



MAYOR'S OFFICE OF
**RECOVERY
PROGRAMS**
BALTIMORE CITY



2025 ANNUAL REPORT

RECOVERY PLAN PERFORMANCE REPORT

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BRANDON M. SCOTT
MAYOR

*100 Holliday Street, Room 250
Baltimore, Maryland 21202*

July 31, 2025

Greetings,

Four years ago, Baltimore received \$641 million in American Rescue Plan Act (ARPA) funding, one of the most significant federal investments in our city's 296-year history.

With this funding, we have prioritized community investments like pools, rec centers, and parks, invested in affordable housing and homeless services, kept our streets clean, and supported digital literacy programs. ARPA provided a massive infusion of cash to support those projects. I created the Mayor's Office of Recovery Programs to oversee this new funding source, and I'm proud to report that we have allocated every single dollar to support our residents.

Together with our community partners, we delivered grants directly to home health care workers and small businesses. We installed free Wi-Fi at recreation centers and senior centers. We built affordable housing and permanent supportive housing to help individuals exit homelessness. We're investing in our youth in real, tangible ways—like creating thousands of paid summer internships.

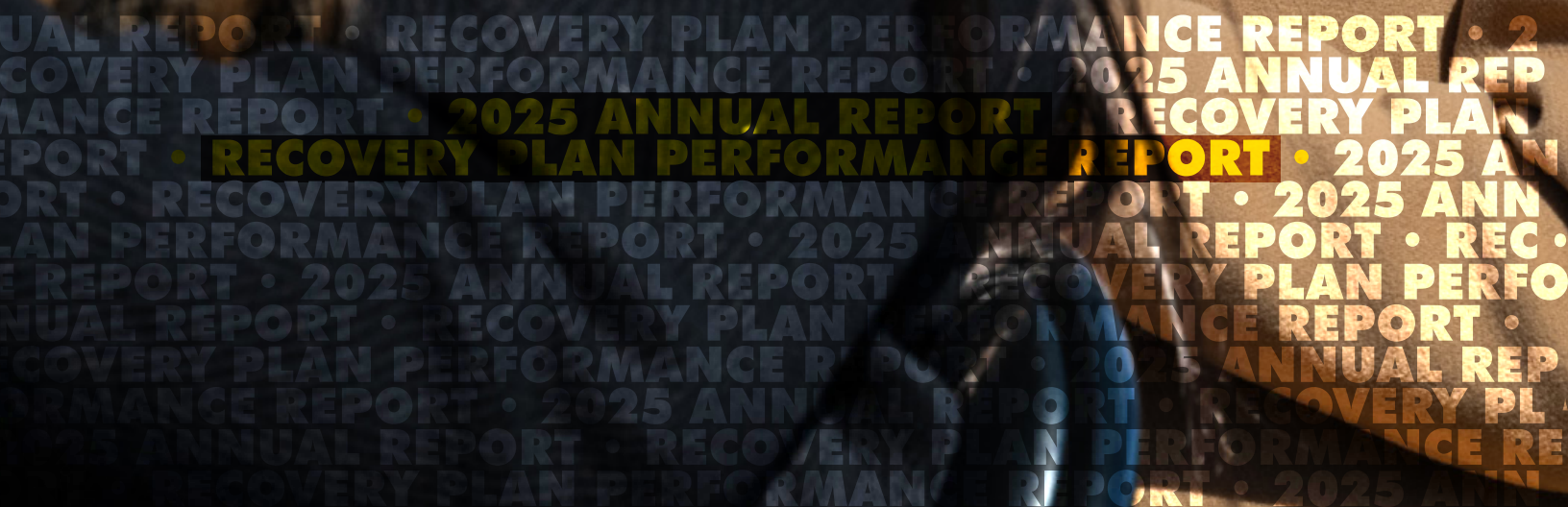
ARPA is a prime example of effective policy in action: every dollar tracked, managed, and put to good use. I am so proud of the way our city seized this moment to make a difference for Baltimore City residents.

The deadline to fully expend ARPA funding is December 31, 2026. And while Baltimore City is primed to meet this deadline, I would be remiss not to mention the real and present factors that could result in missing this deadline. Supply chain and labor shortages continue to impact our capital projects. The full impact of tariffs is unknown, and could make materials unaffordable, resulting in incomplete capital projects. The reduction of federal grants also threatens programs administered by the city and our nonprofit partners. Despite this uncertainty, my administration remains committed to delivering on the promises we've made. .

Onward,

Brandon M. Scott
Mayor
City of Baltimore

phone: 410.396.3835 | fax: 410.576.9425 | email: mayor@baltimorecity.gov



1: Executive Summary

The City of Baltimore's July 2025 annual Recovery Plan Performance Report to the U.S. Department of the Treasury (Treasury) for the American Rescue Plan Act (ARPA) State and Local Fiscal Recovery Funds (SLFRF) demonstrates strong and accelerated progress in the implementation of ARPA-funded programs to support ongoing recovery and rebuilding from the COVID-19 public health emergency. From obligations to expenditures to program close-outs to results on the ground for our neighbors, the report reflects the commitment from Mayor Scott's administration and many City partners to diligently steward these federal funds and strive each day to serve residents, empower and resource neighborhoods, and strengthen our City.

On December 31, 2024, the City of Baltimore met the first of two critical deadlines established by Treasury for ARPA. Through the Mayor's Office of Recovery Programs, the City obligated \$641,170,126, every dollar of the ARPA SLFRF allocation. Since last year's Treasury annual report, the City has expended \$183.9 million, an increase of 64 percent, from \$289.5 million to \$473.4 million. Among the 146 projects presented in this report, 64 have closed, with many others on track to fully expend funds and close by the end of this calendar year. The City is on track to expend all funds by December 31, 2026.

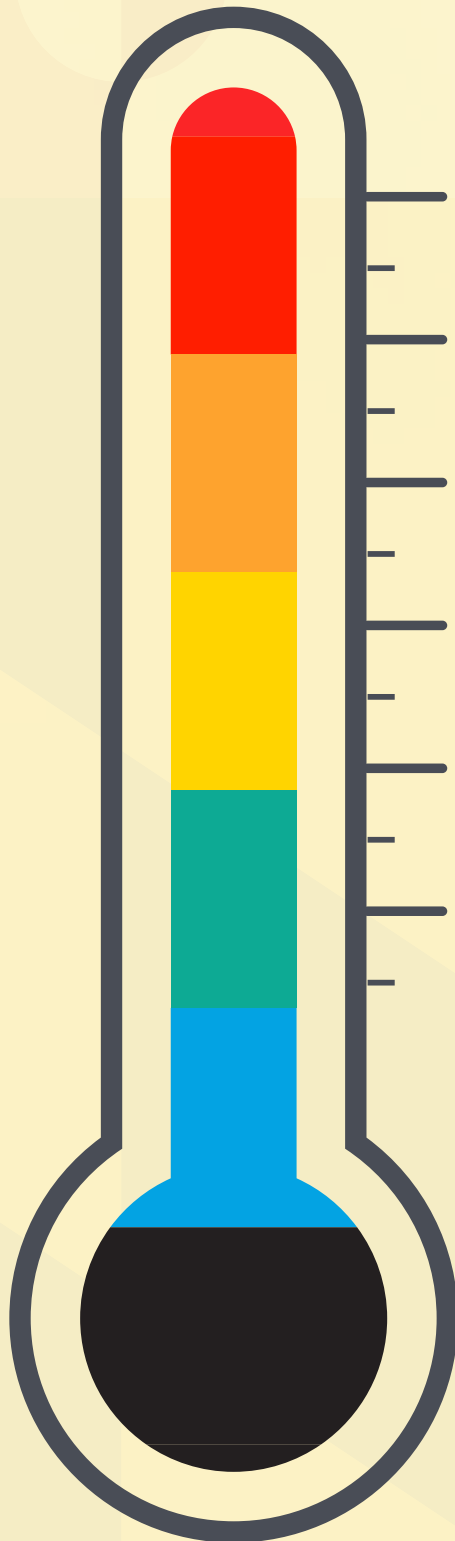
More tangible than these financial and administrative indicators, however, are the results that residents see and experience in our community. These are a few examples among the many described in this year's report.

- Through projects like Housing Upgrades to Benefit Seniors (HUBS) and Neighborhood Housing Services, homeowners who meet income and other criteria are receiving essential repairs and improvements that will protect health, safety, and the value of their homes.
- Children and youth throughout the City are enjoying new green space, like Cecil Park in Central Baltimore, and new playground equipment, athletic courts, and pools, like the Towanda and Coldstream pools that opened in summer 2025, where they can safely play, socialize, and learn.
- City residents are benefiting from ARPA investments in core City services like new trash loadpackers that enabled a return to weekly recycling, life and safety equipment for firefighters and essential maintenance at select Fire Department facilities, and extensive cleaning and greening work from the Clean Corps program, which recently expanded to more neighborhoods through a regional model of service delivery.

As the City approaches the expenditure deadline of December 31, 2026, the Recovery Office is closely monitoring expenditures for all projects and communicating with City agencies across the enterprise and leaders within the Scott administration to identify and mitigate any risks or barriers to implementation. There is also work underway to transition select projects to other funding sources so that they can continue to progress after ARPA funds expire, conduct both formal program evaluation and performance measurement review to better describe successes and areas for improvement, and continuously add to and apply lessons learned and best practices from ARPA implementation to other priority City initiatives.

PUBLIC HEALTH

BY THE NUMBERS



10 MILLION

AD IMPRESSIONS FOR BALTIMORE RESIDENTS

855,694

PPE UNITS AS OF JUNE 2025

44,372

RAPID TEST KITS DISTRIBUTED

37,325

PPE UNITS CONSUMED DURING FY25

30,120

COVID-19 VACCINATIONS ADMINISTERED

2,312

MOBILE VACCINATION CLINICS OFFERED

In 2025, the Baltimore City Health Department (BCHD) concluded its ARPA-funded COVID-19 response efforts, focusing on protecting the City's most vulnerable residents. Over the course of the year, BCHD distributed at-home COVID test kits, ran mobile vaccination clinics, and delivered a major communications campaign. In partnership with nonprofit organizations like Bikur Cholim, the City expanded access to health services, including vaccinations, screenings, transportation, and financial assistance. **THESE TARGETED INVESTMENTS HELPED ENSURE A CONTINUED, EQUITABLE RECOVERY FOR BALTIMORE RESIDENTS.**

2: Use of Funds

2A: PUBLIC HEALTH (EXPENDITURE CATEGORY 1)

2A – 1: COVID-19 PUBLIC HEALTH RESPONSE

BALTIMORE CITY HEALTH DEPARTMENT

The Baltimore City Health Department (BCHD) is in the final stages of its ARPA-funded initiatives to respond to the ever-changing presence of the COVID-19 virus in the City's communities, particularly among its most vulnerable populations. Over the past year, BCHD has focused on conducting COVID-19 vaccinations in communities with low vaccine uptake, completing a comprehensive COVID-19 communications campaign, distributing rapid at-home test kits, managing its PPE inventory, and providing support for food insecurity and adult guardianship to vulnerable communities. BCHD's food insecurity support is described further in Section 2 B–4.

TESTING

When community testing for COVID-19 ended on May 6, 2023, BCHD shifted to distributing rapid, at-home test kits through a network of community-based organizations, community clinics, and the Enoch Pratt Free Library. During FY25, BCHD distributed 44,372 rapid test kits and will continue to distribute them until the supply is exhausted, which is expected to occur at the end of Summer 2025.

VACCINATION

As referenced in last year's report, BCHD is no longer able to report citywide vaccination data, as state and federal sources ceased collecting such data after the end of the public health emergency.

Since November 2021, BCHD has offered 2,312 mobile vaccination clinics and has administered 30,120 doses. BCHD transitioned its vaccination staff from ARPA funding and conducted mobile clinics and outreach through three major partners, whose contracts conclude at the end of the City's fiscal year 2025 (July 1, 2024 – June 30, 2025). After June 2025, BCHD will no longer offer COVID-19 vaccination mobile clinics.

OTHER INITIATIVES

From May 2024 through December 2024, BCHD engaged a consultant who produced and ran three

(3) COVID-19 communication campaigns to reduce vaccine hesitancy among city residents disproportionately impacted by COVID-19 and encourage vaccinated residents to receive their booster shots. The English and Spanish language campaigns consisted of seven ads in each language, with a total media spend of \$478,857.95, and generated nearly 10 million ad impressions for Baltimore residents. Media tactics include cable, broadcast TV, connected TV, radio, digital (i.e., YouTube and Meta), SMS text messages, and digital billboards.

BCHD transitioned most of its operational support staff from ARPA funds at the end of FY25 and will retain three staff members for fiscal support and grants compliance through the end of the grant period, supporting grant and contract closeout through June 2026. As the agency approaches the end of its grant term, BCHD will maintain its existing PPE inventory, cease replenishment with ARPA funds, and retain one staff member to manage the PPE warehouse. As of the end of June 2025, BCHD had 855,694 units of PPE in inventory, which includes bleach, face shields and masks, gloves, goggles, gowns, disinfecting wipes, COVID rapid tests, hand sanitizer, soap, and ear thermometers. BCHD consumed an average of 37,325 units of PPE from the beginning of FY25.

Finally, BCHD has used ARPA funds to hire additional staff to manage 194 cases involving adults in Baltimore City for whom BCHD serves as legal guardians. These staff positions continued through June 2025, after which they were transitioned to the General Fund.

NONPROFITS: BIKUR CHOLIM

The Mayor's Office of Recovery Programs has also directly partnered with various nonprofit and community-based organizations to address the needs arising from the COVID-19 public health emergency.

Although primarily focused on food assistance, Baltimore Bikur Cholim, Inc. provided comprehensive wrap-around health services to Baltimore City residents, including COVID-19 and flu vaccinations, health education, transportation to medical appointments, and financial assistance for medical bills. Bikur Cholim specifically targeted areas with low vaccination rates and those who were homebound. During the lifetime of the grant, Bikur Cholim administered the COVID-19 vaccine to 703 individuals, provided health screenings to 349 individuals, offered medical financial assistance to 53 individuals, and provided food assistance to 882 households.

2A – 2: COMMUNITY VIOLENCE INTERVENTION

MAYOR’S OFFICE OF NEIGHBORHOOD SAFETY AND ENGAGEMENT (MONSE)

Last year’s annual Recovery Plan highlighted the City of Baltimore’s unprecedented year-over-year reduction in homicides. Mayor Brandon Scott pointed to [Baltimore’s Comprehensive Violence Prevention Plan](#) as a pivotal factor in those reductions. In July 2025, Mayor Scott [announced](#) yet another year of staggering reductions in violent crime. In the first six months of 2025, compared to the same year-to-date period in 2024, Baltimore City experienced a 22.7% drop in homicides and a 19.6% drop in non-fatal shootings — the fewest number of homicides in the six months in over 50 years. Though every homicide and non-fatal shooting is a tragedy, this progress is consistent with the Mayor’s first-term commitment to a 15% year-over-year [reduction in homicides annually](#). This sustained progress demonstrated that the Mayor’s strategy — based on treating violence as a public health crisis that is treatable and preventable through an intentional, coordinated, trauma-informed, and sustained effort — is working.

MONSE’s \$40.5 million ARPA Violence Prevention investment, a significant component of [Baltimore’s Comprehensive Violence Prevention Plan](#), played a substantial role in achieving the aforementioned reductions in violence. This investment was designed to provide proof of concept for MONSE’s role in facilitating Community Violence Interventions (CVI). Many of MONSE’s ARPA-funded staff have now transitioned into positions funded by the City’s General Fund and will continue to support the Group Violence Reduction Strategy, Community Safety and Response programming, victim services, and other CVI programming into FY26 and beyond.

GROUP VIOLENCE REDUCTION STRATEGY

The nationally recognized [Group Violence Reduction Strategy](#) (GVRS), launched in 2022, is a partnership with the Baltimore City Police Department, the State’s Attorney’s Office (SAO), and Youth Advocate Programs (YAP), which administers intensive case management, a housing relocation benefit, and a participant stipend for individuals who are most intimately involved in and affected by violence across Baltimore City. The strategy, also known as focused deterrence, expanded its areas of operation in June 2025, adding the Southern Police District to its existing areas, which include the Western, Southwestern, Central, and Eastern Police Districts, where GVRS already operates.

After this expansion, MONSE plans to take GVRS citywide by the end of calendar year (CY) 2025. GVRS works by leveraging an intentional collaboration among law enforcement, social services, and community members who collectively co-sign and deliver an anti-violence message aimed at stopping shootings.

GVRS participants receiving intensive case management are assigned to a life coach who provides wraparound services, including safety relocation services if needed, education, job training, certification training (e.g., for a CDL), Cognitive Behavioral Therapy, obtaining a driver’s license, birth certificate, social security card, SSI benefits, and connections to transitional employment opportunities. Touchpoints between participants and life coaches occur 3-5 times per week.

As of June 2025, GVRS had a total of 787 participants, including 236 who enrolled in intensive case management. Sixty-five participants used the housing relocation benefit, and 142 received participant stipends.

COMMUNITY SAFETY AND RESPONSE

MONSE’s Community-Based Organizations (CBOs) are making progress in implementing Neighborhood Policing Plans (NPPs), which aim to connect residents to City- and community-based resources to address immediate violence in their neighborhoods and quality of life issues, including blight and outstanding requests for City services. Out of the three NPP pilot programs, one is complete, another is nearing completion, and the last CBO is in the implementation stage.

Another cornerstone of MONSE’s Community Safety and Response work is its Coordinated Neighborhood Stabilization Responses (CNSRs), which are 45-day engagements in neighborhoods/City blocks occurring immediately after an incident of traumatic violence. Since July 2022, when the program was initiated, MONSE and its partners have completed 49 CNSRs, which is 20 additional responses since last year. The Peace Mobile, referenced in last year’s annual Recovery Plan, continues to be a popular resource for communities in the aftermath of incidents of traumatic violence.

VICTIM SERVICES

MONSE has strategically used its ARPA funds to invest in Victim Services support for victims of violent crime who are often excluded from front-line victim services offered by other criminal justice authorities. Subsequently, MONSE awarded \$539,490



- M. Wardell
Participant
Mayor's Office of Neighborhood Safety and Engagement
(MONSE), Returning Citizens Behind the Wall

TABLE 1: HOSPITAL-BASED INTERVENTION PROGRAM PERFORMANCE MEASURES

PERFORMANCE MEASURE	FY23	FY24	FY25*	TOTAL
Number of Gunshot Patients Served	472	431	481	1,384
Number of Patients Who Completed the Program	199	318	289	806
Number of Patients Who Died (Seen by Hospital Responder)	29	4	14	47
Number of Patients Previously Shot in Their Lifetime	80	86	74	240
Number of Patients Returning to the Emergency Department with Gunshot	21	14	10	45
Number of Service Referrals Made	706	626	571	1,903

*FY25 data includes only Quarters 1-3. Q4 data is not yet available.

in multi-year grants to strengthen the capacity of community-based organizations (CBOs) to conduct intimate partner violence (IPV) and abuse intervention programming (AIP) between fiscal years 2022 and 2025. MONSE also provided direct wraparound services to 35 victims of violence and their families in FY25, including covering funeral expenses, rental fees, and security deposit support, ensuring survivors receive immediate, practical support during times of crisis. MONSE also partnered with key stakeholders to fund proactive human trafficking investigations. As of June 2025, this investment led to 113 investigations, 50 resolved cases, and the successful removal of 49 individuals from potentially harmful situations, underscoring the power of supporting prevention and intervention work.

Finally, this program funds the Baltimore City Visitation Center (BCVC). Section 2B-8 provides more information about this Center.

YOUTH AND TRAUMA

MONSE's FY25 Youth and Trauma programming centered around providing trauma-informed care trainings to City employees and supporting the Center for Hope's Child Advocacy Center. In FY25, MONSE worked with Baltimore City Public Schools to train 62 government employees, 21 teachers, and four social workers in Mental Health First Aid protocols. This effort is connected to the Child Fatality Review, which is an action-oriented, collaborative process that brings key people and agencies together to discuss the circumstances leading to a child's death and the community's response to that death. These trainings teach signs and symptoms of emerging mental health problems and how to differentiate potential problems from typical adolescent development.

The Center for Hope, a nationally accredited children's advocacy center serving Baltimore City, is one of the country's top violence intervention and prevention

agencies, aimed at caring for children and family members affected by violence. The Center's activities focus on intervention when abuse is reported, treatment to aid in the healing of survivors and their families, education around recognizing, preventing, and reporting suspicions of abuse, and advocacy at the local, state, and national levels. Center for Hope works with Baltimore City officials and medical personnel to develop a coordinated, child-friendly, and time-sensitive response to child sexual abuse and physical maltreatment. Baltimore City has made a multi-year commitment to the Center for Hope, beginning in FY22, through MONSE's ARPA allocation, providing a total of \$1.4 million through FY25. MONSE has allocated an additional \$500,000 in ARPA funds through FY26.

COMMUNITY VIOLENCE INTERVENTIONS

In FY25, MONSE's core Community Violence Intervention (CVI) ecosystem consisted of the Hospital-Based Violence Intervention Program (HVIP), Safe Streets, and partnerships with CBOs doing CVI work in Baltimore's communities. MONSE's CVI partners provided 625 services to survivors of gun violence, including emergency relocation and shelter assistance, financial support, court accompaniment, employment support, expungement assistance, education, and ID services, across FY24 and FY25.

MONSE extended its Hospital-Based Violence Intervention Program (HVIP)3F for yet another year with major hospital partners in Baltimore City, including LifeBridge, MedStar, HVIPs are multidisciplinary programs that identify patients at risk of repeat violent injury and link them with hospital- and community-based resources aimed at addressing underlying risk factors for violence. HVIPs alter risk trajectories, with the goal of reducing the re-admission of patients with violence-related injuries, especially gun-related injuries, and assisting patients with access to wrap-around services. Johns Hopkins Hospital, St. Agnes,

and the University of Maryland Medical Center. These organizations were granted an additional \$1.64 million to continue programming through FY25. Table 1 provides an overview of performance data from the program through FY25*.

In June 2025, MONSE completed its multi-year ARPA-funded grant with Associated Catholic Charities, which supports three sites in [Baltimore City’s flagship CVI initiative, Safe Streets](#). This program employs mediation and violence interruption using credible messengers in the community to prevent shootings and homicides, as well as engaging the community strategically to help change norms surrounding violence. ARPA funding is being used to support sites in the Sandtown neighborhood of West Baltimore, as well as the Brooklyn and Cherry Hill neighborhoods of South Baltimore. These sites started operating with ARPA funding in July 2022. Figure 1 outlines key performance indicators from these three sites in FY25.

The violence prevention strategy also includes workforce development. Accordingly, a portion of MONSE’s ARPA funds is allocated for subsidized employment and workforce development for justice-involved individuals. Additional information on this effort is presented in Section 2B-2: Employment Programs for Justice-Involved Individuals.

Baltimore City is taking a comprehensive approach and using multiple strategies to address community violence and public safety. Section 7B of this report presents key performance metrics reflecting some of MONSE’s major programs.

2B: NEGATIVE ECONOMIC IMPACTS (EXPENDITURE CATEGORY 2)

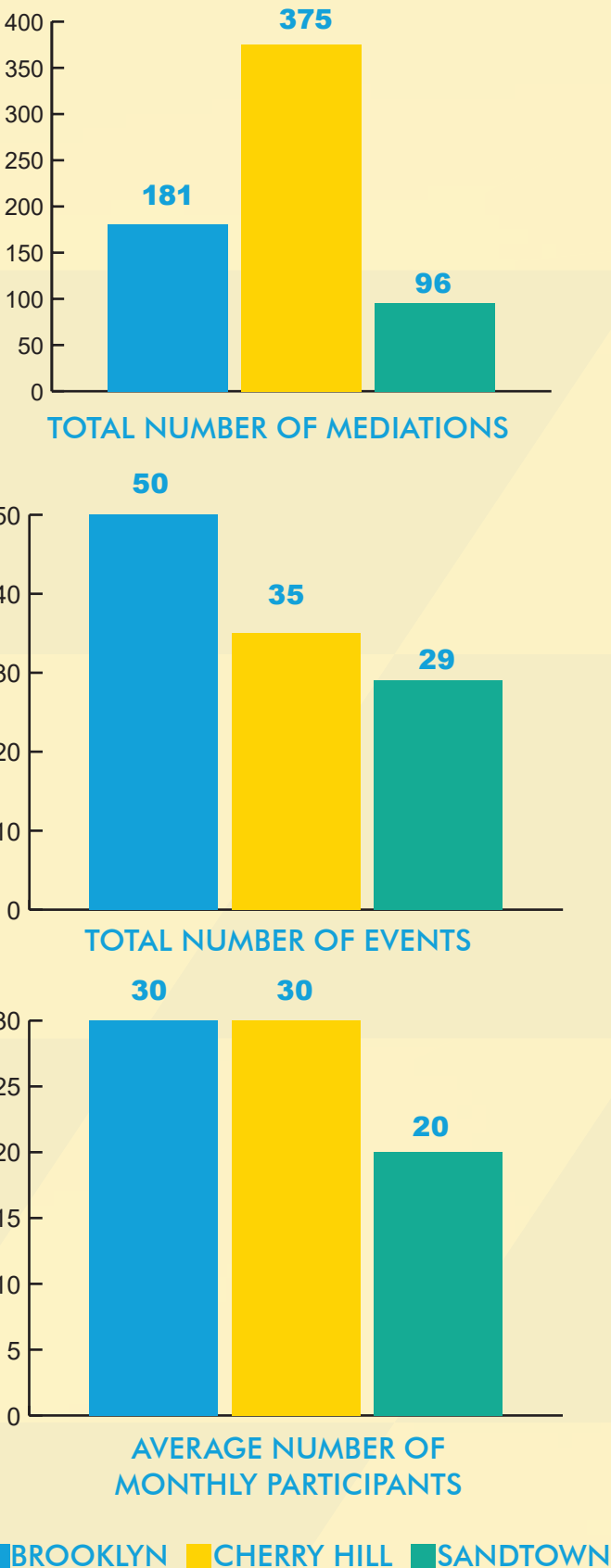
2B – 1: ECONOMIC RECOVERY FUND (ERF)

The last remaining component of the Economic Recovery Fund, the Small Business Relief and Technical Assistance programs, was completed at the end of March 2025.

SMALL BUSINESS RELIEF AND TECHNICAL ASSISTANCE

Last year’s annual report indicated that the Baltimore Development Corporation (BDC) had paid all its small business grantees and completed partnerships with 13 non-profit organizations serving as technical assistance (TA) partners to small business awardees,

FIGURE 1: SELECT KEY PERFORMANCE INDICATORS FOR ARPA-FUNDED SAFE STREET SITES, FY25



Data as of June 2025. Safe Streets sites listed above are in Baltimore City. Note that the “Average Number of Monthly Participants” reflects a 12-month average.

and was in the process of collecting final documentation from awardees. BDC has now reviewed documentation from all 464 small business awardees and has closed out its component of the Economic Recovery Fund. BDC expended \$11,025,042.35 of its \$11,700,000 grant award and returned \$674,957.65 in ARPA funds back to the Recovery Office. These funds came from businesses whose awards the BDC withdrew, or if businesses only received half of their grant because they requested ineligible budget modifications in addition to unspent funds from BDC’s technical assistance providers.

The focus of this program, administered over two rounds, was to provide financial and technical assistance to small businesses in Baltimore City, with the intent of helping businesses to remain in business and navigate the negative economic impacts of the COVID-19 public health emergency. BDC calculated that this program led to the creation of 72 jobs, and an average dollar increase in business revenue by \$107,402.11 for Round 1 awardees and \$29,464.96 for Round 2 awardees.

NONPROFITS: DOWNTOWN PARTNERSHIP OF BALTIMORE

The Mayor’s Office of Recovery Programs has made several direct investments in Baltimore’s small business initiatives. One notable grantee, the Downtown Partnership of Baltimore, received \$3,240,199.91 across two grants for direct support to businesses.

This includes the Operation Storefront Program, the Facade Improvement Program, the BOOST program, and the Baltimore Culinary Exchange. These investments will support the rehabilitation of properties, open new businesses in vacant storefronts, expand Baltimore’s restaurant footprint, promote success for small businesses, and provide technical assistance to entrepreneurs. So far, 38 new businesses have received support through the business assistance programs.

2B – 2: WORKFORCE DEVELOPMENT

MAYOR’S OFFICE OF EMPLOYMENT DEVELOPMENT

The \$30 million allocated to the Mayor’s Office of Employment Development (MOED) is the largest single ARPA workforce development investment within the Baltimore City portfolio of workforce projects. The [funding announcement](#) describes the four initiatives funded by ARPA: Hire Up, Train Up, Workforce Supports, and Youthworks.

As MOED approaches the end of the performance period on December 31, 2025, several performance targets across the portfolio have already been met. See the select performance measures in the following table highlighting MOED’s success across various workforce development programs.

TABLE 2: SELECT WORKFORCE DEVELOPMENT MEASURES AND TARGETS

PERFORMANCE MEASURE	TARGET	REPORTED MEASUREMENT
Hire Up: Number of previously unemployed or underemployed residents hired into subsidized positions with City agencies or other organizations	110	357
Train Up: Percent of participants completing occupational training	75%	82%
Train Up: Number of unemployed or underemployed residents enrolled in occupational training through a contracted training provider	194	901
Train Up: Percent of completers obtaining unsubsidized employment earning at least \$15.00 per hour after program	80%	98%
Train Up: Percent of completers obtaining employment following program employed 90 days after start of job	65%	98%
Workforce Supports: Percent of Hire Up and Train Up participants receiving one or more workforce support services - career navigation, case management, financial empowerment counseling, behavioral health, or legal services	75%	97%
YouthWorks: Average number of youths employed each summer under YouthWorks with City ARPA funds	2,000	2,953
YouthWorks: Percent of YouthWorkers indicating positive experience with YouthWorks	85%	89%

Data as of June 2025.

HIRE UP

The Hire Up program provides subsidized employment at City and quasi-governmental agencies for up to 55 Baltimore City residents at a time. Participants also receive free career navigation, legal services, financial empowerment counseling, and job placement assistance, among other supports. As of June 2025, **357 residents have participated in Hire Up** since City ARPA funds began supporting the program in July 2022. Of those 256 participants, **72 individuals have been hired into permanent positions** with the City or quasi-government agencies. Another 39 have obtained permanent positions outside of City government. The final cohort of participants directly funded by the MOED ARPA allocation will end their subsidized employment in September 2025. Ideally, members of this final cohort will transition to permanent positions.

Due to the success of the Hire Up program, MOED partnered with MONSE to create a direct referral system to the Hire Up program for participants in MONSE's Group Violence Reduction Strategy (GVRs) program, Re-Entry Services, Victim Services, and Community Violence Intervention initiatives. For more information about this collaboration, please refer to ***Employment Programs for Justice-Involved Individuals.***

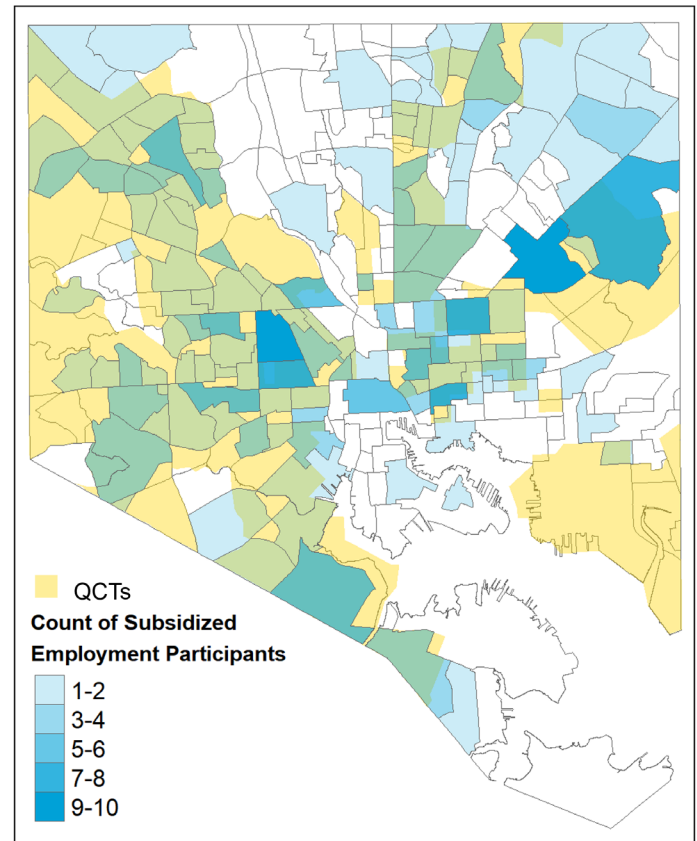
MOED collects and shares data about the neighborhoods where participants live. The following map shows the locations of Hire Up participants in Baltimore City. This data demonstrates the success of MOED's outreach efforts, evident through the wide distribution of Hire Up participants across the city.

TRAIN UP

The Train Up program provided occupational skills training to unemployed or underemployed Baltimore City residents and supported 20 training subgrants with City ARPA funds. Six industry sectors were represented among the training programs: Healthcare, Transportation, Information Technology (IT), Hospitality, Manufacturing, and Construction. All Train Up subgrants ended on June 30, 2025. During the lifetime of the project, the 20 providers served 692 participants. Of those participants who completed a Train Up occupational training program, 301 have attained unsubsidized employment thus far. Of those who have attained unsubsidized employment, 287 retained employment 90 days after the start of the job.

MOED collects demographic data about its participants and provides this data to the Recovery Office on a quarterly basis. Table 3 shows the demographic

FIGURE 2: COUNT OF SUBSIDIZED EMPLOYMENT PARTICIPANTS



Data as of June 2025

breakdown of Train Up and Hire Up program completers who have secured employment following their participation in the respective programs. The University of Baltimore, the Recovery Office's evaluation partner, is using this data and other performance measures collected by MOED to conduct a program evaluation of both the Hire Up and Train Up initiatives. The results of that analysis will be available in FY26.

WORKFORCE SUPPORTS

Wrap-around services available to Hire Up and Train Up participants include work readiness training, behavioral health services, legal assistance, career navigation, adult education, and transportation support. Ninety-seven percent of Hire Up and Train Up participants received one or more workforce support services, including career navigation, case management, financial empowerment counseling, behavioral health services, or legal services.

YOUTHWORKS

MOED has operated the Youthworks summer jobs program for over 30 years, providing valuable work experience for city residents aged 14 to 21. In addition to work experience, YouthWorkers develop their financial literacy skills, explore career opportunities,

TABLE 3: DEMOGRAPHIC CHARACTERISTICS OF TRAIN UP/HIRE UP COMPLETERS WHO OBTAINED UNSUBSIDIZED EMPLOYMENT

CHARACTERISTICS	TRAIN UP	HIRE UP	TOTAL
Age: 17 Years	1	0	1
Age: 18-24 Years	81	28	109
Age: 25-35 Years	119	30	149
Age: 36-49 Years	74	33	107
Age: 50-65 Years	24	18	42
Age: Over 65	1	0	1
Age: No information provided	1	2	3
Gender: Female	185	29	214
Gender: Male	108	74	182
Gender: No information provided	8	8	16
Total	301	111	412

Data as of June 2025.

and receive skills training. In the summer of 2023, ARPA funded 1,840 young people. Building on the success of the summer YouthWorks program, MOED launched a year-round YouthWorks Internship program in FY24, serving more than 150 youth. The number of YouthWorkers supported by ARPA funding rose to 4,066 young people in the summer of 2024. This increase helped bolster a post-pandemic rebound in enrollment, as the number of young people offered positions in the summer of 2024 (FY25) exceeded the number of young people offered positions in the summer of 2019 (FY20). For the 2025 summer session (FY26), 13,588 young people applied for YouthWorks positions, and 8,625 were offered positions, a portion of which will be funded by ARPA.

NONPROFITS: HEARTSMILES

Founded in 2015, HeartSmiles developed a signature mentorship, youth leadership, and workforce development program that connects vulnerable Baltimore youth (also called “heartbeats” within the program) with mentors who support their professional devel-

opment. In 2024, HeartSmiles collaborated with 17 small businesses and partners to secure professional internships, placing 50 of their young leaders. These internships included law firms, local black-owned small businesses, cosmetology businesses, education organizations, and more. HeartSmiles also collaborated with the Bloomberg Foundation to travel to New York, bringing over 30 heartbeats for a professional networking experience and a service project.

HeartSmiles also collaborated with Coppin University and the Annie E. Casey Foundation to conclude the Excellence in Entrepreneurial Learning (EXCEL) Project. With this project, Heartbeats supported the analysis and interpretation of the conducted research, facilitated the communication and dissemination of the study’s findings, and attended the Economic Inclusion conference to present their findings. This project focused on understanding the landscape of entrepreneurship programs in Baltimore City, identifying their strengths and gaps within the ecosystem of engaging with young people.

TABLE 4: BALTIMORE YOUTH OFFERED PAID SUMMER WORK

PERFORMANCE MEASURE	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26
Number of Baltimore City youth ages 14-21 offered paid summer work experiences	8,600	8,651	5,017	6,382	6,761	7,890	10,100	8,625

Data as of June 2025.

Over the past year, HeartSmiles has also expanded its partnership with the Department of Juvenile Justice and EMBRACE for juvenile justice initiatives. These programs operate at three sites, two of which are in Baltimore, supporting youth aged 12-20. Throughout these programs, young men learned skills in leadership development, workforce development, financial literacy, and emotional intelligence. Each participant receives 16 weeks of service, with 102 participants starting the program and 23 having graduated to date. In November 2024, HeartSmiles opened its first Youth Success Center—a youth learning hub for young people in Baltimore City.

Over the life of the grant, HeartSmiles served 206 youth participants in their workforce development and mentorship programs. The HeartSmiles grant ended on December 31, 2024.

EMPLOYMENT PROGRAMS FOR JUSTICE-INVOLVED INDIVIDUALS

Under the [Mayor's Action Plan](#) to Build a Better Baltimore, which includes increasing support for returning citizens, Mayor Scott allocated ARPA funding to benefit justice-involved individuals. Select initiatives are described in more detail below.

RETURNING CITIZENS BEHIND THE WALL (RCBTW)

The Returning Citizens Behind the Wall (RCBTW) program, referenced in last year's report, has completed its final year of operation. For more than two years, the program has provided a unique opportunity for eligible incarcerated individuals to access workforce development and employment services through work release. In a partnership with MONSE, the Maryland Department of Public Safety and Correctional Services (DPSCS), the Baltimore City Recreation and Parks Department (BCRP), and MOED, participants have been earning \$15 per hour for landscaping work, with \$3.12 of the hourly wage being paid directly to workers and accessible to spend "behind the wall." From April 2023 to June 2025, MONSE and DPSCS enrolled 193 participants in the program, yielding 33 completions (i.e., participants completed the program or were released early). In November 2024, eligible individuals incarcerated at the Maryland Correctional Institution for Women (MCIW) were invited to join the RCBTW program.

From April 2023 to June 2025, MONSE and DPSCS enrolled 193 participants in the program, resulting in 33 completions (i.e., participants were released). Participants who completed the program had housing plans in Baltimore City, and many reported that the funds they earned helped alleviate financial hardships they faced upon their release. MONSE will seek additional funding opportunities to continue enabling returning citizens to earn extra income while incarcerated, and to connect them with workforce development and safe reentry resources.

MONSE is continuing with its more than \$2 million partnership with MOED to refer justice-impacted individuals to the Hire Up program. Since program inception in April 2024, MONSE and MOED have enrolled 16 program participants from MONSE's Group Violence Reduction Strategy (GVRs) initiative and its other CVI-related programs. They plan to serve 55 individuals through June 2026. In June 2025 alone, the Hire Up program onboarded 11 new participants, signifying a notable increase in program enrollment. This was achieved through efficiencies and improvements made in the referral and onboarding process that will continue with future cohorts of participants.

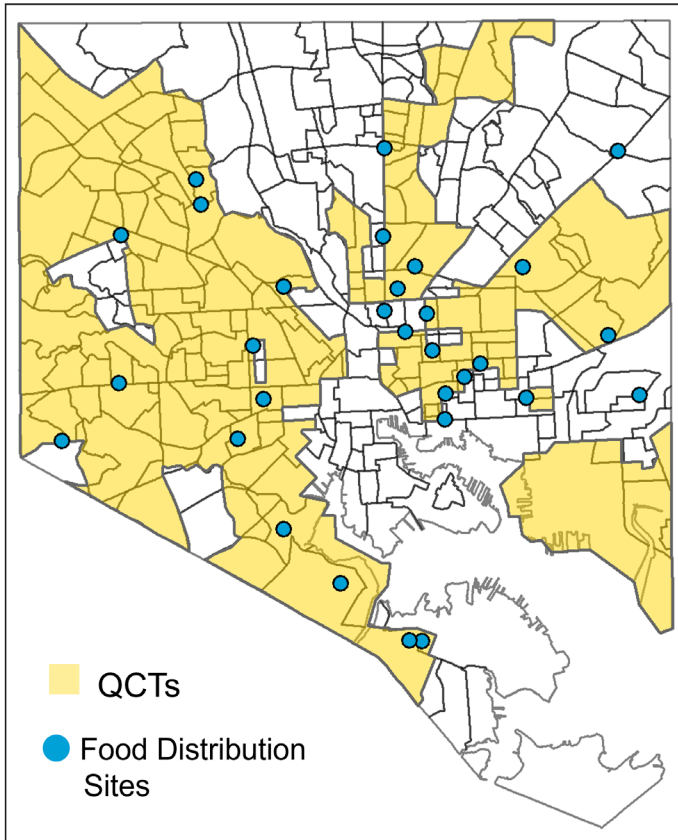
This year, MONSE provided \$500,000 in funding to the Clean Corps initiative, which enabled seven¹ unemployed, underemployed, hard-to-hire, and justice-involved individuals to complete the neighborhood-based cleaning-and-greening program between 2024 and 2025, which is further described in Section 2F-3.

NONPROFITS: GREATER BALTIMORE URBAN LEAGUE

Through ARPA support, the Greater Baltimore Urban League (GBUL) completed their workforce development program for justice-impacted Baltimore City residents. The training program focused on cybersecurity and information technology, enrolling 110 individuals in programs that received work-ready services, including Security+, Ethical Hacking, Professional Scrum Master, Cloud+, CompTIA A+, and Network Defender training. After the program, 51 individuals received certifications and were placed in employment.

¹ This statistic represents a correction from last year's Recovery Plan, which stated that there were 11 participants in the program. This error resulted from a misclassification of participants in Clean Corps who were not referred into the program by MONSE.

FIGURE 3: DOP FOOD DISTRIBUTION SITES



Data as of June 2025.

2B – 3: HOUSEHOLD ASSISTANCE: FOOD PROGRAMS

DEPARTMENT OF PLANNING

The Department of Planning has five programs, led by the Food Policy Planning Team, to strengthen an equitable and resilient food system in response to the COVID-19 pandemic. These initiatives aim to expand access to healthy, affordable food, boost produce distribution and purchasing, and develop strategies to reduce food insecurity during and beyond the public health emergency.

PRODUCE BOX DISTRIBUTION

Baltimore City's produce box distribution program was established as an emergency response to the discontinuation of FEMA's COVID-era produce box initiative, ensuring continued access to fresh food for vulnerable residents. Following the termination of the federal program, the City implemented an emergency contract to ensure uninterrupted distribution, underscoring its commitment to food security during the pandemic recovery period. The program has since proven to be a vital resource, delivering over 25,000 produce boxes

and distributing more than one million pounds of fresh fruits and vegetables since the last treasury report. Due to its impact and ongoing need, the grant supporting the initiative has been extended through June 2026, allowing the City to continue addressing food insecurity in high-need communities.

ONLINE SNAP NUTRITION INCENTIVES

Through the implementation of online SNAP, the Food Policy Planning Team aims to expand equitable access to healthy food by ensuring all residents—regardless of transportation barriers, proximity to grocery stores, or payment method—can shop for groceries online. The online SNAP Incentive Program, known as Bmore Fresh, supports this effort by encouraging participation and improving affordability. To date, approximately 40,000 residents have used online SNAP incentives through platforms such as Amazon and Safeway. In January 2025, both Amazon and Safeway expanded their services by introducing a delivery incentive, allowing SNAP participants to redeem free or discounted delivery on eligible online grocery orders—further reducing barriers to access and supporting food security across Baltimore.

FARM INCUBATOR PROGRAMS

The Farm Alliance of Baltimore, a nonprofit organization, oversees a vibrant network of urban farms committed to growing and distributing fresh, locally grown produce while training and mentoring the next generation of urban farmers. Central to its operations is one of the largest urban farms in Maryland, which serves as both a production hub and a learning site for aspiring growers. The land on which the farm operates is owned by the City of Baltimore and is secured through one of the longest-standing agricultural leases in the City, providing long-term stability and allowing for sustained investment in urban farming infrastructure and community programming. With the support of ARPA funding, the organization has invested in critical infrastructure improvements—such as irrigation systems, high tunnels, and storage facilities—that have significantly expanded its food production capacity. These enhancements not only boost the volume and variety of crops grown but also deepen the farm's role as a community anchor by increasing access to healthy, affordable food and fostering stronger connections between residents and the local food system.

FARMERS MARKETS NUTRITION INCENTIVES

Nutrition incentives at Baltimore's farmers markets have empowered eight farmers to offer electronic incentives that make fresh, local produce more affordable. The introduction of the "Healthy Together"



Baltimore City consistently sees some of the highest usage of Maryland Market Money in the entire state, a reflection of both the urgent need for fresh, affordable food and the power of direct investment in community-based solutions.

Programs like Maryland Market Money don't just stretch food dollars, they support dignity, health, and economic stability. With inflation and food costs on the rise, these incentives help families access fresh, locally grown food while directly supporting Maryland farmers.

- Cristina Berthelot
Director of Maryland Market Money

e-incentive platform in summer 2024 modernized the shopping experience, reducing administrative burdens for farmers and improving access for residents. The platform will also streamline the Senior Farmers Market Nutrition Program, ensuring older adults can participate easily. As a result of these improvements, Baltimore continues to achieve the highest redemption rates for farmers market incentives statewide. (significant increase in E-Incentives).

PRODUCE (RX) PROGRAM

Launched as a pilot program last fiscal year, the Produce Rx Program was designed to address food insecurity and improve health outcomes by enrolling at least 100 patients annually. In partnership with Med-Star Hospital, the program quickly exceeded its initial goal by screening over 386 patients and enrolling 118 individuals in its first year. Building on that momentum, the program enrolled an additional 129 patients this year, providing each participant with regular boxes of fresh fruits and vegetables. This year, the initiative has distributed more than 119,000 servings of nutritious produce. Beyond alleviating hunger, the Produce Rx Program serves as a critical bridge to preventive health services, helping participants manage chronic conditions through access to healthy food and health-focused support. Medstar Hospital is planning to conduct an evaluation of this program.

BALTIMORE CITY HEALTH DEPARTMENT

FOOD INSECURITY

By the end of June 2025, the Baltimore City Health Department (BCHD) had expended 85% of its \$15.2 million food insecurity budget to ensure consistent access to nutritious food for vulnerable residents. This investment supported the delivery of fresh, frozen, and culturally appropriate food boxes to both individual households and congregate living facilities, with a focus on serving older adults. In a key partnership with the City of Refuge, BCHD expanded its reach to provide Kosher and Latinx meals that honor cultural food traditions. Since the program’s launch, BCHD has delivered nearly 1.6 million meals and distributed over 105,000 food boxes, reaching 99,199 households by June 2025. This impact reflects a deep commitment to food equity and community-centered care.

As food insecurity continues to disproportionately affect Baltimore’s senior population, the demand for BCHD’s nutrition-support services remains high. As illustrated in Figure 4, the distribution of food through home-delivered meals grew substantially, now accounting for 56% of all food assistance provided—up from 48% in the previous reporting period. This shift highlights both the rising need and BCHD’s targeted response to support vulnerable older adults with consistent, accessible nutrition.

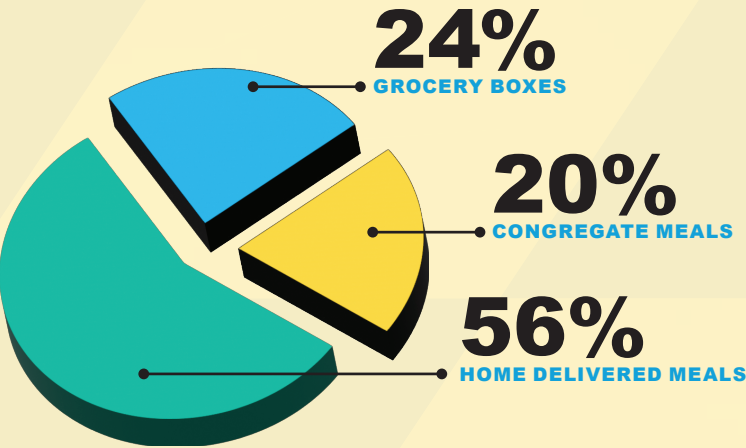
Home-delivered grocery boxes to homebound and mobility-limited older adults and families will operate through June 30, 2026, or earlier if funding is exhausted. Contracts for home-delivered meals to homebound older adults and the Eating Together program for regular and kosher congregate meals will operate through June 30, 2026.

NONPROFITS: BIKUR CHOLIM, BLACK YIELD INSTITUTE, AND LEADENHALL BAPTIST CHURCH

In the fall of 2022, the Mayor’s Office of Recovery Programs directly awarded three nonprofits with ARPA funds to carry out a variety of projects related to food insecurity:

- Bikur Cholim, provided kosher meals to homebound individuals or those in medical settings. When the grant concluded on December 31, 2025, Bikur Cholim had served a total of 882 households and 1,606 individuals.
- Black Yield Institute used ARPA funds to support the operations of an urban farm. This included growing fresh produce, facilitating community markets, training and educational resources for resi-

FIGURE 4: PERCENT OF FOOD DISTRIBUTION TYPE



Data as of June 2025

dents, and installing infrastructure such as outdoor refrigeration and a washing station to support food aggregation for city farms. Throughout the lifetime of the grant, which concluded on June 30, 2025, the Black Yield Institute served 3,370 individuals with food assistance through its urban farm and community market programs.

- Leadenhall Baptist Church (LBC) utilized ARPA funding to renovate its food pantry to better serve the community year-round. Through its food pantry, LBC provides fresh fruits, vegetables, dairy products, poultry, meat, and non-perishable items to low-income individuals, those experiencing homelessness, and working families with limited financial resources to afford healthy food options. Across the lifetime of the grant, which ended on June 30, 2025, LBC provided food assistance to 1,975 individuals.

2B – 4: LIBRARY AND ADVANCING DIGITAL EQUITY

Enoch Pratt Free Library received \$4.4 million in ARPA funding to advance digital equity through four impactful initiatives.

Pratt Anywhere: This program funds three activities: satellite library locations, expansion of the Library of Things, and collections updates.

To expand access to technology and digital literacy, satellite locations have been established at [Open Works](#) and the Rita Church Recreation Center. The primary goal of these spaces is to provide community members with access to computers, free wi-fi, and specialized software in environments that also offer robust technical support—both remotely and onsite.

- Pratt is purchasing equipment for its library-of-things, such as video gaming gear, high-end crafting supplies, STEAM supplies, and laptops and tablets to support educational programming at library branches. Pratt will also use a portion of its ARPA funds to train staff in how to use and maintain this specialized equipment.
- Pratt is purchasing fiction and nonfiction books, films, graphic novels, and other materials traditionally part of a library collection. These collections updates will focus on the libraries that are receiving capital improvements through this grant and the ARPA-funded HVAC repairs being administered by the City's Department of General Services (DGS).

Digital Navigators: The Pratt Library hired seven ARPA-funded digital navigators who have provided one-



Leadership from BCRP, Pratt Library, and the Recovery Office celebrated the grand opening of the new Pratt Anywhere Lab at the Rita Church Community Center—Northeast Baltimore's newest hub for free, high-speed internet, creative software, and digital skill-building. This site is the first lab of its kind inside a city rec center.

on-one technical support to library visitors at locations citywide. The new staff have benefited from digital navigation training developed in partnership with the University of Maryland and the Broadband and Digital Equity Office in the Baltimore City Office of Information and Technology (BCIT-BDE). The trained staff members rotate through different branches based on demand and scheduled programming.

Reimagining Public Computer Spaces: The initiative began at the Walbrook branch, where outdated and overcrowded computer banks were transformed into modern spaces configured for co-working, individual work, or study. These newly designed spaces now offer users increased privacy, foster creativity, and provide access to cutting-edge tools that support workforce development, digital literacy, and innovation. This transformation represents a shift toward more inclusive, future-ready learning environments that better serve the evolving needs of the community.

Outdoor Connectivity Expansion: A multi-phase initiative is currently underway to construct four safe, inclusive, and welcoming outdoor community spaces designed to foster connectivity and social engagement. Each site already provides free, public, outdoor Wi-Fi access. This funding enables Pratt to install physical structures, like covered benches or charging stations, that will make the outdoor space more accessible and inviting for residents who need to use high-speed internet, even if the library is closed. The first of these spaces, located at Herring Run, opened in fall 2024. The remaining three locations are in various stages of planning and development, with all expected to be completed and open to the public in 2025.

2B – 5: HOMELESS SERVICES

MAYOR'S OFFICE OF HOMELESS SERVICES

A \$76.5 million investment is supporting a comprehensive strategy to reduce homelessness and increase access to affordable housing across Baltimore. This funding is supporting several targeted initiatives that provide critical assistance to individuals and families facing housing insecurity.

Shelter Demobilization – Rapid Rehousing: This program has successfully served 126 households who were experiencing homelessness or housing insecurity. Notably, 86% of those served remained in permanent housing, even after financial subsidies and case management services ended, demonstrating the program's long-term impact and effectiveness. The Rapid Rehousing portion of the Shelter Demobilization program was completed on September 30, 2024.

Rapid Resolution and Shelter Diversion Fund (Flex Fund): Launched in November 2023, the Flex Fund provided financial assistance to 365 households at risk of homelessness. This fund helped to cover essential housing costs and prevent displacement, offering a flexible and responsive solution to urgent housing needs. This initiative was fully closed out on June 30, 2025. There are funds remaining in the budget for this project, which is scheduled to end on June 30, 2026, to facilitate shelter diversion training.

Housing Navigation and Landlord Engagement: Housing Navigators are embedded in four Pratt Library branches: Cherry Hill Branch, Walbrook Branch, and Waverly Branch. In FY25 alone, Housing Navigators worked with 1,103 households (comprising individuals, couples, and families), representing 1,750 individual clients. These navigators offer personalized guidance and connect clients with relevant resources.

Narrative on the remaining investment is presented in Section 2F: Revenue Replacement (Expenditure Category 6) 2F- 1: Long-Term Housing Security: Homeless Services, including the following projects:

- Shelter Demobilization – Affordable Housing
- Housing Accelerator Fund
- Shelter Operations and Acquisition

2B – 6: HOUSEHOLD ASSISTANCE: RENT, MORTGAGE, AND UTILITY AID

MAYOR'S OFFICE OF CHILD AND FAMILY SERVICES

The Mayor's Office of Child and Family Success (MOCFS) was awarded \$1.5 million to support eviction prevention efforts for Baltimore residents facing imminent risk of or currently experiencing homelessness. This critical initiative aimed to stabilize vulnerable families by providing direct financial assistance, legal support, and case management services. Launched as part of the City's broader housing security strategy, the program concluded in June 2025 and successfully supported over 500 households. Of those, 400 received targeted eviction prevention services—such as legal representation in rent court, emergency rental assistance, and landlord mediation—helping them remain safely housed. On average, households received approximately \$4,000 in support, which covered past-due rent, utilities, and related housing costs. The program not only prevented displacement but also reinforced the city's commitment to addressing housing insecurity with proactive, people-centered interventions.

NONPROFITS: PRO BONO RESOURCE CENTER

The Mayor's Office of Recovery Programs directly funded nonprofits to execute various eviction prevention programs. One nonprofit, the Pro Bono Resource Center, was specifically focused on preventing foreclosure for low-income homeowners. To date, 433 individuals have received the Pro Bono Resource Center's free legal services related to housing, including 168 who have received foreclosure prevention assistance and 265 who have received advanced planning documents, such as wills and deed disentitlement services, to prevent future foreclosure and support generational wealth.

2B – 7: BENEFIT NAVIGATORS

MAYOR'S OFFICE OF NEIGHBORHOOD SAFETY AND ENGAGEMENT

BALTIMORE CITY VISITATION CENTER

Beginning in 2022, the Mayor's Office of Neighborhood Safety and Engagement (MONSE) leveraged American Rescue Plan Act (ARPA) funding to expand services at the Baltimore City Visitation Center (BCVC), operated at the Family Tree. This investment

enabled the addition of weekend hours and enhanced support for families affected by intimate partner violence, including supervised visitation between non-custodial parents and their children, providing a safe, structured environment that fosters healing and connection. With ARPA funding, BCVC has hosted 2,491 supervised visits since January 2022.

BCVC also serves as a critical access point to a broad range of supportive services for families navigating complex and often traumatic circumstances. Families are referred through multiple trusted channels, including court orders, domestic violence service providers, hospital-based programs, mental health professionals, and legal representatives, ensuring that those most in need are connected to safe, holistic support.

MONSE expects to exhaust its ARPA funds supporting contractual employees working at the Visitation Center by the end of CY25. MONSE will continue funding these staff members with a federal grant once ARPA funds are exhausted.

2B – 8: RECREATION AND PARKS

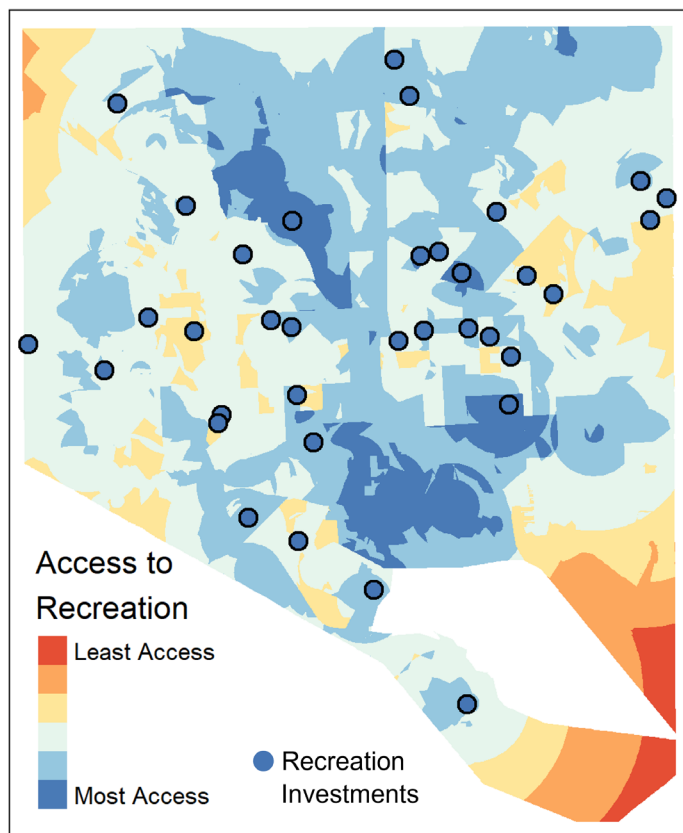
BALTIMORE CITY RECREATION AND PARKS

Between 2024 and 2025, Baltimore City Recreation and Parks (BCRP) made monumental strides in completing numerous capital projects to repair or replace recreational facilities. This progress has meaningfully increased access to modern, world-class recreation opportunities for the City's youth and improved the quality of life in multiple Baltimore City neighborhoods.

At the end of calendar year 2024, BCRP successfully awarded contracts for all 36 of its ARPA-funded projects. With \$57.7 million budgeted through June 2025, BCRP added one additional recreation center project—a new gymnasium at the Bocek Recreation Center—as well as funding for contract increases and fees that arose during the construction of already-identified recreation center projects. Since the last report, BCRP has completed an additional 14 projects. Table 5 categorizes all 36 ARPA-funded projects by type, indicating that 31 were completed by the end of June 2025*.

BCRP broke ground on the Congressman Elijah Cummings Recreation Center on May 9, 2025, kicking off the construction of a new, state-of-the-art facility in the Curtis Bay neighborhood. Baltimore is investing \$16.6 million into this new recreation center in total: \$6.6 million from ARPA for design and construction and \$10 million from the City's General Fund for con-

FIGURE 5: ACCESS TO RECREATION



Data as of June 2025.

struction costs, reflecting the administration's strong commitment to neighborhood revitalization.

The project is expected to be completed by Fall 2026.

Mayor Brandon Scott proudly cut the ribbon at two neighborhood pools in June 2025, one in the Park Heights/Towanda neighborhood and another in the Coldstream neighborhood. These pools are already providing relief to families and youth experiencing record-high summer heat, offering safe spaces for students to gather during their summer break from school. BCRP plans to complete its final pool project, the Greater Model Pool, in Fall 2025, and it will open to the public in the Summer 2026 pool season.

Finally, BCRP's contractors are nearing completion of the Gardenvue Recreation Center, which is scheduled to open in early 2026.

Figure 6 illustrates the location of all ARPA-funded park modernization projects relative to QCTs.

NONPROFITS: VOLO KIDS FOUNDATION

The Volo Kids Foundation, with support from ARPA, offers recreational sports leagues for Baltimore's youth. Programming includes sports such as soccer,

TABLE 5: STATUS OF PARK MODERNIZATION PROJECTS

PROJECT TYPE	NUMBER OF FUNDED PROJECTS	NUMBER OF COMPLETED PROJECTS
Playgrounds	20	20
Athletic Courts	8	8
Pools	3	2
Recreation Centers	3	0
Trails	2	2
TOTAL	36	32

Data as of June 2025. Note: The remaining playground and pool projects are expected to be completed by 2025. Recreation center projects are expected to be completed by the end of 2026. *The final playground was completed on July 1, 2025, and has been included in this report.

flag football, basketball, dance, dodgeball, pickleball, kickball, tennis, and more. Volo Kids has enrolled 9,980 participants with direct ARPA support. Volo Kids has awarded 201 scholarships to Baltimore City Youth to participate in programs, in partnership with BCRP. Volo Kids, with ARPA support, has also trained 1,286 coaches in trauma-informed practices and CPR. Programming is coed and ranges from ages 5 to 13, allowing older youth to mentor younger participants.

2C: PUBLIC HEALTH - NEGATIVE ECONOMIC IMPACT: PUBLIC SECTOR CAPACITY (EXPENDITURE CATEGORY 3)

2C – 1: ARPA PROJECT AND PROGRESS EVALUATION

The Recovery Office has continued its partnership with the University of Baltimore (UB), focusing on completing nine program evaluations, publishing indicators showing the broad impacts of ARPA, and providing ad hoc technical assistance.

PROGRAM EVALUATION

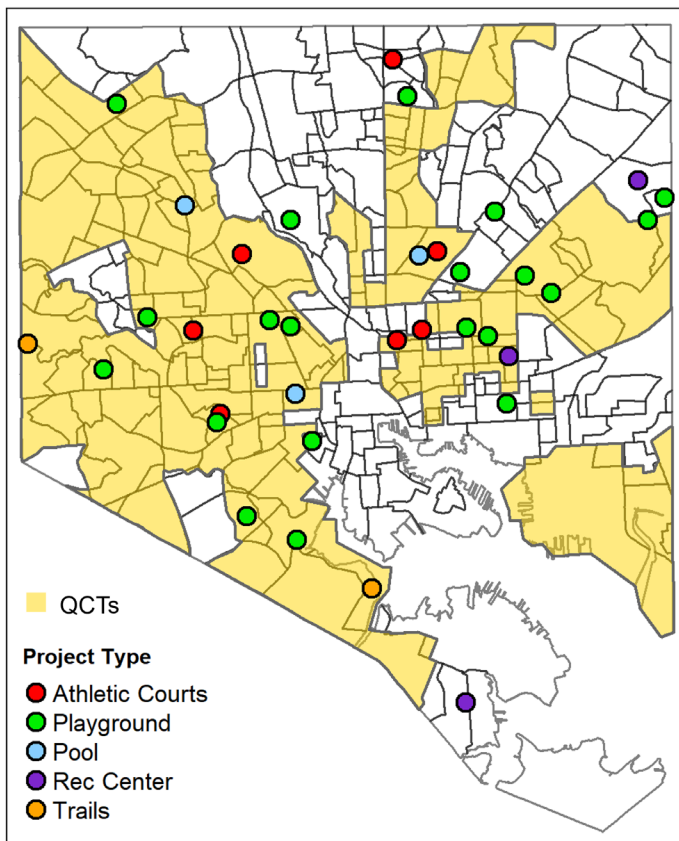
The University of Baltimore (UB) has started nine program evaluations. There are four initial reports scheduled for publication by late summer or early fall of 2025. More information is included in the “Use of Evidence” section.

EVIDENCE-BASED INTERVENTIONS

UB reviewed every project with the required Treasury reporting on Evidence-Based Interventions (EBI). UB used the narrative provided by the funding applicant and details about program design to document which programs are using EBI. None of the projects started since the 2024 Treasury annual report required EBI reporting. Therefore, the data has not changed since the last Treasury report. For more details, refer to the “Use of Evidence” section.

IMPACT INDICATORS

Project-specific performance measures are too granular to represent ARPA's intended impact city-wide. To illustrate ARPA's impact on Baltimore City more

**FIGURE 6: MAP OF PARK
MODERNIZATION PROJECTS**

Data as of June 2025.

broadly, the Recovery Office collaborated with UB to identify a limited set of performance measures for major investment areas.

UB published the [first set of indicators](#) on March 11, 2024, which included data visualizations, maps, and narratives about housing vacancy, residential property renovations, housing affordability, employment levels, digital equity, and capital investments. In September 2024, four additional indicators were published, covering small business assistance, food assistance programs, COVID-19 vaccination rates, and clean streets and alleys. Data for all indicators are updated annually or biannually, depending on the data release schedules. For additional information, see the “Use of Evidence” section.

OTHER TECHNICAL ASSISTANCE

The Recovery Office also obtains technical assistance from UB for projects that require program evaluation and performance management expertise. For example, UB is developing a distributional analysis of all ARPA expenditures.

2D: PREMIUM PAY (EXPENDITURE CATEGORY 4)

2D – 1: PREMIUM PAY

The City of Baltimore does not have any projects within this Expenditure Category. However, under Expenditure Category 6.1, a partnership has been established with a local healthcare workers' union to fund \$1,978,500 in compensation for direct service workers. For more information about this program, please refer to Section 2F.

2E: WATER, SEWER, AND BROADBAND INFRASTRUCTURE (EXPENDITURE CATEGORY 5)

2E – 1: BROADBAND INFRASTRUCTURE

Broadband Infrastructure initiatives led by the Baltimore City Office of Information and Technology, Office of Broadband and Digital Equity (BCIT-BDE), are classified under two Expenditure Categories: 5.19 and 6.1. Because a given infrastructure initiative, such as Public Wi-Fi at Recreation Centers, may include both

5.19 and 6.1 Expenditure Categories, all such initiatives are described there.

HIGH-SPEED INTERNET ACCESS

PUBLIC HOUSING SITES

BCIT-BDE is partnering with the Housing Authority of Baltimore City (HABC) to plan and deliver major broadband infrastructure, enabling broadband wire-line connections within individual units at eight sites. ARPA funds support the infrastructure work to extend the City's fiber network up to the building or buildings at the eight HABC sites.

The work to extend the City's fiber network from the building into individual resident units is funded through non-City-ARPA sources. Specifically, in partnership with the Housing Authority of Baltimore City (HABC), the City received a \$9 million grant from the Maryland Office of Statewide Broadband for last-mile infrastructure to eight public housing locations, which will benefit over 4,100 HABC households. BCIT-BDE recently released a Request for Proposals for qualified internet service providers. The selected provider will be responsible for:

- Connecting each housing unit to the City's existing broadband infrastructure;
- Offering internet service at speeds of at least 250 megabits per second, with no data caps or hidden fees;
- Keeping costs between \$0 and \$50 per month, with higher-speed options available;
- Providing all installation and maintenance services; and
- Supporting digital adoption by helping more households enroll.

The City plans to make an award in fall 2025.

PUBLIC WI-FI

As of June 2025, 45 City Recreation Centers offer free public Wi-Fi both inside and outside the building, and 8 City Senior Centers are connected to the City's fiber network. BCIT-BDE also delivers telehealth-related digital skills training to seniors at these centers through a different federal grant.

Finally, BCIT-BDE plans to deploy free outdoor public Wi-Fi for the entire Pennsylvania Avenue Main Street corridor. The access points broadcasting the Wi-Fi signal have been selected to allow a continuous signal along the Main Street corridor. BCIT-BDE plans to complete this deployment by the start of the fall 2025 semester.

DIGITAL SKILLS TRAINING

Five million dollars in ARPA funding has been committed to the Digital Equity Fund, which is focused on digital literacy and neighborhood-level plans for digital inclusion. This initiative is reported under Section 2F.

More information about the City's Broadband and Digital Equity initiatives is presented in [the 2023-2024 report](#) on "Progress, Successes and Lessons Learned."

2F: REVENUE REPLACEMENT (EXPENDITURE CATEGORY 6)

2F – 1: LONG-TERM HOUSING SECURITY: HOMELESS SERVICES

MAYOR'S OFFICE OF HOMELESS SERVICES

HOUSING ACCELERATOR FUND

The Housing Accelerator Fund represents a \$17 million partnership between MOHS and the Department of Housing and Community Development to develop more permanent supportive housing (PSH) units for individuals transitioning out of chronic homelessness. This investment leverages federal, state, private, and philanthropic funds to create a total of 125 PSH units. Nine developers have been awarded \$15.1 million to build an estimated 109 units. Additionally, four developers completed Baltimore's first Supportive Housing Institute—a rigorous training program covering project planning, financing, and trauma-informed design—and became eligible for pre-development grants. This effort is expected to yield an estimated 16 additional PSH units, providing safe and stable homes for residents with complex needs.

SHELTER ACQUISITION AND OPERATIONS

In early 2024, Baltimore completed the acquisition of two hotels—the Sleep Inn and Suites and the Holiday Inn Express—along with a nearby parking lot. Purchased for \$15.2 million, these properties now serve as emergency shelters, one designated for families and the other for men experiencing homelessness. The City has since awarded Episcopal Housing and Healthcare for the Homeless for the conversion of these two hotels and an adjoining parking lot into [permanent supportive housing](#), marking a significant step toward reducing homelessness in the long term.

Throughout the COVID-19 emergency, Baltimore provided non-congregate shelter to individuals at high risk. Initially funded by FEMA and the CARES Act,

operations continued into 2023 with ARPA funding covering leases and operating costs. All hotels have now been demobilized except for the two hotels that the City now owns. ARPA has been covering operating costs, including staffing at the family shelter and facility management costs. ARPA resources also funded winter shelter capacity during the 2023–2024 and 2024–2025 seasons.

EVICTON PREVENTION FOR PORT WORKERS

Following the collapse of the Francis Scott Key Bridge in March 2024, the Mayor's Office of Children and Family Success launched an eviction prevention program to assist Port of Baltimore workers facing sudden income loss. By June 2025, 40 workers had received support, with approximately \$40,000 disbursed.

NONPROFITS: PROJECT PLASE

Project PLASE, Inc. broke ground in May 2025 on the renovation of the historic St. Joseph Monastery School in West Baltimore, transforming it into Beacon House Square, a 56-unit permanent supportive housing facility with a priority for homeless veterans. Beacon House Square will also feature 34 transitional housing units, increasing Baltimore City's affordable housing by a total of 90 units. Each unit will include a private bathroom and space to allow for social distancing, as the COVID-19 public health emergency made it evident that congregate living for unhoused individuals presented a greater risk of illness.

Project PLASE plans to cut the ribbon at Beacon House Square in June 2026. The organization already has a pipeline of potential residents through a partnership with the Housing Authority of Baltimore City.

2F – 2: LONG-TERM HOUSING SECURITY: HOUSING INITIATIVES

The City has strategically invested in affordable housing initiatives to eliminate and prevent blight, make large capital investments, protect residents, and guard against displacement. The total commitment exceeds \$100 million for neighborhoods across Baltimore.



Mayor Scott and community leaders celebrated the groundbreaking of Project PLASE Beacon House Square, funded by \$3.5 million from the American Rescue Plan Act (ARPA). The project will provide 90 affordable housing units in West Baltimore for residents experiencing chronic homelessness, including veterans and low-income individuals, converting a former Catholic school into a space for healing and stability.

DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT (DHCD)

BLIGHT ELIMINATION AND PREVENTION: IMPACT INVESTMENT AREA NEIGHBORHOOD RELIEF FUND

This investment involves acquiring and stabilizing vacant properties in seven historically disinvested neighborhoods throughout Baltimore City. As of June 30, 2025, the project has acquired 68 properties and nearly finalized the acquisition of 55 more for redevelopment into affordable housing. See Figure 7, which depicts the boundaries of Impact Investment Areas and residential property vacancy rates.

Blight Elimination and Prevention: Crime Prevention Through Environmental Design (CPTED)

Research indicates that environmental improvements—such as cleaning, greening, improved lighting, and addressing blight—can reduce violence and improve quality of life. To support this, DHCD partnered with Greater Baybrook Alliance and Fayette Street Outreach to enhance neighborhood safety through targeted physical improvements. To date, these efforts

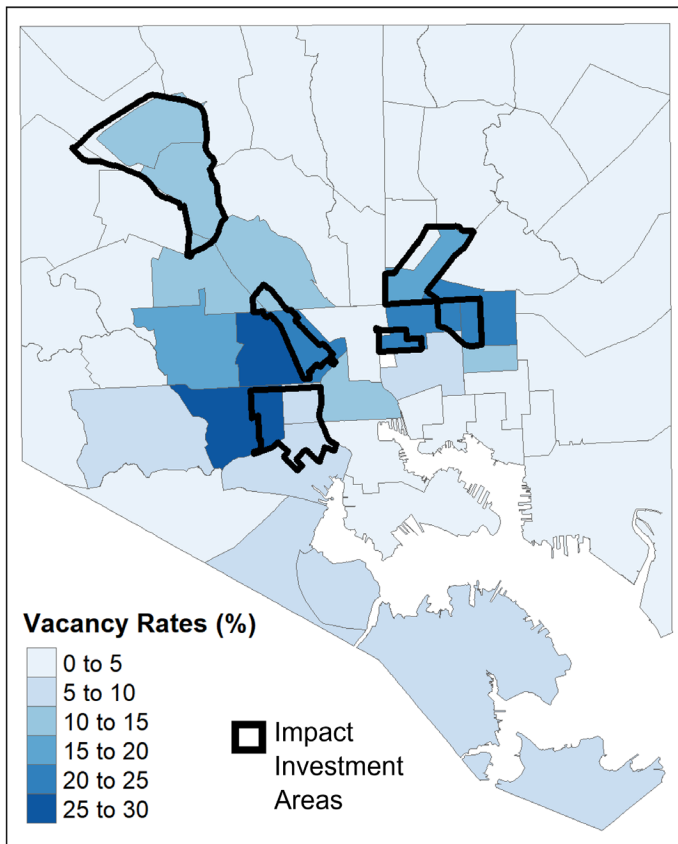
have stabilized 12 properties, demolished four unsafe structures, and facilitated the development of 11 new housing units, with two already completed.

Blight Elimination and Prevention: Healthy Homes
The Healthy Homes project has provided grants to 145 homeowners to date, addressing health and safety issues and improving poor housing conditions. Issues related to poor air quality and lead abatement have been addressed, enabling residents to live healthier lives.

BLIGHT ELIMINATION AND PREVENTION: HOUSING UPGRADES TO BENEFIT SENIORS (HUBS)

The City of Baltimore continues to support coordinated housing and related services for older adults to improve their health and safety, preserve the integrity of their properties, and extend the time they can remain in their homes. The HUBS program has provided \$1.1 million in grants to 287 older adults, offering long-term housing security to legacy homeowners. Over 3,000 applications for health and safety home repair requests from older adults have been received, with an additional 2,000 currently on the waiting list.

FIGURE 7: IMPACT INVESTMENT AREAS VS VACANCY RATES IN BALTIMORE



Vacancy data as of December 2023.

BLIGHT ELIMINATION AND PREVENTION: PERMITTING SYSTEM UPGRADES

DHCD launched the new permitting database in December of 2024. While the launch of the new platform has presented challenges, the City remains committed to strengthening its implementation to ensure the system delivers on its full potential. The platform is designed to enhance the efficiency of City services—particularly by reducing permit processing times—while ensuring the needs of both internal and external partners are met. These ongoing efforts are focused on building a more transparent, responsive, and streamlined permitting system for all users.

BLIGHT ELIMINATION AND PREVENTION: WEALTH BUILDING IN MIDDLE NEIGHBORHOODS

The Wealth Building in Middle Neighborhoods project provides grants to homeowners to upgrade their homes and address deferred maintenance. Through June 2025, DHCD has completed repairs for 63 households, stabilizing homeownership and improving the housing stock in [Middle Neighborhoods](#).

RESIDENT PROTECTION AND ANTI-DISPLACEMENT: BALTIMORE SHINES

The Baltimore SHINES program helps low-income residents save money by installing solar panels or connecting them to community solar programs. While the program has seen early success—with 18 households receiving solar installations and over 1,500 residents attending energy savings workshops—progress has been slower than anticipated due to delays in contracting and the need for roof repairs in many cases.

RESIDENT PROTECTION AND ANTI-DISPLACEMENT: RENTER'S RIGHT TO COUNSEL

The City partnered with Maryland Legal Aid to offer free legal assistance. Lawyers and counselors prevented eviction in 740 cases and supported nearly 1,300 individuals with advice, referrals, and legal representation.

STRATEGIC CAPITAL INVESTMENT: UPLANDS ADVANCEMENT

Once a blighted apartment complex, the Uplands community has been rebuilt to offer hundreds of new affordable and mixed-income homes. The second phase, funded by ARPA, added new infrastructure and 150 rental units.

STRATEGIC CAPITAL INVESTMENT: PARK HEIGHTS: SENIOR MULTI-FAMILY & HOMEOWNERSHIP OPPORTUNITIES

The Park Heights Infrastructure, Senior, and Multi-Family Development project has supported equitable development in this historically disinvested community by investing \$13.6 million in public infrastructure and gap financing for 159 affordable homes—100 for older adults and 59 for families. Thirteen units are at 30% AMI and 146 units at 60% AMI. The infrastructure and senior housing components are complete, with the multi-family project expected to finish in Q1 2026.

DEPARTMENT OF PLANNING

Blight Elimination and Prevention: Middle Neighborhoods Community Development Corporations (CDCs) In support of the overall Middle Neighborhoods strategy, the Department of Planning's Middle Neighborhood project focused on investing in community capacity to lead revitalization efforts. The project aimed to retain current and long-term residents by preserving housing affordability, supporting legacy homeowners with home improvements, and increasing home-

ownership rates by connecting renters to resources. As part of these efforts, numerous homeownership fairs were held across Baltimore City neighborhoods, and community organizers engaged approximately 182 residents in placemaking activities that fostered collaboration to improve shared public spaces.

BLIGHT ELIMINATION AND PREVENTION: MIDDLE NEIGHBORHOOD DEVELOPER INCENTIVES

The Middle Neighborhood Developer Incentives program, formerly known as Inspires Developer Incentives, provides funding to homeowners and developers to rehabilitate vacant properties and enhance

the vitality of middle neighborhoods. Through a rolling Request for Proposal (RFP) process, eight agreements have been executed, with six more in the final stages. The program aims to enhance housing stock and promote health, safety, and stability for residents in and around middle neighborhoods.

LIVE BALTIMORE

BLIGHT ELIMINATION AND PREVENTION: BUY BACK THE BLOCK

The Buy Back the Block program (BBB) was established to support renters in becoming homeowners by providing down payment assistance in strategical-

BELOW: Mayor Scott and community leaders proudly celebrated the grand opening of Phase II of the Uplands redevelopment in Edmondson Village. This \$53.1 million project adds 150 affordable apartments and community amenities to the 63-acre redevelopment.



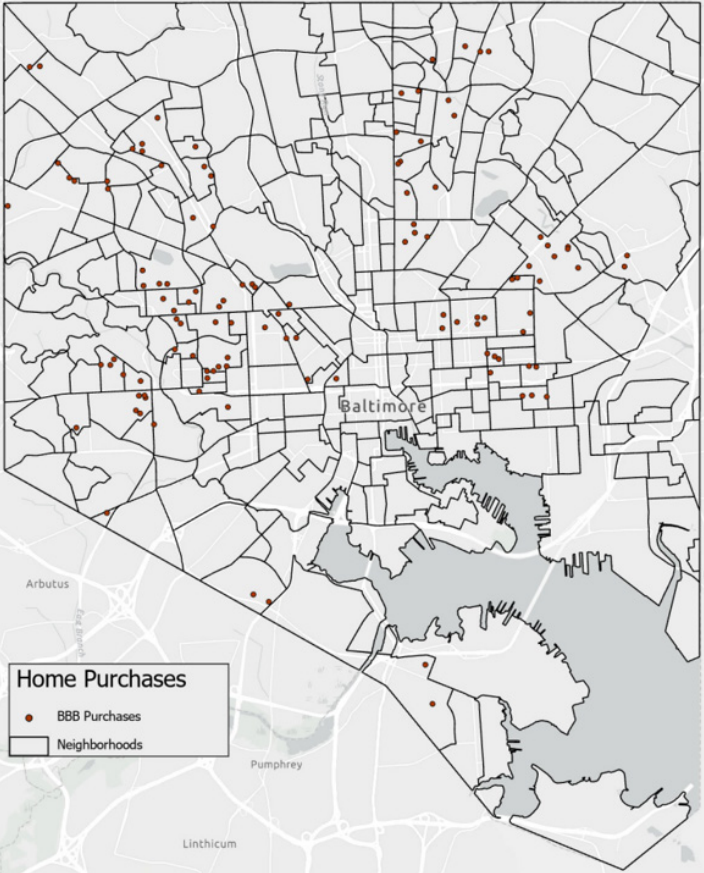
ly targeted neighborhoods. In its initial phases, the program encountered several challenges, including limited neighborhood eligibility and insufficient financial support to meet market demands. In response, the program was expanded to include a broader range of eligible neighborhoods and increased the maximum award amount for qualified applicants, ensuring greater accessibility and impact. As a result, 109 homebuyers who met all program requirements have successfully closed on homes with the support of grant funding. An additional eight closings are expected to be completed by the end of July, which will fully utilize the program's total grant allocation of \$2.3 million.

HOUSING AUTHORITY OF BALTIMORE CITY

**STRATEGIC CAPITAL INVESTMENT:
PERKINS SOMERSET OLD TOWN HOUSING
TRANSFORMATION (PSO)**

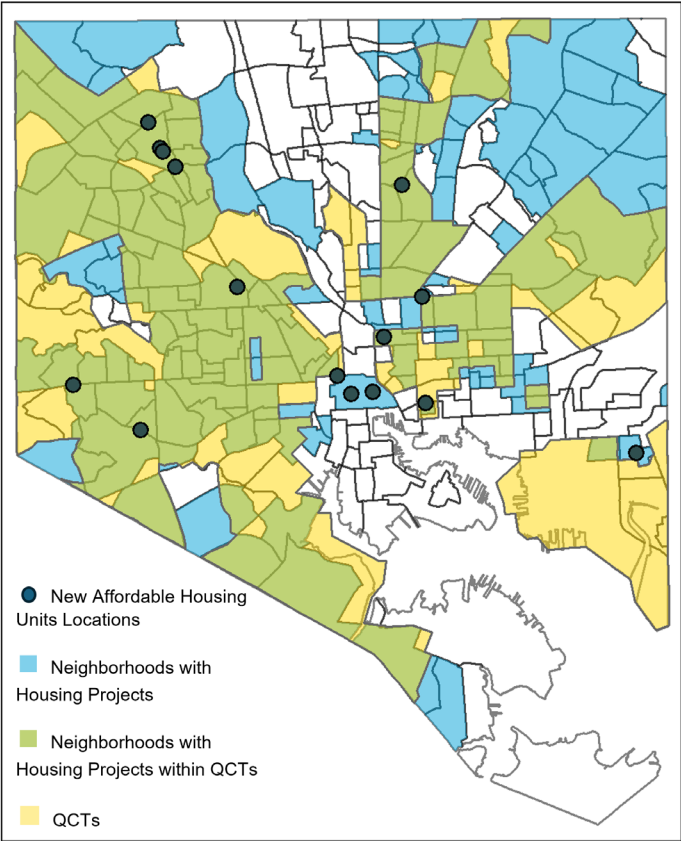
The Perkins Somerset Old Town Transformation is a large-scale redevelopment effort leveraging a HUD Choice Neighborhoods grant to improve housing, address health and education disparities, and deliver

**FIGURE 8: IMPACT INVESTMENT
AREAS VS VACANCY RATES IN
BALTIMORE**



Data as of June 2025

**FIGURE 9: BALTIMORE CITY
HOUSING PROJECT LOCATIONS**



Available data as of June 2025.

new community amenities—including parks, a recreation center, and a 21st-century elementary and middle school. ARPA supported key infrastructure and vertical construction components of the transformation, which will replace 629 public housing units at Perkins Homes with 1,345 new mixed-income units across a 244-acre area in East Baltimore. To date, 471 units have been completed, 308 are under construction, and 344 are expected to begin by year's end, with the final 230 units anticipated to close in Fall of 2025.

NONPROFIT HOUSING INITIATIVES

The Recovery Office awarded \$16.2 million in ARPA funds to eight nonprofits for multiple projects that address the housing needs of low-income residents through the development of affordable housing, home repairs, and the stabilization of vacant properties. As of June 30, 2025, efforts by these nonprofits have resulted in the following:

- 91 properties stabilized
- 224 affordable units planned, with 20 affordable units completed to date



ABOVE: Mayor Scott and community leaders attended a groundbreaking for Greenmount Park Apartments and the Johnston Square Branch of the Enoch Pratt Free Library. The Greenmount Park Apartments project receives \$375,000 in funding from ARPA through the Recovery Office. All ARPA funding will specifically go towards building the Greenmount Park Apartments.

- 582 homes repaired, including hazard abatement if needed

One of eight nonprofits, ReBUILD Metro, [broke ground on Greenmount Park Apartments](#), an affordable housing complex with 109 units, with the majority of the units slated for individuals at 60% AMI or below. No apartment will be rented to any individual who exceeds 80% AMI. ARPA funded the initial stages of construction, and as of the end of the performance period on December 31, 2025, 25 percent of the construction was completed. Greenmount Park Apartments are on track to open in September 2025. The apartment complex will also serve as the location of the new Johnston Square Branch of the Enoch Pratt Free Library.

In addition to the affordable housing complex, ReBUILD Metro stabilized 35 vacant properties during the lifetime of the grant. ReBUILD Metro significantly reduced blight and vacancy on blocks that had once been home to over a dozen abandoned houses. By stabilizing 35 of the Johnston Square neighborhood's abandoned houses, ReBUILD propelled vacancy in Johnston Square below 15% for the first time in decades.

Another nonprofit, the South Baltimore Community Land Trust (SBCLT), utilized \$450,000 in ARPA funds to launch its redevelopment program by acquiring, stabilizing, and selling five affordable homes in the Curtis Bay neighborhood. All five homes are part of a Community Land Trust, which means that each was sold with an Affordable Housing Land Trust Agreement—a

99-year lease that makes the homes permanently affordable to any income-qualifying person at or below 50% AMI. SBCLT's ARPA grant ended on December 31, 2025. ARPA funding allowed SBCLT to support proof of concept and secure additional funding to continue this work.

The following map displays all investments by both City agencies and nonprofits in Long-Term Housing Security. Neighborhoods with housing projects are those that either have had homes repaired or stabilized, or those where new affordable units have been constructed or are planned for construction.

2F – 3: CLEAN CORPS

DEPARTMENT OF PLANNING



ABOVE: The DOP gathered at the Justice Thurgood Marshall Amenity Center to celebrate two years of Clean Corps and recognize the incredible dedication of our crew members who have worked tirelessly to keep Baltimore clean.

CLEAN CORPS

The Department of Planning, along with the City of Baltimore, celebrated the one-year anniversary of the Clean Corps program, which builds capacity at the Department of Public Works by coordinating with community-based organizations to recruit, hire, and train Baltimore residents to address overflowing public trash cans, dirty alleys and streets, and unmaintained vacant lots.

The Clean Corps program celebrated its two-year anniversary in early 2025. The expansion of services into thirteen additional Baltimore neighborhoods has enabled increases in the mowing and cleaning of vacant lots, as well as the collection of waste in neighborhoods served. The expansion resulted from a shift from the existing Neighborhood Model to a Regional Model Strategy pilot, which provides tiered and targeted weekly services to multiple neighborhoods originally eligible for Clean Corps funding. Community requests and team observations from frequent scouting directed scheduling. This allowed for much greater flexibility in addressing the most critical needs while maintaining a high level of service through more efficient resource utilization. Since the last Treasury report, the regional crews collectively mowed and cleaned 259 vacant lots and collected 5.1 tons of waste from the neighborhoods serviced.

2F – 4: PUBLIC WORKS INVESTMENTS

DEPARTMENT OF PUBLIC WORKS

The Bureau of Solid Waste at the Department of Public Works (DPW) was significantly impacted by COVID-19, with a high incidence of illnesses, lost work time, and even employee deaths resulting from the virus. Each Solid Waste facility operated at reduced staffing levels, which strained operations and contributed to a shift from weekly to bi-weekly recycling. DPW was allocated \$15 million in ARPA funding to help restore these City services and address other persistent issues in the Bureau of Solid Waste. Thanks to ARPA-funded initiatives, weekly recycling service was restored in March 2024. These efforts included hiring ten new recycling crews, purchasing 20 load packers, and securing a waste removal contract to support City collections. In FY25, DPW redirected the remaining \$5 million of its ARPA allocation to modernize the solid waste fleet, enhance working conditions for staff, and improve operations at residential recycling and trash facilities.

RECYCLING CREWS

To address staffing shortages, ARPA funds served as a bridge between FY24 and FY25, enabling the hiring of ten new recycling crews, each comprising two solid waste workers and one driver. In total, 30 staff were funded by ARPA from January 1, 2024, to November 31, 2024. Through the hiring of these ARPA-funded positions and other hiring efforts supported by non-ARPA funding sources, DPW reduced its workforce vacancy rate to 8.6% in 2024. These 30 positions have now shifted to the General Fund.

WASTE REMOVAL SERVICES

To provide additional assistance and flexibility during the onboarding of new staff, DPW contracted with a waste removal company to cover a portion of the City's trash routes. The contractor began coverage in October 2023 and was supported by ARPA funds through October 2024.

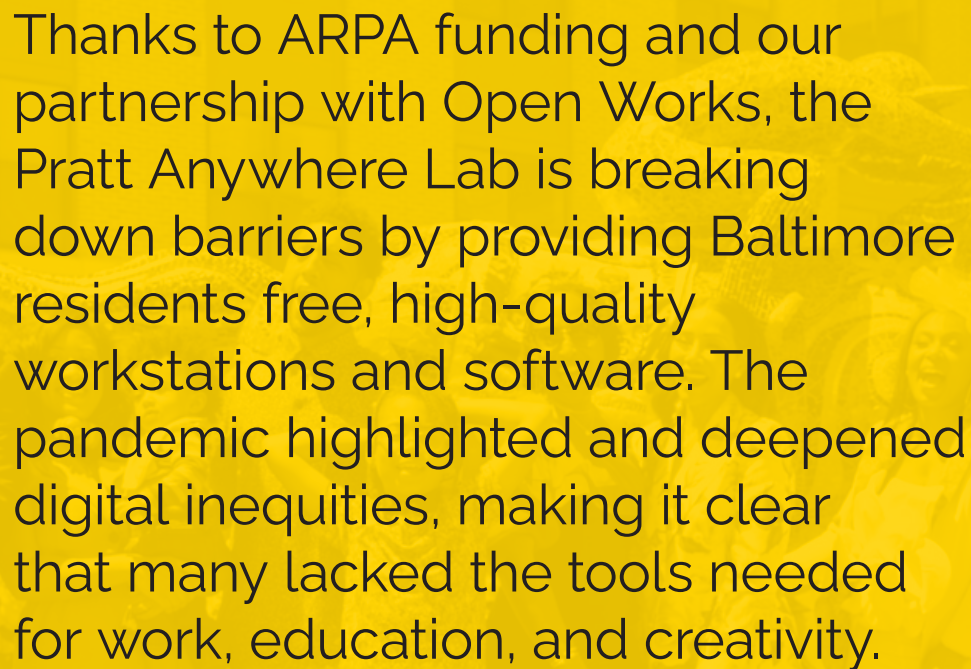
FLEET ADDITIONS

In addition to staffing shortages, DPW's fleet is aging. Many load packers needed to implement recycling and trash operations, which were experiencing mechanical issues, which impacted service. ARPA funds were used to procure 20 new load packers, which helped meet the equipment threshold necessary for weekly recycling pickup. In FY25, ARPA helped to replace more aging fleet by funding 17 additional load packers, five mini-load packers, and one electric vehicle for administrative staff.

CAPITAL AND OPERATING IMPROVEMENTS

DPW is utilizing ARPA funds to improve conditions for staffing at solid waste facilities, specifically bathroom and locker room facilities at Bowley's Lane. The bathroom and locker rooms at Bowley's will be completely renovated with updated plumbing fixtures and upgrades to make the locker rooms more functional and durable for Solid Waste staff. Renovations also include the addition of a gender-neutral bathroom and a lactation room for mothers.

In addition to capital improvements, DPW also used ARPA funds to invest in various supplies to improve everyday operations. DPW purchased tablets that are utilized for the Residential Recycling Center (RRC) Vehicle entry forms. When residents visit any of the four RRC locations, the tablets help DPW staff verify that residents live in the city, record vehicle information, and confirm that residents do not exceed the weekly and monthly drop-off limits. ARPA funds also covered the purchase of new containers with signage for food scrap collections at the residential recycling



This initiative directly addresses that gap, ensuring that more Baltimoreans—regardless of their circumstances—can develop skills, create, and innovate.

President & Chief Executive Officer
Enoch Pratt Free Library

centers. The new bins enable residents to easily drop off food scraps at all five residential drop-off sites, thanks to a simple design that directs them to the correct container and ensures proper usage. Before purchasing the specialty bins, the collection containers looked like and were being used like trash cans. DPW has seen a significant drop in contamination in the food scrap collection containers since switching over to the new signs and bins.

2F – 5: IMPROVEMENTS TO CITY-OWNED FACILITIES

DEPARTMENT OF GENERAL SERVICES

CITY LIBRARIES

The Department of General Services (DGS) is collaborating with the Enoch Pratt Free Library to replace heating, ventilation, and air conditioning (HVAC) systems at six library branches across the City using \$10.8 million in ARPA funding. As of June 30, 2025, four of the six libraries are under construction, with all six branches slated for completion by October 2025.

NORTHWEST COMMUNITY ACTION CENTER

DGS utilized \$1.7 million to replace the roof and update the entryway of the Northwest Community Action Center. ARPA funds additionally covered the sealing of windows and doorways for energy efficiency. The center provides low-income residents with access to energy, water, and rental assistance programs.

CITY HALL ROOF

In December 2024, DGS selected a contractor to assist with the repair and replacement of the City Hall

roof. DGS will utilize \$6.85 million in ARPA funds to support a portion of the construction, which is slated for completion by December 31, 2026. ARPA funding covers the initial stages of the construction project.

2F – 6: FIRE SAFETY EQUIPMENT AND FIRE STATION IMPROVEMENTS

The City of Baltimore has allocated [\\$10 million in ARPA funding](#) to support the Baltimore City Fire Department. This investment contributes to enhanced safety for first responders, upgraded facilities, and secure fire stations. Beyond aiding first responders, the upgrades enable the Fire Department to increase its resilience, which, in turn, enhances the well-being of Baltimore City residents who rely on the Department's various services.

BALTIMORE CITY FIRE DEPARTMENT

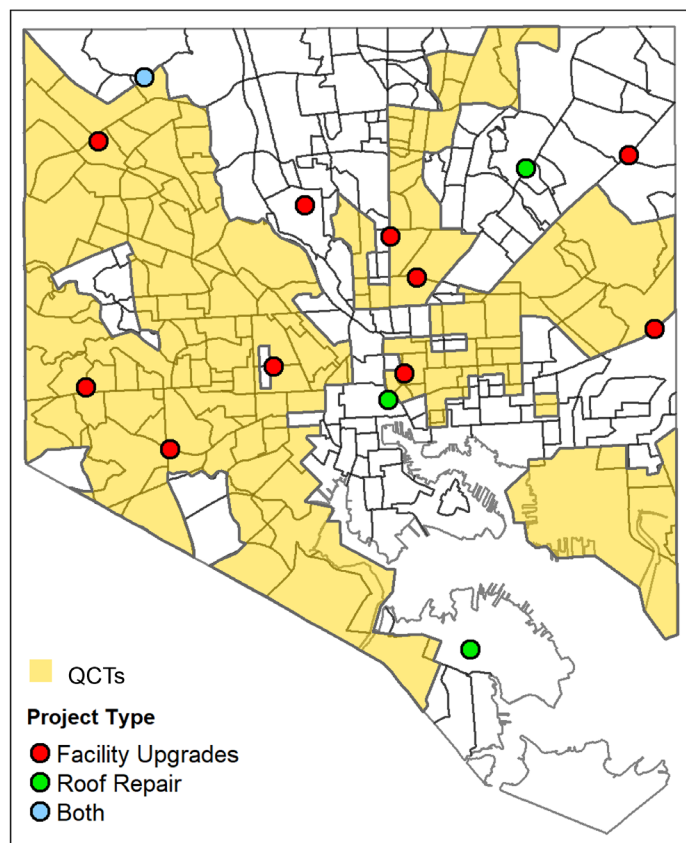
FIRE SAFETY EQUIPMENT

The Baltimore City Fire Department (BCFD) utilized \$5.3 million in ARPA funds to purchase updated essential safety equipment for members of the Department, which will advance service delivery to the citizens of Baltimore. As of June 30, 2025, over half of the purchased equipment has been delivered. The remainder is scheduled for delivery by December 31, 2025. These purchases will help bring BCFD up to the current standards for critical safety equipment, including:

- Self-contained breathing apparatuses
- Thermal-imaging cameras



FIGURE 10: BCFD PROJECT LOCATIONS



Available data as of June 2025.

- Hose replacement
- Rain hoods to retrofit high-visibility jackets
- Other various supplies such as suppressant foam, drums/pails, hose accessories, gear bags, and wedge tools



LEFT, BOTTOM OF PREVIOUS PAGE: Images of bathroom renovations in various stages of construction at the Fire Department facilities, Engine 45 and Engine 8. DGS completed these enhancements as of June 30, 2025.

DEPARTMENT OF GENERAL SERVICES

FIRE STATION ROOF REPAIR AND REPLACEMENT

On behalf of the Baltimore City Fire Department, DGS will oversee the repair and replacement of four fire stations and fire facility roofs for \$1.2 million. Roof repair work is complete at Engine 42, Engine 45, and the Hazmat Station fire facility. The remaining repair at the Fire Marshall facility will be completed before December 31, 2025.

FIRE DEPARTMENT FACILITIES UPGRADES

DGS has also strategically invested in enhancements at various Fire Department facilities, including generator replacement, HVAC upgrades, and plumbing services. As of June 30, 2025, bathroom renovations at Engine 45 and Engine 8 are complete. Work is underway at Engines 54, 30, and 21, with work to begin at Engine 53 in September 2025. Generators will be installed at four stations in the summer of 2025. The boiler removal and replacement at the Fire Academy and Engine 6 are 90% complete. The geothermal replacement at Truck 5 is complete.

For locations of all BCFD-related capital projects, please see Figure 10.

2F – 7: SCHOOL DESIGN, RENOVATIONS, AND SCHOLARSHIPS FOR RECENT GRADUATES

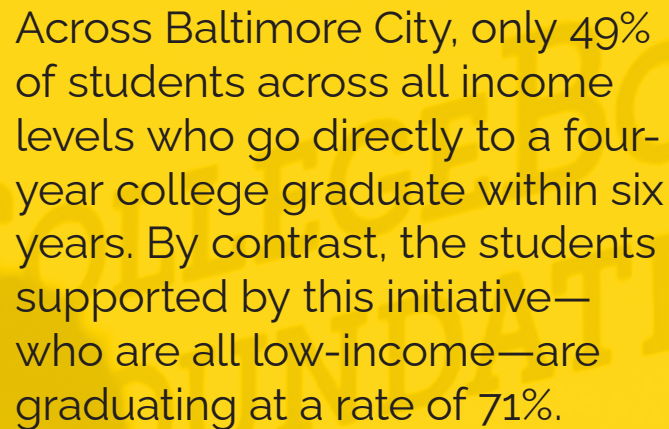
BALTIMORE CITY PUBLIC SCHOOL SYSTEM

The Mayor's Office of Recovery Programs has allocated \$7.08 million to the Baltimore City Board of School Commissioners (BCPSS) for design services for two schools, air conditioning installation in one school, and a new turf football field in another school.

As of the time of writing of this report, BCPSS has completed air conditioning installation in all 128 classrooms at Northwestern High School and installed air conditioning in the cafeteria and library, thereby completing this portion of the project.

BCPSS is in the process of working with an on-call contractor to replace the football field turf at Mergenthaler Vocational-Technical High School. This project is expected to be completed in Winter 2025/2026, pending favorable weather conditions.

Finally, BCPSS awarded design contracts for the replacement of the City Springs Elementary School and



That's a powerful return on investment, underscoring how critical ARPA funding has been in addressing the long-term effects of the pandemic on college access and completion.

- Jennifer Covahey
Director of College Success
CollegeBound

for the Edmondson High School Career & Technical Education renovation in April 2025. Design meetings have already begun, and these projects are expected to be completed by December 31, 2025.



NONPROFITS: COLLEGEBOUND FOUNDATION

In April 2024, the City awarded a \$2 million grant to the CollegeBound Foundation to administer and provide last-dollar, needs-based scholarships to Baltimore City public high school graduates whose expected family contribution and financial aid package total less than the cost to attend college. Since being awarded, CollegeBound has provided scholarships to 218 students. As CollegeBound plans for the fall 2025 semester, it will onboard its largest-ever class, with over 250 students, made possible by ARPA funding.

2F – 8: HBCU FELLOWSHIP

In FY25, in partnership with the nonprofit organization Baltimore Corps, Inc., the City recruited and placed 19 credentialed fellows from local Historically Black Colleges and Universities (HBCUs) in fellowship opportunities, serving as a pipeline to careers in Baltimore City government. Nine fellows from the first cohort are slated to move into permanent positions with their respective City agencies in the fall of 2025. Baltimore Corps is working directly with the Department of Human Resources to help place the remaining fellows interested in public service in agencies outside of their fellowship, better aligning with the skills and interests of the fellows.

2F – 9: SIDEWALK AND ADA RAMP INVESTMENTS

DEPARTMENT OF TRANSPORTATION

The Baltimore City Department of Transportation (BCDOT) is utilizing \$13.1 million in ARPA funds to repair sidewalks and sidewalk ramps compliant with the Americans with Disabilities Act (ADA) across the city.

SIDEWALKS

BCDOT awarded a contract and issued a notice to proceed in November 2024 to begin reconstructing 61,000 square feet of sidewalks by December 2025. Through June 2025, BCDOT contractors have completed replacing 21,541 square feet of sidewalk. BCDOT is on track to complete this work by the end of CY25.

ADA RAMPS

BCDOT segmented this work into three contracts, covering the Eastern and Western sectors of the City, with an additional citywide contract targeting the reconstruction of 1,400 ADA ramps by June 2026. Funds are also included for construction inspection services. BCDOT completed the citywide contract in early CY25 and issued notices to proceed for the Eastern and Western sectors in late summer 2024. Through June 2025, BCDOT has reconstructed 628 ADA ramps and is on track to meet its target by the end of FY26.

2F – 10: INVESTMENTS IN CITY INFORMATION TECHNOLOGY INFRASTRUCTURE

IT HARDWARE REFRESH, CITIWATCH CAMERAS, AND HYBRID MEETING ROOM UPGRADES

The Baltimore City Office of Information and Technology (BCIT) is utilizing \$8 million in ARPA funds to replace 1,300 personal computers (PCs) and laptops across city agencies; upgrade 21 meeting rooms with hybrid meeting capabilities in Baltimore City government offices, provide seven mobile hybrid meeting solutions, replace 185 CitiWatch cameras, improve the infrastructure supporting the CitiWatch camera network, and replace 343 switches that support the Baltimore City government internet network. BCIT was able to add 12 additional rooms to its original slate of 10 meeting rooms for hybrid meeting improvements due to lower-than-expected costs. Through June 2025, BCIT has refreshed 1,413 PCs (surpassing its

original target), converted 20 out of 22 hybrid rooms, deployed all seven mobile hybrid meeting solutions, replaced all 185 CitiWatch cameras, and completed updating CitiWatch infrastructure to support 51 cameras, as well as replacing 248 switches.

BCIT identified \$500,000 in additional savings from the hybrid meeting room project to reallocate towards another component of hardware refresh: Uninterruptible Power Storage (UPS). BCIT will replace 100 UPS units that are at “end of life” status. These are critical to City IT operations, as failure to replace outdated and worn UPS units may cause unexpected system failures, resulting in unplanned data center outages, subsequent downtime, and potential damage to newly refreshed switches.

TAX SYSTEM MODERNIZATION SOFTWARE

In March 2024, the Baltimore City Office of Information Technology (BCIT) was awarded \$4 million in ARPA funding to support a major step in the City’s tax system modernization initiative. The funding secured a three-year subscription to revX Revenue and Property Software, which will enhance data integration, streamline tax administration, and improve service delivery in collaboration with the Department of Finance. BCIT is on track to spend its \$4 million allocation and has spent \$1.4 million to date.

2F – 11: DIGITAL SERVICES TO IMPROVE RESIDENT-FACING SERVICES

The Digital Services team was established and fully staffed as of spring 2023. This team partners with departments and programs across city government to utilize human-centered design, data, and technology, advising on or building digital products and services that directly impact the lives of residents.

The primary focus of the team is the City’s website redesign. Recent activities for that initiative include:

- Providing a Style Guide/Basic User Experience Principles Training to City agencies to reinforce best practices to create user-friendly webpages;
- Migrating the City Council website to the Drupal 10 domain;
- integrating Sentry to monitor the Drupal 10 site and allow for bug reporting by consumers; and
- re-designing several content blocks for easier usability by agency content editors, as well as to eliminate accessibility concerns.

2F – 12: BROADBAND INFRASTRUCTURE AND THE DIGITAL EQUITY FUND

BROADBAND INFRASTRUCTURE

See Section 2E for an overview of planned broadband infrastructure projects.

DIGITAL EQUITY FUND

The first round of grants from the Digital Equity Fund was awarded in August 2023, with 23 organizations receiving a total of nearly \$1 million in grant funds. These funds have been expended, and close-out is underway for the first-round grantees.

The second round of programmatic grants, totaling \$1.8 million, was [awarded in October 2024](#) to 10 organizations. The Baltimore Civic Fund is the fiscal agent for \$3 million of the Digital Equity Fund, which comprises rounds one and two of programmatic grants. The second round of the Digital Equity Fund invests in initiatives across three grant categories to help address gaps in digital literacy and skills: Digital Literacy Education and Training, Advanced Digital Education and IT Fundamentals Programming, and Digital Creatives and Virtual Makerspaces Programming.

Since the start of the Digital Equity Fund, more than 676 Baltimore City residents have received digital literacy skills training.

Finally, BCIT–BDE provided a \$2 million Connect Baltimore capital grant to Waves, a division of the nonprofit Digital Harbor Foundation, and an internet service provider based in Baltimore. This competitive grant opportunity, modeled after the State of Maryland’s grant program, was designed to empower nonprofits, anchor institutions, and community partners to build broadband networks that help ensure all Baltimore residents can thrive in the digital age.

Waves will use the grant to deploy a state-of-the-art, high-speed fiber-optic network across 12 low-income residential apartment buildings, providing internet access to nearly 3,000 households. Each household will receive a pre-configured router for secure and private networking. Waves will also use the grant to maintain continued connectivity for nine additional low-income properties currently serviced by the organization.

2F – 13: FUNDING TO SUPPORT THE ARTS

NONPROFITS: UNITED WAY OF CENTRAL MARYLAND, BALTIMORE MUSEUM OF ART, AND THE WALTERS ART MUSEUM

The Mayor's Office of Recovery Programs provided grants to several arts-based organizations as part of a larger [\\$6.25 million investment to support the arts](#). This included providing United Way of Central Maryland with \$4.5 [million](#) to provide grants to non-profit arts organizations that experienced a negative economic impact during the COVID-19 public health emergency, with a focus on minority-led organizations based in Baltimore City. United Way awarded \$3.6 million to 28 arts nonprofits. One of the grantees, the [Dream Bigger Community Institute's program Beats Not Bullets](#), utilized ARPA funds to develop a new program called "Musical Expressions with Friends," which adapted the concept of Beats Not Bullets for children with autism and special needs. Currently, Beats Not Bullets serves over 75 students between the ages of 12 and 17, along with their families, and plans to expand its programming with ARPA funding.

ARPA provided \$500,000 to both the Walters Art Museum and the Baltimore Museum of Art to help these institutions replace heating, cooling, and humidification systems. These upgrades not only aid in the preservation of historic works of art but also help to bring these free, public institutions in line with U.S. industry standards for indoor air quality standards for indoor air quality.

2F – 14: FUNDING TO SUPPORT BALTIMORE PUBLIC MARKETS

Baltimore City partnered with Baltimore Public Markets to strengthen the resilience and long-term viability of its public market system in the wake of the COVID-19 pandemic. This collaboration has focused on supporting merchants through measures such as restoring staffing levels and rebuilding revenue streams that were significantly disrupted by the public health emergency. Funding has been allocated to provide technical assistance and rent abatement to help merchants stabilize their operations and adapt to changing economic conditions. At Lexington Market, efforts have also centered on expanding access to nutritious food by encouraging vendors to participate in SNAP benefit incentive programs, enabling more shoppers to purchase healthy options. Currently, five markets accept SNAP benefits, generating approximately \$340,000 in SNAP purchases during the last



ABOVE: Mayor Scott had a laugh with the kids of Cecil Elementary, after cutting the ribbon on the new and improved, ARPA-funded Cecil Elementary School playground.

fiscal year and demonstrating the critical role these markets play in addressing food insecurity across the city.

2F – 15: FUNDING TO DIRECT CARE WORKERS

In September 2023, the Mayor's Office of Recovery Programs awarded \$2,000,000 to the Healthcare Industry Grant Corporation and its agent, 1199 SEIU, to provide financial relief for Direct Care workers who provided essential home healthcare, long-term care, and nursing home care during the COVID-19 public health emergency. These workers provided essential services to the elderly, the disabled, and those in need of healthcare assistance. 1199 SEIU completed this program in March 2023. Upon project completion in March 2025, 1199 SEIU distributed \$1,581,500 in \$500 relief payments to 3,163 Direct Care Workers. The remainder of the grant award supported grant administrative costs.

This program had an immense impact on the Direct Care Workers who benefited from these funds. SEIU delivered relief to caregivers across 280 home care agencies and 108 nursing homes in Baltimore City. Nursing home caregivers received over 63% of the total benefits, with more than 1,100 home care agency workers also supported. The majority of recipients—40.2 percent (1,254)—were between the ages of 36 and 49, a group often balancing caregiving at

work and home. However, the benefit reached workers across the spectrum—from new entrants into the field (100 benefit recipients between the ages of 18 and 24) to seasoned professionals nearing retirement (158 benefit recipients were aged 66 and above).

2F – 16: CECIL COMMUNITY PARK PHASE II

Parks and People, Inc. was awarded \$700,000 to complete the final phase of renovating Cecil Community Park in the East Baltimore Midway neighborhood. This project was completed in coordination with the Central Baltimore Partnership. The performance period ended on June 30, 2024, and all work funded by ARPA was completed, including the installation of play equipment, play surfacing, and 16 site furnishings, including picnic tables, benches, trash cans, and other amenities. Additionally, Parks and People planted 1,660 trees and perennials, and installed 52,272 square feet of high-quality park space and green areas. A ribbon cutting took place on October 24, 2024.

2F – 17: MAYOR'S OFFICE OF IMMIGRANT AFFAIRS BENEFITS NAVIGATION AND LANGUAGE ACCESS

The Mayor's Office of Immigrant Affairs (MIMA) is utilizing nearly \$4 million in ARPA funds to oversee the

Baltimore New Americans Access Coalition (BNAAC), an initiative seeking to minimize the economic and social disparities faced by New Americans. BNAAC connects these communities to short- and long-term health and social resources, helping them weather the COVID-19 pandemic and its economic impacts. Additionally, MIMA is using ARPA funds to increase the accessibility of City services to Baltimore City residents with Limited English Proficiency (LEP) by working with City agencies to develop Language Access plans, to train City employees in Language Access protocols, and to translate ARPA-funded project documents into the City's most commonly used languages.

BNAAC

MIMA is nearing the end of its implementation of the BNAAC program. Two partner organizations have completed their grant agreements, and three others will continue to operate through the end of CY25. Collectively, the BNAAC's partner organizations have transformed the lives of their individual and family clients by connecting them with public benefits, including energy and water assistance, SNAP and Medicaid access, and housing and rental assistance. MIMA surpassed its original enrollment target of 741 clients, enrolling 844 clients by June 2025, and connecting them with benefits navigators and conducting vulnerability assessments to support their individual needs.

BELOW: Direct care workers sat down with Mayor Scott at 1199SEIU Baltimore headquarters to celebrate the impact of a truly meaningful initiative—the Baltimore City Direct Care Worker Relief Program made possible through ARPA.



Through June 2025, 785 clients accessed at least one public benefit with the support of a navigator, and 654 clients accessed at least two public benefits. Furthermore, 837 clients received direct financial assistance for their households. MIMA also noted that 93% of BNAAC clients report improving their rating on a 13-indicator quality of life scale after participating in the program. Finally, 653 clients have reported earning additional income by accessing health and human services resources through this program.

LANGUAGE ACCESS

MIMA has successfully achieved its initial objective of developing language access plans for five Baltimore City government agencies. . These language access plans were published on each agency's website in October 2024 and are designed to ensure compliance with the City's Title VI Language Access requirements.

MIMA also launched another cohort of nine City agencies to develop language access plans, with drafts expected to be completed by late summer or early Fall 2025.

MIMA is also tasked with training certain employees on language access and translating documents related to ARPA-funded projects using its allocated funds. MIMA partners with City agencies to provide training in language access for employees who interact with the public. The goal is to train 80% of these employees, as chosen by their managers. As of June 2025, a total of 1,859 employees have completed the training. Furthermore, MIMA has translated 92 documents into the City's primary spoken languages, 78% of which were public-facing documents for ARPA-funded programs. These documents include surveys, outreach materials (e.g., press releases and flyers), and applications for ARPA-funded programs.

2F – 18: CITY SERVICES

In December 2024, the Mayor's Office of Recovery Programs provided \$3,796,060.21 to the Department of Finance (DOF) to assist Baltimore City's recovery from the COVID-19 public health emergency through addressing the backlog of core City services requests that accumulated because of the pandemic. Priority City service requests include street maintenance, traffic safety, trash collection and cleaning of public spaces, and tree maintenance. In addition to these activities, DOF may provide labor incentives to City employees to improve retention and maintain staffing levels for core City services. DOF will work to implement these efforts through other City agencies, with coordinating assistance from the Recovery Office.

In April 2025, the Mayor's Office of Recovery Programs provided \$656,000 of this allocation to the Baltimore City Department of Transportation to replace 56 sidewalk ramps in and around the Baltimore City Hall area to bring them into compliance with the Americans with Disabilities Act. This work was completed in May 2025.

In June 2025, the Mayor's Office of Recovery Programs allocated approximately \$1.3 million to support the Charm City Spring Cleanup, a 21-week city-wide initiative designed to revitalize public spaces and foster a renewed sense of pride and ownership across Baltimore's neighborhoods. Running from June through September 2025, the initiative builds on the momentum of the ARPA-funded Clean Corps program by expanding cleaning and beautification efforts through a coordinated strategy that integrates city services, community engagement, and interagency collaboration. This comprehensive approach focuses on litter removal, alley and lot cleanups, green space restoration, and enhanced waste management services. By mobilizing city workers, community organizations, and residents, the Charm City Spring Cleanup aims not only to enhance the physical environment but also to foster neighborhood cohesion and civic engagement.

The remaining portion of the City Services agreement will be allocated to core service areas such as traffic calming and forestry.

2F – 19: AID TO TOURISM, TRAVEL, AND HOSPITALITY

VISIT BALTIMORE

Through ARPA support, in December 2025, Visit Baltimore launched a Tourism & Convention Opportunity Fund to incentivize conferences to select Baltimore as a host city, increase marketing and outreach of Baltimore as a tourist destination, and develop new and innovative marketing and expansion strategies for Baltimore's existing major Citywide events. The COVID-19 pandemic had significant negative economic impact on the tourism industry in Baltimore, and this project serves as an investment to bring tourism opportunities back to pre-pandemic levels or higher. This initiative will support convention incentives, marketing, and establish a major events fund to boost existing programming and attract new programming and visitors to Baltimore City. So far, Visit Baltimore has awarded three convention incentives totaling \$139,660, with 23,083 hotel rooms being reserved by external groups to support those conventions. Each

convention booked in Baltimore City supports 1,300-2,400 jobs, and the estimated ROI on each group is \$6M-\$12M in direct spending in the City. The fund has also expended \$65,226 so far on the promotion and expansion of major citywide events.

BALTIMORE HOTEL CORPORATION

The Hilton Baltimore serves as a 757-room convention center hotel that opened in August 2008. The hotel was financed with municipal bonds issued by the City of Baltimore and was built to further economic development and tourism in Baltimore City and the State of Maryland. Due to the pandemic, on April 13, 2020, the Baltimore Hotel Corporation Board of Directors approved the temporary suspension of operations to save costs. Due to the year-long closure of the hotel, the Hilton has been operating at a deficit since reopening in 2021. To reduce this burden, the City granted the Baltimore Hotel Corporation, the entity responsible for the hotel's administrative functions, \$989,000 in ARPA funding to assist with administrative costs, including audit expenses and asset and project management. As the Baltimore Hotel Corporation approaches its grant end date on September 30, 2025, hotel occupancy has rebounded to above the target rate of 60% per month.

2G: ADMINISTRATION (EXPENDITURE CATEGORY 7)

The City of Baltimore, through the work of the Mayor's Office of Recovery Programs, obligated its full allocation of \$641,170,126 from the American Rescue Plan Act, State and Local Fiscal Recovery Fund (SLFRF), by December 31, 2024. The Recovery Office is working closely with the Scott administration, City agencies, and subrecipients to monitor expenditures and project implementation in preparation for the December 31, 2026, expenditure deadline.

Monitoring and compliance activities continue across the ARPA grant portfolio. Since the last Treasury report, 29 organizations with grant awards from the Recovery Office completed monitoring and compliance activities that resulted in a completed Corrective Action Plan (CAP), including 8 City agencies. Activities included monitoring questionnaires, expenditure testing, site visits, document reviews, and staff interviews. (Note: The number and type of compliance activities are based on the grantee's risk level and professional judgment.) Organizations have submitted 30 CAPs to address compliance challenges or concerns that the Recovery Office subsequently approved for implementation. As of the writing of this report, there are two

CAPs in development, and one CAP will not be submitted because the grant was terminated.

As part of the Recovery Office's comprehensive monitoring activities, staff have conducted site visits for 24 projects since July 1, 2024. The overarching goals of site visits are as follows:

- Assess program implementation and program performance to evaluate how the funding recipient is executing the program and the impact of funds.
- Ensure accountability that grants funds are being used appropriately and as described through review of records (as needed), interviews, tours, etc.
- Verify compliance to ensure the funding recipient is complying with all Federal and award requirements and guidance.
- Identify challenges the funding recipient is facing to help identify solutions.
- Enhance communications and support through direct engagement with the funding recipient to strengthen the relationship.

For example, a site visit with Neighborhood Housing Services, Inc. (NHS) included a walking tour of several West Baltimore communities, where their team has acquired and stabilized 30 vacant homes and completed repairs on nearly 100 more. This visit not only gave the Recovery Office team a firsthand look at the scope and impact of NHS's ARPA-funded work but also provided an opportunity to strengthen relationships with the funding recipient and offer positive feedback on their progress.

On another occasion, Recovery Office staff attended a soccer practice for the ARPA-funded Soccer Without Borders (SWB) program. The Recovery Office staff spoke with youth participants, coaches, and program administrators about their experiences in the program. Staff even had the opportunity to learn about the various lessons on listening and teamwork that SWB incorporates into each of their practices.

Responses from Parents of CollegeBound students



3: Community Engagement

Over the past year, the Recovery Office has continued to ensure Baltimore residents are informed, engaged, and empowered by the American Rescue Plan Act investments being made in City neighborhoods.

STRENGTHENING COMMUNITY OUTREACH

The Recovery Office prioritized public engagement through a robust slate of ribbon cuttings, ground-breakings, and community celebration events tied to ARPA-funded initiatives. These moments were not just milestones—they were opportunities to connect directly with residents and highlight the tangible impact of federal recovery dollars. From the grand opening of the Towanda Pool and the revival of the Poppleton Recreation Center to the launch of the First Pratt Anywhere lab at the Open Works, each event brought together City leadership, nonprofit partners, and community members to witness real transformation.

In August of last year, the Recovery Office, alongside the Baltimore City Recreation and Parks, unveiled the newly renovated Lake Montebello playground, now known as the [Council President Mary Pat Clarke Playground](#), named in honor of trailblazer, fighter, and exemplary public servant Mary Pat Clarke. In December 2024, the Recovery Office covered the groundbreaking of the [Greater Model Aquatic Center in Poppleton](#), the third and final ARPA-funded aquatic center in BCRP's Rec Rollout. In West Baltimore, the Recovery Office proudly celebrated the grand opening of [Phase II of the Uplands redevelopment](#) in Edmondson Village, marking a symbol of community resilience and collaboration. At the [Towanda Aquatic Center's](#) ribbon-cutting ceremony, residents celebrated a long-awaited investment in health and wellness infrastructure. And in East Baltimore, with the conclusion of [Banner Neighborhoods'](#) ARPA-funded work, the Recovery Office marked the end of one funding cycle while celebrating an enduring legacy of service.

EXPANDING THE RECOVERY OFFICE'S DIGITAL FOOTPRINT

Understanding the importance of connecting with residents in their preferred spaces, the Recovery Office has enhanced its digital communication strategy across various social media platforms, including

Twitter, LinkedIn, Instagram, Threads, and Blue Sky, which is our newest addition since the last report. The Recovery Office's social media channels consistently showcase high-quality content related to ARPA-funded projects, public events, program updates, and success stories from the community.

Between August 2024 and June 2025, the Recovery Office published over 150 posts across platforms, generating hundreds of thousands of impressions and increasing our follower base. On Twitter (now X), live coverage of events and announcements ensured real-time access to information. On Instagram, our ARPA partners prioritized visual storytelling—using photography, videography, and informative, powerful messaging to spotlight ARPA partners' achievements. LinkedIn served as a key platform for connecting with government and nonprofit stakeholders and telling in-depth stories of system-wide impact to career-focused followers.

One of the Recovery Office's signature features, ARPA Insight Stories, continues to highlight the real-world impact of federal recovery dollars. This year's stories covered topics such as using [soccer to connect](#) with newcomer youth and families, [enhancing library access](#) for Baltimore's communities, supporting the City's [art community](#), and supporting [Baltimore City's direct care workers](#). These stories are available on the Recovery Office website under the "News" section, providing a consistent and accessible record of how ARPA investments are shaping lives.

The Recovery Office's digital campaigns have grown more sophisticated and story-driven, highlighting live ribbon cuttings, program launches, and ARPA-funded services through compelling visuals and community voices. Social media isn't just a broadcast tool—it is a critical part of our engagement strategy, enabling residents to learn about ARPA opportunities and celebrate local wins through compelling visuals and community voices.

ENGAGEMENT RESULTS FOR @RECOVERBMORE

Over the past year, the Mayor's Office of Recovery Programs has deepened its commitment to public engagement by building a dynamic presence across multiple social media platforms. With a focus on intentional collaboration, strategic storytelling, and community amplification, the Recovery Office has seen a significant increase in both reach and engagement, especially on Instagram, LinkedIn, and X (formerly Twitter).

Instagram has emerged as our agency's strongest platform, both in terms of audience growth and engagement. This year, the Recovery Office's Instagram following grew from just over 1,000 to more than 1,600—a more than 50% increase. Over the last 90 days alone, our posts reached over 24,000 unique accounts, and impressively, 84% of those reached were non-followers. This underscores our success in extending our message beyond our existing network. Our most-viewed post during this period received more than 10,000 views, and nearly all of those viewers—97.3%—were not followers of our account. This is a powerful indicator that the agency's strategy of leveraging cross-promotion, high-quality visuals, and strategic tagging is drawing in new audiences.

This upward trend was not limited to Instagram. We also saw growth across all platforms: X followers increased from 390 to 425, Threads from 140 to 205, LinkedIn from 263 to 444, and YouTube subscribers inched up from 8 to 10. While YouTube remains our smallest platform, it holds potential for expansion as we continue to archive and share public-facing video content, including council meetings and ARPA-funded events.

A key driver of this growth has been issue-specific partner engagement. By highlighting the stories and successes of our agency, nonprofit, and quasi-governmental partners, we've increased visibility while also reinforcing the impact of ARPA funding across Baltimore. Collaborations with organizations featured in our content—through tags, reposts, and co-branded messaging—have consistently produced higher engagement rates. This strategy not only extends our digital reach but also strengthens our community relationships, reinforcing the Recovery Office's goal of transparency, of ARPA-funded projects and initiatives.

ISSUE-SPECIFIC PARTNER ENGAGEMENT

Since the last report, community engagement has proved to be a powerful driver of success for ARPA-funded initiatives in Baltimore. Across neighborhoods and program areas, a few key themes emerged that defined how organizations connected with residents, built trust, and delivered meaningful outcomes.

One consistent theme was the power of community feedback in shaping project success. Organizations such as ReBUILD Metro and Middle Neighborhoods CDC have placed residents at the center of their planning and implementation efforts. By prioritizing

community input through surveys, meetings, and one-on-one engagement, these groups were able to design initiatives that aligned closely with local needs, resulting in higher participation and more sustained support.

Partnerships also played a critical role in expanding impact. Projects that brought together city agencies, schools, nonprofits, and small businesses demonstrated stronger networks and greater reach. Clean Corps, for example, partnered with the Department of Public Works to scale neighborhood cleanup efforts. Similarly, the Black Yield Institute collaborated with local vendors to support food sovereignty initiatives, creating shared value across various sectors.

Finally, Organizations also elevated their visibility and credibility through strategic public events. From block parties to resource fairs and youth workshops, ARPA partners, such as MONSE and MIMA, utilized in-person engagement to connect with residents face-to-face. These gatherings helped build trust and kept community members informed about available resources and services.

Together, these themes reflect how Baltimore's ARPA-funded programs are not only delivering services but also strengthening relationships and building systems that center equity, collaboration, and transparency. A few efforts are detailed below:

COVID-19 RESPONSE AND HEALTH

HEALTH DEPARTMENT:

- Engaging residents through phone calls, on-site marketing, digital email marketing, and social media marketing.
- Attending local community events and block parties to connect with families and community members, encouraging them to sign up for programs on the spot.
- Building relationships with local schools and partner organizations to directly share information about programs with families.
- Making outreach more inclusive for families who do not speak English as a first language or lack reliable internet access.

NONPROFIT PARTNERS:

- Black Yield Institute, through its Black Yield South Bmore Food Sovereignty initiative, distributed over 200 copies of their zine, *Soil & Roots*, hosted public events, and ran Mutual Aid Markets that provided free food to hundreds.



ARPA funding also let us start a new program called 'Musical Expressions with Friends,' which pretty much took the concept of Beats Not Bullets and packaged it for children with autism and special needs. So that program probably wouldn't be running currently if we didn't receive that funding, honestly.

So that's a blessing for sure.

- Kevin Beasley

Program Director
Dream Bigger Community Institute
Beats Not Bullets

- Green and Healthy Homes Initiative (GHHI) participated in outreach events like the Maryland Lead Poisoning Prevention Fair and hired local apprentices to help provide full-house electrification and began solar panel installations.

TRAINING AND EDUCATION

NONPROFIT PARTNERS:

- **Freestate Justice** hosted trainings, workshops, clinics, fundraisers, and policy meetings, including an Inclusive School Training and a Jazz Brunch, which helped to expand their network of community partners.
- **International Rescue Committee (IRC)** supported new Baltimoreans by hosting informational sessions, volunteer programs, and the Family Mentor Program.
- **Greater Baltimore Urban League** hosted a Career and Resource Fair (150+ attendees) and organized toy drives while working with 9 participants who graduated with Cloud+ certifications.
- **Volo Kids** used grassroots outreach, digital campaigns, and school partnerships to recruit participants into its BActive program last winter, leading to the organization's largest programming season so far.
- **Heartsmiles** held MLK Day service events and distributed 1,400 coats as they served 1,500 youth and opened a Youth Success Center.
- **Wide Angle Youth Media**, this past December, hosted a ribbon-cutting for their new Studios (100+ attendees) and showcased youth-created media at 10 film festivals, providing more room for the 79 youth who participated in fall programs, and 47 joined winter workshops.
- **B360** hosted a B-360 Family Fun Day at its grand opening in the new Harbor Place location.

HOUSING AND HOUSEHOLD ASSISTANCE

LIVE BALTIMORE

- Through the Buy Back the Block initiative, Live Baltimore hosted a Trolley Tour with over 600 attendees and conducted media interviews with WYPR and WJZ.

NONPROFIT PARTNERS:

- **Rebuilding Together Baltimore** held monthly meetings, for example, December's meeting was with the Greater Govans communities, and partic-

ipated in the Govanstowne Farmers Market and senior resource fairs.

- **Baltimore Safe Haven** continued outreach efforts and events, and two team members joined the Continuum of Care (CoC) Board. Outreach efforts led to an increase in resident numbers.
- **ReBUILD Metro** regularly met with the Rebuild Johnston Square Neighborhood Organization (RJSNO), provided project updates, and conducted site tours as they continued their work stabilizing 35 properties and making significant progress on the construction of Greenmount Park Apartments.
- **Druid Heights CDC** held a ribbon-cutting for the Etting Street park, part of its Community Green Infrastructure Project, attended by over 50 people, including Mayor Brandon Scott.
- **Southeast CDC (SECDC)** published the East Baltimore Housing Resource Newsletter (500+ distributed), held neighborhood meetings and block cleanups (e.g., 300–500 N. Ellwood Ave).

BUSINESS ASSISTANCE

NONPROFIT PARTNERS:

- **Maryland Volunteer Lawyers for the Arts (MdVLA)** hosted workshops (e.g., "When to Call a Lawyer?"), virtual clinics, and tabling at events such as the UP/Start Venture Competition, partnered with the Maryland State Arts Council (MSAC) for legal office hours and artist-focused trainings. During the period following the last report, MdVLA also launched the Registration Fee Fund, which supports creative small businesses (e.g., LLC setup, trademark protection). This initiative expanded outreach, benefiting businesses that otherwise lacked resources for legal protection.
- **Downtown Partnership of Baltimore** met with restaurant stakeholders. Downtown Partnership has awarded grants to small businesses, such as Cajou Creamery, since the last report, moving forward with its Retail Revitalization initiative, alley clean-up, and graffiti removal.

CITY SERVICES

DEPARTMENT OF PLANNING (DOP):

- In November, Clean Corps Partnered with schools for cleanups and planned a career fair for workers.

MAYOR'S OFFICE OF BROADBAND AND DIGITAL EQUITY:

- BDE hosted Digital Inclusion Advisory Board (DIAB) meetings, partnered with 12 coalition members, which led to distributing 49,248 Chromebooks, and launching FreeBMoreWiFi at eight senior centers this reporting year.

MAYOR'S OFFICE OF IMMIGRANT AFFAIRS:

- Presenting information about services to the MIMA Community Advisory Board, at resource fairs, and community institutions.

PRESERVING PUBLIC ACCESS THROUGH VIDEO ARCHIVING

In 2025, the Recovery Office launched a new initiative to ensure continued transparency and accessibility: archiving CharmTV video coverage of ARPA events on the [Recovery Office's YouTube channel](#). This growing library of public videos features [community meetings](#), [project unveilings](#), and special segments, providing Baltimore residents with on-demand access to the people and stories behind recovery efforts. The video archive not only deepens transparency—it preserves the legacy of ARPA in Baltimore for future generations.

KEEPING BALTIMORE DATA-INFORMED

The Recovery Office website remains the central hub for residents, partners, and stakeholders seeking to understand how the City is utilizing its \$641 million ARPA allocation. From [funding announcements](#) and [project performance](#) to [monthly and quarterly reports](#) and [impact metrics](#), the site provides a comprehensive view of the City's recovery efforts.

A key component of the Recovery Office's digital platforms for community storytelling about the impact of ARPA funding on Baltimore is the [ARPA Impact Indicators](#), launched in partnership with the University of Baltimore's Baltimore Neighborhood Indicators Alliance (BNIA). Through a series of StoryMaps, residents can explore real-time data and neighborhood-level trends on vacancy, housing affordability, employment, capital investments, and more, providing valuable context for Baltimore's recovery trajectory before, during, and after the pandemic.

This year brought significant updates and enhancements to the platform:

- In September, the Recovery Office and BNIA **launched four newly released** ARPA Impact

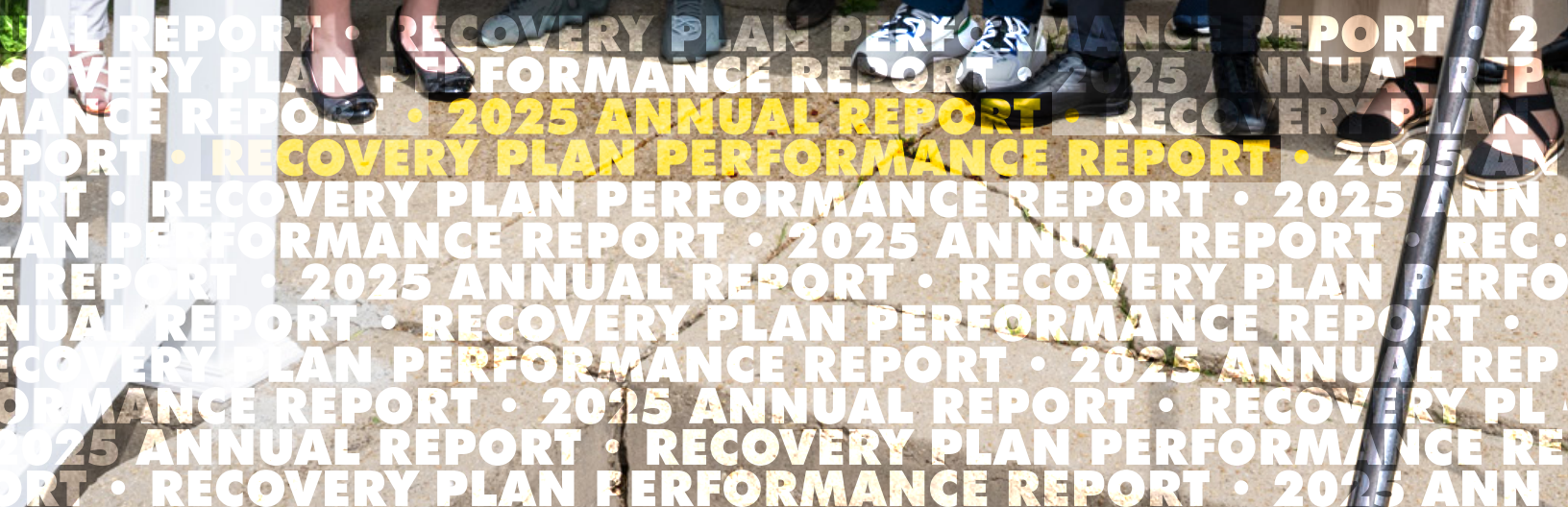
Indicator StoryMaps focused on **Small Business Investments, Food Assistance Programs, COVID-19 Vaccination Rates, and Clean Streets and Alleys.**

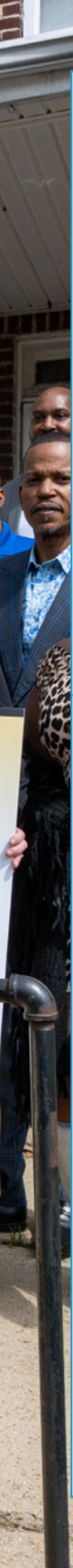
- New 2023 American Community Survey (ACS) data was integrated into the [Housing Affordability](#), [Digital Equity](#), and [Employment](#) StoryMaps, providing an updated look at neighborhood-level conditions.
- 2024 program data was added to both the Employment and Food Assistance StoryMaps, offering timely insight into the results of recent programmatic investments.
- Baltimore's ongoing challenges are made clear in the [Digital Equity StoryMap](#). The data reveals that all but five census tracts in the City are classified as having average, low, or very low digital inclusion, as of 2023.
- The [Workforce and Training StoryMap](#) highlights that 1,266 residents participated in workforce development programs operated by the Mayor's Office of Employment Development between 2023 and 2024.
- The [Food Assistance Programs StoryMap](#) documents the scale of coordinated response: the Baltimore City Health Department distributed 65,202 food boxes and served 395,152 meals to seniors, and the Department of Planning distributed an additional 219,850 boxes of food to households in need, as of June 2024.

Each StoryMap provides a narrative and visual interface for exploring complex data in an accessible way, empowering residents to see how ARPA funds are addressing urgent needs and long-standing disparities. These updates further the Recovery Office's goal of democratizing access to information and showing Baltimoreans how recovery efforts are taking shape block by block.

LOOKING AHEAD

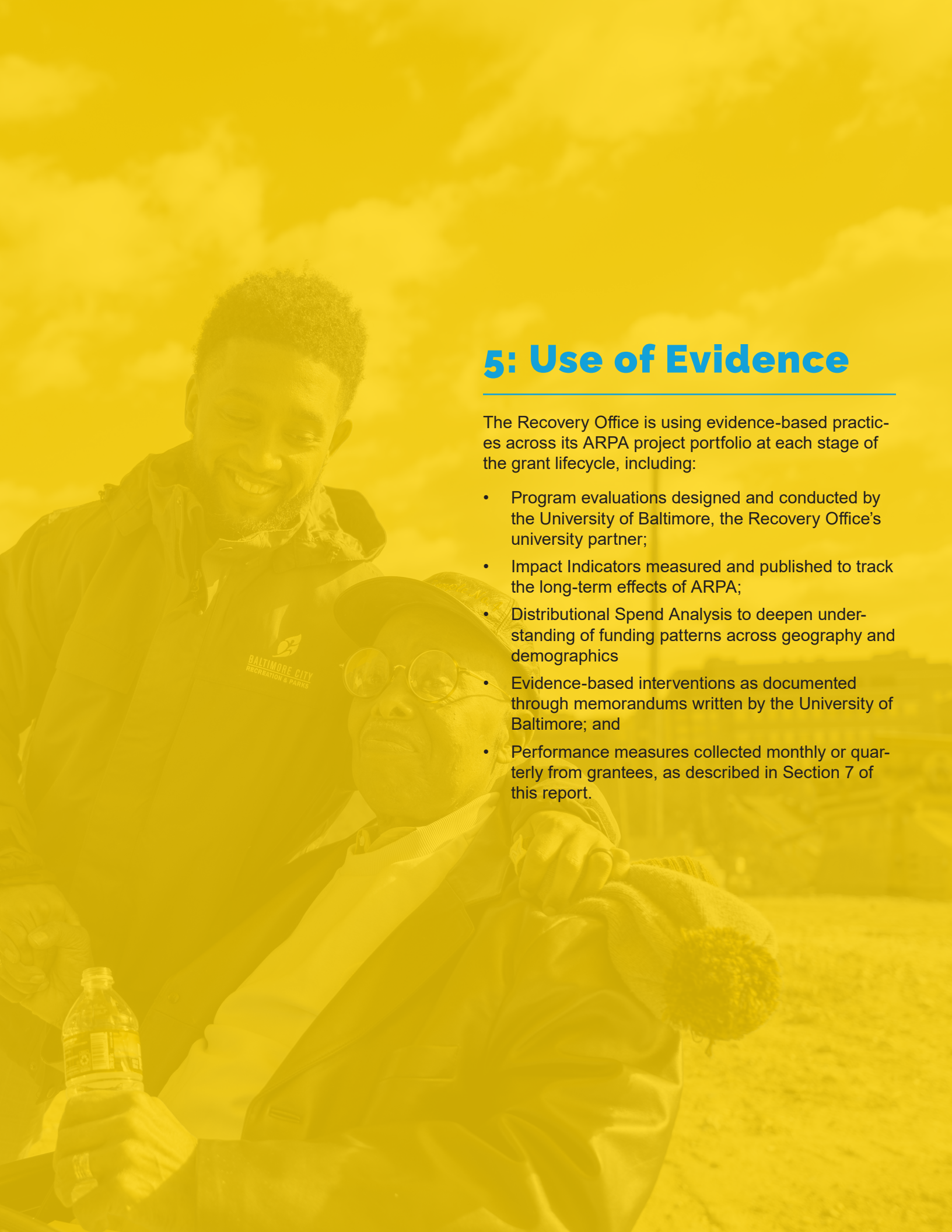
The Recovery Office continues to explore new and interesting collaboration opportunities with our agency, nonprofit partners, and, above all, the residents of Baltimore, who continue to shape this work with their voices, energy, and vision. Together, we are building a stronger, more resilient City—one story, one investment, and one neighborhood at a time.





4: Labor Practices

Mayor Scott committed funding for various housing, recreation, and parks projects and general capital improvements such as heating, cooling, and air ventilation. Baltimore City is committed to promoting strong labor standards in collaboration with City agencies, workforce development partners, and stakeholders. To affirm our commitment to strong labor standards and practices, the Recovery Office executes a formal agreement with funded agencies and organizations, which includes a section on prevailing wages and reporting requirements. In addition, follow-up questions regarding an entity's efforts to affirm fair labor practices are also asked and recorded as a part of the Recovery Office's records.



5: Use of Evidence

The Recovery Office is using evidence-based practices across its ARPA project portfolio at each stage of the grant lifecycle, including:

- Program evaluations designed and conducted by the University of Baltimore, the Recovery Office's university partner;
- Impact Indicators measured and published to track the long-term effects of ARPA;
- Distributional Spend Analysis to deepen understanding of funding patterns across geography and demographics
- Evidence-based interventions as documented through memorandums written by the University of Baltimore; and
- Performance measures collected monthly or quarterly from grantees, as described in Section 7 of this report.

5A: PROGRAM EVALUATION

The Recovery Office is partnering with the University of Baltimore (UB) to plan and complete program evaluations for various ARPA-funded projects. Program evaluations began in 2024 and are expected to be completed by June 2026. The results will inform which programs to recommend for ongoing funding and describe the long-term impacts of ARPA funding on Baltimore communities.

The projects selected remain the same since the last annual report. The research questions and approaches for some evaluations have been modified in the past year to reflect programmatic changes. The following projects have been selected for evaluation:

- Digital Equity Fund – BCIT-BDE
- Buy Back the Block – Live Baltimore
- Hire Up and Train Up – MOED
- Housing Navigation and Landlord Engagement – MOHS
- Coordinated Neighborhood Stabilization Responses (CNSR) - MONSE
- Preventing Home Loss of Baltimore's Most Precious Citizens – Parity
- Downtown BOOST – Downtown Partnership of Baltimore
- Clean Corps: Creating a Cleaner and Healthier Baltimore – Department of Planning
- Community Arts Fund – United Way of Central Maryland

In an example of a planned evaluation, the University of Baltimore will investigate eight research questions related to Hire Up and Train Up, a Baltimore Workforce Development program:

1. How did the Hire Up Program impact the earnings and employment outcomes of participants?
2. How did the Train Up Program impact the earnings and employment outcomes of participants?
3. What is the current employment status, earnings, and sector of employment for participants in both programs?
4. How do earnings and employment outcomes vary by program, training area, and selected participant demographic characteristics (subject to data and project budget)?

5. Did services (career navigation, legal services, financial empowerment counseling, and job placement assistance) provided during Hire Up contribute to participants' post-program employment? What barriers did Hire Up participants experience in securing City employment post-participation? (qualitative)
6. Do skills learned in Train Up contribute to participants' post-program employment? What skills should be added to the curriculum that would increase participants' success if finding post-training employment? What barriers did Hire Up participants experience in securing City employment post-participation? (qualitative)
7. How did the training in Train Up differ among the providers and differ from providers' non-Train Up curriculum? Was there a difference in post-participation impacts between those in Train Up and those in the other curricula? (qualitative)
8. What were the impacts of Hire Up and Train Up compared to other city workforce development programs? What were Hire Up agencies' experiences and Train Up providers' experiences with Train Up participants? (qualitative)

To respond to these research questions, UB will conduct:

- Analyses of participant data, including demographics and wage records
- Analyses of program alignment with Baltimore City industry and occupational needs
- Surveys of participants in the Hire Up and Train Up programs
- Interviews with the Mayor's Office of Employment Development staff
- Focus groups of employment and training providers for Hire Up and Train Up

In addition to the evaluations selected by the Recovery Office and UB, other City agencies and subrecipients have initiated program evaluations with other research partners. Thus far, UB has reviewed four program evaluation plans and provided recommendations to agencies or subrecipients to strengthen evaluation methodology or objectives.

ARPA Impact Indicators



Capital Investments

City Infrastructure Indicator

Explore



Workforce and Training

Training and Education Indicator

Explore



Digital Equity

City Infrastructure Indicator

Explore



ABOVE: Screenshot of the ARPA Impact Indicators website.

5B: IMPACT INDICATORS

On March 11, 2024, the third anniversary of the signing of the American Rescue Plan into law, the Recovery Office and the University of Baltimore published the first set of [Impact Indicators](#), including Vacancy, Residential Property Renovation, Housing Affordability, Employment Level, Digital Equity, and Capital Improvements. In September 2025, the Recovery Office released four new ARPA Impact Indicator Story Maps focused on Small Business Assistance, Food Assistance Programs, COVID-19 Vaccination Rates, and Clean Streets and Alleys. All Impact Indicators are updated annually or bi-annually, depending on data release schedules.

The Impact Indicator StoryMaps establish a baseline for the City of Baltimore's status prior to receiving ARPA funding and provide a framework for tracking progress moving forward. Through these StoryMaps, residents can see where ARPA investments have been made and anticipate how conditions will change in the coming years.

In the Housing Affordability indicator, for example, readers can view the trend of households spending more

than 30% of their income on housing, which began two years before the COVID-19 pandemic. Data for renters and mortgage holders is available for comparison. In an interactive map, readers can also view vacancy rates by neighborhood and see where ARPA-funded investments in new affordable housing have been made. This StoryMap will be updated regularly to show how the percentage of households spending more than 30% of their income on housing changes over time, including in the neighborhoods with ARPA-funded investments.

5C: FUNDING ALLOCATED TO EVIDENCE-BASED INTERVENTIONS (EBI)

There are 20 projects that use EBIs supported by “Strong” or “Moderate” evidence, as described below. Projects supported by “Preliminary” evidence only are listed in the table below for informational purposes.

TABLE 1: EVIDENCE-BASED CLASSIFICATION AND RATIONALE FOR EXPENDITURE CATEGORY 1 AND 2 PROJECTS

EVIDENCE-BASED CLASSIFICATION AND RATIONALE	
EXPENDITURE CATEGORY 1	
VIOLENCE INTERVENTION – PROJECT ID 26H1D11 – EC 1.11	
Violence Intervention	Type of Service: Building Public Safety Moderate evidence: Using community-trained violence interrupters to deploy de-escalation techniques can result in measurable reductions in gun violence. Selected Citations • Cure Violence: A Public Health Model to Reduce Gun Violence¹ • Cure Violence: Treating Violence as a Contagious Disease²
BALTIMORE VIOLENCE INTERVENTION AND PROTECTION (VIP) PROJECT – PROJECT ID 26H1D11 – EC 1.11	
Baltimore Violence Intervention and Protection (VIP) Project	Type of Service: Building Public Safety Moderate evidence: A review of the National Institute of Justice's Crime Solutions database indicated "promising" support for gun violence reduction strategies. A meta-analysis of nearly thirty studies found that "interventions were associated with a significant decrease in violent gun crime... This indicates that these programs overall had a moderate to weak effect on gun crime."³ Selected Citations • Developing the Capacity to Understand and Prevent Homicide: An Evaluation of the Milwaukee Homicide Review Commission⁴ • Evaluation of CeaseFire—Chicago⁵
EVIDENCE-BASED CLASSIFICATION AND RATIONALE	
EXPENDITURE CATEGORY 2	
BALTIMORE CITY WORKFORCE DEVELOPMENT – PROJECT ID 08H2D7 – EC 2.10	
Hire Up	Type of Service: Transitional Jobs Strong Evidence: A few national peer-reviewed evaluations of Transitional Jobs programs demonstrate that they can create work opportunities and assist with transitions to regular/permanent employment. Selected Citation: Transitional Jobs: Background, Program Models, and Evaluation Evidence⁶ – Meta-analysis of multiple studies.
Train Up	Type of Service: Occupational Skills Training Strong Evidence: Several national peer-reviewed evaluations of occupational skills training demonstrate increased employment and earnings outcomes of basic and occupational skills training. Selected Citation: • Providing Public Workforce Services to Job Seekers: 15-month Impact Findings on the WIA Adult and Dislocated Worker Programs.⁷

1 <https://pubmed.ncbi.nlm.nih.gov/25581151/>

2 <https://crimesolutions.ojp.gov/ratedprograms/205>

3 Makarios, Matthew D., and Travis C. Pratt. (2012). "The Effectiveness of Policies and Programs That Attempt to Reduce Firearm Violence: A Meta-Analysis." *Crime & Delinquency*.

4 Azrael, Deborah, Anthony A. Braga, and Mallory O'Brien. (2012). *Developing the Capacity to Understand and Prevent Homicide: An Evaluation of the Milwaukee Homicide Review Commission*. U.S. Department of Justice, Office of Justice Programs, National Institute of Justice.

5 Skogan, Wesley G., Susan M. Hartnett, Natalie Bump, and Jill Dubois. (2008). *Evaluation of CeaseFire—Chicago*. National Institute of Justice, Office of Justice Programs, U.S. Department of Justice.

6 https://www.mdrc.org/sites/default/files/transitional_jobs_background_fr.pdf

7 [https://wdr.doleta.gov/research/FullText_Documents/ETAOP-2016-04_15-Month-Impact-Report-\(accessible%20pdf\).pdf](https://wdr.doleta.gov/research/FullText_Documents/ETAOP-2016-04_15-Month-Impact-Report-(accessible%20pdf).pdf)

Youth Works	Type of Service: Youth Training Strong Evidence: Several national peer-reviewed evaluations of the national youth opportunity programs have findings supporting positive impacts on placements and graduation. Selected Citations: • Opportunities Youth Demonstration and Evaluation: Implementation Evaluation: Findings from Pilot Sites in Baltimore and Boston;¹ and • Bridging the Opportunity Divide for Low-Income Youth: Implementation and Early Impacts of the Year Up Program.²
Workforce Supports	Type of Service: Workforce Supports Strong evidence: There have been multiple evaluations of the role of workforce support. The results have been mixed, with the citation below finding that in some of the sites, the workforce supports enhanced training participation and earnings in some of the sites funded. Selected Citation: • Strategies to Help Low-Wage Workers Advance IMPLEMENTATION AND FINAL IMPACTS OF THE WORK ADVANCEMENT AND SUPPORT CENTER (WASC) DEMONSTRATION.^{21F3}
REDUCING VIOLENCE IN BALTIMORE - IMPROVING COMMUNITY VIOLENCE INTERVENTIONS – PROJECT ID 07H3D16 - EC 2.1	
MONSE Interagency Coordination and Data Sharing	Type of Service: Interagency Coordination and Data Sharing Moderate Evidence: Coordinating strategies amongst stakeholder agencies and data sharing may result in the reduction of violent crime, including homicide. Selected Citations: • Developing the Capacity to Understand and Prevent Homicide: An Evaluation of the Milwaukee Homicide Review Commission⁶ • Strategies for Reducing Homicide: The Comprehensive Homicide Initiative in Richmond, California⁴
Gun Violence Reduction Strategy	Type of Service: Gun Violence Reduction Programs Moderate evidence: A review of the National Institute of Justice's Crime Solutions database indicated promising support for gun violence reduction strategies. A meta-analysis of 29 studies found that “interventions were associated with a significant decrease in violent gun crime ($r = -0.144$). This indicates that these programs overall had a moderate to weak effect on gun crime.” According to one study, neighborhood-specific, targeted violence reduction interventions may be a promising method for reducing crime. Selected Citations: • The Effectiveness of Policies and Programs That Attempt to Reduce Firearm Violence: A Meta-Analysis⁵ • Community Policing in Chicago, Year 10: An Evaluation of Chicago's Alternative Policing Strategy⁶
Case Management	Type of Service: Case Management Preliminary evidence: Strategies employing case management for violence crime reduction have been met with mixed results. In one study in Massachusetts, there were no statistically measurable effects of targeted case management; however, targeted outreach through Ceasefire has been promising. Case management programming for domestic violence abusers may yield more promising evidence for success. Selected Citations: • A Randomized Control Trial of a Targeted High-Risk Offender Program Across Three Jurisdictions⁷ • Problem-Oriented Policing, Deterrence, and Youth Violence: An Evaluation of Boston's Operation Ceasefire⁸ • Assessing States' Intimate Partner Violence Offender Treatment Standards using a Principles of Effective Intervention Framework⁹

1 https://www.dol.gov/sites/dolgov/files/OASP/legacy/files/Opportunities_Youth_Implementation.pdf.

2 <https://www.yearup.org/sites/default/files/2019-03/Year-Up-PACE-Full-Report-2018.pdf> and <https://www.straighttalkonevidence.org/2020/12/15/national-rct-of-year-up-program-finds-major-five-year-earnings-gains-for-low-income-minority-young-adults/>

3 https://www.mdrc.org/sites/default/files/full_627.pdf

4 Strategies for Reducing Homicide: The Comprehensive Homicide Initiative in Richmond, California (ojp.gov)

5 [The Effectiveness of Policies and Programs That Attempt to Reduce Firearm Violence: A Meta-Analysis - Matthew D. Makarios, Travis C. Pratt, 2012 \(sagepub.com\)](https://skogan.org/files/Community_Policing_in_Chicago_Year_Ten.pdf)

6 skogan.org/files/Community_Policing_in_Chicago_Year_Ten.pdf

7 [A Randomized Control Trial of a Targeted High-Risk Offender Program Across Three Jurisdictions - Craig D. Uchida, Marc Swatt, Julie Schnobrich-Davis, Christine Connor, Mariel Shutinya, Daniel Wagner, 2019 \(sagepub.com\)](https://skogan.org/files/Community_Policing_in_Chicago_Year_Ten.pdf)

8 Problem-Oriented Policing, Deterrence, and Youth Violence: An Evaluation of Boston's Operation Ceasefire

9 Assessing States' Intimate Partner Violence Offender Treatment Standards using a Principles of Effective Intervention Framework - Tara N. Richards, Angela R. Gover, Caralin Branscum, Alyssa Nystrom, Taylor Claxton, 2022 (sagepub.com)

Youth Programming	Type of Service: Youth Programming Strong evidence: Interventions geared towards youth diversion, mentoring, and programming around addressing substance abuse have resulted in a higher likelihood of positive outcomes for young people. Selected Citations: • The Adolescent Diversion Project: 25 Years of Research on an Ecological Model of Intervention¹ • Mentoring—A Proven Delinquency Prevention Strategies²
BALTIMORE DEVELOPMENT CORPORATION – TECHNICAL ASSISTANCE - PROJECT ID 06H2D9S818800 - EC 2.1	
Technical Assistance	Type of Service: Business Technical Assistance Moderate evidence: Many national peer-reviewed evaluations of federal and state/local business technical assistance programs exist. Selected Citations: • Impact Study of Entrepreneurial Dynamics: Office of Entrepreneurial Development Resource Partners' Face-to-Face Counseling.³ • The Evaluation of the U.S. Small Business Administration's Regional Innovation Cluster Initiative Year Three Report.⁴
FAMILY LEAGUE OF BALTIMORE RECOVERY ASSISTANCE - PROJECT ID 06H3D6S692000 - EC 2.1	
Grants for Child Care Providers	Preliminary evidence: Studies have assessed the economic importance and impacts of the childcare sector.
BALTIMORE OFFICE OF PROMOTION AND THE ARTS RECOVERY ASSISTANCE - PROJECT ID 06H2D12S378700 - EC 2.1	
Grants for Individual Artists	Preliminary evidence: Studies have assessed the economic importance and impacts of the arts sector.
GUARANTEED INCOME - PROJECT ID 11INCOMEH2D3 EC 2.1	
Planned Evaluation	In this randomized control trial (RCT) evaluation, quantitative and qualitative data will be analyzed across multiple core domains, including recipients' physical functioning, mental health, income volatility, spending, consumption, employment, education, family dynamics and parenting, stress and coping, hope and mattering, household food security, and COVID-19 variables.
SOUTH BALTIMORE COMMUNITY FOOD SOVEREIGNTY STRATEGY - TECHNICAL ASSISTANCE - PROJECT ID 45H2D22 - EC 2.1	
Household Assistance: Food Programs	Type of Service: Household Assistance: Food Programs Moderate evidence: Strong evidence: There are multiple peer-reviewed articles that describe the role of urban agriculture and community farming in providing fresh food to urban communities, especially during COVID-19⁵ with specific emphasis on building community cohesion, pathways to improved health outcomes⁶, and mitigating food insecurity. Additionally, research indicates positive outcomes for youth engaged in urban agriculture. Selected Citation: • "We Have Been Part of the Response": The Effects of COVID-19 on Community and Allotment Gardens in the Global North⁷ • Urban agriculture in walkable neighborhoods bore fruit for health and food system resilience during the COVID-19 pandemic⁸ • Urban Agriculture Education and Youth Civic Engagement in the U.S.: A Scoping Review⁹

1 (PDF) An Ecological Model for Intervention for Juvenile Justice-Involved Girls: Development and Preliminary Prospective Evaluation (researchgate.net)

2 Mentoring--A Proven Delinquency Prevention Strategy | Office of Juvenile Justice and Delinquency Prevention (ojp.gov)

3 Impact Study of Entrepreneurial Development Resources 2013_09.pdf (sba.gov)

4 SBA Year Report Final Public revised 11-2014

5 Freudenreich, Hanna et al. (2020). Effective interventions to increase food and nutrition security in response to COVID-19. BMJ and DEval.

6 Mejia, et al. (2020). Community Gardening as a Way to Build Cross-Cultural Community Resilience in Intersectionally Diverse Gardeners: Community-Based Participatory Research and Campus-Community-Partnered Proposal. JMIR Res Protoc.

7 Schoen, Victoria, et al. (2021). "We Have Been Part of the Response": The Effects of COVID-19 on Community and Allotment Gardens in the Global North. Frontiers in Sustainable Food Systems.

8 Iida, A., Yamazaki, T., Hino, K. et al. (2023). Urban agriculture in walkable neighborhoods bore fruit for health and food system resilience during the COVID-19 pandemic. Urban Sustain.

9 Russ, Alex and Madeline B. Gaus. (2021). Urban Agriculture and Youth Civic Engagement in the U.S.: A Scoping Review. Systematic Review.

PANTRY PROJECT - PROJECT ID 48H2D1 - EC 2.1	
Pantry Project	Strong Evidence: Many experimental and quasi-experimental studies and systematic literature reviews have been conducted on the effectiveness of community-based food pantries. According to findings from this body of peer-reviewed research, food pantry-based interventions have many positive outcomes, including greater food security and improved nutrition and health literacy for program recipients. Selected Citations: - An, R., Wang, J., Liu, J., Shen, J., Leohmer, E., & McCaffrey, J. (2019). A systematic review of food pantry-based interventions in the USA. <i>Public Health Nutrition</i>, 22(9), 1704–1716.¹ - Evaluating a food pantry-based intervention to improve food security, dietary intake, and quality in Midwestern food pantries.² - Impact of enhanced food pantry services on food security among adults with diabetes using a crossover study design.³
HOUSEHOLD FOOD ASSISTANCE - EC 2.1	
Household Food Assistance - Health Department and Planning	Type of Service: Household Assistance: Food Programs Moderate evidence: Home delivery of food to vulnerable populations has been identified as an emerging method for addressing food insecurity. Research indicates that older adults, perinatal households, and lower-income families receiving home delivery benefit from improved mental and physical health outcomes. Selected Citations: - Does a food insecurity intervention improve perinatal outcomes for mother and child? A randomized control study protocol of the Fresh Rx: Nourishing Healthy Starts program⁴ - Strategies and Lessons Learned from a Home Delivery Food Prescription Program for Older Adults⁵ - The Impact of a Home-Delivered Meal Program on Nutritional Risk, Dietary Intake, Food Security, Loneliness, and Social Well-Being⁶
ADVANCING DIGITAL EQUITY - PRATT LIBRARY - DIGITAL NAVIGATION - PROJECT ID 80H2D4 - EC 2.4	
Pratt Library - Digital Navigation	Type of Service: Equitable Neighborhood Development Preliminary Evidence: An emerging body of research suggests that digital navigators' programs help communities accomplish their digital goals. "Libraries learned that three part-time digital navigators for a nine-month period could serve and satisfy hundreds of residents, contribute greatly to enlarging the digital ecosystem in a town, and lay the foundation for sustainable programs."⁷ A case study from Saint Paul, Minnesota, found that extended services, including digital navigators, "provided 1,798 individual help sessions - offering job support (resume writing, applications, virtual interviews, etc.) and navigation assistance for critical needs, including housing, food, vaccine registration, mental health, immigration, business and more."⁸

1 [A systematic review of food pantry-based interventions in the USA - PMC \(nih.gov\)](#)

2 Eicher-Miller, H.A., Wright, B.N., Tooze, J.A., Craig, B.A., Liu, Y., Bailey, R.L., Remley, D. (2022). *Journal of the Academy of Nutrition and Dietetics*, 122(11), 2060–2072.

3 Seligman, H.K., Levi, R., Ridberg, R., Smith, M., Hills, N., & Waxman, E. (2022). *Current Developments in Nutrition*, 6(4).

4 Ferris D, Roll S, Huang J, et al. (2022). *Does a food insecurity intervention improve perinatal outcomes for mother and child? A randomized control study protocol of the Fresh Rx: Nourishing Healthy Starts program*. *Journal of Public Health Research*.

5 Rachel P. Zimmer, Justin B. Moore, Mia Yang, Joni Evans, Scott Best, Sheena McNeill, David Harrison Jr., Heather Martin & Kimberly Montez. (2022). *Strategies and Lessons Learned from a Home Delivery Food Prescription Program for Older Adults*. *Journal of Nutrition in Gerontology and Geriatrics*.

6 Wright L, Vance L, Sudduth C, Epps JB. (2015). *The Impact of a Home-Delivered Meal Program on Nutritional Risk, Dietary Intake, Food Security, Loneliness, and Social Well-Being*.

7 [Digital navigation pilots in four public libraries: Public Services Quarterly: Vol 19, No 2 \(tandfonline.com\)](#)

8 [Pandemic Job Support: A Customer-First Approach \(urbanlibraries.org\)](#)

ADVANCING DIGITAL EQUITY - PRATT LIBRARY - COMMUNITY ENGAGEMENT - PROJECT ID 80H2D4 - EC 2.4	
Pratt Library - Community Engagement	Type of Service: Equitable Neighborhood Development Preliminary Evidence: An emerging body of research is examining how libraries facilitate and build upon community partnerships to support equitable advancement. As one article notes, “There are some indications that public libraries can contribute to the stock of social capital by virtue of being impartial and trusted public institutions.”¹ Other research finds that libraries are often understood to be trustworthy public institutions. This perception aids engagement efforts, “Public libraries seem the most important factor in creating generalized trust in the [Organization for Economic Co-operation and Development countries]..., even more so than efficient/impartial public institutions.”² Further, “Findings show a strong relationship between indicators of social capital and library use. Interviews with frequent library users also indicate the important social benefits respondents gained from using the library.”³
CRADLE TO CAREER PIPELINE - PROJECT ID 29H2D10 - EC 2.10	
Cradle to Career Pipeline	Type of Service: STEM Pipeline Preliminary Evidence: A quick, high-level review of existing labor market websites (CLEAR and Workforce GPS) found that most evaluations on STEM pipeline programs focus on higher levels of education participants. A high-level web-based search found multiple studies of comparable urban STEM pipeline studies focused on younger participants. One selected citation is A Randomized Evaluation of STEM-Focused Summer Programs⁴ which found that “STEM-focused summer programs for high school students and found that the programs increased students’ likelihood of attending a highly ranked university, graduating, and earning a degree in STEM.”
JUSTICE IMPACTED EMPLOYMENT PROGRAM (JIEP) - PROJECT ID 41H2D10 EC 2.10	
Justice Impacted Employment Program (JIEP)	Type of Service: Justice-Involved Persons Training and Placement Moderate Evidence: A quick review of the core labor literature websites CLEAR⁵ and Workforce GPS⁶ found multiple evaluations, several with experimental or quasi-experimental designs, on the impact of training and placement services targeted at justice-involved individuals that found positive near-term impacts on both employment/earnings and recidivism. Selected Citations • An evaluation of the effect of correctional education programs on post-release recidivism and employment: An empirical study in Indiana (Nally et al., 2012)⁷; and • Evaluation of the ReIntegration of Ex-Offenders (RExO) Program: Interim Report.⁸
COMMUNITY RECOVERY THROUGH YOUTH INCOME, EDUCATION & WORKFORCE DEVELOPMENT - PROJECT ID 49H2D10 - EC 2.10	
Community Recovery Through Youth Income, Education & Workforce Development	Type of Service: Youth Workforce Development Strong Evidence: Many national peer-reviewed evaluations of the national Youth Opportunity program – with findings supporting positive impacts on placements and graduation. Selected Citations • Opportunities Youth Demonstration and Evaluation: Implementation Evaluation: Findings from Pilot Sites in Baltimore and Boston;⁹ and • Bridging the Opportunity Divide for Low-Income Youth: Implementation and Early Impacts of the Year Up Program.¹⁰

- 1 Stuart Ferguson (2012) Are public libraries developers of social capital? A review of their contribution and attempts to demonstrate it, The Australian Library Journal, 61:1, 22-33, DOI: 10.1080/00049670.2012.10722299
- 2 Vårheim, Andreas & Steinmo, Sven & Ide, Eisaku. (2008). Do libraries matter? Public libraries and the creation of social capital. Journal of Documentation. 64. 877-892. 10.1108/00220410810912433.
- 3 Johnson, Catherine & Griffiths, M.R.. (2009). A place where everybody knows your name? Investigating the relationship between public libraries and social capital. Canadian Journal of Information and Library Science. 33. 159-191.
- 4 <https://www.povertyactionlab.org/evaluation/randomized-evaluation-stem-focused-summer-programs>
- 5 [Search for Studies | CLEAR \(doi.gov\)](https://www.doi.gov/sites/doi.gov/files/OASP/legacy/files/Opportunities_Youth_Implementation.pdf)
- 6 [WorkforceGPS - Welcome to WorkforceGPS](https://www.doi.gov/sites/doi.gov/files/OASP/legacy/files/Opportunities_Youth_Implementation.pdf)
- 7 [ERIC - EJ974802 - An Evaluation of the Effect of Correctional Education Programs on Post-Release Recidivism and Employment: An Empirical Study in Indiana, Journal of Correctional Education, 2012-Apr](https://www.doi.gov/sites/doi.gov/files/OASP/legacy/files/Opportunities_Youth_Implementation.pdf)
- 8 [https://wdr.doleta.gov/research/FullText_Documents/ETAOP_2012_09.pdf](https://www.doi.gov/sites/doi.gov/files/OASP/legacy/files/Opportunities_Youth_Implementation.pdf)
- 9 https://www.doi.gov/sites/doi.gov/files/OASP/legacy/files/Opportunities_Youth_Implementation.pdf
- 10 <https://www.yearup.org/sites/default/files/2019-03/Year-Up-PACE-Full-Report-2018.pdf> and <https://www.straighttalkonevidence.org/2020/12/15/national-rct-of-year-up-program-finds-major-five-year-earnings-gains-for-low-income-minority-young-adults/>

RAPID RESOLUTION AND SHELTER DIVERSION- PROJECT ID 58H2D16 - EC 2.16

Rapid Resolution and Shelter Diversion

Type of Service: Housing Services for the Homeless (Rapid Rehousing, Permanent Supportive Housing, Shelter Services etc.)

Moderate Evidence: Many peer-reviewed studies, scoping studies, literature reviews, and other academic or research-institute-backed articles are available about rapid re-housing and emergency shelter transitions, but none are experimental, and most data analyses have mixed to moderate results for such interventions. The existing literature seems to focus on specific populations, such as veterans or those suffering from mental or behavioral health issues, underscoring a public health approach to homelessness. General studies regarding “homelessness trajectories” into stable housing discuss key terms such as “shelter diversion” and rapid re-housing to prevent street or shelter dwelling, especially for families.

Selected Citations

Byrne, T., & Culhane, D.P. (2022). Leveraging public healthcare dollars to fund critical time interventions: A proposal for a scalable solution to crisis homelessness in the United States. *International Journal of Homelessness*. 2(2), 210–222.¹

Kidd, S., Vitopoulos, N., Federick, T., Leon, S., Wang, W., Mushquash, C., & McKenzie, K. (2020). Trialing the feasibility of a critical time intervention for youth transitioning out of homelessness. *American Journal of Orthopsychiatry* 90(5), 535–545.²

SHELTER DEMOBILIZATION- PROJECT ID 59H2D16 - EC 2.16

Shelter Demobilization for COVID-19 Non-Congregate Shelter Sites

Type of Service: Housing Services for the Homeless (Rapid Rehousing, Permanent Supportive Housing, Shelter Services etc.)

Moderate Evidence: Many peer-reviewed studies, scoping studies, literature reviews, and other academic or research-institute-backed articles are available about rapid re-housing, case management, and other interventions specifically named in the application, but none are experimental, and most data analyses have mixed to moderate results for such interventions. The existing literature seems to focus on specific populations, such as veterans or those suffering mental or behavioral health issues, underscoring a public health approach to homelessness. Because this project specifically addressed transitioning the homeless population housed in temporary shelters at hotels in Baltimore during the COVID-19 pandemic, one may find topical overlap in articles addressing housing navigation and other pathways to housing. It may be pertinent to examine other instances of emergency sheltering in the context of public-private partnerships.

Selected Citations

- Byrne, T., Montgomery, A.E., Chapman, A.B., Pettey, W., Effiong, A., Suo, Y., ... Nelson, R.E. (2023). Predictors of homeless service utilization and stable housing status among veterans receiving services from a nationwide homelessness prevention and rapid rehousing program. *Evaluation and Program Planning*, 97, 1–11.³

- Patterson, D., West, S., Harrison, T.M., & Higginbotham, L. (2016). No easy way out: One community's efforts to house families experiencing homelessness. *Journal of Contemporary Social Services*. 97(3), 212–220.⁴

BALTIMORE SAFE HAVEN HOUSING AS HEALTHCARE - PROJECT ID 35H2D16 EC 2.16

Baltimore Safe Haven Housing as Healthcare

Type of Service: Clean and Healthy Communities

Moderate Evidence: A 2018 review of peer-reviewed studies from the National Academies of Science discussed available evidence on the effect of permanent supportive housing on the likelihood of remaining housed, healthcare utilization, physical and mental health, substance abuse, well-being, and incarceration. The panel found that “randomized and nonrandomized studies of individuals living with HIV/AIDS found benefits associated with housing. Yet randomized studies of individuals experiencing homelessness along with mental illness and/or substance abuse did not show statistically significant health benefits between the housed group and the usual-care group, except in well-being.” The panel also acknowledges “significant limitations to the current research and evidentiary base on this topic” (National Academies of Science, Engineering, and Medicine, 2018).⁵

Other studies have found that transitional and supportive housing reduces the overall costs of crisis services (Hunter et al., 2017)⁶ and that participants are less likely to return to homelessness (US HUD, 2017).⁷

- [Leveraging Public Healthcare Dollars to Fund Critical Time Intervention: A Proposal for a Scalable Solution to Crisis Homelessness in the United States | International Journal on Homelessness \(uwo.ca\)](#)
- [Trialing the feasibility of a critical time intervention for youth transitioning out of homelessness. \(apa.org\)](#)
- [Predictors of homeless service utilization and stable housing status among Veterans receiving services from a nationwide homelessness prevention and rapid rehousing program - PubMed \(nih.gov\)](#)
- [No Easy Way Out: One Community's Efforts to House Families Experiencing Homelessness | Semantic Scholar](#)
- National Academies of Sciences, Engineering, and Medicine; Health and Medicine Division; Board on Population Health and Public Health Practice; Policy and Global Affairs; Science and Technology for Sustainability Program. (2018). [Committee on an Evaluation of Permanent Supportive Housing Programs for Homeless Individuals](#). Washington (DC): National Academies Press.
- Hunter, S., Harvey, M., Briscoe, B. and Celafu, M. (2017). [Evaluation of Housing for Health Permanent Supportive Housing Program](#). RAND Corporation: Santa Monica, CA.
- U.S. Department of Housing and Urban Development Office of Policy Development and Research (2017). [HUD-VASH Exit Study Final Report](#).

EVICTIION PREVENTION - PROJECT ID 316H2D16 EC 2.16

Mayor's Office of Children and Family Success and Mayor's Office of Homeless Services

Type of Service: Direct Assistance to Prevent Eviction

Moderate Evidence: There are many peer-reviewed articles that offer information on the benefits of rental assistance programs in providing housing security for low-income and minority racial groups. These studies predominantly examine correlations between various socioeconomic factors that impact housing decisions for low-income groups and the effects of these housing patterns on the standard of living, general health, and well-being. Most of the evidence points to a positive relationship between rental assistance programs and social mobility for families through increased opportunities, improved health, and wellness. These studies employ both quantitative and qualitative research methods. However, many of these studies have relied on pre-existing national data as opposed to experimental research designs.

Selected Citation

- Dore, E. C., Livingston, M. D., & Shafer, P. R. (2022). Easing cash assistance rules during COVID-19 was associated with reduced days of poor physical and mental health. *Health Affairs*, 41(11), 1590–1597.11
- Fenelon, A., Boudreaux, M., Slopen, N., & Newman, S. J. (2021). The benefits of rental assistance for Children's Health and school attendance in the United States. *Demography*, 58(4), 1171–1195.12
- Fenelon, A., Slopen, N., & Newman, S. J. (2022). The effects of rental assistance programs on Neighborhood Outcomes for U.S. children: Nationwide evidence by program and race/ethnicity. *Urban Affairs Review*, 59(3), 832–865.13

WRAPAROUND SERVICES AT THE PERKINS HOMES REDEVELOPMENT – PROJECT ID 27H2D18 EC 2.18

Wraparound Services at Perkins Homes Re-development

Type of Service: Support for Renters and Homeowners (Payment Assistance, Utilities Assistance, Housing Counseling and Legal Services, Repairs, Other)

Moderate Evidence: There are many peer-reviewed articles on the impacts of wraparound services at the personal, familial, community, and structural levels. However, there seems to be a common conclusion that the effectiveness of these services highly depends on the strengths of the networks through which these services are being facilitated. The existing studies have utilized a combination of data from health service providers and experiments conducted with samples of beneficiaries of these wraparound services. A large body of research also provides information on the positive impacts of social intervention programs on increasing social equity and providing opportunities for lower-income and minority racial groups.

Selected Citation

- Vest, J. R., Harris, L. E., Haut, D. P., Halverson, P. K., & Menachemi, N. (2018). Indianapolis provider's use of wraparound services is associated with reduced hospitalizations and emergency department visits. *Health Affairs*, 37(10), 1555–1561.¹

HOUSING AND RESOURCES FOR RESIDENTS IN NORTHEAST BALTIMORE - PROJECT ID 52H2D15 EC 2.18

Housing and Resources for Residents in Northeast Baltimore

Type of Service: Rehabilitation of vacant homes for affordable homeownership

Moderate Evidence: Several peer-reviewed studies have examined scattered-site housing rehabilitation and its effect on the surrounding properties over time. The density of rehabilitation is critical to the long-term success of sustainable community development.

Selected Citation

- Evidence Based Policy Making: An Analysis of Six Strategies to Stabilize Neighborhoods²

¹ Indianapolis Provider's Use Of Wraparound Services Associated With Reduced Hospitalizations And Emergency Department Visits - PubMed (nih.gov)
² May 8 Consulting and Reinvestment Fund. (2021). "Evidence-Based Policy Making an Analysis of Six Strategies to Stabilize Neighborhoods." Fannie Mae.

PREVENTING HOME LOSS OF BALTIMORE'S MOST PRECIOUS RESIDENTS - PROJECT ID 50H2D18 EC 2.18

Preventing Home Loss of Baltimore's Most Precious Residents	Type of Service: Support for Renters and Homeowners (Payment Assistance, Utilities Assistance, Housing Counseling and Legal Services, Repairs, Other) Preliminary Evidence: Many studies examine the importance of tax sale foreclosure and the impact of homeownership on intergenerational wealth. However, the studies are almost entirely statistical or provide other data analysis of existing information or commentary on the importance of interventions based on the negative impacts of tax sale foreclosures. Additionally, articles focus on general homeowner education as a strategy for both tax and mortgage foreclosure. One article looked at the barriers or challenges to the application for tax relief and the need for resources to support low-income homeowners. Few articles look at the impacts of such interventions in the long term. Selected Citations - Eisenberg, A. (2018). Preventing owner-occupied property tax foreclosures in Detroit: Improving access to the poverty tax exemption. University of Michigan research report. 1–16.¹ - Eisenberg, A., Mhdipanah, R., & Dewar, M. (2019). 'It's like they make it difficult for you on purpose': Barriers to property tax relief and foreclosure prevention in Detroit, Michigan. <i>Housing Studies</i>. 35(8), 1415–1441.²
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PROTECTING HOME OWNERSHIP IN BALTIMORE CITY'S LOW-INCOME NEIGHBORHOODS - PROJECT ID 50H2D18 EC 2.18

Protecting Home Ownership in Baltimore City's Low-Income Neighborhoods	Type of Service: Support for Renters and Homeowners (Payment Assistance, Utilities Assistance, Housing Counseling and Legal Services, Repairs, Other) Preliminary Evidence: Few peer-reviewed articles are available regarding pro bono legal counseling that pertains to estate planning, tax sale prevention, and mortgage foreclosure prevention. One article (Quercia & Cowan, 2008) was identified that examined one type of foreclosure prevention program (i.e., the Minnesota Home Ownership Center's Mortgage Foreclosure Prevention Program). To assess the program's success, the article examined borrower's time to resolution as well as their recidivism. Overall, findings indicated that the community-based foreclosure prevention services did reduce time to resolution; however, they also found that almost half of all borrowers in the program were late on payments again one year after the conclusion of the program's intervention. The article also discussed the lack of data available on this topic and the difficulties in creating a comprehensive measure of successful intervention due to the lack of control or comparison groups needed to empirically examine an intervention's success. Selected Citation Quercia, R., & Cowan, S. M. (2008). The impacts of community-based foreclosure prevention programs. <i>Housing Studies</i>, 23(3), 461–483.³
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ADVANCING DIGITAL EQUITY - PRATT LIBRARY - PRATT ANYWHERE - PROJECT ID 80H2D25 EC 2.25

Advancing Digital Equity- Pratt Library - Pratt Anywhere	Type of Service: Equitable Neighborhood Development Preliminary Evidence: An emerging body of research evaluating the impact of Library of Things programs (equipment access), demonstrates that users develop practical skills and that activities enhance community cohesion.⁴ In regard to workforce development programs, while 75% of survey respondents indicate that libraries in their state provide career services, only 50% of these respondents reported that their libraries collect data on these programs. Most available data on library career services programs tracks completion, satisfaction, and number served. Survey results also found that “patrons perceive public libraries as less intimidating than typical public workforce development agencies.”⁵
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1 [PovertySolutions-PovertyTaxExemption-ResearchReport.pdf \(umich.edu\)](#)

2 ['It's like they make it difficult for you on purpose': barriers to property tax relief and foreclosure prevention in Detroit, Michigan: Housing Studies: Vol 35, No 8 \(tandfonline.com\)](#)

3 [The Impacts of Community-based Foreclosure Prevention Programs: Housing Studies: Vol 23, No 3 \(tandfonline.com\)](#)

4 Miranda Lewis, Naomi Jones, and Matthew Davis. (2019). Library of Things, Independent Evaluation & Learning Partner Report. https://media.nesta.org.uk/documents/Library_of_Things_-_Evaluation_Report.pdf

5 Stephanie Holcomb, Amy Dunford, and Fopefoluwa Idowu. (2019). Public Libraries: A Community's Connection for Career Services. Edward J. Bloustein School of Planning and Public Policy. Rutgers University. https://heldrich.rutgers.edu/sites/default/files/2020-10/Public_Libraries_Career_Services_Report.pdf

REFUGEE YOUTH PROJECT (RYP) - PROJECT ID 21H2D25 EC 2.25

Refugee Youth Project: Serving the Most Vulnerable of Baltimore City

Type of Service: Education, After-School Programming, and Youth Enrichment

Moderate Evidence: Many studies have been conducted on the effectiveness of after-school programs on academic performance; however, none are experimental, and there is only a small body of peer-reviewed literature with findings showing that after-school programs help immigrant youth improve academically and develop their English language skills. Moreover, the research on these programs and their impact on refugee youth is limited to a handful of studies, of which one was conducted on African refugee students in Australia (Naidoo, 2009)¹ Another study was conducted on immigrant and refugee children participating in a national program in the United States (Morland, 2007).²

Selected Citations

London, R., Gurantz, O., & Norman, J. R. (2011). The effect of afterschool program participants on English Language Acquisition. *Afterschool Matters*, 13, 22–29.³

Riggs, N.R., & Greenberg, M.T. (2004). Moderators in the academic development of migrant Latino children attending after-school programs. *Applied Developmental Psychology*, 25, 349–367.⁴

BACTIVE - PROJECT ID 42H2D25 EC 2.25

BActive

Type of Service: Education, After-School Programming, and Youth Enrichment

Strong Evidence: Many studies that examine the effectiveness of community-based sports programs on youth are available. Studies found that BActive and physical activity, in general, can improve “confidence and self-esteem, increased physical activity levels outside of school, reported dietary improvements, and increased social interaction” (National Health Service, n.d.). Results from a meta-analysis also found that programs that create a positive youth development (PYD) climate (i.e., adult relationships, peer relationships, and parental involvement) along with a life skills program focus (i.e., life skill building activities) will produce PYD success outcomes in personal, social, and physical domains (Holt et al., 2017). This meta-analysis collected samples internationally, including from countries in North and South America, Europe, Africa, and Australia. A different research study assessed a similar community-based sports program that encouraged a PYD climate, and it was found to promote sports and social outcomes such as teamwork, social responsibility, and belonging (Butcher et al., 2014). Many studies also highlight the difference in socio-demographic factors and the criticality for vulnerable and/or marginalized youth to engage in these opportunities.

Selected Citations

- Butcher, D. A., Riley, A., Amorose, A., Iachini, A., & Wade-Mdivanian, R. (2014). Maximizing youth experiences in community sport settings: The design and impact of the LiFE sports camp. *Journal of Sport Management*, 28, 236–249.⁵
- Holt, N. L., Neely, K. C., Slater, L. G., Camire, M., Cote, J., Fraser-Thomas, J., MacDonald, D., Strachan, L., & Tamminen, K. A. (2017). A grounded theory of positive youth development through sport based on results from a qualitative meta-study. *International Review of Sport and Exercise Psychology*, 10(1), 1–49.⁶
- National Health Service. (n.d.). A summary of the evaluation of Glasgow's B-Active Physical Activity Study: A partnership approach to increasing physical activity levels in overweight and obese primary school children. NHS Choices.⁷

HEARTSMILES- PROJECT ID 67H2D25 - EC 2.25

HeartSmiles

Type of Service: Prioritizing Youth

Strong Evidence: Many national peer-reviewed youth opportunity program evaluations have found positive impacts on placements and graduation.

Selected Citations

Opportunities Youth Demonstration and Evaluation: Implementation Evaluation: Findings from Pilot Sites in Baltimore and Boston⁸

Bridging the Opportunity Divide for Low-Income Youth: Implementation and Early Impacts of the Year Up Program⁹

- 1 [Developing Social Inclusion through After-School Homework Tutoring: A Study of African Refugee Students in Greater Western Sydney on JSTOR](#)
- 2 [ERIC - EJ93965 - Promising Practices in Positive Youth Development with Immigrants and Refugees, Prevention Researcher, 2007-Nov \(ed.gov\)](#)
- 3 [ERIC - EJ980176 - The Effect of Afterschool Program Participation on English Language Acquisition, Afterschool Matters, 2011 \(ed.gov\)](#)
- 4 <https://linkinghub.elsevier.com/retrieve/pii/S0193397304000334>
- 5 [Maximizing Youth Experiences in Community Sport Settings: The Design and Impact of the LiFE Sports Camp in: Journal of Sport Management Volume 28 Issue 2 \(2014\) \(humankinetics.com\)](#)
- 6 [Full article: A grounded theory of positive youth development through sport based on results from a qualitative meta-study \(tandfonline.com\)](#)
- 7 <https://www.scot.nhs.uk/handle/11289/579937>
- 8 Koball, Heather, et al. (2016). “Opportunities Youth Demonstration and Evaluation: Implementation Evaluation: Findings from Pilot Sites in Baltimore and Boston.” Urban Institute.
- 9 Fein, David and Jill Hamadyk. (2018). “Bridging the Opportunity Divide for Low-Income Youth: Implementation and Early Impacts of the Year Up Program.” Pathways for Advancing Careers and Education.

EASTERWOOD RECREATION CENTER- PROJECT ID 69H2D25 - EC 2.25	
Easterwood Recreation Center	Type of Service: Education, After-School Programming, and Youth Enrichment Moderate Evidence: Many studies and meta-analyses have been conducted on the impact of out-of-school time (OST) and after-school programs on youth. The National Center for Education Evaluation and Regional Assistance's (NCEE) What Works Clearinghouse includes a handful of studies with promising evidence of the impact of after-school programs on academic achievement.¹ Moreover, one study found that STEM-based programs can have a positive impact on underrepresented student populations (Denson et al., 2015).² Some articles show that after-school programs have a positive academic impact that includes greater attendance rates, reduction in the number of failed core academic courses, and higher graduation rates (George et al., 2007).³ While most of the existing research demonstrates the positive effects of OST and after-school programs, some findings show mixed results or do not provide causal solid evidence to support the benefits of these programs. Selected Citations Greene, K. M., Lee, B., Constance, N., & Hynes, K. (2013). Examining youth and program predictors of engagement in out-of-school time programs. <i>Journal of Youth and Adolescence</i>, 42(10), 1557-1572.⁴ Lauer, P. A., Akiba, M., Wilkerson, S. B., Apthorp, H. S., Snow, D., & Martin-Glenn, M. L. (2006). Out-of-school time programs: Meta-analysis of effects for at-risk students. <i>Review of Education Research</i>, 76(2), 275-313.⁵
DEVELOPING MENTAL HEALTH AND SUPPORT RESOURCES TO HELP KEEP AT-RISK YOUTH OFF THE STREETS- PROJECT ID 73H2D25 EC 2.25	
Developing Mental Health and Support Resources to Help Keep At-Risk Youth Off the Streets	Type of Service: Education, After-School Programming, and Youth Enrichment Moderate Evidence: Many studies have been conducted on the effectiveness of community-based mentoring programs on academic performance, drug use, delinquent behavior, aggression, and mental health. However, only a few studies have findings on the effects of counseling programs on these variables (Department of Justice Office of Justice Programs, 2013). Findings from peer-reviewed literature show that program effectiveness in reducing recidivism and delinquent behaviors in at-risk youth contains programs incorporating "therapeutic intervention," multiple services, skill building, and restorative, quality intervention philosophies (Lipsey, 2009). Selected Citations • Department of Justice Office of Justice Programs. (2013, September 10). Practice profile: Mentoring.⁶ • Lipsey, M. W. (2009). The primary factors that characterize effective interventions with juvenile offenders: A meta-analytic overview. <i>Victims and Offenders</i>, 4, 124-147.⁷
BALTIMORE'S ENTREPRENEURIAL & NONPROFIT RECOVERY PIPELINE - PROJECT ID 65H2D30 - EC 2.30	
Baltimore's Entrepreneurial & Nonprofit Recovery Pipeline	Type of Service: Entrepreneurship and Business Incubation Moderate evidence: There is rich literature on the positive impact of both business incubation and peer counseling on business performance. Selected Citations • Impact Study of Entrepreneurial Dynamics: Office of Entrepreneurial Development Resource Partners' Face-to-Face Counseling September 2013.⁸ • A meta-analysis of business incubation studies - Assessing business incubation: A review of benchmarking 13 found that "The increasing number of BIs and related studies show that BIs are good catalyzers for economic development."

1 <https://ies.ed.gov/ncee/wwc/Study/82209> and <https://ies.ed.gov/ncee/wwc/Study/89781>

2 ERIC - EJ1065411 - Benefits of Informal Learning Environments: A Focused Examination of STEM-Based Program Environments. *Journal of STEM Education: Innovations and Research*. 2015

3 ERIC - ED496742 - After-School Programs and Academic Impact: A Study of Chicago's After School Matters. Chapin Hall Center for Children. 2007-Jan

4 Examining youth and program predictors of engagement in out-of-school time programs. (apa.org)

5 Out-of-School-Time Programs: A Meta-Analysis of Effects for At-Risk Students. (apa.org)

6 Practice Profile: Mentoring for Youth Development | CrimeSolutions. National Institute of Justice (ojp.gov)

7 The Primary Factors that Characterize Effective Interventions with Juvenile Offenders: A Meta-Analytic Overview: *Victims & Offenders: Vol 4, No 2* (tandfonline.com)

8 https://www.sba.gov/sites/default/files/2020-11/Impact_Study_of_Entrepreneurial_Development_Resources_2013_09.pdf

ECONOMIC RECOVERY FUND – EC 2.11

BDC	Type of Service: Business Technical Assistance Moderate evidence: Many national peer-reviewed evaluations of federal and state/local business technical assistance programs exist. Two Selected Citations: • Impact Study of Entrepreneurial Dynamics: Office of Entrepreneurial Development Resource Partners' Face-to-Face Counseling.¹ • The Evaluation of the U.S. Small Business Administration's Regional Innovation Cluster Initiative Year Three Report.²
BCF	Type of Service: Nonprofit Assistance Preliminary Evidence: Studies have assessed the importance and role of non-profit service delivery providers.
Visit Baltimore	Type of Service: Hospitality Industry Support Preliminary Evidence: Studies have assessed the hospitality sector's economic importance and job creation impacts.
Family League	Type of Service: Grant for Child Care Providers Preliminary Evidence: Studies have assessed the economic importance and impacts of the childcare sector.
BOPA	Type of Service: Support for Artists Preliminary Evidence: Studies have assessed the economic importance and impacts of the arts sector.

¹ https://www.sba.gov/sites/default/files/2020-11/Impact_Study_of_Entrepreneurial_Development_Resources_2013_09.pdf

² https://www.sba.gov/sites/default/files/2020-11/Evaluation_of_the_SBA_Regional_Cluster_Initiative_Year_3_Report_2014_11.pdf



6: Performance Report

OVERVIEW

In addition to the required performance measures prescribed by the Treasury, the Recovery Office collaborates with funded agencies and organizations to develop additional performance measures to help demonstrate outcomes of ARPA-funded projects. These measures combine input, output, process, and outcome measures.

6A: PERFORMANCE DATA

The performance data included in the following tables represents a selection of measures. Additional measures include demographic disaggregation of the measures where they can be collected and measures to be collected at the project's conclusion.

6B: REQUIRED PERFORMANCE MEASURES BY ORGANIZATIONS

This section lists all performance measures required by Treasury to collect and report.

TABLE 1: PERFORMANCE MEASURES REQUIRED BY TREASURY

ORGANIZATION	PROJECT	PERFORMANCE MEASURE	REPORTED MEASUREMENT
Ahavas Chaim	Developing Mental Health and Support Resources for At-Risk Youth - Ahavas Chaim*	Cumulative number of students participating in evidence-based tutoring programs	33
B360	B360 - Ride4Change	Cumulative number of people participating in summer youth employment programs	27
B360	B360 - Ride4Change	Cumulative number of students participating in evidence-based tutoring programs	11
Baltimore Corps	Baltimore Corps - Providing Under Employed with Sustainable Employment*	Cumulative number of people participating in summer youth employment programs	0
Baltimore Corps	Baltimore Corps - Providing Under Employed with Sustainable Employment*	Cumulative number of workers completing sectoral job training programs	0
Baltimore Corps	Baltimore Corps - Providing Under Employed with Sustainable Employment*	Cumulative number of workers enrolled in sectoral job training programs	0
Baltimore Public Markets Corporation	Supporting Small Businesses at Lexington Market*	Cumulative number of small businesses served	43
Baltimore Safe Haven	Baltimore Safe Haven*	Cumulative number of affordable housing units preserved or developed	0
Baltimore Safe Haven	Baltimore Safe Haven*	Cumulative number of households receiving eviction prevention services (including legal representation)	0
Baltimore Urban League	Baltimore Urban League*	Cumulative number of people participating in summer youth employment programs	0
Baltimore Urban League	Baltimore Urban League*	Cumulative number of workers completing sectoral job training programs	110
Baltimore Urban League	Baltimore Urban League*	Cumulative number of workers enrolled in sectoral job training programs	110
Banner Neighborhoods	E.Y.E.S. - Banner Neighborhoods*	Cumulative number of students participating in evidence-based tutoring programs	0
BCCC	Refugee Youth Project - BCCC	Cumulative number of workers enrolled in sectoral job training programs	0
BCCC	Refugee Youth Project - BCCC	Cumulative number of students participating in evidence-based tutoring programs	701
BCF	Baltimore Civic Fund Recovery Assistance*	Cumulative number of unique nonprofits served	234
BCHD	COVID-19 Health Response	Number of households served by food distribution programs	99,199
BCHD	COVID-19 Health Response	Number of government FTEs responding to COVID-19 supported under this authority	8
BDC	Baltimore Development Corporation Recovery Assistance*	Cumulative number of small businesses served with technical assistance to date	464
BDC	Baltimore Development Corporation Recovery Assistance*	Cumulative number of small businesses served to date	464
Bikur Cholim	Bikur Cholim-Response to COVID and Health Needs*	Cumulative number of households served by food distribution programs	882
Black Yield Institute	Black Yield South Bmore Food Sovereignty	Cumulative count of unique individuals served	2,590

ORGANIZATION	PROJECT	PERFORMANCE MEASURE	REPORTED MEASUREMENT
BOPA	Baltimore Office of Promotion and the Arts Recovery Assistance*	Cumulative number of people participating in summer youth employment programs	0
BOPA	Baltimore Office of Promotion and the Arts Recovery Assistance*	Cumulative number of workers completing sectoral job training programs	0
BOPA	Baltimore Office of Promotion and the Arts Recovery Assistance*	Cumulative number of workers enrolled in sectoral job training programs	0
CASH Campaign of MD	Guaranteed Income Pilot*	Cumulative number of households served	200
Chesapeake Shakespeare Company	Rebuilding Student Matinees-Chesapeake Shakespeare*	Cumulative number of students participating in evidence-based tutoring programs	0
City Dibs	City Dibs Entrepreneurial and Nonprofit Recovery Pipeline*	Cumulative number of small businesses and nonprofits served	28
Dept of Planning	Food Insecurity	Number of households served by programming	94,048
Downtown Partnership of Baltimore	Downtown Baltimore Retail Revitalization*	Cumulative number of small businesses served	32
Family League	Family League of Baltimore Recovery Assistance*	Cumulative number of families served by home visiting (to date)	NA
Family League	Family League of Baltimore Recovery Assistance*	Cumulative number of children served by childcare and early learning to date (pre-school/pre-K/ages 3-5)	1,578
Maryland Volunteer Lawyers for the Arts	Legal Support for Creative Entrepreneurs*	Cumulative number of small businesses served	252
Mayor's Office of Homeless Services	MOHS - Housing Navigation and Landlord Engagement	Cumulative number of affordable housing units preserved or developed	0
Mayor's Office of Homeless Services	MOHS - Housing Navigation and Landlord Engagement	Cumulative number of households receiving eviction prevention services (including legal representation)	0
Mayor's Office of Homeless Services	MOHS - Rapid Resolution and Shelter Diversion	Cumulative number of affordable housing units preserved or developed	0
Mayor's Office of Homeless Services	MOHS - Rapid Resolution and Shelter Diversion	Cumulative number of households receiving eviction prevention services (including legal representation)	290
Mayor's Office of Homeless Services	MOHS - Shelter Demobilization	Cumulative number of affordable housing units preserved or developed	0
Mayor's Office of Homeless Services	MOHS - Shelter Demobilization	Cumulative number of households receiving eviction prevention services (including legal representation)	0
Ministers Conference Empowerment Center CDC	MC Empowerment Center - Cradle to Career Pipeline	Cumulative number of people participating in summer youth employment programs	2,487
Ministers Conference Empowerment Center CDC	MC Empowerment Center - Cradle to Career Pipeline	Cumulative number of workers completing sectoral job training programs	2,487
Ministers Conference Empowerment Center CDC	MC Empowerment Center - Cradle to Career Pipeline	Cumulative number of workers enrolled in sectoral job training programs	2,487

ORGANIZATION	PROJECT	PERFORMANCE MEASURE	REPORTED MEASUREMENT
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served by Type- Community Anchor Institution (Actual)	8
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served by Type- Community Anchor Institution (Planned)	8
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total number of Funded Locations Served by Type- Businesses (Actual)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total number of Funded Locations Served by Type- Businesses (Planned)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served by Type- Total Housing Units (Actual)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served by Type- Total Housing Units (Planned)	4,090
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served by Type- Residential (Actual)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served by Type- Residential (Planned)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number Receiving Minimum 100/20 Mbps and scalable to 100/100 Mbps (Post - SLFRF Investment) (Actual)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number Receiving Minimum 100/20 Mbps and scalable to 100/100 Mbps (Post - SLFRF Investment) (Planned)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number Receiving Minimum 100/100 Mbps (Post - SLFRF Investment) (Actual)	80
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number Receiving Minimum 100/100 Mbps (Post - SLFRF Investment) (Planned)	80
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served Receiving between 25/3 Mbps and 100/20 Mbps (Pre - SLFRF Investment)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served Receiving between 25/3 Mbps and 100/20 Mbps (Pre - SLFRF Investment) (Actual)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served Receiving 25/3 Mbps or below (Pre - SLFRF Investment)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served Receiving 25/3 Mbps or below (Pre - SLFRF Investment) (Planned)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served (Actual)	80
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Number of Funded Locations Served (Planned)	81

ORGANIZATION	PROJECT	PERFORMANCE MEASURE	REPORTED MEASUREMENT
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Miles of Fiber Deployed (Actual)	0
BCIT-BDE	Phase I - Public Internet Access for Disinvested Neighborhoods with a Priority on the Homework Gap	Total Miles of Fiber Deployed (Planned)	20
MOED	Hire Up, Train Up, Small Business Wage Subsidy, and YouthWorks - Jobs Programs and Occupational Training	Number of people participating in summer youth employment programs	5,906
MOED	Hire Up, Train Up, Small Business Wage Subsidy, and YouthWorks - Jobs Programs and Occupational Training	Number of workers completing sectoral job training programs	695
MOED	Hire Up, Train Up, Small Business Wage Subsidy, and YouthWorks - Jobs Programs and Occupational Training	Number of workers enrolled in sectoral job training programs	905
MONSE	MONSE - Violence Intervention	Number of people participating in summer youth employment programs	0
MONSE	MONSE - Violence Intervention	Number of workers completing sectoral job training programs	41
MONSE	MONSE - Violence Intervention	Number of workers enrolled in sectoral job training programs	228
No Boundaries Coalition	Community Recovery Through Youth Income - No Boundaries*	Cumulative number of people participating in summer youth employment programs	50
No Boundaries Coalition	Community Recovery Through Youth Income - No Boundaries*	Cumulative number of workers completing sectoral job training programs	25
No Boundaries Coalition	Community Recovery Through Youth Income - No Boundaries*	Cumulative number of workers enrolled in sectoral job training programs	38
North East Housing Initiative	Housing and Resources in Northeast Baltimore – NEHI*	Cumulative number of affordable housing units preserved or developed	0
North East Housing Initiative	Housing and Resources in Northeast Baltimore – NEHI*	Cumulative number of households receiving eviction prevention services (including legal representation)	26
Omega Baltimore Foundation	Easterwood Recreation Center – Omega*	Cumulative number of students participating in evidence-based tutoring programs	290
Parity Baltimore Incorporated	Parity x The SOS Fund	Cumulative Number of households receiving eviction prevention services (including legal representation)	25
Pratt Library	Advancing Digital Equity - Pratt Library	Cumulative number of students participating in evidence-based tutoring programs	0
Pratt Library	Advancing Digital Equity - Pratt Library	Cumulative number of nonprofits served	0
Pride Center of Maryland	Pride Center - VIP Project*	Cumulative number of people participating in summer youth employment programs	30
Pride Center of Maryland	Pride Center - VIP Project*	Cumulative number of workers completing sectoral job training programs	22
Pride Center of Maryland	Pride Center - VIP Project*	Cumulative number of workers enrolled in sectoral job training programs	30
Pro Bono Resource Center of MD	Protecting Home Ownership - Pro Bono Resource Center*	Cumulative Number of households receiving eviction prevention services (including legal representation)	0
Soccer Without Borders	Soccer Without Borders*	Cumulative number of students participating in evidence-based tutoring programs	381
Urban Strategies Inc Baltimore	Urban Strategies - Bridging the Gap in the Perkins Homes*	Cumulative number of affordable housing units preserved or developed	176

ORGANIZATION	PROJECT	PERFORMANCE MEASURE	REPORTED MEASUREMENT
Urban Strategies Inc Baltimore	Urban Strategies - Bridging the Gap in the Perkins Homes*	Cumulative number of households receiving eviction prevention services (including legal representation)	472
Volo Kids	Volo Kids – Bactive	Cumulative number of students participating in evidence-based tutoring programs	0
Wide Angle Youth Media	Wide Angle Youth Media Core Programs	Cumulative number of students participating in evidence-based tutoring programs	112

Data as of June 2025. *Indicates completed project. Data as of project completion date.

6C: KEY PERFORMANCE DATA BY ORGANIZATION

In addition to required Treasury performance measures, project-specific measures are tracked throughout the duration of ARPA-funded programming. This section includes a subset of measures from projects with the largest allocations.

TABLE 2: BALTIMORE DEVELOPMENT CORPORATION KEY PERFORMANCE DATA

PERFORMANCE MEASURE	REPORTED MEASUREMENT
Total number of small businesses served to date	464
Total number of businesses served with group or 1:1 assistance to date	464
Total amount of grant funds granted	\$7,785,063.50

Data as of project completion date, July 2024.

TABLE 3: BALTIMORE CITY HEALTH DEPARTMENT KEY PERFORMANCE DATA

PERFORMANCE MEASURE	REPORTED MEASUREMENT
Total number of government FTEs responding to COVID-19 supported under this authority (point-in-time, June 2024)	8
Total number of households served by food distribution programs	99,199
Average Number of adult guardianship cases (monthly)	198
Average Number of clients served at each mobile clinic (monthly)	11.58
Number of food boxes distributed	105,741
Number of meals provided to participants	1,597,888
Number of mobile clinics	2,043
Number of total COVID-19 tests	1,071,685
Number of vaccine doses given (since project began)	26,349
Overall burn rate of PPE supply	3,194,835
Percent of food distribution type by dollar value - Congregate meals (June 2025 snapshot)	23.16%
Percent of food distribution type by dollar value - Grocery Boxes (June 2025 snapshot)	31.5%
Percent of food distribution type by dollar value - Home-delivered meals (June 2025 snapshot)	45.34%
Potential reach (sum of viewership for news and websites your coverage is featured in)	1,445,094
Rate of new cases per day per 100,000 people (as of June 2025)	0.91

Data as of June 2025, unless otherwise noted.

TABLE 4: MAYOR’S OFFICE OF NEIGHBORHOOD SAFETY AND ENGAGEMENT KEY PERFORMANCE DATA

PERFORMANCE MEASURE	REPORTED MEASUREMENT
Number of workers enrolled in sectoral job training programs	228
Number of workers completing sectoral job training programs	41
Community Violence Intervention – Number of conflicts mediated	4,068
GVRS – Number of participants	787

GVRs – housing assistance – number of unique participants utilizing the benefit	65
GVRs – Number of participants enrolled in case management services (snapshot)	236
GVRs Participant stipends –Total number of participants utilizing the benefit	142
GVRs transitional employment – number of participants utilizing the benefit	28
Human Trafficking- Number of active investigations (FY25 monthly average)	1.8
Human Trafficking – Number of individuals removed from potentially harmful situations	49
Human Trafficking -Number of investigations resolved	50
Neighborhoods – Average duration of response by stabilization provider	45
Neighborhoods – Maximum duration of response (in days) by stabilization provider	136
Neighborhoods – Number of incidents qualifying for stabilization response	119
Neighborhoods – Number of incidents responded to by stabilization provider	49
Neighborhoods – Number of unique individuals served via response (referrals, contacts, etc.)	3,187
Number of funded grant applications	85
Number of individuals trained – Community members*	62
Number of individuals trained – Government employees*	87
Number of Letters of Intent accepted and invited to apply	103
Number of Letters of Intent received for grants	164
Visitation Center – Number of non-custodial parent and child interactions supervised	2,491

Data as of June 2025. *This reflects a correction from last year's Recovery Plan

TABLE 5: DEPARTMENT OF PLANNING - FOOD INSECURITY KEY PERFORMANCE DATA

PERFORMANCE MEASURE	REPORTED MEASUREMENT
Number of Baltimore City farms growing produce	38
Number of BIPOC growers who have completed the Farm Alliance training program	2
Number of fruit and vegetable servings distributed	30,238,341
Number of pounds of produce distributed through produce box distribution	4,271,400
Number of sites distributing produce boxes	30
Number of pounds of produce grown at Farm Alliance sites	11,990
Total number of patients enrolled in Rx	129
Total number of people screened for food insecurity at MedStar	242
Total number of produce Rx meals distributed to patients	55,632
Total number of servings of fruits and vegetables distributed via Produce Rx	119,791
Number of produce boxes distributed to residents	284,760

Data as of June 2025.

TABLE 6: DEPARTMENT OF PLANNING – CLEAN CORPS KEY PERFORMANCE DATA

PERFORMANCE MEASURE	REPORTED MEASUREMENT
Number of hiring events held in Baltimore for Clean Corp employment, including Clean Corps presence at citywide hiring events.	6
Number of workers hired by the demonstration project's selected community-based and citywide nonprofit organizations	499
Percent of total workers hired by community-based and citywide nonprofit organizations that live in Baltimore City	100
Percent of total workers that are trained in cleaning and safety	100
Number of cleaning services in alleys completed	16,223
Number of selected vacant lots that are cleaned and mowed	8,544
Number of services completed at selected vacant lots	11,437
Total number of Clean Corps workers registered on the Maryland Workforce Exchange to provide access to permanent job opportunities	130
Total number of Clean Corps workers referred to city agencies	59
Total trash tonnage collected and disposed	1,339.8

Data as of June 2025.

TABLE 7: BALTIMORE CITY DEPARTMENT OF HOUSING & COMMUNITY DEVELOPMENT- IMPACT INVESTMENT AREA – IIANRF KEY PERFORMANCE DATA

PERFORMANCE MEASURE	REPORTED MEASUREMENT
Total number of acquisitions identified	252
Total number of acquisitions unable to be completed	178
Total number of buildings stabilized	21

Data as of March 2025.

TABLE 8: BALTIMORE CITY DEPARTMENT OF HOUSING & COMMUNITY DEVELOPMENT- HEALTHY HOMES KEY PERFORMANCE DATA

PERFORMANCE MEASURE	REPORTED MEASUREMENT
Number of low- to moderate-income homeowners on waiting list in need of repairs related to indoor air quality that will receive at least one repair (measured at the end of reporting period)	4,470
Cumulative number of applications submitted	5,910
Average length of time application spent on waiting list, considering all approved applications (measured in days)	90
Cumulative number of properties in need of more than one major property upgrade that receives upgrade	256
Cumulative number of homes needing a roof	2,027
Cumulative number of homes needing HVAC replacement	259
Cumulative number of homes needing roof and HVAC repairs	122
Cumulative number of homes with water infiltration and/or mold-related issues that are addressed	86

Data as of February 2025.

TABLE 9: MAYOR'S OFFICE OF EMPLOYMENT DEVELOPMENT KEY PERFORMANCE DATA

PERFORMANCE MEASURE	REPORTED MEASUREMENT
(Hire Up) Percent of completers obtaining unsubsidized employment earning at least \$15.00 per hour after program	99%
(Hire Up) Percent of Hire Up participants completing a six-month subsidized position or obtaining other employment before the six-month tenure ends	60%
(Hire Up) Percent of Hire Up participants completing at least one month of the subsidized position or becoming otherwise employed	85%
(Hire Up) Percent of Hire Up participants completing at least three months of the subsidized position or becoming otherwise employed	71%
(Hire Up) Number of participants completing program and obtaining unsubsidized employment after program	111
(Hire Up) Number of previously unemployed or underemployed residents hired into subsidized positions with City agencies or other organizations	357
(Required Treasury measure) Number of workers completing sectoral job training programs	695
(Required Treasury measure) Number of workers enrolled in sectoral job training programs	905
(Train Up) Percent of completers obtaining employment following program employed 90 days after start of job	98%
(Train Up) Percent of completers obtaining unsubsidized employment after program	43%
(Train Up) Percent of completers obtaining unsubsidized employment earning at least \$15.00 per hour after program	98%
(Train Up) Percent of occupational training seats filled	100%
(Train Up) Percent of participants completing occupational training	82%
(Train Up) Percent of participants working at least 30 hours per week when entering unsubsidized employment after program (as of Dec 2023)	90%
(Workforce supports) Number of Hire Up and Train Up participants receiving career navigation or case management services	1,226
(Workforce supports) Percent of Hire Up and Train Up participants receiving one or more workforce support services - career navigation, case management, financial empowerment counseling, behavioral health, or legal services	97%

Data as of June 2025.

7: Project Inventory

OVERVIEW

The projects listed in this section and their descriptions, identification numbers, expenditures, and obligations align with information entered in Treasury's reporting portal. Calculations used for expenditures and obligations follow those described by Treasury. In summary, expenditures include project-related spending of June 30, 2025, as recorded in the city's General Ledger.

TABLE 1: PROJECT INVENTORY

NAME	ADOPTED BUDGET	TOTAL OBLIGATIONS	TOTAL EXPENDITURES
Guidehouse	\$7,986,949.45	\$7,986,949.45	\$7,133,157.95
ARPA Administration	\$4,298,747.64	\$4,298,747.64	\$4,298,747.64
ARPA Administration - Administrative Cost Estimate	\$4,714,302.91	\$4,714,302.91	\$636,741.46
COVID19 Health Response - Staffing and payroll costs	\$13,088,184.93	\$13,088,184.93	\$13,088,184.93
COVID19 Health Response - Public Service Delivery	\$7,230,894.21	\$7,230,894.21	\$3,202,554.78
General Fund Restoration Personnel Cost Estimate	\$21,622.47	\$21,622.47	\$21,622.47
General Fund Restoration	\$1,075,511.53	\$1,075,511.53	\$1,075,511.53
ARPA Project and Progress Evaluation	\$2,248,985.00	\$2,248,985.00	\$823,320.62
Arts Festival	\$500,000.00	\$500,000.00	\$500,000.00
Baltimore Civic Fund Recovery Assistance	\$8,300,000.00	\$8,300,000.00	\$8,300,000.00
Visit Baltimore Recovery Assistance	\$2,500,000.00	\$2,500,000.00	\$2,500,000.00
Baltimore Office of Promotion and the Arts Recovery Assistance	\$500,000.00	\$500,000.00	\$500,000.00
Baltimore Development Corporation - Technical Assistance	\$2,473,275.85	\$2,473,275.85	\$2,473,275.85
Baltimore Development Corporation Recovery Assistance	\$8,551,766.50	\$8,551,766.50	\$8,551,766.50
Family League of Baltimore Recovery Assistance	\$2,000,000.00	\$2,000,000.00	\$2,000,000.00
Reducing Baltimore Violence - Job Training Assistance	\$986,400.00	\$986,400.00	\$948,022.50
Reducing Baltimore Violence - Visitation Center Benefits Navigators	\$58,595.26	\$58,595.26	\$58,595.26
Reducing Baltimore Violence	\$4,698,785.60	\$4,698,785.60	\$1,212,209.50
Baltimore City Workforce Development	\$30,000,000.00	\$30,000,000.00	\$27,283,473.40
Vaccine Incentives for Employees	\$10,444,760.49	\$10,444,760.49	\$10,444,760.49
Lexington Market	\$4,917,957.00	\$4,917,957.00	\$4,917,957.00
Increasing economic security through guaranteed income pilot program	\$4,800,000.00	\$4,800,000.00	\$4,800,000.00
Improving Baltimore's Recreation Infrastructure	\$58,408,680.64	\$58,408,680.64	\$30,616,840.40
Performance Management System Team	\$1,640,000.00	\$1,640,000.00	\$742,201.97
BPD Fleet Resources	\$6,450,000.00	\$6,450,000.00	\$6,449,747.44
Clean Corps - Cleaner and Healthier Baltimore	\$14,660,000.00	\$14,660,000.00	\$14,027,410.18
Impact Investment Area Neighborhood Recovery Funds IIANRF	\$12,989,000.00	\$12,989,000.00	\$8,973,149.01
Housing Navigation and Landlord Engagement	\$4,000,000.00	\$4,000,000.00	\$2,797,715.78

NAME	ADOPTED BUDGET	TOTAL OBLIGATIONS	TOTAL EXPENDITURES
PSO Infrastructure	\$4,000,000.00	\$4,000,000.00	\$4,000,000.00
Refugee Youth Project RYP	\$550,000.00	\$550,000.00	\$428,578.91
Providing Baltimore's Under Employed with Sustainable Employment	\$371,000.00	\$371,000.00	\$371,000.00
Response to COVID and Health Needs	\$285,000.00	\$285,000.00	\$285,000.00
No One Turned Away Providing Mental Health Support	\$500,000.00	\$500,000.00	\$500,000.00
Healthcare and Housing Services Access for LGBTQ Youth	\$470,000.00	\$470,000.00	\$453,989.01
Baltimore Violence Intervention and Protection VIP Project	\$250,000.01	\$250,000.01	\$250,000.01
Wraparound Services at the Perkins Homes Redevelopment	\$1,631,968.57	\$1,631,968.57	\$1,631,968.57
Wide Angle Youth Media's Core Programs	\$450,000.00	\$450,000.00	\$450,000.00
Cradle to Career Pipeline	\$859,321.71	\$859,321.71	\$859,321.71
Wealth Building in Middle Neighborhoods	\$2,400,000.00	\$2,400,000.00	\$938,621.55
Public Markets Lost Revenue Due to COVID-19	\$3,000,000.00	\$3,000,000.00	\$2,260,000.00
BCDOT ADA Ramp and Sidewalk Repair	\$13,100,000.00	\$13,100,000.00	\$5,656,457.67
DPW Recycling Crews	\$975,000.00	\$975,000.00	\$975,000.00
Baltimore City Public Schools Capital Design Services and Renovation	\$7,088,656.00	\$7,088,656.00	\$3,000,000.00
Baltimore SHINES	\$3,000,000.00	\$3,000,000.00	\$3,000,000.00
BCIT Tax System Modernization Software	\$4,000,000.00	\$4,000,000.00	\$1,404,205.00
Key Point Phase 2A	\$2,900,000.00	\$2,900,000.00	\$1,450,000.00
Digital Services Team	\$2,100,000.00	\$2,100,000.00	\$1,625,556.66
Cecil Community Park Phase II	\$700,000.00	\$700,000.00	\$700,000.00
HBCU Fellowship	\$3,250,000.00	\$3,250,000.00	\$2,000,000.00
BCFD Equipment Purchase	\$5,334,150.00	\$5,334,150.00	\$4,032,664.97
CollegeBound Foundation Student Scholarships	\$2,000,000.00	\$2,000,000.00	\$1,000,000.00
BCFD Roof Repair and Replacement	\$1,240,225.00	\$1,240,225.00	\$981,359.56
BCFD Facilities Upgrades	\$3,425,625.00	\$3,425,625.00	\$1,255,762.59
Eviction Prevention	\$1,961,475.00	\$1,961,475.00	\$1,961,475.00
Eviction Prevention for Port Workers	\$38,525.00	\$38,525.00	\$38,525.00
Downtown RISE	\$4,000,000.00	\$4,000,000.00	\$2,000,000.00
BCF Artist Relief 2	\$500,000.00	\$500,000.00	\$500,000.00
HVAC Repair in Enoch Pratt Free Library Facilities	\$10,800,000.00	\$10,800,000.00	\$3,400,365.92
Ambassador Theater redevelopment - HNI	\$162,040.80	\$162,040.80	\$64,816.00
Tivoly	\$7,415,000.00	\$7,415,000.00	\$0.00
Tourism and Convention Opportunity Fund	\$4,000,000.00	\$4,000,000.00	\$2,000,000.00
Artscape 25	\$1,600,000.00	\$1,600,000.00	\$1,600,000.00
BCFD and BPD Contract Ratification Labor Incentives	\$4,786,000.00	\$4,786,000.00	\$4,786,000.00
City Services and Equity Assessment	\$3,961,259.20	\$3,961,259.20	\$722,721.77
Uplands Infrastructure	\$11,996,301.01	\$11,996,301.01	\$11,996,301.01

NAME	ADOPTED BUDGET	TOTAL OBLIGATIONS	TOTAL EXPENDITURES
PSO Transformation Plan	\$16,980,202.00	\$16,980,202.00	\$16,980,202.00
Ride4Change Using Dirt Bikes to End The Cycle of Poverty	\$1,250,000.00	\$1,250,000.00	\$1,250,000.00
Baltimore Safe Haven Housing as Healthcare	\$500,000.00	\$500,000.00	\$500,000.00
Interior Buildout of the Bethel Empowerment Wellness Center BEWC	\$1,250,000.00	\$1,250,000.00	\$1,250,000.00
Rebuilding Student Matinees via Free Tuition Transportation	\$275,000.00	\$275,000.00	\$275,000.00
Downtown Baltimore Retail Revitalization Initiative	\$1,600,000.00	\$1,600,000.00	\$1,600,000.00
Housing and Resources for Residents in North East Baltimore	\$300,000.00	\$300,000.00	\$300,000.00
Social and Academic Enrichment for English Language Learners	\$450,000.00	\$450,000.00	\$450,000.00
Justice Impacted Employment Program JIEP	\$1,000,000.00	\$1,000,000.00	\$890,348.34
BActive	\$1,000,000.00	\$1,000,000.00	\$1,000,000.00
Aequo COVID Housing Initiative ACHI	\$2,000,000.00	\$2,000,000.00	\$2,000,000.00
Expanding Youth Employment and Sports EYES Toward the Future	\$950,000.00	\$950,000.00	\$950,000.00
South Baltimore Community Food Sovereignty Strategy	\$718,750.00	\$718,750.00	\$718,750.00
Healthy Homes for Equitable Baltimore Communities	\$2,500,000.00	\$2,500,000.00	\$2,500,000.00
Linking Immigrants Jobs in Baltimore's COVID Economy	\$325,000.00	\$325,000.00	\$325,000.00
Pantry Project	\$200,000.00	\$200,000.00	\$200,000.00
Community Recovery Through Youth Income, Education Workforce Development	\$610,000.00	\$610,000.00	\$610,000.00
Preventing Home Loss of Baltimore's Most Precious Residents	\$700,000.00	\$700,000.00	\$700,000.00
Protecting Home Ownership in Baltimore City's Low-Income Neighborhoods	\$700,000.00	\$700,000.00	\$700,000.00
Affordable Housing Development and Neighborhood Stabilization in East Baltimore	\$2,000,000.00	\$2,000,000.00	\$2,000,000.00
Safe Healthy Housing Repairs for Homeowners with Limited Incomes	\$575,000.00	\$575,000.00	\$575,000.00
Building Community Resilience and Equity through Homeownership and Advocacy	\$450,000.00	\$450,000.00	\$450,000.00
Resurrecting the Poppleton Recreation Center	\$500,000.00	\$500,000.00	\$500,000.00
Creating Safe and Culturally Significant Greenspace for Southwest Baltimore	\$185,000.00	\$185,000.00	\$83,136.67
Improving Access for Immigrants- BNAAC	\$3,511,234.17	\$3,511,234.17	\$3,511,234.17
Improving Access for Immigrants- Language Access	\$476,843.97	\$476,843.97	\$476,843.97
Rapid Resolution and Shelter Diversion Fund	\$2,345,000.00	\$2,345,000.00	\$1,800,460.57
Shelter Demobilization - Rapid Rehousing	\$3,439,272.24	\$3,439,272.24	\$3,439,272.24
Shelter Demobilization - Affordable Housing	\$2,166,000.00	\$2,166,000.00	\$1,766,000.00
Buy Back the Block	\$2,033,942.50	\$2,033,942.50	\$2,033,942.50
Social Undistancing An Equitable Strategy for Rebuilding Theatre Audiences	\$1,000,000.00	\$1,000,000.00	\$1,000,000.00
Neighborhood Development and Affordable Housing Initiative	\$2,800,000.00	\$2,800,000.00	\$2,800,000.00
Increasing Access to Safe, Healthy and Affordable Homes	\$2,500,000.00	\$2,500,000.00	\$1,869,440.00

NAME	ADOPTED BUDGET	TOTAL OBLIGATIONS	TOTAL EXPENDITURES
Baltimore Pumphouse Job Training Center and Business Incubator	\$2,250,000.00	\$2,250,000.00	\$2,250,000.00
Baltimore's Entrepreneurial Nonprofit Recovery Pipeline	\$500,000.00	\$500,000.00	\$500,000.00
Druid Heights Community Green Infrastructure Project	\$300,000.00	\$300,000.00	\$300,000.00
HeartSmiles	\$250,000.00	\$250,000.00	\$250,000.00
KEYS Community Healing Village	\$1,000,000.00	\$1,000,000.00	\$1,000,000.00
Easterwood Recreation Center	\$260,000.00	\$260,000.00	\$260,000.00
Project RestART	\$1,000,000.00	\$1,000,000.00	\$939,534.79
Creation of Permanent Supportive and Emergency Housing at Beacon House Square	\$3,500,000.00	\$3,500,000.00	\$2,979,771.24
Ambassador Theater redevelopment A new community art and culture center	\$137,959.20	\$137,959.20	\$137,959.20
Developing Mental Health and Support Resources to Help At-Risk Youth	\$469,112.78	\$469,112.78	\$469,112.78
Healthy Homes	\$3,000,000.00	\$3,000,000.00	\$2,276,530.14
Perkins II Infrastructure North Central Park	\$1,064,107.00	\$1,064,107.00	\$1,064,107.00
DPW Capital and Operating Improvements	\$5,659,780.00	\$5,659,780.00	\$4,380,758.74
Digital Equity Fund	\$5,000,000.00	\$5,000,000.00	\$2,381,013.00
Permitting System Upgrades	\$2,399,000.00	\$2,399,000.00	\$2,285,807.90
CPTED Pilot Program	\$2,000,000.00	\$2,000,000.00	\$841,586.79
Advancing Digital Equity - Assistance to Non-Profits	\$2,567,833.00	\$2,567,833.00	\$1,256,280.24
Advancing Digital Equity - Pratt Anywhere	\$737,167.00	\$737,167.00	\$450,543.69
Advancing Digital Equity - Engagement and Navigation	\$1,095,000.00	\$1,095,000.00	\$475,401.48
IT Hardware Refresh, CitiWatch Cameras, and Hybrid Meeting Room Upgrades	\$8,000,000.00	\$8,000,000.00	\$6,580,067.38
Direct Care Worker Relief	\$1,978,500.00	\$1,978,500.00	\$1,978,500.00
Park Heights Senior Housing	\$13,793,428.60	\$13,793,428.60	\$11,780,899.42
Housing Accelerator Fund	\$17,115,000.00	\$17,115,000.00	\$1,443,265.21
Middle Neighborhood Support for CDCs	\$1,000,000.00	\$1,000,000.00	\$1,000,000.00
Ensuring Safe Air Quality at the BMA	\$500,000.00	\$500,000.00	\$125,000.00
New Humidification Project	\$500,000.00	\$500,000.00	\$477,197.00
Legal Support for Creative Entrepreneurs Rebuilding After the Pandemic	\$250,000.00	\$250,000.00	\$219,004.87
DPW Fleet	\$5,080,220.00	\$5,080,220.00	\$5,080,220.00
Capital Improvements to City Buildings	\$9,350,000.00	\$9,350,000.00	\$1,745,332.85
Inspire Developer Incentives	\$1,287,904.00	\$1,287,904.00	\$275,000.00
Renter's Right to Counsel	\$1,000,000.00	\$1,000,000.00	\$1,000,000.00
Housing Upgrades to Benefit Seniors HUBS	\$7,000,000.00	\$7,000,000.00	\$5,434,410.26
Hilton Hotel Administration	\$989,000.00	\$989,000.00	\$989,000.00
Community Arts Grant	\$4,500,000.00	\$4,500,000.00	\$3,375,000.00
DPW Waste Removal Services	\$3,285,000.00	\$3,285,000.00	\$3,285,000.00

NAME	ADOPTED BUDGET	TOTAL OBLIGATIONS	TOTAL EXPENDITURES
Shelter Operations and Acquisition	\$47,434,727.76	\$47,434,727.76	\$38,960,851.33
Nathaniel J McFadden Learn and Play Park	\$2,475,250.00	\$2,475,250.00	\$2,475,250.00
COVID19 Health Response - Vaccinations	\$5,266,784.37	\$5,266,784.37	\$4,357,989.40
COVID19 Health Response - Testing	\$536,841.38	\$536,841.38	\$536,841.38
COVID19 Health Response - Contact Tracing	\$1,863,022.89	\$1,863,022.89	\$1,863,022.89
COVID19 Health Response - Personal Protective Equipment	\$2,388,204.25	\$2,388,204.25	\$1,914,326.22
COVID19 Health Response - Communication and Operational Support	\$1,046,295.06	\$1,046,295.06	\$1,046,295.06
Household Food Assistance	\$12,976,557.91	\$12,976,557.91	\$12,533,925.11
Broadband and Digital Equity - Phase I	\$5,761,246.39	\$5,761,246.39	\$4,832,816.94
Broadband Digital Equity - Network Hardware, Infrastructure and Administration	\$14,838,753.61	\$14,838,753.61	\$9,635,586.63
Reducing Baltimore Violence - Improving Community Violence Interventions	\$34,756,219.14	\$34,756,219.14	\$25,588,371.88
Food Insecurity Funding	\$11,070,000.00	\$11,070,000.00	\$7,929,338.60
TOTAL	\$641,170,126	\$641,170,126	\$473,422,207.45

PROJECT DETAILS

GUIDEHOUSE

Project Identification Number	00H6D1
Adopted Budget	\$7,986,949.45
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$7,986,949.45
Total Expenditures	\$7,133,157.95
Completion Status	Completed 50% or more

Project Description: The Mayor's Office of Recovery Programs (MORP) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to engage Guidehouse, a consulting firm specializing in project management and compliance related to the use of ARPA funds.

ARPA ADMINISTRATION

Project Identification Number	00H7D1
Adopted Budget	\$4,298,747.64
Project Expenditure Category	7-Administrative
Sub Category	7.1-Administrative Expenses
Total Obligations	\$4,298,747.64
Total Expenditures	\$4,298,747.64
Completion Status	Completed

Project Description: Mayor Brandon M. Scott established the Mayor's Office of Recovery Programs (MORP) to administer funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), on behalf of the City via an application process that allows City agencies and nonprofits to propose programs and services aimed at helping the City recover from the adverse health and economic effects of the COVID-19 public health emergency. The Recovery Office will oversee all aspects of ARPA funding and provide regular reports to the federal government and other stakeholders.

ARPA ADMINISTRATION - ADMINISTRATIVE COST ESTIMATE

Project Identification Number	00H7D3
Adopted Budget	\$4,714,302.91
Project Expenditure Category	7-Administrative
Sub Category	7.3-Costs Associated with Satisfying the Administrative and Other Legal Requirements of the SLFRF Program After the Obligation Deadline has Passed
Total Obligations	\$4,714,302.91
Total Expenditures	\$636,741.46
Completion Status	Completed less than 50%

Project Description: The Mayor's Office of Recovery Programs has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support the work of overseeing and ensuring compliance for ARPA grant funds from the start of calendar year 2025 through grant close-out. Mayor Brandon M. Scott established the Mayor's Office of Recovery Programs to administer ARPA funds on behalf of the City via an application process where City agencies and nonprofits can propose programs and services to aid the City in recovering from the negative health and economic impacts of the COVID-19 public health emergency. The Recovery Office will administer all aspects of ARPA funding and regularly report to the federal government and other stakeholders.

COVID19 HEALTH RESPONSE - STAFFING AND PAYROLL COSTS

Project Identification Number	02H1D9
Adopted Budget	\$13,088,184.93
Project Expenditure Category	3-Public Health-Negative Economic Impact Public Sector Capacity
Sub Category	3.1-Public Sector Workforce Payroll and Benefits for Public Health Public Safety or Human Services Workers
Total Obligations	\$13,088,184.93
Total Expenditures	\$13,088,184.93
Completion Status	Completed

Project Description: The Baltimore City Health Department (BCHD) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to strengthen the existing healthcare infrastructure through staffing and payroll costs. BCHD will allocate additional funding for social work and case management staff to deliver more individualized attention to approximately 180 older adults for whom the Health Department acts as a guardian. Performance measures will include the number of adult guardianship cases, the client-to-case manager ratio, and the number of contacts made per client.

COVID19 HEALTH RESPONSE - PUBLIC SERVICE DELIVERY

Project Identification Number	02H6D1
Adopted Budget	\$7,230,894.21
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$7,230,894.21
Total Expenditures	\$3,202,554.78
Completion Status	Completed less than 50%

Project Description: The Baltimore City Health Department (BCHD) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide flu vaccines to Baltimore City residents and school children, fund contact tracing and outbreak investigations for MPox infections, offer isolation, quarantine, and transport for the unhoused with COVID-19, and support the staff and operations of the Baltimore Infants and Toddlers and B'More for Healthy Babies programs. Additionally, funds will cover personnel costs for staff continuing to support BCHD's COVID-19 response, assist in grants for vaccination outreach, purchase PPE and related expenses, and provide meals and produce boxes for seniors facing food insecurity in Baltimore City.

GENERAL FUND RESTORATION PERSONNEL COST ESTIMATE

Project Identification Number	03H3D2
Adopted Budget	\$21,622.47
Project Expenditure Category	3-Public Health-Negative Economic Impact Public Sector Capacity
Sub Category	3.2-Public Sector Workforce Rehiring Public Sector Staff
Total Obligations	\$21,622.47
Total Expenditures	\$21,622.47
Completion Status	Completed

Project Description: Baltimore City has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support the cost of General Fund Restoration personnel, specifically those funded under project code 03H6D1, that remain filled after December 31, 2024. These funds are projected to be fully spent by the end of the calendar year 2025.

GENERAL FUND RESTORATION

Project Identification Number	03H6D1
Adopted Budget	\$1,075,511.53
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$1,075,511.53
Total Expenditures	\$1,075,511.53
Completion Status	Completed

Project Description: In response to the negative economic impacts of the COVID-19 public health emergency, Baltimore City froze numerous positions across City government agencies. During the initial planning stage for committing funds from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), senior leadership decided to restore a limited number of the frozen positions.

ARPA PROJECT AND PROGRESS EVALUATION

Project Identification Number	04H7D2
Adopted Budget	\$2,248,985
Project Expenditure Category	3-Public Health-Negative Economic Impact Public Sector Capacity
Sub Category	3.4-Public Sector Capacity Effective Service Delivery
Total Obligations	\$2,248,985
Total Expenditures	\$823,320.62
Completion Status	Completed less than 50%

Project Description: The Mayor's Office of Recovery Programs (MORP) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to collaborate with the University of Baltimore (UB) and Morgan State University (MSU) to aid program evaluation, research, and evidence-based decision-making regarding programs and services developed or enhanced with ARPA funds. The University partners will offer the Mayor's Office of Recovery Programs implementation advice, impact evaluation, best practices research, administrative data analysis, and performance management. Deliverables will include a final report at the conclusion of funding, monthly reports, data analysis for the annual Recovery Plan, and ad hoc reporting and analysis as needed.

ARTS FESTIVAL

Project Identification Number	06AH6D1
Adopted Budget	\$500,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$500,000
Total Expenditures	\$500,000
Completion Status	Completed

Project Description: The Baltimore Office of Promotion & The Arts (BOPA) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support the revival of Baltimore's largest arts and cultural festival, Artscape. This project will collaborate with existing events organized by other City agencies and cultural organizations to create more inclusive and accessible activities for a broader range of residents.

BALTIMORE CIVIC FUND RECOVERY ASSISTANCE

Project Identification Number	06H2D10S843100
Adopted Budget	\$8,300,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.34-Assistance to Impacted Nonprofit Organizations Impacted or Disproportionately Impacted
Total Obligations	\$8,300,000
Total Expenditures	\$8,300,000
Completion Status	Completed

Project Description: The Baltimore Civic Fund (BCF) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide financial support and technical assistance to nonprofit organizations in Baltimore City that have been adversely affected by the COVID-19 public health emergency. The Baltimore Civic Fund will monitor the number of nonprofits receiving grant awards, among other performance metrics.

VISIT BALTIMORE RECOVERY ASSISTANCE

Project Identification Number	06H2D11S419500
Adopted Budget	\$2,500,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.35-Aid to Tourism Travel or Hospitality
Total Obligations	\$2,500,000
Total Expenditures	\$2,500,000
Completion Status	Completed

Project Description: Visit Baltimore has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide financial support to accommodation providers in Baltimore City that have been adversely affected by the COVID-19 public health emergency, including hotels and bed & breakfast (B&B) establishments. Visit Baltimore will monitor the average percentage increase in revenue for hotel and B&B recipients, along with other metrics.

BALTIMORE OFFICE OF PROMOTION AND THE ARTS RECOVERY ASSISTANCE

Project Identification Number	06H2D12S378700
Adopted Budget	\$500,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.36-Aid to Other Impacted Industries
Total Obligations	\$500,000
Total Expenditures	\$500,000
Completion Status	Completed

Project Description: The Baltimore Office of Promotion & The Arts (BOPA) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide financial and technical assistance to individual artists in Baltimore City who the COVID-19 public health emergency has negatively impacted. BOPA will track the number of individual artists receiving grant awards.

BALTIMORE DEVELOPMENT CORPORATION - TECHNICAL ASSISTANCE

Project Identification Number	06H2D30
Adopted Budget	\$2,473,275.85
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.30-Technical Assistance Counseling or Business Planning
Total Obligations	\$2,473,275.85
Total Expenditures	\$2,473,275.85
Completion Status	Completed

Project Description: The Baltimore Development Corporation (BDC) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide financial and technical assistance to small businesses in Baltimore City that the COVID-19 public health emergency has negatively impacted. BDC will track the percentage of businesses served that are owned by individuals who identify as Black, Indigenous, and People of Color (BIPOC), the average percentage increase in revenue, and the number of jobs created.

BALTIMORE DEVELOPMENT CORPORATION RECOVERY ASSISTANCE

Project Identification Number	06H2D9S818800
Adopted Budget	\$8,551,766.50
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.29-Loans or Grants to Mitigate Financial Hardship
Total Obligations	\$8,551,766.50
Total Expenditures	\$8,551,766.50
Completion Status	Completed

Project Description: The Baltimore Development Corporation (BDC) Recovery Assistance Program has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide financial assistance to small businesses, which are then paired with technical assistance providers to support them in one of four areas: e-commerce/technology, marketing, accounting and legal services, and COVID-19 safety grants. All Baltimore Development Corporation Recovery Assistance beneficiaries are individuals or entities that experienced a disproportionately negative economic impact due to the COVID-19 pandemic, with preference given to small businesses in Qualified Census Tracts (QCTs) and those owned by minorities and women.

FAMILY LEAGUE OF BALTIMORE RECOVERY ASSISTANCE

Project Identification Number	06H3D6S692000
Adopted Budget	\$2,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.11-Healthy Childhood Environments Child Care
Total Obligations	\$2,000,000
Total Expenditures	\$2,000,000
Completion Status	Completed

Project Description: The Family League of Baltimore City (FLBC) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide financial assistance to child daycare providers in Baltimore City who the COVID-19 public health emergency has negatively impacted. FLBC will monitor the number and percentage of funded centers operating in Qualified Census Tracts (QCTs) and the number and percentage of funded centers that indicate the funds helped them stay in business at the six-month follow-up.

REDUCING BALTIMORE VIOLENCE - JOB TRAINING ASSISTANCE

Project Identification Number	07H2D7
Adopted Budget	\$986,400
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.10-Assistance to Unemployed or Underemployed Workers
Total Obligations	\$986,400
Total Expenditures	\$948,022.50
Completion Status	Completed 50% or more

Project Description: The Mayor's Office of Neighborhood Safety and Engagement (MONSE) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide funding for job training assistance aimed at reducing violence through violence prevention efforts, including re-entry services. The impact of this initiative will be measured by the number of individuals participating in the program and the number who secure employment after their release.

REDUCING BALTIMORE VIOLENCE - VISITATION CENTER BENEFITS NAVIGATORS

Project Identification Number	07H3D14
Adopted Budget	\$58,595.26
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.19-Social Determinants of Health Community Health Workers or Benefits Navigators
Total Obligations	\$58,595.26
Total Expenditures	\$58,595.26
Completion Status	Completed

Project Description: The Mayor's Office of Neighborhood Safety and Engagement (MONSE) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide funding for the Baltimore City Visitation Center (BCVC), which offers supervised visitation and safe exchange services for victims of intimate partner violence and child sexual abuse. The impact of this funding will be measured by tracking the number of supervised interactions between non-custodial parents and their children.

REDUCING BALTIMORE VIOLENCE

Project Identification Number	07H6D1
Adopted Budget	\$4,698,785.60
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$4,698,785.60
Total Expenditures	\$1,212,209.50
Completion Status	Completed less than 50%

Project Description: This section of The Mayor's Office of Neighborhood Safety and Engagement (MONSE) Interagency Agreement has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to fund personnel costs for staff supporting community violence intervention (CVI) programs, the Mayor's comprehensive violence prevention program, benefits navigators and supervisors at the Baltimore City Visitation Center (BCVC), staff managing victim services and re-entry programs, and personnel providing administrative and analytical support for these initiatives. Additionally, this section will finance transitional, subsidized employment and workforce development opportunities for individuals participating in the Group Violence Reduction Strategy (GVRS), other CVI programs, and returning citizens.

BALTIMORE CITY WORKFORCE DEVELOPMENT

Project Identification Number	08H2D7
Adopted Budget	\$30,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.10-Assistance to Unemployed or Underemployed Workers
Total Obligations	\$30,000,000
Total Expenditures	\$27,283,473.40
Completion Status	Completed 50% or more

Project Description: The Mayor's Office of Employment Development (MOED) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to assist those who are unemployed or underemployed, support youth employment, and fund sector-based job training in high-growth industries. This workforce investment consists of five program areas: Small Business Wage Subsidy, Youthworks, Hire Up, Train Up, and Workforce Supports. This funding aims to provide direct support to struggling small businesses with wages for affected workers; summer jobs and essential income for City youth; subsidized employment for adult residents; occupational training that will empower residents to gain skills and secure jobs in high-demand industries within the region; and workforce supports like transportation to work, behavioral healthcare, and legal services. The impact will be measured by the number of small businesses served, workers enrolled in and completing sector-specific job training programs, and participants in summer youth employment initiatives, along with other criteria.

VACCINE INCENTIVES FOR EMPLOYEES

Project Identification Number	10H1D1
Adopted Budget	\$10,444,760.49
Project Expenditure Category	1-Public Health
Sub Category	1.1-COVID-19 Vaccination
Total Obligations	\$10,444,760.49
Total Expenditures	\$10,444,760.49
Completion Status	Completed

Project Description: Baltimore City has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to address the COVID-19 public health emergency through vaccine incentives for City employees. All fully vaccinated City employees were eligible to receive a payment of \$1,000. The incentive was awarded to City employees who had been vaccinated and those who became fully vaccinated by January 14, 2022.

LEXINGTON MARKET

Project Identification Number	11H2D31
Adopted Budget	\$4,917,957
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.31-Rehabilitation of Commercial Properties or Other Improvements
Total Obligations	\$4,917,957
Total Expenditures	\$4,917,957
Completion Status	Completed

Project Description: Baltimore Public Markets Corporation has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support stall build-out assistance at Lexington Market for small businesses the COVID-19 public health emergency has negatively impacted. Funds provided to Lexington Market will help mitigate these capital increases, enabling small businesses—primarily minority- and women-owned—to open successfully. The success of this program will be measured by the percentage of vendors, out of the projected 48, who can start their businesses at Lexington Market by August 15, 2022. Other performance metrics include the total number of small businesses served, an increase in minority- and women-owned businesses to more than 75 stalls at Lexington Market, an increase in merchant revenue, and the creation of culinary and retail job opportunities.

INCREASING ECONOMIC SECURITY THROUGH GUARANTEED INCOME PILOT PROGRAM

Project Identification Number	11incomeH2D3
Adopted Budget	\$4,800,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.3-Household Assistance Cash Transfers
Total Obligations	\$4,800,000
Total Expenditures	\$4,800,000
Completion Status	Completed

Project Description: CASH Campaign of Maryland Inc. has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to launch a two-year guaranteed income pilot program aimed at increasing economic security for low-income residents and families. This initiative will provide 200 young parents aged 18 to 24 with an unconditional cash payment of \$1,000 monthly for 24 months. With a stable income, families are better equipped to overcome material barriers, address food insecurity, pay for childcare, manage unexpected medical expenses, and pursue and maintain employment.

IMPROVING BALTIMORE'S RECREATION INFRASTRUCTURE

Project Identification Number	13H2D22
Adopted Budget	\$58,408,680.64
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.22-Strong Healthy Communities Neighborhood Features that Promote Health and Safety
Total Obligations	\$58,408,680.64
Total Expenditures	\$30,616,840.40
Completion Status	Completed 50% or more

Project Description: Baltimore City has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to cover renovations and, in some cases, the complete replacement of athletic courts, playgrounds, pools, recreation centers, and trails, along with support for public works inspectors, administrative staff, and other project administration needs. The demand for parks and recreational facilities has increased as the City recovers from the COVID-19 pandemic, highlighting the inequities in access to investment in these facilities. The Improving Baltimore's Recreation Infrastructure projects were selected based on a thorough assessment of facility conditions.

PERFORMANCE MANAGEMENT SYSTEM TEAM

Project Identification Number	15H6D1
Adopted Budget	\$1,640,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$1,640,000
Total Expenditures	\$742,201.97
Completion Status	Completed less than 50%

Project Description: Baltimore City has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to reestablish CitiStat as a high-performing, data-driven program and implement a Citywide data warehouse to modernize Baltimore's operational and analytical capabilities. These efforts will create a robust foundation for systematic performance management, continuous improvement, and enhanced service delivery.

BPD FLEET RESOURCES

Project Identification Number	16H6D1
Adopted Budget	\$6,450,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$6,450,000
Total Expenditures	\$6,449,747.44
Completion Status	Completed 50% or more

Project Description: The Baltimore City Department of General Services (DGS) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to invest in fleet resources to assist the Baltimore Police Department in scaling its violence prevention efforts. The acquisition of 100 new hybrid vehicles will also help mitigate the risk of COVID-19 outbreaks among officers and continue the transition away from costly rentals and leases.

CLEAN CORPS - CLEANER AND HEALTHIER BALTIMORE

Project Identification Number	17H6D1
Adopted Budget	\$14,660,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$14,660,000
Total Expenditures	\$14,027,410.18
Completion Status	Completed 50% or more

Project Description: The Baltimore City Department of Planning has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to establish the Clean Corps to assist the Baltimore City Department of Public Works (DPW) in building capacity to collaborate with community-based organizations (CBOs) and Citywide nonprofit groups (CNOs) to reduce the number of overflowing public trash cans, dirty alleys and streets, and neglected vacant lots for 2.5 years. Due to budget reductions over the years and the impact of COVID-19 on the DPW staff, along with an increasing number of people staying home, Baltimore has struggled to keep alleys clean, empty public trash cans, and manage a growing number of vacant lots.

IMPACT INVESTMENT AREA NEIGHBORHOOD RECOVERY FUNDS IIANRF

Project Identification Number	18H2D15
Adopted Budget	\$12,989,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$12,989,000
Total Expenditures	\$8,973,149.01
Completion Status	Completed 50% or more

Project Description: The Baltimore City Department of Housing and Community Development (DHCD) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide critical funding to acquire and stabilize vacant properties including demolishing unsafe structures, offer development incentives, and assist new and existing homeowners in DHCD's seven Impact Investment Areas (IIAs).

HOUSING NAVIGATION AND LANDLORD ENGAGEMENT

Project Identification Number	19H2D16
Adopted Budget	\$4,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.16-Long-Term Housing Security Services for Unhoused persons
Total Obligations	\$4,000,000
Total Expenditures	\$2,797,715.78
Completion Status	Completed 50% or more

Project Description: The Mayor's Office of Homeless Services (MOHS) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide funding to fulfill the demand for housing navigation and identification services for individuals experiencing homelessness, reducing the time people spend in crisis awaiting a return to permanent housing.

PSO INFRASTRUCTURE

Project Identification Number	20H2D15
Adopted Budget	\$4,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$4,000,000
Total Expenditures	\$4,000,000
Completion Status	Completed

Project Description: The Housing Authority of Baltimore City (HABC) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to cover infrastructure costs for an affordable housing development. This funding includes the construction of water, sanitary sewer, storm drain, and stormwater management systems for the Somerset Redevelopment Phases 2 and 3. This construction is essential for providing adequate infrastructure for Somerset Phase 2, which consists of 196 mixed-housing units, and Somerset Phase 3, which includes 72 mixed-income units.

REFUGEE YOUTH PROJECT RYP

Project Identification Number	21H2D25
Adopted Budget	\$550,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$550,000
Total Expenditures	\$428,578.91
Completion Status	Completed 50% or more

Project Description: Baltimore City Community College (BCCC) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to assist families with school enrollment, offer programs related to summer school, college access, and community arts, provide after-school programs focused on homework help, social skills, and enhancing English language skills, and facilitate access to adult education and workforce training for family members. The Refugee Youth Project (RYP) funding will support the academic needs of Baltimore's youngest refugees and asylees, helping them integrate into the Baltimore community. ARPA funding will also help cover the costs of participant transportation and enrichment activities.

PROVIDING BALTIMORE'S UNDER EMPLOYED WITH SUSTAINABLE EMPLOYMENT

Project Identification Number	22H2D10
Adopted Budget	\$371,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.10-Assistance to Unemployed or Underemployed Workers
Total Obligations	\$371,000
Total Expenditures	\$371,000
Completion Status	Completed

Project Description: Baltimore Corps has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to retrain Baltimore City residents who identify as Black, Indigenous, people of color (BIPOC), or female for jobs that offer wage growth and career potential. Project funding will support a variety of activities, including identifying individuals ready for career advancement, upskilling candidates for service careers by providing career navigation and training for Place for Purpose positions, and recognizing placement partners. Additionally, ARPA funds will be allocated to cover staffing costs, software platforms, and job placement.

RESPONSE TO COVID AND HEALTH NEEDS

Project Identification Number	23H2D1
Adopted Budget	\$285,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.1-Household Assistance Food Programs
Total Obligations	\$285,000
Total Expenditures	\$285,000
Completion Status	Completed

Project Description: Bikur Cholim has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to continue operating their COVID-19 vaccination clinic and provide food, financial, and transportation assistance to all patients in need. Project funding will support clinic volunteers, a new coordinator to oversee vaccination efforts, a new case manager responsible for evaluating families' needs and helping with wraparound support, financial assistance for families facing significant medical bills, copays, and transportation costs, and food assistance for patients and their families.

NO ONE TURNED AWAY PROVIDING MENTAL HEALTH SUPPORT

Project Identification Number	24H1D12
Adopted Budget	\$500,000
Project Expenditure Category	1-Public Health
Sub Category	1.12-Mental Health Services
Total Obligations	\$500,000
Total Expenditures	\$500,000
Completion Status	Completed

Project Description: B'More Clubhouse has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to help individuals with mental illness recover and stabilize, reducing their reliance on public behavioral health resources, including emergency services. Project funding will also support staffing costs.

HEALTHCARE AND HOUSING SERVICES ACCESS FOR LGBTQ YOUTH

Project Identification Number	25H2D19
Adopted Budget	\$470,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.19-Social Determinants of Health Community Health Workers or Benefits Navigators
Total Obligations	\$470,000
Total Expenditures	\$453,989.01
Completion Status	Completed 50% or more

Project Description: FreeState Justice has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to offer young individuals who identify as LGBTQ in Baltimore equal access to high-quality healthcare, housing, and resources throughout the City.

BALTIMORE VIOLENCE INTERVENTION AND PROTECTION VIP PROJECT

Project Identification Number	26H1D11
Adopted Budget	\$250,000.01
Project Expenditure Category	1-Public Health
Sub Category	1.11-Community Violence Interventions
Total Obligations	\$250,000.01
Total Expenditures	\$250,000.01
Completion Status	Completed

Project Description: The Pride Center of Maryland (PCOM) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide a violence intervention program aimed at preventing violence, particularly against the sexual and gender minority (SGM) communities in Baltimore City.

WRAPAROUND SERVICES AT THE PERKINS HOMES REDEVELOPMENT

Project Identification Number	27H2D18
Adopted Budget	\$1,631,968.57
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.18-Housing Support Other Housing Assistance
Total Obligations	\$1,631,968.57
Total Expenditures	\$1,631,968.57
Completion Status	Completed

Project Description: Urban Strategies has received funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support Baltimore City residents impacted by the redevelopment of Perkins Homes through case management. Wraparound services will provide opportunities for economic mobility, youth development, education, and health assistance. Specific strategies aimed at addressing the challenges residents encounter during the COVID-19 public health emergency will include tutoring, tuition assistance, career exposure programs, workforce development, support for housing stability, technology to bridge the digital divide, and assistance with healthcare cost gaps.

WIDE ANGLE YOUTH MEDIA'S CORE PROGRAMS

Project Identification Number	28H2D25
Adopted Budget	\$450,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$450,000
Total Expenditures	\$450,000
Completion Status	Completed

Project Description: Wide Angle Youth Media (WAYM) has received funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, which was established by the American Rescue Plan Act (ARPA) to support the participation of over 200 young people in Baltimore, aged 10 to 24, in WAYM's core programs. In these programs, Baltimore City students will learn to use advanced technology, pursue career readiness, and receive comprehensive support services, such as mentoring and free healthy meals.

CRADLE TO CAREER PIPELINE

Project Identification Number	29H2D10
Adopted Budget	\$859,321.71
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.10-Assistance to Unemployed or Underemployed Workers
Total Obligations	\$859,321.71
Total Expenditures	\$859,321.71
Completion Status	Completed

Project Description: Minister Conference Empowerment Center CDC (MCECCDC) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide science, technology, engineering, and mathematics (STEM) instruction, enrichment experiences, job shadowing, workforce training, job placement, and opportunities for career advancement in the railway, maritime, and other tech careers.

WEALTH BUILDING IN MIDDLE NEIGHBORHOODS

Project Identification Number	300H6D1
Adopted Budget	\$2,400,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,400,000
Total Expenditures	\$938,621.55
Completion Status	Completed less than 50%

Project Description: The Baltimore City Department of Housing and Community Development (DHCD) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to offer grants to homeowners for upgrading their residences and addressing deferred maintenance. This funding will facilitate essential infrastructure and façade improvements that promote the physical and financial well-being of communities that typically lack the resources to make these enhancements, particularly during a pandemic. This project is critical for implementing the DHCD's comprehensive Middle Neighborhood Strategy.

PUBLIC MARKETS LOST REVENUE DUE TO COVID-19

Project Identification Number	301H6D1
Adopted Budget	\$3,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$3,000,000
Total Expenditures	\$2,260,000
Completion Status	Completed 50% or more

Project Description: Baltimore Public Market has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support merchants, restore staffing levels, and rebuild revenue levels impacted by the pandemic. Funding will also support technical assistance, provide rent abatement for merchants, and facilitate the installation of a new loading dock at Avenue Market for deliveries.

BCDOT ADA RAMP AND SIDEWALK REPAIR

Project Identification Number	302H6D1
Adopted Budget	\$13,100,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$13,100,000
Total Expenditures	\$5,656,457.67
Completion Status	Completed less than 50%

Project Description: The Baltimore City Department of Transportation (DOT) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to execute projects aimed at repairing sidewalks and ensuring that curb ramps, sidewalks, and street crossings meet the requirements of the Americans with Disabilities Act (ADA).

DPW RECYCLING CREWS

Project Identification Number	303H6D1
Adopted Budget	\$975,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$975,000
Total Expenditures	\$975,000
Completion Status	Completed

Project Description: The Department of Public Works (DPW) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to cover payroll costs for ten crews tasked with recycling collections. This funding aims to enhance the Bureau of Solid Waste's labor capacity to resume weekly recycling. Each of the ten crews will consist of one driver and two laborers. DPW staff are essential workers who faced significant challenges during the COVID-19 public health emergency, which reduced staffing capacity.

BALTIMORE CITY PUBLIC SCHOOLS CAPITAL DESIGN SERVICES AND RENOVATION

Project Identification Number	304H6D1
Adopted Budget	\$7,088,656
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$7,088,656
Total Expenditures	\$3,000,000
Completion Status	Completed less than 50%

Project Description: The Baltimore City Public School System (BCPSS) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to complete designs for building renovations and replacements for two schools, install air conditioning in one school, and replace the synthetic turf football field at another school.

BALTIMORE SHINES

Project Identification Number	305H6D1
Adopted Budget	\$3,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$3,000,000
Total Expenditures	\$3,000,000
Completion Status	Completed 50% or more

Project Description: The Baltimore City Department of Housing and Community Development (DHCD) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide solar installation job training and opportunities as part of a pilot initiative to create a replicable and scalable workforce training and deployment model in low-income residential rooftop solar installation. Baltimore SHINES will offer energy savings for low-income residents while providing job training and placement.

BCIT TAX SYSTEM MODERNIZATION SOFTWARE

Project Identification Number	308H6D1
Adopted Budget	\$4,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$4,000,000
Total Expenditures	\$1,404,205
Completion Status	Completed less than 50%

Project Description: The Baltimore City Office of Information and Technology (BCIT) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to procure a three-year subscription for a software solution that contributes to the overall Tax System Modernization effort for both revenue and property taxes.

KEY POINT PHASE 2A

Project Identification Number	309H6D1
Adopted Budget	\$2,900,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,900,000
Total Expenditures	\$1,450,000
Completion Status	Completed less than 50%

Project Description: The Housing Authority of Baltimore City (HABC) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide additional critical infrastructure improvements for the redevelopment of Key Pointe, formerly known as O'Donnell Heights. Key Point Phase 2A funding will specifically assist in the completion of Phase 2A, which focuses on creating 30 new deeply affordable, high-quality, and energy-efficient rental units for households earning 60% or less of the area median income and disproportionately impacted by the COVID-19 public health emergency.

DIGITAL SERVICES TEAM

Project Identification Number	30H6D1
Adopted Budget	\$2,100,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,100,000
Total Expenditures	\$1,625,556.66
Completion Status	Completed 50% or more

Project Description: The Mayor’s Office has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to form a new Digital Services team aimed at improving access to and delivery of City services. The COVID-19 public health emergency has accelerated digital transformation across many organizations, including local governments. The Digital Services team will enhance Baltimore City’s capacity to continue digitization and take advantage of the opportunity to redesign City government services in ways that prioritize resident experience and advance equity.

CECIL COMMUNITY PARK PHASE II

Project Identification Number	310H6D1
Adopted Budget	\$700,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$700,000
Total Expenditures	\$700,000
Completion Status	Completed

Project Description: Parks & People has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to work with partners to complete the final phase of a project to renovate Cecil Community Park. Cecil Community Park Phase II funding will be used to purchase and install playground equipment, play surfacing and engineered wood fiber, and other site furnishings.

HBCU FELLOWSHIP

Project Identification Number	311H2D1
Adopted Budget	\$3,250,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$3,250,000
Total Expenditures	\$2,000,000
Completion Status	Completed 50% or more

Project Description: Baltimore Corps, Inc. has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to recruit talent from local academic institutions. Baltimore Corps, Inc. will manage recruiting, placement, and the administration of payroll and benefits for 25 credentialed individuals from local Historically Black Colleges and Universities (HBCUs) as fellows within the City. Baltimore Corps will also serve as a vital workforce development partner, spearheading efforts to develop Fellows in employability skills, racial equity, and civic engagement.

BCFD EQUIPMENT PURCHASE

Project Identification Number	312H6D1
Adopted Budget	\$5,334,150
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$5,334,150
Total Expenditures	\$4,032,664.97
Completion Status	Completed 50% or more

Project Description: The Baltimore City Fire Department (BCFD) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to purchase self-contained breathing apparatus (SCBA) equipment, thermal imaging cameras, supply hoses, rain hoods, and other essential life-saving equipment. These purchases will assist BCFD in meeting industry standards.

COLLEGEBOUND FOUNDATION STUDENT SCHOLARSHIPS

Project Identification Number	313H2D25
Adopted Budget	\$2,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,000,000
Total Expenditures	\$1,000,000
Completion Status	Completed 50% or more

Project Description: The CollegeBound Foundation has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide last-dollar, need-based scholarships to high school graduates of the Baltimore City Public School System (BCPSS) whose expected family contribution and financial aid package fall short of the total cost of attending college.

BCFD ROOF REPAIR AND REPLACEMENT

Project Identification Number	314H6D1
Adopted Budget	\$1,240,225
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$1,240,225
Total Expenditures	\$981,359.56
Completion Status	Completed 50% or more

Project Description: The Baltimore City Department of General Services (DGS) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to make structural improvements to the roofs of Baltimore City Fire Department (BCFD) stations. These ARPA investments enhance safety, upgrade facilities, and increase resilience, benefiting the community. BCFD Roof Repair and Replacement funding will ensure secure fire stations, reliable emergency responses, and improved infrastructure to withstand challenges.

BCFD FACILITIES UPGRADES

Project Identification Number	315H6D1
Adopted Budget	\$3,425,625
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$3,425,625
Total Expenditures	\$1,255,762.59
Completion Status	Completed less than 50%

Project Description: The Baltimore City Department of General Services (DGS) as been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to implement various upgrades to the Baltimore City Fire Department (BCFD) facilities, including renovations to bathrooms and replacing and installing generators, boilers, and heat pumps. These investments enhance safety, upgrade facilities, and increase resilience, benefiting the community. The BCFD Facilities Upgrades will ensure secure fire stations, reliable emergency response, and improved infrastructure to withstand challenges.

EVICTIION PREVENTION

Project Identification Number	316H2D16
Adopted Budget	\$1,961,475
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.16-Long-Term Housing Security Services for Unhoused persons
Total Obligations	\$1,961,475
Total Expenditures	\$1,961,475
Completion Status	Completed

Project Description: The Mayor's Office of Children and Family Success (MOCFS) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to administer the Eviction Prevention Program in partnership with the Mayor's Office of Homeless Services (MOHS). The Eviction Prevention Program aims to assist individuals and families who are homeless or at imminent risk of experiencing homelessness.

EVICTION PREVENTION FOR PORT WORKERS

Project Identification Number	317H2D2
Adopted Budget	\$38,525
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$38,525
Total Expenditures	\$38,525
Completion Status	Completed

Project Description: The Mayor’s Office of Children and Family Success (MOCFS) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to administer an eviction prevention program for Baltimore City residents who were employed by the Port of Baltimore at the time of the collapse of the Francis Scott Key Bridge on March 26, 2024. Eviction Prevention for Port Workers program applicants must have been employed at the Port of Baltimore at the time of the Francis Scott Key Bridge collapse and be out of work due to that disaster.

DOWNTOWN RISE

Project Identification Number	318H6D1
Adopted Budget	\$4,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$4,000,000
Total Expenditures	\$2,000,000
Completion Status	Completed less than 50%

Project Description: The Downtown Partnership of Baltimore (DPOB) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support the development of Downtown Baltimore through several key initiatives. These include implementing comprehensive litter prevention and graffiti removal efforts, providing financial and technical resources to support creatives in the Bromo Arts District, and assisting small businesses and restaurants through programs like the Façade Improvement Program, Operation Storefront, and Downtown Black Owned and Operated Storefront Tenancy (BOOST) Program. Additionally, DPOB will use ARPA funding to coordinate an awareness campaign through advertising and marketing to increase participation in the Downtown RISE programming and work on revitalizing alleyways with infrastructure improvements and artwork within the Downtown Management Authority (DMA) in Baltimore City.

BCF ARTIST RELIEF 2

Project Identification Number	319H6D1
Adopted Budget	\$500,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$500,000
Total Expenditures	\$500,000
Completion Status	Completed 50% or more

Project Description: The Baltimore Community Foundation (BCF) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide financial assistance to artists in Baltimore City’s arts and culture sector who the COVID-19 public health emergency has negatively impacted.

HVAC REPAIR IN ENOCH PRATT FREE LIBRARY FACILITIES

Project Identification Number	31H6D1
Adopted Budget	\$10,800,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$10,800,000
Total Expenditures	\$3,400,365.92
Completion Status	Completed less than 50%

Project Description: The Baltimore City Department of General Services (DGS) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to make capital improvements to heating, ventilation, and air conditioning (HVAC) systems at Enoch Pratt Free Library branches to meet the Centers for Disease Control and Prevention (CDC) recommended ventilation standards and address repair issues. Six library locations were selected based on various criteria, including physical conditions of the HVAC system, equity considerations, number of users, and energy usage of existing equipment.

AMBASSADOR THEATER REDEVELOPMENT - HNI

Project Identification Number	320H2D23
Adopted Budget	\$162,040.80
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.3-Household Assistance Cash Transfers
Total Obligations	\$162,040.80
Total Expenditures	\$64,816
Completion Status	Completed 50% or more

Project Description: Healthy Neighborhoods, the new fiscal agent for the Ambassador Theater, has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to manage the environmental remediation of the Ambassador Theater to help establish a new community art and cultural center in Baltimore City.

TIVOLY

Project Identification Number	321H6D1
Adopted Budget	\$7,415,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$7,415,000
Total Expenditures	\$0
Completion Status	Completed less than 50%

Project Description: The Baltimore City Department and Housing and Community Development (DHCD) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support public infrastructure and address construction gaps for the Tivoly Eco Village Project, Baltimore City's first NetZero homeownership community, creating a national best practice for creating value in disinvested neighborhoods. Situated in Coldstream Homestead Montebello (CHM), Baltimore City homeowners in Tivoly Eco Village will incur little to no energy costs due to a design and construction approach that eliminates dependence on fossil fuels and utilizes a highly insulated building envelope that requires little heating and cooling.

TOURISM AND CONVENTION OPPORTUNITY FUND

Project Identification Number	322H6D1
Adopted Budget	\$4,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$4,000,000
Total Expenditures	\$2,000,000
Completion Status	Completed less than 50%

Project Description: Visit Baltimore has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to launch a Tourism and Convention Opportunity Fund to incentivize conferences to select Baltimore as a host City, increase marketing and outreach efforts for Baltimore as a tourist destination, and develop new and innovative marketing and expansion strategies for existing major Citywide events in Baltimore City.

ARTSCAPE 25

Project Identification Number	323H6D1
Adopted Budget	\$1,600,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$1,600,000
Total Expenditures	\$1,600,000
Completion Status	Completed 50% or more

Project Description: The Baltimore Office of Promotion & The Arts (BOPA) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support Baltimore's largest arts and cultural festival, Artscape. Artscape 25 will partner with existing events produced by other City agencies and cultural organizations to create more inclusive and accessible activities for a broader range of residents. ARPA funds will help ensure the safest, most accessible, and highest quality cultural celebrations that exceed their potential to unite Baltimore City residents post-COVID-19 public health emergency

BCFD AND BPD CONTRACT RATIFICATION LABOR INCENTIVES

Project Identification Number	324H6D1
Adopted Budget	\$4,786,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$4,786,000
Total Expenditures	\$4,786,000
Completion Status	Completed

Project Description: The Baltimore City Office of Labor Commissioner (OLC) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), in collaboration with the Baltimore City Bureau of the Budget and Management Research (BBMR) and other City agency partners to provide one-time contract ratification bonuses to eligible employees of the Baltimore City Fire Department (BCFD) and the Baltimore City Police Department (BPD).

CITY SERVICES AND EQUITY ASSESSMENT

Project Identification Number	325H6D1
Adopted Budget	\$3,961,259.20
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$3,961,259.20
Total Expenditures	\$722,721.77
Completion Status	Completed less than 50%

Project Description: The Baltimore City Department of Finance (DOF) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to partner with implementing City agencies to address the backlog of core City services requests that accumulated because of the COVID-19 public health emergency and to complete a City-wide equity assessment. Priority Baltimore City service requests include street maintenance, traffic safety, trash collection, public space cleaning, and tree maintenance.

UPLANDS INFRASTRUCTURE

Project Identification Number	32H2D15
Adopted Budget	\$11,996,301.01
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$11,996,301.01
Total Expenditures	\$11,996,301.01
Completion Status	Completed

Project Description: The Baltimore City Department of Housing and Community Development (DHCD) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), for the redevelopment of Uplands Phase II and public infrastructure construction costs for affordable housing and neighborhood-based retail in the Uplands community.

PSO TRANSFORMATION PLAN

Project Identification Number	33H2D15
Adopted Budget	\$16,980,202
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$16,980,202
Total Expenditures	\$16,980,202
Completion Status	Completed

Project Description: The Housing Authority of Baltimore City (HABC) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to utilize funding to implement the Perkins Somerset Oldtown Transformation Plan, which includes investments in the construction of new parks, a community recreation center, and a new elementary/middle school.

RIDE4CHANGE USING DIRT BIKES TO END THE CYCLE OF POVERTY

Project Identification Number	34H2D25
Adopted Budget	\$1,250,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$1,250,000
Total Expenditures	\$1,250,000
Completion Status	Completed 50% or more

Project Description: B-360, in partnership with the Job Opportunities Task Force (JOTF), has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to help young adults explore career pathways that will provide family-supporting wages and divert youth away from the criminal justice system through science, technology, engineering, and mathematics (STEM) education. Ride4Change Using Dirt Bikes to End The Cycle of Poverty project will help students translate the talents associated with riding dirt bikes into STEM careers.

BALTIMORE SAFE HAVEN HOUSING AS HEALTHCARE

Project Identification Number	35H2D16
Adopted Budget	\$500,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.16-Long-Term Housing Security Services for Unhoused persons
Total Obligations	\$500,000
Total Expenditures	\$500,000
Completion Status	Completed

Project Description: Baltimore Safe Haven has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide transitional housing, case management, and guidance to help reduce actual homelessness, the risk of homelessness, and the associated factors contributing to homelessness in Baltimore City.

INTERIOR BUILDOUT OF THE BETHEL EMPOWERMENT WELLNESS CENTER BEWC

Project Identification Number	36H2D23
Adopted Budget	\$1,250,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.23-Strong Healthy Communities Demolition and Rehabilitation of Properties
Total Obligations	\$1,250,000
Total Expenditures	\$1,250,000
Completion Status	Completed

Project Description: The Bethel Empowerment and Wellness Center has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to renovate its community center to offer essential resources and services to Upton community residents, including healthcare, employment, and financial management in Baltimore City.

REBUILDING STUDENT MATINEES VIA FREE TUITION TRANSPORTATION

Project Identification Number	37H2D25
Adopted Budget	\$275,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$275,000
Total Expenditures	\$275,000
Completion Status	Completed

Project Description: The Chesapeake Shakespeare Company has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to tackle educational disparities by providing Baltimore City Public School System (BCPSS) students with a theater experience through the coverage of transportation and tickets for its Student Matinee Program.

DOWNTOWN BALTIMORE RETAIL REVITALIZATION INITIATIVE

Project Identification Number	38H2D31
Adopted Budget	\$1,600,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.31-Rehabilitation of Commercial Properties or Other Improvements
Total Obligations	\$1,600,000
Total Expenditures	\$1,600,000
Completion Status	Completed

Project Description: The Downtown Partnership of Baltimore (DPOB) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide services aimed at revitalizing the historic retail core of Downtown Baltimore, which was negatively impacted by the COVID-19 public health emergency due to a decline in foot traffic to local businesses such as restaurants, hotels, office spaces, and various commercial entities. Funds are allocated to investments in the Downtown Black Owned and Operated Storefront Tenancy (BOOST) Program, Façade Improvement Program, and Operation Storefront, with a focus on supporting small and minority-owned businesses.

HOUSING AND RESOURCES FOR RESIDENTS IN NORTH EAST BALTIMORE

Project Identification Number	39H2D18
Adopted Budget	\$300,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.18-Housing Support Other Housing Assistance
Total Obligations	\$300,000
Total Expenditures	\$300,000
Completion Status	Completed

Project Description: The North East Housing Initiative (NEHI) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide resource programs for residents with an income of 30-50% of the area median income (AMI). Resource programs include housing counseling, tutoring, assistance for vulnerable families dealing with food and housing insecurities, and job readiness training in Baltimore City.

SOCIAL AND ACADEMIC ENRICHMENT FOR ENGLISH LANGUAGE LEARNERS

Project Identification Number	40H2D25
Adopted Budget	\$450,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$450,000
Total Expenditures	\$450,000
Completion Status	Completed

Project Description: Soccer Without Borders (SWB) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to expand activities serving refugee, asylee, and immigrant youth as they navigate new schools and adjust to life in America. To achieve this, SWB uses soccer as an entry point and incorporates the English language into daily practice to build students' confidence in using English in both the classroom and their communities. In addition to these activities, SWB will offer Baltimore City Public School System (BCPSS) students academic assistance, such as support with their homework assignments, to ensure they stay on track and advance to the next grade each year.

JUSTICE IMPACTED EMPLOYMENT PROGRAM JIEP

Project Identification Number	41H2D10
Adopted Budget	\$1,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.10-Assistance to Unemployed or Underemployed Workers
Total Obligations	\$1,000,000
Total Expenditures	\$890,348.34
Completion Status	Completed 50% or more

Project Description: Greater Baltimore Urban League (GBUL) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support the Justice Impacted Employment Program (JIEP). The JIEP will assist 120 returning citizens in Baltimore City through counseling, case management, soft skills development, and occupational training and certifications for in-demand industries. The Maryland Department of Public Safety and Correctional Services (DPSCS) will identify and refer participants. Occupational training will focus primarily on cybersecurity.

BACTIVE

Project Identification Number	42H2D25
Adopted Budget	\$1,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$1,000,000
Total Expenditures	\$1,000,000
Completion Status	Completed 50% or more

Project Description: Volo Kids Foundation has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support the operation of the BActive program, providing Baltimore children access to quality, structured sports programming in response to the COVID-19 public health emergency. BActive consists of six-week introductory sports clinics held at recreation centers throughout the City. These clinics teach communication, body positivity, and confidence-building lessons through sports while emphasizing trauma-informed care. BActive will connect children, especially those in recreation deserts, with ongoing Baltimore City Recreation and Parks (BCRP) programming.

AEQUO COVID HOUSING INITIATIVE ACHI

Project Identification Number	43H2D15
Adopted Budget	\$2,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,000,000
Total Expenditures	\$2,000,000
Completion Status	Completed 50% or more

Project Description: The Aequo Foundation has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support redeveloping vacant properties into affordable housing- enhancing public safety and remediating homes by removing lead and other health hazards.

EXPANDING YOUTH EMPLOYMENT AND SPORTS EYES TOWARD THE FUTURE

Project Identification Number	44H2D25
Adopted Budget	\$950,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$950,000
Total Expenditures	\$950,000
Completion Status	Completed

Project Description: Banner Neighborhoods Community Corporation has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to offer academic tutoring, mentoring, program facilitation, sports coaching, and other support staff focused on delivering services to youth, including students facing psychological or behavioral challenges. Expanding Youth Employment and Sports EYES Toward the Future project funding will aid in renovating the Preston Street classroom space, which includes adding signage and an Americans with Disabilities Act (ADA) ramp, updating windows, and providing new equipment for the instructional and multipurpose areas.

SOUTH BALTIMORE COMMUNITY FOOD SOVEREIGNTY STRATEGY

Project Identification Number	45H2D22
Adopted Budget	\$718,750
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.1-Household Assistance Food Programs
Total Obligations	\$718,750
Total Expenditures	\$718,750
Completion Status	Completed

Project Description: The Black Yield Institute, in partnership with the Maryland Philanthropy Network, has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support the development and operations of an urban farm, including the operation of a food assistance program benefiting residents of Baltimore City.

HEALTHY HOMES FOR EQUITABLE BALTIMORE COMMUNITIES

Project Identification Number	46H2D20
Adopted Budget	\$2,500,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,500,000
Total Expenditures	\$2,500,000
Completion Status	Completed

Project Description: The Green & Healthy Homes Initiative (GHHI) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to offer home repairs for low-income households in Baltimore City to address lead hazards, asthma triggers, safety issues, weatherization concerns, and energy loss.

LINKING IMMIGRANTS JOBS IN BALTIMORE'S COVID ECONOMY

Project Identification Number	47H2D10
Adopted Budget	\$325,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.10-Assistance to Unemployed or Underemployed Workers
Total Obligations	\$325,000
Total Expenditures	\$325,000
Completion Status	Completed

Project Description: The International Rescue Committee (IRC) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide workforce development programs targeted at low-income humanitarian immigrants and those with Limited English Proficiency (LEP) living in Baltimore City who the COVID-19 public health emergency has negatively impacted. Funding for the Linking Immigrants Jobs in Baltimore's COVID-19 Economy program will support the program's staffing.

PANTRY PROJECT

Project Identification Number	48H2D1
Adopted Budget	\$200,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.1-Household Assistance Food Programs
Total Obligations	\$200,000
Total Expenditures	\$200,000
Completion Status	Completed

Project Description: The Leadenhall Baptist Church has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to stabilize and refurbish its facility, which will serve as a food distribution site for the Sharp-Leadenhall Community. The Pantry Project aims to positively impact residents' health by addressing, mitigating, and alleviating food insecurity in the Sharp-Leadenhall Community. Furthermore, this food pantry will provide fresh fruits, vegetables, dairy, poultry, meat, and non-perishable items for the hungry, poor, homeless, individuals in transitional housing, and working families who struggle to afford healthy food options.

COMMUNITY RECOVERY THROUGH YOUTH INCOME, EDUCATION WORKFORCE DEVELOPMENT

Project Identification Number	49H2D10
Adopted Budget	\$610,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.10-Assistance to Unemployed or Underemployed Workers
Total Obligations	\$610,000
Total Expenditures	\$610,000
Completion Status	Completed

Project Description: No Boundaries has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to offer youth income, education, and workforce development opportunities that enhance civic engagement, boost employability, and strengthen personal and professional goals, all while supplementing household income by providing participants in Baltimore City with an hourly wage or stipend.

PREVENTING HOME LOSS OF BALTIMORE’S MOST PRECIOUS RESIDENTS

Project Identification Number	50H2D18
Adopted Budget	\$700,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.18-Housing Support Other Housing Assistance
Total Obligations	\$700,000
Total Expenditures	\$700,000
Completion Status	Completed

Project Description: Parity Baltimore has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide services aimed at preventing homelessness and addressing wealth and land loss within Black, Indigenous, and People of Color (BIPOC) communities by offering beneficiaries assistance such as tax sale foreclosure prevention, homeowners tax credit applications, mutual aid support, and other housing-related resources in Baltimore City.

PROTECTING HOME OWNERSHIP IN BALTIMORE CITY’S LOW-INCOME NEIGHBORHOODS

Project Identification Number	51H2D18
Adopted Budget	\$700,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.18-Housing Support Other Housing Assistance
Total Obligations	\$700,000
Total Expenditures	\$700,000
Completion Status	Completed 50% or more

Project Description: The Pro Bono Resource Center of Maryland (PBRC) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide legal services, including hosting estate planning, tax sale prevention, and mortgage foreclosure prevention clinics aimed at empowering individuals and families to maintain and preserve homeownership in Baltimore City.

AFFORDABLE HOUSING DEVELOPMENT AND NEIGHBORHOOD STABILIZATION IN EAST BALTIMORE

Project Identification Number	52H2D15
Adopted Budget	\$2,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,000,000
Total Expenditures	\$2,000,000
Completion Status	Completed

Project Description: ReBUILD Metro has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide support for neighborhood stabilization for future affordable housing development in Johnston Square, including funding the stabilization of abandoned and dilapidated properties, and the development of a multi-family affordable housing apartment building.

SAFE HEALTHY HOUSING REPAIRS FOR HOMEOWNERS WITH LIMITED INCOMES

Project Identification Number	53H2D18
Adopted Budget	\$575,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$575,000
Total Expenditures	\$575,000
Completion Status	Completed

Project Description: Rebuilding Together has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide services to households that are physically and financially unable to make essential health and safety repairs to their homes. Safe Healthy Housing Repairs for Homeowners with Limited Incomes program will help Baltimore City residents stay in their homes, prevent blight, and stabilize neighborhoods the COVID-19 public health emergency has negatively impacted.

BUILDING COMMUNITY RESILIENCE AND EQUITY THROUGH HOMEOWNERSHIP AND ADVOCACY

Project Identification Number	54H2D15
Adopted Budget	\$450,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$450,000
Total Expenditures	\$450,000
Completion Status	Completed

Project Description: South Baltimore Community Land Trust has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to acquire and rehabilitate vacant homes into affordable housing for homebuyers in the Curtis Bay, Cherry Hill, and Brooklyn neighborhoods in Baltimore City.

RESURRECTING THE POPPLETON RECREATION CENTER

Project Identification Number	55H2D22
Adopted Budget	\$500,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.22-Strong Healthy Communities Neighborhood Features that Promote Health and Safety
Total Obligations	\$500,000
Total Expenditures	\$500,000
Completion Status	Completed

Project Description: Southwest Partnerships has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to assist in renovating the Poppleton Recreation Center, allowing it to reopen as a safe space for recreation in the Poppleton neighborhood. Once the renovation is complete, the Center will offer programming for children and youth and provide space for senior activities in Baltimore City.

CREATING SAFE AND CULTURALLY SIGNIFICANT GREENSPACE FOR SOUTHWEST BALTIMORE

Project Identification Number	56H2D22
Adopted Budget	\$185,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.22-Strong Healthy Communities Neighborhood Features that Promote Health and Safety
Total Obligations	\$185,000
Total Expenditures	\$83,136.67
Completion Status	Completed 50% or more

Project Description: The B&O Railroad Museum has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to construct a green space in the Museum's backyard, creating a valuable space for community members, guests, and Baltimore City school groups. This will enable outdoor gatherings and space for social distancing to support COVID-19 mitigation in Baltimore City.

IMPROVING ACCESS FOR IMMIGRANTS- BNAAC

Project Identification Number	57HBNAAC
Adopted Budget	\$3,511,234.17
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$3,511,234.17
Total Expenditures	\$3,511,234.17
Completion Status	Completed 50% or more

Project Description: The Mayor's Office of Immigrant Affairs (MIMA) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to launch the Baltimore New American Access Coalition (BNAAC), which aims to reduce the economic and social vulnerability of immigrant and refugee families by connecting them to health and human resources, helping them navigate the COVID-19 public health emergency and its negatively economic impacts. Prioritizing funding programs that assist, inform, and support communities that may not be familiar with local agencies and nonprofits due to their immigration status is essential.

IMPROVING ACCESS FOR IMMIGRANTS- LANGUAGE ACCESS

Project Identification Number	57HLANG
Adopted Budget	\$476,843.97
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$476,843.97
Total Expenditures	\$476,843.97
Completion Status	Completed 50% or more

Project Description: The Mayor’s Office of Immigrant Affairs (MIMA) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to assist City agencies with language access, especially as related to programs funded by ARPA. Improving Language Access for Immigrants also aims to centralize procurement and standardize the delivery of language access services across City agencies as the COVID-19 public health emergency continues to negatively impact all communities. Prioritizing funding programs that assist, inform, and support communities that may not be familiar with local agencies and nonprofits due to their immigration status is essential.

RAPID RESOLUTION AND SHELTER DIVERSION FUND

Project Identification Number	58H2D16
Adopted Budget	\$2,345,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.16-Long-Term Housing Security Services for Unhoused persons
Total Obligations	\$2,345,000
Total Expenditures	\$1,800,460.57
Completion Status	Completed 50% or more

Project Description: The Mayor’s Office of Homeless Services (MOHS) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to establish a Rapid Resolution and Shelter Diversion Fund, also known as a Flex Fund, to help individuals and families experiencing homelessness quickly re-enter stable housing and assist low-acuity individuals in exiting the shelter system promptly, thereby preserving system capacity.

SHELTER DEMOBILIZATION - RAPID REHOUSING

Project Identification Number	59H2D16
Adopted Budget	\$3,439,272.24
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.16-Long-Term Housing Security Services for Unhoused persons
Total Obligations	\$3,439,272.24
Total Expenditures	\$3,439,272.24
Completion Status	Completed

Project Description: The Mayor's Office of Homeless Services (MOHS) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to decrease the number of individuals in MOHS shelters and shelter decompression sites by implementing several strategies. This includes assisting residents in obtaining vital documents required for housing and employment to eliminate barriers to permanent housing, identifying wraparound services to support residents as they transition into and sustain housing, offering housing-focused case management services, and identifying permanent housing units while providing rental assistance subsidies. Current shelter residents will be prioritized based on their needs, readiness, availability of housing, and other relevant factors that will prepare them to move from the homeless shelter system to more permanent housing options.

SHELTER DEMOBILIZATION - AFFORDABLE HOUSING

Project Identification Number	59H6D1
Adopted Budget	\$2,166,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,166,000
Total Expenditures	\$1,766,000
Completion Status	Completed 50% or more

Project Description: The Mayor's Office of Homeless Services (MOHS) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support affordable dormitory-style housing for homeless youth, renovate 36 units owned by the Housing Authority of Baltimore City (HABC) into permanent supportive housing, and renovate housing that will prioritize foster youth transitioning out of care.

BUY BACK THE BLOCK

Project Identification Number	60H2D2
Adopted Budget	\$2,033,942.50
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,033,942.50
Total Expenditures	\$2,033,942.50
Completion Status	Completed 50% or more

Project Description: Live Baltimore Home Center has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to assist Baltimore City residents negatively impacted by the COVID-19 public health emergency with down payment support. This program aims to stabilize population retention in Baltimore City, support vulnerable housing markets in City neighborhoods, enhance the affordable housing inventory, increase homeownership rates, reduce the racial wealth gap, and prevent renter displacement.

SOCIAL UNDISTANCING AN EQUITABLE STRATEGY FOR REBUILDING THEATRE AUDIENCES

Project Identification Number	61H2D34
Adopted Budget	\$1,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$1,000,000
Total Expenditures	\$1,000,000
Completion Status	Completed

Project Description: Everyman Theatre has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to restore public performances and educational, arts, and cultural programming negatively impacted by the COVID-19 public health emergency, with a specific focus on the equitable inclusion of groups that have been historically excluded or have had limited engagement with Baltimore City's arts, culture, and entertainment community.

NEIGHBORHOOD DEVELOPMENT AND AFFORDABLE HOUSING INITIATIVE

Project Identification Number	62H2D15
Adopted Budget	\$2,800,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,800,000
Total Expenditures	\$2,800,000
Completion Status	Completed 50% or more

Project Description: Neighborhood Housing Services has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to invest in comprehensive and equitable neighborhood development and affordable homeownership within Greater Rosemont Mondawmin (GRM) communities. This includes removing blight, stabilizing vacant or disinvesting units, and providing home repairs and modifications in Baltimore City.

INCREASING ACCESS TO SAFE, HEALTHY AND AFFORDABLE HOMES

Project Identification Number	63H2D15
Adopted Budget	\$2,500,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,500,000
Total Expenditures	\$1,869,440
Completion Status	Completed 50% or more

Project Description: The Southeast Community Development Corporation (Southeast CDC) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support its Increasing Access to Safe, Healthy, and Affordable Homes program, which includes assistance for property acquisition, rehabilitation, and home repairs. The acquisition and rehabilitation of properties will help increase the supply of affordable homes, while the home repair program will focus on low-income owner-occupants and tenants, prioritizing households based on income loss due to the COVID-19 public health emergency and the type and urgency of needed repairs.

BALTIMORE PUMPHOUSE JOB TRAINING CENTER AND BUSINESS INCUBATOR

Project Identification Number	64H2D23
Adopted Budget	\$2,250,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.23-Strong Healthy Communities Demolition and Rehabilitation of Properties
Total Obligations	\$2,250,000
Total Expenditures	\$2,250,000
Completion Status	Completed

Project Description: American Communities Trust (ACT) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to undertake a multi-phase project to eradicate the blight of five vacant and abandoned buildings, aiming to establish a small business job center in the heart of a community marked by persistent poverty that was once a hub for business and retail. The job center will support the growth of locally and minority-owned small businesses, create local jobs, and increase access to healthy foods.

BALTIMORE’S ENTREPRENEURIAL NONPROFIT RECOVERY PIPELINE

Project Identification Number	65H2D30
Adopted Budget	\$500,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.32-Business Incubators and Start-Up or Expansion Assistance
Total Obligations	\$500,000
Total Expenditures	\$500,000
Completion Status	Completed

Project Description: City Dibs has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to offer fellowships to entrepreneurs and provide business incubation support to existing small businesses, focusing on serving individuals who identify as Black, Indigenous, and People of Color (BIPOC) in Baltimore City.

DRUID HEIGHTS COMMUNITY GREEN INFRASTRUCTURE PROJECT

Project Identification Number	66H2D22
Adopted Budget	\$300,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.22-Strong Healthy Communities Neighborhood Features that Promote Health and Safety
Total Obligations	\$300,000
Total Expenditures	\$300,000
Completion Status	Completed

Project Description: Druid Heights Community Development Corporation (DHCDC) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support its Green Infrastructure project, which will focus on stormwater management activities designed to reduce inland flooding and pollution in vacant lots negatively impacted by repeated dumping from residential and commercial contractors in Baltimore City.

HEARTSMILES

Project Identification Number	67H2D25
Adopted Budget	\$250,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$250,000
Total Expenditures	\$250,000
Completion Status	Completed

Project Description: HeartSmiles has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide mentorship, career advancement opportunities, leadership development, and mental and physical health support for youth in Baltimore City.

KEYS COMMUNITY HEALING VILLAGE

Project Identification Number	68H2D23
Adopted Budget	\$1,000,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.23-Strong Healthy Communities Demolition and Rehabilitation of Properties
Total Obligations	\$1,000,000
Total Expenditures	\$1,000,000
Completion Status	Completed 50% or more

Project Description: KEYS Empowers has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to transform the former Dr. Lillie M. Jackson Elementary School into a facility that will serve residents by providing access to broadband internet and computer labs, nightly dinners in a fully equipped cafeteria, daily fitness programming in a gymnasium, job training in various industries including science, technology, engineering, and mathematics (STEM), and mental health services for Baltimore City.

EASTERWOOD RECREATION CENTER

Project Identification Number	69H2D25
Adopted Budget	\$260,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$260,000
Total Expenditures	\$260,000
Completion Status	Completed

Project Description: Omega Baltimore has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to manage and operate the Easterwood Recreation Center in West Baltimore, which will offer free hot meals and computer access to youth daily after school. The center will also provide Out of School Time (OST) programming in science, technology, engineering, and mathematics (STEM) during the school year, as well as summer camps and youth flag football leagues. Additionally, Omega Baltimore will create job opportunities for Baltimore City youth through YouthWorks.

PROJECT RESTART

Project Identification Number	70H2D36
Adopted Budget	\$1,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$1,000,000
Total Expenditures	\$939,534.79
Completion Status	Completed 50% or more

Project Description: The Pennsylvania Avenue Black Arts and Entertainment District has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide technical support and small business assistance through sponsorships and fellowships for artists and creative professionals in the Black Arts District area of Baltimore City.

CREATION OF PERMANENT SUPPORTIVE AND EMERGENCY HOUSING AT BEACON HOUSE SQUARE

Project Identification Number	71H2D15
Adopted Budget	\$3,500,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$3,500,000
Total Expenditures	\$2,979,771.24
Completion Status	Completed 50% or more

Project Description: Project PLASE has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to cover part of the hard costs associated with building an affordable housing development called Beacon House Square (BHS). This will include both a shelter space and permanent affordable housing to help reduce homelessness in Baltimore City.

AMBASSADOR THEATER REDEVELOPMENT A NEW COMMUNITY ART AND CULTURE CENTER

Project Identification Number	72H2D23
Adopted Budget	\$137,959.20
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.23-Strong Healthy Communities Demolition and Rehabilitation of Properties
Total Obligations	\$137,959.20
Total Expenditures	\$137,959.20
Completion Status	Completed

Project Description: Artspace has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to aid in the redevelopment of the Ambassador Theater to eliminate a blighting influence along the Liberty Heights Corridor, create a new arts and cultural incubator and destination for Black artists and creatives to express themselves, and provide programming designed for Black audiences and Black arts patrons.

DEVELOPING MENTAL HEALTH AND SUPPORT RESOURCES TO HELP AT-RISK YOUTH

Project Identification Number	73H2D25
Adopted Budget	\$469,112.78
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$469,112.78
Total Expenditures	\$469,112.78
Completion Status	Completed

Project Description: Ahavas Chaim has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide rent and housing security deposit assistance to Baltimore City residents the COVID-19 public health emergency has negatively impacted. Ahavas Chaim will also utilize ARPA funding to enhance its current center, allowing for expanded services that provide mental health, career, academic, and socioemotional support for Baltimore City's at-risk teens and young adults.

HEALTHY HOMES

Project Identification Number	75H2D18
Adopted Budget	\$3,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$3,000,000
Total Expenditures	\$2,276,530.14
Completion Status	Completed 50% or more

Project Description: The Baltimore City Department of Housing and Community Development (DHCD) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide staffing support for healthy home interventions in units served by the Weatherization Assistance Program, Lead Hazard Reduction Program, and DHCD Office of Rehabilitation Services. This project will create a healthier living environment for residents and help stabilize the physical condition of homes throughout the City.

PERKINS II INFRASTRUCTURE NORTH CENTRAL PARK

Project Identification Number	75H6D1
Adopted Budget	\$1,064,107
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$1,064,107
Total Expenditures	\$1,064,107
Completion Status	Completed 50% or more

Project Description: The Housing Authority of Baltimore City has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support infrastructure development, including water, sanitary sewer, storm drainage, and stormwater management systems for the Perkins II Infrastructure North Central Park project, ensuring adequate utilities for 156 mixed-housing units.

DPW CAPITAL AND OPERATING IMPROVEMENTS

Project Identification Number	76H6D1
Adopted Budget	\$5,659,780
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$5,659,780
Total Expenditures	\$4,380,758.74
Completion Status	Completed 50% or more

Project Description: The Baltimore City Department of Public Works (DPW) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), for capital and operating improvements. Capital improvements will provide better sanitary conditions for DPW staff. These improvements include facility upgrades at various locations. Operating improvements encompass the purchase of new technology, such as routing software and tablets, as well as larger equipment like mini-load packers and other fleet vehicles.

DIGITAL EQUITY FUND

Project Identification Number	77H6D1
Adopted Budget	\$5,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$5,000,000
Total Expenditures	\$2,381,013
Completion Status	Completed less than 50%

Project Description: The Baltimore City Office of Information and Technology (BCIT), Office of Broadband and Digital Equity, has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to launch the Digital Equity Fund, which will provide a capital grant for community-based broadband infrastructure and two rounds of operating grants for initiatives such as digital literacy education training, advanced digital education and IT fundamentals programming, digital creatives, and virtual makerspaces programming, along with neighborhood-based digital equity planning and implementation.

PERMITTING SYSTEM UPGRADES

Project Identification Number	78H6D1
Adopted Budget	\$2,399,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,399,000
Total Expenditures	\$2,285,807.90
Completion Status	Completed less than 50%

Project Description: The Baltimore City Department of Housing and Community Development (DHCD) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to replace three existing DHCD databases, digitize the Baltimore Municipal Zoning and Appeals Board (BMZA) appeals process, and create a digital archive of DHCD and BMZA records. Permitting System Upgrades will facilitate an efficient transition to online services while protecting employees and residents.

CPTED PILOT PROGRAM

Project Identification Number	79H6D1
Adopted Budget	\$2,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,000,000
Total Expenditures	\$841,586.79
Completion Status	Completed 50% or more

Project Description: The Baltimore City Department of Housing and Community Development (DHCD) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support the Crime Prevention through Environmental Design (CPTED) program. CPTED Pilot Program Penrose funding will be allocated for place-based interventions such as demolition, stabilization, cleaning and boarding, and site assembly of vacant properties and lots, as well as exterior home-repair grants for existing residents aimed at mitigating criminal activities and enhancing the quality of life for Baltimore City residents.

ADVANCING DIGITAL EQUITY - ASSISTANCE TO NON-PROFITS

Project Identification Number	80H1D9
Adopted Budget	\$2,567,833
Project Expenditure Category	1-Public Health
Sub Category	1.9-COVID-19 Assistance to Non-Profits
Total Obligations	\$2,567,833
Total Expenditures	\$1,256,280.24
Completion Status	Completed less than 50%

Project Description: The Enoch Pratt Free Library has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), for two primary purposes. First, the project aims to transform traditional “computer banks” into innovative and creative spaces for the community by establishing public co-working areas, facilitating social distancing, and creating privacy kiosks for telehealth visits or job interviews. Second, this initiative will improve residents’ access to free Wi-Fi by enhancing outdoor spaces at library locations that have been disproportionately impacted by the COVID-19 public health emergency, allowing visitors to work and charge their devices outside of library hours.

ADVANCING DIGITAL EQUITY - PRATT ANYWHERE

Project Identification Number	80H2D25
Adopted Budget	\$737,167
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.25-Addressing Educational Disparities Academic Social and Emotional Services
Total Obligations	\$737,167
Total Expenditures	\$450,543.69
Completion Status	Completed less than 50%

Project Description: The Enoch Pratt Free Library has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to advance digital equity through the Pratt Anywhere project, which includes several main components. First, the Pratt Library will acquire items for its library-of-things, such as video gaming equipment, high-quality crafting tools, and supplies for Science, Technology, Engineering, Arts, and Mathematics (STEAM) education, as well as laptops and tablets to support educational programs at library branches. Additionally, the library will establish satellite locations where City residents can access the traditional library collection and items from the library-of-things and participate in educational programming. Lastly, the Pratt Library will invest in a variety of fiction and nonfiction books, films, graphic novels, and other materials that are traditionally part of a library collection.

ADVANCING DIGITAL EQUITY - ENGAGEMENT AND NAVIGATION

Project Identification Number	80H2D4
Adopted Budget	\$1,095,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.4-Household Assistance Internet Access Programs
Total Obligations	\$1,095,000
Total Expenditures	\$475,401.48
Completion Status	Completed less than 50%

Project Description: The Enoch Pratt Free Library has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to hire and certify digital navigators to provide visitors with one-on-one technical support in response to the growing demand for services.

IT HARDWARE REFRESH, CITIWATCH CAMERAS, AND HYBRID MEETING ROOM UPGRADES

Project Identification Number	81H6D1
Adopted Budget	\$8,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$8,000,000
Total Expenditures	\$6,580,067.38
Completion Status	Completed 50% or more

Project Description: The Baltimore City Office of Information & Technology (BCIT) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to replace laptops and desktops for Baltimore City employees, upgrade public safety cameras known as CitiWatch and their infrastructure throughout the City, enhance conference rooms in government buildings with hybrid-meeting capabilities, and renew critical network infrastructure components.

DIRECT CARE WORKER RELIEF

Project Identification Number	82H6D1
Adopted Budget	\$1,978,500
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$1,978,500
Total Expenditures	\$1,978,500
Completion Status	Completed

Project Description: The 1199SEIU Training and Employment Funds (TEF) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to offer financial relief to Baltimore's direct care workers who provided essential home healthcare, long-term care, and nursing home services during the COVID-19 public health emergency.

PARK HEIGHTS SENIOR HOUSING

Project Identification Number	83H6D1
Adopted Budget	\$13,793,428.60
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$13,793,428.60
Total Expenditures	\$11,780,899.42
Completion Status	Completed 50% or more

Project Description: The Baltimore City Department of Housing and Community Development (DHCD) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide critical improvements to public infrastructure for the Park Heights Senior Housing redevelopment project, including the construction of 100 affordable senior rental units, 53 affordable multifamily rental units, and 17 affordable homeownership units.

HOUSING ACCELERATOR FUND

Project Identification Number	84H6D1
Adopted Budget	\$17,115,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$17,115,000
Total Expenditures	\$1,443,265.21
Completion Status	Completed less than 50%

Project Description: The Mayor's Office of Homeless Services (MOHS) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to create a Housing Accelerator Fund aimed at implementing innovative financing mechanisms that promote the development of an expanded supply of permanent supportive housing units for individuals exiting chronic homelessness.

MIDDLE NEIGHBORHOOD SUPPORT FOR CDCS

Project Identification Number	85H6D1
Adopted Budget	\$1,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$1,000,000
Total Expenditures	\$1,000,000
Completion Status	Completed 50% or more

Project Description: The Baltimore City Department Planning (DOP) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to enhance community capacity for leading revitalization efforts in middle neighborhoods. The objective is to retain current and long-term residents by preserving housing affordability, supporting legacy homeowners with home improvements, and increasing homeownership rates by providing resources to existing renters.

ENSURING SAFE AIR QUALITY AT THE BMA

Project Identification Number	86H6D1
Adopted Budget	\$500,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$500,000
Total Expenditures	\$125,000
Completion Status	Completed less than 50%

Project Description: The Baltimore Museum of Art (BMA) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to enhance its heating, ventilation, and air conditioning (HVAC) system by replacing the outdated air-cooled chiller to improve the health and safety of BMA visitors.

NEW HUMIDIFICATION PROJECT

Project Identification Number	87H6D1
Adopted Budget	\$500,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$500,000
Total Expenditures	\$477,197
Completion Status	Completed 50% or more

Project Description: The Walters Art Museum Foundation has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to enhance Walters Art Museum’s heating, ventilation, and air conditioning (HVAC) system by replacing three outdated humidifiers and updating air filters to improve the health and safety of museum visitors.

LEGAL SUPPORT FOR CREATIVE ENTREPRENEURS REBUILDING AFTER THE PANDEMIC

Project Identification Number	88H2D30
Adopted Budget	\$250,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.30-Technical Assistance Counseling or Business Planning
Total Obligations	\$250,000
Total Expenditures	\$219,004.87
Completion Status	Completed 50% or more

Project Description: The Maryland Volunteer Lawyers for the Arts has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide business-related pro bono legal services to low-income creative entrepreneurs and businesses in Baltimore City that have been negatively impacted by the COVID-19 public health emergency.

DPW FLEET

Project Identification Number	89H6D1
Adopted Budget	\$5,080,220
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$5,080,220
Total Expenditures	\$5,080,220
Completion Status	Completed

Project Description: The Baltimore City Department of General Services (DGS) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to purchase 20 load-packer vehicles for the Department of Public Works to enhance their recycling capacity by replacing outdated units that are no longer supported by vendors or parts suppliers.

CAPITAL IMPROVEMENTS TO CITY BUILDINGS

Project Identification Number	90H6D1
Adopted Budget	\$9,350,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$9,350,000
Total Expenditures	\$1,745,332.85
Completion Status	Completed less than 50%

Project Description: The Baltimore City Department of General Services (DGS) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to make targeted investments in structural and heating, ventilation, and air conditioning (HVAC) system improvements at multiple sites to support City services. These projects include the roof and envelope for the Northwest Community Action Center in Park Heights and Baltimore City Hall.

INSPIRE DEVELOPER INCENTIVES

Project Identification Number	91H6D1
Adopted Budget	\$1,287,904
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$1,287,904
Total Expenditures	\$275,000
Completion Status	Completed less than 50%

Project Description: The Baltimore City Department of Planning (DOP) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support the Inspire Middle Neighborhoods Developer Incentives, which provide grants to developers for rehabilitating or developing vacant properties for homeownership in numerous low-income Black and Latino neighborhoods that have suffered disproportionately from economic losses during the COVID-19 public health emergency. This program aims to enhance the housing stock as well as the health, safety, and stability of housing in targeted middle neighborhoods.

RENTER'S RIGHT TO COUNSEL

Project Identification Number	92H6D1
Adopted Budget	\$1,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$1,000,000
Total Expenditures	\$1,000,000
Completion Status	Completed

Project Description: The Baltimore City Department of Housing and Community Development (DHCD) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide information, education, and counseling on renters' rights before and during their tenancy, as well as legal counsel during eviction proceedings. It will also assist renters in forming tenant associations and offer referrals to additional health, social service, legal, financial, and housing counseling services.

HOUSING UPGRADES TO BENEFIT SENIORS HUBS

Project Identification Number	94H6D1
Adopted Budget	\$7,000,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$7,000,000
Total Expenditures	\$5,434,410.26
Completion Status	Completed 50% or more

Project Description: The Baltimore City Department of Housing and Community Development (DCHD) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support the Older Adult Home Repair and Assistance Program, addressing home-related issues such as repairs, health and safety improvements, and home security.

HILTON HOTEL ADMINISTRATION

Project Identification Number	95H6D1
Adopted Budget	\$989,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$989,000
Total Expenditures	\$989,000
Completion Status	Completed 50% or more

Project Description: The Baltimore Hotel Corporation has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide administrative support for the Hilton Baltimore Hotel in Baltimore City, which was negatively impacted by the COVID-19 public health emergency. The Baltimore Hotel Corporation is an instrumentality of Baltimore City.

COMMUNITY ARTS GRANT

Project Identification Number	96H6D1
Adopted Budget	\$4,500,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$4,500,000
Total Expenditures	\$3,375,000
Completion Status	Completed 50% or more

Project Description: The United Way of Central Maryland (UWCM) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to administer and provide grants to support nonprofit arts organizations that experienced a negative economic impact during the COVID-19 public health emergency, with a focus on minority-led organizations based in Baltimore City.

DPW WASTE REMOVAL SERVICES

Project Identification Number	97H6D1
Adopted Budget	\$3,285,000
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$3,285,000
Total Expenditures	\$3,285,000
Completion Status	Completed

Project Description: The Baltimore City Department of Public Works (DPW) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to contract with an outside vendor for waste removal services. DPW staff are essential workers who were negatively impacted by the COVID-19 public health emergency, leading to a decrease in staffing capacity.

SHELTER OPERATIONS AND ACQUISITION

Project Identification Number	98H6D1
Adopted Budget	\$47,434,727.76
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$47,434,727.76
Total Expenditures	\$38,960,851.33
Completion Status	Completed 50% or more

Project Description: The Mayor's Office of Homeless Services (MOHS) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support several initiatives, including extending leases at two hotel-based non-congregate shelters that have been operating since the early COVID-19 public health emergency, covering Code Blue winter shelter costs at two additional hotel-based non-congregate shelters, and purchasing two hotels to be utilized as emergency shelters. The funding will also support facility management operations and maintenance services at the two purchased hotels to ensure continuity of operations, hire contract staff to provide operational support for ARPA-funded homeless services programs, and engage a full-time consultant to oversee project management for ARPA projects. Additionally, a contractor will be hired to assist in developing responses to a Notice of Funding Availability (NOFA) and providing other support for emergency and winter shelter operations, as outlined in the Scope of Services of the Interagency Agreement.

NATHANIEL J MCFADDEN LEARN AND PLAY PARK

Project Identification Number	99H6D1
Adopted Budget	\$2,475,250
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$2,475,250
Total Expenditures	\$2,475,250
Completion Status	Completed 50% or more

Project Description: The Housing Authority of Baltimore City (HABC) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide critical community improvements in the Perkins Somerset Oldtown Footprint. Nathaniel J McFadden Learn and Play Park funding will create a walkable green space at the center of the newly redeveloped Somerset Homes site, enabling connectivity through multiple neighborhoods.

COVID19 HEALTH RESPONSE - VACCINATIONS

Project Identification Number	O2H1D1
Adopted Budget	\$5,266,784.37
Project Expenditure Category	1-Public Health
Sub Category	1.1-COVID-19 Vaccination
Total Obligations	\$5,266,784.37
Total Expenditures	\$4,357,989.40
Completion Status	Completed 50% or more

Project Description: The Baltimore City Health Department (BCHD) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to create an Immunization Office and a mobile vaccination team aimed at increasing vaccination rates among vulnerable and hesitant communities, as well as populations disproportionately affected by the COVID-19 public health emergency. BCHD will target demographic groups within Baltimore City that have significantly higher rates of COVID-19 infection, hospitalization, and death, along with evidence of high transmission levels and limited access to testing. This includes uninsured, underinsured, and traditionally underserved at-risk populations. The Department's goal is to increase the vaccination rate to 80% of all Baltimore City residents by February 2022. Performance measures will include the number of vaccine doses distributed, the number of individuals vaccinated, and the percentage of the population that has received the vaccine, among other metrics.

COVID19 HEALTH RESPONSE - TESTING

Project Identification Number	O2H1D2
Adopted Budget	\$536,841.38
Project Expenditure Category	1-Public Health
Sub Category	1.2-COVID-19 Testing
Total Obligations	\$536,841.38
Total Expenditures	\$536,841.38
Completion Status	Completed

Project Description: The Baltimore City Health Department (BCHD) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to enhance COVID-19 testing efforts. BCHD plans to provide tens of thousands of at-home, laboratory, and rapid COVID-19 tests and dedicated testing staff. Performance measures will include the total number of tests conducted, the number of mobile clinics, and the clients served, among other metrics.

COVID19 HEALTH RESPONSE - CONTACT TRACING

Project Identification Number	O2H1D3
Adopted Budget	\$1,863,022.89
Project Expenditure Category	1-Public Health
Sub Category	1.3-COVID-19 Contact Tracing
Total Obligations	\$1,863,022.89
Total Expenditures	\$1,863,022.89
Completion Status	Completed

Project Description: The Baltimore City Health Department (BCHD) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support contact tracing services to prevent and control the transmission of COVID-19 among higher-risk and underserved populations, including racial and ethnic minority groups and individuals living in rural areas. Performance measures include the percentage of contacts and cases reached.

COVID19 HEALTH RESPONSE - PERSONAL PROTECTIVE EQUIPMENT

Project Identification Number	O2H1D5
Adopted Budget	\$2,388,204.25
Project Expenditure Category	1-Public Health
Sub Category	1.5-Personal Protective Equipment
Total Obligations	\$2,388,204.25
Total Expenditures	\$1,914,326.22
Completion Status	Completed 50% or more

Project Description: The Baltimore City Health Department (BCHD) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to acquire, manage, and store personal protective equipment. Performance measures include the overall burn rate of the personal protective equipment (PPE) supply and the loss/damage rate of the PPE supply in storage.

COVID19 HEALTH RESPONSE - COMMUNICATION AND OPERATIONAL SUPPORT

Project Identification Number	O2H1D8
Adopted Budget	\$1,046,295.06
Project Expenditure Category	1-Public Health
Sub Category	1.7-Other COVID-19 Public Health Expenses including Communications Enforcement IsolationQuarantine
Total Obligations	\$1,046,295.06
Total Expenditures	\$1,046,295.06
Completion Status	Completed

Project Description: The Baltimore City Health Department (BCHD) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to provide COVID-19 communication efforts and operational support targeted to Baltimore City residents. Performance measures include the total number of visits to coronavirus.baltimorecity.gov, overall engagement by social media platform, and potential reach.

HOUSEHOLD FOOD ASSISTANCE

Project Identification Number	O2H2D1
Adopted Budget	\$12,976,557.91
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.1-Household Assistance Food Programs
Total Obligations	\$12,976,557.91
Total Expenditures	\$12,533,925.11
Completion Status	Completed 50% or more

Project Description: The Baltimore City Health Department (BCHD) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to help combat food insecurity. BCHD provides home delivery boxes and grab-and-go meals, essential for ensuring that Baltimore City seniors, people with disabilities, and vulnerable residents have access to food during the pandemic while minimizing exposure to the virus. BCHD will assess the impact by tracking the number of participants reporting improved food availability and access, including the number of food boxes distributed monthly.

BROADBAND AND DIGITAL EQUITY - PHASE I

Project Identification Number	O5H5D16
Adopted Budget	\$5,761,246.39
Project Expenditure Category	5-Infrastructure
Sub Category	5.19-Broadband Last Mile projects
Total Obligations	\$5,761,246.39
Total Expenditures	\$4,832,816.94
Completion Status	Completed 50% or more

Project Description: The Baltimore City Office of Information and Technology, Office of Broadband and Digital Equity (BCIT-BDE), has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to expand public internet access in disinvested neighborhoods with a focus on the following key areas: Administration, Public Wi-Fi Network, and Fiber Build-Out to Recreation Centers. This portion of the funding for BDE will support a multi-disciplinary team that will plan and execute both broadband infrastructure projects and digital literacy and inclusion programs, along with consulting support and technical assistance. I will also facilitate community engagement, digital literacy programming, and contracts to install wireless access points for the public Wi-Fi network.

BROADBAND DIGITAL EQUITY - NETWORK HARDWARE, INFRASTRUCTURE AND ADMINISTRATION

Project Identification Number	O5H6D1
Adopted Budget	\$14,838,753.61
Project Expenditure Category	6-Revenue Replacement
Sub Category	6.1-Provision of Government Services
Total Obligations	\$14,838,753.61
Total Expenditures	\$9,635,586.63
Completion Status	Completed 50% or more

Project Description: The Baltimore City Office of Information and Technology, Office of Broadband and Digital Equity (BCIT-BDE), has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to expand public internet access in disinvested neighborhoods with a focus on the following key areas: Administration, Public Wi-Fi Network, and Fiber Build-Out to Recreation Centers. The Network Hardware, Infrastructure, and Administration funding for BDE supports the acquisition of network hardware, software, and related equipment; the purchase of copper cabling; consulting support and technical assistance; contracts for the installation and maintenance of fiber-optic cable; personnel costs for both administrative and technical/engineering staff; and public communications and community engagement efforts aimed at closing the digital divide.

REDUCING BALTIMORE VIOLENCE - IMPROVING COMMUNITY VIOLENCE INTERVENTIONS

Project Identification Number	O7H3D16
Adopted Budget	\$34,756,219.14
Project Expenditure Category	1-Public Health
Sub Category	1.11-Community Violence Interventions
Total Obligations	\$34,756,219.14
Total Expenditures	\$25,588,371.88
Completion Status	Completed 50% or more

Project Description: The Mayor's Office of Neighborhood Safety and Engagement (MONSE) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support various initiatives, including community violence intervention, youth justice, and community healing. MONSE will provide programs and services across Baltimore City, although some initiatives will focus on Qualified Census Tracts (QCTs). Performance measures include but are not limited to, the number of homicides (involving all weapons, excluding police-involved or self-inflicted incidents), the number of non-fatal shootings, and the number of participants receiving survivor wraparound services.

FOOD INSECURITY FUNDING

Project Identification Number	XXH2D1
Adopted Budget	\$11,070,000
Project Expenditure Category	2-Negative Economic Impacts
Sub Category	2.1-Household Assistance Food Programs
Total Obligations	\$11,070,000
Total Expenditures	\$7,929,338.60
Completion Status	Completed 50% or more

Project Description: The Baltimore City Department of Planning (DOP) has been allocated funding from the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, established by the American Rescue Plan Act (ARPA), to support various programs for residents aimed at reducing food insecurity, including the continuation of COVID-19 public health emergency produce box distribution, increasing participation in the Online Supplemental Nutrition Assistance Program (SNAP) to address inequitable access to home-delivered groceries, expanding nutrition incentives at farmers' markets, implementing a produce prescription program at MedStar Harbor Hospital, and building the Black, Indigenous, and People of Color (BIPOC) local food production supply chain to shift away from emergency food towards enhancing the local food supply chain.

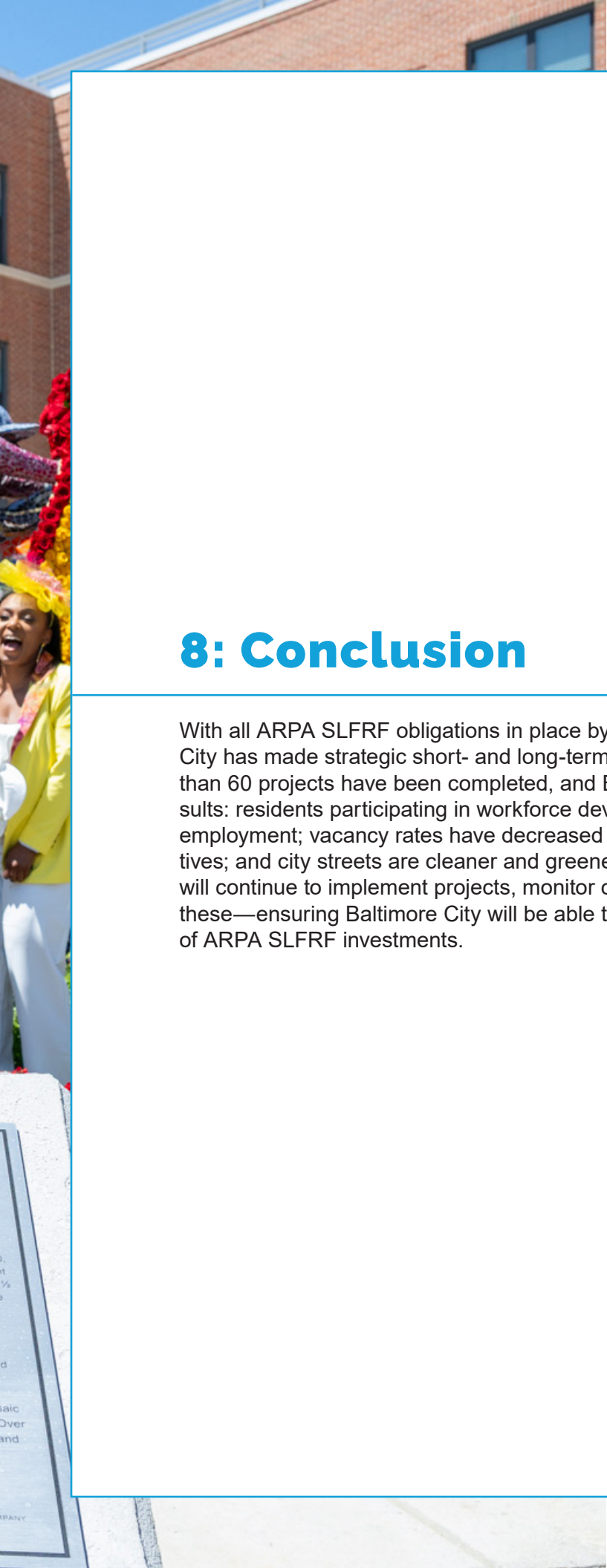


Honoring George "Spider" Anderson

This sculpture, dedicated during the 150th running of the Preakness Stakes at Pimlico Race Course, honors George "Spider" Anderson, the first Black jockey to win the race. Anderson, born in 1869 in Maryland, was a talented horseman and a successful jockey. He won the Preakness Stakes in 1891, a feat that was a significant milestone in the history of the race. The sculpture, which is a large, colorful, abstract piece, is a tribute to Anderson's legacy and the importance of diversity in the sport of horse racing.

The sculpture, which is a large, colorful, abstract piece, is a tribute to Anderson's legacy and the importance of diversity in the sport of horse racing. It is a powerful statement about the role of Black Americans in the history of the United States and the importance of recognizing their contributions to society.

The Preakness Stakes is one of the most prestigious horse races in the world, and it is a privilege to have a sculpture dedicated to a Black American who has won the race. We hope that this sculpture will inspire future generations to pursue their dreams and to work for a more equitable and inclusive society.



8: Conclusion

With all ARPA SLFRF obligations in place by the December 31, 2024 deadline, Baltimore City has made strategic short- and long-term investments that benefit all residents. More than 60 projects have been completed, and Baltimore City is already seeing positive results: residents participating in workforce development programs have secured full-time employment; vacancy rates have decreased in neighborhoods with stabilization initiatives; and city streets are cleaner and greener. In the coming year, the Recovery Office will continue to implement projects, monitor compliance, and evaluate outcomes like these—ensuring Baltimore City will be able to effectively demonstrate the lasting impact of ARPA SLFRF investments.



2025 ANNUAL REPORT

RECOVERY PLAN PERFORMANCE REPORT

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