



*Clackamas County,
Oregon*

Recovery Plan Performance Report

State and Local Fiscal Recovery Funds | July 2025

American Rescue Plan Act

Vision Statement

Clackamas Strong — Recover and Thrive

Purpose Statement

Clackamas County has adopted a Recovery Framework with a focus on resiliency and recovery for the \$81.2 Million the county will receive. We are committed to supporting those Clackamas County residents, first responders, businesses, non-profits, and other community partners who have been most impacted by COVID-19. In addition, Clackamas County continues to remain committed to communities and businesses of color. It is with this lens that Clackamas County will allocate these dollars to increase our ability to recover and be resilient to the next disaster so that overall impacts to residents, businesses and community partners are minimized to the extent possible.



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General Overview

Executive Summary

Clackamas County identified an internal staff workgroup to consider a spending plan for the American Rescue Plan Act (ARPA) in May 2021. The team consists of the following:

- County Operations Officer (Co-Chair)
- Finance Officer (Co-Chair)
- Transportation and Development
- Public and Government Affairs
- Business and Community Services
- Health, Housing and Human Services
- Technology Services
- Water Environment Services
- Law Enforcement
- Treasurer
- Emergency Communications

Immediately the team began working to be transparent to the public on potential uses for the grant dollars.

The workgroup process is to collect and determine what projects may be recommended to the Clackamas Board of County Commissioners (BCC) for final approval. The BCC has allocated over \$81.2 million to Clackamas County ARPA projects.

Uses of Funds

Current use of funds or funds assigned are described for each category below:

Expenditure Category	Project Overview	Funding Amount
Administrative (EC7.1)	Expenses related to administration and grant management of State and Local Fiscal Recovery Fund SLFRF award.	\$675,889.31
Administrative (EC7.3)	Estimated expenses related to administration of grant management of State and Local Fiscal Recovery Fund (SLFRF) award.	\$688,466.18
Infrastructure (EC 5.19)	The Clackamas County Broadband Project is an expansion of new fiber optic cable infrastructure to provide affordable broadband services to unserved communities in Clackamas County, with a goal of passing an estimated 1,166 households and providing service to approximately 700 more households with new ISP service. When this project is complete, the new fiber optic cable will be an open access network for any existing internet service provider to deliver services. Phase 1 is currently in progress, with approximately 125 customers in Clackamas County recognizing enhanced broadband service of symmetrical 100 Mbps service in partnership with our local ISPs.	\$10,100,000.00

Expenditure Category	Project Overview	Funding Amount
Infrastructure (EC 5.6)	The project will reduce flooding and improve fish and wildlife habitat along Kellogg Creek between SE Clackamas Road and SE Thiessen Road by removing or replacing culverts and stream crossings. This project will remove one pair of parallel culverts, replace a small culvert with a concrete slab driveway bridge, and restore native vegetation along a length of the stream. Three driveway crossings will be replaced with concrete slab bridges to accommodate the natural stream form and provide fish passage. As of March 2024, WES has completed initial fieldwork and data collection to build the existing conditions hydrologic and hydraulic model. Additionally, the preliminary modeling and alternatives analysis has been completed. Ongoing stakeholder involvement has included multiple meetings with potentially-impacted property owners, and identified property owners that are willing to work with WES on stream and floodplain improvements. Based on the alternatives analysis and willing property owner engagement, WES is moving forward with full design.	\$125,703.00
Infrastructure (EC 5.6)	This project will re-route the ditch inlet that collects a tributary stream, add a berm and route the flows from this tributary to the existing wetland area upstream of SE Clackamas Road. This project will also add inlets, new/upsized storm pipes and a new outfall on the downstream side of the Kellogg Creek crossing instead of into the wetland upstream of the crossing. The benefits of this project include reducing flooding of private property, homes, and a roadway, and reduced maintenance needs.	\$1,046,240.00
Infrastructure (EC 5.6)	The project will reduce flooding and improve habitat along Kellogg Creek between SE Clackamas Road and SE Thiessen Road by removing or replacing culverts and stream crossings. Replacement stream crossings will be designed to be fish passable. At the southern end of the creek section, this project will remove one pair of parallel culverts that appear to serve no purpose, replace a small culvert with a concrete slab driveway bridge, and restore native vegetation along a length of the stream. Three driveway crossings will be replaced with concrete slab bridges to accommodate the natural stream form and provide fish passage. The proposed improvements take place entirely on private property and will require the cooperation of multiple property owners along the project reach. The benefits of this project include reducing flooding and improving fish and wildlife habitat.	\$1,327,173.00
Infrastructure (EC 5.6)	The project will increase the capacity of the storm drainage system to convey the 10-year storm event to reduce the frequency of flooding. This includes replacing the existing 12- and 15-inch storm pipes from El Camino Way to La Mesa Way with 12-, 18- and 24-inch storm pipes along a new alignment primarily within the public right-of-way. Construction of storm drainage pipes within the roadway right-of-way would be easier to maintain than the existing system due to parts of the system being located in back and side yards. Currently negotiating a scope of work and fee estimate with a consultant to design the project.	\$875,631.00
Natural Disasters (EC 8.13)	Security initiatives will help Technology Services implement much needed measures towards helping protect Clackamas County systems and data. A professional IT security strategic plan and an IT Continuity of Operations plan would prioritize the County's services. Offsite disaster recovery tools would help ensure continuity of county IT operations. Advanced Security Endpoint Protection software provides detection and protection for each computer, laptop, and server, and create alerts when suspicious activity is detected. These alerts will be sent to a Security Operations Center, where an analyst will investigate the behavior. This, when combined with vulnerability analysis and regular penetration testing, will enable the county to be more proactive in safeguarding county's assets. Having access to industry professionals for consultation and providing training for our employees on recovery and security functions, will round off the prioritized initiatives for cybersecurity."	\$1,590,000.00
Natural Disasters (EC 8.13)	Funds will be used to maintain a critical incident management software system to promote, collaborate and communication in the county Emergency Operations Center. The software will give the EOC the capability to share real time situation information across positions. It will also increase the efficiency of EOC processes and procedures.	\$100,099.00
Negative Economic Impacts (2.18)	This project provides short term hotel rooms for medically vulnerable houseless individuals and families during cold weather events or following discharge from a hospital with no housing solution. Individuals are placed on an urgent basis in a local hotel and provided with referrals to services, including longer term hotel shelter/transitional housing placements.	\$156,000.00

Expenditure Category	Project Overview	Funding Amount
Negative Economic Impacts (EC 2.10)	Funding will help close the skills gap between the skills jobseekers have and those employers need. For many, this will involve essentially a career restart. Funds will be used for participant supports to address financial barriers to employment and staff time required to develop the career pathways with partners and informed by data.	\$588,703.16
Negative Economic Impacts (EC 2.15)	Units will be permanently affordable, first-time median income homeowners. Permanent affordability is managed in partnership with Proud Ground, who will own the land in a community-land trust and facilitate future resales to ensure all future buyers of the homes will be sold to income qualified below 80% AMI households. Median income of Habitat homebuyers is \$42,000, or about 50% AMI, with a default rate of less than 1%, far lower than the national average. Over 80% of Habitat homebuyers are people of color. This project is receiving funding from Clackamas County ARPA, Lake Oswego ARPA and Habitat for Humanity.	\$800,000.00
Negative Economic Impacts (EC 2.16)	Household Assistance: non-congregate sheltering for people experiencing houselessness.	\$2,234,455.00
Negative Economic Impacts (EC 2.22)	The Clackamas County Board of Commissioners has focused its attention on increasing access to services for individuals living with substance use disorders. In April 2023, the Board approved a resolution that serves as a framework to guide the County on issues related to individuals experiencing homelessness who experience drug addiction and mental illness. This framework evolved into a call to action that led the Board to host the Clackamas Addictions Recovery Summit in September 2023 with experts from Oregon, Canada, California, and Texas. A key recommendation from the Summit was to Create a Recovery-Oriented Center/Campus that includes a continuum of services for people living with addiction. The Board approved an Intergovernmental Agreement (IGA) with the North Clackamas Parks and Recreation District (NCPRD) for the purchase of the property 15301 SE 92nd Avenue in Clackamas.	\$1,015,090.03
Negative Economic Impacts (EC 2.34)	This is a limited-term position that was funded through December 31, 2023. The Community Based Organization Liaison served as a go-between for the County and community-based organizations receiving grant dollars from the American Rescue Plan Act.	\$96,629.92
Negative Economic Impacts (EC 2.34)	To provide nonprofits with dollars in response to the negative economic impacts the pandemic had on the capacity of their organization, leading to recovery, resiliency, and sustainability of their organizational structure.	\$3,760,000.00
Negative Economic Impacts (EC 2.37)	Children traumatized by one or more parent's incarceration require significant support. There are over 20,000 children in Oregon with a parent in prison. Two-thirds of those parents have children under 18, with half of them expecting to live with their children after they are released. Children of Incarcerated Parents (CIP) aims to meet the complex needs of these children through mentorship, the development of positive social norms, working collaboratively to provide resources and advocacy to youth and families, and to bring awareness and education to communities.	\$180,000.00
Negative Economic Impacts (EC 2.37)	PreventNet Community Schools is a school-based service system designed to improve outcomes for children, youth and their families by creating a web of support among schools, non-profit agencies, community members, local businesses and local government. Prevention and early intervention services in local schools include addressing poor academic performance, truancy, family management problems, alcohol and other drug use, poverty, homelessness, and negative peer association.	\$200,000.00
Negative Economic Impacts (EC 2.37)	The funding will be used to assist in the design, construction and completion of the new Gladstone Library capital project which will provide a building with updated library services, broadband, computer access, and educational programming to a community which has experienced a disproportional negative economic impact. The new Gladstone Library is located in the qualified census tract.	\$6,900,157.00
Negative Economic Impacts (EC 2.37)	The funding will be used to assist in the building of the Oak Lodge Library that will provide traditional library services, broadband, computers, and educational programs. Early grading is underway on the project site. Completion is anticipated for June 2025.	\$9,200,000.00
Negative Economic Impacts (EC 2.37)	Public Health CIO - Support for individuals and outbreak sites, including child care facilities, public schools, long term care facilities, farms/nurseries employing migrant workers, adult foster homes and other congregate living settings with vulnerable populations.	\$20,000.00

Expenditure Category	Project Overview	Funding Amount
Negative Economic Impacts (EC 2.37)	The Canby Center will remodel the current 5,000 sq. ft. building into a new 11,580 sq. ft. facility for food, clothing storage, and distribution. Service capacity will expand from the current 165 families to regularly serve more than 500 vulnerable families.	\$640,000.00
Negative Economic Impacts (EC2.23)	The Women, Infants, and Children Program's location in Oregon City is being displaced and in need of relocating in order to support clients. The program will be relocated near the Social Services program in the Clackamas County Public Services Building. This project assures that the program will continue to serve Oregon City and surrounding communities, an area of high need and eligible families. Co-locating the services with the jurisdiction's Social Services program has provided convenience for the client and captures more clients that were not aware they are eligible for WIC Services.	\$43,288.41
Negative Economic Impacts (EC2.37)	Provide basic needs services and goods to impacted and disproportionately impacted households.	\$1,775,060.32
Negative Economic Impacts (EC2.37)	Molalla Adult Community Center (MACC) is a non-profit organization providing programs and services that help equip clients to stay independent as long as possible. MACC provides resources, assistance, social activities, and meals with the focus of aiding seniors and those with physical disabilities in Molalla and the surrounding areas, including Mulino, Colton, Beavercreek and rural Canby. Our Advisory Board has purchased land within Molalla city limits to build a new MACC.	\$200,000.00
Negative Economic Impacts (EC2.37)	This is a limited-term position that was funded through December 31, 2023. The Community Based Organization Liaison served as a go-between for the County and community-based organizations receiving grant dollars from the American Rescue Plan Act.	\$141,481.00
Premium Pay (EC4.1)	Premium Pay for Clackamas County employees that provided essential work according to the ARPA guideline definition from February 28, 2021 - May 30, 2021. The employees that were given essential pay bonuses were Clackamas County employees only and there were no subrecipients for the award. Amounts were paid in October and November 2021.	\$4,007,182.00
Public Health (EC1.13)	Adult Teen Challenge Pacific Northwest is a Clackamas County based non-profit dedicated to working with individuals with addiction and behavioral health issues. The organization is establishing a new outpatient program at 18600 SE McLoughlin Blvd. where they are delivering services through the Life Renewal Behavioral Health program.	\$1,337,894.00
Public Health – Negative Economic Impact: Public Sector Capacity (EC 3.1)	Hire community paramedics and community medicine manager serving all Clackamas County Health Equity Zones. Community paramedics (CP) provide Community Medicine to the community, in the community. Services are delivered to individuals where they are. Community Paramedics are a skilled, knowledgeable, mobile, and most importantly, versatile resource, that can routinely increase access to care and resources to the county's most vulnerable and underserved populations, but their unique skillset also allows them to be redeployed in times of crisis. They respond to the changing needs of the community from pandemic viruses to the increasing epidemic of opioid and poly-pharma overdoses, mental/medical non-emergency repetitive calls for assistance, to catastrophic environmental events.	\$1,002,563.00
Public Health (EC 1.14)	This project will build out three sites in the Mt Hood/Estacada areas so that emergency services can be efficiently dispatched to the residents and businesses in the underserved area. All other sites were operating in January 2022, except for Whalehead/Oak Grove Butte/Tom, Dick, Harry radio towers. These towers are located along the Clackamas River Corridor and Mt Hood Area. Once these towers become operational, the radio connectivity in this area will dramatically be improved. The remaining towers are in rural areas of the county that have been negatively impacted by COVID-19 and have limited access to health care and emergency ambulance services, which rely on the digital radio system.	\$2,200,000.00

Expenditure Category	Project Overview	Funding Amount
Public Health (EC 1.14)	During public health emergencies, the multi-use building will be equipped to store, distribute and provide Point of Dispensing (POD) areas to provide mass medication or vaccination to the community. The building and the immediately surrounding areas are conducive to both drive-through and walk-in medication/vaccination clinic efforts, and the community already knows this is a location they can go to for support and assistance. In addition to acting as a POD, the building has the capacity to serve as a Commodity Point of Distribution (CPOD). Rooms within the building have space to store disaster supplies so they are readily available. The site can act as a CPOD, as the Fairgrounds has ample ingress and egress for large vehicles that would bring in supplies for distribution in the case of disaster.	\$4,800,000.00
Public Health (EC1.12)	The capital expenditure is for the relocation and expansion of behavioral health services provided by Clackamas County.	\$2,850,000.00
Public Health (EC1.13)	Adult & Teen Challenge Pacific Northwest is a Clackamas County based non-profit dedicated to working with individuals with addiction and behavioral health issues. The dollars will go to expand the Clackamas County population by providing a Women's Residential Program by providing supervised housing, meal provision, case management and transportation services.	\$1,337,894.00
Public Health (EC1.7)	Provide basic needs services and goods to impacted and disproportionately impacted households.	\$77,783.59
Public Health-Negative Economic Impact: Public Sector Capacity (EC3.1)	Funds used to support payroll for Public Health & Safety Employees and Public Health Response activities.	\$3,457,089.30
Public Health-Negative Economic Impact: Public Sector Capacity (EC3.1)	Funds used to support payroll for Public Health & Safety Employees and Public Health Response activities.	\$191,493.01
Public Health-Negative Economic Impact: Public Sector Capacity (EC3.1)	Funds used to support payroll for Public Health & Safety Employees and Public Health Response activities. For this project it is supporting staff assigned to the emergency operations center, tasked with PPE and test kit distribution, as well as messaging and communications support.	\$253,634.10
Revenue Replacement (EC 6.1)	Replacement of the roof of the Wichita Center, which is a public owned building that houses human services programs/non-profits such as WIC, Social Services, clothing center, etc. ARPA funds will be used to cover the costs in part to re-roof and replace HVAC systems. Subrecipient provides services to students and members of the community directly through co-location of other service providers at this location. Services provided include a food pantry, clothes closet, services to homeless students, aftercare administration through CARD and 21st Century grant programs, an oral health/dental program.	\$1,000,000.00
Revenue Replacement (EC 6.1)	Intergovernmental Agreement (IGA) with the North Clackamas Parks and Recreation District (NCPRD) for the purchase of the property 15301 SE 92nd Avenue in Clackamas. There will be a campus model (Recovery Center) with all services provided in a single location. There is little inventory in the County for such an arrangement; however, the site of the former Clackamas Elementary School (15301 SE 92nd Avenue, Clackamas), currently owned by the North Clackamas Parks and Recreation District (NCPRD), is well suited for this purpose. The 6+ acre site will allow for the development of both treatment and housing services, as well as provide space for other recovery-oriented activities. The combination of treatment and housing services are intended to assist people at risk of or experiencing chronic homelessness whose primary barrier to housing stability is substance abuse.	\$1,039,890.00
Revenue Replacement (EC 6.1)	Eligible revenue replacement expenditures to provide general government services for Clackamas County Sheriff's Office.	\$1,725,286.00

Expenditure Category	Project Overview	Funding Amount
Revenue Replacement (EC 6.1)	Transportation & Development used eligible revenue replacement expenditures to provide general government services for Department of Transportation. The department targeted the use of these funds toward one-time expense offsets, not programmatic support, using ARPA revenue replacement dollars to: • Reduce the local Road Fund contribution toward the final capital outlay payment on the new Transportation Maintenance Facility. • Offset the cost for the implementation of Development Direct, an electronic plan review system, for various programs and used the funds to purchase necessary computer equipment and monitors to facilitate use of the new system. • Purchase needed safety equipment, offset rent costs and pay for software maintenance in our Dog Services program. • Offset the cost of equipping Fleet Services in the new Transportation Services Building and also helped to offset rent for the first two years, to allow the charge out rates to be adjusted to cover the costs of the new facility. • Assist with a succession plan for the County Surveyor, as the fee based program did not have excess funds available to help cover the costs of a knowledge transfer for this key position. • Reduce the required ARPA SLFRF contribution to a paving project; covering design services and a portion of construction costs. • During budget development various programs (Fleet, Dog Services, County Surveyor, Planning and Septic) identified one-time expenses; the use of this funding is programmed through FY 2024/2025. • Eligible revenue replacement expenditures to provide general government services for Department of Transportation. • On July 7, 2022, Transportation & Development used \$1,152,837 of the ARPA revenue replacement dollars to reduce the local Road Fund contribution toward the final capital outlay payment on the new Transportation Maintenance Facility. • The Development Services LOB has used ARPA revenue replacement dollars to offset the cost to implement Development Direct, an electronic permitting and plan review system. As of June 29, 2024, the Building Codes, Development Engineering and Septic programs have their permitting services available online. Septic will implement an additional module to accept annual operation and maintenance certificates in Dec 2024. Land Use Planning has started development of their online platform, with a scheduled go-live of Jan 2025. • To support the migrations to Electronic Plan Review each of these programs will be using Revenue Replacement dollars to equip staff with the necessary iPads, monitors and other equipment has been ordered for permit staff, plans examiners and field inspectors. • Using ARPA revenue replacement dollars DTD administration executed a contract to perform a space analytics study to assess workspace and building occupancy needs. In May 2023 equipment was installed to perform the analysis. The 4-month study will be complete in September 2024, and will provide the department with data to take a strategic approach to space planning. • DTD is using these funds to offset the cost of equipping Fleet Services in the new Transportation Services Building. • Additional re-allocated amount of \$119,062 from Tourism revenue replacement dollars will be utilized for the Arndt Road project for design and construction.	\$2,135,907.00

Expenditure Category	Project Overview	Funding Amount
	- This project will pave 1.7 miles roads to include the following: - Arndt Road from south of Knights Bridge Road to Airport Road - Airport Road from Arndt Road to Miley Road Arndt Road is an Urban Major Arterial and Emergency Transportation Route. It has a PCI of 69 with an average daily traffic count of 18,000 vehicles per day. Arndt is a direct connection to Interstate 5 and is critical for everyday commuters, freight and emergency vehicles	
Revenue Replacement (EC 6.1)	Eligible revenue replacement expenditures to provide general government services for County Fair Rodeo bleacher replacement.	\$166,560.00
Revenue Replacement (EC 6.1)	Eligible revenue replacement expenditures to provide general government services for County Parks.	\$249,378.00
Revenue Replacement (EC 6.1)	Eligible revenue replacement expenditures to provide general government services for H3S with majority of expenses related to payroll costs for delivering services.	\$1,291,461.00
Revenue Replacement (EC 6.1)	Eligible revenue replacement expenditures to provide general government services for the Law Library, including salary-related expenditures, book purchases and other general expenditures for providing services.	\$108,798.00
Revenue Replacement (EC 6.1)	Eligible revenue replacement expenditures to North Clackamas Parks Recreation District for personnel-related expenditures providing services.	\$3,263,443.00
Revenue Replacement (EC 6.1)	Eligible revenue replacement expenditures to provide general government services for Oak Lodge and Gladstone Libraries related to design and construction of updated facilities.	\$27,949.00
Revenue Replacement (EC 6.1)	Eligible revenue replacement expenditures to provide general government services for WES. This funding was directed towards the Tri-City Water Resource Recovery Primary Clarifier Rehabilitation Project, which is renewing and replacing assets used in the primary treatment of wastewater to provide safe, reliable wastewater treatment service to the community.	\$710,431.00
Surface Transportation (EC9.1)	Provide a curb-tight sidewalk on the north side and bicycle lanes on both the north and south sides of the street for approximately 3860 LF. The existing street lacks these facilities that are needed to connect residents to nearby businesses and transportation options. Enhanced bicycle and pedestrian improvements will also provide safe routes and important connectivity to two schools in the immediate area. Jennings Avenue is a minor arterial in a densely populated residential area and is a high priority infrastructure project in Clackamas County.	\$1,163,124.00
Surface Transportation (EC9.2)	This project will pave 5.3 miles of Wildcat Mountain Drive from Firwood Road to mile point 5.30. Wildcat Mountain Drive is a Rural Connector with an average daily traffic count of over 1,000 vehicles per day. It is at an elevation of around 1500' and is a primary snow plow route. With an average PCI of 34, it is in poor condition and if not repaired will damage county equipment and other vehicles. Design is complete, ARPA funds to be used for construction only. Bids have been opened for construction; but contract is not yet signed.	\$1,285,464.18
Surface Transportation (EC9.2)	This project will pave 2.9 miles of Canby-Marquam Hwy from Hwy 211 to Heinz Road. The purpose of this project is to continue to provide a safe and efficient connection to people, employment, goods, recreation, and emergency services by maintaining the pavement within the project limits. Design is complete and this project is in procurement, ARPA funds to be used for construction only.	\$564,632.49
Surface Transportation (EC9.2)	This project will pave 17 miles of roads, to include Arndt Road from south of Knights Bridger Road to Airport Road and Airport Road from Arndt Road to Miley Road.	\$1,837,893.00

All ARPA funding is obligated and is allocated to active ARPA projects.

Promoting Equitable Outcomes

Clackamas County is currently applying an equity lens to all projects and the ARPA workgroup is mindful of the importance of promoting equitable outcomes.

The following questions will help guide Clackamas County on the plan and how an equity lens will be applied to projects and decision making.

- What data sets are being utilized to understand disparities? How are we collecting data on the hardest hit for each category? How does the understanding of disparities influence decision making?
- How can provision of outreach, community engagement and education funding be prioritized based on the disparate impact of COVID-19 on specific communities, as well as by equity metrics pre-pandemic?
- How can we source COVID-19 recovery related materials from local/BIPOC owned businesses? How can we use recovery resources to support local/BIPOC businesses becoming COBID certified?
- How can ARPA funds be used to increase the capacity of culturally specific Community Based Organizations and non-profits to plan and lead community-specific response and recovery efforts?
- How can funds support multicultural/community space for use by multiple non-profits?
- How can funds support BIPOC county staff who informally serve as liaisons to their communities (Community Connectors) — supporting their engagement and leadership in the planning for response and recovery?

Community Engagement

Clackamas County is devoted to community engagement. Soliciting and incorporating public feedback is a core pillar of the work of our Public and Government Affairs department.

Our ARPA program efforts have included widespread community engagement from the beginnings of the program. Prior to the Clackamas County Commissioners allocating the vast majority of the first round of APRA funding, in May 2021, Clackamas County invited residents to take a survey that gauged how the community values different uses of the funds. More than 3,600 people took our survey — the second-most survey responses in county history. The survey was available in English, Spanish and Russian. The results are just one of many resources commissioners rely on when making decisions about how best to invest funds. See Attachment A.

Additionally, with the commissioners' subsequent allocation of \$6 million (thus far) to support nonprofits that are aiding our vulnerable community members, outreach to those representing key marginalized groups has been extensive. County staff have held stakeholder interviews with individuals from nonprofits representing local people of color, people with low incomes, Limited English Proficiency populations, rural individuals, and more. These groups — who the county relies upon to learn about the needs of these underserved populations — help guide our ARPA areas of investment so that we can meet the needs of our diverse populations and stem the long-standing physical and economic harm done by COVID-19. Extensive webinars aimed at local nonprofits have allowed for any questions regarding the complex ARPA application to be answered, ensuring the easiest possible process.

Clackamas County is closely following the guidelines set out through the Treasury Department's SLFR Compliance and Reporting Guidance.

The ARPA workgroup is developing a website to publicly communicate the ARPA expenditures so all residents can view and provide feedback. A communications plan is also being developed and will be available for the next report.

Labor Practices

Clackamas County's policy is to pursue strong labor practices that promote effective and efficient delivery of high-quality infrastructure projects, while also supporting economic recovery through strong employment opportunities for workers.

The county's ARPA projects will engage in this policy as evidenced by labor and hiring agreements that are appropriate when possible. See Attachment B.

We plan to share new labor agreements in future Recovery Plan Performance Reports as they become available.

Use of Evidence

Clackamas County's strategy for successful ARPA Projects includes allocating funds for evidence-based evaluations and program evaluations for ARPA projects. This strategy is designed for projects where program evaluations are required and are appropriate.

The current list of approved projects does not provide outcomes where a program evaluation is appropriate, according to recently updated ARPA Reporting Guidance.

We will provide updated information about program evaluations as new ARPA projects are approved in future Recovery Plan Performance Reports.

Performance Report

Clackamas County's performance management strategy for ARPA projects centers on fiscal oversight and tracking of project outcomes. The county is tracking expenditures against project allocations and the number of delivered outcomes per project. This strategy ensures that performance activities for active ARPA projects are highly visible, transparent, and strategically managed.



Project Inventory

Administrative Services

The project is active and supports the administrative needs of the ARPA projects that are approved by the Board of Clackamas County.

Project Number:
ADMIN 001

Allocated:
\$675,889.31

Expended:
\$545,157.41

Expenditure Category:
7-Administrative

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed less than 50%

Performance Report:
The project is active and is tracking towards successful completion of the project's goals.

Adult Teen Challenge NW

Adult & Teen Challenge Pacific Northwest is a Clackamas County based non-profit dedicated to working with individuals with addiction and behavioral health issues. The dollars will go to expand the Clackamas County population by providing a Women's Residential Program by providing supervised housing, meal provision, case management and transportation services.

Project Number:
ATC_NW_001

Allocated:
\$1,337,894.00

Expended:
\$871,835.11

Expenditure Category:
1-Public Health

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed less than 50%

Performance Report:

We have the site completed, and staff are providing a full spectrum of services. Looking ahead, we can't wait to continue growing our staffing, implementing more SUD groups, and expanding our Mental Health services with DBT and IFS groups to help our clients transform their lives. Over 250 clients have been served and roughly 700 hours of services have been provided.

ARPA Admin Support-Estimated

Estimated expenses related to administration of grant management of State and Local Fiscal Recovery Fund (SLFRF) award.

Project Number:
ADMIN 002

Allocated:
\$688,466.18

Expended:
\$142,364.66

Expenditure Category:
7-Administrative

**Climate Change/
Justice 40 Initiative:**
Not applicable for this
project.

Use of Evidence:
No budget was allocated
towards a program
evaluation of the project and
no evaluation was
conducted.

Status:
Not Started

Performance Report:
This project estimates that
\$688,466.18 of funding is
required to continue
supporting the Admin needs
of projects approved by the
Board of Clackamas County.

Aldercrest Culvert Replacement & Kellogg Creek Restoration

The project will reduce flooding and improve habitat along Kellogg Creek between SE Clackamas Road and SE Thiessen Road by removing or replacing culverts and stream crossings. Replacement stream crossings will be designed to be fish passable.

At the southern end of the creek section, this project will remove one pair of parallel culverts that appear to serve no purpose, replace a small culvert with a concrete slab driveway bridge, and restore native vegetation along a length of the stream. Three driveway crossings will be replaced with concrete slab bridges to accommodate the natural stream form and provide fish passage. The proposed improvements take place entirely on private property and will require the cooperation of multiple property owners along the project reach.

The benefits of this project include reducing flooding and improving fish and wildlife habitat.

Project Number:
WES 700323401

Allocated:
\$1,327,173.00

Expended:
\$ 473,538.92

Expenditure Category:
5-Infrastructure

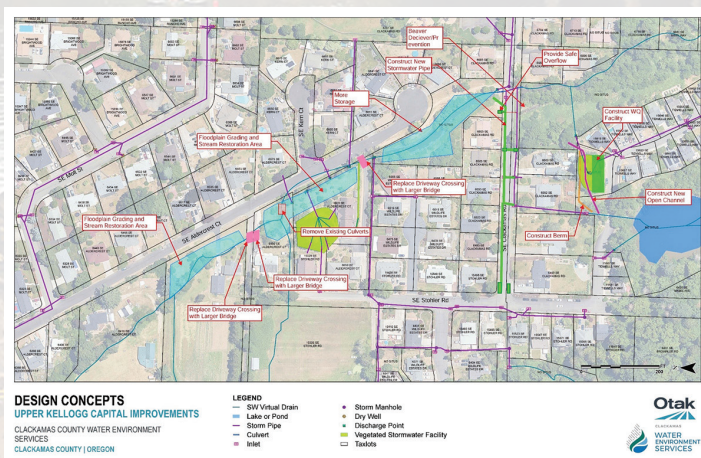
Climate Change/ Justice 40 Initiative:
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed less than 50%

Performance Report:
As of June 2025, significant progress has been made on the Aldercrest Culvert Replacement & Kellogg Creek Restoration project.

Looking ahead, construction will continue through the summer of 2025, with the goal of completing the work on SE Aldercrest Ct by the end of 2025. This will mark a significant step forward in reducing flooding and improving habitat along Kellogg Creek.



BH Infrastructure

The capital expenditure is for the relocation and expansion of behavioral health services provided by Clackamas County

Project Number:

BH 400523401

Allocated:

\$2,850,000.00

Expended:

\$2,850,000.00

Expenditure Category:

1-Public Health

Climate Change/ Justice 40 Initiative:

Not applicable for this project.

Use of Evidence:

No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:

Completed

Performance Report:

The project completed successfully with all project objectives achieved. The entire allocated budget of \$2,850,000.00 was fully expended.



BH Payroll Costs

The COVID pandemic deeply affected mental health in our community. In response, Clackamas County Behavioral Health extended the Safe+Strong Program, using Psychological First Aid and crisis counseling to provide education, outreach, and support. Key efforts included distributing multilingual materials with stress-coping tips and crisis line info, staffing 335 community events, and partnering with Public Health at vaccination clinics. The program offered three 8-week “Skills for Psychological Recovery” groups for frontline workers and held weekly support groups for COVID-19 staff. We focused on underserved populations using hotspot data and distributed 1,000 resource packets. Safe+Strong’s lasting impact includes reduced stigma and improved access to mental health support, with a model ready for future crises.

Project Number:
2022PAYBH

Allocated:
\$191,493.01

Expended:
\$191,493.01

Expenditure Category:

3-Public Health-Negative
Economic Impact: Public
Sector Capacity

**Climate Change/
Justice 40 Initiative:**
Not applicable for this
project.

Use of Evidence:
Not applicable for this
project.

Status:
Completed

Performance Report:
The allocated budget of
\$191,493.01 is fully
expended and all objectives
for the project were
achieved. Number of
government FTEs
responding to COVID-19
supported under this
authority: 2.5

Broadband Expansion

This strategic initiative expands high-speed internet via a new dark fiber optic network, targeting unserved and underserved areas. The open-access network enables any ISP to offer services using the infrastructure. Goals include passing 1,000 households, connecting 650 with symmetrical 500 Mbps service through local ISP partnerships. The Clackamas Broadband eXchange (CBX) has already improved access for 240 customers. This investment promotes long-term digital equity, economic growth, and connectivity. With strong planning, partnerships, and a scalable design, the County is poised to deliver transformative broadband access to its most vulnerable communities.



Project Number:
CBX 001

Allocated:
\$10,100,000.00

Expended:
4,130,988.95

Expenditure Category:
5-Infrastructure

**Climate Change/
Justice 40 Initiative:**
Not applicable.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed less than 50%

Performance Report:
The project is active and continues to move towards a successful completion. Clackamas Broadband eXchange (CBX) has extended enhanced broadband access to approximately 650 households.

C800 Rural Towers

Project has build out three sites in the Mt Hood/Estacada areas so that emergency services can be efficiently dispatched to the residents and businesses in the underserved area. All other sites were operating in January 2022 except for Whalehead / Oak Grove Butte / Tom Dick & Harry radio towers. These towers are located along the Clackamas River Corridor and Mt Hood Area. Now the towers are operational, the radio connectivity in this area is dramatically improved. The remaining towers are in rural areas of the county that have been negatively impacted by COVID and have limited access to health care and emergency ambulance services, which rely on the digital radio system.

The project will be finished with replacement of aged dual generators located near Timberline Lodge on Mount Hood. The generators provide emergency backup power for the public safety radio system tower site on the farthest East side of the County, which as little radio coverage.

Remote communication shelters (radio site buildings) have mold and dry rot. The buildings are critical for coverage of fire, police, and medical radio coverage in rural Clackamas County. The buildings will be provide 50% of cost to fix the issue.

Safety will be added to the two highest elevation radio sites where the buildings are two stories tall and because of the snow accumulation, the HVAC system is on the outside of the second floor. HVAC maintenance cannot safely work on the unit, therefore, safety equipment will be added to two radio sites at Timberline Lodge and Tom Dick and Harry (Ski Bowl) site. Both critical rural radio sites.



Project Number:
C800 100-12 001

Allocated:
\$2,200,000.00

Expended:
\$2,000,000.00

Expenditure Category:
1-Public Health

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed 50% or more

Performance Report:
The project is active and work continues to track towards successful completion.

The Canby Center - Building Expansion Project

The Canby Center will remodel the current 5,000 sqft building into a new 11,580 sqft facility, for food, clothing storage, and distribution. So that our capacity to deliver services will expand from the current 165 families to regularly serve more than 500 vulnerable families.

Project Number:
Canby_Center_001

Allocated:
\$640,000.00

Expended:
\$640,000.00

Expenditure Category:
2-Negative Economic
Impacts

**Climate Change/
Justice 40 Initiative:**
Not applicable for this
project.

Use of Evidence:
No budget was allocated
towards a program
evaluation of the project and
no evaluation was
conducted.

Status:
Completed

Performance Report:
The project completed
successfully with all project
objectives achieved. The
entire allocated budget of
\$640,000.00 was fully
expended.

Career Restart Services

Career Restart helps American workers develop living-wage careers by training for in-demand occupations. Customized support leads to re-employment and self-sufficiency.

Goals: Support 30 work-eligible Clackamas County residents and 15 post-incarceration individuals with training, job search, and retention support.

Project Number:
CRS_001

Allocated:
\$588,703.16

Expended:
\$249,185.31

Expenditure Category:
2-Negative Economic
Impacts

**Climate Change/
Justice 40 Initiative:**
Not applicable.

Use of Evidence:
No budget was allocated
towards a program
evaluation of the project and
no evaluation was
conducted.

Status:
Completed less than 50%

Performance Report:
So far: 31 general and 11
re-entry participants enrolled.
30 began sectoral job
training; 7 completed, 5
employed, 2 job-seeking, and
22 still training. 14
participants are currently
employed. With the program
less than halfway through,
we are on track to meet or
exceed goals.



CBO Aid to Non-Profit Organizations

To provide nonprofits with dollars, in response to the negative economic impacts the pandemic had on the capacity of their organization, that will lead to recovery, resiliency, and sustainability of their organizational structure.

Project Number:
CBO 001 - Capacity

Allocated:
\$3,760,000.00

Expended:
\$3,697,757.25

Expenditure Category:
2-Negative Economic
Impacts

**Climate Change/
Justice 40 Initiative:**
Not applicable for this
project.

Use of Evidence:
No budget was allocated
towards a program
evaluation of the project and
no evaluation was
conducted.

Status:
Completed 50% or more

Performance Report:
The project completed
successfully with all project
objectives achieved. The
entire allocated budget of
\$3,760,000.00 was fully
expended.

CBO Aid to Non-Profit Organizations Administration

The position serves as the contact to subrecipient(s) for the ARPA capacity-building grants. The liaison has experience working with culturally specific CBOs and is a resource to the CBOs to help them navigate grant requirements and compliance.

Project Number:
CBO 001 - Capacity Admin

Allocated:
\$96,629.92

Expended:

Expenditure Category:
2-Negative Economic Impacts

Climate Change/ Justice 40 Initiative:
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed

Performance Report:
The project completed with 1 position hired and all project objectives achieved. The entire allocated budget of \$96,629.92 was fully expended.

CBO Household Assistance

Provide basic needs services and goods to impacted and disproportionately impacted households. The County had agreements with twelve Community Based Organizations (CBOs) to provide basic needs services such as meals, food, assistance with car repairs, clothing, and other basic needs outline in the Final Rule.

The CBOs were chosen on their ability to provide services requested, had a unique population they were serving or covered a part of the County that was underserved.

The twelve CBOs worked diligently in their communities and provide basic needs to the populations served. Through this program has provide meals to over 2500 residents and provided other basic needs to over 1000 households.

Project Number:

CBO 002 - Basic Needs

Allocated:

\$1,775,060.32

Expended:

\$1,768,699.87

Expenditure Category:

2-Negative Economic Impacts

Climate Change/ Justice 40 Initiative:

Not applicable for this project.

Use of Evidence:

No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:

Completed

Performance Report:

The project completed successfully with all project objectives achieved.

CBO Household Assistance Program Administration

The Community-Based Organization Liaison served as a go-between for the County and community-based organizations receiving grant dollars from the American Rescue Plan Act.

Project Number:

CBO 002-Basic
Needs Admin

Allocated:

\$141,481.00

Expended:

\$141,481.00

Expenditure Category:

2-Negative Economic
Impacts

Climate Change/**Justice 40 Initiative:**

Not applicable for this
project.

Use of Evidence:

No budget was allocated
towards a program
evaluation of the project and
no evaluation was
conducted.

Status:

Completed

Performance Report:

The project completed
successfully with all project
objectives achieved. The
entire allocated budget of
\$141,481.00 was fully
expended.

Children of Incarcerated Parents

The Children of Incarcerated Parents (CIP) project provided intensive services to economically disadvantaged youth, who are children of incarcerated parents, and were disproportionately impacted by the COVID-19 pandemic.

Participants benefited from services that helped reduce emotional, financial, and material hardships, while addressing the risk of intergenerational incarceration. 100% of youth receiving one-on-one mentoring support demonstrated positive change in prosocial behaviors as measured by case-records and participation in pro-social activities.

Project Number:
CIP_001

Allocated:
\$180,000.00

Expended:
\$180,000.00

Expenditure Category:
2-Negative Economic Impacts

**Climate Change/
Justice 40 Initiative:**
Not applicable.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed 50% or more

Performance Report:
The project is active and moving towards successful completion. Since July 2024, 35 youth received individualized support, peer group sessions, and mentorship aimed at disrupting cycles of trauma, reactive behavior, and potential criminal activity; 73 other youth were able to participate in activities with their siblings enrolled in the program.

Clackamas Fire District – Community Paramedic

Clackamas Fire hired one Community Paramedic and two community EMTs. Two response vehicles were outfitted, and equipment and supplies were purchased. This allows two community medical crews (1 community paramedic, 1 community EMT), referred to as CHAT teams, to respond to referrals and other related incidents.

Since January 2025, Clackamas Fire CHAT crews were referred to 44 households and 43 unique individuals and 339 total community paramedic responses.

Project Number:
CLCK_FIRE_001

Allocated:
\$1,002,563.00

Expended:
313,551.36

Expenditure Category:
3-Public Health-Negative
Economic Impact: Public
Sector Capacity

**Climate Change/
Justice 40 Initiative:**
Not applicable.

Use of Evidence:
No budget was allocated
towards a program
evaluation of the project and
no evaluation was
conducted.

Status:
Completed less than 50%

Performance Report:
The project is active and
continues with activities
supporting the projects goals
of expanding capacity to
additional households in the
service area.

County Fair Multi-Use Building

The Multi-Use Building will serve as a key public health emergency site, providing space for drive-through and walk-in PODs (Points of Dispensing) for mass medication or vaccination. It will also function as a CPOD (Commodity Point of Distribution), with indoor storage for disaster supplies and space for large-vehicle access. A contract with Inline Construction was signed in Sept. 2023, with pre-construction beginning Oct. 2023. Utility and fire infrastructure planning is complete, and underground systems are being installed. Architectural design is finished, and permit submission is set for April 2025. Completion is expected by July 2026. The team is awaiting solar battery system guidance from PGE and Bonneville Power. Current work includes erosion control, water/sewer mains, fire suppression, and boulder excavation.

Project Number:
BCS - County Fair

Allocated:
\$4,800,000.00

Expended:
\$0

Expenditure Category:
1-Public Health

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed less than 50%

Performance Report:
The project is started and activities are moving forward to help achieve the project's goals.



Cybersecurity: Disaster Backup Project

Launched in spring 2024, this project ensures Clackamas County can maintain critical services after local disasters like the 2020 wildfires and 2021 ice storm. Technology Services, with outside consultants, conducted a vulnerability analysis of backup and recovery systems, leading to five subprojects: Hybrid Cloud Storage, Offsite Backup, Cloud Datacenter for Disaster Recovery, Remote User Access, and a Technology Continuity of Operations Plan. Hybrid Cloud Storage and Offsite Backup are fully implemented and in production. The Cloud Datacenter and Remote Access projects are on track for completion by June 2025. Phase 1 of the Continuity Plan is complete, with work continuing into 2025.

Project Number:
TS_001

Allocated:
\$1,590,000.00

Expended:
\$1,466,532.53

Expenditure Category:
8-Natural Disasters

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed 50% or more

Performance Report:
The project is active and continues to track towards meeting its goals and a successful completion.

Disaster Management Payroll Costs

Funds will be used to support payroll for Public Health & Safety Employees and Public Health Response activities. For this project it is supporting staff assigned to the emergency operations center, tasked with PPE and test kit distribution, as well as messaging and communications support.

Project Number:
2022PAYDM

Allocated:
\$253,634.10

Expended:
\$253,634.10

Expenditure Category:
3-Public Health-Negative
Economic Impact: Public
Sector Capacity

**Climate Change/
Justice 40 Initiative:**
Not applicable for this
project.

Use of Evidence:
Not applicable for this
project.

Status:
Completed

Performance Report:
The project completed
successfully by meeting it's
objectives and fully
expended the allocated
budget of \$253,634.10.

DM Contractor Support

The Disaster Management Payroll Costs provided the county the ability to hire staff to work in the Logistics Section of the Emergency Operations Center, as well as to support the public messaging efforts. To help protect the community from the spread of COVID-19, the county worked to distribute personal protective equipment, test-kits, and vaccines to as many people as possible. The county developed multiple pathways for distribution, but it required dedicated logistics staff in the EOC to ensure effective tracking of the materials from procurement and storage to public ordering and dissemination.

During the COVID-19 response, Clackamas County had two other declared disasters and other locally impacted incidents. These required the county's Public Information Officer to respond to multiple incidents. The funds for this project supported a dedicated public messaging position in the COVID-19 EOC, who was able to provide consistency to the response.

Project Number:
DM 001

Allocated:
\$77,783.59

Expended:
\$77,783.59

Expenditure Category:
1-Public Health

**Climate Change/
Justice 40 Initiative:**
Not applicable.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed

Performance Report:
The project completed successfully with all project objectives achieved. The entire allocated budget of \$77,783.59 was fully expended.

Project Number:
DM_002

Allocated:
\$100,099.00

Expended:
\$72,216.00

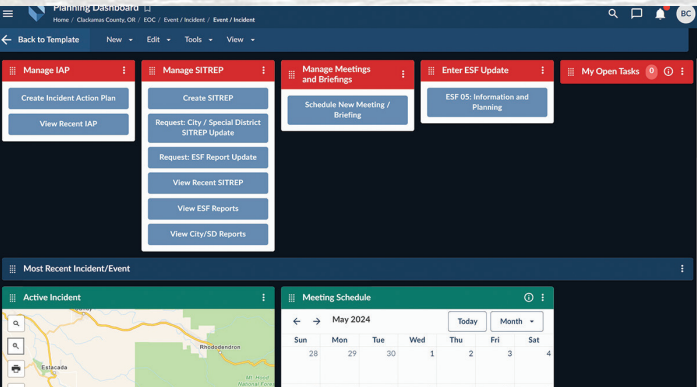
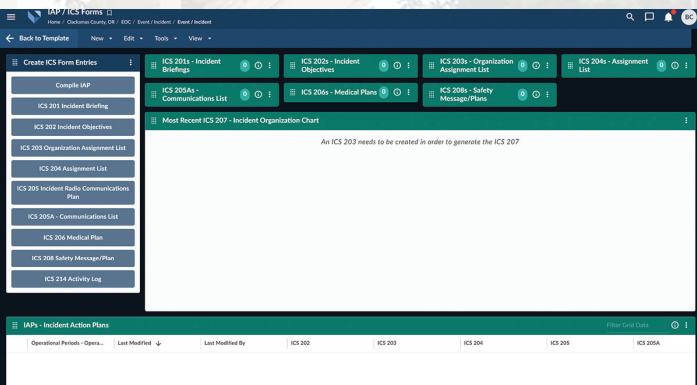
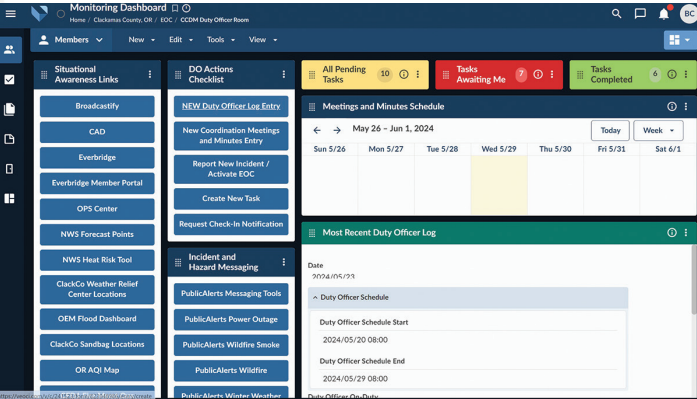
Expenditure Category:
8-Natural Disasters

Climate Change/
Justice 40 Initiative:
Not applicable.

Use of Evidence:
No budget was allocated
towards a program
evaluation of the project and
no evaluation was
conducted.
Status:
Completed 50% or more

Performance Report:
The project is actively
tracking towards a successful
completion.

From July 2024 to May 2025, Clackamas County Disaster Management advanced the Veoci platform to support Emergency Operations Center (EOC) functions. ICS forms (202, 203, 204, 205, 208) were refined for consistency, formatting, and usability. Staff forms were redesigned with dropdowns and approvals to standardize data entry. Nearly a dozen integrated workflows now guide EOC activation, objective setting, and incident coordination. Resource requests include automated routing and approval checkpoints, while new tools track shelters, resource distribution, and road impacts. Key milestones include automated EOC activation alerts, a new tactics worksheet, and improved ICS form outputs—boosting accuracy, efficiency, and coordination across County departments and partner agencies.



DTD - Arndt & Airport Paving

The Board of County Commissioners obligated \$1,955,000 toward the Arndt & Airport paving project. This project will pave 1.7 miles roads to include the following:

- Arndt Road from south of Knights Bridge Road to Airport Road
- Airport Road from Arndt Road to Miley Road

Arndt Road is an Urban Major Arterial and Emergency Transportation Route. It has a PCI of 69 with an average daily traffic count of 18,000 vehicles per day. Arndt is a direct connection to Interstate 5 and is critical for everyday commuters, freight and emergency vehicles.

The purpose of this project is to continue to provide a safe and efficient connection to people, employment, goods, recreation, and emergency services by maintaining the pavement within the project limits.

Bids have been opened for construction; contract has been signed and PO issued. Work should begin Spring/Summer of 2025.



Project Number:
300324351

Allocated:
\$1,837,893.00

Expended:
\$66,863.82

Expenditure Category:
9-Surface Transportation

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed less than 50%

Performance Report:
The project is active and continues to track towards meeting its goals and a successful completion.

DTD - Canby Marquam Hwy

Canby Marquam is a Rural Major Arterial and Emergency Transportation Route. It has a PCI of 64 with an average daily traffic count of 3,000 vehicles per day. Canby-Marquam Hwy is a direct link from the City of Canby to State Hwy 211. This project will pave 2.9 miles of Canby-Marquam Hwy from Hwy 211 to Heinz Road.

The purpose of this project is to continue to provide a safe and efficient connection to people, employment, goods, recreation, and emergency services by maintaining the pavement within the project limits.

Bids have been opened for construction; contract has been signed and a purchase order was issued. Work should begin Spring/Summer of 2025.



Project Number:
3000324352

Allocated:
\$564,632.49

Expended:
\$564,632.49

Expenditure Category:
9-Surface Transportation

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed less than 50%

Performance Report:

The project is started and is moving forward and on track for successful completion.

DTD - Wildcat MTN Paving

The Board of County Commissioners obligated \$1,284,180 toward the Wildcat Mountain Drive paving project. This project will pave 5.3 miles of Wildcat Mountain Drive from Firwood Road to mile point 5.30. Wildcat Mountain Drive is a Rural Connector with an average daily traffic count of over 1,000 vehicles per day. It is at an elevation of around 1500' and is a primary snowplow route. With an average PCI of 34, it is in poor condition and if not repaired it will damage county equipment and other vehicles.

The purpose of this project is to continue to provide a safe and efficient connection to people, employment, goods, recreation, and emergency services by maintaining the pavement within the project limits.

Bids have been opened for construction; contract has been signed and PO issued. Work should begin Spring/Summer of 2025.



Project Number:
300323315

Allocated:
\$1,285,464.18

Expended:
\$1,139,452.21

Expenditure Category:
9-Surface Transportation

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed less than 50%

Performance Report:
The project is started and is moving forward towards a successful completion.

El Camino Way Stormwater Improvements

The El Camino Way area near Thiessen Road floods several times a year due to undersized storm pipes. A stormwater analysis found the system could not handle a 10-year storm, as required by County standards for drainage systems serving 10+ acres. On Oct. 5, 2022, the Board of County Commissioners allocated ARPA funds for system upgrades. The project replaces outdated 12- and 15-inch pipes with 12-, 18-, and 24-inch pipes along a new alignment mostly in the public right-of-way—improving access for maintenance and flood reduction. Design and right-of-way phases are complete, and construction is underway with completion expected by July 2025.



Project Number:
Storm Water
300323307

Allocated:
\$875,631.00

Expended:
446,530.52

Expenditure Category:
5-Infrastructure

**Climate Change/
Justice 40 Initiative:**
Not applicable for this
project.

Use of Evidence:
No budget was allocated
towards a program
evaluation of the project and
no evaluation was
conducted.

Status:
Completed less than 50%.

Performance Report:
The project is active and
continues to track towards
meeting it's goals and a
successful completion.

Essential Employee Awards

- Public Sector Employees (EC4.1)

• List of sectors designated as critical to the health and wellbeing of residents by the chief executive of the jurisdiction, if beyond those included in the Interim Final Rule:

• Behavioral health; dental care work; elections work; emergency response; health care; home- and community-based health care or assistance with activities of daily living; maintenance work; medical testing and diagnostics; public health work; sanitation; disinfection and cleaning work; social services work; solid waste or hazardous materials management; response and cleanup

Project Number:
CA-001

Allocated:
\$4,007,182.00

Expended:
\$4,007,182.00

Expenditure Category:
4-Premium Pay

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed

Performance Report:
The project completed successfully with all project objectives achieved. The entire allocated budget of \$4,007,182.00 was fully expended.

Gladstone Library Project

Funding is being used to assist in the design, construction and completion of the new Gladstone Library capital project which will provide a building with updated library services, broadband, computer access, and educational programming to a community which has experienced a disproportional negative economic impact. The service area for the new Gladstone Library is located in the qualified census tract.

Clackamas County Board of County Commissioners authorized funding for the project, and the project is complete.

The library is open for business. We celebrated its opening with a grand opening ceremony on September 28, 2024. Community members, elected officials and staff attended. The community is enjoying its new library in the heart of Gladstone!



Project Number:
BCS - Library

Allocated:
\$6,900,157.00

Expended:
\$6,900,157.00

Expenditure Category:
2-Negative Economic
Impacts

**Climate Change/
Justice 40 Initiative:**
Not applicable for this
project.

Use of Evidence:
No budget was allocated
towards a program
evaluation of the project and
no evaluation was
conducted.

Status:
Completed

Performance Report:
The project completed
successfully with all project
objectives achieved. The
library is open for business.
The entire allocated budget
of \$6,900,157.00 was fully
expended.

Habitat for Humanity Housing - Lake Oswego

Units will be permanently affordable, first-time median income homeowners. Permanent affordability is managed in partnership with Proud Ground who will own the land in a community-land trust and facilitate future resales to ensure all future buyers of the homes will be sold to income qualified (below 80% AMI) households. Median income of Habitat homebuyers is \$42,000, or about 50% AMI, with a default rate of less than 1%, far lower than the national average. Over 80% of Habitat homebuyers are people of color. This project is receiving funding from Clackamas County ARPA, Lake Oswego ARPA and Habitat for Humanity.

Project Number:
Habitat_001

Allocated:
\$800,000.00

Expended:
\$540,925.44

Expenditure Category:
2-Negative Economic
Impacts

**Climate Change/
Justice 40 Initiative:**
Not applicable for this
project.

Use of Evidence:
No budget was allocated
towards a program
evaluation of the project and
no evaluation was
conducted.

Status:
Completed less than 50%

Performance Report:
The project is active tracking
towards a successful
completion.

Jennings Ave. (OR 99E to Oatfield Road) Sidewalks

The Board of County Commissioners allocated \$1,163,124 toward the Jennings Avenue project, with a supplemental budget submitted in FY24 Q3. A federal grant supports curb-tight sidewalks on the north side and bike lanes on both sides for 3,860 LF. Jennings Avenue, a minor arterial in a dense residential area, lacked these facilities. The improvements will provide safer access to two nearby schools and better connections to businesses and transit. This high-priority infrastructure project is identified in the County's Pedestrian and Bicycle Master Plan. Construction began in late spring 2024, is over 50% complete, and is expected to finish by August, with planting to follow in the fall.



Project Number:
300318306

Allocated:
\$1,163,124.00

Expended:
\$1,163,124.00

Expenditure Category:
9-Surface Transportation

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed

Performance Report:
The project completed successfully with all project objectives achieved. The entire allocated budget of \$1,163,124.00 was fully expended.

Molalla Adult Community Center Project

Molalla Adult Community Center (MACC) is a Non-Profit organization providing programs and services that help equip clients to stay independent as long as possible. MACC provides resources, assistance, social activities, and meals with a focus of aiding Seniors and those with physical disabilities in Molalla and the surrounding area including Mulino, Colton, Beavercreek, and rural Canby. Our Advisory Board has purchased land in the Molalla City limits to build a new building to house the MACC. The project funding is for pre-construction site prep work on the construction of the new Molalla Adult Community Center.

The ARPA funds will be used to pay for building site prep, building permits, plans, hiring a project consultant and other requirements needed before the construction of the building begins.

Project Number:
Molalla_001

Allocated:
\$200,000.00

Expended:
\$122,853.38

Expenditure Category:
2-Negative Economic Impacts

**Climate Change/
Justice 40 Initiative:**
Not applicable.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed less than 50%

Performance Report:
The project is active and continues to track towards meeting it's goals and a successful completion.

Non-Congregate Sheltering

The Non-Congregate Sheltering Program continued to provide short term, inclement weather shelter during period of extreme cold, heat or smoke to individuals and households at highest risk of COVID or other communicable disease due to age (62 or older), vulnerable medical conditions or with young children in the household. From July, 2023 to March, 2024, 149 individuals in 85 households, including 32 children, were provided temporary hotel shelter during these weather events. All participating households were provided with supportive services such as food during their stays and were referred to resources to help them access other services, including permanent housing solutions. The project was completed by 3/30/24.

Project Number:
H3S 001

Allocated:
\$2,234,455.00

Expended:
\$2,234,455.00

Expenditure Category:
2-Negative Economic Impacts

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed

Performance Report:
The project completed successfully with all project objectives achieved. The entire allocated budget of \$2,234,455.00 was fully expended.

Oak Lodge Library

The funding will be used to assist in the design, construction and completion of the new Oak Lodge Library capital project which will provide a building with updated library services, broadband, computer access, and educational programming to a community which has experienced a disproportional negative economic impact. The service area for the new Oak Lodge Library is located in the qualified census tract.

Clackamas County Board of County Commissioners authorized moving forward with the project.

- Substantial completion is planned for July 24, 2025
- Anticipated opening of the library is Fall 2025, with a grand opening ceremony scheduled for October 18, 2025



Project Number:
BCS - Library Oak Lodge

Allocated:
\$9,200,000.00

Expended:
\$9,083,787.00

Expenditure Category:
2-Negative Economic Impacts

Climate Change/ Justice 40 Initiative:
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed 50% or more

Performance Report:

Design and pre-construction are complete. A building permit was issued in April 2024.

Current activities include tile ceilings, flooring, casework and finish trim.

OSU Extension Facility Equipment

The project was canceled and the funding was reassigned and obligated to another ARPA project.

Project Number:
OSU_EXT_001

Allocated:
0

Expended:
0

Expenditure Category:
2-Negative Economic
Impacts

**Climate Change/
Justice 40 Initiative:**
N/A

Use of Evidence:
N/A

Status:
Cancelled

Performance Report:
The project could not start as planned and the funds were reallocated to other BCC approved ARPA projects.

PH Payroll Costs

- Public Sector Workforce: Payroll and Benefits for Public Health Public Safety or Human Services Workers (EC 3.1)
- Number of government FTEs responding to COVID-19 supported under this authority: 52

Project Number:
2022PAYPH

Allocated:
\$3,457,089.30

Expended:
\$3,457,089.30

Expenditure Category:
3-Public Health-Negative
Economic Impact: Public
Sector
Capacity

**Climate Change/
Justice 40 Initiative:**
Not applicable for this
project.

Use of Evidence:
No budget was allocated
towards a program
evaluation of the project and
no evaluation was
conducted.

Status:
Completed

Performance Report:
The objectives of the project
were achieved and the
allocated budget was fully
expended.

There were 52 FTE
supported.

PreventNet Community Schools

PreventNet provided school-based, evidence-informed prevention and early intervention services to improve outcomes for youth furthest from opportunity. Services focused on building nurturing relationships with positive adult role models, strengthening attachment to school, and developing leadership and problem-solving skills. From July 2024 to June 2025, 289 students across five middle schools received services including early screening for substance use risk, access to mental health services, stigma-reduction efforts, pro-social activities, homework help, and referrals to treatment as needed. Following participation, 87% of youth improved or maintained school attendance, 93% demonstrated increased knowledge of substance use/misuse, and 86% reported feeling more connected to school and community. (Picture is of participants with therapy dog)



Project Number:
PreventNet_001

Allocated:
\$200,000.00

Expended:
\$199,999.99

Expenditure Category:
2-Negative Economic
Impacts

**Climate Change/
Justice 40 Initiative:**
Not applicable.

Use of Evidence:
No budget was allocated
towards a program
evaluation of the project and
no evaluation was
conducted.

Status:
Completed

Performance Report:
The project completed
successfully with all project
objectives achieved.

Public Health CIO

Public Health CIO - Support for individuals and outbreak sites, including child care facilities, public schools, long term care facilities, farms/nurseries employing migrant workers, adult foster homes and other congregate living settings with vulnerable populations.

Project Number:
H3S PH CIO

Allocated:
\$20,000.00

Expended:
\$20,000.00

Expenditure Category:
2-Negative Economic
Impacts

**Climate Change/
Justice 40 Initiative:**
Not applicable for this
project.

Use of Evidence:
No budget was allocated
towards a program
evaluation of the project and
no evaluation was
conducted.

Status:
Completed

Performance Report:
The project completed
successfully with all project
objectives achieved. The
entire allocated budget of
\$20,000.00 was fully
expended.

Recovery Center

In April 2023, the Board approved a resolution that serves as a framework to guide the County on issues related to individuals experiencing homelessness who experience drug addiction and mental illness. This framework evolved into a call to action that led the Board to host the Clackamas Addictions Recovery Summit in September 2023 with experts from Oregon, Canada, California, and Texas. A key recommendation from the Summit was to Create a Recovery-Oriented Center/Campus that includes a continuum of services for people living with addiction. The Board approved an Intergovernmental Agreement (IGA) with the North Clackamas Parks and Recreation District (NCPRD) for the purchase of the property 15301 SE 92nd Avenue in Clackamas.

Project Number:
Rec_Cntr

Allocated:
\$1,015,090.03

Expended:
\$1,015,090.03

Expenditure Category:
2-Negative Economic
Impacts

**Climate Change/
Justice 40 Initiative:**
Not applicable for this
project.

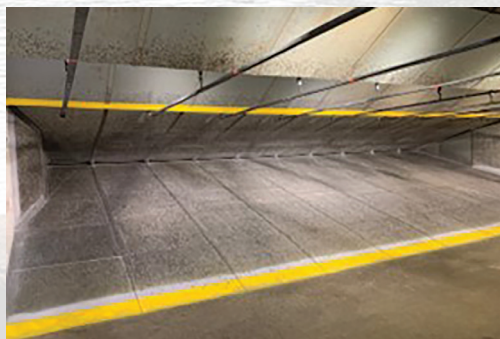
Use of Evidence:
No budget was allocated
towards a program
evaluation of the project and
no evaluation was
conducted.

Status:
Completed

Performance Report:
The project completed
successfully with all project
objectives achieved. The
entire allocated budget of
\$1,015,090.03 was fully
expended.

Revenue Replacement - Clackamas County Sheriff's Office

The Lenco G3 Bearcat enhances safety for the Clackamas County Sheriff's Office (CCSO) SWAT team, offering ballistic protection and off-road mobility for high-risk incidents like hostage situations and active shooters. It supports rural operations and aligns with the county's goal of safe, secure communities. The Dive Van enables rapid water rescue responses, transporting divers and gear swiftly, enhancing safety in county waterways. CCSO also upgraded its law enforcement shooting range with ARPA funds, installing new wireless carriers, precision systems, and target cameras to boost training. Shooting deck plates were replaced after 23 years with thicker armor for safety. The aging Lead Hazardous Materials Storage facility was also replaced, ensuring safe lead containment. Security upgrades at PSTC include ballistic front desk enclosures, panic buttons, Alertus beacons, lockdown systems, and expanded surveillance—addressing increasing safety threats and enhancing emergency response.



Project Number:
100_21_6.1

Allocated:
\$1,725,286

Expended:
\$1,725,286

Expenditure Category:
6-Revenue Replacement

**Climate Change/
Justice 40 Initiative:**
Not applicable for this
project.

Use of Evidence:
Not applicable for this
project.

Status:
Completed

Performance Report:
The project completed
successfully with all project
objectives achieved. The
entire allocated budget of
\$1,725,286 was fully
expended.

Revenue Replacement - County Fair Rodeo

Eligible revenue replacement expenditures to provide general government services for County Fair & Rodeo bleacher replacement.

Project Number:
201_61

Allocated:
\$166,560.00

Expended:
\$166,560.00

Expenditure Category:
6-Revenue Replacement

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

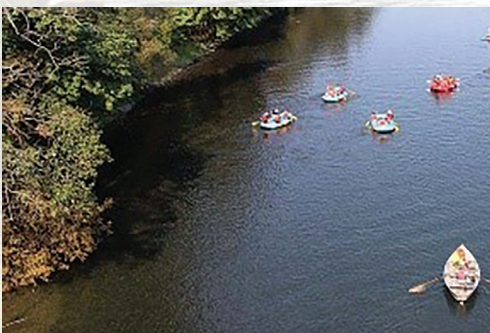
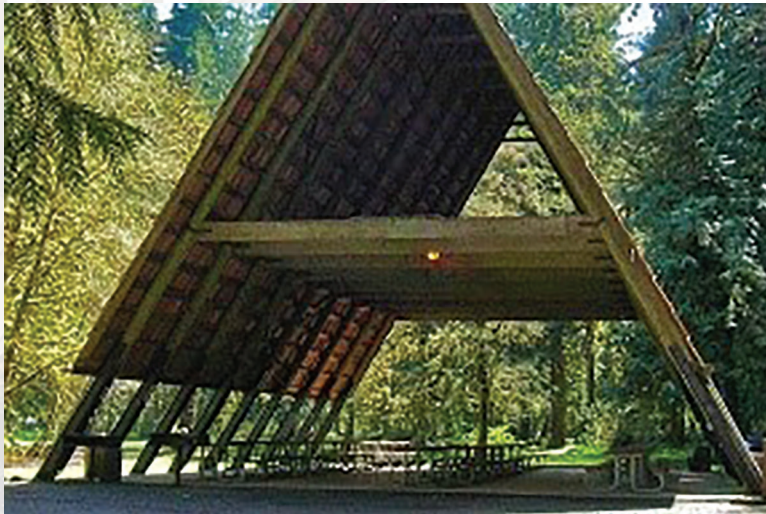
Use of Evidence:
Not applicable for this project.

Status:
Completed

Performance Report:
Adopted Budget \$166,560.00
is fully expended and all
objectives for the project
were achieved.

Revenue Replacement - County Parks

Using \$249,378 in ARPA Revenue Replacement funds, Clackamas County Parks completed key infrastructure upgrades. Septic systems were replaced at Eagle Fern Park (caretaker house/restrooms) and Barton Park (in-holder site) with \$209,600. Barton Park, a major recreation hub on the Clackamas River, and Eagle Fern Park, nestled along Eagle Creek, are two of the region's most visited parks. The Barton East Campground paving project (\$12,233) added a 2-inch asphalt overlay and improved site grading with topsoil and reseeding. At Boones Ferry Marina, a 3.6-acre park on the Upper Willamette River, \$27,545 funded replacement of aluminum docks, enhancing the boat launch and fishing area.



Project Number:
257_6.1

Allocated:
\$249,378

Expended:
\$249,378

Expenditure Category:
6-Revenue Replacement

**Climate Change/
Justice 40 Initiative:**
Not applicable for this
project.

Use of Evidence:
No budget was allocated
towards a program
evaluation of the project and
no evaluation was
conducted.

Status:
Completed

Performance Report:
The project completed
successfully with all project
objectives achieved. The
entire allocated budget of
\$249,378 was fully
expended.

Revenue Replacement - Department of Transportation

Transportation Services Building & Development Direct

Clackamas County used \$1.15M in ARPA funds to reduce the local Road Fund's share of the new Transportation Maintenance Facility. This 11-acre site near Clackamas Community College opened in June 2023 and houses Transportation Maintenance and Fleet Services. An additional \$24,410 offset Fleet Services equipment costs. The 100-member team maintains 1,400 miles of roads and 186 bridges, responds to emergencies, and operates the Canby Ferry.

Development Direct

ARPA funds supported the implementation of Development Direct—an electronic permitting and plan review system. Customers now submit, review, and pay for projects online 24/7. As of June 2024, the Building Codes, Development Engineering, and Septic programs are fully online; Land Use Planning is expected to launch in Dec. 2025.

Space Planning

A 4-month space analytics study completed in Sept. 2024 helped guide DTD's long-term telework and occupancy strategy.

Project Number:
215_6.1

Allocated:
\$2,135,907.00

Expended:
\$2,057,180.90

Expenditure Category:
6-Revenue Replacement

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed less than 50%

Performance Report:
The project continues to move forward on track to complete all objectives. The status is over 50% complete.



DEVELOPMENT DIRECT

Revenue Replacement - Health, Housing, and Human Services

When COVID-19 hit, many businesses licensed by Environmental Health (EH) closed or reduced operations. To support recovery, Clackamas County kept EH fees flat starting in FY20. This paused full cost recovery and required ARPA revenue replacement funds to cover rising costs, mostly staffing. From July 2022–June 2023, EH continued inspections and plan reviews without fee increases. This support helped boost licensed facilities by 48%: FY21 (1,924), FY22 (2,382), FY23 (2,850). In FY24, the County approved a 3-year fee increase plan to reach full cost recovery by FY27. The remaining \$229,195 in ARPA funding will offset costs in FY24.

Project Number:
240_6.1

Allocated:
\$1,291,461.00

Expended:
\$1,291,461.00

Expenditure Category:
6-Revenue Replacement

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed

Performance Report:
The project completed successfully with all project objectives achieved. The entire allocated budget of \$1,291,461.00 was fully expended.

Revenue Replacement - Law Library

Eligible revenue replacement expenditures to provide general government services for Law Library including salary-related expenditures, book purchases, and other general expenditures for providing services.

Project Number:
211_6.1

Allocated:
\$108,798.00

Expended:
\$108,798.00

Expenditure Category:
6-Revenue Replacement

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed

Performance Report:
The project completed successfully and the allocated budget of \$108,798.00 was fully expended.

Revenue Replacement - North Clackamas Parks & Recreation District

NCPRD used ARPA funds to support personnel costs in its Programs and Community Centers, including Recreation, Aquatics, and Sports—areas hit hard during the pandemic. These services offer safe spaces for play, learning, and wellness year-round. In FY22–23, staff accomplishments included: hosting 800+ at the inaugural Fiesta en el Parque, four Movie in the Park events, resuming Winter Celebrations in-person, expanding hybrid classes, and partnering on free swim opportunities. Swim lessons grew 25% post-pandemic, with over 30 Red Cross lifeguards developed and 25 swim instructors trained. NCPRD also launched an Adaptive Fall Costume Dance (85 attendees), revived adult open gym, saw record enrollment in Shooting Stars (adaptive basketball), and offered five adult classes at the Concord School site.

Project Number:
213_6.1

Allocated:
\$3,263,443

Expended:
\$3,263,443

Expenditure Category:
6-Revenue Replacement

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed

Performance Report:
The project completed successfully with all project objectives achieved. The entire allocated budget of \$3,263,443 was fully expended.



Revenue Replacement - Oak Lodge & Gladstone Libraries

Eligible revenue replacement expenditures to provide general government services for Oak Lodge and Gladstone Libraries related to design and construction of updated facilities.

Project Number:
212_6.1

Allocated:
\$27,949.00

Expended:
\$27,949.00

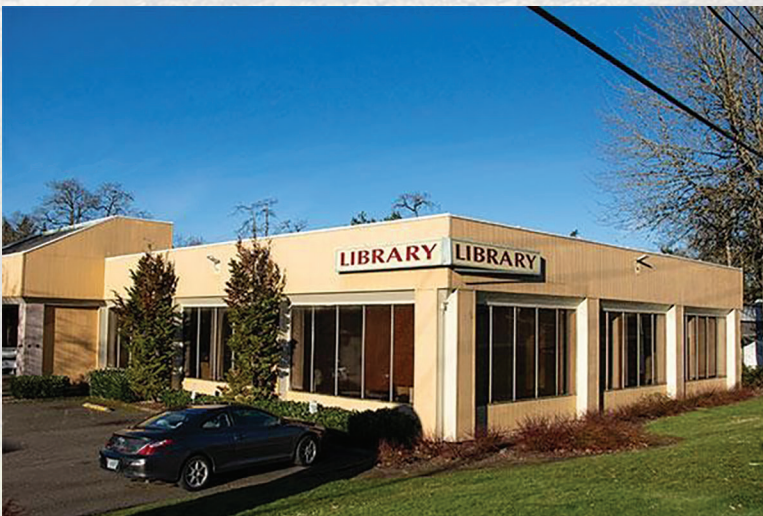
Expenditure Category:
6-Revenue Replacement

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed

Performance Report:
The project was successful and the objectives were achieved. The entire allocated budget of \$27,949.00 was expended.



Revenue Replacement - Recovery Center

In April 2023, the Board approved a resolution that serves as a framework to guide the County on issues related to individuals experiencing homelessness who experience drug addiction and mental illness. This framework evolved into a call to action that led the Board to host the Clackamas Addictions Recovery Summit in September 2023 with experts from Oregon, Canada, California, and Texas. A key recommendation from the Summit was to Create a Recovery-Oriented Center/Campus that includes a continuum of services for people living with addiction. The Board approved an Intergovernmental Agreement (IGA) with the North Clackamas Parks and Recreation District (NCPRD) for the purchase of the property 15301 SE 92nd Avenue in Clackamas.

Project Number:
230_Rec

Allocated:
\$1,039,890.00

Expended:
\$1,039,890.00

Expenditure Category:
6-Revenue Replacement

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed

Performance Report:
The project completed successfully with all project objectives achieved. The entire allocated budget of \$1,039,890.00 was fully expended.

Revenue Replacement - Tourism

The project was canceled and funding was reassigned and obligated to other ARPA projects.

Project Number:
255_6.1

Allocated:
0

Expended:
0

Expenditure Category:
6-Revenue Replacement

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

Use of Evidence:
Not Applicable

Status:
Cancelled

Performance Report:
The project could not be started as planned and the allocated budget was reallocated to other active Revenue Replacement projects.

Revenue Replacement - Water Environment Services (WES)

This project replaces the mechanical equipment associated with the primary clarifier basins and rehabilitation of the concrete basin walls, which have deteriorated following exposure to continuous wear from grit and hydrogen sulfide. The mortar repair will help maintain the integrity of the structure and the mechanical rehab will replace equipment that is original to the plant. There are six primary sedimentation basins, two of which can be off-line at a time. This work is required to be completed during the dry season when basins can be taken out of service. This project spans three fiscal years; ARPA revenue loss funding was applied to the work completed on this project during the 2023-24 fiscal year.

Project Number:
WES_6.1

Allocated:
\$710,431.00

Expended:
\$710,431.00

Expenditure Category:
6-Revenue Replacement

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed

Performance Report:
The project completed successfully with all project objectives achieved. The entire allocated budget of \$710,431.00 was fully expended.



Revenue Replacement - Wichita Center Roofing

Replacement of the roof of the Wichita Center, which is a public owned building that houses human services programs/non-profits such as WIC, Social Services, clothing center, etc. ARPA funds will be used to cover the costs in part to re-roof and replace HVAC systems.

Project Number:
230_12

Allocated:
\$1,000,000.00

Expended:
0

Expenditure Category:
6-Revenue Replacement

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Less than 50% complete.

Performance Report:
The project is started and is moving forward.

SE Clackamas Road Drainage Infrastructure

As of June 2025, substantial progress has been made on the SE Clackamas Road Drainage Infrastructure project. Key achievements in the last year include:

- **Construction Contract:** The project was bid in October 2024 and received six bids. Braun Construction was selected as the low bidder and awarded the contract in December 2024.
- **Permits:** Permit applications have been submitted, and permits are expected to be approved by June 1, 2025, ensuring construction can proceed as planned.
- **Construction Progress:** Construction was started in February 2025. Braun has installed erosion control measures throughout the project area, installed a new manhole, constructed a portion of the maintenance path, and graded the new wetland at SE Tidwells. Installation of the new storm pipe in SE Clackamas Rd is anticipated to be completed by June 1, 2025.

Construction will continue through the summer and is expected to be completed by the end of 2025, depending on permit approvals.



Project Number:
WES 700323402

Allocated:
\$1,046,240.00

Expended:
\$814,515.77

Expenditure Category:
5-Infrastructure

**Climate Change/
Justice 40 Initiative:**
Not applicable for this project.

Use of Evidence:
No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:
Completed less than 50%

Performance Report:
The project is active and continues to track towards meeting its goals and a successful completion.

Shared Housing Project

The project is canceled and the funding has been reassigned and obligated.

Project Number:
SHP_001

Allocated:
0

Expended:
0

Expenditure Category:
2-Negative Economic
Impacts

**Climate Change/
Justice 40 Initiative:**
Not applicable

Use of Evidence:
No budget was allocated
towards a program
evaluation of the project and
no evaluation was
conducted.

Status:
Cancelled

Performance Report:
The project could not start as
planned and the funds were
reallocated to other ARPA
projects approved by the
BCC.

Short Term Hotel Shelter

From July, 2024 to December, 2024, we provided non-congregate hotel shelter to a total of 50 households with 66 individuals served, primarily during an extreme heat event during July 2024 and an extreme cold event during November, 2024. All individuals served were either medical vulnerable, seniors or had young children in the household. We did have one elderly gentleman who was discharged from the hospital and participated in our shelter program as his home was not considered safe for him to return to due to lack of air conditioning and his fragile medical condition. All households received food and other supportive services and were referred to other services to help them find supports for seeking long term housing solutions. The availability of the short term hotel shelter program mitigated the risk of extreme weather events for these individuals and kept them safe and healthy.

Project Number:
H3S 002

Allocated:
\$156,000.00

Expended:
\$156,000.00

Expenditure Category:
2-Negative Economic
Impacts

**Climate Change/
Justice 40 Initiative:**
Not applicable.

Use of Evidence:
No budget was allocated
towards a program
evaluation of the project and
no evaluation was
conducted.

Status:
Completed

Performance Report:
The project completed
successfully with all project
objectives achieved. The
entire allocated budget of
\$156,000.00 was fully
expended.

Small Business Assistance

The project was canceled and the funds were reassigned and obligated to other ARPA projects.

Project Number:
BCS001

Allocated:
0

Expended:
0

Expenditure Category:
N/A

**Climate Change/
Justice 40 Initiative:**
Not applicable for this
project.

Use of Evidence:
N/A

Status:
Canceled

Performance Report:
The project could not be
started as planned and the
funding was reallocated to
other BCC approved ARPA
projects.

Thiessen Culvert Replacement & Kellogg Creek

The undersized 6-foot culvert under SE Thiessen Road causes regular upstream flooding and blocks fish passage in Kellogg Creek. ARPA funds were obligated to replace it with a 14-foot-wide arched culvert, restoring a natural streambed and improving water flow, sediment transport, and fish passage. This site was identified as a top priority in the 2019 Upper Kellogg Basin Assessment. The new structure will reduce flooding of nearby properties and roadways and support future creek restoration, including the potential removal of Kellogg Dam. Design plans are 100% complete; right-of-way acquisition is halfway done. Once complete, environmental permitting will proceed through state and federal agencies.

The undersized 6-foot culvert under SE Thiessen Road causes regular upstream flooding and blocks fish passage in Kellogg Creek. ARPA funds were obligated to replace it with a 14-foot-wide arched culvert, restoring a natural streambed and improving water flow, sediment transport, and fish passage. This site was identified as a top priority in the 2019 Upper Kellogg Basin Assessment. The new structure will reduce flooding of nearby properties and roadways and support future creek restoration, including the potential removal of Kellogg Dam. Design plans are 100% complete; right-of-way acquisition is halfway done. Once complete, environmental permitting will proceed through state and federal agencies.



Project Number:

Storm Water
300323308

Allocated:

\$125,703.00

Expended:

\$125,703.00

Expenditure Category:

5-Infrastructure

Climate Change/ Justice 40 Initiative:

Not applicable for this project.

Use of Evidence:

No budget was allocated towards a program evaluation of the project and no evaluation was conducted.

Status:

COMPLETED

Performance Report:

The project completed successfully with all project objectives achieved. The entire allocated budget of \$125,703.00 was fully expended.

WIC Relocation Project

Restoring in-person WIC services post-COVID while simultaneously offering robust virtual services has been a significant undertaking. Because of APRA investments, Clackamas WIC now provides accessible, high-quality, safe, trauma-informed and culturally responsive services in a welcoming environment for the public and staff. Across this project timeline the following have been upgraded and/or added to the shared space with Social Services: child friendly activities for the waiting area including play cubes and nutrition-focused picture books, artwork that represents the communities served, colorful WIC branded décor to define WIC spaces, equipment including a scale and non-invasive hemoglobin device, technology for telehealth visits, and badge readers for each WIC counseling space for staff to control who can access the room when in use. Foot traffic in clinics has more than doubled since the project began and plans to increase foot traffic further will occur in the next 6-12 months.

Project Number:
WIC 001

Allocated:
\$43,288.41

Expended:
\$33,748.41

Expenditure Category:
2-Negative Economic
Impacts

**Climate Change/
Justice 40 Initiative:**
Not applicable for this
project.

Use of Evidence:
No budget was allocated
towards a program
evaluation of the project and
no evaluation was
conducted.

Status:
Completed

Performance Report:
The project is successfully
completed



Attachment A

FINAL Survey Analysis: Investing Federal Funds

June 7, 2021

In May 2021, PGA worked with Disaster Management and key county officials/department heads to create a survey gathering resident feedback about prioritization of investment for spending federal American Rescue Plan Act funds. This report relays the findings of this unscientific survey.

Creation/promotion

PGA constructed the survey via Survey Monkey. It was promoted in several ways, including:

- Multiple dedicated emails to various email subscription lists the county holds
- Official county social media channels
- *#ClackCo Monthly lead story*
- A media release
- Dedicated webpage, linked from the front page of www.clackamas.us

The survey was open from May 3 through May 31. Spanish-language and Russian-language versions were also deployed (both opened slightly later than the English version, due to translation turnaround time). Those results are available at the end of this report.

Responses

A total of 3,621 people took the English survey. When eliminating those who indicated they lived outside #ClackCo or skipped such questions, respondents totaled **3,280**. Results are based on this figure. Similarly, 45 people took the Spanish-language version, and 11 people took the Russian-language version. Eliminating individuals as detailed above, those numbers decreased to 32 and 9, respectively. These numbers are obviously quite low, so please keep this in mind when reviewing results.

No individual could take the survey twice on the same browser from the same link. It is possible for the same person to take the survey multiple times, but availability to do so was limited.

Lastly, please note that the percentage detailed for each answer/finding below are based on the total number of people **who answered that specific question**, not the total amount of survey respondents.

Issues/Errors

Question #1 sought to measure residents' opinions about the general direction of the county, similar to a question from PGA's biennial community survey. However, in transferring this question to an online version – rather than being posed over the phone – the answer choices did not match the previous surveys, which caused a fatal flaw in the collected data. The Survey Master does not consider that data

to be reliable in any way, nor should it be used for comparing to previous years' answers. Hence, results of that question do not appear below.

Key findings – English-Language Survey

- Question #4 provided respondents with “a list of investments the county is considering related to **economic recovery**,” asking them to indicate whether each choice was “very valuable, somewhat valuable, not too valuable, or not at all valuable” to our community. Responses are below, listed from highest-to-lowest when combining the “very valuable” and “somewhat valuable” responses:
 - Supporting county-based businesses that are under 20 employees, **88.55%**
 - Supporting county-based farms (both agriculture and livestock), **85.34%**
 - Supporting county-based restaurants, **84.59%**
 - Supporting nonprofits that work to assist those in need, **83.07%**
 - Expanding job training programs, **80.76%**
 - Addressing gaps in child care, **75.18%**
 - Supporting county-based businesses, regardless of type, service, or size, **74.98%**
 - Supporting county-based businesses that are minority-owned, **69.55%**
 - Enhancing affordable high-speed broadband for businesses and employers, **60.86%**
 - Enhancing programs that restore tourism throughout the county, **54.92%**
- Question #5 provided respondents with “a list of investments the county is considering related to **future disaster preparedness**,” with the same answer choices (in terms of value) listed above. Responses are below, listed from highest-to-lowest when combining the “very valuable” and “somewhat valuable” responses:
 - Ensuring first responders’ ability to safely respond to emergencies/disasters in Clackamas County, **95.64%**
 - Supporting continuation/resiliency of 911 services during disasters, **94.11%**
 - Supporting available emergency services for impacted residents (e.g. shelters, food, supplies, and other basic needs), **93.93%**
 - Improving wildfire mitigation, **93.92%**
 - Improving emergency communications during disasters, **92.98%**
 - Investing in disaster-resilient roads and bridges, **92.90%**
 - Investing in disaster-resilient clean water infrastructure, **92.81%**
 - Establishing/improving emergency evacuation routes, **87.19%**
 - Supporting nonprofits that work to assist those in need, **83.14%**
 - Supporting available emergency shelters for animals/livestock, **77.76%**
 - Enhancing affordable high-speed broadband for all residents, **71.82%**
- Using the same answer choices (in terms of value), residents were also asked about “two potential investments Clackamas County is considering to make sure we are able to keep important public services and employees.” Responses are below, combining the “very valuable” and “somewhat valuable” responses:

- Restoring lost revenue to county services, such as road maintenance, parks and recreation, health clinics, and tourism, **83.73%**
- Providing “premium pay” (e.g., additional dollars on top of normal income) to essential county workers who support the county’s pandemic response, **65.34%**
- Respondents were also asked their level of agreement on statements regarding the county’s responses to the three recent emergencies being “**strong**.” Answers below, combining the “strongly agree” and “somewhat agree:”
 - #ClackCo **wildfires** response being strong, **83.12%**
 - #ClackCo **COVID-19** response being strong, **71.16%**
 - #ClackCo **ice storm** response being strong, **70.98%**
- When asked which of the county’s five strategic priorities is most valued when thinking about their quality of life, a plurality of residents selected **Ensure Safe, Healthy and Secure Communities** (43.17%). The four other choices ranged from ~12.2-17.6%.
- Several demographic questions were posed. Nearly 57% of respondents identified as living within a city’s limits inside Clackamas County.

Key findings – Spanish-Language Survey

- Again, please note that the following results are based on a survey respondent universe of **only 32 people**.
- For simple comparison’s sake to the results of the English-language responses, below please find a table detailing answers to Question #4, which provided respondents with “a list of investments the county is considering related to economic **recovery**,” asking them to indicate whether each choice was “very valuable, somewhat valuable, not too valuable, or not at all valuable” to our community. The figures below represent the adding of “very valuable” and “somewhat valuable” together.

Answer choice	Spanish-language responses	English-language responses
Expanding job training programs	93.75% (tie-1)	80.76% (5)
Addressing gaps in child care	93.75% (tie-1)	75.18% (6)
Supporting county-based businesses that are minority-owned	87.51% (3)	69.55% (8)
Supporting county-based restaurants	84.38% (tie-4)	84.59% (3)
Supporting nonprofits that work to assist those in need	84.38% (tie-4)	83.07% (4)
Supporting county-based farms (both agriculture and livestock)	83.87% (6)	85.34% (2)
Supporting county-based businesses that are under 20 employees	81.25% (7)	88.55% (1)
Supporting county-based businesses, regardless of type, service, or size	75.01% (8)	74.98% (7)
Enhancing affordable high-speed broadband for businesses and employers	71.88% (9)	60.86% (9)
Enhancing programs that restore tourism throughout the county	68.75% (10)	54.92% (10)

- Below please find a table detailing answers to Question #5, “a list of investments the county is considering related to **future disaster preparedness**,” them to indicate whether each choice was “very valuable, somewhat valuable, not too valuable, or not at all valuable” to our community. The figures below represent the adding of “very valuable” and “somewhat valuable” together.

Answer choice	Spanish-language responses	English-language responses
Expanding job training programs	93.75% (tie-1)	80.76% (5)
Addressing gaps in child care	93.75% (tie-1)	75.18% (6)
Supporting county-based businesses that are minority-owned	87.51% (3)	69.55% (8)
Supporting county-based restaurants	84.38% (tie-4)	84.59% (3)
Supporting nonprofits that work to assist those in need	84.38% (tie-4)	83.07% (4)
Supporting county-based farms (both agriculture and livestock)	83.87% (6)	85.34% (2)
Supporting county-based businesses that are under 20 employees	81.25% (7)	88.55% (1)
Supporting county-based businesses, regardless of type, service, or size	75.01% (8)	74.98% (7)
Enhancing affordable high-speed broadband for businesses and employers	71.88% (9)	60.86% (9)
Enhancing programs that restore tourism throughout the county	68.75% (10)	54.92% (10)

- Similar to the English-language findings, Ensure Safe, Healthy and Secure Communities was the most popular choice (51.6%) when respondents were asked which of the county's five strategic priorities was most valued when thinking about their quality of life.
- A greater percentage of Spanish-language respondents (28.1%) cited the wildfires as having the most significant impact on them versus the English responses (15.6%).
- More than 65% of respondents identified as living within a city's limits inside Clackamas County, while nearly 19% reported being in an unincorporated area.

Key findings – Russian-Language Survey

- Again, please note that the following results are based on a survey respondent universe of only 9 people.
- For simple comparison's sake to the results of the English-language responses, below please find a table detailing answers to Question #4, which provided respondents with "a list of investments the county is considering related to economic recovery," asking them to indicate whether each choice was "very valuable, somewhat valuable, not too valuable, or not at all valuable" to our community. The figures below represent the adding of "very valuable" and "somewhat valuable" together.

Answer choice	Spanish-language responses	English-language responses
Supporting county-based businesses that are under 20 employees	100% (tie-1)	88.55% (1)
Supporting county-based farms (both agriculture and livestock)	100% (tie-1)	85.34% (2)
Supporting county-based restaurants	100% (tie-1)	84.59% (3)
Supporting county-based businesses, regardless of type, service, or size	100% (tie-1)	74.98% (7)
Enhancing affordable high-speed broadband for businesses and employers	87.5% (tie-5)	60.86% (9)
Enhancing programs that restore tourism throughout the county	87.5% (tie-5)	54.92% (10)
Expanding job training programs	75% (tie-7)	80.76% (5)
Supporting nonprofits that work to assist those in need	75% (tie-7)	83.07% (4)
Addressing gaps in child care	62.5% (9)	75.18% (6)
Supporting county-based businesses that are minority-owned	37.5% (10)	69.55% (8)

Attachment B

Broadband Infrastructure Project

Project Labor Agreement Certification

How the recipient will ensure the project has ready access to a sufficient supply of appropriately skilled and unskilled labor to ensure high-quality construction throughout the life of the project:	Clackamas Broadband eXchange (CBX) will selfperform the majority of the new broadband infrastructure. CBX is currently hiring 2 additional outside utility plant employees to ensure that adequate staffing levels are maintained throughout the life of the project.
How the recipient will minimize risks of labor disputes and disruptions that would jeopardize timeliness and cost-effectiveness of the project:	CBX will self-perform the majority of the work for the broadband infrastructure expansion. In case Clackamas County has a labor dispute, CBX can contract with 5 different firms that perform outside plant construction and that CBX has worked with over the past 10 years.
How the recipient will provide a safe and healthy workplace that avoids delays and costs associated with workplace illnesses, injuries, and fatalities:	All Clackamas County employees are part of the Clackamas County Employee Administration contract labor agreement. The agreement highlights policies and procedure to ensure a safe and healthy work space for all employees.
Whether workers on the project will receive wages and benefits that will secure an appropriately skilled workforce in the context of the local or regional labor market:	All Clackamas County employees are part of the Clackamas County Employee Administration contract labor agreement that ensures that all employees receive wages and benefits that reflect an appropriate workforce.
Whether the project has completed a project labor agreement:	Whether the project has coAll Clackamas County employees are part of the Clackamas County Employee Administration contract labor agreement. There is no labor agreement for any hired contractors. mpleted a project labor agreement:
Whether the project prioritizes local hires:	For work that will not be self-performed, CBX is required to follow all State of Oregon procurement rules for construction contracts. This does not allow for CBX to prioritize local hires.
Whether the project has a Community Benefit Agreement, with a description of any such agreement:	No Community Benefit Agreement has been established.

All ARPA broadband expansion projects are considered capital expenditures for Clackamas County. Clackamas Broadband eXchange (CBX), when not constructing the fiber infrastructure with our own crews, will release the construction projects to the public for competitive bids. The competitive bidding process allows for any qualified contractor to review, and if interested, provide a bid. The contractor is chosen based on the lowest responsible bid. Once the project is awarded, the following language is provided for the prevailing wage requirements:

Prevailing Wage

Prevailing Wage Rates requirements apply to this Project because the maximum compensation for all Owner-contracted Work is more than \$50,000. Contractor and all subcontractors shall comply with the provisions of ORS 279C.800 through 279C.870, relative to Prevailing Wage Rates. The Bureau of Labor and Industries (BOLI) wage rates and requirements set forth in the following BOLI booklet (and any listed amendments to that booklet), which are incorporated herein by reference, apply to the Work authorized under this Agreement: PREVAILING WAGE RATES for Public Works Contracts in Oregon, January 1, 2022, which can be downloaded at the following web address: www.oregon.gov/boli/WHD/

Attachment c

COVID-19 Essential Employees

Category of employees, working on site continuously in their current classification as critical and/or who were re-deployed to the Emergency Operations Center (EOC) to provide support for the COVID-19 emergency response from April 1, 2020, to no later than May 31, 2021, and are employed with Clackamas County as of June 30, 2021. The employees defined were required to work consistently within six feet of people outside of their household on site at work and/or regularly and consistently physically handled items that were handled by others (e.g., mail, physical documents that could not be readily cleaned, publicly used books, etc.). Consistently is defined as daily basis while in the office. Occasional work within six feet is not eligible, such as conversing about work issues or occasional discussion with a member of the public.

For purposes of the EOC individuals that worked in the EOC for the COVID-19 response for at least three (3) continuous months then went back to their home department and worked from home for the remainder of time are eligible. Emphasis for EOC staff is concentrated at the beginning of the EOC activation from February 28, 2020 – December 31, 2020, when distancing was not always available. EOC staff must have been on site in the EOC to qualify. EOC work done remotely does not qualify, which is in line with the American Rescue Plan Act (ARPA).

Those employees that worked a hybrid schedule that fits the above requirements also qualify, as long as they were consistently working within the timeframe. Example: Staff working in the office consistently face-to-face with the public, but due to COVID-19 spacing restrictions, Team A would work in the office on Mondays and Wednesdays and Team B would work in the office on Tuesdays and Thursdays. This meets the definition because staff were working with the public consistently throughout the COVID-19 event but may be prorated depending on circumstances.

Those that chose to come to the office when they could work remotely are not eligible.

In order to be eligible, the employee must have been employed with the county on June 30, 2021.

Prorating and/or using a method of tiers may be applied depending on circumstances.

The use of paid leave, including vacation leave, compensatory time, sick leave or COVID-19 leave during the time period do not make individuals ineligible.

Note: This is a one-time financial recognition for disaster response work for COVID-19. Other events such as wildfire, winter storms, flooding events, etc. do not apply.

PWR/Pages/pwr_state.aspx. The Work will take place in Clackamas County, Oregon.

Clackamas County does not have a Project Labor Agreement, Community Benefits Agreement nor a Local Hiring Agreement.

