada's diverse racial and ethnic groups are more likely to rent their homes, placing them at greater risk of evictions following the gradual lift of the state eviction moratorium. Across Nevada, there remains a shortage of rental homes available to extremely low-income households living at or below the poverty line.



Recognizing these burdens early in the emergency, North Las Vegas took swift action. Equity-driven responses by the City have included:

- The adoption of Resolution 2655, which condemned historic discrimination against the residents of North Las Vegas, and urging action to address the public health crises caused by systemic racism and greatly magnified by the COVID-19 pandemic in Nevada.
- The development of a targeted outreach strategy for the North Las Vegas small business grant program that resulted in 58% of applicants being minority-owned businesses, 35% women-owned businesses, and 28% both minority and women-owned. This included a bilingual application.
- Working with community partners, including our library system, to provide assistance to residents completing housing assistance applications. 78% of rental and mortgage assistance recipients were Black and/or Hispanic. This included a bilingual application.
- Developing a comprehensive vaccination outreach plan for underserved communities, including setting up bilingual registration stations in low-income and minority-dense neighborhoods; Conducting pop-up vaccination clinics in recreation centers and low-income housing units; Bilingual phone calls and emails to residents in targeted ZIP codes; Public service announcements in English and Spanish on community radio stations and in grocery stores in under-vaccinated areas

North Las Vegas will continue taking affirmative steps toward an equitable recovery in its administration of ARPA dollars. Fund deployment focuses on closing existing gaps for underserved communities, reaching universal levels of service, and disaggregating progress by race, ethnicity, and economic status.

Data highlighting the promotion of equitable outcomes through the deployment of SLFRF funding include:

- **SNUMA**
 - 61% of SNUMA's enrolled students identified as Black, Hispanic, or Two or More Races/Other.
- **Education Advisory Committee**
 - The 11-member Committee includes 9 female, 5 Hispanic, and 4 Black members.

- **Education Initiatives**
 - Education programming targets minority students and Title I schools within the City.
 - Focused Investment in the four lowest performing schools (2 elementary, 1 middle, 1 high).
- **North Las Vegas Business Connector**
 - Small Business Development Center
 - 71% of businesses receiving services have an MBE designation.
 - 41% of businesses receiving services have a WBE designation.
 - 5% of businesses receiving services have a Veteran-Owned Business designation.
 - EmployNV
 - 43% of businesses receiving services have an MBE designation.
 - 39% of businesses receiving services have an WBE designation.
 - 4% of businesses receiving services have a Veteran-Owned Business designation.
 - INVESTNLV Revolving Loan Fund
 - 96% of loans were issued to an MBE.
 - 51% of loans were issued to a WBE.
- **NLV Community Non-Profit Grant Program**
 - Application and instructions were available in both English and Spanish.
 - Marketed opportunity to nonprofits through partners United Way and GrantLab to maximize exposure.
 - In the first round, 13 Non-profits were funded to serve the community, all focus on serving one or more of the following client types: Free and Reduced Lunch Students, Seniors (60+), Veterans, Active-Duty Military Racial/Ethnic Minorities, Socially/Economically Disadvantaged
 - In the second round, 22 Non-profits were funded to provide non-profits with the funds and support needed to address community focuses in: Public Health, Education, Economic Development/Job Creation, and Housing. 
- **Downtown Redevelopment Area Improvement Fund**
 - Demographics of the Downtown Redevelopment Area, which the fund will support:
 - 68.2% of residents classify themselves as people of color.
 - Median Household income <\$39,000.
 - 5% of residents have a bachelor degree or higher.
 - Details on residents/businesses served by the fund will follow in future reporting cycles.
- **Veteran's and Community Resource Center**
 - Client focus is on serving retired and active-duty military and their families.
-  **Fire Station 51 Design**
 - Building a new station to serve an economically distressed, high minority population service area.
- **Teacher Pipeline**
 - Ensuring there are quality teachers to continue to educate North Las Vegas students, specifically those within underperforming schools.

- **Senior Meals**
 - Contributing to the health and well-beings of North Las Vegas’ elderly populations with free nutritious meals.

- **Childcare Education Incubator**
 - Accounting for the state's childcare desert with a charter school incubator, which will provide child care services to public safety personnel as a benefit to retain and recruit police officers.

- **Emergency Shelter**
 - Providing homeless individuals with the opportunities to attain and transition into permanent, stable housing.

COMMUNITY ENGAGEMENT

Meaningful community input has been a cornerstone of the development of the City’s initial SLFRF recovery framework and will continue to inform and influence our decision-making throughout the life of the Fund. Central to North Las Vegas’ SLFRF investment strategy is the recognition that SLFRF funding is fueled by taxpayer dollars for taxpayer benefit. All decisions, from designing the strategic framework to allocation of funds for specific projects, are made through this lens and with our resident’s interests front and center.

To ensure a diverse range of community input was received, a comprehensive outreach plan was developed by the North Las Vegas Communications department. Elements of the plan included:

ARPA Community Survey

In July 2021, the City released an online survey to capture input and feedback from the community at large on prioritization of SLFRF funding. The survey was provided in both Spanish and English and was promoted through various channels, including as a pop-up on the City’s homepage, a dedicated press release, social media posts through official City accounts, paper flyers at all City recreation centers and library locations, City Council newsletters, an inserts in all August utility bills, and a digital billboard promotion at Craig Ranch Regional Park. Staff at libraries and recreation centers were also available to assist residents with completing the survey on-site for those without internet access or uncomfortable with technology. The survey garnered 791 responses, which were captured, compiled, and analyzed.

ARPA Town Hall Events

In addition to the survey, public forums were scheduled in late July across all four Wards of the City to collect in-person input for the SRFLF investment plan. City staff, the Mayor, and City Council members facilitated the community engagement forums. Each city council member hosted their forums in their represented wards at recreation centers and libraries, which was well received by community members and

stakeholders. Community members, organizations, and other stakeholders presented their priorities and were encouraged to submit an ARPA Town Hall comment card for the City's records. City Council members and City officials responded to each presentation and ensured that residents understood the value of their input.

City Council Meetings

On August 18, 2021 the City included a discussion of SLFRF funding and an update on the development of the strategic investment framework on the regular City Council meeting agenda. This provided an opportunity for public comment in an open forum, as well as an open discussion on the progress of the Recovery Plan.

Exploratory Meetings

Since the announcement of the City's SLFRF allocation, a number of community organizations and coalitions have met with City officials to express critical recovery needs from their unique vantage point. These informal meetings led to the development of the NLVCares Community Grant program, a formal vehicle through which these and other organizations will be able to develop program-driven solutions for funding consideration. As described in the Use of Funds section, the NLVCares Community Grant program will drive resources to community organizations on the front lines of recovery efforts, enabling them to execute programs and projects in support of populations facing barriers to service, including people of color, people with low incomes, limited English proficiency populations, and other traditionally underserved groups.

Feedback from each of these engagement methods revealed the following community priorities for SLFRF investment, in descending order:

- Education
- Economic Development and Job Opportunities
- Housing
- Public Health
- Infrastructure
- Social Justice and Equity

These community priorities led the initial development of the investment strategy and overall Recovery Plan; and they continue to drive the creation and approval of new projects under the strategy from both internal and external stakeholders.

It remains pivotal to obtain comprehensive community engagement strategies that ensure inclusive participation and feedback from all community segments, emphasizing accessibility and equity. Engagement is facilitated through ten city boards and committees, public meetings, and official notices, providing structured opportunities for residents to participate in decision-making processes. Additionally,

the City of North Las Vegas's official website serves as a central source for information, allowing residents access to important updates and resources.

The City also utilizes digital communication methods such as text messaging and email, ensuring timely and direct communication with community members. Mailer inserts and information at bus stops extend outreach efforts, targeting residents in their daily routines. This blend of methods is designed to reach a wide and diverse audience, ensuring that all community members are informed about initiatives and opportunities available to them.

Collaborations with community partners, grassroots efforts, and co-branding/publicizing initiatives play a crucial role in amplifying engagement. These partnerships help the City connect with historically underserved groups and ensure their voices are heard. By employing a comprehensive engagement strategy that addresses both accessibility and equity, the City demonstrates its commitment to inclusive participation, ensuring that all residents have the opportunity to be actively involved.

As part of the recovery process, the City will routinely return to the community for input on new ideas for implementation as well as to measure the success and suggested course changes for ongoing projects.

LABOR PRACTICES

Strong labor practices for infrastructure investments are an effective tool for further combating the economic fallout caused by the pandemic. The City of North Las Vegas will comply with all required local, state, and federal labor laws for construction and infrastructure projects funded through SLFRF resources. At the core of these requirements is Nevada Revised Statute (NRS) section 338, which requires the use of prevailing wage, overtime, and utilization of apprenticeship in public works projects.

- **Prevailing Wage:** Pursuant to NRS 338.020 and Assembly Bill (AB) 136 passed during 2019 Legislative Session (for Redevelopment Projects the contract amount is \$100,000 NRS 279.500), every contract over \$100,000 to which a public body is a party and that requires the employment of skilled or unskilled labor in the performance of a public work must contain in expressed terms the rate of wages to be paid to each of the classes of workmen. The rate wages must not be less than the rate of such wages then prevailing in the county in which the public work is located. Prevailing wage rates are published by the Office of the Labor Commissioner each-odd numbered year, see NRS sections 338.025 and 338.030 and Senate Bill (SB) 243 (2019 Legislative Session). These rates become effective October 1st. Amendments to those rates are published on an as needed basis and in even numbered years based on certain conditions and contain a specific effective date. Prevailing wage rates and amendments are posted on the Labor Commissioner's website www.labor.nv.gov.
- **Overtime:** Pursuant to the provisions of NRS 338.020, a contractor or subcontractor must pay any mechanic or workman 1 1/2 times the applicable prevailing wage rate for work performed on a

public work over 40-hours in a workweek or 8-hours in any workday. Zone Rates are added to the hourly rate, and then overtime is calculated on that rate. Premium Pay for work over 8-hours or 12-hours or such other time increment set forth in the Collective Bargaining Agreement or on a weekend or holiday.

- **Apprenticeship:** Nevada’s Apprenticeship Utilization Act requires a contractor or subcontractor to use one or more apprentices for at least 10% of the total hours of labor worked for each apprenticed craft for vertical construction and 3% of total hours worked for horizontal construction for any public project in which more than three workers are employed.

USE OF EVIDENCE

The size and scope of the SLFRF recovery investment strategy provides an opportunity for the City to gain valuable insight into the efficacy of the various programs and projects being implemented. Many of these approaches will have the potential for post-pandemic utility, particularly programs within the Small Business Support Hub and NLVCares Community Grant program designed to increase equity. In order to capture valuable data and make informed, impact-based decisions, North Las Vegas has included a rigorous evidence and evaluation component in our recovery framework.

Addressing Educational Disparities

- **SNUMA:** Students standardized test scores from the beginning and end of the program to measure growth. See results in the Project Inventory. Additionally, all students received evidence-based tutoring.
- **EAC Initiatives:** The Committee has identified various evidence-informed practices to increase educational achievement and equity in North Las Vegas schools

Assistance to Workers, Families, and Businesses Impacted by COVID-19

- **NLVCares Community Non-Profit Grant Program:** Evidence-based approaches were weighted on the scoring rubric in the sub-grant application process to prioritize the use of solutions with a strong track record of success. Additionally, all funded projects are required to have a third-party program evaluation component so that the efficacy of the various approaches can be measured.
- **CNLV Nonprofit Accelerator Program:** Various data points will be analyzed in order to gauge program effectiveness, including: total capacity-building contact hours, total training/professional development hours, total grant dollars received.



- **NLV Small Business Connector:** Businesses are surveyed periodically on their experience with the SBC and the benefits derived. Metrics are also tracked by the provider to understand if we are serving the targeted businesses.
- **Veteran’s and Community Resource Center:** Evidence-informed interventions are provided or referred out through the VRC.

Sustaining and Enhancing Government Services

Where applicable, program evaluation will also be included in the provision of government services to measure progress toward intended impact. This may include a mix of professional third-party and internal evaluation models.

Conclusion

The opportunity to collect invaluable data on a wide range of interventions and initiatives is one the City must capitalize on. The information, analysis, and evidence-base that results from these studies has the potential to inform decision-making not only during the recovery process, but for years to come. We look forward in engaging with qualified research partners to capture and report out on the results of our investment framework.

PERFORMANCE REPORT AND PROJECT INVENTORY

Note: The Funding Amounts listed in this project inventory are current as of 7/29/2024 and may not align with previously reported funding amounts in the Project and Expenditure Reports. North Las Vegas is continuing to adjust its SLFRF plan in real-time to effectively meet the new and emerging challenges caused by the pandemic. Notably, the table’s Budget is the Treasury Budget, not accounting for indirect costs.

Federal Category	Name	Program Name	Budget	Project Category
1.2	ARPA PROJ 6 - COVID Testing	Covid Testing	\$1,587.36	1-Public Health
1.4	ARPA PROJ 18 - SNHD Facility	SNHD Testing Facility	\$1,100,100.00	1-Public Health
2.1	ARPA PROJ 23 – Senior Meals Parks	Senior Meals	\$499,680.00	2-Negative Economic Impacts
2.2	ARPA PROJ 20 – Emergency Shelter and Initiative	Emergency Shelter & Initiative	\$450,255.07	2-Negative Economic Impacts
2.24	ARPA PROJ 24 – Teacher Pipeline	Teacher Pipeline	\$285,000.00	2-Negative Economic Impacts

North Las Vegas Recovery Plan 2024

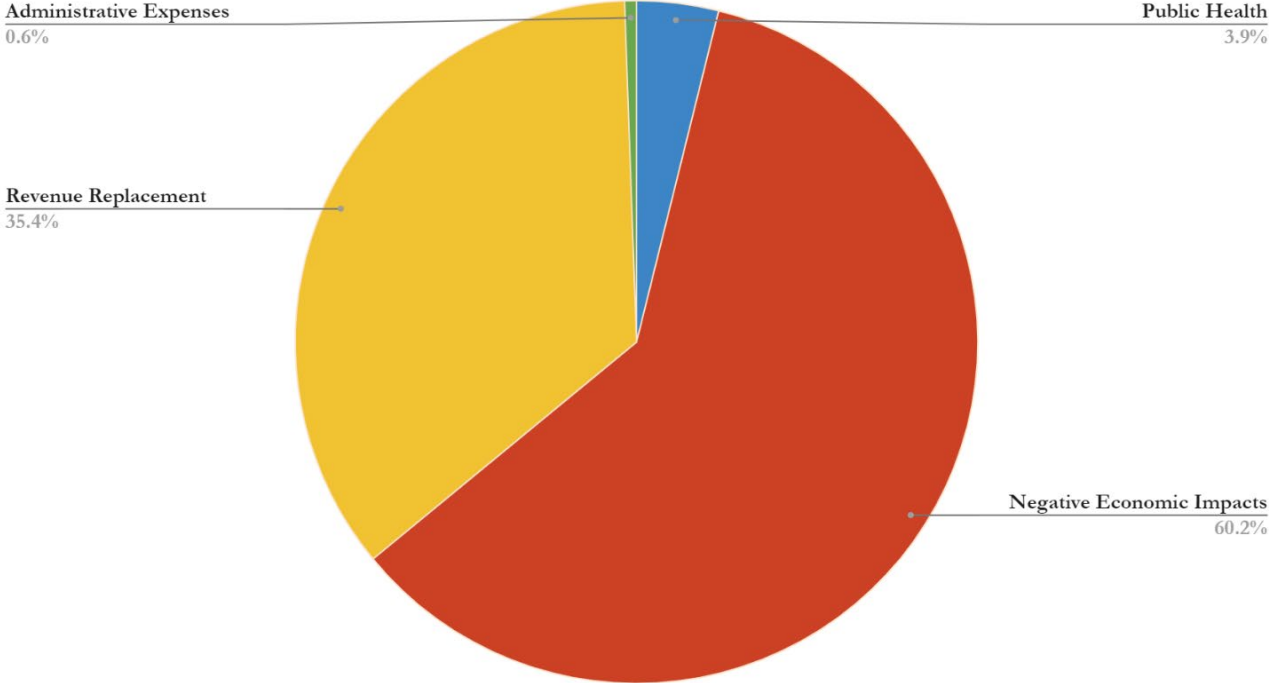
State & Local Fiscal Recovery Funds



2.25	ARPA PROJ 7 - SNUMA	Pandemic Education	\$239,135.49	2-Negative Economic Impacts
2.25	ARPA PROJ 10 - Education Initiatives	Education Initiatives	\$1,320,859.44	2-Negative Economic Impacts
2.25	ARPA PROJ 16 - Education Feeder Schools	Education Feeder Schools	\$324,555.62	2-Negative Economic Impacts
2.31	ARPA PROJ 12 - Downtown Business Improvements	Downtown Business Improvements	\$950,000.00	2-Negative Economic Impacts
2.32	ARPA PROJ 9 - UNLV SBDC	UNLV – SBDC	\$893,762.08	2-Negative Economic Impacts
2.34	ARPA PROJ 14 - Non-Profit Accelerator	Non-Profit Accelerator	\$250,000.00	2-Negative Economic Impacts
2.34	ARPA PROJ 13 - Community Non-Profit Grant Program	Community Non-Profit Grant	\$7,779,731.51	2-Negative Economic Impacts
2.34	ARPA PROJ 22 – Non-Profit Round II	Community Non-Profit	\$2,678,314.85	2-Negative Economic Impacts
2.37	ARPA PROJ 8 - Veterans Res Center	Veterans and Community Resource Center	\$1,445,101.00	2-Negative Economic Impacts
6.1	ARPA PROJ 17 – Dolores Huerta Resource Center	Dolores Huerta Community Resource Center	\$1,747,300.00	6-Revenue Replacement
6.1	ARPA PROJ 2 - SBDC Loans	Small Business Revolving Loans	\$878,250.00	6-Revenue Replacement
6.1	ARPA PROJ 4 - Fire Station 51 Design	Fire Station 51 Design	\$900,000.00	6-Revenue Replacement
6.1	ARPA PROJ 11 - PD Remodel	Police Department Remodel	\$113,233.35	6-Revenue Replacement
6.1	ARPA PROJ 21 – Childcare/School375 W Centennial	Childcare/ School Incubator	\$6,431,020.17	6-Revenue Replacement
7.1	ARPA PROJ 5 - Oracle PNG	Oracle Modification	\$159,640.00	7-Administrative Expenses



Project Category Allocation



Project USDT-ARPA 6: COVID Testing

Funding amount: \$1,587.36

Project Expenditure Category: 1.2 COVID-19 Testing

Project Overview

SLFRF funding was utilized to staff a pop-up regional testing site in the parking lot of a shuttered local casino. Support for the site was requested by the Southern Nevada Health District and Clark County due to a spike in cases coupled with incredibly low home testing inventory in winter of 2022. The site was staffed for one week in January, the project is now closed.



Use of Evidence

The goal of this project is to reduce the spread of COVID-19 in the community. This project does not qualify as an evidence-based intervention under the SLFRF definition.

<https://www.8newsnow.com/news/health/coronavirus-health/north-las-vegas-now-offering-covid-19-vaccination-registration-for-those-ages-65/>

Performance Report

Given the wide availability of testing and updated CDC guidance, this project is now closed. There will be no further performance updates.

Outcomes	Outputs	Results
1. Reduce the spread of COVID 19 in the community.	1.1 – Number of COVID tests administered.	1.1 - 38,248



Project USDT-ARPA 18: SNHD Lab Facility

Funding amount: \$1,107,120

Project Expenditure Category: 1.4 - Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)

Project Overview

This grant project provides funding to the region’s local health department to strengthen the local infrastructure to address COVID-19 preparedness and response and to bolster the local public health workforce. The purpose is to support local health department infrastructure, include developing new facilities to meet pandemic operational needs, such as physical plant improvements to public hospitals and health clinics or adaptations to public buildings to implement COVID-19 mitigation tactics.

Use of Evidence

The goal of this project is to strengthen public health infrastructure. This project does not qualify as an evidence-based intervention under the SLFRF definition.

Performance Report

The entered into this interlocal agreement and will report on progress in future reports.

Outcomes	Outputs	Results
1. The intended outcomes are to strengthen public health infrastructure.	1.1 Completion of the new lab facility.	1.1 Pending

Project USDT-ARPA 23: Senior Meals

Funding amount: \$499,680

Project Expenditure Category: 2.1 Food programs

Project Overview

Many elderly individuals within North Las Vegas struggle to access nutritious meals due to financial constraints or limited mobility. The COVID-19 pandemic worsened this situation, especially for seniors who were at higher risk for serious infections. The pandemic increased barriers to accessing food and heightened feelings of isolation among seniors as they followed safety precautions like social distancing and self-isolation.

The Senior Meals program provides free nutritious meals to seniors who might otherwise struggle with viable food options. Besides meeting their nutritional needs, the program fosters a sense of community through regular interactions with the elderly individuals. By utilizing the program with ARPA funds, the City can ensure the continuous serving of high-quality meals for free, expand the program, and replace aging equipment.



Use of Evidence

The goal of this project is to promote the nutritional wellbeing of community members facing food insecurity. This project does not qualify as an evidence-based intervention under the SFLRF definition.

Performance Report

Outcomes	Outputs	Results
1. Increase the capacity for improved nutritional health and reduced food insecurity among seniors.	1.1 – Numbers of seniors receiving free nutritious meals. 1.2 – Number of free meals delivered.	1.1- Total - 472 NRC - 194 SMRC - 278 1.2 - Total - 17,235 NRC - 8,530 SMRC - 8,705

Project USDT-ARPA 20: Emergency Shelter

Funding amount: \$450,255

Project Expenditure Category: 2.2 - Household Assistance: Rent, Mortgage, and Utility Aid

Project Overview

The Community Services and Engagement Department wanted to ensure their Emergency Shelter Program continued to impact the lives of community members. The prior funding for the operations ended on September 30, 2023. Notably, Clark County reported that the cost per homeless person was \$39,510 each year. In the first quarter, 23 success stories saved the City almost \$1,000,000. It was anticipated \$2,000,000 could be approached in the second quarter.

After the funding was received, the project commenced on October 1, 2023 to June 30, 2024. The City of North Las Vegas's Homeless Outreach and Mobile Engagement (H.O.M.E.) Team is committed to engaging with the City's unsheltered community in places not meant for human habitation (streets, parks, tunnels, parks, vacant lots, deserts, etc.) in order to get them connected to necessary resources and referrals to assist with their transition from homelessness to permanent, sustainable housing, in support of the Southern Nevada Homeless Continuum of Care.

The H.O.M.E Team has done great work, but their workload has increased. To help, they plan on spending \$100,000 for two more street outreach workers through a contract with CPLC. This covered salaries, taxes, benefits, supplies, and other costs from October 2023 to June 2024.

Additionally, the street outreach teams have been working to help the homeless by connecting them with resources. Yet, they needed more team members on weekends to meet the community's needs. The Community Services and Engagement Department, with CPLC, conducts street outreach where they assess, provide resources, and refer homeless individuals to services.

As such, the City of North Las Vegas increased their street outreach efforts with the new ARPA funding effective July 1, 2024, to include an additional 3-person team to address homelessness on the weekend and early evenings, Thursday-Sunday.

Use of Evidence

The goal of this project is to continue resources towards responding homeless populations with the necessary resources to transition towards sustainable housing. This project does not qualify as an evidence-based intervention under the SLFRF definition.

<https://www.cityofnorthlasvegas.com/residents/homeless-services>

<https://thenevadaindependent.com/article/a-morning-on-the-job-with-a-north-las-vegas-outreach-team-tackling-homelessness>

Performance Report

Outcomes	Outputs	Results
<p>1. The intended outcomes are to provide individuals experiencing homelessness with improved stability and welling.</p>	<p>1.1 Number of individuals provided with emergency shelter (reflecting total amount of people that both entered and exited the emergency shelter program)</p> <p>1.2 Number of individuals transitioned to stable housing.</p> <p>1.3 Number of estimated costs saved from providing services.</p> <p>1.4 Number of households receiving eviction prevention services (including legal representation).</p> <p>1.5 Number of affordable housing units preserved or developed.</p>	<p>1.1 - 59</p> <p>1.2 - 50</p> <p>1.3 - An estimated saved cost of \$1,855,129.33 in 9 months.</p> <p>1.4 – N/A</p> <p>1.5 – N/A</p>



[Project USDT-ARPA 24: Teacher Pipeline](#)

Funding amount: \$292,120

Project Expenditure Category: 2.24-Addressing Educational Disparities: Aid to High-Poverty Districts

 **Project Overview**

During the pandemic, North Las Vegas schools saw a drop in teacher retention. SSEF and other community partners will attract and retain teachers by creating a pipeline of homegrown educators. SSEF will track students' success in high school, college, and the workforce using both qualitative and quantitative data.

The Teacher Pipeline Program will recruit high-quality candidates from Canyon Springs High School in North Las Vegas and provide them with comprehensive support. This includes free college tuition, mentorship, job placement in Nevada’s schools, and housing support. The first cohort of fifty students will start in the fall of 2024, serving as a model for future replication. Funding will support CSN credits for students, a project coordinator, a career coach, student incentives, and related office expenses.

Use of Evidence

The goal of this project is to increase the availability of qualified teachers to serve the North Las Vegas community’s public schools. This project does not qualify as an evidence-based intervention under the SLFRF definition.

Performance Report

The City has not yet commenced the program in onboarding teachers, but will include the following indicators to measure project outcomes.

Outcomes	Outputs	Results
1. Increase in the number of qualified teachers serving North Las Vegas public schools.	1.1 – Number of students participating in the Teacher Pipeline Program each school year. 1.2 - Number of students participating in the evidence-based tutoring programs. 1.3 - Number of students who completed the program each school year. 1.4 Number of students who completed the program, graduated from High School, and entered a college teaching program in Nevada.	1.1 Pending 1.2 Pending 1.3 Pending 1.4 Pending

[Project USDT-ARPA 7: Southern Nevada Urban Micro Academy \(SNUMA\)](#)

Funding amount: \$239,135.49

Project Expenditure Category: 2.25-Addressing Educational Disparities: Academic, Social, and Emotional Services

Project Overview

During the summer of 2020, it became clear that COVID-19 was not ending soon, and schools would not return to in-person instruction. The lack of student participation in virtual learning and the need for safe child supervision led to the development of the Southern Nevada Urban Micro Academy (SNUMA). Launched in Fall 2020, this public-private partnership micro-school provides a blended learning environment with a guide and online curriculum that meets Nevada Academic Content Standards, focusing on STEAM. The program was open to K-8 students across three City-owned locations at no cost. SNUMA followed health guidelines with masks, social distancing, and frequent cleaning.



SNUMA was initially funded by CARES Coronavirus Relief Fund (CRF) funding, which expired in December 2021. SLFRF resources were allocated to continue SNUMA for the 2021-2022 school year, which ended in late May 2022.

Use of Evidence

The project goal was to improve academic outcomes for students disproportionately impacted by the effects COVID-19. This project is now closed.

Performance Report

Outcomes	Outputs	Results
<p>1. SNUMA students will receive high quality, in person education leading to academic growth.</p>	<p>1.1 – Number of students receiving high-quality, in-person instruction. 1.2 – Number of students participating in evidence-based tutoring programs. 1.3 – Change in standardized test scores.</p>	<p>1.1 - A total of 69 students were served by the SLFRF-supported iteration of SNUMA during the 2021-22 school year. 1.2 – A total of 69 students received evidence-based tutoring programs during their enrollment. 1.3 –Across all grades (K-8), students had an average 15% increase in combined reading and math standardized test scores between the first assessment and final assessment.</p>



Project USDT-ARPA 10: Education Advisory Committee Initiatives

Funding amount: \$1,320,859.44

Project Expenditure Category: 2.25-Addressing Educational Disparities: Academic, Social, and Emotional Services

Project Overview

Founded in February 2022, the North Las Vegas Education Advisory Committee advises the City Council on strategies, programs, and interventions to achieve the City's educational goals. The Committee recognizes student, educator, and school achievements; identifies challenges and barriers to success; promotes student achievement; identifies areas for development; and works to expand workforce and career pathways for students. The EAC includes current and former educators, parents, students, and business and community leaders, reflecting the City's diverse student population.

<https://www.cityofnorthlasvegas.com/residents/education>

Use of Evidence

The goal of this project is to improve educational outcomes for students in North Las Vegas' most underperforming schools. Evidence is noted in the hyperlink listed below each program developed.

Performance Report

Outcomes	Outputs	Results & Evidence
<p>1. Develop Programs to aid in student achievement, reduce chronic absenteeism, increase family engagement, promote teacher retention.</p>	<p>1.1 – Develop a menu of programs to improve community-wide education.</p> <p>1.2 - Number of students participating in evidence-based tutoring programs.</p>	<p>1.1 The following programs have been created:</p> <ul style="list-style-type: none"> • School Mariachi Competition https://oese.ed.gov/files/2020/10/equitable_family_engag_508.pdf • Mariachi Grants for NLV Schools https://oese.ed.gov/files/2020/10/equitable_family_engag_508.pdf • Mayors Innovative Teaching Awards https://files.eric.ed.gov/fulltext/EJ1282763.pdf • Spanish Classes for NLV Teachers https://oese.ed.gov/files/2020/10/equitable_family_engag_508.pdf https://files.eric.ed.gov/fulltext/EJ1282763.pdf • Garden Supplies for NLV Schools

		<p>https://www.frontiersin.org/articles/10.3389/fpsyg.2022.963953/full</p> <ul style="list-style-type: none"> • Micro Grants for NLV Schools <p>https://www.frontiersin.org/articles/10.3389/fpsyg.2022.963953/full</p> <ul style="list-style-type: none"> • Leadership Development Provided for NLV Teachers <p>https://eric.ed.gov/?id=EJ1272710</p> <ul style="list-style-type: none"> • Securing More Resources for NLV Schools <p>https://ies.ed.gov/ncee/wwc/Study/78551</p> <ul style="list-style-type: none"> • Young Leaders’ Summer Institute <p>https://lionv.org/programs/</p> <p>1.2 – N/A.</p>
2. Engage with all CNLV schools, public, charter and private.	2.1 Discussion with each principal about CNLV opportunities to assist schools and students	2.1 – All 50 schools have been visited by the City’s Education Initiatives manager to engage them with available services and programs.
3. NLV School data analysis to understand the specific gaps and needs of our schools.	3.1 Complete data analysis on all CNLV schools.	3.1 The City contracted with Data Insight to conduct analysis to create common understanding of the current state of education in NLV.
4. Mariachi Event for student and community engagement.	<p>4.1 – Number of teams participating</p> <p>4.2 – Number of schools participating</p> <p>4.3 – Number of students participating</p> <p>4.4 – Number of attendees</p>	<p>4.1 – 28</p> <p>4.2 – 20</p> <p>4.3 – 500</p> <p>4.4 – 2,000 - 2,500</p>

<p>5. Mayor's Young Women Day for student and community engagement.</p>	<p>5.1 – Number of students invited. 5.2 – Number of departments visited by students.</p>	<p>5.1 – 24 invited students. 5.2 – 5-6 departments.</p>
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<https://www.8newsnow.com/news/local-news/north-las-vegas-hosts-inaugural-mariachi-student-competition/>

<https://news3lv.com/news/local/north-las-vegas-mariachi-competition-winners-recognized>

<https://cityofnorthlasvegas.primegov.com/portal/viewer?id=97134&type=2>

<https://cityofnorthlasvegas.primegov.com/portal/viewer?id=97138&type=2>

Mayors Innovative Teaching Awards 2024



Mariachi Program



<https://news3lv.com/news/local/over-25-local-schools-gather-in-north-las-vegas-during-second-annual-mariachi-competition>

Mayor's Women's Day Event





Project USDT-ARPA 16: Targeted Schools Initiative

Funding amount: \$416,989.06

Project Expenditure Category: 2.25-Addressing Educational Disparities: Academic, Social, and Emotional Services

Project Overview

In the context of the COVID-19 pandemic, there was a focus in addressing the evolving needs of educators and students in a rapidly changing educational landscape, including retention and hiring. The Education Institute, a collaborative initiative between the City of North Las Vegas and the Nevada Association of School Administrators, is dedicated to advancing professional development for educators at Craig Elementary School, Antonello Elementary School, Sedway Middle School, and Cheyenne High School.

Notably, these four schools were identified by the North Las Vegas Education Advisor Committee as underperforming. Thus, with a mission to provide high-quality, timely, and empowering professional learning, the institute aimed to provide educators with research-based practices and skills to support student outcomes, instructional improvement, and educational equity. Participants were able to obtain Hours of Professional Learning that equated to Credits for total 103.5 CUs for outside of contracted workday activities.

<https://www.cityofnorthlasvegas.com/residents/education>

Use of Evidence

The goal of this project is to improve educational outcomes for students in North Las Vegas’ most underperforming schools. Evidence is noted in the hyperlink listed below each program developed.

Performance Report

Outcomes	Outputs	Results & Evidence
1. Identify programs to increase education attainment.	1.1 – School provided location appropriate needs list for project. 1.2- Elementary School Curriculum purchase 1.3 Middle/High School Professional Development	1.1 – Schools have identified needs. 1.2 Elementary school selected curriculum to offset the impact of routine substitutes. The bulk needed curriculum supplies have been purchased through the Public Education Foundation because they can purchase or pay invoices for schools at the CCSD negotiated price. 1.3 Middle/High school, a feeder school partnership participated in a yearlong professional development. This served through all of the designated professional

		development days during the school year.
2. Foster equity within the classroom by broadening development for educators.	2.1 – Total Hours of professional learning success (as of April 30, 2024). 2.2 - Received additional curriculum to impact second language learners and support classrooms without a teacher assigned. 2.3 - Total number of students impacted from second language learners (Craig ES and Antonello ES) 2.4- Number of students participating in evidence-based tutoring programs	2.1 - 295.5 hours (Cheyenne High School and Sedway Middle School) 2.2 - Craig ES Enrollment for 23-24: 501, Antonello ES Enrollment for 23-24: 526 2.3 - 102 students. 2.4 - Both curriculum products could have easily been used in tutoring initiatives at the school.

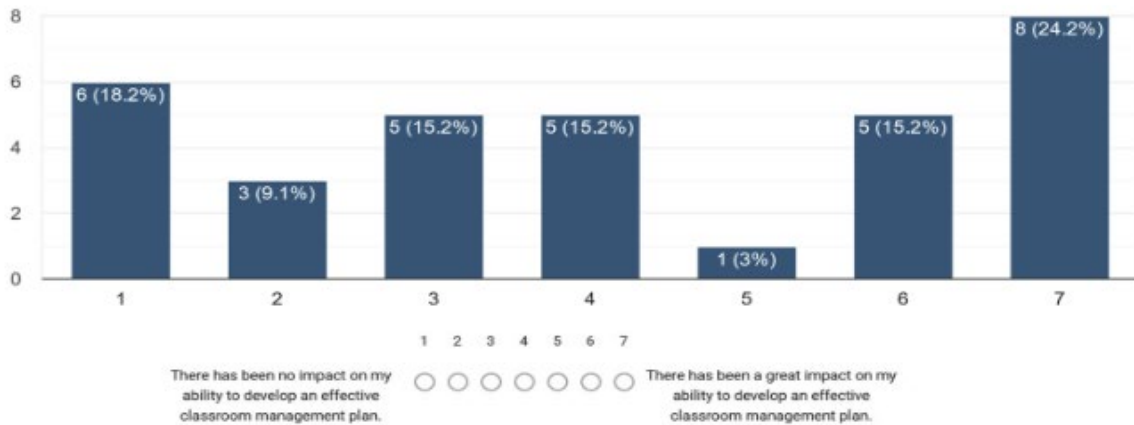


Additional Data To Support the Measure of Success:

- Cheyenne HS was able to fill **19** teacher vacancies due to the customized professional learning sessions.
- Teachers assigned to Cheyenne HS completed a survey indicating the impact of customized professional learning. Teachers responded to the following questions-
 1. To what extent has participation in *The Education Institute* improved your ability to develop an effective classroom management plan?
 2. To what extent has participation in *The Education Institute* improved your ability to connect with families?

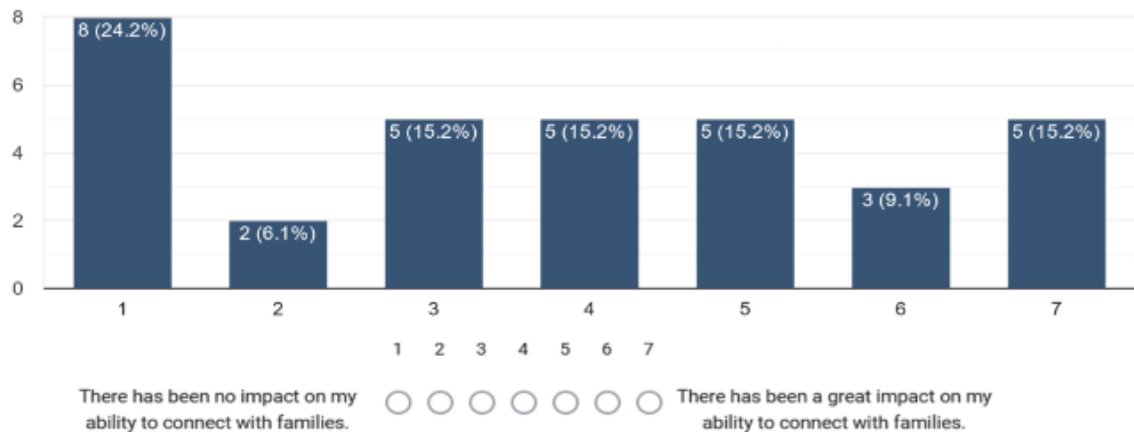
To what extent has participation in The Education Institute improved your ability to develop an effective classroom management plan?

33 responses



To what extent has participation in The Education Institute improved your ability to connect with families?

33 responses



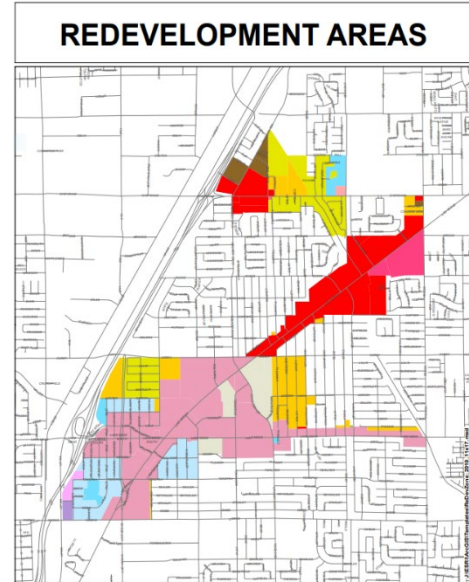
Project USDT-ARPA 12: Downtown Redevelopment Area Improvement

Funding amount: \$950,000.00

Project Expenditure Category: 2.31-Rehabilitation of Commercial Properties or Other Improvements

Project Overview

The North Las Vegas Downtown Redevelopment Area (DRA) was established in 1990 to focus on economic growth in the City's downtown, now designated as a federal Opportunity Zone. Over 68% of DRA residents are people of color, and the median household income is less than \$39,000. Less than 5% of residents have a Bachelor's degree. SLFRF funds will support the utility improvements to public use areas. The improvements made are identified as public use areas, the enhanced improvements will make all utilities services more efficient, which makes the North Las Vegas Downtown area safer, increases the land value within the area and helps attract additional private investments to be made to the Downtown area by the area being more aesthetic and appealing. The Utilities improvements made continue to serve the downtown area (along with serving residents and businesses) and benefit of the power moving underground is an overall benefit to the public. The improvements made does not change the access or public use of the power, yet enhances the reliability to better serve the public.



Use of Evidence

The goal of this project is to revitalize a distressed and disproportionately impacted area of the City to spur economic growth and job creation. This project does not qualify as an evidence-based intervention under the SLFRF definition.

Performance Report

This project is in the early stages of development. More detail on performance metrics will be included in future reporting cycles.

Downtown Redevelopment Area Improvement Fund

Outcomes	Outputs	Results
1. Revitalize a distressed area of the City with a high concentration of low-income and disproportionately impacted communities.	1.1 – Total dollars disbursed for utility improvements. 1.2 – Number of affected businesses.	1.1 - \$950,000 1.2 - 150 affected businesses.

Project USDT-ARPA 9: Small Business Connector – UNLV SBDC

Funding amount: \$893,762.08

Project Expenditure Category: 2.32-Business Incubators and Start-Up or Expansion Assistance

Project Overview

A partnership between the City, UNLV Small Business Development Center and EmployNV, the mission of the NLV Small Business Development Center is to promote entrepreneurship, small business growth and the North Las Vegas economy by providing guidance to small business owners through 1:1 advisory sessions, workshops and facilitating connections to resources. This developmental programming supports low-moderate income, women and minority entrepreneurs across the City with individual counseling from expert consultants, workshops tailored to new and experienced business owners, and technical assistance for completing loan applications and accessing affordable products for their businesses. Assistance is provided to both current and potential small business owners.

<https://www.cityofnorthlasvegas.com/business/small-business-connector>

Use of Evidence

The goal of this project is to stabilize the local economy by supporting new and existing small businesses. This project does not qualify as an evidence-based intervention under the SLFRF definition.

Performance Report

Outcomes	Outputs	Results
1. The SBC will provide technical assistance to small businesses impacted by the economic effects of COVID-19 to stabilize the local economy.	1.1 – Total number of businesses served by the suite of SBC services.	1.1 - 1,931
2. The SBC will provide assistance to new entrepreneurs, including those displaced from their traditional jobs by the economic effects of the pandemic.	2.1 – Total number of new businesses started through SBC assistance.	2.1 -248
3. Ensure equitable access to SBC resources.	3.1 – Total Number of MBE, WBE, and Veteran-Owned Businesses served by the SBC.	3.1 – MBE – 30, WBE – 27, and Veteran-Owned Businesses – 3.

4. Connect growing businesses with qualified employees.	4.1 – Number of EmployNV businesses served.	4.1 – 89
4. Employ people and create jobs.	5.1 – Number of jobs filled or created.	5.1 - 25

<https://www.reviewjournal.com/business/north-las-vegas-small-business-hub-booming-2562442/>





Project USDT-ARPA 14: CNLV Nonprofit Accelerator

Funding amount: \$257,120.00

Project Expenditure Category: 2.34-Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project Overview

The CNLV Nonprofit Accelerator Program is a three-pronged initiative focused on increasing the capacity of Southern Nevada’s nonprofit community to provide impactful programming for North Las Vegas residents. Developed in partnership with Nevada GrantLab, a first-of-its kind nonprofit dedicated to increasing federal assistance for Nevada-based community organizations, the program will include three initiatives at launch: Targeted Assistance, Long-term Capacity Building, and General Capacity Building. The goal is to help these nonprofits win grants to support recovery from the pandemic.

Nevada has always ranked low in receiving grant funding. Local non-profits, particularly those reliant on donor and foundation contributions have operating at reduced funding levels and need assistance in increasing capacity to gain grants.

Use of Evidence

The goal of this project is to develop the capacity of nonprofits serving disproportionately impacted populations to receive and manage external funding. This project does not qualify as an evidence-based intervention under the SLFRF definition.

Performance Report

Outcomes	Outputs	Results
<p>1. Increase the capacity of nonprofits serving low-income and disadvantaged populations in the City to develop, fund, and deliver impactful programming.</p>	<p>1.1 – Total number of nonprofits learning about program. 1.2 Total number of nonprofits receiving services. 1.3 – Total capacity building contact hours. 1.4 – Total hours of educational and professional support.</p>	<p>1.1- 150+ Organizations 1.2- 40+ Organizations 1.3 – 30.75 hours 1.4 – 1,700+ hours</p>
<p>2. Increase the total amount of resources supporting programming for targeted populations in North Las Vegas.</p>	<p>2.1 – Total amount of grant funding secured for participating nonprofits.</p>	<p>2.1 - \$8.5 million</p>



Project USDT-ARPA 13: NLVCares Community Non-Profit Grant Program

Funding amount: \$7,779,731.51

Project Expenditure Category: 2.34 - Assistance to Impacted Nonprofit Organizations

Project Overview

The City of North Las Vegas values the expertise of subject matter experts closest to the issues. In May 2022, nonprofit and community organizations were invited to submit funding applications for various projects. Over 150 applications requesting more than \$70M were received. Priority was given to projects aligning with the City's public input sessions: Education, Economic Development/Job Creation, Public Health, and Housing. The City included weighted scoring for evidence-based, innovative, and collaborative approaches. A panel of City leaders and community stakeholders scored submissions, and the City Council approved all final funding decisions. Each funded project will have an evaluation component to measure impact and progress toward goals.

Use of Evidence

The goal of this project is to fund various projects aligned to allowable Expenditure Categories in order to mitigate the effects of the pandemic on impacted and disproportionately impacted communities. This project does not qualify as an evidence-based intervention under the SLFRF definition.

Performance Report

Outcomes	Outputs	Results
1. Assist disadvantaged and disproportionately impacted populations with direct service programming in the areas of Education, Public Health, Job Creation/Economic Development, and Housing.	1.1 – Number of dollars allocated to each of the target areas.	Affordable Housing: \$1,500,000 Community Resources \$,128,693.50 Education: \$1,795,000 Veterans Services: \$1,604,377.90 Workforce Programs \$525,896.03 Youth Programs \$137,619.99

Subrecipient	Program Name	Results
<i>Baby's Bounty</i>	<i>Diaper Bank</i>	<i>14 Diaper Bank Events Held in North Las Vegas 700-800 families served at each event Attendance averaged 610 attendees per bank Demographics: 100% low-income families</i>
<i>Blind Center of Nevada</i> <i>Boys & Girls Club</i>	<i>Affordable Housing</i> <i>James Clubhouse Youth Tutoring & Coding</i>	<i>Architectural/Engineering Stated, to be complete by January 2024. Selecting a General Contractor Stated, to be complete by March 2024. Groundbreaking and Starting Construction Stated, to be complete by April 2024. Power Hour Tutoring attendees: 225 Tynker Coding Participants: 231 Tynker Coding Projects Completed: 381</i>



Subrecipient	Program Name	Results
		<i>Demographics: 96% minority clients</i>
<i>CORE</i>	<i>Middle School Wraparound</i>	<i>The 2023-24 school year is the first year CORE provided services at Swainston Middle School. Currently the 100 students enrolled include: -Race/Ethnicity: 50% Latinx, 27% Black, 8%Caucasian, 4% Asian, 2% Hawaiian/Pacific Islander, and 9% Other. -Gender: 46 Males, 53 Females, and 1 Non-Binary. The organization has completed its timeline milestones from 10/30/23-1/26/24, and are currently continuing their goals in identifying potential participants and creating curricula and committees.</i>
<i>Folded Flag Foundation</i>	<i>Gold Star Tuition Scholarships</i>	<i>Closed out.</i>
<i>Foundation for Positively Kids</i>	<i>Children's Mental Health</i>	<i>Closed out.</i>
<i>Forgotten Not Gone</i>	<i>Veteran Trike Brigade</i>	<i>Completed membership and badging system, tracking Veterans' time and trips/equipment. Trike Shop Buildout Stated Planned Completion Date: June 2024. Continued Events: Women's Warrior Rides, Craig Ranch Rides, Wednesday Night LV Rides, and Morning Outreach New Outreach Initiatives: Ladies Night Out & Men's Only Ride Demographics: 93.7% Veteran clients 87% NLV residents</i>
<i>Jobs For Nevada Graduates</i>	<i>Dropout Prevention</i>	<i>In school youth making academic progress = 102 youth Class of 2023 –8 out of 19 students secured employment and 15 out of 19 enrolled in post-secondary education. Demographics: 97% minority clients 8.7% increase in this year's cohorts' grades.</i>
<i>Nevada Diabetes Association</i>	<i>Emergency Medication</i>	<i>Grant Closure Stated, to be complete by April 2024. Continued progress towards Community Outreach engagement and events: 1. Participation in CNLV hosted health fairs and other community events. 2. Increase Program Promotion for citizens of the City of North Las Vegas.</i>
<i>The Just One Project</i>	<i>Farmers Market</i>	<i>32 Farmer's Markets in NLV Individuals Served: 3,610 Households Served: 934 Case management requests: 184 Case Referrals Given: 145</i>



Subrecipient	Program Name	Results
		<p><i>Demographics-</i> <i>Ethnicity: 38% Hispanic, 48% Non-Hispanic, and 14% Prefer not to Answer</i> <i>Race: 43% White, 2% Hispanic, 5% Asian, 2% Native Hawaiian/Pacific Islander, and 48% Black</i></p>
<i>Opportunity 180</i>	<i>NLV School Accelerator</i>	<p>October 2023-December 2023 -136 NLV citizens receiving prevocational soft skills training and work exposure experiences in intensive prevocational supportive programs -26 NLV citizens in Job Discovery Program, Entry, and Pathway to Work training programs. -34 additional people across the Las Vegas Valley participated in the prevocational training program at OV's NLV Campus location -Supported employment Job Coaching was provided to 16 NLV citizens who live, work, or train in the city of NLV.</p> <p>January 2024- March 2024 -130 NLV citizens receiving prevocational soft skills training and work exposure experiences in intensive prevocational supportive programs -25 NLV citizens in Job Discovery Program, Entry, and Pathway to Work training programs. -48 additional people across the Las Vegas Valley participated in the prevocational training program at OV's NLV Campus location -Supported employment Job Coaching was provided to 12 NLV citizens who live, work, or train in the city of NLV.</p>
<i>Opportunity Village</i>	<i>Workforce Services</i>	<p><i>167 citizens with intellectual and/or developmental disabilities received prevocational, employment training, and/or supported employment services totaling 42,461 hours of supports provided</i> <i>Most Recent Demographics: 100% clients with disabilities</i> <i>74% NLV residents</i></p>
<i>Three Square</i>	<i>Holiday Food</i>	<p><i>January 2024: Served 3,286 households and 5,432 individuals.</i> <i>February 2024: Served 2,540 households and 4,840 individuals</i> <i>March 2024: Served 1,941 households and 3,626 individuals.</i></p>





Project USDT-ARPA 22: Community Non-Profit

Funding amount: \$2,880,686

Project Expenditure Category: 2.34 – Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project Overview

An expansion of round 1 of the CNLV non-profit program will continue to serve residents in four target areas: Public Health, Education, Economic Development/Job Creation, and Housing.

All recipients were partnered with a technical assistance provider to ensure proper use of funds and have defined outcomes to measure success of the programs.

This round will be a rolling application to quickly re-obligate funds as other partners identify inability to use the awarded funds from Round 1. The City prioritized North Las Vegas Nonprofits, those serving North Las Vegas residents/businesses, and Non-profits with missions aligned to existing NLV priorities.

Use of Evidence

The goal of this project is to fund various projects aligned to allowable Expenditure Categories in order to mitigate the effects of the pandemic on impacted and disproportionately impacted communities. This project does not qualify as an evidence-based intervention under the SLFRF definition.

Performance Report

Outcomes	Outputs	Results
1. Strengthened capacity of local nonprofits to address community needs.	1.1 – Amount of funds disbursed to local nonprofits. 1.2 - Number of nonprofits receiving technical assistance.	1.1 – \$2,335,646.05 1.2 - 22

Subrecipient	Program Name	Results
100 Black Men	Youth Cooking & Finance	<p><i>January 2024-March 2024</i></p> <ul style="list-style-type: none"> - <i>For each month, 60 – 80 kids learned how to cook a healthy meal, providing food for each student to participate.</i> - <i>Class of 30 students from North Las Vegas junior high and high schools learned about checking accounts and savings accounts every Saturday morning (9:00am).</i>



Subrecipient	Program Name	Results
		<ul style="list-style-type: none"> - Class of 25 students from ages 10 to 18 learned about stock market, real estate and money market accounts every Saturday morning (10:00am). - Class of 20 male students from North Las Vegas area learned about personal development and survival skills for young black men every Saturday morning (10:00-12:00 am) <p>April 2024-June 2024</p> <ul style="list-style-type: none"> - For each month, 60 – 80 kids learned how to cook a healthy meal, providing food for each student to participate. - Class of 30 students from North Las Vegas junior high and high schools learned about credit cards, credit scores, interest rates and saving for a rainy day every Saturday morning (10:00am). - Class of 30 students learned about Career and Personal Development skills every Saturday morning (6:00-8:00 pm). - The Junior Investment Club, broken into five teams, had its Stock Messiahs place Top 5 in the country against 150 other 100 Black Men student teams in the Stock Market Game/Wells Fargo Junior Investment National Competition.
<i>Baby's Bounty</i>	<i>Diaper Bank Events</i>	<p>January 2024-March 2024</p> <ul style="list-style-type: none"> - 3 diaper banks (Martin Luther King Jr. Community Center) averaged around 610 attendees each - 3 diaper banks (Las Vegas Indian Center) averaged 268 attendees. - 3 community resource events resulted in a total of assisting an additional 519 families with diapers and wipes. - This timeframe provided diapering supplies to a total of 3,062 babies. <p>April 2024- June 2024</p>

Subrecipient	Program Name	Results
		<ul style="list-style-type: none"> - 3 diaper banks (Martin Luther King Jr. Community Center) averaged around 598 attendees each - 3 diaper banks (Las Vegas Indian Center) averaged 188 attendees. - 2 community resource events resulted in a total of assisting an additional 194 families with diapers and wipes. - This timeframe provided diapering supplies to a total of 2,347 babies.
Capability Health	Sephora Work Program	Retention rates and client satisfaction for the first-class ending February 16th continues to hold at 100%, 9 of 9 clients were successful in completing the program.
Communities In Schools	Legacy High School Support	<p>January 2024-March 2024</p> <ul style="list-style-type: none"> - 2.5 hours dedicated to providing academic support and an additional hour to equipping students with the skills and resources essential for their post-secondary endeavors. - Site Coordinators distributed over \$935 in basic need supplies to students which included things like - clothing, food, personal hygiene products, and school supplies. <p>April 2024- June 2024</p> <ul style="list-style-type: none"> - Provided services to 27 unduplicated CNLV case-managed students at Legacy HS. (Demographically, 67% of these students identified as Black or African American, 11% White, 22% as Two or more races, and 52% as Hispanic. Additionally, 59% reported living in a single-parent household. Furthermore, our Site) - Coordinators distributed \$636 worth of basic needs supplies, including clothing and hygiene items, to students in need.
Cristo Rey	Youth Work Study Program	After receiving an amendment to the original grant proposal, the organization will be purchasing 2 passenger vans next quarter
CPLC	Veteran Community Workshops	<p>January 2024-March 2024</p> <p>Attendee Ratings of Workshops</p> <ul style="list-style-type: none"> - Diabetes and Hypertension Workshop -Motivational Leadership Workshop



Subrecipient	Program Name	Results
		<ul style="list-style-type: none"> - 64% Response Rate (34 of 51 Attendees) -100% Very Satisfied and Satisfied with Workshops -79% attendees reported that as a result of the workshop they were somewhat to very confident they can use what was learned in the real world - Top Five Zip Codes Served: 89101, 89108, 89130, 89156, 89110 <p>April 2024-June 2024</p> <ul style="list-style-type: none"> -Focus on creating and maintaining greater collaboration between community partners, service providers, and community members. <p>250 participants within the program.</p>
<i>Dignity</i>	<i>Wellness on Wheels Van – St. Rose</i>	<i>Bus is still being built, including design and customization options– no quantitative data yet</i>
<i>Girls on the Run</i>	<i>Fitness & Education</i>	<i>Four teams of 71 girls (3rd-8th grade) within low-income sites, participating in team practices and running in 5k</i>
<i>Helping Hands</i>	<i>Home Repairs for Seniors</i>	<i>41 home repairs for seniors</i>
<i>Horses 4 Heroes</i>	<i>Farm Strong</i>	<p>January 2024- March 2024</p> <ul style="list-style-type: none"> - Hosted 25 Farm Strong activities for 880 local children, teens and young adults. - Field Trips (grades K-6): 12 - Day at The Ranch Camps for At-Risk Youth: 2 - No School Day Camps: 7 - Day at The Ranch Outings and Workshops: 1 Training, 3-day training: 3 - Met and worked with 880 students in grades K-5. <p>April 2024- June 2024</p> <ul style="list-style-type: none"> - Hosted 23 Farm Strong activities for 880 local children, teens and young adults. - Day at The Ranch Camps for At-Risk Youth: 38 kids - Summer Camps: 229 kids - School Field Trips:337 students - Day at The Ranch Outings and Mental Health & Wellness Workshops: 1 Trainings: 382 youth participants - Met and worked with 986 youth participants (ages 5-13)

Subrecipient	Program Name	Results
		Total: 1,866 youth attended horseback riding events
Immigrant Home Foundation	Spanish Mental Health Services	<p>January 2024-March 2024</p> <ul style="list-style-type: none"> - 10 immigrants completed 12 weeks of therapy. - 1 immigration evaluation was conducted and completed. <p>April 2024-June 2024</p> <ul style="list-style-type: none"> - 10 immigrants from first cycle and four additional immigrants were served. - 7 mental health immigration evaluations were conducted.
Iron Sharpens Iron	At-Risk Youth Mentoring	<p>January 2024-March 2024</p> <ul style="list-style-type: none"> - ISIM provided comprehensive services to around 85 additional youths - 60% of enrolled youth successfully completed the program and graduated, with 40% having perfect attendance. <p>April 2024-June 2024</p> <ul style="list-style-type: none"> - ISIM provided comprehensive services to around 92 additional youths - 75% of enrolled youth graduated. - <p>Total of 325 youth mentored</p>
Jobs for Nevada Graduates	Tutoring & Job Placement	<ul style="list-style-type: none"> -88 students in academic progress - 29 graduated students - 21 students in full time school/work
Lighthouse Charities	Immigrant Work/Desert Garden	<ul style="list-style-type: none"> -15 immigrants employed. - 1.827 people or 537 households fed with garden's produce.
LV Employment Project	Inmate Work Training Program	<ul style="list-style-type: none"> -11 participants from North Las Vegas enrolled in welding training, exceeding the initial goal. -7 participants completed and received their welding certifications. -4 participants are on track to graduate.
Make the Road Nevada	Hispanic Resources	<p>January 2024 – March 2024</p> <p>To (re)introduce MRNV and identify issues, the team:</p> <ul style="list-style-type: none"> - Knocked on 235 doors - Made 14,530 phone calls - Spoke directly to 3,042 North Las Vegas residents <p>April 2024 – June 2024</p>

Subrecipient	Program Name	Results
		<p>To understand the pressing issues facing our members and the broader community by conducting comprehensive surveys, the team:</p> <ul style="list-style-type: none"> - Knocked on 46,137 doors - Made 76,886 phone calls - Hosted 3 interactive workshops garnering a total of 54 participants
Nevada Diabetes Association	Emergency Medication	- The Nevada Diabetes Association provided direct assistance to thirty-three (33) individuals in need through the Medical Assistance Program to individuals residing within the City of North Las Vegas.
Public Education Foundation	High School Focus Program	<p>January 2024-June 2024</p> <ul style="list-style-type: none"> - PEF Volunteer and Events Coordinator recruited 529 volunteers for scholarship review. -270 staff and community volunteers reviewed and scored more than 14,000 scholarship applications. <p>981 students taught financial literacy</p>
Puentes	Rental Assistance	<ul style="list-style-type: none"> -Field operations increased to 43 events within North Las Vegas during the reporting period. -Total impressions, that is, individuals who attended events, including the popular Broadacres venue, were estimated at 181,635, approximately the same as the prior figure. - 459 cases managed/services offered
Shade Tree	Mobile DV Crisis Response	The four Crisis Response Advocates intends to continue to offer in-person services to victims who go to an emergency room or encounter law enforcement 24 hours per day and 365 days per year. These Advocates will aid with emergency temporary restraining orders and family-specific services such as childcare or school enrollment. The Crisis Advocates will also aid victims throughout the shelter intake processes with a trauma-informed focus, to ensure a smooth transition during their time of crisis. The Shade Tree will continue to monitor these services for one year.
Silver State Education	Skyrocket Students to Success	<ul style="list-style-type: none"> -491 teachers involved - 227 North Las Vegas teachers completed the course in Successful Strategies in Teaching English Language Arts.

Subrecipient	Program Name	Results
		<p>-91 North Las Vegas teachers completed the course in <i>Ensure Sense Making and Success in Math and Life with a Rich Problem Culture</i></p> <p>-Thirteen high school students volunteered to tutor elementary students at Lincoln Elementary</p>
<i>Three Square</i>	<i>Food pantry</i>	<p>-20,298 individuals provided food and 6,647 households were served.</p> <p>-In May, a total of 40,778 pounds of food were given to 9 North Las Vegas agency partners who distributed them to North Las Vegas's residents with food insecurities.</p>



[Project USDT-ARPA 8: Veteran's and Community Resource Center](#)

Funding amount: \$1,445,101.00

Project Expenditure Category: 2.37-Economic Impact Assistance: Other

Project Overview

North Las Vegas is home to Nellis Air Force Base and its more than 40,000 active and retired military and family members. On May 17, 2022, the City broke ground on its new Veteran's and Community Resource Center (VRC). Located adjacent to the Sky View Recreational Center and less than a mile from the region's largest VA hospital, the VRC provides a variety of resources to both retired and active military and is the first in Nevada to be established and run by a City government.

In 2024, the Veterans and Community Resource Center continues to be a pivotal institution in supporting Veterans. The services provided from July 1, 2023, through June 30, 2024, to Veterans and their families, highlight the center's commitment to addressing the multifaceted challenges faced by Veterans;

- **Mental Health and Wellness:** the center offers counseling, therapy sessions, support groups, and wellness programs, focusing on addressing PTSD, anxiety, depression, and other mental health challenges. Their wellness programs also include activities that promote physical health and stress management.
- **Housing:** The center also assists veterans in obtaining affordable housing options, supports homeless veterans in securing both temporary and permanent housing, and collaborates with housing authorities and nonprofits to ensure housing stability.
- **Employment:** they provide job placement services, resume building, and interview preparation, along with partnering with local businesses to create employment opportunities and offering vocational training and career counseling.
- **Education:** the center guides veterans on accessing GI Bill benefits and other educational funding, offers tutoring and academic support, and conducts workshops on educational opportunities and career advancement.
- **Financials:** the center provides counseling to help manage debt, budgeting, and financial planning, holds workshops on financial literacy and savings, and assists with accessing financial aid and veteran-specific financial programs.
- **Legal matters:** They offer legal aid for issues such as veterans' benefits claims, family law, and housing disputes, provide access to pro bono legal services and referrals to specialized attorneys, and conduct workshops on understanding legal rights and navigating the legal system.

This ongoing dedication to mental health, housing, employment, education, financial stability, and legal support is essential for the successful reintegration of Veterans into civilian life.

<https://www.cityofnorthlasvegas.com/residents/veterans-and-community-resource-center?locale=en>

Use of Evidence

The goal of this project is to reduce the service gap for veterans in the region.

<https://ncoa.org/article/tip-sheet-engaging-veterans-evidence-based-programs>

Performance Report

Outcomes	Outputs	Results
1. Provide high-quality services and referrals to retired and active military members and their families.	1.1 – Number of veterans receiving services through the VRC.	837

<https://www.8newsnow.com/news/local-news/north-las-vegas-veterans-and-community-resource-center-plans-to-expand/>



[Project USDT-ARPA 17: Dolores Huerta Community Resource Center](#)

Funding amount: \$1,747,300.00

Project Expenditure Category: 6.1-Revenue Recovery

Project Overview

The Dolores Huerta Resource Center aims to be the first facility of its kind in Nevada, operated by the City and supported by service providers from across the Las Vegas Valley, providing a welcoming and inclusive one-stop-shop for residents to access a wide variety of services and programs. All resources and information will be offered in both English and Spanish. Through the Dolores Huerta Resource Center, the City and its service providers will offer resources centered around education, financial wellbeing, health and wellness, legal services, job training, technology, and art, culture and recreation.

Currently, the structure for the Dolores Huerta Resource Center’s construction is in development but its mission has been extended to the community, notably through the CPLC-NV (Chicanos Por La Causa). The organization’s Knowledge is Power – Si Se Puede project provides interactive workshops (offered in English and Spanish) in areas of housing, workforce development, health and wellness, education, arts & culture, and civic engagement.

<https://silverstatetimes.com/stories/630468860-city-of-north-las-vegas-announces-plans-for-first-of-its-kind-community-resource-center>

<https://cplcnevada.org/>

Use of Evidence

The goal of this project is to reduce the service gap and community involvement gap for our Hispanic residents.

<https://www.ncbi.nlm.nih.gov/pmc/articles/PMC8057412/>

<https://www.mayo.edu/research/centers-programs/center-for-health-equity-community-engagement-research/community-engagement/engagement-strategies/engaging-hispanic-latinx-populations>

Performance Report

Outcomes	Outputs	Results
<p>1. Provide resources offered in English and Spanish to North Las Vegas residents.</p>	<p>1.1 – Completed construction of the Hispanic and Community Resource Center.</p> <p>1.2 – Attendee Ratings of Workshops (January 1 – March 31):</p> <ul style="list-style-type: none"> - Diabetes and Hypertension Workshop -Motivational Leadership Workshop 	<p>1.1 Pending.</p> <p>1.2</p> <ul style="list-style-type: none"> -64% Response Rate (34 of 51 Attendees) -100% Very Satisfied and Satisfied with Workshops -79% attendees reported that as a result of the workshop they were somewhat to very

		<p>confident they can use what was learned in the real world</p> <ul style="list-style-type: none">- Top Five Zip Codes Served: 89101, 89108, 89130, 89156, 89110
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Project USDT-ARPA 2: Small Business Connector - Revolving Loan Program

Funding amount: \$878,250.00

Project Expenditure Category: 6.1-Provision of Government Services

Project Overview

The INVESTNLV revolving loan program provides low interest loans of up to \$45,000 to small businesses located in and/or serving the City of North Las Vegas. Proceeds from loan interest are reinvested into the program to provide additional capital, perpetuating the program and increasing its impact. The small business community in Southern NV was devastated by the impact of COVID: forced closures, limited capacity mandates, required and unplanned PPE and space modification costs, supply chain problems, worker shortages, and labor lost to sickness are just a few. At the same time, many of our region's workers - especially in the hospitality sector - saw their jobs disappear. The Connector helps both existing businesses and newfound entrepreneurs shore up our local economy.



The Connector has three components, all based in City Hall: The UNLV SBDC office provides general technical assistance to small businesses and individuals looking to start a small business; EmployNV primarily provides workforce development and placement services to existing and emerging small businesses; and Access Community Capital manages the INVESTNLV Revolving Loan Fund, which is capitalized at \$2M and provides low interest loans to small businesses to help them launch and/or expand.

Required technical assistance is baked-in to underwriting for the loans, increasing risk mitigation and providing the support needed for new and emerging businesses to succeed in their launch and growth. Notably, this project closed on June 30, 2024.

<https://accesscdfi.com/investnorthlasvegas>

Use of Evidence

The goal of INVESTNLV is to provide much needed capital for small businesses impacted by the pandemic to stabilize and/or grow their operation. This project does not qualify as an evidence-based intervention under the SLFRF definition.

Performance Report

Outcomes	Outputs	Results
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North Las Vegas Recovery Plan 2024
State & Local Fiscal Recovery Funds



<p>1. The INVESTNLV Revolving Loan Program will responsibly provide capital to small businesses in North Las Vegas to provide operational continuity and growth.</p>	<p>1.1 – Total dollars loaned. 1.2 – Total number of loans in late/default status.</p>	<p>1.1 - \$541,450 1.2 - 10</p>
<p>2. Ensure equitable access to SBC resources.</p>	<p>2.1 – Number of MBE, WBE, and Veteran-Owned Businesses served.</p>	<p>2.1 - MBE -827, WBE – 799, Veteran-Owned Businesses served – 50.</p>

Project USDT-ARPA 4: Fire Station 51 Design

Funding amount: \$900,000.00

Project Expenditure Category: 6.1-Provision of Government Services

Project Overview

Fire Station 51, opened in 1973, and is the oldest active fire station in the region. It houses four units: Battalion Chief, Engine, Rescue (ambulance), and a Squad, staffed with at least nine personnel each day. The station has many mechanical and electrical issues, plumbing problems, and lacks modern energy efficiency, leading to high operational costs. The pandemic required additional protocols and the fire department conducted testing for the City. The existing building does not meet current code, and was inadequate for the type of response needed for the pandemic.



Station 51 serves a busy Fire/EMS response area with a racially diverse and low-income population, including the highest concentration of homeless individuals in the city. These residents often lack proper healthcare, leading to more emergency calls. The building has been assessed, and the best solution is to demolish it and build a new one; SLFRF funding will be used to design the new station in accordance to safety codes.

Use of Evidence

The goal of INVESTNLV is to provide effective and efficient EMS and Fire services for the Station 51 service area. This project does not qualify as an evidence-based intervention under the SLFRF definition.

Performance Report

Outcomes	Outputs	Results
1. Provide effective and efficient EMS and Fire services to the Fire Station 51 service area.	1.1 – Completion of Fire Station 51 architecture and design plans.	1.1 Pending, design complete. Plans are being evaluated and will soon be prepared to go out to bid.

[Project USDT-ARPA 11: Police Command Renovation](#)

Funding amount: \$113,233,35

Project Expenditure Category: 6.1-Provision of Government Services

Project Overview

The current office space dedicated to the North Las Vegas Police Department in City Hall will be renovated to allow for the growth of the department to hire additional staff to address more than 100 current vacancies. Space will be provided for positions that include a Talent Acquisition Partner, Crime Analysis Manager, Body Worn Camera Officer, Internal Affairs Sergeant, and multiple Background Investigators.



It was necessary for additional police officers to be hired to meet the needs of the city. The current building layout does not have sufficient space for the new personnel. The existing office will be remodeled to allow for more officers to be co-located. These positions are necessary to both adequately protect North Las Vegas residents and increase department accountability. This project closed on January 18, 2024.

Use of Evidence

The goal of this project is to increase public safety through the hiring of key positions. This project does not qualify as an evidence-based intervention under the SLFRF definition.

Performance Report

Outcomes	Outputs	Results
1. Increase public safety through the hiring of key NLVPD positions.	1.1 – Number of new offices created. 1.2 – Number of new offices currently occupied.	1.1 Six new offices created. 1.2 Four new offices currently occupied.



Project USDT-ARPA 21: Childcare/ School Incubator

Funding amount: \$7,500,000

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview

The City of North Las Vegas utilized ARPA money to purchase a building at 375 Centennial Parkway. Recently, the City has acquired a 22,000 square foot building to house a charter school incubator, which will help attract top charter school startups, and provide child care services to public safety personnel as a benefit to retain and recruit police officers.

There is not enough childcare in Nevada. The Governor’s Office of Workforce Innovation reports Nevada as a childcare desert. Additionally, there is not enough infrastructure or childcare workers. Notably, on September 30, 2023, federal emergency childcare benefits stopped.

Parents in Nevada, especially in North Las Vegas, struggle to find childcare. City employees, like first responders, have extra challenges with daycare due to long and unexpected work hours in Swing Shifts. The police department has many vacant positions, possibly because of the lack of childcare.

The new Daycare and Youth Learning Center will help City employees provide critical services like police, fire, water, and wastewater while also offering educational services to the public. The project closed on March 7, 2024.

Use of Evidence

The goal of this project is to improve educational outcomes for children and workplace accessibility for City employees. This project does not qualify as an evidence-based intervention under the SLFRF definition.

Performance Report

Outcomes	Outputs	Results
1. Increased availability of affordable childcare in North Las Vegas.	1.1 Purchase of 375 Centennial Building. 1. 2 - Number of City employees utilizing the childcare services. 1.3 Number of educational programs and activities offered.	1.1 – Completed. 1.2 - Survey Sent to City Staff. 1.3 – Bid for providers.



Project USDT-ARPA 5: Oracle PnG Upgrades

Funding amount: \$159,640.00

Project Expenditure Category: 7.1-Administrative Expenses

Project Overview

SLFRF funding has been utilized to update the City’s financial management system and increase functionality related to financial tracking and reporting related to grants. These updates will allow the City to effectively manage and report on SLFRF funding and ensure all compliance requirements are met. Improvements include modules for reconciliation with the general ledger, subaward expense tracking, monthly cost reconciliation reporting, tracking indirect costs, and streamlining expenditure reporting. The project was completed, and closed officially on September 25, 2023.

Use of Evidence

The goal of this project is to ensure effective stewardship of SLFRF and other federal assistance. This project does not qualify as an evidence-based intervention under the SLFRF definition.

Performance Report

The City worked with a vendor to enhance Oracle functionality. Completed upgrades include: A new Accounts Payable reconciliation report, a customizable expenditure report, and a workflow for grant related expense approvals, automated indirect cost charges, an Accounts Receivable reconciliation report. The project is now complete.

Outcomes	Outputs	Results
1. The City’s financial system will be able to effectively track and manage SLFRF and other federal grant funding and support various compliance requirements.	1.1 – Launch of various new functionalities. 1.2 – Number of audit findings related to SLFRF funding.	1.1 - Complete 1.2 - No audit findings related to SLFRF funding.



PENDING: Future Revenue Replacement Projects

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

City leadership has been working closely with staff, residents, community stakeholders, and experts to identify enhancements and additions to essential City services that are necessary to achieve an equitable and effective recovery. These projects will also be aligned with results of various public input forums to determine which investments best fit into the strategic framework of North Las Vegas' Recovery Plan and can be supported with SLFRF funding. While evaluation of potential projects is still occurring, a sampling of the types of projects that could be funded from this allocation include:

- Investing in public-safety personnel time is essential for the well-being and security of our community. By allocating funds to support our police, fire, and emergency services, we can ensure that these critical services are adequately staffed and resourced, thus improving response times and the overall safety of our city.
- Funding for the city fleet, which includes vehicles used for various municipal services, notably emergency services, is necessary to maintain to meet the increasing community demands. Reliable and well-maintained city vehicles are crucial for the efficient delivery of public services, ranging from waste collection to road maintenance to public health, thereby enhancing the overall quality of life for our residents.
- Obtaining Street Sweeps is crucial for maintaining the cleanliness and aesthetic appeal of our city's public spaces. Effective street sweeping not only enhances the visual appeal of our neighborhoods but also reduces pollution and improves air quality, contributing to a healthier environment for all residents.

Use of Evidence

It is unknown if any evidence-based interventions will be utilized within the provision of government services.

Performance Report

This project is in the early stages of development. More detail on performance metrics will be included in future reporting cycles.

