

Cumberland County, Maine Recovery Plan

State and Local Fiscal Recovery Funds 2022 Report

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Cumberland County
2022 Recovery Plan

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1.1 Executive Summary

The Recovery Plan Performance Report provides retrospective and prospective information to the Department of Treasury and public on projects that Cumberland County is undertaking, or planning to undertake with program funding and how Cumberland County is planning to ensure program outcomes are achieved in an effective, efficient, and equitable manner.

The County is provided minimum requirements for the Recovery Plan, and is encouraged to add information to the plan that we feel is appropriate to inform our constituents on efforts we are taking to respond to the pandemic and promote an equitable economic recovery. The American Rescue Plan Act of 2021, through the Coronavirus State and Local Fiscal Recovery Fund, has provided \$57,300,874.00 to Cumberland County. The County is using a community-driven, data-informed process to ensure the effective, efficient, and equitable distribution of this federal funding.

Retrospective Overview

The intent of the grant funds is to provide Cumberland County with the financial resources needed to respond to the pandemic and its economic effects, and to build a stronger, more equitable economy. Cumberland County considers the State and Local Fiscal Recovery Fund (SLFRF) as a once-in-a-lifetime opportunity to deliver a strong recovery and improve current and future economic and health outcomes for all residents. The County believes working with municipalities and nonprofit organizations will set the stage for a stronger, more durable recovery. In doing so, the County's Plan for SLFRF spending prioritizes support for struggling households and critical investments in infrastructure.

Shortly after submitting our Annual Recovery Plan in August of 2021, The County Commissioners outlined priorities for internal County needs. In doing so, the Commissioners promptly addressed negative economic and public health impacts of COVID-19 arising within County departments. Internal challenges were principally driven by capacity and capital needs. The County's internal needs continue to evolve and change throughout the reporting period, and we see the SLFRF a critical component to addressing those needs.

Jurisdictions Plan & Key Outcome Goal

The County has engaged community partners to seek additional assistance and guidance for deploying the SLFRF award, and has a competitive grant process targeted to critical community needs that meet the goals of SLFRF.

Cumberland County has actively sought grantees who would assist in our goal of advancing community-driven solutions to recovery that deliver equitable outcomes and transformative change. Investments will continue to be targeted toward communities with the greatest needs, and aligned with the priorities of people most impacted by the pandemic and resulting economic crises.

Based on existing data from community stakeholders, we identified the following key priorities: housing and homeless services; mental health; childcare; food insecurity; workforce training; and education. We also found that municipalities were seeking funding to assist with much-needed water and sewer projects.

Recognizing the disproportionate impact of the pandemic on low-income and economically disadvantaged communities, the County has sought projects that prioritize economic and racial equity, and promote equitable outcomes.

Cumberland County understands that ultimately, our plan for using the SLFRF award must be performed in a manner that helps guide the County to move forward, together, as a community. By taking a thoughtful approach to our allocation of the COVID-19 recovery funds, we believe strongly that these investments will make a lasting difference and ensure that we do not leave the most vulnerable people in Cumberland County behind.

While swift and effective implementation is vital, Cumberland County needs to balance facilitating a simple and rapid program accessed widely across the community with maintaining a robust documentation and compliance regimen. Cumberland County is ultimately responsible for ensuring the SLFRF funds are not used for ineligible purposes, and there is no fraud, waste, or abuse associated with the SLFRF award.

As an additional measure of assurance that the County's process would be fair, equitable and transparent, the County Commissioners formed an ARPA Advisory Committee (AAC). The Committee, made up of volunteers across Cumberland County and select members of County staff, assists the Commissioners and Administration with assessing applicants' ability to meet our communities varying needs of the region - and the Department of Treasury's guidelines for promoting equitable outcomes.

The SLFRF funds aim to promote and streamline assistance to individuals and communities in greatest need, particularly communities that have been historically disadvantaged and have experienced disproportionate impacts of the COVID-19 crisis. In order to meet these goals, the County has aligned with Executive Order 13985, "Advancing Racial Equity and Support for Underserved Communities through the Federal Government." The Order laid out a system-wide priority to support "equity for all, including people of color and others who have been historically underserved, marginalized, and adversely affected by persistent poverty and inequality.

The County followed this protocol from the onset of our applicant scoring and selection process. Applicants were asked to provide detailed information about the populations their application would serve, particularly with respect to Qualified Census Tracts (QCT). Populations that align with Executive Order 13985 were allotted more points. Components of our applicant scoring rubric included equity. Scoring focused on how agencies delivered services equitably, and also how they themselves reflected equity as an organization. Internal and external equity processes were both considered.

The County created a tiered base structure and ranking application system. This system identified projects and programs that would address our greatest community needs, managed by applicants with a capacity to deploy those programs rapidly. The following is our existing structure and ranking:

- I. Tier 1&2 - Projects and programs that will have the most immediate impact, are "shovel-ready," and highly important.
- II. Tier 3&4 - Projects and programs that are highly important but may not be as urgent or ready to address immediately (for instance – they may be better-aligned with the second-tranche SLFRF payment in 2022).

- III. Beyond Tier 4 - Projects that may not directly qualify for the intent of ARPA funds, may not be considered feasible within the timeframe, and/or should be considered through other funding sources.

Building on the intentionality described above, the County created the following prioritization for County staff to use when reviewing applications. These prioritizations are outlined below:

Project Prioritization:

1. Shovel Ready Housing/ Homelessness Units – Capacity gain
2. Mental Health & Substance Use Disorder – Capacity Building
3. New American Job Training & Work Opportunities
4. Food Insecurity
5. Childcare
6. Infrastructure - Water and Sewer

Progress-to-date on Jurisdiction Plan

First and foremost, the County believes funding should be used to help people who have been disproportionately impacted by the pandemic. Based on the County’s regional outreach process in the spring/summer of 2021, Cumberland County made available 11 million dollars in grant funding to nonprofits, small business and local municipalities. To date, the County Commissioners have awarded \$8,613,146.00 of the Tranche 1 SLFRF funds through our open competitive grant process. This portion of funding supports shovel-ready projects that will benefit areas of need, such as affordable housing, mental health, substance use disorder, childcare and food insecurity. More details on those uses and individual outcomes can be found under the “Funding Uses” section of this document.

The remaining funds from Tranche 1 were allocated to County Operations. The County has allocated \$18,282,963.62 to make significant investments in internal County projects. With a majority of the funds invested in County-owned facilities, resources are also being utilized for staff retention and the establishment of a new public health office. These investments are currently underway, with the goal of completing drawdown by December 31, 2026.

The County is currently embarking on a comprehensive process to identify additional projects for remaining SLFRF funds. Internally, department directors have been updated on eligible uses for the funding, and have been asked to review their internal needs to identify potential projects. Departments will be allowed to submit project applications on a rolling basis. Departments must submit information related to the project’s costs, timeframe and metrics to measure success. This information will be reviewed by the Compliance and Audit Manager (ARPA administrator) and County Manager to ensure compliance, and evaluate the project’s nexus and need for SLFRF.

In addition, the County has embarked on a comprehensive public outreach campaign to obtain information from residents, nonprofits and municipalities. This campaign will utilize the following strategies of engagement: (1) Develop opportunities and platforms for gathering community input that are accessible to all; (2) Promote feedback opportunities and deliver key messages via broadcast, print, social media, TV, website and other sources; (3) Establish a presence at key community events and facilities to gather input. This approach should allow the County to obtain feedback from a significant portion of the community, which will help to ensure an equitable process for selecting projects.

Noteworthy Challenges during the Reporting Period

The goal for the open competitive grant process was to align our SLFRF with nonprofits and municipalities who have the capacity to provide services to those impacted by COVID-19, thereby sending an infusion of funds into our community during a critical time of the pandemic.

While Cumberland County's process for competitive grants was swift and effective in putting SLFRF funds to work in our community, it also presented its own challenges. The County Commissioners and the volunteer-driven ARPA Advisory Committee found areas of concern, including: project sustainability, capacity, and timeline for expenditure of funds and funding multipliers - i.e. leveraged dollars.

County Commissioners prioritized program sustainability for awardees of SLFRF funds. From the onset of the SLFRF award, the Commissioners acknowledged that while many projects and programs meet our regional needs, they must also be sustainable for the investment to have a positive impact.

The Commissioners are all too familiar with the negative consequences that unsustainable programming can create for the populations that it aims to serve. The Commissioners are deeply concerned with the potential for one-time County funds to create "funding cliffs" that will result in draconian program and staffing cuts in the near term when SLFRF funds have been exhausted. It is critical for awardees to have clearly-outlined sustainability plans.

The County Commissioners and the ARPA Advisory committee alike quickly found that many applicants needed funding to build or rebuild capacity, but were unable to support their capacity-building efforts long term. Some applicants identified County SLFRF funding as their sole source of capacity building, guaranteeing that the programs would face cliffs once County SLFRF funds were no longer available.

Cumberland County's process, though well-structured, further highlighted the region's COVID-19 impacts and struggles. The fallout from COVID-19 will continue to impact our community for many years to come. Juggling the necessity to balance our regional needs with an applicant's ability to prepare for long-term capacity is one of our hardest challenges we face in thoughtfully investing these funds in our region.

Some one-time investments can in fact create long-term positive impacts, such as affordable housing development and infrastructure. But social isolation, learning loss, systemic racism, workforce shortages and childcare are all long-term challenges that cannot be solved without sustained funding and proper leveraging. All competitive infrastructure projects were required to demonstrate their existing advances, as well as any possible funding streams - including other State and Federal dollars - that were available to them. As a consequence, some well-meaning projects were not funded in the initial round because of the applicant's lack of resources.

1.2 Uses of Funds

Goals and Strategies of our Jurisdiction's SLFRF program.

Cumberland County has used funding to cover expensive, long-delayed infrastructure projects; however, the County acknowledges that this type of investment will only marginally impact the overall property tax rate of residents in the long term. The County understands that our funding cannot solely be used for this type of project. Cumberland County recognizes that in the short term, solely funding infrastructure will have little impact on the well-being of people acutely suffering in their communities due to the pandemic.

Relief in the form of education enhancements, rehiring and retention, rental supports, boosted general assistance, and food aid are all pressing needs in Maine communities. Our region also must work to ameliorate an affordable housing crisis, bolster treatment for opioid dependency and other substance use disorders, and improve strategies for harm reduction.

Centering equity within policymaking, and placing emphasis on spending funds in low-income communities, will help the County to build a strong, resilient, and equitable recovery. These investments will support long-term growth and opportunity.

The County's initial goals and strategies were to align SLRF funding with our community's highest needs quickly. From the onset, The County's 2021 Community Engagement and needs assessment identified the deployment of funds as being multifaceted and variable.

Our external community engagement process outlined critical areas of need for our community. The pandemic has taken a massive toll on the mental health of Maine people, increasing the need for critical services at the very same time that it has physically and emotionally exhausted the hardworking professionals who provide these services. As the COVID-19 pandemic continues into its third year, there are a number of groups in Maine that are disproportionately impacted by the effects of the disease. Among those most impacted are Mainers simultaneously struggling with the consequences of another public health crisis that predates the pandemic: the opioid epidemic.

This same community engagement process identified the following needs that became priorities in the County's ARPA strategy:

- Housing/ Homelessness Units – Capacity gains,
- Mental Health & Substance Misuse – Capacity Building,
- New American Job Training & Work Opportunities,
- Food Insecurity, Childcare, and Infrastructure - Water and Sewer

The County quickly realized that our community needs far outweighed our existing internal resources. As a county with a relatively small executive staff operating in a home-rule state with many small municipalities governing the territories within, we lacked the internal capacity to sustain programming and funding to address our community needs directly. Treasury funding is a welcome and much-needed tool for our region to address community needs in an equitable and just manner.

The County recognized that we would need to form stronger partnerships with existing local nonprofits in order to provide services swiftly and effectively to residents in need, while also reaffirming our commitment to municipalities and working with them to meet existing needs.

However, we knew that in order to find partners that could be successful and meet the requirements of both the SLFRF statute and its 2 CFR Part 200 components, we needed to be very thoughtful and intentional with our selection process.

County staff formulated a strategy to adhere to the goal outlined above. The process began with the creation of an open competitive application process for small businesses, non-profits and municipalities seeking funding. We also established a community engagement plan for SLFRF, which included the formation of the Cumberland County Citizen ARPA Advisory Committee (AAC). These processes ensured that the County would carry out a fair and just process, which had clear rules and robust citizen oversight.

In November of 2021, the County opened its competitive grant application for American Rescue Plan Act (ARPA) funds, making available \$11 million to local nonprofits and small business. The County conducted a pre-application round, in which we eliminated those projects that were not eligible under the Treasury's guidelines. Projects that were eligible moved to a full application and final review, which began in January 2022. It is important to note that during the pre-application process, Cumberland County received over 101 applications totaling over \$88 million in requested funding needs.

The vetting process enabled the County to reduce the number of applicants from a pool of 101 to 64 at the close of our final application deadline. The 64 applications amounted to \$ 51,621,287.79 in requested funds. This exceeded the total available funds allotted for the open application period (\$11m), and the complete applications still required additional oversight and review. While the County Commissioners had the ultimate authority to adopt round 1 applications, the initial requests for funding were vetted through internal staff review and the ARPA Advisory Committee (AAC).

The goal of this process was to ensure that applications align with the County's priorities and funding tiers. Top applications supported community-driven solutions to recover from the COVID-19 pandemic that delivered equitable outcomes, and targeted communities with the greatest need. As such, internal staff and the AAC tiered and prioritized the 64 remaining applications and ranked them according to the established scoring criteria.

The County's approach created strong relationships with existing regional partners. Those same partnerships ultimately maximized the impact that the SLFRF funds will have on our region.

Summary of Cumberland County's use of funds

The following is a summary of Cumberland County's use of funds within each Expenditure Category. Project descriptions address how the use of funds supports the overall strategy and goals in the respective category:

Public Health (EC 1)

In response to COVID-19, Cumberland County has allocated Public Health funding to support necessary COVID-19 Mitigation and Prevention Measures. Projects funded range from capital improvements of County-owned facilities, to increased direct communication on public health issues with the general public.

Public Health COVID-19 Mitigation & Prevention (EC 1-1.10)

The County remains vigilant in preventing infections within our custodial facilities, and has allocated a portion of SLFRF funds to expand medical services and care for those individuals in corrections custody. The COVID-19 pandemic not only caused a spike in patients with psychiatric comorbidities, but also an increase in the degree of physical health problems of this population. Including an increase in arrestees with serious alcohol and other substance use disorders. This change in health conditions requires increased healthcare monitoring, and treatment of patients engaged in detoxification protocols, etc. The County has supported medical care expenses within the County Jail that were in response to, and are directly attributed to, COVID-19 in the form of additional staffing expenses, quarantining, PPE costs, and regular COVID-19 testing.

In the early days of the pandemic, the demand for quality-assured Personal Protective Equipment (PPE) skyrocketed. Cumberland County's Emergency Management Agency distributed the PPE to County facilities, regional first responders and nonprofits that were not covered by FEMA. Cumberland County EMA distributed over 23 cases, totaling 10,120 individual masks to regional first responders, municipalities and nonprofits. These supplies allowed our front-line workers to maintain operations during the many waves of COVID-19 that have hit our county over the last several months. Cumberland County used Public Health mitigation funds to support our efforts in these areas.

Additionally, Public Health Mitigation funds will be used to support quarantining and treatment of COVID-19 at the County Jail. Since the beginning of the pandemic, it was abundantly clear that concrete settings such as the County Jail would facilitate the rapid spread of the virus, putting incarcerated people and staff at serious risk of the coronavirus. Throughout the pandemic, repeated outbreaks in and around local and regional correctional facilities have demonstrated that prisons and jails provide ideal conditions for viral spread.

As a consequence, inmates have been disproportionately affected by COVID-19. It should also be recognized that due to their close and regular interaction with inmates, corrections officers, healthcare professionals, and others working in jails also face an enhanced risk of infection. Undoubtedly, prisons and jails are high-risk environments for COVID-19 for those who live and work there. In Maine, Black people constitute 2% of state residents, but 7% of people in jail and 9% of people in prison.

The expansion of the medical wing and funding invested at the Jail will allow the County to mitigate viral spread and maintain health and safety. Other measures include, but are not limited to: developing strategies for quarantine, such as physical distancing; wearing masks; and enhancing hygiene practices.

The measurable outcomes of the project will also have a lasting ripple effect for inmate healthcare and staff wellbeing. The completion of the medical wing expansion will afford the County the ability to isolate infectious patients better and faster, reducing the likelihood of community spread in the building. The expanded medical wing will also better separate routine medical clinic care from patients with a communicable disease (e.g., COVID, influenza, etc.) who require medical monitoring.

Public Health Communications (EC 1.8)

As of June 17, 2022, the FDA has approved a vaccine for children ages 5 years and younger. In an effort to expand our current reach, the County is actively seeking publications in our region that are free and published in multiple languages other than English. The goal is to reach as many people in our region that we can, to inform them of public health resources. Cumberland County has partnered with Amjambo Africa, a regional publication within Cumberland County that has a dedicated Public Health page with COVID-19 health information. Their publication is free, and printed in several languages. Amjambo Africa promotes their publication at grocery stores and high traffic areas throughout our region.

The County will also use funds from this category to support a small town hall in its efforts to address communication needs. The Mallet Hall Communication Center is home to the Town of Pownal's public meeting room. By having the necessary equipment for remote access, residents will be able to access meetings from home and obtain public safety information, reducing unnecessary in-person gathering.

Behavioral Health Mental Health Services & Substance Use Services (EC1.10-1.13)

Social isolation, feelings of despair, and economic insecurity exacerbated by COVID-19 have all been implicated in the increased rate of substance use-related deaths and mental health problems. The rates of substance misuse and mental health problems have increased among the general population, and among first responders. During the first quarter of 2022, The County Public Health Office worked with a Captain in the Sheriff's Department and the Director of the County Emergency Response Dispatch to develop a plan for improving the mental health of first responders who work for Cumberland County Government.

Additionally, Cumberland County provided support for employment and integrative services for people in Cumberland County recovering from substance use disorder, people reentering the community from jail and prison, for new Americans, and for returning veterans facing reentry obstacles. SLFRF funds will support transportation costs, such as bus passes, uber, or taxi services.

Public Health Capital Investments or Physical Plant Changes to Public Facilities that respond to the COVID-19 public health emergency (1.14, 1.4, 1.12, 1.13)

In 2021, a record 636 Mainers died from overdose, up dramatically from the prior record of 502 in 2020, and representing an increase of 385% in the last twenty years. To put this number in perspective, one in every 1,886 people living in the state of Maine died of an overdose last year. This dramatic increase is attributed to pandemic-related suspension of community-based peer recovery groups, delays or barriers to accessing behavioral health services during the pandemic, and an overall deterioration of mental health due to prolonged isolation.

In order to support these community needs, Cumberland County will use SLFRF to support local non-profits who work in this field. To date, SLFRF grants have been awarded to two local non-profit groups that provide services to those impacted by substance use disorder. Funding will support physical site changes to increase in-person recovery support. Additionally, capital investments will support the expansion of Maine's largest substance misuse treatment center. In addition to Homelessness and

Housing, the COVID-19 pandemic and associated economic crisis has had an unprecedented impact on food insecurity in Cumberland County. The pandemic caused hunger in Maine to rise by 25%; and now, 215,000 Mainers are facing hunger, including 60,000 children.

Preble Street, a leading non-profit that provides homeless services within Cumberland County, witnessed these statistics first-hand as the demand for emergency meals skyrocketed. The Agency worked overtime to serve more people than ever before, increasing meal production by 50% and producing and distributing over 1 million meals in Cumberland County the last fiscal year.

Estimates project that the number of food-insecure residents in Cumberland County will increase to 33,940 people due to the pandemic, with people of color being among the hardest hit.

In response to the devastating impacts of the pandemic, Preble Street is establishing a Food Security Hub at 75 Darling Street in South Portland, Maine to expand capacity and better serve the community. Cumberland County has provided funding to support this capital investment. SLFRF will be used to address the ongoing, systemic public health impacts of food insecurity that have increased during the pandemic and disproportionately affected low-income communities and people of color, especially those experiencing homelessness.

Negative Economic Impacts (EC 2)

Many of the long-term effects of the pandemic on the labor market are not yet clear. The COVID-19 pandemic led to unprecedented labor market disruptions in Maine, resulting in severe job losses and changes in how and where work is performed. Many jobs have since been regained, but many people remain jobless. Housing insecurity and the rise in homelessness have created a critical need for supporting long term housing affordability within our region. Access to child care, which was already a challenge before COVID-19, has spiraled into a crisis in the region. In a similar vein, the pandemic has exposed the need for certain learning opportunities and other education supports.

Long-term Housing Security: Affordable Housing (EC 2.15)

The enduring underproduction of affordable units in the region has created a market demand that far outpaces supply. The COVID-19 pandemic has only exacerbated this issue for residents of Cumberland County. Many community members lost jobs at the peak of the pandemic. Our heaviest hit sectors were those associated with our primary rental market, and included food preparation and serving, personal care and services, arts, design, entertainment, sports and media, building maintenance, transportation and construction.

Additional attributing factors to the housing crisis includes pressure on the market from people moving in from other parts of the country who were capable of paying above market value with cash offers. While Cumberland County was already struggling with housing affordability prior to the onset of the pandemic, the crisis has been severely amplified as a result in both the home-ownership and rental markets:

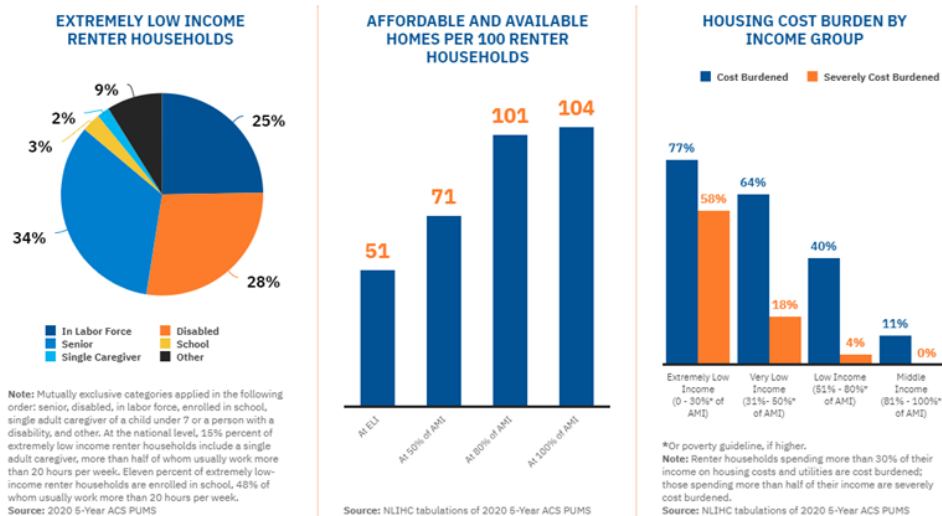
Homeownership market: the median home sales price in Maine in February of 2020 was \$216,900. A year and a half later, following the onset of the COVID-19 pandemic and its resulting impacts, that figure has increased by nearly 50%, to \$320,000. In order to afford a median-priced home in February of 2020, a household needed an income of approximately \$56,241, or 89% of the 2020 statewide median income as

reported by Maine Housing. In order to afford a median-priced home in September of 2021, a household needed an income of approximately \$82,975, or 125% of the estimated 2021 statewide median income. With housing costs expected to continue to rise, we will deploy these Fiscal Recovery Funds to increase the supply of homes that are priced affordably for those being disproportionately impacted: households with low and moderate incomes, up to 120% of area median income.

Rental market: According to the National Low-Income Housing Coalition’s “Out of Reach” report, the average renter wage in Maine in 2021, was \$12.90 per hour; or \$2,236 per month for a full-time worker. That average renter wage increased by only 4.5% in 2021. At the same time, Apartment List, a leading provider of median rent data across the country, reports that the median rent in Maine increased by 29.7% between January of 2021 and June of 2022. This highly significant increase in median rent burdens the household budgets of those with lower incomes more than it burdens the household budgets of those with higher incomes, because those with lower incomes are less capable of absorbing such a large cost increase without jeopardizing their ability to pay for other basic necessities such as food, transportation and health care costs.

This historic increase in housing costs throughout Maine was driven in large part by negative economic impacts of the COVID-19 pandemic. Lower mortgage interest rates resulting from the Federal Reserve’s monetary actions in response to the pandemic; pandemic-induced supply chain disruptions and construction workforce shortages that have held down rates of new home construction; pandemic-inspired shifts in household approaches to remote work that have brought more out-of-state households into Maine’s housing market; and the increased rental demand resulting from the large number of would-be homebuyers who have been priced out of the homeownership market have all played a role in the unprecedented increase in Maine’s housing prices, and decrease in available supply that is now disproportionately impacting low and moderate income households statewide.

Below is data provided by the [Maine National Low income housing Coalition](#), outlining the burden placed on extremely low income renter households in Maine.



Cumberland County's goal of supporting these projects is to help mitigate rising costs of housing within the local market that have been exacerbated by the COVID-19 pandemic. Initial efforts to infuse this one-time funding have directed funds towards rental housing, and increasing the production of affordable long-term housing. To date, Cumberland County has supported the production efforts of 293 units of affordable rental housing across our region in communities of exceptional need, including the city of Westbrook, the city of Portland and the towns of Gray and Scarborough.

The projects all will use SLFRF awards as leveraging dollars to support the project alongside funding from the Low Income Tax Credit Housing Program. Projects will remain affordable in perpetuity for a 40-year term. Rent will be reserved for households earning at or below 50% and 60% of Area Median Income (AMI).

Rentals are only one component of the Long-Term affordable housing need for our community. Cumberland County has also invested SLFRF towards the creation of affordable homeownership. To date, the County has supported efforts to create a total of 36 homes. 20 homes will be sold to families making at or below 60% of the Area Median income, and 16 will be sold to families making between 70% to 110% AMI (50% must be sold at 80% AMI or below).

These homes are built to Passive House standards, with LED lighting and energy star appliances. The cost to heat, cool and light these homes will be 60% to 70% less than the cost of a typical home in Maine. Another unique facet of this homes is their affordability in perpetuity. Owners will be required to sell their units with limits on AMI, and in relation to market pricing.

Long-term Housing Security: Services for Unhoused Persons (EC 2.16)

The rising tide of people suffering homelessness is a top priority for Cumberland County. Specifically, Cumberland County recognizes that homelessness is an issue across the region and must be addressed across and beyond the Greater Portland area. Funds are being deployed to directly address the disproportionate impact of the pandemic and potential future public health crises on the highly vulnerable population of people experiencing homelessness and housing insecurity.

People who do not have adequate shelter are at a particularly high risk of contracting COVID-19 and other infectious diseases. They lack access to health care, safety, and basic hygiene measures that are key to preventing the spread of disease. Additionally, they are more likely to experience severe underlying health conditions that can make them more likely to contract COVID-19 or other potentially life-threatening diseases.

According to the [National Low Income Housing Coalition](#), "people who are homeless and contract coronavirus are twice as likely to be hospitalized, two to four times as likely to require critical care, and two to three times as likely to die than others in the general public."

The length of time people remain in homelessness has continued to increase largely due to the pandemic and a tight housing market throughout the State.

Additionally, the pandemic has had an impact on the capacity of emergency shelters to shelter individuals and families experiencing homelessness.

As a Maine Housing report states: “Responding to the COVID-19 pandemic, emergency shelters reduced their capacity to accommodate social distancing requirements. This along with other actions contributed to a 12% (708) decrease in shelter guests during State Fiscal Year (SFY) 2020 compared to SFY 2019. Our emergency shelter partners are working on remedying any lag in data entry of persons experiencing homelessness and staying in alternative locations, such as wellness shelters or hotels. These numbers only include adults experiencing homelessness.”

Cumberland County has invested funding to support long-term housing supports, directing SLFRF toward the County’s two largest shelter providers: Tedford Housing, and the City of Portland. Both facilities are currently undertaking initiatives to support long-term housing supports for our region’s un-housed. The County anticipates funding will create pathways for residents with the fewest resources and the greatest challenges to critical services. Both shelter programs are designed to directly improve the physical, mental and social well-being of some of the most vulnerable of Cumberland County’s residents.

Housing Support: Other Housing Assistance (EC 2.18)

Housing insecurity and homelessness are at an all-time crisis level in Maine, with Cumberland County at the epicenter. Demand for housing has surged, as buyers move into the area from other states and condo conversions and short-term rentals take units off the market. The County is also experiencing a sustained influx of unprecedented numbers of asylum seekers from Central African countries. With homeless shelters continuing to operate at reduced capacity because of the pandemic and federal funding that has paid for hotel room stays set to expire, the need for longer term solutions is severe. About 9% of all County residents - roughly 25,000 people - live in poverty. 2020 data reported 4,500 homeless individuals.

The statewide housing voucher waiting list is now at 25,000 households, and nonprofit housing providers have zero vacancies and waitlists of greater than 4,000 households. With the average rent for a market-rate two-bedroom apartment at \$1,800, even households with a moderate income are struggling to afford housing. In this expensive market with low rental availability and a plethora of interested tenants, private landlords have no incentive to consider tenants with rental vouchers, low or no credit scores, and criminal records (including substance misuse, behavioral health challenges, and time spent incarcerated). And yet, expanding the number of landlords renting to people with subsidies is one of the most viable opportunities for addressing the current challenge in a timely and sustainable fashion.

Cumberland County is working with a local nonprofit, Quality Housing Coalition (QHC), to support and operate a risk mitigation fund. The Fund will be used to support housing stabilization for households that are determined to be high risk. These are typically residents who are moving from the shelter into new housing. The risk mitigation fund helps families to secure housing that they would otherwise be overlooked for, and thus continue the cycle of housing insecurity and or chronic homelessness. As a nonprofit that supports and creates quality housing opportunities for those in need in Maine, QHC carries out its mission through Project HOME, a program dedicated to securing long-term rental housing from private landlords for families and individuals at risk of or experiencing homelessness. QHC successfully utilizes rapid rehousing and housing navigation techniques to secure stable, affordable, and supportive housing for people from marginalized communities.

Economic Impact Assistance: Other (EC 2.37)

COVID-19 has limited the capacity of local shelters, and has forced the City of Portland and other organizations to provide emergency shelter for people in hotels across the County. Cumberland County's Public Health Department attends weekly meetings of cities and social services providers collaborating to meet the basic needs of people experiencing homelessness.

Cumberland County is also supporting the unhoused using the SLFRF award to support community-based organizations in meeting the basic needs of those in emergency shelters. Funds are directly tied to and encompass multiple aspects of basic activities of daily living. These include services that address transportation needs related to medical, emotional or social support programming. The funds also support necessary supplies for families to keep children safe and healthy, and support volunteer and donation management to address other gaps in basic needs.

Addressing Educational Disparities: Academic, Social, and Emotional Services (EC2.25)

The COVID-19 pandemic exacerbated issues already present in our community, specifically a widening academic achievement gap in core subjects like reading and math. Poor access to quality learning opportunities and high cost of affordable enrichment programs contribute to the widening academic achievement gap.

According to the Afterschool Alliance, for every child in an after-school program in the State of Maine, there are five waiting to get into one. Quality after-school programs give participants access to enriching opportunities and educational support that will level the playing field, support their learning recovery from the pandemic, and help to close the academic achievement gap. Cumberland County will use SLFRF to support evidence-based learning recovery efforts for our region, beginning with support for learning efforts through the Boys and Girls Club of Southern Maine.

Public Health-Negative Economic Impact: Public Sector Capacity (EC 3)

The arrival of COVID-19 in the United States in early 2020 led to massive social and economic upheaval. The COVID-19 pandemic necessitated drastic public health measures, and resulted in some of the most dramatic economic shifts in the last century. The pandemic simultaneously created new challenges and exacerbated existing ones. It required the prompt adoption of innovative policy solutions, and refocused attention on policies that had long been identified as necessary to improve working conditions in the US.

Internally, Cumberland County Government has seen its workforce shrink during the pandemic. COVID-19 has created a severe labor shortage in Southern Maine, and many of the County's own personnel have left the workforce due to childcare shortages and overall COVID-19 fatigue.

The County has invested SLFRF resources to staff a recruiter position. The recruiter supports measures by the County to retain existing staff and promote hiring new staff for existing open positions at the County.

For most Mainers, a good job is a bedrock upon which economic security and prosperity can be built. But discrimination and systemic disadvantages too often make it harder for people of color to even lay that foundation.

Cumberland County is seeking qualified diversity, equity, and inclusion (“DEI”) consulting firms to assist the County in our retention efforts. The County intends to work with a DEI firm on a work plan that will assist the County with its recruitment and selection process that will include oversight and planning around existing and new policies, the County website, application forms, candidate screening and potential language/cultural barriers.

Retention efforts also include worker retention incentives, and reasonable increases in compensation to persuade employees to remain with the County. SLFRF resources are supporting retention pay for our hardest hit employment sectors. At the start of the pandemic, the jail was short 30 Corrections Officers. By the spring of 2021, that shortage had risen to over 60, which is more than half of budgeted Corrections Officer positions.

Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers EC (3.1)

Cumberland County has established a Public Health Office. Funding for this position is initially provided by the SLFRF award. Cumberland County is building ongoing funding for this position into our budget over the next three years. The funds enabled Cumberland County to rapidly hire and establish this critical position, to support critical public health services in our region. To date, the primary focus for this department is assessing and addressing gaps that exist in public health, and areas where greater capacity and aid could be beneficial.

Funding is also supporting a Behavioral Health Liaison. The social isolation, economic devastation and public fear caused by the global pandemic of COVID-19 has exacerbated the nation's mental health and substance misuse challenges. The country has experienced a rise in anxiety, depression, and suicide rates as well as a rise in drug overdose deaths. Cumberland County has partnered with the towns of Falmouth, Cumberland, and Yarmouth to create a Behavioral Health Liaison position shared among the three communities, and supported by the SLFRF.

The Behavioral Health Liaisons will work with law enforcement for the purpose of co-response, crisis intervention, case follow-up, referrals and connection to services, community outreach, engagement, and relationship-building activities to increase behavioral health and resiliency, substance use awareness, and suicide awareness and prevention. The objective of the program is to reduce the number of cases in which law enforcement is required to exercise protective custody for the purposes of compelling mental health or substance use intervention; to reduce calls requiring police response for mental health or substance use issues, and to increase residents’ access to appropriate levels of behavioral health services.

This program will benefit the communities served by delivering behavioral health interventions where and when they are needed the most: in the community. The Behavioral Health Liaisons will have their own call sign and radio to respond to calls as needed, and will work closely with law enforcement to identify residents who may need help with substance use and/or mental health issues. This collaboration will also strengthen the working relationships between law enforcement and the mental health and

substance misuse service provider professions. The contract behavioral health liaison will provide clinical supervision to the liaisons, and will also provide training as need to the police departments.

Premium Pay (EC 4)

N/A

Water, sewer, and broadband infrastructure (EC 5)

Cumberland County has made ready funding to municipalities to address needs in the area of water, sewer and broadband infrastructure. To date, the County has awarded funding to two projects associated with these activities.

Funding has been awarded to the City of Westbrook for water and sewer infrastructure, specific to site improvements necessary to ensuring the development of long-term affordable housing development. The City of Westbrook owns an approximately two-acre parcel of land located in the heart of its downtown business district that was acquired through urban renewal in the 1970's. The site is also situated within a [Qualified Census Tract](#) (QCT) and Difficult Development Area (DDA).

The County has also allocated \$150,000 toward broadband initiatives. The goal is to partner with a qualified contractor to explore regions where access and quality of service are not meeting expectations outlined in the SLFRF rules, with the goal of identifying the best strategies to implement broadband infrastructure projects with future SLFRF funds.

Revenue Replacement EC (6)

Cumberland County has used Revenue Replacement funding to support an assortment of projects including, but not limited to: County Cyber Security; County Jail fire alarm and HVAC interface updates; and a County Staff Childcare Program.

1.3 Promoting equitable outcomes

As every county is unique, there is no common solution to achieving a more inclusive society; but by valuing the diversity of thought and taking practical steps toward systematic inclusion, Cumberland County believes the SLFRF can build solutions to improve outcomes and strengthen our county.

In April of 2020 the State of Maine [CDC](#) began providing COVID-19 data on race and ethnicity. The data provided the County with an awareness of the impact that COVID-19 has had on Mainers that are Indigenous Black African, Immigrants of color, and members of our Latinx community.

Overall, Black People, Indigenous People and People of Color (BIPOC) account for almost 7% of Maine's total cases, despite only making up 5.3% of the States total population. The disproportionate infection and harm from the virus suffered by Cumberland County's BPCOP community is staggering.

Long before most of us had ever heard the word "coronavirus," Maine suffered from a history of discrimination, the consequences of which resonate today. In particular, the impact of historic policy choices on people of color in the state are widely overlooked. Existing profound racial wealth gaps made it harder for communities of color to weather economic downturns, from the pandemic to the financial crisis of 2008.

If the focus on equity and combating the effects of the pandemic is to be more than a flash in the pan, Cumberland County must pursue structural change to redesign systems, making sure the people who need services the most are properly identified, targeted and reached - which is why Cumberland County has made expanding resources for those impacted by the Coronavirus pandemic a goal of our program. To do this, Cumberland County will take many approaches to promoting equitable outcomes.

Recognizing the disproportionate impact of the pandemic-related recession on low-income and economically disadvantaged communities, Cumberland County sought sub-awardees whose program or project would encourage and prioritize economic and racial equity and promote equitable outcomes.

By utilizing a community-driven, data-informed approach, the County aims to ensure the effective, efficient, and equitable distribution of the federal award. Efforts to advance fairness and opportunity have come in the form of creating an ARPA Advisory Committee (AAC) with representatives from the public for each district within Cumberland County, a competitive grant process, and a robust and transparent public process for the funds.

The ARPA Advisory Committee (AAC) was formed to not only ensure the County offered a fair, equitable and transparent process, but also to assist the County with assessing applicants' ability to meet our communities varying needs of the region and the Department of Treasury's guidelines for promoting equitable outcomes.

The AAC built equity goals and outcomes into the scoring and application process for the County's SLFRF applicants. These are the goals and outcomes outlined by the Department of Treasury, along with a few additional measures put in place by the AAC. All applicants seeking funding for the County's SLFRF were scored on a series of questions around equity, and how the agency practices and promotes equity and inclusion internally and externally.

The questions asked of the applicants took a detailed approach, and examined the applicant's policy to recruit, hire, train, upgrade, promote, and discipline persons without regard to race, color, sex, religion, national origin, veteran status, age, mental and/or physical disability. The Committee also asked how the applicant developed a written affirmative action plan. Applications that ranked well were asked to present additional information regarding DEI at the applicant interview forum hosted by the AAC. Once awarded funds, applicants are also asked to provide voluntary information on additional DEI data as part of the sub-award contract. Please note: for the first tranche of funding, DEI information was voluntary as this was not outlined to the applicants at the outset of the initial competitive process. However, the AAC will require this additional DEI information for our Tranche-two sub awards.

In addition to the questions outlined in the paragraph above, applicants were also scored on which demographic group would benefit from the project or service provided. Those that served populations who are disproportionately impacted were ranked higher. Funds were not provided to projects or programs that were unable to provide supportive data on impacted populations or communities they intended to serve.

The SLFRF program has provided Cumberland County with an opportunity to gain a better understanding of the Government's role in contributing to racial inequity, and our responsibility to advance racial equity. Cumberland County acknowledges that we must develop a shared racial equity analysis with our sub-awardees. Cumberland County also looks to gain an increased understanding of how the public sector can advance racial equity.

As such, Cumberland County is acting to integrate Diversity Equity, and Inclusion into County operations. As previously mentioned under our retention and hiring efforts, tackling equity issues requires not only hiring individuals of different races, ethnicities, genders, ages, religions, disabilities, and sexual orientations, but also those with diverse experiences, education, skill sets, beliefs, and personalities. An organization is considered diverse when it not only mirrors the society in which it operates, but when its inclusion efforts also tear down institutional bias around race.

1.4 Community Engagement

As previously reported, Cumberland County undertook a robust community engagement process upon receipt of the funding in May of 2021 that ran through late July of 2021. The result of said process provided the County with goals and priorities for Tranche-one funding.

The purpose of Cumberland County's Community Engagement Plan is to ensure that the County undertakes an effective public process, encouraging input and participation from residents, non-profit organizations, community officials, Public Housing Authorities, and interested parties. The County has incorporated written, oral, and other forms of input that capture diverse feedback from constituents, community-based organizations, and the communities themselves.

At the beginning of the reporting cycle, Cumberland County had just conducted and reported on its community engagement efforts that led to the deployment of the County's Open Competitive application process and its corresponding priorities and tiers. Additional measures of engagement with the Community included the previously mentioned ARPA Advisory Committee (AAC). Members consist of Cumberland County residents, all with a wide range of backgrounds that support and advocate for each of the five districts within Cumberland County.

Meetings of the AAC regarding the existing and future uses of the SLFRF are held biweekly on Tuesdays. These meetings are open to the public, and a public comment period is provided. Meetings are posted on the ARPA Advisory Page of the County's website, and are held in person and virtually to promote ease of access to the meeting.

Additionally, the County holds public hearings on the use of the SLFRF awards during County Commissioners meetings. These are open to the public, and provide the public an opportunity at each meeting to speak. The public can also access previously recorded meetings of the AAC and the County Commissioners on our website.

To ensure the County uses of the SLFRF are in line with our community needs, the County has embarked on additional community engagement and feedback for the use of the Tranche 2 funds. In the Spring of 2022, County leadership identified key informational interviews with 40 community and health leaders from different programs and organizations currently working to address priority health problems, social determinants of health or focus on the wellbeing of a particular group of people who are more impacted by health problems - such as people who identify as LGBTQ+, immigrant, BIPOC, older adults, and people with disabilities.

Through the County Health Improvement Planning Process, the County Public Health department held discussions with over 170 people participating in more than a dozen coalition and community group meetings. Participants were provided information on the collected data, and were given the opportunity to share what current efforts are working well; gaps in efforts; and ways they would like to see public health support that could improve the identified problem or community condition. Participants included people working on health topics; people working on issues related to specific groups with the most barriers to health; superintendents; town managers; and community members.

Also underway are efforts by the ARPA Advisory Committee to seek community engagement and feedback for the use of the County's Tranche-two SLFRF award. As part of this engagement process, the Committee will conduct a community survey. To prevent overwhelming our community leaders, County

leadership is utilizing existing community engagement efforts by our Public Health and Community Development departments as additional means to gain feedback on regional needs.

Data collection from the process outlined above is currently underway, and will be used in association with the ARPA Advisory Committee community survey - to be released shortly after this reporting cycle.

1.5 Labor Practices

To date, the County has obligated funding to qualifying infrastructure projects and capital expenditures; however, all projects are currently in the design phase. At such a time when the projects meet the labor practice threshold, the County will use best practice models to ensure all local, state, and federal labor standards are followed. Where applicable, the County will follow local labor regulations including: local hire preferences; apprenticeship requirements; prevailing wage standards; and labor agreements. If the County pursues a qualifying project over \$10 million, the County will ensure all contractors are complying with Davis-Bacon and Related Acts, and will require a local hire preference.

In an effort to support the economic recovery through strong employment opportunities for construction workers, Cumberland County has developed a working relationship with the Associated General Contractors. Associated General Contractors (AGC) is one of the largest and most active construction associations in Maine. Cumberland County and AGC have a shared goal of increasing the quantity and quality of construction workers available for hire throughout Cumberland County. In an effort to reach this shared goal, Cumberland County and AGC are exploring workforce and job training opportunities for sectors of the population who may have an interest in joining the trades industries. Cumberland County will continue to work closely with the hiring offices of the larger construction companies in Southern Maine to increase the potential of Section 3 qualifying workers gaining full time employment with an established construction company. Additionally, Cumberland County will continue to offer technical assistance to smaller construction companies and sole proprietors seeking subcontractor opportunities.

1.6 Use of Evidence

Evidence-based interventions are initially evaluated during the County's application process. Applicants seeking SLFRF awards are required to outline evidence-based interventions currently being used by the agency for the specific request. The County has only recently awarded funds to projects that can provide evidence-based data, and will be able to provide more detailed reporting on these efforts during the next Recovery Plan Performance Report cycle.

1.7 Performance Report

Each Project is required to provide data on existing COVID-19 impacts linked to their proposed activity, to be undertaken with SLFRF. Data is subjective in that it is provided to the County by the applicant in a narrative form. To date, none of the SLFRF proposals have undergone formal evidence-based impact evaluations.

Cumberland County is using its own performance metrics that identify impacts produced by the projects, and measure results of the programs based on the units of service provided and/or end user results of a project or program. Performance metrics built within our initial application process score awardees based the following: relevance to County needs, effectiveness of existing achievements, efficiency of resources, impact, and sustainability. Those same performance metrics are then associated with the ongoing project or program's objective and goals, as reported to the County. Sub-awardees are required to file quarterly and annual reports. These reports outline accomplishments and financial data. The reporting measures vary per project, based on the metrics created for the program/project upon initial setup. Reports may be submitted, monthly, or quarterly, depending on frequency of draw requests from the sub-awardee. All sub-awardees will submit one annual and/or final closeout report.

Compliance staff utilize Neighborly software and Microsoft Excel to track and report sub-recipient performance. Staff also utilize our in-house web-based financial reporting system, MUNIS. The Compliance Manager and Special Projects Administrator are trained on all systems, including MUNIS and Neighborly, which report all activities of the ARPA SLFRF program and expenditure status.

2.0 PROJECT INVENTORY

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: Covid Expenses for Remote work	
Project Identification Number: 54-54556-6950-22027	Funding Amount: \$419.98
Project Expenditure Name : 6-Revenue Replacement	Number Category: 6.1-Provision of Government Services
Project Overview: Remote work needs for staff.	
Recipients Approach: Revenue Loss Funding	
Website Link: N/A	
Program Evaluation Design (If not doing an evidence based intervention): Not applicable.	
Goal of Evidence-Based intervention: Not applicable.	
Use of Evidence : N/A	
Evidence Based Interventions Expenditures: \$ 0	
Performance Report	
Objectives: Allow a larger group of employees the ability to work safely from home. Revenue Loss does not have Key required performance reporting measures. The project will comply with 2 CFR Part 200 and will be required to document all financial accounting principles associated with this provision.	
Key Performance Indicators: <u>N/A</u>	
Number of FTEs Rehired: 0	
Mandatory Performance Indicators and Benchmarks: Quarterly reporting on the funds expended by the project.	

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: Tri Town Behavioral Health	
Project Identification Number: 54551-6950-30129	Funding Amount: \$365,000
Project Expenditure Name : 3-Public Health-Negative Economic Impact Public Sector Capacity	Number Category: 3.4-Public Sector Capacity Effective Service Delivery
<p>Project Overview: The Behavioral Health Liaisons will work with law enforcement for the Towns of Yarmouth, Cumberland and Falmouth for the purpose of co-response crisis intervention case follow-up referrals and connection to services as well as the police department and community outreach engagement and relationship-building activities to increase behavioral health and resiliency substance use awareness and suicide awareness and prevention.</p> <p>Recipients Approach: Implementation of the program includes providing oversight, supervision, and staffing for up to 2 Behavioral Health Liaisons embedded between the police departments and providing training as needed.</p>	
Website Link:	
<p>Program Evaluation Design (If not doing an evidence based intervention): This information will be shared as it becomes available.</p> <p>Goal of Evidence-Based intervention:</p> <p>Use of Evidence :</p> <p>Evidence Based Interventions Expenditures: \$ 0</p>	
<p><u>Performance Report</u></p> <p>Objectives: The objective of the program is to reduce the number of cases where law enforcement are required to exercise protective custody; to reduce calls requiring police response for mental health or substance use issues and to increase residents access to appropriate levels of behavioral health services.</p> <p>Key Performance Indicators: 1.number of cases in which law enforcement did not have to exercise protective custody for the purposes of compelling mental health or substance use intervention; 2. Overall reduction rate of calls requiring police response for mental health or substance use issues; and 3. Increased access to appropriate levels of behavioral health services.</p> <p>Number of FTEs Rehired: 0</p> <p>Mandatory Performance Indicators and Benchmarks: The project is currently in the process of establishing a performance metric for the program. This information will be shared once created.</p>	

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: Emergency Assistance Funding for unsheltered	
Project Identification Number: 54551-6950-30130	Funding Amount: \$94,000
Project Expenditure Name : 2-Negative Economic Impacts	Number Category: 2.37-Economic Impact Assistance Other
<p>Project Overview: The Public Health Manager will use SLFRF (ARPA) funds to support our largest City in our County the City of Portland and regional community- based organizations with meeting the basic needs of those in emergency shelter.</p> <p>Recipients Approach: Providing the needed funding to support the many aspects of basic daily living such as transportation; supplies for families to keep children safe and healthy. Volunteer and donation management to address other gaps in basic needs with community support.</p>	
Website Link: n/a	
<p>Program Evaluation Design (If not doing an evidence based intervention): This program will be evaluated based on the units of serves provided to the community and if those serves provided showed measurable outcomes for those it intended to support.</p> <p>Goal of Evidence-Based intervention: Overall Impact.</p> <p>Use of Evidence :</p> <p>Evidence Based Interventions Expenditures: \$ 84,000</p>	
<p>Performance Report</p> <p>Objectives: Increased access to transportation for those most in need via bus passes. Additionally increase baby supplies such as diapers and car seats for individuals and families experiencing homelessness.</p> <p>Key Performance Indicators: Short term success of the program and community impact via beneficiary outcome data. Observed/ Achieved performance outcomes such as the total number of families and individuals that received services, what serves were provided and associated desegregated data for those served. Such as number of rider provided access to rides and the total overall number of rides provided.</p> <p>Number of FTEs Rehired: 0</p> <p>Mandatory Performance Indicators and Benchmarks: Beneficiary tracking and written narrative on the programs outcomes. This will be conducted on a quarterly basis. Reporting will outline the overall impact of the structures and objectives of the funds. Additionally, quarterly reporting on the funds expended by the project and as well a final closeout report. Financial data that complies with 2 C.F.R Part 200.</p>	

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: Habitat for Humanity of Greater Portland- Sunset Avenue	
Project Identification Number: 54-54552-6950-30095	Funding Amount: \$1,300,000
Project Expenditure Name : 2-Negative Economic Impacts	Number Category: 2.15-Long-Term Housing Security Affordable Housing
<p>Project Overview: The scope of work for the SLFRF investment will consist of the construction of eight energy efficient single family homes for low-income first-time homebuyers. The scope of the project includes:</p> <ul style="list-style-type: none"> - Purchase of eight plots of land in South Portland - Begin homeowner selection process for South Portland homes to be built in 2022 - We anticipate initiating the homeowner selection process in the early spring of 2022 and selecting two families who will be moved in by the end of 2022 - Construction of eight single-family homes - Averaging 2-3 per year at this location in 2022-2024 - Construction of first home set to begin by May 2022 and expect to have two homes completed by the end of 2022 <p>Recipients Approach: Increase supply of long term affordable housing.</p>	
Website Link: https://habitatportlandme.org/homeownership/	
<p>Program Evaluation Design (If not doing an evidence based intervention): The Program will be evaluated on how many homes are created, the number of families or person housed under this program that are at or below 65% of AMI. Additional evaluation measure around Short and long term success of the program and community impact are being established for the project. This information will be shared as it becomes available.</p> <p>Goal of Evidence-Based intervention: Expand the number of homes available to purchase for those with incomes that are at or below 65 % of AMI and</p> <p>Use of Evidence : Outcomes based on Beneficiary data.</p> <p>Evidence Based Interventions Expenditures: \$ 0</p>	
<p>Performance Report</p> <p>Objectives: provide long-term affordable housing to families making at or below 65% of the area median income.</p> <p>Key Performance Indicators: Number of families selected for homeownership, associated desegregated data for those families.</p> <p>Number of FTEs Rehired: 0</p>	

Mandatory Performance Indicators and Benchmarks: Beneficiary tracking and written narrative on the programs outcomes. This will be conducted on a quarterly basis. Reporting will outline the overall impact of the structures and objectives of the funds. Additionally, quarterly reporting on the funds expanded by the project, as well a final closeout report. The Final report will include documentation as to how well the program worked to provide long term housing to the intended families to be served. Additional outcomes from the use of the SLFRF Award and how this leveraging of funding support additional growth for the overall program. Financial data that complies with 2 C.F.R Part 200.

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: County Compliance Audit Manger	
Project Identification Number: 54-54550-5120	Funding Amount: \$475,000
Project Expenditure Name : 7-Administrative	Number Category: 7.1-Administrative Expenses
Project Overview: Starting in September 2021 the County of Cumberland will employ a Compliance Audit Manager who will be specifically tasked with monitoring all ARPA expenditures both those made directly by the County and also those passed along to Sub recipients. The full cost of this position over four years including benefit costs and incidental expenses is expected to be \$475,000. Recipients Approach: Hire staff.	
Website Link: https://www.cumberlandcounty.org/754/American-Rescue-Plan-Act	
Program Evaluation Design (If not doing an evidence based intervention): Not applicable. Goal of Evidence-Based intervention: Use of Evidence : Evidence Based Interventions Expenditures: \$ 0	
<u>Performance Report</u> Objectives: Compliance and implementation of the County SLFRF Award. Key Performance Indicators: Overall program performance and outcomes. Number of FTEs Rehired: 0 Mandatory Performance Indicators and Benchmarks: Reports and overall program development as well as financial data and total number of hours worked solely on the SLFRF project. Financial data that complies with 2 C.F.R Part 200.	

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: District Attorney Computer Hardware	
Project Identification Number: 54-54556-6950-21023	Funding Amount: \$22,340.41
Project Expenditure Name : 6-Revenue Replacement	Number Category: 6.1-Provision of Government Services
Project Overview: Allowing staff to bring laptops or tablets home and transition to a State paperless system.	
Recipients Approach: County IT will track and establish a distribution list of those provided remote work options.	
Website Link: N/A	
Program Evaluation Design (If not doing an evidence based intervention): Not applicable.	
Goal of Evidence-Based intervention: N/A	
Use of Evidence : N/A	
Evidence Based Interventions Expenditures: \$ 0	
Performance Report	
Objectives: Number of Employees able to work remotely from the DA office.	
Key Performance Indicators: <u>N/A</u>	
Number of FTEs Rehired: 0	
Mandatory Performance Indicators and Benchmarks: Revenue Loss does not have Key required performance reporting measures. The project will comply with CFR Part 200 and will be required to document all financial accounting principles associated with this provision. Backup documentation will be collected and maintained regarding financial data and Final Closeout report.	

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: CIA Performance side curtains	
Project Identification Number: 54-54556-6950-21022	Funding Amount: \$100,821.61
Project Expenditure Name : 6-Revenue Replacement	Number Category: 6.1-Provision of Government Services
Project Overview: Covid is producing smaller shows Promoters are requiring side curtains the extend up into the stands behind the stage. Closing off the large arena makes the show more intimate as if it was in a smaller theater. CIA staff have been renting side curtains for 13000 a show. Recipients Approach: Purchase side curtains to bring in more shows.	
Website Link:	
Program Evaluation Design (If not doing an evidence based intervention): Not applicable. Goal of Evidence-Based intervention: N/A Use of Evidence : N/A Evidence Based Interventions Expenditures: \$ 0	
<u>Performance Report</u> Objectives: Cross insurance Arena Manager will track how well the curtains resulted in the overall goal of the project over time. Key Performance Indicators: Number of shows that were booked using this process. Number of FTEs Rehired: 0 Mandatory Performance Indicators and Benchmarks: Quarterly reporting on the outcomes of the side curtains benefit to the arena. Financial data for funds expended by the project outlining the compliance with 2 CFR Part 200.	

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: Jail HVAC interface upgrade	
Project Identification Number: 54-54556-6950-21019	Funding Amount: \$90,000
Project Expenditure Name : 6-Revenue Replacement	Number Category: 6.1-Provision of Government Services
Project Overview: The County Jail's HVAC control unit is outdated and needs to have the electrical interface components of the system updated. Recipients Approach: Replace control unit.	
Website Link: N/A	
Program Evaluation Design (If not doing an evidence based intervention): Not applicable. Goal of Evidence-Based intervention: Use of Evidence : Evidence Based Interventions Expenditures: \$ 0	
Performance Report Objectives: Upgrade interfaces. Key Performance Indicators: <u>N/A</u> Number of FTEs Rehired: 0 Mandatory Performance Indicators and Benchmarks: Final Closeout report identify the overall outcome of the project and financial data for funds expended by the project. Revenue Loss does not have Key required performance reporting measures.	

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: Jail Fire Alarm Maintenance	
Project Identification Number: 54-54556-6950-21018	Funding Amount: \$175,000
Project Expenditure Name : 6-Revenue Replacement	Number Category: 6.1-Provision of Government Services
Project Overview: Fire alarm system is original to building Need to replace for enhanced safety.	
Recipients Approach: Upgrade existing fire alarm system.	
Website Link: N/A	
Program Evaluation Design (If not doing an evidence based intervention): Not applicable. Goal of Evidence-Based intervention: Use of Evidence : Evidence Based Interventions Expenditures: \$ 0	
<u>Performance Report</u> Objectives: Upgraded system. Key Performance Indicators: Number of FTEs Rehired: 0 Mandatory Performance Indicators and Benchmarks: Final closeout report and backup financial documents. Revenue Loss does not have Key required performance reporting measures.	

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: Cross Insurance Arena Retention Pay	
Project Identification Number: 54-54552-6950-21025	Funding Amount: \$75,000
Project Expenditure Name : 3-Public Health-Negative Economic Impact Public Sector Capacity	Number Category: 3.2-Public Sector Workforce Rehiring Public Sector Staff
<p>Project Overview: Covid-19 has created a severe labor shortage in Southern Maine particularly in service sector industries. For the Cross Insurance Arena (CIA) this shortage is most acutely felt in the form of the part time staff typically used for actual events at the arena. In order to stay competitive with similar venues the CIA has requested a \$1.00/hour rehiring stipend for their event staff which will gradually step down over the next 3 years. As the ARPA stipend declines budgeted wage increases will take its place.</p>	
Recipients Approach: Retention Pay for employees.	
Website Link:	
<p>Program Evaluation Design (If not doing an evidence based intervention): Not applicable.</p> <p>Goal of Evidence-Based intervention:</p> <p>Use of Evidence :</p> <p>Evidence Based Interventions Expenditures: \$ 0</p>	
<p>Performance Report</p> <p>Objectives: Total overall benefit of the project and if any staff were hired, or rehired by the use of the funds.</p> <p>Key Performance Indicators: Number of staff hired, rehired or retained_</p> <p>Number of FTEs Rehired:_0</p> <p>Mandatory Performance Indicators and Benchmarks: Quarterly reporting on the funds expended by the project associated with the number of employees retained and any that were hire or rehired. An evaluation on the projects overall outcomes will be done on an ongoing basis. If they project cannot produce intended outcomes or situations have changed funds will be pulled and reallocated to meet current needs. Retention incentives are less than 10 percent of the rate of base pay for the category of employees and are reasonably proportional to the need to retain employees. Payroll is collected to ensure employees are receiving the additional pay and to document the amount spent each quarter.</p>	

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: County Recruiter	
Project Identification Number: 54-54552-6950-21024	Funding Amount: \$350,000
Project Expenditure Name : 3-Public Health-Negative Economic Impact Public Sector Capacity	Number Category: 3.2-Public Sector Workforce Rehiring Public Sector Staff
<p>Project Overview: Recruiting Outreach to support Jail Hiring and Retention of County Staff.</p> <p>Recipients Approach: Establish a new position specifically to promote, hire and maintain County staffing needs. Provide additional funding support for this position to upgrade and enhance existing recruitment measures as needed to fully achieve the County's desired outcome.</p> <p>Website Link: https://www.cumberlandcounty.org/290/Employment-Opportunities</p>	
<p>Program Evaluation Design (If not doing an evidence based intervention): A Project evaluation will be conducted annually.</p> <p>Goal of Evidence-Based intervention: Hire and Retain staffing.</p> <p>Use of Evidence : Tracking Data around number of new hires and the number of staff retained.</p> <p>Evidence Based Interventions Expenditures: \$ 0</p>	
<p><u>Performance Report</u></p> <p>Objectives: Increase staffing for the County to meet needs that were lost due to COVID-19.</p> <p>Key Performance Indicators: Number of employees hired or rehired.</p> <p>Number of FTEs Rehired: 1</p> <p>Mandatory Performance Indicators and Benchmarks: Payroll reports and timecards are pulled for the staff dedicated to this project and the work being done. Additional, quarterly reporting is collected on the work done by this office and its efforts towards any current goals and measures in the way of retention. For example accessing an applicant tracking system, has been a goal of the recruiter and they recently achieved this goal. All funds are tracked and backup documents are provided to the Compliance and audit manager on an ongoing basis and reported out to Treasury quarterly.</p>	

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: Cumberland County Jail Staffing Retention	
Project Identification Number: 54-54552-6950-21011	Funding Amount: \$2,115,984
Project Expenditure Name : 3-Public Health-Negative Economic Impact Public Sector Capacity	Number Category: 3.2-Public Sector Workforce Rehiring Public Sector Staff
<p>Project Overview: At the start of the pandemic the jail was short 30 Corrections Officers By the spring of 2021 that shortage had risen to over 60. In addition to a number of other measures taken to attempt to draw in new Corrections Officers the County implemented an extra \$2.75/Hour Hiring and Incentive pay for all certified Corrections Officers at the jail which is added on to their base pay. This amount will decline to \$2.10/Hour on July 1, 2022 and \$1.10/hour on July 1, 2023 and then will go away entirely by July 1, 2024. Higher than normal wage increases paid by the County General Fund budget will be used to offset the gradual decline in the Hiring and Retention pay resulting in small increases in overall pay for Corrections Officers during this time period. Employees who are working in related positions that are still certified Corrections Officers still receive the stipend because they are often called upon to fill vacant shifts.</p>	
Recipients Approach: Retention incentives	
Website Link:	
<p>Program Evaluation Design (If not doing an evidence based intervention): Not applicable.</p> <p>Goal of Evidence-Based intervention:</p> <p>Use of Evidence :</p> <p>Evidence Based Interventions Expenditures: \$ 0</p>	
<p>Performance Report</p> <p>Objectives: Retain staffing and entice new hires.</p> <p>Key Performance Indicators: Number of employees retained and or hired by the use of this increase.</p> <p>Number of FTEs Rehired: 2</p> <p>Mandatory Performance Indicators and Benchmarks: Quarterly reporting of outcomes and measure on those employees retained, rehired or hired. Quarterly reporting on the funds expended by the project. Documentation on the retention incentives being less than 10 percent of the rate of base pay for the category of employees and showing that they are reasonably proportional to the need to retain employees. Staff collect payroll documentation on who receives the increase and the amount spent specific to the increase per quarter.</p>	

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: Cross Insurance Arena Airlock	
Project Identification Number: 54-54551-6950-21010	Funding Amount: \$85,000
Project Expenditure Name : 1-Public Health	Number Category: 1.14-Other Public Health Services
Project Overview: An airlock wall system at the Cross Insurance arena will prevent cold air or hot from impacting climate control environment in the main arena. Loading docks when doors are open allow for air to flow directly into the arena which is problematic for an alternative care site ACS. Recipients Approach: Purchase an Airlock to support the climate control needs.	
Website Link:	
Program Evaluation Design (If not doing an evidence based intervention): Not applicable. Goal of Evidence-Based intervention: Use of Evidence : Evidence Based Interventions Expenditures: \$ 0	
<u>Performance Report</u> Objectives: Purchase an Airlock to support the climate control needs. Key Performance Indicators: Project progress to date and overall benefit that was had once the airlock system was put into place. Number of FTEs Rehired: N/A Mandatory Performance Indicators and Benchmarks: Written justification and measures taken to achieve the objective of the project and financial data supporting compliance with 2 CFR Part 200.	

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: Communications Space Enhancement	
Project Identification Number: 54-54551-6950-21008	Funding Amount: \$1,400,000
Project Expenditure Name : 1-Public Health	Number Category: 1.4-Prevention in Congregate Settings Nursing Homes PrisonsJails Dense Work Sites Schools Child care facilities etc.
<p>Project Overview: Expansion of the 911 call center for the County, which will include new dispatcher consoles to provide greater distance from each employee. The current set-up is not able to create appropriate spacing. The County will establish new designs to have greater distance between each dispatcher. The dispatch room will also be enlarged to spread the desks out to gain even greater distance between dispatchers.</p> <p>Recipients Approach: Increase the square footage of the building to accomadate for socail disatcing which will include new consoles for the dispatchers to achieve this goal. Additonally, upgrading the air handler unit to provide better air exchange.</p> <p>Website Link:</p>	
<p>Program Evaluation Design (If not doing an evidence based intervention): Not applicable.</p> <p>Goal of Evidence-Based intervention:</p> <p>Use of Evidence :</p> <p>Evidence Based Interventions Expenditures: \$ 0</p>	
<p><u>Performance Report</u></p> <p>Objectives: Remodeling an existing 911 call center to meet COVID-19 protocols.</p> <p>Key Performance Indicators: Reduce the transmission of COVID in the workplace.</p> <p>Number of FTEs Rehired: 0</p> <p>Mandatory Performance Indicators and Benchmarks: Quarterly reporting as to how the project is working towards this overall goal, progress to date and a final report documenting the benefits of the project for staff. Written Justification for spending over 1 million dollars on the project with the SLFRF Award.</p>	

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: Cross Insurance Arena Generator	
Project Identification Number: 54-54551-6950-21009	Funding Amount: \$700,000
Project Expenditure Name : 1-Public Health	Number Category: 1.14-Other Public Health Services
<p>Project Overview: A new generator is required in order for the county-owned Cross Insurance Arena to be prepared for an 80-bed operational standup of an alternative care site ACS. Arenas emergency generator 125 kw was designed for load shed emergency egress only It is not capable to run the Arena at full load. The alternate care site would be used for COVID-19 by providing patient area for overflow at surrounding hospitals and medical facilities. Request for this alternate care site need requires full load generator support for heat air circulation and medical equipment etc. The existing generator can not support these functions.</p> <p>Recipients Approach: Cumberland County is using the knowledge and skill set of SMRT,INC. an Architectual and engineering firm to assist with assessing this need and if neceassry installing the a new generator.</p>	
Website Link:	
<p>Program Evaluation Design (If not doing an evidence based intervention): Not applicable.</p> <p>Goal of Evidence-Based intervention:</p> <p>Use of Evidence :</p> <p>Evidence Based Interventions Expenditures: \$ 0</p>	
<p>Performance Report</p> <p>Objectives: Determine the need for the new generator and install if needed.</p> <p>Key Performance Indicators:</p> <p>Number of FTEs Rehired: 0</p> <p>Mandatory Performance Indicators and Benchmarks: Quarterly reporting on progress to date and overall benefit of the project once implemented. To date no work has been done on this project.</p>	

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: Courthouse Air Handler 1	
Project Identification Number: 54-54551-6950-21007	Funding Amount: \$2,000,000
Project Expenditure Name : 1-Public Health	Number Category: 14-Prevention in Congregate Settings Nursing Homes Prisons Jails Dense Work Sites Schools Child care facilities etc.
<p>Project Overview: The courtroom side of the County Courthouse is a three-story structure. It houses multiple courtrooms and administrative and criminal processing areas. Currently the existing air handler 1 can not address COVID-19 concerns because the existing unit is not operating at the required air capacity to provide slow steady air speed per recommendation. The existing unit could not provide air filtration recommended through fiber-based material or membrane. The County is unable to increase air filters to as recommended by CDC. The existing unit could not provide outside air during cold season. The existing unit is not capable of changing airflow patterns - it produces the same speed in a straight path. Demand control ventilation by occupancy will be included. The project scope is to replace the existing pneumatic control system.</p> <p>Recipients Approach: replace existing unit, to promote better air exchange as a prevention method.</p>	
Website Link:	
<p>Program Evaluation Design (If not doing an evidence based intervention): Not applicable.</p> <p>Goal of Evidence-Based intervention:</p> <p>Use of Evidence :</p> <p>Evidence Based Interventions Expenditures: \$ 0</p>	
<p>Performance Report</p> <p>Objectives: Track performance to date, and expenditure associated with the upgrade.</p> <p>Key Performance Indicators: Overall benefit of the new system and if applicable how well the prevention method worked. This can be tracked based on the number of exposures before and after the system was put in place.</p> <p>Number of FTEs Rehired: 0</p> <p>Mandatory Performance Indicators and Benchmarks: Written justification for the costs over 1 million in ARPA funds and measures taken to achieve the objective of the project as well as financial data supporting compliance with 2 CFR Part 200.</p>	

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: Jail - HVAC Duct Cleaning	
Project Identification Number: 54-54551-6950-21006	Funding Amount: \$400,000
Project Expenditure Name : 1-Public Health	Number Category: 1.4-Prevention in Congregate Settings Nursing Homes Prisons Jails Dense Work Sites Schools Child care facilities etc.
<p>Project Overview: The HVAC ductwork at the Jail is lined with a fibrous insulated material. The fibrous material has now begun to deteriorate and is breaking off into the supply and return duct vents reducing the air flow and ventilation This is becoming more problematic to meet the CDC requirements for sufficient fresh air being introduced into the building Without proper cleaning the fibrous material can contain airborne contaminants that can be hazardous to the entire building's health. The ductwork will be cleaned by a licensed professional and then the system will be rebalanced. This work would have the facility comply with the CDC requirements for the air exchange rates for public and congregated living facilities.</p> <p>Recipients Approach: Clean the existing HVAC ducts.</p>	
Website Link:	
<p>Program Evaluation Design (If not doing an evidence based intervention): Not applicable.</p> <p>Goal of Evidence-Based intervention:</p> <p>Use of Evidence :</p> <p>Evidence Based Interventions Expenditures: \$ 0</p>	
<p>Performance Report</p> <p>Objectives: Track performance to date, and expenditure associated with the cleaning.</p> <p>Key Performance Indicators: Overall benefit of the new system and if applicable how well the prevention method worked. This can be tracked based on the number of exposures before and after the system was cleaned.</p> <p>Number of FTEs Rehired: 0</p> <p>Mandatory Performance Indicators and Benchmarks: Written justification and measures taken to achieve the objective of the project and financial data supporting compliance with 2 CFR Part 200.</p>	

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: County Jail Medical Wing	
Project Identification Number: 54-54551-6950-21005	Funding Amount: \$650,0000
Project Expenditure Name : 1-Public Health	Number Category: 1.4-Prevention in Congregate Settings Nursing Homes PrisonsJails Dense Work Sites Schools Child care facilities etc.
<p>Project Overview: Increasing the size of the medical wing to 6,000 SF creating greater capacity and flexibility to handle multiple inmate health issues. All cells will be negative pressure cells to provide the ability to isolate infectious patients better and faster reducing the likelihood of community spread in the building. The expanded medical wing will also better separate routine medical clinic care from patients with communicable disease ex COVID, influenza, etc., that require medical monitoring. The existing medical will be repurposed as a mental health psychiatric unit where the MH team will have offices and will have direct access to monitor and provide patient care. The COVID-19 pandemic caused a spike in patients with psychiatric co-morbidities that require increased healthcare monitoring and treatments of patients engaged in detoxification protocols etc.</p> <p>Recipients Approach: Increase and expand existing medical wing.</p> <p>Website Link:</p>	
<p>Program Evaluation Design (If not doing an evidence based intervention): Not applicable.</p> <p>Goal of Evidence-Based intervention:</p> <p>Use of Evidence :</p> <p>Evidence Based Interventions Expenditures: \$ 0</p>	
<p>Performance Report</p> <p>Objectives: Provide a space for inmates to isolated and be treated for COVID-19.</p> <p>Key Performance Indicators: Number of inmates provided care and or supportive isolation needs from the expansion.</p> <p>Number of FTEs Rehired: 0</p> <p>Mandatory Performance Indicators and Benchmarks: Quarterly performance reports on the constructions work associated with the project and its associated timeline. Additionally, a final closeout report from the medical providers outlining the benefits the project has had to date for the jail once created. Funds expended towards the project will be tracked and collected. Written Justification for spending over 1 million dollars on the project with the SLFRF Award.</p>	

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: County Inmate Medical Costs	
Project Identification Number: 54-54551-6950-21004	Funding Amount: \$329,793.87
Project Expenditure Name : 1-Public Health	Number Category: 1.6-Medical Expenses including Alternative Care Facilities
<p>Project Overview: The Cumberland County Jail utilizes an outside vendor to handle all inmate medical needs within the jail, utilizing a “cost-plus” payment contract. Under this system, the County pays the vendor a fixed annual amount intended to be a worst-case estimate of actual costs for the year. If actual costs come in under budget, the County receives money back as a reimbursement. If costs go over budget, then the County must pay the vendor the additional amount. Costs are recorded each year from July 1 to June 30th of each year. For the first time in many years, medical expenses went over budget during FY 20-21, by roughly \$329,000. All of the additional expenses could be directly attributed to Covid 19, in the form of additional staffing expenses, quarantining needs, PPE costs, and regular Covid-19 testing.</p> <p>Recipients Approach: Provide additional funds to support the nees associated only with costs directly linked to COVID are applicable to this project.</p>	
Website Link:	
<p>Program Evaluation Design (If not doing an evidence based intervention): Not applicable.</p> <p>Goal of Evidence-Based intervention:</p> <p>Use of Evidence :</p> <p>Evidence Based Interventions Expenditures: \$ 0</p>	
<p>Performance Report</p> <p>Objectives: Maintain staffing and proper treatment to the inmates at the jail.</p> <p>Key Performance Indicators: Number of increased services needed and the associated costs.</p> <p>Number of FTEs Rehired: 0</p> <p>Mandatory Performance Indicators and Benchmarks: Written narrative regarding the financial increases and the supportive nexus to COVID 19. As well as the associated benefits. Written justification and measures taken to achieve the objective of the project and financial data supporting compliance with 2 CFR Part 200.</p>	

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: County Personal Protective Equipment	
Project Identification Number: 54-54551-6950-21003	Funding Amount: \$50,000
Project Expenditure Name : 1-Public Health	Number Category: 1.5-Personal Protective Equipment
<p>Project Overview: The Cumberland County Emergency Management Agency has been provided PPE directly by the County to distribute throughout our region to both County Personal such as our sheriff, Regional EMS Providers and County personnel. In addition to providing this to our County employees to maintain operations CCEMA is assisting all regional Municipalities, Social service providers and local Non Profits to obtain this PPE for free. CCEMA will track the PPE and provide a list of who received the PPE. CCEMA will ensure and keep separate this PPE from any other State or Federal Program PPE.</p> <p>Recipients Approach: Cumberland County used its own Emergency Management Agency to distribute PPE. Those who received PPE were either First Responders or agencies that provide services to persons that can be presumed as low- moderate income based on the services provided by the agency.</p>	
Website Link:	
<p>Program Evaluation Design (If not doing an evidence based intervention): Not applicable.</p> <p>Goal of Evidence-Based intervention:</p> <p>Use of Evidence :</p> <p>Evidence Based Interventions Expenditures: \$ 0</p>	
<p>Performance Report</p> <p>Objectives: Provided PPE to those groups and agencies in need.</p> <p>Key Performance Indicators: Total amount of PPE provided.</p> <p>Number of FTEs Rehired: 0</p> <p>Mandatory Performance Indicators and Benchmarks: Distribution tracking, that outlined whom the PPE was provided to and total amount of PPE provided. Financial data supporting compliance with 2 CFR Part 200.</p>	

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: County Public Health Office	
Project Identification Number: 54-54551-6950-21001	Funding Amount: \$650,000
Project Expenditure Name : 3-Public Health-Negative Economic Impact Public Sector Capacity	Number Category: 3.1-Public Sector Workforce Payroll and Benefits for Public Health Public Safety or Human Services Workers
<p>Project Overview: Cumberland County Established a Public Health Office directed by the newly created position titled, Public Health Manager. The Public Health Manager is working with municipalities in response to the COVID 19 pandemic to create and establish a regional communication HUB. The primary focus of the Public Health Manager is to identify gaps that exist in public health and regions where aid is needed especially communities that were disproportionately impacted by the pandemic.</p> <p>Recipients Approach: Hiring a Public Health Manager for the County with SLFRF Award. All the work currently being done by the public health officer is centered around COVID-19 and its effects on our residents. Quarterly reporting is required of the Public Health Staff and outlines the work being done and its relationship to the population being served.</p>	
Website Link:	
<p>Program Evaluation Design (If not doing an evidence based intervention): Insert Info</p> <p>Goal of Evidence-Based intervention:</p> <p>Use of Evidence :</p> <p>Evidence Based Interventions Expenditures: \$ 0</p>	
<p>Performance Report</p> <p>Objectives: Identify, address and Support efforts within Cumberland County to address current public health emergencies in response to COVID-19.</p> <p>Key Performance Indicators: Written narrative of established goals and outcomes by the Public Health Manager and associated household data.</p> <p>Number of FTEs Rehired: 0</p> <p>Mandatory Performance Indicators and Benchmarks: Written narrative quarterly outlining the work and hours dedicated to and associated with SLFRF. Written justification and measures taken to achieve the objective of the project and financial data supporting compliance with 2 CFR Part 200.</p>	

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: Cyber Security	
Project Identification Number: 54-54556-6950-21021	Funding Amount: \$79,603.75
Project Expenditure Name : 6-Revenue Replacement	Number Category: 6.1-Provision of Government Services
Project Overview: Enhance the County's Firewalls and security	
Recipients Approach: Purchase new equipment and services to promote security.	
Website Link:	
Program Evaluation Design (If not doing an evidence based intervention): Not applicable.	
Goal of Evidence-Based intervention:	
Use of Evidence :	
Evidence Based Interventions Expenditures: \$ 0	
Performance Report	
Objectives: Enhance security and firewall.	
Key Performance Indicators: Secure and updated firewall measures implemented.	
Number of FTEs Rehired: 0	
Mandatory Performance Indicators and Benchmarks: Written narrative on the overall measures implement to achieve enhancement of County wide firewalls and security. Backup documentation on those expenditures associated with the project.	

Cumberland County SLFRF PROJECT INVENTORY

Report Period: 07/31/2022 (July 01- June 30, 2022)

Profile for all Projects Undertaken by the County

Project Name: Jail Negative Pressure Pod PPE Mitigation	
Project Identification Number: 54-545511-21002	Funding Amount: \$325,000
Project Expenditure Name : 1-Public Health	Number Category: 1.4-Prevention in Congregate Settings Nursing Homes PrisonsJails Dense Work Sites Schools Child care facilities etc.
<p>Project Overview: Jail Negative Pressure Pod PPE Mitigation Converting an existing Jail POD to have negative pressure in order to create a quarantine POD at the Jail Currently the holding cells are operated at neutral pressure with an equal supply and exhaust flow to each cell The air handler provides approximately 50 outside air through an energy recovery wheel with 50 recirculated air from the Common areas The exhaust for the Holding Cells is provided by a rooftop exhaust fan which pulls air through the energy recovery wheel Like the supply duct the exhaust main duct branches are divided to serve areas of the cell block.</p>	
Recipients Approach: Create a Jail negative pressure Pod.	
Website Link:	
<p>Program Evaluation Design (If not doing an evidence based intervention): Not applicable.</p> <p>Goal of Evidence-Based intervention:</p> <p>Use of Evidence :</p> <p>Evidence Based Interventions Expenditures: \$ 0</p>	
<p>Performance Report</p> <p>Objectives: Use Public Health funding to support the prevention of Covid-19 within its congregate settings The Jail having an existing POD will convert this to a negative pressure POD in order to create a quarantine POD</p> <p>Key Performance Indicators: Creation of a quarantine pod.</p> <p>Number of FTEs Rehired: 0</p> <p>Mandatory Performance Indicators and Benchmarks: Quarterly performance measures taken or underway. Supportive documentation for expenditures and a final accomplishment report for the overarching results of the quarantine pod.</p>	