

City of Chula Vista
Recovery Plan

**State and Local Fiscal Recovery
Funds**
2025 Report

**City of Chula Vista’s
Coronavirus State & Local Fiscal Recovery Funds
2025 Recovery Plan**

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Executive Summary

On May 10, 2021, the U.S. Department of the Treasury launched the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) under the American Rescue Plan Act of 2021 (ARPA). This program allocated \$350 billion in emergency funding to state, local, territorial, and Tribal governments to address the economic and public health impacts of the COVID-19 pandemic. SLFRF funds provide broad flexibility for governments to meet local needs—such as supporting households, small businesses, impacted industries, essential workers, and disproportionately affected communities. They also allow for investments in critical infrastructure, including water, sewer, and broadband.

The City of Chula Vista received \$57.5 million in ARPA funding, with an initial Spending Plan adopted by City Council on August 24, 2021. As needs evolved and federal guidance was updated, the City Council approved amendments to the plan to ensure funds were directed toward the most pressing priorities. The City's spending strategy has focused on economic recovery, small business support, strategic infrastructure, public health, and operational resilience. A key component of the plan is the use of the revenue replacement provision to simplify federal reporting and maximize funding flexibility, with equity as a central guiding principle.

In July 2022, Treasury updated the Final Rule to expand ARPA eligibility to include affordable housing development and preservation. Subsequently, the Consolidated Appropriations Act, 2023, further broadened the program's scope to support natural disaster recovery, critical infrastructure, and community development. These changes were incorporated into Treasury's 2023 interim final rule. In June 2023, Treasury clarified that premium pay for eligible workers would no longer be permitted after April 10, 2023, due to the end of the National Emergency.

Since the July 2024 reporting period, the City's calculated revenue loss exceeded its total ARPA allocation, allowing the full \$57.5 million to be categorized under revenue replacement provision. Based on this determination, on June 25, 2024, the City Council approved a staff recommendation to amend the ARPA Spending Plan. The amendment redirected previously allocated funds—both from other ARPA expenditure categories and subsections within revenue replacement—toward General Governmental Services. This reallocation supported general fund expenditures, including public sector wages, in accordance with federal guidelines. The amendment enhanced fiscal efficiency, aligns with ARPA's flexible framework, streamlines compliance reporting, and ensures timely use of remaining funds.

Use of Funds

The table below outlines the City Council's current allocations of State and Local Fiscal Recovery Funds (SLFRF) for the City of Chula Vista. These investments support the City's overarching goal of fostering a strong and equitable recovery from the COVID-19 pandemic and related economic challenges. Funded projects focus on public health, mitigating ongoing economic impacts, advancing local economic development, improving critical City infrastructure, and utilizing revenue recovery provisions to sustain and enhance essential services for Chula Vista residents.

City of Chula Vista - ARPA Spending Plan				
Category	FY 2022 Final Budget	FY 2023 Final Budget	FY 2024 Revised Budget	Total Cumulative Budget
EC 1 - Public Health	\$ 867,625	\$ 967,625	\$ (851,869)	\$ 983,381
COVID Testing/Vaccinations	667,625	367,625	(851,869)	183,381
SBCS Domestic Violence	200,000	200,000	-	400,000
Casa Nueva Vida DV Shelter	-	400,000	-	400,000
EC 2 - Negative Economic Impacts	\$ 300,000	\$ 300,000	\$ -	\$ 600,000
Jacobs and Cushman San Diego Food Bank	100,000	100,000	-	200,000
Alpha Project - Take Back the Streets	100,000	100,000	100,000	300,000
Homeless Supportive Services	100,000	100,000	(100,000)	100,000
EC 2 - Economic Development	\$ 300,000	\$ -	\$ (115,433)	\$ 184,567
Choose Chula	100,000	-	(63,482)	36,518
Curb/Sidewalk Café Grant	200,000	-	(51,951)	148,049
EC 4 - Premium Pay to Essential Workers	\$ 916,000	\$ 1,541,000	\$ -	\$ 2,457,000
EC 5 - Infrastructure	\$ 900,000	\$ -	\$ (900,000)	\$ -
EC 6 - Revenue Recovery	\$ 21,492,750	\$ 28,257,250	\$ 3,567,303	\$ 53,310,303
Governmental Funds	21,492,750	28,257,250	3,567,303	53,310,303
EC 7 - Administrative Expenses	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 23,876,375	\$ 31,058,875	\$ 24,022,559	\$ 57,535,251

Commented [EP1]: Citywide_ARPA Tracking Sheet (6.30.25) reflects a total of \$53,310,303.

The following section summarizes the City of Chula Vista's projects funded through the State and Local Fiscal Recovery Funds (SLFRF), organized by expenditure category. Each project aligns with the City's overarching objective of ensuring a strong, equitable recovery from the COVID-19 pandemic and related economic challenges.

Public Health

- **COVID-19 Vaccinations:** This project provided widespread access to COVID-19 vaccinations, particularly for underserved and highly impacted communities. The South Bay region, including Chula Vista, recorded some of the highest infection rates in San Diego County. City staff—especially in the Fire and Police Departments—faced elevated exposure risks. Vaccination efforts, including a City-operated mobile unit, were critical in protecting public health. Vaccines were offered at schools, libraries, senior care facilities, and community centers. The program concluded on February 28, 2023, coinciding with the end of the COVID-19 emergency declarations by the State of California and San Diego County.
- **COVID-19 Testing:** To address the disproportionate impact of COVID-19 on South Bay communities, the City established a free, City-run public testing site at City Hall, operated by the Fire Department. This site was accessible to Chula Vista and neighboring communities. The testing program also ended on February 28, 2023, with the expiration of the emergency declarations.

- **South Bay Community Services (SBCS) Domestic Violence:** SLFRF funds supported SBCS in providing essential services to domestic violence survivors. The program includes a 24-hour crisis response hotline, emergency shelter access, case management, counseling (individual, family, and group), safety planning, and therapeutic preschool services (Mi Escuelita) for affected children.
- **Casa Nueva Vida Domestic Violence Shelter:** Funding supported operations at Casa Nueva Vida, the only short-term shelter in the South Bay serving homeless families with children, including those fleeing domestic violence.

Negative Economic Impacts

- **Jacobs & Cushman San Diego Food Bank:** This project funded emergency food assistance for individuals and families affected by the pandemic. Partnering with over 35 local nonprofits, the Food Bank has ensured continued access to food resources for Chula Vista residents in need.
- **Alpha Project – Take Back the Streets:** This initiative provided transitional employment and training to unhoused individuals able to work, while contributing to community cleanliness. Participants helped remove over one million pounds of trash and debris from public areas across Chula Vista.
- **Homeless Supportive Services:** Funds supported the City's Homeless Outreach Team (HOT), working in coordination with the Housing and Homeless Services Department and other City agencies. The program delivers individualized assistance, housing solutions, and supportive services for unhoused and at-risk individuals and families.

Economic Development

- **Choose Chula – Business Marketing & Development:** Designed to help small businesses recover, this app promotes local spending through a rewards-based system. Users earn points for purchases at participating Chula Vista businesses, which can be redeemed like cash. The initiative was informed by a citywide business survey that identified marketing support as a critical need.
- **Curb/Sidewalk Café Grants:** This project funded the creation of attractive, accessible curbside and sidewalk café spaces along the Third Avenue corridor. These improvements supported business continuity, public safety, and consumer confidence during the recovery phase.

Premium Pay to Essential Workers

- **Premium Pay to Essential Workers:** This program provided premium pay to essential workers performing critical duties during the pandemic. Treasury guidance prioritized premium pay for lower-income workers and allowed for retroactive compensation. However, due to the end of the National Emergency, use of SLFRF funds for premium pay ended on April 10, 2023, per Treasury's updated guidance

Revenue Replacement

Revenue replacement is an eligible use of SLFRF funds that allows local governments to offset lost revenue due to the pandemic, thereby maintaining essential services. The City of Chula Vista calculated and submitted its annual revenue loss using audited financial data, resulting in the following amounts:

2020: \$49.9 million

2021: \$27.6 million

2022: \$40.1 million

2023: \$38 million

Cumulative Revenue Reduction: \$155.6 million

As of the July 2024 reporting period, the City's cumulative revenue loss exceeded its full ARPA allocation of \$57.5 million. Therefore, the entire award is eligible for use under the Revenue Replacement category.

This designation provides maximum flexibility, allowing the City to reallocate funds toward essential government services, including infrastructure improvements, operational support, and economic development. Revenue replacement also streamlines federal compliance and reporting, reducing administrative burden and ensuring timely, effective use of ARPA funds in alignment with community needs.

The table below reflects the current allocation of the Revenue Replacement funds:

Governmental Fund Revenue Replacement Recommendation				
Category	FY 2022 Revised Budget	FY 2023 Final Budget	FY 2024 Revised Budget	Total Cumulative Budget
Operational Support	4,042,750	9,267,692	20,784,475	34,094,917
Development Services Fund	-	1,000,000	(843,787)	156,213
COVID Premium pay	692,750	1,661,250	-	2,354,000
Funding new positions	350,000	350,000	(174,459)	525,541
PW Project Mgmt (PWP0001)	1,000,000	500,000	(430,965)	1,069,035
SD Foundation Fees	-	180,000	-	180,000
General Governmental Services	2,000,000	5,576,442	22,233,686	29,810,128
Infrastructure	16,400,000	16,822,558	(18,385,368)	14,837,189
Broadband Design (GGV0263)	900,000	-	(732,653)	167,347
Main Street Fiber (GGV0258)	300,000	-	(283,326)	16,674
Telegraph Canyon Culvert Repair (DRN0208)	3,200,000	2,950,000	(6,150,000)	-
Loma Verde Community Center (GGV0247)	2,000,000	-	5,014,658	7,014,658
Casa Casillas (GGV0262)	1,000,000	1,450,000	(596,861)	1,853,139
HVAC Project (GGV0261)	9,000,000	8,900,000	(17,900,000)	-
Eucalyptus Park Improvement (PRK0340)	-	3,522,558	(2,989,822)	532,736
Palomar Motel (GGV0270)	-	-	5,252,635	5,252,635
Economic Development	1,050,000	2,160,000	1,168,196	4,378,196
Small Business Grants	-	-	2,600,000	2,600,000
Public Art Grants(Library)	400,000	-	-	400,000
Starlight Nights	200,000	-	-	200,000
Equity and Inclusion	100,000	100,000	-	200,000
ADA Transition Plan Update	-	-	850,000	850,000
Public Engagement Platform	-	-	128,196	128,196
University Innovation Center/Recruitment	350,000	2,060,000	(2,410,000)	-
TOTAL	\$ 21,492,750	\$ 28,250,250	\$ 3,567,303	\$ 53,310,303

- **Development Services Fund:** Funds supported permitting services, public access to building code information, and the processing and inspection of various permits. Additionally, the City digitized permit records to improve accessibility and transparency, and invested in automation to enhance efficiency and customer service in the permitting process.
- **COVID Premium Pay:** The City provided stipends to essential workers performing critical duties during the public health emergency. However, in accordance with updated Treasury guidance, ARPA funds could no longer be used for premium pay as of April 10, 2023.
- **Funding New Positions:** Two new roles were created to support SLFRF administration and delivery: a citywide Grant Coordinator and an Information Technology Security Specialist.
- **Public Works Project Management:** A centralized project management team was established within the Public Works Department to oversee the delivery of infrastructure projects funded by SLFRF.

- **Administrative Expenses - San Diego Foundation:** The City contracted with the San Diego Foundation to administer the Small Business Grant Program, allocating \$180,000 for program management. Responsibilities included application processing, eligibility verification, disbursement of funds, and maintaining financial records for grant recipients.
- **General Governmental Services:** SLFRF funds were used to restore and sustain essential City services—such as public safety, parks and recreation, and public works—within the revenue replacement category.
- **Broadband Design:** Funding supported the development of the City’s DEIP. Workshops with community stakeholders helped identify digital equity gaps and informed strategies to improve broadband access and digital inclusion citywide.
- **Main Street Fiber:** This project aims to connect City facilities—including the Otay Recreation Center, Animal Shelter, and Public Works Facility—to existing fiber infrastructure at City Hall. It lays the foundation for future public Wi-Fi and supports the City’s efforts to bridge the digital divide.
- **Telegraph Canyon Culvert Repair:** Originally planned for SLFRF funding, this project has since been redirected. The City has secured other funding to move forward, and previously allocated SLFRF funds have been reallocated to other eligible projects.
- **Loma Verde Community Center:** Funds were allocated to support staff time and supplement the reconstruction of the Loma Verde Community Center, delivering major upgrades to its recreational and aquatic facilities.
- **Casa Casillas:** This project renovated a former YMCA building into a community arts center, providing a space for local artists, cultural programming, and intergenerational collaboration in the Chula Vista arts community.
- **HVAC System Replacement:** Funding originally set aside for HVAC improvements has been reallocated to other SLFRF eligible projects, as the City will no longer proceed with this project using SLFRF funds
- **Eucalyptus Park Renovation:** SLFRF funds will partially fund the renovation of Eucalyptus Park. This project aims to create a more inclusive and accessible public space, addressing the pandemic’s disproportionate effects on marginalized populations, including low-income residents, communities of color, and individuals experiencing homelessness.
- **Palomar Motel:** Funding was allocated for the acquisition and renovation of the Palomar Motel to provide permanent supportive housing. This initiative is a major step in addressing homelessness and supporting long-term transitional efforts in Chula Vista.
- **Small Business Grants:** In partnership with the San Diego Foundation, the City disbursed \$3.6 million in relief grants to small businesses and nonprofits, combining \$2.6 million in SLFRF funds with a \$1 million contribution from the Foundation.
- **Create Chula Vista (CV) Public Arts Grants:** This program provided funding through the Library’s Cultural Arts Division to support local artists and arts organizations, fostering community engagement and cultural development.

- **Starlight Nights:** This capital improvement and arts project supported a festive community event along the Third Avenue business corridor, promoting unity and resilience during the height of the pandemic.
- **Equity and Inclusion – JEDI Action Plan:** To promote a more inclusive and equitable City culture and community, funds were allocated to support the development of the Justice, Equity, Diversity, and Inclusion (JEDI) Action Plan. A third-party consultant is assisting with stakeholder engagement and strategic planning across City departments and the broader community.
- **ADA Transition Plan Update:** The City is conducting a comprehensive self-evaluation and update to its Americans with Disabilities Act (ADA) Transition Plan. This includes identifying accessibility barriers, estimating modification costs, and recommending updates to policies and procedures to ensure compliance with federal and state ADA guidelines.
- **Public Engagement Platform:** The City procured a public engagement software platform to enhance community participation in local projects and initiatives. The platform centralizes public feedback and streamlines communication between the City and residents.
- **University Innovation Center/Recruitment:** Originally planned for SLFRF funding, this project has since been redirected. The City has continued its endeavors for the University Innovation District and will move forward with other funding sources. Previously allocated SLFRF funds have been reallocated to other eligible projects.

Detailed descriptions of SLFRF funded projects are included in the **Project Inventory** section of this document.

Community Engagement

The City of Chula Vista is committed to engaging constituents, community organizations, local businesses, and the broader public to guide the use and prioritization of City funds. City staff have dedicated thousands of hours to community outreach, ensuring that the programming of funds—reflected in official City policy documents—aligns with the community's needs and priorities.

Specific engagement efforts related to SLFRF-supported projects include:

- Digital Equity and Inclusion Plan
- Telecommunications Master Plan
- COVID-19 Economic Recovery Plan
 - Over 900 business owners and 600 community members responded to surveys that informed the City's understanding of pandemic-related challenges and recovery needs.
- Business Surveys on American Rescue Plan Spending

- Surveys were distributed to 7,636 businesses, with more than 300 responses received. Most businesses identified priorities such as replenishing reserves, covering payroll and rent, and managing debt accrued during the pandemic.

In addition to targeted outreach, the City held a public hearing on August 24, 2021, to present the SLFRF funding plan and solicit feedback. Following this hearing, the City Council unanimously adopted a resolution to accept and appropriate SLFRF funds. Upon adoption, the budget appropriations for SLFRF programming were considered executed, and amendments were incorporated into the City's Fiscal Year 2022 and 2023 Adopted Budgets.

Throughout Fiscal Year 2024, the City Manager's Office coordinated several amendments to the SLFRF Spending Plan, all of which were approved by City Council in public hearings. In spring 2024, during development of the Fiscal Year 2025 Adopted Budget, the City once again sought public input through online comment forms, community budget workshops, and public hearings—ensuring continued transparency and community involvement in the use of SLFRF funds.

Promoting Equitable Outcomes

The City of Chula Vista is committed to advancing equity and inclusion across all aspects of its operations. This commitment includes unifying existing projects and programs under a shared vision, while also developing a long-term action plan to embed equitable practices into the City's policies, services, and internal operations. As detailed in the **Project Inventory** section, the City has launched a coordinated effort involving all departments, staff at every level, and community stakeholders to develop a Justice, Equity, Diversity, and Inclusion (JEDI) Action Plan. To support this work, the City has allocated \$200,000 in SLFRF funds to engage third-party experts to help facilitate planning, collaboration, and implementation of this important initiative.

The Equity and Inclusion project is further supported through the City Manager's participation in the Leadership Institute on Race, Equity, and Inclusion, a national program led by the International City/County Management Association (ICMA), the Kettering Foundation, and the National Civic League. Additionally, the City has participated in the Bloomberg Philanthropies City Budgeting for Equity & Recovery initiative, which focuses on integrating equity into capital improvement budgeting processes.

Chula Vista's commitment to inclusive growth also extends to its economic development strategies. Since 2016, the City's Economic Development Department has pursued an inclusive economic development strategy, and it continues to collaborate with the San Diego Regional Economic Development Council on a countywide approach to building a more equitable economy.

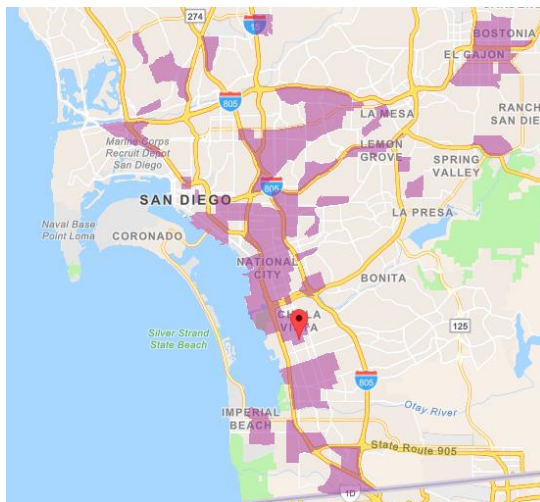
Qualified Census Tracts

A Qualified Census Tract (QCT) is a federally recognized designation identifying areas or "tracts" (statistical subdivisions used in the Census) which meet certain income level criteria. Areas where

50% or more of the households have incomes below 60% of the area median income, or where the poverty rate is 25% or higher, are deemed QCTs. The QCT designation is utilized by various agencies and jurisdictions to focus program efforts on these high-need areas, such as for HUD's Low-Income Housing programs.

During the COVID-19 pandemic and recovery, families and organizations in QCTs were disproportionately negatively impacted. For the City of Chula Vista, the QCT serves as an additional tool to readily identify areas of greatest need for SLFRF funding. Based on the Interim and Final Rules for the SLFRF, the Treasury presumes that certain types of services are eligible uses of funding when provided within a QCT or to families living in a QCT. Further, the US Treasury has encouraged the use of ARPA SLFRF funding to prioritize the needs of these communities in various communications.

The City of Chula Vista includes several QCTs within City bounds based on the 2025 Census and the Housing & Urban Development QCT designations (shown in purple below). Several of the City's projects will be supporting QCTs in Chula Vista. Staff will indicate impacts on QCTs in the **Project Inventory** section in subsequent Recovery Plan reports.



HUD 2025 Qualified Census Tracts https://www.huduser.gov/portal/sadda/sadda_qct.html

Labor Practices

Several projects under the City's ARPA SLFRF spending plan include infrastructure projects and capital expenditures. The City of Chula Vista complies with the SLFRF award terms, provisions of the federal Uniform Guidance (2 CFR Part 200) and U.S. Department of Labor regulations (29 CFR Part 5) and the Davis-Bacon Act requirements.

The table below lists projects which support infrastructure and capital expenditures.

Treasury Expenditure Category	Project	Total Revised Budget
2.29	Curb/Sidewalk Café Grant	148,049
6.1	Starlight Nights	200,000
6.1	Loma Verde	7,014,658
6.1	IT Master Plan Implementation	184,021
6.1	Eucalyptus Park	532,736
6.1	Casa Casillas	1,853,139
6.1	Public Works Project Management	1,069,035
Grand Total		\$11,001,638

The standard language included in City bid documents for federally funded projects is as follows:

This is a Federally Funded Project. In accordance with the provisions of Section 1773 of the Labor Code of the State of California, the City of Chula Vista has ascertained the general prevailing wage scales applicable to the work to be done. The prevailing wage rates scales are those determined by the U.S. Department of Labor and those determined by the Director of Industrial Relations, State of California (DIR). **THE CONTRACTOR IS OBLIGATED TO PAY THE HIGHER OF THE TWO (hourly rate plus fringe benefits) for each applicable craft or classification. The Contractor who is awarded the contract and who intends to use a craft or classification not shown on the general prevailing wage rates determinations may be required to pay the wage rate of that craft or classification most closely related to it as shown in the general wage rates determinations effective at the time of the call for bids.**

The Federal Prevailing Wage Determination (WD) is included in a bid package and is also available directly from <https://sam.gov/>. Scroll down to and click on "Wage Determinations". The State prevailing wage rates determination is available directly from the DIR, Office of Policy, Research and Legislation, State of California home page under www.dir.ca.gov/oprl/.

Use of Evidence

The City's ARPA SLFRF spending plan prioritizes projects utilizing strong evidence-based interventions, primarily in the areas of Public Health (EC 1) and Negative Economic Impacts (EC 2). For example, as cited in the Final Rule, the Curb and Sidewalk Cafes project was largely based on evidence from the Centers for Disease Control and Prevention regarding in-person gatherings during the pandemic that outdoor dining reduced transmission of COVID-19¹. The Casa Nueva Vida Shelter project and the SBCS Domestic Violence project will support an established, local non-profit organization which has provided evidenced-based community violence intervention

¹ Centers for Disease Control and Prevention, Small and Large Gatherings, <https://www.cdc.gov/coronavirus/2019-nCoV/your-health/gatherings.html> (last visited July 27, 2022).

programs for several years. As noted in the Final Rule, evidence suggests the pandemic has damaged the financial health of nonprofits². The Homeless Supportive Services project will support evidence-based practices focused on street outreach and wraparound services, bolstering the City's Housing and Homeless Services Department programs for unsheltered individuals and aligning with the City's Housing and Urban Development Consolidated Plan.

A full-time grants analyst dedicated to grants monitoring and compliance, including SLFRF funding, was hired in June 2022. This role has been assisting with data collection and program evaluation efforts for SLFRF funded projects to ensure that funds are used efficiently, effectively, and the City is following all federal requirements.

Project specific evidenced-based interventions and program evaluations will be described in detail by respective projects in the **Project Inventory** section of this document. As projects progress through the covered period and data is collected, additional information will be provided in subsequent Recover Plan reports.

Ineligible Activities

The City of Chula Vista certifies no SLFRF funds have been allocated nor expended towards ineligible activities.

Compliance & Reporting

The City of Chula Vista's 2025 Recovery Plan Report is posted to the City's website at: <https://www.chulavistaca.gov/departments/american-rescue-plan-act-of-2021>.

Performance Report

As of June 30, 2025, \$56,991,118 in SLFRF project expenditures have been incurred. A brief performance report for each project will be provided in the **Project Inventory** section of this document based on project progress.

The City of Chula Vista's planned and cumulative expenditures (as of June 30, 2025) for the \$57.5 million allocation in SLFRF funds are categorized below by the Treasury Expenditure Categories.

Category		Planned expenditures	Cumulative expenditures
1	Expenditure Category: Public Health	\$983,382	\$983,382
1.1	COVID-19 Vaccination	\$76,509	\$76,509
1.2	COVID-19 Testing	\$106,873	\$106,873
1.1 1	Community Violence Interventions	\$800,000	\$800,000

² Elizabeth T. Boris et al., Nonprofit Trends and Impacts 2021, Urban Institute (October 7, 2021), https://www.urban.org/research/publication/nonprofit-trends-and-impacts-2021/view/full_report.

2	Expenditure Category: Negative Economic Impacts	\$784,567	\$784,567
2.1 0	Assistance to Unemployed or Underemployed Workers (job training, subsidized employment, employment supports/incentives)	\$300,000	\$300,000
2.1 6	Long-Term Housing Security: Services for Unhoused persons	\$100,000	\$100,000
2.2 9	Loans or Grants to Mitigate Financial Hardship	\$148,049	\$148,049
2.3 4	Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)	\$236,518	\$236,518
4	Expenditure Category: Premium Pay	\$2,457,000	\$2,457,000
4.1	Public Sector Employees	\$2,457,000	\$2,457,000
6	Expenditure Category: Revenue Replacement	\$53,310,301	\$52,766,170
6.1	Provision of Government Services	\$53,310,301	\$52,766,170
Total		\$57,535,250	\$56,991,118

Project Inventory

The project name, expenditure category, funding amount and a brief description of each project approved to be funded with SLFRF are provided below. Due to the timing of the receipt of SLFRF funds, final award terms, extensive interdepartmental coordination and project approvals via City Council resolution, additional detailed information on respective project activities, timelines, delivery mechanisms and partners will be provided in increasing detail in subsequent Recovery Plan reports as projects progress.

Public Health (EC 1)

COVID-19 Vaccinations

Project Expenditure Category: 1.1 – COVID-19 Vaccinations

Funding Amount: \$76,509 (Vaccinations Only)

Total Expenditures to Date: \$76,509

Project Status: Completed

On March 13, 2020, the President declared the COVID-19 pandemic of sufficient severity and magnitude to warrant an emergency declaration for all states, tribes, territories, and the District of Columbia pursuant to section 501 (b) of the Robert T. Stafford Disaster Relief and Emergency Assistance Act, 42 U.S.C. 5121-5207 (the "Stafford Act"). Chula Vista was one of the first cities in San Diego County to proclaim a local emergency due to COVID-19. In response to the disproportionate impact of the pandemic on the South Bay region and to better serve and protect the community, the City of Chula Vista established a mobile vaccination unit (Operation Immunity)

to offer free COVID-19 vaccinations to the South Bay communities. Operation Immunity quickly became a highly requested resource at senior residential care facilities and among the essential worker population. Operation Immunity was available five days per week, Monday through Friday, to deliver onsite vaccination clinics. Through the FEMA Public Assistance program, the Chula Vista Fire Department was able to hire hourly EMTs to perform the vaccinations.

Operation Immunity performed vaccination clinics at senior living facilities, grocery stores, restaurants, elementary schools, middle schools, high schools, libraries, and more. Operation Immunity offered a weekly vaccination clinic in addition to homebound vaccinations by request and referral.

The City originally allocated \$0.34 million toward COVID-19 vaccination programs to hire staff, purchase testing materials (including personal protective equipment), and address miscellaneous costs as they arise. Miscellaneous costs included registration system software, paper materials, courier services, etc. After nearly three years, the State of California and the County of San Diego ended the COVID-19 emergency proclamation on February 28, 2023, transferring vaccination services to local public health centers, clinics and primary care providers. The City's testing and vaccinations program came to an end on that same date, leaving \$0.26 million in funds available for reallocation. On July 25, 2023, City Council approved the reallocation of remaining funds of completed projects to the Revenue Replacement expenditure category. This change was reflected on the Project & Expenditure Report submitted to Treasury in October 2023.

Use of Evidence

The goal of the City of Chula Vista COVID-19 vaccination program was to provide adequate access to vaccines for underserved and highly impacted communities. The City of Chula Vista and the surrounding South Bay communities had among the highest COVID-19 infection rates in San Diego County. Additionally, Chula Vista City staff, specifically Fire and Police, were at increased exposure and risk of contracting COVID-19. Vaccines have been proven to be the best defense against severe disease and death. Having these vaccines available was a significant benefit to the Chula Vista community and surrounding South Bay areas. Additionally, due to the City's proximity to the U.S.-Mexico international border, vaccinations were also supported for those who have cross-border ties, and either live and/or work outside of the United States.

Per the SLFRF Compliance and Reporting Guidance, vaccinations are not considered an evidence-based intervention. The testing operation is designed to support and serve disproportionately impacted communities.

All funding allocated towards vaccination operations was identified prior to the final ruling of SLFRF. All funding was identified for personnel, equipment, supplies and materials. There are no additional expenditure categories. Vaccinations were provided free of charge and met the demands of the communities we serve.

Performance Report

The City did not designate key performance measures at the outset of this project. The performance measure for the vaccination operation is the number of vaccines being administered monthly. As monthly vaccinations increased during the National Emergency, the City evaluated the need to expand or contract the vaccination program. Upon ending the local proclamation of

emergency for COVID-19 the City administered more than 25,000 COVID-19 vaccines to the community.

Promoting Equitable Outcomes

Vaccinations provided were free of charge to all and met the demands of the communities we serve. The need for vaccinations expanded as additional booster doses were recommended for certain populations, and the younger populations were cleared to receive the vaccine.

COVID-19 Testing

Project Expenditure Category: 1.2 – COVID-19 Testing

Funding Amount: \$106,873

Total Expenditures to Date: \$106,872

Project Status: Completed

On March 13, 2020, the President declared the COVID-19 pandemic of sufficient severity and magnitude to warrant an emergency declaration for all states, tribes, territories, and the District of Columbia pursuant to section 501 (b) of the Robert T. Stafford Disaster Relief and Emergency Assistance Act, 42 U.S.C. 5121-5207 (the "Stafford Act"). Chula Vista was one of the first cities in San Diego County to proclaim a local emergency due to COVID-19. In response to the disproportionate impact of the pandemic on the South Bay region and to better serve and protect the community, the City of Chula Vista opened a City-run public COVID-19 testing site (October 2020 – May 2021), free to Chula Vista and the surrounding communities. This was the City's first testing site, and it became one of the highest utilized testing sites in San Diego County due to the dates/hours of availability (Sunday-Thursday, 12pm-8pm). The testing site served the community from October 2020 – April 2021, completing more than 55,000 tests. Through the FEMA Public Assistance program, the Chula Vista Fire Department was able to hire hourly EMTs to perform the testing and the City hired temporary administrative staff to help with the clerical duties of the testing process.

As vaccines became available to San Diego County residents, the demand for testing decreased significantly. The City testing site, as well as several other sites around San Diego County were demobilized. Many of the personnel resources were reassigned to focus on vaccine administration.

However, because of vaccine hesitancy, new virus variants, and a portion of the population who are not yet eligible for the vaccine, case rates and testing positivity percentage are on the rise. The City shifted resources to meet the new increased demand for testing and continued to provide vaccinations. The City opened its second City-run public testing site from November 2021 – February 2023, completing more than 65,000 tests, both PCR and rapid antigen tests.

The City allocated \$0.7 million toward the COVID-19 testing program to hire staff, purchase testing materials, including personal protective equipment, and cover any miscellaneous costs that may arise. Miscellaneous costs may include registration system software, paper materials, courier services, etc. After nearly three years, the State of California and the County of San Diego ended the COVID-19 emergency proclamation on February 28, 2023 transferring operations to a third party for the continuation of testing. The City's testing and vaccinations program came to an end on that same date, leaving \$0.59 million in funds available for reallocation. On July 25, 2023,

City Council approved the reallocation of remaining funds of completed projects to the Revenue Replacement expenditure category. This change was reflected on the Project & Expenditure Report submitted to Treasury in October 2023.

Use of Evidence

The goal of the City of Chula Vista COVID-19 testing program was to provide adequate access to testing for underserved and highly impacted communities. The City of Chula Vista and the surrounding South Bay communities were among the highest COVID-19 infection rates in San Diego County. Additionally, Chula Vista City staff, specifically Fire and Police, were at increased exposure and risk of contracting COVID-19, and therefore immediate testing of these groups was necessary.

Based on the testing results, recipients could help reduce the spread of COVID-19 by following all isolation and quarantine guidelines. Furthermore, those individuals who tested positive for COVID-19 could seek pharmaceutical treatment to help lessen the severity of disease and prevent hospitalization and death.

Without testing being available, there was a high likelihood that infection rates and positivity percentages would grow exponentially. Therefore, testing was necessary to help determine what risk remained in San Diego County.

Per the SLFRF Compliance and Reporting Guidance, testing is not considered an evidence-based intervention. The testing operation was designed to support and serve disproportionately impacted communities.

All funding was allocated towards testing operations, which includes personnel, supplies and materials. There are no additional expenditure categories.

Performance Report

To ensure testing was equitable, accessible and convenient, the Chula Vista testing site was placed in a strategic location close to transportation and disadvantaged communities. Testing was free and helped educate the community about their COVID-19 status in order to slow and reduce the spread of COVID-19.

Upon ending the local proclamation of emergency for COVID-19 the City conducted more than 120,000 COVID-19 tests for the community.

Promoting Equitable Outcomes

The Chula Vista testing sites were placed in strategic locations close to transportation and disadvantaged communities. Free COVID-19 testing for all continued to be provided by the City, until the end of the local proclamation of emergency for COVID-19.

SBCS Domestic Violence Services

Project Expenditure Category: 1.11 Community Violence Interventions

Funding Amount: \$400,000

Total Expenditures to Date: \$400,000

Project Status: Completed

Project funds are for an agreement with the South Bay Community Services (SBCS) Domestic Violence Program to continue providing therapeutic counseling and crisis intervention services to adult and children victims of family violence.

The Program provides a Domestic Violence Response Team ("DVRT") for emergency responses via a 24-hour assistance hotline with access to: emergency shelters; strengths-based assessments and safety planning for victims and their children; individual counseling and group/family counseling; unique therapeutic pre-school (Mi Escuelita); and on-going case management and support for victims.

The DVRT serves as the entry point for many victims to get the assistance they need to re-build safe, stable, and healthy lives for themselves and their children. All clients also have access to SBCS' other programs including emergency and transitional housing, financial self-sufficiency services, and/or job development. The ARPA funds will assist SBCS to maintain and respond to a greater volume of calls, which has increased significantly since the start of the pandemic.

Use of Evidence

The goal of the Domestic Violence Services Program is to support up to 400 households with therapeutic counseling and crisis intervention services. SBCS has seen a steady increase in calls for service since the onset of the COVID-19 pandemic. The \$400,000 allocated (100%) has been used to support the goals identified above.

Performance Report

Historically, data has demonstrated that lower-income households are more likely to be victims of domestic violence. Racial and ethnic minorities who are also of lower social/economic status are at an increased risk of victimization. Through a long-standing partnership, SBCS and the Chula Vista Police Department have actively been a trusted source and safe haven for victims of domestic violence.

During the reporting period SBCS continued to partner and collaborated with the Chula Vista Police Department Family Protective Unit and served over 400 households with support and comprehensive services to the families experiencing domestic violence (DV).

Casa Nueva Vida Domestic Violence Shelter Operations

Project Expenditure Category: *1.11 Community Violence Interventions*

Funding Amount: \$400,000

Total Expenditures to Date: \$400,000

Project Status: Completed

Project funds are for an agreement with the South Bay Community Services Casa Nueva Vida offers the only short-term shelter/housing program for homeless families (with children) in the South Bay region, including victims of domestic violence. Staff utilize a comprehensive strengths-

based assessment and an individualized treatment plan, to include any number of services including case management, counseling, employment assistance, childcare, etc. so each client can work to re-establish a self-sufficient lifestyle free from homelessness. Without supportive housing programs like Casa Nueva Vida, more individuals would be forced to be homeless.

Casa Nueva Vida emergency shelter program includes the following services and activities:

- Emergency housing for homeless families;
- Strengths-based assessments and treatment plan development;
- On-going case management and support for homeless families;
- Access to emergency food, clothing, and transportation support;
- Individual and group counseling;
- Substance abuse prevention and intervention services;
- Employment assistance and financial literacy classes and services;
- Connection to advocacy and community resources;
- Childcare while participating in services; and
- Specialized preschool and school readiness services for children 0-5 in SBCS' Mi Escuelita Preschool.

Use of Evidence

SBCS has seen a steady increase in calls for service since the onset of the COVID-19 pandemic. The \$0.4 million allocated (100%) has been used to support the operations of a transitional shelter for victims of domestic violence, including the goals identified above.

Performance Report

During the reporting period, services were provided to 249 low income battered individuals. In total, the goal of serving 400 battered individuals was exceeded by serving a total of 1023 individuals. During the reporting period SBCS continued to partner with the Chula Vista Police Department in order to provide support in offering comprehensive services to the families experiencing domestic violence (DV).

Negative Economic Impacts / Economic Development (EC 2)

“Choose Chula” Mobile Application

Project Expenditure Category: 2.9 – *Small Business Economic Assistance (General)*

Funding Amount: \$36,518

Total Expenditures to Date: \$36,518

Project Status: Completed

Small businesses were disproportionately impacted by the pandemic and providing support to aid in their equitable economic recovery is critical. Staff sought creative ways to bolster a circular economic recovery, increase consumer confidence and provide businesses with marketing support, a key area of help identified in a city-wide business survey. The *Choose Chula* app is a free platform, funded by the City of Chula Vista, designed to reward residents and visitors with

points for shopping at local businesses right here in Chula Vista. Each local reward point equals \$1, which can be easily redeemed at local businesses that choose to participate. This way we keep our local economy robust and the dollars in the community.

The *Choose Chula* small business support mobile application (app) pilot program launched June 15, 2021 with the state-wide reopening. In the first month of the soft launch, over 100 applications were received resulting in 89 businesses being admitted into the app program, and there were over 1,500 app downloads. SLFRF funds were directed towards continued technology optimization, administration and marketing costs for the program as well as funding the rewards budget that rewards app users with digital “Chula Points.”

Use of Evidence

Over 400 eligible businesses were visited in person and invited to participate. Ultimately, 109 businesses from across the City, with the majority located in western Chula Vista and especially on Third Avenue, participated in the program.

The breakdown of participating businesses by type is as follows:

- Restaurants, Bakeries and Cafes: 29%
- Health and Beauty: 27.5%
- Professional Services: 12.8%
- Clothing and Accessories: 7.34%
- Fitness and Sport: 5.5%
- Gifts and Flowers: 5.5%
- Bars and Pubs: 5.5%

Performance Report

As part of its commitment to an inclusive economic recovery, City staff worked to elevate visibility and support for Minority Business Enterprises (MBEs), Women Business Enterprises (WBEs), Veteran Business Enterprises (VBEs), and Disabled Business Enterprises (DBEs) through the Choose Chula rewards app. During Hispanic Heritage Month, staff successfully implemented a targeted promotion that offered users bonus Chula Points for shopping at Hispanic-owned businesses. This incentive helped drive consumer traffic to those businesses and celebrate their contributions to the local economy. Business ownership data used for the promotion was gathered through voluntary self-identification fields in the business application process.

Alpha Project “Take Back the Streets”

Project Expenditure Category: 2.10 - Assistance to Unemployed or Underemployed Workers

Funding Amount: \$300,000

Total Expenditures to Date: \$300,000

Project Status: Completed

Despite recent improvements in the economy and the lifting of California’s pandemic restrictions, many individuals in our community continue to struggle. The City’s Homeless Outreach Team conducted a “point- in-time” count in August 2021 which revealed that the number of homeless has doubled from the last official count in 2019. With this increase, so did the amount of trash and debris. In March 2020, the City received a direct allocation of Coronavirus Aid, Relief, and

Economic Security Act (the "CARES Act") funds through the Community Development Block Grant ("CDBG") program. Along with the allocation, the Department of Housing and Urban Development issued programmatic waivers that eliminated the standard fifteen percent (15%) cap on Public Services CDBG expenditures. The City seized this opportunity to fund a City initiative, Operation Pride.

This multidisciplinary approach spans various City departments and agencies to assist in the City's clean-up efforts. As partners, the City selected McAlister Institute (Work for Hope Program) and Alpha Project (Take Back the Streets) - allocating \$0.14 million of CDBG to support two employment programs that not only provided for job opportunities to formerly homeless individuals but assisted City staff in maintaining clean and safe public spaces, including parks and streets from September 2020 to June 2021.

Since its initial funding, the program demonstrated that it serves as a catalyst for homeless people who are able to work, providing them with immediate transitional employment and training while providing the community with vital cost saving services through the removal of over one million pounds in trash and debris throughout Chula Vista. Unfortunately, the expenditure waivers did not apply to subsequent CDBG funding for Fiscal Year 2022. In Fiscal Year 2022, the City was therefore limited to \$0.08 million to support both programs, including \$0.045 million for Alpha Project's "Take Back The Streets Program" in Fiscal Year 2022. The significant rise in trash resulted in staff's determination that an increase of services from Alpha Project to continue and maintain clean-up efforts would be a substantial benefit to the program and the City. For this reason, an additional \$0.1 million was allocated in May 2024 to ensure the "Take Back the Street Program" continuation.

Use of Evidence

It is a demonstrated fact that there are many barriers to homeless individuals obtaining and retaining employment. Without employment, it is difficult to secure stable housing. This program is investing 100% of the funds in providing job training and placement opportunities to homeless individuals.

Performance Report

The goal of the program to employ a minimum of 20 extremely low-income individuals experiencing homelessness (target population) was met and exceeded during the reporting period. The program works in tandem with the City's Homeless Outreach Team through regular coordinated street outreach and shelter services. On a weekly basis, the program removes trash and debris from public and open spaces ranging from 1,500 to 3,000 pounds of items that present health and safety concerns.



Homeless Supportive Services

Project Expenditure Category: 2.16 - Long-Term Housing Security: Services for Unhoused persons

Funding Amount: \$100,000

Total Expenditures to Date: \$100,000

Project Status: Completed

This project supports the ongoing efforts by the City's Homeless Outreach Team to provide a continuum of services for homeless, at risk and low-income households. The program is designed to work in tandem with the City's housing programs by offering unique and individual assistance to homeless individuals requiring stable housing and self-sufficiency.

Use of Evidence

The Homeless Supportive Services Program combines outreach, assessment and housing placement through emergency shelter, hotel/motel vouchers during inclement weather, transitional housing, and rapid rehousing/tenant-based rental assistance. The City has seen an enormous increase in need for services due to COVID-19, and funding has allowed the City to expend services leading to greater rate of placement, and less time spent on the streets. The Program serves homeless individuals and families in predominately Western Chula Vista, including children, adults and senior citizens, many of whom are domestic violence victims, veterans and abused children living on the streets. In addition to housing screening, assessment and placement, homeless individuals and families receive emergency food and clothing, as well as access to wraparound services including emergency shelter, transitional housing and affordable housing; as well as crisis intervention, employment assistance, children's services and assistance applying for benefits. It provides individuals and families with the education and resources that they need to develop self-sufficient lifestyles, in order to sustain safe and stable housing.

Performance Report

Over 100 homeless individuals have been served through the program. These clients were assisted with diversion assistance, referrals and/or coordinated assessment which provided linkage to appropriate and available housing resources.

Promoting Equitable Outcomes

Homelessness is an issue that affects all races/ethnicities. Hence, the program targets all homeless individuals regardless of race/ethnicity.

Grants for Curb and Sidewalk Cafes

Project Expenditure Category: 2.29 – Loans or Grants to Mitigate Financial Hardship

Funding Amount: \$148,049

Total Expenditures to Date: \$148,049

Project Status: Completed

On July 13, 2021, the City Council approved a process to create attractive and accessible curb cafes and sidewalk cafes along the Third Avenue business corridor, and to offset the cost to permit and construct these facilities. This action also originally appropriated \$0.3 million (subsequently reduced to \$0.2 million) of ARPA SLFRF funds for Fiscal Year 2022 to be dedicated to a reimbursement grant program for these facilities. These business enhancement efforts were guided by the City's pursuit to facilitate a safe re-opening and recovery of Chula Vista's local economy and boost consumer confidence. As businesses quickly responded to public health restrictions at the onset of COVID-19 and negative economic impacts, one outcome was the growth of both permitted and unpermitted outdoor dining spaces or "parklets." Now, as business are no longer operating under public health restrictions, cities are tasked with reviewing, enforcing and updating local business operating standards. CDC guidance for bars and restaurants has highlighted the use of outdoor dining in reducing the risk of COVID-19 exposure compared to indoor dining.

On June 15, 2021, California Governor Gavin Newsom announced a fully reopened California and a lift of pandemic executive orders. While restaurants, bars, and breweries may operate at full indoor capacity, they are still recovering financially from eighteen months of reduced occupancy and revenues. The continued opportunity to operate outdoors with increased occupancy will help these businesses better recover over the next year or so. In addition, during this time the community has enjoyed the opportunity to be outside when enjoying a meal or a beverage. As a result, staff is proposing to terminate the existing encroachments in the right-of-way but replace it with a program that will provide appropriately designed and constructed improvements within the right-of-way that are permitted and ADA accessible. Proposed improvements will not be allowed to encroach or impact surrounding businesses but must only be in front of the existing business. This will ensure and encourage more thoughtful placemaking with a goal of generating increased economic activity along Third Avenue.

As of July 31, 2023, the City has issued permits for eight curb cafés to the following businesses:

- Mariscos Los Cuates – 217 Third Avenue
- Attitude Brewing – 221 Third Avenue
- Tavern at the Vogue 230 Third Avenue
- Groundswell Brewing Company – 258 Third Avenue
- Thr3e Punk Ales – 259 Third Avenue
- The Balboa South – 290 Third Avenue
- Silver Dollar – 341 Third Avenue
- Third Avenue Alehouse – 319 Third Avenue

As of July 31, 2023, the City has issued permits for four sidewalk cafés to the following businesses:

- Thr3e Punk Ales – 259 Third Avenue
- Italianissimo – 323 Third Avenue
- Silver Dollar – 341 Third Avenue
- Mariscos Los Cuates – 217 Third Avenue.

Use of Evidence

The goal of the project was to facilitate outdoor dining in open areas within the right-of-way to stop or slow the spread of COVID-19. The evidence cited is the common knowledge that COVID-

19 is more easily spread in enclosed spaces. All \$0.15 million was spent on the intervention to allow outdoor dining in open areas.

Performance Report

The key performance indicators were the number of curb and sidewalk cafés created through the project. The outcomes met the goals in that eight curb cafés and three sidewalk cafés were constructed through the project.

Jacobs & Cushman Food Bank

Project Expenditure Category: 2.34 – Assistance to Impacted Nonprofit Organizations
(Impacted or Disproportionately Impacted)

Funding Amount: \$200,000

Total Expenditures to Date: \$200,000

Project Status: Completed

Despite recent improvements in the economy and the lifting of California's pandemic restrictions, tens of thousands of families throughout our community continue to struggle with food insecurity. For many families it will take a long time to fully recover from the financial impacts of the pandemic. Through the Coronavirus Aid, Relief, and Economic Security Act (the CARES Act) the City allocated funding to support local food programs. Those funds have since been exhausted. It is imperative that the City continue to support these efforts by allocating available ARPA funds.

The Jacobs & Cushman San Diego Food Bank has been on the front lines of the Coronavirus crisis since the pandemic hit our community in March 2020. Along with volunteers and a network of nonprofit partners, they have been providing emergency food assistance to individuals and families impacted by the pandemic. With a new allocation of funding and working closely with over 35 Chula Vista nonprofit partners, the San Diego Food Bank will ensure that the City of Chula Vista continues to provide assistance to our neighbors in need.

Performance Report & Use of Evidence

The goal of the program was for the Jacobs and Cushman San Diego Food Bank to maximize and leverage existing partnerships with 35 local service providers to assist in the regular distribution of food to food-insecure households in the community. A total of \$0.2 million of funding was utilized in the purchase of food and supplies to support the feeding programs.

Promoting Equitable Outcomes

In an effort to advance strong, equitable growth, including economic and racial equity the City focused the food distribution sites in the western part of the City which contain the highest percentage of minority groups and low/moderate income census tracts – reaching an increased and larger service area. By partnering with well-established social services providers and trusted partners in the community, residents were made aware of increased food services. These combined efforts ensured meeting the objectives of the program by distributing food to 35 local food banks located in various low/moderate income census tracts in the City serving over 1,200 households.

Premium Pay to Essential Workers (EC 4)

Project Expenditure Category: 4.1 – Public Sector Employees

Funding Amount: \$2,457,000

Total Expenditures to Date: \$2,457,000

Project Status: Completed

California Government Code, Title I, Section 3100 declares all government employees “Disaster Service Workers” who can be called upon in any emergency. Since March 2020, City employees were called on to respond to the pandemic in both their normal work duties and a variety of activities that are outside of their normal duties (e.g., food distribution, COVID testing and vaccination scheduling and site management). The City’s Essential Worker Stipend is to recognize workers performing essential duties during this public health emergency.

For this project, stipends were awarded to City staff based on the Memorandum of Understanding between the City of Chula Vista and the Chula Vista Police Officer’s Association (POA). Due to the end of the National Emergency, Treasury has updated its guidance and effective April 10, 2023, ARPA funds may no longer be used for premium pay to eligible workers. This program has therefore been completed and reporting final expenditures of \$2.45 million. This change was reflected on the Project & Expenditure Report submitted to Treasury in October 2023.

Performance Report

Stipend Terms Per Full Time Equivalent Position (FTE):

- \$4,000 in Fiscal Year 2022
- \$2,000 in Fiscal Year 2023

FTEs received stipends during Fiscal Year 2022: 229

FTEs received stipends during Fiscal Year 2023: 394

Total stipend amount awarded in Fiscal Year 2022: \$916,000

Total stipend amount awarded in Fiscal Year 2023: \$1,541,000

Revenue Replacement (EC 6)

The City of Chula Vista received a total of \$57.5 million in ARPA funds, which were appropriated by the City Council with the initial Spending Plan presented on August 24, 2021. Subsequent to the initial 2021 allocation, various Spending Plan amendments have been approved by City Council as critical needs fluctuated throughout the response of the pandemic and various updates to the related guidance were received from the U.S. Department of Treasury (the “Treasury Department”).

An eligible use of ARPA funding is the replacement of revenue loss of local governments due to the COVID-19 public health emergency. This use ensures continuity of vital government services by filling pandemic-caused budget shortfalls. Importantly, once a shortfall in revenue is identified, recipients have broad latitude to use this funding to support government services, up to the amount of revenue lost. As of April 2023, the City's revenue loss eligible for funding exceeds the total ARPA funds awarded to the City. This allows the entirety of the allocated funds to be utilized for revenue recovery purposes. This presents an opportunity to redirect previously allocated funds from other enumerated ARPA expenditure categories as well as other subsections within the City's Revenue Recovery category of the ARPA spending plan, to be directed to the General Governmental Services provision of the Revenue Recovery expenditure category. This allocation will cover a range of expenses typically supported by the General Fund, including public sector wages. Furthermore, such reallocation aligns with the flexibility granted to ARPA fund recipients and streamlines reporting obligations, guarantees resource efficiency, and addresses ARPA spending deadlines.

Despite the broad latitude to use this funding to support government services, the City will continue to adhere by the Treasury Department expenditure restrictions, of allocating and spending ARPA funding on the following:

- Directly or indirectly offset reduction in net tax revenues;
- Contribute to rainy day fund, financial reserves of similar funds;
- Into a pension fund;
- Payment of interest or principal on outstanding debt instruments incurred prior to March 3, 2021.

Projects within the Revenue Replacement expenditure category have been designated under the revenue loss replacement, for use toward expenses traditionally sustained by general fund revenue. This strategy aligns seamlessly with the wide discretion afforded to ARPA fund recipients to bolster government services in response to pandemic-induced revenue declines. Leveraging the Revenue Replacement category promises enhanced flexibility, coupled with simplified reporting protocols, therefore streamlining the reporting process. Below are the various projects allocated under the Revenue Replacement expenditure category.

Small Business Grants Program

Project Expenditure Category: 6.1 – *Provision of Government Services*

Funding Amount: \$2,600,000

Total Expenditures to Date: \$2,600,000

Project Status: Completed

In summer 2020, as part of inclusive economic development research and pandemic recovery efforts, surveys were sent to residents and business owners to better understand the impacts of the pandemic. Over 576 business owner surveys were received, and 794 community surveys were received which detailed the immediate needs of businesses and the community during the pandemic. The make-up of respondents and their expressed needs was used to inform the program framework and requirements for the Chula Vista CARES Small Business Grant Program

which funded 279 small businesses. In summer 2021, a survey was sent to 7,636 businesses with email addresses on file and 300 survey responses were received. Most respondents indicated they would like funds to replenish depleted reserves, cover payroll, rent, equipment, and other debt that has accrued during the pandemic. The survey was also sent to the Downtown Chula Vista Association for distribution.

Performance Report

On July 19, 2022, City Council approved an agreement with The San Diego Foundation to administer the grant program for the City of Chula Vista. The San Diego Foundation has provided over \$1.3 billion in grantmaking to nonprofits throughout San Diego County since 1975. In 2021, the nonprofit agency awarded over \$100 million to support families and nonprofits during the pandemic. As of March 2022, on behalf of the City of San Diego, The San Diego Foundation administered \$11.2 million in grant relief funds to small businesses and nonprofits. The San Diego Foundation, working with the Small Business Development Center ("SBDC"), served as the program administrator of the Grant Program. The San Diego Foundation's responsibilities as program administrator included:

- Administration of the Grant Program to provide direct grants to disadvantaged and at-risk businesses, and nonprofits serving the City of Chula Vista or its residents.
- Ensuring a process to obtain accurate and complete applications for grants, document applicant's compliance with eligibility requirements, and approve applications meeting the eligibility requirements.
- Issuing or directing payments to awardees for approved applications and maintaining records of all payments.

In addition to providing these services, in alignment with their mission of providing funds to nonprofits, The San Diego Foundation added \$1.0 million of their own funds to award to Chula Vista nonprofits, bolstering Chula Vista's economic recovery.

The City executed an agreement with the San Diego Foundation to administer the grant program on the City's behalf. Upon execution of the grant program, the City transferred funds to the San Diego Foundation.

A total of 200 small businesses were funded through the grant program with each receiving a \$10,000, bringing the total funding to small businesses to \$2.0 million. The San Diego Foundation also reports that a total of \$0.6 million was disbursed to a non-profit, the San Diego Regional Policy and Innovation Center. A total of \$2.6 million in American Rescue Plan Act Funds was disbursed to small businesses and a non-profit. In addition, \$1.0 million in non-American Rescue Plan Act funds was disbursed to other non-profits and program partners, funded by the San Diego Foundation.

Administrative Expenses – San Diego Foundation

Project Expenditure Category: *6.1 Provision of Government Services*

Funding Amount: \$180,000

Total Expenditures to Date: \$180,000

Project Status: Completed

The City entered in agreement with the San Diego Foundation to administer the Small Business Grant program on the City's behalf and agreed upon a fee of \$0.18 million for program administration which included: a) administration of the grant program to provide direct grants to economically disadvantaged and at-risk businesses and to nonprofits serving the City of Chula Vista or its residents; b) ensuring a process to obtain accurate and complete applications for grants, document applicant's compliance with eligibility requirements, and approve applications meeting the eligibility requirements; c) issuing or directing payments to awardees for approved applications and maintaining records of all payments.

Performance Report

In July 2023 the City of Chula Vista incurred \$0.18 million in expenses, paid to the San Diego Foundation, for the agreed upon fee to administer the Small Business Grant program. The San Diego Foundation, working with the SBDC, was chosen as the Program Administrator in this Agreement for the administration of grants based on its existing framework, relevant experience, and demonstrated ability to expeditiously provide the City with the proposed services; its demonstrated history of working with at-risk and distressed businesses and nonprofits; and its relationship to and connection with economically disadvantaged communities and organizations in or serving the City of Chula Vista.

Development Services Fund

Project Expenditure Category: 6.1 *Provision of Government Services*

Funding Amount: \$156,213

Total Expenditures to Date: \$156,213

Project Status: Completed

This funding was used to offset personnel and contract costs incurred by the Development Services Fund in providing public services. Such services include providing permitting and code information to the public, updating the City's General Plan Safety Element, processing and issuing various permits, and conducting related inspections.

Funds were also used to digitize all building records with a "Final Status" and planning project files (permits and plans). Digital records increase ease of access to records, support continued automation efforts, and increase permitting efficiency. The records digitization effort included purchasing fifty-three large screen computer monitors for staff. The larger monitors allow for ease of visibility when viewing digital records. Additionally, personnel costs were incurred to hire a contracted Permit Technician to support the digitization functions of gathering and preparing hard copy records.

Additional costs included subscription services for a Microsoft Outlook solution to standardize email communications with customers.

Use of Evidence

The goal of the Digitization project was to procure services to digitize all closed project files and records currently on-site in the Development Services Department. This workload was too large for Development Services staff to complete. Hiring a vendor allowed for these efforts to be focused and completed in a timely fashion. Post project completion, the department will move forward with in-house digitization of closed project files and records.

The goal of updating the General Plan Safety Element was to be compliant with state law.

Performance Report

The following table showcases the number of files digitized by the hired vendor.

Digitization Project	Number of Files Scanned	Number of Bankers Boxes	Number of Large Format Paper Rolls
Building Records	9,381	27	456
Planning Records	1,175	119	0
Total	10,556	146	456

The following table showcases the number of hours worked per month for a contracted Permit Technician to gather and prepare hard copy records for digitization.

Month	January 2024	February 2024	March 2024	April 2024	May 2024	June 2024
Hours Worked	12	48	44.5	54	29.5	24

Email Standardization by the Numbers

Since implementation of a Microsoft Outlook solution to standardize email communications in September 2023, staff has utilized the solution 2,945 times to serve customers. The vendor estimates that 737 work hours have been saved by utilizing standard templates when emailing customers.

Promoting Equitable Outcomes

The goal of these projects is to benefit all residents of Chula Vista. Project File Digitization benefits all residents by allowing records to be more easily accessible to City staff when reporting or corresponding to residents. Digital records reduce the time to search for hard copy records. Additionally, the General Plan Safety Element serves to benefit the entire City overall.

COVID Premium Pay

Project Expenditure Category: 6.1 Provision of Government Services

Funding Amount: \$2,354,000

Total Expenditures to Date: \$2,354,000

Project Status: Completed

California Government Code declares all government employees Disaster Service Workers who can be called upon in any emergency. Since March 2020 City employees were called on to respond to the pandemic in both their normal work duties and a variety of activities that are outside of their normal duties (food distribution, COVID testing and vaccination scheduling and site management). The City's Essential Worker Premium is to recognize workers performing essential duties during this public health emergency. The goal of the City's Vaccination Wellness Incentive is to promote health and safety in the workplace and incentivize staff to obtain the COVID-19 vaccine.

Due to the end of the National Emergency, Treasury has updated its guidance and effective April 10, 2023, ARPA funds may no longer be used for premium pay to eligible workers. This program has therefore been completed and reporting final expenditures of \$2.35 million.

Performance Report

Essential Worker Premium stipend: Amount varies based on the employee bargaining group's respective Memorandum of Understanding with the City of Chula Vista, ranging from \$1,000 to \$3,000.

Vaccination Wellness Incentive stipend: \$3,000 or 40 hours of COVID-19 leave for employees in designated bargaining groups who meet certain criteria.

- FTEs receiving stipends during Fiscal Year 2022: 679
- FTEs receiving stipends during Fiscal Year 2023: 568
- Total stipend amounts: Range from \$1,000 to \$5,000
- Total stipends awarded in Fiscal Year 2022: \$1,661,250
- Total stipends awarded in Fiscal Year 2023: \$692,750

New City Positions

Project Expenditure Category: 6.1 *Provision of Government Services*

Funding Amount: \$525,541

Total Expenditures to Date: \$525,541

Project Status: Completed

Two new positions were added to the City's General Fund staffing to support operations and the delivery of projects.

Information and Technology Department

The position in the Information and Technology Department of 1.0 Cyber Security Analyst was filled in September 2022. This position is critical to manage and protect the citywide network as we begin to implement the Telecommunications Master Plan, to significantly strengthen the City's information security posture and ensure alignment with the National Institute of Standards and Technology (NIST) to help thwart cyber security threats such as Ransom Ware attacks on the

City's critical infrastructure. The annual estimated cost for this position were funded by unrestricted reimbursement from ARPA to the General Fund.

Performance Report

Start date: September 23, 2022
Expenditures to date: \$271,750

Finance Department

The position proposed in the Finance Department is 1.0 Senior Management Analyst was filled in June 2022. The position is coordinating ARPA reporting and compliance requirements on behalf of the City, ensuring APRA spending complies to all applicable program rules, providing technical support to other City departments, coordinating reporting to the Department of Treasury and assisting with related program audits. This role will serve as a central grant coordinator/analyst, a position that did not previously exist. The annual estimated cost for this position has been funded by unrestricted reimbursement from ARPA to the General Fund.

Performance Report

Start date: June 17, 2022
Expenditures to date: \$253,791

Public Works Project Management

Project Expenditure Category: 6.1 Provision of Government Services

Funding Amount: \$1,069,035

Total Expenditures to Date: \$1,069,035

Project Status: Completed

The Public Works Project Management team was established given the time constraints associated with ARPA monies and the need to deliver projects at a faster pace and to address high priority projects. Staff recommended establishing a Project Management team in the Public Works Department in order to centralize project management, thereby creating a more efficient project delivery method. The Project Management team is comprised of 1.0 Building Project Manager, 2.0 Building Project Supervisors, and 1.0 Management Analyst. The estimated annual cost for these positions is \$0.49 million and will be funded by unrestricted reimbursement from ARPA to the General Fund. These positions will be included in the City's long-term financial plan as a general fund cost starting after project delivery but no later than 2026 when current funding sources are set to expire. Staff recommended creating a non-CIP project (PWP0001) in the Capital Improvement Projects fund for a total of \$1.07 million to be used to offset costs for these new positions while they are working on the above-mentioned project; funds will be transferred from this project to the General Fund to offset the PW Project Management expenses on an annual basis.

Performance Report

The Public Works Project Management team has been established and 1.0 Building Project Manager, 2.0 Building Project Supervisors and 1.0 Management Analyst positions have been filled. The team has established a system to track project statuses, construction updates, and budgets. The team completed 10 projects in 2024, including: Park Resilient Surfacing Replacements, Waterproofing and HVAC projects at the Living Coast Discovery Center, Fuel Management Upgrades, repairs to and replacement of lighting fixtures at community parks, installation of security cameras, and repairs at fire stations.



General Governmental Services

Project Expenditure Category: 6.1 *Provision of Government Services*

Funding Amount: \$29,810,128

Total Expenditures to Date: \$29,810,128

Project Status: Completed 50% or more

An eligible use of ARPA funding is the replacement of revenue loss of local governments due to the COVID-19 public health emergency. This use ensures continuity of vital government services by filling pandemic-caused budget shortfalls. Importantly, once a shortfall in revenue is identified, recipients have broad latitude to use this funding to support government services, up to the amount of revenue lost. As of April 2023, the City's revenue loss eligible for funding exceeds the total ARPA funds awarded to the City. Planned expenditures cover a range of expenses typically supported by the General Fund, including public sector wages that support general government services: finance, police, fire, animal care, development services, engineering, public works, parks and recreation and library services.

Performance Report

\$29.8 million were expended through fiscal year 2025 for various City departments which include Police and Fire services, Public Works, Parks and Recreation, Libraries, as well as support services like Finance and Human Resources.

The City of Chula Vista is strategically utilizing ARPA funds to address the critical needs of the City. The City strives to promote equity in all areas of service, ARPA funds have been and will continue to be used to provide general governmental services across all General Fund departments and will therefore support all areas of the City.

Broadband Design

Project Expenditure Category: *6.1 Provision of Government Services*

Funding Amount: \$167,347

Total Expenditures to Date: \$166,529

Project Status: Completed 50% or more

As part of stakeholder engagement for the development of the Digital Equity & Inclusion Plan (DEIP), the City of Chula Vista hosted multiple workshops with key community stakeholders to better understand the local digital divide and to uncover opportunities for collaboration on digital equity projects. The first workshop was conducted in July 2019 and included over 50 attendees throughout the San Diego region, including community-based organizations, academic institutions, regional agencies, private businesses, and City staff. In January 2020, the City conducted the second workshop. At this workshop, the City was able to gain feedback from practitioners that advocate on behalf of the needs of a wide group of the City's population and tailor strategies for the DEIP. The list of workshop attendees included the regional public agencies, academic institutions, non-profits and private sector, including SANDAG, Port of San Diego, San Diego Airport, City of Carlsbad, Chula Vista Elementary School District, T-Mobile, AT&T, Verizon, Cleantech San Diego, Computers 2 Kids, and the San Diego Futures foundation.

This project also financed a comprehensive assessment by a third-party consultant, examining how City IT must adapt over the next five years in response to the evolving technological landscape following the COVID-19 pandemic.

Use of Evidence

The City, in collaboration with a consultant, has developed an IT Master Plan, Roadmap, Budget, and Executive presentation to guide the City's IT strategy over the next five years. The consultants conducted a comprehensive IT skills assessment, a staff survey with 222 respondents, 20 workshops, and 19 management interviews. This thorough evaluation resulted in the identification of 24 areas for improvement. The consultant's expertise, combined with input from City staff, led to the recommendation and budgeting of individual projects to address these areas.

The goals of the IT Master Plan include enhancing IT capabilities, improving service delivery, and promoting efficient use of resources. The plan is based on evidence gathered through the assessments and workshops, ensuring that interventions are data-driven and targeted. As each project moves into the planning and implementation phases, management approval will ensure that they are rigorously evaluated to build a strong evidence base for their effectiveness.

Performance Report

The City of Chula Vista is committed to addressing the digital divide and promoting economic and racial equity through the development of the Digital Equity & Inclusion Plan (DEIP). Our primary goal is to serve historically underserved, marginalized, and adversely affected groups within our jurisdiction. By hosting multiple workshops with key community stakeholders, we aimed to better understand the local digital divide and uncover opportunities for collaboration on digital equity projects. These workshops, attended by over 50 stakeholders from community-based organizations, academic institutions, regional agencies, private businesses, and City staff, provided valuable insights to tailor strategies for the DEIP.

To ensure that residents and businesses are aware of the services funded by the SLFRF, we have engaged in extensive stakeholder outreach. This includes collaboration with regional public agencies, academic institutions, non-profits, and private sector partners such as SANDAG, Port of San Diego, San Diego Airport, City of Carlsbad, Chula Vista Elementary School District, T-Mobile, AT&T, Verizon, Cleantech San Diego, Computers 2 Kids, and the San Diego Futures Foundation. These partnerships enhance our ability to disseminate information widely and equitably.

Our efforts are focused on ensuring equitable access to benefits and services across all groups. Simplifying administrative requirements and providing support to marginalized communities are key strategies to eliminate disparities in accessing services.

The intended outcomes of our initiatives are focused on closing the digital divide and achieving universal levels of service. By enhancing IT capabilities, improving service delivery, and promoting efficient resource use, we aim to create a more inclusive and equitable digital landscape. We are committed to disaggregating outcomes by race, ethnicity, and other equity dimensions to ensure that our efforts are effectively reaching and benefiting the targeted populations. This approach allows us to continuously assess and refine our strategies to promote equity.

Main Street Fiber

Project Expenditure Category: 6.1 *Provision of Government Services*

Funding Amount: \$16,674

Total Expenditures to Date: \$16,674

Project Status: Completed

The Main Street Fiber project has been successfully completed, with all remote sites now reliably connected to City Hall via a new fiber network. City staff are transitioning from the previous provider to this more reliable and dynamic system. This connectivity is helping the City address the digital divide that became apparent during the COVID-19 pandemic.

Performance Report

26 remote sites, including City Hall and the Police Department, have been connected to a reliable fiber network. Six of these sites have successfully transitioned to the new system. This improved infrastructure enhances network reliability, communication, and data transfer capabilities.

Promotion of Equitable Outcomes

In the Chula Vista community, our libraries and recreational centers serve a diverse array of disadvantaged groups, addressing both economic and racial inequities. With the implementation of the new fiber network, we have significantly increased our bandwidth capacity, allowing us to better support events and special circumstances that cater to these underserved populations. This enhanced connectivity also enables us to explore the provision of expanded free public Wi-Fi, further promoting equitable access to digital resources.

Our primary goal is to serve historically underserved, marginalized, and adversely affected groups within our jurisdiction, particularly those who have been disproportionately impacted by the digital divide. By enhancing the technological infrastructure, we aim to provide these communities with improved access to vital resources, thereby fostering economic and racial equity. Specific targets include increasing internet access in public spaces, reducing the digital divide, and ensuring that all residents, regardless of their socioeconomic status, have equal opportunities to benefit from these services.

Telegraph Canyon Channel from Hilltop Park to Third and L Street

Project Expenditure Category: *6.1 Provision of Government Services*

Funding Amount: \$0

Total Expenditures to Date: \$0

Project Status: Cancelled

Previously appropriated ARPA funding for this project will be reallocated to fund other ARPA projects as the City will no longer move forward with this project under ARPA funding. On June 25, 2024, City Council approved staff's recommendation to amend the City's spending plan to close out completed projects and reallocate any remaining funds to the revenue recovery expenditure category. This use ensures continuity of vital government services by filling pandemic-caused budget shortfalls, minimizing administrative burden and streamline reporting requirements. This project will be closed out and the funding will be reallocated within the Revenue Replacement expenditure category.

Loma Verde Community Center

Project Expenditure Category: 6.1 Provision of Government Services

Funding Amount: \$7,014,658

Total Expenditures to Date: \$7,014,658

Project Status: Completed

The project demolished and reconstructed the existing recreation center to provide the following: a new multi-purpose gymnasium, dance rooms, crafts room, fitness room, classroom space, game room, hard courts, restrooms, changing rooms, staff offices, lifeguard staff room, break room, new pool mechanical equipment, wet and dry storage, replacement pool and associated pool deck area. The Measure P Citizens Oversight Committee (COC) identified and recommended funding this project with the Measure P Sales Tax Fund. ARPA funding was allocated as an additional funding source for the project. The project end date is anticipated in Fall 2024.

On July 25, 2024, City Council approved staff's recommendation to amend the City's spending plan to close out completed projects and reallocate any remaining funds reallocated to the revenue recovery expenditure category. This use ensures continuity of vital government services by filling pandemic-caused budget shortfalls, minimizing administrative burden and streamline reporting requirements.

Performance Report

The Loma Verde Community Center, located at 1420 Loma Lane, is within the Loma Verde Park, a 6.28-acre neighborhood park which opened in 1971. The center includes recreation and aquatics facilities and is one of the City's busiest recreation centers. The recreation center consists of a new multi-purpose gymnasium, dance rooms, a crafts room, fitness room, and game room, as well as restrooms, pool shower/changing rooms, and classrooms. The upgrades will enable the City to expand current sports, learning, and recreation activities offered to the community.

Additionally, the former pool has been replaced with a new recreation pool, a separate 50-meter competition pool, a splash pad (water feature), and a classroom/party room. The recreation pool will be ideal for swim lessons and water play, while the competition pool will be fully equipped to host swim and water polo competitions as well as lap swimming. The splash pad is surrounded by a safety fence, adjacent to the pool, and is designed for waterplay. The classroom/party room features large overhead doors facing the pool area for maximum flexibility and indoor/outdoor functionality.

The project is now completed, having focused on punch list and warranty work items this year. Tasks included adding more fencing around the play area, ensuring equipment communicates with the control system/SCADA, and fixing office blinds. As well as installation of door actuators and card readers for automated door opening.



Casa Casillas

Project Expenditure Category: 6.1 *Provision of Government Services*

Funding Amount: \$1,853,139

Total Expenditures to Date: \$1,853,139

Project Status: Completed

The project is to remodel the former YMCA building owned by the City that will create opportunities for the Chula Vista Arts Community to showcase their talent, grow their skills and support gatherings, where the community feels welcome and can experience art and culture. The focus of the building is to create intergenerational collaborative opportunities while also supporting the development of opportunities for artists in residence.

Performance Report

Project updates and construction milestones:

- Project open to bid on PlanetBids on March 24, 2023
- Lowest bidder Fordyce Construction was notified on May 3, 2023
- Contracts expected to be executed by end of July 2023
- Construction expected to start August 2023
- Construction completed in May 2025
- Official Ribbon-cutting is August 2025

Promotion of Equitable Outcomes

There is a growing realization of how important lively and appealing gathering places are to every aspect of our lives. Creating public spaces where all segments of a community can meet, interact, celebrate, and enjoy, can activate areas that otherwise would sit empty or avoided. The revitalization of 50 North Fourth Avenue—formerly the South Bay YMCA was renamed “Casa Casillas”—provides the community a space dedicated to arts, for exhibition, incubation, and development of artistic capabilities.

Exposure to the arts has positive implications for the health and well-being for the Chula Vista community. Supporting programs and activities that provide community members with creative expression and social engagement have proven to be beneficial to both the individual and the community at large. A community that provides for cultural art opportunities for all ages of all abilities provides a better quality of life for everyone. Through Casa Casillas, the Chula Vista Public Library plans on providing arts classes, art exhibitions, and providing opportunities for artists in residence.

Casa Casillas had a soft opening in July as staff curated the opening exhibit, selected, and awarded the artists in residence, and prepared for an August 2025 ribbon cutting and reception. Since opening the Artist in Residency program, the City received 40 applications. Staff have interviewed and will be awarding the residencies to begin in August 2025. Casa Casillas will host two paid artists in residence that will have a six-month residency to provide community workshops while also having invaluable studio access. The addition of Casa Casillas has opened Chula Vista to being the place that nurtures art and artists for future generations.

Heating Ventilation and Air Conditioning

Project Expenditure Category: 6.1 – *Provision of Government Services*

Funding Amount: \$0

Total Expenditures to Date: \$0

Project Status: Cancelled

Previously appropriated ARPA funding for this project will be reallocated to fund other ARPA projects as the City will no longer move forward with this project under ARPA funding. On June 25, 2024, City Council approved staff's recommendation to amend the City's spending plan to close out completed projects and reallocate any remaining funds to the revenue recovery expenditure category. This use ensures continuity of vital government services by filling pandemic-caused budget shortfalls, minimizing administrative burden and streamline reporting requirements. This project will be closed out and the funding will be reallocated within the Revenue Replacement expenditure category.

Eucalyptus Park Renovation

Project Expenditure Category: 6.1 *Provision of Government Services*

Funding Amount: \$532,736

Total Expenditures to Date: \$418,695

Project Status: Completed 50% or more

Eucalyptus Park was the first park built within the City of Chula Vista, opening to the public in 1927. It is a 19.69-acre Community Park which serves the northwestern area of Chula Vista and is heavily utilized by the community. The City conducted a series of public workshops and an online survey to solicit feedback from the community to develop a preliminary Park Master Plan based on the feedback received. In March 2021, the City submitted a grant application for the Statewide Parks Program Round 4, requesting funding for the renovation of Eucalyptus Park. The City was successful in receiving \$7,140,000 in grant funding, and on February 28, 2022, the City entered into Grant Contract SW-37-015. The Park Master Plan incorporating the new amenities required by the grant was approved by City Council in June of 2023 with an estimated total construction cost of \$8.7 million. In December of 2024, the City Council approved an updated Park Master Plan that expanded the scope of the project to include upgrading existing park facilities that were not covered by the grant. The construction documents for the Project were completed in fall of 2024 with an estimated total construction cost of approximately \$19 million. Of the total cost to construct the Eucalyptus Park renovations, \$6.3 million will be funded by the Statewide Park program grant, \$3.5 million will be funded by Measure P Sales Tax measure and \$8.5 million from Capital Improvement Projects (CIP) fund. As Treasury issued further guidance in the Final Rule clarifying that “investments in parks, public plazas, and other public outdoor recreation spaces may be responsive to the needs of disproportionately impacted communities by promoting healthier living environments”, the shortfall of approximately \$532,000 for Eucalyptus Park will be funded by SLFRF funds. These funds present a significant opportunity for our community to meaningfully address the pandemic’s disproportionate toll on people of color, people with disabilities, immigrant communities, low-income households, and other historically marginalized groups, including the homeless population. The combined State Grant, Measure P, CIP and ARPA funding resulted in a new budget of \$19 million to construct the new park amenities.

Use of Evidence

The Eucalyptus Park Renovations project aims to restore the community’s connection to the outdoors by revitalizing a large portion of the park’s facilities and providing new amenities for all ages. The western side of Chula Vista is currently underserved in its park facilities and the project aims to increase the recreational opportunities available to surrounding residents. ARPA funding allocated for the project will go towards design costs.

Labor Practices

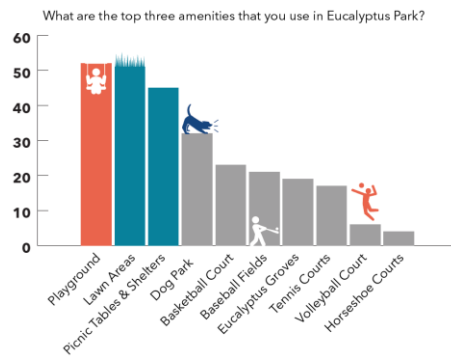
Construction costs for the project are based on prevailing wage labor rates. The project will encourage local subcontractors to submit bids to work on the park. The Urban Corps of San Diego County may also assist the City’s park maintenance staff with brush clearing and painting.

Community Engagement

During the early planning phase of the project, community feedback was elicited through a series of community workshops and an online survey. Through these efforts, it was determined that the top three existing amenities used the most within the park included the playground, lawn areas, picnic tables and shelters. The top three concerns for existing park use included safety and security, litter and vandalism, and insufficient play equipment. The top three new amenities included a walking path and fitness equipment, bike skills course, and playground equipment.

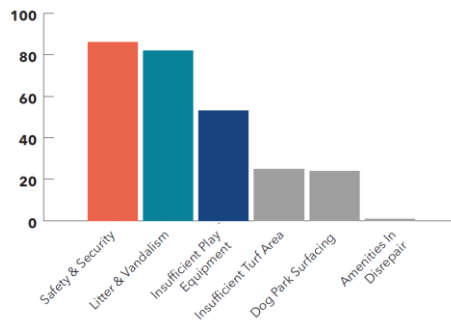
These results affirmed the recreational needs within the community. The Park Master Plan approved by City Council in June 2023 is a direct result of the community engagement during the planning process and the objective to meet the needs of the residents.

Question #6:



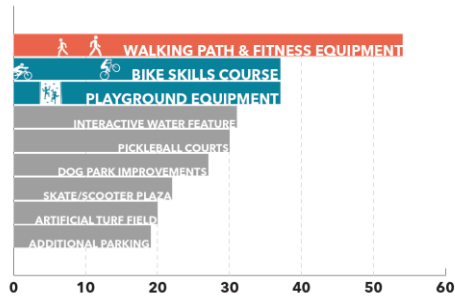
Question #7:

What are your top three concerns with the existing elements and design of Eucalyptus Park?



Question #9:

What are the top three amenities you would like to see in Eucalyptus Park?



LEGEND:

- 1 Bike Park
- 2 Skate Park
- 3 Small Dog Park
- 4 Large Dog Park
- 5 Stormwater Channel & Basins
- 6 Pickleball Courts (4)
- 7 Additional Parking Lot (13 New Spaces)
- 8 ADA Ramp
- 9 Perimeter Trail
- 10 Fitness Equipment
- 11 Showers & Changing Station
- 12 Interactive Water Feature
- 13 Lit Artificial Turf Field (7vs7 165'x105')
- 14 New Playground & Surfacing
- 15 Improved Channel Fencing
- 16 Park Monument Sign



PARK MASTER PLAN



Performance Report

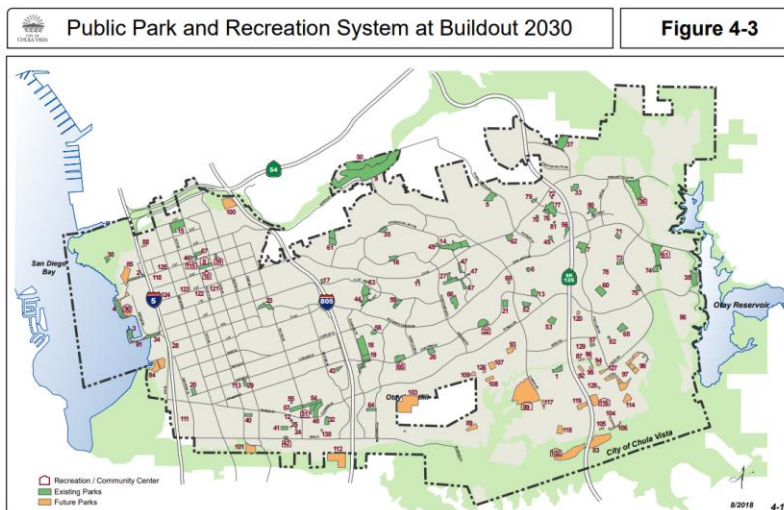
The project is currently in the construction phase and the park renovations are scheduled to be completed by summer of 2026.



Promoting equitable outcomes

As evidenced on the map below, there is a disparity between the amount of parkland available to residents living on the west side of the 805 to those living on the east side. Eucalyptus Park, located in the northwest area of the City, is surrounded by lower income, primarily Hispanic-speaking, multi-generational neighborhoods. Within this area, there are a number of elementary, middle and high schools with a lack of green space to provide recreational opportunities proportionate to the growing population. There is also a need to provide spaces for adults and seniors to recreate outdoors to increase both mental and physical health benefits. The

revitalization of this important Community Park helps to bridge the gap in the disparity of the parkland and recreational space available to communities on the west side of Chula Vista.



Palomar Motel

Project Expenditure Category: 6.1 Provision of Government Services

Funding Amount: \$5,252,635

Total Expenditures to Date: \$5,252,635

Project Status: Completed

In July 2022 Treasury released updated guidance that allows governments to use State and Local Fiscal Recovery Funds (SLFRF) from ARPA under the final rule, for “development, repair, and operational of affordable housing and services or programs to increase long-term housing security”, an enumerated eligible use to respond to impacts of the pandemic on households and communities. In previous guidance, presumptive eligibility for affordable housing projects was limited to The Home Investment Partnership Program (HOME) and The National Housing Trust Fund (HTF). Treasury has updated this list by adding additional programs to increase administrability and clarity in the use of ARPA funds for affordable housing purposes. A total allocation of \$5.25 million for the acquisition and renovation of Palomar Motel (1160 Walnut Avenue, Chula Vista, CA 91911), to create permanent supportive housing as a significant step forward in the City’s effort to address homelessness; and provide another long-term solution to the City’s homelessness transition efforts.

Use of Evidence

In recent years, the City has seen an enormous increase in need for affordable housing and wrap-around services due to COVID-19, and funding has allowed the opportunity to support a vulnerable population by acquiring an underutilized motel and converting it into permanent supportive housing. Affordable housing in conjunction with supportive services addresses the chronic unsheltered population and improves community well-being by offering these tenants with housing at affordable rates; as well as crisis intervention, mental health services, employment assistance, peer support, and assistance applying for benefits. It provides individuals with the education and resources that they need to develop self-sufficient lifestyles. The Project will serve any individuals that will benefit from the affordable housing costs and services, while also placing a priority on assisting those with Chula Vista ties.

Performance Report

The objective for the project is to acquire a suitable motel and convert 28-30 of the units into affordable housing units. The acquisition took place in October 2023, and we are now shifting our focus to the developer and service providers to ensure a feasible and effective conversion into permanent supportive housing units.

Promoting Equitable Outcomes

The current rental markets, along with the increased number of unsheltered individuals requiring supportive assistance has created a steep demand for permanent supportive housing units. Those impacted will be offered services regardless of their background, circumstance, race, and ethnicity aiming to reduce inequalities in effort to promote opportunities for all to integrate into the community.

Public Arts Grants

Project Expenditure Category: 6.1 Provision of Government Services

Funding Amount: \$400,000

Total Expenditures to Date: \$400,000

Project Status: Completed

The Public Arts Grant was proposed for two purposes. The first \$0.3 million was utilized to support the local artists who were directly impacted by the loss of the City of Chula Vista's Performing Visual Arts Grant. This program granted monies directly to artists to perform/create within city limits to support the following:

- Increase public awareness of, and participation in, performing and cultural arts in our community;
- Support individuals/groups/agencies/organizations that can provide the most accessibility to the cultural arts;
- Encourage the growth of local arts resources;
- Support and encourage new organizations and individuals applying for funding;
- Promote cooperation and collaboration among the Chula Vista Public Library and local schools and performing and visual arts individuals/groups/agencies/organizations;
- Develop cultural venues which will attract both residents and tourists;

- Serve the cultural needs of the community;
- Broaden and leverage public and private support for the performing arts;
- Maintain and preserve the City's artistic cultural and historic heritage; and
- Support exemplary community arts education

The goal of this allocation was to continue to promote and stimulate the growth of performing and cultural arts within the City of Chula Vista through a grant application process for local performing and visual arts groups and individuals. The grant supported art projects such as: dance, design arts, media arts, music, photography, theater, traditional/folk arts and visual arts, or interdisciplinary expressions involving more than one of the above fields.

The remaining \$0.1 million was allocated for the Small Business Art Incentive Program. The goal of this allocation is supporting our local businesses and artists by providing an incentive for local businesses to purchase art for their businesses that are created directly from our local artists within Chula Vista to further stimulate the art economy.

Use of Evidence

The Create Chula Vista arts grant was designed to revive and stimulate cultural arts in the community after the unprecedented challenges to the industry as a result of the pandemic. Public funding through grants has long been a keystone in supporting and sustaining arts and artists. In turn, cultural arts are an essential part of the economic recovery and vitality of the City by attracting tourism and spending at local businesses, as demonstrated by the data from the Arts and Economic Prosperity Reports administered by the national nonprofit Americans for the Arts.

In addition to stimulating the local economy, the grant aligns with the other goals stated in the City of Chula Vista's Cultural Arts Master Plan, including creating opportunities for public and private partnerships around art projects and building a strong sense of community.

Performance Report

- Total amount of grants distributed: 43
- Number of nonprofits/community-based organizations served: 18
- Number of schools served: 5
- Number of businesses served: 9
- Number of Participants: 15,000

Promoting Equitable Outcomes

In developing the Create Chula Vista Arts grant program, it was well understood that accessibility to cultural arts to all regardless of socioeconomic status, race, or ethnicity was of great importance. Arts are for everyone and enrich lives especially when those who may be historically marginalized in our communities see themselves and their voices reflected in the arts. Hence the grant guidelines recommend to applicants that grant projects promote cultural equity and inclusion. Additionally, applicants are asked to specify what equity and inclusion efforts will be made in their proposed project, and the grant review committee takes those responses into consideration when selecting recipients.

Starlight Nights (formerly known as Starlight Parade)

Project Expenditure Category: 6.1 Provision of Government Services

Funding Amount: \$200,000

Total Expenditures to Date: \$200,000

Project Status: Completed

The Starlight Parade is a City-sponsored event where the City Council commits funding, staffing and other in-kind support for these annual celebrations. These beloved events were cancelled in 2020 and these funds helped reactivate events for local and regional residents and visitors.

The Starlight Parade has been a cherished community event for more than 50 years and has brought tens of thousands of people to Chula Vista. The 2019 Starlight Parade attracted more than 30,000 people to Third Avenue and supported businesses, restaurants, and pubs while promoting community engagement, generating widespread media coverage and social media attention, and promoting sponsor support. Parade entries included spectacular floats, including schools, bands, dance groups, music performances, veterans and military groups, car clubs, local merchants, and more. The planned return of the Starlight Parade was to celebrate our businesses and community as we emerge from the pandemic and bring the magic and spirit of the holidays to the historic Chula Vista Third Avenue Village business corridor.

Performance Report

Because of the ongoing COVID-19 pandemic, the City was unable to host a parade but instead created “Starlight Nights” in collaboration with the Third Avenue Village Association to install and display holiday lights to create a festive holiday destination for residents and visitors to Third Avenue, a major business corridor in the City of Chula Vista. The installation required modification to infrastructure (capital expenditures) on Third Avenue, including:

- Modifying the decorative streetlights between E Street and H Street, inserting a 120V receptacle into each one to allow for decorations to be temporarily installed along the avenue.
- Modifying the medians between E Street and Park Way to install tree rings and up-lights in the palm trees.

Promotion of Equitable Outcomes

The contract for this work was awarded to Pro Cal Lighting, a local San Diego County business and Certified Minority Owned Business, Disadvantaged Business Enterprise and Small Business.

Equity and Inclusion

Project Expenditure Category: 6.1 Provision of Government Services

Funding Amount: \$200,000

Total Expenditures to Date: \$200,000

Project Status: Completed

The City of Chula Vista has launched a strategic effort to embed justice, equity, diversity, and inclusion (JEDI) across all facets of City operations. Building on existing projects and community values, this initiative aims to unify efforts into a citywide Equity and Inclusion Action Plan. With support from a third-party consultant and in conjunction with the City Manager's participation in the national Leadership Institute on Race, Equity, and Inclusion, the City is fostering a culture of belonging, fairness, and accountability both internally and externally.

This JEDI journey is grounded in two core commitments. Internally, the City seeks to create an environment where employees are empowered to be their authentic selves, do their best work, and meaningfully contribute to public service. Externally, the City is committed to removing barriers, ensuring equitable access to programs and services, and fostering inclusive community engagement for all residents, businesses, and visitors.

The City's framework defines diversity as the richness of backgrounds and identities, equity as addressing systemic gaps and accommodating difference, justice as restoring communities affected by oppression, and inclusion as cultivating genuine belonging. These values are not abstract ideals but active principles intended to guide decisions, policies, and interactions throughout the organization.

Through this ongoing work, the City envisions cultural and structural transformation where JEDI practices are embedded into the fabric of daily operations. The ultimate goal is to build trust, attract and retain a diverse workforce, serve as a model for other municipalities, and ensure that every Chula Vista resident and employee feels valued, represented, and supported.

Promotion of Equitable Outcomes

To further advance the City's efforts in creating a more inclusive and equitable community, culture and workplace, the City of Chula Vista has embarked on a deliberate process that coordinates and collaborates with all City departments, all levels of City staff and the community in the development of strategies and recommendations to create a Justice, Equity, Diversity and Inclusion (JEDI) Action Plan. This funding has been allocated toward third party assistance in facilitating discussions and collaborating with internal and external stakeholders in the creation of the Action Plan. The Equity and inclusion effort are being pursued in conjunction with the City Manager's acceptance into the Leadership Institute on Race, Equity and Inclusion led by the ICMA, Kettering Foundation and National Civic League.

Performance Report

Since July 2022, the City of Chula Vista has partnered with Tribes Consulting to develop a Justice, Equity, Diversity, and Inclusion (JEDI) Strategic Action Plan. The initiative began with staff and community outreach, including citywide announcements, presentations to leadership, and a series of internal and external focus groups to gather feedback. Throughout late 2022 and early 2023, the consultant team engaged deeply with departments, conducted site visits, and developed a cultural assessment report. Community engagement continued with four well-attended roundtable events in April 2023, providing valuable dialogue around resident experiences and equity perspectives. That same month, the City launched its internal JEDI Guidance Council—comprised of 15 cross-departmental staff—to serve as organizational change agents. Since then, the Council has developed foundational materials including draft definitions, vision and purpose statements, and a video to support internal outreach. From February to July 2024, the Council conducted over 25 workshops with 11 departments to present the draft

materials and collect feedback, with plans to complete the remaining departments and engage with the broader community before finalizing the materials for Council approval. Over the course of its work, the JEDI Council has also developed a JEDI lens and litmus test to help evaluate City policies, programs, and decisions through an equity-centered framework. This ongoing effort marks the beginning of a long-term cultural shift in how Chula Vista embeds equity and inclusion into its governance and operations.



ADA Self-Evaluation and Transition Plan Update

Project Expenditure Category: 6.1 Provision of Government Services

Funding Amount: \$850,000

Total Expenditures to Date: \$464,679

Project Status: Completed 50% or more

The City is moving forward with a comprehensive Americans with Disabilities Act (ADA) self-evaluation and update to the City's existing Transition Plan. Through this effort, the City will undergo a self-assessment of current compliance status in all City facilities and identify items that are non-compliant with Federal and State ADA Accessibility Guidelines and take the necessary steps to update the Transition Plan including the following: a) identification of barriers and prioritization of solutions; b) establish a list of City services, including a map of the path of travel to each service along the barriers to be removed in order to achieve compliance; c) cost estimates for modifications needed in order to achieve compliance with guidelines; and d) recommendations to update existing policies and to create new policies in order to achieve compliance with the Guidance. City Council approved the allocation of \$0.85 million for the creation of this new project.

Performance Report

As of June 30, 2025, the City has incurred expenditures of \$0.5 million to pay the City's consultant Disability Access Consultants, LLC for completing various tasks for the ADA Self-Evaluation and Transition Plan Update Services. As of the current reporting period, significant progress has been made across several key project tasks. The Pedestrian Plan Review has been fully completed. Work on facilities and parks assessments is approximately 70% complete, with 68 out of 97 locations either started or finished. For the public rights-of-way (PROW) component, the full scope was initially unclear due to the absence of a baseline estimate for total sidewalk coverage at the time the contract was initiated. Despite this, field teams have completed inspections of approximately 425 miles of sidewalk and 179 out of 321 signalized intersections.

The policy and procedure review is currently in progress, as is the website review. In terms of community engagement, the project has received 29 online public input responses, 48 responses from staff, and no organizational responses to date.

Looking ahead, the next steps include continued surveys of facilities, parks, and PROW infrastructure, as well as ongoing review of City policies and procedures. Work has also begun on the Executive Summary and Self-Evaluation Report, which will consolidate findings to date. Additionally, training and a presentation for the DACTrak software are scheduled to occur following the completion of all onsite data collection. Upcoming quarterly meetings are scheduled for July 22, 2025, and October 21, 2025, to review progress and align on next-phase deliverables.

Public Engagement Platform

Project Expenditure Category: *6.1 Provision of Government Services*

Funding Amount: \$128,196

Total Expenditures to Date: \$84,243

Project Status: Completed more than 50%

On July 25, 2023, City Council approved the creation of the Public Engagement project and allocated \$0.13 million for the implementation of a public engagement platform to centralize and encourage public participation in City projects, programs and initiatives. The Chula Vista City Council approved a service agreement with Cityzen Solutions, Inc., operating as PublicInput in July 2023. This agreement supports the expansion and enhancement of public participation through the implementation of an online engagement platform.

Performance Report

In July 2023, the Chula Vista City Council approved a service agreement with Cityzen Solutions Inc., operating as PublicInput. This agreement supports the expansion and enhancement of public participation through the implementation of an online engagement platform. The platform will centralize and encourage community involvement in City projects, programs, and initiatives. As of June 30, 2024, the City has incurred expenses of \$0.04 million, this expense includes payment for an annual public agency license to PublicInput software. Information on Use of Evidence and Promotion of Equitable Outcomes will be provided in subsequent Recovery Plan reports.

Survey Projects Summary

Project Name: Strategic Plan Community Outreach and Survey
Time: November 29, 2024 – January 3, 2025
Participants: 1,286
Reponses: 27,909
Comments: 3,235
Dynamic Report: <https://PublicInput.com/Report/s5uliffkwuj>

Project Name: Consolidated Plan Public Outreach- Help Set Community Priorities
Time: January 6, 2025 – February 28, 2025
Participants: 169
Reponses: 6,848
Comments: 10
Dynamic Report: <https://PublicInput.com/Report/mupwpe0g0mn>

Project Name: Small Business Outreach and Survey
Time: January 31, 2025 – February 28, 2025
Participants: 300
Reponses: 5,994
Comments: 1,289
Dynamic Report: <https://PublicInput.com/Report/4fbngmntzd0>

Project Name: Rohr Park Master Plan Visioning Survey
Time: May 16, 2025 – July 20, 2025
Participants: 1,093
Reponses: 21,583
Comments: 1,160
Dynamic Report: <https://PublicInput.com/Report/a0acvpuf5zl>

Project Name: Chula Vista Outdoor Dining Survey
Time: June 17, 2025 – June 29, 2025
Participants: 190
Reponses: 2,881
Comments: 142
Dynamic Report: <https://PublicInput.com/Report/fnfaoyfilmo>

Project Name: Oxford and Fourth Park Master Plan Outreach
Time: Thursday, July 17, 2025 – ongoing until November 2025
Participants: 27
Reponses: 459
Comments: 46
Dynamic Report: <https://PublicInput.com/Report/k2t3wvysjrb>

University Innovation Center and Recruitment

Project Expenditure Category: 6.1 Provision of Government Services

Funding Amount: \$0

Total Expenditures to Date: \$0

Project Status: Cancelled

Previously appropriated SLFRF funding for this project has been reallocated to fund other ARPA projects as the City will no longer move forward with this project using ARPA funding. On July 25, 2023, City Council approved staff's recommendation to amend the City's spending plan to close out completed projects and reallocate any remaining funds to the revenue recovery expenditure category. This use ensured continuity of vital government services by filling pandemic-caused budget shortfalls, minimize administrative burden and streamline reporting requirements. Funding for this project was reallocated within the Revenue Replacement expenditure category and reported as cancelled, reflected in the Project & Expenditure Report submitted to Treasury in October 2023.