

Cuyahoga County, *Ohio*

Recovery Plan Performance Report



State and Local Fiscal Recovery Funds
2022 Report

Cuyahoga County, Ohio 2022 Recovery Plan

Table of Contents

GENERAL OVERVIEW	3
Executive Summary	3
Uses of Funds	3
Promoting Equitable Outcomes	3
Existing Racial Equity Initiatives	4
Department of Equity and Inclusion	4
Digital Equity	6
Access to Safe and Affordable Housing	6
Homeless Services	6
Workforce Development	7
Community Engagement	8
Community Engagement Feedback Portal	8
Regional Stakeholder Initiative	10
ARPA Funding Conversations	10
Labor Practices	11
Use of Evidence	11
Strategic Planning Efforts & Performance Management	11
Current Use of Evidence Practices	11
Table of Expenses by Expenditure Category	12
PERFORMANCE REPORT	14
PROJECT INVENTORY	15
RECOVERY PLAN PERFORMANCE REPORT APPENDICIES	15

GENERAL OVERVIEW

Executive Summary

On March 11, 2021, President Biden signed into law the American Rescue Plan Act of 2021. This legislation included a State and Local Fiscal Recovery Fund (SLFRF) of \$350 billion for eligible state, local, territorial, and Tribal governments to respond to the COVID-19 pandemic and its economic fallout and lay the foundation for a strong and equitable recovery nationwide.

The American Rescue Plan Act requires that payments from the SLFRF be used to achieve the following funding objectives:

1. Support urgent COVID-19 response efforts to continue to decrease spread of the virus and bring the pandemic under control.
2. Replace lost revenue for eligible state, local, territorial, and Tribal governments to strengthen support for vital public services and help retain jobs.
3. Support immediate economic stabilization for households and businesses.
4. Address systemic public health and economic challenges that have contributed to the inequal impact of the pandemic.¹

As part of this law, Cuyahoga County received \$239,898,257.00 in direct SLFRF dollars from the United States Department of the Treasury in two payment tranches. As of June 30, 2022, the close of the reporting period for this 2021 Recovery Plan Performance Report (hereafter Recovery Plan), Cuyahoga County has identified \$239,898,257 in revenue loss due to the COVID-19 pandemic.

Uses of Funds

As of the close of the 2022 Recovery Plan Performance Report period on June 30, 2022, the County has made the decision to use SLFRF Funds to mitigate revenue loss. The total amount of revenue loss was determined to be above the County's SLFRF funding amount of \$239,898,257. These resources were used for the provision of government services.

While the resources were used to continue to provide necessary government services, Cuyahoga County recognizes the disproportionate impact of the pandemic on vulnerable populations. This report will summarize a variety of projects and initiatives that are underway in Cuyahoga County that work to address the goals set out for SLFRF funds including addressing negative economic impacts, investing in broadband projects, implementing transformative and lasting initiatives; and supporting equity efforts.

Using SLFRF dollars this way will allow the County to maintain quality public services, mitigate the continuing public health and economic impacts of COVID-19, and create transformative and lasting change propelling Cuyahoga County toward a more vibrant and prosperous region where everyone thrives.

Promoting Equitable Outcomes

As of the close of the Recovery Plan period on June 30, 2022, \$239,898,257 has been expended by Cuyahoga County for the purpose of mitigating revenue loss and provision of government

¹ U.S. Department of the Treasury. Coronavirus State and Local Fiscal Recovery Funds.

<https://home.treasury.gov/policy-issues/coronavirus/assistance-for-state-local-and-tribal-governments/state-and-local-fiscal-recovery-funds>

services. However, much of the work currently being done in Cuyahoga County is to promote equitable outcomes. This section will provide an overview of some of those initiatives.

Existing Racial Equity Initiatives

With racial disparities widening with regards to healthcare, education, quality of life, and economic mobility, Cuyahoga County Council and the County Executive acknowledge the needed focus and urgency to create systemic change across Cuyahoga County, starting with County government. On July 7, 2020 Cuyahoga County [declared](#) racism a public health crisis. In addition to making this important declaration, the County established a Citizens' Advisory Council on Equity (CACE) and activated the Cuyahoga County Equity Commission (CCEC) to guide and oversee the County's equity efforts.

CACE has the role of advising both the County Council and the County Executive on policies, practices, and procedures to defeat racism and to establish equity, inclusion, and access both internally and externally within the County. To more deeply address specific areas of disparity between Black and White people with respect to: health and healthcare, the criminal justice system, healthy food, safe and affordable housing, well-paying jobs, business ownership opportunities, quality transportation, educational opportunities, and safe places to be active, the work of CACE is structured into four categories (sub-committees):

1. Health and Healthcare,
2. Economic Opportunity,
3. Equitable Quality of Life, and
4. Criminal Justice.

CCEC has the role of overseeing the County's internal equity efforts. In 2020, CCEC identified five pilot agencies within the County and one Board to begin the process of assessing each agency's policies and programs, with respect to outcomes, using data through a lens of racial equity. Pilots are currently in process for the following agencies and one Board:

1. Department of Health and Human Services,
2. Department of Development,
3. Department of Public Works,
4. Department of Human Resources,
5. Department of Equity and Inclusion, and the
6. Cleveland – Cuyahoga County Workforce Development Board.

Initial [reports](#) on efforts to date by CACE and CCEC were released in January 2021. In addition, in January of 2022, CCEC released an additional report detailing its work for calendar year 2021.

Department of Equity and Inclusion

In 2021, the County also established the Department of Equity and Inclusion to enhance equity in program and policy development within County government in coordination with CACE, CCEC, and various departments under the jurisdiction of the County Executive. Department efforts are focused on increasing participation of minority-and-women-owned business enterprises (MWBE) in County contracting and purchasing, tracking and reporting County performance related to MWBE contracting goals, working with the Department of Human Resources to build a culture of equity, and serving as an ombudsman for acceptance and evaluation of inquiries submitted by the public related to equity initiatives.

In 2022, DEI's work has been focused in three areas: Supplier Diversity, Workforce Equity, and Programs/Policies/Services Equity.

Below are the major tasks or goals that will be completed in 2022 by DEI:

- Develop and implement ombudsman process to accept and evaluate inquiries and complaints from the general public regarding implementation of the County's equity initiatives and to coordinate and facilitate community input (**Status:** In Progress)
 - Develop inaugural Diversity/Equity/Inclusion Scorecard Criteria and implement the Diversity/Equity/Inclusion Scorecard Program, which includes providing training to departments on the program (**Status:** Scorecard – Completed / Training - In Progress)
 - Develop inaugural Equity Assessment Tool for use in decision making (**Status:** Equity Assessment Tool – Completed / Training - In Progress)
 - Develop and implement Equity Zone Policy, which includes development of Equity Zone Map (**Status:** Completed)
 - Diversity, equity, and inclusion training provided by consultant (with oversight by DEI/HR) to county employees and leadership under the authority of the County Executive (**Status:** In Progress)
 - Implement the GARE Racial Equity Employee Survey for employees under the authority of the County Executive (**Status:** In Progress)
 - Work with HR to develop ongoing plan for diversity, equity and inclusion training for county employees and leadership under the authority of the County Executive (**Status:** In Progress)
- Draft the 2023 Equity Report (publication deadline: January 31, 2023) (**Status:** In Progress)

DEI has identified the following keys to success in fostering this work throughout the County:

- **Community Engagement:** Foster community engagement to ensure access and representation by diverse backgrounds, cultures, races, and ethnicities so that varied perspectives, interest, values and ideas are heard and considered.
- **Training and Capacity Building:** Attract, recruit, hire, develop, and retain employees whose cultural, racial, and social demographics are reflective of the community. Provide racial and social equity and inclusion training that is general and role and business area specific to employees to increase understanding and to nurture behavioral changes that positively impact equity and inclusion.
- **Accountability:** Recognizing that the advancement of equity and inclusion is the responsibility of all county agencies and departments.
- **Addressing System Inequities:** Intentionally and purposefully address inequities across our system. Utilize equity tools to evaluate, consider, develop, and implement policies, procedures, and initiatives to advance racial and social equity and inclusion in all of our work and practices. Working with various departments and leadership to embed equity and inclusion in the decision-making process.

Beyond the work being done by the Department of Equity and Inclusion, Cuyahoga County is supporting a number of initiatives to address the disparate impact of the COVID-19 pandemic. This includes:

- 1) Digital Equity:
- 2) Access to Safe and Affordable Housing
- 3) Improving the Homeless System
- 4) Workforce Development

Digital Equity

Cuyahoga County consistently ranks as one of the least connected communities in the country. The 2020 ACS data identified almost 20% of the County does not have internet access in the home. The COVID-19 pandemic highlighted how important digital connectivity is in today's world.

If you were to map poverty, health outcomes, educational attainment, race, and many similar factors in Cuyahoga County, you would see maps that are very similar to one with digital access. A majority of households have access to broadband internet, but the digital divide persists due to a lack of affordable options. Addressing the digital divide in Cuyahoga County means solving the affordability crisis for entire neighborhoods and communities.

The County sought long-term solutions that provided high-quality, affordable access specifically in those communities where more than 20% of the population is unconnected. On June 7, Cuyahoga County Council approved a contract with PCs for People to provide a fixed wireless network with a capacity of 20,000 households in those targeted inner-ring suburbs. This plan also includes funding to connect 5,000 apartments, with CMHA properties being given first preference.

Those that qualify for the Affordable Connectivity Program (ACP) will be able to apply the subsidy to this plan to bring the \$15 monthly cost to \$0. The first neighborhoods for this project will begin to go-live in January 2023 with all neighborhoods up and running by June 2024.

Access to Safe and Affordable Housing

- **Affordable Housing:** Cuyahoga County solicited solutions and partnerships to address the continued lack of affordable housing in the county. The Request for Proposal (RFP) solicited innovative projects that will increase or retain affordable housing. The County recognizes the need for additional affordable housing that will assist individuals or households who are homeless, at risk of homelessness, thereby reducing homelessness and increasing housing stability. A total of \$5 million was identified from the County's General Fund and the federal HOME Investment Partnership for these projects. This investment will assist in the creation or retention of 451 affordable rental housing units in Cuyahoga County.
- **Emergency Rental Assistance:** Cuyahoga County has received a combined total of \$103,720,231 in Emergency Rental Assistance 1 and 2 funding. To date we have obligated \$99 million through contractual agreements with non-profit organizations to provide emergency rental and utility assistance as well as housing stability services. Of the total funds received we have expended \$35 million in direct assistance to over 1,000 low-moderate income renters in Cuyahoga County. Of those renters served, 75% self-identified as Black or African American.
- **Lead Remediation:** Cuyahoga County and its 19 inner-ring suburbs have some of the highest lead poisoning rates in the nation due to the age of the home along with the social determinants that impact the lives of low-income families. These suburban communities contain a disproportionately high number of documented cases of lead-poisoned children, high concentration of pre-1940 housing, as well as possessing a high percentage of families living below the poverty level. Cuyahoga County invested \$1.8 million in 2022 to continue the efforts to remove lead from all homes in the County.

Improving the Homeless System

The Cuyahoga County Office of Homeless Services (OHS), as the lead agency for the Homeless Continuum of Care (CoC), is committed to developing a racially equitable system. Given the overrepresentation of Black, Indigenous, and people of color (BIPOC) experiencing

homelessness in our community, the CoC has taken collective action in addressing inequities within the system and ensuring access to prevention/diversion services, shelter, and housing. The CoC is participating in two strategies to advance this work, both rooted in meaningful use of quantitative and qualitative data.

The CoC, as a member of a statewide application, was selected as part of a national cohort to participate in HUD's Coordinated Entry Race Equity Demonstration project. Coordinated Entry (CE) is the front door to each community's homeless crisis response system allowing for increased service coordination and rapid exit from shelter to housing. The goal of this project is to identify measures to evaluate and analyze local data to support the development of a more racially equitable assessment and prioritization tool. To further support this effort, the CoC has engaged persons with lived experience who have been impacted by disparities to participate in this process.

The OHS has dedicated HUD Planning Grant dollars towards the second strategy which supports the development of system-wide, race equity data dashboards. The dashboards will be used to establish equity performance monitoring and support improved outcomes for the BIPOC population served within the homeless system. The CoC will measure outcomes for length of time homeless, exit destinations, and returns to shelter by age and race cohort. Findings will be instrumental in modifying standards, practices, and developing policy recommendations. In turn, the CoC will align resources and provide targeted strategies to demonstrate a culturally responsive system that addresses the unique barriers for persons of color.

Development

Several of the activities administered through the Department of Development support COVID-19 recovery efforts. For example, the three Workforce Development activities described below will help to fill talent gaps in key industries that are partly due to COVID's disruptions that drove many workers out of the economy.

- **Brownfield Clean-up:** \$5 million has been provided with a goal to provide up to 25% matching funds with the state of Ohio Brownfield Clean-Up Program. An element of the scoring criteria asks if the applicant (developer/contractor) will be working with a minority-owned remediation contractor. This will give focus to the developer/general contractor that the county is not only monitoring equity but also offering bonus score-card points **whereupon they are**. Moreover, many of the sites and locations that need remediation are in Low/Moderate Income (LMI) neighborhoods and cleaning them up with new developments could be catalytic for LMI neighborhoods.
- **Demolition:** Provide \$2 million as leveraging funds to undertake environmental remediation and demolition of vacant and distressed properties in predominantly low-income, minority neighborhoods. By removing blighted structures, our program boosts the property values of neighboring properties and assists low-income and minority homeowners in recovering lost home equity and restoring opportunities to build wealth.
- **Manufacturing Sector:** The Manufacturing Sector Partnership will receive \$5 million over three years to assist 2,750 individuals in securing and advancing in manufacturing jobs in Cuyahoga County. Included in the goals of the project are that 60%+ of the individuals who will be hired in the next three years will self-identify as Black and/or Latinx.
- **Internships:** \$1 million will be dedicated to a program to promote internships in the STEM and manufacturing fields for students enrolled in relevant fields at Cleveland State

and Case Western Reserve University, as well as other higher education institutions as identified by the Greater Cleveland Partnership. With the \$1M investment, the program will create 500 new internships over the next three years, with 50% or more of the placed students identifying as Black, Latinx, and/or women.

- **Education:** The Greater Cleveland Career Consortium will receive \$3 million over three years to support career planning curriculum into at least 10 County school systems for a minimum of 700 students. Focus will be placed on districts in the County which have the highest percentage of Black/Latinx students, with a commitment that 70%+ of impacted students identify as Black/Latinx.
- **Water Based Business Attraction:** Cuyahoga County is providing \$1,450,000 to grow Cuyahoga County's water economy through attraction efforts of water intensive manufacturers and water solution focused companies. Issues of environment, water, and economy are inextricably linked to racial injustice, violence, and inequality in America.

Community Engagement

As soon as the County was allotted funds from the American Rescue Plan, the Cuyahoga County administration put plans in place to engage the community and receive feedback on how SLFRF funds could be spent.

Community Engagement Feedback Portal

One of the first methods of community engagement Cuyahoga County established was the creation of an [ARPA Funding Community Feedback webpage](#) on the Cuyahoga County government website.

On this page, the public can find an overview of the purpose of ARPA, the six primary spending foci, various ways Cuyahoga County could use this funding, and facts about the amount of ARPA funding other government entities are receiving (i.e. Ohio, Cleveland, and local municipalities).

In addition, the webpage contained an online form for ARPA funding idea submissions. Residents and community members were able to fill out a brief [form](#) containing the following fields, all of which were optional:

- Name,
- Email,
- Funding Idea, and
- Cost.

This submission portal was promoted in a variety of ways. These include:

1. Announcements and information provided at two Cuyahoga County and Cuyahoga County Board of Health Media Briefings, viewed by members of the meeting and Cuyahoga County residents. These briefings received ample coverage from the media (see Appendix A);
2. Posts on official Cuyahoga County social media accounts, including [Facebook](#), [Twitter](#) and [LinkedIn](#);
3. Inclusion in the [Cuyahoga County News Now Newsletter](#) with a subscription base of 50,000+ residents; and

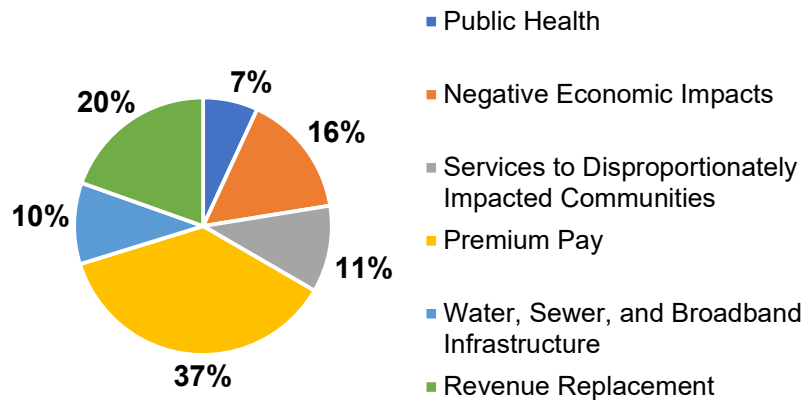
4. Inclusion in Cuyahoga County Executive Armond Budish’s weekly employee communication.

The ARPA Funding submission portal on the Cuyahoga County website received 348 responses from the community. Respondents submitted ideas related to a variety of topics. Some responses focused on one main idea, while others listed out multiple opportunities for funding. Key themes of responses included affordable housing, rent/utility assistance, job training and education, food security, support for small businesses, broadband, water and sewer infrastructure, and essential worker support.

To better understand how public feedback aligned with SLFRF eligible uses, an analysis was completed to sort responses into SLFRF expenditure categories and to identify the target population for each request.

As illustrated in Figure 1, each response was categorized by one or more SLFRF eligible use.

Figure 1: Eligible Use Categories

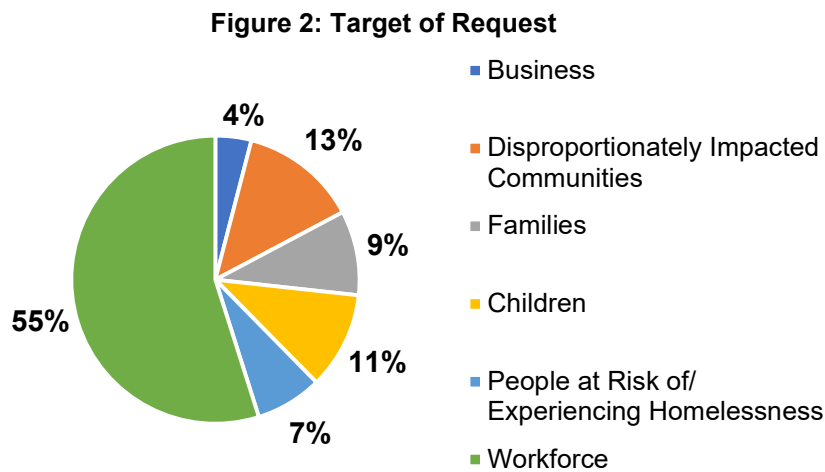


Many responses spanned various expenditure categories; these responses were assigned to multiple categories as appropriate. After all 348 responses were analysed, there was a total of 450 items that fell in the six categories. The three largest categories of responses pertained to Premium Pay (37%), Revenue Replacement (20%), and Negative Economic Impacts (16%), respectively.

Based on staff analysis of public feedback, responses were also organized into one of six populations:

- Business,
- Disproportionately Impacted Communities,
- Families,
- Children,
- People at Risk of/Experiencing Homelessness, and
- Workforce.

Figure 2 below demonstrates that over half of responses (55%) aimed at Workforce. Thirteen percent focus on Disproportionately Impacted Communities, while 11 percent were directed at Children. The remaining groups made up less than 10 percent of responses.



The Cuyahoga County Community Engagement Portal remains open as community engagement efforts are ongoing.

Regional Stakeholder Initiative

In addition to seeking public comment on the use of ARPA funds, Cuyahoga County Executive Armond Budish and members of the County leadership team have engaged with a wide variety of local partners, leaders, and organizations.

For example, on June 30, 2021, Cuyahoga County and its partners hosted a Regional Stakeholder Initiative meeting to gauge ideas and recommendations from community leaders regarding spending of ARPA dollars.

Attendees of this meeting include representatives from the following organizations:

- Cleveland Housing Partners
- Cleveland State University
- Cuyahoga Community College
- Cuyahoga County Mayors & Managers Association
- Cuyahoga Land Bank
- Fund for Our Economic Future
- Global Cleveland
- Greater Cleveland Partnership
- JumpStart
- MetroHealth
- Northeast Ohio Public Utilities Council
- Northeast Ohio Regional Sewer District
- Port of Cleveland
- TeamNEO/JobsOhio
- University Circle Inc.
- University Hospitals
- Vibrant NEO

ARPA Funding Conversations

In addition to the Regional Stakeholder Initiative meeting, Cuyahoga County leadership has facilitated ARPA funding conversations with members of organizations and groups that interact with communities of color, conduct work and perform services in underserved communities, and/or work to enhance equity in communities as the core of their work. Some of these groups

include the Cuyahoga County Citizens' Advisory Council on Equity, the Cuyahoga County Division of Senior and Adult Services and the Division of Children and Family Services Board, Cuyahoga County Council members, and additional local business, non-profit and community leaders.

The County also held a neighborhood townhall event in Cleveland's Central neighborhood to get feedback from residents of how the County can impactfully support their needs.

While the County ultimately chose to use the SLFRF funds on the replacement of lost revenue and the provision of government services, the information provided by all of this feedback has been used to identify key priorities for the County for major projects and initiatives, many of which were identified in this report.

Labor Practices

As of the close of the Recovery Plan period on June 30, 2022, all State and Local Fiscal Recovery Funds have been expended by Cuyahoga County on provision of Government Services and employee salaries. No infrastructure related projects were funded.

Use of Evidence

The County's SLFRF dollars were used in the replacement of lost revenue and the provision of government services, which did not require the use of evidence-based practices. However, Cuyahoga County has an overall approach to using evidence and evaluation in projects and programs.

Strategic Planning Efforts & Performance Management

County strategic planning efforts are detailed in the [Cuyahoga County Strategic Plan](#), [Cuyahoga County 5-Year Economic Development Plan](#), [Cuyahoga County Health and Human Services Strategic Plan](#), and Cuyahoga County Housing Plan, with progress and performance reported publicly through [Cuyahoga Performance](#).

Current Use of Evidence Practices

Cuyahoga County Department of Development is well versed in use of evidence practices through the County's designation as an Entitlement Community in accordance with the U.S. Department of Housing and Urban Development and receipt of annual Formula Grants for Community Development Block Grant funds, HOME Investment Partnership Funds on behalf of the Cuyahoga HOME Consortia and Emergency Shelter Grant funds. To that end, the County's overall approach to using evidence and evaluation will be guided by the HUD required Annual Action Plan, Consolidated Plan and CAPER as they relate directly to housing activities.

Cuyahoga County Department of Health and Human Services (DHHS) has a long history of grounding service delivery in evidence-based practices and rigorous evaluation. The County is the first county in the United States to implement a Pay-for-Success contract and over three-quarters of DHHS contracts include monthly or quarterly performance reporting used to evaluate vendors and redesign services. The Office of Early Childhood and Case Western Reserve University have developed a longitudinal data set spanning decades that serves as the basis for controlled studies to identify high-quality childcare and Pre-K sites in county and municipally funded Pre-K programs. The Office of Homeless Service manages a continuum of care that relies on many evidence-based and other best practice services, including a Permanent Supportive Housing model, Rapid-Re-Housing, and a nationally-recognized Diversion/Mediation program. The Division of Child & Family Services (DCFS) is committed to providing evidence-

based programming options to children and families. The Division is invested in training and staff development and currently houses a Multi-systemic Therapy (MST) unit and an Early Childhood unit providing Attachment Biobehavioral Catchup (ABC), both implemented with full fidelity.

Table of Expenses by Expenditure Category

As of the close of the Recovery Plan period on June 30, 2022, \$239,898,257 in State and Local Fiscal Recovery Funds have been expended by Cuyahoga County. As a result, cumulative expenditures to date are \$239,898,257.00 for all expenditure categories.

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
1	Expenditure Category: Public Health		
1.1	COVID-19 Vaccination	\$0.00	\$0.00
1.2	COVID-19 Testing	\$0.00	\$0.00
1.3	COVID-19 Contact Tracing	\$0.00	\$0.00
1.4	Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, etc.)	\$0.00	\$0.00
1.5	Personal Protective Equipment	\$0.00	\$0.00
1.6	Medical Expenses (including Alternative Care Facilities)	\$0.00	\$0.00
1.7	Capital Investments or Physical Plant Changes to Public Facilities that respond to the COVID-19 public health emergency	\$0.00	\$0.00
1.8	Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	\$0.00	\$0.00
1.9	Payroll Costs for Public Health, Safety, and Other Public Sector Staff Responding to COVID-19	\$0.00	\$0.00
1.10	Mental Health Services	\$0.00	\$0.00
1.11	Substance Use Services	\$0.00	\$0.00
1.12	Other Public Health Services	\$0.00	\$0.00
2	Expenditure Category: Negative Economic Impacts		
2.1	Household Assistance: Food Programs	\$0.00	\$0.00
2.2	Household Assistance: Rent, Mortgage, and Utility Aid	\$0.00	\$0.00
2.3	Household Assistance: Cash Transfers	\$0.00	\$0.00
2.4	Household Assistance: Internet Access Programs	\$0.00	\$0.00
2.5	Household Assistance: Eviction Prevention	\$0.00	\$0.00
2.6	Unemployment Benefits or Cash Assistance to Unemployed Workers	\$0.00	\$0.00
2.7	Job Training Assistance (e.g., Sectoral job-training, Subsidized Employment, Employment Supports or Incentives)	\$0.00	\$0.00

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
2.8	Contributions to UI Trust Funds*	\$0.00	\$0.00
2.9	Small Business Economic Assistance (General)	\$0.00	\$0.00
2.10	Aid to nonprofit organizations	\$0.00	\$0.00
2.11	Aid to Tourism, Travel, or Hospitality	\$0.00	\$0.00
2.12	Aid to Other Impacted Industries	\$0.00	\$0.00
2.13	Other Economic Support	\$0.00	\$0.00
2.14	Rehiring Public Sector Staff	\$0.00	\$0.00
3	Expenditure Category: Services to Disproportionately Impacted Communities		
3.1	Education Assistance: Early Learning	\$0.00	\$0.00
3.2	Education Assistance: Aid to High-Poverty Districts	\$0.00	\$0.00
3.3	Education Assistance: Academic Services	\$0.00	\$0.00
3.4	Education Assistance: Social, Emotional, and Mental Health Services	\$0.00	\$0.00
3.5	Education Assistance: Other	\$0.00	\$0.00
3.6	Healthy Childhood Environments: Child Care	\$0.00	\$0.00
3.7	Healthy Childhood Environments: Home Visiting	\$0.00	\$0.00
3.8	Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System	\$0.00	\$0.00
3.9.	Healthy Childhood Environments: Other	\$0.00	\$0.00
3.10	Housing Support: Affordable Housing	\$0.00	\$0.00
3.11	Housing Support: Services for Unhoused persons	\$0.00	\$0.00
3.12	Housing Support: Other Housing Assistance	\$0.00	\$0.00
3.13	Social Determinants of Health: Other	\$0.00	\$0.00
3.14	Social Determinants of Health: Community Health Workers or Benefits Navigators	\$0.00	\$0.00
3.15	Social Determinants of Health: Lead Remediation	\$0.00	\$0.00
3.16	Social Determinants of Health: Community Violence Interventions	\$0.00	\$0.00
4	Expenditure Category: Premium Pay		
4.1	Public Sector Employees	\$0.00	\$0.00
4.2	Private Sector: Grants to other employers	\$0.00	\$0.00
5	Expenditure Category: Infrastructure		
5.1	Clean Water: Centralized wastewater treatment	\$0.00	\$0.00
5.2	Clean Water: Centralized wastewater collection and conveyance	\$0.00	\$0.00
5.3	Clean Water: Decentralized wastewater	\$0.00	\$0.00
5.4	Clean Water: Combined sewer overflows	\$0.00	\$0.00

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
5.5	Clean Water: Other sewer infrastructure	\$0.00	\$0.00
5.6	Clean Water: Stormwater	\$0.00	\$0.00
5.7	Clean Water: Energy conservation	\$0.00	\$0.00
5.8	Clean Water: Water conservation	\$0.00	\$0.00
5.9	Clean Water: Nonpoint source	\$0.00	\$0.00
5.10	Drinking water: Treatment	\$0.00	\$0.00
5.11	Drinking water: Transmission & distribution	\$0.00	\$0.00
5.12	Drinking water: Transmission & distribution: lead remediation	\$0.00	\$0.00
5.13	Drinking water: Source	\$0.00	\$0.00
5.14	Drinking water: Storage	\$0.00	\$0.00
5.15	Drinking water: Other water infrastructure	\$0.00	\$0.00
5.16	Broadband: "Last Mile" projects	\$0.00	\$0.00
5.17	Broadband: Other projects	\$0.00	\$0.00
6	Expenditure Category: Revenue Replacement		
6.1	Provision of Government Services	\$239,898,257.00	\$239,898,257.00
7	Administrative and Other		
7.1	Administrative Expenses	\$0.00	\$0.00
7.2	Evaluation and data analysis	\$0.00	\$0.00
7.3	Transfers to Other Units of Government	\$0.00	\$0.00
7.4	Transfers to Nonentitlement Units (States and Territories only)	\$0.00	\$0.00

PERFORMANCE REPORT

As of the close of the Recovery Plan period on June 30, 2022, all State and Local Fiscal Recovery Funds have been expended by Cuyahoga County under the category of revenue replacement and the provision of government services, these projects do not require specific performance metrics. However, the County does use a reporting system to track overall County performance, [Cuyahoga Performance](#).

Cuyahoga Performance uses data to identify where the County is making progress toward strategic goal achievement and where opportunities for improvement exist. It is a platform that helps the County tell the story behind our programs. Quarterly performance reports lead to improved transparency, show the impact of county programs, and engage the community in conversations about how we can come together to achieve positive results for our community.

Cuyahoga Performance By The Numbers

- 66 measure pages
- 24 participating County departments and agencies
- 72% of measures include a performance target.
- 32% of measures include comparative analysis data from peer communities.
- 24% of measures include racial equity data.

PROJECT INVENTORY

As of the close of the Recovery Plan period on June 30, 2022, all State and Local Fiscal Recovery Funds have been expended by Cuyahoga County. All funds were expended under one category:

1. Project 2021-2022 Expenditures: Revenue Replacement/Provision of Government Services
2. Funding amount: \$239,898,257.00
3. Project Expenditure Category: 6.1 Provision of Government Services
4. Project Status of Completion: Completed
5. Project Description: Provision of government services through the use of revenue replacement.
6. Required Programmatic Data: N/A
7. Project Demographic Distribution: N/A
8. Use of Evidence: N/A

RECOVERY PLAN PERFORMANCE REPORT APPENDICIES

Appendix A: Cuyahoga County APRA Community Feedback Portal Media Coverage

1. "Cuyahoga County asking residents to submit ideas on how to spend millions of dollars from American Rescue Plan Act": <https://www.wkyc.com/article/news/local/cuyahoga-county/cuyahoga-county-asking-residents-submit-ideas-spending-millions-of-dollars-from-american-rescue-plan-act/95-0b3ab2b1-68da-4a58-a596-a41ff80a5d9c>
2. "Cuyahoga County seeking 'transformative' ideas for how to spend \$240M in federal aid": <https://www.cleveland.com/news/2021/07/cuyahoga-county-seeking-transformative-ideas-for-how-to-spend-240m-in-federal-aid.html>
3. "Cuyahoga County Asks Residents How to Spend Federal COVID-19 Relief Money": <https://www.ideastream.org/news/cuyahoga-county-asks-residents-how-to-spend-federal-covid-19-relief-money>
4. "Cuyahoga County Board of Health offers tips to stay safe during summer months": <https://fox8.com/news/watch-live-cuyahoga-county-board-of-health-offers-update-on-delta-variant-summer-events/>
5. "Cuyahoga County provides COVID-19 safety regulations for summertime": https://www.clevelandjewishnews.com/news/local_news/cuyahoga-county-provides-covid-19-safety-regulations-for-summertime/article_3f417d74-df48-11eb-beca-035850b673b4.html