State and Local Fiscal Recovery Funds Recovery Plan Performance Report Template

Version 2.0

Note: The Recovery Plan Performance Report provides the public and Treasury both retrospective and prospective information on the projects that recipients are undertaking or planning to undertake with program funding and how they are planning to ensure program outcomes are achieved in an effective, efficient, and equitable manner. While this template includes the minimum requirements for the Recovery Plan, each recipient is encouraged to add information to the plan that they feel is appropriate to provide information to their constituents on efforts they are taking to respond to the pandemic and promote an equitable economic recovery.

Each jurisdiction may determine the general form and content of the Recovery Plan, as long as it meets the reporting requirements, and recipients are encouraged to tailor this template to best meet their needs. Through the Recovery Plan, recipients may link to public documents, including, but not limited to, legislation, dashboards, survey results, community engagement reports, and equity frameworks to support the Recovery Plan narrative. Use of infographics, tables, charts, pictures, case studies, and other explanatory elements are encouraged.

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Revision Log

Version	Date Published	Summary of changes
1.0	July 30, 2021	Initial publication
2.0	June 10, 2022	Incorporates updates to Compliance and Reporting Guidance

Notes on using this template

All States and territories, and metropolitan cities and counties with a population that exceeds 250,000 residents that are recipients of State and Local Fiscal Recovery Funds (SLFRF) awards are required to produce a Recovery Plan Performance Report (the "Recovery Plan"). The Recovery Plan provides both retrospective and prospective information on the recipient's projects and how they plan to ensure program outcomes are achieved in an effective, efficient, and equitable manner. It will include key performance indicators identified by the recipient and some mandatory indicators identified by Treasury. Each annual Recovery Plan must be posted on the public-facing website of the recipient by or on the same date that the recipient submits the report to Treasury. Treasury recommends that Recovery Plans be accessible within three clicks or fewer from the homepage of the recipient's website.

The initial Recovery Plan covered the period from the date of award to July 31, 2021 and was required to be submitted to Treasury by August 31, 2021. Thereafter, the Recovery Plan will cover a 12-month period and recipients will be required to submit the report to Treasury after the end of the 12-month period, by July 31.

Annual Report	Period Covered	Due Date
1	Award Date – July 31, 2021	August 31, 2021
2	July 1, 2021 – June 30, 2022	July 31, 2022
3	July 1, 2022 – June 30, 2023	July 31, 2023
4	July 1, 2023 – June 30, 2024	July 31, 2024
5	July 1, 2024 – June 30, 2025	July 31, 2025
6	July 1, 2025 – June 30, 2026	July 31, 2026
7	July 1, 2026 – December 31, 2026	April 30, 2027

Instructions:

This document is meant as a suggested template for applicable SLFRF recipients to assist them in submitting their Recovery Plan. Recipients should consult the SLFRF Guidance on Recipient Compliance and Reporting Responsibilities (Reporting Guidance) located at https://home.treasury.gov/system/files/136/SLFRF-Compliance-and-Reporting-Guidance.pdf for detailed guidance on the submission of this report.

Treasury encourages Recipients to tailor this report to best meet their needs in terms of format and content. Through the Recovery Plan, recipients may link to public documents, including, but not limited to, legislation, dashboards, survey results, community engagement reports, and equity frameworks to support the Recovery Plan narrative. Treasury recommends the use of infographics, tables, charts, pictures, case studies, and other explanatory elements in describing their programs.

Text in italics represents the requirements from the Reporting Guidance and is meant to serve as a reference as recipients prepare their Recovery Plan. The previous page and this instructions page and the text in italics should be removed before the final transmitted report is published and submitted to Treasury.

Additional information around Expenditure Categories is located in Appendix 1 of the Reporting Guidance.

For More Information

More information about the State and Local Fiscal Recovery Fund program and associated reporting requirements are located at www.treasury.gov/SLFRP .

Questions on reporting, eligible uses, or other general topics should be directed to SLFRF@treasury.gov.

MONTGOMERY COUNTY, PA Recovery Plan

State and Local Fiscal Recovery Funds

2025 Report

Montgomery County, PA
2023 Recovery Plan

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GENERAL OVERVIEW

Executive Summary

In this section, provide a high-level overview of the jurisdiction's intended and actual uses of funding including, but not limited to: the jurisdiction's plan for use of funds to respond to the pandemic and promote economic recovery, key outcome goals, progress to date on those outcomes, and any noteworthy challenges or opportunities identified during the reporting period.

See Section C(1) on page 35 of the Reporting Guidance for additional information.

Through the Recovery Plan adopted by the Montgomery County Commissioners in August 2022 and amended on December 19, 2024, Montgomery County has allocated the entirety of its \$161.4 Million across 127 projects. The identification of these projects represented the culmination of a years-long process that brought together community members, subject matter experts, elected officials, and other county and municipal officials to address both the economic impacts of the pandemic and the long-standing historic inequities that had been exacerbated by the pandemic.

Managed by the Montgomery County Office of Innovation, Strategy, and Performance (formerly the Montgomery County Recovery Office), these projects are a mix of county-led and community-led investments that address the following sectors:

Sector:	Percentage (%):	Amount (\$):
Behavioral Health	7.40%	\$11,943,981.00
Economic, Workforce, and	28.60%	\$46,151,481.25
Community Development		
Education, Childcare, and	6.07%	\$9,788,996.80
Dependent Care Services		
Government Services and Public	34.16%	\$55,127,455.44
Infrastructure		
Homelessness and Affordable	13.84%	\$22,334,968.51
Housing		
Public Health and Safety	9.94%	\$16,048,615.00
Total	100.00%	\$161,395,498.00

To date, Montgomery County has obligated all \$161,395,498.00 of its allocation to its Subrecipients and County-led initiatives and has expended \$102,530,276.87. The Office of Innovation, Strategy, and Performance remains in close contact with, and continues to closely monitor, each of the 127 projects to ensure that funding is available when projects meet certain thresholds. The remaining funds will be obligated and expended over the course of the next few years as those thresholds are met.

For more detailed information about the Recovery Plan, the process, and each project, please see the appended official Recovery Plan Document.

Uses of Funds

Describe in further detail the strategy and goals of the jurisdiction's SLFRF program, such as how your jurisdiction's approach would help support a strong and equitable recovery from the COVID-19 pandemic and economic downturn. Describe how their intended and actual uses of funds will achieve their goals. Given the broad eligible uses of funds and the specific needs of the jurisdiction, explain how the funds would support the communities, populations, or individuals in your jurisdiction. Address how the use of funds supports the overall strategy and goals in the following areas, to the extent they apply:

- a. Public Health (EC 1)
- b. Negative Economic Impacts (EC 2)
- c. Public Health-Negative Economic Impact: Public Sector Capacity (EC 3)
- d. Premium Pay (EC 4)
- e. Water, sewer, and broadband infrastructure (EC 5)
- f. Revenue Replacement EC 6)

If appropriate, include information on your jurisdiction's use (or planned use) of other federal recovery funds including other programs under the American Rescue Plan such as Emergency Rental Assistance, the Homeowner Assistance Fund, the Capital Projects Fund, the State Small Business Credit Initiative, and so forth, to provide broader context on the overall approach for pandemic recovery.

See Section C(2) on page 35 of the Reporting Guidance for additional information.

Through the Recovery Office, Montgomery County used a deliberate process to identify, assess, prioritize, and manage recovery-funded projects. In creating that process, the County established the following:

KEY EVALUATION CRITERIA: Each project was evaluated by the Recovery Office team
through the same objective criteria. The project submission process, forms, and
submitted projects are all available on the Recovery Office's publicly accessible
webpage.

All projects, regardless of source, were evaluated using the same objective criteria, which included that they must:

- Meet funding source requirements
- Align with County priorities
- Focus on underserved communities
- Provide an equity impact
- Have a measurable impact
- Ensure budget value/ROI
- o Be for one-time funding AND provide a sustainable business plan
- Leverage other resources

Using the provided SLFRF funding priorities as a guide, the County developed granular criteria for governing project selection:

SUPPORT PUBLIC HEALTH EXPENDITURES

o Telehealth Solutions for medical, mental health, and substance use providers

- Increase and innovation in Mental Health Services for at-risk populations, including business community
- o Increase and innovation in substance use treatment and prevention services
- o Improvements to Crisis Intervention System
- Infrastructure for Public Safety to manage large scale crises
- Initiatives to enable our most vulnerable residents, including non-Englishspeaking, those without transportation, and people with disabilities, to react to public safety emergencies

ADDRESS NEGATIVE ECONOMIC IMPACTS

- Invest in workforce training initiatives
- Develop regional business opportunities to provide sustained revenue and business growth
- Invest in sustainable industries that provide new business opportunity and address climate change
- o Remove barriers to minority business ownership
- Increase minority-, woman-, and veteran-owned business participation in procurement opportunities
- Support to reinvent emergency food systems, including food bank and innovative delivery models
- Initiate housing affordability programs including home ownership incentives in areas of need
- Innovative models to enhance and expand day care including increased pay for workers and equitable cost structures
- o Address inequitable access and utilization of healthcare
- Invest in public infrastructure and program improvements to such facilities as libraries and community centers in underserved communities

INVEST IN PUBLIC SECTOR CAPACITY

- Increase the capacity of the County to meet the growing demands of the judicial system, while also addressing systemic inequities in the system
- Develop systems to collect data that will allow the County to better prevent, protect, respond to, and recover from all types of emergencies
- Support the recruitment and retention of County Government Employees
- Encourage use of best practices in emergency medical services throughout the County
- Develop systems to transparently share data about County operations and issues affecting its residents
- Ensure that up-to-date demographic data about the County's residents is collected and used appropriately in informing decision-making
- Study the consolidation of similar efforts across various County Departments to provide better and more consistent services to the County's residents

PROVIDE PREMIUM PAY FOR ESSENTIAL WORKERS

 Identify County employees who worked in public health, public safety and other essential positions during the pandemic and provide them with additional compensation within the guidelines of the SLFRF program

INVEST IN WATER, SEWER, AND BROADBAND INFRASTRUCTURE

- o Partner with municipalities to strengthen their infrastructure investments
- o Invest in improvements to ensure delivery of clean, safe drinking water

REPLACE PUBLIC SECTOR REVENUE LOSS

 Mitigate County financial losses for taxpayers through approved reimbursement of revenue loss per U.S. Treasury Guidance, including for provision of government services

Promoting equitable outcomes

In this section, describe, as applicable, efforts to promote equitable outcomes, including economic and racial equity.

In describing efforts to design their SLFRF program and projects with equity in mind, recipients may consider the following:

- a. Goals: Are there particular historically underserved, marginalized, or adversely affected groups that recipients intend to serve within their jurisdiction?
- b. Awareness: How equitable and practical is the ability for residents or businesses to become aware of the services funded by the SLFRF?
- c. Access and Distribution: Are there differences in levels of access to benefits and services across groups? Are there administrative requirements that result in disparities in ability to complete applications or meet eligibility criteria?
- d. Outcomes: How are intended outcomes focused on closing gaps and/or reaching universal levels of service? How is the jurisdiction disaggregating outcomes by race, ethnicity, and other equity dimensions where relevant for the policy objective?

In describing efforts to implement their SLFRF program and projects with equity in mind, recipients may consider the following:

- a. Goals and Targets: Please describe how planned or current use of funds prioritize economic and racial equity as a goal, name specific targets intended to produce meaningful equity results at scale, and include initiatives to achieve those targets.
- b. Project Implementation: Explain how the jurisdiction's overall equity strategy translates into focus areas for SLFRF projects and the specific services or programs offered by your jurisdiction in the following Expenditure Category, as indicated in the final rule:

Negative Economic Impacts (EC 2): assistance to households, small businesses, and non-profits to address impacts of the pandemic, which have been most severe among low-income populations. This includes assistance with food, housing, and other needs; employment programs for people with barriers to employment who faced negative economic impacts from the pandemic (such as residents of low-income neighborhoods,

minorities, disconnected youth, the unemployed, formerly incarcerated people, veterans, and people with disabilities); services to provide long-term housing security and housing supports, address educational disparities, or provide child care and early learning services; and other strategies that provide impacted and disproportionately impacted communities with services to address the negative economic impacts of the pandemic

The first annual Recovery Plan, due in 2021, was required to describe initial efforts and intended outcomes to promote equity, as applicable. Beginning in 2022, each annual Recovery Plan must provide an update, using qualitative and quantitative data, on how the jurisdiction's approach achieved or promoted equitable outcomes or progressed against equity goals. Describe any constraints or challenges that impacted project success in terms of increasing equity. Describe the geographic and demographic distribution of funding, including whether it is targeted toward traditionally marginalized communities.

See Section C(3) on pages 36 and 37 of the Reporting Guidance for additional information.

Throughout its entire process, the promotion of equity has been a focal element for the Recovery Office. As reporting guidance and best practice dictates, Montgomery County incorporated equity assessment metrics into its evaluation and project monitoring tools to enable an objective and transparent planning and data collection effort and to ensure equity accountability throughout the entire process. Our main goal is to generally adopt an equitable approach to all facets of the Recovery Office work (communication, project identification, initiative implementation, and ultimate effects of investment). While this effort will be more fully specified, with direct metrics, as the work of the Recovery Office continues, the Recovery Office and County Management require examination of equity in all Recovery Office actions, including:

- Communication plans in multiple languages
- Prioritizing investments in the County's Qualified Census Tracts
- Prioritizing investments in projects that address historical inequities, specifically as it relates to socially and economically disadvantaged groups, such as:
 - Minorities
 - Women
 - Veterans
 - Persons identifying as LGBTQIA+
 - Immigrants
 - Persons with limited English proficiency
 - Persons with disabilities

Specifically, the Recovery Office produced community engagement surveys and literature in multiple languages, and offered real time translation services and assistance in the application process for anyone who needed it. Moreover, chosen investments were prioritized for the County's Qualified Census Tracts, including 65 projects accounting for more than \$61.5 Million. Finally, all grant programs created by the Recovery Office prioritized communities designated as socially and economically disadvantaged groups. These included grants for small businesses, child care agencies, school-based behavioral health programs, and volunteer fire fighters.

Community Engagement

Describe how your jurisdiction's planned or current use of funds incorporates community engagement strategies including written feedback through surveys, project proposals, and related documents, oral feedback through community meetings, issue-specific listening sessions, stakeholder interviews, focus groups, and additional public engagement, as well as other forms of input, such as steering committees, taskforces, and digital campaigns that capture diverse feedback from the community. Recipients should also describe how community engagement strategies support their equity goals, including engagement with communities that have historically faced significant barriers to services, such as people of color, people with low incomes, limited English proficient populations, and other traditionally underserved groups.

See Section C(4) on page 37 of the Reporting Guidance for additional information.

Community engagement was (and continues to be) central to the Recovery Office's efforts to promote equity of opportunity, of communication, and of implementation in the Montgomery County Recovery Plan. The Recovery Office and County Management staff have:

- Directly engaged multiple third-party entities with whom Montgomery County does not have pre-existing relationships to engender engagement across new and disparate swaths of our community
- Ensured that communication materials were translated into the top three languages spoken in Montgomery County (English, Spanish, and Korean)
- Socio-economic demographics were utilized to focus geographic community efforts in centers, places of worship, schools, and other points of contact, to supplement conventional internet / social media marketing
- Held public information sessions both in person and via zoom in various community facilities across the County
- Used community input via a public survey to inform a set of County Priorities
- Brought in a team of 30 community members with lived-experience to help the Recovery Office evaluate, prioritize, and select the projects for inclusion in the Recovery Plan

In addition to these efforts in the development of the Recovery Plan, the Recovery Office continues to hold public information sessions about the implementation of the Recovery Plan and provides transparent updates via its publicly available website quarterly at a minimum.

Labor Practices

Describe workforce practices on any infrastructure projects or capital expenditures being pursued. How are projects using strong labor standards to promote effective and efficient delivery of high-quality infrastructure projects while also supporting the economic recovery through strong employment opportunities for workers? For example, report whether any of the following practices are being utilized: project labor agreements, community benefits agreements, prevailing wage requirements, and local hiring.

See Section C(5) on page 37 of the Reporting Guidance for additional information.

Under Pennsylvania state law, Montgomery County is required for all construction projects to follow prevailing wage law regardless of funding source, and will do so for all infrastructure projects funded through Recovery funds.

Performance Report

Describe how performance management is incorporated into their SLFRF program, including how they are tracking their overarching jurisdictional goals for these funds as well as measuring results for individual projects. The recipient has flexibility in terms of how this information is presented in the Recovery Plan, and may report key performance indicators for each project, or may group projects with substantially similar goals and the same outcome measures. In some cases, the recipient may choose to include some indicators for each individual project as well as crosscutting indicators. Recipients may include links to performance management dashboards, performance management policies, and other public facing tools that are used to track and communicate the performance of Fiscal Recovery Funds. In addition to outlining in this section their high-level approach to performance management, recipients must also include key performance indicators for each SLFRF project in the Project Inventory section (more details below).

See Section C(7) on page 38 and 39 of the Reporting Guidance for additional information.

The Recovery Office staff maintains consistent contact with the points of contact for each project being funded as part of the Recovery Plan. Financial and operational performance is tracked with key indicators and fiscal monitoring every quarter at a minimum and more frequently when needed to ensure projects continue to move forward. Following the reporting cycle for each quarter, the Recovery Office will post relevant data on its publicly available website. More detailed information about each project can be found in the section below.

PROJECT INVENTORY

In this section, jurisdictions should provide a description of each project undertaken. See Section C(8) on page 39 and 40 of the Reporting Guidance for additional information. Below is an example of how to present the information noted in the Reporting Guidance, which incorporates project details as well as evidence and performance measure information outlined in the relevant sections above. This information should be replicated for all of the jurisdiction's projects.

Recipients have flexibility in the presentation and format of their Project Inventory, provided it includes the minimum required information. Recipients have the option of downloading a spreadsheet of the information entered into their Project and Expenditure Report to assist them in creating the Project Inventory in their Recovery Plan. However, recipients must ensure that their Project Inventory contains the additional information required by this guidance, including but not limited to information about performance measures and evidence/evaluation for each project. In all cases, recipients must post publicly (and submit to Treasury) a single PDF file of their Recovery Plan, which includes the Project Inventory.

PROJECT: Detention Hearing Officer Program

ORGANIZATION: Montgomery County Court of Common Pleas

ALLOCATION AMOUNT: \$258,000.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

This program has been EXTREMELY successful! (Note - the Federal Court litigation involving the alleged delay in scheduling such detention matters is currently in the final stages of settlement negotiations as a result of the success of this very program!). DHO matters are now scheduled within 5 days of detention - which is, frankly, unheard of in other Courts.

Goal Performance Outcomes:

GOAL1: The purpose of this program is to provide an expedited hearing for individuals detained by the Court (post-sentence) to ensure that a defendant is provided due process where detention, or continued detention, is a possible outcome. The first metric is the TIMING OF SCHEDULED MATTERS - to verify the "expedited" nature of the scheduling.

Please see the attached 1st Annual Report (July 2023 thru June 2024). The 2nd Annual Report (July 2025 thru June 2025) is currently being finalized and WILL BE PROVIDED upon completion.

GOAL 2: A benefit of expedited scheduling is the complete resolution of these matters at the earliest possible stage. As a result, another metric is the number of cases that result in the FINAL RESOLUTION OF THE GAGNON MATTER (alleged violation) AT THE INITIAL DETENTION HEARING - within 5 business days of detention.

Violation Events Resolved at First Listing

Total # of Violation Events Resolved at 1st Listing	636
Resolved at Scheduled Detention Hearing	376
Resolved at Scheduled Gagnon I Hearing	242
Resolved at Scheduled Gagnon II Hearing	18

GOAL 3: In order for the program to be successful, the Court needs to be comfortable with the recommendations of the Hearing Officers. As a result, another important metric is the RECOMMENDATION APPROVAL RATE by the Court.

RAR for Detention Hearings was approx. 94%, and the RAR for Gagnon Hearings was approx. 98.5%. While the 2nd Annual Report is not yet finalized, we do have the RAR numbers for the 2nd year - the RAR for Detention Hearings was approx. 94.5%, and the RAR for Gagnon Hearings was approx. 99.5%. These RAR numbers are outstanding! The Court is obviously very comfortable with the recommendations of the Hearing Officers.

GOAL 4: One of the initial goals of the program was a REDUCTION IN OVERALL DETENTION DAYS. For the reasons stated below, unfortunately, this is very difficult to quantify.

There is no question that there has been a reduction in overall detention days - although the exact numbers are hard to quantify. The detention matter that was handled by the DHO Program may not be the only matter "holding" the defendant at MCCF. Further, the resolution of the matter within 5 days might involve a sentence of further incarceration. That said, however, there is no question that the number of cases where a defendant is released from detention has dramatically increased. A much deeper review, in conjunction with MCCF, would be required to better quantify these numbers.

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT ID: MPRF-22-107
PROJECT: Community Creators
ORGANIZATION: Expressive Path
ALLOCATION AMOUNT: \$191,550.00

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Although we exhausted our funds last year, the project continues to thrive and expand its reach in the community. Given the challenging climate for arts organizations, any additional support would make a meaningful impact.

Goal Performance Outcomes:

GOAL1: Provide safe, productive, and creative place on Friday nights for teens.

Our numbers indicate an increase in attendance/interest each quarter. Guests that come often say they wish they had a similiar space when they were young. Student projects are interesting and well done. Many of the same students join us weekly as they have made friends that support them in and out of the program.

GOAL 2: Promote positive mental health

Student evaluations, observable notes by staff, and impact statements all indicate that our students are feeling safe, positive, and happy at our Friday night program. One student said that, EPCC is like a mini vacation from her life every Friday and that she loves it. Another, said all her friends should attend the program as it is a place where everyone can feel like they belong. A young man stated that EPCC is one of the only places he doesnt feel anxiety and stress.

GOAL 3: Build community collaboration

Community Creators has evolved from a main focus on adolescents to including segments that include the whole community. We are building an ongoing Open Mic night that will coincide with Norristown's First Fridays which encourages all ages and abilities to participate. We are seeing a growth in young adults and people 45 and older.

Number of students: 90

55 Female

35 Male

19 people 0-12 years old

43 people 13-17 years old

13 people 18-24 years old

5 people 25-44 years old

10 people 45+ years old

13 Black/African American students

1 Asian American Pacific Islander

33 White

11 Multi racial 25 Hispanic/Latinx 7 Native American

PROJECT ID: MPRF-22-119

PROJECT: The Salvation Army Shelter Upgrade Project

ORGANIZATION: The Salvation Army **ALLOCATION AMOUNT:** \$28,300.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Furnishings were purchased in May 2023 and completed by July 2023. Additional funds would be welcomed as significantly higher expenses were incurred during the upgrades. This grant allowed the facility to replace old and worn mattresses, bunk beds, and dressers. These purchases helped our residents preserve and enhance their dignity. At a time when these families might have lost everything, they are able to feel comfortable, safe, and welcomed.

Goal Performance Outcomes:

GOAL1: Replace the 28 long-used mattresses with new ones. The Salvation Army's Emergency Housing Program has been serving Montgomery County for over 30 years at 533 Swede St., Norristown. PA 19404. Year round, the shelter houses seven families at a time and has a capacity of 28 beds per night. It is important that we address concerns of guests who are experiencing so many uncertainties in their lives. One way to do that is to ensure their new living condition is clean and secure.

Funds were used to purchase 32 mattresses, 25 of which were twin mattresses and 7 of which were full-size mattresses. They were chosen to fit the bunk beds that were purchased, some of which had a double bed on the bottom bunk. All were innerspring mattresses.

GOAL 2: Goal two was to purchase bed bug covers for all the mattresses and two extra mattresses to have on hand for emergencies. The extra mattresses will help meet the need during emergencies that can be expected as this is the only family shelter in Montgomery County. The purchase of 30 bed bug covers will protect the mattresses and extend the mattresses' period of use.

Instead of covers, funds were used to purchase 48 sheet sets and 60 pillows. The appropriate number of twin and full-sized sheets were purchased to match the mattress combinations.

GOAL 3: Goal three was to purchase 28 new bunk beds to replace those in poor condition for the shelter.

A total of 16 bunk beds were purchased, along with 32 guard rails and 9 ladders to facilitate access to the top bunk. Nine of the bunk beds were twin size and seven were twin over a full bed. The beds allow sleeping space for 39 sleepers. Funds were used for offloading, installation, assembly, and trash removal.

GOAL 4:	Goal four was to purchase seven dressers (one for each family dwelling) so residents can stortheir belongings securely and safely.	
	No dressers have been purchased to date.	

PROJECT: College Student Basic Needs Program (CSBNP) **ORGANIZATION:** CSBNP a consortium of seven organizations

ALLOCATION AMOUNT: \$250,000.00

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

We successfully established our inaugural Board of Directors and have completed incorporation and EIN registration. We are currently finalizing our application for tax-exempt status. In parallel, we continue to expand our reach, serving more schools and students despite limited funding, demonstrating both the demand for our services and our team's commitment to impact. Federal efforts to limit access to safety net programs like SNAP and Pell Grants continue to be our biggest concern.

Goal Performance Outcomes:

GOAL1: Food Ordering and Fulfillment

Milestone: Extension of Smart-Choice on-line ordering licenses with Analytic Solutions, Inc. for an additional academic year (2023-24).

Comment: ARPA funds in other categories along with additional private foundation funding may be also used to assist in the purchase of refrigerated food lockers for MC3's Blue Bell and GMercyU's Gwynedd Valley campuses by 2024.

Resilient Students Network (formerly College Student Basic Needs Program) is still using the SmartChoice app with local food pantry partners as an online tool for students to order needed food and receive that food on their school campuses. We serve, on average, 95 students and their households at any given time. Many students return each semester and we now have a waitlist for students at our MCCC Blue Bell Campus.

Additionally, we were able to help Gwynedd Mercy University purchase needed refrigeration with assistance from the Montco Anti Hunger Network (MAHN), effectively expanding their capacity to support more students with food.

Once Montgomery County Community College Student said he does not have to worry as much about where his food is coming from and, "I didn't have to open up my freezer to nothing.""

GOAL 2: Goal 2: Student Help HUB Website

Milestone: HUB Website with at least 20 community-based basic needs resources in operational use by under-resourced students by the end of 2024.

Comment: Our current phase one work with our website vendor is funded by a \$30,000 grant from VNA Foundation of Greater North Penn. The ARPA funding will allow us to complete the website work in one phase on a more expedited and efficient basis.

We have been behind our expected roll-out date for the Student Help Hub website by over a year. This is due to additional funding constraints and the cost of building the website. We completed Phase 2 testing with students, school staff and community nonprofit partners on the use of the site in late 2024. We have submitted grants for the remaining \$20,000 needed to complete the project and are hopeful for the HUB to go live by 2026.

GOAL 3: Affordable Housing Scholarship Fund

Milestone: From June 2022 through December 2024, 36 MC3 and GMercyU students have received rental assistance or related funding to cover housing costs and 48 MC3 and GMercyU students have received emergency assistance.

Comment: This includes current \$50,000 fund from our current H4G and a church-related grant and \$50,000 from the ARPA grant, based on an average of \$2,400 per year rental assistance and \$250 per student emergency assistance.

Since we received ARPA funding, we have served 91 students and continue to get interest from additional regional schools to connect with our Affordable Housing Scholarship program. We received a PHARE grant in November of 2024, enabling us to expand our services to three additional schools this year including Manor College, Arcadia University and, most recently, Penn State Abington. There are at least two additional schools wanting to take part in a pilot with the AHS program. This program continues to be the most easily replicable and adaptable to new schools.

GOAL 4: Goal 4: Research

Milestone: Completion of research to assess positive impact of CSBNP pilot program initiatives on student performance and wellness to justify continuation of programs on a sustained basis before end of 2023-24 academic year. Publication of research results scheduled by 12/31/24.

Comment: Research will include documented student surveys and focus groups.

We completed our first comprehensive RSN Student Evaluation Report in May of 2024. A total of 52 students completed the 38-item survey with a 37% response rate. Survey questions focused on demographics, school status, basic needs insecurity, and satisfaction with program offerings. All students received gift cards for their feedback.

Six students took part in a focus group session with an outside facilitator interviewing. All students received gift cards for their feedback. Major focus group themes emerged, including: the importance of caring and knowledgeable staff, communications improvements, importance of convenience and accessibility, improved physical and mental health outcomes and positive academic and financial impact.

93% of students responded affirmatively that RSN has helped them stay in school, focus on academic work and worry less about food/housing expenses.

82% said they felt they had a better chance of succeeding in courses

78% reported feeling better physically, mentally, and emotionally.

In 2025, we focused on gathering Food Access Programming feedback. That information can be found in RSN's Mid-Year Report attached below.

PROJECT: Aspire for Behavioral Health Access: Workforce Development to Support Children with Autism

Spectrum Disorder in Montgomery County

ORGANIZATION: Aspire Child and Family Services

ALLOCATION AMOUNT: \$1,200,000.00

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

The program was completed in December 2024. No updates.

Goal Performance Outcomes:

GOAL1: Improve hiring and retention.

N/A The program has been completed.

GOAL 2: Increase parent/caregiver engagement and meaningful involvement in decisions relating to their child(ren) through education, advocacy, and training.

N/A The program has been completed.

GOAL 3: Increase availability of IBHS services in Montgomery County.

N/A The program has been completed.

GOAL 4: N/A

N/A The program has been completed.

GOAL 5: N/A

N/A The program has been completed.

GOAL 6: N/A

N/A The program has been completed.

PROJECT: Getting Your Future in Focus **ORGANIZATION:** Center at Hampton House

ALLOCATION AMOUNT: \$25,000.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Every month we highlight success stories of folks who have gone through our program With additional funding we could provide so many more success stories.

Goal Performance Outcomes:

GOAL1: We would like to bring our "GET YOUR FUTURE IN FOCUS" program to as many young adults as possible to insure that our clients have the skills and knowledge to transition to adult with as much information and skills as possible This gives them confidence and helps to insure the greatest success rate.

This year has been unprecedent in trying to secure funding for the continuation of this program due to flat funding from OVR and ODP.

While we explore other funding s sources to continue to serve and help as many young adults gain the knowledge to be successful, the need surpasses the funding available

With a 2034% increase in autism since 1986, the funding has not been increase to meet the demand for services, programs and trained staff.

The positive impact and feedback from families and success stories validate the need and success of our program. It is frustrating to know that so many are on waiting list in Pa (roughly 17,000) and these are not counting the families who have given up waiting for years. We are at a crisis with proving much needed programs to help bridge and help those become work force ready and more independent to lesson the need for state funding.

GOAL 2: Finding quality facilitators and training them on our program

Our "Get You Future in Focus" is geared for successful out comes Finding the person's gift, helping them to develop it, and then thinking out of the box to incorporate those skills to find a job. We have been able to get placement for internships for all of our clients and with continued job support maintain employment.

Our biggest challenge is finding trained staff or cost to train more staff to meet the demand of services requested.

Once again it comes down to funding.

GOAL 3: To reduce our waiting list and serve all those who want to participate in a timely manner (within 6 months of the request)

Every participate that attends our program leaves with the knowledge, resume and skills required to explore and secure employment

GOAL 4: We have been asked to duplicate our program to other programs but at this time we do not have the resources to expand in this manner but hope it in the near future

With the increase of 2034% in autism The funding increases in the system has not been on par with the growth of need

Once again the success of the outcomes can be increased if the funding for these programs is raise in proportion to the increase in need

GOAL 5: Through our program we have found that many of the individuals would not be able to navigate an emergency, fire or disaster. Adding this training would be valuable. We do touch on this subject in our program but feel it can be expanded. Giving them hands on experience is a better way to learn and retain skills

Our new goal is to bring awareness to the overwhelming rise in individuals needing programs and hoping by bringing awareness more funding will be allocated for programs that show positive long term outcomes eventually decreasing the individuals need for services and increasing the ability for them to support themselves.

GOAL 6: N/A

Nationwide the unemployment/underemployed rate is 85% for individuals with autism

Through programs like this and educating employers on best ways to support employees with autism, we can lower the rate of unemployment

PROJECT: St Luke Knolls - Phase 2 & 3 ORGANIZATION: St Luke Knolls Inc ALLOCATION AMOUNT: \$150,000.00

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed less than 50%

Q2 2025 Status Update:

Project planning is underway.

Wetlands study completed. Site plans prepared.

Draft site and architectural plans reviewed and approved by St Luke Knolls Board.

Discussion about feasibility of a second new building on the site.

Work underway to prepare materials for LIHTC application for the next funding round.

Goal Performance Outcomes:

GOAL1: Complete project site plan.

The draft plans are completed. The plans were reviewed and approved by St Luke Knolls Board. The plans are being refined to reflect site conditions and as additional information becomes available.

GOAL 2: Complete the environmental reviews.

The Phase 1 Environmental Study was completed. This quarter, the wetlands study was completed. This study provided the areas that could not be built on and the site plans were revised to reflect these additional site restrictions.

GOAL 3: Select a development partner for the project.

Goal completed. Mission First was selected as the development partner for the project.

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Boys2Men Mentorship Program

ORGANIZATION: Boys2Men

ALLOCATION AMOUNT: \$678,000.00

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Project has been completed, and includes the purchase of a new building to use as operational headquarters for the organization.

Goal Performance Outcomes:

GOAL1: Provide educational enrichment for participants.

Kids are engaged in learning about topics such as the legislative process of government to familiarize themselves on how these procedures impact their community. Mock senate sessions are conducted to introduce mentees to the committee system and functions.

GOAL 2: Provide high school students with college preparation resources.

Teaching financial literacy and entrepreneurship skills.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Single System Homeowner Rehab Program Program

ORGANIZATION: Genesis Housing Corporation

ALLOCATION AMOUNT: \$300,000.00

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

All ARPA funding has been expended. The program helped 37 lower income homeowners preserve their affordable housing by providing a critical repair replacing a roof or heater. This includes 19 homes that used Montgomery County ARPA Program funds.

Goal Performance Outcomes:

GOAL1: Provide critical repairs like replacing roofs and heaters for lower income homeowners

The program has helped 37 lower income homeowners preserve their affordable housing by providing a critical repair that stabilizes the structure or eliminates a condition that would force the homeowner to relocate. The program has completed 19 homes with Montgomery County Single System ARPA Rehab Program funds.

GOAL 2: Help preserve affordable housing by assisting lower income homeowners maintain safe and decent housing.

The program is completed and 19 homes received grants from the Montgomery County ARPA Program. All funding has been expended.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Behavioral Health Recruitment, Retention, and Wellness

ORGANIZATION: Creative Health Services Inc

ALLOCATION AMOUNT: \$1,500,000.00

RECOVERY OFFICE ANALYST: Elizabeth Kasonde

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

The project is complete.

Goal Performance Outcomes:

GOAL1: Goal 1: Provide outpatient services for individuals with SED, SMI, and COD in our service area; provide trauma informed screening, assessment, diagnosis, and patient-centered treatment planning and treatment delivery; and provide clinical and recovery support services (e.g., psychosocial rehabilitation, case management services, peer support).

Reporting and expenditures are complete and have been complete.

GOAL 2: Strengthen and sustain the infrastructure necessary to provide audio and audio-visual HIPAA compliant telehealth capabilities for length of project.

Reporting and expenditures are complete and have been complete.

GOAL 3: Agency-wide quality improvement for the length of the project.

Reporting and expenditures are complete and have been complete.

GOAL 4: N/A

Reporting and expenditures are complete and have been complete.

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Proceed - Succeed/COVID-19

ORGANIZATION: Centro Cultural Latinos Unidos Inc

ALLOCATION AMOUNT: \$86,100.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

As of right now, we are great. In the near future, we will need to replace 2 tires and do regular maintenance.

Goal Performance Outcomes:

GOAL1: Provide transportation for the Pottstown Latino Community to attend after school program at CCLU. Metrics: 30-35 children; ages K-6th grade; 5 days a week.

Since the start of the grant period, CCLU has successfully coordinated daily transportation for 30 to 35 children in grades K through 5, four days a week. By using the passenger van, we can ensure safe, consistent pickup from the school and drop-off at our office, located within walking distance for many families. This service has addressed a major barrier for working families who otherwise lacked the means to get their children to the program.

By eliminating transportation challenges, we have been able to increase consistent attendance and support students' academic growth through daily literacy and homework help sessions. Our program not only provides educational support but also offers a safe, welcoming environment during critical after-school hours.

GOAL 2: Provide transportation for the Latino Community to attend recreational and educational events in the greater Pottstown area. Metrics: 20-25 children; ages K-6th grade; 30 times a year.

CCLU is on pace to meet or surpass the transportation goal for community enrichment events, thanks to strong community partnerships and consistent engagement from Latino families. By breaking down access barriers, we are fostering educational curiosity, physical wellness, and community belonging among our youth.

Status Summary (to date):

- Projected Events by Year-End: On track to exceed 30 events by December 2025
- o Average Attendance per Event: 21 children
- o Transportation Provided: CCLU van and volunteer drivers
- Types of Events Attended:
- Educational Field Trips: Visits to Pottstown Regional Public Library, Schuylkill River Greenways, Soccer Program, Steel River Playhouse, and Camp Hope.

Outcomes & Impact:

- Increased Participation: 92% of children served reported attending events they would not have been able to access without transportation.
- Family Feedback: 87% of surveyed parents stated that transportation made them more likely to enroll their children in other CCLU programs.
- GOAL 3: Provide transportation for the Latino community to pick up free food and clothing at food distribution centers in the greater Pottstown Area. Metrics; 35 families, 3 times a week and special holidays—Thanksgiving, Christmas and Easter.

CCLU is proud to work with local Distribution Partners such as: Salvation Army, Bethel Community Church, Trinity UCC, and other local pop-up distributions. We send reminders to the Latino Community for when the food pick up, and those who are not able to come get it, we either pick them up or drop off the food boxes. We are so excited to add the Pottstown Cluster to our team! Every Wednesday, we host a pickup location here at our office.

Key Outcomes & Impact:

- Food Security: 93% of families reported having more consistent access to healthy groceries due to transportation services.
- GOAL 4: Design and plan programs that need transportation for the Latino Community in the greater Pottstown area. Summer camp, after school program, food, clothing, and toy distribution.

CCLU is right on target for our Summer Camp this year! We are planning on using the passenger van plus 2 volunteer vehicles to transport our kids to and from camp! Our after-school tutoring program wrapped up in May and was very successful.

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Montgomery County First Time Homebuyers Program Expansion

ORGANIZATION: Montgomery County Office of Housing & Community Development /

Your Way Home

ALLOCATION AMOUNT: \$349,603.76

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Project complete. Home prices are the roadblock to first time homebuyers.

Goal Performance Outcomes:

GOAL1: Goal 1 - To increase the amount of lower-income households purchasing a home for the first time.

12 households purchased property utilizing the ARPA down-payment assistance. 5 of those were under 60% median income.

GOAL 2: Goal 2 - Provide additional down-payment to bridge the price gap for lower income buyers.

Those under the 60% median income would not have been able to purchase without the ARPA assistance.

GOAL 3: N/A

No goal 3.

GOAL 4: N/A

No goal 4.

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: LaMott Advocacy Food and Health program.

ORGANIZATION: LaMott AME Church **ALLOCATION AMOUNT:** \$58,900.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Funds are expended but we continue serving the community with the support of the church.

Goal Performance Outcomes:

GOAL1: Ensure all County residents have access to sufficient, nutritious food

We are currently performing the food, pantry clothing, distribution and serving 135 people a month with the support of LaMott A.M.E. Church

GOAL 2: Engage with community and connect with specific cultural groups

We continue to serve the community

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Norristown Small Business Assistance

ORGANIZATION: Municipality of Norristown **ALLOCATION AMOUNT:** \$1,600,000.00

RECOVERY OFFICE ANALYST: Terrance Barnes

Reported Status for Q2 2025: Completed less than 50%

Q2 2025 Status Update:

\$200,000 in small business loans assisted 5 small businesses in the Municipality of Norristown.

Goal Performance Outcomes:

GOAL1: Facilitate small business growth by creating and connecting business to programs such as the Small Business Assistance Loans. This loan program will provide 0% interest, forgivable loans (Confession of Judgement [lien against the property], and Right to Immediate Repayment with Interest for breach of agreement) and technical assistance to low- and moderate-income businesses in the Municipality that have experienced disproportionate impacts from COVID to aid with job creation and retention.

The Municipality of Norristown issued 5 small business loans, for a total of \$200,000, which assisted 5 small businesses. In June 2025, the Municipality of Norristown met with County Program staff to discuss the amended programs and budgets. The Norristown Small Business Assistance Center has identified a need for Small Business Assistance Loans. \$77,000 from the NSBAC & NEC Office Fit-Out Retrofit program and \$64,000 from the Administration Services program were reallocated to the Small Business Assistance Loans. The Municipality of Norristown is working with the NSBAC on marketing another round of Small Business Assistance Loans to provide assistance to small businesses.

GOAL 2: Facilitate small business growth by creating and connecting business to programs such as Historical Façade Renovation. Enhancing facades for commercial properties that have been disproportionately impacted by COVID in the Norristown Redevelopment Area, targeting Main Street and DeKalb Street.

The Municipality of Norristown received a total of 19 program applications. 2 applications are currently under review, 1 application has been accepted, 7 applications were approved, 1 application is pending approval, 1 application was rejected, and 7 applications have been reviewed.

\$1,000,000 were reprogrammed to the Montgomery County's Department of Commerce Façade Program.

GOAL 3: To facilitate increased business outreach and development, the Municipality will make improvements and equipment upgrades to the Norristown Small Business Assistance Center (NSBAC) office location.

\$77,000 from this program has been reallocated to support the Small Business Assistance Loans program. The remaining \$3,000 will be used for improvements and equipment upgrades at the current NSBAC office location.

GOAL 4: Covering additional consultant fees, staff time, and delivery costs related to administering and monitoring the proposed County ARPA projects, including increasing knowledge and participation in current and additional SBAC programs and services through outreach, particularly amongst underrepresented groups and populations, in coordination with such community organizations such as NAACP, ACLAMO, and CADCOM to conduct communication efforts, workshops, and events targeted at small business owners.

Widener University Small Business Development Center (SBDC) continues to assist small businesses with the Small Business Assistance Loans program follow-up. From June 2024 through February 2025, SBDC delivered 23 training events, with a total of 102 participants registered. SBDC continues to develop and provide training workshops and events and is currently working with the Municipality to market the next round of loans for the Small Business Assistances Loans.

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Sighted Guide Transportation

ORGANIZATION: Montgomery County Association for the Blind

ALLOCATION AMOUNT: \$46,000.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

We are very happy with the purchase of the Toyota Sienna Hybrid van, and are able to provide more reliable transportation to our clients.

Goal Performance Outcomes:

GOAL1: Increase trips to transport visually impaired clients. This will be possible if the funding is available to purchase an additional van.

Over the past year, we have used the van to make 156 trips for our visually impaired clients. We have been transporting an average of 6.5 clients per month using this vehicle.

GOAL 2: Save gas since the new van purchased has a higher MPG than other vans available

Since the van is a hybrid, it has been getting an average of 5 MPG over the over van used for these purposes resulting in less spending on vehicle fuel.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Addressing COVID's Isolating Impact on Rural Older Adults

ORGANIZATION: Generations of Indian Valley

ALLOCATION AMOUNT: \$285,650.00

RECOVERY OFFICE ANALYST: Elizabeth Kasonde

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Since our ARPA funding ended in December 2024, we have received feedback on how important the group and individual sessions were to our participants. We were unable to secure additional funding to continue our work, but we continue to look for alternative opportunities to provide something similar in the future.

Goal Performance Outcomes:

GOAL1: The number of sessions held at Generations of Indian Valley and the Open Link to date.

All group and individual sessions ended December 2024, and all goals were met, as previously reported.

GOAL 2: The number of participants in these sessions held at Generations of Indian Valley and the Open Link held to date.

As previously reported, all group sessions had on average between 6-12 individuals at each session. Individual counseling sessions were always conducted one on one.

GOAL 3: Surveys allowed us to determine the level of satisfaction, the benefits and support these sessions provided, as well as the impact these sessions had on the participants.

As previously reported, surveys provided significant and valuable information. Participants strongly agreed and agreed that they made positive connections, were in a safe and supportive place to share, discovered new coping strategies and options for support, received support with coping with feeling of isolation and loneliness. Overall the presentations and group sessions provided support for what they were expecting and hoping for.

GOAL 4: Individual (not group) grief counseling sessions would be held based upon an identified need.

As previously reported, individuals self-identified the need to participate in individualized counseling sessions. These sessions had similar impact to group sessions but on a more personal level.

GOAL 5: Please reference goal four above regarding providing individual grief counseling sessions.

N/A

GOAL 6: N/A

PROJECT: Davisville Senior Apartments ORGANIZATION: Federation Housing Inc ALLOCATION AMOUNT: \$114,643.00

RECOVERY OFFICE ANALYST: Terrance Barnes

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Project has been completed. No issues to report.

Goal Performance Outcomes:

GOAL1: Project was constructed on time and within budget.

Project continues to operate at full occupancy and within budget.

GOAL 2: The property will track sustainability commitments it made.

Project continues to meet sustainability goals.

GOAL 3: Federation Housing will monitor the success of its residents through data the Supportive Services Coordinator will collect on resident wellbeing, participation and services needed.

Project continues to employ Service Coordinator who meets regularly with residents at move in or recertification at minimum (as well as on an as needed basis).

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Exploring: Education, training, and mentoring program for Norristown and Pottstown Youth

ORGANIZATION: Cradle of Liberty Council Boy Scouts of America

ALLOCATION AMOUNT: \$630,000.00

RECOVERY OFFICE ANALYST: Greg Schneider

Reported Status for Q2 2025: Completed less than 50%

Q2 2025 Status Update:

During the second quarter, Exploring Club youth attended a Mineral Expo, explored music therapy with a guest speaker from NAMI, and learned about hospitality and catering through hands-on cooking with Chef Chipper from AAA Catering. Clubs also completed career interest surveys and participated in team-building activities that focused on communication and problem-solving skills. The quarter offered engaging, career-focused experiences that built skills and fostered personal growth.

Goal Performance Outcomes:

GOAL1: Serve 100 middle school youth from Pottstown and Norristown.

To date, the Council is actively serving 55 youth through the Exploring Clubs in Norristown and Pottstown, with a cumulative total of 70 participants since the program's launch. With upcoming recruitment events planned for the fall, the Council is working toward its goal of reaching 100 participants by the end of the year. Notably, 41 youth have remained enrolled since the clubs were launched two years ago—a point of pride for the Council, as long-term engagement is key to maximizing the program's positive impact on participants.

GOAL 2: Organize four Exploring Clubs in Norristown and Pottstown.

There are currently three active Exploring Clubs in Pottstown and Norristown, located at ACLAMO, Eisenhower Middle School, and Stichter Lodge 254 F & AM. A fourth club is in the final stages of development at the Washington Carver Community Center. Leaders have already been recruited, and the Council is awaiting the completion of background checks before officially launching the club. Additionally, three youth who have expressed interest in joining are expected to participate in the Council's STEM Adventure Day Camp this summer.

GOAL 3: Positively impact the mental and physical health, scholastic performance, leadership skills, character, community engagement, hopeful future expectations, and other positive youth development elements of participants.

In May, the Council administered outcome surveys to evaluate the impact of the Exploring Club program and is currently in the process of collecting and analyzing the results. The survey focused on key areas such as academic performance, mental wellness, future career and life aspirations, and positive lifestyle choices. Once the analysis is complete, the Council would be happy to share the final findings.

GOAL 4: N/A

Not applicable

PROJECT: CHILD CARE OPERATION RECOVERY PROJECT

ORGANIZATION: ELRC 17

ALLOCATION AMOUNT: \$3,000,000.00

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

We are currently awaiting a decision regarding the viability of the substitute teacher sub-pool, which could be of great benefit to the childcare facilities in Montgomery County. It is anticipated that over 150 providers would invest in a Substitute Teacher Pool Program to assist with substitute teacher coverage. This is known to be an issue that neigh boring counties also struggle with and we would be the first to implement such a pilot program to provide assistance to facilities.

Goal Performance Outcomes:

GOAL1: Provide operational grants to licensed Childcare Providers and School-aged Before- and After-Care Facilities in Montgomery County to help them recover from the financial impacts of the COVID-19 pandemic caused by decreased enrollments, reduced staffing, and/or closures due to COVID-19 outbreaks.

The program has successfully distributed funds to the approved Montgomery County childcare providers to assist with payroll, supplies, and upgrades to those childcare facilities.

GOAL 2: Creation of a teacher sub-pool.

The teacher sub-pool has not been created at this time. The proposed program is currently being reviewed for viability and determination of implementation in the community for childcare provider participation.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Collaborative Opportunity Centers for Leadership, Health & Education Equity

ORGANIZATION: YWCA Tri-County Area **ALLOCATION AMOUNT:** \$5,500,000.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Project has been completed, purchase of new facilities has been a massive help for our community.

Goal Performance Outcomes:

GOAL1: Purchase two community buildings in Pottstown, PA.

Buildings purchased.

GOAL 2: Repair two community buildings in Pottstown, PA.

Buildings repaired as outlined.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Lead Service Replacement Project ORGANIZATION: Pottstown Borough Authority

ALLOCATION AMOUNT: \$2,750,000.00

RECOVERY OFFICE ANALYST: Greg Schneider

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

All construction work for the Phase 2 Lead Service Replacement project has been completed. The project will be fully closed out shortly, the final payment will be in July. Construction for the Phase 2.5 Lead Service Replacement project began in June. All water service lines investigations have been completed and replacements (59 in the public right-of-way, 5 in the private right-of-way) are scheduled to begin in July. The first payment to the contractor will also be made in July.

Goal Performance Outcomes:

GOAL1: Investigate 445 water service lines and identify service lines that will require replacements.

All 445 water service line investigations from the original project scope were completed and service lines requiring replacement were identified. The initial 445 investigations did not yield the desired number of replacements, so the scope was increased and 628 properties were investigated. The Phase 2 project still had remaining budget, so additional work was re-bid using the remaining funds. 148 additional water service lines have been investigated under the Phase 2.5 Lead Service Replacement Project.

GOAL 2: Replace 210 lead service lines in the public right-of-way with copper service lines.

208 lead service lines in the public right-of-way were replaced with copper service lines during the Phase 2 Lead Service Replacement Project. 59 additional lead service lines have been identified in the public right-of-way under the Phase 2.5 lead service replacement project. The additional 59 lead service line replacements will begin in late July 2025. To date, it is estimated that the project will replace a total of 267 lead services in the public right-of-way.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

PROJECT: Improving Seniors' Mental Health **ORGANIZATION:** TriCounty Active Adult Center

ALLOCATION AMOUNT: \$50,000.00

RECOVERY OFFICE ANALYST: Elizabeth Kasonde

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

All money has been expended. Programs continue to serve nearly 200 older adults daily

Goal Performance Outcomes:

GOAL1: Program is complete

Program is complete

GOAL 2: Program is complete

Program is complete

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Affordable Housing Preservation Inititiave **ORGANIZATION:** Montgomery County Housing Authority

ALLOCATION AMOUNT: \$5,215,000.00

RECOVERY OFFICE ANALYST: Greg Schneider

Reported Status for Q2 2025: Completed less than 50%

Q2 2025 Status Update:

Lee Elevator should be completed in September 2025. Golden Age Manor work to convert gas stoves to electric is around 60% completed. Lee Tower Cladding and Windows is ready to start the stucco and panels on the penthouse and the West side of the building.

Goal Performance Outcomes:

GOAL1: Marshall W. Lee Towers Elevator Replacement Start construction by end of 4th quarter of 2024.

Work on Elevator Car #2 was around three weeks into construction when there was a fire in the elevator machine room on March 31, 2025 that left Car #1 inoperable. With no working elevator, the residents had to be evacuated and moved to a hotel. MCHA's insurance paid the contractors a change order fee to expedite Elevator Car #2 in order to get the residents back into their unit. The cost of the hotel and meals during the 2+ months were not covered by MCHA's insurance company and therefore MCHA is requesting those funds to be paid from the APRA Grant. Car #2 was completed at the beginning of June and the residents returned to their apartments. Given the situation with the fire and having to relocate our residents, MCHA is requesting Change Order #2 be covered under the ARPA Grant. Change Order #2 for \$50,985.85 is for labor to expedite the installation of car #1. Cost includes premium time (6 days a week/12 hours shifts). This change order would take 8 weeks off for the completion of car #1. This expedited schedule lessens the risk of future relocation costs in the event that the new elevator would fail. Car #1 would be completed in August 2025 with the remainder of the work completed in September.

GOAL 2: Golden Age Manor Gas Conversion To have contractors under agreement 4th quarter of 2024.

Contractors has completed around 80% of the preliminary work which includes:

- New circuit breakers in existing panels.
- Re-framing walls, installing gypsum board, painting and new cove base.
- Pulled new conductors to existing apartment unit load centers retained for use as
- junction/splice box.
- Install new load centers and re-connect all branch circuits.
- Removed/disposed of existing ranges.
- Install new branch circuit from new load center to electric range.
- Provide new outlet for range
- The plumbing contractor (PC) to begin shutting off the gas and capping the lines in
- the vacant units.

Work associated with running the new wire up the risers for the new stove will start in August.

PROJECT ID: MPRF-22-256
PROJECT: Bariatric Services Unit

ORGANIZATION: Montgomery County Department of Public Safety

ALLOCATION AMOUNT: \$179,259.58

RECOVERY OFFICE ANALYST: Terrance Barnes

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Our project is complete, we plan to continue to offer this low volume, medium acuity resource.

Goal Performance Outcomes:

GOAL1: Safe Transport of an obese patient

For an average patient weight, a standard ambulance cot operations account for 60-70% of the weight lifted by our personnel during a shift. When a patient who weight and/or size exceeds the capacity could increases the chance of injury to the two-person crew and increases the chance of the cot tipping while in motion due to the high center of gravity.

Goal one has been met as we have safely transported five patients utilizing the Bariatric equipment to area hospitals. If this valuable resource was not available, EMS crews would have had to wait for out of county resources or been transported to the hospital in unfavorable means.

GOAL 2: A properly equipped EMS resource

Continue to transport this vulnerable population in a safe manner.

GOAL 3: Reduce spread of communicable disease

This vulnerable population has the potential to be exposed or expose the public to a communicable disease. So, having ambulances in county capable of transporting them to area hospitals prevents the spread/exposure to communicable diseases.

GOAL 4: Reimburse participating EMS agencies to offset personnel cost.

The two partnered EMS agencies have been unavailable, but we fully intend the reimburse them when they transport an obese patient.

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Increasing Food Security and Community Resilience in Montgomery County

ORGANIZATION: Pennsylvania Horticultural Society PHS

ALLOCATION AMOUNT: \$450,000.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

Quarter 2 is a busy time for the farm and our programming. On the farm, we finished planting crops, continued onboarding new staff and transitioned into the harvest season. We again expanded the farm this year and thus tweaked our systems to maximize efficiency. We also focused on getting the regular programming season started (field trips & workshops); and for the first time we hosted some of our Food as Medicine members at the farm so they could see where their weekly veggie boxes come from.

Goal Performance Outcomes:

GOAL1: Goal One: Place Based Farm Education

Provide on-site, hands-on educational and learning opportunities related to food gardening, urban agriculture, nutrition, equitable food systems, and more for all age groups.

Metrics / Deliverables: Provide at least 50 onsite learning opportunities (workshops/fieldtrips/volunteer workdays)

At least 50 onsite learning opportunities include at least two field trips for participants. These were well received by the participants.

GOAL 2: Goal Two: Food As Medicine

Develop and deliver nutritional education classes and access to resources to address and reduce health disparities in underserved populations. Work in partnership with the public and private sector including county offices and diverse community-based groups

Metrics / Deliverables:

To enroll at least 75 individuals in our program who will receive bi-weekly produce boxes and nutrition education workshops.

We enrolled 75 F.A.M. participants.

GOAL 3: Goal Three: Support for Local Urban Agriculture and Community Food Gardening
Provide support to community gardeners and growers in the area to grow and harvest food to share and
donate to their communities. PHS will provide resources and supplies to ensure there is a
thriving urban agriculture community and localized food economy.

Metrics / deliverables: Provide material and technical support to two gardens. Formally enroll these gardens in the PHS Community Gardens program.

We provided both material and technical support to two local community gardens: Norristown Spouts Garden and the Norristown Farm Park Community Garden.

GOAL 4: Goal Four: Increased On-Site Production and Equitable Distribution of Fresh Produce

Increase sustainable / agroecological production at the Green Resource Center and provide equitable distribution to local partners, food cupboards and other community groups.

Metrics / deliverables: Grow / donate / distribute 15,000 lbs. of produce per year to community partners, food pantries, and others.

We are on track to meet this goal. We are in the middle of the growing season and the bulk of food distributed is in the Fall. To date, we've distributed 3,000 lbs. of food since May.

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Short Term Housing Program

ORGANIZATION: Resources for Human Development

ALLOCATION AMOUNT: \$2,750,000.00

RECOVERY OFFICE ANALYST: Terrance Barnes

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

Attended emergency court hearing complaint/lawsuit against Lower Providence. At hearing judge determined would not weigh in due pending zoning board. Zoning hearing board denied this qrtr. We have opportunity to appeal this decision. Made progress two other municipalities. Lansdale able to locate a property that a by-right use, we started development project. Norristown went in front Zoning Hearing Board was approved variance four years to operate a facility. Beginning stages of development.

Goal Performance Outcomes:

GOAL1: Obtain Zoning approval

Obtain Zoning approval in Lower Providence

GOAL 2: Commence construction work on temporary location

Complete Construction in Lansdale for a 20 bed facility

GOAL 3: Commence construction work on permanent location

Complete Construction in Norristown for a 50 bed facility

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Homes For All - Housing Opportunities Fund

ORGANIZATION: Montgomery County Office of Housing & Community Development /

Your Way Home

ALLOCATION AMOUNT: \$482,421.75

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Project is complete.

Goal Performance Outcomes:

GOAL1: Create stronger, bolder pathways to housing stability for households faced with system and/or acute economic disruption exasperated by the events of 2021 and 2021.

The Land Bank Feasibility Study was completed in July 2024; Montgomery County's Homes for All: A Housing Solutions Summit was held on Monday, April 29 at Normandy Farms, 1401 Morris Rd, Blue Bell, PA. The event was an opportunity to bring together thought leaders for critical conversations around the affordable housing crisis and provided a space for collaboration and creating solutions around funding, housing, and other local needs.

GOAL 2: Secure the right to safe, stable housing for mid-, low- and very-low income households in Montgomery County.

Ensure long-term opportunities for households to achieve economic mobility through deep rent subsidies in high-opportunity neighborhoods.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Food Pantry Expansion Project **ORGANIZATION:** Family Promise Montco PA

ALLOCATION AMOUNT: \$365,000.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

The major goals of the project have been fulfilled, and we are now benefitting from the full-time Pantry Manager, food lockers and other new food storage tools to prepare to rescue more donated food than ever before, as we are expecting to lose some government funding that in the past was used to order food to stock our shelves at no cost to Family Promise Montco.

Goal Performance Outcomes:

GOAL1: Hire a fulltime Food Pantry Manager

We upgraded our part-time Pantry Manager to full-time effective April 2023, as a result of the ARPA grant. Having a full-time Manager at the Food Pantry has enabled us to find new ways to reach more people in the community, including the installation of food lockers as well as purchasing a new van which is rescuing more food from grocery stores than ever before.

GOAL 2: Install Food Lockers

The Food lockers were installed in early 2025. Securing the 12-door temperature-controlled food lockers from Bell & Howell has been a major advancement for the Family Promise Food Pantry. These lockers, which can be set to refrigerated, frozen, or ambient temperatures based on need, have significantly enhanced our ability to safely store and distribute a broader range of food options.

The integration of the OrderAhead platform has further improved how we serve our community. This digital tool allows eligible clients to conveniently register and place orders online, offering flexibility and ease that aligns with their individual schedules. It also improves inventory tracking and helps us better manage food distribution. These efforts, made possible in-through ARPA grant funding, have expanded our reach and improved accessibility to nutritious food across Montgomery County. Notably, many clients who have never visited our physical pantry have chosen to use the lockers, drawn by the convenience, privacy, and discretion this option provides.

GOAL 3: N/A

N/A

GOAL 4: N/A

PROJECT: Montgomery County Stormwater Management Plan **ORGANIZATION:** Montgomery County Planning Commission

ALLOCATION AMOUNT: \$450,700.00

RECOVERY OFFICE ANALYST: Greg Schneider

Reported Status for Q2 2025: Completed less than 50%

Q2 2025 Status Update:

Vendor has been selected and project has started.

Goal Performance Outcomes:

GOAL1: A written evaluation of existing conditions.

Purchasing has been contacted for assistance in preparing and issuing an RFP for a consultant to help with the project.

GOAL 2: A map and identifying text of the county-level problem areas identified and an analysis of the drainage area contributing to each identified county-level problem area.

An analysis of the drainage area contributing to each identified county-level problem area.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Bharatiya Temple Cultural and Learning Center

ORGANIZATION: Bharatiya Temple Inc **ALLOCATION AMOUNT:** \$2,466,000.00

RECOVERY OFFICE ANALYST: Elizabeth Kasonde

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

Our project is still in construction phase we had to slow down our construction as we continue to look for ways to raise additional funds. Inflation and tariffs are hitting us hard.

Goal Performance Outcomes:

GOAL1: Individual adults and children with Asian Indian Heritage or anyone irrespective of race or religion interested in Indian culture. Our Health services related to Red Cross blood donation, vaccination clinics, and Health Seminars will be open to all.

We are still in construction phase

GOAL 2: Seniors in the Indian community have faced difficulties in accessing Healthcare and education due to language barriers, lack of information and ignorance of how the systems of education and healthcare work, and finally lack of transportation to access services.

We are still in construction phase

GOAL 3: This project will help marginalized families that have struggled with access to services. The current situation has worsened as friends and families cannot help and most senior centers have limited hours or are full. Our community volunteers with this facility will be able to fill these social gaps. We will be able to provide Health camps and train seniors and children how to use technology

We are still in construction phase

GOAL 4: Our Sunday School with more than 200 children will be operating from the new center they are currently holding classes in the cramped area of cultural hall.

We are still in construction phase

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Behavioral Healthcare Staff Recruitment and Retention

ORGANIZATION: Resources for Human Development

ALLOCATION AMOUNT: \$375,000.00

RECOVERY OFFICE ANALYST: Terrance Barnes

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

This past quarter we had leaders access professional growth opportunities as well as more clinical staff accessing evidence-based trainings. We have seen that these opportunities help with not only growth but also job satisfaction. During this quarter we also boosted job posting to fill some of our hard-to-filled vacancies.

Goal Performance Outcomes:

GOAL1: Decrease our overall behavioral health staff vacancy

Over the quarter we hired 50 staff members. We have evaluated the hard to recruit position and will target them specifically with additional resources.

GOAL 2: Decrease turnover rate for behavioral health staff

There were 28 staff termination during the quarter. We evaluate the termination reason and the programs that we are seeing the most termination and look at strategic ways to decrease the number of terminations.

GOAL 3: Decrease program wait list

Our residential and homeless program remain at our census key performance indicators at around at minimum 80% occupancy. Our Mobile case management program does currently not have anyone on their waitlist and our outpatient program has 30 people on the waitlist due to specific requests for time or a specific evidence based practice. Staffing success has allowed us to provide the appropriate amount of services in all of our service deliveries.

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Domestic Violence: Specialized Treatment & Prevention Program

ORGANIZATION: Montgomery County District Attorney's Office

ALLOCATION AMOUNT: \$140,000.00

RECOVERY OFFICE ANALYST: Terrance Barnes

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

Client success is demonstrated by the active number of clients enrolled and participating in the domestic violence intervention programs. This quarter, we had 16 new enrollments in the program (up from last quarter) and 9 people complete the program. To date, we have a 70% completion rate.

Goal Performance Outcomes:

GOAL1: Our main goal of this program is to provide fully subsidized outpatient domestic violence treatment for underserved criminal defendant defendants in order to prevent violence, reduce further crime, and generally improve public health/safety throughout the County.

Program completion is key to equipping individuals with tools to change harmful behaviors. Creative Health Services' psycho-educational approach is helping clients gain emotional regulation skills to reduce repeat domestic violence offenses. Continued investment in participant support, especially for those at high risk of dropout, will further improve completion rates and strengthen public safety outcomes.

Participant Enrollment and Completion:

- Number of defendants referred: 73
- Number currently enrolled in treatment: 27
- Number of completed: 32
- Number of incompletes: 14 (attendance non-compliance, re-incarceration, no-show)
- Health and Safety Improvements: Self-reported reduction in non-threatening/non-violent behaviors: (from pre- to post-program): 82% decrease reported in exit interviews.

GOAL 2: To have the participants complete the program so as to learn the necessary skills and mechanisms necessary to prevent them from engaging in this harmful behavior in the future so as to reduce the recidivism rate of domestic violence.

Our collaborative goal is to ensure participants complete the domestic violence treatment program and, through it, gain the skills and tools necessary to prevent future violent behavior, thereby reducing the recidivism rate of domestic violence offenses.

Creative Health Services' collaboration with the DA, PD, and APO has strengthened the program's effectiveness by creating a shared system of accountability and support for defendants. This partnership has not only improved referral and completion rates but also

promoted a more restorative and public-health-centered approach to domestic violence intervention.

Resulted in 73 referred with 70% completion rate

GOAL 3: Working collaboratively with all stakeholders (DA, PD and APO).

A key element of continued success has been the collaborative approach with all stakeholders including: Creative Health Services, District Attorney's Office, Public Defender, and Adult Probation Office. These partnerships are vital to ensuring appropriate referrals, consistent case monitoring, and shared accountability for participant outcomes.

Key Referral Coordination/Collaborative Training Activities:

 Developed referral protocols with stakeholders, ensuring eligible defendants are screened for admittance into program. Held cross-agency information sessions this year on trauma-informed practices, referral processes and SAFE DV curriculum to strengthen mutual understanding of goals and approaches.

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT ID: MPRF-22-289 PROJECT: First Watch Data

ORGANIZATION: Montgomery County Department of Public Safety

ALLOCATION AMOUNT: \$225,258.00

RECOVERY OFFICE ANALYST: Greg Schneider

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

First watch upgrades are progressing, project nearing complete.

Goal Performance Outcomes:

GOAL1: Identifying potential gaps in coverage.

Contractor is working on upgrades.

GOAL 2: Understand response time metrics.

Contractor is working on upgrades.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: VarietyWorks: A Workforce Development Initiative for Adults with Disabilities

ORGANIZATION: Variety the Childrens Charity of Delaware Valley

ALLOCATION AMOUNT: \$400,000.00

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

The initiatives and ideas are moving along as planned but they require more engagement than anticipated. While Gwynedd Mercy opportunity was cumbersome managing time and logistics it's been well worth it. Every youth that attended wants to enroll in college now.

Goal Performance Outcomes:

GOAL1: Equip Employers- Additional Goal 1: "Variety will make new connections with 10 different businesses before determining who will receive our Accommodations training." Additional goal 2: Variety will have at least two in person training opportunities with the provider before choosing the recipients of the training"

Variety has made connections with over 10 different businesses and chose businesses n different work areas to train; Three Legged Hare, Clean Logic, and Starr Books were chosen. Three Legged Hare and Starr Books have both been trained and Clean Logic scheduled for a late summer training.

GOAL 2: 2. Career planning for High School Students Additional goal 3 "Students will provide input in the form of expressing their interests and preferences before CBWA placement sites are determined"

Two assessments completed, two are scheduled to be completed by the end of July. Five students have had meetings to express their needs and wants related to employment. Assessments are and were scheduled based off this feedback.

GOAL 3: 3. Develop inclusive pre-apprenticeship in Food Industry

Variety's pre apprenticeship has made it to its final review with the apprenticeship training office's director. Variety anticipates feedback in July.

GOAL 4: Scale small business projects to promote inclusion Goal 4"two participants will transition into employment with Meadowood senior living"

One participant is in job development at Meadowood. This participant is testing out new work tasks and new roles as they work towards employment at Meadowood.

GOAL 5: N/A

PROJECT: Grand View Health Medic151 Ambulance Service

ORGANIZATION: Grand View Health **ALLOCATION AMOUNT:** \$255,000.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

No issues, project complete.

Goal Performance Outcomes:

GOAL1: Purchase a new ambulance for ALS calls in the Montgomery County area served by Medic 151.

Active and in Service.

GOAL 2: New EKG monitors with 5G capability were purchased for the Medic 151 ambulances.

Monitors were installed on each ambulance

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: North Wales Borough Community and Nonprofit Center Adaptive Re-Use

ORGANIZATION: Borough of North Wales **ALLOCATION AMOUNT:** \$1,200,000.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Ribbon Cutting and Grand Opening occurred on June 30, 2025, this was a huge milestone and successful event that was shared by many.

See news link: https://northpennnow.com/news/2025/jul/02/county-commissioners-help-cut-ribbon-on-north-wales-arts-and-cultural-center/

Goal Performance Outcomes:

GOAL1: Renovate existing community space to expand services to residents.

The NWACC has recently undergone a significant renovation of its facilities, creating a more modern and welcoming environment for the community. These upgrades include classrooms, updated technology, and dedicated spaces for new programs and services. As a result, NWACC is now better equipped to serve residents by offering additional educational opportunities, workforce training, and community support programs, all designed to meet the evolving needs of the local population.

GOAL 2: Improving accessibility and readapting current space will allow more functionality for non-profit and government partnerships to serve the community by providing an all-inclusive opportunity.

We undertook a comprehensive assessment of the existing space to identify barriers to accessibility. Based on this evaluation, we implemented targeted modifications such as installing a ADA Stairlift, accessible seating, and clear signage to accommodate individuals with diverse needs. Additionally, we reconfigured the layout to create flexible, multipurpose areas that can be adapted for various community programs and events. We also collaborated with local organizations and stakeholders to ensure the space reflects the community's needs and promotes inclusivity. Through these efforts, we have successfully transformed the space into an inviting, functional environment that encourages meaningful partnerships and broader community engagement.

GOAL 3: Providing low to no cost office space within community center.

We established a management team to assist tenants, conduct regular check-ins, and gather feedback. This helped us refine and expand the program based on community needs. One Non-Profit organization has already successfully moved into the space, there is still room for other nonprofits to utilize the flex room for networking and meetings as needed.

These initiatives fostered collaboration, innovation, and community development. It has started to strengthen NWACC's role as a hub for community engagement and support.

By leveraging existing resources, building strategic partnerships, and focusing on community needs, NWACC will be able to provide meaningful, low-cost office space that will empower local non-profit organizations and will contribute to its growth.

GOAL 4: Providing in-kind services to non-profits that mitigate economics impact.

We have achieved this goal by allowing one of the office spaces to be called home to The Partnership for Transportation, a regional non-profit helping many residents in our community address their transportation needs. The Partnership as well as other agencies have been afforded the opportunity to utilize the space at no-cost or very low cost depending on their needs.

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Eisenhower's Courtyard STEM (ADA) Revitalization Project

ORGANIZATION: Norristown Area School District

ALLOCATION AMOUNT: \$496,364.00

RECOVERY OFFICE ANALYST: Greg Schneider

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Project is complete, revitalization continues to impact school aged youth.

Goal Performance Outcomes:

GOAL1: Create a space for hands-on transformational STEM education.

Project complete.

GOAL 2: Provide a place for our special needs students to work and learn with their age appropriate peers and community members.

Project complete.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Psychiatric Ambulance Replacement

ORGANIZATION: Montgomery County Emergency Service MCES

ALLOCATION AMOUNT: \$200,000.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed less than 50%

Q2 2025 Status Update:

Industry-wide supply chain issues for required ambulance parts and system components continue

Goal Performance Outcomes:

GOAL1: Provision of approximately 2000 psychiatric emergency medical interventions yearly over the course of the anticipated 6 – 8 years that the vehicle will be in operation.

No progress as awaiting delivery of ambulance

GOAL 2: Freeing other first responders (police and community ambulances) to be available for 2000 or more medical and public safety emergency responses as a result of not being involved in the mental health emergencies met by the MCES ambulance service.

No progress as awaiting delivery of ambulance

GOAL 3: Provision of transports of individuals subject to a civil warrant for a court-ordered involuntary psychiatric evaluation (302)

No progress as awaiting delivery of ambulance

GOAL 4: Provision of transports of MCES inpatients and crisis center clients to emergency departments at local community hospitals for treatment of medical illnesses or injuries.

No progress as awaiting delivery of ambulance

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Juntos para Jovenes: United for Youth

ORGANIZATION: Project Libertad **ALLOCATION AMOUNT:** \$209,050.00

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

We have sustained this project beyond the end of the funding (which has concluded as of this quarter). We have also expanded the project to serve other geographic areas and hire additional staff.

Goal Performance Outcomes:

GOAL1: Provide direct case management services to about 30 youth at any given time.

We have served 20 - 30 youth at a time, depending on demand, capacity, and other factors.

GOAL 2: Host self-sufficiency workshops (3) throughout the grant period.

These were completed. We provided Know Your Rights workshops and ICE Enforcement Emergency Planning Workshops. (Total of 3 provided on these topics).

GOAL 3: Create a comprehensive community social service resource guide.

This has been created and is continually updated.

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Community Transformation & Wellness Plaza

ORGANIZATION: Philip Jaisohn Memorial Foundation Jaisohn Center

ALLOCATION AMOUNT: \$5,250,000.00

RECOVERY OFFICE ANALYST: Elizabeth Kasonde

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

Additional funding will be required to complete this project beyond the ARPA grant. A portion of the funds will be provided by the Foundation; however, we will need to continue pursuing additional grants and fundraising opportunities.

Goal Performance Outcomes:

GOAL1: Identification of the appropriate building site for the Jaisohn Community Wellness Plaza where the AAPI community and major service providers can connect.

The purchase and sale agreement to purchase the building located on 1180 Welsh Road, North Wales, PA, Upper Gwynedd Township was signed on 2/28/2024.

GOAL 2: The Zoning Approval from the Upper Gwynedd Township for our intended building uses is received.

A public hearing was held on 4/24/24 and the zoning application requesting use variances for the building was approved on 5/28/24 for the following intended uses:

- a senior adult daycare facility;
- a gathering place for senior activities;
- an accessory kitchen and cafe for use by building occupants:
- an accessory pharmacy, limited to visitors and occupants of the building, to allow prescriptions to be filled on-site; and
- a lecture space for medical and related presentations and programs
- GOAL 3: Appropriate property management agreement is in place to manage existing tenants and a smooth transition of the building maintenance and operation for the sustaintability of "One-Stop Shop" wellness plaza operation.

A Property Management Agreement was signed on July 8, 2024, with the existing property management company, KPG Commercial Management Company, to oversee tenant relations and provide general building maintenance.

GOAL 4: The Final 1180 Welsh Road building settlement is signed.

The settlement of the building occurred on 8/16/2024.

GOAL 5: After the settlement, the building is renovated for the final building uses.

On 6/25/25, we received four bids from general contractors for review. We are in the process of reviewing the bids and selecting the contractor.

GOAL 6: The Grand Opening of the Jaisohn Community Wellness Plaza!

The timeline for the grand opening will be more definitive once the contractor is selected and the renovation contract is signed.

PROJECT: Outdoors for All: Improving Trail Accessibility **ORGANIZATION:** Wissahickon Valley Watershed Association

ALLOCATION AMOUNT: \$70,500.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

We are very excited to have made some big progress on installing new wayfinding signage at Armentrout Preserve and Camp Woods, and to have designed and had printed new mile marker signs and emergency locator signs, which will soon be installed along the length of our 10.5 mile Green Ribbon Trail.

Goal Performance Outcomes:

GOAL1: Inventory and assess the current conditions of each trail, including grade, cross slope, running slope, vertical clearance, width, cover, surface firmness, drainage issues, barriers, and obstacles, along with amenities at each preserve (including benches, shade, parking, restrooms, and distance to public transportation).

Completed by hired accessibility consultant in 2023, who visited and walked each trail and took notes on the above, and compiled into an inventory and assessment.

GOAL 2: Take photos or video footage of trail sections to allow users to see the conditions, amenities, obstacles, and features they might encounter.

Completed - accessibility consultant and staff have photos of each trail.

GOAL 3: Develop suggestions for trail improvements/rehabilitation to help eliminate physical barriers and create more opportunities for use.

Completed - hired consultant created report with recommendations for improvements, based on her assessment and based on feedback from the disability community regarding what would help remove barriers to access.

GOAL 4: Develop a trail rating system that details the conditions, challenges, and amenities that trail users will encounter, and suggest strategies for signage that notifies users of trail conditions so that they can make an informed decision about using the trail.

Completed - PDFs of each trail are now available on our website to review ahead of time which detail the trails, and ratings are also now being incorporated into "access info signs" that will be placed at trail entrances.

GOAL 5: Implement recommended improvements to on-trail structures and surfaces where possible to increase accessibility.

In progress - new wayfinding decals (each trail now has its own color and symbol) that tell users what trail they are on at what preserve, along with information on distance to points of interest (like the parking lot, nearest preserve they could connect to, distance to a major road crossing, etc) have been applied to newly installed Carsonite posts at Armentrout Preserve and Camp Woods to help trail user navigate and orient along the trails; a detailed plan and designs for decals for our remaining preserves is in progress. New access info signs are in design that will be placed at all entrances to the Green Ribbon Trail which describe the trail section (number and kind of obstacles like stepping stone crossings or bridges, trail surface, width, and grade, amount of shade, number of benches, and length of section).

We also, importantly, have designed and made new mile marker signs for the length of our Green Ribbon Trail along with Emergency Locator signs that will be placed under each trail marker directing trail users on what location to provide to dispatchers, and which are tied to Montgomery County's Emergency Response System so that first responders can locate trail users quickly and easily.

GOAL 6: N/A

PROJECT: Community-Led Food Security

ORGANIZATION: Catholic Social Services Marthas Choice

ALLOCATION AMOUNT: \$750,000.00

RECOVERY OFFICE ANALYST: Terrance Barnes

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

We are pleased at the sustainability we are seeing at Martha's Community Farm. We completed a full fencing of all the arable land, dramatically increasing the crop yield potential.

The food pantry has been responding to significant surge in community need in 2025 relative to 2024, and has been absorbing the surge in volume, so far operationally, well.

We are concerned for our immigrant communities feeling fear right now. They have been coming at an increased rate since Nov.

Goal Performance Outcomes:

GOAL1: We want to build a high capacity food system at Martha's. We want to expand our pantry food sourcing, agricultural capacity at the farm, and operational ability to serve households at the food pantry.

In the growing season of 2021, the farm had no infrastructure, but through the acquisition of irrigation, fencing, equipment, and planning the farm produced 180,000 servings of food from a wide diversity of crops. Many of our fields are perennial, including a native food forest of 360 trees, one of less than 100 in the nation.

In the beginning of 2022, at the food pantry we served about 800 unique families made up of about 3100 people each month. In 2025 we are now serving about 1600 unique families made up of about 7000 people each month. This represents a capacity expansion of over 100%.

We have built out the diversity of our food souring with local farms, wholesalers, and organizations regularly providing vital and valuable perishable foods.

In FY 2021-22 our food budget was \$0, relying solely on TEFAP, State Food Purchase Program, Regional Food Banks, MAHN, and local donations, In FY24 We were able to raise a food budget of \$240,000 to ensure a basic threshold of key protein and dairy items that are nutrient dense and culturally versatile/universal, that families can plan meals around: Chicken, beef, eggs, and milk.

We are now in the beginning stages of planning a significant physical expansion of the food pantry on our current site that can sustainably accommodate the crisis level of need that we are

seeing, and the concerning trajectory of growth in food insecurity. A growth of over 100% in 3 years.

GOAL 2: We want to build a sustainable food system at Martha's. We want to build our network of partners, expand the reach of our communications- both for financial development and volunteer engagement, and increase resources coming to our program to support our work.

In 2022, the farm had 2 staff and 10 recurring volunteers supporting the work of the farm, and along with about 500 volunteers coming in groups throughout the year.

Now in 2025, about 35 volunteers regularly participate in the work of the farm, along with interns through universities, and pre-apprentices through PASA. Over 3,000 people have volunteered at the farm last year from schools, businesses, churches, and local organizations. This growth (200%+ increase in core volunteers, and 500% growth in group volunteering) is the result of the staff positions we were able to hire through the ARPA grant, the work of our Engagement Coordinator and Growing Manager.

The Montgomery County Conservation District, along with the Penn State Master Watershed Stewards partnered with us to plan, install, and continue to study our native food forest through a grant with PHS, which we planted on county land adjacent to Martha's Community Farm. The Montgomery County Planning Commission awarded Martha's Community Farm with the Montgomery Award for the planning design and execution of the food forest project. The food forest had a 95% tree survival rate- an unparalleled success in similar tree planting projects in the region.

GOAL 3: We want to build a culturally responsive food system. We will build our partnership with ACLAMO, offering the farm as space for their youth programming. We will increase culturally relevant foods grown at our farm. We will increase our program's ability to offer services bilingually to our Spanish speaking guests, ideally from a native speaker.

For the past 3 years, we've hosted ACLAMO's summer STEAM camp, along with other ACLAMO programming and community events including the Annual Montgomery County Dept of Health and Human Services Mental Health Awards.

We have based our crop planning on intentional listening and formal surveying of our guest families at our pantry, 45% of whom are from immigrant communities rooted in a diversity of Latin American cuisines. The farm produces a great deal of hot peppers, tomatillos, cilantro, and onions that help our Latin American families feel seen and prepare meals that are meaningful to them. The remainder of our crop planning we aim to be culturally versatile and nutrient dense- foods that according to our survey, are widely desired, including sweet potatoes, watermelon, carrots, and strawberries.

We have made it a goal to support our non English speaking families with a staff member who is a native Spanish speaker, so that we can build relationships and trust with them, just as we would people who our English speaking staff can communicate with in English. Since that time, we have also hired a native Arabic speaker as staff, who can communicate with and build understanding and belonging with our Arabic speaking guests just as we have with our Spanish and English speaking guests.

GOAL 4: We want to be a more human centered. By increasing the reach of our guest communications system, Simpletexting, we hope to better serve people's individual needs, in their own language,

and with the option of direct dialogue. We want to build programs that feature the stories and diversity of our community and cultivate a group of guest leaders who can participate more directly in our programs and events. We want to better serve our guests with respect and presence, as peers.

In 2022 we were communicating with over 3,200 families, nearly half of whom speak Spanish, through Simpletexting. We now communicate with over 6,100 families via Simpletexting. This is a nearly 100% increase in participation. We are able offer real time updates on closures and invitations to community events. We are able to field one off questions from guests as well. The capacity to communicate bilingually with this many of our guests is unvaluable.

Through partnership with Villanova University, we were able to use their Qualtrics platform to survey our guests on food priorities to inform our food purchasing and crop planning. When the responses went to the University for analysis, they informed us they had never seen such a strong participation rate from any sample size they have ever used, it was over 33% response rate. We were pleased to see this level of engagement and feel it speaks to our continuing priority of trust and relationship building with out community.

Ameika Malcolm, our Community Programs Manager has been building relationships with and programming alongside guest volunteers over the past 3 years. Martha's Community Kitchen is a program that is now a fixture of our food pantry distributions. Several pantry guests now regularly come to teach Ameika and her assistants how to cook a meal that is special to them and their family's heritage, using mostly ingredients from the food pantry. Then, the food and recipe are shared with our guests as they come to that evening's pantry distribution. These meals include recipes from Lebanon, Egypt, the Carribean, and Latin America.

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Youth Build Diversity Ambassador Program

ORGANIZATION: Coalition for Racial Equity and Social Justice

ALLOCATION AMOUNT: \$100,000.00

RECOVERY OFFICE ANALYST: Terrance Barnes

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Today's youth face a national backlash against inclusiveness. The YouthBuild Program addresses current community needs by empowering youth to perceive themselves as social justice advocates, leaders, and agents of change. Due to the challenging current climate in the country with backlash against DEI initiatives, we may have to pause providing our award winning YouthBuild Social Justice Leadership Program unless Coalition4Justice can secure funds to provide the program to our county students.

Goal Performance Outcomes:

GOAL1: Provide our award-winning Youth Build Diversity Ambassador Leadership Program (Youth Build DALP) to students in Middle and High school each school term as a means to counter the culture of insensitivity and intolerance by arming students with education, skills that necessarily maximize their potential for excellence and for being healthy, productive members of our communities.

The YouthBuild Social Justice Leadership Program is a free, nine-week educational program designed for middle and high school students. Rooted in equity, civic leadership, and culturally responsive teaching, the program empowers students to address prejudice, promote empathy, and lead inclusively in their communities. Coalition4Justice is dedicated to building political power of young people and training them to step into youth-led advocacy and leadership roles, as well as being engaged citizens in the electoral and voting processes. Students apply their training by creating and implementing social justice initiatives. These can include writing petitions and raising awareness on issues, designing posters for voter registration campaigns. and encouraging voting among peers, parents, and community members. Our youth program provides a strong foundation from which young people can confidently serve as leaders and social justice advocates in their schools and communities. Our last cohort (8th grade Middle School students in Norristown School District, Norristown, Montgomery County, PA wrote a "Letter of Protest about School Breakfast" to two legislators (Senator Amanda Cappelletti -17th Senatorial District), Rep. Greg Scott - 54th Legislative District), Mr. Christopher Dormer, Superintendent of the Norristown Area School District, and Dr. Taylor, Principal, Eisenhower Science and Technology Learning Academy. This is an example of how Coalition4Justice YouthBuild Social Justice Leadership Program empowers youth to use their trained leadership and communications skills to make a difference in their world. Participants in our youth program are empowered to be future social justice advocates and change agents and create a more welcoming, safe and healthy world where everyone feels a sense of belonging.

GOAL 2: The program helps to mitigate the harmful impacts of racial, ethnic, and social bias by affirming personal identity and experiences, promoting solidarity, and equipping students with hard interpersonal and leadership skills.

The Youth Build curriculum consists of didactic, collaborative, and action-based learning. Based on social justice standards established by the Southern Poverty Law Center, it encompasses four primary pillars: Identity, Diversity, Justice, and Action which is expanded to include Stereotype and Bullying. The Identity anchor enables participating youth to explore their own identities and appreciate the experiences of others, especially those historically marginalized.

Young people today face increased bullying, discrimination, and civic disengagement, particularly in marginalized communities. Many schools lack structured, inclusive programming that affirms diverse identities and builds interpersonal, appropriate positive communication, and leadership skills. YouthBuild fills this gap by providing a safe space for students to develop self-awareness, empathy, and civic responsibility. The program's design centers on safe spaces where students can engage honestly, reflect deeply, and develop the communication and leadership capacity to act against bias, micro-aggression, stereotyping, bullying, and injustice.

GOAL 3: Students explore and analyze social justice issues which helps shape their understanding of the present and help them learn to think critically about the world they live in and how to create safe and welcoming schools and communities, where everyone thrives and succeeds.

Coalition4Justice YouthBuild Program leverages youth voices not just for personal growth during an important developmental period, but also as a foundation for understanding social justice and inequity issues that impact them, their rights and responsibilities, and a catalyst for community transformation. This initiative is not a traditional diversity curriculum. For the Diversity anchor, Youth Build combines interactive storytelling, peer dialogue, and community-based mentorship to foster empathy, cross-cultural understanding, and shared values. Further the Justice anchor empowers youth with critical awareness of social justice and inequity in their world, provides them leadership, and communication skills and empowers students to create positive change. Finally, the Action anchor includes a strong civic engagement component that prepares students for voter readiness through age-appropriate education on how elections work, why voting matters, and how youth can participate in civic life – even before they are eligible to vote.

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Laudenslager School Apartments Phase 1

ORGANIZATION: Social Enterprise Properties

ALLOCATION AMOUNT: \$500,000.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Property will be condominiumized this year and improvements to Schoolhouse parcel shall commence. Hopefully, LIHTCs will be awarded to phase 1 of the development and construction can commence with build-out completed with occupancy by year end 2026.

Goal Performance Outcomes:

GOAL1: ACQUISITION

Use of funds (\$500,000) to finance the immediate purchase of the property and hold it as a land bank while approvements and improvements are completed (to satisfy LIHTC requirements).

We have purchased the property and are in the "holding period" of our Land Banking program. The property is being maintained through an employed property manager. LIHTC application pending with notice of award expected in August 2025.

GOAL 2: REMEDIATION

We are collaborating with Montgomery County RDA on acquiring an EPA Brownfield Revolving Loan to remediate the asbestos that exists in the current Laudenslager School house. This remediation is necessary for improving the property, so it is eligible for LIHTCs.

We have been awarded PHARE grant funding by PHFA that we are considering using for this remediation activity; we are still pursuing the MontCo RDA EPA loan, however, this loan is dependent upon condominiumizing the property so that the RDA can have a pari-passu lien on the laudenslager schoolhouse parcel. This property will be condominiumized regardless of LIHTC outcome this year.

GOAL 3: FINAL REQUIRED IMPROVEMENTS FOR TAX CREDIT APPLICATION

Completing work to ensure the final approvements and improvements are made to the site in order to meet LIHTC requirements and receive the allocation.

We received feedback and indication from the PHFA after the last funding round that we are being strongly considered in this year's application. Their feedback was that, due to the high-level of competition, we did not receive funding last year and to reapply this year. In the meantime, Goal Two is being pursued.

GOAL 4: SALE AND OPERATION (WHEN AWARDED)

When tax credits are awarded to the joint venture partners (Alliance and Elon), SEG will sell the approved and improved condominium to the joint venture in order to facilitate the construction of 100+ affordable housing units.

Tax credits have not been awarded yet. There will be three rounds of tax credits (Schoolhouse, Cowpath, Fairgrounds) and each will see the construction of new buildings with affordable senior housing as the focus. We are expecting the first round of LIHTC awards this year (2025).

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Implementation of Case Management Software system

ORGANIZATION: Latinos Norristown PA **ALLOCATION AMOUNT:** \$28,000.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

The project is progressing well, with several key milestones achieved. We successfully implemented our CMS system, trained staff and volunteers, and installed three workstations to support daily case management operations. One major success has been the consistent 85% follow-up success rate, reflecting improved service coordination.

Goal Performance Outcomes:

GOAL1: Evaluate available CMS offerings/initial trials

This goal was successfully achieved. After reviewing and testing several CMS options, we completed a 30-day trial and selected the best fit for our needs. The system has now been fully implemented and is actively used by staff and volunteers for client intake, referrals, follow-ups, and reporting. Early feedback confirms improved efficiency and data tracking across services.

GOAL 2: Subscribe to CMS software service

This goal has been fully completed. After completing the trial and selecting the most suitable platform, we subscribed to the CMS software service. The system is now in active use, supporting daily case management, referrals, and follow-ups. Since implementation, staff and volunteers have reported improved workflow and communication. Our internal data shows an 85% success rate in follow-up and service outcomes, demonstrating the system's effectiveness in enhancing service coordination and tracking.

GOAL 3: Train users on the CMS to ensure the coordinator and IT staff can effectively train other users and actively add more users to use the CMS daily across the organization.

This goal has been successfully met. The coordinator and IT staff received in-depth training from the CMS provider and have since led internal training sessions for additional staff and volunteers. As a result, daily CMS usage has expanded across departments, and new users are being onboarded regularly. The system is now integrated into our daily workflow, with strong user adoption and consistent data entry practices. This has contributed to improved service tracking and an overall 85% follow-up success rate.

GOAL 4: Install workstations

Progress toward this goal is on track. So far, three workstations have been successfully installed and are actively used by staff to access the CMS and manage client services. These stations have improved efficiency and access to real-time data. We plan to install two additional workstations by the end of the project to further expand capacity and support wider system adoption across the organization.

PROJECT: Transforming Education in Montgomery County

ORGANIZATION: Fluxspace Innovations LLC **ALLOCATION AMOUNT:** \$2,045,395.00

RECOVERY OFFICE ANALYST: Terrance Barnes

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

Our spend down and expense plan continues to follow the intended schedule, and we are actively collaborating with each district to ensure clear communication regarding the available funding in each designated category outlined in the original plan.

As the grant period approaches its end, we are placing a strong emphasis on providing thoughtful guidance and recommending the most effective solutions to maximize the remaining funds.

Goal Performance Outcomes:

GOAL1: As noted in our project proposal, we continue our plan to revamp and elevate learning environments for both educators and students. To ensure accountability to our mission, we are diligently tracking the total number of spaces, classrooms, and buildings that have undergone transformation with state-of-the-art tech furniture and all necessary materials.

Case study in progress. Collecting district data.

GOAL 2: Another primary objective is to closely monitor the total number of events organized for both educators and students alike.

Case study in progress. Collecting district data. Ongoing events being held/scheduled.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Montgomery County Food Bank Warehouse Acquisition and Renovation Project

ORGANIZATION: Share Food Program **ALLOCATION AMOUNT:** \$4,000,000.00

RECOVERY OFFICE ANALYST: Greg Schneider

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Construction is 99% complete. Remaining work is related to township inspection comments and operational efficiency updates. Work is expected to be fully complete in early August.

Goal Performance Outcomes:

GOAL1: Expanding Share Food Program's Montgomerey County food storage and distribution capabilities.

The warehouse is finalizing construction and once operational can support the local community.

GOAL 2: Increasing the number of Montgomery County seniors who can participate in our Senior Food Box program, including those needing home deliveries.

Co-locating Share Food Program and other providers.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Renovation of the George Washington Carver Community Center

ORGANIZATION: George Washington Carver Community Center

ALLOCATION AMOUNT: \$1,965,000.00

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

Most of our major projects have been completed. We are currently in the process of having our new doors installed after 6 months of production. We still have the office, stage floor, basketball courts, security system, electric gate, and gym floor to complete.

Goal Performance Outcomes:

GOAL1: Replace the all three roofs - main, pool house, and flat roof above lobby/office, and kitchen

All roofs have been replaced. We have had no leakage or any other issues since new roofs were installed.

GOAL 2: Renovate commercial kitchen

Commercial kitchen was complete. We have seen an uptick in community involvement when it comes to the commercial kitchen use. It has been a great addition to our rentals and summer literacy program.

GOAL 3: Parking lot renovation

We had the parking lot lined and sealed. With the addition of our annex is the next few years we plan to do additional upgrads to our lot gate and lot lights.

GOAL 4: Tree removal for safety and to clear the property line

Trees identified then were removed. We need to have additional trees removed for additional annex.

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Child Advocacy and Training Center for Montgomery County Families

ORGANIZATION: Mission Kids Child Advocacy Center

ALLOCATION AMOUNT: \$2,000,000.00

RECOVERY OFFICE ANALYST: Terrance Barnes

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

The start-up process has taken longer than initially anticipated, primarily due to the complexities of site planning and pre-construction coordination. However, we're pleased to share that we have selected a general contractor, and the permitting process is now underway. These are significant milestones that mark the transition from planning to execution.

Goal Performance Outcomes:

GOAL1: In year one of this facility's operation, Mission Kids and our multidisciplinary partners will conduct 700 forensic interviews of child abuse victims using our improved collaborative protocol.

Still in the construction phase. No update.

GOAL 2: By creating an on-site medical facility, Mission Kids anticipates a 30% increase in successful medical referrals for victims of child abuse in Montgomery County. This figure was arrived at through consultation with leadership at Children's Advocacy Centers of Pennsylvania, who have observed similar results from other member CACs with on-site medical facilities.

Still in the construction phase. No update.

GOAL 3: As this new center will double Mission Kids' therapy capacity, in year one of the facility's operation we anticipate a 40-50% reduction in wait-times for trauma therapy referrals. We expect to enroll more than 100 clients in evidence-based therapy during this period.

Still in the construction phase. No update.

GOAL 4: 4. 95% or more of child abuse victims who successfully complete a course of therapy in this new center will exhibit a statistically significant decrease in trauma-related symptoms as measured by the CPSS standardized therapeutic assessment.

Still in the construction phase. No update.

GOAL 5: N/A

PROJECT: Trauma-informed, Evidence-based, In-school Creative Arts Therapy for Students

ORGANIZATION: The Lincoln Center for Family and Youth

ALLOCATION AMOUNT: \$620,000.00

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

The Creative Arts Therapy program has demonstrated significant positive outcomes for students who participated during the 2024-2025 school year. A significant increase in feelings of hope, highlight the program's effectiveness in enhancing mental health and emotional well-being among students.

Goal Performance Outcomes:

GOAL1: Increase school/district capacity to address students' mental health needs, resulting in more students referred for and receiving mental health support services.

110 total students received mental health support services during the 2024-2025 school year.

GOAL 2: Improve mental wellness for students receiving services, through reduced depression, anxiety, and traumatic stress, and increased hopefulness.

On average, students who participated in the Creative Arts Therapy program demonstrated a 7% increase in feelings of hope and the perception that their goals can be achieved.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Gun Violence Prevention Program **ORGANIZATION:** Greater Philadelphia YMCA

ALLOCATION AMOUNT: \$300,000.00

RECOVERY OFFICE ANALYST: Terrance Barnes

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

The community has been receptive, and many youth engage deeply, though interest can fluctuate. Despite some staff changes, our dedicated YMCA team has remained committed. We're confident the program continues to fulfill its purpose and make a meaningful impact.

Goal Performance Outcomes:

GOAL1: Offer workshops and activities to a cohort of teenagers mobilize the community to prevent gun violence

Our program engages teens through workshops and activities focused on gun violence prevention. It begins with awareness sessions, moves into skills training and community action projects, and ends with youth-led advocacy. In partnership with local schools, mental health orgs, and law enforcement, it blends physical activity with socioemotional learning to build regulation skills, empower youth, and strengthen community bonds in a hybrid support model.

GOAL 2: Mentorship programs and activities focused to engage youth and young adults

The YMCA's program engages teens in gun violence prevention through a staged approach rooted in mentorship—a core Y value. Starting with awareness-building, then skill development, and culminating in youth-led advocacy, the program pairs teens with mentors throughout. In partnership with schools, mental health providers, and law enforcement, it blends physical activity and socioemotional learning to foster self-regulation, community connection, and long-term violence prevention.

GOAL 3: Trauma-Informed Care & Positive Youth Development (PYD) Framework: Connection, Confidence, Character, Competence and Contribution (5Cs)

Rooted in Trauma-Informed Care and the Positive Youth Development (PYD) framework, our YMCA program supports teens through a staged, mentor-driven model to prevent gun violence. Centered on the 5Cs—Connection, Confidence, Character, Competence, and Contribution—teens progress from awareness to skill-building to advocacy. With trusted mentors and partners in mental health, schools, and law enforcement, we blend physical activity and socioemotional learning to foster self-regulation, resilience, and lasting community impact.

GOAL 4: N/A

PROJECT: Office of Food Systems and Food Policy Council

ORGANIZATION: Montgomery County Planning Commission / Recovery Office

ALLOCATION AMOUNT: \$1,070,154.00

RECOVERY OFFICE ANALYST: Greg Schneider

Reported Status for Q2 2025: Completed less than 50%

Q2 2025 Status Update:

I am excited to share that the grant process is nearing completion. We received 65 applications totaling \$3.4 million. The review committee invited half of those applications back for a second round, which we are currently in the process of reviewing. We are planning to make announcements about awards by the end of August or beginning of September.

Goal Performance Outcomes:

GOAL1: Create a new Montgomery County Food Policy Council

This goal has been completed. The Food Policy Council will soon be celebrating it's one year anniversary. We have a successful Leadership Team that meets monthly, have held two of our quarterly general membership meetings, and have 3 new working groups.

GOAL 2: Identify priority areas and develop a spending plan

Two priroties have been identified - to increase awareness about food security in Montgomery County, and to support the development of new and beginning farmers. We have working groups dedicated to each of those topics with relevant stakeholders participating. We are also in the process of distributing Food Systems Infrastructure Grants, which the bulk of remaining funding will go towards supporting.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Ardmore House Expansion ORGANIZATION: Lower Merion Township ALLOCATION AMOUNT: \$3,000,000.00

RECOVERY OFFICE ANALYST: Terrance Barnes

Reported Status for Q2 2025: Not Started

Q2 2025 Status Update:

All Township resolutions and land development approvals leading up to permitting have been completed. The Township is currently working with the development team to finalize land development plan permits and approvals.

Goal Performance Outcomes:

GOAL1: Increase the number of affordable, senior-housing units within the Township by 48 units.

The Plan is currently in Final Land Development approval, with closing upcoming at the beginning of August and a groundbreaking anticipated in September.

GOAL 2: Develop the proposed Ardmore II Expansion by 2026

The Plan is currently on-track for groundbreaking in September and will continue through the development process. The development is anticipated to take approximately one and half years with completion before December 31, 2026.

GOAL 3: N/A

The Township has been working with the community to update residents on the status of the project and will continue to do such until the announcement of a waiting list for Ardmore House II.

GOAL 4: N/A

The Township has coordinated with the existing Ardmore House property management on coordination of easements and adopted the final resolutions to arrange proper cooperation between HumanGood East, the Ardmore House II management team, and the existing Board members of the Ardmore House.

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Montco SPARC (Sustainable Pathways for Advancement and Retention in Careers)

ORGANIZATION: MontcoWorks - Montgomery County Workforce Development Board

ALLOCATION AMOUNT: \$4,000,000.00

RECOVERY OFFICE ANALYST: Terrance Barnes

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

MontcoWorks is changing lives through our SPARC funds - upskilling unemployed and underemployed residents of Montco while enhancing retention strategies through Incumbent Worker Training and Talent Acquistion and Retention funding support. The Montco RISE Internship Program is not only supporting students who otherwise would not have internship opportunities, but it is increasing the changes that talent will remain in Montco post-graduation. photo is child care provider employee retreat!

Goal Performance Outcomes:

GOAL1: provide training for underemployed and unemployed residents - revised goal of 200

to date, we have supported training for 156 individuals with a steady system to exceed our goal of 200.

GOAL 2: 60 students through internships

81 RISE Interns have either completed or are currently completing an internship. we have exceeded our initial goal of serving 60 low-income students through internships and are actively seeking ways to ensure we can continue this vital program beyond summer 2026.

GOAL 3: develop a strategic plan for business engagement

strategic planning was completed in February 2025 with an additional Skills Gap Analysis conducted in June 2025

As part of our business engagement strategy, we served 9 businesses through Talent Acquisition and Retention support, funding projects to increase employee engagement.

GOAL 4: career pathway development

career pathway development has included summer career readiness programming for over 50 Montgomery County youth as well pre-apprenticeship consultation resulting in 3 new registered pre-apprenticeships in Montco.

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Support, Recruitment, and Retention Incentives for County Government Employees

ORGANIZATION: Montgomery County **ALLOCATION AMOUNT:** \$31,599,206.14

RECOVERY OFFICE ANALYST: Greg Schneider

Reported Status for Q2 2025: Completed less than 50%

Q2 2025 Status Update:

Project is nearly complete, vacancies and high turnover are being addressed through various levels of department/office restructuring.

Goal Performance Outcomes:

GOAL1: Fill vacancies.

Project nearing completion.

GOAL 2: Reduce high turnover.

Project nearing completion.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Library Entrance Vestibule & ADA Ramp Renovation

ORGANIZATION: Union Library Company of Hatborough

ALLOCATION AMOUNT: \$305,674.00

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

The project has been completed and final walk through is scheduled. Close out should begin within next two weeks!

Goal Performance Outcomes:

GOAL1: ADA, Part 1: New ramp. Our entrance is in need of an accessibility enhancement. While wheelchairs can navigate our current entrance ramp with some effort, we want to lower the incline to comply with current standards and improve the experience of our users. The standards have become more stringent since this entrance was last updated two decades ago, and we are renovating to comply with the modern standard.

The project has been completed and final walk through is scheduled. Close out should begin within next two weeks!

GOAL 2: ADA, Part 2: Automatic doors. Currently our entrance has two doors which open manually. This configuration is difficult to navigate for individuals with mobility issues and for parents pushing strollers. This project replaces the manual doors with a set of automatic doors which will open for allpatrons. The new entrance will literally remove a barrier to entry for our users. The project also encloses the porch and provides measures to heat the new entrance vestibule.

The project has been completed and final walk through is scheduled. Close out should begin within next two weeks!

GOAL 3: Beautification and visual clarity. Members of the public often can't see where the actual main entrance is. Newcomers often try to enter at our historic, non-accessible facade, built in 1849, which hasn't been in use as an entrance since the 1980s. The renovated entrance, which was originally designed as a sideporch entrance, will be more understood more clearly as the entrance to the library with the redesign and new doors.

The project has been completed and final walk through is scheduled. Close out should begin within next two weeks!

GOAL 4: In the early 20th century, a bathroom with a bathtub was installed on the library's second floor, altering the 1849 design with a protruding window to accommodate the tub. This change disrupted the original three-window façade. The proposed renovation will remove the bathtub and sink, restoring the original window style and returning to the symmetrical design. This project will preserve the building's historic character and ensure it serves the community for generations. See attached images.

The project has been completed and final walk through is scheduled. Close out should begin within next two weeks!

PROJECT: Premium Pay for Essential County Workers

ORGANIZATION: County of Montgomery **ALLOCATION AMOUNT:** \$8,270,682.00

RECOVERY OFFICE ANALYST: Greg Schneider

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Project is complete, premium pay has been provided to eligible employees.

Goal Performance Outcomes:

GOAL1: Provide premium pay via an additional hourly rate for actual hours worked.

Project complete.

GOAL 2: N/A

N/A

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT ID: MPRF-22-417 PROJECT: Street Medicine

ORGANIZATION: Pottstown Hospital - Tower Health

ALLOCATION AMOUNT: \$1,757,107.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

Q2 was very important as we replaced our original part-time Medical Director with a full-time Clinical Director (NP). We welcomed Melanie Cutillo to the team and have seen a drastic increase in our capabilities to serve more communities across the county. We anticipate our patient volume to expand significantly as we look to bring services to Lansdale, and increase Norristown rounds to weekly. We will be going from seeing patients 1-2 days per week to 3-4 days per week.

Goal Performance Outcomes:

GOAL1: The goal of this proposal is to expand Street Medicine to increase access to behavioral health services for homeless individuals across Montgomery County.

In 2024, Psychiatry saw 229 patient encounters. In 2025, they have already seen 181 patient encounters. The psych needs continue to rise across the county. We are working on solutions to bring psych to other communities in Montgomery County utilizing telemedicine.

GOAL 2: In addition, this proposal seeks to expand Street Medicine across Montgomery County to bring healthcare and behavioral healthcare to other communities with large homeless populations.

We have served more than 700 unique individuals across Montgomery County since the program began. With this funding, we have been able to expand into Norristown and are now seeing patients 2x per month in Norristown. Of the 700 patients seen, 80 have been in Norristown. The team also began discussions of starting service in Lansdale.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: The Charles L. Blockson Exhibiton

ORGANIZATION: Elmwood Park Zoo **ALLOCATION AMOUNT:** \$216,000.00

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

We are growing our programming, and in late 2024 into 2025 we hosted a few important nights that focused around the exhibition, including hosting a screening of an independently produced documentary on the criminal justice system, artifacts from Norristown residents Josh Culbreath from his time in the Olympics, AND featured exhibit displays in Philadelphia's City Hall to promote the Charles L. Blockson exhibition.

Goal Performance Outcomes:

GOAL1: Create an accessible center that provides equal access to education and culture.

Completed.

GOAL 2: Provide an opportunity for those who are interested in African American culture to explore and revel in history through interactive exhibits.

I am proud to provide this report on the theater's progress. General admission to the exhibition increased to 1,303 visitors – an attendance number that does not include the 155 County Employees who attended during a County Employee Day.

GOAL 3: Help all Americans see how their stories, their histories, and their cultures are impactful and influential in shaping the future.

Hosted a number of events and traveling features created in collaboration with Temple University's Department of Africology and African American Studies, including "Chicken Bone Beach" that highlighted images and artifacts from this once African-American-Only Atlantic City beach property and BLAM!, a comic book exhibition highlighting different prominent African American Philadelphians and their impacts on history and culture through easy-to-read graphic displays.

GOAL 4: Allow the opportunity to explore the beliefs, values, and traditions that serve as the historic foundations of African American culture.

In 2024, the theater launched its school group programming. Beginning with Methacton and Norristown, zoo/theater staff and district coordinators combined curricula with artifacts and books offered in the exhibition. During these trips, hands-on materials presented by Mr. Ragsdale, president and curator of the Philadelphia based "Lest We Forget" museum of slavery.

GOAL 5: Create a place of collaboration that reaches throughout Montgomery County to engage with Montgomery County, PA 2025 Recovery Plan Performance Report 82

a wide range of audiences in an effort to encourage thought, emotion and the exploration of important pieces of history.

I am proud to provide this report on the theater's progress. General admission to the exhibition increased to 1,303 visitors – an attendance number that does not include the 155 County Employees who attended during a County Employee Day.

GOAL 6: N/A

PROJECT ID: MPRF-22-423
PROJECT: The Pathway Project
ORGANIZATION: Along The Way Inc
ALLOCATION AMOUNT: \$3,260,000.00

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

We are continuing to pursue employers as cost-share partners but this is challenging. We strategically added Tri-Share child care to our offering which is showing greater promise with QNB bank piloting. It remains a challenge to get employers to move from interest to adoptions.

Goal Performance Outcomes:

GOAL1: Enable families to achieve economic mobility towards economic stability by providing comprehensive child care support by facilitating access to training + employment for underresourced people.

individual clients' child care hours = 3340.5

GOAL 2: Respond to the negative long-term impacts caused by PHE by providing comprehensive tiered case management to support low-income single parents' workforce re-entry and sustained, successful employment.

number of hours of case management across levels = 470 hours

GOAL 3: Number of hours of case mgmt provided per level, with per client averages
319 hours of case management total - just recently separated into tiers and will report on that next
quarter; we expanded the project to include this because we noticed families could not get to
the point of needing child care for employment

24 resource referrals: 88% successful

GOAL 4: Manage a sustainable cost sharing model with local employers + non-profits. Provide employerand CBO-sponsored childcare for work-ready or already working parents to alleviate the childcare burden, enabling low-income single parents to return to work, stay employed + contribute to economic recovery while ensuring a minimum of 240 hours of quality childcare support per year for participating families (all programs).

2755.7 hours workforce training hours

2192.5 support group hours

4948.20 grand total stability support hours that contributed to the local economy

GOAL 5: N/A

PROJECT: Town Center Residential Project

ORGANIZATION: Upper Merion Area Housing Association

ALLOCATION AMOUNT: \$950,000.00

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Not Started

Q2 2025 Status Update:

Currently the project has a \$1.3M gap. We are trying to value engineer and get to a lower construction number and we also have requested additional funding from PHFA. The project has to close on all financing and be under construction no later than September 2025..

Goal Performance Outcomes:

GOAL1: Creating of 20 new units of affordable housing to serve 20 individuals in the Upper Merion Township.

The goal is to be closed on all financing and under construction no later than September 2025. Currently the project has a \$1.3M gap. We are trying to value engineer and get to a lower construction number and we also have requested additional funding from PHFA.

GOAL 2: Providing housing for low income individuals including 4 individuals referred through Montco's HealthChoices program that are below 20% AMI and individuals from Delta Supportive Services that have aged out of foster care and are part of Delta's Supportive Independent Living Program.

The project is not under construction yet, therefore this goal has not been met, but will be met when construction is complete by September 2026.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT ID: MPRF-22-435
PROJECT: ACLAMO Expansion

ORGANIZATION: ACCION COMUNAL LATINOAMERICANA DE MONTGOMERY COUNTY INC

ALLOCATION AMOUNT: \$4,530,488.00

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

ACLAMO has spent all the funding from this project despite our ongoing renovations.

Goal Performance Outcomes:

GOAL1: Finish our Community Center Renovations in 2024. The project will end and the money expend.

N/A

GOAL 2: Finished Phase two. Projected to be completed in November 2024

N/A

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Fire Services Supplemental Revenue Recovery Project

ORGANIZATION: Montgomery County Department of Public Safety / Recovery Office

ALLOCATION AMOUNT: \$1,500,000.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Project is complete, fire services have received their supplemental funding.

Goal Performance Outcomes:

GOAL1: Track Number of Fire Departments that Applied for Funding

Successfully tracked the number of fire departments, sixty-nine (69) in the County that have applied for funding.

GOAL 2: Create Formula and Award Funds

A formula was devised and funds were awarded.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Bridging the GAP In Upper Moreland and East Montco accessibility to affordable housing

properties and first-time homebuyers assistance.

ORGANIZATION: Willow Grove Community Development Corporation

ALLOCATION AMOUNT: \$1,880,000.00

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

We are scheduled for settlement on our fifth property acquisition on July 16th, and immediately begin upgrades and renovations to make ready for habitation. We are also continuing to look for additional properties for acquisition.

Goal Performance Outcomes:

GOAL1: Increase the number of affordable housing units available for rent to low-to-moderate-income families in Upper Moreland Township

We are in the process of completing the acquisition of the 5th new property to be added to our affordable housing program. This increases our total number to 63 units, up from 58 units before the program. We also just completed renovations and upgrades on one of the newly acquired properties.

GOAL 2: Assist two first time homebuyers in Upper Moreland Township to become homeowners

Due to the high cost of purchase and mortgage interest rates, to date we have not been able to assist any first-time homebuyers. This has been previously revealed and discussed, and as a result, the primary focus of the program now is on adding to the number of affordable housing units available for low- and moderate-income families and individuals.

GOAL 3: Increase the number of affordable housing units for rent to low-to-moderate-income families in other areas of eastern Montgomery County where WGCDC serves and operates. This includes Ambler, Abington, Hatboro and Horsham.

We have increased the number of affordable housing units for rent by five, which includes two in Willow Grove, one in Ambler, one in Hatboro, and one in Abington. The goal is to reach six new units, and we might get to seven.

GOAL 4: Assist up to four area residents or program participants to become first time homebuyers in areas of eastern Montgomery County that WGCDC serves. This includes Abington, Ambler, Hatboro and Horsham.

Goal four status is the same as goal two.

GOAL 5: N/A

PROJECT: Montco Mamas Hope for All, Life for All

ORGANIZATION: Maternity Care Coalition **ALLOCATION AMOUNT:** \$1,300,000.00

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

MCC has a total carryover of combined funds from Year 1 (\$86,430.77), Year 2 (\$67,683.53) and Year 3: (\$118,742.30) totaling \$272,856.60. Our program contact Valerie Vellon has approved for MCC to create a Year 4 budget covering the period of 7.1.25-6.30.26 using the carryover funds.

Goal Performance Outcomes:

GOAL1: Montgomery County Community Baby Showers

In April, we hosted two Community Baby Showers in Montgomery which brought together over 60 families for days of celebration, connection, and care. These events created welcoming spaces where expectant and new parents could access essential resources and find support among community partners. Doulas were on site throughout the showers, offering guidance, answering questions about labor and birth, and getting connected to services. Community partners hosted outreach tables that connected attendees to vital services from maternal health support to early childhood programs. Families were also invited to enjoy games, food and baby supply giveaways, making the events both joyful and impactful. The baby showers reflect Montco Mamas' continued commitment to equitable maternal and child health.

GOAL 2: Montco Mamas: 3-Year Collective Impact Event

On June 4, 2025, Montco Mamas brought together stakeholders across sectors for a powerful gathering at MCC's Colmar site, highlighting three years of collaboration, systems-change work, and community impact. The event featured keynote speaker Dr. Diana Montoya-Williams, a neonatologist at Children's Hospital of Philadelphia and leading voice on infant health equity. Her talk grounded attendees in the latest local and national data on infant mortality, naming both the root causes and promising multi-level solutions from paid family leave to culturally responsive care. From breakout conversations to story-banking doula videos and our collaboration panel, the day reinforced the shared commitment to advancing equitably maternal health across Montgomery County.

GOAL 3: MCC's Doula and Lactation Services in Montgomery County

Between April 1 st and June 30th, 58 families requested doula and lactation support and were matched with a doula. Montco Mamas currently has 25 doulas who trained in and are willing to support families in Montgomery County. There was a total of 111 visits completed with families, and 23 births supported by a doula. Since promoting our doula work in the county, we have trained and recruited more doulas to serve the Montco community. We have a total of 90 MCC Doula Network members who support Montgomery County families.

PROJECT: Strengthening the Continuum of Care for Montgomery County Seniors

ORGANIZATION: Penn Asian Senior Services

ALLOCATION AMOUNT: \$300,000.00

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

While we have experienced some challenges in executing the original meal delivery and primary care components, we have also made significant progress in areas of high need. Notably, our new Adult Daycare program for Montgomery County seniors has become a cornerstone of the initiative, providing daily services to over 30 older adults, many of whom face language and social isolation barriers. Likewise, the expansion of personal care services has enabled us to reach a broader base of clients.

Goal Performance Outcomes:

GOAL1: We expect that seniors who enroll in our program will have better health outcomes, decreased utilization of emergency and specialty care, better self-efficacy in managing any chronic conditions, and greater satisfaction with their care.

While formal evaluation of health outcomes is still in early stages, initial observations and program data suggest encouraging progress toward this goal. During the current reporting period, PASSi has enrolled a growing number of Montgomery County seniors across three service lines—personal care, adult day services, and (more recently) primary care—with each contributing to improved client well-being and healthcare access.

Improved Chronic Condition Management and Self-Efficacy: Among personal care clients, case management and caregiver reports indicate that seniors receiving assistance with ADLs (activities of daily living), medication reminders, and wellness check-ins are better able to manage chronic conditions such as diabetes, hypertension, and arthritis. Clients are expected to have had fewer missed medications and better adherence to medical advice as a result of consistent caregiver support.

Adult Day Services as Preventative Wellness: The launch of free MontCo Adult Day Center services has provided structured programming—including nutrition, exercise, and cognitive engagement—for over 30 seniors in the past quarter alone. Participants have expressed greater social connectedness and improved emotional well-being, which are key protective factors against emergency health events and institutionalization. We expect that these services have made an impact on fewer reported falls, less food insecurity, and less isolation-related hospitalizations among regular attendees.

Reduced Avoidable ER and Specialty Use: While we do not yet have access to claims data to track emergency department use formally, we believe that feedback from families and staff should suggest a decline in avoidable ER visits due to increased home-based and day-center supports. Clients can make use of preventive services more regularly.

GOAL 2: Seniors will also be monitored for any changes related to food insecurity or hunger to ensure any seniors enrolled in PKX are receiving adequate nutrition, or to recommend PKX for any seniors suffering from malnutrition.

While our original program design included a more robust emphasis on meal delivery, PASSi made a strategic mid-course adjustment in consultation with Montgomery County to reallocate our food-related funding into personal care and adult daycare — two areas experiencing significantly higher demand and demonstrated impact among our senior clients.

Due to capacity limitations in our Food Program team and food delivery partner, we determined that meaningful expansion of home-delivered meals was not feasible at this time. However, PASSi continues to address nutritional risk in the following ways:

Homecare Monitoring: Personal care aides working in clients' homes are regularly attuned to signs of food insecurity or poor nutrition, including sparse food supplies, skipped meals, or reports of dizziness or fatigue tied to hunger. When concerns are identified, aides escalate to PASSi's case management team.

Adult Day Center Meal Provision: Seniors enrolled in our MontCo adult day program receive culturally appropriate hot meals daily as part of their programming. These meals meet nutritional standards for older adults and this regular access to prepared meals is especially important for participants with cognitive or functional challenges that interfere with home meal preparation.

SNAP Outreach Expansion: Separately from the ARPA-funded program, PASSi has expanded its SNAP outreach services to reach more vulnerable seniors—including many in Montgomery County. Staff are equipped to screen for food insecurity and assist with enrollment in public benefits to alleviate hunger. These services are available to both homecare clients and day program participants, creating a wraparound safety net.

We believe that our reallocation strategy has enabled sustainable and impactful support for the nutritional needs of Montgomery County seniors through alternative channels.

GOAL 3: PASSi aims to reduce social isolation among Montgomery County seniors by expanding access to culturally and linguistically responsive adult day services and home-based care.

PASSi has made significant strides toward this goal by enrolling 32 Montgomery County seniors in adult day programming during the most recent quarter, the majority of whom are Chinese American. These services have provided daily social engagement, language-accessible activities, and culturally appropriate meals — all of which are vital in reducing isolation and promoting mental well-being. Additionally, the expansion of personal care services has brought regular, trusted caregiver contact into the homes of isolated seniors, many of whom report feeling safer and more connected as a result. Ongoing outreach efforts, including into Spanish-speaking communities, are expected to extend these impacts further in the coming months.

GOAL 4: PASSi will strengthen the direct care workforce by improving caregiver recruitment and retention, with a focus on equitable compensation and outreach to multilingual communities.

To support a stable and culturally competent caregiver workforce, PASSi implemented an increased hourly wage rate under this grant, which has improved our ability to recruit and retain qualified homecare workers serving Montgomery County seniors. We have seen a rise in caregiver interest, particularly among bilingual applicants. Outreach to diverse communities — including Korean, Chinese, Vietnamese, and Spanish-speaking populations — has also helped us better align workforce capacity with the linguistic needs of our clients. Early indicators suggest reduced caregiver turnover and improved continuity of care for seniors in the program.

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Our Food, Our Future in Pottstown

ORGANIZATION: Trellis for Tomorrow **ALLOCATION AMOUNT:** \$1,000,000.00

RECOVERY OFFICE ANALYST: Elizabeth Kasonde

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

We are doing fairly well. The Grow Towers installed in the community are exciting and impressive. The Agricultural Learning Center is taking off, at least Phase II. (Photos below). The big build, Phase III, is struggling due to slow responses from contractors and the landlord, as well as massive increases in costs of all building materials, supplies, and equipment. We are working on both a Plan A and Plan B. Timing and budget are very tight.

Goal Performance Outcomes:

GOAL1: A 25% increase year over year of organic produce grown and donate/distributed versus 2022 baseline

This goal has been met. In 2024, our we grew 5,023 pounds of organic produce in and around Pottstown and distributed it to Pottstown community members. In 2024, we grew 10,112 lbs., a 101% increase.

GOAL 2: A 25% increase in year over year relative to 2022 baseline of households receiving produce.

This goal has been met. In 2023, 64 households in Pottstown were receiving Trellis produce. In 2024, 326 households were estimated to have received produce from Trellis. (The estimation relates to the produce donated to the Pottstown Cluster of Religious Communities, from whom we can only get estimated numbers.)

GOAL 3: An increase by 40 sessions over the 2022 baseline of the number of community members participating in educational sessions about organic gardening, food justice, and nutrition.

This goal has been met. The baseline in 2022 was 39 in educational sessions were provided about organic gardening, food justice, and nutrition. In 2024, we had 99 sessions.

GOAL 4: An increase of 50% per year over 2022 baseline for community members participating in educational sessions about organic gardening, food justice, and nutrition.

This goal has been met. The baseline in 2022 was 44 community members participating in educational sessions about organic gardening, food justice, and nutrition. In 2024, we had 520 people participate. This may not be unduplicated.

GOAL 5: N/A

PROJECT: AADD Relationship Education

ORGANIZATION: Association for Adults with Developmental Disabilities AADD

ALLOCATION AMOUNT: \$15,000.00

RECOVERY OFFICE ANALYST: Terrance Barnes

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

The project was fully executed and very successful, increasing comfort discussing sensitive topics like relationships and sexuality. While some topics were challenging, the program normalized conversations and validated members' experiences. We hope for funding to offer a refresher course for our members that participated and a full course for our new younger members who would benefit from this essential curriculum.

Goal Performance Outcomes:

GOAL1: Provide 12 weeks of relationship education to adults with a developmental disability.

To advance our goal of promoting healthy relationships among members of AADD, we initiated staff training in December 2022 to prepare for program implementation. This training ensured staff were equipped to support program delivery and participant engagement.

Following the training, we conducted both a member survey and a parent survey to assess baseline knowledge and attitudes toward healthy relationships. This pre-program assessment helped tailor the curriculum to the needs of our participants.

From January through June 2023, over the course of 12 weeks, Kayla Concannon of Crash Consulting facilitated a comprehensive Healthy Relationships Program across three geographic locations: Elkins Park, PA; Spring House, PA; and Wynnewood, PA. This program reached members in multiple communities and provided consistent, expert-led instruction on topics such as communication, boundaries, consent, and social inclusion.

Preliminary Outcomes and Benefits:

- The program served a total of approximately 60 75 AADD members across the three sites.
- Preliminary feedback from participants indicated increased confidence in navigating peer relationships and understanding boundaries.
- Member & parent surveys post-program reflected a noticeable improvement in members' ability to express their feelings and apply skills learned in real-world settings.

Challenges:

- Scheduling across three sites required significant coordination.
- Some members needed additional one-on-one reinforcement to fully benefit from the group sessions, which we offered to them and their families free of charge (Paid by the grant) for up to 3 sessions. If they chose to continue seeing Kayla after that, they were able to engage her privately.

GOAL 2: Participants will identify 5 factors essential to healthy relationships.

To measure progress toward our goal of increasing knowledge and confidence in navigating healthy relationships, AADD conducted pre- and post-program surveys with members and parents/guardians. These surveys assessed understanding and comfort levels across key areas: body care, relationships, identity, and safety.

The curriculum covered 20+ topics, including:

- Self-Care & Body Knowledge: hygiene, nutrition, sleep, sensory systems
- Emotional Health & Identity: self-talk, LGBTQ+ inclusion
- Relationships & Communication: boundaries, dating, consent
- Systems Navigation: school, work, medical providers
- Safety & Crisis Preparedness: online safety, emergencies
- Sexual Health: consent models, contraception

Survey Data & Outcomes:

- Knowledge Gains: Post-program surveys showed significant improvements in understanding key topics, particularly in:
 - Consent and safe relationships
 - Naming and setting personal boundaries
 - LGBTQ+ language and identities
 - Confidence & Self-Advocacy:
 - 87% of respondents reported increased confidence in discussing their needs.
 - Parents observed improvements in communication at home and socially.
- Topic Familiarity:
 - "Understanding consent" increased from 38% (pre) to 81% (post)
 - "Knowing where to get help in a crisis" increased from 45% to 76%
 - "Comfort with body care" increased from 52% to 88%
- Challenges:
 - Some topics (e.g., "Great Sex" and "Unfamiliar People") sparked discomfort, requiring adjustments for psychological safety.
 - Varying literacy and communication styles necessitated individualized support, affecting group pacing.

Conclusion: The program showed meaningful growth in knowledge and confidence in healthy relationships. Feedback from participants and parents highlights the value of this inclusive curriculum, particularly for neurodiverse communities lacking accessible relationship education.

GOAL 3: Participants will identify 3 activities that will improve mental health.

Across sessions, participants explored connections between mental health and areas such as self body care (e.g., sleep, exercise, nutrition), self heart care (e.g., managing emotions, positive self-talk), and self mind care (e.g., setting boundaries, communication skills).

By the end of the program:

• 96% of participants identified at least three activities that they personally believed would support their mental health.

- Commonly chosen activities included journaling, exercise, mindfulness, engaging in creative hobbies, seeking support from trusted people, and practicing positive self-talk.
- Discussions of periods, LGBTQ+ identities, family systems, and friendship increased participants' understanding of how intersecting identities and social dynamics can impact mental health and informed their choices of self-care activities.
- A few participants (8%) expressed needing further support in linking some topics—such
 as consent, sexuality, or navigating unfamiliar places—to their mental health practices.
 This suggests an opportunity for deeper individualized follow-up.
- Overall, participants demonstrated significant progress in recognizing practical, personally meaningful activities to improve their mental health, showing the interconnected benefits of the broad curriculum delivered.

GOAL 4: Participants will articulate how to make positive contributions to relationships.

The 12-week Healthy Relationships Program (January–June 2023), facilitated by Kayla Concannon of Crash Consulting, included explicit instruction and activities centered around:

- Respectful communication
- Recognizing and supporting the needs of others
- Active listening and empathy
- Giving and receiving feedback
- Conflict resolution strategies
- Understanding boundaries and consent

In post-surveys, 79% of participants were able to name at least three ways to be a good friend or partner (compared to 42% in the pre-survey).

Examples given included: "respecting someone's no," "listening when someone talks," and "saying sorry when I hurt someone."

Parent/Guardian Feedback:

- 85% of parents reported noticing growth in their child's ability to manage peer conflict and express emotions more constructively.
- Several noted improved social interactions and increased efforts to repair relationships when misunderstandings occurred.
- Self-Reflection and Growth:
- 68% of participants reported feeling "more confident" or "much more confident" in handling disagreements or setting boundaries with friends or family.
- Facilitators observed increased participation in group discussions around empathy, care, and relationship roles.

Challenges:

- Some participants required one-on-one support to practice and apply these concepts, particularly around abstract ideas like empathy and emotional regulation.
- Cultural and familial differences in how relationships are discussed sometimes required tailored approaches in instruction and examples.

Conclusion: Overall, participants demonstrated clear growth in their ability to articulate and practice positive relationship behaviors. The combination of direct instruction, role-playing, and group discussion supported lasting changes in how members think about and contribute to relationships across personal, social, and professional settings.

PROJECT: Montgomery Child Advocacy Project's Fortification Initiative

ORGANIZATION: Montgomery Child Advocacy Project MCAP

ALLOCATION AMOUNT: \$210,000.00

RECOVERY OFFICE ANALYST: Elizabeth Kasonde

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Completed.

Goal Performance Outcomes:

GOAL1: Hire a full-time paralegal to begin work in January 2023

This goal was achieved when we hired a paralegal who began work in January 2023.

GOAL 2: Hire a part-time attorney to begin work in January 2023

This goal was achieved when we hired an attorney who began work in January 2023.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Latino Empowerment Start-Up ORGANIZATION: Latinos Norristown PA ALLOCATION AMOUNT: \$190,000.00

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

We successfully registered two new businesses with the state and provided continued support to both new and existing entrepreneurs. A 6-week financial literacy workshop covered budgeting, credit, planning, and resources. Finally, we continued our collaboration with the SBDC in Norristown, providing expert guidance and satellite office hours at Unides.

Goal Performance Outcomes:

GOAL1: Development of forms and Materials for the program: Create and finalize all necessary forms and documents required for the program.

Ensure all materials meet compliance standards and are user-friendly

We have successfully achieved Goal One. All forms and program materials for supporting Latino small business owners and new entrepreneurs have been completed, approved, and fully implemented. These include bilingual intake forms, business readiness assessments, workshop evaluations, technical assistance tracking sheets, and follow-up surveys. Materials were designed to be accessible, culturally relevant, and compliant with local funding and reporting requirements. These materials now serve as the foundation for all program workshops and are tailored specifically to the real-world needs of Latino small business owners in Norristown. Since implementation began in 2022, over 60 entrepreneurs have used these materials to enroll in the program, request support, and evaluate services. Data collected through the forms has helped us identify common needs—such as marketing, licensing, and financial planning—which we are now addressing through tailored technical assistance. The materials have also improved our ability to track participant progress, measure program outcomes, and streamline administrative tasks. Feedback from participants has been overwhelmingly positive: 91% reported that the forms were easy to understand and helpful for clarifying their business goals. The main challenge was ensuring digital access for all participants. To address this, we offered both paper and online options. Overall, the successful implementation of these materials has strengthened the program's foundation and enhanced our capacity to serve emerging entrepreneurs effectively.

GOAL 2: Development of Communication and Marketing Materials: Design and produce promotional content, including brochures, flyers, and social media graphics. Develop a comprehensive marketing strategy to reach our target audience

purchase of additional furniture and office supplies for both new employees.

GOAL 3:

Networking and Meetings

Engage with community partners, established businesses, and new entrepreneurs through networking events and meetings.

Since 2022, we have made substantial progress in building strong networks among community partners, established businesses, and emerging Latino entrepreneurs. We have hosted 45 formal networking events, 5 roundtable discussions, and conducted over 80 one-on-one business meetings. These efforts have connected to more than 800 individuals, fostering collaboration, mentorship, and new business opportunities. As a direct outcome, 45 participants have reported forming new partnerships, accessing services, or collaborating on shared initiatives. In addition, we have maintained weekly workshops focused on financial literacy, customer service, and branding-topics identified as top needs by participants. These sessions have become an essential platform for learning and peer support. A major success has been the "Build Latino" partnership program, a six-month capacity-building course for Latino construction workers. Twenty-five participants completed the program, gaining skills in licensing, safety, and entrepreneurship, positioning them to grow or formalize their businesses. We've addressed common participation barriers by offering bilingual facilitation, childcare, and food at in-person events. Scheduling remained a challenge for some, but flexible meeting formats helped increase engagement. Overall, Goal Three has been fully met, contributing to a more connected, empowered, and informed Latino business community in Norristown and the surrounding region.

GOAL 4:

Data and Evaluation(Ongoing)

Develop and distribute surveys during outreach efforts and individual meetings.

Create a survey to evaluate the program.

Collect and analyze data on specific topics to be implemented in the workshops.

Since the launch of the program in 2022, we have prioritized data collection and evaluation to guide our outreach, programming, and service delivery. We developed and distributed bilingual surveys during outreach events, networking sessions, and one-on-one business meetings. To date, over 350 surveys have been completed, offering valuable insights into business needs, growth barriers, and desired training topics. Additionally, we implemented a comprehensive evaluation survey, administered at the end of each workshop and during quarterly check-ins. These tools help measure participant satisfaction, knowledge gained, and changes in business practices. Results show that 91% of participants feel more confident managing their businesses after completing our workshops, and 83% reported applying at least one new skill or tool learned through the program. Survey findings have directly shaped our programming. For example, consistent requests for support in financial planning, branding, and licensing led to the creation of weekly workshops on those topics. This feedback also supported the development of a partnership with the Hispanic Chamber of Commerce for the launch of the "Build Latino" course for construction workers. While consistent follow-up has been a challenge. improved digital systems and staff training have strengthened our data collection and evaluation processes.

GOAL 5:

Begin conducting workshops as planned. These workshops should cover topics relevant to business start-up and growth, using the insights and data collected earlier. Implementation: Ensure workshops are interactive, informative, and tailored to the needs of participants. Use the Resource Guide and survey data to shape the content and format of the workshops.

PROJECT: The Ferns Peer Respite

ORGANIZATION: The Ferns Peer Respite Council HopeWorx Inc.

ALLOCATION AMOUNT: \$500,000.00

RECOVERY OFFICE ANALYST: Elizabeth Kasonde

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

The Weekend Retreat model allows our program to serve the same number of guests per year while reducing program expenses. Projected occupied guest days per year are expected to be higher than under the 24/7 model, based on a review of our 1st 10 months of operations. There will be no change to the funded MPRF-22-511 capital project, which did not include funds for operations. The property, acquired by MPRF-22-511 grant funding, will continue to be used solely for the same purpose as approved.

Goal Performance Outcomes:

GOAL1: Property Acquisition - locate, purchase, and gain zoning approval for a suitable peer respite house. Goal took 15 months longer than original plan. Timeline and activity:

10/26/23 - secured accepted agreement of sale of 2110 N. Charlotte St. Lower Pottsgrove Twp

10/26/23 - applied for zoning approval

2/21/24 - zoning hearing held

3/19/24 - zoning approved with conditions

3/25/24 - settlement

4/29/24 – Use and Occupancy Permit Approved

All aspects of Goal One are complete. Zoning approved 3/25/24. House acquired 4//29/24. Use and Occupancy Certificate issued 7/2/24.

GOAL 2: Property Readiness – renovate and furnish the peer respite house, schedule inspections and meet all township conditions. Goal will take 18 months longer than original plan.

All aspects of Goal Two are complete. Peer respite opened to guests 8/5/24.

GOAL 3: Staffing and Training - recruit, hire, and train staff. Goal will take 18 months longer than original plan.

All aspects of Goal Three are complete. Staff was hired and trained during July and August 2024.

GOAL 4: Program Opening – we are targeting August 2024 for The Ferns Peer-Run Respite to open and begin accepting guests. Goal will take 18 months longer than original plan.

All aspects of Goal Four are complete. Peer respite opened to guests 8/5/24.

GOAL 5: N/A

PROJECT: SECRET VALLEY EXPLORERS RAILBIKE INITIATIVE **ORGANIZATION:** Secret Valley Explorers Railbike Adventures

ALLOCATION AMOUNT: \$252,600.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Complete

Goal Performance Outcomes:

GOAL1: Construction of light, fast easy to board, easy to ride railbikes as per a revolutionary design.

Complete

GOAL 2: Expanding the universe of those who can participate as riders on bikes

Complete, though we are finding we expanded the universe of those who can participate up to a point. There are still some people who are so out of shape or dealing with other maladies who wish to participate but cannot. We are looking to upgrade the motors to make it possible for them.

GOAL 3: Expanding the universe of those who, as employees, can operate the bikes and run the railbike program.

Complete

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Responding to COVID Challenges and Expanding Capacity

ORGANIZATION: MontCo Anti-Hunger Network MAHN

ALLOCATION AMOUNT: \$700,000.00

RECOVERY OFFICE ANALYST: Greg Schneider

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

So far 10 innovation prototypes have been launched and for the first half of this year we have seen a 54% increase in inter-pantry food sharing. We are excited by the early transformative impact of this to the network including, increases in emergency food available and all food pantries having access to free choice ordering models as well as capacity to utilize Al Translation to translate into 130+ languages.

Goal Performance Outcomes:

GOAL1: Goal1: Support pantry-to-pantry food sharing. Metric 1: Pounds of food shared between pantries.

Efforts to increase inter pantry food sharing have been successful overall, with substantial results in the first half of this year and a 54.5% increase in inter pantry food shared in this period. In FY 24 during the first half of the year Montco Anti-Hunger Network facilitated 50,684 lbs of food shared through inter pantry food sharing. In FY 25 in the first half of the year we were excited to facilitate the sharing of 78,311 lbs of food nearly as much as was shared in all of FY 24.

This increase in inter-pantry food sharing results in less food wasted in the pantry system, greater efficiency, and reductions in both hunger and carbon emissions tied to food waste.

GOAL 2: Goal 2: Implementation and expansion of Build Back Better (BBB) pilot programs.

Metric 2: Implement 9 innovation prototype pilots to test scalability of Build Back Better Ideas, and 5

Hunger Action Teams to support collaboration on key build back better ideas.

We have successfully tested 10 pilot projects and plan to test more in the coming 12 months.

So far in 2025 we have added one new Innovation pilot project, testing AI translation devices. The pilot was a success, and through the Core Community Council (a council of all the emergency system in Montgomery County co-sponsored by MAHN and the Food Policy Council) we offered AI Translation devices to every member of the MAHN Network. We were able to secure external grant funding to fund a substantial portion of these devices. Because of this, we will be able to stretch Innovation Funding through Montgomery County further this year than was previously projected.

The testing of innovative solutions in the form of pilot projects is being paired with scaling and education of successful ideas. At our 2024 annual conference - the Hunger Action Summit- we made innovation pilot projects a key offering and the theme of our conference "Innovating Change Together." This conference was highly successful.

In hiring a new individual to support innovation work, we are excited to expand educational offerings and resources regarding scaling innovation prototypes, hopefully with more members of the network adopting successful solutions.

MAHN tested 5 hunger action teams in 2024, and several will continue into 2025. The Hunger Action Teams tested included: Data, Advocacy, Nutritious and Culturally Appropriate Foods, Coordination of Funding, and Organizational Development. Data, Advocacy, and Organizational Development all resulted in substantial outcomes, and the launch of MAHN's Data and Advocacy Programming. Additionally, we provided tailored educational offerings, on high-interest issues to the network.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: VNA-Family Health Center

ORGANIZATION: VNA-Community Services Inc

ALLOCATION AMOUNT: \$596,780.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

Even though some of the renovations are taking longer than expected, we were able to hold a open house and ribbon cutting ceremony in April to present the clinic updates to the public. It was attended by community members and staff.

Goal Performance Outcomes:

GOAL1: To reduce health disparities in Eastern Montgomery County by transforming the Children's Health Center into a Family Health Center for the underserved population.

The clinic is able to offer a wider range of services due to the updates that have been made. This will have a positive impact on the underserved population of Eastern Montgomery County by making healthcare services more accessible.

GOAL 2: To increase the number of exams rooms and add a behavioral health suite to expand clinic services.

The renovations have been made to increase the number of exam rooms and add a behavioral health suite. The increased number of exam rooms will help make the clinic more efficient, and the behavioral health suite allows the clinic to offer additional services.

GOAL 3: To add a space to support community access to public benefits applications.

There is now a dedicated space in the clinic for community access to computers for the purpose of public benefits applications.

GOAL 4: To expand the waiting room/reception area and to update outside areas (walkways, parking lot) to ensure patient safety.

The waiting room/reception area has been renovated to meet current standards. The outside areas are in progress.

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT ID: MPRF-22-527
PROJECT: Pandemic EMS Relief

ORGANIZATION: Plymouth Community Ambulance Association

ALLOCATION AMOUNT: \$325,000.00

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

We experienced no issues in executing our project since we were able to purchase our Emergency Response Vehicles and Heart Monitors with the funding granted to us.

Goal Performance Outcomes:

GOAL1: Purchase of urgently needed, new Emergency Response Vehicles to provide 911 Emergency Services to the Community of Montgomery County.

Completed: We were able to purchase the new Emergency Response Vehicles to provide 911 Emergency Services to the Community of Montgomery County, which allowed us to function moderately better.

GOAL 2: Purchase of urgently needed, new Heart Monitors to provide 911 Emergency Services to the Community of Montgomery County.

Completed: Completed: We were able to purchase the urgently needed, new Heart Monitors to provide 911 Emergency Services to the Community of Montgomery County, which allowed us to function moderately better.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Bridging the Digital Divide to Equitable Health Outcomes

ORGANIZATION: Community Hero Action Group

ALLOCATION AMOUNT: \$200,000.00

RECOVERY OFFICE ANALYST: Elizabeth Kasonde

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

We have created a SOP for our train the trainer transition plan for community member volunteers, contractors, and employees and new postcard for outreach.

CHALLENGE-BDDEHOP faces funding crisis as nationwide cancellation of \$2.75B Digital Equity Act and \$1.7B in equity grants creates broader funding landscape challenges. Corporate/foundation funders are retreating from "equity" programs due to political pressure. We've requested early distribution of next disbursement.

Goal Performance Outcomes:

GOAL1: 90% Increase of Digital Literacy of e-Health technology
Likely hood to use on a scale of 1-5 indicate that they will most likely (4) or definitely (5) use telehealth
enabled services.

In Q2 2025, 93% of participants reported a 4 or 5 when asked how likely they were to use telehealth-enabled services after attending BDDEHOP training, meeting and slightly exceeding our target. Since tracking began in Q3 2024, we have observed consistently high intent-to-use scores ranging from 91% to 93%. This trend reflects the effectiveness of our culturally grounded training sessions and hands-on demonstrations, which demystify e-health tools for under-resourced populations. While the program is exceeding this metric, we continue to monitor for potential digital fatigue and are planning microlearning refreshers to maintain long-term confidence.

GOAL 2: Number of community members that access BBDEHOP (aggregated total of all points of access)

In Q2 2025, 2,423 individuals accessed BDDEHOP through a combination of in-person events, tech workshops, 1:1 navigation, and chatbot interactions. This brings the cumulative total since tracking began in Q3 2024 to 8,366 unique community access points. Quarterly numbers reflect steady growth and seasonal spikes tied to health-focused community events. Notably, we believe that a marketing campaign (social media, bus, and radio ads) from another program led to a surge in discovery of this program. Our primary challenge now is building repeat touchpoints with those who access services just once. We have created an update outreach card for lit distribution and also finalized our SOP for our train-the-trainer program that we have been continually improving to increase our volunteer training cohort. The goals is to increase the number of community members we can serve and create additional financial stability for the program overall.

GOAL 3: Number of Visits to Landing Search Page

During Q2 2025, BDDEHOP's education and instructional landing pages received 2,423 visits, the highest quarterly total to date. Since KPI tracking began in Q3 2024, the site has logged 5,074 cumulative visits. This includes engagement with our primary portal and resource subpages. Q2 2025 growth was driven the benefit of broader visibility from another health-related campaign within Community Hero's health equity portfolio (as mentioned in "Goal Two Status" response).

While site traffic has been strong, a Q2 challenge has been converting visitors into engaged users of our Northstar digital skills training platform, which we offer at no cost. We are addressing this by developing clear login instructions, planning short video tutorials, and introducing guided prompts to support deeper skill-building engagement and increase follow-through.

GOAL 4: Number of Devices Obtain/Distributed

In Q2 2025, no new devices were distributed through BDDEHOP. While device distribution was a foundational component of the program in earlier phases, recent regulatory changes and the depletion of federal supports, most notably the Affordable Connectivity Program (ACP) have significantly impacted our ability to sustain device deployment at previous levels.

The ACP, which formerly provided up to \$100 toward connected devices and monthly broadband subsidies for eligible households, exhausted its funding and ceased new enrollments in early 2024. This national rollback has had a cascading effect on local digital access efforts, including those led by Community Hero.

In response, Community Hero has pivoted to maximize the impact of previously distributed devices by offering continued user support, troubleshooting, and deeper integration into our digital health education sessions. Additionally, we are working to connect participants with remaining discount internet providers and exploring future compliant distribution models. The latter includes participation in community-based learning cohorts focused on addressing the gap left by the ACP's expiration and identifying innovative strategies to restore device access for vulnerable populations.

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Pottstown Beacon of Hope Year-Round Emergency Transitional Shelter

ORGANIZATION: Pottstown Beacon of Hope **ALLOCATION AMOUNT:** \$1,300,000.00

RECOVERY OFFICE ANALYST: Elizabeth Kasonde

Reported Status for Q2 2025: Completed less than 50%

Q2 2025 Status Update:

The budget has again increased as new RFPs are received and accepted. Current commitments reflect the contracts signed. Our estimates of pending RFPs indicate a total of 2.7M gap and we continue to work to cover it through fundraising and a construction loan.

Goal Performance Outcomes:

GOAL1: To develop shelter space for 60 homeless individuals living in Pottstown, PA. Goal being adjusted to accommodate 45 homeless individuals Metric: number of beds

Our progress will be tracked once our building is complete and our program is functioning. The budget has again increased as new RFPs are received and accepted. Current commitments reflect the contracts signed. Our estimates of pending RFPs indicate a total of 2.7M gap and we continue to work to cover it through fundraising and a construction loan.

GOAL 2: To host services & supports to be provided directly to individuals at the shelter. Metric: Number of meeting and/or educational hours

Our progress will be tracked once our building is complete and our program is functioning. The budget has again increased as new RFPs are received and accepted. Current commitments reflect the contracts signed. Our estimates of pending RFPs indicate a total of 2.7M gap and we continue to work to cover it through fundraising and a construction loan.

GOAL 3: To create partnerships with existing resources to provide both services to individuals and opportunity for contribution to the broader community.

Metric: number of committed partnerships

Our progress will be tracked once our building is complete and our program is functioning. The budget has again increased as new RFPs are received and accepted. Current commitments reflect the contracts signed. Our estimates of pending RFPs indicate a total of 2.7M gap and we continue to work to cover it through fundraising and a construction loan.

GOAL 4: To collaborate in the development of sustainably affordable housing in Pottstown, PA Metric: For a given individual, the number of days after completing program plan to gain permanent housing.

Our progress will be tracked once our building is complete and our program is functioning. The budget has again increased as new RFPs are received and accepted. Current commitments reflect the contracts signed. Our estimates of pending RFPs indicate a total of 2.7M gap and we continue to work to cover it through fundraising and a construction loan.

PROJECT ID: MPRF-22-550 **PROJECT:** Advancing Montco

ORGANIZATION: Montgomery County Community College MCCC

ALLOCATION AMOUNT: \$1,750,000.00

RECOVERY OFFICE ANALYST: Terrance Barnes

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

We are pleased with our progress with the Advancing Montco grant. I do want to note that we had an error in our last quarter reporting where the cumulative number of workers enrolled in job training programs counted duplicate students. This figure is corrected for the current reporting cycle.

Goal Performance Outcomes:

GOAL1: Provide tuition assistance to students, including career changers, who are pursuing coursework in industries most affected by the pandemic in Montgomery County, supporting qualified students after financial aid has been applied.

Through Advancing Montco, we provided over \$324,000 of tuition assistance since August of 2024. The tuition assistance benefits students who are pursuing high-demand careers, such as early childhood education, health care professions, and information technology, contributing to the workforce needs in Montgomery County.

GOAL 2: Support students who need financial assistance for expenses such as childcare, housing, food, and/or transportation.

In the latest year of the grant, we have distributed over \$84,000 in financial assistance funding for students pursuing high-priority occupational training. This financial assistance helps with living expenses that would impact students' ability to pursue their education. Categories receiving funding this year include transportation, childcare, housing, utilities, and food. This amount is an increase over last year's awards totaling around \$43,000. We have improved our processes to identify qualified students who need this type of funding to continue to be able to commit to their training.

GOAL 3: Provide career coaching to assist students pursuing qualified programs in obtaining employment, and actively recruit local businesses to sponsor internships and apprenticeships.

We are pleased to report that we made a lot of progress on this goal, bringing on a dedicated Career Coach this year. Our career coach works with students in Advancing Montco programs to support a variety of career activities, including one-on-one resume assistance, interview techniques, and career coaching. The Career Coach, along with the entire Career Services team, holds specific job fairs and events for specific in-demand careers. For example, our Medical Assisting program recently held an event that brought together employers and soon-to-be graduates in this in-demand field. In addition, the Career Coach works to promote our Hire a Mustang platform, where local employers can post job opportunities for our students and alumni.

PROJECT: Created for Greatness Sustainability Action Plan

ORGANIZATION: The Strive Initiative Inc **ALLOCATION AMOUNT:** \$130,000.00

RECOVERY OFFICE ANALYST: Elizabeth Kasonde

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

We have completed our mentorship and multi media music programming for middle school students in the Pottstown School District.

Goal Performance Outcomes:

GOAL1: Increased number of students and mentors matched.

Five students have been matched with new mentors with our CFG mentorship program.

GOAL 2: Increase the academic performance of participating students.

Improved self-worth and self-confidence whereby young people value themselves, their talents, and their role in their communities.

GOAL 3: none

N/A

GOAL 4: none

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: CLOTHING DISTRIBUTION WAREHOUSE IMPROVEMENTS

ORGANIZATION: Eternal Life Christian Center

ALLOCATION AMOUNT: \$415,424.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Project is complete, all of the work we were able to accomplish due to ARPA funds has allowed us to be a more efficient and reliable partner to the communities that need us most.

Goal Performance Outcomes:

GOAL1: Our first goal was to structurally repair and preserve our buildings and meet code requirements.

Because of funds granted by ARPA, we were able to repair our buildings — ensuring they remain occupied and functional. These repairs ranged from fixing roofs & refurbishing living spaces, to improvements to our warehouse. For our housing work, these updates meant that our tenants were able to live in comfortable and safe accommodations, ensuring they're treated with dignity and respect. For our clothing work, these updates allowed us to ensure we were able to efficiently serve the most amount of people.

GOAL 2: Our second goal was to more effectively serve the people who rely on our services.

Our second goal was to more effectively serve the people who rely on our services. Much of this was covered by the above updates — repair and preservation efforts increased efficiency across the board and in specific cases. For example, we were able to use the funds to purchase large, industrial bins. This allowed us to more efficiently organize our clothes and ensure it gets to the people who needed it most.

GOAL 3: Our third goal was to grow our work and operations to help even more people.

Like the answer above, this goal also doesn't sit in a silo. All of the work we were able to accomplish due to ARPA funds has allowed us to be a more efficient and reliable partner to the communities that need us most. Thank you providing this opportunity!

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Himalayan Center for Community Health Recovery ORGANIZATION: Pennsylvania Nepalese Guthi Association PNGA

ALLOCATION AMOUNT: \$440,000.00

RECOVERY OFFICE ANALYST: Greg Schneider

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

The original project activities have almost completed (90%). The only activity yet to complete is the English language class for adults.

Regarding the renovation and mold treating only 50% of work has completed (as reported above).

Goal Performance Outcomes:

GOAL1: Purchase the building to establish Himalayan Center for community development to serve the marginalized Nepali community of Montgomery County.

PNGA purchased a building B5 at 1000 Germantown Pike, Plymouth Meeting, PA 19462. It is an old building, however PNGA is running many programs targeting the underserved community in this building as planned.

The building needed renovation due to mold infestation, and water seepage which urgently needed to remove the carpet work on the floor. It also needed other maintenance issues including building disability ramp. We requested Recovery office for additional \$460,000, of which we only received \$20,000. We initiated the renovation as planned and spent over 35,000 on top of the community's volunteer labor support. Although part of the mold issue is addressed, air-condition system is yet to be replaced including building disability ramp. Lots of other renovation work is pending.

GOAL 2: Expand the scope of PNGA's health awareness services focused on COVID and other contagious health issues

PNGA conducted series of COVID-19 awareness workshops and training including vaccine camps during 2022 and 2023 over 300 people of all ages – children, youth, adults and elderly participated in the program . We also conducted series of workshops to prevent common health problems such as hypertension, diabetics, reproductive health issues – cervical and breast cancer, etc. We also have a nutrition awareness workshops which included how to plan a plate to include more balanced diet.

All the programs were conducted with the help of volunteer presenters -- medical doctors and registered nurses of Nepali community. We have many other programs in the pipeline including dental health and pediatric health.

GOAL 3: Initiate mental/behavioral health awareness and support program focused on different age groups elderly, youth and children, and Counseling and youth peer support program on substance use and behavior health

We conducted series of mental health awareness workshops during 2023 focused on elderly, youth and school children with the help of volunteer Nepali professionals with LSW training. Out of these workshop a youth group is created which constantly reaches out to other youth groups to have youth peer group discussion, and self-help programs. The youth also formed a Sports wing which organizes Soccer games and tournaments.

The youth group is also actively engaged voluntarily to help PNGA establish a resource center which imparts digital skills to youth and adults who do not have access to these opportunities.

GOAL 4: Build English language capacities of these communities to help them overcome key barriers to access free public services and adjust to new life in the United States (particularly women, children, and youth).

PNGA is still working to achieve this goal. The need of the community members is found to be varied – some need basic English class some are a little advance but are not proficient. We tried to conduct basic classes by mobilizing volunteers. Currently we are discussing with other AAPI nonprofits to explore possibilities of partnering with them.

Any help from the Recovery Office with this will be appreciated very much.

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Childcare Access for Recovery Equity (CARE) to Support Victims of Domestic Violence

ORGANIZATION: Play Learn

ALLOCATION AMOUNT: \$857,237.80

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

Project CARE Consultant is beginning next week to work on developing a sustainable funding source Would love to discuss any advice you might have for establishing a public/private partnership to keep this service going

trauma-Informed Training and Materials kits have been distributed to every childcare center in Montgomery County

Women's Center of Montgomery County sent their first two referrals this week

Goal Performance Outcomes:

GOAL1: Victims of domestic violence who have young children will have access to childcare funding during the recovery process independent of existing criteria set by the subsidized childcare system. This goal will help to mitigate the severe impact the pandemic has had on victims of domestic violence by increasing levels of confidence resulting in victims fleeing their abusers. Our goal was to serve a full-time equivalent of 10 children with flexible scheduling in the first year with an increase to full time equivalents of 30 children with flexible scheduling in the fifth year.

Since identifying this goal last year, we have increased the amount of children receiving services through expanding partnerships with multiple providers and opening the referral process up to agencies other than Laurel House.

Women's Center of Montgomery County and Family Promise have begun to send referrals as two additional referring agencies. Partnerships were formed with 15 early childhood providers. Project CARE served 33 children this year.

GOAL 2: Victims of domestic violence who have young children will gain financial independence through the support of CARE funding and Laurel House Counselors to transition to more traditional childcare subsidized funding once gainfully employed or in a training program. This goal is intended to assist the victim in moving to more mainstream systems of support as he/she moves through a personalized recovery plan to achieve a sense of stability.

Project CARE is currently working with Laurel House to develop better systems to track this data for the final year and to review the outcomes for families. Project CARE would like to redefine how to measure financial independence to also include any survivor who has been able to live independently without returning to abuser for financial support even if they have not yet attained CCW funding.

GOAL 3: The participation of community providers will be expanded over time to ensure CARE funding is accepted by childcare providers across the county and referrals are generated by all community agencies that support the recovery of victims of domestic violence who need childcare. This goal will address the need for community awareness and collaboration to service and meet this unmet need. This goal has been modified and approved by grant specialist to also include additional providers of referrals to include other agencies and/or individual therapists beyond the Laurel House.

Project CARE has formed partnerships with 15 early childhood providers who have agreed to accept 3rd party payments for enrolled children

GOAL 4: The CARE Project team will lead advocacy efforts that result in legislative and community support for the integration of CARE Funding into county-wide systems that may include private and/or public partnerships to sustain the county's ability to address this unmet need of this vulnerable population. This goal will address the need to identify a sustainable source of funding to continue meeting the needs even after Pandemic Recovery Funding expires.

Project CARE Consultant has been contracted with the specific intent of working on this goal now through the end of the grant period.

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Bethel AME Church of Ardmore - Community Life Center

ORGANIZATION: The Bethel AME Church of Ardmore

ALLOCATION AMOUNT: \$1,666,354.00

RECOVERY OFFICE ANALYST: Terrance Barnes

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Project is complete.

Goal Performance Outcomes:

GOAL1: Expansion of the current program to serve greater community needs, specifically in food security, physical and behavioral health and affordable housing, requires funding to support the capital upgrades and improvements both underway and envisioned. Capital improvements will enable to church to increase the number of individuals served by 25-30% and provide much needed affordable housing and food resources to a larger portion of the surrounding community.

As our construction draws to a close, the Community Garden and Victory Gardens Program is officially back at the Church as of this past May! We'd like to express our immense gratitude to Haverford College and the team at Haverfarm for hosting us last growing season, and are excited to enjoy the summer and fall growing seasons at Bethel AME! We have a new member of the team: Daphney Plaisival, a rising junior at Villanova University, who will be working in the garden and assisting in the first farm stand this June & July under the Philadelphia Area Social Justice Internship Program for Villanova. The summer garden has been planted! The crops we planted in the garden include: Tomatoes, Peppers, Eggplant, Watermelon, Cucumber, Zucchini, Potatoes, Green Beans, Sweet Potatoes, Basil, Okra, Kale, Collard Greens and Carrots. We expect to start our harvest donation program to local food banks next week (week of June 30th). Our Free Food Farm Stand is back, monthly in front of the church entrance on Sheldon Lane. The Farm Stands will run 12pm - 2pm one Saturday a month.

GOAL 2: The community hub at the Church invests in capital assets strategically tailored to facilitate work, education, and health monitoring for its residents. For workforce, the community hub intends to provide a collaborative space for workforce development programs to provide services, education and training. The community hub also provides necessary equipment and staffing to provide job searches, career coaching, resume support and other necessary workforce development resources.

GriefShare Program (grief recovery support group)

Quarter Report for January 1, 2025 - March 31, 2025

Our program was on break in January and February 2025. We started GriefShare again on March 25, 2025.

GriefShare Dates and Group Attendance for:

- Session 1 3/25/2025: 11 participants
- Quarter Report for April 1, 2025- June 30, 2025

- GriefShare Dates and Group Attendance for:
- Session 2 4/1/2025: 7 participants
- Session 3 4/8/2025: 8 participants
- Session 4 4/22/25 6 participants
- Session 5 4/29/2025: 7 participants
- Session 6 5/6/2025: 5 participants
- Session 7 5/13/2025: 7 participants
- Session 8 5/20/2025: 6 participants
- Session 9 5/27/2025: 8 participants
- Session 10 6/3/2025: 9 participants
- Session 11 6/10/2025: 7 participants
- Session 12 6/17/2025: 5 participants
- Session 13 6/24/2025: 4 participants

Capital Improvements - Suzanna/Rev. Cavaness

We are pleased to report that 80% of the capital improvement/renovations plans have been completed. A conditional building permit has granted to the building (February, 2025). Over the course of the quarter the contractor, Patriot Construction, OZ Collaborative, our architect, and our internal team continue to meet bi-weekly to address various bucket list items. The largest item to be addressed is the kitchen hood/exhaust system, which in essence is the outstanding item and when resolved the building permit will be granted. A formal meeting was held with Lower Merion Township in late June, 2025, to discuss possible solutions. The architectural team will submit to the Township for their approval.

All entrances/areas of the building are available for usage. Church leadership has been meeting to discuss usage and access procedures.

The congregation is VERY excited to see this project to come to completion!

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: New Air and Cooling System

ORGANIZATION: Centro de Cultura Arte Trabajo y Educacion CCATE

ALLOCATION AMOUNT: \$75,000.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

The project remains on track with all original goals significantly exceeded. The system is operating within all expected parameters with no maintenance issues or performance concerns. Regular preventive maintenance is current, with the next comprehensive service scheduled for November 2025.

Goal Performance Outcomes:

GOAL1: The project will benefit 75 families.

Over 300 families have benefited from improved air quality within program spaces. CCATE has significantly exceeded the original target of benefiting 75 families. As of July 15, 2025, over 350 families have directly benefited from the improved air quality and climate control provided by the new HVAC system. This represents a 367% achievement rate beyond the original goal.

GOAL 2: The project will benefit 40 classes with at least 150 students.

80 classes have participated, supporting 390 students total, including 270 youth and 120 adults.

CCATE has substantially surpassed the goal of benefiting 40 classes with at least 150 students. As of July 15, 2025, over 95 classes have been conducted in the climate-controlled facility spaces, supporting approximately 450 total participants (320 youth and 130 adults). This represents a 238% achievement rate for classes and a 300% achievement rate for student participation.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: AAPI community demographic study ORGANIZATION: HealthSpark Foundation ALLOCATION AMOUNT: \$250,000.00

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

Project team prepared initial draft, presented the report to several leadership groups within Montgomery County. Feedback was obtained. The Team is planning the final report production.

Goal Performance Outcomes:

GOAL1: Assemble a Steering Committee of AAPI community leaders

Accomplished

GOAL 2: Finalize, Circulate, and Award a Request for Proposals for a Subcontractor to conduct the research

Accomplished

GOAL 3: Subcontractor will finalize scope of work and design of the study, with the help of the Steering Committee. This will include a phased, three-tiered approach, subcontractor will analyze census data, adjust the membership, prioritize topics for study. Gather data through focus groups, survey, etc.

Accomplished

GOAL 4: Design and lead discussion to explore how data can inform local policy, systems, and strategies

Ongoing

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Affordable Housing & Garden

ORGANIZATION: The Church of The Lord Jesus Christ of the Apostolic Faith

ALLOCATION AMOUNT: \$500,000.00

RECOVERY OFFICE ANALYST: Elizabeth Kasonde

Reported Status for Q2 2025: Completed less than 50%

Q2 2025 Status Update:

We have contacted the county to have the properties rezoned to non-profit.

Goal Performance Outcomes:

GOAL1: Prior to the end of the project period, procure and renovate 3-5 rental units for affordable housing.

Since the end of FY25 Quarter 1, Apostolic Faith Housing has been primed to bring the Affordable Housing and Community WiFi Center project to a close. Renovations on 660 Jefferson and the new construction at 658 Jefferson have yet to be completed due to a delay cause by two main barriers: 1) Incorrect filing of the purchase deed by Golden Abstract Title and 2) Required re-application for the plumbing permit and inspection under the new general contractor, Bulle Construction.

Apostolic Faith housing has procured an attractive bid and 4-5 week timeline for the completion of work at 660 Jefferson once the Pottstown Borough allows work to continue. The plumbing inspection has been cancelled twice due to an outstanding annual tax bill, which is attempting to be remedied through documentation of Apostolic Faith Housing's nonprofit status. Once the inspection is passed, insulation, drywall, and finishes remain.

GOAL 2: Prior to the end of the project period, open a free community wifi center.

Currently, the Pottstown Borough is in the process of approving a building permit for 658 Jefferson, with details of the site plan being worked out in coordination with the hired architect, IS-DG. As of May 2025, a deed of correction was signed and notarized for Montgomery County being processed by Hadjer Ahner. It remains to be seen whether the Pottstown Borough has duly obtained receipt of the corrected deed for their records. The members of Apostolic Faith Housing's team remain diligent in ushering this project to completion.

GOAL 3: Fully expend all ARPA funds be the end of the project period.

Too date we have used \$332,493.89 of our award. We have committed to \$530,000.00 to date for the completion of the project. That is more than the amount that we have been awarded.

GOAL 4: Attract and retain residents to affordable housing and support the goal of homeownership.

We are currently working with a resident as they follow the procedure to be approved by HUD.

Montgomery County, PA 2025 Recovery Plan Performance Report

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PROJECT: Beds for Kids Program

ORGANIZATION: One House at a Time OHAAT

ALLOCATION AMOUNT: \$20,000.00

RECOVERY OFFICE ANALYST: Elizabeth Kasonde

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

All beds were successfully delivered, and the program remains in extremely high demand across the County. Additional funding would significantly enhance our ability to meet this growing need.

Goal Performance Outcomes:

GOAL1: To provide beds to children living in poverty who do not have a bed of their own to sleep in.

97 beds packages, complete with bedtime bags including a new pillow, sheet set, blanket, quilt, bedtime books, stuffed animal and toothbrush were delivered to families in need in Montgomery County.

GOAL 2: N/A

N/A

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: C3

ORGANIZATION: TriCounty Community Network

ALLOCATION AMOUNT: \$340,000.00

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Technically our project is complete, however, as a result of this project the three collaboratives continue to meet as a collective (C3) and provide the Collab Labs and workshop/training in partnership with one another.

Goal Performance Outcomes:

GOAL1: C3 will pilot three Collab Labs beginning October 2024-June 2025, focused on grassroot group support and development, housing and homelessness, and language access and resources. Collab Labs will include quarterly meetings for multi-sector professionals and year-round communications with the aim to build relationships, share resources, and develop long-term solutions and approaches that strengthen Montgomery County.

C3 has hosted five collab labs over the October-June time period. Two of the collab labs were focused on grassroot group support and were topic focused. Those particular labs provided attendees with valuable resources and post workshop support. The other two collab labs were dedicated to housing and homelessness. The labs for housing and homelessness were solution focused and very well attended. Several promising initiatives have developed from those labs in particular.

GOAL 2: Vital Capacity & Sustainability Strength for Grassroots and BIPOC Led Organizations

The resource-sharing goal extends to our collective understanding of the need for technical assistance for nonprofit organizations and deeper, more thoughtful engagement of grassroots and BIPOC-led organizations in the region.

C3 has provided important technical assistance for fund development to 21 BIPOC led/grassroots organizations over the last 7 months. Assistance focused on grant research/identification as well as narrative writing and goal setting. Each organization was provided direct hands-on support in both areas. 90% of the participating organizations report an increase in their funding as a result of this assistance.

GOAL 3: Initiate the language access Collab Labs in 2025-2026

We are working with the County (Nelly Jimenez and her immigration support office) to support this effort and a meeting to map out the Collab Lab is scheduled.

GOAL 4: N/A

PROJECT: Your Way Home Homeless Prevention: EPIC **ORGANIZATION:** Your Way Home Montgomery County

ALLOCATION AMOUNT: \$4,000,000.00

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed less than 50%

Q2 2025 Status Update:

There are minor issues with the provider's spending and budget that our office is currently reviewing and will continue to monitor. As of today, the provider has complied with the primary goals of the EPIC project and all households served are residing in homes that do not severely rent burden them.

Goal Performance Outcomes:

GOAL1: To extend the rent and utility financial assistance relief program offered to households impacted by the COVID-19 pandemic.

To date 220 households have been served, it has continued emergency rental for households facing eviction.

GOAL 2: To support the preservation of affordable housing and the stabilization of housing for some of our most vulnerable residents.

Per policy, all households receiving EPIC have to meet the minimum requirements of having affordable rent and maintaining stabilization over the next 12 months after receiving EPIC financial support. 100% of all households served have met this goal.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Abington School District School Based Behavioral Health

ORGANIZATION: Abington School District **ALLOCATION AMOUNT:** \$248,612.00

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

This current period paid for an outstanding social worker. She covered 7 elementary buildings. She supported numerous students with disruptive behavior. Due to other grant funds drying up, we had to let our third social worker go at the end of this school year.

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

To date, this project has reduced the number of students being placed out by 3 year over year.

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

To date, this project has reduced the amount of money being spent on Behavioral Health Services by \$295,560.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Boyertown Area School District School Based Behavioral Health

ORGANIZATION: Boyertown Area School District

ALLOCATION AMOUNT: \$237,732.00

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

Our school based counselors continue to work with students in groups an individually.

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

84

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

To date, this project has reduced the amount of money being spent on Behavioral Health Services by \$1,279,000.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Cheltenham School District School Based Behavioral Health

ORGANIZATION: Cheltenham School District

ALLOCATION AMOUNT: \$230,273.00

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

We did not have any issues to report. The ARPA funds were an invaluable asset, which allowed us to bring in programs to support our students' mental health throughout the entire District.

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

35

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

To date, this project has reduced the amount of money being spent on Behavioral Health Services by \$1,445,000.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Colonial School District School Based Behavioral Health

ORGANIZATION: Colonial School District **ALLOCATION AMOUNT:** \$243,172.00

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

We finished a successful year two of the Resolve Room at Colonial Middle School. Even though the conflict resolution specialist has changed, the program has continued to give the neediest students the tools, strategies, support, and space to de-escalate during conflict, regulate strong emotions

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

86

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

To date, this project has reduced the amount of money being spent on Behavioral Health Services by \$1,640,000.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Hatboro-Horsham School District School Based Behavioral Health

ORGANIZATION: Hatboro-Horsham School District

ALLOCATION AMOUNT: \$227,026.00

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

None

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

Data is currently being traked to asses the success of this goal.

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

Data is currently being traked to asses the success of this goal.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Lower Moreland School District School Based Behavioral Health

ORGANIZATION: Lower Moreland School District

ALLOCATION AMOUNT: \$210,618.00

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

The services have concluded as the grant has finished. Because of the lack of funding, the District will not be able to continue with this program.

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

Data is currently being traked to asses the success of this goal.

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

To date, this project has reduced the amount of money being spent on Behavioral Health Services by \$1,050,000.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Methacton School District School Based Behavioral Health

ORGANIZATION: Methacton School District **ALLOCATION AMOUNT:** \$225,710.00

RECOVERY OFFICE ANALYST: Terrance Barnes

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

We closed out they year supporting students in school due to this grant.

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

42

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

To date, this project has reduced the amount of money being spent on Behavioral Health Services by \$1,135,000.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Norristown Area School District School Based Behavioral Health

ORGANIZATION: Norristown Area School District

ALLOCATION AMOUNT: \$300,208.00

RECOVERY OFFICE ANALYST: Terrance Barnes

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

Program has started and is available for all Roosevelt students as outlined in the grant application.

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

104

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

To date, this project has reduced the amount of money being spent on Behavioral Health Services by \$640,000.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: North Penn School District School Based Behavioral Health

ORGANIZATION: North Penn School District **ALLOCATION AMOUNT:** \$296,786.00

RECOVERY OFFICE ANALYST: Terrance Barnes

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

None at this time.

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

Data is currently being traked to asses the success of this goal.

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

Data is currently being traked to asses the success of this goal.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Perkiomen Valley School District School Based Behavioral Health

ORGANIZATION: Perkiomen Valley School District

ALLOCATION AMOUNT: \$237,205.00

RECOVERY OFFICE ANALYST: Terrance Barnes

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

The District used the funds to provide much needed mental health services to students at the high school. This was extremely helpful in serving the needs of students. It also helped to limit the number of students placed outside the District due to mental health issues. In the future, the District will need to find the financial resources to continue to support students.

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

49

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

To date, this project has reduced the amount of money being spent on Behavioral Health Services by \$400,000.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Pottsgrove SD School Based Behavioral Health

ORGANIZATION: Pottsgrove SD **ALLOCATION AMOUNT:** \$228,957.00

RECOVERY OFFICE ANALYST: Elizabeth Kasonde

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

No issues all costs were expended in the year previous. The program has been very successful and expanded as we added more clinicians and have them working with more students as we fund this through district budget sources.

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

136

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

Data is currently being traked to asses the success of this goal.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Pottstown School District School Based Behavioral Health

ORGANIZATION: Pottstown School District **ALLOCATION AMOUNT:** \$237,381.00

RECOVERY OFFICE ANALYST: Elizabeth Kasonde

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

During the 2024-2025 school year, PSD's Art Therapy Program supported 133 students through 19 group sessions and 18 individual sessions across two schools. Group sessions ranged from 10 to 34 sessions, averaging 29.5 weekly. Collaboration with counselors ensured targeted support for students facing challenges. Interventions were tailored to individual needs, fostering a supportive environment.

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

68

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

To date, this project has reduced the amount of money being spent on Behavioral Health Services by \$6,165,000.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: School District of Jenkintown School Based Behavioral Health

ORGANIZATION: School District of Jenkintown

ALLOCATION AMOUNT: \$203,773.00

RECOVERY OFFICE ANALYST: Elizabeth Kasonde

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

There have been no issues in executing the project this quarter. The grant has allowed the district to to provide outside counseling services to students that require this support but would not be able to access it without the funding.

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

58

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

To date, this project has reduced the amount of money being spent on Behavioral Health Services by \$2,463,450.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: School District of Springfield Township School Based Behavioral Health

ORGANIZATION: School District of Springfield Township

ALLOCATION AMOUNT: \$211,846.00

RECOVERY OFFICE ANALYST: Elizabeth Kasonde

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

Continued to work to offer staff development and training.

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

58

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

To date, this project has reduced the amount of money being spent on Behavioral Health Services by \$1,410,000.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: School District of Upper Dublin School Based Behavioral Health

ORGANIZATION: School District of Upper Dublin

ALLOCATION AMOUNT: \$218,515.00

RECOVERY OFFICE ANALYST: Elizabeth Kasonde

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

None at this time.

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

Data is currently being traked to asses the success of this goal.

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

Data is currently being traked to asses the success of this goal.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: School District of Upper Moreland Township School Based Behavioral Health

ORGANIZATION: School District of Upper Moreland Township

ALLOCATION AMOUNT: \$222,464.00

RECOVERY OFFICE ANALYST: Elizabeth Kasonde

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

This school year, the district has not had to place any students outside of the district aside from disciplinary reasons. The additional in school therapeutic support has allowed the district to provide more immediate, effective and proactive support for students. All students who have returned to the district since the implementation of this program have continued to show growth.

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

Data is currently being traked to asses the success of this goal.

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

To date, this project has reduced the amount of money being spent on Behavioral Health Services by \$150,000.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Souderton Area School District School Based Behavioral Health

ORGANIZATION: Souderton Area School District

ALLOCATION AMOUNT: \$267,040.00

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

The district is purchasing a 2nd facility dog, Ruby. Ruby will be at Franconia Elementary School and Indian Crest MS for the start of the 25/26 school year.

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

20

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

To date, this project has reduced the amount of money being spent on Behavioral Health Services by \$361,840.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Spring-Ford Area School District School Based Behavioral Health

ORGANIZATION: Spring-Ford Area School District

ALLOCATION AMOUNT: \$242,295.00

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

No issues

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

Data is currently being traked to asses the success of this goal.

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

To date, this project has reduced the amount of money being spent on Behavioral Health Services by \$635,392.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Upper Merion Area School District School Based Behavioral Health

ORGANIZATION: Upper Merion Area School District

ALLOCATION AMOUNT: \$257,300.00

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

A School counselor was hired by the district to provide necessary guidance, advocay, and counseling to at risk students in Upper Merion HS. An advanced

tiers counselor working with students who are at risk for failure, alternative placement, hospitalization, and/or dropout require more frequent interaction with a

dedicated counselor to maintain the students stability and track progress toward graduation.

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

Data is currently being traked to asses the success of this goal.

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

To date, this project has reduced the amount of money being spent on Behavioral Health Services by \$2,935,726.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Upper Perkiomen School District School Based Behavioral Health

ORGANIZATION: Upper Perkiomen School District

ALLOCATION AMOUNT: \$223,166.00

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

None

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

83

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

To date, this project has reduced the amount of money being spent on Behavioral Health Services by \$8,074,520.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Wissahickon School District School Based Behavioral Health

ORGANIZATION: Wissahickon School District

ALLOCATION AMOUNT: \$229,922.00

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

N/A

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

5

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

To date, this project has reduced the amount of money being spent on Behavioral Health Services by \$7,720,000.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Lower Merion School District School Based Behavioral Health

ORGANIZATION: Lower Merion School District

ALLOCATION AMOUNT: \$200,000.00

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Having this additional support has assisted many students.

Goal Performance Outcomes:

GOAL1: Reduce the number of students being placed out for behavioral health services.

24

GOAL 2: Reduce the amount of money being spent by School Districts on Behavioral Health Services.

Data is currently being traked to asses the success of this goal.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Wissahickon Watershed Water Quality Funding Program: Lower Gwynedd Township

ORGANIZATION: Lower Gwynedd Township

ALLOCATION AMOUNT: \$64,497.00

RECOVERY OFFICE ANALYST: Greg Schneider

Reported Status for Q2 2025: Completed less than 50%

Q2 2025 Status Update:

Project has gone to bid for both the sream restoration and bridge replacement.

Goal Performance Outcomes:

GOAL1: The success of this funding project will be measured by the number of projects completed in either installation or design.

Not completed.

GOAL 2: An increase in acres draining to retrofitted or new stormwater facilities.

Not Completed.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Wissahickon Watershed Water Quality Funding Program: Upper Dublin Township

ORGANIZATION: Upper Dublin Township **ALLOCATION AMOUNT:** \$333,603.72

RECOVERY OFFICE ANALYST: Greg Schneider

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Construction was completed in 2024

Goal Performance Outcomes:

GOAL1: Construction of all stormwater management facilities to Phase 1 (current stage), Phase 2, & Phase 3.

Construction has been completed and all stormwater is being stored on-site and the constructed facilities are functioning as designed..

GOAL 2: Reconstruction of pond outlet structure.

Construction has been completed and outlet structure is functioning as designed.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Wissahickon Watershed Water Quality Funding Program: Upper Gwynedd Township

ORGANIZATION: Upper Gwynedd Township **ALLOCATION AMOUNT:** \$745,048.00

RECOVERY OFFICE ANALYST: Reduce flooding along the Haines Run Service area via new facilities construction.

Reported Status for Q2 2025: Completed less than 50%

Q2 2025 Status Update:

Bid will be approved at the end of August, construction starting in the fall.

Goal Performance Outcomes:

GOAL1: Construction will begin this fall.

Improve Water Quality along the Haines Run and meet MS4 obligations to the PA Department of Environmental Protection.

GOAL 2: N/A

N/A

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Wissahickon Watershed Water Quality Funding Program: Whitpain Township

ORGANIZATION: Whitpain Township **ALLOCATION AMOUNT:** \$111,201.00

RECOVERY OFFICE ANALYST: Greg Schneider

Reported Status for Q2 2025: Completed less than 50%

Q2 2025 Status Update:

We are proceeding on the final design for the project. We are working to submit for the environmental permits as well.

Goal Performance Outcomes:

GOAL1: The success of this funding project will be measured by the number of projects completed in either installation or design

We are completing the basin retrofit design for the project. Construction will occur later this year.

GOAL 2: An increase in acres draining to retrofitted or new stormwater facilities

Once the basin retrofit is completed it will manage the acres treated.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Cornerstone at Pennbrook Station Housing Initiative

ORGANIZATION: Upper Gwynedd Family LLC

ALLOCATION AMOUNT: \$650,000.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

We are making slow progress with our land use approvals, which has delayed closing. We anticipating having NPDES approval by the end of July 2025. Our outside approvals remaining are: (1) final site plan approval by the Township; and (2) PA Dept of Environmental protection for sewer approval.

Goal Performance Outcomes:

GOAL1: Receive a tax credit commitment from PHFA. Awards will be announced 7/11/24.

We have received an allocation of tax credits from PHFA.

GOAL 2: Close on the financing for the development. anticipating 2/1/25

We are working through the closing due diligence with our Tax Credit Investor and PHFA. Due to land use approval delays, we are anticipating to close in the 3Q or 4Q 2025.

GOAL 3: Begin construction 3/1/25.

Construction cannot formally begin until we have formal approval from PHFA and LIHTC investor, and will come closer to our ability to close on the financing.

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Access Services Rapid Rehousing Program

ORGANIZATION: Access Services
ALLOCATION AMOUNT: \$145,000.00

RECOVERY OFFICE ANALYST: Jamie Kirton-Newell

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

One of our consumers is on the cusp of exiting our program and achieving full independence. This individual has shown remarkable dedication by demonstrating financial stability and ensuring a steady flow of resources, engaging actively with personalized support services to address individual needs, taking responsibility for their housing costs, reinforcing their commitment to independence, and actively engaging in their own life, cultivating personal growth and self-sufficiency.

Goal Performance Outcomes:

GOAL1: Access Services is presently supporting two chronically homeless individuals with a rental subsidy to live inside and in the process of housing a third homeless individual. A key performance metric for this program is that 75% of the caseload (up to 5 individuals) are connected to physical health provider. We are presently exceeding that metric at 100% of the 3 individuals served.

The program is proud to report that it has exceeded this key performance metric for Quarter 2 by connecting 100% of the two individuals currently served to physical health providers. This achievement underscores the program's effectiveness in fostering holistic support that encompasses both housing and healthcare. Access Services remains committed to expanding its support network and continuing to exceed its performance metrics. By maintaining a strong focus on housing stability and health connections, the program aims to further improve the lives of those it serves and work towards reducing chronic homelessness in the community.

GOAL 2: Another key performance metric for this program is that 50% of the caseload (up to 5 individuals) have an increase in income prior to exiting the program.

A crucial performance metric for our program is ensuring that 50% of our caseload, which can include up to five individuals, experience an increase in income before they exit the program. This metric is vital as it indicates a positive step towards financial stability and independence for the individuals we serve. We are proud to announce that we have successfully met this key performance metric. This accomplishment was achieved by supporting one of our consumers in gaining Social Security Disability Income (SSDI). This increase in income is not only a testament to the effectiveness of our program but also a significant milestone for the individual, contributing to their financial security and overall well-being. Access Services remains dedicated to continuing our support for individuals experiencing homelessness. Our goal is to assist more individuals in achieving stable housing and increasing their income, thereby fostering long-term independence and stability. We will continue to focus on individualized support, ensuring that each person receives the resources and guidance necessary to improve their quality of life. Together, we can make a difference, one individual at a time.

PROJECT: Empowerment Services for Transgender Individuals

ORGANIZATION: Eastern PA Trans Equity Project

ALLOCATION AMOUNT: \$59,350.00

RECOVERY OFFICE ANALYST: Ashton Dwyer

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

We are generally on-track to expend grant funds by the end of the grant period. As anticipated, over the four-year grant cycle, we have experienced changing needs. For example, we have seen a larger demand for rent/housing assistance than anticipated while experienceing a lower than anticipated demand for scholarships.

In all, we have provided ninety-five (95) people with \$39,969 in final assistance that is designed to prevent them from falling through the cracks.

Goal Performance Outcomes:

GOAL1: Goal 1 - Name Change Assistance: Total of 37 individuals provided with mentoring and/or financial assistance

Project to date we have provided ten (10) individuals with financial assistance toatalling \$3,000 and have mentored forty-seven (47)individual on process and procedure.

Project to date we have provided twenty-one (21) individuals with financial assistance toatalling \$6.700 and have mentored eighty-nine (89) individuals on process and procedure.

Applicants apply for finaincial assistance and/or mentoring through our website. Applicants then are scheduled for a 60-minute intake and mentoring call during which the legal process is reviewed and appropriate court forms and instructions are provided. Applications for financial assistance are reviewed by our grants committee on a weekly basis. If the application is approved, a check in the amount of \$400 is mailed to them. Grantees receive ongoing follow-up and mentorship throughout the process - typically on a 30, 60, and 90-day basis as minimum.

GOAL 2: Goal Two - Provide Food assistance to 57 individuals.

Program to-date we have provided food assistance to thirty-one (31) individuals totalling \$3,100. This equates to over 750 meals.

Food clients apply for food assistance through our website. Applications are then reviewed on a daily basis to determine need. If the application is approved, the applicant is proveded with a \$100 e-gift card to a local grocery store (typically Giant or Acme). All applicants also receive a detailed list of transgender-affirming food assistance programs. These programs are vetted annually to ensure that they still provide services to transgender people (not all do).

GOAL 3: Goal Three - Provide rent/housing assistance to twenty-two (22) individuals

Program to-date we have provided 21 individuals with rent assistance totalling \$23,624. We have also provided \$2,310 in utility assistance payments to 10 individuals. Applicants apply for finaincial assistance for rent through our website. Applicants then are scheduled for a 60-minute intake call during which their needs are assessed and their finaincial budget is reviewed. They may also receive connection to other services at this time (other rent assistance programs, SNAP, LiHeap, etc.). Applicants are also required to provide a copy of their lease and the receit for the last time they paid their rent. Upon recommendation from our Program Coordinator, applications for financial assistance are reviewed by our grants committee on a weekly basis. If the application is approved, payment for rent (or security deposit) is made directly to the landlord on the clients behalf. Grantees receive ongoing follow-up and case management on a 30, 60, and 90-day basis to ensure they remain housed and are connected with additional services as needed.

GOAL 4: Goal Four - Provide educational scholarships to five (5) individuials Program to date we have provided two educational scholarships totalling \$3,000

Program to-date we have provided 2 individuals with scholarships totalling \$3,000.

The annual application period for scholarships typically runs from December 15 through March 31st. Scholarship applications are subsequently reviewed by our grants committee. Ranking criteria include financial need, grade-point average, and essay responses. Approved scholarship payments are made via check made out to the applicant.

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Mental Health Services & Case Management for LGBT+ individuals & families

ORGANIZATION: The Welcome Project PA **ALLOCATION AMOUNT:** \$170,000.00

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

As previously mentioned, we have closed this program due to lack of further funding.

Goal Performance Outcomes:

GOAL1: Improve the mental health outcomes of vulnerable populations such as the LGBT+ communities by removing barriers and improving access to appropriate mental healthcare. Improve access to outpatient mental health services for LGBT+ communities by subsidizing individual, group, and family mental health therapy services based on financial need, including for those with health insurance coverage but unaffordable co-pays.

We closed out this program, as we have no further funding directly sustaining it. Staff was given 30 days notice to remain with current clients. On April 29th, 20205, the program officially closed. Our Support Group Program [7 groups per month] [and therapy referrals] continue.

GOAL 2: Provide case management which will assist community members with accessing various types of services related to mental health. Case managers will assist LGBT+ youth and adults with wellness goals including financial, medical, educational, vocational, and housing. Case management coordinated with Clinical Supervisors and therapeutic staff.

We have now shifted to case management for direct assistance, unrelated to this program.

GOAL 3: Facilitate regular peer community building and emotional support groups to reduce isolation and help to prevent suicide among LGBT+ individuals, including educational and emotional support groups to help meet the various needs of the community. Validated screening and assessment tools will be used to assess, monitor, and improve outcomes for this at-risk community.

As mentioned above, we now have 7 groups meeting monthly and plan to add one more in the coming months. Attendance has increased.

GOAL 4: Plan and facilitate DEIAB training programs related to LGBT+ competency, mental health, healthcare, and allyship. Schools, businesses, nonprofits, faith communities, and government agencies.

We continue to offer DEIAB training for schools, businesses, nonprofits, and others. So far this year we have provided more than 30 training programs for 4000+ people.

PROJECT: Opportunity Youth Outreach

ORGANIZATION: Montgomery County Workforce Development Board

ALLOCATION AMOUNT: \$300,000.00

RECOVERY OFFICE ANALYST: Terrance Barnes

Reported Status for Q2 2025: Completed less than 50%

Q2 2025 Status Update:

we believe we have a good plan in place to effectively expend these funds after experiencing some implementation issues. Photos are from a pre-apprenticeship informational event held at Central Montco Technical High School in May 2025.

Goal Performance Outcomes:

GOAL1: Contract with 3 providers to recruit/outreach to Opportunity Youth, connecting them to available resources

the workforce board authorized a second contract with JEVs on 6/20/25 we are finalizing the contract scope with the provider for outreach.

GOAL 2: Connecting youth to available resources

as of 7/14/25, our outreach provider attended over 30 community events, promoting available services and referred 79 individuals to programs. A smaller number than we had hoped for actually followed through for services but we are working with JEVs to focus outreach while also working with county communications on longer term general outreach strategies.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT: Youth Leadership After-School and Early Childhood Education Programs

ORGANIZATION: No Longer Bound DC **ALLOCATION AMOUNT:** \$179,172.00

RECOVERY OFFICE ANALYST: Elizabeth Kasonde

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

N/A

Goal Performance Outcomes:

GOAL1: Supporting youth in making healthier decisions.

We have seen that at least 80% of the youth we have worked with over the years have been impacted by our program. They have either graduated, have made healthier decisions regarding school and home life, went to college, took a trade, or are offering support to their communities in which they live.

GOAL 2: Minimize truancy and absences.

Youth have become more invested in their education. They have taken the time to access the outcome to various unhealthy decisions.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT ID: RO-22-2

PROJECT: Coordinate Construction of Community Center in Norristown

ORGANIZATION: Recovery Office

ALLOCATION AMOUNT: \$7,000,000.00

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed less than 50%

Q2 2025 Status Update:

Construction grants have begun to be dispersed, an RFP has been developed for third party administration and provision of software.

Goal Performance Outcomes:

GOAL1: Community Engagement and Input Collection Gather input from the Norristown community to determine the requirements for a centralized community facility.

Number of community meetings held, and participants engaged, feedback collected and analyzed to establish a program of requirements for the facility design.

GOAL 2: Facility Asset Study and Design Planning - Conduct a comprehensive study of existing facilities and develop a design plan for renovation or construction based on community needs.

Implementation of Renovation/Construction- Renovate or construct a community center facility that meets the established program of requirements and design plan.

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT ID: RO-22-3

PROJECT: MWBE Small Business Assistance

ORGANIZATION: Recovery Office

ALLOCATION AMOUNT: \$3,162,303.04

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Project is complete.

Goal Performance Outcomes:

GOAL1: Enhance EMS System Coordination and Cost-Effectiveness- Develop actionable recommendations to improve the coordination and cost-effectiveness of EMS services in Montgomery County.

Completion of a comprehensive EMS system study that identifies key areas for improvement. Number of actionable recommendations provided for enhancing service delivery and reducing costs. Percentage of stakeholders (EMS agencies, municipal managers, elected officials) engaged in the strategic planning process.

GOAL 2: N/A

N/A

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT ID: RO-22-3-A

PROJECT: MWBE Small Business Assistance - RRFRA

ORGANIZATION: A B Restaurant **ALLOCATION AMOUNT:** \$113,758.00

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed

Q2 2025 Status Update:

Project is complete.

Goal Performance Outcomes:

GOAL1: Assist Affected Restaurant Owners- Integrate Montgomery County restaurant owners, who had their grants rescinded, into the Recovery Office Small Business Grant Program.

Track and assist these owners to ensure they receive needed financial support.

GOAL 2: Validate COVID-19 Financial Losses- Accurately assess financial losses of affected restaurants to determine eligibility for grants.

Prioritize Support for Key Groups-Support

GOAL 3: N/A

N/A

GOAL 4: N/A

N/A

GOAL 5: N/A

N/A

GOAL 6: N/A

PROJECT ID: RO-22-4-N

PROJECT: Small Business Support in Norristown **ORGANIZATION:** Norristown Chamber of Commerce

ALLOCATION AMOUNT: \$650,000.00

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed less than 50%

Q2 2025 Status Update:

Thank you for the County's support. ARPA funding has helped us expand access, grow membership, increase staffing, and improve operations. We've added 16 new members in May alone and now support 169 businesses. We've also launched a Clean and Safe initiative with daily ambassadors improving our business districts. We're grateful for this partnership and look forward to continued impact in Norristown.

Goal Performance Outcomes:

GOAL1: Increase access to membership

For many small businesses in Norristown, financial and language barriers were reported as a main reason many owners do not join and therefore having access to additional support and resources. By providing free membership - we have increased participation in monthly business events from 20 to 35 attendees; and increased membership by at least 2 small businesses a month. In May we had a record number of 16 new memberships through our partnership with Sherwin Williams - Painter to Entrepreneurship and the chamber was able to provide all those who completed the course - free membership to the chamber.

GOAL 2: Staffing

Having the ability to hire PT staff has allowed the Chamber to provide daily operational support and assistance to owners regularly. We also increased our programming offerings - 2 financial/lending workshops, mixers/townhalls to meet with local leaders especially with the political and economic uncertainty on the national level

GOAL 3: Building capacity

We can now track all members with the expanded database that is manage by a 3rd party vendors. We now have automatic renewal process and easier process for new members and current ones to access resources and share information. We are in process of development our website to support marketing and outreach efforts to not only talk about the chamber but the benefits of having more immediate access to municipality and county opportunities for business growth. This is evident in currently able to support 169 business from 148 last quarter.

GOAL 4: Support a Clean and Safe initiative

In 2 quarter secured a contract with 3rd party vender to provide daily environmental maintenance ambassadors and hospitality ambassadors in the businesses districts and main gateways. Daily assessments, along with weekly and monthly reports will be used to support further collaboration in the beautification (clean and safe) of Norristown.

PROJECT ID: RO-22-4-P

PROJECT: Small Business Support in Pottstown

ORGANIZATION: Pottstown Area Economic Development

ALLOCATION AMOUNT: \$299,162.21

RECOVERY OFFICE ANALYST: Valerie Vellon

Reported Status for Q2 2025: Completed 50% or more

Q2 2025 Status Update:

At this time we have expended the grant fully - between lights, installations, cleaning, and managing the grant.

Goal Performance Outcomes:

GOAL1: N/A

Sidewalk cleaning services were covered from August 2023 through June 2025. The Clean Team focused their efforts on the 300 and 400 block, but went as far as 100 through 500 blocks and side streets.

GOAL 2: N/A

Beautification with perennial plants were purchased for the 300 and 400 block

GOAL 3: N/A

Nearly \$20,000 was utilized to purchase and install lights at identified properties in the 300 and 400 block.

GOAL 4: N/A

Portions of staff salaries were covered to manage the grant and the programs that went under the grant.

GOAL 5: N/A

N/A

GOAL 6: N/A



MONTGOMERY COUNTY, PA

AMERICAN RESCUE PLAN ACT (ARPA)
STATE AND LOCAL FISCAL RECOVERY FUNDS (SLFRF)

RECOVERY PLAN

AUGUST 18, 2022

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UPDATED OCTOBER 2022: Document was updated to make navigation easier and correct typographical errors

INTRODUCTION

In 2021, Congress passed the American Rescue Plan Act (ARPA) which created the State and Local Fiscal Recovery Funds (SLFRF) to support state and local governments in their response to the economic and public health impacts of the COVID-19 pandemic. Montgomery County received \$161,395,498 million in funds through this legislation, which locally has been referred to as the Pandemic Recovery Fund.

"This funding source presents an historic opportunity for the county to invest deeply into transformative, community-centered projects that will enable the county to respond to future public health crises and community challenges."

In keeping with the federal intent behind ARPA-SLFRF, the County's Board of Commissioners identified a priority for using the Pandemic Recovery Fund to support an equitable recovery, recognizing that historically underserved communities experienced greater public health and economic impacts during the pandemic due to longstanding underinvestment or lack of access to capital and other community resources. As well, the Board of Commissioners recognized that this funding source presents an historic opportunity for the county to invest deeply into transformative, community-centered projects that will enable the county to respond to future public health crises and community challenges.

With this in mind, the County's Board of Commissioners created the Recovery Office in 2021 to ensure an equitable, community-centered, and transparent process for distributing Pandemic Recovery Funds. The mission of the Recovery Office is to connect the community to information, resources, and opportunities, equitably distribute funding throughout Montgomery County, and manage expenditures and initiatives responsibly.

This Recovery Plan outlines the funding allocations for all \$161.4 million in Pandemic Recovery Funds, following an extensive process led by the Recovery Office to allocate funds to best support an equitable recovery from the pandemic. The Recovery Plan balances investments into immediate community needs and response efforts with those into transformative opportunities for communities across the county. The Recovery Plan supports projects in a variety of issue areas that respond to the myriad health, social, and economic challenges experienced by residents.

The Recovery Plan also outlines the process used to determine funding allocations, including a discussion of the community engagement efforts made to solicit public input into funding allocations. Moving forward, the Recovery Office intends to publish regular reports on the milestones achieved by the projects listed in future reports, and provide other updates on any funding changes.

PANDEMIC RECOVERY FUNDS

PROCESS OVERVIEW

COMMUNITY ENGAGEMENT

The pandemic made apparent that deep community engagement in policymaking is a necessity for effective public health response and recovery. The Recovery Office implemented extensive community outreach efforts to directly engage community members in this funding process, and specifically to engage residents with a historic lack of access to government decision-making. This focus throughout the funding process established priorities for funding, increased access to grant funds, and informed review of project submissions.

DETERMINATION OF FUNDING PRIORITIES

The community engagement process began with a series of town hall sessions to solicit the community's feedback on priorities for the Pandemic Recovery Fund. Starting in summer 2021, the Recovery Office hosted town hall sessions in a variety of formats and languages in order to be accessible to a diverse body of residents. As well, residents were able to submit their priorities for funding via an online survey available on the County's website, or through surveys created and supported by community partners. Informed by these meetings and surveys, the Recovery Office was able to identify five key areas for funding investment: affordable housing, behavioral health, childcare, emergency response, and digital access.

RECOMMENDATIONS FOR FUNDING PROCESS

Additionally, the community identified recommendations for the funding process itself. Community members encouraged the Recovery Office to allow for an open application process, where groups across the County could present projects for funding, rather than the County determining the use of funds internally. In response, the Recovery Office created an open application process, including the option of submitting both fully formed "projects" as well as the option to submit less developed "ideas" for consideration. The Recovery Office also distributed drafts of its application and scoring rubric prior to the application period opening so that community members could review and make suggestions for improvement.

NO-COST TECHNICAL ASSISTANCE TO APPLICANTS

Community members encouraged the Recovery Office to provide free technical assistance during the submission period. This service enabled smaller or less-resourced organizations and businesses to apply for funding, and was an important element for increasing accessibility to funding for historically marginalized groups. The County funded a Technical Assistance contractor to provide free application support to any group needing this service. Technical Assistance included answering general questions, reviewing budgets and submission information, providing data, and providing translation services. Over 400 organizations and individuals utilized technical assistance during the application process.

FUNDING DETERMINATIONS

Through its open submission process, the Recovery Office received 426 project submissions, totaling \$1.3 billion in funding requests, and 157 idea submissions.

Review of the submissions followed a three-part process managed by the Recovery Office. First, Recovery Office staff reviewed project and idea submissions for completeness and eligibility; any need for additional information was directly coordinated with the entity submitting the project.

Second, all eligible and complete projects were forwarded to the Pandemic Recovery Fund External Review Committee for scoring using the funding plan's scoring rubric. The scoring rubric, which was publicly available throughout the process, was designed to prioritize projects that capitalized on the one-time nature of this funding, advanced one of the priority issue areas as identified by the community and the original intent of the federal funds, and serve and are led by communities most impacted by the pandemic.

EXTERNAL REVIEW COMMITTEE

The External Review Committee was comprised of thirty individuals from across Montgomery County who responded to a "Call for Reviewers" distributed by the Recovery Office through community partners. Reviewers represented a diverse cross section of people interested in providing insight into types of projects that would have the greatest impact on their communities. The review committee included individuals identifying as a member of an underserved population in the County, such as people who identify as Black/African American, Hispanic/Latino, Asian American/Pacific Islander, people living with disabilities, people living in recovery, people living on low incomes, and other populations that were disproportionately impacted by the pandemic. Additionally, individuals possessing unique insight into community needs, such as members of faith communities, volunteer groups, nonprofits, home and school associations, and neighborhood groups were represented.

Review Committee Composition

Latino - 3

People Living with Disabilities – 3

Black / African American - 6

Lived Experience - 9

Professional Background – 3

Asian American Pacific Islander - 3

Religious Focus - 2

LGBTQ+ - 1

Each of these individuals reviewed an average of 140 project submissions and were compensated financially for their time and expertise.

RECOVERY OFFICE REVIEW

Following the project scoring, Recovery Office staff reviewed all projects, using both the project score as well as a defined set of other considerations that the scoring rubric couldn't take into consideration. These considerations included the population or geography served, the opportunity for transformation within the community, and availability of funding either to the applicant or the project type. During this process, the Recovery Office also consolidated projects to address complex or industry-spanning issues, and created smaller grant programs to support targeted issue areas.

Throughout this review process, the Recovery Office also adjusted proposed budgets in order to fund a larger number of projects. For projects providing operational support or services, the Recovery Office set a standard of providing two years of operating support in addition to any one-time start-up costs. For capital expenditures, the Recovery Office provided acquisition costs and limited rehab or operational support. In reducing budgets in this manner, the Recovery Office was able to recommend a more diverse slate of projects, serving a higher number of communities and industries.

PUBLIC FEEDBACK PROCESS

Prior to the Draft Recovery Plan being made public, each individual applicant was notified of their project's conditional acceptance or denial into the Draft Recovery Plan, as well as the awarded budget.

The Recovery Office made the Draft Recovery Plan available to the general public on July 18, 2022. Community members, residents, applicants, and other stakeholders were encouraged to provide their feedback on the Draft Recovery Plan through August 5, 2022.

The Recovery Office provided both in-person and written opportunities to provide comments. The Recovery Office hosted a series of town hall events in multiple languages, as well as co-hosting events with community partners such as the NAACP and Asian American Healthcare Coalition, to increase accessibility to multiple communities across the County. Attendees were able to provide their feedback during these events and ask questions about the process or recommendations. In total, the Recovery Office hosted seven town hall events with over 300 attendees.

Community members were also able to submit feedback online via an online submission form available on the Recovery Office's website. The Recovery Office received 122 online submissions.

The Recovery Office encouraged any applicant that was not recommended for funding in the Draft Recovery Plan to set up an individual meeting with the staff to review their project submission and any comments from the Review Committee or Recovery Office staff. A number of applicants chose to do so, and were able to receive individualized feedback on their submission.

CHANGES MADE ON THE DRAFT RECOVERY PLAN

Using the public comments received on the Draft Recovery Plan during the public comment period, the Recovery Office made changes to the recommended project allocations. As well, the Recovery Office is providing additional information on certain projects where there were questions or where more clarity is needed. Below is a summary of changes made to the Draft Recovery Plan as a result of the feedback received that has been incorporated into the final Recovery Plan.

The Recovery Office is also providing a summary of all comments and responses in Appendix B. Changes made for the final Recovery Plan based on public feedback:

- 1. The Recovery Office received multiple comments requesting that increased funding be allocated to support EMS services directly, given the impact of the pandemic on this industry and the necessity of upgrading services and systems to better respond to public health crises in the future. In response, the Recovery Office made the following changes:
 - Funded the project "Pandemic EMS Relief" submitted by Plymouth Community Ambulance Association, at \$325,000
 - Funded the project "Grand View Health's Medic151 Ambulance Service" submitted by Grand View Hospital for \$255,000
 - Reduced the budget allocation for the project "Call Center Initiative" that is being managed by the Recovery Office by \$580,000 (the total of the two new projects listed above). The Call Center Initiative is intended to support efforts to improve emergency call center operations in response to issues identified during the pandemic and to support greater accessibility and connectivity. More information on this project is available in the project detail description.
- 2. The Recovery Office changed the names of the following projects to better reflect the work to be completed:
 - "Small Business Support in Norristown and Pottstown", from "Business Improvement Districts in Norristown and Pottstown". The Recovery Office intends this funding to support general small business development in these localities, and received feedback that the term used in the original description is for a specific legal designation that is not currently in place in these areas. In order to reflect the intent and scope of the project, the Recovery Office is changing the name of the project. As well, additional information on the project itself, and the Recovery Office's intention regarding partnerships with local business entities, is provided in the project description.
 - "EMS System Strategic Planning Study", from "EMS Consolidation Study". This project is intended to support strategic planning efforts related to improving the EMS system overall,

based on learnings from the pandemic, and is not intended to consolidate EMS operations. Additional information on this project is available in the project description.

- 3. Consistent with the intent of the project, the Recovery Office designated the project "AAPI Community Needs Assessment" to be managed by HealthSpark Foundation as the project will be able to begin faster, as Recovery Office facilitation would initially have sought to identify the correct community partner to conduct such a study.
 - HealthSpark Foundation submitted an "idea" for the implementation of an AAPI community health needs assessment that would build on existing work to build a framework for studying AAPI needs. During the review period, HealthSpark Foundation shared their project management plan for an AAPI community needs assessment that was created in partnership with a number of AAPI groups. After further discussion in town hall sessions, including with AAPI community groups, and with HealthSpark Foundation, the Recovery Office determined that it would be most effective to fund this project directly through HealthSpark Foundation, which will continue to serve as a facilitator and project manager for this study. Additional information is outlined in the project description here.
- 4. A number of comments requested additional information for projects labeled "Recovery Office" projects. Additional information is provided on all projects, including those labeled as "Recovery Office" projects, in response to feedback received regarding the scope and management plan for allocations.

WHAT COMES NEXT

The projects outlined in this Plan will begin starting in fall 2022. The Recovery Office will be sharing progress on these projects as they move forward, highlighting key accomplishments and sharing the impact of the projects funded through the Pandemic Recovery Fund with the community.

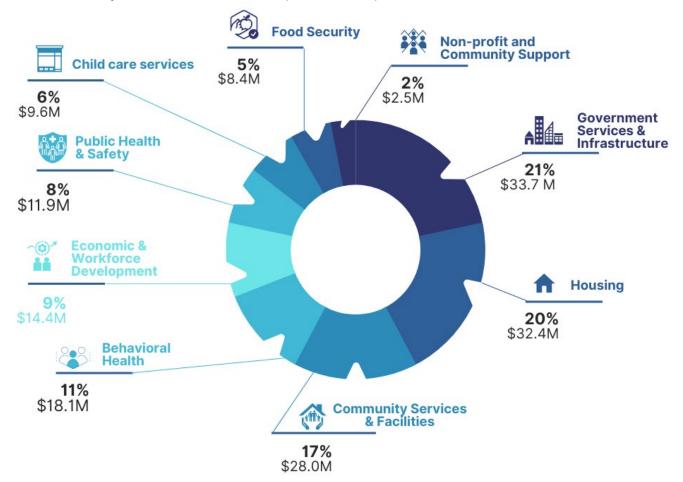
As well, the Recovery Office will be connecting projects that were not able to be funded through these funds to other resources, where possible. The Recovery Office will be managing and supporting other county funding programs, such as those being made available through future federal legislation, and will work to connect projects to those opportunities. As well, the Recovery Office is connecting with other county departments and local philanthropy to share project information so that other existing resources can be leveraged to support these projects. More information on these efforts will be shared via the Recovery Office's website and the County's communication channels.

RECOVERY PLAN SUMMARY

The Montgomery County Recovery Plan includes funding for 112 projects and allocates all funding. Finalization of this Plan follows a ten-month community engagement process, through which the Recovery Office received 426 project submissions totaling \$1.3 billion in funding requests, and 157 idea submissions. Applicants included community organizations and nonprofits, school districts, businesses, municipalities, and individuals representing a variety of industries.

This Recovery Plan invests in priorities identified by the community, including:

- \$32.4 million for housing, accounting for 325 new affordable housing units, funding creation of two
 new temporary housing facilities, preserving existing affordable units, and creating a foundation for
 sustainable creation of future affordable housing
- \$28 million for community spaces and services, constructing and improving centers housing multiple providers in impacted communities
- \$18.1 million expanding and innovating across mental and behavioral health operations and facilities
- \$9.6 million for child care provider operational support, new child care service models, and study and analysis of transformative adoption of best practices



This plan considers both community-identified priorities for supporting an equitable recovery post-pandemic and the one-time nature of this funding source. The Recovery Plan prioritizes investment into historically underserved communities and transformative projects or ideas with the potential for spurring long-term change across Montgomery County.

The robust response during the project and idea submission process represents an emphatic statement of need across various issue areas. While the magnitude of the submissions necessarily means that the majority of submitted projects did not get funded, the Recovery Office will utilize the inventory of projects created to connect community resources, recommend projects for future funding programs, and continue to develop good ideas.

PLAN HIGHLIGHTS

Affordable Housing - \$32.4 million

The Recovery Plan responds to the community's prioritization for investment into more affordable housing options across the county, given the challenges to housing stability that the pandemic and related economic crises took on renters, homeowners, and the homeless.

The Recovery Plan includes investments supporting construction of 325 new affordable housing units for low- and moderate-income renters and homeowners. In order to encourage future development of affordable units, the Plan also includes \$5.5 million in seed funding for the Housing Opportunities Fund. This innovative public-private partnership will turn unused land, blighted or condemned properties, and/or hotels for sale into affordable rental housing.

The Recovery Plan also includes a \$500,000 expansion of the down payment assistance program for first time homebuyers, and a total of \$5.8 million to support renovation of existing public and privately owned affordable units.

Finally, the Recovery Plan allocates a total of \$6.8 million for short-term housing for single adults experiencing homelessness, including costs associated with the relocation of the Coordinated Homeless Outreach Center that closed in July 2022.

Behavioral Health - \$18.1 million

As a result of the pandemic's significant and persistent impact on resident mental health, the Recovery Plan supports programming into mental healthcare access across the county. The Recovery Plan sets aside \$5 million for school-based behavioral health services, which will enable school districts throughout Montgomery County to access funding to hire staff through a program coordinated by County Recovery and Mental Health Offices. Other funded projects support child and adolescent art therapy, services for rural older adults, and counseling services specific to LGBTQIA+ residents, among others. Finally, the Plan sets aside \$5 million for the creation of a behavioral health crisis response service center, allowing for a long-needed investment into the county's ability to serve residents experiencing mental health crises.

Community Services and Facilities - \$28 million

As part of its commitment to supporting an equitable recovery from the pandemic, the Recovery Plan includes projects that will invest in historically underserved communities and provide facilities to house critical services and gathering spaces. The Recovery Plan supports a new site for ACLAMO Family Centers in Norristown, which primarily serves the Latino/Hispanic population, and allocates \$8.8 million for the establishment and renovation of facilities serving the Norristown community. Further, \$5.25 million is included for the creation of a community and wellness center specific to Asian American and Pacific Islander communities. Finally, \$5.5 million is allocates to support the YWCA Tri-County's new site expansion in Pottstown, as well as other investments for centers across the county.

Child Care - \$9.6 million

The Pandemic Recovery Fund program prioritizes child care centers and the early childhood workforce, given the impact on the industry throughout the pandemic. The Recovery Plan funds \$4 million in direct operational support for child care centers across the county through a program that will be coordinated by the County's Recovery and Early Learning Resource Center offices. \$3.3 million is allocated for the implementation of a novel in-home child care program supporting off-hours workers, and \$1.8 million is spread across mentorship and domestic violence support projects.

The Recovery Office also received several "idea" submissions that spoke to the need for further investment into addressing the early childcare worker crisis, citing challenges in worker retention and pay, ongoing education and training, and the ability to attract qualified workers to the field. In response, the Recovery Plan includes a \$500,000 allocation for convening stakeholders in further research, strategic planning, and pilot programming to address these challenges.

Economic and Workforce Development - \$14.4 million

In response to its outreach specifically to small, minority and women-owned businesses, the Recovery Office received several submissions requesting support for business operations and other needs. The Recovery Plan allocates \$2.7 million to fund small grants directly to improve women and minority-owned businesses. Other qualifying businesses, with priority placed on the County's qualified census tracts in Norristown and Pottstown, would also be eligible to apply for this grant program. The Recovery Plan additionally provides \$2.5 million across multiple projects to coordinate impactful investment in Norristown and Pottstown businesses.

The Plan allocates \$8.2 million for workforce development across impacted sectors, tuition assistance initiatives, and job marketing and preparedness mentoring projects.

Food Security - \$8.4 million

Project and idea submissions received through the Pandemic Recovery Fund process demonstrated a prevalent community need for investment in all aspects of the County's emergency food infrastructure, including food distribution, food production, food policy and strategy, and coordination across all partners. The projects funded in the Recovery Plan represent a commitment on the part of County and community partners to improve and construct a more cohesive and productive system incorporating a focus on root causes.

The Plan funds projects that expand and improve the County's food security infrastructure, including a new distribution warehouse, planned logistics and coordination services connecting different partners, and a new food policy council resource to develop cohesive strategies across agriculture, food security, and public health.

Public Health and Safety - \$11.9 million

Reflecting the intent of the ARPA legislation, the Recovery Plan includes multiple initiatives focused on improving Montgomery County's public health and public safety infrastructure. \$9 million in funded projects seek to improve emergency medical services workers training and pay, improve child and maternity health outcomes, assist firehouses experiencing pandemic-related financial losses, and analyze, study, and improve the overall emergency services system in the County. The Plan additionally includes gun and domestic violence mitigation programs, COVID-19 monitoring and mitigation strategies, and access to digital health enhancement efforts.

OTHER INCLUDED PROJECTS

The Recovery Plan also recommends more than \$38 million supporting initiatives in multiple program areas including:

- \$33.7 million for government services and infrastructure, including revenue replacement, premium pay, essential worker retention and support, lead water piping replacement, and service improvement projects
- \$5.1 million for nonprofit and community support, including projects providing violence prevention, clothing distribution, and immigrant case management services, community data resources and support for nonprofits impacted by the pandemic

RECOVERY PLAN IMPLEMENTATION

In keeping with its mission to build an implementable program of projects, the Recovery Office turns now to facilitating the completion of the projects funded through the Recovery Plan. The Recovery Office will work with each project to facilitate successful completion within the bounds of the project plan and in compliance with US Treasury rules. Project metrics and financial performance data will be collected for each project, presented on the Recovery Office website for public review, and will form the basis quarterly and annual reports to US Treasury. Recovery Office work with this SLFRF Recovery Plan is focused on aiding each project to be successful in line with the project plan submissions received.

RECOVERY OFFICE PROJECTS

The submission process managed by the Recovery Office affirmatively asked for good ideas and projects, even if they hadn't been fully planned or didn't have a clear manager or path forward. In addition, the volume of projects received through the submission process provide the County with multiple submissions that were related, represented pursuit of a similar program or goal, or could augment a different project submitted independently.

RECOVERY OFFICE FACILITATED PROJECTS:

Norristown Community Facility

Call Center Initiative

Child Care Services Improvement Study

EMS System Strategic Planning Study

Small Business Support in Norristown and Pottstown

The Recovery Office has identified five such projects that present an opportunity to draw together complementary, incomplete, or novel ideas for pursuit of transformative initiatives.

The role of the Recovery Office is to facilitate these projects, getting the process started, building stakeholder groups and defining objectives, planning meeting schedules and as needed contracting for professional firms. These projects will be successful if they ultimately benefit the communities and populations they're targeted for; the Recovery Office will not directly benefit in any way, and will not receive any funds. Recovery Office staff will work to deliver studies, analyses, and recommendations to community members who will ultimately benefit.

FUNDED AMOUNT: \$7,000,000

FACILITATED BY:

Montgomery County Recovery Office

ISSUE AREAS:

Community Services and Facilities

TARGET POPULATION:

General Public Underserved/ Under-Represented

SERVICE AREA:

Norristown



NORRISTOWN COMMUNITY FACILITY

Throughout its ten-month community engagement process, the County Recovery Office heard consistently and repeatedly from Norristown Municipality residents that County ARPA dollars should invest in both community services and recreation and in a central "hub" facility providing shared space for their operation. The Recovery Office received 33 project submissions totaling \$54.75 million for community-based services and recreation in Norristown. Of those, 17 projects comprising \$38.8 million requested funding for facility construction and / or improvements to provide an operating space for services and programs.

The County Recovery Office recognizes the clear need expressed by the Norristown community for this space. Balancing this with the need to manage Pandemic Recovery Funds efficiently, the Recovery Office will facilitate a process in which its staff will work directly with the Norristown community to coordinate planning, design, and implementation of a shared project that responds to the needs expressed by the community. The County will have no ongoing role in operating any program or facility and is serving in a project facilitation and planning role for these initial phases only.

PROJECT REQUIREMENTS

- Delivered project must fulfill the needs expressed across the Norristown community's body of submissions, for a space (or spaces) collectively housing community services, events, assembly, and opportunities for public engagement
- Sustainable plan for operations must be present prior to completion

IMPLEMENTATION PLAN

- Collect and assemble program of requirements (i.e. what does this space need to be?) via survey distributed to all project submitters and community stakeholders. The resulting information will dictate how the future space will be designed, and what overlapping or adjacent functions should be incorporated.
- 2. Contract via County procurement process for asset inventory of available facilities, documenting space, condition, renovation needs, location, operational issues.
- 3. Convene community stakeholders to discuss / analyze available options, develop plan for pursuit of space development.
- 4. Facilitate identification by community stakeholders of operational management plan

CALL CENTER INITIATIVE

FUNDED AMOUNT: \$420,000

FACILITATED BY:

Montgomery County Recovery Office

ISSUE AREAS:

Public Health and Safety Behavioral Health Community Services and Facilities

TARGET POPULATION:

General Public

SERVICE AREA:

County-Wide



Support community-wide strategic planning for emergency Call Center operations with the goal of creating a more connected, sustainable, and accessible pathway for residents to get help for public health emergencies, behavioral health, and human services needs.

This consolidated Call Center Initiative seeks to bring together call center providers from across emergency services and health and human services, and groups advocating for underserved populations, to determine how to better utilize existing call center services and how to increase accessibility to these services.

The goal of the project is to develop an improved model for call center services in the county that enhances connections between emergency services and health and human services, ideally increasing sustainability for these services, while also addressing accessibility needs for underserved populations. Ideally, this will improve the county's ability to respond to both individual crisis needs and to improve coordination during public health and wealth-related crises.

IMPLEMENTATION PLAN

- 1. Convene stakeholder groups based on submissions, identify program of requirements.
- 2. Pursue study and analysis of best practice and standards to inform program formulation.

FUNDED AMOUNT: \$500,000

FACILITATED BY:

Montgomery County Recovery Office

ISSUE AREAS:

Child Care Services

TARGET POPULATION:

General Public

SERVICE AREA: County-Wide

CHILD CARE SERVICES IMPROVEMENT STUDY

Support community-wide research and strategic planning to address early childcare work force issues, such as issues related to hiring, retention, workforce development, and access to care. The purpose of the project is to bring together stakeholders who can together understand the issues and identify potential solutions that are sustainable and transformative for childcare centers, professionals, families, and employers.

The Recovery Office received numerous requests during town hall sessions to address the critical workforce issues impacting the childcare system, and so the Recovery Office made addressing these issues a funding priority through our scoring rubric. Multiple ideas submitted suggested that funds should be allocated to addressing the various issues affecting childcare centers- inability to hire or retain childcare professionals due to low wages, the inability to raise rates given how expensive childcare is already, and the lack of access to childcare for workers with nontraditional hours. The Recovery Plan includes a \$4 million grant program that will distribute operational grant funds directly to childcare centers as well as \$3.3 million to support operations for a new, in-home childcare service supporting off-hours workers.

However, despite the number of idea submissions suggesting funding be allocated towards it, there was no project submitted that was proposing to address the childcare worker issues in a more comprehensive and sustainable manner.

Therefore, the Recovery Office is recommending that funding be allocated to support a county-wide project to understand the issues related to the childcare worker crisis, as well as identify and fund potential solutions. The goal is to bring together a wide variety of stakeholders- such as childcare center providers, parents and caregivers, employers, early education professionals, and others- to plan how to address these systemic issues.

IMPLEMENTATION PLAN

- 1. Convene stakeholder groups based on submissions, identify program of requirements.
- 2. Pursue study and analysis of best practice and standards to inform program formulation.

FUNDED AMOUNT: \$300,000

FACILITATED BY:

Montgomery County Recovery Office

ISSUE AREAS:

Public Health and Safety Behavioral Health Community Services and Facilities

TARGET POPULATION:

General Public

SERVICE AREA:

County-Wide



EMS SYSTEM STRATEGIC PLANNING STUDY

Support community-wide strategic planning for Emergency Medical Services (EMS) with the goal of defining sustainable funding and operational models for the provision of EMS in Montgomery County.

This EMS Strategic Planning Initiative seeks to bring together EMS providers, community members, and health facilities to determine how to best ensure services can reach all communities while being financially sustainable.

The goal of the project is to develop an improved model for EMS services in the county that enhances connections between emergency services, public safety and health and human services providers, and identifies systemically sustainable operational models.

- 1. Convene stakeholder groups based on submissions, identify program of requirements.
- 2. Pursue study and analysis of best practice and standards to inform program formulation.

FUNDED AMOUNT: \$500.000

FACILITATED BY:

Montgomery County Recovery Office

ISSUE AREAS:

Economic and Workforce Development

TARGET POPULATION:

General Public Underserved/ Under-Represented

SERVICE AREA:

County-Wide



SMALL BUSINESS SUPPORT IN NORRISTOWN AND POTTSTOWN

Support the identification, creation, and / or management of investment in small businesses in Norristown and Pottstown, aimed at focusing physical and organizational improvement efforts by providing resources accessible to businesses through existing business cultivation groups.

Funding will be available to such community organizations as chambers of commerce and / or economic development offices to create positions and / or office resources devoted to managing business improvement initiatives.

- 1. Convene stakeholder groups based on submissions, develop plan for staffing / contracting.
- 2. Manage engagement of small businesses and investment in improvements.

RECOVERY PLAN GRANT PROGRAMS

The County received multiple project submissions from disparate communities requesting similar types of program operating support for similar reasons stemming from the Pandemic, a reflection of a universal issue across multiple sectors. Because multiple providers across the County experienced the same type of negative impacts, the Recovery Plan includes provision for grant programs to distribute funds directly to multiple providers at the same time.

RECOVERY PLAN GRANT PROJECTS:

MWBE Small Business Assistance

Child Care Operation Recovery Project

Child & Adolescent **Behavioral Health** Program Start Up & **Technical Assistance**

Fire Services Supplemental Revenue Recovery

For example, numerous project and idea submissions spoke to the need to provide operational support to child care providers to mitigate decreased revenue and increased staffing costs related to the pandemic. The Recovery Plan includes a \$4 million allocation to provide a distribution of small operational support grants across a large number of providers.

These grant programs will be coordinated between the Recovery Office and pertinent County departments to facilitate processes that rapidly distribute funds in the coming months.

\$2,650,000

ORGANIZATION:

Montgomery County Recovery Office

ISSUE AREAS:

Childcare Services
Premium Pay

TARGET POPULATION:

Children and Youth Small Businesses

SERVICE AREA:

County-Wide



MWBE SMALL BUSINESS INVESTMENT GRANT PROGRAM

Provides grants to small, minority and women-owned business enterprise (MWBE) investment focused in Norristown and Pottstown.

In total, up to \$2,000,000 will be available for operational support grants to Small, Minority and Women-Owned Businesses (MWBE). Individual grants will average between \$5,000 and \$15,000, which may be used towards a single, one-time purchase and/or renovation of equipment for COVID mitigation or business improvement purposes.

This program, which will begin in September 2022, will be focused on distributing grants as quickly as possible, through as simple a process as possible

- Recovery Office will coordinate across other County offices and community organizations to increase awareness and finalize process
- Payment distribution to eligible applicants
- Monitoring of the premium payment program for child care workers

\$4,000,000

ORGANIZATION:

Early Learning Resource Center (ELRC) 17

ISSUE AREAS:

Childcare Services
Premium Pay

TARGET POPULATION:

Children and Youth Small Businesses

SERVICE AREA:

County-Wide



CHILD CARE OPERATION RECOVERY PROJECT

A consolidated county grant program developed from the 36 project submissions received to support the operations of childcare providers across Montgomery County in recovery efforts to mitigate loss of enrollment, Covid-19 outbreak closures, and reduced staffing during the Pandemic.

In total, up to \$4,000,000 will be available for small, operational support grants to child care providers across Montgomery County. Individual grants are expected to average between \$10,000 and \$20,000 and will vary based on the number of children each provider is licensed to provide services for. Eligible uses include hiring and retention bonuses, capital improvements, or other operational support initiatives, such as tuition assistance for low income clients.

- The ELRC and Recovery Office will begin collaboration to create an application, grant agreement and other related documents for the premium pay child care workers project.
- Payment distribution to eligible applicants
- Monitoring of the premium payment program for child care workers

\$5,000,000

ORGANIZATION:

Montgomery County Dept. of Health and Human Services Office of Mental Health

ISSUE AREAS:

Behavioral Health Education

TARGET POPULATION:

Children and Youth

SERVICE AREA:

County-Wide



CHILD & ADOLESCENT BEHAVIORAL HEALTH PROGRAM START UP & TECHNICAL ASSISTANCE

County-wide grant program for behavioral health services in public schools, directly funding in-school staff and programming at the district level to meet the mental health needs of children in their communities.

PROJECT IMPACT

Managed through the Montgomery County Department of Health and Human Services, Office of Mental Health (OMH), this funding program will enable school districts to directly receive funds to hire behavioral and mental heal staff (i.e. social workers, counselors) and implement programming in County schools. Additionally, OMH will provide technical assistance for planning and managing staff and programs. Funds will be accessed through a distribution process taking into account school / district needs, use plan, and hiring timeline, that will be communicated directly to school and district administrators through the end of 2022.

- Distribute grant process to school administrators, build intake / management tools
- Engage with interested districts to establish staffing plans, finalize award arrangements
- Implement program, provide technical assistance and conduct monitoring

\$1,500,000

ORGANIZATION:

Montgomery County Department of Public Safety

ISSUE AREAS:

Public Health and Safety

TARGET POPULATION:

Essential Workers

SERVICE AREA:

County-wide



FIRE SERVICES SUPPLEMENTAL REVENUE RECOVERY PROJECT

Grant based program to provide financial assistance/ revenue loss to all fire service agencies in Montgomery County, who were negatively impacted as a result of the pandemic.

PROJECT IMPACT

By providing grant assistance to the fire departments it will offer them the opportunity to apply for a chance to recover those lost supplemental funds. Assisting these agencies with the financial hardships caused by the loss of revenue, will also allow them to continue to serve the municipalities accordingly, effectively and efficiently. It will also provide their active firefighters with the appropriate apparatus / equipment they should have received prior to the pandemic.

- · Identify impacted fire departments
- Payment distribution to eligible applicants

PANDEMIC RECOVERY FUNDS

RECOVERY PLAN DETAIL

The following pages provide detailed information for each project included in the Recovery Plan, including summary information, intended impact, funding amount, issue areas of focus, and targeted populations. Information provided is based on project submission information and will be updated and expanded as the Recovery Plan is implemented and status reports provide actual detail regarding each project.

The Recovery Plan Detail section is organized by primary issue area, alphabetically as follows, and then by amount funded in descending order.

- Behavioral Health
- 2. Childcare Services
- 3. Community Services and Facilities
- 4. Economic and Workforce Development
- 5. Education
- 6. Food Security
- 7. Government Services
- 8. Housing
- 9. Non-profit and Community Support
- 10. Premium Pay
- 11. Public Health and Safety
- 12. Public Utilities and Infrastructure

\$5,000,000

BEHAVIORAL HEALTH CRISIS RESPONSE SERVICE CONTINUUM EXPANSION

ORGANIZATION:

Montgomery County MH/DD/EI

Improve, enhance, and streamline the behavioral health response system to respond to recommendations made by the Substance Abuse and Mental Health Services Administration (SAMHSA), Department of Public Welfare (DPW) and consultants contracted by the county's office of Mental Health.

ISSUE AREAS:

Behavioral Health

TARGET POPULATION:

General Public

SERVICE AREAS:

County-Wide

PROJECT IMPACT

The collaboration efforts will bridge gaps found in the behavioral health crisis response system and support Montgomery County's Stepping Up Initiative established with a goal to reduce the number of individuals with behavioral health diagnosis in the local correctional facilities. Federal guidance via SAMHSA notes that the ideal crisis response system includes: someone to call, someone to come, and somewhere to go. In response to this, ARPA dollars are being used to support the "somewhere to go" component to this process.



\$2,000,000

CHILD ADVOCACY AND TRAINING CENTER FOR MONTGOMERY COUNTY FAMILIES

ORGANIZATION:

Mission Kids Child Advocacy Center

Mission Kids will begin the construction of a child advocacy facility to address the rise in child abuse cases in Montgomery County. The multidisciplinary facility will include a trauma therapy center, a medical suite, and a regional training center for social service providers, law enforcement, and prosecution.

ISSUE AREAS:

Behavioral Health Community Services and Facilities

TARGET POPULATION:

Children and Youth Underserved/ Under-Represented

SERVICE AREAS:

County-Wide

PROJECT IMPACT

The child advocacy facility will expand accessibility to trauma therapy, medical treatment, and victim advocacy for child victims and their families. Additionally, the facility will positively impact social service providers and law enforcement agencies as it relates to child welfare.



\$1,757,107

ORGANIZATION:

Pottstown Hospital - Tower Health

ISSUE AREAS:

Behavioral Health Housing Community Services and Facilities

TARGET POPULATION:

Homeless and Those At-Risk of Homelessness

SERVICE AREAS:

Pottstown County-Wide



STREET MEDICINE

Provides staffing and equipment resources to continue and expand medical and behavioral health outreach services to those experiencing homelessness. Funds will enable services to expand from Pottstown across Montgomery County, and will add street based mental health counseling and medication services.

PROJECT IMPACT

By bringing healthcare providers directly into the community, this program works to remove barriers such as transportation, health insurance, and poor health literacy and works to improve trust between the homeless population and healthcare providers. In addition, this program acts as a bridge to connecting the homeless population to routine primary care and specialty care to reduce unnecessary emergency department visits and hospitalizations. In response to the continuing challenge of engaging homeless patients with behavioral healthcare needs, the new Street Psych component will provide street based mental health counseling and medication prescribing, as well as improved access to Medication Assisted Treatment for treating substance use disorder.

- Design / build mobile psych unit and connect with key stakeholders in other Montgomery County Communities
- Commence Street Psych implementation, develop referral process for new communities
- Continue Street Medicine and Street Psych implementation, hold community forum to discuss progress

\$620,000

ORGANIZATION:

The Lincoln
Center for Family
and Youth

ISSUE AREAS:

Behavioral Health Education

TARGET POPULATION:

Children and Youth

SERVICE AREAS:

Norristown Boyertown Pottstown



TRAUMA-INFORMED, EVIDENCE-BASED, IN-SCHOOL CREATIVE ARTS THERAPY FOR STUDENTS

Provide trauma-informed, evidence-based, in-school creative arts therapy to students with identified mental health needs for two years. Partnering with schools and districts in Montgomery County and integrating with school-based Student Assistance Program teams, the creative arts therapy team will build capacity in the county, providing rigorous therapeutic interventions using visual art, music, and dance/movement modalities in individual and group settings.

PROJECT IMPACT

Local hospitals with behavioral health units have found their emergency departments and crisis centers overwhelmed with youth and adolescent patients.

This project will increase school / district capacity to address students' mental health needs, resulting in more students referred for and receiving mental health support services. The creative arts program will improve mental wellness for students receiving services, through reduced depression, anxiety, and traumatic stress, and increased hopefulness.

- · Recruit, hire, and train staff
- Partner with schools / districts, plan service integration with partners
- Implement service program, conducting evaluations and engagement

\$596,780

ORGANIZATION:

VNA-Community Services, Inc.

ISSUE AREAS:

Behavioral Health

TARGET POPULATION:

Low Income

SERVICE AREAS:

County-wide

VNA-FAMILY HEALTH CENTER

Provide multiple health and behavioral health services for Montgomery County residents via a mobile clinic.

PROJECT IMPACT

The mobile clinic will reduce health disparities for the over 13,000 residents who live in poverty (10,000 of whom are uninsured) in Eastern Montgomery County by transforming its Children's Health Center into a multi-service Family Health Center focused on the primary and behavioral health care for the underserved.

- · Identify stakeholders
- Design and plan construction effort
- Execute construction plan



\$475,000

ORGANIZATION:

Resources for Human Development

ISSUE AREAS:

Behavioral Health Economic and Workforce Development

TARGET POPULATION:

Essential Workers
General Public

SERVICE AREAS:

County-Wide



BEHAVIORAL HEALTHCARE STAFF RECRUITMENT AND RETENTION

Improve quality of and access to behavioral healthcare across multiple programs serving nearly 4,000 individuals throughout Montgomery County by improving recruitment, retention, and hiring practices.

PROJECT IMPACT

The COVID-19 pandemic has had wide-reaching effects both on physical health and mental/behavioral health. The pandemic has also caused hiring and retention issues that directly impact community access to and quality of behavioral healthcare. Since the outset of the pandemic, RHD's organization-wide employee turnover rate has nearly doubled. At the same time, there has been a dramatic drop in new applicants that has resulted in a dearth of behavioral healthcare providers during a time when the community needs them more than ever. Currently, RHD's 12 programs in Montgomery County operate at an average of 20% under-capacity, including some that are operating at half the level they should be operating in terms of staffing. Combined annual turnover for these 12 programs has increased to 47% as compared to 25% in 2019 before the pandemic. Since January 2022 alone, these programs have lost 24 employees out of 219 total active employees. This high turnover rate means not only high costs for RHD to replace employees, but also too much time spent on re-establishing the provider-patient relationship each time there is turnover. Meanwhile, the demand for behavioral health services - and the participant wait lists for RHD programs in the county continue to grow.

This project implements a series of interventions to be implemented within RHD's Talent Acquisition and Retention (TARS) department, with the goal of improving recruitment and retention strategies for behavioral health staff in Montgomery County to in turn improve the quality of and access to behavioral healthcare for 3,588 behavioral health program participants in the county. Funds focus on direct service professionals (DSPs); social workers - including clinicians, case managers, and therapists; and nurses.

- Hire human resources business partner
- Create marketing plan
- Develop new onboarding process and staff development plan

\$420,000

ORGANIZATION:

Pennsylvania Nepalese Guthi Association (PNGA)

ISSUE AREAS:

Behavioral Health Community Services and Facilities

TARGET POPULATION:

Underserved/ Under-Represented Asian, Asian American, Pacific Islander, Desi

SERVICE AREAS:

Lafayette Hill

HIMALAYAN CENTER FOR COMMUNITY HEALTH RECOVERY

PNGA will establish a Community Health Recovery Center. Services include health awareness including COVID-19, a mental and behavioral health program, substance abuse counseling and support, English as a Second Language classes, and a culture center. Funds will support two years of operations.

PROJECT IMPACT

The project will serve an underserved population and primarily address relevant health-related issues. The project will also aid the community in navigating barriers to needed resources and opportunities.



\$285,650

ORGANIZATION:

Generations of Indian Valley

ISSUE AREAS:

Behavioral Health Community Services and Facilities

TARGET POPULATION:

Older adults

SERVICE AREAS:

Franconia Perkiomen Salford

ADDRESSING COVID'S ISOLATING IMPACT ON RURAL OLDER ADULTS

Identify and engage isolated, rural older adults whose experience of the COVID pandemic has increased mental health challenges already common to older adults.

PROJECT IMPACT

Grief, loss, trauma, loneliness, anxiety, bereavement, unaddressed anger, depression – all of these common challenges among the older adult population have been exacerbated during the COVID-19 pandemic, especially in rural areas. New staff will coordinate the outreach efforts of participating partners and will implement programming at the Centers to help isolated older adults connect with others.

Project will identify and involve isolated seniors in trusted, established community center programming, focused on improved physical and behavioral health outcomes.

- · Coordinate training and staffing schedule; hire coordinator
- Develop and implement outreach and engagement plan



\$200,000

ORGANIZATION:

Montgomery County Emergency Service (MCES)

ISSUE AREAS:

Behavioral Health
Public Health and Safety

TARGET POPULATION:

General Public

SERVICE AREAS:

County-Wide

PSYCHIATRIC AMBULANCE REPLACEMENT

Purchase psychiatric ambulance for dedicated mental health emergency medical service (EMS) operations.

PROJECT IMPACT

MCES operates one of the few dedicated psychiatric emergency services (EMS) in the US. It has two basic life support (BLS) ambulances staffed by EMTs cross-trained as mental health workers. The MCES EMS provides transport of persons experiencing a potentially life-threatening mental illness crisis to the MCES Crisis Department for evaluation or to a hospital emergency department if medical care is needed and then to MCES for evaluation and admission, if indicated by evaluation. This service deters an onset or recurrence of trauma associated with involuntary psychiatric hospitalization, reduces the stigma of police transports, and frees other emergency responders to deal with other needs in their communities. In the interest of safety and economy.

IMPLEMENTATION PLAN

Secure bids for new box ambulance, purchase ambulance



\$170,000

ORGANIZATION:

The Welcome Project PA

ISSUE AREAS:

Behavioral Health

TARGET POPULATION: LGBTQIA+

SERVICE AREAS:

Hatboro

MENTAL HEALTH SERVICES & CASE MANAGEMENT FOR LGBT+ INDIVIDUALS & FAMILIES

The project will provide needed supports to the LGBT+ communities to improve mental health outcomes of vulnerable populations by providing affordable, sliding scale therapy services to those experiencing financial hardship and/or are under or uninsured for mental healthcare.

PROJECT IMPACT

The affordable mental health services offered will provide an underserved and vulnerable population with access to behavioral health services. Additionally, this program offers services such as case management and regular peer community groups to reduce isolation and help prevent suicide among this population.



\$50,000

ORGANIZATION:

TriCounty Active Adult Center

ISSUE AREAS:

Behavioral Health Non-profit and Community Support Community Services and Facilities

TARGET POPULATION:

Older adults
Low Income
Moderate Income

SERVICE AREAS:

Pottstown



Provide a range of social and recreational programs, 25 per day to keep seniors active and engaged, improving their mental health and well-being.

PROJECT IMPACT

Older adults have suffered from social isolation for years, but the TriCounty Active Adult Center and other seniors centers have made progress in addressing this until the pandemic. Unfortunately, for the safety of clients, staff, and volunteers, the center closed for most of the pandemic, offering only zoom programs and drive-through meals. During the pandemic, seniors were among the population labeled as "high-risk," and many of them took this to heart and isolated themselves. While many clients survived the pandemic, it was often at the sacrifice of their mental health and well-being. The most frail participants were unable to participate in Zoom programs, and were the least likely to find other ways to socialize on their own - even with their own families.

This grant will enable a return to programming to pre-pandemic levels, and serve the many more seniors who join us daily. Prior to the pandemic, we were serving more than 200 seniors every day. We expect this number to grow as we reopen fully for programs and services, especially for our congregate meal which has proven to be very popular, even as a drive-through.

IMPLEMENTATION PLAN

Implement staffing plan to expand new operations



\$15,000

ORGANIZATION:

Association for Adults with Developmental Disabilities (AADD)

ISSUE AREAS:

Behavioral Health
Public Health and Safety

TARGET POPULATION:

People with Disabilities

SERVICE AREAS:

County-Wide

AADD RELATIONSHIP EDUCATION

Develop and teach a curriculum of relationship education to help adults with developmental disabilities overcome the impacts of extreme social isolation during the pandemic.

PROJECT IMPACT

The Relationship Education Project will develop and teach a curriculum of relationship education to adults with developmental disabilities in Montgomery County. Developmentally disabled adults face significant behavioral health challenges that impede independence by negatively impacting employability, physical and emotional health, and financial security. This projects focuses on helping individuals build healthy relationships to ultimately achieve greater independence, and seeks to mitigate the extreme social isolation resulting from the COVID-19 pandemic. Under the Relationship Education Project, AADD will retain an occupational therapist to develop and teach a relationship curriculum focused on undoing the effects of extreme social isolation and changing persistent educational inequality by providing developmentally disabled adults skills to establish healthy relationships.

- · Develop curriculum and lesson plans
- Train staff
- Conduct program, monitor feedback

\$3,260,000

ORGANIZATION:

Along The Way Inc

ISSUE AREAS:

Childcare Services
Economic and Workforce
Development

TARGET POPULATION:

Low Income Underserved/ Under-Represented Essential Workers

SERVICE AREAS:

County-Wide

THE PATHWAY PROJECT

Expand child care support options for families to include in-home child care support for low-income single mothers in order to alleviate lack of access to safe & reliable child care during non-traditional times (nights, overnights, weekends).

PROJECT IMPACT

The Pathway Project model utilizes mutliple funding sources (grants, donations, and business subsidies) to provide child care on a sliding cost scale to women who need it in order to work. Utilizing the home healthcare model to provide high-quality child care instead, Along the Way provides extensive training to in-home care providers, including child health advocacy, conscious discipline (trauma-informed, evidence-based behavior management), and resource coordination. By providing flexibly available, cost-covered child care, Along the Way seeks to break the cycle of poverty for single mothers by removing this major expense.

- · Identify business partners, finalize agreement relationships
- Identify and hire staff, connect staff to partner opportunities, identify clients
- Implement and evaluate program, adjusting operations



\$5,500,000

ORGANIZATION:

YWCA Tri-County Area

ISSUE AREAS:

Community Services and Facilities

TARGET POPULATION:

General Public

SERVICE AREAS:

Pottstown

COLLABORATIVE OPPORTUNITY CENTERS FOR LEADERSHIP, HEALTH & EDUCATION EQUITY

Acquire and renovate facilities to continue providing the community with after school programming for children, summer camps, adult learning opportunities and other community support services in Pottstown.

PROJECT IMPACT

The acquisition and construction of a new location will all the YWCA to continue providing their services which will improve social determinants of health-building the capacity of public private, and nonprofit sectors, increasing equity, reducing barriers to access and participation, and improving opportunities for historically underserved and marginalized communities.

- · Acquire properties through purchase
- Complete renovation work



\$5,250,000

ORGANIZATION:

Philip Jaisohn Memorial Foundation (Jaisohn Center)

ISSUE AREAS:

Community Services and Facilities

Public Health and Safety

TARGET POPULATION:

Asian, Asian American, Pacific Islander, Desi Older adults

SERVICE AREAS:

County-Wide



COMMUNITY TRANSFORMATION & WELLNESS PLAZA

Construction of an Asian American Community Center that provides healthcare, behavioral health, and other community support programs.

PROJECT IMPACT

The funds will be used for 1) Establishing Montco Community Wellness Plaza which will serve as a central location for the Asian American and Pacific Islander (AAPI) community to gather, collaborate and receive services 2) Establishing a "One Stop Shop" for AAPI Health and Human Services where we will provide medical care, human/social and welfare navigation services, activities/classes for mental and physical health plus youth and senior programming, 3) Developing bilingual and bi-cultural AAPI professional workforce in nursing, public health and social services fields, 4) Promoting civic engagement and advocacy through voter registration, COVID-19/Flu vaccine education and mitigation and racial justice efforts to overcome the damage of Anti-Asian hate.

- Study and select site, pursue design and construction planning
- Construction execution
- Staff and operational systems and resource planning and implementation

\$4,275,000

ORGANIZATION:

ACLAMO Family Centers

ISSUE AREAS:

Community Services and Facilities

TARGET POPULATION:

Latin(a/o), & Latinx

SERVICE AREAS:

County-wide

ACLAMO EXPANSION

ACLAMO will be acquiring and renovating a facility in order to continue offering services such as after school programming for children and adult learning opportunities in Norristown.

PROJECT IMPACT

Non profit organization who has proven to be effective in delivering programs in response to a wide range of issues that affect the Latino Community in Montgomery County.

- · Identify a property
- Implementation of construction
- programming



\$2,251,000

ORGANIZATION:

Bharatiya Temple, Inc.

ISSUE AREAS:

Community Services and Facilities

TARGET POPULATION:

Asian, Asian American, Pacific Islander, Desi

SERVICE AREAS:

Montgomeryville

BHARATIYA TEMPLE CULTURAL AND LEARNING CENTER

Complete construction of a South Asian community center to provide expanded facilities for health education classes, blood drives, vaccination clinics, and other community support programs.

PROJECT IMPACT

Funds augment \$2.25 million raised for this project by the temple community, providing final costs needed to complete the project. Construction costs increased substantially after the project commenced due to COVID-19 supply inflation; these funds will enable completion of the expanded center. The facility will be used for conducting health education classes and holding community health clinics, including up to 500 vaccinations per day. The new facility is ADA compliant and will provide programming to children and adolescents with special needs. Classrooms will provide space for digital- and online-literacy instruction for up to 100 seniors and 300 children per day. An expanded kitchen will enable provision of food preparation for community seniors and up to 250 needy families every day.



\$1,750,000

RENOVATION OF THE GEORGE WASHINGTON CARVER COMMUNITY CENTER

ORGANIZATION:

George Washington Carver Community Center

George Washington Carver Community Center will offer after-school programming for children and adult learning opportunities in Norristown. The funding will be used to renovate existing space to enhance the facility enabling it to provide additional programs and events. It will become an educational center and resource center that will provide various resources to community members.

ISSUE AREAS:

Community Services and Facilities

TARGET POPULATION:

Non-Profits

SERVICE AREAS:

Norristown

PROJECT IMPACT

The funds will be used for physical structure and additions as well as programming and being able to offer services to our underserved community.



\$1,200,000

ORGANIZATION:

Borough of North Wales

ISSUE AREAS:

Community Services and Facilities
Non-profit and Community Support

TARGET POPULATION:

General Public Underserved/ Under-Represented

SERVICE AREAS:

North Wales County-Wide



NORTH WALES BOROUGH COMMUNITY AND NONPROFIT CENTER ADAPTIVE RE-USE

North Wales Borough will require renovations for a historic church property that will be used for a non profit community center hub that will allow for the partnering of local non profit organizations who are struggling to continue their programs due to the pandemic. These non profits will be able to use the space to continue to run their programs and provide their services to the community.

PROJECT IMPACT

Local non profit organizations have been negatively impacted due to pandemic. With a centralized location offered by the Borough of North Wales, these non profits who are currently still struggling to keep their doors open, will have a place to continue to run their programs and provide social service support to the community.

- Identify the construction site and the professionals needed to meet the demand to build/construct/refit
- Identify the non profit organizations in need of this support
- Identify the people/communities who will benefit from these social services as a result of this project

\$678,000

ORGANIZATION:

Boys2Men

ISSUE AREAS:

Community Services and Facilities
Non-profit and Community Support
Education

TARGET POPULATION:

Children and Youth African American / black

SERVICE AREAS:

Norristown

BOYS2MEN MENTORSHIP PROGRAM

Boys2Men (B2M) is a passionate group of men who believe the world needs good men, and that boys who are supported, guided, listened to, and inspired by the adults in their lives become good men. B2M is a group of volunteer adults who show up and model healthy male behavior. They empower, guide and mentor adolescent boys on a path to healthy manhood. B2M's mission is to create responsible male leaders by providing educational enrichment, mentoring, and life transformation skills.

PROJECT IMPACT

Boys2Men offers a proven group-based mentoring model in which boys explore the impacts of their actions and choices, while learning integrity, accountability, and compassion. Trained and vetted men model proper adult behavior, B2M volunteers listen with focused attention and accept and praise each boy as being okay exactly as he is. This allows boys to accept their own gifts, while making room for them to face what is not working. Boys are supported in developing their own inner resources and gaining a better understanding of healthy emotional behavior. B2M addresses some of the negative results of Covid and Hurricane Ida in the Norristown community by focusing, first, on learning loss for children impacted by a year of virtual learning and, second, the increased need for housing, job readiness, and employment that occurred following devastating storms. B2M's services include college and academic planning, career and professional development planning social emotional learning, and physical and mental health supports.



\$500,000

ORGANIZATION:

The Ferns Peer Respite Council / HopeWorx, Inc.

ISSUE AREAS:

Community Services and Facilities
Behavioral Health

TARGET POPULATION:

People with Disabilities Underserved/ Under-Represented

SERVICE AREAS:

County-Wide

THE FERNS PEER RESPITE

HopeWorx and The Ferns Peer Respite Council are working to advance a new and transformative vision for nonclinical, community-based crisis support in the County by providing an alternative for individuals seeking support who feel overwhelmed by crisis or emotional distress.

PROJECT IMPACT

This funding will be used to acquire a property that will enable the creation of the first fully peer-led, nonclinical Peer Respite House in the Commonwealth of Pennsylvania, in Montgomery County. Peer Respite is a voluntary, short-term, 24/7 model that provides time, space, and support for individuals to heal and find self-determination using a different approach to hospitalization or crisis residential services. The Ferns Peer Respite project property acquisition will give the community an option for adults seeking mental health services and/or continuum care during a crisis.

The Ferns Peer Respite project will serve a minimum of 156 people annually and become the county's first fully peer-led, nonclinical Peer Respite property.

This project will impact county residents seeking help and support in a situation of mental crisis as a voluntary and free alternative that addresses cultural and financial barriers which prevent people from seeking assistance.

- · Property Acquisition, Closing, Permits, and Licensing
- Property Renovation and Furniture Readiness
- Staffing and Training



\$318,500

CLOTHING DISTRIBUTION WAREHOUSE IMPROVEMENTS

ORGANIZATION:

Eternal Life Christian Center

Project provides one-time costs for improvement and fitout of warehouse space used for the distribution of clothing to low-income and homeless individuals and families.

ISSUE AREAS:

Community Services and Facilities
Housing

TARGET POPULATION:

Low Income Homeless and Those At-Risk of Homelessness

SERVICE AREAS:

Norristown Pottstown Ambler

PROJECT IMPACT

Project funds will enable fitout, equipment purchase, and renovation of distribution warehouse, including installation of an ADA-accessible ramp, a hydraulic lift, HVAC equipment, and clothing organization furniture. Purchase of a van will enable collection and transportation of donations and provision of services into the community.

- Purchase new vehicle, install ramp, lift, HVAC equipment
- Complete renovations, inleuding painting, sidewalk work



\$300,000

ORGANIZATION:

Greater Philadelphia YMCA

ISSUE AREAS:

Community Services and Facilities
Public Health and Safety

TARGET POPULATION:

Underserved/ Under-Represented Low Income

SERVICE AREAS:

Pottstown Norristown

GUN VIOLENCE PREVENTION PROGRAM

Project provides two years of funding to extend existing Gun Violence Prevention Program to the Greater Philadelphia YMCA (GPY) branch in Pottstown and in Norristown to teenagers who are more likely to be victims and/or perpetrators of gun violence.

PROJECT IMPACT

In addition to weekly drop-in hours, a cohort of 25+ participants will engage with education experts in monthly workshops to learn about community resources, practice various strategies to keep physically fit and mentally stable, understand basic principles of the juvenile code, and increase self-awareness, self-esteem and agency in their groups and communities. The project approach is inspired by a particular violence reduction strategy (Cure Violence) that aims at creating individual-level and community-level change in communities in which using gun violence to settle various forms of conflict has become an unfortunate norm.

The project will: 1. Channel multi-disciplinary partnerships to prevent, intervene, and enforce safety among youth, in particular those who are most likely to be victims and / or perpetrators of gun violence; 2. Improve local capacity and coordination to access public and private resources to expand youth violence prevention strategies; 3. Offer access to programming with education, safety, and mental health experts, including peer to peer learning (credible messengers), positive youth development, and creative activities; 4. Include monthly workshops for youth to engage in structured learning; and 5. Provide different strategies for coping with challenging situations.



- Identify community partners for expansion, enter into MOUs, recruit staff / facilitators
- Implement curriculum and instruction model
- Develop and implement quantitative and qualitative evaluation instruments to assess and communicate impact.

\$258,000

ORGANIZATION:

Montgomery County Court of Common Pleas

ISSUE AREAS:

Community Services and Facilities

Rublic Health and Safety

Public Health and Safety

TARGET POPULATION:

People/persons who are incarcerated or detained General Public

SERVICE AREAS:

County-Wide

DETENTION HEARING OFFICER PROGRAM

The Detention Hearing Officer Program will allow for next-day review hearings for defendants that are unable to post bail set at Preliminary Arraignments. This would eliminate the need to conduct this process under Pretrial Service Reviews and free up the time for a judge to address other pandemic related backlogs of cases.

PROJECT IMPACT

The Detention Hearing officer Program will create efficiencies in the court system with the hiring of designated hearing officers to address detention of defendants in a timely manner. It will also mitigate the well-documented consequences of short-term incarceration on defendants they may not pose an on-going risk to themselves or the public solely due to the fact being unable to post cash bail.



\$214,842

LIBRARY ENTRANCE VESTIBULE & ADA RAMP RENOVATION

Disabilities Act (ADA)-accessibility standards and to fit with the building's

Union Library will renovate the entrance to the library building,

incorporating accessibility improvements to meet American with

ORGANIZATION:

Union Library Company of Hatborough

PROJECT IMPACT

historic character.

ISSUE AREAS:

Community Services and Facilities
Non-profit and Community Support

TARGET POPULATION:
General Public

SERVICE AREAS: Hatboro This project adds a ramp and doors that comply with ADA accessibility standards and refashions the entrance to the library. An architect specializing in libraries designed these improvements and prepared the design. The project includes updating the incline of the ramp and adding automatic doors. This will increase accessibility for all residents, in that members of the public often can't see where the actual main entrance is. Newcomers often try to enter at the historic, non-accessible facade, built in 1849, which hasn't been in use as an entrance since the 1980s. The renovated entrance will be more understood more clearly as the entrance to the library with the redesign and new doors, and will be accessible to persons in wheelchairs, persons using strollers, and the general public.



\$209,050

ORGANIZATION:

Project Libertad

ISSUE AREAS:

Community Services and Facilities

TARGET POPULATION:

Children and Youth Latin(a/o), & Latinx

SERVICE AREAS:

Norristown

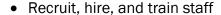
JUNTOS PARA JOVENES: UNITED FOR YOUTH

Case management program to address the varied needs of newcomer immigrant youth and their families while also driving systems change in order to improve access to needed legal, social, and mental health services for immigrant youth over the long-term.

PROJECT IMPACT

Migrant children frequently arrive in the United States with extensive prior trauma before facing additional stressors in the US, including the threat of deportation, a lack of legal counsel, difficult family dynamics, academic struggles, among others. These challenges exacerbate existing mental health problems. Compounding the issue, migrant children cannot access needed social services, like mental health, academic, and language support, due to multiple barriers, including cost, language, undocumented status, stigma, and a lack of culturally competent providers. They are likely to struggle in isolation with mental health, academic, and behavioral challenges, which negatively impact their ability to acculturate, succeed at school, and win relief from deportation in immigration court. Juntos para Jovenes will provide direct case management services to newcomer immigrant youth and their families, in order to meet a variety of their basic needs that have been caused and/or exacerbated by the COVID-19 pandemic, including mental health treatment, medical care, food insecurity, housing insecurity, and immigration legal services. The Juntos para Jovenes program will place significant emphasis connecting undocumented and uninsured immigrant youth with mental health treatment through its direct case management services.

MPLEMENTATION PLAN



• Develop, document, and implement program plan



\$191,550

organization: Expressive Path

ISSUE AREAS:

Community Services and Facilities
Non-profit and Community Support
Behavioral Health

TARGET POPULATION:

Children and Youth African American / black Latin(a/o), & Latinx

SERVICE AREAS:

Norristown County-Wide



COMMUNITY CREATORS

Establish new program providing community activities, arts programs, peer mentoring, for adolescents in Norristown.

PROJECT IMPACT

Community Creators will give disadvantaged Montgomery County middle and high school students a safe and fun place to create, connect, and explore. Providing an opportunity to meet like-minded peers that have similar struggles, the program will be available on a weekly basis, with monthly activities. Students are referred to the program through school districts, social service agencies, families, and self-referrals. Meetings will take place at the Centre Theater in Norristown, and include food, activities, education, and storytelling opportunities in a safe supervised environment. The group will be introduced to a wide variety of artistic media from drawing and painting to songwriting, poetry, dance, and drama. Expressive Path will empower these adolescents to initiate activities as a collective and to inspire leadership roles. Community collaboration projects will connect participants with such partner organizations as the Literacy Council / One Book One Norristown, St. Luke's Penn Foundation and The Marion Lawrence Foundation.

- Identify and engage partners and referral sources
- Recruit and hire staff, gain community input, develop lesson / program plans for weekly meetings
- Implement weekly sessions, engage feedback, expand partnerships and pursue collaborative partner projects

\$4,000,000

ORGANIZATION:

MontcoWorks -Montgomery County Workforce Development Board

ISSUE AREAS:

Economic and Workforce Development

TARGET POPULATION:

General Public Low Income Moderate Income

SERVICE AREAS:

County-Wide

MONTCO SPARC (SUSTAINABLE PATHWAYS FOR ADVANCEMENT AND RETENTION IN CAREERS)

Montco SPARC (Sustainable Pathways for Advancement and Retention in Careers) is a workforce development initiative for critical industries in Montgomery County that urgently require entry-level workers to thrive. Programming is designed to engage those entry-level workers through sustainable career pathway development.

PROJECT IMPACT

County partners in multiple sectors have reported an urgent need for trained and certified staff as they recover from pandemic-related closures amid staff shortages. The Montgomery County Workforce Development Board, MontcoWorks, proposes to support this effort through an Earn & Learn apprenticeship-type model, developing career paths for these critical but entry-level and often low-wage positions. Initial targeted industries include Childcare/Education, Food Service, Hospitality, Healthcare/Long-term Care, Retail (specific to independent county retailers), and Construction (hazard abatement/mitigation). These specific industries will allow several county departments to support their partner agency's efforts to increase staffing capacity while leveraging Workforce Innovation and Opportunity Act funds administered by MontcoWorks and aligning with the post-pandemic planning and ARPA funding request of Montgomery County Community College.



\$2,000,000

ORGANIZATION:

Montgomery County / Norristown Municipal Government

ISSUE AREAS:

Economic and Workforce Development

TARGET POPULATION:

Small Businesses General Public

SERVICE AREAS:

Norristown

EXPANSION OF THE NORRISTOWN SMALL BUSINESS ASSISTANCE CENTER

Allocates funds for expansion of the Norristown Small Business Assistance Center through direct engagement with the Municipality contractor to provide funding for technical assistance and business planning including small business development and assistance.

PROJECT IMPACT

Partnership will devote \$2,000,000 to expand existing Norristown Small Business Assistance Center through direct engagement with existing Norristown contractor. Funding, coordinated through the Montgomery County Recovery Office, will be devoted to a series of initiatives to be developed in partnership with Norristown and their contractor, including enhancing community outreach, increased education on small business development and operation, and support for small business growth and development.

- Coordinate project logistics across contractor, Norristown Municipal Government
- Implement contract changes to incorporate project goals



\$1,500,000

ORGANIZATION:

Creative Health Services, Inc.

ISSUE AREAS:

Economic and Workforce Development Behavioral Health

TARGET POPULATION:

General Public Non-Profits

SERVICE AREAS:

Pottstown County-Wide

BEHAVIORAL HEALTH RECRUITMENT, RETENTION, AND WELLNESS

Creative Health Services provides multi-disciplinary services for individuals with serious emotional disturbance (SED), serious and persistent mental illness (SPMI), and individuals with SPMI or SED and substance use disorders, referred to as co-occurring disorder (COD). The project will continue enhancements to the behavioral health workforce to support workers in the industry and increase access to quality behavioral health services.

PROJECT IMPACT

Creative Health's programs focus on maintaining, expanding and improving the public sector behavioral health workforce into a long-term enhancement to services/supports over the next 5-7 years. This work is completed through the following focus areas: Agency-wide quality improvement, Case Management Reengagement and Enhanced Engagement, Community Incident/Victim Engagement/Trauma services, Outpatient Care Engagement/Reengagement, SPMI Specific Client Engagement/Reengagement, and Primary D&A and Secondary SED Engagement/Reengagement.



\$1,200,000

ORGANIZATION:

Aspire Child and Family Services

ISSUE AREAS:

Economic and Workforce Development

TARGET POPULATION:

General Public
Children and Youth

SERVICE AREAS:

County-Wide

ASPIRE FOR BEHAVIORAL HEALTH ACCESS: WORKFORCE DEVELOPMENT

The project is a behavioral health workforce development and training program specifically designed to increase the number of 1) trained behavior health technicians, 2) training programs for technicians seeking board certification in behavior analysis, and 3) continuing education opportunities for certified and licensed industry professionals. The project is designed to address the behavioral health workforce shortage and improve outcomes for children with autism spectrum disorder or other behavior health diagnoses.

PROJECT IMPACT

The project will increase the availability of high-quality intensive behavioral health services, specifically applied behavior analysis, for children diagnosed with autism spectrum disorder or a related developmental disability. Additionally, the project will provide parents and caregivers relevant, evidence-based training.



\$400,000

VARIETYWORKS: A WORKFORCE DEVELOPMENT INITIATIVE FOR ADULTS WITH DISABILITIES

ORGANIZATION:

Variety, the Children's Charity of Delaware Valley

ISSUE AREAS:

Economic and Workforce Development

TARGET POPULATION:

People with Disabilities Small Businesses

SERVICE AREAS:

County-Wide

The project is a workforce development initiative for adults with disabilities, a population that was disproportionately impacted by the pandemic. Variety's five strategies are to 1) equip employers to hire individuals with disabilities, 2) provide career planning to high school students with disabilities, 3) rebuild a stronger network of service providers for the disability community, 4) develop a model framework for apprenticeship for individuals with disabilities in the food service industry, and 5) scale small business projects to promote inclusion.

PROJECT IMPACT

The project will provide critical support to individuals with disabilities as they enter the workforce while also aiding employers as they recover from the pandemic. The project aims to create partnerships with both nonprofits and minority-owned businesses in the County.



\$300,000

ORGANIZATION:

Montgomery County Workforce Development Board

ISSUE AREAS:

Economic and Workforce Development

TARGET POPULATION:

Children and youth

SERVICE AREAS:

County-Wide

OPPORTUNITY YOUTH OUTREACH

Support and outreach campaign targeting financially disadvantaged youth and young adults making them aware of MontcoWorks services. Services meaning counselling, career coaching, paid work experience, study skills, high school equivalency, leadership and entrepreneurial training, post-secondary education, apprenticeship, and on-the-job training.

PROJECT IMPACT

The project will connect youth and young adults with a multitude of services relating to workforce development.

IMPLEMENTATION PLAN

Outreach campaigns conducted



\$252,600

ORGANIZATION:

Secret Valley Explorers Railbike Adventures

ISSUE AREAS:

Economic and Workforce Development Public Health and Safety

TARGET POPULATION:

General Public
People with Disabilities

SERVICE AREAS:

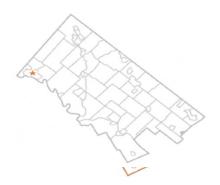
Pottstown

SECRET VALLEY EXPLORERS RAILBIKE INITIATIVE

Supporting the manufacture of 30 people-powered railbikes to create a recreational activity that all individuals, including those with disabilities, are able to utilize.

PROJECT IMPACT

The Montgomery County's Secret Valley Serves as an employer and a recreation provider for underserved communities struggling with physical, mental, amd behavioral health problems. Secret Valley Explorers creates the first railbike experience in Pennsylvania that all populations can enjoy as they exercise in nature. This includes populations with disabilities.



\$190,000

LATINO EMPOWERMENT START-UP

ORGANIZATION:

Latinos Norristown Pa Provide tools and development assistance for Latino community businesses in Norristown that were impacted due to the COVID-19 pandemic.

ISSUE AREAS:

Economic and Workforce Development Non-profit and Community Support

TARGET POPULATION:

Latin(a/o), & Latinx Small Businesses

SERVICE AREAS:

Norristown

PROJECT IMPACT

The lockdown caused by the Pandemic resulted in many Norristown Latino business having to let go of employees, while others were able to re-invent themselves to sustain their businesses, and some declared bankruptcy or closed their commercial activities. Funds will support staffing to provide business advisory and assistance services.



\$25,000

ORGANIZATION:

Center at Hampton House

ISSUE AREAS:

Economic and Workforce Development

TARGET POPULATION:

People with Disabilities

SERVICE AREAS:

County-Wide

GETTING YOUR FUTURE IN FOCUS

Provides operating support for educational programs and vocational exploration opportunities for individuals with intellectual disabilities, age 14 through young adult.

PROJECT IMPACT

Program provides workplace readiness and independent living skill curriculum, and a technology program which integrates business and mobile technology training to improve understanding and skills of current digital citizens. Project seeks to increase the likelihood for a job placement at living wages instead of positions offering minimum wage and little opportunity for advancement. Vocational exploration programs incorporate independent living skills such as managing finances, shopping, cooking, navigating technology, and more. Programs document each student's vocational interests and speak with guardians to discover their skills and areas of need, and assessments are conducted throughout the program to provide information and guidance on student progress, comprehension and development.

IMPLEMENTATION PLAN

Continue programming, review program data and assessments



\$2,045,395

TRANSFORMING EDUCATION IN MONTGOMERY COUNTY

ORGANIZATION:

Fluxspace Innovations LLC Project provides the necessary equipment, resources, and support to create Science Technology, Engineering, and Math (STEM) labs in the Norristown and Cheltenham school districts.

ISSUE AREAS:

Education

TARGET POPULATION:

Children and Youth Underserved/ Under-Represented

SERVICE AREAS:

Norristown Cheltenham

PROJECT IMPACT

Each participating school district will receive much-needed upgrades to their educational facilities by converting outdated learning spaces into collaborative, future-ready learning environments. This project will also include access to customized, professional training and development to ensure support for all programs.



\$425,858

ORGANIZATION:

Norristown Area School District

ISSUE AREAS:

Education
Public Utilities and
Infrastructure

TARGET POPULATION:

Children and youth

SERVICE AREAS:

Norristown

EISENHOWER'S COURTYARD STEM (ADA) REVITALIZATION PROJECT

Revitalization of the Eisenhower Middle School sky courtyard for utilization as a space for hands-on STEM activities where students can explore careers, health and wellness, gardening, and other STEM topics to support the advancement of low income students within the Norristown municipality in the areas of Science and STEM.

PROJECT IMPACT

The revitalization and addition of ADA compliant features to the Eisenhower Science and Technology Leadership Academy (ESTLA) will make the outdoor STEM program accessible to all students. The location will facilitate an educational space for hands-on transformational Science-based education and community engagement activities. Outdoor gardening, maker spaces, and health and wellness activities will also be included in the program with focus on bringing inclusion, diversity, healh and educational equity to vulnerable populations in Norristown. The goal of the project is to use these educational tools to fuel the success of students and act as a catalyst to the revitalization of Norristown as a whole by gearing educational, social, health and career discovery activities to the youth.

- Launch of the project
- Create and publish RFP for bids on the construction project for the Board of School Directors approval
- Begin Construction



\$130,000

CREATED FOR GREATNESS SUSTAINABILITY ACTION PLAN

ORGANIZATION:

The Strive Inc

ISSUE AREAS:

Education

TARGET POPULATION:

Children and youth

SERVICE AREAS:

Pottstown

Support for the continuation and expansion of Created for Greatness, a hybrid mentorship program encompassing virtual and in-person mentoring, academic tutoring, and community conversations, to aid Pottstown youth in identifying their passions and aspirations. Areas of focus include academics, mental health, higher education, and career readiness.

PROJECT IMPACT

The project will support youth / students that are living through and navigating the pandemic. The youth served will be able to rediscover their sense of purpose and passion.

- Hiring of support staff to aide in program implementation
- · Meet and greet with mentors and mentees



\$4,000,000

ORGANIZATION:

Share Food Program

ISSUE AREAS:

Food Security

TARGET POPULATION:

Low Income Moderate Income General Public

SERVICE AREAS:

County-Wide



MONTGOMERY COUNTY FOOD BANK WAREHOUSE ACQUISITION AND RENOVATION PROJECT

Renovation of a newly acquired 27,000 square foot warehouse in Lansdale, to establish a Montgomery County Food Bank facility. This Food Bank and its programs will serve residents across the County facing food insecurity.

PROJECT IMPACT

Share created the MontCo Hunger Solutions Program to deliver emergency food supplies to over 60 partner agencies across the County. Partners include food cupboards, soup kitchens, shelters, senior living facilities, and social service organizations. Through this extensive network of partners, Share delivers food to individuals and families across the County who are facing food insecurity. In the last fiscal year ending June 30th, Share supplied over one million pounds of food to Montgomery County residents through its contracted network of pantries, soup kitchens and shelters. Share also supplies senior housing sites and senior centers with specialized food boxes and farmers market coupons for seniors.

Share will establish a centrally located warehouse space, and expand freezer and cooler capacity to enable acceptance, storage and distribution of a broader range of fresh and frozen food items. Installation of a Commercial Kitchen will support the preparation and delivery of pre-made meals. This Food Bank, the use of which will be coordinated across the multiple County food security community partner organizations, will enhance efficiency and ultimately provide increased throughput.

- Engage construction design and contractors, coordinate use planning with partners
- Execute renovation plans

\$1,070,154

OFFICE OF FOOD SYSTEMS AND FOOD POLICY COUNCIL

ORGANIZATION:

Montgomery
County Planning
Commission /
Recovery Office

ISSUE AREAS:

Food Security

TARGET POPULATION:

Low Income Moderate Income General Public

SERVICE AREAS:

County-wide

Support the creation of a Food Policy Council incorporating the numerous stakeholders integral to the emergency food system, including hiring of a Food Policy Coordinator for Montgomery County. This initiative represents a forward-looking assimilation of multiple project and idea submissions to make system-wide changes to the food security system in the County.

PROJECT IMPACT

Facilitated by the Recovery Office in coordination with the Planning Commission, this initiative allocates \$200,000 to support creating a Food Policy Council, including staff and office operating costs. Modeled on similar Councils across the United States, the Food Policy Council will coordinate a holistic, cross-industry response to food access, distribution, and sustainable, local agriculture in Montgomery County. The Food Policy Council will coordinate stakeholders around issues such as agriculture, farmland preservation, community gardening, nutrition education and public health, emergency food distribution, and other related industries. A key focus of the Council initiative will be the root causes of food insecurity, and these funds will be used for engagement, research, strategic planning, and coordination across stakeholders.

The remaining \$870,154 is set aside to fund initiatives and investments determined by the Food Policy Council after it launches.

IMPLEMENTATION PLAN

 Establish plan document based on coordination between MCPC and Recovery Office



\$1,000,000

OUR FOOD, OUR FUTURE IN POTTSTOWN

ORGANIZATION:

Trellis for Tomorrow

The project allows for the cultivation of a more sustainable and equitable food system through organic gardening and education. The project seeks to expand access to affordable, healthy, and culturally relevant food. Additionally, the project encourages youth participation, as well as organizational partnerships.

ISSUE AREAS:

Food Security

TARGET POPULATION:

Low Income

SERVICE AREAS:

Pottstown

PROJECT IMPACT

The project will address food insecurity and inequities while providing educational programming for long lasting impact. Additionally, the project will engage youth and also create key partnerships.

- Design and planning of center
- · Construction of facility
- Programming



\$750,000

COMMUNITY-LED FOOD SECURITY

ORGANIZATION:

Catholic Social Services Martha's Choice

ISSUE AREAS:

Food Security

TARGET POPULATION:

General Public

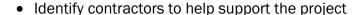
SERVICE AREAS:

County-wide

Purchase new equipment to expand services, providing educational opportunities and improves equitable access to fresh produce to the community of Norristown.

PROJECT IMPACT

This organization is the largest food pantry in Montgomery County, distributing over 3 million lbs. of food to over 7,000 unique clients since March of 2020. Focused on bringing dignity to the process of addressing food insecurity, this model allows clients to shop for food they and their families prefer in a grocery store like environment, in order to adhere to the safety protocols required during the COVID-19 pandemic Martha's Choice Market place transitioned to a no touch facility. Their mission is to grow community through access to healthy food, and each and every program they implement focuses client dignity and partnership as its foundational ethic and seeks to build upon the community building principles that drive Martha's Choice Marketplace, in an effort to form partnerships in growing food for the community and the many pantries of Montgomery County. Working alongside partners such as the Penn State Master Gardeners, Garden of Health, HopeWorx, ACLAMO, Greener Partners and The Villanova MBA program, among others, bringing together clients, volunteers and partners from across Montgomery County to grow culturally appropriate foods that better meet the variety of needs of the community.



- implement the building/construction/refit of the facility
- Purchase of new equipment



\$700,000

RESPONDING TO COVID CHALLENGES AND EXPANDING CAPACITY

ORGANIZATION:

MontCo Anti-Hunger Network (MAHN)

MAHN is transforming the emergency food distribution system to food insecure communities by first changing the culture of their workplace. The program will support hiring and retention of employees with expertise in the field of food insecurity through their own lived experience, as well as increase connections between food pantries through pantry liaison staff.

ISSUE AREAS:

Food Security

TARGET POPULATION:

Low Income Moderate Income General Public

SERVICE AREAS:

County-Wide

PROJECT IMPACT

The program addresses needed staffing improvements by hiring persons with lived expertise in food insecurity. MAHN trains "innovation buddies" to provide support for staff and to implement pilot projects identified through prior strategic planning efforts. Additionally, the program seeks to implement new models of service from participating food pantries. MAHN Pantry Liaisons will work with pantries to connect them to the MAHN to food supplies, and to other service providers in the county to better understand and address the core issues that contribute to food insecurity. Funding supports staffing for these new models. By increasing staff competencies in this way, MAHN will enhance provision of support for pantry-to-pantry food sharing.



\$450,000

ORGANIZATION:

Pennsylvania Horticultural Society (PHS)

ISSUE AREAS:

Food Security Community Services and Facilities

TARGET POPULATION:

Low Income Underserved/ Under-Represented

SERVICE AREAS:

Norristown Pottstown

INCREASING FOOD SECURITY AND COMMUNITY RESILIENCE IN MONTGOMERY COUNTY

Continues operations of the PHS Green Resource Center at Norristown Farm Park, improving equitable access to fresh produce and increase food security through a food gardening resource center and teaching farm.

PROJECT IMPACT

The PHS Green Resource Center addresses community needs for affordable fresh produce, nutrition education, and increased self-reliance through food gardening. The Center is an inclusive and accessible space for learning and engagement that seeks to address systemic barriers to equity for historically disenfranchised populations.

To accomplish this, PHS focuses on five core areas of work: 1.) Place-Based Farm Education, 2.) Food as Medicine, 3.) Workforce Development for Youth and Adults, 4.) Support for Local Urban Agriculture and Community Food Gardening, and 5.) Increased On-Site Production and Equitable Distribution of Fresh Produce.

IMPLEMENTATION PLAN

 Continue operations to address food security in both Norristown and Pottstown



\$365,000

FOOD PANTRY EXPANSION PROJECT

ORGANIZATION:

Family Promise Montco PA

Expand facility capability for Roslyn Food Pantry operation through additional staff, equipment, and logistics support for two years, providing additional inventory of culturally aligned, nutritious food and improving access and connectivity to needed benefits and community supports.

ISSUE AREAS:

Food Security
Community Services and
Facilities
Behavioral Health

TARGET POPULATION:

Low Income Moderate Income African American / black

SERVICE AREAS:

County-Wide Abington

PROJECT IMPACT

The expanded space and resources will support inventory needs and donation opportunities, provide appropriate shopping flow, and add on-site services for patrons, including health screenings and community resource and referral services. Partnership with Salem Baptist Church will help diversify and improve African American representation in the volunteer pool, match the inventory to the foods and hygiene items African American families want and need, and create a safe space for African American patrons.

Project is anticipated to serve 600 families through this new space, the majority of whom are experiencing moderate to significant food insecurity and are at risk of homelessness. By creating a welcoming environment that centers around the patrons, moves away from transactional and towards relationship building, and prioritizes health equity and community engagement, patrons' basic needs can be addressed and systemic changes can occur.



- Implement pantry management software system
- Install back-up generator



\$10,000,000

MONTGOMERY COUNTY REVENUE LOSS

ORGANIZATION:

Montgomery County

ISSUE AREAS:

Government Services

TARGET POPULATION:

General Public Essential Workers

SERVICE AREAS:

County-Wide

Provide funding to support County government operations, replacing revenue lost by the County as a result of the COVID-19 Pandemic.

PROJECT IMPACT

The COVID-19 Pandemic created far-ranging economic impacts due to closure orders, loss of employment, service demand reductions, and government service interruptions, which collectively reduced the fee and tax revenue critical to supporting local government operations, even as expenses for public health, emergency medical services, and public safety increased. In keeping with a key objective of the State and Local Fiscal Recovery Funds (SLFRF) program to directly address this revenue loss, the County has elected to utilize the flat \$10 million allocation option for revenue loss to support pandemic-related County government operations.



\$6,925,000

ORGANIZATION:

Montgomery County

ISSUE AREAS:

Government Services

TARGET POPULATION:

Essential Workers

SERVICE AREAS:

County-Wide

SUPPORT, RECRUITMENT, AND RETENTION INCENTIVES FOR COUNTY GOVERNMENT EMPLOYEES

Support public sector workforce retention and recruitment initiatives to mitigate the County's high vacancy and turnover rates throughout the Pandemic.

PROJECT IMPACT

Government workers deliver mandated services and ensure the health, safety and wellbeing of all County residents; many services are specifically targeted for underserved and vulnerable populations. During the pandemic and through its recovery, the importance of experienced, quality government workers has been demonstrated as vital for the County. Since the pandemic, the County has seen higher than usual resignations and has had difficulty recruiting to fill vacancies. While these challenges reflect national trends, the critical work of County government employees in responding to the pandemic necessitates particular assistance in maintaining a skilled workforce with minimal vacancies. The County must deliver mandated services, cannot close, and provides life-saving services such as 9-1-1 response, public health services, abuse and neglect investigations of children and seniors, maintenance of roads and bridges, issues protection from abuse orders, provides homeless services, rental assistance programs, mental health and substance use prevention and treatment services, child care subsidizes and conducts elections.

This initiative is focused on filling numerous vacancies and reducing high turnover. County resignations increased from 257 in 2019, pre-pandemic, to 353 in 2021 to a projected 381 for 2022, representing a 48% increase in resignations of County staff.



\$200,000

MONTGOMERY COUNTY OPEN DATA INITIATIVE

ORGANIZATION:

Montgomery County

ISSUE AREAS:

Government Services Non-profit and Community Support

TARGET POPULATION:

General Public

SERVICE AREAS:

County-wide

Create a new County office with staff dedicated to formulating and administering data policy, introducing new datasets and maintaining existing ones, processing public queries for information, and collaborating across county departments. Staff would oversee an online repository of county data, developed for the county by an outside entity.

PROJECT IMPACT

The importance of data management and dissemination is critical as governments seek to be more accountable to their constituents and transparent in their work. Formal data collection, analysis, and dissemination protocols are essential to advancing County capabilities. These funds will be used to hire dedicated staff, create a data management plan, and construct a new digital database.



\$5,500,000

SHORT TERM HOUSING PROGRAM

ORGANIZATION:

Resources for Human Development

Resources for Human Development, as the current operator of the Coordinated Homeless Outreach Center (CHOC), is purchasing and renovating a new facility to support adults experiencing homelessness in Montgomery County. The new facility will house the only program of its kind in Montgomery County, with services designed to make homelessness brief and nonrecurring.

ISSUE AREAS:

Housing Behavioral Health

TARGET POPULATION:

Homeless and Those At-Risk of Homelessness

SERVICE AREAS:

Lower Providence County-Wide

PROJECT IMPACT

Following the close of the Coordinated Homeless Outreach Center, adults experiencing homelessness in Montgomery County are without a safe, accessible shelter space. This funding will support the acquisition and rehab of a facility to meet this need. Short-term housing for adults experiencing homelessness is a critical part of the safety net and will be available to any adult community member who needs it. Members and alumni have access to the full complement of Resources for Human Development's services in Montgomery County, including behavioral health support, case management, residential programs, drug and alcohol treatment, and peer support. As well, residents in this short-term housing facility will be connected to additional housing supports to end their homelessness.



\$5,500,000

HOMES FOR ALL - HOUSING OPPORTUNITIES FUND

ORGANIZATION:

Montgomery
County Office of
Housing &
Community
Development /
Your Way Home

Funding provided to the Homes For All - Housing Opportunities Fund will be used to acquire and renovate vacant properties into affordable housing units. This program will not only establish needed affordable housing in the County but also transform vacant and undesired properties thereby transforming existing locations within the community.

PROJECT IMPACT

This project will transform vacant and unwanted properties in Montgomery County and increase the number of affordable housing units in Montgomery County.

ISSUE AREAS:

Housing

TARGET POPULATION:

Low Income

SERVICE AREAS:

County-wide



\$5,000,000

AFFORDABLE HOUSING PRESERVATION INITITIAVE

ORGANIZATION:

Montgomery County Housing Authority Preservation, expansion and transformation of the public housing inventory across Montgomery County to support affordable housing efforts for populations including the elderly, disabled, veterans, victims of domestic violence, and families.

ISSUE AREAS:

Housing Public Utilities and Infrastructure

TARGET POPULATION:

Low Income

SERVICE AREAS:

County-Wide

PROJECT IMPACT

The renovation of the affordable housing inventory for low-income households will ensure that they continue to have a healthy and safe environment to live in and maintain the current housing stock to meet affordable housing shortage demands.



\$4,000,000

YOUR WAY HOME HOMELESS PREVENTION: EPIC

ORGANIZATION:

Your Way Home Montgomery County

ISSUE AREAS:

Housing

TARGET POPULATION:

Low Income Homeless and Those At-Risk of Homelessness

SERVICE AREAS:

County-Wide

Continues and expands the Montgomery County Your Way Home Eviction Prevention and Intervention Coalition (EPIC) program in order to continue helping vulnerable County households who are unemployed, underemployed, or still grappling with the ongoing effects of the COVID-19 pandemic avoid eviction.

PROJECT IMPACT

This program is an expansion of programs and services offered through Your Way Home, a public-private partnership that since 2014 has helped end and prevent homelessness for thousands of Montgomery County residents, and is designed to provide housing stability to hundreds of lowand moderate-income Montgomery County residents at risk of eviction and/or homelessness because of COVID-19.

For a household to be eligible for the program, it must meet the below requirements: 1. Household must reside as a renter in Montgomery County at the time of application, and 2. One or more individuals within the household has qualified for unemployment benefits or experienced a reduction in household income, incurred significant costs, or experienced other financial hardship during or due, directly or indirectly, to the coronavirus pandemic; and 3. One or more individuals within the household can demonstrate a risk of experiencing homelessness or housing instability; and 4. The household is a low-income family (as such term is defined in section 3(b) of the United States Housing Act of 1937 (42 U.S.C. 1437a(b)), currently defined as 80% AMI.

IMPLEMENTATION PLAN

 Office of Housing and Community Development staff would continue working with the nonprofit partners to scale down as needed.
 Program deliverables and procedures would remain the same, mirroring the current policy and procedure document.



\$3,000,000

ARDMORE HOUSE EXPANSION

Expansion of affordable housing for seniors in Ardmore.

ORGANIZATION:

Lower Merion Township

PROJECT IMPACT

Ardmore House is a HUD-funded affordable rental property for incomequalified senior citizens or persons with disabilities. This project will Increase the 63 affordable senior housing units at the Ardmore House with an additional 30 units.

ISSUE AREAS:

Housing

TARGET POPULATION:

Older adults Low Income

SERVICE AREAS:

Ardmore Lower Merion

IMPLEMENTATION PLAN

Pursue development plan for site



\$1,880,000

ORGANIZATION:

Willow Grove Community Development Corporation

BRIDGING THE GAP IN UPPER MORELAND AND EAST MONTCO ACCESSIBILITY TO AFFORDABLE HOUSING PROPERTIES AND FIRST-TIME HOMEBUYERS ASSISTANCE.

ISSUE AREAS:

Housing

TARGET POPULATION:

Low Income

SERVICE AREAS:

Upper Moreland Township Hatboro Horsham Funding for Bridging the GAP In Upper Moreland and East Montgomery County will be used towards the purchase of four additional affordable housing properties to increase inventory level in a geographic target area. The fund will also be used to establish assistance for first-time homebuyers.

PROJECT IMPACT

The project initiative in partnership with other municipalities and boroughs will bolster the efforts to increase inventory levels of affordable housing access to low and moderate-income first-time homebuyers.

- Finalize Construction Drawings
- Submit Plans for Building Permit
- Financial Closing of all funds



\$1,300,000

POTTSTOWN BEACON OF HOPE YEAR-ROUND EMERGENCY TRANSITIONAL SHELTER

ORGANIZATION:

Pottstown Beacon of Hope

Establish a year-round emergency transitional shelter that meets the needs of individuals experiencing homelessness within the broader Pottstown community.

ISSUE AREAS:

Housing

TARGET POPULATION:

Homeless and Those At-Risk of Homelessness

SERVICE AREAS:

Pottstown

PROJECT IMPACT

The project will meet the needs of the homeless population in the broader Pottstown area of Montgomery County. Specifically, Beacon of Hope will provide a safe space for guests to sleep, enjoy nutritious meals and snacks meeting dietary needs, access services and care for their medical, psychiatric, and spiritual needs, and work intensively with case managers to fulfill all other needs.

Additionally, the project will include a drug and alcohol inpatient and outpatient location and intake coordination, job readiness programs, faith based counseling, and behavioral counseling.

- Develop program plan
- Complete construction project



\$1,000,000

ORGANIZATION:

Montgomery County OIC

ISSUE AREAS:

Housing

TARGET POPULATION:

People/persons who are incarcerated or detained Low Income

SERVICE AREAS:

Upper Providence County-Wide

SULLIVAN HOUSE

The project will provide affordable housing solutions to individuals transitioning out of the criminal justice system and back into the community through the redevelopment and conversion of a former hospital building into low-income housing.

PROJECT IMPACT

The project will provide housing inventory for an underserved population often faced with many barriers to reentry including the securing of stable housing, employment and access to supportive services. This will further aide in supporting the reduction of the recidivism rate.

- · Finalize all permits after securing funding
- Conduct community outreach and establish good neighbor connections
- Break ground



\$1,000,000

MONTGOMERY COUNTY FIRST TIME HOMEBUYERS PROGRAM EXPANSION

ORGANIZATION:

Montgomery
County Office of
Housing &
Community
Development /
Your Way Home

This program supplements Montgomery County's current First Time Homebuyers Program by providing additional down-payment assistance to lower-income applicants with lower purchase price capabilities.

PROJECT IMPACT

This project will provide additional assistance to lower-income individuals and families in Montgomery County. The additional assistance allows first-time home buyers to be more competitive in the market to put in more competitive offers.

ISSUE AREAS:

Housing

TARGET POPULATION:

Low Income

SERVICE AREAS:

County-wide

- This program is ongoing and applications are accepted year-round.
- Funds are set aside when an applicant enters into a contract to purchase real estate.



\$650,000

TOWN CENTER RESIDENTIAL PROJECT

ORGANIZATION:

Upper Merion Area Housing Association /

Valley Forge Presbyterian Church

ISSUE AREAS: Housing

TARGET POPULATION:

Low Income

Moderate Income

SERVICE AREAS:

Upper Merion

The revitalization of a currently underutilized 10,000 square foot building with the creation of 16 new affordable housing units to support underserved communities including populations below 20% AMI with special needs and youth between 18-24 that have aged out of foster care.

PROJECT IMPACT

The project will enable lower and moderate-income individuals to afford quality housing in Upper Merion Township that would otherwise be unattainable due to the high prevailing rents in this market. These efforts being made to supply the needed inventory will allow the targeted groups to have access to the necessary amenities and resources that this vulnerable population may not have available due to disparities shown in received services.

- Finalize Construction Drawings
- · Submit Plans for Building Permit
- Financial Closing of all funds



\$650,000

CORNERSTONE AT PENNBROOK STATION HOUSING INITIATIVE

ORGANIZATION:

Walters-Cornerstone Development LLC Cornerstone at Pennbrook Station will be a new 46-unit affordable housing rental community in Upper Gwynedd Township. This housing unit will contribute to the long-term supply of accessible rentals available to those households with lower incomes who have traditionally struggled to find affordable housing. Funding will partially support the acquisition costs of the property.

ISSUE AREAS:

Housing

TARGET POPULATION:

Low Income

SERVICE AREAS:

Upper Gwynedd Township

PROJECT IMPACT

This rental community program will support and provide an increased number of affordable housing units in Montgomery County. Additionally, a limited number of units will be designated for individuals and families experiencing homelessness.

- Closing on Site Acquisition
- Construction Begins
- Substantial Completion



\$500,000

LAUDENSLAGER SCHOOL APARTMENTS PHASE 1

ORGANIZATION:

Alliance Housing Development and Elon Affordable Housing Partnership

ISSUE AREAS:

Housing

TARGET POPULATION:

Older adults Low Income

SERVICE AREAS:

Hatfield

The Laudenslager School Apartments, a 35-unit senior housing community in Hatfield, Township and Hatfield Borough, Montgomery County, PA.. This is the 1st phase of a 3-phase development.

PROJECT IMPACT

The Laudenslager School Apartments increases access to affordable housing for low and moderate income seniors, as well as seniors living with behavioral health or developmental disabilities. Funds will be used to offset the increase in construction pricing as a result of the pandemic and supply chain issues as well as honor the commitment to work with local subcontractors and suppliers to the greatest extent possible.

IMPLEMENTATION PLAN

Construction start 2023



\$500,000

ORGANIZATION:

Habitat for Humanity Montgomery and Delaware Counties

ISSUE AREAS:

Housing

TARGET POPULATION:

Older adults
People with Disabilities
Underserved/ UnderRepresented

SERVICE AREAS:

Norristown

WILLOW STREET COMMONS

Habitat for Humanity Montgomery and Delaware County will build 12 new affordable housing units for senior, veterans and people with disabilities

PROJECT IMPACT

These units will provide permanent housing for seniors, veterans and people with disabilities with their own homes, through the Habitat for Humanity homeowners program. Providing people with disabilities, housing security to these groups who were impacted and disproportionately impacted due to the pandemic.

- Identify the location for the build of these units
- Identify the implementation strategy for the program and the key players who will assist in the success delivery of the program
- Identify the eligible candidates and assure the selected candidates are truly seniors, veterans and people with disabilities.



\$500,000

ORGANIZATION:

Montgomery
County Office of
Housing &
Community
Development /
Your Way Home

ISSUE AREAS:

Housing

TARGET POPULATION:

Low Income

SERVICE AREAS:

County-Wide

HOMES FOR ALL HEALTHY NEIGHBORHOODS PROGRAM

The Healthy Neighborhoods Program provides grants up to \$75,000 to address qualifying home repairs impacting the health and safety of residents to 200 households in communities that have been historically excluded from financial and housing opportunities to create an equitable level of resources to this population.

PROJECT IMPACT

The Healthy Neighborhoods Program will open resources to underserved populations to help preserve existing housing stock, reduce health risks among participating households and establish feasibility of a revolving low-interest program that can provide long-term, sustainable capital for residential repair in Montgomery County.

- Implementation of planning phase to finalize staffing structure, issue RFP's for community outreach and engagement, and identify preliminary Advisory Team
- Execution of contracts for contracted partners



\$500,000

ORGANIZATION:

The Church of The Lord Jesus Christ of the Apostolic Faith

ISSUE AREAS:

Housing

TARGET POPULATION:

Homeless and Those At-Risk of Homelessness

SERVICE AREAS:

Pottstown

AFFORDABLE HOUSING & GARDEN

The Affordable Housing & Garden project will purchase and rehabilitate affordable housing units in the Pottstown borough. In addition to the affordable housing units, the project aims to establish free Wi-Fi cafes providing a safe environment for students, job-seekers, and other individuals who have unreliable access to technology to have improved internet access.

PROJECT IMPACT

This project will provide additional assistance to individuals in need of short-term housing. It will additionally provide public internet access to those with unreliable connections.

- Finalize Construction Drawings
- Submit Plans for Building Permit
- Financial Closing of all funds



\$300,000

ORGANIZATION:

St Luke Knolls, Inc.

ISSUE AREAS:

Housing

TARGET POPULATION:

Older Adults Low Income

SERVICE AREAS:

Gilbertsville

ST LUKE KNOLLS - PHASE 2 & 3

Support for the design and study phase of St. Luke Knolls' rural development expansion project which includes 48 additional units to their existing inventory of 40 affordable senior housing units.

PROJECT IMPACT

The project addresses the lack of affordable housing for low-income seniors, which is further exacerbated with the current demand in this rural location. The waitlist is currently more than triple the current unit count of 40 with over 166 individuals awaiting placement. This preludes to the collaboration efforts made between Douglas Township and The Pottstown Regional Planning Commission with the Board of Directors as updates have successfully been made to the township zoning to permit the creation of additional senior housing inventory based on the indicated supply shortages.

- Design phase for full site and submission of architectural plans for municipal approval
- LIHTC application submission if needed and construction phase



\$300,000

SINGLE SYSTEM HOMEOWNER REHAB PROGRAM PROGRAM

ORGANIZATION:

Genesis Housing Corporation

ISSUE AREAS:

Housing

TARGET POPULATION:

Low Income

SERVICE AREAS:

County-wide

Single System Homeowner Rehab Program will provide lower income residents with rehab grants to complete items such as code violations, emergency maintenance to roofs, replacement of single systems, heater and sewer repairs. In addition, administrative capacity will be increased to support outreach with focus on underserved areas for application review and income verification. Other program administrative supports will include, property inspections, preparing scope for project bids, and working with approved contractors on other Montgomery housing rehab programs.

PROJECT IMPACT

The streamlined program will address repairs identified by lower income homeowners that often are unable to complete necessary renovations due to the cost associated with major repairs. This normally leads to additional damage as temporary repairs are often made that do not address the underlying problems. This can further increase the cost of repairs to homeowners and create health and safety concerns in the process. As a result of this project, low-income homeowners will have financial and technical supports to address these issues.



\$145,000

ACCESS SERVICES RAPID REHOUSING PROGRAM

ORGANIZATION:

Access Services

Access Services provides housing location and rental assistance support for individuals experiencing homelessness, in connection with the Street Outreach team.

ISSUE AREAS:

Housing

TARGET POPULATION:

Homeless and Those At-Risk of Homelessness

SERVICE AREAS:

County-Wide

PROJECT IMPACT

The Access Services Street Outreach team has recognized that supporting the most vulnerable and sometimes difficult to engage persons has required a long-term investment in relationship and trust building. For some chronically homeless persons, a successful handoff to another provider for housing can be difficult as the relationship is undergirding the openness to change.

Through these funds, the Housing Locator maintains, actively pursues, and builds relationships with landlords and housing communities in Montgomery County with the intention to enhance openness to supporting vulnerable persons, in partnership with behavioral health, toward the identification of and maintenance of housing. The Housing Locator functions alongside the Street Outreach Team to build relationships with vulnerable persons to support movement into housing. Funds also support rental assistance for impacted individuals.



\$114,643

DAVISVILLE SENIOR APARTMENTS

ORGANIZATION:

Federation Housing, Inc.

ISSUE AREAS:

Housing

TARGET POPULATION:

Older adults Low Income

SERVICE AREAS:

Willow Grove County-Wide Davisville Senior Apartments is a new construction, 54 unit development to be built in Willow Grove, Montgomery County. The project is funded by a combination of Pennsylvania Housing Finance Agency's Low Income Housing Tax Credits, HOME funds from Montgomery County, Housing Trust Funds from Pennsylvania Housing Finance Agency and Federation Housing funds. Project delays led to increased costs for the project related to supply chain, cost increase to materials, weather issues that have impacted construction conditions, all of which have exhausted the project's construction contingency. Funds through this program will enable the project to be completed on time and meet the increase costs.

PROJECT IMPACT

The properties that will make up Davisville Senior Apartments have long been blighted eyesores along the Davisville Road corridor, a major gateway to the downtown district. The proposed Davisville Senior Apartments project would play an important role in the overall revitalization of Davisville Road and bring much needed affordable housing to a location with excellent access to transportation and amenities. Davisville Senior Apartments will be comprised of 54 one-bedroom apartments for seniors 62 years and older who are considered low and moderate income.



\$28,300

ORGANIZATION:

The Salvation Army

ISSUE AREAS:

Housing Community Services and Facilities

TARGET POPULATION:

Homeless and Those At-Risk of Homelessness African American / black Children and Youth

SERVICE AREAS:

Norristown County-Wide

THE SALVATION ARMY SHELTER UPGRADE PROJECT

Purchase new mattresses and furniture at short term housing shelter for those experiencing homelessness.

PROJECT IMPACT

The overall goal of the shelter is to remove the individuals or families from the threat of or the immediate crisis of homelessness by providing assistance or shelter and offering them support as they gain the skills necessary to sustain a household on their own. Caseworkers work individually with each client to meet their goals on housing, income support services, various health and future stability plans, as well as making long-term connections. The Salvation Army is replacing all worn, old mattresses used in the seven-room shelter (total of 28 mattresses), promoting cleanliness and well-being in the residents, and making their stay more comfortable, and is purchasing mattress protectors, bunk beds, and dressers. At a time when these families might have lost everything, the Salvation Army seeks to help them feel healthy, comfortable, safe, and welcomed.

IMPLEMENTATION PLAN

 Purchase needed mattresses, bunk beds, beg bug cover protectors, and dressers



\$20,000

ORGANIZATION:

One House at a Time (OHAAT)

ISSUE AREAS:

Housing

Community Services and

Facilities

Non-profit and Community Support

TARGET POPULATION:

Children and Youth Low Income

SERVICE AREAS:

County-Wide

BEDS FOR KIDS PROGRAM

The Beds for Kids Program provides tangible health-focused interventions for children between the ages of 2-20 who are living below the poverty threshold and lack resources to obtain beds. They aim to support 100 households in obtaining this home necessity to support a healthy environment.

PROJECT IMPACT

OHAAT strives to address reports showing that annually there are 1,000 kids known to be sleeping without beds in Montgomery County by providing the necessities of a functional home environment. This is fulfilled by supplying this population with beds, bedding and tools to encourage healthy bedtime habits. The goals are focused on preventing stress outcomes resulting from poor sleep patterns and breaking the cycle of intergenerational poor health associated with the targeted low income population.

- Review referrals from participating social services organizations
- Deliver beds to qualifying households within the a 9-day window of recieving referrals



\$1,750,000

ORGANIZATION:

Montgomery County Community College (MCCC)

ISSUE AREAS:

Non-profit and Community Support Community Services and Facilities

TARGET POPULATION:

Low Income Young Adults Underserved/ Under-Represented

SERVICE AREAS:

County-Wide



ADVANCING MONTCO

Tuition assistance and other housing and social services support for unemployed and underemployed students of Montgomery Community College.

PROJECT IMPACT

Students enrolled in the Montgomery County Community College will be afforded the opportunity to receive tuition assistance, housing support, and social and emotional services support. Students enrolled with such support will feel confident and secure knowing that they will no longer have the financial burden of paying for their classes, while also feeling supported by the school and program. The program also removes many of the barriers and requirements that the federal and state grants place on academic programs by allowing any student enrolled in any program no matter how many credits they take for the semester. The college would then see an increase in enrollment from students who otherwise would not have attended college.

- Identify the program implementation strategy and staffing needs.
- Identify equipment and other resources needed to purchase to assist with the implementation and sustainability of the program.
- Identify how the selection process will assure that the intent of the funds serve the impacted and disproportionately impacted individuals.

\$630,000

ORGANIZATION:

Cradle of Liberty Council, Boy Scouts of America

ISSUE AREAS:

Non-profit and Community Support

Economic and Workforce Development

Behavioral Health

TARGET POPULATION:

Children and Youth Underserved/ Under-Represented

SERVICE AREAS:

Norristown Pottstown



EXPLORING: EDUCATION, TRAINING, AND MENTORING PROGRAM FOR NORRISTOWN AND POTTSTOWN YOUTH

Expand the existing Exploring program to deliver character-building experiences, vocational education, and mentorship to Pottstown and Norristown middle and high school students to help achieve their full potential in both life and work.

PROJECT IMPACT

Program participants will have the opportunity to participate in council-wide career exploration activities. Five program sites will be started in the first year, with an additional five programs started in the second year. Each program site will be designed to accommodate 100 youth. Additionally, an array of vocational speakers will visit the Exploring sites to present about their profession and answer any participant questions. In addition to learning about a variety of careers, participants will learn general business skills such as interviewing, resume writing, public speaking, leadership, and more. The Council will provide paid, trained program specialists to deliver the program. An emphasis will be placed on hiring staff from the communities that are served through these programs.

C3

FUNDED AMOUNT:

\$340,000

ORGANIZATION:

TriCounty Community Network

ISSUE AREAS:

Non-profit and Community Support

TARGET POPULATION:

Non-Profits

SERVICE AREAS:

Norristown Pottstown County-wide The project encompasses 2 years of support for training and operations in the creation of a collabrative virtual hub that supports and assists nonprofits in the recovery phase from the pandemic, provides education, tools and strategies to advance racial justice and delevops infrastructure and strategies to ensure that more equitable measures are taken within communities.

PROJECT IMPACT

The project directly responds to the need of the social sector for increased collaboration to foster a strong inclusive network of organizations with intentional outreach to marginalized communites, faith groups and grassroots coalitions throughout the county to form authentic relationships that will aide in the advancement in more equitable and just communities.



\$250,000

COLLEGE STUDENT BASIC NEEDS PROGRAM (CSBNP)

affordable housing, and behavioral health needs.

ORGANIZATION:

CSBNP: a consortium of seven organizations.

PROJECT IMPACT

The College Student Basic Needs Program (CSBNP) will aide college students across Montgomery County with limited resources gain access to necessities and mitigate such obstacles as the food and housing insecurities that can impair their academic performance and ability to complete their education and secure employment.

The College Student Basic Needs Program addresses the basic needs of

under-resourced college students by providing access to nutritious foods,

ISSUE AREAS:

Non-profit and Community Support

TARGET POPULATION:

Low Income

SERVICE AREAS:

County-Wide

- Initiate Project Plan and Software Development for HUB Website
- Implement Food Ordering Program, Housing Scholarship



\$216,000

THE CHARLES L. BLOCKSON EXHIBITON

ORGANIZATION:

Elmwood Park Zoo

ISSUE AREAS:

Non-profit and Community Support

TARGET POPULATION:

Non-Profits

SERVICE AREAS:

Norristown County-Wide Provides funding to support the operation of the Charles L. Blockson Exhibition at the Centre Theater in Norristown.

PROJECT IMPACT

The Charles L. Blockson Exhibition will be the first African American museum in Montgomery County, and aims to be one of a few institutions to offer the opportunity for equal access to arts and culture while contributing economic vitality to Norristown. In partnership with Temple University, Elmwood Park Zoo will open The Charles L. Blockson Exhibition, a celebration of his life's work and accomplishments. Project funds partially support renovation costs and operations for this new initiative.



\$179,172

ORGANIZATION:

No Longer Bound DC

ISSUE AREAS:

Non-profit and Community Support Education Behavioral Health

TARGET POPULATION:

Children and Youth

SERVICE AREAS:

County-Wide

YOUTH LEADERSHIP AFTER-SCHOOL AND EARLY CHILDHOOD EDUCATION PROGRAMS

No Longer Bound Development Center (NLBDC) provides youth leadership programs, mentorship and resources for women, and healthcare education to residents in Montgomery County and the surrounding area. Program funds support the establishment of an early childhood education and childcare program for children.

PROJECT IMPACT

NLBDC Inc's youth leadership program offers ten-week curriculums and lessons for students between the ages of 12 and 17. This program will establish an early childhood education and childcare program for children ages 6 weeks through 11 years. The program's goals are to establish a new location for No Longer Bound Development Center's sole use to build a more cohesive organization and program for the community's youth. Facilitators and staff will connect with students in schools and in the community at the after-school program to help youth focus on developing the tools necessary for them to make positive and healthy decisions. The early childhood education and childcare program will serve as additional support to families in Montgomery County, will prepare them to continue with the youth leadership program, and will provide child care services during the workday.



\$100,000

YOUTH BUILD DIVERSITY AMBASSADOR PROGRAM

ORGANIZATION:

Coalition for Racial Equity and Social Justice

ISSUE AREAS:

Non-profit and Community Support

TARGET POPULATION:

Children and Youth

SERVICE AREAS:

County-wide

Coalition for Racial Equity and Social Justice offering a violence prevention program for youth.

PROJECT IMPACT

The program aims to empower youth in Montgomery County to solidarity, develop leadership skills and advance empathy and justice in the schools and community, leading to a better and more welcoming and healthy society for everyone.

- Identify the program needs; design program
- Project implementation, hiriing staff, establish school partners



\$85,000

ORGANIZATION:

Centro Cultural Latinos Unidos, Inc.

ISSUE AREAS:

Non-profit and Community Support Community Services and Facilities

TARGET POPULATION:

Latin(a/o), & Latinx Underserved/ Under-Represented

SERVICE AREAS:

Pottstown

PROCEED - SUCCEED/COVID-19

Purchase a new vehicle to continue and expand provision of transportation services for health needs (including vaccinations), court appearances, and community participation.

PROJECT IMPACT

Due to the COVID-19 Pandemic, many Latinos/Hispanics in the greater Pottstown community were unable to get transportation to and from the testing/vaccination sites. Prior to the pandemic, CCLU would transport clients by renting a van, or using personal vehicles. The overwhelming transportation needs related to COVID-19 vaccination and testing made meeting client transportation needs difficult.



\$75,000

ORGANIZATION:

Centro de Cultura, Arte, Trabajo y Educacion (CCATE)

ISSUE AREAS:

Non-profit and Community Support

TARGET POPULATION:

Latin(a/o), & Latinx

SERVICE AREAS:

Norristown

NEW AIR AND COOLING SYSTEM

CCATE will need their air conditioning / HVAC system to mitigate future COVID-19 outbreaks in order to continue to provide their after school programs and mentorship services to the Latino community in Norristown.

PROJECT IMPACT

The upgrade of the HVAC system will enable the center to provide increased assistance and outreach to underserved youth residents, afterschool programs, and other educational programs.

- Identify prospective contractors
- Execute construction plan for upgrade



\$70,500

OUTDOORS FOR ALL: IMPROVING TRAIL ACCESSIBILITY

ORGANIZATION:

Wissahickon Valley Watershed Association

Wissahickon Valley Watershed Association is conducting an accessibility study of the trails to make them more accessible to individuals with physical, mental and developmental disabilities by providing signage throughout the trails.

ISSUE AREAS:

Non-profit and Community Support

TARGET POPULATION:

People with Disabilities

SERVICE AREAS:

County-wide

PROJECT IMPACT

This project can improve access to the trails, create a trail rating system that is clear and provides individuals with disabilities with the information they need to decide if a trail will be safe and comfortable for them, and: to determine steps that they might take in terms of infrastructure, signage, and/or rehabilitation that will make the trails more welcoming to more people

- · Identify consultant contractor for study
- · Conduct analysis and discovery study
- Collect and implement findings



\$59,350

EMPOWERMENT SERVICES FOR TRANSGENDER INDIVIDUALS

ORGANIZATION:

Eastern PA Trans Equity Project

ISSUE AREAS:

Non-profit and Community Support

TARGET POPULATION: LGBTQIA+

SERVICE AREAS:

County-wide

Support for a nonprofit organization offering legal, housing, and other supportive services for transgender individuals.

PROJECT IMPACT

Based on estimates from UCLA and the CDC there are between 8,500 and 17,000 transgender individuals living in Montgomery County. This population is subject to significant disadvantages due to the stigma associated with being transgender. Many transgender people have been harassed by or refused services by social services organizations, food banks, housing programs, the police, attorneys, landlords, medical providers and more. Needed services are thus not sought due to safety concerns. Empowerment programs are designed to bridge this gap by providing access to necessary services including food, housing, medical, and legal assistance through a trusted transgender-led organization.

- Identify program needs
- Execute service program plan



\$58,900

LAMOTT ADVOCACY FOOD AND HEALTH PROGRAM.

organization: LaMott AME Church

The Advocacy Food and Health program helps families meet their immediate needs for food and health care. This program provides support in addressing issues that come from living in poverty and in accessing culturally appropriate food and health needs.

ISSUE AREAS:

Non-profit and Community Support Community Services and Facilities Food Security

TARGET POPULATION:

Low Income Moderate Income

SERVICE AREAS:

Cheltenham Norristown

PROJECT IMPACT

The Advocacy program staff meet with community residents to identify needs and find assistance in the areas of healthcare and food. Additionally, the program includes access to a health specialist who provides advice on nutrition and living a healthier lifestyle. Funding supports a digital sign to advertise the program on the church's space so potential clients can find services. As well, funds support the purchase of a van to deliver and pick up food.



\$46,000

ORGANIZATION:

Montgomery County Association for the Blind

ISSUE AREAS:

Non-profit and Community Support

TARGET POPULATION:

People with Disabilities

SERVICE AREAS:

County-wide

SIGHTED GUIDE TRANSPORTATION

The Association for the Blind needs to purchase a vehicle to provide transportation for their clients receiving services with sighted guide to individuals who are blind and/or visually impaired.

PROJECT IMPACT

This initiative will provide transportation support services to residents in the Montgomery County who are blind and/or visually impaired. MCAB provides transportation services for clients that might attend rehabilitation training and support groups. These clients also recieve assistance with essential household chores and daily living tasks. Drivers are specially trained to accompany clients to medical appointments, provide assistance with food shopping, budget assistance, as well as in home support with chores like food labeling and storage. The transportation with sight guide program at MCAB provides the blind and visually impaired individuals access to improved quality of life and to programs and services that promote independent living.

- Locate a vehicle for purchase
- purchase vehicle for the program



\$28,000

IMPLEMENTATION OF CASE MANAGEMENT SOFTWARE SYSTEM

ORGANIZATION:

Latino Norristown PA

ISSUE AREAS:

Non-profit and Community Support

TARGET POPULATION:

Latin(a/o), & Latinx Children and Youth

SERVICE AREAS:

Norristown Pottstown County-Wide Streamlines case management processes with the creation of one central system to standardize data collection, reduce paperwork, aggregate data and aide in report generation to facilitate coordination with other organizations in support of the Latino Community.

PROJECT IMPACT

The project creates uniformity and reduces error-prone record keeping found in paper-based case management data processes that are difficult to coordinate and manage. The centralized approach will allow for better tracking of client information and services offered for optimal detection of client outcomes. This increases the level of customer service attained and reduces inefficiencies detected in the previous systems.

- · Review and identify CMS offerings
- · Acquire system and equipment
- Subscribe to CMS software and train users



\$8,134,625

PREMIUM PAY FOR ESSENTIAL COUNTY WORKERS

Provide additional payments to County employees whose job

ensure the health, safety and well-being of County residents.

responsibilities directly addressed the pandemic or whose role was required to have in-person contact with the public in an unstructured

manner that put them at heightened personal health risk while ensuring

ORGANIZATION:

County of Montgomery

PROJECT IMPACT

ISSUE AREAS:

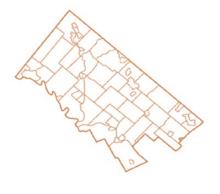
Premium Pay

TARGET POPULATION: Essential Workers

SERVICE AREAS: County-Wide County government was exempt for all stay-at-home orders and continued to provide essential services to county residents throughout the entire pandemic; some of those services had to be delivered in-person. Some staff were required to work in-person with the inability to social distance often with no or limited personal protective equipment (PPE), especially in the early days of the pandemic. These employees serve all county residents and community partners to ensure county resources continue to reach underserved populations and those populations at high risk of morbidity and mortality from COVID-19.

Roles receiving premium pay include: Public health and public safety staff, who were integral to the planning and implementation of County-wide testing and vaccine distribution as well as acquiring and distributing PPE to emergency medical services (EMS) and other medical professionals. Coroner staff saw cases increase from 2,687 deaths in 2019 to 4,112 in 2020 and had to establish an offsite overflow morgue. Correctional officers and youth center staff worked in 24/7 facilities with residents who are incarcerated and/or mandated to be present in residential care. Office of Children and Youth (OCY) and Office of Senior Services (OSS) staff had to continue to conduct investigations of abuse and neglect to ensure the safety of our children and seniors in the community throughout the pandemic. Sheriff's, security, park rangers and custodian employees all performed necessary duties in a variety of settings that put them at heightened risk and in direct, uncontrolled interaction with the public.

In accordance with the premium pay guidelines issued by US Treasury for the use of these funds, County employees eligible for this program will receive an additional hourly rate for actual hours worked, not to exceed a total amount of \$25,000.



\$5,000,000

MONTGOMERY COUNTY EMS WORKER SALARY RELIEF

ORGANIZATION:

Montgomery County Department of Public Safety The program responds to workforce shortages in Public Safety by providing salary support for EMS workers in the field.

PROJECT IMPACT

The project will support frontline essential workers while also ensuring the continued availability of emergency services and response throughout the County.

ISSUE AREAS:

Public Health and Safety

TARGET POPULATION:

Essential Workers

SERVICE AREAS:

County-Wide

- Develop detailed progam parameters, distribute plan
- Work with EMS partners to implement training programs and implement funding model



\$1,500,000

ORGANIZATION:

The Bethel AME Church of Ardmore

ISSUE AREAS:

Public Health and Safety Community Services and Facilities Food Security

TARGET POPULATION:

African American / black Latin(a/o), & Latinx Underserved/ Under-Represented

SERVICE AREAS:

Lower Merion

BETHEL AME CHURCH OF ARDMORE - COMMUNITY LIFE CENTER

Project funds two years of operations and one-time renovation costs for community facility providing COVID-19 response, behavioral / mental health services, emergency food, and assembly space.

PROJECT IMPACT

Project funds will allow Bethel AME Church of Ardmore to upgrade its physical plant and internal infrastructure to support the emerging work that the institution has been engaged in as it has become a central resource for the community. Bethel will continue its frontline response to providing COVID-19 vaccines.

Project funds will allow Bethel AME Church of Ardmore, a central resource for the community, to upgrade their physical plant and internal infrastructure to support the emerging work that the institution has been engaged in, such as providing COVID-19 vaccines.

Bethel will install a new elevator lift to ensure persons of all abilities are able to readily access the services in the upper level of the church, provide safe meeting spaces equipped with necessary technology for meeting effectiveness, upgrade the building's kitchen to be used to meet the growing demand for community kitchen usage, health, and nutrition, and renovate space that houses the gardening program.

Additionally, the project will establish a behavioral / mental health center and hire behavioral and mental health specialists.

- Conduct vaccine/booster clinics three times monthly
- Upgrade physical plant, including renovations and elevator work
- Conduct assessment of current food ecosystem (e.g. food pantry, farms/gardens/review of needs presented by community)

\$1,500,000

FIRE SERVICES SUPPLEMENTAL REVENUE RECOVERY PROJECT

ORGANIZATION:

Montgomery County Department of Public Safety / Recovery Office

ISSUE AREAS:

Public Health and Safety

TARGET POPULATION:

Essential Workers

SERVICE AREAS:

County-wide

Fire Services Supplemental Revenue Recovery Project will issue need-based grants to provide financial assistance to impacted volunteer fire departments in Montgomery County. The project is intended to replace revenue lost by volunteer and combination fire departments during the pandemic, which restricted their ability to raise supplemental funding through fundraising efforts.

PROJECT IMPACT

This initiative will provide support to volunteer fire departments across Montgomery County. These volunteer fire departments are essential in our community and the grants will help replace lost supplemental revenue, which is used to maintain the department, equipment, and emergency services.

- · Develop detailed progam parameters, distribute plan
- Coordinate grant funding process for Fire Services partners



\$1,300,000

MONTCO MAMAS HOPE FOR ALL, LIFE FOR ALL

ORGANIZATION:

Maternity Care Coalition

ISSUE AREAS:

Public Health and Safety

TARGET POPULATION:

African American / black

SERVICE AREAS:

County-wide

A collaborative effort between Maternity Care Coalition (MCC), the Montgomery County Office of Public Health (OPH), and the Montgomery County Maternal and Early Childhood Consortium (MECC), with the overall goal of improving maternal and child health outcomes for Black women and infants in Montgomery County, offering an educational program to improve maternity and child health in Black and Latinx women.

PROJECT IMPACT

The overall goal of improving maternal and child health outcomes for Black women and infants in Montgomery County. This powerful community collaborative is comprised of multi-sector stakeholders and lived experience experts committed to reducing racial disparities in infant mortality and achieving transformative systems change. With MCC providing leadership as the project's backbone agency, Montco Mamas is poised to implement the recommendations formulated by the group in 2021 to 1) increase the use of allied health providers in Montgomery County, 2) educate the community about maternal and child health, parenting, and behavioral health support, and 3) increase provider understanding of Black women and Black birthing people's experiences.

- · Identify stakeholders
- Collaborate with stakeholders
- programming



\$1,000,000

ORGANIZATION:

Play & Learn

ISSUE AREAS:

Public Health and Safety Childcare Services

TARGET POPULATION:

Low Income General Public

SERVICE AREAS:

County-Wide



CHILDCARE ACCESS FOR RECOVERY EQUITY (CARE) TO SUPPORT VICTIMS OF DOMESTIC VIOLENCE

Provide access to childcare funding, child placement, trauma-informed training for teachers and mental health supports to alleviate barriers faced by victims of domestic violence who are participating in a recovery process to gain independence and freedom from their abuser.

PROJECT IMPACT

Montgomery County provides childcare support to low-income families, but all too often, due to the nature of their recovery needs, victims of domestic abuse do not meet all the current criteria and therefore are not eligible for subsidized childcare funding at the time of their greatest need. Currently, Montgomery County's subsidized childcare funding system has developed a set of criteria for supporting families in need of financial assistance by requiring proof of work or training program and is exclusive of those who have other urgent needs for childcare, such as victims of domestic violence who are in recovery.

By providing CARE funding to victims of domestic violence, this project meets immediate needs of victims of domestic violence while working to develop a more equitable system of childcare funding distribution that recognizes the unique needs of those in the recovery process as valid and reasonable qualifiers for receiving childcare funding support. The project includes the development of the Committee to Sustain CARE Funding to identify pathways for integrating a more permanent solution into our local and state systems for funding childcare needs. The project also provides transitional support for the victim to move from CARE funding to subsidized funding by working closely with the Laurel House counselors to monitor the CARE funding agreements, the progress of the victims and the appropriate timing for the victim to move to more traditional sources of childcare funding.

- Establish implementation and sustainment committees
- Document performance metric and recipient eligibility criteria, standard operating procedures
- Provide training to staff, enlist participants, evaluate progress

\$616,278

ORGANIZATION:

Montgomery County HHS Office of Public Health

ISSUE AREAS:

Public Health and Safety Public Utilities and Infrastructure

TARGET POPULATION:

General Public Underserved/ Under-Represented

SERVICE AREAS:

County-Wide



COVID-19 WASTEWATER SURVEILLANCE

COVID-19 Wastewater Detection Program to facilitate early detection and analysis of COVID-19 presence and trends in Montgomery County leading to rapid decision-making for mitigation strategies.

PROJECT IMPACT

Wastewater surveillance is a well-established mechanism for monitoring virus or other disease in communities and is increasingly being used across the US to monitor for presence and new variants in COVID-19.

The wastewater surveillance program enables the Montgomery County Office of Public Health to capture data about COVID-19 using wastewater through public sewage treatment facilities. This data allows for early warning of changes in virus presence in a community and informs personal and community decision-making to prevent or control the spread of the virus. The program aims to achieve geographic representation across the county, prioritizing communities that have been disproportionately impacted by COVID-19.

The wastewater surveillance program will engage community partners such as residents, municipal, county, non-profit, business and academic leaders throughout the planning, development and implementation of this program to facilitate rapid communication and decision-making, and to facilitate deployment of resources such as testing to communities where COVID-19 may be on the rise.

- Create scope of work and RFP for contracted project manager
- Convene internal and external stakeholders; establish workflow for program, establish community advisory group
- Create standard operating procedures, engage by contract participating wastewater treatment facility utilities

PANDEMIC EMS RELIEF

FUNDED AMOUNT:

\$325,000

ORGANIZATION:

Plymouth
Community
Ambulance
Association

ISSUE AREAS:

Public Health and Safety

TARGET POPULATION:

General Public

SERVICE AREAS:

County-Wide

Purchase new ambulance to support emergency medical services (EMS), providing replacement deferred due to increased staffing and support costs during COVID-19 Pandemic.

PROJECT IMPACT

In 2021, Plymouth Community Ambulance Association (PCAA) paramedics and EMT's were dispatched to 15,400 emergency calls throughout Montgomery County providing medical intervention. Currently PCAA uses 3 primary ambulances to treat and transport COVID-19 patients from home to hospital emergency rooms, putting significant strain on these ambulances. Funds invest in vital equipment and ultimately aid response to emergency calls.

IMPLEMENTATION PLAN

Secure bids for new ambulance, purchase ambulance



\$300,000

ORGANIZATION:

Penn Asian Senior Services

ISSUE AREAS:

Public Health and Safety Behavioral Health Food Security

TARGET POPULATION:

Older adults

SERVICE AREAS:

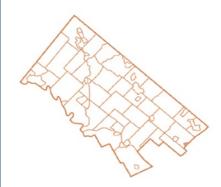
County-Wide Cheltenham

STRENGTHENING THE CONTINUUM OF CARE FOR MONTGOMERY COUNTY SENIORS

Helping Montgomery County Asian American seniors manage chronic conditions by incorporating primary and home care with food delivery services.

PROJECT IMPACT

The Pandemic imposed restrictions on access to healthcare and social services as limited visitation to facilities increased the usage of telemedicine and other virtual means of communication. For senior populations, including those with language barriers such as the Asain senior population, this method elevated the level of disparities due to the lack of technological skills and access to high-speed interent. These challenges fuel chronic care conditions as seniors opt out of such options. However, this program provides a means to bridge the gap by offering a comprehensive continuum of care to help seniors manage their health, age in place, and thrive in their communities.



\$255,000

ORGANIZATION:

Grand View Health

ISSUE AREAS:

Public Health and Safety

TARGET POPULATION:

General Public

SERVICE AREAS:

Marlborough Salford Franconia

GRAND VIEW HEALTH MEDIC151 AMBULANCE SERVICE

Partially (based on Montgomery County catchment proportion) fund ambulance and EMS response equipment acquisition, and increase response capability through increased staffing.

PROJECT IMPACT

The Tower Health Grand View Medic 151 project is a nonprofit hospital-based, emergency ambulance service. The project will help strengthen Emergency Medical Services in Northern Montgomery County that have been overburdened with an increased need for 911 emergency response and routine transports. The ambulance service must purchase one new ambulance and replace four EKG devices that lose connectivity at the end of the year. The project also intends to increase staffing which will provide the capacity to respond to more emergency and transport calls.

- Purchase new ambulance, new equipment, develop staffing plan
- · Recruit, hire, and train new EMT / Paramedic staff
- Implement and conduct regular training regimen, provide program evaluation data



\$225,258

ORGANIZATION:

Montgomery County Department of Public Safety

ISSUE AREAS:

Public Health and Safety

TARGET POPULATION:

General Public

SERVICE AREAS:

County-Wide

FIRST WATCH DATA

Enable data insights and support for the County's emergency medical services (EMS) infrastructure through the purchase of an integrated software suite of medical quality assurance, data analytics, and real-time crisis notification triggers.

PROJECT IMPACT

Project will enable measure the effectiveness of our current EMS system and direct improvements in service to vulnerable / underserved populations by identifying potential gaps in coverage and rapidly recommending the temporary re-location of scarce EMS resources. As many conditions treated by EMS are highly time-sensitive (Cardiac Arrest, Overdose, Trauma, Stroke, Choking, Drownings, etc), understanding response time metrics and system coverage gaps will help ensure that vulnerable populations maintain adequate services.



\$210,000

ORGANIZATION:

Montgomery **Child Advocacy** Project (MCAP)

ISSUE AREAS:

Public Health and Safety Community Services and **Facilities**

TARGET POPULATION:

Children and Youth Underserved/ Under-Represented

SERVICE AREAS:

County-Wide



MONTGOMERY CHILD ADVOCACY PROJECT'S **FORTIFICATION INITIATIVE**

Increase the hiring of staff to provide direct legal services to children due to increased incidents of abuse, resulting from the COVID-19 pandemic, isolation, and shrinking services for children.

PROJECT IMPACT

MCAP provided legal services to more children victims of domestic violence in both 2020 and 2021 than in any year in their history, an increase attributed to the impact COVID-19 had on Montgomery County families, including remote school and work, job loss and financial uncertainty, and general societal anxiety. Simultaneously, the typical roster of approximately 130 active MCAP advocates has halved due to volunteers adjusting to their own remote work and school situations. The increase in child abuse cases while available MCAP advocates decreased stretched MCAP resources beyond capacity. Hiring essential personnel to represent abused children in Montgomery County will enable MCAP to respond to this unprecedented demand.

- Establish job descriptions and conduct hiring
- Engage new staff in training programs, facilitate equipment and system use
- Implement representation program, conduct evaluations (ongoing)

\$200,000

ORGANIZATION:

Community Hero Action Group

ISSUE AREAS:

Public Health and Safety Community Services and Facilities

TARGET POPULATION:

African American / black Low Income

SERVICE AREAS:

County-Wide

BRIDGING THE DIGITAL DIVIDE TO EQUITABLE HEALTH OUTCOMES

Provide direct assistance to seniors utilizing telehealth, including digital access and building health service provider partnerships.

PROJECT IMPACT

Community Hero will connect individuals to physicians / telemedicine by providing digital devices with video capability, instructions on how to use the various devices, and general support.

Addressing inequities and eliminating barriers will allow for a new means of accessing health care and ultimately increase health outcomes.

- Create job descriptions, recruit staff, move through hiring
- Assemble database of telehealth systems, establish partnerships with health service providers, engage community for input
- Implement marketing effort, including website, develop program, and engage with clients



\$200,000

ORGANIZATION:

Montgomery County Department of Public Safety

ISSUE AREAS:

Public Health and Safety

TARGET POPULATION:

Essential Workers

SERVICE AREAS:

County-wide

BARIATRIC SERVICES UNIT

Providing aide to retrofit currently licensed EMS ambulances with Bariatric Service Unit (BSU) equipment to create higher inventory of transportation needed to accommodate residents whose weight and/or shape exceeds the maximum weight capacity for standard ambulance units.

PROJECT IMPACT

In efforts to increase public safety and responsiveness for all residents to receive transportation to acute care facilities, the project will increase inventory of Bariatric Service Units (BSU) to better accommodate all patients. Out of the 4 bariatric units currently in the area, there is currently only one that is available in Montgomery County. This additional BSU will supplement the bariatric fleet and ensure that residents needing this equipment are serviced in a timely manner.



\$140,000

DOMESTIC VIOLENCE: SPECIALIZED TREATMENT & PREVENTION PROGRAM

ORGANIZATION:

Montgomery County District Attorney's Office

Creating a Domestic Violence Treatment and Prevention program to provide specialized care for defendants charged with, or convicted of domestic violence that lack financial supports to pay for such treatments that are proven to prevent further crime and improve public health and safety.

ISSUE AREAS:

Public Health and Safety

TARGET POPULATION:

Low Income

SERVICE AREAS:

County-Wide

PROJECT IMPACT

Domestic violence cases increased during the pandemic. As a result, collaborative efforts between the District Attorney and The Public Defender, Adult Probation and Parole, and Creative Health, Inc to facilitate this program that aims to address the heightened incidence of domestic violence. The subsidizing of domestic violence treatment for criminal defendants will remove the monetary barrier associated with the costs of treatment, which has been shown to decrease this violent behavior. This will in turn aide in the reduction violence, prevention of crime and promotion of public health and safety within the county.

IMPLEMENTATION PLAN

 Implement a 26-week program to accommodate up to 75 individuals annually



\$2,750,000

ORGANIZATION:

Pottstown Borough Authority

ISSUE AREAS:

Public Utilities and Infrastructure

TARGET POPULATION:

General Public

SERVICE AREAS:

Pottstown

LEAD SERVICE REPLACEMENT PROJECT

The Pottstown Borough Authority aims to replace the existing lead service water lines in Pottstown for the safety of the general public. Funding supports a portion of the planned work throughout the North section of the Borough of Pottstown based on lead service line investigations which have identified water service lines in critical condition.

PROJECT IMPACT

The Pottstown Borough Authority (Authority) owns and operates the water distribution system that services drinking water to the Pottstown Borough (Borough). Buildings within the Borough constructed prior to 1955 are assumed to contain lead service lines from the water main to the right-of-way and about 4% of water service lines from the right-of-way to the property building foundation contain lead material piping. Though favored for its durability and ductility, lead water service pipes expose and capture lead in drinking water. The EPA has stated that lead exposure has been linked to damage to the human nervous system, learning disabilities, hearing impairment, and impaired formation and function of blood cells. This project will reduce water contamination risks to residents by replacing lead service water lines; SLFRF funds are provided to augment Authority capital funds already allocated.



FUNDED AMOUNT:

\$1,500,000

ORGANIZATION:

Wissahickon Clean Water Partnership

ISSUE AREAS:

Public Utilities and Infrastructure

TARGET POPULATION:

General Public

SERVICE AREAS:

Abington Township Cheltenham Township North Wales Borough

WISSAHICKON WATERSHED WATER QUALITY FUNDING PROGRAM

Wissahickon Watershed Water Water Quality Funding Program will fund a series of water quality improvement projects in the Wissahickon Watershed. The projects will significantly restore and protect water quality throughout the Wissahickon Watershed and improve stormwater management for approximately 160,000 residents of Montgomery County. These projects include basin retrofits, streambank stabilization work, and other stormwater best practices.

PROJECT IMPACT

The one-time funding allocation will jumpstart the implementation of the water quality improvement program in Wissahickon Watershed, which affects approximately 160,000 residents of Montgomery County. This initiative will improve the water quality for these communities Abington Township, Ambler Borough, Cheltenham Township, Lansdale Borough, Lower Gwynedd Township, Montgomery Township, North Wales Borough, Springfield Township, Upper Dublin Township, Upper Gwynedd Township, Whitemarsh Township, and Whitpain Township

IMPLEMENTATION PLAN

- Implementation of the planning phase to finalize staffing structure, issue RFPs for community outreach and engagement, and identify preliminary Advisory Team
- Collaboration with municipalities to developed processes for design, engineering and installation of projects



FUNDED AMOUNT:

\$865,375

ORGANIZATION:

Township of Abington

ISSUE AREAS:

Public Utilities and Infrastructure

TARGET POPULATION:

General Public

SERVICE AREAS:

Abington Township

WATER QUALITY IMPROVEMENT PROJECT - ABINGTON TOWNSHIP HALL ROAD WELL

The Water Quality Improvement Project will treat and decontaminate the drinking water in portions of Abington Township and other five townships to remove perfluoroalkyl and polyfluoroalkyl substances (PFAS). This funding will assist in the installation of a new treatment system that will remove PFAS from the community's groundwater well source to reach a non-detectable level of 0 parts per trillion. The project will provide the infrastructure needed for safe, clean water while protecting the most vulnerable and historically underrepresented populations including Environmental Justice Areas as defined by the Pennsylvania DEP.

PROJECT IMPACT

The Hall Road Well project will provide the infrastructure needed for safe, clean water for portions of Abington Township and five other Townships while protecting the most vulnerable and historically underrepresented populations.

IMPLEMENTATION PLAN

- 1) Design the Treatment System; 2) Obtain State and Local Permits (E.g., Public Water Supply Permit, Land Development Permit)
- 3) Bid Project, 4) Award Project,
- 5) Construct Project, 6) Operate Treatment System.



FUNDED AMOUNT:

\$450,700

MONTGOMERY COUNTY STORMWATER MANAGEMENT PLAN

ORGANIZATION:

Montgomery County Planning Commission

The project is for the creation of a County Stormwater Management Plan. The plan will address stormwater issues throughout the County.

ISSUE AREAS:

Public Utilities and Infrastructure

TARGET POPULATION:

General Public

SERVICE AREAS:

County-Wide

PROJECT IMPACT

The project will address stormwater management to ensure safety and that critical infrastructure is not threatened. Without a proper plan, people and properties remain inordinately vulnerable to the impacts of flooding.

IMPLEMENTATION PLAN

- Formation of stakeholder committee
- Develop goals, summarize conditions, identify problem areas of county, identify drainage areas contributing to each problem area
- Develop science-based action items/strategies. Define stakeholders roles in implementing action items



APPENDIX A - UPDATED DRAFT RECOVERY PLAN

AUGUST 18, 2022

SUMMARY OF CHANGES, DRAFT TO FINAL PLAN:

- 1 Provided explanation detailing role of Recovery Office, with narrative project plans for managed initiatives.
- 2 Provided narrative documenting investment in EMS / Fire -focused projects, including: First Watch data, EMS Salary program, bariatric ambulance, fire service revenue project, and re-allocated projects below.
- 3 Provided narrative explaining that food policy council project will be a multi-stakeholder initative run by new county staff, that Recovery Office will assist in establishing the new office, and that the \$1.2 million will be used to first staff the office and then to provide funds to implement new initiatives across the County.
- 4 Removed scoring from Recovery Office projects that was inadvertently left in.
- 5 Changed title of two projects to better describe the work, correcting mistaken wording:
 - -"Small Business Support in Norristown and Pottstown", from "Business Improvement Districts in Norristown and Pottstown"
 - -"EMS System Strategic Planning Study", from "EMS Consolidation Study"

REALLOCATED FUNDS AS FOLLOWS:

		<u>Draft Funded</u>		Final Funded	
<u>Project</u>	<u>Organization</u>	<u>Amount</u>	Revision	<u>Amount</u>	<u>Note</u>
Call Center Initiative	Recovery Office	\$1,000,000	-\$580,000	\$420,000	Call center initative to explore improvement of services to constituents can be fully funded at the revised allocation, and was intended to enhance EMS
Pandemic EMS Relief	Plymouth Community Ambulance Association	\$0	\$325,000	\$325,000	High-scoring EMS project
Strengthening Local Emergency Medical Services through Grand View Health's Medic151 Ambulance Service	Grand View Hospital d/b/a Grand View Health	\$0	\$255,000	\$255,000	High-scoring EMS project
	TOTAL:	\$1.000.000	\$0	\$1.000.000	

FINAL RECOVERY PLAN

LAST UPDATED AUGUST 18, 2022

PROJECTS SUBMITTED SUBMITTED VALUE PROJECTS FUNDED FUNDED VALUE

ISSUE AREA: Behavioral Health

44 \$90,184,428

13 \$18,064,537

Organization	Applicant Name	Project Title	QCT	Funding Request	Percentile	Score out of 100	Funded At
Pottstown Hospital - Tower Health	Casey Fenoglio	Street Medicine	Pottstown	\$1,597,370	100.000%	91.833	\$1,757,107
The Lincoln Center for Family and Youth	Meghan Keaveny	Trauma-informed, Evidence-based, In-school Creative Arts Therapy for Students	Both	\$1,400,100	95.933%	79.907	\$620,000
Montgomery County Dept. of Health and Human Services Office of Mental Health	Erin Seifrit-Townsend	Child & Adolescent Behavioral Health Program Start Up & Technical Assistance - Project	0	\$4,400,000	95.694%	79.815	\$5,000,000
Generations of Indian Valley	Douglas Eschbach	COVID's Isolating Impact on Rural Older Adults	0	\$285,650	94.737%	79.167	\$285,650
Association for Adults with Developmental Disabilities	Larry Rubin	Relationship Education	0	\$15,000	94.258%	78.861	\$15,000
Montgomery County Emergency Service (MCES)	Tony Salvatore	Psychiatric Ambulance Replacement	0	\$265,000	94.019%	78.806	\$200,000
Creative Health Services, Inc.	Deb Heffner	Behavioral Health Agency-wide Improvement via Strategic Staff Recruitment, Retention, and Wellness Care and Client Reengagement and Engagement - a Leveraged Funding Strategy	Pottstown	\$8,217,805	86.124%	73.000	\$1,500,000
Mission Kids Child Advocacy Center	Jackson Truschel	Child Advocacy and Training Center for Montgomery County Families	0	\$9,826,050	85.167%	72.500	\$2,000,000
Pennsylvania Nepalese Guthi Association (PNGA)	Bimal Moktan	Pennsylvania Nepalese Guthi Association (PNGA), Himalayan Center for Community Health Recovery	0	\$499,600	83.732%	72.130	\$420,000
The Ferns Peer Respite Council / HopeWorx, Inc.	Kathy Laws	The Ferns Peer Respite	0	\$500,000	82.775%	71.898	\$500,000
Montgomery County MH/DD/EI	Anna Trout	Behavioral Health Crisis Response Service Continuum Expansion	0	\$7,000,000	75.598%	69.306	\$5,000,000
The Welcome Project PA	Josh Blakesley	Mental Health Services & Case Management for LGBT+ individuals & families	0	\$170,000	72.967%	68.611	\$170,000
VNA-Community Services, Inc.	Denise Frattara	VNA-Family Health Center - A Multi-Phase Project to Address Primary Health and Behavioral Health Disparities among the Uninsured Residents of Eastern Montgomery County in a Facility that Utilizes COVID-19 Era Health and Safety Design Functions	0	\$843,218	71.292%	67.824	\$596,780

DDO IFCTS NOT DECOMMENDED FOR FUNDING	٠,					
PROJECTS NOT RECOMMENDED FOR FUNDING	J .					
Montgomery County Emergency Service	Tony Salvatore	Montgomery County 988 Call Center	Both	\$750,000	94.976%	79.352
Abington School District	Judy Bomze	Mental and Behavioral Health Supports in Abington School District	0	\$2,416,874	82.536%	71.898
Mental Health Partnerships	Trish Biedron	CAPS in Montgomery County	0	\$300,000	82.297%	71.806
ledwig House, Inc.	Kayla Temple	Psychiatric Rehabilitation Education Program (PREP)	0	\$2,044,422	81.100%	71.444
amily Services of Montgomery County	Deborah SOLODAR	Counseling and Supportive Services to Reduce Social Isolation for Seniors	0	\$2,036,857	77.990%	70.556
he Council of Southeast PA	Jennifer King	Family Recovery Support Services	Norristown	\$388,783	73.684%	68.750
Merakey Montgomery County	Dianna Sands	Parents and Children Together (PACT): Therapeutic Preschool Program	0	\$1,998,780	72.249%	68.194
hild and Family Focus Inc.	Timothy Dunsmore	School Based Wellness and Counseling	0	\$1,486,374	69.617%	66.759
Iontgomery County Department of Public Safety	Alvin Wang	Montgomery County First Responder Wellness Hub	0	\$750,000	67.943%	65.972
FCS of Greater Philadelphia	David Rosenberg	Mental Health Network	0	\$2,472,279	65.311%	64.944
instein Medical Center Montgomery	Rebecca Tantala	Einstein Montgomery Medication Assisted Treatment Program	0	\$447,270	62.919%	64.167
pring-Ford Counseling Services	Louisa Salvucci-Pieri	Building Staff	0	\$63,000	61.722%	63.833
Iontgomery County County OIC	Veronis Lawyer	Reintegration and Recovery Project (RRP)	Norristown	\$1,553,000	60.287%	63.287
opeWorx, Inc.	Susan Shannon	HopeWorx Community Campus	0	\$10,641,750	58.612%	62.500
ccess Services	Susan Steege	Access Services School-based therapeutic support	0	\$1,298,600	58.612%	62.500
he Salvation Army Foster Care & Adoption Program	Sindy Berner	The Salvation Army's Center for Child Welfare Education	0	\$50,000	56.938%	61.587
Merakey Montgomery County	Dianna Sands	Behavioral Health Integration	0	\$1,004,579	56.699%	61.435

Haven Behavioral Services of Philadelphia, LLC	Eric Russell	Flourtown - Behavioral Health Hospital	0	\$7,295,743	54.306%	60.833
	O Ericka Wharton	Mental Health Therapeutic Programs	Norristown	\$955,000	49.522%	59.398
Grand View Hospital d/b/a Grand View Health	David Alderfer	Strengthening Hospital-Based Behavioral Health Care for Montgomery County Residents through Grand View Health	0	\$2,500,000	48.325%	58.981
Salus University	Bernadette McNulty	Behavioral Health Support for Salus University Montgomery Co. Students Impacted by COVID	0	\$470,000	41.148%	55.787
Teach One Feed One	Darnell Hinton	Teach One Feed One Recovery Center	Norristown	\$300,000	40.431%	55.324
Greater Harleysville & North Penn Senior Services	Paul Nye	Overcoming Increased Pandemic Induced Mental Health Issues in Older Adults	0	\$23,000	39.952%	55.179
Be ReZilient, Healing Through The Arts	Denise Williams	ReZilient House	Pottstown	\$5,920,000	37.081%	54.167
Holy Redeemer Dale Zipley Homes for Independent Adults	Monica Simon	Community Integration Programs for Adults with I/DD & Complex Medical and Behavioral Needs	0	\$400,703	33.493%	52.361
Power In The Cross (PITC)	Pastor Mario Ford	The Bridge Connections Referral Program	Norristown	\$5,000	26.077%	48.704
Einstein Medical Center Montgomery	Rebecca Tantala	Behavioral Health Safe Holding Area	Norristown	\$253,600	19.617%	45.496
	0 Katie Kucz	Student Assistance Program and Prevention Expansion	0	\$3,203,650	15.550%	42.639
	0 William Roberts	Youth Based Wellness Recovery Action Plan Program	0	\$2,825,000	13.397%	41.528
Lubavitch of Montgomery County	Shaya Deitsch	Cascades	0	\$499,371	6.699%	34.306
Chabad Lubavitch of Lafayette Hill	Chaya Kotlarsky	Hugs in a Box	0	\$811,000	2.153%	26.528

FINAL RECOVERY PLAN

LAST UPDATED AUGUST 18, 2022

PROJECTS SUBMITTED SUBMITTED VALUE PROJECTS FUNDED FUNDED VALUE

ISSUE AREA: Childcare Services

36 \$43,992,288

6 \$9,569,172

Organization	Applicant Name	Project Title	QCT	Funding Request	Percentile	Score out of 100	Funded At
Along The Way Inc	Kristina Valdez	The Pathway Project	0	\$3,260,000	98.804%	84.639	\$3,260,000
Play & Learn	Kathy Mosley	CARE Project Funding: "Childcare Access for Recovery Equityâ€☐ to Support Victims of Domestic Violence	Both	\$1,748,117	92.584%	76.389	\$1,000,000
Cradle of Liberty Council, Boy Scouts of America	Sarah Herrmann	Exploring: A career education, training, and mentoring program for Norristown and Pottstown Youth	Both	\$2,500,000	91.866%	75.926	\$630,000
No Longer Bound DC	Shawn Carroll	No Longer Bound Development Center Youth Leadership After- School and Early Childhood Education Programs	0	\$179,172	87.081%	73.194	\$179,172
ELRC 17	Jeanine Moser	CHILD CARE OPERATION RECOVERY PROJECT	0	\$12,500,000	79.904%	71.065	\$4,000,000
Recovery Office	Recovery Office	Early Childhood Education Workforce Transformation	0	\$0	0.000%	0.000	\$500,000

PROJECTS NOT RECOMMENDED FOR FUNDING:						
Mother Teresa Regional Catholic School	Christine Pagan	New Playground	0	\$85,000	94.976%	79.352
Harleysville YMCA Early Childhood Center	Diane Manus	Ready for Success	0	\$85,000	87.799%	73.796
Greater Philadelphia YMCA	Ronaldo Ribeiro	GPY Positive Behavior Supports in Youth Development: Improving Children and Child Care Worker Experience at Early Learning Centers, Before and Afterschool Enrichment (BASE) and CAMP Programs in Montgomery County	0	\$1,796,850	75.120%	69.213
Abington School District	Toni Butz	Pathways to Success: Pre-K Program	0	\$396,000	74.880%	69.107
Lower Moreland Township School District	James Lynch	Lower Moreland Township School District New High School: Stormwater Improvements and district wide broadband center.	0	\$3,234,657	71.770%	67.870
Greater Philadelphia YMCA	Ronaldo Ribeiro	Gilbertsville ELC Playground: Socioemotional Learning & Physical Engagement	0	\$60,319	66.986%	65.602
Riverbend Environmental Education Center	Erin Reilly	Montgomery County Nature Summer Camps	0	\$3,310,540	64.115%	64.444
SMG Clubhouse	Syieda Graham- Loga	n Saturday Workshops & Aftercare	0	\$276,449	61.962%	63.935
Heart of God Family Worship Center	Eileen Solomon	Child Care Center	Pottstown	\$1,633,710	61.244%	63.611
Brilliant Beginnings	Elaine Rittwage	Brilliant Beginnings Day School- Child Care Centers	Both	\$1,500,000	57.177%	61.713
Wonderspring	Lisa Dugan	Operation Save Child Care	0	\$493,078	56.220%	61.333
Chabad of the Main Line	Mendel Cohen	HVAC System Improvement for Preschool at Chabad of the Main	0	\$148,000	55.981%	61.157
Greater Philadelphia YMCA	Ronaldo Ribeiro	Abington ELC Capital Project: Towards Child Care Equity	0	\$135,000	54.785%	60.880
	O Jill Page	Outdoor Classroom for Children	0	\$100,000	48.804%	59.352
St. Teresa of Calcutta Parish and Education Center	Jackie Stiles	St. Teresa of Calcutta Early Learning Center and Child Care Addition	0	\$1,689,000	45.694%	57.333
Federation Early Learning Services	David Reinfeld	Equitable early child care and education	0	\$841,456	42.344%	56.111
Chabad Garden School (Legal Entity: Lubavitch of Montgomery County)	Devorah Deitsch	Childcare Financial Aid for Low to Moderate Income Families	0	\$1,416,400	38.038%	54.306
Ric and Kym, LLC DBA The Willow School	Kym Ramsey	The Willow School - Childcare and Education Project	Norristown	\$1,686,000	37.799%	54.278
It Takes A Village Childcare	Cherrita Lusane	Infant/Preschool/ School Age Childcare Stabilization Project	Norristown	\$705,875	32.297%	51.944
Chipping Hill Micro Farms	Howard Brosius	MCIU Head Start Chipping Hill Micro Farms Program	Norristown	\$295,470	28.947%	49.917
Beth Sholom Congregation/ Early Learning at Beth Sholom	Andrea Otto	Beth Sholom Atrium Project	0	\$375,320	26.555%	49.074
Childworks Inc.	Judi Clyman	CDC Recommended Ventilation System Upgrade for a Preschool Building	0	\$8,000	26.316%	49.028
Childworks inc.	Judi Clyman	Childworks Outdoor Classroom	0	\$30,610	25.837%	48.694
Lubavitch of Montgomery County	Sholom Loebenstein	Camp Gan Israel of Montgomery County Day Camp	0	\$2,703,650	12.440%	40.722
Kids World Daycare	Nina Avagimyan	Playground	0	\$88,900	11.962%	40.500

Childworks Inc.	Judi Clyman	Childworks Preschool Scholarships for At-Risk Populations - Including Families Experiencing Financial Hardship and Children with Disabilities	0	\$440,115	5.742%	33.730
Primary Stepping Stones	Mia Poulson	Arts, Science, & Sensory Play for Childcare	0	\$42,600	4.067%	28.935
Saint Miriam School	Sean Hall	Outdoor Space	0	\$60,000	3.349%	28.102
Seeds of Joy Christian Nursery School	Kelly Campion	Playground Revamp - Seeds of Joy NS	0	\$87,000	2.632%	27.269
Little Lansdale	uraina watkins	Outdoor Classroom	0	\$80,000	1.435%	25.694

FINAL RECOVERY PLAN

LAST UPDATED AUGUST 18, 2022

PROJECTS SUBMITTED SUBMITTED VALUE PROJECTS FUNDED FUNDED VALUE

ISSUE AREA: Community Services and Facilities

29 \$161,079,681

11 \$27,982,392

Organization	Applicant Name	Project Title	QCT	Funding Request	Percentile	Score out of 100	Funded At
Philip Jaisohn Memorial Foundation (Jaisohn Center)	Jung Lee	Voices of Recovery: APA Community Transformation & Wellness	0	\$8,900,000	99.043%	86.019	\$5,250,000
Expressive Path	Pamela Martin	Community Creators	Norristown	\$191,550	94.498%	79.028	\$191,550
TriCounty Active Adult Center	Brian Parkes	Improving Seniors' Mental Health	Pottstown	\$50,000	92.344%	76.306	\$50,000
Penn Asian Senior Services	Clayton Fitch	Strengthening the Continuum of Care for Montgomery County	0	\$300,000	89.713%	75.056	\$300,000
Union Library Company of Hatborough	Michael Celec	Library Entrance Vestibule & ADA Ramp Renovation	0	\$252,756	86.603%	73.056	\$214,842
Borough of North Wales	Christine Hart	North Wales Borough Community and Non-Profit Center Adaptive Re Use	e- 0	\$3,200,000	82.775%	71.898	\$1,200,000
Recovery Office	Recovery Office	coordinate construction of community center in Norristown	Norristown	\$0	0.000%	0.000	\$7,000,000
ACLAMO Family Centers	Nelly Jimenez-Arevalo	ACLAMO Expansion	Norristown	\$7,728,667	67.225%	65.806	\$4,275,000
YWCA Tri-County Area	Elise Chesson	Collaborative Opportunity Centers for Leadership, Health & Education Equity: A case for placed-based investments to improve systemic disparities and revitalize communities.	Pottstown	\$28,347,086	66.507%	65.528	\$5,500,000
George Washington Carver Community Center	Ericka Wharton	Engaging and Empowering Our Community through the Pandemic Crisis"	Norristown	\$3,250,000	55.742%	61.111	\$1,750,000
Bharatiya Temple, Inc.	Nand Todi	Bharatiya Temple Cultural and Learning Center	0	\$2,251,000	43.780%	56.343	\$2,251,000

PROJECTS NOT	RECOMMENDED FOR FUNDING:
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Pottstown Area Health & Wellness Foundation	Chris Wierzbowski	Pottstown Health and Recreation Multi-plex	Pottstown	\$26,663,000	90.431%	75.194
Montgomery County Community College	Bridget Haines-Frank	Community Wellness and Recreation Initiative	0	\$16,119,675	78.947%	70.833
HOPE Alliance Inc.	Corinne Landauer	Center for HOPE	Norristown	\$10,764,250	75.359%	69.259
Senior Adult Activities Center of Montgomery County	Whitney Lingle	Hope and Healing in the Wake of Covid-19: Capital Funds for a More Equitable and Resilient Future for Norristown Area Seniors	. 0	\$4,975,600	71.531%	67.870
Drops of Love International	Edna Benavides	Communications Community Center	0	\$3,525,363	66.746%	65.556
Next Generation Learning Academy	Rhonda Williams	ARPA_ Sunnybrook Acquisition	0	\$4,300,000	65.072%	64.815
Montgomery County Korean Senior Association (MCKSA)	Mila Yoon	Montgomery County Korean Senior Association (MCKSA) Community Center	0	\$200,000	51.196%	60.139
Norristown Community Development Corporation	Kappa Alpha Psi Frate	el Norristown Community Development Corp. Community Center	Norristown	\$500,000	46.172%	57.472
Kingdom Builders Deliverance Ministries	Lance Lawson	Kingdom Builders Deliverance Ministries/DBA: The Kingdom Church and Community Center	Norristown	\$2,701,230	45.215%	57.222
Kaiserman Jewish Community Center	Michael Berton	Lost Membership Funds due to COVID-19 Pandemic	0	\$603,480	41.388%	55.880
Lower Merion Township	Paloma Vila	Weatherization Expansion Project	0	\$1,750,000	38.995%	54.861
KOREAN AMERICAN ASSOCIATION OF GREATER PHILADELPHIA (KAAGP)	Sharon Hartz	Korean American Community Center	0	\$25,650,000	22.727%	47.444
The Collaborative Village	Linda Milligan	The Collaborative Village	Norristown	\$4,825,000	22.010%	47.083
Kaiserman Jewish Community Center	Michael Berton	Kaiserman JCC COVID Mitigation and Capital Requests	0	\$1,724,000	20.335%	45.926
Pottstown Area Economic Development	Peggy Lee-Clark	Iron Globe Entertainment-Catalytic New Development	Pottstown	\$1,500,000	17.464%	44.398
Power In The Cross (PITC)	Pastor Mario Ford	Inspire Arts Camps	Norristown	\$182,000	14.115%	42.000
Community First Development Corporation	Eileen Solomon	Community First Impact Roller Skate Center	Pottstown	\$500,000	8.373%	36.065
Union Library	Michael Celec	Library Bathrooms ADA Renovation	0	\$125,025	7.895%	35.734

FINAL RECOVERY PLAN

LAST UPDATED AUGUST 18, 2022

PROJECTS SUBMITTED SUBMITTED VALUE PROJECTS FUNDED FUNDED VALUE

ISSUE AREA: Economic and Workforce Development

48 \$161,446,437

12 \$14,395,600

Organization	Applicant Name	Project Title	QCT	Funding Request	Percentile	Score out of 100	Funded At
Resources for Human Development	Molly Porth Cabrera	Resources for Human Development: Bolstering Behavioral Healthcare Services through Staff Recruitment and Retention	0	\$958,750	92.823%	76.435	\$475,000
Secret Valley Explorers Railbike Adventures	Nathaniel Guest	SECRET VALLEY EXPLORERS ALL©"ACCESS RAILBIKE INITIATIVE: PEDALING INTO A BETTER FUTURE TOGETHER	Pottstown	\$252,600	89.474%	74.861	\$252,600
	O Monica D'Antonio	Boys2Men Mentorship Program	Norristown	\$1,695,000	88.038%	74.167	\$678,000
MontcoWorks - Montgomery County Workforce Development Board	Jennifer Butler	Montco SPARC (Sustainable Pathways for Advancement and Retention in Careers)	0	\$10,293,788	85.885%	72.963	\$4,000,000
Aspire Child and Family Services	Caroline Leopold	Aspire for Behavioral Health Access: Workforce Development to Support Children with Autism Spectrum Disorder in Montgomery County	0	\$2,669,735	84.928%	72.454	\$1,200,000
	O Dominique Bernardo	VarietyWorks: A Workforce Development Initiative for Adults with Disabilities and collaborating Employer Partners	Both	\$691,262	84.450%	72.389	\$400,000
Montgomery County Community College	Bridget Haines-Frank	Advancing Montco	0	\$20,531,994	83.493%	72.083	\$1,750,000
Montgomery County Workforce Development Board	Jennifer Butler	Opportunity Youth Outreach	0	\$495,000	77.273%	70.324	\$300,000
Recovery Office	Recovery Office	MWBE Small Business Assistance	Both	\$0	0.000%	0.000	\$2,650,000
Recovery Office	Recovery Office	Small Business Support in Norristown and Pottstown	Both	\$0	0.000%	0.000	\$500,000
	O Monica D'Antonio	Norristown Community Collaboration	Norristown	\$20,000,000	44.976%	57.176	\$2,000,000
Latinos Norristown Pa	Francia Delgado Herr	a Latino Empowerment Start-Up	Norristown	\$190,000	40.191%	55.278	\$190,000

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PROJECTS I	NOT RECOMN	JENDED FOR	r Fundang:

Montgomery County	Christina Miller	Enhanced Tuition Benefit Program â€" Critical Professions	0	\$7,500,000	57.416%	61.806
Montgomery County Department of Public Safety	Alvin Wang	Paramedic Program Scholarships	0	\$370,000	52.392%	60.333
Tanel Homecare & Staffing Agency	Oulimata Sow	Recovery and Direct support for a minority-owned business as a result of COVID-19	0	\$441,550	50.478%	59.630
Venus Supplies and Services	Terry Girifalco	Building A Better Montgomery County	0	\$627,714	46.890%	57.917
Montgomery County Intermediate Unit	Kendall Glouner-Zean	Montgomery County Internship Initiative (MCII)	Norristown	\$400,830	46.411%	57.722
	0 Norma J. Romero-Mar	n Creativa 's Handicap Accessible Restroom and Inclusive Small	Norristown	\$50,000	45.933%	57.454
		Business training				
Honeyland Child Care	Honeyland Child Care	Help the Childcare Staffing Crisis	0	\$225,000	42.344%	56.111
	O Jacqueline Brown	Road to Re-Entry	0	\$450,000	41.866%	56.019
Riker Opportunity Institute, Inc.	Dana Riker Jackson	U-ROC Leadershipâ,,¢ Gap Year Program	0	\$2,130,900	33.971%	52.778
	0 Matt Loper	City Avenue Commercial Corridor Revitalization Project	0	\$5,000,000	33.254%	52.269
Pottstown Area Economic Development	Peggy Lee-Clark	Restoring Community 400 Block East High Street Pottstown	0	\$100,000	32.775%	52.000
Purplegator	ROBERT BENTZ	Montgomery County Workforce Development	0	\$150,000	32.057%	51.472
Norristown Chamber of Commerce	Stan Huskey	Norristown Experience Initiative	Norristown	\$1,467,440	30.861%	51.019
	O Adrean Turner	Creating Entrepreneurs and Careers as Small Business Owners	Pottstown	\$231,380	28.469%	49.815
Cradles to Crayons	Michal Smith	Cradles to Crayons Giving Spot Collection Sites	0	\$148,590	27.033%	49.167
Montes Landscaping Inc	Ana Torres	Landscaping Innovating Job Opportunities	Norristown	\$500,000	24.163%	48.028
A.Gemm Consulting	Anne Gemmell	Customization for Montco of the PA Future of Workers Strategic Plan	0	\$76,438	20.813%	46.296
	O Dionne Lee	Sip & Cycle	Norristown	\$1,253,387	20.574%	45.972
Montgomery County Commerce Department	Dave Zellers	Montgomery County Redevelopment, Investment, Sustainability, and Enhancements Program (Montco RISE)	0	\$40,000,000	18.421%	45.000
Startup Bucks	Jon Mercer	The Montco Made Startup Fund	0	\$310,000	17.943%	44.676

Montgomery County Community College Bridget Haines-Frank Montgomery County Community College's Montcoworks Apprenticeship Program Construction Apprentice Preparatory Program (CAPP) Terri Freeland CAPP âc" Montgomery County Outly Samantha Bryant Supporting Narberth Small Businesses in a Post-Covid World On \$324,914 14.593% 42.111 Borough of Narberth Samantha Bryant Supporting Narberth Small Businesses in a Post-Covid World On \$305,000 14.354% 42.083 Montgomery County Redevelopment Authority Rebecca Swanson Montco PLACES Grant Program On \$15,000,000 14.354% 42.083 Montgomery County Redevelopment Authority Rebecca Swanson Montco PLACES Grant Program On \$15,000,000 14.354% 42.083 Montgomery County Redevelopment Authority Rebecca Swanson Montco PLACES Grant Program On \$15,000,000 14.354% 42.083 Montgomery County Redevelopment Authority Rebecca Swanson Montco PLACES Grant Program On \$15,000,000 14.354% 42.083 Montgomery County Redevelopment Authority Rebecca Swanson Montco PLACES Grant Program On \$15,000,000 14.354% 42.083 Montgomery County Redevelopment Authority Rebecca Swanson Montco PLACES Grant Program On \$15,000,000 15.666% 10.666%							
Apprenticeship Program Construction Apprentice Preparatory Program (CAPP) Terri Freeland CAPP âc" Montgomery County Borough of Narberth Borough		O Manish Patel	Post-Pandemic Reinventing of a Local Business	Norristown	\$85,000	15.311%	42.593
Borough of Narberth Samantha Bryant Supporting Narberth Small Businesses in a Post-Covid World 0 \$305,000 14.354% 42.083 Montgomery County Redevelopment Authority Rebecca Swanson Montco PLACES Grant Program 0 \$15,000,000 13.636% 41.574 Sanchez Improvements LLC Iuis sanchez Funding Injection for Construction Small Business 0 \$710,689 10.766% 38.889 Relevant Customs LLC Jon Silverman Emerald City Manufacturing Norristom \$3,500,000 10.526% 37.963 The Chamber of Commerce for Greater Montgomery County Pamela Kelly Power with a Purpose 0 \$0 \$6,686,000 9.091% 36.806 Capability Consulting Group Dr. Candis Fields-John: Community, Business & Career Development Proposal 0 \$6,686,000 6.220% 33.981 Moktan Corporation dba Persian Grill II Bimal Moktan Recover losses due to pandemic and reopen restaurant Norristown \$3,217,000 5.981% 33.889 Montes Landscaping Ana Torres 20 Houses 20 Families 20 Changes Norristom \$2,000,000 5.263% 32.917 Valley Forge Tourism and Convention Board Justine Garbarino Make it Main Street 0 \$1,000,000 5.024% 31.389 Heritage Coach Co, Inc Pottsom Pottsom \$2,950,000 4.306% 29.630 O Adrean Turner Drone Pilot Training program Both \$741,200 3.110% 27.963 O Luis Valerio Cinco De Mayo 0 \$100,000 \$2.392% 27.222	Montgomery County Community College	Bridget Haines-Frank		0	\$2,852,276	15.072%	42.440
Montgomery County Redevelopment Authority Rebecca Swanson Montco PLACES Grant Program 0 \$15,000,000 13.636% 41.574 Sanchez Improvements LLC luis sanchez Funding Injection for Construction Small Business 0 \$710,689 10.766% 38.889 Relevant Customs LLC Jon Silverman Emerald City Manufacturing Norristown \$3,500,000 10.526% 37.963 The Chamber of Commerce for Greater Montgomery County Pamela Kelly Power with a Purpose 0 \$260,000 9.091% 36.806 Capability Consulting Group Dr. Candis Fields-John: Community, Business & Career Development Proposal O \$6,686,000 6.220% 33.981 Moktan Corporation dba Persian Grill II Bimal Moktan Recover losses due to pandemic and reopen restaurant Norristown Norristown \$3,217,000 5.981% 33.889 Montes Landscaping Ana Torres 20 Houses 20 Families 20 Changes Norristown \$2,000,000 5.26% 32.917 Valley Forge Tourism and Convention Board Heritage Coach Co, Inc Jay Lankford Heritage Coach Pottstown \$2,950,000 4.306% 29.630 Acrean Turner Drone Pilot Training program Both \$741,200 3.110% 27.963 D Luis Valerio Cinco De Mayo O Sinco De Mayo O Sinco De Mayo O Sinco De Mayo O \$10,000,000 5.000 Inco De Mayo	Construction Apprentice Preparatory Program (CAPP)	Terri Freeland	CAPP â€" Montgomery County	0	\$324,914	14.593%	42.111
Sanchez Improvements LLC Iuis sanchez Funding Injection for Construction Small Business O \$710,689 10.766% 38.889 Relevant Customs LLC Jon Silverman Emerald City Manufacturing Norristown \$3,500,000 10.526% 37.963 The Chamber of Commerce for Greater Montgomery County Pamela Kelly Power with a Purpose O \$260,000 9.091% 36.806 Capability Consulting Group Por. Candis Fields-John: Community, Business & Career Development Proposal O \$6,686,000 6.220% 33.981 Moktan Corporation dba Persian Grill II Montes Landscaping Ana Torres O Houses 20 Families 20 Changes Norristown Valley Forge Tourism and Convention Board Heritage Coach Co, Inc Jay Lankford Heritage Coach O Adrean Turner Drone Pilot Training program Both F741,200 S103 9.091% 9.09	Borough of Narberth	Samantha Bryant	Supporting Narberth Small Businesses in a Post-Covid World	0	\$305,000	14.354%	42.083
Relevant Customs LLC Jon Silverman Emerald City Manufacturing Norristown \$3,500,000 10.526% 37.963 The Chamber of Commerce for Greater Montgomery County Pamela Kelly Power with a Purpose 0 \$260,000 9.091% 36.806 Capability Consulting Group Dr. Candis Fields-Johns Community, Business & Career Development Proposal 0 \$6,686,000 6.220% 33.981 Moktan Corporation dba Persian Grill II Bimal Moktan Recover losses due to pandemic and reopen restaurant Norristown \$3,217,000 5.981% 33.889 Montes Landscaping Ana Torres 20 Houses 20 Families 20 Changes Norristown \$2,000,000 5.263% 32.917 Valley Forge Tourism and Convention Board Justine Garbarino Make it Main Street 0 \$1,000,000 5.024% 31.389 Heritage Coach Co, Inc Jay Lankford Heritage Coach Pottstown \$2,950,000 4.306% 29.630 O Adrean Turner Drone Pilot Training program Both \$741,200 3.110% 27.963 O Luis Valerio Cinco De Mayo 0 \$103,000 2.392% 27.222	Montgomery County Redevelopment Authority	Rebecca Swanson	Montco PLACES Grant Program	0	\$15,000,000	13.636%	41.574
The Chamber of Commerce for Greater Montgomery County Pamela Kelly Power with a Purpose 0 \$5.60,000 9.091% 36.806 Capability Consulting Group Dr. Candis Fields-John: Community, Business & Career Development Proposal 0 \$6,686,000 6.220% 33.981 Moktan Corporation dba Persian Grill II Bimal Moktan Recover losses due to pandemic and reopen restaurant Norristown \$3,217,000 5.981% 33.889 Montes Landscaping Ana Torres 20 Houses 20 Families 20 Changes Norristown \$2,000,000 5.263% 32.917 Valley Forge Tourism and Convention Board Heritage Coach Co, Inc Jay Lankford Heritage Coach Pottstown \$2,950,000 4.306% 29.630 0 Adrean Turner Drone Pilot Training program Both \$741,200 3.110% 27.963 0 Luis Valerio Cinco De Mayo 0 \$1,000,000 5.024%	Sanchez Improvements LLC	luis sanchez	Funding Injection for Construction Small Business	0	\$710,689	10.766%	38.889
Capability Consulting GroupDr. Candis Fields-Johns Community, Business & Career Development Proposal0\$6,686,0006.220%33.981Moktan Corporation dba Persian Grill IIBimal MoktanRecover losses due to pandemic and reopen restaurantNorristown\$3,217,0005.981%33.889Montes LandscapingAna Torres20 Houses 20 Families 20 ChangesNorristown\$2,000,0005.263%32.917Valley Forge Tourism and Convention BoardJustine GarbarinoMake it Main Street0\$1,000,0005.024%31.389Heritage Coach Co, IncJay LankfordHeritage CoachPottstown\$2,950,0004.306%29.6300 Adrean TurnerDrone Pilot Training programBoth\$741,2003.110%27.9630 Luis ValerioCinco De Mayo0\$103,0002.392%27.222	Relevant Customs LLC	Jon Silverman	Emerald City Manufacturing	Norristown	\$3,500,000	10.526%	37.963
Moktan Corporation dba Persian Grill II Bimal Moktan Recover losses due to pandemic and reopen restaurant Norristown \$3,217,000 5.981% 33.889 Montes Landscaping Ana Torres 20 Houses 20 Families 20 Changes Norristown \$2,000,000 5.263% 32.917 Valley Forge Tourism and Convention Board Justine Garbarino Make it Main Street 0 \$1,000,000 5.024% 31.389 Heritage Coach Co, Inc Jay Lankford Heritage Coach Pottstown \$2,950,000 4.306% 29.630 0 Adrean Turner Drone Pilot Training program Both \$741,200 3.110% 27.963 1 Luis Valerio Cinco De Mayo 0 \$103,000 2.392% 27.222	The Chamber of Commerce for Greater Montgomery County	Pamela Kelly	Power with a Purpose	0	\$260,000	9.091%	36.806
Montes Landscaping Ana Torres 20 Houses 20 Families 20 Changes Norristown \$2,000,000 5.263% 32.917 Valley Forge Tourism and Convention Board Justine Garbarino Make it Main Street 0 \$1,000,000 5.024% 31.389 Heritage Coach Co, Inc Jay Lankford Heritage Coach Pottstown \$2,950,000 4.306% 29.630 0 Adrean Turner Drone Pilot Training program Both \$741,200 3.110% 27.963 0 Luis Valerio Cinco De Mayo 0 \$103,000 2.392% 27.222	Capability Consulting Group	Dr. Candis Fields-Johr	ns Community, Business & Career Development Proposal	0	\$6,686,000	6.220%	33.981
Valley Forge Tourism and Convention Board Justine Garbarino Make it Main Street 0 \$1,000,000 5.024% 31.389 Heritage Coach Co, Inc Jay Lankford Heritage Coach Pottstown \$2,950,000 4.306% 29.630 0 Adrean Turner Drone Pilot Training program Both \$741,200 3.110% 27.963 0 Luis Valerio Cinco De Mayo 0 \$103,000 2.392% 27.222	Moktan Corporation dba Persian Grill II	Bimal Moktan	Recover losses due to pandemic and reopen restaurant	Norristown	\$3,217,000	5.981%	33.889
Heritage Coach Co, Inc Jay Lankford Heritage Coach Pottstown \$2,950,000 4.306% 29.630 0 Adrean Turner Drone Pilot Training program Both \$741,200 3.110% 27.963 0 Luis Valerio Cinco De Mayo 0 \$103,000 2.392% 27.222	Montes Landscaping	Ana Torres	20 Houses 20 Families 20 Changes	Norristown	\$2,000,000	5.263%	32.917
O Adrean Turner Drone Pilot Training program Both \$741,200 3.110% 27.963 0 Luis Valerio Cinco De Mayo 0 \$103,000 2.392% 27.222	Valley Forge Tourism and Convention Board	Justine Garbarino	Make it Main Street	0	\$1,000,000	5.024%	31.389
0 Luis Valerio Cinco De Mayo 0 \$103,000 2.392% 27.222	Heritage Coach Co, Inc	Jay Lankford	Heritage Coach	Pottstown	\$2,950,000	4.306%	29.630
• • • • • • • • • • • • • • • • • • • •		O Adrean Turner	Drone Pilot Training program	Both	\$741,200	3.110%	27.963
Newtonian Court Communication		O Luis Valerio	Cinco De Mayo	0	\$103,000	2.392%	27.222
Montgomery County Commerce Department Dave Zeliers Montcorroward 2.0 0 \$2,500,000 1.914% 26.389	Montgomery County Commerce Department	Dave Zellers	MontcoForward 2.0	0	\$2,500,000	1.914%	26.389

FINAL RECOVERY PLAN

LAST UPDATED AUGUST 18, 2022

PROJECTS SUBMITTED SUBMITTED VALUE PROJECTS FUNDED FUNDED VALUE

ISSUE AREA: Education

31 \$47,148,587

3 \$2,601,253

Organization	Applicant Name	Project Title	QCT	Funding Request	Percentile	Score out of	Funded At
						100	
Fluxspace Innovations LLC	Ryne Anthony	Transforming Education in Montgomery County	Norristown	\$2,045,395	91.866%	75.926	\$2,045,395
Norristown Area School District	Nan Odenthal	Eisenhower's Courtyard STEM (ADA) Revitalization Project	Norristown	\$425,858	81.579%	71.574	\$425,858
The Strive Initiative Inc	David Charles	Created for Greatness Sustainability Action Plan	Pottstown	\$318,415	79.187%	70.880	\$130,000

PROJECTS NOT RECOMMENDED FOR FUNDING:						
Greater Philadelphia YMCA	Ronaldo Ribeiro	GPY Camp Capital Project : Expanding Children's Opportunities for	0	\$200,000	88.995%	74.583
		Socioemotional Learning & Growth in Montgomery County				
Cradle of Liberty Council, Boy Scouts of America	Sarah Herrmann	Cradle of Liberty Council Scouting Programs Tailored to Meet the	Norristown	\$6,122,293	88.756%	74.333
		Needs of Underserved Communities throughout Montgomery County				
D'Huy Engineering	Scott Eveslage	Keith Valley Middle School, Hatboro-Horsham School District,	0	\$16,847,255	80.861%	71.435
		Montgomery County, PA				
Norristown Area School District	Nan Odenthal	Blended Learning in STEM Classrooms with Flexible Seating	Norristown	\$474,440	80.144%	71.250
	0 Trish Corvo	Improving Social Engagement and Access to Educational Programs	0	\$240,000	76.316%	69.491
		for Children Living with Disabilities				
Abington School District	Judy Bomze	Access for ACTIVE Academy	0	\$109,800	72.010%	68.148
Mother Teresa Regional Catholic School	Christine Pagan	Facility Renovations - Bathrooms	0	\$390,000	70.813%	67.194
Integrate for Good Inc	Bev Weinberg	Integrate for Good Empowerment Lab	0	\$574,560	70.335%	66.944
Mother Teresa Regional Catholic School	Christine Pagan	Roof Replacement	0	\$180,000	65.789%	65.046
Greater Norristown NAACP	Monica D'Antonio	The Norristown Reading Project	Norristown	\$108,000	64.833%	64.722
Tools for Tomorrow Initiative	Taylor Muse	Tools for Tomorrow Initiative Boys Mentorship Program	0	\$39,727	63.636%	64.352
Literacy Council of Norristown	Eileen Hallstrom	Community Literacy	Norristown	\$727,225	61.005%	63.565
Abington School District	Brandon Lutz	Digital Literacy and Access Program	0	\$386,100	51.196%	60.139
Perkiomen Watershed Conservancy	Ryan Beltz	The Mobile Garden	Norristown	\$140,000	48.804%	59.352
Boston Legacy Foundation	George Whitehair	Boston Student Outreach Program	Both	\$1,604,800	47.129%	58.102
	O Elisa Davidson	Social workers in our schools	0	\$2,295,000	46.651%	57.778
Abington School District	Jeffrey Fecher	Use of Cognitive Assessments to Support Student Learning Loss	0	\$129,850	43.541%	56.250
Walnut Street Community Seventh Day Adventist Church	Jude Solis	Pottstown Community Educational Program	Pottstown	\$3,358,105	42.823%	56.111
Chabad of the Main Line	Mendel Cohen	Educational and Health Enhancements to the Preschool at Chabad	0	\$348,800	40.670%	55.463
		Lubavitch of the Main Line				
EmpathED	Kirsten Bronkovic	EmpathED	0	\$2,090,000	29.904%	50.833
Montgomery County Community College	Bridget Haines-Frank	Pottstown Campus Community Revitalization	Pottstown	\$4,733,165	28.708%	49.861
Abington School District	Kristopher Brown	Recruiting for Educator Diversity	0	\$640,000	24.641%	48.194
Heart of God Family Worship Center	Eual Phillips	STEM Champ Camp	Pottstown	\$556,600	21.531%	46.944
Christ Center for Dance	Kimberly Brown-Phillip	c: Christ Center for Dance	Pottstown	\$305,440	18.900%	45.093
Abington School District			^	AEOO 04E	40 4000/	45.000
	Christopher Lionetti	HVAC Air Quality and Temperature Controls	0	\$500,215	18.182%	45.000
Be More Excellent University (BEMU)	Christopher Lionetti Jeneen Barlow	HVAC Air Quality and Temperature Controls Be More Excellent Unversity (BEMU)	Both	\$376,272	12.201%	40.648
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FINAL RECOVERY PLAN

LAST UPDATED AUGUST 18, 2022

PROJECTS SUBMITTED SUBMITTED VALUE PROJECTS FUNDED FUNDED VALUE

ISSUE AREA: Food Security

21 \$74,349,467

8 \$8,394,054

Organization	Applicant Name	Project Title	QCT	Funding Request	Percentile	Score out of 100	Funded At
Family Promise Montco PA (formerly Inter-Faith Housing Alliance)	Marsha Eichelberger	Food Pantry Expansion Project	0	\$755,228	99.522%	87.944	\$365,000
Pennsylvania Horticultural Society	David Schneck	Increasing Food Security and Community Resilience in Montgomery County	Norristown	\$1,562,996	99.282%	87.583	\$450,000
Share Food Program	Mara Natkins	Montgomery County Food Bank Warehouse Acquisition and Renovation Project	0	\$8,252,115	93.301%	76.806	\$4,000,000
LaMott AME Church	John Bowie	LaMott Advocacy Food and Health program.	0	\$58,900	90.670%	75.306	\$58,900
MontCo Anti-Hunger Network (MAHN)	Melinda Bartscherer	MAHN -Responding to COVID Challenges and Expanding Capacity	0	\$3,284,646	88.278%	74.306	\$700,000
Trellis for Tomorrow	Jennifer Anderson	Our Food, Our Future in Pottstown	Pottstown	\$1,910,400	79.426%	71.000	\$1,000,000
Catholic Social Services Martha's Choice Marketplace and Community Farm	Patrick Walsh	Team Work Makes the Dream Work: Just and Human Centered Community Led Food Security	Norristown	\$1,448,380	66.029%	65.218	\$750,000
Montgomery County Planning Commission	Anne Leavitt-Gruberg	e Office of Food Systems and Food Policy Council	0	\$307,200	44.737%	56.845	\$1,070,154

PROJECTS NOT RECOMMENDED FOR FUNDING:						
				4. ====		
Philabundance	Samantha Kirk	Philabundance Food Hub/Warehouse	Norristown	\$1,763,700	91.148%	75.463
Manna on Main Street	Sheldon Good	Emergency Food Online Ordering and Delivery Center	0	\$901,600	88.278%	74.306
Share Food Program, Inc.	Mara Natkins	Montgomery County Mobile Market	0	\$261,360	86.364%	73.009
Mom's Meals	Cindy Celi	Food & Nutrition Care Continuity at Home for At-Risk Montgomery County Residents	0	\$3,129,610	77.512%	70.417
Upper Merion Area Community Cupboard (UMACC)	Kathy Knoebel	Purchase Patron Supplies for 12 Months of UMACC Operation	0	\$204,000	76.555%	69.667
Hatboro Baptist Church	Karen Shubick	Addressing Community Services and Food Insecurity in Hatboro and Surrounding Communities	0	\$343,096	75.598%	69.306
Preservation Pottstown d/b/a Mosaic Community Land Trust	Daniel Price	Public Space & Pavilion Building At Mosaic Community Garden	Pottstown	\$200,000	71.053%	67.778
SALT Community Development Corp.	Ronald Reeves	Healthy Food Access Project	Pottstown	\$573,210	64.593%	64.676
Garden of Health Inc. (Garden of Health Food Bank)	Carol Bauer	Hatfield Farm	0	\$1,470,833	51.914%	60.298
Keystone Opportunity Center	Marta Kiesling	Immigrant Resource and Empowerment Initiative	Both	\$1,396,585	50.718%	59.972
Narberth Community Food Bank	Gerene (Gigi) Tevlin-N	k Narberth Community Services/Narberth Community Food Bank	0	\$45,432,478	34.928%	53.287
Main Line Hospitals, Inc. d/b/a Bryn Mawr Rehabilitation Hospital	Coleen Terry	Rooftop Farm at the Women's Specialty Center	0	\$1,000,000	19.856%	45.509
Delicious	Mallely Chanez Rojas	A Kitchen	0	\$93,130	0.478%	22.083

FINAL RECOVERY PLAN

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PROJECTS SUBMITTED SUBMITTED VALUE PROJECTS FUNDED FUNDED VALUE

ISSUE AREA: Government Services

10 \$12,074,150

4 \$17,603,000

Organization	Applicant Name	Project Title	QCT	Funding Request	Percentile	Score out of	Funded At
						100	
Montgomery County Court of Common Pleas	Michael Kehs	Detention Hearing Officer Program	0	\$580,500	85.407%	72.750	\$258,000
Recovery Office	Recovery Office	Call Center Initiative	0	\$0	0.000%	0.000	\$420,000
Montgomery County	DEAN DORTONE	Montgomery County Revenue Loss	0		8.134%	35.972	\$10,000,000
Montgomery County	Barbara OMalley	Support, Recruitment, and Retention Incentives for County	0	\$9,384,216	3.589%	28.333	\$6,925,000
		Government Employees					

PROJECTS NOT RECOMMENDED FOR FUNDING:						
Montgomery County Youth Center	Joseph Viti	Youth Center Outdoor Recreational Park	0	\$378,200	84.211%	72.361
MH/DD/EI & Dept. Public Safety	Anna Trout	Montgomery County Mobile Integrated Health Team - Overdose and	0	\$499,445	69.856%	66.852
		Mental/Behavioral Health Response Team (MCORT)				
Montgomery County Correctional Facility	Sean McGee	Updating Facility Infrastructure	0	\$368,289	50.000%	59.444
Montgomery County Court of Common Pleas	Michael Kehs	Court Certified Interpreter Program	0	\$276,000	48.086%	58.935
Montgomery County Government	Donna L Richemond	Montgomery County Advancing Equity Project	0	\$399,400	38.517%	54.556
Montgomery County Court of Common Pleas	Michael Kehs	Guardian Ad Litem Appointments in Low Income Child Custody	0	\$188,100	31.100%	51.111

FINAL RECOVERY PLAN

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PROJECTS SUBMITTED SUBMITTED VALUE PROJECTS FUNDED FUNDED VALUE

ISSUE AREA: Housing

36 \$264,999,124

20 \$32,367,943

Organization	Applicant Name	Project Title	QCT	Funding Request	Percentile	Score out of 100	Funded At
Your Way Home Montgomery County	Kayleigh Silver	Your Way Home Homeless Prevention: ERUC & EPIC	0	\$49,500,000	99.761%	88.694	\$4,000,000
The Salvation Army	Diane Billas	The Salvation Army Shelter Upgrade Project	Norristown	\$28,300	98.086%	82.917	\$28,300
Lower Merion Township	Charlie Doyle	Ardmore House Expansion	0	\$6,000,000	95.933%	79.907	\$3,000,000
Pottstown Beacon of Hope (pending name change approval)	Thomas Niarhos	Pottstown Beacon of Hope Year-Round Emergency Transitional Shelter	0	\$2,208,907	95.455%	79.630	\$1,300,000
Partnership between Alliance Housing Development and Elon Affordable Housing	g Rick Slagle	Laudenslager School Apartments Phase 1	0	\$500,000	91.388%	75.463	\$500,000
Resources for Human Development	Alisha Nash	Resources for Human Development Short Term Housing Program	0	\$5,500,000	90.909%	75.370	\$5,500,000
Upper Merion Area Housing Association/Valley Forge Presbyterian Church	Alexandra Moorhead	Town Center Residential Project	0	\$900,000	90.191%	75.185	\$650,000
Access Services	Debra Curtin	Access Services Rapid Rehousing Program	0	\$321,194	87.560%	73.750	\$145,000
Federation Housing, Inc.	Shoshana Bannett	Davisville Senior Apartments	0	\$114,643	87.321%	73.611	\$114,643
Montgomery County OIC	Denise Ashe	Sullivan House	0	\$2,000,000	85.646%	72.778	\$1,000,000
Habitat for Humanity Montgomery and Delaware Counties	Rebecca Cain	Willow Street Commons	0	\$1,000,000	83.254%	71.991	\$500,000
St Luke Knolls, Inc.	Judith Memberg	St Luke Knolls - Phase 2 & 3	0	\$13,000,000	79.665%	71.028	\$300,000
Montgomery County Housing Authority	Joel Johnson	Affordable Housing Preservation Inititiave	0	\$31,007,533	76.077%	69.444	\$5,000,000
Montgomery County Office of Housing & Community Development/Your Way Home	Kayleigh Silver	Homes For All – Healthy Neighborhoods Program	0	\$11,800,000	74.641%	69.087	\$500,000
Genesis Housing Corporation	Judith Memberg	Montgomery County Single System Homeowner Rehab Program Program	Both	\$500,000	62.201%	64.028	\$300,000
Montgomery County Office of Housing & Community Development/Your Way Home	Kayleigh Silver	Montgomery County First Time Homebuyers Program Expansion	0	\$1,200,000	60.526%	63.333	\$1,000,000
The Church of The Lord Jesus Christ of the Apostolic Faith	Theadoria Washington	Glorious Garden & Affordable Housing	Pottstown	\$2,584,780	60.048%	63.194	\$500,000
Walters-Cornerstone Development LLC	Kimberly Krauter	Cornerstone at Pennbrook Station	0	\$1,100,000	49.761%	59.425	\$650,000
Montgomery County Office of Housing & Community Development/Your Way Home	Kayleigh Silver	Homes For All - Housing Opportunities Fund	0	\$20,670,023	47.847%	58.843	\$5,500,000
Willow Grove Community Development Corporation	Jerome Mitchell	Bridging the GAP In Upper Moreland and East Montco	0	\$1,880,000	45.455%	57.269	\$1,880,000
PROJECTS NOT RECOMMENDED FOR FUNDING:							
Habitat for Humanity Montgomery and Delaware Counties	Rebecca Cain	Habitat for Humanity MDC - Hatfield II Subdivision	0	\$3,200,000	93.541%	77.361	
PCRC-Pottstown Cluster of Religious Communities	Jacqui Good	Eviction Prevention Expansion	0	\$28,970,538	84.689%	72.407	
Norristown Hospitality Center	Sunanda Charles	Coordinated Entry - Outreach and 24 hr Crisis Line	Norristown	\$1,658,250	83.971%	72.315	
Rahab's Hope	Preshuis Williams	Home Stability Program	0	\$1,906,112	77.751%	70.463	
Elon Affordable Housing LLC	Francis Vargas	Montgomery Park Senior Housing Phase III	Norristown	\$750,000	74.402%	69.028	
Pleasant Grove Associates	Matthew Allhiser	Common Area Improvements for the Benefit of The Residents	0	\$12,500	74.163%	68.944	
Montgomery County Office of Housing & Community Development/Your Way Home	Kayleigh Silver	Your Way Home Mortgage Outreach Relief Program	Both	\$662,000	67.703%	65.926	
HDC MidAtlantic	Tammie Fitzpatrick	Norriswood Apartments	Norristown	\$1,000,000	53.110%	60.463	
	O Pedro Ortiz	Creation of Dignified Housing	Norristown	\$230,000	52.632%	60.417	
Genesis Housing Corporation	Judith Memberg	Pottstown Facade Improvement Project	Pottstown	\$330,000	38.995%	54.861	
Advanced Living Community Development Corp	Randy James	Line Street Longevity	0	\$75,344	36.603%	54.028	
The Norristown Company	ALI SHERBINY	United Reconciliation Plan	Norristown	\$33,844,000	35.167%	53.333	
Elm Street Hatboro Corporation	Alexander Myers	Hatboro Tool Library	0	\$45,000	30.144%	50.833	
CADCOM	Sandy Sharma	Rental and Utility Assistance	0	\$20,000,000	22.249%	47.083	
Lower Merion Township	Charlie Doyle	Cynwyd Heritage Trail Phase II	0	\$500,000	21.292%	46.898	
Molino's Children scholarship	Ryan Molino	Mortgage Help	0	\$20,000,000	0.239%	17.778	

FINAL RECOVERY PLAN

LAST UPDATED AUGUST 18, 2022

PROJECTS SUBMITTED SUBMITTED VALUE PROJECTS FUNDED FUNDED VALUE

ISSUE AREA: Non-profit and Community Support

81 \$108,801,684

17 \$2,502,400

Montgomery Child Advocacy Project's Fortification Initiative Getting Your Future in Focus A Unique Approach to Affordable Housing & Free Clothing Juntos para Jovenes: United for Youth	0 0 Both	\$512,000 \$25,000	98.565% 97.608%	83.889	\$210,000
A Unique Approach to Affordable Housing & Free Clothing			97.608%	04 500	
	Both			81.583	\$25,000
untos nara Jovenes: United for Youth		\$2,961,597	97.368%	81.574	\$318,500
untos para sovenes. Onitea for routif	Norristown	\$374,850	93.062%	76.528	\$209,050
Beds for Kids Program	0	\$20,000	89.952%	75.093	\$20,000
mplementation of Case Management Software system	Norristown	\$28,000	82.057%	71.620	\$28,000
AAPI community demographic study	0	\$0	0.000%	0.000	\$250,000
College Student Basic Needs Program	0	\$3,823,300	73.923%	68.796	\$250,000
Outdoors for All: Improving Trail Accessibility	0	\$70,500	72.727%	68.565	\$70,500
outh Build Diversity Ambassador Program	0	\$117,000	70.096%	66.898	\$100,000
Empowerment Grants and Services for Transgender Individuals	0	\$59,350	68.900%	66.250	\$59,350
New Air and Cooling System for CCATE	Norristown	\$75,000	68.421%	66.111	\$75,000
Fransportation with sighted guide for an underserved population	0	\$49,400	65.550%	64.954	\$46,000
23	0	\$845,000	64.354%	64.444	\$340,000
Montgomery County Open Data Initiative	0	\$200,000	41.627%	56.000	\$200,000
Proceed - Succeed/COVID-19	Pottstown	\$86,100	35.885%	53.829	\$85,000
The Charles L. Blockson Exhibiton	Norristown	\$2,500,000	1.196%	25.093	\$216,000
CO Co Co Co Co Co Co Co Co Co Co Co Co Co	ds for Kids Program plementation of Case Management Software system PI community demographic study Illege Student Basic Needs Program Intdoors for All: Improving Trail Accessibility Inth Build Diversity Ambassador Program Into organic Grants and Services for Transgender Individuals Interval Air and Cooling System for CCATE Interval Grants and Services for Transgender Individuals Interval Grants Interval Grants I	ds for Kids Program plementation of Case Management Software system Pl community demographic study 0 llege Student Basic Needs Program ottdoors for All: Improving Trail Accessibility uth Build Diversity Ambassador Program onpowerment Grants and Services for Transgender Individuals or Air Air and Cooling System for CCATE nansportation with sighted guide for an underserved population of the County Open Data Initiative occeed - Succeed/COVID-19 Norristown Pottstown	ds for Kids Program 0 \$20,000 plementation of Case Management Software system Norristown \$28,000 PI community demographic study 0 \$0 illege Student Basic Needs Program 0 \$3,823,300 intdoors for All: Improving Trail Accessibility 0 \$70,500 uth Build Diversity Ambassador Program 0 \$117,000 propowerment Grants and Services for Transgender Individuals 0 \$59,350 prov Air and Cooling System for CCATE Norristown \$75,000 paraportation with sighted guide for an underserved population 0 \$49,400 c 0 \$845,000 ontgomery County Open Data Initiative 0 \$200,000 onceed - Succeed/COVID-19 Pottstown \$86,100	ds for Kids Program 0 \$20,000 89.952% plementation of Case Management Software system Norristown \$28,000 82.057% PI community demographic study 0 \$0 0.000% Ilege Student Basic Needs Program 0 \$3,823,300 73.923% Intdoors for All: Improving Trail Accessibility 0 \$70,500 72.727% Intdoors for All: Improving Trail Accessibility 0 \$117,000 70.096% Interpretation Department Grants and Services for Transgender Individuals 0 \$59,350 68.900% Interpretation With Sighted guide for CATE Norristown \$75,000 68.421% Interpretation with sighted guide for an underserved population 0 \$49,400 65.550% Interpretation with sighted guide for an underserved population 0 \$845,000 64.354% Interpretation with sighted guide for an underserved population 0 \$200,000 41.627% Interpretation with sighted guide for an underserved population 0 \$86,100 35.885%	ds for Kids Program 0 \$20,000 89.952% 75.093 plementation of Case Management Software system Norristown \$28,000 82.057% 71.620 PI community demographic study 0 \$0 0.000% 0.000 Illege Student Basic Needs Program 0 \$3,823,300 73.923% 68.796 Intdoors for All: Improving Trail Accessibility 0 \$70,500 72.727% 68.565 Int Build Diversity Ambassador Program 0 \$117,000 70.096% 66.898 Inpowerment Grants and Services for Transgender Individuals 0 \$59,350 68.900% 66.250 Inv Air and Cooling System for CCATE Norristown \$75,000 68.421% 66.111 Inansportation with sighted guide for an underserved population 0 \$49,400 65.550% 64.954 Interpretation of the control

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Green Line Opportunities	Dominick Giuffrida	Green Line Opportunities	0	\$20,000,000	97.129%	81.250
Latino Norristown PA	Rossy Calderon	Latines Call Center	Norristown	\$3,596,644	91.627%	75.556
Elmwood Park Zoo	Jennifer Conti	Zoos and Tourism: Conservation, Education, Attraction	Norristown	\$8,000,000	78.708%	70.741
Colebrookdale Railroad Preservation Trust	Nathaniel Guest	Colebrookdale Railroad Resiliency: A PROPOSAL FOR STRATEGIC INTERVENTION FUNDING	Pottstown	\$1,500,000	78.469%	70.635
TriCounty Health Council	Emily DuBartell	Improving Health Equity through Inter-Organizational Coordination for Health, Behavioral Health and Social Services in Greater	Pottstown	\$771,287	77.033%	70.139
Community Medical and Dental	Jennifer Wood	2022 Funding	0	\$50,000	72.488%	68.556
RSVP Volunteers	Lydia Messinger	RSVP Data Strategy Project to Improve Education Related Support Services (Tutoring, Youth Literacy Programs, STEM Program)	0	\$100,000	69.378%	66.667
William Jeanes Memorial Library	Lisa Clancy	Raising Starting Wage for Frontline Staff	0	\$62,500	69.139%	66.574
Mitzvah Circle Foundation	Zack Biro	Mitzvah Circle Facility Aquisition	0	\$3,000,000	68.182%	66.111
FRESH START MINISTRIES INTERNATIONAL	JACQUELINE PRIESTL	LE ISERVE MINISTRIES	Pottstown	\$490,999	66.268%	65.324
Neighbors Helping Neighbors on the Main Line	Muneera Walker	Community Enrichment Project, Innovative Inclusion	0	\$693,927	63.876%	64.398
Carson Valley Children's Aid	Joshua Miller-Myers	Targeted Interventions for Financial Empowerment	0	\$482,053	63.397%	64.306
Pottstown Athletic Club	Robert Matthews	Pottstown Athletic Club	Pottstown	\$450,000	63.158%	64.167
The Council of Southeast Pennsylvania, Inc.	Meghan Kelly	CSEPA Premium Pay for Essential Workers	0	\$81,000	62.679%	64.083
Montgomery County Emergency Service	Tony Salvatore	Psychiatric Hospital Physical Plant Improvement	Norristown	\$227,000	59.569%	63.009
Victim Services Center of Montgomery County, Inc	Lynn Williams	Expansion of 24/7 Crisis to Hotline Response, Counseling and Advocacy	0	\$323,588	58.134%	62.083
Teranga Project Assoc.	Oulimata Sow	T.H.E. Initiative, a nonprofit that provides Training, Housing and Education	0	\$503,500	57.895%	61.833
JOULE 4 JESUS MINISTRIES INC	Tamika Malachi	Case By Case Inc	Pottstown	\$750,000	55.024%	60.926
Mother Teresa Regional Catholic School	Christine Pagan	HVAC Improvements	0	\$225,000	53.828%	60.694

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Wings of Victory Outreach Corporation	Gina Griffin	Transforming Lives trough Housing & Workforce Development	Pottstown	\$543,210	52.153%	60.324
RSVP Volunteers	Lydia Messinger	Expansion of RSVP's Digital Technology Training for Vulnerable Individuals, to serve Montgomery County (Digital Skills, Equity and	0	\$280,473	50.957%	60.000
		Inclusion)				
ELRC 17	Jeanine Moser	ELRC SCANNING EQUIPMENT	0	\$21,400	49.282%	59.385
I Choose To Win	Melonie Butler	I CHOOSE TO WIN PROJECT FUNDING	0	\$1,100,348	48.565%	59.167
The Partnership TMA of Montgomery County	Jacqui Baxter-Rollins	Bicycling: Healthy Transportation for All	0	\$71,771	47.608%	58.333
The Arc Alliance	Amy Silver	Technology Upgrades to continue services supporting individuals	0	\$98,900	44.498%	56.833
	,	with intellectual, developmental, and other disabilities.				
Miracle Field of Horsham, PA	William Slaymaker	Miracle Field of Horsham	0	\$500,000	44.019%	56.389
Latinos Norristown Pa	•	Farents Diversity Acknowledge	Norristown	\$152,000	39.713%	54.954
Einstein Medical Center Montgomery	Rebecca Tantala	Behavioral Health Emergency Department	0	\$377,437	38.756%	54.676
Montgomery County Planning Commission	Anne Leavitt-Gruberge	Montco 2050 - Outreach and Public Participation	0	\$200,000	37.560%	54.259
Latinos Norristown PA	Rossy Calderon	Room remodeling/expansion	Norristown	\$12,000	36.842%	54.074
Greater Philadelphia YMCA	Ronaldo Ribeiro	GPY Cybersecurity Initiatives: Managing Security Operations Center	0	\$212,541	36.364%	53.917
·		per Endpoint, Risk Assessment, and Penetration Testing for 600				
		endpoints and 3,000 staff associates				
Wissahickon School District	Wade Coleman	Wissahickon School District High School Multi-Purpose Synthetic	Norristown	\$2,850,000	35.407%	53.333
		Turf Field		, , , , , , , , , ,		
Montgomery County Planning Commission	Ellen Miramontes	Haws Avenue and Chain Street Trailhead Improvements	Norristown	\$690,000	34.689%	53.056
Transforming Minds Family Network, Inc,	Yvonne Lawson	TRANSFORMING MINDS FAMILY NETWORK	0	\$3,975,775	33.971%	52.778
Montgomery County Planning Commission	Ellen Miramontes	Montgomery County Open Space Grant Program	0	\$4,000,000	33.971%	52.778
Colonial School District	James Lynch	Colonial Middle School Emergency Response and Recreation Project	. 0	\$3,820,000	33.014%	52.222
Saint Francis of Assisi	Virginia Bueno	Rejuvenating	Norristown	\$1,000,000	32.297%	51.944
Latinos Norristown PA â€" Unides Para Servir Norristown	Eider Fernandez Carm	New Dimension Soccer Program	Norristown	\$83,840	31.100%	51.111
Montgomery County	Jimmy DiPlacido	Learning Space	0	\$2,500	30.383%	50.972
Colebrookdale Railroad Preservation Trust	Nathaniel Guest	Steel River Station Resiliency Project	Pottstown	\$5,485,209	29.665%	50.556
Walnut Street Community SDA Church	Yvonne Kuimbu	Community Health Service	Pottstown	\$1,308,070	27.990%	49.583
Montgomery County OIC	Denise Ashe	Improving an Historical Landmark	Norristown	\$1,000,000	27.273%	49.361
Ambler Theater, Inc.	Lauren Nonini	Ambler Theater Brick Masonry Repair	0	\$400,256	25.359%	48.611
Einstein Medical Center Montgomery	Rebecca Tantala	Premium Pay for Essential Workers	0	\$299,816	24.880%	48.287
Walnut Street Community SDA Church	Karen Douglas	Community Children and Families Project	Pottstown	\$168,266	23.923%	48.028
A&S MULTI SERVICES LLC	J	I A&S MULTI SERVICES LLC	Norristown	\$653,537	23.684%	47.824
Montgomery County Library and Information Network Consortium	Michelle Kehoe	Improve Library Services for Montgomery County Residents	0	\$309,550	23.445%	47.722
Latino Norristown PA	Rossy Calderon	Business, Culture & Identity!	Norristown	\$92,456	23.206%	47.546
Kingdom Life Church Inc.	Justin Valentine	Renaissance Project	Pottstown	\$150,000	22.488%	47.315
Borough of Pottstown	Michael Lenhart	Schuylkill River Trail Pedestrian Bridge at Manatawny Creek	Pottstown	\$139,570	21.053%	46.845
Montgomery County - Norristown Library	Tracey Reed	Montgomery County - Norristown Public Library Bookmobile	Norristown	\$1,000,000	20.096%	45.833
, ,	,	Replacement				
Montgomery County, PA	Tom Bonner	Montgomery County Disparity Study	Both	\$175,000	18.660%	45.046
Lower Gwynedd Township	Coleen Terry	Ingersoll Park Water and Sewer Infrastructure	0	\$335,880	17.225%	44.389
S&A Unlimited Ventures	Santiago Oliveros Vida	Sports Community	0	\$950,000	16.746%	44.167
Ebenezer Methodist Church	Denise Ashe	Historical	Norristown	\$1.000.000	16.507%	43.935
Cheltenham Township	Alyson Elliott	Replacement of Cheltenham Township Pools	0	\$16,500,000	15.789%	42.972
Hearts Of Humanity Community Development Corporation	Shona Levy	Edgewood Cemetery Garden Development	Pottstown	\$246,135	13.876%	41.852
Montgomery County	David Long	CycloMedia Street Level Imagery and LIDAR	0	\$3,300,000	12.919%	41.019
Einstein Medical Center Montgomery	Rebecca Tantala	Creation of Additional Airborne Isolation (ALL) Rooms in the	0	\$167,149	12.679%	40.926
		Intensive Care Unit	_			
Power In The Cross (PITC)	Pastor Mario Ford	Digital Access Lab	Norristown	\$24,000	11.483%	40.139
TBD	Jimmy Chong	Breaking Down Barriers Through Sport – (BDBTS)	0	\$100,000	9.330%	36.991
Philadelphia Skating Club and Humane Society	Charles Boruchowitz	PSCH Capital Project-Rink Upgrade	0	\$1,650,000	1.675%	25.694
Pretrial Services	Douglas Coppin	Data Intergration Project/Dashboard	0	\$300,000	0.718%	22.917
	O 00PP			, 200,000	20,0	

FINAL RECOVERY PLAN

LAST UPDATED AUGUST 18, 2022

PROJECTS SUBMITTED SUBMITTED VALUE PROJECTS FUNDED FUNDED VALUE

ISSUE AREA: Premium Pay

13 \$55,740,371

1 \$8,134,625

Organization	Applicant Name	Project Title	QCT	Funding Request	Percentile	Score out of	Funded At
						100	
County of Montgomery	Barbara OMalley	Premium Pay for Essential County Workers	0	\$10,009,350	25.359%	48.611	\$8,134,625

PROJECTS NOT RECOMMENDED FOR FUNDING:						
Pennypack Farm Education Center for Sustainable Food Systems	Julie McCabe	Premium Pay for Agricultural Essential Workers	0	\$181,520	86.842%	73.111
The Salvation Army	Wendy Egolf	Lessig- Booth Family Residence Pay Increase Project	Pottstown	\$22,649	81.818%	71.607
KenCrest	John Vidumsky	Premium Pay, Direct Care Staff for People with Disabilities	0	\$3,163,549	62.440%	64.083
Indian Creek Foundation	Brett Wells	Bridging the Gap: Equitable Pay for Direct Care Workers	0	\$1,235,000	59.809%	63.056
Volunteer Medical Service Corps of Lansdale	Shane Wheeler	EMS Integrity Premium and Pandemic Pay	0	\$3,509,799	55.502%	61.111
Main Line Reform Temple	Amy Krulik	Protecting Our Children's Future Through Premium Pay for Early Childhood Educators	0	\$304,315	55.263%	60.926
Chabad Garden School	Devorah Deitsch	Pay Increase for Childcare Staff	0	\$640,774	51.675%	60.222
Laurel House	Beth Sturman	Premium Pay for Essential Workers	0	\$665,019	43.062%	56.250
Montgomery County Emergency Service	Tony Salvatore	MCES Staff Retention Bonus Project	0	\$598,000	33.732%	52.685
ELRC 17	Jeanine Moser	PREMIUM PAY FOR CHILD CARE WORKERS	0	\$32,000,000	29.187%	50.000
Rose Garden Prep LLC	Gia Scott-Harris	Childcare Champions	Pottstown	\$400,000	16.268%	43.611
Greater Philadelphia YMCA	Ronaldo Ribeiro	Towards Health Equity: Child Care & BASE Premium Pay	0	\$3,010,396	7.656%	35.417

FINAL RECOVERY PLAN

LAST UPDATED AUGUST 18, 2022

PROJECTS SUBMITTED SUBMITTED VALUE PROJECTS FUNDED FUNDED VALUE

ISSUE AREA: Public Health and Safety

47 \$93,976,377

13 \$11,861,536

Organization	Applicant Name	Project Title	QCT	Funding Request	Percentile	Score out of 100	Funded At
Grand View Hospital d/b/a Grand View Health	David Alderfer	Strengthening Local Emergency Medical Services through Grand View Health's Medic151 Ambulance Service	0	\$255,000	98.325%	83.843	\$255,000
Greater Philadelphia YMCA	Ronaldo Ribeiro	GPY Gun Violence Prevention Program â€" Pottstown & Norristown	Both	\$619,520	97.847%	82.083	\$300,000
Montgomery County HHS Office of Public Health	Janet Panning	COVID-19 Early Warning and Action Through Wastewater	0	\$1,403,744	96.890%	80.833	\$616,278
The Bethel AME Church of Ardmore	Rev. Carolyn C. Cavar	€ Bethel AME Church of Ardmore - Community Life Center	0	\$2,897,500	96.651%	80.185	\$1,500,000
Community Hero Action Group	NICOLE MCGRUDER	Bridging the Digital Divide to Equitable Health Outcomes Project (BDDEHOP)	0	\$639,406	96.411%	80.139	\$200,000
Plymouth Community Ambulance Association	Thomas Trojansky	Pandemic EMS Relief	Both	\$525,000	93.780%	77.407	\$325,000
Montgomery County District Attorney's Office	Steven Latzer	Domestic Violence: Specialized Treatment & Prevention Program	0	\$314,340	81.340%	71.528	\$140,000
Montgomery County Department of Public Safety	Alvin Wang	Montgomery County EMS Worker Salary Relief	0	\$12,648,000	80.383%	71.417	\$5,000,000
Recovery Office	Recovery Office	EMS System Strategic Planning Study	0	\$0	0.000%	0.000	\$300,000
Montgomery County Department of Public Safety	Edward Martin	Bariatric Services Unit	0	\$565,400	73.206%	68.657	\$200,000
Maternity Care Coalition	Kathrin Brellochs	Montco Mamas â€" Hope for All, Life for All	0	\$2,545,000	70.574%	67.130	\$1,300,000
Montgomery County Department of Public Safety	Jason Wilson	Fire Services Supplemental Revenue Recovery Project	0	\$2,275,000	53.589%	60.556	\$1,500,000
Montgomery County Department of Public Safety	Alvin Wang	First Watch Data	0	\$383,000	28.230%	49.676	\$225,258

PROJECTS NOT RECOMMENDED FOR FUNDING:						
nion Fire Association	Harold Jarin	Union Fire Association - Engine Bay Renovations	0	\$560.000	88.995%	74.583
nce Upon A Preemie, Inc	Jenne Johns	Once Upon A Preemie Academy Montgomery County: Leading Health and Racial Equity Training and Parent Empowerment Solutions for Black Preemie Families	h Both	\$3,000,000	80.383%	71.417
pper Providence Township Fire Department & Emergency Services	Chris Haller	Upper Providence Township Emergency Services Facility	0	\$5,298,707	77.990%	70.556
oly Redeemer Health System	Monica Simon	Emergency Response Critical Equipment Needs	0	\$421,239	73.445%	68.704
	O Anna Trout	Veterans Response Team Enhancement Project	0	\$6,000	68.660%	66.139
Vorcester Volunteer Fire Department	Shannon Ross	Security of Safe and Adequate Transportation and Extension of Service for The Worcester Volunteer Fire Department	0	\$124,000	61.483%	63.750
he Center for Loss & Bereavement	Donna Piergallini	The Center for Loss and Bereavement Community Grief Resource Center	0	\$1,500,000	60.766%	63.472
econd Alarmers Association and Rescue Squad of Montgomery County	Ken Davidson	Creation of regional EMS Authority	0	\$135,500	59.330%	62.917
aurel House	Beth Sturman	Supporting Survivors of Domestic Violence in the Community	0	\$302,626	56.459%	61.435
	0 Matt Falco	COVID-19 Public Health Emergency Response	0	\$246,993	54.545%	60.861
ownship of Lower Merion	Lori Jennings	Dental Health Services	0	\$87,500	53.828%	60.694
instein Medical Center Montgomery	Rebecca Tantala	EMCM COVID-19 Testing Site	Norristown	\$105,387	53.110%	60.463
enCrest Services	John Vidumsky	Ongoing COVID Mitigation for People with Intellectual Disabilities	0	\$465,000	50.239%	59.583
ariety, the Children's Charity of the Delaware Valley	Coleen Terry	Variety Campus Master Plan Implementation - VarietyWorks HQ and Classroom/Cabin	0	\$1,500,000	47.368%	58.148
olunteer Medical Service Corps of Lansdale	Shane Wheeler	Emergency Medical Service Personnel Wellness	0	\$101,356	44.258%	56.574
arleysville Area Emergency Medical Service, Inc.	Duane Spencer	Establishing a Regional Emergency Medical Service and Community Outreach program to support diverse community needs in response to the COVID-19 pandemic.		\$3,931,630	43.062%	56.250
oday is a Good Day	Martha Sharkey	Montgomery County NICU Families Comprehensive Hospital Partnership	0	\$1,551,962	40.909%	55.639

Montgomery County Office of Public Health	Megan Young	Emerging Pathogens and High Consequence Infectious Disease Preparedness and Response Plan	0	\$400,000	38.995%	54.861
PowerUp Foundation Heart to Heart Health and Wellness Program	Linda Fields	PowerUp Foundation Heart to Heart Health & Wellness Program	Both	\$5,000,000	35.407%	53.333
KenCrest Services	John Vidumsky	COVID Mitigation for People with Intellectual Disabilities, FY22	0	\$4,477,828	31.579%	51.204
North Penn Mosque	Shamsul Huda	Recover losses due to pandemic and upgrade and modernize mosque to safeguard members and visitors	0	\$1,710,300	30.622%	51.000
Upper Moreland Township Fire Department	Edward Glassman Gl	as Fire Station Upgrades	0	\$1,374,975	29.426%	50.324
Montgomery County District Attorney's Office	Steven Latzer	Gun Violence & Trafficking Public Safety Initiative	0	\$1,704,845	27.512%	49.444
The Birth Center	Kate McHugh	Lifecyle WomanCare: Birth Center in Montgomery County	Norristown	\$1,158,461	26.794%	49.139
Huntingdon Valley Library	Pam Dull	Install one Privacy Pod in the library	0	\$22,500	24.402%	48.148
Montgomery County Dept of Public Safety	Jason Wilson	Municipal Emergency Management Agency Support Project	0	\$3,500,000	22.967%	47.480
Center for Advocacy for the Rights and Interests of Elders (CARIE)	Elizabeth Piazza	Montgomery County Long-Term Care Consumer Advocacy Network (LTC CAN)	0	\$944,400	19.139%	45.278
Cradle of Liberty Council, Boy Scouts of America	Sarah Herrmann	Camp Garrison Expansion Project	0	\$3,000,000	17.464%	44.398
Harmonville Fire Company	Daniel Staufenberg	Harmonville Fire Company Station Rebuild	0	\$4,500,000	11.244%	39.782
MC Department of Public Safety	Michelle Jackson	Reconfiguration and expansion of the Operations Center	0	\$15,000,000	11.005%	39.639
Montgomery County Planning Commission	Drew Shaw	Household Hazardous Waste/Recycling Drop-off Permanent Facility	0	\$3,910,000	10.048%	37.639
Chineseinus.org	Yuebing Hong	Chinese Community Information Platform	0	\$1,830,000	9.809%	37.611
Lubavitch of Abington Inc	Zushe Gurevitz	HVAC	0	\$75,000	3.828%	28.556
A&B Restaurant Associates	Bimal Moktan	Recover losses due to pandemic and renovate and revise existing facilities due to the pandemic	0	\$959,258	0.957%	23.426

FINAL RECOVERY PLAN

LAST UPDATED AUGUST 18, 2022

PROJECTS SUBMITTED SUBMITTED VALUE PROJECTS FUNDED FUNDED VALUE

ISSUE AREA: Public Utilities and Infrastructure

20 \$105,162,990

4 \$5,566,075

Organization	Applicant Name	Project Title	QCT	Funding Request	Percentile	Score out of	Funded At
						100	
Montgomery County Planning Commission	Drew Shaw	Montgomery County Stormwater Management Plan	0	\$450,700	76.794%	70.000	\$450,700
Wissahickon Clean Water Partnership	Drew Shaw	Wissahickon Watershed Water Water Quality Funding Program	0	\$11,467,000	59.091%	62.917	\$1,500,000
Township of Abington	Ashley McIlvaine	Water Quality Improvement Project - Abington Township Hall Road Well	0	\$5,481,000	57.656%	61.806	\$865,375
Pottstown Borough Authority	Michael Vital	Lead Service Replacement Project	Pottstown	\$6,030,000	19.378%	45.417	\$2,750,000

PROJECTS NOT RECOMMENDED FOR FUNDING:						
Montgomery County HHS Office of Public Health	Janet Panning	Lead-Safe Montgomery County	Both	\$1,068,000	52.632%	60.417
PSEP, dba ReStream Energy Partners	Jay Lankford	PSEP dba ReStream Energy Partners	Pottstown	\$30,000,000	42.105%	56.019
Lower Frederick Township	CAROL SCHUEHLER	Fulmer Road Sanitary Sewer System Extension	0	\$532,268	37.321%	54.167
Montgomery County Planning Commission	Drew Shaw	Municipal MS4-PRP Stormwater Project Grant Program	0	\$11,000,000	36.124%	53.843
Pennypack Ecological Restoration Trust	Chris Mendel	Farmstead Park Green Stormwater Infrastructure Phase 1	0	\$117,405	31.818%	51.250
Borough of Pottstown	Kourtney High	Stormwater Arch Rehabilitation	Pottstown	\$8,000,000	27.512%	49.444
Gwynedd Mercy University	Josey Banner	Managing Environmental Resources and Community Yield (MERCY)	0	\$1,224,617	25.120%	48.565
Tookany/Tacony-Frankford Watershed Partnership	Susan Harris	Tookany Watershed Clean Water Projects	0	\$882,500	16.986%	44.259
Upper Gwynedd Township	Dominick Falcone	Oakland & Meadowbrook Drainage Improvements	0	\$3,138,160	16.029%	43.167
Cheltenham Township	Alyson Elliott	Leeches Run Culvert	0	\$2,455,000	13.158%	41.111
Cheltenham Township	Alyson Elliott	Rock Lane Floodplain Management Project	0	\$1,750,000	11.483%	40.139
Borough of Hatboro	Deena DeRenzis	Hatboro Little League Complex Swale Improvements	0	\$642,006	8.612%	36.111
Wissahickon Clean Water Partnership	Brandon Ford	Wissahickon Clean Water Partnership Implementation (2023-2026)	0	\$1,671,676	7.177%	35.083
Upper Dublin Township	Kimberly LaBrake	Reconstruction of Upper Dublin Township Municipal Campus	0	\$15,187,658	5.263%	32.917
Lansdale Borough	Chris Kunkel	Wissahickon Creek	0	\$4,000,000	4.785%	30.806
Douglass Township, Montgomery County	Cynthia ODonnell	Stormwater Management - Merkel Road/Fairfield Circle/Diehl Drive	0	\$65,000	4.545%	30.509

FINAL RECOVERY PLAN

LAST UPDATED AUGUST 18, 2022

PROJECTS SUBMITTED SUBMITTED VALUE PROJECTS FUNDED FUNDED VALUE

ISSUE AREA: Arts and Culture

7 \$20,875,950

0 \$0

Organization	Applicant Name	Project Title	QCT	Funding Request	Percentile Score out of	f Funded At
					400	

PROJECTS NOT RECOMMENDED FOR FUNDING:						
Expressive Path Inc.	Pamela Martin	Creative Arts Xpress	0	\$133,750	67.464%	65.833
Keystone Hospice	Robin Rozen	Keystone House Expansion Project	0	\$17,500,000	58.373%	62.454
Montgomery County Commerce Department	Dave Zellers	Montco ACE (Arts, Culture, and Enrichment) Grant Program	0	\$2,000,000	21.770%	47.000
Greater Norristown Art League	Frances Barone	GNAL Facility Improvement Project	Norristown	\$62,000	14.833%	42.222
Boston Legacy Foundation	George Whitehair	Boston Legacy Museum & Genealogy & Veterans Center	0	\$500,200	8.852%	36.250
	O Ramon Lozada	Beautifying the county, one wall at a time.	0	\$205,000	7.416%	35.139
Rivet Entertainment, LLC dba Rivet Canteen & Assembly	Daniel Glennon	Rivet Entertainment, LLC dba Rivet Canteen and Assembly	Pottstown	\$475,000	6.938%	35.000

FINAL RECOVERY PLAN

LAST UPDATED AUGUST 18, 2022

PROJECTS SUBMITTED SUBMITTED VALUE PROJECTS FUNDED FUNDED VALUE

ISSUE AREA: Project Management Contingency

1 \$0

1 \$2,352,911

Organization	Applicant Name	Project Title	QCT	Funding Request	Percentile	Score out of	Funded At
						100	
Recovery Office	Recovery Office	Recovery Project Management Contingency	0	\$0	0.000%	0.000	\$2,352,911

APPENDIX B: SUMMARY OF PUBLIC FEEDBACK AND RESPONSE

The Recovery Office provided the opportunity for the public to provide comment on the Draft Recovery Plan via an online submission for and through town hall sessions. Below, a summary and consolidation of similar comments with responses is provided.

Category of	Comments received	Response
Funding process, scoring, community engagement	The Recovery Office received comments in support of the process used to solicit proposals and the Plan in general. Other comments stated that the process overall was transparent and there was appreciation for the level of communication provided. Additional comments were in support of the opportunities for community engagement throughout and the town hall sessions. Finally, there was support for providing free technical assistance to applicants. The Recovery Office also received questions regarding the scoring process, where commentators were confused by how scoring factored into decisions to fund or not fund, and whether scores correlated to actual funding amounts. As well, there was a suggestion that the scoring should not have been made public.	 The County and Recovery Office are pleased that there was support for the process and the final Plan, and is looking to see how components of this process can be applied to other grant funding opportunities. The community's engagement in town hall sessions and in setting priorities for funding demonstrate that there is a desire in the community to be more involved in the county's funding processes and the County is interested in providing these opportunities in more ways moving forward. The Recovery Office recognizes that there was confusion regarding how project scores, which were announced first, factored into a decision to fund projects. While the Recovery Office stated that scores were not the only component of funding decisions, we recognize that, for some applicants, not enough information was provided regarding how all project allocations were determined. In the future, if a scoring rubric is used in this manner, the County would look to change the communication process to make this clearer. More information on scores can be found in our FAQs here. The Recovery Office recognizes that the time to apply (60 days) was not long enough for some groups to submit applications and, as future funding becomes available, would look to lengthen this timeframe. As well, the Office will continue to outreach with more community groups so more organizations are aware of the opportunity sooner. Several groups have requested a more regular schedule of town hall events to share future funding opportunities, and the Recovery Office is looking into implementing this suggestion.

 Feedback also noted that more could have been done to make the funding opportunity known to new organizations and/or provide more time to apply once the funding announcement was made.

Project comments-County and Recovery Office allocations

- There was confusion regarding the allocations listed for the Recovery Office, such as whether "contingency" was for Recovery Office staffing, as well as how the Recovery Office planned to implement the projects that it had funded (i.e. the Call Center Initiative, Childcare Worker Transformation Initiative).
- Feedback expressed dissatisfaction with the County's allocations for premium pay and employee retention, and requested clarification on these items, as well as the decision to fund these projects when they were lower scoring projects.
- There was also support for the County's premium pay program and for the retention program.

- Additional information on the projects identified as "Recovery Office" projects is included in the final plan document.
- The Contingency line item is funding that is allocated to specific projects that may be subject to cost overruns, such as construction projects. This funding is being held so that if funded projects have cost overruns, there is funding available to support those increased costs. If this funding is not needed, it will be reallocated to other project submissions. The Contingency is not funding Recovery Office staff or operations.
- The other projects listed as "Recovery Office" projects are projects that respond to groups of ideas and/or projects submitted. As noted in early town halls, the Recovery Office has recognized that there might be a need to consolidate similar projects if there was significant overlap between projects, or if a project lead couldn't be determined immediately. In these instances, the Recovery Office received numerous submissions from similar projects or from similar ideas. For these projects, the Recovery Offices is recommending that funding be set aside to address the issue area, but in a more comprehensive manner than individual project submissions had suggested. In all cases, the Recovery Office does not plan to actually run the projects itself. Rather, the Recovery Office will work closely with interested stakeholders (including applicants but also others in the community) to develop a project plan and to determine a structure for completing the project (for example, contracting with a local lead or hiring a consultant to manage the project). More information is being developed for each initiative specifically and will be distributed in the coming weeks.
- Montgomery County's premium pay application is proposed to cover County employees whose job responsibilities were to directly address the pandemic or whose role was required to have in-person contact

with the public in an unstructured manner that put them at heightened personal health risk while ensuring ensure the health, safety and well-being of County residents. County government was exempt for all stay-at-home orders and continued to provide essential services to county residents throughout the entire pandemic; some of those services had to be delivered in-person. Some staff were required to work in-person with the inability to social distance and in the early days of the pandemic, with no or limited personal protective equipment. These employees serve all county residents and support our community partners to ensure they are reaching underserved populations and those populations at high risk of morbidity and mortality from COVID. The roles include our public health staff and public safety staff, who were instrumental in the planning and implementation of Countywide testing and vaccine distribution as well as acquiring and supplying PPE (personal protective equipment) to EMS and other medical professionals. Coroner's staff, whose cases increased from 2,687 deaths in 2019 to 4,112 in 2020 and had to establish an offsite, overflow morgue, will also be receiving premium pay. Correctional officers and youth center staff worked in a facility 24/7 with residents who are incarcerated and/or mandated to be present in residential care and Children and Youth and Senior Services staff that had to continue to conduct investigations of abuse and neglect to ensure the safety of our children and seniors in the community throughout the pandemic will receive these funds. Sheriff's, security, park rangers and custodian employees all performed necessary duties in a variety of settings that put them at heightened risk and in direct, uncontrolled interaction with the public in non-building settings. In accordance with the premium pay guidelines issued by Treasury for the use of these funds, County employees eligible for this program will receive an additional hourly rate for actual hours worked, not to exceed a total amount of \$25,000. The Recovery Office recognizes that the term

Economic Development

- Feedback on the listing for "Business Improvement Districts" pointed out that this terminology is for a specific kind of legal structure, and so there was confusion as to whether the funding is only being made
- The Recovery Office recognizes that the term "Business Improvement District" was used incorrectly here and is changing the name of the project to reflect our updated understanding. The intention of the funding is to spur small business investment within Norristown and Pottstown in keeping with the needs and plans of each individual community. Any investments made into supporting small business development would be done in partnership with local

	available according to these terms. • Additional comment requested more information on how this project would be implemented and specifically if local partners would be utilized.	organizations already engaged in these efforts in each locality.
Housing	 Significant support was received for the level of funding provided for housing and homeless services. Comment also encouraged the County to continue to prioritize investment into affordable housing through other sources. 	
Mental health	 Significant support was received for the investments made into behavioral health, specifically the crisis hub. 	
Childcare	Support was received for investments being made into child care operations and for addressing the childcare worker crisis.	
Emergency Services	Increased funding for emergency services/ fire services was requested	The Recovery Office is recommending funding awards for two additional EMS projects in response to these comments received. The Final Plan includes funding for the Plymouth Community Ambulance Association's Pandemic EMS Relief project (\$325,000) and Grandview Hospital's Strengthening Local Emergency Medical Services project (\$255,000). Correspondingly, a total of \$580,000 was reduced from the Recovery Office emergency Call Center Initiative project.
Municipal coordination	Feedback questioned how the County is aligning its proposed investments into municipalities with the allocations they received directly.	The County is confirming with any applicable entity (School District, Municipality, etc) any already- allocated ARPA funds and is coordinating to eliminate "double funding."

Type of organization funded	 Feedback suggested that smaller organizations should consolidate services so that there is less competition for grants and so that funds can be invested in more significant ways. Other comments commended the inclusion of small organizations in the funding plan. A request for more information on the number of organizations funded that were (1) first time recipients of County funding, and (2) led by persons identifying as Black/African American, Asian American/ Pacific Islander, Latino/ Hispanic, or otherwise identifying as a person of color 	 During town hall sessions prior to releasing the RFP, community feedback stressed a strong preference for providing funding to groups with less historic access to government funds, such as those led by people of color, small grassroots groups, and immigrant groups. The funding process included several measures that responded to this feedback: providing free technical assistance in multiple languages, a scoring rubric which prioritized projects led by and engaging impacted communities, and a final project review process that included considerations for funding groups with diverse budget sizes. As a result, the following data is currently available on funded applicants: 12 out of 110 funded projects are for organizations with a budget under \$200,000; 22 out of 100 funded projects are for organizations with budgets between \$200-500,000 35 organizations out of 110 funded had not received a county contract prior to this award Additional information on organizations led specifically by people of color and other priority populations is being collected moving forward
Other project areas to fund	Additional comments included support for funding a variety of other types of services/industries: trails/ parks/green spaces, police/municipalities/ school districts, senior centers, transportations/ roads/infrastructure.	These priorities for funding are being recorded and kept for future funding opportunities
Support for specific project proposals	Individual project proposals also received support, including projects that were recommended for funding, were recommended for funding at partial amounts, and those that were not recommended for funded.	The Recovery Office has encouraged any individual applicant to reach out and schedule an individual meeting, if they would like to discuss their proposal and the funding determination.



Section	Criteria	Definition	Not Present (0 Points)	Adequate (1 Point)	Good (2 Points)	Great (3 Points)
American Rescue Plan Act Intent (30%)	Community Need	The work and goals of the project respond directly to a clear community need.	Submission does not provide enough information to show community need and/or how the project responds to that need.	Submission provides some information to show the need in the community and how the project will respond to that need.	Submission provides a sufficient amount of information to show the need in the community and how the project will respond to that need.	Submission provides significant information to show the need in the community and how the project will respond to that need.
	Response to Impacts of the COVID-19 Pandemic	The project responds to impacts of the COVID-19 pandemic and/or to community issues made more severe by the pandemic.	Submission does not show how the project responds to impacts of the pandemic or to issues made more severe by the pandemic.	Submission provides some information to show how the project responds to the impacts of the pandemic and/or to community issues made more severe by the pandemic.	Submission provides sufficient information to show how the project responds to the impacts of the pandemic and/or to community issues made more severe by the pandemic.	Submission provides siginificant information to show how the project responds to the impacts of the pandemic and/or to community issues made more severe by the pandemic.
	Operational Sustainability	The submission includes a plan for how the project will be maintained after Pandemic Recovery Funds are expended	The submission does not address how the project will be sustained after Pandemic Recovery Funding (PRF).	The submission provides minimal information on how the project will be maintained post-PRF, or relies on significant unsecured funding for long-term sustainability.		The submission provides significant information on how the project will be maintained post-PRF that may include secured funding commitments, or the project does not need funding past the PRF project period.
Project Viability (20%)	Project Feasibility and Implementation	The project plan (goal, activities, and milestones) is clear and feasible to implement in the timetable submitted.	does not provide enough information to evaluate its feasibility, or the project plan	The submission provides some information on the project plan and enough information to evaluate the project feasibility. The project plan is likely feasible to be completed in the timetable submitted.	· ·	The submission provides significant detail on the project plan. The project plan is feasible to be completed in the timetable submitted.
	Budget Reasonableness	The budget includes reasonable costs, based on industry standards and/or supporting documentation that justifies the proposed costs.	The proposed costs are not reasonable according to industry standards and no supporting documentation is provided to justify costs.	The proposed costs are somewhat reasonable according to industry standards and/or supporting documentation is provided to justify some costs.	The proposed costs are mostly reasonable according to industry standards and/or supporting documentation is provided to justify most costs.	The proposed costs are reasonable according to industry standards and/or supporting documentation is provided to justify all costs.
	Monitoring Progress and Measuring Impact	The project has a clear plan for monitoring progress throughout the project period, addressing setbacks, and for measuring overall impact.	The submission does not provide a plan for monitoring progress throughout the project period, for addressing setbacks, and/or for measuring overall impact.	The submission includes some information on how progress will be monitored throughout the project period, how setbacks will be addressed, and how overall impact will be measured.	The submission includes sufficient information on how progress will be monitored throughout the project, how setbacks will be addressed, and how overall impact will be measured.	The submission includes significant information on how progress will be measured throughout the project period, how setbacks will be addressed, and how overall impact will be measured.



Section	Criteria	Definition	Not Present (0 Points)	Adequate (1 Point)	Good (2 Points)	Great (3 Points)
County Priorites (50%)	Focus on Impacted or Underserved Communities	Project is specifically targeted to address the needs of historically underserved groups or groups impacted by the pandemic. Submission clearly explains how this group will be targeted by the project and how the project will address the group's unique needs.	Project is not targeted to meet the needs of a historically underserved group or group impacted by the pandemic, and/or the submission does not explain how the group will be targeted, and/or the submission does not address how the project will address the group's unique needs.	to address the needs of a historically underserved group and/or a group impacted by	Project is specifically targeted to address the needs of a historically underserved group and/or a group impacted by the pandemic. The submission provides sufficient detail on how this group will be targeted by the project and how the project will address the group's unique needs.	to address the needs of a historically underserved group and/or a group impacted by
	Projects Led by and Engaging Impacted or Unserved Communities	Project is led by members of the historically underserved or impacted group targeted by the project. The project provides meaningful, regular opportunities for additional members of the targeted group to participate in the project design and implementation.	Project is not targeted to serve an underserved/ impacted group. Or, project targets an underserved/ impacted group but the project is not led by members of the same group(s), and/or does not provide regular and meaningful opportunities for members of the targeted group to participate in the project design and implementation.	Project targets an underserved/ impacted group and the project may be led by members of this group. The project includes some regular and meaningful opportunities for members of the targeted group to participate in the design and/or implementation of the project.	and the project may be led by members of this group. The	Project targets an underserved/ impacted group and the project is led by members of this group. The project includes regular, meaningful opportunities for additional members of the targeted group to participate in the design and implementation of the project.
	Transformative Impact	Project addresses root causes or systemic barriers to achieving economic opportunity or overall wellbeing for historically underserved communities or communities impacted by the pandemic. The project provides a meaningful means to address this root cause issue or systemic barrier at a neighborhood, community, or broader level.	Project does not address root cause issues or systemic barriers to economic opportunity or well-being for these groups.	The submission provides some description of the root cause or systemic barrier the project aims to address. The proposed solution may be unclear on how it will address this issue, or proposes to address the issue at an individual rather than neighborhood, community, or broader level.	root cause or systemic barrier it aims to address. The project provides some description of how the solution proposed will address this root cause issue or systemic barrier. The proposed solution is being implemented at a	The submission provides a clear description of the root cause or systemic barrier it aims to address. The project provides a clear description of how the solution proposed will meaningfully address this root cause issue or systemic barrier. The proposed solution is being implemented at a neighborhood, community, or broader level.
	Community-Identified Priorities	Project addresses a priority issue for Pandemic Recovery Funds identified by a significant number of community members and organizations: (1) Affordable Housing, (2) Mental Health/Behavioral Health, (3) Childcare, (4) Emergency Response, and (5) Digital Access	Project does not address a community priority of affordable housing, mental health/behavioral health, childcare, emergency response, or digital access.			Project addresses a community priority of affordable housing, mental health/behavioral health, childcare, emergency response, or digital access.



Pandemic Recovery Funds Submission Form

Please use this form to review and prepare a Project proposal for the Pandemic Recovery Funds, as well as more general ideas for projects that could be carried out. Montgomery County is specifically interested in ensuring that the Pandemic Recovery Funds are used to ensure an equitable recovery, given the disproportionate impact of the pandemic and economic crisis on certain demographic groups, neighborhoods, and industries over the last two years.

This process includes two distinct ways to submit a funding request:

- 1) Project Submissions, which are fully developed submissions for a specific project that the submitter (organization, business, faith group, etc.) either intends to carry out themselves or would like to partner with the County to help them carry them out. This is similar to a typical grant application for a nonprofit or a bid proposal for a for-profit company. Project Submissions must include a description of the project need and impact, activities, milestones, budget, responsible entities, and other supporting information to sufficiently demonstrate alignment with the Pandemic Response Fund priorities and eligibility requirements.
- 2) Idea Submissions, which are unique to this process and intended to allow a broader range of community members, non-incorporated neighborhood groups, grassroots organizations, and others to submit ideas for projects that they themselves are unable to carry out without more support. Idea Submissions will identify a need in the community that the submitter would like the County to consider for funding, but that still needs to be developed further with support from Community Partners or the County itself, or another entity is better suited to manage.

For more information on project eligibility, local priorities for funding, and detailed submission instructions, <u>please visit our website.</u>

Type*:			
	Idea		
	Project		



Profile	
First Name*: Title: Organization Name:	Last Name*:
Are you the Primary Contact for this Submission?	* Yes □ or □ No
If No	
Primary Contact Name*:	
Primary Contact Title:	
Primary Contact Email*:	
Primary Contact Phone Number*:	
Are you applying on behalf of an organization*? Y	es □ or □ No
Organization Type*:	
☐ Montgomery County Governmer	nt Department
☐ Montgomery County Municipalit	у
☐ Montgomery County School or S	
☐ 501(c)(3) Nonprofit Organization	
☐ Other 501 (c) Organization (Cred Business Organizations, Recreati	it Unions, Labor Unions, Civic Leagues,
	torships, LLCs, Partnerships, Corporations,
etc.)	
☐ Other	



Select School District and NCES School/District ID from Dropdown List*

If Montgomery County Municipality...

Select Municipality from Dropdown List*

If Other...

Please Explain. *

Organization Address*:

Organization Phone Number*:

Organization Website:

Chief Executive Name*:

Year Founded:

Annual Operating Budget:

Federal Tax ID (EIN) number*:

Data Universal Numbering System (DUNS) Number:

If you are submitting an idea, please continue to the next page. If you are submitting a project, please skip ahead to page 7.



Idea Submission

You may submit multiple ideas for consideration. Please complete a new Idea Submission Form for each initiative.

If you require any assistance while completing this form, technical assistance is available through the Pennsylvania Health Action Network (PHAN), the County's Technical Assistance Provider. To Contact PHAN:

FIIAIN.
Phone/Text (SMS): (610) 750-8200
Email: montcota@pahealthaccess.org
Website: https://pahealthaccess.org/montcota/
Idea Description*
Please briefly describe your idea.
Idea Categories
Select all Pandemic Recovery Fund focus areas that apply to the idea you are submitting.
☐ Respond to the Public Health Emergency
☐ Respond to Negative Economic Impacts Caused by the Public Health Emergency
Replace Lost Public Sector Revenue
☐ Provide Premium Pay for Essential Workers ☐ Invest in Water, Sewer, and Broadband Infrastructure
invest in vvater, sewer, and broadsand infrastracture
Target Location
Is there a specific geographic area of the County you would like to see this idea implemented?
Please select the location where your idea will take place. If the idea will take place in a single Zip Code, please use the By Zip Code Dropdown Box. If the idea takes place in a larger geographic area, please use the By Name box.
By Zip Code:
By Name (County-wide, region, specific town or municipality, etc.):



Target Community

Is there a specific group of people you would like to see benefit from or participate in this idea or initiative? For example, seniors, underprivileged children, families, people living with disabilities, etc. Target communities can also include individuals, a demographic classification of people (including the general public), or an industry.
Collaboration
Are you interested in being followed up with should the County and/or other Community Partners wis to discuss your idea?
Collaboration: Yes □ or □ No

Existing Partnerships

Existing Partners: Yes □ or □ No

Are you already working with a government agency or community organization to develop this idea? If so, please specify which government agency, department, and/or community partners you are working with within the box below.

If Yes	
Name(s) of Partners:	
Additional Comments	
Please use the space below to provide us with any additional information you think would be helpful in	1

Technical Assistance

evaluating your idea.

At any point during this submission, did you receive technical assistance from PHAN, Montgomery County's Technical Assistance Provider? * Yes \square or \square No

If Yes...



County with any feedback on the Technical Assistance you received.		

Please use this box to describe your interaction with PHAN and/or provide Montgomery

End of Idea Submission Form. Following this page, you will be prompted to upload any attachments that may better assist the County in evaluating your idea. These are all optional.



Project Submission

Montgomery County welcomes you to submit your projects for consideration of funding through the Pandemic Recovery Funds.

For more information on project eligibility, local priorities for funding, and detailed submission instructions, <u>please visit our website.</u>

You may submit multiple projects for consideration. Please complete a new Project Submission Form for each project.

If you require any technical assistance throughout the process, it is available through Pennsylvania Health Access Network, the County's Technical Assistance Provider. To contact PHAN:

Phone/Text (SMS): (610) 750-8200
Email: montcota@pahealthaccess.org
Website: https://pahealthaccess.org/montcota/

About the Project
Please provide us with a title, a brief summary of the intended project, and the total project funding request.
Project Title*:
Project Summary*: Please provide a short overview of the intended project.
Project Funding Request*:



Project Categories
Select all of the Pandemic Recovery Funds Categories (and sub-Categories) that apply to the project you are submitting.
☐ Respond to the Public Health Emergency ☐ COVID-19 Mitigation and Prevention ☐ Medical Expenses ☐ Behavioral Health Care ☐ Preventing and Responding to Violence ☐ Other
If Other
Please Describe*
 □ Respond to Negative Economic Impacts Caused by the Public Health Emergency □ Assistance to Individuals, Households, and Communities □ Assistance to Small Businesses □ Assistance to Nonprofits □ Assistance to Impacted Industries □ Public Sector Capacity
☐ Replace Lost Public Sector Revenue
☐ Provide Premium Pay for Essential Workers
☐ Invest in Water, Sewer, and Broadband Infrastructure
☐ Water or Sewer Infrastructure
☐ Broadband Infrastructure
Project Justification
Provide a detailed description of the project plan you are submitting for consideration. In your answer, please include a discussion of the need(s) your project addresses, how it addresses that need(s) and the goals, milestones, and major activities that will be completed. If you have a document to upload, you may enter a brief description here and upload the full document(s) at the end of this form. *
How does this project relate to the impacts of the pandemic or to community issues that were made more severe by the pandemic? *



Is your project a capital expenditure? *

Capital Expenditures are funds used to build or improve physical assets such as buildings. Yes □ or □ No If Yes... Why is capital expenditure appropriate? In your answer, please include an explanation of why existing equipment and facilities, policy changes, or additional funding to existing programs or services would be inadequate. * Were other capital expenditure options considered? * Please compare this capital expenditure against at least two other options you considered. In your response, please explain why this capital expenditure better addresses the need than the other options you considered and provide the total expected cost (including pre-development costs) for each option. * **Target Location** Where is the project located? In the Dropdown below, please select "By Zip Code" to enter a single Zip Code where your project will take place. Please select "By Name" to enter a larger geographic area. Target Location* If you selected By Zip Code* If you selected By Name (County-wide, region, specific town, or municipality, etc.): *



Target Community

Please describe the community (defined as geographic, socio-economic, racial, ethnic group, etc.) that will benefit most directly from this project. Target communities can also include individuals, a demographic classification of people (including the general public), or an industry.

In your answers, please include any tools or data to support your responses. Name of Target Population(s)* Please list the population(s) served (i.e., geographic, socio-economic, racial, or ethnic group). Size of Target Population(s)* Target Population Type* If Industry is selected... Industry ☐ Travel, Tourism, and Hospitality ☐ Other If Other is selected... Did this industry experience employment loss of at least eight percent during the Pandemic? * To calculate this, please compare a straight three-month average of seasonally adjusted employment data from December 2019, January 2020, and February 2020 against a straight three-month average of seasonally adjusted employment data from September 2021, October 2021, and November 2021 ☐ Yes ☐ No If Yes... Please provide the data to support this claim. *



If No...

Using relevant major econom describe how the industry exp worse economic impacts as the	perienced comparable or
and hospitality industries? *	ie national tourism, traver,
How do you plan to determine or document eligibility for the project's benefic Beneficiaries are those individuals or end users receiving the services this project	
Does the project intend to serve a historically underserved population? This methat have been systemically denied a full opportunity to participate in aspects civil life. It may also include populations experiencing longstanding disparities severe by the pandemic, or who are experiencing continued barriers to full an	of economic, social, or that were made more
□ Yes □ No	
If Yes	
Describe the population, how it has been underserved, and homeaningfully address these issues or barriers. *	ow the project will
Does this project intend to serve a community or population impacted by the include populations that are low income, live in a Qualified Census Tract, or que benefit programs. For educational programs, this includes Title I schools. For put this can include populations listed above as well as the general public.	ualify for government
How will the populations being served be represented and engaged in this properties explain how those with lived experience will take part in the project pla	•

Please Note: Category- and Sub-Category-Specific Questions will appear here in the online portal. Please refer to Page 16 for a list of these questions.



Project Management:

Please describe the overall management structure and implementation plan for this project and why your organization is best suited to carry it out. In your answers, please include any tools or data to support your responses.

How will the project be managed? *
Choose the option that best represents how you envision the project being managed.
☐ Fully managed and planned by your organization and/or community partners (including fiduciary responsibility and reporting requirements)
☐ Fully managed and planned by Montgomery County (may include involvement of community partners)
☐ Joint collaboration between your organization and/or community partners and Montgomery County
If Joint Collaboration Please describe how you envision the collaboration between Montgomery County and
your organization. *
Please list the name(s), title(s), and role(s) of all individuals, employees, or any partnering organizations involved in the management of this project. *
Please explain why you or your organization is best suited to carry out this project. In your answer, include a brief summary of the capabilities of your organization (and any other entities involved), all currently available resources, and a history of relevant previous work. *

Budget and Financial Information

At the end of this form, you will be asked to upload a formal budget document. If needed, a sample budget template can be <u>downloaded here</u>. In your budget, please list only direct project costs. Indirect costs are allowable expenses but will be added to every project as a consistent percentage at a later date. To be eligible, all direct costs identified in the budget must take place before December 31, 2026.

In this section, please provide a detailed description of how you will use these funds and include any relevant additional financial information. In your answers, please include any tools or data to support your responses.



Ü	cation (Provide a detailed description of how the funds will be used) *
be affected. In possible) and	ry County could only fund a portion of this project, please describe how your project would n your answer, please provide a description of what a smaller project would look like (if provide the minimum level of funding that would be necessary to fulfil the intent of the maller scale. Please note that your answer will not affect how it will be scored/evaluated. *
Please answe project in its e	ct be funded entirely by this specific Pandemic Recovery Funds request? * r "Yes" only if this request constitutes the entire amount of funding needed to complete the entirety. If this funding will be used to match another funding source, be pooled with y, or require any additional or ongoing funding, please select "No." o
If No.	
	Did you previously, or are you planning to, receive additional funds for the same project (i.e. are you using these ARPA funds to match another existing or potential government, philanthropic, capital, or internal source)? * Yes \square or \square No
	If Yes
	Please Explain. *
	Will this project require funding past the planned project period to sustain operations? * Yes □ or □ No
How will oper	rations be funded past the project period? *
Project Metri	cs
	plan to measure the success of this project? In your answer, please list any metrics you plan



What obstacles and setbacks could you encounter in the implementation of your project and how will you address them? *

Project Timeline

What is your anticipated timeline for the proposed project?

Include planned project schedule and explain how you have determined this information, as well as implementation timelines for any new programs.

Please note that all projects must be complete, and all funds must be spent by December 31, 2026.

Estimated Project Start Date *

MM/DD/YYYY

Estimated Project Completion Date *

MM/DD/YYYY

If Capital Expenditure or Infrastructure Project...

Estimated Construction Start Date *

MM/DD/YYYY

Estimated Initiation of Operations Date *

MM/DD/YYYY

Provide a detailed description of the project timeline. If you have a document to upload, you may enter a brief description here and upload the full document(s) at the end of this form. *

Additional Comments

Please use the space below to provide us with any additional information you think would be helpful in evaluating your project.



Technical Assistance

At any point during this submission, did you receive technical assistance from PHAN, Montgomery County's Technical Assistance Provider? * Yes \square or \square No		
If Yes		
Please use this box to describe your interaction with PHAN or provide Montgomery County with any feedback on the Technical Assistance you received.		
If your project is selected for funding, will you need any on-going technical assistance? *		
Yes □ or □ No		
If Yes		
Please describe the ongoing assistance you will need. *		

Other Supporting Documents

In the next section, you will be able to upload your project budget and any other supporting documents. Please use that feature to upload any additional documents that will help Montgomery County assess your project. Documents can include pertinent staff resumes, project timelines, and/or relevant organizational information.



Category - Specific Questions

Note: This section will appear higher on the Project Submission Form and is placed at the end of this Microsoft Word Version for convenience. Please only answer sections relevant to the Pandemic Recovery Funds Categories (and sub-Categories) that you chose at the beginning of the Project Submission Form.

This section will include any questions relevant to the categories and sub-categories you selected above. Not every category or sub-category will have additional associated questions. If this section is blank, there are no additional associated questions.

Responding to the Public Health Emergency

☐ Type of COVID-19 Prevention and Mitigation Project *		
□ Vaccination programs, including vaccine incentives and vaccine sites □ Testing programs, equipment, and sites □ Monitoring, contact tracing & public health surveillance (e.g., monitoring for variants) □ Public communication efforts □ Public health data systems COVID-19 prevention and treatment equipment, such as ventilators and ambulances □ Medical and PPE/protective supplies □ Support for isolation or quarantine □ Ventilation system installation and improvement □ Technical assistance on mitigation of COVID-19 threats to public health and safety □ Transportation to reach vaccination or testing sites, or other prevention and mitigation services for vulnerable populations	□ Support for prevention, mitigation, or other services in congregate living facilities, public facilities, and schools □ Support for prevention and mitigation strategies in small businesses, nonprofits, and impacted industries □ Medical facilities generally dedicated to COVID-19 treatment and mitigation (e.g., ICUs, emergency rooms) □ Temporary medical facilities and other measures to increase COVID-19 treatment capacity □ Emergency operations centers & emergency response equipment (e.g., emergency response radio systems) □ Public telemedicine capabilities for COVID-19 related treatment □ Other or Multiple Choices	
If Other or Multiple Choices		
Please Explain *		



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☐ Type of Medical Expenses Project *	
☐ Unreimbursed expenses for medical care for COVID-19 testing or treatment, such as uncompensated care costs for medical providers or out-of-pocket costs for individuals ☐ Paid family and medical leave for public employees to enable compliance with COVID-19 public health precautions	 □ Emergency medical response expenses □ Treatment of long-term symptoms or effects of COVID-19 □ Other or Multiple Choices
If Other or Multiple Choices	
Please Explain *	
☐ Type of Behavioral Health Care Project *	
 □ Prevention, outpatient treatment, inpatient treatment, crisis care, diversion programs, outreach to individuals not yet engaged in treatment, harm reduction & long-term recovery support □ Enhanced behavioral health services in schools □ Services for pregnant women or infants born with neonatal abstinence syndrome □ Support for equitable access to reduce disparities in access to high-quality treatment 	 □ Peer support groups, costs for residence in supportive housing or recovery housing, and the 988 National Suicide Prevention Lifeline or other hotline services □ Expansion of access to evidence-based services for opioid use disorder prevention, treatment, harm reduction, and recovery □ Behavioral health facilities & equipment □ Other or Multiple Choices
If Other or Multiple Choices	
Please Explain *	



☐ Preventing and Responding to Violence Project	*
☐ Referrals to trauma recovery services for victims of crime ☐ Community violence intervention programs, including: Evidence-based practices like focused deterrence, with wraparound services such as behavioral therapy, trauma recovery, job training, education, housing and relocation services, and financial assistance	☐ In communities experiencing increased gun violence due to the pandemic: • Law enforcement officers focused on advancing community policing • Enforcement efforts to reduce gun violence, including prosecution • Technology & equipment to support law enforcement response ☐ Other or Multiple Choices
If Other or Multiple Choices	
Please Explain *	
☐ Assistance to Individuals, Households, and Com	nmunities
How will you determine eligibility of the individua	ls, households, or communities? *
□ Low- or moderate-income individuals, households, or communities □ Low-income individuals, households, and communities only □ Individuals, households, or communities that experienced unemployment □ Individuals, households, or communities that experienced increased food or housing insecurity □ Individuals, households, or communities that qualify for the Children's Health Insurance Program, Childcare Subsidies through the Child Care Development Fund (CCDF) Program, or Medicaid	☐ (For Affordable Housing Projects Only) Individuals, households, or communities that qualify for the National Housing Trust Fund and Home Investment Partnerships Program ☐ (For Lost Instructional Time in K-12 Schools Projects Only) Any student that lost access to in- person instruction for a significant period of time ☐ Individuals, households, or communities residing in Qualified Census Tracts ☐ Individuals, households, or communities that qualify for certain federal benefits ☐ Other or Multiple Choices
Please Explain *	
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☐ Type of Project for Individuals, Households, or Communities *		
☐ Food assistance & food banks	☐ Assistance to address the impact of learning	
☐ Emergency housing assistance: rental	loss for K-12 students (e.g., high-quality	
assistance, mortgage assistance, utility	tutoring, differentiated instruction)	
assistance, assistance paying delinquent	☐ Programs or services to support long-term	
property taxes, counseling and legal aid to	housing security: including development of	
prevent eviction and homelessness &	affordable housing and permanent supportive	
emergency programs or services for homeless	housing	
individuals, including temporary residences for	☐ Certain contributions to an Unemployment	
people experiencing homelessness	Insurance Trust Fund	
☐ Health insurance coverage expansion	☐ Pay for community health workers to help	
☐ Benefits for surviving family members of	households access health & social services	
individuals who have died from COVID-19	☐ Remediation of lead paint or other lead	
☐ Assistance to individuals who want and are	hazards	
available for work, including job training, public	☐ Primary care clinics, hospitals, integration of	
jobs programs and fairs, support for childcare	health services into other settings, and other	
and transportation to and from a jobsite or	investments in medical equipment & facilities	
interview, incentives for newly employed	designed to address health disparities	
workers, subsidized employment, grants to hire	☐ Housing vouchers & assistance relocating to	
underserved workers, assistance to	neighborhoods with higher economic	
unemployed individuals to start small	opportunity	
businesses & development of job and workforce	☐ Investments in neighborhoods to promote	
training centers	improved health outcomes	
☐ Financial services for the unbanked and	☐ Improvements to vacant and abandoned	
underbanked	properties, including rehabilitation or	
☐ Burials, home repair & home weatherization	maintenance, renovation, removal and	
☐ Programs, devices & equipment for internet	remediation of environmental contaminants,	
access and digital literacy, including subsidies	demolition or deconstruction, greening/vacant	
for costs of access	lot cleanup & conversion to affordable housing	
☐ Cash assistance	☐ Services to address educational disparities,	
☐ Paid sick, medical, and family leave programs	including assistance to high-poverty school	
☐ Assistance in accessing and applying for	districts & educational and evidence-based	
public benefits or services	services to address student academic, social,	
☐ Childcare and early learning services, home	emotional, and mental health needs	
visiting programs, services for child welfare	☐ Schools and other educational equipment &	
involved families and foster youth & childcare	facilities	
facilities	☐ Other or Multiple Choices	



If Other or Multiple Choices...

Please Explain *	
☐ Assistance to Small Businesses	
How will you determine the eligibility of the Small	Businesses? *
 □ Decreased Revenue or Gross Receipts □ Financial Insecurity □ Increased Costs □ Capacity to Weather Financial Hardship □ Challenges Covering Payroll, Rent or Mortgage, and Other Operating Costs 	☐ Small Businesses Operating in Qualified Census Tracts ☐ Other or Multiple Choices
If Other or Multiple Choices	
Please Explain *	
☐Type of Assistance to Small Businesses*	
□ Loans or grants to mitigate financial hardship, such as by supporting payroll and benefits, costs to retain employees, and mortgage, rent, utility, and other operating costs □ Technical assistance, counseling, or other services to support business planning	☐ Rehabilitation of commercial properties, storefront improvements & façade improvements ☐ Technical assistance, business incubators & grants for start-up or expansion costs for small businesses ☐ Support for microbusinesses, including financial, childcare, and transportation costs ☐ Other or Multiple Choices
If Other or Multiple Choices	
Please Explain *	



☐ Assistance to Nonprofits		
How will you determine eligibility of the nonprofit Decreased revenue (e.g., from donations and fees) Financial insecurity Increased costs (e.g., uncompensated increases in service need) Capacity to weather financial hardship	Challenges covering payroll, rent or mortgage, and other operating costs ☐ Nonprofits operating in Qualified Census Tracts ☐ Other or Multiple Choices	
If Other or Multiple Choices		
Please Explain *		
☐ Type of Project for Nonprofits *		
 □ Loans or grants to mitigate financial hardship □ Technical or in-kind assistance or other services that mitigate negative economic impacts of the pandemic □ Other or Multiple Choices 		
If Other or Multiple Choices		
Please Explain *		
☐ Assistance to Impacted Industries		
Type of Project for Impacted Industries * ☐ Aid to mitigate financial hardship, such as supporting payroll costs, lost pay and benefits for returning employees, support of operations and maintenance of existing equipment and facilities ☐ Technical assistance, counseling, or other services to support business planning ☐ COVID-19 mitigation and infection prevention measures ☐ Other or Multiple Choices		
If Other or Multiple Choices		
Please Explain *		



☐ Public Sector Capacity	
Type of Public Sector Capacity Project?* ☐ Payroll and Covered Benefits for Public Safety, Pu ☐ Government Employment and Rehiring Public Se ☐ Effective Service Delivery	
If Payroll and Covered Benefits	
Type of Employees *	
	to be covered. If the type of employee is not listed or n one choice, please select "Other or Multiple
 □ Police officers (including state police officers) □ Sheriffs and deputy sheriffs □ Firefighters □ Emergency medical responders □ Correctional and detention officers □ Dispatchers and supervisor personnel that directly support public safety staff □ Employees involved in providing medical and other physical or mental health services to patients and supervisory personnel, including □ Medical staff assigned to schools, prisons, and other such institutions 	□ Laboratory technicians, medical examiners, morgue staff, and other support services essential for patient care □ Employees of public health departments directly engaged in public health matters and related supervisory personnel □ Employees providing or administering social services and public benefits □ Child welfare services employees □ Child, elder, or family care employees □ Other or Multiple Selections
If Other or Multiple Selection	ons
Please Explain *	
Please provide the number of full till public health, and human services sentered above.	Employees Responding to COVID-19* ime employees identified as eligible public safety, staff. May be the same as the total population tion of time spent on COVID-19 response for eligible



If Government Employment...

Type of Government Employment Project *	
☐ Restoring Pre-Pandemic Employment	
☐ Supporting and Retai	ining Public Sector Workers
	If Restoring Pre-Pandemic Employment
	Type of Hiring Program *
☐ Hire Back Employees for Pre-Pandemic Positions	
☐ Hire Above the Pre-P	andemic Baseline and/or Would Like to Have Flexibility in Positions
	If Hire Above Pre-Pandemic Baseline and/or Would Like to Have Flexibility in Positions
	Pre-Pandemic Baseline: What was the budgeted FTE level on January 27, 2020? * This includes all budgeted positions, filled and unfilled.
	Adjusted Pre-Pandemic Baseline [Calculated for you by multiplying previous answer by 1.075]*
	Actual Number of FTEs: What was the budgeted FTE level on March 3, 2021? *
	This date represents the beginning of the period of performance for SLFRF funds. Recipients may, but are not required to, exclude the number of FTEs dedicated to responding to the COVID-19 public health emergency.
	Number of Eligible FTEs [Calculated for you by subtracting Actual Number of FTEs from Adjusted Pre-Pandemic Baseline]*



If Supporting and Retaining...

Type of Support Program *
 □ Provide Additional Funding for Employees Who Experienced Pay Reductions or Were Furloughed □ Maintain Current Compensation Levels to Prevent Layoffs □ Provide Worker Retention Incentives, Including Reasonable Increases in Compensation
Please Describe *
Do you plan to use these funds to cover the administrative costs associated with administering the hiring, support, or retention programs? *
If Effective Service Delivery
Type of Effective Service Delivery Project *
☐ Support Program Evaluation, Data, and Outreach ☐ Address Administrative Needs
If Program Evaluation, Data, and Outreach Project
Type of Program Evaluation, Data, and Outreach Project *
 □ Program Evaluation and Evidence Resources □ Data Analysis Resources to Gather, Assess, Share, and Use Data Technology Infrastructure to Improve Access to and the User Experience of Government IT Systems, as well as Technology Improvements to Increase Public Access and Delivery of Government Programs and Services □ Community Outreach and Engagement Activities □ Capacity Building Resources to Support Using Data and Evidence, Including Hiring Staff, Consultants, or Technical Assistance Support
If Administrative Needs Project
Type of Administrative Needs Project *
☐ Administrative Costs for Programs Responding to the Public Health Emergency and its Economic Impacts, Including Non-Pandemic Recovery Funds and Non-Federally Funded Programs ☐ Address Administrative Needs Caused or Exacerbated by the Pandemic, Including Addressing Backlogs Caused by Shutdowns, Increased Repair or Maintenance Needs, and Technology Infrastructure to Adapt Government Operations to the Pandemic (e.g., Video-Conferencing Software, Data and Case Management Systems)



Please Describe *	
Premium Pay for Essential Workers	
Number of Workers to be served * Please list the total number of workers to be provided population entered above.	led premium pay. May be the same as the total
Premium Pay Rate (\$/Hour) *	
Must not exceed \$13/hour	
Essential Critical Infrastructure Sector *	
☐ Health care	☐ State, local, or Tribal government workforce
☐ Emergency response	☐ Workers providing vital services to Tribes
☐ Sanitation, disinfection & cleaning	\square Educational, school nutrition, and other work
☐ Maintenance	required to operate a school facility
☐ Grocery stores, restaurants, food production,	☐ Laundry
and food delivery	☐ Elections
☐ Pharmacy	☐ Solid waste or hazardous materials
☐ Biomedical research	management, response, and cleanup
☐ Behavioral health	☐ Work requiring physical interaction with
\square Medical testing and diagnostics	patients
\square Home and community-based health care or	☐ Dental care
assistance with activities of daily living	☐ Transportation and warehousing
☐ Family or child care	☐ Hotel and commercial lodging facilities that
☐ Social services	are used for COVID-19 mitigation and
☐ Public health	containment
☐ Mortuary	☐ Other or Multiple Selections
\square Critical clinical research, development, and	
testing necessary for COVID-19 response	
If Other or Multiple Selections	
Please Describe *	



Please describe the method you will use to calculate the benefit to each employee. Please note that no individual worker is eligible to receive premium pay in excess of \$25,000.
Will any workers receiving premium pay be compensated for time spent teleworking from home? * Yes \square or \square No
Does the work of everyone receiving premium pay include regular, in-person interactions with patients, the public, or coworkers OR regular physical handling of items that were handled by, or are to be handled by, patients, the public, or coworkers? * Yes \square or \square No
Would the premium pay you are proposing increase any groups of workers' (or any individual workers') total pay above \$96,500 (including any previous premium pay provided)? * $$96,500 \text{ is } 1.5 \text{ times the average Montgomery County salary.}$ Yes \square or \square No
Are any eligible workers receiving premium pay exempt from the Fair Labor Standards Act's overtime provisions? * Yes \square or \square No
If Yes to either of the previous two questions
Please justify how the premium pay is responsive to workers performing essential work during the public health emergency. *
This could include a description of the essential workers' duties, health or financial risks faced due to COVID-19, and why the premium pay is responsive to workers performing essential work during the pandemic. This description should not include personally identifiable information; when addressing individual workers, please do not include this information. You may consider describing the workers' occupations and duties in a general manner as necessary to protect privacy.
Is this premium pay intended as a reimbursement for previous premium/hazard pay awarded to employees? * Yes \square or \square No
Will any premium pay be provided to volunteers? * Yes \square or \square No
Replace Lost Public Sector Revenue
How are you calculating lost revenue?*
Standard \$10 Million Allowance \square or \square Calculated by Formula



If Calculated by Formula...

Upload Revenue Loss Calculation Worksheet

At the end of this form, you will be asked to submit a worksheet to verify the calculations that led to the Total Revenue Loss number. This worksheet does not replace the Project Budget, which should include specific allocations for each type of government service being funded by these Pandemic Recovery Funds.

Please note that the Total Revenue Loss Number should be the same as the Total Project Request above and reprinted below.

Total Revenue Loss Number {Calculated for you from Total Project Request above]

Please provide an explanation of how revenue replacement funds will be allocated to government services.

All Infrastructure and	l Capital Ex	penditure Proj	ects
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Specific Location of Project *

Please provide the address, intersection, boundaries, or latitude/longitude of the infrastructure project. For broadband infrastructure projects, please include all relevant geospatial location data.
Does the project prioritize local hires? * Yes □ or □ No
Does the project have a Community Benefit Agreement? * Yes \square or \square No
If Yes
Please describe the Community Benefit Agreement *

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Water or Sewer Infrastructure

Type of Water/Sewer Infrastructure Project *	
☐ Clean Water Project	
☐ Drinking Water Project	
☐ Other Eligible Project	



If Clean Water Project...

Type of Eligible Project Under EPA's Clean Water State Revolving Fund (CWSRF) *
☐ Construction of publicly owned treatment works
☐ Projects pursuant to implementation of a nonpoint source pollution management program
established under the Clean Water Act (CWA)
☐ Decentralized wastewater treatment systems that treat municipal wastewater or domestic sewage
☐ Management and treatment of stormwater or subsurface drainage water
☐ Water conservation, efficiency, or reuse measures
\square Development and implementation of a conservation and management plan under the CWA
☐ Watershed projects meeting the criteria set forth in the CWA
☐ Energy consumption reduction for publicly owned treatment works
☐ Reuse or recycling of wastewater, stormwater, or subsurface drainage water
☐ Security of publicly owned treatment works
☐ Other or Multiple Selections
If Drinking Water Project
If Drinking Water Project Type of Eligible Project Under EPA's Drinking Water State Revolving Fund (DWSRF) *
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Type of Eligible Project Under EPA's Drinking Water State Revolving Fund (DWSRF) *
Type of Eligible Project Under EPA's Drinking Water State Revolving Fund (DWSRF) * □ Facilities to improve drinking water quality
Type of Eligible Project Under EPA's Drinking Water State Revolving Fund (DWSRF) * Facilities to improve drinking water quality Transmission and distribution, including improvements of water pressure or prevention of
Type of Eligible Project Under EPA's Drinking Water State Revolving Fund (DWSRF) * □ Facilities to improve drinking water quality □ Transmission and distribution, including improvements of water pressure or prevention of contamination in infrastructure and lead service line replacements
Type of Eligible Project Under EPA's Drinking Water State Revolving Fund (DWSRF) * Facilities to improve drinking water quality Transmission and distribution, including improvements of water pressure or prevention of contamination in infrastructure and lead service line replacements New sources to replace contaminated drinking water or increase drought resilience, including aquifer storage and recovery system for water storage Green infrastructure, including green roofs, rainwater harvesting collection, permeable pavement
Type of Eligible Project Under EPA's Drinking Water State Revolving Fund (DWSRF) * Facilities to improve drinking water quality Transmission and distribution, including improvements of water pressure or prevention of contamination in infrastructure and lead service line replacements New sources to replace contaminated drinking water or increase drought resilience, including aquifer storage and recovery system for water storage Green infrastructure, including green roofs, rainwater harvesting collection, permeable pavement Storage of drinking water, such as to prevent contaminants or equalize water demands
Type of Eligible Project Under EPA's Drinking Water State Revolving Fund (DWSRF) * Facilities to improve drinking water quality Transmission and distribution, including improvements of water pressure or prevention of contamination in infrastructure and lead service line replacements New sources to replace contaminated drinking water or increase drought resilience, including aquifer storage and recovery system for water storage Green infrastructure, including green roofs, rainwater harvesting collection, permeable pavement
Type of Eligible Project Under EPA's Drinking Water State Revolving Fund (DWSRF) * Facilities to improve drinking water quality Transmission and distribution, including improvements of water pressure or prevention of contamination in infrastructure and lead service line replacements New sources to replace contaminated drinking water or increase drought resilience, including aquifer storage and recovery system for water storage Green infrastructure, including green roofs, rainwater harvesting collection, permeable pavement Storage of drinking water, such as to prevent contaminants or equalize water demands



If Other Eligible Project...

Type of Other Eligible Project *
\Box Culvert repair, resizing, and removal, replacement of storm sewers, and additional types of stormwater infrastructure
☐ Infrastructure to improve access to safe drinking water for individual served by residential wells, including testing initiatives, and treatment/remediation strategies that address contamination
☐ Dam and reservoir rehabilitation if primary purpose of dam or reservoir is for drinking water supply and project is necessary for provision of drinking water
☐ Broad set of lead remediation projects eligible under EPA grant programs authorized by the Water Infrastructure Improvements for the Nation (WIIN) Act, such as lead testing, installation of corrosion control treatment, lead service line replacement, as well as water quality testing, compliance monitoring, and remediation activities, including replacement of internal plumbing and faucets and fixtures in schools and childcare facilities ☐ Other or Multiple Selections
a other of Mattiple Selections
If Other or Multiple Selections in Clean Water, Drinking Water or Other Eligible Project
Please Describe *
Is the infrastructure investment intended to supply drinking water in order to meet projected population growth? * Yes \square or \square No
population growth? *
population growth? * Yes □ or □ No
population growth? * Yes □ or □ No If Yes Please explain how this project is projected to be sustainable over its estimated
population growth? * Yes □ or □ No If Yes Please explain how this project is projected to be sustainable over its estimated
population growth? * Yes □ or □ No If Yes Please explain how this project is projected to be sustainable over its estimated
population growth? * Yes □ or □ No If Yes Please explain how this project is projected to be sustainable over its estimated useful life. * Please explain how this project is responsive to an identified need to achieve or maintain an adequate minimum level of service, which may include a reasonable projection of increased need, whether due to
population growth? * Yes □ or □ No If Yes Please explain how this project is projected to be sustainable over its estimated useful life. * Please explain how this project is responsive to an identified need to achieve or maintain an adequate minimum level of service, which may include a reasonable projection of increased need, whether due to



Broadband Infrastructure

Type of Broadband Infrastructure Project * Please select the type of broadband project. If this project seeks to create new or upgrade existing broadband infrastructure to enhance reliable service, please select "Broadband Infrastructure Investment." If this project seeks to modernize the cybersecurity of existing or new broadband infrastructure, please select "Cybersecurity Investment." If this project seeks to do both, please select "Both."
 □ Broadband Infrastructure Investment □ Cybersecurity Investment □ Both
Note: If Type of Broadband is Cybersecurity Investment only, this section is complete. Only continue if Type of Broadband includes an Infrastructure Investment.
Does this project serve a location without access to reliable wireline 100/20 Mbps broadband service?* $100/20$ Mbps broadband service means service that reliably provides 100 Mbps download speed and 20 Mbps upload speed through a wireline connection. Yes \square or \square No
If No
Other Eligible Need for Broadband *
□Lack of access to a reliable high-speed broadband connection
□Lack of affordable broadband
□Lack of reliable service
☐ Other or Multiple Selections
If Other or Multiple Selections
Please Describe *
Does the project serve a location where there is existing and enforceable federal or state funding commitments for reliable service of at least 100/20 Mbps? * Yes \square or \square No



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	Will Pandemic Recovery Funds be used to address an identified need for additional broadband investment that is not met by existing federal or state funding commitments? * Yes \square or \square No
	Will Pandemic Recovery Funds be used for costs that will be reimbursed by other federal or state funding streams? * Yes \square or \square No
Upon completion speeds? * Yes □ or □ No	on, will this project reliably meet or exceed symmetrical 100 Mbps download and upload
If No	
	Is this because of the excessive cost of the project or the geography or topography of the area to be served by the project? * Yes \square or \square No
	Please use this box to further explain why this project will not reliably meet or exceed
	symmetrical 100 Mbps download and upload speeds? *
	symmetrical 100 Mbps download and upload speeds? *
	symmetrical 100 Mbps download and upload speeds? * Will this project be designed to reliably meet or exceed 100/20 Mbps and be scalable to a minimum of symmetrical 100 Mbps download and upload speeds? * Yes □ or □ No
Is this project fo Yes □ or □ No	Will this project be designed to reliably meet or exceed 100/20 Mbps and be scalable to a minimum of symmetrical 100 Mbps download and upload speeds? *
Yes □ or □ No Will this project	Will this project be designed to reliably meet or exceed 100/20 Mbps and be scalable to a minimum of symmetrical 100 Mbps download and upload speeds? * Yes \square or \square No



If Yes...

End of Project Submission Form. Following this page, you will be prompted to upload any attachments that may better assist the County in evaluating your project.

The only required attachment for all projects is a formal budget. If you are a 501(c)(3) organization or any other type of 501 organization, you will also be required to upload a copy of your IRS Determination Letter. If you are submitting a request for Lost Public Sector Revenue (Montgomery County Finance Department Only) and are not taking the standard allotment, a Revenue Loss Calculation Worksheet is also required.

All other documents are all optional, and may include a Project Description, a Timeline, Other Supporting Financial Documents, and/or Other Supporting Organizational Documents.