



City of Atlanta **Recovery Plan Performance Report**

State and Local Fiscal Recovery Funds

Period Covered: July 1, 2021 – June 30, 2025



City of Atlanta
Recovery Plan Performance 2025 Report

Table of Contents

Executive Summary..... 2

Uses of Funds..... 3

Promoting Equitable Outcomes 3

Community Engagement..... 4

Labor Practices 4

Use of Evidence 4

Performance Report 5

ARPA Program Lifecycle 6

Program Updates 7

Project Inventory 24

Summary 35



Executive Summary

The City of Atlanta's Recovery Plan Performance Report provides insight into the City's COVID-19 pandemic response efforts from 2021 to June 30, 2025. The 2025 Recovery Plan Report outlines the City of Atlanta's initiatives to 1) promote a response to the pandemic and economic recovery, 2) report key outcomes for initiatives identified in the 2021 Recovery Plan Report, 3) report progress to date on these outcomes, and 4) describe any challenges or opportunities identified during the reporting period of July 1, 2021 – June 30, 2025.

The federal government awarded the City of Atlanta \$170,928,821 in Coronavirus State and Local Fiscal Recovery Funds (SLFRF) under the American Rescue Plan Act of 2021 (ARPA). The City of Atlanta developed recovery planning initiatives that meet specific U.S. Department of Treasury key objectives. The funding amount was received in two tranches of \$85,464,410.50. The first tranche was received on May 22, 2021, and the second tranche was received on June 9, 2022.

The City of Atlanta's key objective is to use these funds to address the health, safety and welfare of City employees and residents, as well as support small businesses and non-profits that have faced inherent challenges due to the COVID-19 pandemic. The City of Atlanta focused on the following initiatives for the Coronavirus State and Local Fiscal Recovery Funds (SLFRF):

1. Continuing core City of Atlanta services;
2. Responding to the continued COVID-19 emergency;
3. Investing to address the economic effects on the community; and
4. Complimenting other funds.

The City of Atlanta's strategy is to aid in the economic recovery and help mitigate the impact of the pandemic by developing and implementing a wide range of program specific services while addressing the needs of the program beneficiaries. Several programs identified in the City of Atlanta's 2021 Recovery Plan have been successfully initiated or launched. In addition, as part of this ongoing commitment, the City of Atlanta continues to utilize remaining funds from the initial \$170,928,821 received through the American Rescue Plan Act of 2021. The City approved a listing of ARPA eligible programs which support the recovery initiatives and will provide a positive impact to the City residents and businesses. Through June 30, 2025, the City of Atlanta has obligated \$93,928,821.00 excluding \$77,000,000.00 in revenue reduction and expended \$87,661,464.76 excluding \$77,000,000.00 in revenue reduction of the SLFRF received. The guidelines required Obligations must be incurred by December 31, 2024, and fully expended by December 31, 2026. As of the date of this filing, the remaining ARPA dollars to be spent are \$6,267,356.23.

The City of Atlanta's SLFRF Program is administered by various departments throughout the City serving as internal leads. The City of Atlanta Department of Finance through the Office of Enterprise Risk Management provides direct oversight of the program compliance on behalf of the City. The City of Atlanta has engaged the services of a federal grants management consulting firm to help supplement staff, assist the City in the program management and implementation of SLFRF Program-funded activities, and help ensure regulatory eligibility and compliance.



Uses of Funds

The use of ARPA funding will ensure that the city has the resources it needs to respond to the pandemic. To help shape an equitable and strong COVID-19 recovery, the City of Atlanta's intended use of the SLFRF and program specific needs and expenditure categories, to the extent they apply, are described in this section. The City of Atlanta will distribute funding for allowable uses under the Expenditure Categories (EC) listed for the SLFRF American Rescue Plan. As indicated in the executive summary, from the date of award to June 30, 2025, \$93,928,821.00 of SLFR funds have been obligated. The Expenditure Categories (EC) listed below are used to categorize each project. Specific project information is outlined in the Project Inventory section of this report. The breakdown by expenditure category is as follows

Expenditure Category	Type	Total Aggregate Obligations 06.30.22	Total Aggregate Obligations 06.30.23	Total Aggregate Obligations 06.30.24	Total Aggregate Obligations 06.30.25	Total Aggregate Expenditures 06.30.22	Total Aggregate Expenditures 06.30.23	Total Aggregate Expenditures 06.30.24	Total Aggregate Expenditures 06.30.25
EC 1	Public Health	\$346,608.00	\$3,567,460.94	\$17,298,576.25	\$16,973,469.05	\$162,989.58	\$14,641,702.16	\$9,696,984.05	\$13,850,344.17
EC 2	Negative Economic Impacts	\$14,020,750.00	\$27,226,652.06	\$45,398,134.66	\$46,052,829.25	\$4,460,944.42	\$34,680,228.06	\$41,639,900.76	\$45,295,805.89
EC 4	Premium Pay	\$4,460,944.42	\$14,362,200.00	\$14,362,200.00	\$14,133,200.00	\$4,460,944.42	\$14,362,200.00	\$14,362,200.00	\$14,133,200.00
EC 7	Administrative	\$1,961,396.98	\$4,373,796.62	\$7,951,393.92	\$16,769,322.70	\$1,638,576.89	\$6,615,521.37	\$6,315,620.81	\$14,382,114.70
TOTAL		\$20,789,699.40	\$49,530,109.62	\$85,010,304.83	\$93,928,821.00	\$19,578,760.89	\$70,299,651.59	\$72,014,705.62	\$87,661,464.76

In addition to the expenditure categories above, the City of Atlanta allocated \$77,000,000.00 toward Revenue Replacement. These funds were used to compensate for the loss in revenue that the City of Atlanta experienced because of the pandemic. The Revenue Replacement funds are essential in allowing the City to continue providing the level of service its residents and businesses are accustomed to requiring revenue increase through other means.

Promoting Equitable Outcomes

The City of Atlanta is aware of the challenges created in certain communities because of COVID-19. The programs are designed to promote equitable outcomes, advance racial equity and support for underserved communities and vulnerable populations, particularly those communities within social vulnerability tracts.



The City of Atlanta has distributed SLFRF funds in a fair and equitable manner with a focus on serving disproportionately impacted communities affected by COVID-19. Projects are designed to provide the most assistance to those most in need. The City of Atlanta has already initiated or implemented several programs that are designed to ensure an equitable and transparent distribution of SLFRF funds for promoting a responsible recovery. These programs impact, both the young and elderly, as well as the economically disadvantaged.

Community Engagement

The City of Atlanta understands that community engagement is necessary to achieve the ARPA program funded goals. Through the planning and implementation of community outreach initiatives the City continuously seeks to leverage the work of community organizations who have surveyed and engaged their communities.

The City of Atlanta is staffed with resources from the Office of the Mayor and other departments. The City staff focuses on developing initiatives and communication with community-based organizations that can engage supporters, beneficiaries, institutions, and organizations as well as raise awareness of the SLFRF program funded services. Community engagement assists both the internal and external stakeholders and develop relationships within the community so that the target populations stay informed of the available COVID-19 relief services and how to access them.

Labor Practices

The City of Atlanta will ensure that as projects are selected to utilize SLFRF funds, all procurement contracts are consistent with the procurement standards defined in the Uniform Guidance (UG) at 2 CRF 200.317 through 2 CRF 200.327, as applicable, as well as the City's procurement policies. The City of Atlanta does not have any infrastructure projects or capital expenditure outlined. However, if a project is selected for funding, the City will detail how that project will use strong labor standards to promote the effective and efficient delivery of high-quality infrastructure projects while also supporting economic recovery efforts through employment opportunities.

Use of Evidence

The City of Atlanta is not currently incorporating evidence-based interventions into its use of SLFRF [funding](#). The ARPA funded programs are evaluated through comprehensive program evaluations; therefore, exempting the City of Atlanta from reporting on evidence-based interventions.



Randomized evaluations are used to measure each program's impacts and outcomes; however, the program specific evaluation plans are finalized prior to each program's execution. Once the data collection methods are affirmed, the evaluated key research questions help disaggregate data and inform judgements about the program's efficacy, make improvements when necessary, and examine the observable impact (outcomes) to the target population.

Performance Report

Prior to each SLFRF project implementation, the City of Atlanta program administrators/project leads collaborate to develop the performance management plan and performance indicators as appropriate. The city will track key metrics for each SLFRF funded project and use the data to effectively monitor project compliance and report performance. As data is collected, outcomes will be evaluated to determine if project activities are aligned with established objectives to ensure the effective and efficient use of federal funds.

As of June 30, 2025, the SLFRF portfolio for the City of Atlanta consists of 44 programs. Of the 44 programs, 43% are in execution, and 57% are complete. Twenty-four (24) require unique KPI's and performance standards to be tracked. Those programs are either underway or complete and include KPI's or performance measures in subrecipient agreements or internal scope of works to be tracked and documented through monthly monitoring. The city will report both key performance indicators and progress-to-date for mandatory performance indicators required by Treasury and specific to an expenditure category. Data outcomes will be included in the next report.



ARPA Program Lifecycle

CoA Tas	ARPA Federal Task Numbe	Task Name	Expenditure Category	Internal Program Administrator	KPI Tracke	On Targ	Planning Phase	Contracting Phase	Execution Phase	Closeout Pha
210.1	210.1	City Response to COVID-19 Emergency - IT (Cell Tower, Middleware)	7-Administrative	LeRoi Pruitt	N/A	Y				
210.2	210.2	City Response to COVID-19 Emergency - Procurement	7-Administrative	Tapika Howard	N/A	Y				
300.1	300.1	City Response to COVID-19 Emergency - Public Facility Measures	1-Public Health	Tiffany Burden	Y	Y				
400.1	400.1	City Response to COVID-19 Emergency - Public Safety	1-Public Health	Yolonda Paschall	Y	Y				
400.2	400.2	City Response to COVID-19 Emergency - Violence Prevention	1-Public Health	Angela Smith/LaChandra Burks	Y	Y				
410.1	410.1	Operation Shield and the VIC	1-Public Health	Yolonda Paschall	Y	Y				
410.2	410.2	Violence Prevention	1-Public Health	Angela Smith/Marcus Walker	Y	Y				
410.3	410.3	Pre-Arrest Diversion Expansion	1-Public Health	Benjamin McCarty	Y	Y				
410.4	410.4	Pre-Arrest Diversion Center	1-Public Health	Benjamin McCarty	Y	Y				
410.7	410.7	Public Safety Workforce Housing	2-Negative Economic Impacts	LaChandra Burks	N	Y				
500.1	500.1	City Response to COVID-19 Emergency - Program Monitoring	7-Administrative	Jerry L. De Loach	N/A	Y				
510.1	510.1	Program Monitoring	7-Administrative	Jerry L. De Loach	N/A	Y				
600.1	600.1	Address Economic Effects - Affordable Housing	2-Negative Economic Impacts		N	Y				
610.1	610.1	Affordable Housing - Weatherization	2-Negative Economic Impacts	Chandra Farley	N	Y				
610.3	610.3	Food Insecurity	2-Negative Economic Impacts	John o. baiyewu	Y	Y				
610.7	610.7	Emergency Rental Assistance Admin	7-Administrative	LaChandra Burks	N/A	Y				
610.9	610.9	Early Education Pipeline	2-Negative Economic Impacts	Janean Lewis	Y	Y				
600.3.1	600.3.2	Address Economic Effects - Food Insecurity (Agriculture)	2-Negative Economic Impacts	John o. baiyewu	Y	Y				
610.5	610.5	Youth Engagement and Employment (FY25)	2-Negative Economic Impacts	Theresa Austin-Gibbons	Y	Y				
100.1	100.1	Government Services Affected by Revenue Reduction	6-Revenue Replacement	Fumananya Johnson	N/A	Y				
110.1	110.1	Government Services Affected by Revenue Reduction	6-Revenue Replacement	Fumananya Johnson	N/A	Y				
200.1	200.1	City Response to COVID-19 Emergency - IT	7-Administrative	Leroi Pruitt	N/A	Y				
200.2	200.2.1	City Response to COVID-19 Emergency - Procurement (Acquisition Operations Spec)	7-Administrative	Kevin Floyd	N/A	Y				
210.3	210.3	City Response to COVID-19 Emergency - Grants	7-Administrative	Deborah Lonon	N/A	Y				
310.1	310.1	Public Facility Measures	1-Public Health	Tiffany Burden	N	Y				
410.5	410.5	Nightlife	1-Public Health	Tanika Jackson	N	Y				
410.6	410.6	APD and Fire Sworn Retention Bonus	4-Premium Pay	Yolonda Paschall	N/A	Y				
510.2	510.2	Outreach	7-Administrative	LaChandra Burks	N/A	Y				
600.2.1	600.2.1	Address Economic Effects - Small Business and Non-Profits (Elevate Atlanta)	2-Negative Economic Impacts	Camille Love	Y	Y				
600.2.2	600.2.2	Address Economic Effects - Small Business and Non-Profits (Resurgence II)	2-Negative Economic Impacts	Eloisa Klementich/LaChandra Burks	Y	Y				
600.3	600.3.1	Address Economic Effects - Food Insecurity (Food Delivery)	2-Negative Economic Impacts	Meredith Steinmetz-Rodriguez	Y	Y				
600.4	600.4	Address Economic Effects - Workforce Development	2-Negative Economic Impacts	LaChandra Burks	Y	Y				
600.5	600.5.1	Address Economic Effects - Youth Engagement and Employment (Debit Card)	2-Negative Economic Impacts	Janean Lewis	Y	Y				
610.2	610.2	Small Business & Non-Profits	2-Negative Economic Impacts	LaChandra Burks/Eloisa Klementich	Y	Y				
610.3	610.3	Address Economic Effects - Food Insecurity (Food Delivery)	2-Negative Economic Impacts	Meredith Steinmetz-Rodriguez	Y	Y				
610.4	610.4	Workforce Development - Operation Clean Sweep	2-Negative Economic Impacts	LaChandra Burks/Eloisa Klementich	N	Y				
610.5	610.5	Youth Engagement and Employment (FY22, FY23, FY24)	2-Negative Economic Impacts	Theresa Austin-Gibbons	Y	Y				
610.6	610.6	Homelessness Assistance and Support Services	2-Negative Economic Impacts	LaChandra Burks	Y	Y				
610.8	610.8	Youth Serving Organization Grants	2-Negative Economic Impacts	Janean Lewis	Y	Y				
800	800	Indirect Cost	7-Administrative	NA	N/A	Y				
810	810	Indirect Cost	7-Administrative	NA	N/A	Y				
900	900	T2 Premium Pay for Frontline Workers	4-Premium Pay	Jason Ingram	N/A	Y				
600.1.2	600.1.2	Address Economic Effects - Affordable Housing (Forest Cove)	2-Negative Economic Impacts	LaChandra Burks	Y	Y				
600.5.1	600.5.2	Address Economic Effects - Youth Engagement and Employment	2-Negative Economic Impacts	Theresa Austin-Gibbons	Y	Y				
610.1.2	610.1.2	Forest Cove Relocation	2-Negative Economic Impacts	Chatiqua Ellison/Joshua Foster	Y	Y				



Program Updates

Task 610.6 – Homelessness Assistance and Support Services

Goal & Purpose

LIFT 2.0 is a city-wide campaign to successfully house 1500 households experiencing unsheltered homelessness. The project utilizes the services of multiple street outreach services providers to work with unsheltered clients to move into rapid rehousing units (RRH) around the Atlanta metro area. Case managers work with clients to obtain necessary identifying documents and match the RRH units acquired by the unit acquisition partner.

Outreach focus areas have varied throughout the project based on priorities established by the City of Atlanta government and Partners for HOME. The focus as of March 2024 is on encampments located under or around bridges.

At times throughout the project, congregate options have been available to temporarily house clients while they work on document readiness and RRH applications, such as the Decatur Motel 6 (2022-2023) or the Gateway Bridge Shelter (2024).

Upon applying and being approved for a RRH unit, case managers will prepare clients for move-in. Move-in steps include payments for deposits, rent, and utilities, ordering furniture and amenities, and other steps such as obtaining renter's insurance, so clients are able to live successfully in their RRH unit.

Once clients are successfully moved in, they receive RRH case management. Most clients stay with the same provider from their outreach services, but others may switch providers at the point of move-in.

Case management and rent/utilities assistance will be provided to the client for the full term of their initial 12-month lease. During the lease term, case management will work on ensuring a successful exit for the client. Most successful exits result in the client housing through self-sufficiency, a voucher, or a permanent supportive housing (PSH) program.

Timeline

LIFT 2.0 launched in the summer of 2022 with a goal to house 1,500 households by December 31, 2024. With investments from private, City and State departments, the initiative launched in the summer of 2022 and is currently underway in the City of Atlanta.



Outcome

As of July 22, 2025, through our various partnerships at the local, state and community level, Partners for HOME has housed 1850 chronic or unsheltered households through the LIFT 2.0 campaign.

Quantify the Number of Recipients who Received Assistance

These ARPA funds were used to provide the following services:

- Emergency non-congregant shelter for 106 individuals for 60 days.
- Up to 10 months of rental and/or utility assistance for 477 individuals.

Task 600.3.2/610.3 – Food Insecurity

Overview

The Mayor's Office of Sustainability and Resilience, Urban Agriculture and Food Systems Team (UAFS Team) works with food-focused organizations, businesses, farmers, consumers, and resident neighbors with the synergetic vision of a more connected, resilient, equitable, inclusive, just, and accessible local food system. the UAFS Team focuses on policies, plans, and targets across the local food system phases of Production, Processing, Aggregation & Distribution, Retail and Consumption, Recovery & Redistribution, and Recycling and Composting.

Goal/ Purpose of Program

Since 2022, American Rescue Plan Act funding has supported Mayor's Office of Sustainability and Resilience, Urban Agriculture and Food Systems Team (UAFS Team) in expanding current and new opportunities to address Food Insecurity and Agriculture that was exacerbated by the COVID-19 pandemic and that has continued to have a direct impact on the health and well-being of Atlanta residents, businesses, and visitors. These funds were used to support city-wide food security and agriculture production, community food distribution delivery, program strategy and development, citywide urban agriculture and food system planning, various physical and social infrastructure activities on city-owned urban agriculture sites to strengthen food production, and city-wide community access and education. the UAFS Team deployed resources in the following Program Areas; all are eligible under the American Rescue Plan Act:

- Establishing a Food Systems Council
- Developing a City of Atlanta Urban Agriculture and Food Systems Strategy
- Business Operations funding to community led and centered food distribution efforts
- Business Operations funding for local food producers (farmers)
- Business Operations funding for residential garden installations and orchard planting organizations



- Investing in physical infrastructure, technical assistance and social infrastructure on City owned food production sites and for surrounding food insecure communities
- General Administration

The UAFS Team’s multi-pronged strategy and approach to address food insecurity and agriculture needs was data informed from stakeholder engagement with City and metro Atlanta constituents and was designed to be responsive to the community’s desires for greater community resilience and overall strengthening of the local food system. the UAFS Team procured local businesses, nonprofits, and cooperatives to support the execution of projects in the identified Program Areas. the organizations that were procured in each respective Program Area are as follows:

- Establishing a Food Systems Council – **Sage D Consulting** provided technical assistance, facilitation and strategy support
- Developing a City of Atlanta Urban Agriculture and Food Systems Strategy – **Blue in Green Consulting, and Captured by Tabia** provided technical assistance, facilitation, strategy, and marketing support
- Business Operations funding to community led and centered food distribution efforts – **Umi Feeds** provided technical assistance and subject matter expertise for selecting sub awardees
- Business Operations funding for local food producers (farmers) – **HABESHA, INC.** provided technical assistance and subject matter expertise for selecting sub awardees
- Business Operations funding for residential garden installations and orchard planting organizations – **Nature’s Candy Farms** provided technical assistance and subject matter expertise for selecting sub awardees
- Investing in physical infrastructure, technical assistance and social infrastructure on City owned food production sites and for surrounding food insecure communities – **Quick Action Plumbers** conducted irrigation repairs at two (2) City of Atlanta farms and gardens. **Community Farmers Markets**, and **West Atlanta Watershed Alliance** worked on expansion and development of Fresh MARTA Market, and The Outdoor Activity Center respectively
- General Administration - a **Food Systems Innovation Fellow** and a **Community Engagement & Outreach Fellow** were hired on contract to assist with the Food Insecurity-Agriculture Program

Timeline

Since the UAFS Team has been managing ARPA funds since 2022. to ensure there was sufficient staff capacity to be responsible stewards of the ARPA funds and the distinct Program Activities we initially prioritized the hiring of two (2) Fellows (Food Systems Innovation, Community Engagement & Outreach). our next activities were investments in physical and social infrastructure, and technical assistance. the next phase of activities was the Business Operations Funding. the final Program Areas we focused on are Establishing a Food Systems Council and Developing a City of Atlanta Urban Agriculture and Food Systems Strategy.



Outcome + Number of recipients who received assistance

The ARPA Program Area work has jumpstarted several projects that will be ongoing and are aligned with the UAFS Team's focus on cultivating a resilient, equitable, inclusive, just, and accessible local food system, and the City's Food Access Goal of 100% of Atlantans living within a 0.5 accessible mile of fresh, affordable, nutritious food. This work also complements the Mayor's Office of Sustainability and Resilience Climate Resilience ATL Strategy.

Over the last three (3) years working on the ARPA Food Insecurity-Agriculture Program Areas the UAFS Team:

- directly awarded and supported ten (10) unique businesses nonprofit entities, and individuals in the Program Areas,
- provided Business Operations microgrant subawards to over fifty (50) Community Based Organizations
 - these CBO organizations serve thousands of people in City of Atlanta communities
- hosted almost fifty (50) community listening sessions, engagement events, and conducted surveys with hundreds of constituents
- provided physical infrastructure resources to support several community farms, gardens & food forests, and food markets and farm stands
- co-launched the Atlanta Food Future marketing and social media platforms that will remain active with the community, beyond the current ARPA funding
- hired two (2) contract Fellows who expanded the capacity of the UAFS Team and the impact of our work on local, regional, and national stages via site visits, volunteer programs, hosting engagement events, marketing, special projects, supporting ARPA Program Area awardees and subrecipients, and presenting at various conferences reaching thousands of people.



Task 600.1 Address Economic Effects - Affordable Housing /610.1 Affordable Housing – Weatherization

Goal/ Purpose of Program

The purpose of WeatherRISE ATL is to reduce energy burden on households in Atlanta’s highest energy burdened areas through energy efficiency retrofits. The benefits to this program include the preservation of naturally occurring affordable housing, a decrease in carbon emissions, improved health outcomes and workforce development opportunities through delivery of energy efficient home environments.

Timeline

Service Component 1: Outreach, education, and service began in September 2023. Service Component 3: Data Processing, Analysis, and Reporting concluded on May 30, 2025. An extension was granted to continue Service component 2: On-site delivery of energy efficiency audits and interventions to July 30, 2025.

Outcome

The City of Atlanta (“City”) utilized ARPA funds to hire a program administrator and grant ARPA funds to 1-3 nonprofit entities to deliver energy efficiency audits, education, and interventions in one visit to approximately 200 owner-occupied single-family homes in high energy-burdened low-income census tracts, and to collect demographic and housing characteristics data on participating households and homes. At the conclusion of implementation, a final report will outline program outcomes with recommendations on best practices for an expanded program providing a package of standardized energy efficiency interventions that can be identified and installed in similar homes in two site visits or less for an installed cost of \$6000. To date, 5,482 homes were engaged in canvassing, 258 surveys were conducted, 171 energy audits completed, and 92 retrofits completed.

Quantity/Number of Recipients

Four beneficiaries received assistance to execute program deliverables. Sustainable Georgia Futures, National Associate of Minority Contractors, Partners in Action for Healthy Living, and Greenlink Analytics received donation funds.

Scope of Work

\$2,174,608.40 of ARPA funds were paid in donation funds to the eligible beneficiaries.



Task 610.4 – Operation Clean Sweep

Goal/ Purpose of Program

The program provides unemployed and underemployed Atlanta residents with jobs in support of the City of Atlanta’s Operation Clean Sweep.

Timeline

April 2022 - January 2023.

Outcome

70 individuals were placed into work in support of Operation Clean Sweep through a partnership with First Step Staffing.

Quantity/Number of Recipients

70

Task 600.4 – Workforce Development

Goal/ Purpose of Program

The program supports unemployed and underemployed Atlanta residents to develop the skills, motivation, and behaviors they need to find, apply for, and secure middle-wage employment, as previously defined.

Timeline

April 2022 - June 2025

Outcome

3,000 individuals were served with career coaching, case management, job readiness training, and employment/retention services in partnership with Goodwill of North Georgia. An additional 85 received specialized occupational skills training in either IT, CDL, Phlebotomy, Welding, Forklift, or Supply Chain Management. Over 2,100 (68%) have gone on to find employment as a result.

Quantity/Number of Recipients

3085



Task 600.2.1 – Small Business and Non-Profits (Elevate Atlanta)

Goal/ Purpose of Program

Invest Atlanta and the City of Atlanta - Mayor's Office of Cultural Affairs' vision was to enhance the quality of life through arts and culture, and to contribute positively to the social and economic health of Atlanta and the region which has been adversely impacted by COVID-19. The mission was to promote rich, diverse, and educational cultural experiences; nurture artists and arts organizations; preserve and protect the city's cultural heritage; and promote healthier living environments and outdoor recreation and socialization to mitigate the spread of COVID-19.

Timeline

August 2021 - December 2023

Outcome

78 grants were awarded over the course of Elevate 2021, 2022, and 2023, supporting 70 unique local artists.

Quantity/Number of Recipients

70

Task 600.2.2 – Small Business and Non-Profits (Resurgence II)

Goal/ Purpose of Program

The purpose of the program was to distribute federal grants to small businesses and non-profits as a means of addressing the negative economic impact of the pandemic and related public health measures and emergency declarations.

Timeline

March 2022 - February 2023

Outcome

522 small businesses and non-profits were awarded grants up to \$20,000.

Quantity/Number of Recipients

522



Task 510.2 – One Safe City

Goal/ Purpose of Program

The One Safe City initiative is part of the City of Atlanta's whole-of-government approach to reducing violent crime in the community, blending policing and non-policing activities to address violent crime in both the short and long term in a balanced manner. The One Safe City initiative targets gangs, drugs, illegal guns and repeat offenders, as well as reducing the root causes of crime.

The primary goals were to generate communication, outreach and education to target audiences and to inform the residents, businesses, and visitors of Atlanta of the One Safe City initiative.

Timeline

June 2022 - December 2022

Outcome

Partnered with Lexicon Strategies to perform the following activities:

- Engaged with 31 Community and Resident Groups (including 3,000 Faith Leaders)
 - Performed 22 Business Education activities
 - Engaged with APD and law-related groups 11 times
 - Performed regular Business and Residents Engagement with members of organizations like Chamber of Commerce, Midtown, CAP, Buckhead Coalition, Buckhead Neighbors, and others
- Held 34 meetings with elected government officials.

Quantity/Number of Recipients

3,000+

Task 410.7- Public Safety Workforce Housing

Goal/ Purpose of Program

Funding provided by the City of Atlanta; managed by APF to subsidize in-city residency for Atlanta's first responders, for the purpose of reducing crime, building trust, and increasing public safety. To facilitate neighborly and voluntary interactions between responders and the citizens of Atlanta



Timeline

February 2023 – November 2024

Outcome

Duration of benefit per participant – 12 months

Average participant salary - \$58,000

Average individual annual benefit - \$8,600

Total payments expended to eligible participants: 573

Total amount expended to eligible participants: \$429,550

Participating agencies: Atlanta Police, Atlanta Fire & Rescue and Atlanta Dept of Corrections

Quantity/Number of Recipients

50

Task 610.8 – Youth Servicing Organization Grants

The City of Atlanta (The City) entered a Memorandum of Understanding (MOU) with Urban League of Greater Atlanta. Mayor Dickens appointed the Senior Advisor to oversee the selection, facilitation and monitoring process.

Use of Funds/ ARPA Eligibility

All activities funded with Coronavirus State and Local Fiscal Recovery Funds (SLFRF) shall maintain and make available to the Grantee and Treasury OIG upon request all documents and financial records sufficient to establish compliance with subsection 603 of the Social Security Act which provides:

1. The following is a list of examples of costs that would not be eligible expenditures of ARPA Payments:
 - a. Offset a Reduction in Net Tax Revenue;
 - b. General infrastructure development, including street or road construction;
 - c. Structure and Standards, uses of funds that do not respond to the negative economic impacts of the pandemic, such as excessive compensation to employees;
 - d. Contributions to rainy day funds



Activities

The Urban League of Greater Atlanta (the Subrecipient) is responsible for administering the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) Program in a manner satisfactory to the Grantee and consistent with any standards required as a condition of providing American Rescue Plan Act (herein after ARPA) funds.

The objective of the Youth Development Grant program is to facilitate grants to youth serving community-based organizations that will increase the capacity of the organizations to expand service to City of Atlanta students. The Youth Development Grant is designed based on the core values of the overall Youth Engagement Strategy; 1) equitable approaches to engagement 2) education and access 3) enrichment and development 4) empowerment and positive self-efficacy.

The Youth Development Grant program included the following activities eligible under the ARPA.

1. Program Delivery - Remediate learning loss, increase pathways to enrichment and career opportunity, and improve public safety for City of Atlanta students. Grants will be made to existing community-based nonprofit organizations that provide innovative programming, in need of additional funding to increase capacity to serve local students disproportionately impacted by COVID-19. The intention of the Youth Development Grant is to strengthen the capacity and improve the quality of programming and services conducted by community-based service providers to City of Atlanta students.

2. General Administration

The City of Atlanta provided \$1,000,000.00 to the Urban League of Greater Atlanta to support the Urban League's actions to remediate learning loss, increase pathways to enrichment and career opportunity, and improve public safety for City of Atlanta students. Grants were made to existing, community-based nonprofit organizations that provide innovative programming, in need of additional funding to increase capacity to serve local students disproportionately impacted by COVID-19.

The Urban League of Greater Atlanta agreed to:

- Serve as liaison between the City of Atlanta, applicants, and awarded non-profit organizations.
- Communicate directly with all applicants and awardees. ▪ Appoint a team to co-develop the Youth Development Grant program.
- Collaborate with the City of Atlanta to determine the program's application components, application procedures, and eligibility requirements. ▪ Establish a performance/impact reporting plan including data processing tools, and reporting procedures.
- Co-facilitate the development and execution of an outreach plan to ensure broad coverage for participation and conduct pre-application information sessions for all applying organizations to ensure they receive guidance on application procedures.
- Appoint a team to manage the Youth Development Grant program.
- Oversee and manage the program's budget, program accounting, and financial transactions.
- Develop accounting policies, practices, and procedures for the disbursement and reporting of funds.



- Manage the relationship with awardees to include consistent engagement to include communicating regularly, clearly, and consistently, keeping awardees informed about upcoming deadlines and reporting, fielding participant inquiries, and meeting 1-on-1 as needed. ▪ Distribute funds to awarded organizations.
- Receive additional funding to cover the administrative fees and/or to expand the program.
- Monitor recruiting, attendance, and participation of students in awarded programs.
- Establish grant agreements, reporting and processing all payments related to administrative costs.
- Coordinate with the City of Atlanta to ensure barriers are addressed.
- Receive comprehensive performance reports from awardees to reflect timeliness, outcomes, and established KPIs.
 - Financial Report
 - Program Report (quantitative and qualitative data)
 - Mid-point Review and Final Review / Quarterly Reporting as an option
- Co-facilitate monthly office hours for participants in need of technical assistance with the assistance of City of Atlanta personnel, as available.
- Conduct site visits to observe programming in progress or verification of capital expenditures, when applicable.
- Report out to the City of Atlanta a final analysis of program performance, outcomes, and feedback.

The City of Atlanta provided oversight and support to Urban League of Greater Atlanta throughout the duration of the selection process and grant cycle. The City of Atlanta agreed to:

- Appoint a team to provide guidance on award criteria, selection criteria, monitoring, and compliance.
- Approve the evaluation criteria and scoring matrix.
- Establish an award structure to determine the amount appropriate for each distribution. The award may be based on the percentage of the organization's operating budget.
- Provide final approval on awards, including award recipients and grant amounts.
- Inform and participate, when necessary, in orientations, training and formal updates pertaining to the Youth Development Grant.
- Establish a reporting structure with Urban League of Greater Atlanta, to include updates of spending and progress, in accordance with compliance metrics.
- Communicate with candidates and awarded organizations through Urban League of Greater Atlanta, as appropriate.
- Foster the communication and delivery of mandatory reports and communication between compliance teams, city officials and Urban League of Greater Atlanta.

Award Cycles The awards were granted in three (3) cycles. The maximum award amount did not exceed \$50,000.00 per cycle, per applicant. The team, appointed by the mayor, approved award amounts.

Program Dates: July 1, 2022 – June 30, 2023



Spending Deadline: August 1, 2023

- Cycle One (1)
 - Program announcement: August 1, 2022
 - Final date for consideration for cycle one (1) awards: August 26, 2022
 - Announcement of awards: September 1, 2022
 - Spending complete: on or before June 30, 2023
- Cycle Two (2)
 - Final date for consideration for cycle two (2) awards: September 30, 2022
 - Announcement of awards: October 31, 2022
 - Spending complete: on or before June 30, 2023
- Cycle Three (3)
 - Final date for consideration for cycle three (3) awards: January 9, 2023
 - Announcement of awards: January 31, 2023
 - Spending complete: on or before June 30, 2023
- Final program evaluation and review: before August 31, 2023

Eligibility

Applicants were community-based nonprofit organizations headquartered in the City of Atlanta and all funded activities took place within the City of Atlanta. Applicants demonstrated experience in either youth engagement, youth development, workforce readiness, or specific subject matter expertise in an industry, servicing youth. Student beneficiaries were City of Atlanta students up to age 18 in grades K-12. 4

Eligible Expenses

All eligible expenses should be directly related to costs incurred by providing services to students (in kindergarten through twelfth grade) or expanding the organization's ability to service additional students (in kindergarten through twelfth grade). Awards may be withdrawn if contractors are determined not to be in the City of Atlanta. Awards may be withdrawn if youth beneficiaries are not in kindergarten through twelfth grade. Applicants outside the City of Atlanta limits, in areas classified as metropolitan Atlanta, are ineligible for funding. The applicant's physical headquarters, not a post office box or workspace, must be within city limits. Applicants granted awards must remain in the City of Atlanta during their award cycle and serve City of Atlanta students up to age 18. Awarded organizations do not have to be existing partners of the Urban League of Greater Atlanta or of the City of Atlanta.

Eligible Expenses

- Licenses, subscriptions and permits (including software and fees)
- Capital developments or improvements
- Professional development and mentoring



- Health and wellness services
- Operational costs
- Supplies for participants
- Resources and equipment for participants
- Meals during program participation
- Transportation for program participation
- Technical Assistance, such as grant writing, to build the capacity of the organization to scale its service model

Application Components

Community Based Organizations provided details on current and proposed youth-centered programming for City of Atlanta youth to include:

- Evidence of operating in Atlanta, within city limits, for at least one year prior to application deadline; and have 501(c)(3) IRS tax exempt status (an organization may not use that of another institution)
- Outline of the youth/student programming and/or services to be provided
- Organizational chart or list of current staff including job descriptions
- Proposed staffing needs including job descriptions ▪ Description of current program site and location ▪ Outreach and recruiting plan
- Thorough description of the student experience in the program, to include age, residency, transportation methods, participation schedule, detailed program plans, resources, meals and evaluation metrics and staff to student ratio.
- Detailed scope of the industries correlated to the program and any existing partnerships and support
- Detail on the innovation, unique experiences, knowledge, and program offerings afforded participating students
- Available data (qualitative or quantitative) to support the need to invest in the program
- Participant references

Eligible program designs may include:

- Fitness and sports programs
- Hands on health and wellness education and experiences
- Health and wellness career exploration ▪ Arts-based exploration and curricula to provide exposure to 21st century career options.
- Immersive academic experiences, developmentally appropriate
- Academic support and remediation or acceleration
- Career preparation and technical support
- Work-based learning, pre-apprenticeship opportunities
- Engagement in established business and education partnerships that support industry recognized credential(s), college credit and/or diploma. The Subrecipient certified that the activity (ies) carried out under this Agreement met the Use of Funds requirements listed above. For additional information, see Use of Funds section in the main contract, and Exhibit A for Program Guidelines.



Performance Measures

After the selection process was completed and the proposals evaluated, a program delivery goal of the number of participants the program is projected to serve, was provided to the City team. The levels of accomplishment may include such measures as the number of applicants served by activity (ies) and included time frames for performance. Performance Measures were finalized before subrecipients received awards. The performance measures may vary based on the program model and should were approved by the City of Atlanta and Urban League of Greater Atlanta.

OUTCOMES

The Youth Development Grants Program is currently in the compliance review process (7/2024).

Subgrantee	Grant Amount	# Youth Served
1. 3D Girls, Inc.	\$50,000.00	234
2. AAMBC Inc. (African Americans on the Move Book Club)	\$49,500.00	86
3. Agape Community Center, Inc.	\$50,000.00	183
4. Atlanta Bicycle Coalition (DBA Propel ATL)	\$40,000.00	37
5. Barack and Michelle Obama ES PTA	\$16,625.00	248
6. Big Brothers Big Sisters of Metro Atlanta	\$50,000.00	100
7. Drawchange	\$19,850.00	49
8. Field of Dreams Academy, Inc.	\$24,340.00	110
9. Horizons Atlanta	\$50,000.00	20
10. KidKong Association	\$40,000.00	79
11. L.E.A.D. Inc	\$50,000.00	50
12. Moving in the Spirit	\$50,000.00	154
13. Museum of Design Atlanta, Inc.	\$50,000.00	43
14. Music Education Group, Inc.	\$50,000.00	37
15. Noble Truth Project Inc.	\$50,000.00	25
16. Page Turners Make Great Learners	\$44,960.00	278
17. Raising Expectations	\$50,00.00	13
18. Silence the Shame, Inc.	\$50,000.00	160
19. Soccer in the Streets	\$49,000.00	247
20. The Boyce L. Ansley School, Inc.	\$50,000.00	56
21. Urban Poets	\$15,725.00	19
22. Usher's New Look	\$50,000.00	174
23. youthSpark, Inc.	\$50,000.00	117
		2,519 Youth Served



Task 410.5 – Nightlife

Goal/ Purpose of Program

Engage a consultant to conduct a comprehensive study of Atlanta’s nightlife industry. The study will provide a quantitative analysis of the current state of the nightlife economy, identify trends across nightlife-related sectors, measure its economic impact, and offer a strategic roadmap with short- and long-term recommendations to strengthen and support nightlife businesses. Additionally, it highlights the unique cultural significance of Atlanta’s nightlife and its potential to drive the city’s broader economic growth.

Timeline

September 1, 2023 – February 28, 2025

Outcome

Deliverables include a report with a literature review of nightlife economic impact potential studies from other localities; an in-depth analysis of the size, dynamics, and economic impact of Atlanta’s nightlife industry; and a strategic plan with actionable recommendations for the Nightlife Office to bolster and sustain Atlanta’s nightlife sector.

Number of eligible beneficiaries who received assistance (if applicable)

N/A

Total federal payments expended to eligible beneficiaries

\$124,650

410.3 Pre-Arrest Diversion Expansion

Goal/ Purpose of Program

The Policing Alternatives and Diversion Initiative (PAD) reduces arrest and jail for people experiencing concerns related to mental health, housing, substance use, and poverty through citywide mobile ATL311 civilian response and pre-arrest diversion.

Timeline

July 1, 2022, through June 30, 2024.

Outcome

PAD successfully met the above goal/purpose and fulfilled its scope of work for the duration of its contract.



Number of eligible beneficiaries who received assistance (if applicable)

Approximately 4,525 people.

Total federal payments expended to eligible beneficiaries

\$4,500,000 under FY23-24 contract.

410.4 Pre-Arrest Diversion Center

Goal/purpose:

Through 24/7 law enforcement drop-off, the Center for Diversion and Services (CDS) reduces arrest and jail for people experiencing concerns related to mental health, housing, substance use, and poverty and provides a holistic range of services such as food, space to safely sober up, medical and mental health assessments, and long-term connections to care.

Timeline

Pre-opening work began in 2022; the CDS officially opened on 1/20/25; 24/7 operations are ongoing indefinitely.

Outcome:

The CDS officially opened on 1/20/25 and serve guests 24/7 indefinitely.

Number of eligible beneficiaries who received assistance (if applicable)

Approximately 650 people since the official opening.

Total federal payments expended to eligible beneficiaries:

\$813,695.05 as of today.

600.3.1 /610.3 Address Economic Effects - Food Insecurity (Food Delivery)

Goal/purpose:

Since 2022, American Rescue Plan Act funding has supported Welcoming Atlanta in establishing its Grocery Delivery Services Program with The Common Market Georgia, Inc., Latino Community Foundation and Helping Mamas, who support the delivery of grocery boxes, essential baby and feminine products and staffing of bilingual Community Navigators at events. This funding allows the Mayor's Office of International and Immigrant Affairs to continue to staff Community Resource Events and provide grocery boxes and essential baby and feminine care products to five different communities on a monthly basis.



Welcoming Atlanta procured local nonprofit(s) to order, aggregate, and deliver nutritious grocery boxes to sites across Atlanta of food insecure residents. The program's activities are eligible under the American Rescue Plan Act. After sourcing bids from four organizations, three responded with competitive bids. Under Welcoming Atlanta Grocery Delivery Services' Program, three different organizations have administered different aspects of the program: the delivery of grocery boxes (The Common Market Georgia, Inc.), baby essential items and feminine products (Helping Mamas), and the Community Navigator Program (Latino Community Foundation).

ARPA dollars partially fund the Welcoming Atlanta Grocery Delivery Service program, which is also supported by a number of other funding streams and partnerships.

Timeline

Since 2020, we have hosted Community Resource Events on a weekly basis in a variety of neighborhoods across the City of Atlanta, and ARPA funds have supported these events since 2022. Through ARPA funding, we have been able to strengthen our Community Navigator Program, allowing us to serve hundreds of Atlanta residents who need resources and nutritious food.

To be responsible stewards of the ARPA funds, MOIIA has pursued several partnerships with additional food access, corporate, and nonprofit partners over the last three years to provide additional financial and in-kind support to the Community Resource Events and Community Navigators programs. ARPA is part of our office's sustainable, long-term mission for promoting resource access and combating food insecurity across the City of Atlanta.

Outcome + Number of recipients who received assistance:

Over the last three years, MOIIA has hosted 99 Community Resource Events (CREs) funded by ARPA, which utilizes food access as a mechanism to build trust and improve resource access. CREs have evolved to include over 112 public and private partner organizations, representing resource areas of youth empowerment, health and wellbeing, public safety, and more. Attendees at CREs additionally benefitted from health screenings, legal services, social services, public benefit application assistance, and afterschool and summer camp registration, broadening the impact of the Grocery Delivery Program beyond food access. The Community Navigator Program and Community Resource Program currently support the outreach and engagement strategies, and interpretation needs of more than 26 City of Atlanta and Atlanta Public Schools departments. Welcoming Atlanta's Grocery Delivery Program has served 8,837 households and an estimated **39,767** individuals across the City of Atlanta. Residents of the neighborhoods we serve come from diverse backgrounds, representing 53 countries and 27 languages.



Project Inventory

The following is an inventory of projects the City of Atlanta has allocated for ARPA funding- Tranche 1

COA Task #	ARPA Federal Task Number	Project Name	Budgeted Amount	Obligated Amount	Total Expenditures	Expense Category	Description	Outcomes (Desired or Actual)
100.1	100.1	Government Services Affected by Revenue Reduction	\$64,000,000.00	\$64,000,000.00	\$64,000,000.00	EC 6, Revenue Replacement	Program funds will support maintaining core government services, such as police, fire, parks and recreation, and transportation, which otherwise would need to be significantly reduced to balance the budget.	The program's goal is to provide vital government services and retain jobs despite the loss in revenue experienced due to the pandemic.
200.1	200.1	City Response to COVID-19 Emergency - IT	\$196,820.98	\$196,820.98	\$196,820.98	EC 7, Administrative	These funds will support one-time investments in technology and infrastructure as part of the City's continued transition to web and cloud-based services and in support of employees that work in remote and field-based environments. Investments include data center migration, networking equipment upgrades, and additional computer purchases.	These technological upgrades will provide improvements to government services and retain jobs despite the loss in revenue experienced due to the pandemic.
200.2	200.2.1	City Response to COVID-19 Emergency – Procurement (Acquisition Operations Specialist)	\$399,465.91	\$399,465.91	\$399,465.91	EC 7, Administrative	These funds will be used to engage a consultant to develop and implement a Cost Spend Analysis program related to Department of Procurement (DOP) operations.	The goal is to reduce contract cycle times and increase throughput as well as achieve cost savings through category-focused strategic sourcing.
300.1	300.1	City Response to COVID-19 Emergency – Public Facilities Measures	\$325,300.00	\$325,300.00	\$150,000.00	EC 1, Public Health	These funds will support investments in cleanliness, supplies, protective equipment, and other mitigation tactics related to the COVID-19 pandemic.	Reduce and/or stop the spread of COVID-19 in public settings.



COA Task #	ARPA Federal Task Number	Project Name	Budgeted Amount	Obligated Amount	Total Expenditures	Expense Category	Description	Outcomes (Desired or Actual)
400.1	400.1	City Response to COVID-19 Emergency – Public Safety	\$915,302.81	\$915,302.81	\$212,980.74	EC 1, Public Health	The program funds will support the purchase of additional cameras and license plate readers throughout the community to address violent crime increases because of COVID-19.	The objective is to reduce crime in the city with a data-driven approach and improve response time for Atlanta Police Department (APD) first responders.
400.2	400.2	City Response to COVID-19 Emergency – Violence Prevention	\$649,359.43	\$649,359.43	\$337,247.43	EC 1, Public Health	Program funds will assist with violence intervention conflict resolution case management and other supportive services. The City will use census tract data to identify underrepresented populations and economically disadvantage households.	This project supports the expansion of community-based violence prevention programs along with the Atlanta Police Department's (APD) collaboration it aids in identifying impacted residents and contributes to the City's holistic approach for actively remediating conflicts and preventing violence.
500.1	500.1	City Response to COVID-19 Emergency – Program Monitoring	\$1,764,410.50	\$1,764,410.50	\$1,760,407.50	EC 7, Administrative	These funds are used to support the City's administration of the SLFRF program, including program management, consultation services, and costs associated with the allocation and distribution of these funds.	The engaged consulting services address and ensure compliance with legal, regulatory, and other requirements relating to the City's use of ARPA funded projects.
500.2	500.2	City Response to COVID-19 Emergency – Outreach	\$0.00	\$0.00	\$0.00	EC 7, Administrative	These funds will be used to monitor and support the outreach programs.	Outreach programs impact different segments of the Atlanta population. The City will use census tract data to identify underrepresented populations and economically disadvantage households.



COA Task #	ARPA Federal Task Number	Project Name	Budgeted Amount	Obligated Amount	Total Expenditures	Expense Category	Description	Outcomes (Desired or Actual)
600.1	600.1	Address Economic Effects – Affordable Housing (WeatherRISE)	\$792,426.43	\$792,426.43	\$654,457.37	EC 2, Negative Economic Impacts	The program funds will reduce energy burdens by supporting energy efficiency retrofits, addressing home health and safety measures, and providing residents with tailored education that helps residents manage their energy bills after the retrofits in low-income areas.	The program goal is to leverage economies of scale by implementing a set of standardized measures across similar single-family homes in low-income areas.
600.1.2	600.1.2	Affordable Housing (Forest Cove)	\$1,500,000.00	\$1,500,000.00	\$1,500,000.00	EC 2, Negative Economic Impacts	The program funds are used to facilitate the relocation of the Forest Cove residents.	The program objective is to assist residents from a vulnerable population by moving them towards stable, economically sustainable, long-term housing and supportive services.
600.2	600.2.1	Address Economic Effects – Small Business and Non-Profits (Elevate Atlanta)	\$1,000,000.00	\$1,000,000.00	\$1,000,000.00	EC 2, Negative Economic Impacts	The program funds provide grant funding up to \$20,000 to eligible individual artists, artist groups businesses and art organizations that have suffered a negative financial impact due to the COVID-19 pandemic.	The program goal is to utilize cultural arts as a means of addressing the needs of disproportionately impacted communities by promoting healthier living environments, outdoor recreation, and socialization to mitigate the spread of COVID-19.
600.2.1	600.2.2	Address Economic Effects – Small Business and Non-Profits (Resurgence 2)	\$9,000,000.00	\$9,000,000.00	\$9,000,000.00	EC 2, Negative Economic Impacts	The program funds allow Individual grants, up to \$40,000, to small businesses, non-profits, cultural attractions which may be used for mitigating financial hardships and assisting to implement COVID-19 preventive mitigative tactics in the post COVID-19 environment. The allocation covers the grants and the staffing requirements.	Program goal is to provide small businesses, non-profits and creatives negatively impacted by COVID-19 access to grant funds, particularly those in tourism, travel, and hospitality sectors to survive, adapt and grow in a post COVID-19 environment.



COA Task #	ARPA Federal Task Number	Project Name	Budgeted Amount	Obligated Amount	Total Expenditures	Expense Category	Description	Outcomes (Desired or Actual)
600.3	600.3.1	Address Economic Effects – Food Insecurity – Food Delivery	\$280,452.50	\$280,452.50	\$280,452.50	EC 2, Negative Economic Impacts	The program will include a mix of direct support to residents through programs such as the continuation of the Grocery Delivery Program and expansion of the Fresh MARTA Market program.	Funding will support establishing networks of organizations that can deliver food initiatives and one-time investments to develop the City's infrastructure and capacity to support the overall food system and to build the needed networks.
600.3.1	600.3.2	Address Economic Effects – Food Insecurity – Food Delivery (Phase 2) Agriculture	\$415,791.63	\$415,791.63	\$409,252.15	EC 2, Negative Economic Impacts	The program funds will support a food system plan that encompasses urban agriculture, food recovery, emergency food, fresh food access points, food waste diversion, and other food system strategies. This plan will be co-created with residents.	The project will address food security issues driven by COVID-19 economic impacts and focus on disproportionately impacted communities.
600.4	600.4	Address Economic Effects – Workforce Development	\$2,200,000.00	\$2,200,000.00	\$2,200,000.00	EC 2, Negative Economic Impacts	This funding is used for industry-led training, mentoring, and supporting workers from vulnerable populations to enter or transition into key growth industries to be job ready.	The program goal is to support and place residents from vulnerable communities into paid work experiences or apprenticeships.



COA Task #	ARPA Federal Task Number	Project Name	Budgeted Amount	Obligated Amount	Total Expenditures	Expense Category	Description	Outcomes (Desired or Actual)
600.5	600.5.1	Address Economic Effects – Youth Engagement and Employment (YEE) – Debit Card	\$316,250.00	\$316,250.00	\$316,250.00	EC 2, Negative Economic Impacts	These funds will support one-time expenses associated with the comprehensive build out of a youth entrepreneurship program, including the personnel, professional services, and supplies required to attract, train, and assist youth in employment and entrepreneurship opportunities.	The YEE Debit Card program served 177 youth, ages 13-24 and expended \$20,500 on debit cards as payment provided to the youth.
600.5.1	600.5.2	Address Economic Effects – Youth Engagement and Employment (Phase 2) Arts	\$164,795.19	\$164,795.19	\$164,795.19	EC 2, Negative Economic Impacts	The Youth Arts Exploration Program funds will provide youth ages 14-21 who are seeking opportunities to explore and develop their craft in fine or performing arts with viable resources, programs, mentors, education, exposure, and access to career building opportunities.	The program will offer programs, resources, and services to 200 youth with expressed interest in the fine and performing arts. Intentional outreach will include youth at risk of adverse outcomes or justice involved.
800	800	04 American Rescue Plan (ARP) COVID-19 Local Fiscal Recovery	\$1,544,035.12	\$1,544,035.12	\$1,544,035.12	EC 7, Administrative	Pursuing to guidelines for ARPA, the city captured indirect costs based on federal guidelines.	To allow the City to capture indirect costs based on federal guidelines.



The following is an inventory of projects the City of Atlanta has allocated for ARPA funding- Tranche 2

COA Task #	ARPA Federal Task Number	Project Name	Budgeted Amount	Obligated Amount	Total Expenditures	Expense Category	Description	Outcomes (Desired or Actual)
110.1	110.1	Government Services Affected by Revenue Reduction (Tranche 2 funded)	\$13,000,000.00	\$13,000,000.01	\$13,000,000.01	EC 6, Revenue Replacement	Program funds will support maintaining core government services, such as police, fire, parks and recreation, and transportation, which otherwise would need to be significantly reduced to balance the budget.	The program's goal is to provide vital government services and retain jobs despite the loss in revenue experienced due to the pandemic.
210.1	210.1	City Response to COVID-19 Emergency - IT	\$3,365,462.00	\$3,365,462.00	\$1,566,964.60	EC 7, Administrative	These funds will support one-time investments in technology and infrastructure as part of the City's continued transition to web and cloud-based services and in support of employees that work in remote and field-based environments. Investments include data center migration, networking equipment upgrades, and additional computer purchases.	These technological upgrades will provide improvements to government services and retain jobs despite the loss in revenue experienced due to the pandemic.
210.2	210.2	City Response to COVID-19 Emergency – Procurement	\$600,000.00	\$600,000.00	\$588,117.44	EC 7, Administrative	These funds will provide professional services to adopt a new sourcing structure and assistance transforming operations, organization and governance to meet high benchmarks.	The City seeks to obtain services to transform the department and implement a new organizational structure and titles for the department.



COA Task #	ARPA Federal Task Number	Project Name	Budgeted Amount	Obligated Amount	Total Expenditures	Expense Category	Description	Outcomes (Desired or Actual)
210.3	210.3	City Response to COVID-19 Emergency - Grants	\$331,966.74	\$331,966.74	\$331,966.74	EC 7, Administrative	These funds will support one-time investments in technology upgrades and professional services to improve the timeliness and compliance of administering grants, including supplementing program and compliance staff and training to service providers.	The project goal is to improve the HUD Entitlement grant management software for user enrollment, qualification, and administration, as well as improve the coordination with City's Oracle system and HUD-mandated IDIS grant management system.
310.1	310.1	City Response to COVID-19 Emergency – Public Facilities Measures	\$400,000.00	\$400,000.00	\$400,000.00	EC 1, Public Health	These funds will support investments in cleanliness, supplies, protective equipment, and other mitigation tactics related to the COVID-19 pandemic.	Reduce and/or stop the spread of COVID-19 public settings.
410.1	410.1	Operation Shield and the Video Integration Center (VIC)	\$3,915,302.81	\$3,915,302.81	\$3,915,302.81	EC 1, Public Health	Led by the Atlanta Police Department (APD), in partnership with the Atlanta Police Foundation (APF), these funds will support the purchase of additional cameras and license plate readers (LPR) throughout the community to address violent crime increases because of the COVID-19 pandemic.	The project goal is to reduce crime in the City of Atlanta, provide a data driven approach, and implement a state-of-the-art LPR system with robust analytics that will further support the mission of APD's Real Time Crime Center (RTCC).
410.2	410.2	Violence Prevention	\$3,643,554.00	\$3,643,554.00	\$3,396,468.15	EC 1, Public Health	Program funds will assist with violence intervention conflict resolution case management and other supportive services. The City will use census tract data to identify underrepresented populations and economically disadvantage households.	This project supports the expansion of community-based violence prevention programs along with the Atlanta Police Department's (APD) collaboration. It aids in identifying impacted residents and contributes to the City's holistic approach for actively remediating conflicts and preventing violence.



COA Task #	ARPA Federal Task Number	Project Name	Budgeted Amount	Obligated Amount	Total Expenditures	Expense Category	Description	Outcomes (Desired or Actual)
410.3	410.3	Pre-Arrest Diversion Expansion	\$4,500,000.00	\$4,500,000.00	\$4,500,000.00	EC 1, Public Health	The Pre-Arrest and Diversion Program will be implemented by the Atlanta-based non-profit organization, Policing Alternatives and Diversion (PAD) Initiative. PAD in partnership with the city of Atlanta 311 call center will provide in-person responses to concerns that may otherwise result in 911 calls, police interactions, arrests, and incarceration. The services will be directed at people experiencing mental health concerns, substance use challenges, or extreme poverty. PAD is an alternative to arrest and incarceration of people.	Program funds will support the reduction of arrest and incarceration of people experiencing extreme poverty, problematic substance use, or mental health concerns, and increase the accessibility of supportive services in Atlanta and Fulton County.
410.4	410.4	Pre-Arrest Diversion Center	\$2,500,000.00	\$2,500,000.00	\$813,695.04	EC 1, Public Health	These funds will be used to implement a pre-arrest diversion center for law enforcement for non-violent offenders experiencing concerns related to mental illness, substance use, or extreme poverty exacerbated by the pandemic without sending them to jail or a hospital.	On-site partners will conduct initial assessments, provide basic medical care, mental health services and substance use disorder services for individuals experiencing trauma.
410.5	410.5	Nightlife	\$124,650.00	\$124,650.00	\$124,650.00	EC 1, Public Health	Program funds will support crime reduction strategies at nightlife institutions where the City has seen an increase in crime since the pandemic.	Performance indicators are not yet available as the program is still in the early planning phase.



COA Task #	ARPA Federal Task Number	Project Name	Budgeted Amount	Obligated Amount	Total Expenditures	Expense Category	Description	Outcomes (Desired or Actual)
410.6	410.6	APD Sworn Retention Bonus	\$5,133,200.00	\$5,133,200.00	\$5,133,200.00	EC 4, Premium Pay	These funds will be used for bonuses for eligible sworn employees in APD of all service tenures.	The intended outcome of the project is to help retain City staff faced with working under elevated health risks in a pandemic environment and avoid lapses in service throughout the pandemic.
410.7	410.7	Public Safety Workforce Housing	\$500,000.00	\$500,000.00	\$500,000.00	EC 2, Negative Economic Impacts	On-time program funding will support a public-private partnership with the City of Atlanta, Atlanta Police Foundation, and the Atlanta Apartment Association. The program will distribute housing subsidies to Atlanta Police, Fire, and Corrections Officers that rent apartments in the neighborhood they secure.	The intended outcome is to address negative effects of the pandemic by retaining Officers and Fire Fighters by providing a direct financial incentive for officers to remain employees of the city and grow community policing/security.
510.1	510.1	Program Monitoring	\$3,093,727.73	\$3,093,727.73	\$2,586,377.73	EC 7, Administrative	These funds are used to support the City's administration of the SLFRF program, including program management, consultation services, and costs associated with the allocation and distribution of these funds.	The engaged consulting services address and ensure compliance with legal, regulatory, and other requirements relating to the City's use of ARPA funded projects.
510.2	510.2	Outreach	\$30,000.00	\$30,000.00	\$30,000.00	EC 7, Administrative	The funds are used to make residents aware of various programs and activities related to the City's response to COVID-19.	Outreach programs impact different segments of the Atlanta population. The City will use census tract data to identify underrepresented populations and economically disadvantaged households.



COA Task #	ARPA Federal Task Number	Project Name	Budgeted Amount	Obligated Amount	Total Expenditures	Expense Category	Description	Outcomes (Desired or Actual)
610.1	610.1	Affordable Housing - Weatherization	\$1,441,500.00	\$1,441,500.00	\$1,336,131.91	EC 2, Negative Economic Impacts	The program will reduce energy burdens by installing energy efficiency retrofits, addressing home health and safety measures, and providing residents with tailored education that helps residents manage their energy bills after the retrofits. The program is designed to leverage economies of scale by implementing a set of standardized measures across similar single-family homes in low-income areas	The program goal is to leverage economies of scale by implementing a set of standardized measures across similar single-family homes in low-income areas.
610.1.2	610.1.2	Forest Cove Relocation	\$7,600,000.00	\$7,600,000.00	\$7,600,000.00	EC 2, Negative Economic Impacts	The program funds are used to facilitate the relocation of the Forest Cove residents.	The program objective is to assist residents from a vulnerable population by moving them towards stable, economically sustainable, long-term housing and supportive services.
610.2	610.2	Small Business & Non-Profits	\$5,000,000.00	\$5,000,000.00	\$5,000,000.00	EC 2, Negative Economic Impacts	Program funds will provide individual grants to small businesses, non-profits, cultural attractions which may be used for mitigating financial hardships and assisting to implement COVID-19 preventative mitigative tactics.	The program goal is to provide small businesses, non-profits and creatives negatively impacted by COVID-19 access to grant funds, particularly those in tourism, travel, and hospitality sectors to survive, adapt and grow in a post COVID-19 environment.
610.3	610.3	Food Insecurity	\$546,527.28	\$546,527.28	\$543,444.32	EC 2, Negative Economic Impacts	These funds will be allocated to support initiatives to address food insecurity that was exacerbated by the COVID-19 pandemic and has had a direct impact on the health and well-being of Atlanta residents.	The projects will address food security issues driven by COVID-19 economic impacts and focus on disproportionately impacted communities.



COA Task #	ARPA Federal Task Number	Project Name	Budgeted Amount	Obligated Amount	Total Expenditures	Expense Category	Description	Outcomes (Desired or Actual)
610.4	610.4	Workforce Development – Operation Clean Sweep	\$800,000.00	\$800,000.00	\$800,000.00	EC 2, Negative Economic Impacts	These funds will support hiring of vulnerable populations, including people experiencing homelessness and reentry populations, with a focus on supporting the City's Operation Clean Sweep initiative.	The program goal is to support and place residents from vulnerable communities into paid work experiences under Operation Clean Sweep.
610.5	610.5	Youth Engagement and Employment	\$2,295,086.22	\$2,295,086.22	\$2,291,022.45	EC 2, Negative Economic Impacts	These funds will support one-time expenses associated with the comprehensive build out of a youth entrepreneurship program, including the personnel, professional services, and supplies required to attract, train, and assist youth in employment and entrepreneurship.	These project funds and outcomes are an extension of the Tranche 1 youth programming.
610.6	610.6	Homelessness Assistance and Support Services	\$6,200,000.00	\$6,200,000.00	\$6,200,000.00	EC 2, Negative Economic Impacts	Partners for Home (PFH) will work through the Continuum of Care model to provide rental assistance and supportive services to the most vulnerable individuals and families experiencing homelessness that was exacerbated by the negative effects of the pandemic.	Mitigate the increased prevalence of homelessness triggered by the COVID-19 pandemic.
610.7	610.7	Emergency Rental Assistance Administrative	\$1,000,000.00	\$1,000,000.00	\$934,524.96	EC 7, Administrative	Funds will be allocated to the administrative support for United Way for emergency rental assistance (ERA1) additional funding.	UWGA administrative support costs (15%) for ERA1



COA Task #	ARPA Federal Task Number	Project Name	Budgeted Amount	Obligated Amount	Total Expenditures	Expense Category	Description	Outcomes (Desired or Actual)
610.8	610.8	Youth Serving Organization Grants	\$1,000,000.00	\$1,000,000.00	\$1,000,000.00	EC 2, Negative Economic Impacts	Program funds will be used to strengthen the capacity and improve the quality of programming and services conducted by community-based service providers in the City of Atlanta.	The objective is to support the Urban League's actions to remediate learning loss, increase pathways to enrichment and career opportunity, and improve public safety for City of Atlanta students.
610.9	610.9	Early Education Pipeline	\$5,000,000.00	\$5,000,000.00	\$4,500,000.00	EC 2, Negative Economic Impacts	Provide financial support to early childhood providers to increase education support. We have seen a decline in youth ready for kindergarten because of the closure or reduction in space of early childhood programs due to COVID and virtual learning.	Performance indicators are not yet available as the program is still in the early planning phase.
900	900	T2 Premium Pay for Frontline Workers	\$9,000,000.00	\$9,000,000.00	\$9,000,000.00	EC 4, Premium Pay	Funding will be used for a premium pay program for City frontline workers.	The intended outcome of the project is to help retain City staff faced with working under elevated health risks in a pandemic environment and avoid lapses in service throughout the pandemic.
810	810	Indirect Cost	\$4,443,433.72	\$4,443,433.72	\$4,443,433.72	EC 7, Administrative	Pursuing to guidelines for ARPA, the city captured indirect costs based on federal guidelines.	To allow the City to capture indirect costs based on federal guidelines.

Summary

The City continues to deploy funds allocated through SLFRF and will continue to report on progress for the remainder of the program. The remaining obligated unspent funds (\$6,267,356.23) are on target to be spent by the performance date stated for SLFRF.

