



CITY OF LAS VEGAS

Recovery Plan

State and Local Fiscal Recovery Funds

2025 Report



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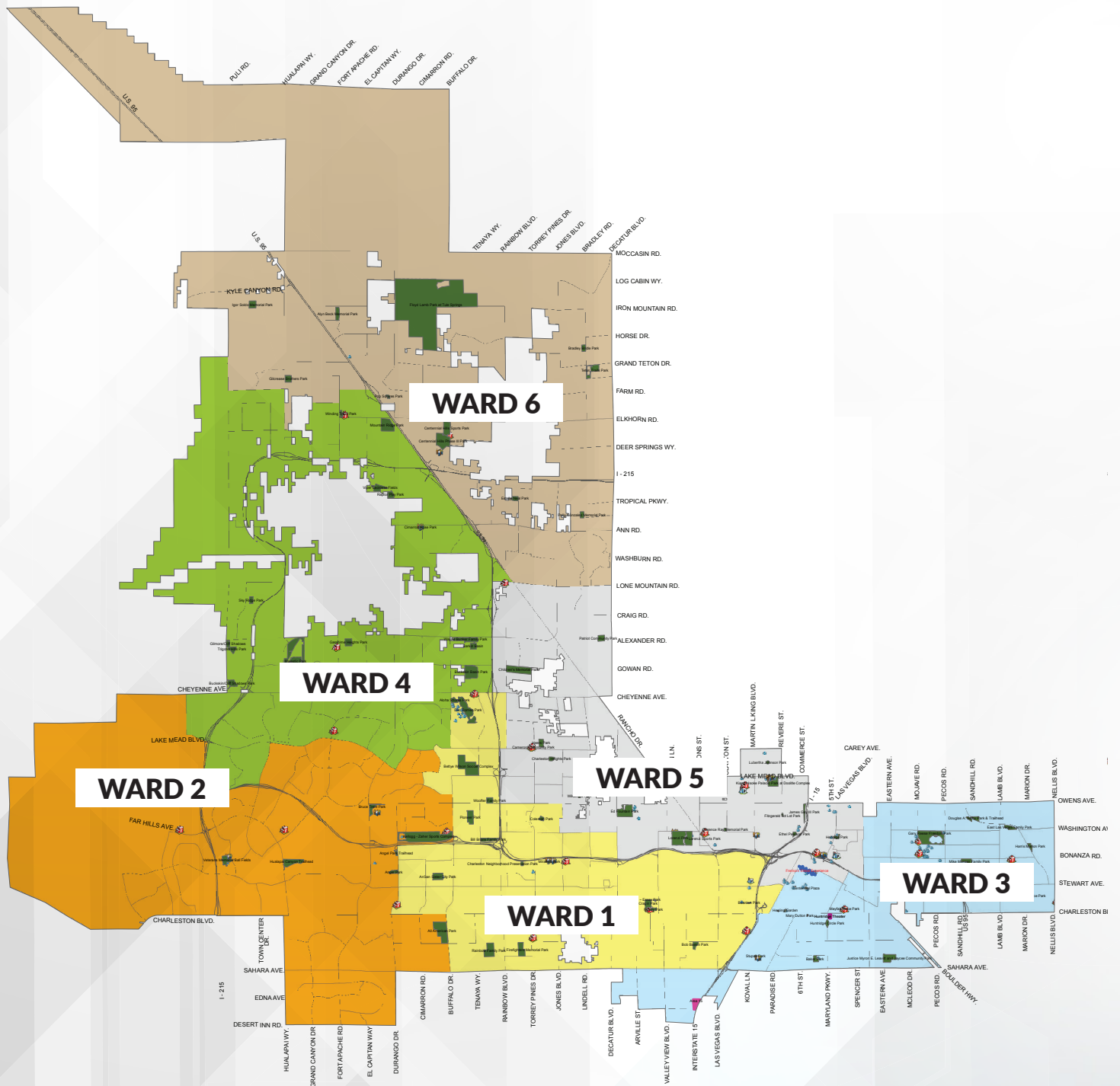
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CITY OF LAS VEGAS 2025 RECOVERY PLAN

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GENERAL OVERVIEW

Executive Summary

This fifth annual Recovery Plan Report provides an update on the city of Las Vegas' work in responding to the COVID-19 pandemic and promoting economic recovery during the period of July 1, 2024 to June 30, 2025, as required by the United States Department of Treasury under the provisions of the Coronavirus State Fiscal Recovery Fund and the Coronavirus Local Fiscal Recovery Fund established under the American Rescue Plan Act.

In 2021, President Biden signed the American Rescue Plan Act of 2021 (H.R. 1319) into law. The Act established the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) to deliver aid to eligible state, local, territorial and Tribal governments to respond to the COVID-19 emergency and bring back jobs. The American Rescue Plan provides \$350 billion to state and local governments in emergency relief to support the public health response and lay the foundation for a strong and equitable economic recovery.

The city of Las Vegas received \$130,568,739 (\$130.6) million in SLFRF funding that was fully obligated by December 31, 2024. As of June 30, 2025, \$130.6 in SLFRF funding has been fully expended for various community projects. The city established a systematic project evaluation process to move funding into the community rapidly while ensuring the greatest impact.

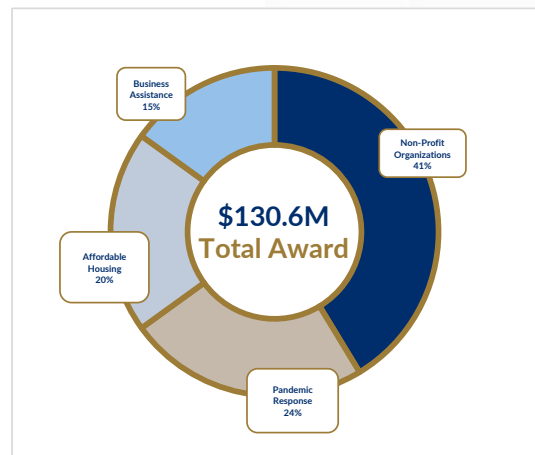
In February 2022, based on the recommendations of a committee established to review applications and in alignment with the City Council's 2020 Strategic Plan Priorities – public safety, healthcare and economic diversification – the Council voted to award the \$130.6 million in American Rescue Plan Act funding for community projects in four categories:

- 20% awarded for affordable housing projects
- 41% awarded for non-profit organizations
- 24% awarded for pandemic response
- 15% for business assistance

Uses of Funds

The \$130.6 million in funding focuses on seven major program categories:

1. Permanent Affordable Housing
2. Business Assistance
3. Household Assistance
4. Public and Mental Health
5. Workforce Development
6. Youth and Education
7. Other Public Services





Based upon the U.S. Treasury's eligible use categories, the city of Las Vegas approved projects to allocate SLFRF funds as follows:

- Public Health (EC1): \$2,243,857
- Negative Economic Impacts (EC2): \$32,276,477
- Public Health-Negative Economic Impact: Public Sector Capacity (EC3): \$5,833,315
- Revenue Replacement (EC6): \$89,365,090
- Administrative (EC7): \$850,000

Revenue Replacement

In recognition of the city's significant revenue loss and to the extent allowed by the U.S. Treasury, the city applied \$89,365,090 of the SLFRF award toward Expenditure Category Group 6 "Revenue Replacement" for various government services. Through monitoring of SLFRF funds, the city reclaimed unused award allocations from subrecipients and obligated these funds under the Revenue Replacement category for government services, before the U.S. Treasury's deadline of December 31, 2024. Of the total Revenue Replacement funds, the city applied \$81,560,617 for government services: public safety resources, providing the city with the ability to fund additional community projects from its General Fund¹. The remaining \$7,804,473 in this expenditure category was allocated for: future land acquisition for affordable housing, city programs for people experiencing homelessness at the Courtyard Homeless Resource Center, a youth employment program, and for equipment and the build-out of office space for city personnel.

¹ These projects funded from the city's General Fund are identified with an asterisk in the project inventory tables.



Community Engagement

In 2021, the city of Las Vegas solicited community feedback by offering an online survey to determine the extent of support needed in the areas of public assistance, business assistance, affordable housing and services provided by nonprofit organizations. In response to the question of the most important programs, affordable housing was the top need identified by the community.

Labor Practices

The city of Las Vegas has existing policies that hold all of its contractors, including construction contractors, to high labor standards. The city, through its process of executing grant agreements, requires projects funded through the city's SLFRF to agree to comply with applicable labor standards and maintain documentation on workforce practices on any infrastructure projects being pursued. Also, each project funded is required to demonstrate how projects are using strong labor standards to promote effective and efficient delivery of high-quality infrastructure projects while also supporting the economic recovery through strong employment opportunities for workers (e.g., project labor agreements, community benefits agreements, prevailing wage requirements, and local hiring).

Use of Evidence

The city of Las Vegas established a rigorous evaluation and review process for all projects utilizing SLFRF. Many of the projects approved by the Las Vegas City Council as part of the city of Las Vegas' SLFRF plan are based on preliminary evidence that supports the conclusion that program implementation will achieve the desired outcome. The city allocated approximately \$28 million of the total amount of its funding toward projects backed by strong, moderate or preliminary evidence-based interventions. The city's plan to implement evidence-based intervention and evaluation requires working with existing community resources, partnering with credible institutions in evaluation and research, and conducting research in clearinghouses and databases (e.g., Pew and Clearinghouse for Labor Evaluation and Research), to find similar evidence intervention and evaluation programs that can be applied. Throughout the city's grant agreement process and periodically, specific information was collected, including logic models or formalized project maps to guide project design and program evaluations.



TONI'S HOUSE LOGIC MODEL

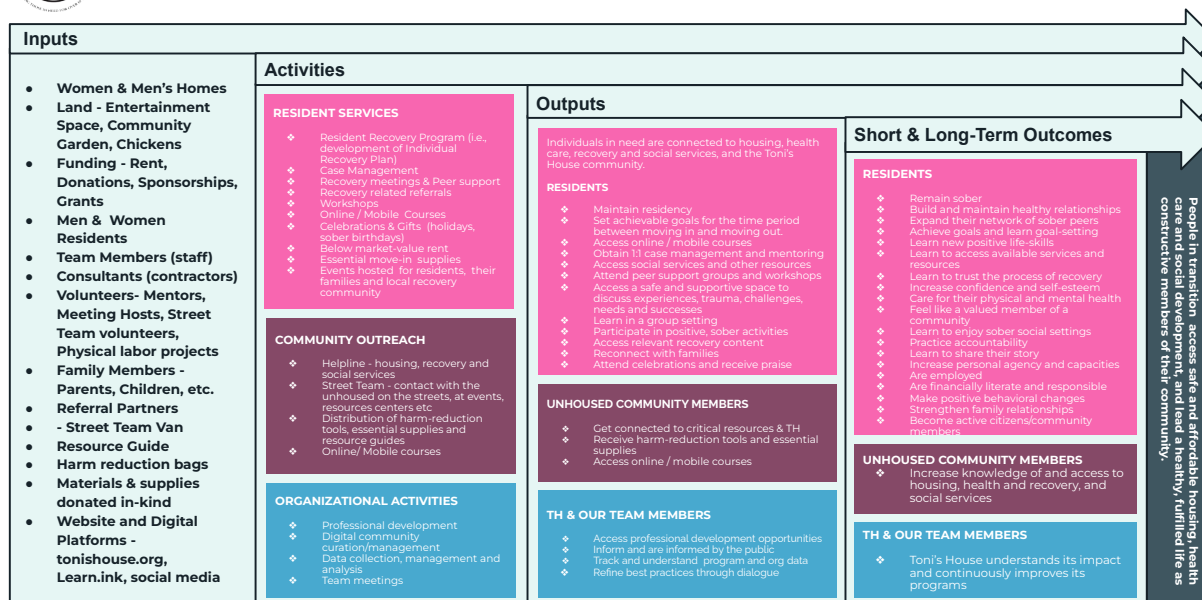


Figure 1: Logic Model provided by Toni's House for their project, "Reducing Homelessness in Las Vegas"

Performance Report

The city of Las Vegas collaborated with each entity for input to ensure measurable key performance indicators are part of the evaluation process for each funded project. The city collects data from each entity on a monthly basis to report mandatory performance indicators and report in annual reports as required by the U.S. Treasury.

To develop a comprehensive and balanced set of performance measures, the city – in coordination with each awarded entity – identified mandatory performance indicators and programmatic data for each project. In addition to the required data for each expenditure category, the city developed common measures and data to collect from entities based on type of project or program, as listed under the performance measures under each category. The following is a summary of services provided based on the performance indicators and reported data.

CITY OF LAS VEGAS SUMMARY OF IMPACTS

196,763	Individuals served who reside in the city of Las Vegas	
126,750	Individuals served in Qualified Census Tracts	
84,860	Individuals connected to public and mental health services	
77,401	Youth who completed mentorship/tutoring programs	
9,633	Individuals who received household assistance	
3,547	Individuals who received business assistance	
5,889	Participants enrolled in workforce/career development	
4,745	Participants completed workforce/career development	
981	Businesses served and operating in the city of Las Vegas	

Disproportionately Impacted Communities

The U.S. Treasury emphasizes the disproportionate impacts of the COVID-19 public health emergency on low-income communities. This guidance provides that directing funds to Qualified Census Tracts (QCT) is one strategy to help remedy the negative impacts of the pandemic on this population. QCTs is a designation used by the U.S. Treasury and the U.S. Department of Housing and Urban Development (HUD) to define underserved and disproportionately impacted communities. A QCT is a census tract or geographic area in which at least 50% of the households have an income less than 60% of the area median gross income. The city of Las Vegas awarded 33 organizations that operate within a QCT totaling \$26 million to advance equity throughout these low-income communities to assist with operational costs and carry out programs for affordable housing, business and household assistance, public and mental health services, workforce development, including youth and education programming. The subrecipients and beneficiaries awarded SLFRF funds and operating in QCTs are identified in the map on page nine, within the greater Las Vegas Metropolitan area. Although some awardees are located outside the city's jurisdiction, these organizations largely serve city of Las Vegas residents and businesses.



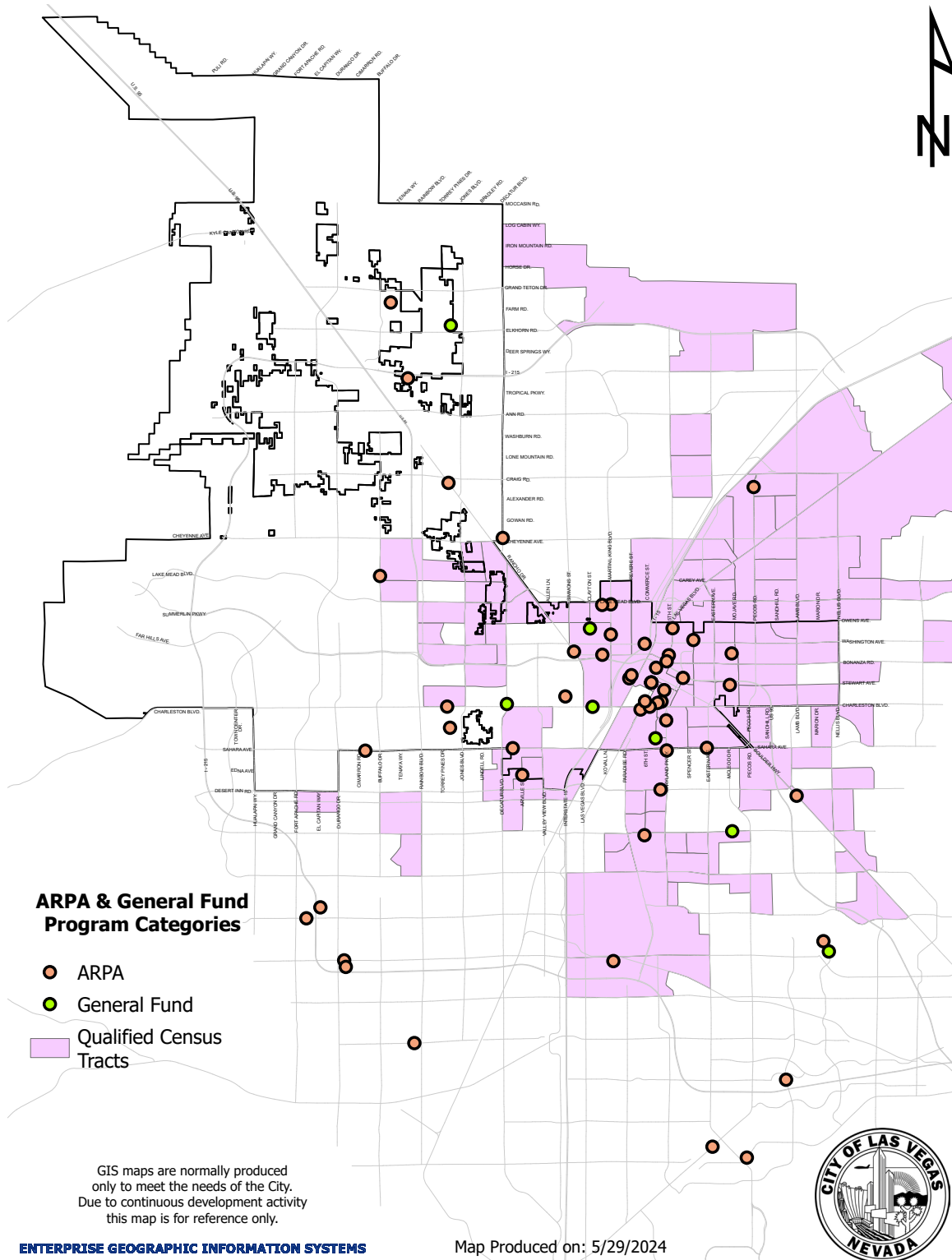


Figure 2: Locations of Subrecipients and Beneficiaries in the Greater Las Vegas Metropolitan Area



EXPENDITURES

Summary of Expenses by Expenditure Category

Through June 30, 2025, the total \$130.6 million in SLFRF funds has been spent. Expenditures for initial and administrative projects are noted in the table below. In 2022, the Las Vegas City Council approved the funding plan to disburse funding, for a total of 108 projects. Additional details on each of these projects are described in the Project Inventory section of this report.

Table A: Expenditures by Category			
Expenditure Category (EC)		Obligated Amount	Cumulative Expenditures
1	Public Health	\$2,243,857	\$2,243,857
2	Negative Economic Impacts	\$32,276,477	\$32,276,477
3	Public Health-Negative Economic Impact: Public Sector Capacity	\$5,833,315	\$5,833,315
4	Premium Pay	\$0	\$0
5	Infrastructure	\$0	\$0
6	Revenue Replacement	\$89,365,090	\$89,365,090
7	Administrative	\$850,000	\$850,000
Total Expenditures		\$130,568,739	\$130,568,739

PROJECT INVENTORY

This section outlines each of the 108 projects within the seven major program categories: permanent affordable housing, business assistance, household assistance, public and mental health, workforce development, and youth and education. An additional section for other public services is included, containing seven city-run projects. Each of these sections provides an overview of projects under the category, a review of the evidence-based interventions, performance measures for the reporting period and a project spotlight of programs and outcomes.

Permanent Affordable Housing: \$22.72 million

Eight projects were awarded a total of \$22,728,279 under the permanent affordable housing category. These projects provided program support and will increase the number of available affordable housing units to boost the city's housing inventory and address the needs of low and medium-income residents. Acquiring land and catalyzing new development will increase tax revenues, provide new jobs, increase residential options and provide much needed services for residents.

Catholic Charities of Southern Nevada, a homeless shelter, utilized SLFRF funds to renovate its campus and enhance the delivery of its services to people experiencing homelessness. Services provided to their clientele include case management, employment support, community meals, food pantry access, emergency shelter and more. Other awarded organizations expanded their spaces to expand their services and reach more clientele.

Funds allocated to city-run projects assisted in increasing the capacity to operate the city's Courtyard Homeless Resource Center, which provides services, referrals and overnight respite to people experiencing homelessness. In FY25, the Courtyard served 14,068 clients and experienced a 10.5% increase in clients from the previous fiscal year.

Use of Evidence:

Organizations awarded SLFRF funds cited the following evidence-based models and interventions that inform their respective projects in providing household assistance:

- HUD's large-scale Family Options Study²
- Journal of Health Sciences Research³
- The International Journal of Therapeutic Communities⁴

² See the U.S. Department of Housing and Urban Development: Family Options Study.

³ See Columbia University Mailman School of Public Health: <https://www.huduser.gov/portal/sites/default/files/pdf/Family-Options-Study-Full-Report.pdf>

See also: Sadowski, L., et al. 2009. "Effect of a Housing and Case Management Program on Emergency Department Visits and Hospitalizations Among Chronically Homeless Adults." JAMA 301 (17), 1771-1778; Basu A., et al. 2012. "Comparative Cost Analysis of Housing and Case Management Program for Chronically Ill Homeless Adults Compared to Usual Care." Journal of Health Services Research. DOI: 10.1111/j.1475-6773.2011.01350.

⁴ See Turner, B. and Deane, F.P. (2016): <https://www.emerald.com/insight/content/doi/10.1108/TC-09-2015-0022/full/html>

Project Spotlight: Visions Park, LLC: Affordable Housing for the Blind

Amount Awarded: \$4,000,000

In September 2024, Visions Park had its official groundbreaking. Once complete, the project will provide 100 units of affordable housing for those who are blind and visually impaired. The goals are to create a supportive environment for this population, provide a safe and clean housing option and provide a residential structure close to the Blind Center's main campus, allowing future tenants ease of access to services. The Blind Center of Nevada assists people who are blind or visually impaired through three focus areas: personal development, social interaction, and provident living. Funding for Visions Park is a regional, collaborative project. Construction is expected to be complete in early 2026. The latest progress on the project can be viewed here: https://www.youtube.com/watch?v=jtklbZLE2_Y



Figure 3: 2025 Groundbreaking of Visions Park

Performance Report: The following is an aggregate summary of performance measures for projects under the permanent and affordable housing category. Most projects under this category are capital projects under development. Project outcomes, which are the results or changes that will occur due to the projects' outputs, will be realized upon completion.

OUTPUTS

- 43 affordable housing unites preserved/ developed
- 100 planned units of affordable housing

OUTCOMES

- Increase the number of affordable housing units available to residents
- Address the housing needs of vulnerable populations



Below is an overview of projects, the award amount and expenditure category (EC) under the permanent affordable housing category.

Table B: Permanent Affordable Housing Project Inventory Summary			
Project Name	Allocation	EC #	Expenditure Category
Visions Park, LLC: Affordable Housing for the Blind	\$4,000,000	2.15	Long-term Housing Security: Affordable Housing
Catholic Charities of Southern Nevada: Permanent Supportive Housing	\$2,000,000	2.15*	Long-term Housing Security: Affordable Housing
City of Las Vegas: Land Improvement Purchase – Desert Pines	\$6,000,000	6.1	Revenue Replacement: Provision of Government Services
City of Las Vegas: Affordable Housing Permitting Program	\$500,000	*	Refer to Use of Funds section
City of Las Vegas: CPLC Courtyard Operations	\$2,228,279	*	Refer to Use of Funds section
City of Las Vegas: Strategic Land Acquisition Fund	\$2,500,000	*	Refer to Use of Funds section
City of Las Vegas: Affordable Housing	\$3,000,000	*	Refer to Use of Funds section
WestCare Nevada, Inc.: The Village at the Women’s and Children’s Campus	\$2,500,000	*	Refer to Use of Funds section

**Projects marked with an asterisk indicate city applied General Funds, per provisions of the U.S. Treasury’s Revenue Replacement expenditure category.*



BUSINESS ASSISTANCE: \$12.45 MILLION

Project Overview:

Eighteen projects were awarded \$12,453,000 million under the business assistance category. City projects used SLFRF funds to assist local businesses, minority-owned businesses and areas that have been disproportionately affected by the COVID-19 pandemic. Grant assistance, training and educational programs were provided to businesses to better navigate changes in the food industry since the onset of the pandemic and advance minority-owned businesses. Other organizations receiving SLFRF funds used resources to assist low and moderate income, minority and women-owned businesses and entrepreneurs with technical assistance.

The city of Las Vegas developed a Business Security grant program, with the use of SLFRF funds, to help small business owners operating in a QCT for site security improvements. With funding through this city program, 128 small businesses benefited by adding fencing, security cameras, lighting, gates, and other security measures.

The Open Rewards program administered by BluDot Technologies served over 25,000 consumers and created over \$4.6 million in economic impact for over 700 local businesses in the city of Las Vegas. Based on consumer surveys, 91% of users have reported that the business rewards program positively influenced their decision to shop local.

Use of Evidence:

These business assistance projects intend to build and develop the capacity and skills of local businesses and successfully provide assistance to minority-owned businesses around basic business development services. These programs will be evaluated at the end of the project period to measure its effectiveness.

Project Spotlight: Workforce Connections: Regional Sector Partnerships

Amount Awarded: \$1,000,000

Workforce Connections (WC) is Southern Nevada's Local Workforce Development Board, responsible for connecting employers to a ready workforce and supporting residents with access to career pathways. Through its network of EmployNV Business Hubs and strong collaboration with system partners, Workforce Connections helps businesses grow while ensuring local talent is prepared to meet evolving workforce demands.

“In total, 117 small businesses operating in the city of Las Vegas were served, including 50 located within Qualified Census Tracts”

WC implemented the Regional Sector Partnerships grant, which utilized targeted assistance payments to businesses that were disproportionately impacted by the COVID-19 pandemic. Each business met at least one of the following criteria: small (fewer than 50 employees), minority- or woman-owned, located in a Qualified Census Tract (QCT), or operating in key sectors such as Arts, Leisure and Hotels; Construction; Health Services; Information; Manufacturing; Personal and Laundry Services; Repair and Maintenance; Restaurants; or Transportation.

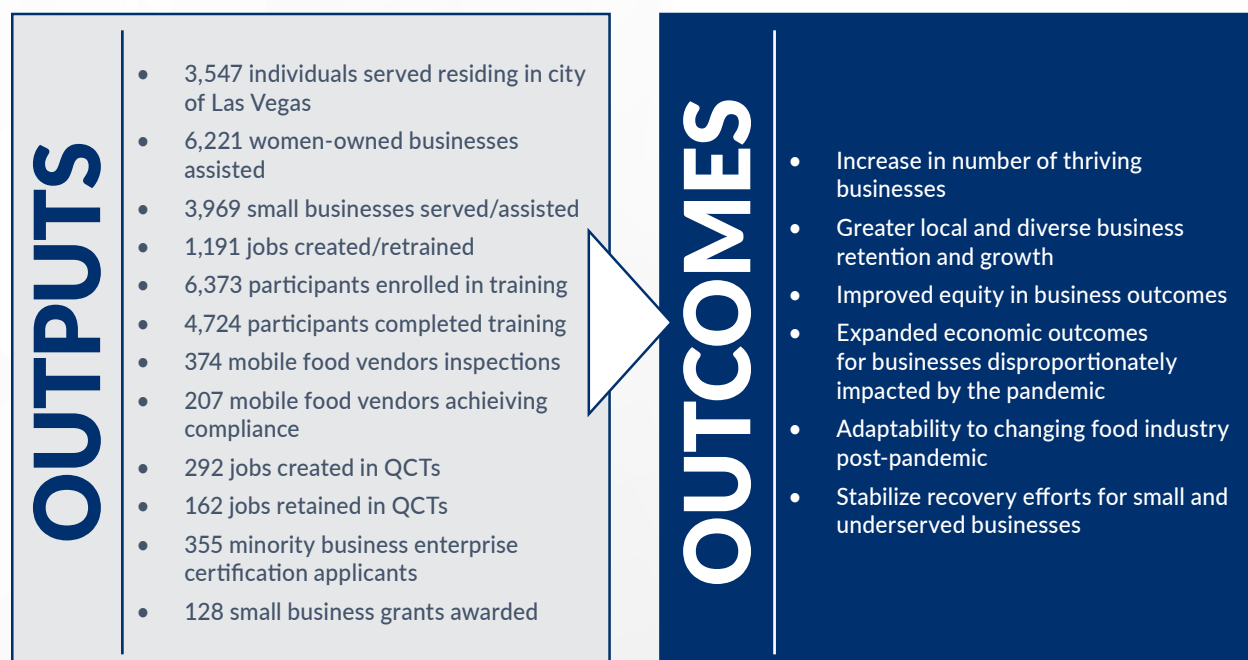
A total of \$889,047 in payments were made, supporting 99 small businesses with direct funding and the remaining funds were used for administrative and indirect program expenses. These funds helped businesses onboard new employees, develop customized training programs, and retain workers during critical stages of growth and recovery. In total, 117 small businesses operating in the city of Las Vegas were served, including 50 located within Qualified Census Tracts (QCTs). Additionally, 166 assessments were completed to understand business needs, and 168 businesses received tailored technical assistance.

One business owner, Claudia Meneses, President of Avanti Green Eco Cleaning, shared:

“The funds will enable us to provide essential safety training for our employees to ensure a secure work environment. Their support will also help us hire a new operations manager for quality control purposes, as well as more janitorial staff for our commercial accounts.”

Performance Report:

The following is an aggregate summary of performance measures for projects in the business assistance category, as tracked and reported by each organization:



Below is an overview of awarded projects, the award amount and EC under the business assistance category.

Project Name	Allocation	EC #	Expenditure Category
Workforce Connections: Regional Sector Partnerships	\$1,000,000	2.29	Assistance to Small Businesses: Loans or Grants to Mitigate Financial Hardship
City of Las Vegas: Business Assistance Program	\$1,510,000	2.29	Assistance to Small Businesses: Loans or Grants to Mitigate Financial Hardship
Access Community Capital: Small Business HUB Program	\$700,000	2.29	Assistance to Small Businesses: Loans or Grants to Mitigate Financial Hardship
Bludot Technologies Inc.: Business Reward Program	\$1,190,000	2.29	Assistance to Small Businesses: Loans or Grants to Mitigate Financial Hardship

Table C: Business Assistance Project Inventory Summary *(Continued)*

Project Name	Allocation	EC #	Expenditure Category
MYS LLC: MBE Certification Program	\$1,100,000	2.29	Assistance to Small Businesses: Loans or Grants to Mitigate Financial Hardship
Nevada Business Opportunity Fund: Nevada Women's Business Center	\$50,000	2.30	Assistance to Small Businesses: Technical Assistance, Counseling, or Business Planning
Latin Chamber of Commerce Community Foundation: Technical Assistance for Small Businesses	\$500,000	2.30	Assistance to Businesses: Technical Assistance, Counseling, or Business Planning
Leadership Foundation of Greater Las Vegas: Technical Assistance for Small Businesses	\$500,000	2.30	Assistance to Businesses: Technical Assistance, Counseling, or Business Planning
Urban Chamber of Commerce Community Development Corporation: Technical Assistance for Small Businesses	\$500,000	2.30	Assistance to Businesses: Technical Assistance, Counseling, or Business Planning
StartUpNV: AngelINV	\$1,000,000	2.32	Assistance to Small Businesses: Business Incubators and Start-up or Expansion Assistance
300 Stewart Avenue Corporation dba The Mob Museum: Public Artwork and Property Activation	\$300,000	2.35	Aid to Impacted Industries: Aid to Tourism, Travel, or Hospitality
City of Las Vegas: Share Westside Market Hall	\$1,000,000	*	Refer to Use of Funds section
City of Las Vegas: Mobile Food Vendor Safety and Education Program	\$1,000,000	*	Refer to Use of Funds section
City of Las Vegas: Mixed-use Development Project on D and Jefferson	\$1,000,000	*	Refer to Use of Funds section
City of Las Vegas: Community Prototyping and Maker Center	\$375,000	*	Refer to Use of Funds section
City of Las Vegas: Downtown Recovery Campaign	\$350,000	*	Refer to Use of Funds section
Downtown Las Vegas Alliance: Small Business Incubation Program	\$313,000	*	Refer to Use of Funds section
Downtown Las Vegas Alliance: Playcation Campaign	\$65,000	*	Refer to Use of Funds section

**Projects marked with an asterisk indicate city applied General Funds, per provisions of the U.S. Treasury's Revenue Replacement expenditure category.*

HOUSEHOLD ASSISTANCE: \$11.84 MILLION

Project Overview:

There are 18 projects totaling \$11,845,000 million under the household assistance category. These funds assisted people experiencing homelessness, address food insecurity in areas with low-income and minority populations and enhance the quality of life for those most impacted by the COVID-19 pandemic.

The city's specialty courts assist people experiencing homelessness with traffic violations and misdemeanor criminal convictions in an effort to match clients with case management and reduce recidivism. SLFRF funds provided assistance with job reintegration programming and case management for families, with an emphasis on women recovering from trauma and re-entering the workforce and connection to permanent housing. Programming was expanded to assist with eviction prevention.

Other organizations that provide household assistance utilized SLFRF funding to address food insecurity concerns in areas hardest hit by the pandemic with resources and education to community members. Catholic Charities of Southern Nevada completed construction and became fully operational during FY2025. The non-profit organization provides nutritionally balanced meals directly to the homes of approximately 2,450 homebound seniors throughout Las Vegas at no cost to the recipients weekly.

Three Square used SLFRF funds to expand outreach efforts and mailed over 89,000 postcards to ensure low-income residents are aware of the services they offer. One testimonial from a Three Square call center worker shared: "This week I was able to assist four seniors with completing their SNAP applications over the phone". Unshakeable, another non-profit organization, used SLFRF funds to assist women recovering from various traumas and return to the workforce and achieve financial independence. Clients received career coaching, services to remove barriers to employment, and help secure employment. More than 463 women participated in this program. Caridad Charity utilized SLFRF funds to hire and house formerly homeless veterans and individuals currently facing homelessness. Family Promise of Las Vegas served families with children at risk for homelessness and/or currently experiencing homelessness.

Mario's Northtown Market, Inc., dba Mario's Westside Market, is a small business that operates in a QCT within a food desert in the city of Las Vegas. Mario's Northtown Market expansion assures the availability and better choices of quality and nutritious foods. As a small business disproportionately impacted by the pandemic, SLFRF funding awarded to Mario's Northtown Market went toward the purchase, expansion and relocation of the previous market into a larger store in the same neighborhood to serve the growing community. The centralized location of Mario's larger market allows those in the area to easily access fresh foods and healthy hot prepared meals since many residents do not have access to the means to cook food.



Project Spotlight: Habitat for Humanity Las Vegas, Inc.: The Financial Peace Project

Amount Awarded: \$50,000

The Financial Peace Project supported low-to-moderate income residents in the region by providing critical financial education and personalized support during the economic challenges brought on by the COVID-19 pandemic. Through this initiative, participants received tools to plan for homeownership, eliminate debt and strengthen long-term financial habits. Dave Ramsey's Financial Peace University courses were offered in both English and Spanish, delivered in two-hour sessions. In addition to this course, attendees received personalized, ongoing financial case management to support their journey—whether they were saving for retirement, planning for education or simply striving to meet daily financial needs.

Program Delivery and Reach:

- 60 financial education classes delivered in English and Spanish
- 80 households served
- Average household income was 51% of Area Median Income

Immediate Outcomes at Course Completion:

- 96% felt knowledgeable or very knowledgeable about personal finances
- 90% felt confident in their ability to create a budget
- Budget usage increased from 34% to 88%

100% would recommend the course to others

- 97% reported improved confidence in their financial future
- Collectively, participants reported:
 - \$150,387 in debt paid off
 - \$352,670 saved



Use of Evidence:

Organizations awarded SLFRF funds cited multiple evidence-based models and interventions that inform their respective projects in providing household assistance. Below is an overview of interventions referenced by the awardees.

- Cognitive Behavioral Techniques (CBT)
- Motivational interviewing
- NADCP Drug Court Best Practice Standards⁵
- The WorkNet Model of Career Development & Job Placement for People with Barriers⁶
- Housing First⁷
- The Journal of American Dietetic Association⁸
- The Protective Factors Framework⁹

Performance Report:

The following is an aggregate summary of performance measures for projects in the household assistance category, as tracked and reported by each organization:

OUTPUTS

- 50,000 individuals disproportionately impacted band served in the city of Las Vegas
- 24,738 individuals/households served located in the city of Las Vegas
- 5,366 individuals/households receiving assistance/participated in program
- 4,365 individuals referred for services
- 2, 572 families/individuals served residing in a QCT
- 834 individuals/households participated in eviction prevention service/program (including legal representation)
- 766 individuals completed their submission for immigration
- 723 individuals received assistance for renewed work permits
- 19 Housing unites preserved or developed

OUTCOMES

- Increased access to quality food for people hardest hit by pandemic
- Improved skills for underemployed and unemployed residents
- Prevent homelessness
- Reduce recidivism o fminor violations for people experiencing homelessness
- Consisted access to quality food
- Increased employment opportunities for those living in low-income areas.

⁵ See: NADCP Adult Drug Court Best Practice Standards: <https://www.nadcp.org/standards/adult-drug-court-best-practice-standards/>

⁶ See: The WorkNet Model – An Overview: <https://www.cru.org/content/dam/cru/communities/inner-city/WorkNet/Overview-of-the-WorkNet-Model.pdf>

⁷ See National Alliance to End Homelessness: <https://endhomelessness.org/resource/housing-first/>

⁸ See Journal of the American Dietetic Association: https://www.researchgate.net/publication/8062438_Evidence-Based_Strategies_to_Build_Community_Food_Security

⁹ See Center for the Study of Social Policy's Strengthening Families: https://www.flgov.com/wp-content/uploads/childadvocacy/strengthening_families_protective_factors.pdf

Below is an overview of awarded projects, award amount and EC under the household assistance category.

Table D: Household Assistance Project Inventory Summary			
Project Name	Allocation	EC #	Expenditure Category
City of Las Vegas: Fresh Start Specialty Court	\$50,000	1.11	Community Violence Interventions
Catholic Charities of Southern Nevada: Meals on Wheels	\$3,000,000	2.10	Assistance to Households: Assistance to Unemployed or Underemployed Workers
Caridad Charity: Caridad Gardens	\$100,000	2.10	Assistance to Households: Assistance to Unemployed or Underemployed Workers
Unshakeable: Empower to Employ	\$50,000	2.10	Assistance to Households: Assistance to Unemployed or Underemployed Workers
The Immigrant Home Foundation: Immigrant Worker Relief Program	\$600,000	2.10	Assistance to Households: Assistance to Unemployed or Underemployed Workers
The Just One Project: Extending Roots to Rebuild Our Future	\$1,000,000	2.10*	Assistance to Households: Assistance to Unemployed or Underemployed Workers
Legal Aid Center of Southern Nevada: Legal Aid Center: Eviction Prevention Program	\$500,000	2.16	Assistance to Households: Long-term Housing Security: Services for Unhoused Persons
The Salvation Army, a California Corporation: Emergency Shelter	\$2,000,000	2.16	Assistance to Households: Long-term Housing Security: Services for Unhoused Persons
The Nathan Adelson Hospice: Families in Need	\$80,000	2.16	Assistance to Households: Long-term Housing Security: Services for Unhoused Persons
Olive Crest: Project Strong Families	\$150,000	2.18	Assistance to Households: Housing Support: Other Housing Assistance
Habitat for Humanity Las Vegas, Inc.: A Brush With Kindness – Neighborhood Revitalization	\$325,000	2.18	Assistance to Households: Housing Support: Other Housing Assistance
Family Promise of Las Vegas: The Family Promise of Las Vegas Navigation Center	\$1,000,000	2.18*	Assistance to Households: Housing Support: Other Housing Assistance
Habitat for Humanity Las Vegas, Inc.: The Financial Peace Project	\$50,000	2.18	Assistance to Households: Addressing Educational Disparities: Aid to High-Poverty Districts

Table D: Household Assistance Project Inventory Summary *(Continued)*

Project Name	Allocation	EC #	Expenditure Category
Marios Northtown Market, Inc.: Mario's Westside Market Expansion	\$1,500,000	2.31	Rehabilitation of Commercial Properties or Other Improvements
Three Square: Call Center	\$40,000	2.37	Economic Impact Assistance - Other
Hearts Alive Animal Rescue	\$250,000	2.34	Assistance to Impacted Nonprofit Organizations
City of Las Vegas: James Gay Park Master Plan	\$1,000,000	*	Refer to Use of Funds section
Toni's House: Reducing Homelessness in Las Vegas	\$150,000	*	Refer to Use of Funds section

**Projects marked with an asterisk indicate city applied General Funds, per provisions of the U.S. Treasury's Revenue Replacement expenditure category.*



PUBLIC/MENTAL HEALTH: \$39.9 MILLION

Project Overview:

The 26 projects awarded \$39,905,722 million for public and mental health include programs and capital projects. The city's Municipal Court established a mental health court and psychiatric stabilization program to provide treatment and promote the recovery of its participants diagnosed with serious mental illnesses, per evidence-based practices. The city's Department of Public Safety equipped its Conditions Team to address health, safety and hygiene concerns in the community alongside the city's Multi-Agency Outreach and Resource Engagement (MORE) Teams and Rapid Response Teams in high-tourist areas, particularly downtown Las Vegas.

Projects listed in the public health and mental health category were awarded funding for several health and wellness centers; to promote programs for people with disabilities to access physical and health education; recovery support services and job training provided to adults with substance abuse disorders; financial stability for families to cope with a pediatric cancer diagnosis; direct dental preventative services for children; and assistance specific to people living with diabetes who have experienced financial hardship.

The Opportunity Village received SLFRF funding to support initial costs of the construction of the Betty's Village North, an innovative independent living community that supports an integrated community inclusive of those with disabilities. At Betty's Village, residents are encouraged and supported in their journey towards lifelong independence, building strong social networks, and having the ability to customize their living spaces to their unique needs. Outside of the residential community, there will also be facilities for day habilitation, prevocational training, recreation and employment for adults with intellectual and developmental disabilities. The project is well underway and expected to be completed in the fall of 2026.



Figure 4: A rendering of Opportunity Village's new project expansion, to create a secondary service site in the city of Las Vegas.

Project Spotlight: VMSN Inc.: VMSN Healthcare Safety Net Expansion

Amount Awarded: \$1,400,000

The city of Las Vegas funding has been instrumental in strengthening Volunteers in Medicine of Southern Nevada's capacity to deliver integrated, high-quality healthcare to uninsured, low-income individuals in Southern Nevada. During 2023 and 2024, SLFRF directly funded salaries, personal protective equipment and more for key clinical and behavioral health staff. This ensured continuity of care for 1,543 patients. Funding also partially covered the salaries of behavioral health staff, front desk personnel, and care coordination professionals, advancing VMSN's integrated model of care and supporting the delivery of 14,085 patient services.



Two major successes resulting from the funding are an expansion of VMSN's on-site pharmacy expansion and success in diabetic care management. VMSN's in-house pharmacy now dispenses approximately 120 prescriptions daily for a total of 23,196 in the year — including life-sustaining medications like insulin — totaling over \$7.2 million in annual value. Through integrated care, patients were able to get medical care, receive the appropriate medications at no cost, and were supported by diabetic care coordination, resulting in an overall drop in A1C - blood sugar levels - for VMSN's 225 diabetic patients. Of those, 24.1% of patients achieved a reduction of more than 1.0 percentage point in A1C levels — a clinically significant outcome. This demonstrates that nearly one in four patients made substantial gains in managing their diabetes, reducing their risk for long-term complications, and reducing the risk for emergency department services — particularly notable gains in a demographic known to be the highest users of emergency care within the community. These results affirm the importance of accessible, integrated care and reinforce the value of investment in community health.



Use of Evidence:

Entities receiving SLFRF funding referenced several evidence-based practices that inform their work to assist communities with public and mental health. Below is a summary of the interventions that inform the work of SLFRF-funded organizations.

- NADCP Drug Court Best Practice Standards
- Interviewing
- Cognitive Behavioral Therapy (CBT)¹⁰
- Stages of Change
- Substance Abuse and Mental Health Services Administration (SAMHSA) has well documented the evidence supporting socialized peer-based models of recovery support
- The Risk-Need-Responsivity¹¹ model
- The National Institute for Medical Respite Care (NIMRC)
- Trauma-Informed Care¹²
- Solution Focused Brief Therapy
- Motivational Interviewing
- Dialectical Behavioral techniques
- Harm Reduction



Figure 5: The city's Recuperative Care Center provides medical recovery for those experiencing homelessness who do not have a safe environment to recover on their own.

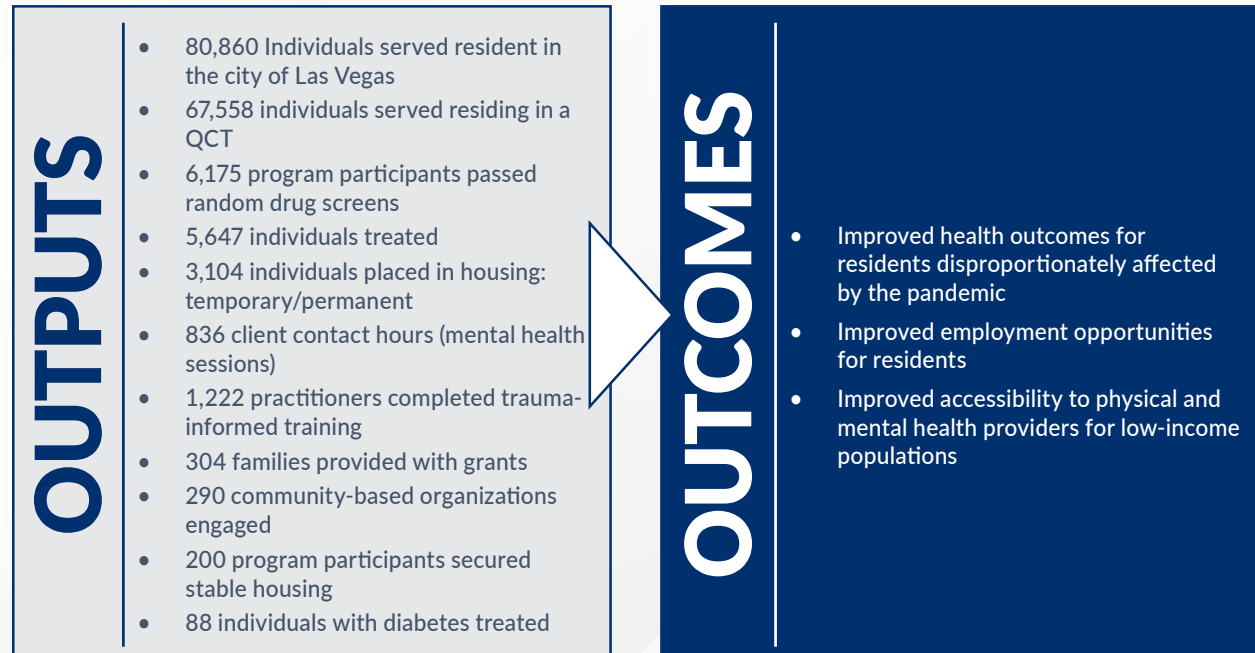
10 See ScienceDirect: <https://www.mayoclinic.org/tests-procedures/cognitive-behavioral-therapy/about/pac-20384610>

11 See Psychiatry Online: <https://ps.psychiatryonline.org/doi/pdf/10.1176/appi.ps.201400448>

12 See American Family Physician: <https://www.aafp.org/pubs/afp/issues/2017/0515/p655.html>

Performance Report:

The following is an aggregate summary of performance measures for projects in the public and mental health category, as tracked and reported by each organization:



The table below provides a project overview, amounts awarded and EC under the public and mental health category.

Table E: Public/Mental Health Project Inventory Summary			
Project Name	Allocation	EC #	Expenditure Category
City of Las Vegas: Mental Health Court	\$50,000	1.12	Public Health: Mental Health Services
City of Las Vegas: Specialty Courts	\$150,000	1.12	Public Health: Mental Health Services
Foundation for Recovery, Inc.: Las Vegas Center for Recovery	\$1,145,000	1.13*	Public Health: Substance Use Services
Future Smiles: CLV Builds Healthy Smiles and Communities	\$130,000	1.14	Other Public Health Services
Community Outreach Medical Center: Community Resource Advocacy Program	\$100,000	1.14	Other Public Health Services
Nevada Diabetes Association for Children and Adults: Emergency Medical Assistance Program	\$50,000	1.14	Other Public Health Services
Nevada Donor Network	\$500,000	1.14	Other Public Health Services
United States Veterans Initiative (U.S.VETS – Las Vegas): COVID-19 Response and Recovery for Homeless and At-Risk Veterans	\$400,000	1.7	Public Health: Other COVID-19 Public Health Expenses
Raise the Future: Improving Mental Health and Wellbeing for Youth and Families At-Risk of Entering or Currently involved in the Child	\$525,000	2.13	Assistance to Households: Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System
FirstMed Health and Wellness Center: FirstMed Care First	\$250,000	2.21	Assistance to Households: Medical Facilities for Disproportionately Impacted Communities
Dignity Health – St. Rose Dominican: Dignity Health St. Rose Dominican Wellness Center at the Sahara Campus	\$1,000,000	2.21	Assistance to Households: Medical Facilities for Disproportionately Impacted Communities
Opportunity Village: Las Vegas Neighborhood Club	\$574,000	2.21	Assistance to Households: Medical Facilities for Disproportionately Impacted Communities
Family and Child Treatment of Southern Nevada, Inc.: FACT COVID Recovery Program	\$100,000	2.34	Assistance to Impacted Nonprofit Organizations

Table E: Public/Mental Health Project Inventory Summary *(Continued)*

Project Name	Allocation	EC #	Expenditure Category
Tyler Robinson Foundation Inc.	\$100,000	2.34	Assistance to Impacted Nonprofit Organizations
VMSN Inc.: VMSN Healthcare Safety Net Expansion	\$1,400,000	2.34	Assistance to Impacted Nonprofit Organizations
City of Las Vegas: Downtown Security and Intervention	\$1,600,000	*	Refer to Use of Funds section
City of Las Vegas: Health and Wellness Center Main Street	\$1,000,000	*	Refer to Use of Funds section
City of Las Vegas: Recuperative Care Center (RCC) Operations	\$4,771,722	*	Refer to Use of Funds section
Roseman University of Health Sciences: Roseman College of Medicine GENESIS Initiative	\$300,000	*	Refer to Use of Funds section
City of Las Vegas: Detention Center Units Conversion for Medical	\$2,000,000	*	Refer to Use of Funds section
City of Las Vegas: East Las Vegas Health and Wellness Center	\$6,000,000	*	Refer to Use of Funds section
City of Las Vegas: Psychiatric Stabilization Program	\$200,000	*	Refer to Use of Funds section
City of Las Vegas: Recuperative Care Center (RCC) Expansion	\$7,500,000	*	Refer to Use of Funds Section
City of Las Vegas: Installation of HVAC Ultraviolet Disinfection Units at Public Access Government Facilities	\$60,000	*	Refer to Use of Funds section
Nevada Health and Bioscience Asset Corporation: Kirk Kerkorian School of Medicine at UNLV Biomedical Research Facility	\$9,000,000	*	Refer to Use of Funds Section
Southern Nevada Health District: Health Laboratory	\$1,000,000	*	Refer to Use of Funds section

**Projects marked with an asterisk indicate city applied General Funds, per provisions of the U.S. Treasury's Revenue Replacement expenditure category.*

WORKFORCE DEVELOPMENT: \$12.74 MILLION

Project Overview:

The 12 projects receiving \$12,745,000 million under workforce development include training opportunities, support for small businesses and job assistance for people experiencing homelessness. These projects remove barriers to education, technical training and employment opportunities for low to moderate income, under/unemployed and traditionally underserved populations.

City projects focused on youth skills-based training and establishing a small business support center to bridge skills gaps. Construction for an education training center will allow for workforce training and job placement support. People experiencing homelessness also received job training and employment assistance through the city's Second Chance Employment program at the Courtyard Homeless Resource Center.



Figure 6: The city's Courtyard Homeless Resource Center provides people experiencing homelessness access to job training and connection to employment.

Use of Evidence:

Organizations receiving SLFRF funding referenced the following evidence-based practices that inform their work to assist communities with public and mental health:

- Las Vegas Global Economic Alliance's Workforce Blueprint
- Generation USA¹³
- Small Business Development Centers (SBDC)
- Tech Elevator

Project Spotlight: Goodwill Industries of Southern Nevada Inc.: Mobile Career Coaching and Employer-Driven Training Springs

Amount Awarded: \$500,000

After years of working short-term, minimum-wage jobs, Zelma felt stuck and stagnant. Eager to embark on a fulfilling career, she took inspiration from her late father, who she had cared for while he was ill. He had been a truck driver and encouraged her to following in his footsteps.

Soon after his passing, Zelma began the process of earning her commercial drivers license (CDL). By pursuing her career in truck driving, she was able to honor her dad's legacy and achieve the quality of life for herself that she deserved. What's more, Zelma has a passion for travel, so she knew this career path would provide the fulfillment she was seeking.

As motivated as she was, Zelma's faced a major barrier: the cost of CDL training. She struggled for a long time to find funding to cover her tuition until a meeting with a Goodwill career coach changed everything.

Goodwill not only provided Zelma with the grants she needed to cover her tuition, but they also covered her transportation costs while she traveled to and from CDL training. She is grateful to Goodwill for helping make her plans a reality.

Upon earning her CDL, Zelma was offered full-time employment as a truck driver. She already has plans to buy her own truck and become an owner-operator, but for now, she's just excited to see the country from the driver's seat of a big rig. Above all, she knows that she's made her dad proud.

Let Goodwill work for you.

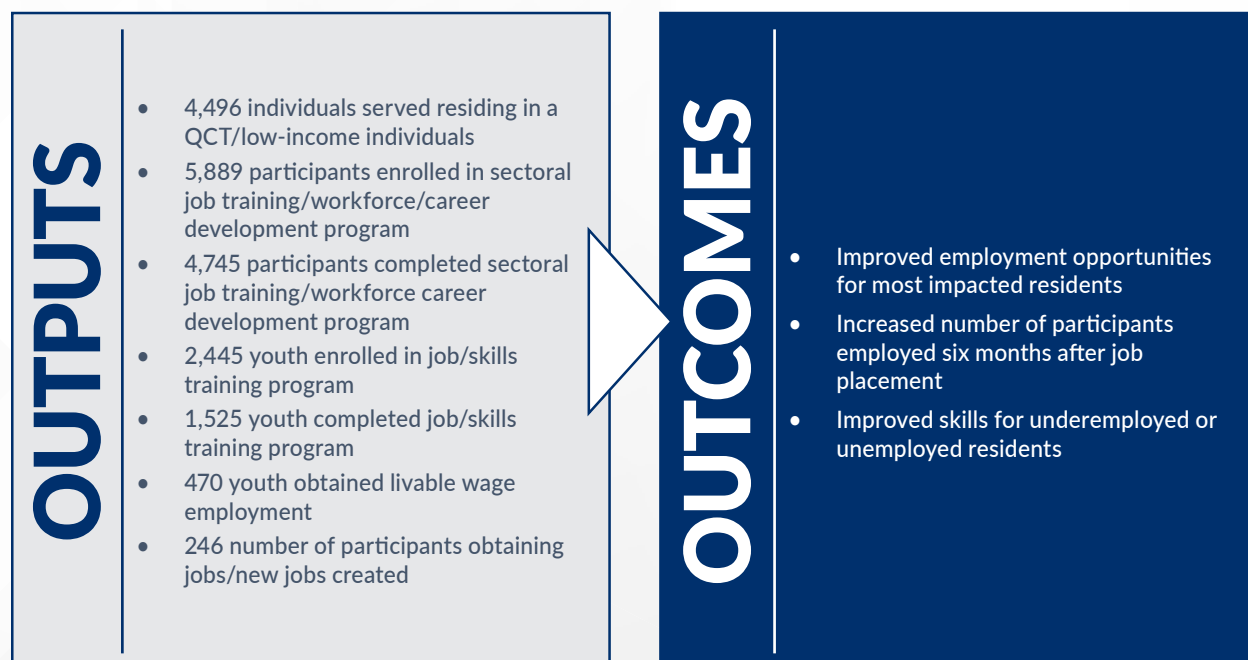
Find meaningful employment
and a brighter future at your Goodwill.

Career Workshops
Train-to-Hire Programs
Veteran Services
Employment Support
Disability Programs
Opportunities at Goodwill

¹³ See Generation USA: <https://usa.generation.org/about/>

Performance Report:

The following is an aggregate summary of performance measures for projects in the workforce development category, as tracked and reported by each organization:



The table below provides an overview of the projects awarded, amount awarded and the EC under the workforce development category.

Table F: Workforce Development Project Inventory Summary			
Project Name	Allocation	EC #	Expenditure Category
Tech Impact: Tech Impact's City of Las Vegas Workforce Training and Job Placement Program	\$125,000	2.10	Assistance to Households: Assistance to Unemployed or Underemployed Workers
Ahern ACT, LLC: Ahern ACT: Advanced Career Training	\$500,000	2.10	Assistance to Households: Assistance to Unemployed or Underemployed Workers
Goodwill Industries of Southern Nevada Inc.: Mobile Career Coaching and Employer-Driven Training Springs	\$500,000	2.10	Assistance to Households: Assistance to Unemployed or Underemployed Workers
Lutheran Social Services of Nevada: Employment Navigation Program	\$500,000	2.10	Assistance to Households: Assistance to Unemployed or Underemployed Workers

Table F: Workforce Development Project Inventory Summary *(Continued)*

Project Name	Allocation	EC #	Expenditure Category
City of Las Vegas: Second Chance Employment	\$1,000,000	6.1*	Revenue Replacement: Provision of Government Services
City of Las Vegas: Strong Future Youth Employment Program	\$815,946	6.1	Revenue Replacement: Provision of Government Services
City of Las Vegas: Workforce Development and Business Support	\$62,354	6.1*	Revenue Replacement: Provision of Government Services
Vegas PBS: Workforce Development & Strong Future Youth Employment Programs	\$481,700	*	Refer to Use of Funds section
City of Las Vegas: Genos All Access – Critical Workforce Development Skills (Emotional Intelligence)	\$150,000	*	Refer to Use of Funds section
City Impact Foundation: CIC Technology Lab	\$360,000	*	Refer to Use of Funds section
City of Las Vegas: Construction of East Las Vegas Workforce Employment Training Center	\$8,000,000	*	Refer to Use of Funds section
The Chef Jeff Project Inc.	\$250,000	*	Refer to Use of Funds section

**Projects marked with an asterisk indicate city applied General Funds, per provisions of the U.S. Treasury's Revenue Replacement expenditure category.*



YOUTH AND EDUCATION: \$13.98 MILLION

Project Overview:

The 19 projects awarded approximately \$13,988,619 million for youth and education are designed to improve academic outcomes and fill the connectivity and funding gaps for students in low-income areas to promote equitable access to education.

The city also used SLFRF funding to address the impacts of COVID-19 pandemic on student learning. The programs funded by SLFRF for youth education addressed achievement gaps with a focus on disadvantaged groups. Various methodologies were used to carry out youth educational programming across projects.



Figure 7: CORE Powered by the Rogers Foundation provides services in youth development, education and community connection for middle school scholars in historically underserved populations.

Use of Evidence:

Various methodologies are used to carry out youth educational programming across projects, including:

- Two Generational (2Gen) by the Aspen Institute¹⁴
- Applied Behavioral Analysis.

¹⁴See Aspen Institute: <https://ascend.aspeninstitute.org/2gen-approach/>

Project Spotlight: Big Brothers Big Sisters of Southern Nevada: Strong Start School Based Mentoring

Amount Awarded: \$183,000

The SLFRF funding through the city of Las Vegas allowed Big Brothers Big Sisters of Southern Nevada (BBBSN) to reach out to a group of underserved youth in targeted zip codes at a time they needed it the most. The program efforts of BBBSN focus on quality in program delivery, commitment to partnership, and a commitment to serving the entire family, not just the enrolled child. Rather than just push for ever increasing numbers, they feel that the young people they work with deserve the best they can offer. Their focus on quality is based on the knowledge that a long lived and well supported match relationship will result in enhanced positive outcomes for the children and youth in their programs.

Following the pandemic, this type of community support was needed more than ever. Each session began with individual matches focusing on academic achievement. In the summer, the kids' parents would take them to the nearby BBBSN building for group activities to keep their academic skills sharp.

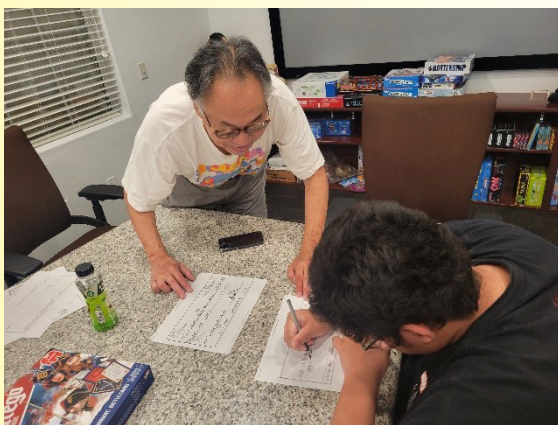


Figure 8: A Big Brother teaches a little brother how to write a check.

In early 2022, the agency was able to purchase a dedicated office building with classroom space just a few blocks from the Strong Start Academy. The grant and in-school programming had given them a foundation for building relationships with families in the community. That summer, they offered the opportunity to parents for bringing their children to the agency building one afternoon a week to see their mentors and engage in fun and educational activities. This has proven to be a big success, creating a great atmosphere that brings families closer to the work with their children and supports strong communication, and the program has grown to multiple meeting times each week.

Performance Report:

The following is an aggregate summary of performance measures for projects in the youth and education category, as tracked and reported by each organization:

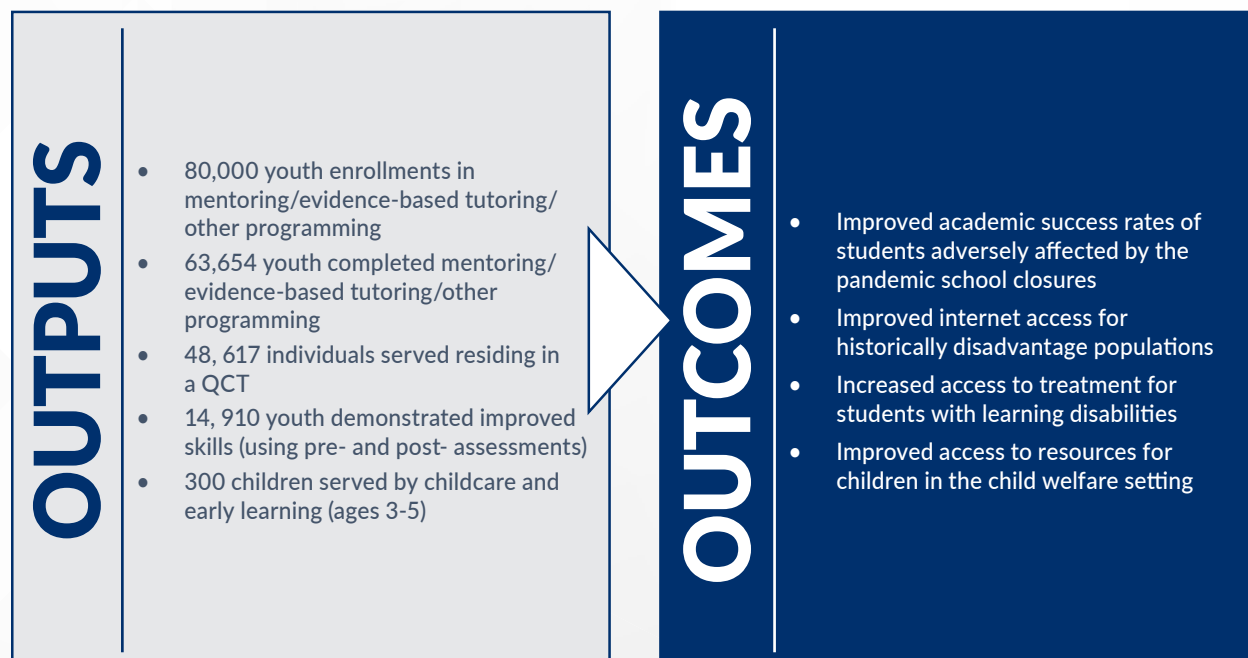


Table G below reviews the projects awarded, award amount and the EC under the youth and education category

Table G: Youth and Education Project Inventory Summary			
Project Name	Allocation	EC #	Expenditure Category
City of Las Vegas: Charter and Private School Assistance Program	\$615,000	1.4	COVID-19 Mitigation and Prevention: Prevention in Congregate Settings
CLV Strong Start Academy Elementary School	\$120,000	2.24	Addressing Educational Disparities: Academy, Social, and Emotional Services
Battle Born Academy	\$100,000	2.24	Addressing Educational Disparities: Academy, Social, and Emotional Services
City of Las Vegas: ReInvent Schools Las Vegas Safekey Program	\$200,000	2.25	Assistance to Households: Addressing Educational Disparities – Academic, Social and Emotional Services

Table G: Youth and Education Project Inventory Summary *(Continued)*

Project Name	Allocation	EC #	Expenditure Category
CORE Powered by the Rogers Foundation: CORE Las Vegas Cohort	\$440,000	2.25	Assistance to Households: Addressing Educational Disparities – Academic, Social and Emotional Services
Greater Las Vegas Inner-City Games dba After-School All-Stars Las Vegas: Focusing on Fremont: Providing After-School Solutions for At-Risk Youth	\$65,000	2.25	Assistance to Households: Addressing Educational Disparities – Academic, Social and Emotional Services
TPL Foundation: Men and Divas of Tomorrow	\$250,000	2.25	Assistance to Households: Addressing Educational Disparities – Academic, Social and Emotional Services
Las Vegas Clark County Library District Foundation: Teachers in Libraries	\$400,000	2.25	Assistance to Households: Addressing Educational Disparities – Academic, Social and Emotional Services
Big Brothers Big Sisters of Southern Nevada: Strong Start School Based Mentoring	\$183,000	2.25	Assistance to Households: Addressing Educational Disparities – Academic, Social and Emotional Services
Foundation for Positively Kids, Inc.: Positively Kids Pandemic Management Program	\$20,620	2.25	Assistance to Households: Addressing Educational Disparities – Academic, Social and Emotional Services
StartUp Vegas: Vegas Technology Academy	\$750,000	2.32	Assistance to Small Businesses: Business Incubators and Start-up or Expansion Assistance
Girl Scouts of Southern Nevada	\$300,000	2.34	Assistance to Impacted Nonprofit Organizations
Klothes 4 Kids	\$49,999	2.34	Assistance to Households: Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System
DISCOVERY Children's Museum	\$480,000	2.34	Assistance to Households: Addressing Impacts of Lost Instructional Time
The Neon Museum: Increasing Access to the Neon Museum by the COVID-19 Impacted Community	\$125,000	2.34	Assistance to Impacted Nonprofit Organizations

Table G: Youth and Education Project Inventory Summary *(Continued)*

Project Name	Allocation	EC #	Expenditure Category
300 Stewart Avenue Corporation dba The Mob Museum: Educational Outreach and Community Resource Extensions	\$70,000	2.36	Aid to Impacted Industries: Aid to Other Impacted Industries
City of Las Vegas: Strong Start Academy Elementary School	\$6,840,000	*	Refer to Use of Funds section
City of Las Vegas: Youth Development and Social Innovation/Strong Start Initiative	\$2,650,000	*	Refer to Use of Funds section
City of Las Vegas: The Las Vegas My Brother's Keeper Alliance – Business Advisory Council Expansion	\$330,000	*	Refer to Use of Funds section

**Projects marked with an asterisk indicate city applied General Funds, per provisions of the U.S. Treasury's Revenue Replacement expenditure category.*



Figure 9: The Neon Museum used SLFRF funds to expand its community outreach efforts

OTHER PUBLIC SERVICES: \$16.9 MILLION

Project Overview:

Funding in this category went toward seven city-based projects, for a total amount of \$16,903,119 million. These funds increased the city of Las Vegas staffing and services levels to pre-pandemic levels and provide additional support for continued pandemic recovery response, including other community projects from the city's General Fund.

Use of Evidence:

The city of Las Vegas Arts Operating Support program helped support the economic and cultural recovery of the community. Evidence shows that non-profits who receive government funding spend more on their programs and services and tend to stay more closely aligned to their missions.¹⁵

Project Spotlight: Booth Management Consulting: City of Las Vegas ARPA Administrative Costs

Amount Awarded: \$1,003,617

The city of Las Vegas selected Booth Management Consulting (BMC), through a competitive bidding process, to provide effective management and oversight of the grant administration program, including monitoring and compliance with legal, regulatory and other technical assistance.

BMC is a minority and woman-owned regional Certified Public Accountant (CPA) firm headquartered in Columbia, Maryland, with offices in Washington State and Texas. Since 1998, BMC has been providing grants management, oversight and monitoring, accounting support, compliance auditing and human resource support services to federal, state and local governments, non-profit organizations and commercial entities.

BMC was awarded a contract with the city of Las Vegas to provide SLFRF grant management services. Working with the Office of Strategic Services, BMC's grants management division offered comprehensive federal grants management services that cover the entire process, from managing grant applications to grant close-out. Services provided helped ensure compliance with program guidelines and included eligibility determination with federal regulations, assessment of project risks, development of policies and procedures, review of costs reimbursement requests, evaluation and monitoring of post-award activities, establishing subrecipient monitoring programs.

¹⁵ See Public Administration and Development:
https://www.researchgate.net/publication/332510620_How_does_government_funding_affect_nonprofits_program_spending_Evidence_from_international_development_organizations

Table H below reviews the projects approved under this category.

Table H: Other Public Services Project Inventory Summary			
Project Name	Allocation	EC #	Expenditure Category
City of Las Vegas: Arts Grants Program	\$585,000	2.37	Negative Economic Impact: Economic Impact Assistance - Other
City of Las Vegas: CLV Service Level Restoration	\$5,750,301	3.2	Public Sector Workforce: Rehiring Public Sector Staff
City of Las Vegas: CLV COVID Response	\$83,014	3.5	Public Sector Capacity: Administrative Needs
Booth Management Consulting: City of Las Vegas ARPA Administrative Costs	\$1,003,617	7.1*	Administrative: Administrative Expenses
City of Las Vegas: Public Service Projects	\$6,431,187	*	Refer to Use of Funds section
City of Las Vegas: Outreach Support	\$50,000	*	Refer to Use of Funds section
LVMPD 9-1-1 Back up Build Out	\$3,000,000	*	Refer to Use of Funds section

*Projects marked with an asterisk indicate city applied General Funds, per provisions of the U.S. Treasury's Revenue Replacement expenditure category.



AMERICAN RESCUE PLAN

