



Cuyahoga County, Ohio

Recovery Plan

Performance Report



State and Local Fiscal Recovery Funds
2024 Report

GENERAL OVERVIEW

Executive Summary

On March 11, 2021, President Biden signed into law the American Rescue Plan Act of 2021. This legislation included a State and Local Fiscal Recovery Fund (SLFRF) of \$350 billion for eligible state, local, territorial, and Tribal governments to respond to the COVID-19 pandemic and its economic fallout and lay the foundation for a strong and equitable recovery nationwide.

The American Rescue Plan Act requires that payments from the SLFRF be used to achieve the following funding objectives:

1. Support urgent COVID-19 response efforts to continue to decrease spread of the virus and bring the pandemic under control.
2. Replace lost revenue for eligible state, local, territorial, and Tribal governments to strengthen support for vital public services and help retain jobs.
3. Support immediate economic stabilization for households and businesses.
4. Address systemic public health and economic challenges that have contributed to the inequal impact of the pandemic.¹

As part of this law, Cuyahoga County received \$239,898,257.00 in direct SLFRF dollars from the United States Department of the Treasury in two payment tranches. As of June 30, 2024, the close of the reporting period for this 2024 Recovery Plan Performance Report (hereafter Recovery Plan), Cuyahoga County has identified \$239,898,257 in revenue loss due to the COVID-19 pandemic.

Uses of Funds

As of the close of the 2024 Recovery Plan Performance Report period on June 30, 2024, the County has made the decision to use SLFRF Funds to mitigate revenue loss. The total amount of revenue loss was determined to be above the County's SLFRF funding amount of \$239,898,257. These resources were used for the provision of government services.

While the resources were used to continue to provide necessary government services, Cuyahoga County recognizes the disproportionate impact of the pandemic on vulnerable populations. This report will summarize a variety of projects and initiatives that are underway in Cuyahoga County that work to address the goals set out for SLFRF funds including addressing negative economic impacts, investing in broadband projects, implementing transformative and lasting initiatives; and supporting equity efforts.

Using SLFRF dollars this way will allow the County to maintain quality public services, mitigate the continuing public health and economic impacts of COVID-19, and create transformative and lasting change propelling Cuyahoga County towards a more vibrant and prosperous region where everyone thrives.

Promoting Equitable Outcomes

As of the close of the Recovery Plan period on June 30, 2024, \$239,898,257 has been expended by Cuyahoga County for the purpose of mitigating revenue loss and provision of government

¹ U.S. Department of the Treasury. Coronavirus State and Local Fiscal Recovery Funds.

<https://home.treasury.gov/policy-issues/coronavirus/assistance-for-state-local-and-tribal-governments/state-and-local-fiscal-recovery-funds>

services. However, much of the work currently being done in Cuyahoga County is to promote equitable outcomes. This section will provide an overview of some of those initiatives.

Existing Racial Equity Initiatives

With racial disparities widening with regards to healthcare, education, quality of life, and economic mobility, Cuyahoga County Council and the County Executive acknowledge the needed focus and urgency to create systemic change across Cuyahoga County, starting with County government. On July 7, 2020 Cuyahoga County [declared](#) racism a public health crisis. In addition to making this important declaration, the County established a Citizens' Advisory Council on Equity (CACE) and activated the Cuyahoga County Equity Commission (CCEC) to guide and oversee the County's equity efforts.

In 2021, the County also established the Department of Equity and Inclusion to enhance equity in program and policy development within County government in coordination with CACE, CCEC, and various departments under to jurisdiction of the County Executive. Responsibilities include increasing MWBE participation in County contracting/purchasing opportunities, developing metrics and reports to measure whether departmental DEI goals are met or exceeded, and implementing training and other programs to foster culture of equity throughout County government.

Highlights for 2022-2024 include:

- Implementing improvements to the Supplier Diversity Program which include extending M/W/SBE certification period, expanding the Small Business Set Aside Program; and the Creation of Administrative Reconsideration Panel.
- Government Alliance on Race and Equity (GARE) Employee Survey. Over 2,300 employees participated in the survey period, an approximate 66% response rate. GARE analyzed the survey data and provided a detailed report with individual, department, and organization-level insights. Results will help design and implement new strategies, policies, and programs that will be used to achieve countywide racial equity goals.
- Partnering with Tri-C to provide DEI training to all County employees under the authority of the County Executive:
 - Executive Coaching Sessions: 10 Executive Leaders
 - DEI Champions Training: 32 Directors
 - DEI Management Training: 626 Supervisors/Managers
 - Town Hall Series: 2,703 Staff
- DEI Scorecard: This metric summarizes the various factors/indicators used to make progress related to departments' efforts and actions to advance diversity, equity and inclusion. In 2022, all departments were required to fill out a DEI scorecard for the first time.
- Equity Assessment Tool: This tool, which assesses how diverse groups will likely be affected by a proposed action or decision is used to help remedy longstanding inequities and ultimately prevent inequities altogether. In 2022, DEI developed this tool and provided multiple presentations and webinars to train departments on the use of the Equity Assessment Tool.
- Equity Zones Map/Policy: The goal of the map and policy is to spur investment in areas of historical disinvestment by using specific criteria – such as redlining, property values, life expectancy, and poverty levels – when considering County road, building, and development projects. In 2022, the implementation of the maps resulting in over \$4.3 million being awarded to projects in Equity Zones. Those included:
 - 19 projects awarded for the Planning Commission's Healthy Urban Tree Canopy Grant Program
 - \$2,163,759 (63.63%) awarded to County Road 50/50 Program projects

- \$2.14 million awarded to 15 projects for the CDBG Municipal Grant Program

Cuyahoga County continues to support a number of initiatives to address the disparate impact of the COVID-19 pandemic. This includes:

- 1) Improving the Homeless System
- 2) Access to Safe and Affordable Housing
- 3) Small Business Assistance
- 4) Institutional Debt Forgiveness and College Completion Scholarships

Improving the Homeless System

The Cuyahoga County Office of Homeless Services (OHS), as the lead agency for the Homeless Continuum of Care (CoC), is committed to developing a racially equitable system. Given the overrepresentation of Black, Indigenous, and people of color (BIPOC) experiencing homelessness in our community, the CoC has taken collective action in addressing inequities within the system and ensuring access to prevention/diversion services, shelter, and housing. In March 2023, Cuyahoga County officials pledged a 25% decrease in homelessness by 2027 and unveiled a Strategic Action Plan to accomplish the goal.

Over the past ten years, the Cuyahoga County CoC has been largely successful in managing homelessness in the community. Despite significant external challenges – such as inflation, the COVID pandemic, and housing supply shortages – the CoC has kept homelessness from increasing and has been able to achieve small reductions in the number of people experiencing homelessness. However, the local homeless response system requires modifications to achieve improved outcomes. The Strategic Action Plan that was released in early 2023 establishes the framework for Cuyahoga County's ambitious response to homelessness. The Action Plan organizes system improvement strategies around five key system goals:

- 1) Improve the Engagement and Access
- 2) Improve the Experience of Clients in Crisis Housing
- 3) Expand Housing Stabilization Capacity
- 4) Connect Clients to Income and Benefits
- 5) Build System Capacity

The Action Plan includes a strengthened prevention and diversion response so that people experiencing a housing crisis can obtain immediate assistance and avoid losing their housing. The Action Plan calls for immediate access to quality emergency shelter that is welcoming and appropriate for all people experiencing homelessness. There is also a focus on helping people rapidly secure new housing and supportive services to assist people in maintaining housing.

In 2023, Cuyahoga County invested more than \$11 million new dollars in the homeless system. Cuyahoga County partnered with various vendors on solutions to address homelessness and housing insecurity related to COVID-19 and to address any future emergency issues. These services offer innovative solutions that increase &/or improve shelters, alternative housing, and various homeless prevention strategies for Cuyahoga County residents. These physical and system enhancements were also required to provide some level of supportive services so that residents are able to plan for permanent housing following the removal of their barriers. These solutions included redesigned or rehabbed emergency shelters, medical respite and bridge housing, short-term rental assistance and other programs to deconcentrate shelters.

Access to Safe and Affordable Housing

Cuyahoga County continues to build on its investments in providing access to safe and affordable housing for all residents. In February 2023, County Executive Chris Ronayne announced the creation of the Department of Housing and Community Development to focus on provide safe, affordable housing for all Cuyahoga County residents. The Department focus includes:

- Review the housing needs that exist in Cuyahoga County and determine the funding types and levels needed to implement the programming to address those needs;
- Convene housing stakeholders at all levels through the community to facilitate development of a county-wide housing policy to address the evolving housing needs of the community; and
- Provide healthy and inclusive programming that strengthens and enhances the livability and quality of life in the neighborhoods and community throughout Cuyahoga County.

Investments made in 2022-2024 by the Department of Housing and Community Development include:

- **Affordable Housing:** In September 2022, Cuyahoga County Council approved contracts totaling \$5 million from the County's General Fund and the federal HOME Investment Partnership to address affordable housing. The contracts approved were for innovative projects that will increase or retain affordable housing. The County recognizes the need for additional affordable housing that will assist individuals or households who are homeless, at risk of homelessness, thereby reducing homelessness and increasing housing stability. This investment will assist in the creation or retention of 451 affordable rental housing units in Cuyahoga County.
- **Hitchcock Center – Behavioral Health Services:** Cuyahoga County has provided \$3.8 million to the Hitchcock Center for Women to close a financing gap for a new building that would house state of the art treatment facilities and recovery housing. The Hitchcock Center for Women provides treatment and recovery services for women experiencing substance abuse issues. Many of the women come from abusive homes, currently are homeless, and/or are responsible for at risk children. What makes this facility truly unique is the center allow children, up to the age of 12, to live onsite while their mother receives treatment. This investment will allow the Hitchcock Center to build a facility that will expand their treatment and provide some of the County's most vulnerable residents with housing.

Small Business Assistance

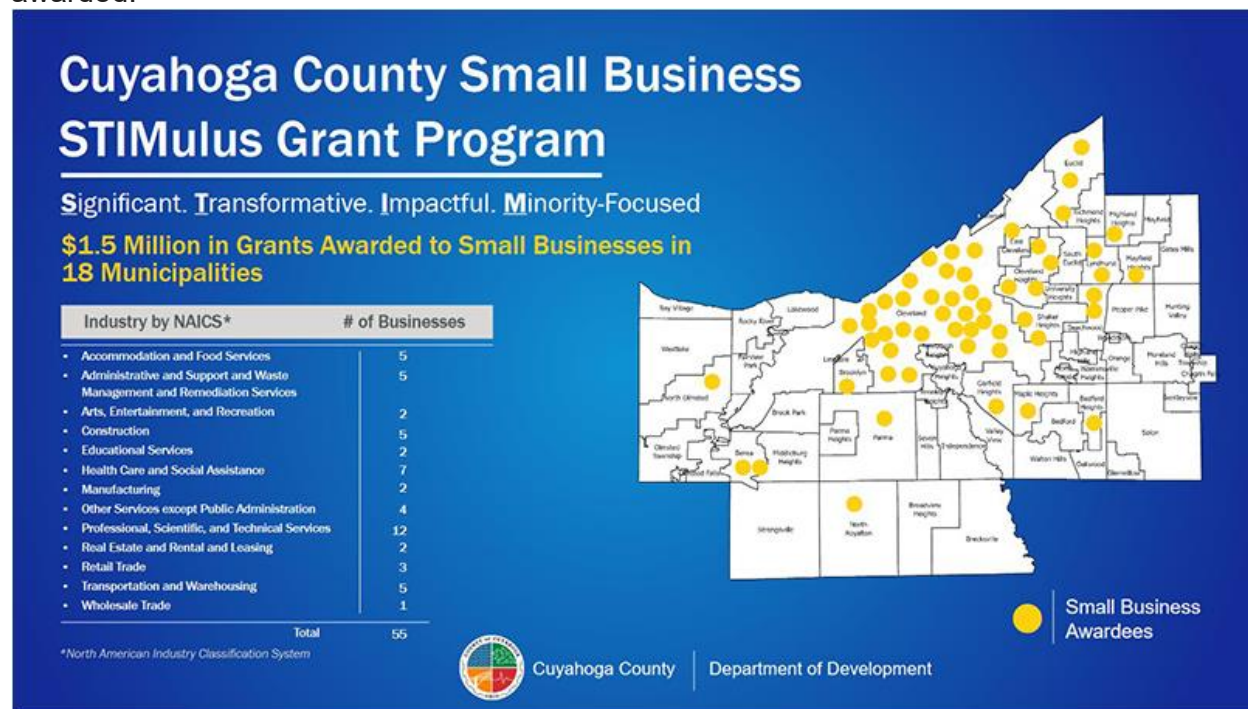
Small business throughout the country were greatly impacted by the COVID-19 pandemic. Throughout the pandemic, Cuyahoga County made investments to support small businesses. In April 2020, Cuyahoga County created the Small Business Stabilization Fund and committed over \$4 million in grants and loan to support local businesses throughout Cuyahoga County. An additional \$2.5 million was added to that fund in May 2020. A third round of small business grants were made in November 2020 with \$4 million in additional funds. Finally, in November 2020 a Restaurant Stabilization Fund of \$1.7 million was also created to support local residents. Over that time, almost 1,000 local businesses were supported by Cuyahoga County investments.

However, even as the pandemic ended, many small businesses were in need of help. In December 2022, Cuyahoga County created the Small Business STIMulus Grant Program. The program was specifically designed for small businesses who survived the COVID-19 pandemic and are seeking to grow, with an eye on minority-owned businesses.

Approximately \$1.5 million was disbursed to local businesses across 18 municipalities in Cuyahoga County.

The grant program was directed by the county's Department of Development while the National Development Council served as a grant administrator and fiscal agent. The county and NDC hosted webinars for interested businesses during a month-long application window, which saw over 2,800 businesses apply. A strict vetting process was followed that included each application being reviewed multiple times by different NDC staffers before award recommendations were sent to the STIMulus Grant's Advisory Committee. The 13-member committee reviewed all recommendations and made final decisions on awards. Scoring priority was given to applicants who are minority-owned and those who secured additional outside funding support.

Awarded businesses span a variety of different industries that include accommodation and food services, construction, education services, health care and social assistance, manufacturing, retail trade, and transportation and warehousing. Grant award amounts range from \$10,000 to \$50,000. Below is a map showing the location of all businesses awarded:



Institutional Debt Forgiveness and College Completion Scholarships

The COVID-19 pandemic had a large impact on college enrollment and completion. Cuyahoga County aims to support students with the completion of degrees at Ohio colleges and universities. A total of \$2.5 million was provided to College Now Greater Cleveland, a local non-profit. College Now's mission is to increase postsecondary educational attainment through college and career access advising, financial aid counseling and retention services. The funding provided through this grant is being used to operate and fund two programs:

- **Institutional Debt Forgiveness:** Students with institutional student loan debt (unpaid fines, fees, etc) have their transcripts withheld, which prevents them from continuing their education and their current school or transferring to a different school. Moreover, these

students are no longer able to access federal financial aid. In 2020, there were nearly 400,000 active collection accounts totaling approximately \$785 million across the State of Ohio. This program will support students with minimal levels of institutional debt to return and complete their degrees by providing a one-time payment of up to \$2,000 directly to an Ohio public higher education partner. To qualify for the program, the student must be a resident of Cuyahoga County and seek to re-enroll in Cuyahoga County Community College or Cleveland State University, among other requirements. In addition to providing the debt repayment, College Now will provide support services to the student to ensure a smooth transition back into their postsecondary experience.

- **College Completion Scholarships:** The Cuyahoga County Completion Scholarship program will deliver additional financial support to eligible college students who have made substantial academic progress but still face financial hurdles to degree completion. Completion grants, estimated at \$1,000 - \$2,000 per student, may cover a balance on the students' college account (e.g., for tuition and fees or may be applied to additional expenses (e.g., living costs or books). College Now will work with eligible higher educational institutions to identify eligible students to whom supplemental completion scholarships can be awarded.

Community Engagement

As soon as the County was allotted funds from the American Rescue Plan, the Cuyahoga County administration put plans in place to engage the community and receive feedback on how SLFRF funds could be spent.

Community Engagement Feedback Portal

One of the first methods of community engagement Cuyahoga County established was the creation of an [ARPA Funding Community Feedback webpage](#) on the Cuyahoga County government website.

On this page, the public can find an overview of the purpose of ARPA, the six primary spending foci, various ways Cuyahoga County could use this funding, and facts about the amount of ARPA funding other government entities are receiving (i.e. Ohio, Cleveland, and local municipalities).

In addition, the webpage contained an online form for ARPA funding idea submissions. Residents and community members were able to fill out a brief [form](#) containing the following fields, all of which are optional:

- Name,
- Email,
- Funding Idea, and
- Cost.

This submission portal was promoted in a variety of ways. These include:

1. Announcements and information provided at two Cuyahoga County and Cuyahoga County Board of Health Media Briefings, viewed by members of the meeting and Cuyahoga County residents. These briefings received ample coverage from the media (see Appendix A);
2. Posts on official Cuyahoga County social media accounts, including [Facebook](#), [Twitter](#) and [LinkedIn](#);

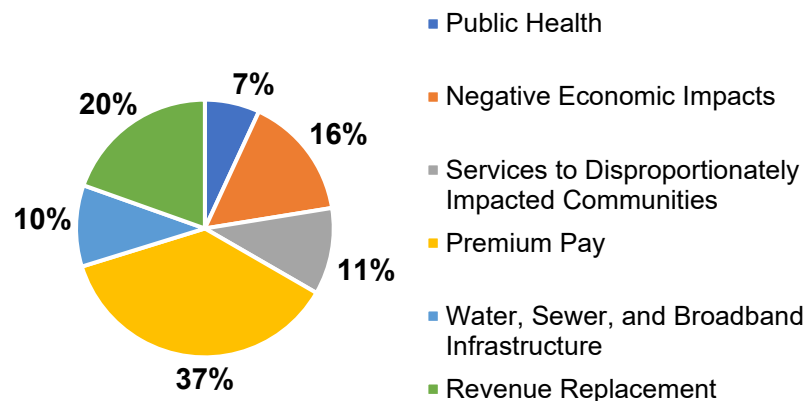
3. Inclusion in the [Cuyahoga County News Now Newsletter](#) with a subscription base of 50,000+ residents; and
4. Inclusion in Cuyahoga County Executive Armond Budish's weekly employee communication.

The ARPA Funding submission portal on the Cuyahoga County website received 348 responses from the community. Respondents submitted ideas related to a variety of topics. Some responses focused on one main idea, while others listed out multiple opportunities for funding. Key themes of responses included affordable housing, rent/utility assistance, job training and education, food security, support for small businesses, broadband, water and sewer infrastructure, and essential worker support.

To better understand how public feedback aligned with SLFRF eligible uses, an analysis was completed to sort responses into SLFRF expenditure categories and to identify the target population for each request.

As illustrated in Figure 1, each response was categorized by one or more SLFRF eligible use.

Figure 1: Eligible Use Categories

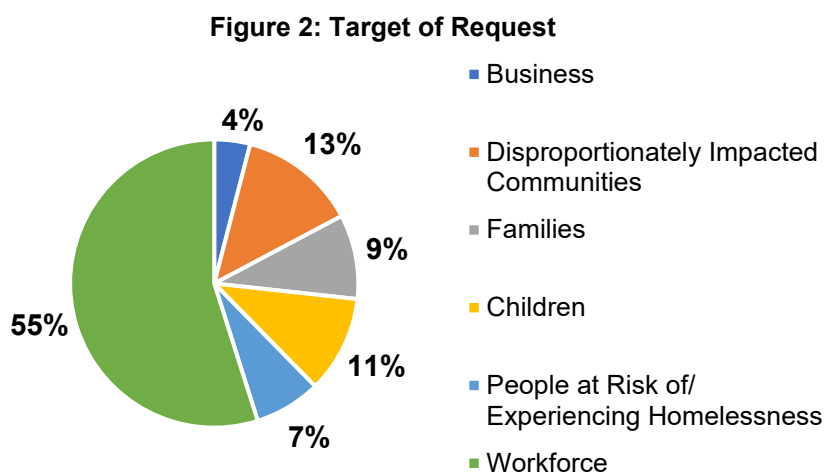


Many responses spanned various expenditure categories; these responses were assigned to multiple categories as appropriate. After all 348 responses were analysed, there was a total of 450 items that fell in the six categories. The three largest categories of responses pertained to Premium Pay (37%), Revenue Replacement (20%), and Negative Economic Impacts (16%), respectively.

Based on staff analysis of public feedback, responses were also organized into one of six populations:

- Business,
- Disproportionately Impacted Communities,
- Families,
- Children,
- People at Risk of/Experiencing Homelessness, and
- Workforce.

Figure 2 below demonstrates that over half of responses (55%) aimed at Workforce. Thirteen percent focus on Disproportionately Impacted Communities, while 11 percent were directed at Children. The remaining groups made up less than 10 percent of responses.



The Cuyahoga County Community Engagement Portal remains open as community engagement efforts are ongoing.

Regional Stakeholder Initiative

In addition to seeking public comment on the use of ARPA funds, Cuyahoga County Executive Armond Budish and members of the County leadership team have engaged with a wide variety of local partners, leaders, and organizations.

For example, on June 30, 2021, Cuyahoga County and its partners hosted a Regional Stakeholder Initiative meeting to gauge ideas and recommendations from community leaders regarding spending of ARPA dollars.

Attendees of this meeting include representatives from the following organizations:

- Cleveland Housing Partners
- Cleveland State University
- Cuyahoga Community College
- Cuyahoga County Mayors & Managers Association
- Cuyahoga Land Bank
- Fund for Our Economic Future
- Global Cleveland
- Greater Cleveland Partnership
- JumpStart
- MetroHealth
- Northeast Ohio Public Utilities Council
- Northeast Ohio Regional Sewer District
- Port of Cleveland
- TeamNEO/JobsOhio
- University Circle Inc.
- University Hospitals
- Vibrant NEO

ARPA Funding Conversations

In addition to the Regional Stakeholder Initiative meeting, Cuyahoga County leadership has facilitated ARPA funding conversations with members of organizations and groups that interact with communities of color, conduct work and perform services in underserved communities, and/or work to enhance equity in communities as the core of their work. Some of these groups

include the Cuyahoga County Citizens' Advisory Council on Equity, the Cuyahoga County Division of Senior and Adult Services and the Division of Children and Family Services Board, Cuyahoga County Council members, and additional local business, non-profit and community leaders.

The County also held a neighborhood townhall event in Cleveland's Central neighborhood to get feedback from residents of how the County can impactfully support their needs.

While the County ultimately chose to use the SLFRF funds on the replacement of lost revenue and the provision of government services, the information provided by all of this feedback has been used to identify key priorities for the County for major projects and initiatives, many of which were identified in this report.

Labor Practices

As of the close of the Recovery Plan period on June 30, 2024, all State and Local Fiscal Recovery Funds have been expended by Cuyahoga County on provision of Government Services and employee salaries. No infrastructure related projects were funded.

Use of Evidence

The County's SLFRF dollars were used in the replacement of lost revenue and the provision of government services, which did not require the use of evidence-based practices. However, Cuyahoga County has an overall approach to using evidence and evaluation in projects and programs.

Current Use of Evidence Practices

As detailed earlier in this report, Cuyahoga County's use of Equity Zones to address disparities is rooted in using data and evidence to direct investments. Additionally, with the change in administration in 2023, Cuyahoga County is in the process of creating an overall Strategic Plan to guide the work of the County and aligning department performance metrics to ensure the work of departments is meeting high standards. Additionally, multiple departments have implemented evidence-based practices throughout their work.

Cuyahoga County Department of Development is well versed in use of evidence practices through the County's designation as an Entitlement Community in accordance with the U.S. Department of Housing and Urban Development and receipt of annual Formula Grants for Community Development Block Grant funds, HOME Investment Partnership Funds on behalf of the Cuyahoga HOME Consortia and Emergency Shelter Grant funds. To that end, the County's overall approach to using evidence and evaluation will be guided by the HUD required Annual Action Plan, Consolidated Plan and CAPER as they relate directly to housing activities.

Cuyahoga County Department of Health and Human Services (DHHS) has a long history of grounding service delivery in evidence-based practices and rigorous evaluation. The County is the first county in the United States to implement a Pay-for-Success contract and over three-quarters of DHHS contracts include monthly or quarterly performance reporting used to evaluate vendors and redesign services. The Office of Early Childhood and Case Western Reserve University have developed a longitudinal data set spanning decades that serves as the basis for controlled studies to identify high-quality childcare and Pre-K sites in county and municipally funded Pre-K programs. The Office of Homeless Service manages a continuum of care that relies on many evidence-based and other best practice services, including a Permanent Supportive Housing model, Rapid-Re-Housing, and a nationally-recognized Diversion/Mediation program. The Division of Child & Family Services (DCFS) is committed to providing evidence-

based programming options to children and families. The Division is invested in training and staff development and currently houses a Multi-systemic Therapy (MST) unit and an Early Childhood unit providing Attachment Biobehavioral Catchup (ABC), both implemented with full fidelity.

Table of Expenses by Expenditure Category

As of the close of the Recovery Plan period on June 30, 2022, \$239,898,257 in State and Local Fiscal Recovery Funds have been expended by Cuyahoga County. As a result, cumulative expenditures to date are \$239,898,257.00 for all expenditure categories.

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
1	Expenditure Category: Public Health		
1.1	COVID-19 Vaccination	\$0.00	\$0.00
1.2	COVID-19 Testing	\$0.00	\$0.00
1.3	COVID-19 Contact Tracing	\$0.00	\$0.00
1.4	Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, etc.)	\$0.00	\$0.00
1.5	Personal Protective Equipment	\$0.00	\$0.00
1.6	Medical Expenses (including Alternative Care Facilities)	\$0.00	\$0.00
1.7	Capital Investments or Physical Plant Changes to Public Facilities that respond to the COVID-19 public health emergency	\$0.00	\$0.00
1.8	Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	\$0.00	\$0.00
1.9	Payroll Costs for Public Health, Safety, and Other Public Sector Staff Responding to COVID-19	\$0.00	\$0.00
1.10	Mental Health Services	\$0.00	\$0.00
1.11	Substance Use Services	\$0.00	\$0.00
1.12	Other Public Health Services	\$0.00	\$0.00
2	Expenditure Category: Negative Economic Impacts		
2.1	Household Assistance: Food Programs	\$0.00	\$0.00
2.2	Household Assistance: Rent, Mortgage, and Utility Aid	\$0.00	\$0.00
2.3	Household Assistance: Cash Transfers	\$0.00	\$0.00
2.4	Household Assistance: Internet Access Programs	\$0.00	\$0.00
2.5	Household Assistance: Eviction Prevention	\$0.00	\$0.00
2.6	Unemployment Benefits or Cash Assistance to Unemployed Workers	\$0.00	\$0.00
2.7	Job Training Assistance (e.g., Sectoral job-training, Subsidized Employment, Employment Supports or Incentives)	\$0.00	\$0.00

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
2.8	Contributions to UI Trust Funds*	\$0.00	\$0.00
2.9	Small Business Economic Assistance (General)	\$0.00	\$0.00
2.10	Aid to nonprofit organizations	\$0.00	\$0.00
2.11	Aid to Tourism, Travel, or Hospitality	\$0.00	\$0.00
2.12	Aid to Other Impacted Industries	\$0.00	\$0.00
2.13	Other Economic Support	\$0.00	\$0.00
2.14	Rehiring Public Sector Staff	\$0.00	\$0.00
3	Expenditure Category: Services to Disproportionately Impacted Communities		
3.1	Education Assistance: Early Learning	\$0.00	\$0.00
3.2	Education Assistance: Aid to High-Poverty Districts	\$0.00	\$0.00
3.3	Education Assistance: Academic Services	\$0.00	\$0.00
3.4	Education Assistance: Social, Emotional, and Mental Health Services	\$0.00	\$0.00
3.5	Education Assistance: Other	\$0.00	\$0.00
3.6	Healthy Childhood Environments: Child Care	\$0.00	\$0.00
3.7	Healthy Childhood Environments: Home Visiting	\$0.00	\$0.00
3.8	Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System	\$0.00	\$0.00
3.9.	Healthy Childhood Environments: Other	\$0.00	\$0.00
3.10	Housing Support: Affordable Housing	\$0.00	\$0.00
3.11	Housing Support: Services for Unhoused persons	\$0.00	\$0.00
3.12	Housing Support: Other Housing Assistance	\$0.00	\$0.00
3.13	Social Determinants of Health: Other	\$0.00	\$0.00
3.14	Social Determinants of Health: Community Health Workers or Benefits Navigators	\$0.00	\$0.00
3.15	Social Determinants of Health: Lead Remediation	\$0.00	\$0.00
3.16	Social Determinants of Health: Community Violence Interventions	\$0.00	\$0.00
4	Expenditure Category: Premium Pay		
4.1	Public Sector Employees	\$0.00	\$0.00
4.2	Private Sector: Grants to other employers	\$0.00	\$0.00
5	Expenditure Category: Infrastructure		
5.1	Clean Water: Centralized wastewater treatment	\$0.00	\$0.00
5.2	Clean Water: Centralized wastewater collection and conveyance	\$0.00	\$0.00
5.3	Clean Water: Decentralized wastewater	\$0.00	\$0.00
5.4	Clean Water: Combined sewer overflows	\$0.00	\$0.00

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
5.5	Clean Water: Other sewer infrastructure	\$0.00	\$0.00
5.6	Clean Water: Stormwater	\$0.00	\$0.00
5.7	Clean Water: Energy conservation	\$0.00	\$0.00
5.8	Clean Water: Water conservation	\$0.00	\$0.00
5.9	Clean Water: Nonpoint source	\$0.00	\$0.00
5.10	Drinking water: Treatment	\$0.00	\$0.00
5.11	Drinking water: Transmission & distribution	\$0.00	\$0.00
5.12	Drinking water: Transmission & distribution: lead remediation	\$0.00	\$0.00
5.13	Drinking water: Source	\$0.00	\$0.00
5.14	Drinking water: Storage	\$0.00	\$0.00
5.15	Drinking water: Other water infrastructure	\$0.00	\$0.00
5.16	Broadband: "Last Mile" projects	\$0.00	\$0.00
5.17	Broadband: Other projects	\$0.00	\$0.00
6	Expenditure Category: Revenue Replacement		
6.1	Provision of Government Services	\$239,898,257.00	\$0.00
7	Administrative and Other		
7.1	Administrative Expenses	\$0.00	\$0.00
7.2	Evaluation and data analysis	\$0.00	\$0.00
7.3	Transfers to Other Units of Government	\$0.00	\$0.00
7.4	Transfers to Nonentitlement Units (States and Territories only)	\$0.00	\$0.00

PERFORMANCE REPORT

As of the close of the Recovery Plan period on June 30, 2024, all State and Local Fiscal Recovery Funds have been expended by Cuyahoga County under the category of revenue replacement and the provision of government services, these projects do not require specific performance metrics.

In 2023, Chris Ronayne was sworn in as Cuyahoga County Executive. County Executive Ronayne is prioritizing the creation of a strategic plan and performance metrics for department performance. In June 2023, a Request for Information was released by Cuyahoga County to solicit ideas for the creation of a County Strategic Plan. A County Strategic Plan will help set the priorities and develop a roadmap for agencies that report up through the County Executive over the next four years. Department performance metrics will be aligned with the strategic plan to ensure the work of departments is meeting high standards and making progress to the goals identified in the plan.

PROJECT INVENTORY

As of the close of the Recovery Plan period on June 30, 2024, all State and Local Fiscal Recovery Funds have been expended by Cuyahoga County. All funds were expended under one category:

1. Project 2021-2022 Expenditures: Revenue Replacement/Provision of Government Services
2. Funding amount: \$239,898,257.00
3. Project Expenditure Category: 6.1 Provision of Government Services
4. Project Status of Completion: Completed
5. Project Description: Provision of government services through the use of revenue replacement.
6. Required Programmatic Data: N/A
7. Project Demographic Distribution: N/A
8. Use of Evidence: N/A

RECOVERY PLAN PERFORMANCE REPORT APPENDICIES

Appendix A: Cuyahoga County APRA Community Feedback Portal Media Coverage

1. "Cuyahoga County asking residents to submit ideas on how to spend millions of dollars from American Rescue Plan Act": <https://www.wkyc.com/article/news/local/cuyahoga-county/cuyahoga-county-asking-residents-submit-ideas-spending-millions-of-dollars-from-american-rescue-plan-act/95-0b3ab2b1-68da-4a58-a596-a41ff80a5d9c>
2. "Cuyahoga County seeking 'transformative' ideas for how to spend \$240M in federal aid": <https://www.cleveland.com/news/2021/07/cuyahoga-county-seeking-transformative-ideas-for-how-to-spend-240m-in-federal-aid.html>
3. "Cuyahoga County Asks Residents How to Spend Federal COVID-19 Relief Money": <https://www.ideastream.org/news/cuyahoga-county-asks-residents-how-to-spend-federal-covid-19-relief-money>
4. "Cuyahoga County Board of Health offers tips to stay safe during summer months": <https://fox8.com/news/watch-live-cuyahoga-county-board-of-health-offers-update-on-delta-variant-summer-events/>
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