

City of New Orleans
Recovery Plan

**State and Local Fiscal Recovery
Funds**

2025 Report

City of New Orleans

2025 Recovery Plan Performance Report

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GENERAL OVERVIEW

Executive Summary

The City of New Orleans (the “City”) has received funding totaling nearly \$388 million in federal relief funds under the \$1.9 trillion American Rescue Plan, which was passed by Congress in 2021 to help ease the economic toll the coronavirus and related restrictions took on individuals, governments, and businesses across the country. Like many communities across the country, The City experienced unprecedented challenges due to the Covid-19 pandemic.

As the first step in setting ARPA expenditure priorities, Mayor LaToya Cantrell activated a 28-member stimulus task to focus on five key areas: case management, community services, the workforce, economic recovery investments and public health. The five working groups, made up of community stakeholders, weighed the long and short-term needs of the city’s businesses and residents.

President Biden signed the American Rescue Plan Act (ARPA) into law on March 11, 2021, with \$1.9 trillion of relief and support. In the aftermath of Hurricane Katrina in 2005, then neighborhood President LaToya Cantrell saw firsthand how federal dollars did not end up in the hands of the recipients that needed it most, thus causing needs to go unmet and critical dollars being left on the table. Now nearly eighteen years later, Mayor LaToya Cantrell is overseeing the city’s response to COVID-19 and sees an opportunity for every individual, family, and business in New Orleans to get their fair share.

There are over 70 different funding sources in the Rescue Plan, administered through 18 Federal agencies. Each funding source works differently – some are competitive (like grants), some are allocated to States through a formula and then require the State to distribute locally through existing programs, application processes, or through a formula allocation.

Uses of Funds

The City’s ARPA funding continues to focus on core responsibilities of:

- 1) Strengthening Economic Mobility
- 2) Enhancing Workforce Development
- 3) Strengthening Communities
- 4) Increasing Housing Affordability
- 5) Improving Infrastructure
- 6) Sustainability and Resiliency
- 7) Improving Health Outcomes

Strengthening Economic Mobility

A solid foundation is necessary to facilitate equitable fiscal growth.

Enhancing Workforce Development

To ensure a healthy workforce, the City is establishing ways our workforce, particularly youth, can connect with local employers and provide training and educational opportunities.

Strengthening Communities

The City is committed to facilitating growth and ensuring the City evolves to meet the needs of New Orleanians by connecting the communities we serve.

Increasing Housing Affordability

Providing housing options for our most vulnerable low-income citizens impacted by the pandemic remains a priority.

Improving Infrastructure

Developing an infrastructure system which ensures the safety of our citizens is critical. The City is focusing on improving safety, promoting sustainability and resiliency and making equitable investments across New Orleans is demonstrated through several key Department of Public Works projects. Allocations are slated for road safety and maintenance, repairs to City facilities and the development of park facilities.

Establishing Sustainability and Resiliency

Ensuring our most vulnerable citizens have equitable access to a healthy, safe and clean City where citizens are not disproportionately impacted by health, environmental or safety hazards, the City has prioritized projects which address disparate health impacts but also increased coordination and collaboration with police, fire and community partners when responding to emergencies.

Lastly, the City used \$187.2M of SLFRF for lost revenues and pandemic response costs (Revenue Replacement). This allocation was utilized to cover the City's expenses related to the pandemic and the personnel costs for first responders.

Promoting Equitable Outcomes

The City of New Orleans continued to engage stakeholders at all levels to identify programming that best utilizes its ARPA allocations to promote equitable outcomes for the most vulnerable populations within the community. This included intentional outreach to historically underserved neighborhoods, communities of color, low-income households, and residents disproportionately impacted by the COVID-19 pandemic.

To ensure programs are designed and implemented equitably, the City applied an equity lens to project selection by incorporating demographic data, community needs assessments, and alignment with existing equity-focused plans such as the Resilient New Orleans Strategy and the Equity Framework for Public Investment.

Additionally, the City prioritized inclusive engagement through town halls, listening sessions, and partnerships with community-based organizations that serve vulnerable populations. Special efforts were made to provide language access and culturally relevant outreach, including translation services and targeted communications.

Outcome metrics are being tracked to measure disparities reduction in areas such as housing stability, workforce participation, access to healthcare, and public safety. The City is also investing in capacity-building among community organizations to ensure sustainability of equitable impact beyond ARPA's time horizon.

Community Engagement

The ARPA PMO conducted ARPA Information Sessions for feedback on projects, discussions on funding opportunities and to provide technical assistance on funding opportunities. In addition, the ARPA PMO has presented updates on the ARPA project portfolio on a quarterly basis during public hearings held by City Council. City Council meetings are available to watch on demand as well as live stream. In addition, the ARPA PMO engages the community via its website at nola.gov/arpa.

Citizens are encouraged to provide feedback concerning the ARPA portfolio at council meetings during the approval of contracts over two years or :1M. They are given the opportunity to speak in-person or remotely at council meetings, submit online

Labor Practices

The City of New Orleans adheres to its Equal Employment Opportunity Ordinance, which is included in all City contract documents. Through its Procurement Office, the City ensures that all vendors awarded contracts comply with requirements to promote equal opportunity and non-discrimination in hiring and employment.

In addition to these standards, the City promotes fair labor practices by encouraging contractors to adopt workforce policies that support worker rights, safety, and equitable access to employment opportunities. Where applicable, ARPA-funded projects include provisions requiring the payment of prevailing wages in accordance with state and federal guidelines, including Davis-Bacon requirements.

The City also promotes the use of local labor and prioritizes vendors who demonstrate a commitment to hiring from economically disadvantaged communities. Contractors are encouraged to participate in workforce development initiatives and to partner with local training providers to build pipelines for underrepresented populations to enter skilled trades and public-sector jobs.

Where feasible, the City explores the use of project labor agreements and community benefits agreements to ensure that ARPA-funded investments yield shared economic benefits for residents, particularly those historically excluded from infrastructure employment opportunities.

Use of Evidence

The City of New Orleans prioritizes the use of evidence-based practices in the design and implementation of ARPA-funded programs. Programs are selected and developed based on demonstrated effectiveness in achieving desired outcomes, drawing from national research, best practices, and local data.

To ensure accountability and transparency, the City's ARPA Program Management Office (PMO) will engage an independent evaluator to assess key performance indicators and outcomes across priority programs. This third-party evaluation process will help determine

whether funded initiatives are achieving their intended goals and will support continuous improvement by incorporating findings into future program adjustments.

Where applicable, the City categorizes investments using the U.S. Treasury's Evidence-Based Interventions framework, and prioritizes funding toward programs supported by strong, moderate, or preliminary evidence. The City is also committed to collecting and reporting performance data, including outputs and outcomes, to demonstrate the impact of ARPA investments on the community — especially for vulnerable populations.

Performance Report

The City of New Orleans has adopted a centralized performance management approach for the administration of State and Local Fiscal Recovery Funds (SLFRF). The ARPA Program Management Office (PMO) coordinates the tracking and reporting of outcomes across all funded programs. This approach ensures alignment with the City's overarching recovery goals and provides a consistent framework for accountability.

The City's high-level goals for ARPA investments include:

- Promoting economic recovery and stability
- Reducing disparities in public health and safety
- Expanding affordable housing and homelessness prevention
- Enhancing infrastructure and climate resilience
- Investing in youth development and workforce opportunities

Each ARPA-funded project is required to define measurable objectives and submit quarterly performance data, including outputs (e.g., households served, jobs created) and outcomes (e.g., increase in housing stability, reduction in recidivism). Projects with similar objectives are grouped under shared performance indicators to enable cross-cutting analysis of impact.

The City uses a standardized performance tracking system that includes:

- Project-specific logic models and KPIs
- Data collection templates submitted by vendors and departments
- Review by the PMO for data completeness and alignment
- Dashboards and internal tracking tools for monitoring progress

Where possible, indicators are tied to equity outcomes, such as service delivery in high-need neighborhoods or access by historically underserved populations.

Transparency and Public Reporting

To promote transparency and accountability in the use of ARPA funds, the City of New Orleans has launched a live, public-facing ARPA dashboard [insert link], which allows residents to track funding allocations, project status, and performance outcomes in real time. The dashboard provides an accessible and interactive way for the public to understand how recovery funds are being invested and what measurable results are being achieved across key priority areas, including housing, public health, infrastructure, and economic recovery.

In addition to the dashboard, the City regularly publishes program updates, evaluation summaries, and expenditure reports on its official website. These materials are also shared

during public briefings, community meetings, and stakeholder engagement sessions to foster ongoing dialogue and responsiveness.

The City continues to refine its performance management and reporting systems by incorporating feedback from residents, findings from third-party evaluations, and evolving guidance from the U.S. Department of the Treasury. Transparency remains a core value guiding the City's approach to equitable and effective recovery.

PROJECT INVENTORY

Economic Response

Families, business, and communities felt the economic impact of the COVID-19 pandemic and the ensuing restrictions on daily life. As public services halted or diminished and revenue streams decreased, many of the drivers of economic development in New Orleans were stymied. Workforce shortages caused by the pandemic threatened and delayed catalytic development projects locally and nationally.

The Administration is using ARPA funds to invest in projects, initiatives, and projects that will generate recurring revenue, increase wealth, and provide opportunities within local communities. Targeted investment in the most historically underserved neighborhoods will work to ensure equitable development across the city. Funneling public funds toward projects that benefit New Orleans economically from the bottom up will help secure a prosperous future for all New Orleanians.

The City has devoted \$32,068,979 across 40 economic response projects.

Project ENO: Entergy New Orleans Utility Arrears

Funding Amount: \$5,066,295.59

Project Expenditure Category: 2.2, Household Assistance: Rent, Mortgage, and Utility Aid

Project Overview: The City of New Orleans in conjunction with the New Orleans City Council provided gas arrearage bill relief to utility customers with outstanding gas arrearages resulting from a hardship caused by the Coronavirus pandemic.

Performance Report: A minimum of 16,541 households benefited from utility arrears payments.

Project 1774: High School JAG

Funding Amount: \$3,000,000.00

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: Funding to support area high school JAG (Jobs for American Graduates) programs for 2 years. By ensuring students transition successfully to employment, military service, or post-secondary education, the project promotes equitable recovery and long-term economic resilience for under-resourced youth in New Orleans.

Project 1697: RTA Free Youth Fare Pilot

Funding Amount: \$2,500,000.00

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: The Transport for NOLA: Zero Transit Fare for Opportunity Youth Program is a pilot initiative designed to provide free public transit access to youth ages 16–24 in Orleans Parish. Operated in partnership with the New Orleans Public Library, the New Orleans Children and Youth Planning Board, and the Regional Transit Authority (RTA), this program removes financial obstacles to mobility, helping young people connect to jobs, schools, and essential services. The program will use a combination of youth enrollment, app-based pass tracking, and usage data to measure success. Desired outcomes include increased transit ridership among Opportunity Youth, greater participation in workforce and educational programs, and long-term feasibility of citywide fare-free transit expansion. Over 12 months, the program aims to demonstrate cost-effectiveness, with a projected annual fare replacement cost of approximately \$1.75 million.

Project 1701: New Orleans Regional Business Park

Funding Amount: \$1,500,000

Project Expenditure Category: 10.2, Acquisition, construction, reconstruction, or installation of public works, sites, or other public purposes & 10.7 Disposition or retention of real property.

Project Overview: This project supports economic development and business retention within the New Orleans Regional Business Park (NORBP), a district created to stimulate industrial and commercial growth, especially in disadvantaged communities. The initiative focuses on enhancing the Enterprise Center—a key economic development site—through targeted capital and operational improvements. Upgrades will improve the site’s functionality, safety, and overall appeal to help retain current businesses and attract new ones. Funds will also support ongoing infrastructure maintenance within the district, in alignment with NORBP’s mission to promote stable employment, improved infrastructure, and long-term economic opportunity in Orleans Parish.

Project 1653: RIP Medical Debt

Funding Amount: \$1,300,000

Project Expenditure Category: 2.3, Household Assistance: Cash Transfers

Project Overview: Funding will provide medical debt relief to income, qualified New Orleans residence through a partnership with a nonprofit entity that specializes in acquiring and counseling medical debt. The partnering entity will recruit local hospitals, healthcare providers, and commercial debt buyers to participate in the program.

Project 1817: Equus - Support Services

Funding Amount: \$1,000,000

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: The project enhances workforce readiness, reduces unemployment, and boosts economic stability by training residents for high-demand jobs. It removes barriers to employment through documentation and transportation assistance, supports vulnerable populations, and promotes community integration, ultimately fostering a more robust and resilient economy in New Orleans.

Project 6128: EMIM - March of Dimes

Funding Amount: \$1,000,000

Project Expenditure Category: 2.3, Household Assistance: Cash Transfers

Project Overview: This project aims to improve health and social outcomes for pregnant mothers through a guaranteed income program. March of Dimes will provide 100 eligible pregnant mothers in Orleans Parish with guaranteed income for twelve months during pregnancy and post-partum to improve health and social outcomes for families. This program will be important for addressing the needs of pregnant mothers given disruptions to health care systems during the Covid-19 Pandemic.

Project 9997: Six Flags Site Redevelopment

Funding Amount: \$1,000,000

Project Expenditure Category: 2.37, Economic Impact Assistance: Other

Project Overview: The aim of this project is to revitalize the former Jazzland site in New Orleans East. NORA will oversee the demolition, clearing, and maintenance of the site. The goal is to redevelop this blighted property and promote economic development in the area.

Project 5827: EMIM - High School Guaranteed Income Rooted School

Funding Amount: \$1,000,000

Project Expenditure Category: 2.25, Addressing Educational Disparities: Academic, Social, and Emotional Services

Project Overview: The goal of the Rooted Foundation \$50 study is to provide a guaranteed income to 249 public high school students in Orleans Parish, who receive \$50 per week for 40 weeks with an aim to improve academic performance. The study will include a control and experimental group, and outcomes will be measured for participating students through a research team that will produce a report on the study.

Project 1708: Revenue Collection Service

Funding Amount: \$1,000,000

Project Expenditure Category: 3.4, Public Sector Capacity: Effective Service Delivery

Project Overview: The Municipal Revenue Collection System project, led by the City of New Orleans in partnership with the Orleans Parish Assessor's Office and FAST Enterprises, aims to develop and implement a centralized system for the collection of sales tax and various other municipal fees. This initiative replaces legacy systems with a configurable, off-the-shelf software platform known as GenTax, designed to increase accuracy, improve processing times, and reduce administrative burden. The population served includes City departments, businesses, taxpayers, and the general public through improved access to reliable tax services and data. Desired outcomes include successful system rollout by mid-2024, with full production support through 2025, measurable by system uptime, user adoption rates, the number of tax categories processed, and compliance with ARPA and Treasury guidelines.

Project 1677-A: NOCC - Building for the Future

Funding Amount: \$1,000,000

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: This workforce development program will purchase state-of-the-art equipment to train youth and community members in the building trades. Funds will purchase equipment to expand the subrecipients current training in the building trades such as carpentry, electrical, welding, plumbing, pipefitting, and construction.

Project 1677-B: NOCC - Training Supply

Funding Amount: \$1,000,000

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: The New Orleans Career Center (NOCC) will utilize ARPA funds to enhance and expand technical training infrastructure and resources for students enrolled in priority industry pathways such as Healthcare, Skilled Trades, Emergency Medical Services, and Digital Media/IT. This initiative supports equitable access to workforce readiness tools, ensuring students can effectively train using modern equipment and simulation-based learning environments.

Project 1838: Equus- Training Services

Funding Amount: \$966,615.00

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: The project enhances workforce readiness, reduces unemployment, and boosts economic stability by training residents for high-wage jobs in high-demand green infrastructure, healthcare, and transportation industries.

Project 1673: Pathways and Summer Success Program

Funding Amount: \$900,000.00

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: The Pathways and Summer Success Program are two workforce readiness and youth development programs. The intention of this project was to improve the lives of children in the community by partnering with initiatives that link vulnerable, system-involved youth with summer employment opportunities and year-round workforce programs. Ultimately, the City will set out to attach youth to opportunities that promote their safety, economic mobility and educational growth.

Project 1814: Healthcare & Green Infrastructure

Funding Amount: \$800,000.00

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: This project will partner with leaders in the healthcare and green infrastructure industries to build equitable training pathways by pairing paid earn and learn training with wraparound supports (such as transportation and childcare) that run throughout the training-to-career continuum, supporting individuals both during training and once they are hired or promoted.

Project 1784: EMS Corps

Funding Amount: \$741,660.00

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: The Office of Workforce Development (OWD) in conjunction with New Orleans Medical Emergency Services (NOEMS), seeks to empower young adults with the skills, certifications, and support necessary to embark on career trajectories with family-sustaining wages that bolster their long-term social and economic mobility by developing an Emergency Medical Services Training Corps (EMS Training Corps). Consistent with the EMS Agenda 2050 guiding principles, we envision an innovative program that provides young adults from

disadvantaged or underrepresented backgrounds with a rare on-ramp to an in-demand profession while addressing the impact of a nationwide EMS skilled worker shortage.

Project 1830: Tuskegee Airmen Flight Academy of New Orleans

Funding Amount: \$535,000

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: New Orleans Flight Academy is a Tuskegee Airmen sponsored aviation training program designed to promote career opportunities for underrepresented youth residing in Orleans Parish. Our program delivers a structured program of training, mentoring and career exposure. First, our standardized training program will teach students all necessary knowledge and practical skills to meet the standards of the FAA Private Pilot License. Next, students will be mentored by pilots and other aerospace professionals from a variety of backgrounds, military and civilian, to assist each in tailoring individual career plans. Finally, students will have the opportunity for exposure to various career options in vicinity of Orleans parish and the surrounding region in the form of field trips to key locations, such as the Naval Air Station Joint Reserve Base New Orleans, the Lockheed Martin Michoud Assembly Facility, and the Louis Armstrong New Orleans International Airport. Our goal is to train a total of 20 high school students, divided into two cohorts who will complete the bulk of their training during the summer months from June through August. The first 10 students will train during the Summer of 2024, and the second will train during the following Summer of 2025. Students who do not complete the training by the end of the summer will have the opportunity to complete their training during the academic year. Students will be trained by a select group of highly-qualified Certified Flight Instructors (CFIs), recruited primarily from the New Orleans metropolitan area.

Project 5864: EMIM - The First 72

Funding Amount: \$500,000

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: First 72+'s work through the Economic Mobility in Motion (EMIM) program will provide pathways to economic stability for 525 formerly incarcerated New Orleans through a small business incubator program and a cooking school in addition to wrap around services like case management and transitional housing.

Project 99995: EMIM - Career and Technical Education NOCC

Funding Amount: \$500,000

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: The New Orleans Career Center (NOCC) will expand its healthcare Career and Technical Education (CTE) programs for low-income, high school graduates, and unemployed or underemployed adults. With support from the Economic Mobility in Motion (EMIM) fund, NOCC will collaborate with major healthcare employers like LCMC Health, Ochsner Health, Acadian Ambulance, and New Orleans EMS to scale its programs by adding training and apprenticeship seats. New healthcare pathways, including Hospital Pharmacy Technician, Radiologic Tech Assistant, and an expanded EMS Corps EMT training pilot, will be developed. The project aims to grow 370 new healthcare training seats in total, expand to 75 healthcare apprenticeships, and align 140 pre-nursing and allied health seats with immediate job opportunities. Over the two-year grant period, the initiative will serve 370 participants, equipping them with high-demand skills and connecting them directly to employment opportunities.

Project 1677-C: Youth Force NOLA

Funding Amount: \$500,000

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: The Youth Force NOLA Project is a comprehensive career-readiness initiative aimed at preparing New Orleans public high school students for successful futures through real-world learning experiences. By integrating soft skills development, paid internships, and strategic partnerships with schools, employers, and government agencies, the program ensures that students gain both the technical and interpersonal competencies required for today's workforce. The project focuses on building sustainable career pathways and aligning education with local labor market needs. Outcomes are measured by the number of students completing training, placed in internships, and demonstrating growth in career readiness indicators, with ongoing evaluation and strategic planning ensuring long-term impact and scalability.

Project 1848: Thrive NOLA

Funding Amount: \$500,000

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: A program to deliver comprehensive workforce training focused on green infrastructure and energy resilience, specifically targeting solar technology and weatherization.

Project 1696: Language Access Pilot Program

Funding Amount: \$499,898.94

Project Expenditure Category: 3.4, Public Sector Capacity: Effective Service Delivery

Project Overview: Residents of New Orleans with limited English proficiency have often faced additional barriers in accessing COVID-19 recovery programs and engaging in the democratic process due to the limited language accessibility provided by the City. The Language Access Pilot Program for the City of New Orleans, spearheaded by the Office of Human Rights and Equity, aims to ensure equitable access to services and information for linguistically diverse communities. This initiative recognizes the importance of linguistic inclusivity in promoting social cohesion and equal opportunities for all residents to engage with City departments. The Federal Government specifically designated ARPA funds to be used for the just and equitable recovery for those most impacted by the COVID-19 pandemic, including addressing negative economic impacts especially for community members with language and communication access needs, who experienced increased difficulty in accessing City services during the COVID-19 pandemic. It is in the best interest of the City of New Orleans to invest in our language and communication services and establish language access to ensure that all residents can participate civically, culturally, economically, and socially. The Language Access Pilot Program is an essential first step in improving the City's language and communication access and ensuring that City services are accessible and provided equitably and ethically to all residents.

Project 1695: Labor Audit

Funding Amount: \$451,125

Project Expenditure Category: 3.4, Public Sector Capacity: Effective Service Delivery

Project Overview: The purpose of this project is to conduct an investigative audit that focuses on the compliance and enforcement of the existing Living Wage Ordinance, Local Hire Ordinance, and Equitable Business Opportunity Program Ordinance (related to Disadvantaged Business Enterprises) with the City's contracts and hiring of external contractors. The City of New Orleans showed great compassion by using public health policies to limit the spread of COVID-19 and protect New Orleanians. However, as a result of the COVID-19 pandemic, it was noted that in the absence of a health emergency the City does not have an agency or department to focus on regular enforcement of ordinances that provide for local labor standards. With this project, the City will be able to prioritize accountability to local labor ordinances and increase transparency for city contractors and subcontractors.

Project 999993: EMIM - El Centro Wealth Building

Funding Amount: \$450,000

Project Expenditure Category: 2.30, Technical Assistance, Counseling, or Business Planning

Project Overview: El Centro aims to expand its wealth-building programs to 400 Latino residents in New Orleans, offering free services like financial wellness education, small business development, tax preparation, business summits, and first-time homebuyer training. These programs are provided in a culturally competent and language-accessible way to meet the needs of the Spanish-speaking community. The project will increase services to underserved Orleans-based Spanish-speaking residents by 50%, helping them build credit, reduce debt, start businesses, and achieve homeownership. El Centro seeks to empower individuals to create

jobs, grow businesses, and establish financial security. Ultimately, the project will foster economic empowerment and resilience within the local Latino community.

Project 1815: Achieve! 365

Funding Amount: \$436,000

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: A comprehensive prevention and intervention program focused on empowering students and young adults (grades 3-12 and ages 16-21) of New Orleans with career development fundamentals and basics, as well as connections to employment opportunities, post-secondary education and training.

Project 5837: EMIM - Construction and Conservation Corps Louisiana Green Corps

Funding Amount: \$415,000

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: Funding will support Louisiana Green Corps' Construction and Conservation Corps to train young people for high-growth jobs in green construction, water management, and solar industries. Louisiana Green Corps will recruit 100-130 low-income, disadvantaged job seekers over a two-year period for matriculation into the Construction and Conservation Corps., where they will earn industry-specific training credentials in areas such as construction (NCCER CORE: National Center for Construction Education and Research), water management, and green infrastructure (CWC – Clean Water Certificate Program), masonry, Solar PVOL101, and OSHA-10. Participants will also receive career training and participate in internships during the program with the ultimate goal of being placed into relevant employment.

Performance Report: Train Louisiana Green Corps has a goal of training 130 job-seekers, with an 80% placement rate into employment or post-secondary education. To date they have trained 54 job-seekers with a placement rate of 88%.



Project 1677-D: Port of New Orleans Advisory Board

Funding Amount: \$400,000

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: This project supports the development and facilitation of sector partnerships focused on transportation, logistics, and construction/green infrastructure as part of a broader workforce development initiative funded by the City's Office of Workforce Development (OWD). The contractor will serve as the lead convener for the transportation and logistics sector and co-convener for the construction/green infrastructure sector in partnership with Thrive New Orleans. As a backbone organization, the contractor will coordinate stakeholder engagement, manage meetings and communications, develop an actionable sector plan, and ensure accountability and alignment across partners. These partnerships aim to align workforce training with industry demand, increase employment opportunities, and reduce duplication of services. Success will be measured by meeting frequency, partner participation, the development and execution of sector-specific action plans, and progress toward shared employment and training outcomes as reported to OWD.

Project 1813: Aerospace and Advanced Manufacturing

Funding Amount: \$400,000

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: The Greater New Orleans Regional Aerospace and Advanced Manufacturing Partnership (GNO RAAMP) is a sector partnership designed to establish a shared table among Aerospace and Advanced Manufacturing employers, higher education, STEM educators, the City of New Orleans, and economic development partners to address workforce gaps at the community and business levels. RAAMP works to develop industry-aligned, community-focused pathways for Orleans Parish residents to be trained for and secure advanced manufacturing and aerospace careers. This project will provide funding for an 8-week, paid internship program with tracks aligned with advanced manufacturing and aerospace careers.

Project 999992: EMIM - Next Steps Program Educators for Quality Alternatives

Funding Amount: \$325,000

Project Expenditure Category: 2.25, Addressing Educational Disparities: Academic, Social, and Emotional Services

Project Overview: Educators for Quality Alternatives (EQA) will be providing intensive support to graduates of The NET Charter High Schools to improve their transition into an economically mobile life post-high school. This support, The Next Steps Program, will include financial stipends to address graduates' economic vulnerability, financial literacy and life-skills programming, and individualized employment and educational coaching. The program aims to help these vulnerable graduates, who face barriers such as homelessness, teen parenthood, justice system involvement, disabilities, and mental health issues, to connect to stable, meaningful employment and training, reducing the risk of becoming underemployed or disconnected from education and employment.

Project 5843: EMIM - FAIR Disability Rights of Louisiana

Funding Amount: \$300,000

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: Funding is for Disability Rights of Louisiana's Financial Access Inclusion & Resources (FAIR) program, the Gulf Coast's sole re-entry and financial coaching initiative specifically tailored to formerly incarcerated people with disabilities. DRLA provides active financial coaching and holistic case management. Coaching will include connecting individuals to employment opportunity, removing barriers to available housing, and assisting participants in accessing benefits.

Performance Report: DRLA has a goal to provide coaching and referral services to 108 formerly incarcerated New Orleans residents with disabilities; and provide active financial coaching and case management to 45 formerly incarcerated New Orleans residents with disabilities.

To date DRLA has 36 active participants; 40% increased income; 80% with debt decreased; 40% employed so far.

Project 1837: Drone Pilot Training

Funding Amount: \$300,000

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: This workforce development program is an unmanned aircraft systems (UAS) qualification and internship program that will provide career pathways for youth and young adults in New Orleans.

Project 9999991: EMIM - Entrepreneur Empowerment Program Flyte

Funding Amount: \$260,000

Project Expenditure Category: 2.29 Loans or Grants to Mitigate Financial Hardship

Project Overview: This project supports women entrepreneurs in overcoming systemic financial inequities. Through its Entrepreneur Empowerment Program, Flyte offers a 12-month initiative focused on financial education and business mentorship. The program empowers women entrepreneurs from low- to moderate-income households by providing essential tools, resources, and access to capital. This helps businesses in New Orleans' culture-bearing industries thrive and achieve sustainable growth.

Project 1806: Armstrong Park and Municipal Auditorium Master Plan

Funding Amount: \$250,000

Project Expenditure Category: 2.22, Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview: The Office of Economic Development, working with the Save Our Soul Coalition and the Greater New Orleans Foundation, will be undertaking the development of a strategic master plan as the next step in the process of revitalizing the Municipal Auditorium and Armstrong Park. The City will be entering into a CEA (with GNOF/their Community Support Foundation), and these funds will be utilized to engage a team to develop the strategic master plan over the coming year.

Project 1850: Limitless Vistas

Funding Amount: \$222,385

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: Environmental workforce development programming targeting disconnected young adults in Orleans Parish.

Project 1849: Strive NOLA - Clear Path

Funding Amount: \$200,000

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: Funding will support the implementation of Strive International's signature Career Path program, which offers no-cost training, certification, and job placement assistance services for residents of Orleans Parish. Over a 24-month period, STRIVE aims to serve 200 individuals, many of whom were economically impacted by the COVID-19 pandemic. Simultaneously, they will build the capacity and infrastructure needed to support the ongoing operation of a high-performing job training site, positioning STRIVE New Orleans to serve approximately 200 individuals annually beyond the initial grant period. With an 80% graduation rate, a 75% placement rate, and a 70% retention rate, STRIVE represents a strong and reliable investment for the City of New Orleans.

Project 1851: Operation Spark

Funding Amount: \$200,000

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: Workforce development program designed to bring novice students to a level of comprehension and practice that enables job readiness at the level of a junior software engineer. In addition to training, the program will provide professional development and support for alumni.

Project 816: School of Film & Television

Funding Amount: \$175,000

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: This workforce development program provides training and certification for students and teachers in virtual reality, artificial intelligence, and storyboarding. These trainings and certifications will prepare students for career trajectories with family-sustaining wages in the evolving entertainment industry. By integrating cutting-edge technologies such as Virtual Reality (VR) and Artificial Intelligence (AI) with traditional storytelling and scriptwriting for TV and podcasts, the program aims to equip participants with diverse, in-demand skills. Over 24 months, the program will certify 120 students and train 20 public school teachers each summer.

Project 1819: Dance With the Dolls

Funding Amount: \$175,000

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: This workforce development program will engage young women in New Orleans's rich cultural legacy by providing education and training in dance production and performance. The program will support 17 artists in paid apprenticeships and youth training over two years.

Project 1818: New Orleans Ballet

Funding Amount: \$150,000

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: This workforce development program will engage youth and young adults in New Orleans's rich cultural legacy by providing paid career development experiences in the New Orleans Ballet Association's Center for Dance. Up to 40 young creatives will participate in this program to develop skills and discipline that will equip them for success in any workplace.

Project 1820: STEM NOLA

Funding Amount: \$150,000

Project Expenditure Category: 2.10, Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

Project Overview: Funding to support the STEM of Downtown-Career Development and Exposure (STEM of Downtown) program, which will be designed and implemented in partnership with the Downtown Development District of New Orleans (DDD). Through its STEM of Downtown program, STEM NOLA will offer a four-week summer immersive career exploration and skill development experience for high school students with STEM-related employers located within the DDD. The STEM of Downtown program will operate for four weeks over the summers of 2025 and 2026, with each cohort serving a minimum of 20 students. Students will spend 35 hours over a week at each employer (visiting a total of four employer partners over the four-week period). During their time with each employer, participants will participate in hands-on project learning and learn from STEM professionals about the career pathways. Students will receive a stipend of \$1,000 upon the successful completion of the four-week program. With support from the Investments in Workforce Develop Fund, STEM NOLA will serve a minimum of 40 low-income youth of color in grades 9-11 and will achieve the following objectives: - 90% of participating students increase knowledge of and interest in STEM careers; - At least 90% of participants gain transferable employment skills; and - Within two years of program completion, at least 50% of program completers will be placed in STEM-related post-secondary and/or career opportunities.

Infrastructure

The COVID-19 pandemic exposed some of the most unique challenges New Orleans faces. Staffing shortages, resource constraints, and modifications of public services led to remediation backlogs and delays in critical infrastructure projects. Faced with the compounding threats of climate change and natural disasters, New Orleans emerged from the pandemic in disrepair.

ARPA funds will supplement several existing infrastructure investments by committing resources to key projects. New Orleans understood the meaning of resilience long before the COVID-19 pandemic and these projects will ensure that New Orleans is able to return to pre-pandemic levels of quality-of-life and can also weather any future storm to come.

The City has devoted \$37,546,949 across 8 infrastructure projects.

Project SWBNO-ENO: SWBNO ENO Substation

Funding Amount: \$15,000,000

Project Expenditure Category: 5.18, Water and Sewer: Other

Project Overview: The West Power Complex is the future home of a dedicated transmission-level substation, three static frequency changers (SFCs), and modern power generation turbines to provide reliable, efficient power to the drainage, sewerage, and drinking water systems. The substation will provide a robust source of 60-hz power to SWBNO, which will be converted by frequency changers to 25-hz to power our pumps. Connecting to Entergy's transmission grid provides a more reliable, cleaner, and economical power source for day-to-day operations. The new secondary turbine generators will provide reliable backup power.

The development, design, and construction of the West Power Complex is a large capital program, consisting of two major phases: Phase 1 allows for basic utilization of the Entergy

substation, SFC's, and Turbine 7; and Phase 2 incorporates the final build-out of the West Power Complex, including a new operations center and final configuration. The West Power Complex will be capable of providing the desired 60-hz power and backup generation power for the drainage and water systems once Phase 1 is complete.

Project 1687: ARPA Catch Basin Cleaning

Funding Amount: \$9,962,930.63

Project Expenditure Category: 5.18, Water and Sewer: Other

Project Overview: Cleaning and CCTV of drainage, laterals, and drainage structure city wide. Additionally, the project includes the A/E construction administration and residence, inspection of drainage, laterals, and drainage structure city wide.

Project 1852: SWBNO - Minor Drainage

Funding Amount: \$3,713,220.14

Project Expenditure Category: 5.18, Water and Sewer: Other

Project Overview: Funding to transfer the maintenance of all drainage operations and structures 36 inches and below.

Project 1686: DPW Right of Way Improvements

Funding Amount: \$3,094,774.57

Project Expenditure Category: 9.2, Surface Transportation Projects not receiving funding from DOT: Streamlined Framework

Project Overview: Re-wire traffic signal mast arms to lessen impacts to the traffic signal hardware during severe wind events and install retroreflective backplates on the overhead traffic signals to improve visibility, especially during power outages. Restore and install pavement markings for increase reflectivity within the public right-of-way. Provide consultant services in devising protocols, setting criteria, collecting data, and identifying staffing and equipment needs to deliver an effective Speed Management Program. The Speed Management Program is intended to be an ongoing initiative that will be administered by DPW staff to address speeding issues across all functional street classifications.

Project 1714: 9th Ward Athletic Center - Field of Dreams

Funding Amount: \$2,500,000.00

Project Expenditure Category: 2.22-Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview: The project will provide funding to develop a new football, track and field, and soccer stadium in the Ninth Ward of New Orleans. This facility will serve all public schools in the eastern part of New Orleans, providing a much-needed venue for athletic events and fostering community engagement. The outcome will be a space that celebrates the rich traditions and heritage of New Orleans and the 9th Ward, enhancing community pride and providing a home for local residents.

Project 1715: Tree Trimming

Funding Amount: \$1,980,231.00

Project Expenditure Category: 2.22-Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview: The City of New Orleans has identified an \$8,000,000 backlog in tree work in disproportionately impacted communities that grew during the Covid-19 pandemic. Funds allocated under this project will go towards alleviating this backlog and will be carried out through a competitively procured service contract. The contract will carry out tree-trimming in neighborhoods identified as qualified census tracts (QCTs), thus ensuring that tree-trimming will prioritize neighborhoods most acutely impacted by the effects of the pandemic.

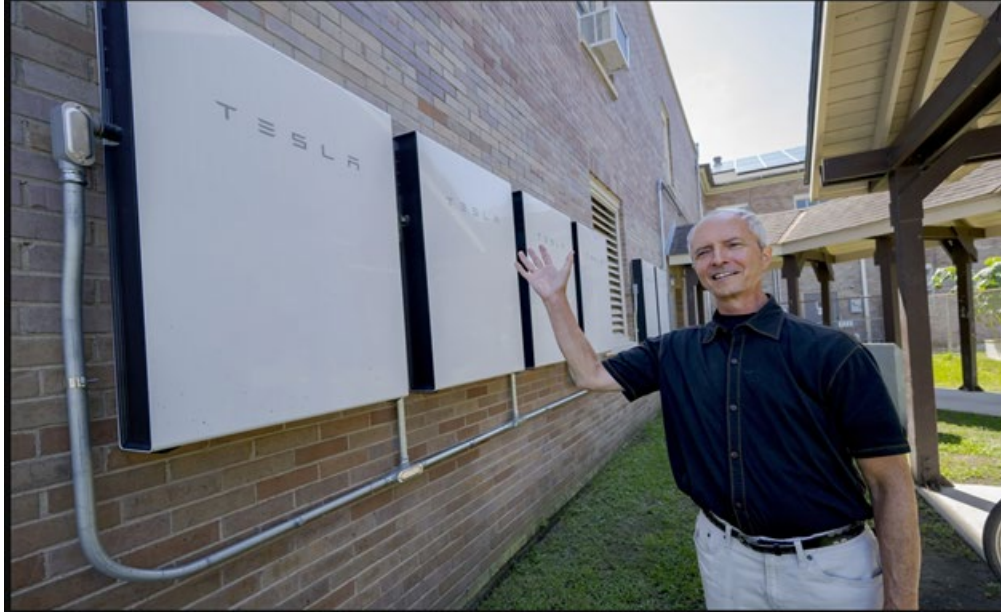
Project 99998: Community Lighthouse - Solar Project

Funding Amount: \$1,000,000.00

Project Expenditure Category: 8.12, Mitigation Activities

Project Overview: The Community Lighthouse Project is to create a network of resiliency hubs at congregations and community institutions with commercial scale solar panels and backup battery capacity to strengthen relief efforts in the wake of a disaster or major power outage, which the residents of the city of New Orleans will be able to access and use free of charge.

Performance Report: 8 sites have achieved permission to operate status and are now able to serve as resiliency hubs during times of power loss from storms and other events.



Project 1809: Walking Path Expansion at Elysian Fields

Funding Amount: \$295,769.00

Project Expenditure Category: 2.22, Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview: This project is the second phase of a walking path expansion on the neutral ground (grassy median) of the major road Elysian Fields Avenue between Mandolin Street and Mirabeau Avenue. The goal of this project is for the walking path to reach up to the state-funded improvements starting at Lake Pontchartrain, known as the “Blue-Green Corridor.” This is the second phase of the project, with the first phase of the walking path expansion having been completed prior. The project will serve adjoining neighborhoods within the Gentilly neighborhood of New Orleans and progress will be measured in terms of construction completion as laid out in the design plans.

Project Performance: The walking path was completed in the Spring of 2025 and is now open to the public.



BEFORE



AFTER

Public Health

The COVID-19 pandemic exacerbated the challenges faced by our most vulnerable populations. The pandemic caused many relied upon services to modify or even shut down operations. Simultaneously, the compounding impacts of the pandemic caused significant declines in mental health.

The Administration will funnel resources to address the widest service disparities among vulnerable populations. This investment will seek to address public health needs holistically to reduce the intersectional impacts of the COVID-19 pandemic and its impact on communities.

The City has devoted \$27,144,299 across 27 public health projects.

Project 999991: Support the Thrive Kids Program

Funding Amount: \$10,000,000

Project Expenditure Category: 1.12, Mental Health Services

Project Overview: Thrive kids is a comprehensive, community-based health initiative designed to increase access to medical and behavioral health services for students in Orleans Parish public schools. It provides in-school virtual care, mental and behavioral health services, sports medicine, chronic condition management, COVID-19 support, a dedicated nurse hotline, and health education and resources for schools across the state. The project's purpose is to reduce

health-related barriers to learning by offering convenient, equitable care directly within the school environment. Desired outcomes include increased student utilization of health services and improved overall wellness, measured by the number of students accessing care and the volume of nurse hotline and COVID-19 support interactions. To date, initial implementation has shown promising engagement levels, with ongoing data collection used to assess progress and inform future expansion.

Project 99994: Sobering Center Operations

Funding Amount: \$4,000,000

Project Expenditure Category: 1.13, Substance Use Services

Project Overview: This project supports the re-opening and sustainable operation of the Sobering Center, a critical facility providing immediate care for individuals under the influence of alcohol or drugs in New Orleans. The center serves as a safe alternative to incarceration by offering supervised short-term care, medical monitoring, and connections to detox and long-term treatment programs such as those at Odyssey House Louisiana. The population served includes individuals at risk of public intoxication-related detention, particularly during periods of extreme weather when the center also functions as a Cooling Center. The project aims to serve at least 1,000 individuals, connect 500 guests to treatment, and reduce public intoxication detentions by 20% by the end of 2025. These outcomes are measured through service utilization data, treatment referral tracking, and arrest records, with ongoing compliance and reporting aligned with ARPA and Department of Treasury guidelines.

Project 1805: Low Barrier Shelter - Operations

Funding Amount: \$3,625,000

Project Expenditure Category: 2.16, Long-Term Housing Security: Services for Unhoused Persons

Project Overview: These funds will pay for the increased cost of the new Low Barrier Shelter contract, incorporating wrap-around services for the City's unhoused population. The city's low barrier shelter is a 296-bed facility providing 24/7 shelter to New Orleans residents.

Project 1786: Rapid Rehousing Assistance

Funding Amount: \$2,500,000

Project Expenditure Category: 2.17, Housing-Support: Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities

Project Overview: Working with Unity of Greater New Orleans to close homeless encampments one by one and rehouse the individuals to subsidized housing offered by local landlords participating in the city's program.

Project 1654: Unhoused Populations Program Administration

Funding Amount: \$1,100,986.66

Project Expenditure Category: 2.16, Long-Term Housing Security: Services for Unhoused Persons

Project Overview: The City of New Orleans is engaged in a community-wide effort to achieve low to no unsheltered homelessness in New Orleans by the end of 2025. To achieve this, the city has created the Office of Homeless Services and Strategies which oversees myriad projects aimed at reducing unsheltered homelessness. This project houses the administrative and other costs associated with the citywide effort to achieve low to no unsheltered homelessness. The primary subaward in this project is for a consulting agreement with Clutch Consulting. Clutch will engage policy makers, key stakeholders, and community members to (1) establish and oversee a short-term plan to successfully house the residents who occupy encampments in downtown New Orleans, and (2) develop a long-term plan to substantially reduce homelessness in the city of New Orleans.

Project 5431: Traveler's Aid Unhoused Outreach

Funding Amount: \$1,000,000.00

Project Expenditure Category: 2.16, Long-Term Housing Security: Services for Unhoused Persons

Project Overview: Assisting with the closure of homeless encampments by providing outreach services to unhoused individuals.

Project 99992: Low Barrier Shelter Capital Improvement

Funding Amount: \$501,182.06

Project Expenditure Category: 2.16, Long-Term Housing Security: Services for Unhoused Persons

Project Overview: Improvements to low barrier shelter entrance and exterior to enhance safety and security.

Project 1713: Flex Fund

Funding Amount: \$500,000

Project Expenditure Category: 2.17, Housing-Support: Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities

Project Overview: Funding will assist in the rapid rehousing of unsheltered citizens and ensure their success by providing moving-kits (furniture, linens, etc.) to individuals and families.

Project 1709: Food Security Top Box Food Prescription

Funding Amount: \$400,000

Project Expenditure Category: 2.1 Household Assistance: Food Programs

Project Overview: Expansion of a food assistance program to increase food security and household access to healthy, affordable foods. The program will provide food assistance to medically and economically vulnerable New Orleans residents by establishing a referral system, delivering medically tailored fresh food twice a week to program participants, and providing SNAP enrollment assistance and educational activities about healthy living.

Project 1777: Shelter Support - Ozanam Inn 247 Expansion

Funding Amount: \$310,000.00

Project Expenditure Category: 2.16, Long-Term Housing Security: Services for Unhoused Persons

Project Overview: Ozanam Inn will receive \$310,000 to increase services, perform maintenance, and hire additional security. The expansion of services will include 24-hour access, which provides the city with a second 24-hour shelter in addition to the Low-Barrier Shelter.

Project 1716: Vector Control Mosquito, Termite and Rodent Control Board

Funding Amount: \$309,809.99

Project Expenditure Category: 1.14, Other Public Health Services

Project Overview: The vector control preparedness project by the City of New Orleans' Mosquito, Termite and Rodent Control Board (MTRCB) will enhance the City's capabilities to test vectors for pest-borne diseases, thus improving the City's response to public health emergencies and overall public health. Improvements will take place through the upgrade of the City's biosafety lab to BSL-3, the purchase of new equipment such as a DNA extractor for vector testing, and the procurement of supplies to address the MTRCB's lab needs.

Project 1765: Food Security Lower Ninth Ward Healthy Food Hub

Funding Amount: \$250,000.00

Project Expenditure Category: 2.1 Household Assistance: Food Programs

Project Overview: Development of the Lower Ninth Ward Healthy Food Hub, a fresh produce retail store and teaching kitchen providing New Orleans residents in the Lower Ninth Ward with fresh produce vouchers and access to health screenings, nutrition classes and hands-on cooking workshops.

Project 1766: Food Security Market Match Expansion

Funding Amount: \$250,000.00

Project Expenditure Category: 2.1 Household Assistance: Food Programs

Project Overview: Expansion of Market Match program, a SNAP incentive matching program, allowing for additional retail partners, increasing access to fresh food and buying power for NOLA residents. The expansion will meet the following objectives: increase the geographic presence of Market Match programming, provide technical assistance with SNAP authorization process to retail partners, and provide education activities to residents.

The Market Match program is a SNAP incentive matching initiative designed to support vulnerable community members by increasing their access to fresh food options and enhancing their purchasing power.

Project 1764: NOLA Peace Ambassadors

Funding Amount: \$250,000.00

Project Expenditure Category: 1.11, Community Violence Interventions

Project Overview: The NOLA Peace Ambassadors (NPA) program, operated by Ubuntu Village NOLA, is a street-level community violence interrupter initiative focused on preventing and reducing violence in New Orleans. The program serves high-risk individuals and neighborhoods by facilitating trauma-informed mediation, conflict resolution, and community outreach to interrupt cycles of violence before they escalate. Through education campaigns, stakeholder collaboration, and recruitment of full-time Violence Interrupters with lived experience, the project works to change community norms around violence. Desired outcomes include a measurable decrease in violent incidents and increased engagement in conflict mediation efforts. These outcomes are tracked through incident reporting, number of mediations conducted, community outreach activities, and attendance at stakeholder meetings.

Project 1703: Violence Intervention Program VIP

Funding Amount: \$250,000.00

Project Expenditure Category: 1.11, Community Violence Interventions

Project Overview: The Center for Restorative Approaches (CRA) Violence Intervention Program (VIP) is a school-based mediation initiative aimed at preventing gun violence and promoting safer school environments across New Orleans. With continued ARPA funding, CRA will expand its outreach to additional schools and youth-serving organizations, facilitating restorative dialogue circles for students in grades 6–12. The program targets at-risk youth and school communities, providing early interventions through restorative justice practices. Success will be measured by the number of students engaged in restorative circles (goal: 100 in Year 1), increased awareness of the program among all middle and high school students, and data collected via Salesforce on outcomes and behavioral impacts. Additional staffing and targeted outreach efforts will support scalability and long-term sustainability of the program.

Project 1678: Advancing Safety and Justice

Funding Amount: \$250,000.00

Project Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery

Project Overview: The purpose of this project is to improve equity in the local criminal legal system in Orleans Parish, and promote a more safe and just New Orleans, where all communities have the ability to thrive. Through this project the City will work to eliminate racial and ethnic inequities in disadvantaged communities in the wake of the Covid-19 pandemic. The project will involve Total Community Action providing support funding to various community-based organizations to empower them to develop or expand advocacy, education, and community engagement programs that will equitably reduce the footprint and impact of mass incarceration in New Orleans. This project will support strategies identified within the "Blueprint for a Safe and Just New Orleans," which will institutionalize criminal legal system reform initiatives that advance equity, while reducing the impact of mass incarceration. This project will demonstrate the efficacy of providing funding to organizations that work to strengthen and integrate efforts of BIPOC community-rooted and BIPOC community-led non-profit organizations that advance structural well-being and equitably reduce the impact of mass incarceration in the wake of the Covid-19 pandemic.

This project will most directly serve system-involved or system-impacted people but will also positively impact households who are connected to criminal justice system.

The desired outcome for this project is that community-based organizations will develop and/or expand advocacy, education, and community engagement programs that will equitably reduce the footprint and impact of mass incarceration in New Orleans.

The outcomes will be measured by the number of community-based organizations that are able to support strategies identified within the "Blueprint for a Safe and Just New Orleans," which will institutionalize criminal legal system reform initiatives that advance equity, while reducing the impact of mass incarceration, in alignment with the Safety and Justice Challenge.

Project 1783: Women & Children's Shelter Case Management Expansion

Funding Amount: \$250,000.00

Project Expenditure Category: 2.16, Long-Term Housing Security: Services for Unhoused Persons

Project Overview: New Orleans Women & Children's Shelter will receive \$250,000 to enhance services for unsheltered homeless families. The funding will allow the agency to serve 50% more families through the grant period.

Project 5850: EMIM - Prosperity Center United Way of Southeast Louisiana

Funding Amount: \$250,000.00

Project Expenditure Category: 2.37, Economic Impact Assistance: Other

Project Overview: United Way of Southeast Louisiana will create New Orleans East Roving Prosperity Center to provide low- to moderate-income residents of New Orleans East access to UWSELA's services including financial education and coaching, credit building and counseling, benefits screening, income tax assistance, and a matching savings account program. Programs include the Moving Families Forward Program assisting families in financial hardship, the Individual Development Account (IDA) match for major purchases such as homeownership or vehicles, the Thriving African-American Small Business Initiative, and a rotating financial literacy seminar. The focus of the program on low- and moderate-income households will allow United Way to address the needs of households disproportionately impacted by the economic impacts of the Covid-19 Pandemic.

Project 1779: Covenant House Renovations

Funding Amount: \$205,000.00

Project Expenditure Category: 2.16, Long-Term Housing Security: Services for Unhoused Persons

Project Overview: Covenant House New Orleans will receive \$205,000 for facility repairs and renovations, including improvements to their lobby and intake area.

Project 1781: Harry Thompson Center Improvements

Funding Amount: \$200,000.00

Project Expenditure Category: 2.16, Long-Term Housing Security: Services for Unhoused Persons

Project Overview: Harry Thompson Center will receive \$200,000 for facility improvements, including new shower facilities, restrooms, and expanded laundry facilities.

Project 1780: Grace at the Green Light Water Fountains

Funding Amount: \$135,000.00

Project Expenditure Category: 2.16, Long-Term Housing Security: Services for Unhoused Persons

Project Overview: Grace at the Green Light will receive \$60,000 to install free public water fountains at strategic locations throughout the city. Providing 24/7 access to clean drinking water is particularly critical during the long New Orleans summer. They will also receive \$75,000 to provide daily meals to unhoused persons.

Project 1689: Health & Hygiene Needs for Vulnerable Populations

Funding Amount: \$117,320.00

Project Expenditure Category: 2.16, Long-Term Housing Security: Services for Unhoused Persons

Project Overview: Funding will support continued access to sanitation infrastructure for unhoused populations, including maintenance of the City's eleven public health sanitation stations near encampments.

Project 99991: Victims Allies Expansion Program

Funding Amount: \$112,500.00

Project Expenditure Category: 3.4, Public Sector Capacity: Effective Service Delivery

Project Overview: The purpose of this project is to support organization in developing and/or expanding programs that improve access to services, promote well-being, and support trauma-informed approaches to support victims and survivors of violent and non-violent crimes. This project was selected through a Notice of Funding Availability (NOFA) titled "Victims and Survivors Assistance," that was released by the City's Office of Criminal Justice Coordination to award funding to support the development and implementation of programs that improve access to services, promote well-being, and support trauma-informed approaches to support victims and survivors of violent and non-violent crimes.

Project 99999: Medical Advocacy Expansion Program

Funding Amount: \$112,500.00

Project Expenditure Category: 3.4, Public Sector Capacity: Effective Service Delivery

Project Overview: The purpose of this project is to support organization in developing and/or expanding programs that improve access to services, promote well-being, and support trauma-informed approaches to support victims and survivors of violent and non-violent crimes. This project was selected through a Notice of Funding Availability (NOFA) titled "Victims and Survivors Assistance," that was released by the City's Office of Criminal Justice Coordination to award funding to support the development and implementation of programs that improve access to services, promote well-being, and support trauma-informed approaches to support victims and survivors of violent and non-violent crimes.

Project 1782: Hotel Hope Case Management Expansion

Funding Amount: \$110,000.00

Project Expenditure Category: 2.16, Long-Term Housing Security: Services for Unhoused Persons

Project Overview: Hotel Hope will receive \$110,000 for increased case management services. A family navigator will help unhoused women and children access critical resources

Project 1767: Food Security Healthy Food Bank

Funding Amount: \$100,000.00

Project Expenditure Category: 2.1, Household Assistance: Food Programs

Project Overview: Food insecurity, defined as the lack of stable access to nutritious foods, is a significant public health challenge in New Orleans, exacerbated by the COVID-19 pandemic. Recent data indicates that nearly 1 in 6 New Orleans residents are food insecure, with households with children at heightened risk, affecting more than 1 in 4 children.

Food insecurity undermines the wellbeing of individuals, families, and communities. It is associated with health outcomes such as hypertension, diabetes, heart disease, poor mental health, and other chronic conditions. Among children, it is linked to poor diets, chronic health conditions, cognitive and behavioral problems, aggression, and school difficulties. Research also shows a direct link between food insecurity and increased rates of gun violence, intimate partner violence, and child abuse.

Food insecurity often results from a household's inability to afford sufficient food but can also stem from limited physical access to food. New Orleans has several neighborhoods considered "food deserts," lacking access to full-service grocery stores. Low-income residents, those with disabilities, the aging population, and those without transportation are disproportionately affected by food deserts.

The strategic aim of this project is to improve household food security and access to nutritious foods for New Orleans residents economically impacted by the COVID-19 pandemic.

Project 1778: Tiny Home Pilot

Funding Amount: \$55,000.00

Project Expenditure Category: 2.16, Long-Term Housing Security: Services for Unhoused Persons

Project Overview: Louvis will receive \$55,000 for the construction of a duplex tiny home pilot. In addition to housing, residents will receive wrap-around support services.

Public Safety

Like most of the country, New Orleans saw a dramatic uptick in crime during the COVID-19 pandemic. Violence increased while staffing shortages led to reductions in public safety and law enforcement personnel. Resource diversions stalled necessary equipment maintenance and infrastructure improvements.

The Administration recognizes that maintaining public safety is critical to the overall well-being of the New Orleans community and has allocated the largest investment of ARPA funds towards this goal. The funding will support increased staffing levels through active recruitment and retention efforts, as well as upgraded public safety facilities and equipment, enabling first

responders to carry out their duties effectively and efficiently. These initiatives will be complemented by several others in areas such as public health, youth services, and technology.

The City has devoted \$95,698,967 across 14 public safety projects.

Project 1674: Criminal Justice IT Overhaul

Funding Amount: \$29,890,618.00

Project Expenditure Category: 3.4, Public Sector Capacity: Effective Service Delivery

Project Overview: Funding will replace outdated criminal justice software and create a hybrid cloud infrastructure to equip professionals with accurate and timely information to fulfill their respective missions. Upgrades to technology will provide policymakers with data to effectively plan, prioritize, and evaluate the impact of resources and allow case parties and the public at large to meaningfully interact with the justice system.

Project 1683: Public Safety Vehicles

Funding Amount: \$25,930,363.16

Project Expenditure Category: 3.4, Public Sector Capacity: Effective Service Delivery

Project Overview: Funding will support the replacement of public safety fleet at end of life due to increase in use in response to the COVID-19 pandemic.

Performance Report: The City of New Orleans was able to purchase 414 new vehicles for its EMS, Police, City, Fire, and K9 departments.



Project 1685: Public Safety Recruitment and Retention

Funding Amount: \$20,824,928.01

Project Expenditure Category: 3.1, Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers

Project Overview: Funding will ensure the continued deployment of a well-staffed, well-trained, and well-equipped police force and provide retention payments for public safety personnel.

Project 99996: Juvenile Probations, Parole, Diversion & Conflict Resolution

Funding Amount: \$4,850,000.00

Project Expenditure Category: 1.14, Other Public Health Services

Project Overview: The purpose of this project is to support probation, diversion, and conflict resolution programs and services for system-involved and opportunity youth. This project is intended to include a public facing dashboard managed by the Office of Criminal Justice Coordination, to facilitate an equitable structure for community engagement of diverse stakeholders. This project will allow for the implementation of a data-informed approach and will allow for community engagement, incorporating voices of system-impacted youth in solution development.

The Office of Criminal Justice Coordination will support this project and will apply a racial equity lens to ensure that reforms and programs are designed to increase equity within the juvenile legal system, engage in authentic community engagement by incorporating the voices of those most impacted in solution-building, including system-impacted youth, and employ a collective impact structure to support sustainable transformation of the juvenile legal system.

With input from the Youth Justice Collaborative and other community voices, this project will support funding for community-based diversion programming and the establishment of a juvenile assessment center, supporting prevention and intervention services for youth.

This project most directly served system-involved youth but also positively impacted households who were connected to the juvenile justice system or had children who were at risk of entering the juvenile justice system. The desired outcomes for this project are that community diversion programming will be offered, and an assessment center will be established for system-impacted youth and their families. The outcomes will be measured by the number of youth who participate in the community diversion programming as well as the number of youth the Assessment Center is able to engage upon operation.

Project 1785: NOPD Summary Project

Funding Amount: \$3,655,094.41

Project Expenditure Category: 3.4, Public Sector Capacity: Effective Service Delivery

Project Overview: One purpose of this project is to purchase and upgrade technology and equipment to support recruitment program and attract new personnel to the NOPD. Another

purpose is to reduce response times and equip the laboratory with the technology to be paperless to further reduce response and communication timelines. Additionally, purchasing equipment and supplies to create an in-house DNA unit would reduce the backlog and allow crime scenes to be processed faster.

This project will serve the general public as all New Orleans residents will benefit from improved service delivery of the New Orleans Police Department.

One desired outcome for this project is that technology and equipment will be purchased to support improved NOPD operations. As a result of the material and services purchased in this project, the NOPD will have shorter response times for safety incidents and will be able to process crime scenes more effectively and efficiently.

The immediate outcomes can be measured by the new recruitment software, Crime Lab technology and equipment, training ammunition and weapons and various other supplies being purchased, shipped and delivered to the appropriate location. The long-term impact can be measured by the hopefully reduced response times of NOPD personnel and increased service capacity of the NOPD Crime Lab.

Project 1664: Fire Station Alerting System FSAS Project

Funding Amount: \$2,500,000.00

Project Expenditure Category: 3.4, Public Sector Capacity: Effective Service Delivery

Project Overview: The purpose of this project is to implementation of a city-wide and comprehensive fire station alerting system to replace the existing system at approximately 34 New Orleans Fire Department (NOFD) facilities. The new and updated system will offer pre-alert and dispatch capabilities, audio and visual alerts, administrative features, and alternative forms of monitoring for NOFD. The updated system is an efficient and cost-effective turn-key alerting system that provides both station and over the air alerts with minimum dispatcher intervention for the City of New Orleans.

This project will serve the general public as all New Orleans residents will benefit from an improved alerting system for the New Orleans Fire Department. Employees of the New Orleans Fire Department will experience a more direct benefit as a result of having an updated alerting system to receive calls.

The desired outcome of this project is to update the alerting system and improve public safety by enhancing the quality of the processing, dispatch and management of the New Orleans Fire Department incidents. It is also the goal of this project to reduce response turnout times by implementing an effective and efficient alerting system that notifies units that a dispatch is about to occur within a station's geographic area of responsibility.

The outcome will be measured through the successful procurement of a contractor to install the new alerting system. Following the installation and implementation of the alerting system, there will be a reduction in response turnout times because stations will be able to be notified more quickly.

Project 1853: Juvenile Electronic Monitoring

Funding Amount: \$2,000,000.00

Project Expenditure Category: 3.4, Public Sector Capacity: Effective Service Delivery

Project Overview: The purpose of the Juvenile Electronic Monitoring project is to increase positive outcomes for youth involved with the juvenile justice system and demonstrate the efficacy of providing enhanced real-time monitoring of youth placed on in-home probation or parole supervision. With the Office of Juvenile Justice able to provide 24/7 monitoring of youth under in-home probation or parole supervision, they will be able to perform immediate check-ins with youth found to be non-compliant with their supervision guidelines, issuing the appropriate modifications or revocations, and coordinating court hearings if needed. Juvenile Probation and Parole Officers and real-time monitoring of youth under probation or parole supervision has been shown to have a strong public safety impact. Additionally, research has shown that juvenile justice involved youth are most successful when they are treated in their home or the least restrictive environment possible. Increasing amount of Juvenile Probation and Parole Officers will provide consistent contact and real-time monitoring and support for youth under community-based supervision which has proven valuable in reducing crime and increasing positive outcomes by the end of supervision terms.

This project will most directly serve youth under in-home probation or parole supervision but may also positively impact households who are connected to the juvenile justice system. The desired outcome of this project is that youth under in-home probation or parole supervision will be monitored 24/7 by a Juvenile Probation and Parole Officer. It is the intention of the project that over the course of the one-year pilot program, there will be a reduction in time required for a Juvenile Probation and Parole Officer to intervene when a youth is found to be out of compliance with supervision terms. Additionally, the long-term desired outcome for this project is that there will be an increase in positive outcomes at the end of supervision terms and a reduction in recidivism.

The outcomes of this project are measured first by the amount of Juvenile Probation and Parole Officers hired to provide the real-time monitoring. Based on research of successful community-based supervision in other states, 12 additional Juvenile Probation and Parole Officers and 4 Probation and Parole Supervisors will be hired to achieve and maintain successful service delivery. The time required to intervene when a youth is found to be out of compliance with their supervision terms will also be measured. Lastly, the Office of Juvenile Justice will produce an annual report that will include data on end of supervision outcomes for youth under probation or parole supervision.

Project 3: French Quarter Grounds Patrol Expansion

Funding Amount: \$1,950,000.00

Project Expenditure Category: 3.4, Public Sector Capacity: Effective Service Delivery

Project Overview: The French Quarter Grounds Patrol Expansion project will provide proactive foot and vehicle patrols of public Grounds Patrol security officers to prevent violent crime and through coordination with sanitation and health departments reduce the unhoused population

and improve public sanitation to minimize the further spread of COVID-19. This project will address negative public health impacts of COVID-19 in relation to public safety and homelessness and, in so doing, aid the related economically impacted tourism, travel, and hospitality industries within the area. Additionally, pro-active, visible, uniformed foot and vehicular patrols have been shown to lead to a decrease in crimes of opportunity, a related problem this project will address.

Grounds Patrol have a strong public safety and public health impact both for the growing unhoused population as well as the millions of visitors to the French Quarter annually. The French Quarter neighborhood has seen a growth in its unhoused population as a result of the COVID-19 pandemic and providing consistent contact has proven valuable in minimizing associated public health, sanitation, and safety concerns related to that population.

This project will most directly serve the unhoused but will also positively impact the general public residing or visiting the area.

The hiring of 25 Grounds Patrol personnel will allow the City to provide a force multiplier for its negatively impacted police force. Grounds Patrol Officers are unarmed security personnel who, in addition to their duties providing proactive violence-prevention visibility patrols within the French Quarter, respond to quality of life and other non-emergency calls for service and have the ability to issue citations for quality of life and other code violations. These officers will work in conjunction with the New Orleans Police Department and other public safety personnel. Due to differences in education and experience requirements, the hiring of Grounds Patrol personnel can be accomplished more readily and at a lower cost than dedicating regular police resources to these problems. The quality-of-life services include providing contact and dispatch services for the unhoused population residing within the area and we foresee the increase in on-the-ground person-to-person contact with the affected unhoused population to lead to improved long-term outcomes.

The COVID-19 emergency resulted in a significant amount of attrition within the New Orleans Police Department, impacting its ability to act as a proactive deterrence to violent crime as well as respond to quality-of-life needs for both residents and visitors within the French Quarter, one of the most popular tourist destinations in the United States. The extensive negative impacts of lockdowns and other public health and safety responses to the pandemic also resulted in an increase in business closures within the area, creating more vacant storefronts. Those vacancies, coupled with the resultant decrease in foot and vehicular traffic, have led to increases in crime in the area. As well, general COVID-19 associated economic impacts have resulted in an increase in the unhoused population within the area, with at least 140 individuals documented as sleeping outside as of 2021, a marked increase from pre-COVID numbers. The increases in crime and homelessness in the affected area have a further deleterious effect on the associated tourism and hospitality businesses, a significant economic driver for both the City and State. This project seeks to mitigate those COVID-19 related effects.

This project's impact will be measured first by the successful hiring and retention of the 25 Grounds Patrol Officers. For a more long-term impact, this project's success will be measured by a reduction in violent crime, particularly in the French Quarter and surrounding areas, as well as a reduction in homelessness in the area as a result of the services provided by the officers.

Project 1656: NOEMS - Recovery and Upgrades

Funding Amount: \$1,798,874.46

Project Expenditure Category: 3.5, Public Sector Capacity: Administrative Needs

Project Overview: Extensive upgrades, repairs, and resupply of NOEMS equipment and facilities to enhance emergency medical service provision in the city of New Orleans. Particularly in response to large incidents, disasters, and special events.

Project 1694: Mounted and Canine Unit Support

Funding Amount: \$1,164,469.01

Project Expenditure Category: 3.4, Public Sector Capacity: Effective Service Delivery

Project Overview: The purpose of this project is to purchase materials and equipment for the New Orleans Police Department's Mounted and Canine Units. This project will support the procurement of new horse trailers, dogs, kennels, and a hot walker to improve NOPD Mounted and Canine Unit service delivery and overall ability to ensure public safety. This project will address negative public health impacts of COVID-19 in relation to public safety and, in so doing, aid the related economically impacted tourism, travel, and hospitality industries within the area. Additionally, pro-active, visible, uniformed foot and vehicular patrols have been shown to lead to a decrease in crimes of opportunity. By updating the necessary materials and equipment, the NOPD will be able to hire and retain the staff needed to address this related problem. This project will serve the general public as all New Orleans residents will benefit from improved service delivery of the New Orleans Police Department Mounted and Canine Units.

As a result of this project, the NOPD seeks to increase its ability to prevent violent crime and retain personnel. The COVID-19 emergency resulted in a significant amount of attrition within the New Orleans Police Department, impacting its ability to act as a proactive deterrence to violent crime as well as respond to quality-of-life needs for both residents and visitors. The extensive negative impacts of lockdowns and other public health and safety responses to the pandemic also resulted in an increase in business closures within the area, creating more vacant storefronts. Those vacancies, coupled with the resultant decrease in foot and vehicular traffic, have led to increases in crime in the area. This project seeks to mitigate those COVID-19 related effects.

This project's impact will be measured first by the successful procurement of the new horse trailers, dogs, kennels, and supplemental equipment for the NOPD's Mounted and Canine Units. For a more long-term impact, this project's success will be measured by a reduction in attrition rates for NOPD as well as a reduction in NOPD's Mounted and Canine units' response time to safety incidents and crime scenes, as well as a reduction in crime in the area as a result of the increase in commitment to public safety.

Project 1706: Public Safety Radio Accessories

Funding Amount: \$349,620.40

Project Expenditure Category: 3.4, Public Sector Capacity: Effective Service Delivery

Project Overview: The purpose of this project is to improve radio communications for first responders and public safety personnel. New tools and equipment will be purchased to replace aging equipment and distributed across New Orleans Emergency Medical Services (NOEMS) and public safety personnel. The updated radios and associated equipment such as batteries will assist with more efficient communication between each other and other safety departments when providing emergency services. This will improve delivery of services to New Orleans residents. The aftermath effects of this project will hopefully be that NOEMS and safety personnel response times will be reduced and access to emergency medical services will be increased, ultimately decreasing morbidity and mortality rates in the community.

This project will serve the general public as all New Orleans residents will benefit from improved tools and equipment for the New Orleans Emergency Medical Services and safety personnel. Employees of the New Orleans Emergency Medical Services will experience a more direct benefit as a result of having updated tools and equipment to perform services.

The desired outcome of this project is that there will be updated equipment and tools for the New Orleans Emergency Medical Services (NOEMS). As a result of the updated equipment, NOEMS will be able to communicate with each other and outside departments more efficiently and effectively, ultimately improving the quality of services they are able to provide to the community. On a larger scale, this will reduce response times and improve access to emergency services, ultimately decreasing morbidity and mortality rates in the City.

The outcomes will be measured by the successful purchase of 30 new radios for New Orleans Emergency Medical Services (NOEMS) and a stock of radio accessories and parts to replace aging equipment. The longer-term impact will be measured by the reduction in response times for NOEMS.

Project 1847: Humane Law and Rescue Service Vehicles

Funding Amount: \$340,000.00

Project Expenditure Category: 3.5, Public Sector Capacity: Administrative Needs

Project Overview: New Orleans Humane Law and Rescue is the entity which is contracted to provide the city's animal control services. As a result of the pandemic their vehicles were not able to be replaced and are significantly overdue for replacement. This project will provide funds for replacement vehicles so that they can continue to provide animal control services.

Project 1707: Gun Safety Program

Funding Amount: \$320,000

Project Expenditure Category: 1.11, Community Violence Interventions

Project Overview: The purpose of this project is to support a gun safety initiative in partnership with Children's Hospital New Orleans (CHNOLA). To date, on average CHNOLA gives away up to 100 biometric lock boxes per month through their screening process in the emergency

department and referrals from their website. CHNOLA will be contracted to order 100 lock boxes per month, 25 of which will be allocated for community distribution. CHNOLA will continue to screen pediatric ED patients, provide follow up through their trauma team, and plan days to distribute lock boxes as well as educate those who receive safes. Additionally, the New Orleans Health Department's Office of Violence Prevention (OVP) will also partner with Ubuntu Village and other community partners to distribute lockboxes and promote gun safety in the community.

The OVP Gun Violence Coordinator will work with Ubuntu Village and as the program expands, resources could be dedicated towards community partner staff capacity schedule, plan, and work events for community engagement, education, and lock box distribution. It is expected that representatives from CHNOLA be present at community events, as they are available. The Gun Violence Coordinator will help to coordinate collaborative efforts for events hosted by Ubuntu Village CHNOLA, and other partners. They will also coordinate the deliverables of each contract.

Ubuntu Village and additional identified community partners will receive biometric gun lock boxes, cable locks, and educational materials from CHNOLA, engage with the public at community events to promote secure storage and distribute gun storage devices (including safes and cable locks), and participate in stakeholder engagement and education, networking with other community organization to promote secure storage.

This project will serve the general public as all New Orleans residents will benefit from the community have increased access to secure and safe gun storage.

The desired outcome is that a total of 2400 gun safes will be purchased and distributed to residents. By conducting intentional community outreach and educating key stakeholders such as physicians and educators about incorporating conversations about gun safety and secure storage into protocols, curricula, and other programming, the project will also support an increased awareness surrounding gun safety. The long-term goal for the program is that there will be a reduction in firearm deaths and injuries in the City.

The desired outcome will be measured by the successful purchase and distribution of gun safes and associated equipment. The long-term impact will be measured the amount of firearm deaths and injuries that occur in the City.

Project 1702: Rescue Equipment

Funding Amount: \$125,000

Project Expenditure Category: 3.4, Public Sector Capacity: Effective Service Delivery

Project Overview: The purpose of this project is to purchase tools to distribute across the New Orleans Fire Department (NOFD). The updated tools will assist with more efficient vehicle extrication and safely stabilize vehicles prior to performing rescue operations. Additionally, the purchase of smoke ejectors specifically for high rise applications will limit toxic gases and allow for smoke to be removed in confined spaces when electric is not available. This will increase NOFD vehicle rescue capabilities throughout the entire city and improve delivery of services to New Orleans residents. The aftermath effects of this project will hopefully be that NOFD

response times will be reduced and access to emergency medical services will be increased, ultimately decreasing morbidity and mortality rates in the community.

This project will serve the general public as all New Orleans residents will benefit from improved tools and equipment for the New Orleans Fire Department. Employees of the New Orleans Fire Department will experience a more direct benefit as a result of having updated tools and equipment to perform services.

The desired outcome of this project is that there will be updated equipment and tools for the New Orleans Fire Department. On a larger scale, this will reduce response times and improve access to emergency services, ultimately decreasing morbidity and mortality rates in the City.

Purchase tools for vehicle extrication, safely stabilize vehicles to start performing rescue operations. Smoke ejectors for high rise applications limiting toxic gases and confined spaces where electric is not available.

The outcomes will be measured by the successful purchase of six additional "jaws of life" rescue tools to equip the NOFD ladder trucks, as well as four SuperVac battery operated smoke ejector fans to allow Rescue Units to help clear smoke buildings.

Administration

The City has devoted \$8,152,710 across 4 administrative projects.

Project 1688: ARPA Administration 2025-2026

Funding Amount: \$5,028,571.46

Project Expenditure Category: 7.3, Costs Associated with Satisfying the Administrative and Other Legal Requirements of the SLFRF Program After December 31, 2024

Project Overview: Costs associated with satisfying the administrative and other legal requirements of the SLFRF Program after the obligation deadline has passed. Including, a team of project managers.

Project 6: ARPA Administration Fees

Funding Amount: \$2,276,356.62

Project Expenditure Category: 7.1 Administrative Expenses

Project Overview: A unit of implementation project managers have been created to provide oversight and support to the departmental agencies facilitating these ARPA funded projects. This team also facilitates the public facing information that is disseminated to the community. These are for costs incurred and directly obligated prior to 2025.

Project 1788: ARPA Grant Program Evaluation

Funding Amount: \$707,022

Project Expenditure Category: 7.1 Administrative Expenses

Project Overview: The City Administration has allocated ARPA funds to priority projects designed to benefit residents, improve public safety, enhance public health, and upgrade infrastructure. The evaluation of these projects is set to begin in Q4 of 2024 and conclude by Q4 of 2026. Terraluna, the selected evaluator, will be instrumental in defining the evaluation requirements and integrating them into the program's design. The goal is to ensure the evaluation accurately measures the programs' impact and offers actionable insights for ongoing improvements and future initiatives.

Project 1688-C: **Code Enforcement Effective Delivery**

Funding Amount: \$140,760.00

Project Expenditure Category: 3.5, Public Sector Capacity: Administrative Needs

Project Overview: Restaffing the code enforcement division in order to catch up to the backlog of work created during the pandemic.

Revenue Replacement

The City spent \$186,911,168 to replace the revenue lost by the COVID-19 pandemic. These funds paid for NOFD and NOPD salaries.