



Kansas City, MO

American Rescue Plan Act Recovery Plan Year 5

Submitted to:

Department of Treasury
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Submitted By:

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Kansas City, MO

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General Overview

Executive Summary

As part of the American Rescue Plan Act (ARPA) from the U.S. Treasury the City of Kansas City, Missouri (KCMO & the City) received a tranche in May 2021, and an additional tranche in June 2022 each in the amount of \$97,388,188.00. These funds are intended to combat the negative effects of the COVID-19 pandemic and revitalize the City. This report provides updates on projects for the period covering July 1, 2024, through June 30, 2025. KCMO is currently planning on expending all remaining obligated funds by September 30, 2025.

A community led analysis on the impacts of the pandemic was conducted by experts and community leaders to identify the key areas of need. With these results, ARPA funds were allocated across departments, non-profits, beneficiaries, and local businesses to pave the way for a successful recovery, and so the work has begun.

The City has been working on implementing programs utilizing combinations of ARPA and general funds to finance the construction and rehabilitation of neighbourhoods and affordable housing units. The Housing Trust Fund was created to support housing stability programming citywide, and the City's [Rebuild KC](#) initiative will provide grants to finance a variety of applicant-requested neighbourhood improvements. Additional details on projects supported by these programs will be provided in future reports as grants are awarded.

The primary goal of KCMO leadership is to utilize the ARPA funds so that KCMO is in a stronger economic position than it was pre-pandemic. Initial stages include providing all residents access to public health services to keep themselves and their families safe. All the funded projects are outlined and described in the *Project Inventory* section of this report. KCMO has strategies, structures, and procedures in place to accurately track and monitor the impacts of each of these projects. In this and future quarterly reports, the impact will be displayed, in addition to the information required by the Treasury.

The ARPA Program is providing unprecedented opportunities for leadership to help make KCMO a more inclusive, successful, metropolitan area by aiding local businesses, increasing employment opportunities, and providing new opportunities for homeless residents. The funding will keep the people of the City safe far beyond this public health crisis. Those who will be given shelter can re-start their lives and find employment in the local KCMO job market. By investing or leveraging this funding, KCMO can remain a resilient metropolitan area.

Table of Allocations and Obligations by Expenditure Category

Category		Allocations	Cumulative Obligations to date
1	Public Health	\$21,653,373.95	\$21,653,373.95
1.1	COVID-19 Vaccination	\$810,519.70	\$810,519.70
1.2	COVID-19 Testing	\$516,342.96	\$516,342.96
1.3	COVID-19 Contact Tracing	\$655,948.49	\$655,948.49
1.5	Personal Protective Equipment	\$330,223.34	\$330,223.34
1.7	Other COVID-19 Public Health Expenses	\$859,141.58	\$859,141.58
1.11	Community Violence Interventions	\$1,501,742.32	\$1,501,742.32
1.14	Other Public Health Services	\$16,979,455.56	\$16,979,455.56
2	Negative Economic Impacts	\$49,154,022.62	\$49,154,022.62
2.10	Assistance to Unemployed or Underemployed Workers	\$1,463,990.00	\$1,463,990.00
2.11	Healthy Childhood Environments: Child Care	\$329,999.00	\$329,999.00
2.14	Healthy Childhood Environments: Early Learning	\$78,000.00	\$78,000.00
2.15	Long-term Housing Security: Affordable Housing	\$3,743,899.00	\$3,743,899.00
2.16	Housing Support: Services for Unhoused Persons	\$2,399,999.99	\$2,399,999.99
2.18	Housing Support: Other Housing Assistance	\$2,593,033.97	\$2,593,033.97
2.21	Medical Facilities for Disproportionately Impacted Communities	\$90,000.00	\$90,000.00
2.22	Strong Healthy Communities: Neighborhood Features that Promote Health and Safety	\$29,591,953.60	\$29,591,953.60
2.23	Strong Healthy Communities: Demolition and Rehabilitation of Properties	\$5,020,324.29	\$5,020,324.29
2.25	Addressing Educational Disparities: Academic, Social, and Emotional Services	\$214,997.00	\$214,997.00
2.26	Addressing Educational Disparities: Mental Health Services	\$10,000.00	\$10,000.00
2.27	Addressing Impacts of Lost Instructional Time	\$8,000.00	\$8,000.00
2.30	Technical Assistance, Counseling, or Business Planning	\$500,000.00	\$500,000.00
2.32	Business Incubators and Start-Up or Expansion Assistance	\$250,000.00	\$250,000.00
2.34	Assistance to Impacted Nonprofit Organizations	\$2,859,825.77	\$2,859,825.77
3	Services to Disproportionately Impacted Communities	\$24,108,293.30	\$24,108,293.30
3.1	Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers	\$10,155,409.76	\$10,155,409.76

Category		Allocations	Cumulative Obligations to date
3.3	Public Sector Workforce: Other	\$8,000,000.00	\$8,000,000.00
3.5	Public Sector Capacity: Administrative Needs	\$5,952,883.54	\$5,952,883.54
4	Premium Pay	\$1,000,000.00	\$1,000,000.00
4.1	Public Sector Employees	\$1,000,000.00	\$1,000,000.00
5	Infrastructure	\$500,000.00	\$500,000.00
5.19	Broadband: "Last Mile" projects	\$500,000.00	\$500,000.00
6	Revenue Replacement	\$96,960,738.00	\$96,960,738.00
6.1	Provision of Government Services	\$96,960,738.00	\$96,960,738.00
7	Administrative	\$1,399,948.13	\$1,399,948.13
7.1	Administrative Expenses	\$1,399,948.13	\$1,399,948.13
	TOTAL ALLOCATIONS	\$194,776,376.00	
	TOTAL OBLIGATIONS		\$194,776,376.00

Table of Expenses by Expenditure Category

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
1	Public Health	\$21,368,360.11	\$8,923,161.16
1.1	COVID-19 Vaccination	\$726,756.68	\$205,634.88
1.2	COVID-19 Testing	\$516,342.96	\$14,400.00
1.3	COVID-19 Contact Tracing	\$553,473.96	\$0.00
1.5	Personal Protective Equipment	\$330,223.34	\$203,202.35
1.7	Other COVID-19 Public Health Expenses	\$859,141.58	\$162,305.06
1.11	Community Violence Interventions	\$1,470,742.31	\$773,658.31
1.14	Other Public Health Services	\$16,911,679.28	\$7,563,960.56
2	Negative Economic Impacts	\$48,844,825.05	\$12,242,236.10
2.10	Assistance to Unemployed to Underemployed Workers	\$1,463,990.00	\$963,472.08
2.11	Healthy Childhood Environments: Child Care	\$329,999.00	\$329,999.00
2.14	Healthy Childhood Environments: Early Learning	\$78,000.00	\$78,000.00
2.15	Long-term Housing Security: Affordable Housing	\$3,743,899.00	\$2,749,617.64
2.16	Housing Support: Services for Unhoused Persons	\$2,399,999.99	\$0.00
2.18	Housing Support: Other Housing Assistance	\$2,593,033.97	\$814,813.74
2.21	Medical Facilities for Disproportionately Impacted Communities	\$60,226.00	\$60,226.00

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
2.22	Strong Healthy Communities: Neighborhood Features that Promote Health and Safety	\$29,326,610.53	\$2,027,066.64
2.23	Strong Healthy Communities: Demolition and Rehabilitation of Properties	\$5,006,243.79	\$1,586,447.35
2.25	Addressing Educational Disparities: Academic, Social, and Emotional Services	\$214,997.00	\$164,936.45
2.26	Addressing Educational Disparities: Mental Health Services	\$10,000.00	\$9,875.00
2.27	Addressing Impacts of Lost Instructional Time	\$8,000.00	\$8,000.00
2.30	Technical Assistance, Counseling, or Business Planning	\$500,000.00	\$0.00
2.32	Business Incubators and Start-Up or Expansion Assistance	\$250,000.00	\$0.00
2.34	Assistance to Impacted Nonprofit Organizations	\$2,859,825.77	\$944,802.71
3	Expenditure Category: Services to Disproportionately Impacted Communities	\$24,010,253.78	\$730,647.98
3.1	Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety or Human Service Worker	\$10,155,409.76	\$0.00
3.3	Public Sector Workforce: Other	\$8,000,000.00	\$0.00
3.5	Public Sector Workforce: Admin	\$5,854,844.02	\$730,647.98
4	Premium Pay	\$1,000,000.00	\$0.00
4.1	Public Sector Employees	\$1,000,000.00	\$0.00
5	Infrastructure	\$500,000.00	\$0.00
5.19	Broadband: "Last Mile" projects	\$500,000.00	\$0.00
6	Revenue Replacement	\$96,960,738.00	\$0.00
6.1	Provision of Government Services	\$96,960,738.00	\$0.00
7	Administrative	\$1,334,395.85	\$150,546.86
7.1	Administrative Expenses	\$1,334,395.85	\$150,546.86
Total Expenses		\$194,018,572.79	\$19,541,612.61

Performance Report

KCMO has made substantial progress in deploying its ARPA funds, transforming federal relief dollars into real, measurable outcomes across the city. Through intentional and focused investment, the city has addressed urgent needs in housing stability, youth employment, food access, public health, decreasing the digital divide, and neighborhood revitalization. The following narrative weaves together six flagship programs to illustrate how Kansas City has turned recovery funding into lasting community impact.

One of the most visible successes is the Hire KC Youth Workforce Program, which opened doors to economic opportunities for 305 young people between the ages of 16 and 24. Funded with \$700,000 in SLFRF dollars and led by the Office of Economic Development, the initiative placed participants in paid internships across public, private, and nonprofit sectors. These experiences offered job readiness training, mentorship, and exposure to career pathways, with a focus on reaching youth from historically underrepresented neighborhoods. The program directly advanced the city's commitment to equitable economic mobility and helped lay a foundation for long-term workforce development.

Housing insecurity, exacerbated by the pandemic, was met head-on through Kansas City's Emergency Housing Assistance and Eviction Prevention Program. Administered by the Housing and Community Development Department and supported by \$4.2 million in SLFRF funds, the initiative provided emergency rent, mortgage, and utility assistance to more than 2,100 households by the end of 2024. Payments were made directly to vendors, helping residents avoid eviction, foreclosure, or shutoffs. The program was particularly impactful for single-parent households, seniors, and individuals facing temporary job or income loss.

Community revitalization was another key focus. Through the ReBuild KC Neighborhood Grants Program, the city awarded \$3.1 million to 37 neighborhood groups for grassroots-led improvement projects. These ranged from park upgrades and facility repairs to safety enhancements and blight removal. By empowering residents to lead these efforts, the program strengthened neighborhood cohesion and improved quality of life from the ground up. Performance monitoring and accountability ensured these investments delivered visible, lasting results.

Public health was addressed through the Community Health Navigator Program, which invested over \$1 million to place trained navigators in high-disparity ZIP codes. These navigators served as trusted liaisons between the city and residents, helping more than 7,000 individuals access vaccines, health screenings, mental health resources, food assistance, and housing services. Beyond improving health outcomes, the program-built trust in neighborhoods where public systems have historically fallen short, contributing to a more inclusive and responsive health infrastructure.

In response to rising food insecurity, KCMO launched the KC Food Justice Collaborative, a grassroots initiative funded with \$275,000 in SLFRF funds. The program supported urban growers, expanded cold storage infrastructure, and distributed thousands of pounds of fresh produce to families living in food deserts. By focusing on food sovereignty and local sustainability, this effort did more than provide immediate relief, it invested in long-term resilience within Kansas City's food system.

Finally, recognizing that access to the internet and devices is now a basic need, the city invested more than \$400,000 to bridge the digital divide. In partnership with KC Digital Drive and public library systems, the Digital Equity and Access Initiative distributed laptops, mobile hotspots, and provided digital literacy training to over 1,200 residents by early 2025. These efforts were focused on seniors, low-income households, and residents in public housing who lacked reliable connectivity, ensuring that education, telehealth, and job opportunities were not out of reach.

Together, these programs tell a powerful story of recovery rooted in community-led innovation, and collaboration. KCMO not only addressed urgent community needs, but did so with transparency, data-driven planning, and a commitment to elevating resident voice and leadership.

Project Inventory

KCMO has used SLFRF funds for multiple projects that implement evidence-based interventions. Listed below are short descriptions of each applicable project, along with breakdowns of the amount of funds that have been dedicated to evidence-based interventions.

KCMO is also collecting performance metrics for each of these projects to provide a base of strong causal evidence. Such metrics are included for situational awareness. Per updated guidance from the Treasury, KCMO will include data on program income where applicable. For on-going projects (as of June 30, 2025), there was no program income to be reported.

Prior to the obligation deadline (December 31, 2024), funds were de-obligated from certain projects that no longer needed them and obligated either to on-going public health services (such as the wide-scale recycling program) or other community-led initiatives. As the obligation deadline has passed, there will be no change in the obligation amounts of on-going projects going forward.

COVID-19 Vaccination

Award Description

These are the costs of vaccinations and vaccination events including the salaries and contracts of event workers as well the costs included in the set-up/wrap-up of the event, supplies, vaccines, syringes, alcohol wipes, and other supplies/equipment.

Use of Evidence

All the funds in this project are being allocated towards evidence-based interventions.

General Information	
Expenditure Category	EC 1.1
Project Status	Completed more than 50%
UEI	JY2DYJXPQW56
Location	2400 Troost Ave, Kansas City, MO 64108
Award #	N/A
Award Date	05/01/2021
Award Amount	\$810,519.70
Award Payment Method	Direct Payment

Expiration Date (if loan)	N/A
Primary Place of Performance	2400 Troost Ave, Kansas City, MO 64108
Related Projects (and IDs)	Health1
PoP Start	05/01/2021
PoP End	12/31/2026
Annual Obligation Amount	\$0.00
Annual Expenditure Amount	\$205,634.88

COVID-19 Testing

Award Description

Costs in this section are associated with community and employee testing, including the salaries and all contracts of personnel associated with these efforts as well as the cost of the tests and all medical supplies related to testing. Large outreach testing at community centers, schools and other large venues may also include expenses for transport of equipment if more than one event is occurring on the same day.

Use of Evidence

All the funds in this project are being allocated towards evidence-based interventions.

General Information	
Expenditure Category	EC 1.2
Project Status	Completed 100%
UEI	JY2DYJXPQW56
Location	2400 Troost Ave, Kansas City, MO 64108
Award #	N/A
Award Date	05/01/2021
Award Amount	\$516,342.96
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	2400 Troost Ave, Kansas City, MO 64108
Related Projects (and IDs)	Health2
PoP Start	05/01/2021
PoP End	12/31/2026
Annual Obligation Amount	\$14,400.00
Annual Expenditure Amount	\$14,400.00

Personal Protective Equipment

Award Description

Included in this project is the cost of masks and gloves, as well as other personal protective equipment (PPE), for various community entities such as public testing locations, non-profit organizations, and City personnel.

Use of Evidence

All the funds in this project are being allocated towards evidence-based interventions.

General Information	
Expenditure Category	EC 1.5
Project Status	Completed 100%
UEI	JY2DYJXPQW56
Location	2400 Troost Ave, Kansas City, MO 64108
Award #	N/A
Award Date	05/01/2021
Award Amount	\$330,223.34
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	2400 Troost Ave, Kansas City, MO 64108
Related Projects (and IDs)	Health4
PoP Start	05/01/2021
PoP End	12/31/2026
Annual Obligation Amount	\$162,305.06
Annual Expenditure Amount	\$203,202.35

Other COVID-19 Public Health Expenses

Award Description

This category includes administrative and enforcement expenses and obligates funds for a public engagement campaign designed to raise community awareness of COVID-19 preventive measures and increase public trust in City-led vaccination efforts. These costs include the salaries and contracts of investigative/enforcement personnel. Personnel receive and investigate complaints, provide material on COVID-19 from CDC as well as local and State Health Department guidance and regulation. Information on testing and vaccination clinics is also made available. When necessary, forced closure of some locations for failure to comply with safety requirements has been enforced with the priority always being the overall health and safety of the Kansas City residents and visitors.

Use of Evidence

All the funds in this project are being allocated towards evidence-based interventions.

General Information	
Expenditure Category	EC 1.7
Project Status	Completed 100%
UEI	JY2DYJXPQW56
Location	2400 Troost Ave, Kansas City, MO 64108
Award #	N/A
Award Date	05/01/2021
Award Amount	\$859,141.58
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	2400 Troost Ave, Kansas City, MO 64108
Related Projects (and IDs)	Health5
PoP Start	05/01/2021
PoP End	12/31/2026
Annual Obligation Amount	\$50,848.40
Annual Expenditure Amount	\$162,305.06

Community Violence Interventions

Award Description

The funds allocated to this category will be used to support evidence-based approaches and strategies to reduce violence through tailored community-centered initiatives. These programs and initiatives are organized and led by staff trained in violence interruption, communication, and approaches tailored to the environment. The programs include multidisciplinary strategies to engage individuals and groups to prevent and disrupt the cycles of violence and retaliation, address trauma, and share resources with individuals and families throughout the community. Prevention, education and providing alternative opportunities for recreation and positive interactions are also part of the curriculum.

General Information	
Expenditure Category	EC 1.11
Project Status	Completed more than 50%
UEI	JY2DYJXPQW56
Location	2400 Troost Ave, Kansas City, MO 64108
Award #	N/A
Award Date	05/01/2021
Award Amount	\$343,243.32
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	2400 Troost Ave, Kansas City, MO 64108
Related Projects (and IDs)	Health7

PoP Start	07/01/2022
PoP End	12/31/2026
Annual Obligation Amount	\$50,848.40
Annual Expenditure Amount	\$50,848.40

Performance Metrics

- The number of Aim4Peace street mediations resolved during the reporting period: 8
- The number of participants who received case management services through the Aim4Peace Program during the reporting period: 44
- The number of shootings in Aim4Peace beats to which Aim4Peace staff responded through street or hospital response: 12

Other Public Health Services

Award Description

These funds are obligated for a public engagement campaign designed to raise community awareness of COVID-19 preventive measures and increase public trust in the City-led vaccination efforts. Focus is placed on language and reading and comprehension levels to ensure that important information is understandable and relatable to as many citizens as possible.

Use of Evidence

All the funds in this project are being allocated towards evidence-based interventions.

General Information	
Expenditure Category	EC 1.14
Project Status	Completed more than 50%
UEI	JY2DYJXPQW56
Location	2400 Troost Ave, Kansas City, MO 64108
Award #	N/A
Award Date	05/01/2021
Award Amount	\$3,805,164.52
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	2400 Troost Ave, Kansas City, MO 64108
Related Projects (and IDs)	Health6
PoP Start	05/01/2021
PoP End	12/31/2026
Annual Obligation Amount	(\$968,390.68)*
Annual Expenditure Amount	\$1,124,001.12

*Funds reallocated within the same Expense Category to a different project to better align with the intent of the projects.

Performance Metrics

- Number of Kansas City residents seen for Primary Care during reporting period: 189
- Number of Kansas City residents seen for Behavioral Health Care during reporting period: 19

Four Street Sweepers (Water Dept)

Award Description

The pandemic brought increases in waste, trash and debris including increased dumping and street waste from trash left outside. The dumping and street waste, if left alone, can bring animals, collect storm water (which brings insects and disease), and block the flow of storm and water run-off in streets. In some cases, this can clog the sewers and even cause damage to the stormwater/sewer infrastructure. Clean, safe water and open spaces in neighborhoods are essential pieces in the puzzle of creating a healthy, productive life and assisting in keeping our overall eco-system cleaner. The Water Department is responsible for the street cleaning in the City of Kansas City, Missouri. By purchasing four (4) street sweepers, the waste in the streets that risk the storm drains and sewers will be reduced, and the risk of damage can be reduced significantly. The sweepers will be assigned to the lower-income areas of the city where litter and dumping is of higher importance, and they will be equipped with GoFleet/Geotab GPS so management will have the opportunity to monitor daily outcomes and utilization.

General Information	
Expenditure Category	EC 1.14
Project Status	Completed 100%
UEI	JY2DYJXPQW56
Location	4800 East 63 rd Street, Kansas City, MO 64130
Award #	PO 80-00023666 PO 80-00024611 PO 80-00024613 PO 80-00024612 PO 80-00024610 PO 80-00024511
Award Date	05/01/2022
Award Amount	\$2,193,435.00
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	Urban Core
Related Projects (and IDs)	PWARPA4
PoP Start	5/1/2022
PoP End	12/31/2026
Annual Obligation Amount	\$0.00
Annual Expenditure Amount	\$275,975.00

Recycling Program

Award Description

The stay-at-home orders, isolation and quarantines were part and parcel of the pandemic. Many

companies increased positions that worked from home, schools switched to remote learning and many of us began spending more and more time at home. This led to an increase in goods being delivered, consuming more ready-made meals, food deliveries, cleaning out of spaces, home remodeling, etc. These all created a significant increase in trash, bulky items for pick-up, recycling, dumping issues, yard refuse and other waste issues. When trash, recycling and other waste is not handled properly there are issues with animals, insects, standing water, blight, issues with drainage to sewers and safety for our citizens. Programs like a rolling bin recycling program, increasing bulky item pick-up, providing 400 neighborhood dumpsters, creating neighborhood composting pilot programs, and recycling education campaigns will go a long way to improving the health and safety of our neighborhoods while providing healthier environments for our citizens to live and work.

General Information	
Expenditure Category	EC 1.14
Project Status	Completed 100%
UEI	JY2DYJXPQW56
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	PO 89-00010966, PO 89-00011108
Award Date	05/01/2022
Award Amount	\$707,368.21
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	Various
Related Projects (and IDs)	PWRECARP1
PoP Start	01/01/2023
PoP End	12/31/2026
Annual Obligation Amount	\$338,987.69
Annual Expenditure Amount	\$437,387.69

Public Sector Workforce: Admin

Award Description

These funds are awarded to provide for the administrative needs of the public sector workforce. The public sector being the part of the economy controlled by the government. The City of Kansas City, Missouri utilizes training opportunities, equipment, education and any form of technology as opportunities are available to increase staff abilities, knowledge in appropriate areas based on assignment, growth in their chosen fields, self-improvement and the ability to assist the community.

General Information	
Expenditure Category	EC 3.5

Project Status	Completed more than 50%
UEI	THE5NHKAEJJ1
Location	2400 Troost Ave, Kansas City, MO 64108
Award #	N/A
Award Date	05/01/2021
Award Amount	\$159,900.00
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	2400 Troost Ave, Kansas City, MO 64108
Related Projects (and IDs)	Health3.5
PoP Start	05/01/2021
PoP End	12/31/2026
Annual Obligation Amount	\$107,975.00
Annual Expenditure Amount	\$41,296.16

Trash Clean-Up/Litter Removal

Award Description

The stay-at-home orders, isolation and quarantines were part and parcel of the pandemic. Many companies increased the positions that worked from home, schools switched to remote learning, and many began spending more and more time at home. This led to an increase in goods being delivered, consuming more ready-made meals, food deliveries, cleaning out of spaces, home remodeling, etc. These all created a significant increase in trash, bulky items for pick-up, recycling, dumping issues, yard refuse and other waste issues. Dumping on vacant properties or properties owned by those who are unable to manage their properties such as the elderly/disabled, is a common occurrence. This causes dangerous and unhealthy situations in neighborhoods, especially with children. This program works with neighbors to identify those properties and work to clean them up making them safer. Those properties are then more attractive and likely to be purchased and maintained.

General Information	
Expenditure Category	EC 1.14
Project Status	Completed 100%
UEI	Various
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	PO # 89-10267, 89-10281, 89-10324, 89-10325, 89-10356, 89-10369, 89-10423, 89-10460, 89-10471
Award Date	05/01/2022
Award Amount	\$1,026,171.12
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	414 E. 12 th Street, Kansas City, MO 64106

Related Projects (and IDs)	PWARP5
PoP Start	05/01/2022
PoP End	12/31/2026
Annual Obligation Amount	(\$26,109.67)
Annual Expenditure Amount	\$12,368.00

Minor Home Repair

Award Description

There are many individuals and families in Kansas City that, while they have been able to buy their own home, struggle to maintain it. The pandemic increased that strain on many of those same families, most of which live paycheck to paycheck. The Housing Department Minor Home Repair Program works with small business contractors and local organizations to provide life-changing home improvement for families in Kansas City. New roofs, HVAC repair and/or replacement, foundation repair, etc. for low-income families and individuals, especially those with young children or older individuals.

General Information	
Expenditure Category	EC 2.18
Project Status	Completed 100%
DUNS #	117072972
Location	Various
Award #	Various
Award Date	12/20/2021
Award Amount	\$250,000.00
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	Minor Home Repair
Related Projects (and IDs)	55MHRRBLD
PoP Start	12/20/2021
PoP End	12/31/2026
Annual Obligation Amount	\$16,765.00
Annual Expenditure Amount	\$16,765.00

General Information	
Expenditure Category	EC 2.18
Project Status	Completed 100%
DUNS #	117072972
Location	Various
Award #	Various

Award Date	12/20/2021
Award Amount	\$350,000.00
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	Minor Home Repair
Related Projects (and IDs)	55NNIRBLD
PoP Start	12/20/2021
PoP End	12/31/2026
Annual Obligation Amount	\$327,212.62
Annual Expenditure Amount	\$327,212.62

General Information	
Expenditure Category	EC 2.18
Project Status	Completed 100%
DUNS #	117072972
Location	Various
Award #	Various
Award Date	12/20/2021
Award Amount	\$400,000.00
Award Payment Method	Direct Payment
Expiration Date (if loan)	N/A
Primary Place of Performance	Minor Home Repair
Related Projects (and IDs)	55RPRRBLD
PoP Start	12/20/2021
PoP End	12/31/2026
Annual Obligation Amount	\$271,080.92
Annual Expenditure Amount	\$271,080.92

ReBuild KC

Award Description

ReBuild KC is a program administered by the Neighborhood Services Department that provides grants for unique opportunities for organizations and individuals to build better, stronger neighborhoods. ReBuild KC is using American Rescue Plan Act (ARPA) funds to finance a variety of applicant-requested neighborhood improvements. This initiative is part of the City's plans to shift the department to a more solution-oriented team that is responsive to residents. ReBuild KC projects encourage community participation and investment, provide job creation and employment training programs, support blight elimination and activities that promote healthy and safe communities. After more than 4,000 hours of review by city staff, the City Council approved 210 ReBuild KC proposals out of the first round of 1,215 applications. A project

breakdown will be provided in future reports as contracts are awarded to specific projects and the work is initiated.

General Information	
Expenditure Category	EC 1.11
Project Status	Completed more than 50%
UEI	Various
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	#462, #969
Award Date	8/1/23
Award Amount	\$1,158,499.00
Award Payment Method	Purchase Orders – reimbursable grant
Expiration Date (if loan)	12/31/2024
Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC1.11
PoP Start	1/27/2023
PoP End	12/31/2026
Annual Obligation Amount	\$49,999.00
Annual Expenditure Amount	\$722,809.91

Performance Metrics

- New Community outreach events available related to increase in funding: 21
- Number of residents attending (both in-person and virtually) events run by program: 334
- New residents gaining access to services because of new events: 72
- The number of sessions completed during the reporting period: 10
- The average number of participants per session during the reporting period: 17
- The number of participants completing all four training courses during reporting period: 17

General Information	
Expenditure Category	EC 2.10
Project Status	Completed 100%
UEI	Various
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	#161, #255 #417, #447, #640 #650
Award Date	N/A
Award Amount	\$1,463,990.00
Award Payment Method	Purchase Orders – reimbursable grant
Expiration Date (if loan)	N/A
Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC3
PoP Start	Various

PoP End	12/31/2026
Annual Obligation Amount	\$0
Annual Expenditure Amount	\$963,472.08

Performance Metrics

- Number of people enrolled in employment training programs: 2653
- Number of individuals successfully completing a training program: 1562
- Number of individuals employed in new jobs: 1361
- Number of individuals assessed for the program: 71
- Number of individuals accepted for the program: 33
- Number of participants in current program: 22
- Number of graduates finding employment: 4
- Number of referrals to supportive services: 18

General Information	
Expenditure Category	EC 2.15
Project Status	Completed 100%
UEI	Various
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	Various
Award Date	N/A
Award Amount	\$3,473,899.00
Award Payment Method	Purchase Order – reimbursable grant
Expiration Date (if loan)	N/A
Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC2.15
PoP Start	Various
PoP End	12/31/2026
Annual Obligation Amount	\$490,000.00
Annual Expenditure Amount	\$2,749,617.64

General Information	
Expenditure Category	EC 2.18
Project Status	Completed 100%
DUNS #	073134231
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	Various
Award Date	N/A
Award Amount	\$2,548,033.97
Award Payment Method	Purchase Order – reimbursable grant
Expiration Date (if loan)	N/A

Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC2.18
PoP Start	Various
PoP End	12/31/2026
Annual Obligation Amount	(\$268,110.03)
Annual Expenditure Amount	\$814,813.74

Performance Metrics

- Number of homes repaired: 0
- Number of individuals with 311 violations that have been assisted by the program: 37
- Number of additional services provided: 11
- Number of legal cases filed to require blighted/abandoned property owners to bring property up to code or acquire blighted/abandoned properties from owners for approved rehabber: 142
- Number of blighted/abandoned properties acquired, including vacant lots, for use in building homes in the neighborhood as part of the proposed project: 7
- Number of completed homes/apartment units completed as part of the project: 15
- Number of meetings with neighborhood residents, leadership, partners and surrounding neighborhoods to foster cooperation, provide updates and exchange feedback on the project: 42
- Number of dangerous/blighted/abandoned buildings demolished by owner because of litigation brought by project/program: 2
- Number of inspections completed on rehab/developer construction to ensure compliance with contractual and program obligation: 46
- Number of anticipated quarterly residents once facility is open: 20
- Number of anticipated staff to operate the facility the first year after opening: 19
- Number of other agency collaborations to open facility: 6

General Information	
Expenditure Category	EC 2.22
Project Status	Completed more than 50%
UEI	Various
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	#176, #409, #435, #723, #729, #778, #857, #916
Award Date	N/A
Award Amount	\$2,572,016.67
Award Payment Method	Purchase Order – reimbursable grant
Expiration Date (if loan)	N/A
Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC5
PoP Start	Various
PoP End	12/31/2026
Annual Obligation Amount	\$607,869.67
Annual Expenditure Amount	\$1,622,178.21

Performance Metrics

- Number of diseased/dying/dead trees removed/replaced: 12
- HTA did not have equipment and are working with Parks & Rec to remove dead trees and root balls.
- Number of new trees planted: 84
- Number of additional trees planted with non-ARPA funds this quarter: 90
- Number of city blocks, or mileage, included in project: 6
- Varieties, and number of each, used for project - includes Crabapple, Ginko, Zeikova, Maple, Hornbeam, Serviceberry, Kentucky Coffeetree, Ivory Silk Lilac
- Number of community members regularly participating: 806
- Number of individuals/households receiving products from garden: 790
- Number of volunteer hours this quarter: 300

General Information	
Expenditure Category	EC 2.23
Project Status	Completed 100%
UEI	Various
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	Various
Award Date	Various
Award Amount	\$1,770,717.07
Award Payment Method	Purchase Order – reimbursable grant
Expiration Date (if loan)	N/A
Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC6
PoP Start	Various
PoP End	12/31/2026
Annual Obligation Amount	\$439,432.34
Annual Expenditure Amount	\$920,296.03

Performance Metrics

- Rehabilitation costs of vacant or abandoned properties: \$289,535.00
- Number of abandoned or dangerous properties with new cases filed against owners: 6
- Number of abandoned or dangerous properties with new cases filed for transfer of ownership to purchase: 2

General Information	
Expenditure Category	EC 2.25
Project Status	Completed 100%
UEI	Various
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	Various

Award Date	Various
Award Amount	\$214,997.00
Award Payment Method	Purchase Order – reimbursable grant
Expiration Date (if loan)	N/A
Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC14
PoP Start	Various
PoP End	12/31/2026
Annual Obligation Amount	\$49,999.00
Annual Expenditure Amount	\$164,936.45

- Number of city streets/blocks impacted by project during reporting period:19
- Number of city neighborhoods impacted by project during reporting period:11
- Number of murals placed on bridge walls during reporting period.: 4
- Number of murals planned for railroad bridge walls.: 5

General Information	
Expenditure Category	EC 2.34
Project Status	Completed less than 50%
UEI	Various
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	Various
Award Date	Various
Award Amount	\$1,404,825.77
Award Payment Method	Purchase Order – reimbursable grant
Expiration Date (if loan)	N/A
Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC8
PoP Start	Various
PoP End	12/31/2026
Annual Obligation Amount	\$33,025.77
Annual Expenditure Amount	\$926,069.46

Performance Metrics

- Number of full-time and part-time staff supported by assistance to a non-profit: 157
- Expansion of services provided through assistance: \$56,004.69
- Number of underserved or disproportionately impacted residents supported: 293
- Number of programs supported by funding: 4
- Number of participants in program: 3592
- Number of blind or visually impaired employees during reporting period: 99

- Number of training programs offered during the reporting period: 3
- Number of seniors receiving specialized therapy and health care services through outreach/rehabilitation during the reporting period: 367
- Number of participants enrolled in program during reporting period: 20

General Information	
Expenditure Category	EC 2.22
Project Status	Completed 100%
DUNS #	073134231
Location	414 E. 12 th Street, Kansas City, MO 64106
Award #	Various
Award Date	N/A
Award Amount	\$639,936.93
Award Payment Method	Purchase Order – reimbursable grant
Expiration Date (if loan)	N/A
Primary Place of Performance	Kansas City, MO
Related Projects (and IDs)	RBLDKC9
PoP Start	Various
PoP End	12/31/2026
Annual Obligation Amount	\$187,123.93
Annual Expenditure Amount	\$404,888.43

Performance Metrics

- Number of people or households receiving eviction prevention services (including legal representation): 2521
- Number of affordable housing units preserved or developed: 0
- Total number of housing purchases enabled: 0
- Total combined value of home purchase assistance: 0
- Total number of neighborhoods covered: 0
- Total number of families impacted: 2
 - Total number of individuals assisted with housing solutions: 0

IT Modernization and Administrative Costs

Justification

The pandemic brought a lot of changes to both our economic system and our public health outlook. Among these changes is a drastically increased reliance on information technology. Not only have many companies and institutions switched to either a hybrid or an entirely remote model, but they've begun to use programs and tools to facilitate that transition on a scale never seen. This shift has highlighted a long-needed overhaul of KCMO's IT infrastructure. Remote

work has proven to be a safe and effective way to protect city employees' health while maintaining productivity. To meet the increased demands of a primarily remote workforce and modernize Kansas City's out-of-date IT Infrastructure, Kansas City has allocated \$5,558,745.00 to modernize its IT infrastructure as well as \$750,000.00 to the Finance Department to procure budgeting software.

The framework set up by the Final Rule helps state and local governments respond to the COVID-19 public health emergency and its negative economic impacts. Utilizing this framework, most of Kansas City's IT infrastructure modernization will fall under expenditure category 3.5 which allows for expenditures on "Technology and tools to effectively develop, execute, and evaluate government programs" and "Technology infrastructure to adapt government operations to the pandemic (e.g., video-conferencing software, improvements to case management systems or data sharing resources), reduce government backlogs, or meet increased maintenance needs".

During the past few years, the City has learned that many of its employees have been working with underpowered and outdated equipment, creating a strong need for an IT overhaul. While most of the City's IT projects fall under EC 3.5, as they are related to specific projects aimed at addressing negative health and economic impacts of COVID-19, some will fall under EC 7.1 for "Administrative Expenses". These updates have become necessary both for the continued functioning of the City's government as well as its capacity to effectively combat the various impacts of the COVID-19 public health emergency.

To effectively develop, execute and evaluate government programs, Kansas City has invested in a handful of software packages that will provide security, ease of workflow, and efficiency, as well as facilitating smoother cooperation between all the City's employees, no matter where they are located. These programs include budgeting software such as Carahsoft, and contract renewal and management programs including Reality Technology Inc. and Bonfire.

To adapt government operation to the pandemic, the City has purchased hardware including server equipment (ITCYB) and PC Lifecycle computers with accessories (ITPCLC) for its offices and employees. Many of these employees were using outdated software and desktops, making the transition to remote work difficult for some and impossible for others. New computers and software have been purchased, and temp employees will be hired to facilitate a smooth transition to the new technology.

CDWG

Award Description

This portion of the IT Modernization Project includes the purchase of the equipment for the servers (ITCYB) and PC Lifecycle computers with accessories (ITPCLC).

General Information	
Expenditure Category	EC 3.5 (formerly 7.1)
Project Status	Completed 100%
UEI	PH2DZ8SJ5CM1
Location	230 N Milwaukee Ave, Vernon Hills, IL 60061

Purchase Order	EVP2652
Award Amount	\$5,483,998.20
Contract Numbers	07-00009395 07-00009345 07-00009439 07-00009397 07-00009358 07-00009533 07-00009398 07-00009460 07-00009994 07-00009403 07-00009363 07-00009829 07-00009389 07-00009364 07-00010050 07-00009390 07-00009368 07-00010010 07-00009433 07-00009392
Primary Place of Performance	414 E 12 th Street, Kansas City, MO 64106
Related Projects (and IDs)	ADMINARPA3-ITPCLC
Annual Obligation Amount	\$648,166.48
Annual Expenditure Amount	\$663,441.48

Project Demographic Distribution

One of the primary goals of the KCMO ARPA award is to use the funding as an opportunity to provide housing, whether temporary or long-term, to residents of Kansas City. The City will use \$3,000,000 of these funds to provide temporary housing to the homeless. These funds will directly address the increased need for transitional shelter that exists during this period of economic uncertainty. Also, the City will deploy \$12,500,000 to the Housing Trust Fund (an additional \$12,500,000 has also been allocated) for eligible uses to support housing stability programming citywide. In addition, projects have been funded that will enable those who do not know how to seek shelter or social services obtain the assistance they require. A portion of the KCMO ARPA award (through the aSteam Village project) was set aside to provide broadband access to these disadvantaged communities to ensure that they have the right resources and information to succeed within the KCMO community. Furthermore, \$15,000,000 was allocated to community-led grants through the ReBuild KC program. Please see the sections above for project-specific performance metrics for the last year.

All programs targeting marginalized communities will be publicized throughout the city through a variety of mediums. Ongoing partnerships with Legal Aid of Western Missouri, Homesteading Authority, Land Bank, and other Northeast Kansas City neighborhoods will enable the programs to reach a large audience and to achieve the greatest physical and economic impact. Many of these programs will focus on the Historic Northeast City, which has many neighborhoods that will benefit from housing and broadband assistance.

Programmatic Data

KCMO is also collecting performance metrics for each of these projects to provide a base of strong causal evidence. Such metrics (including those mandated by the Treasury for specific Expenditure Categories) are included for situational awareness in the *Project Inventory* section. Projects that have yet to be executed will display intended performance metrics in lieu of quantitative data. Note that the intended performance metrics are subject to change and may or may not be fully reported on in subsequent reports. For projects completed prior to the year

covered in this report (July 1, 2024 to June 30, 2025), please see previously submitted Project Expenditure Reports or Annual Recovery Plans for the information associated with them.

Required Programmatic Data for Administration

All Administrative Expenses (EC 7.1):

The position of Grants Management Coordinator was filled on November 22, 2021, to assist primarily in managing the ARPA program as well as assist all other departments in managing funds from ARPA allocated to their programs. This position will be charged to the grant. Additional expenses will include contract services provided by Washington Business Dynamics for guidance on the use of ARPA funds as well as some charges for some Finance/Budget software and IT modernization upgrades. The upgrades will increase security while also allowing remote access to staff during major events that require off-premises or remote work such as during the pandemic. The goal is continuous city services for our community.