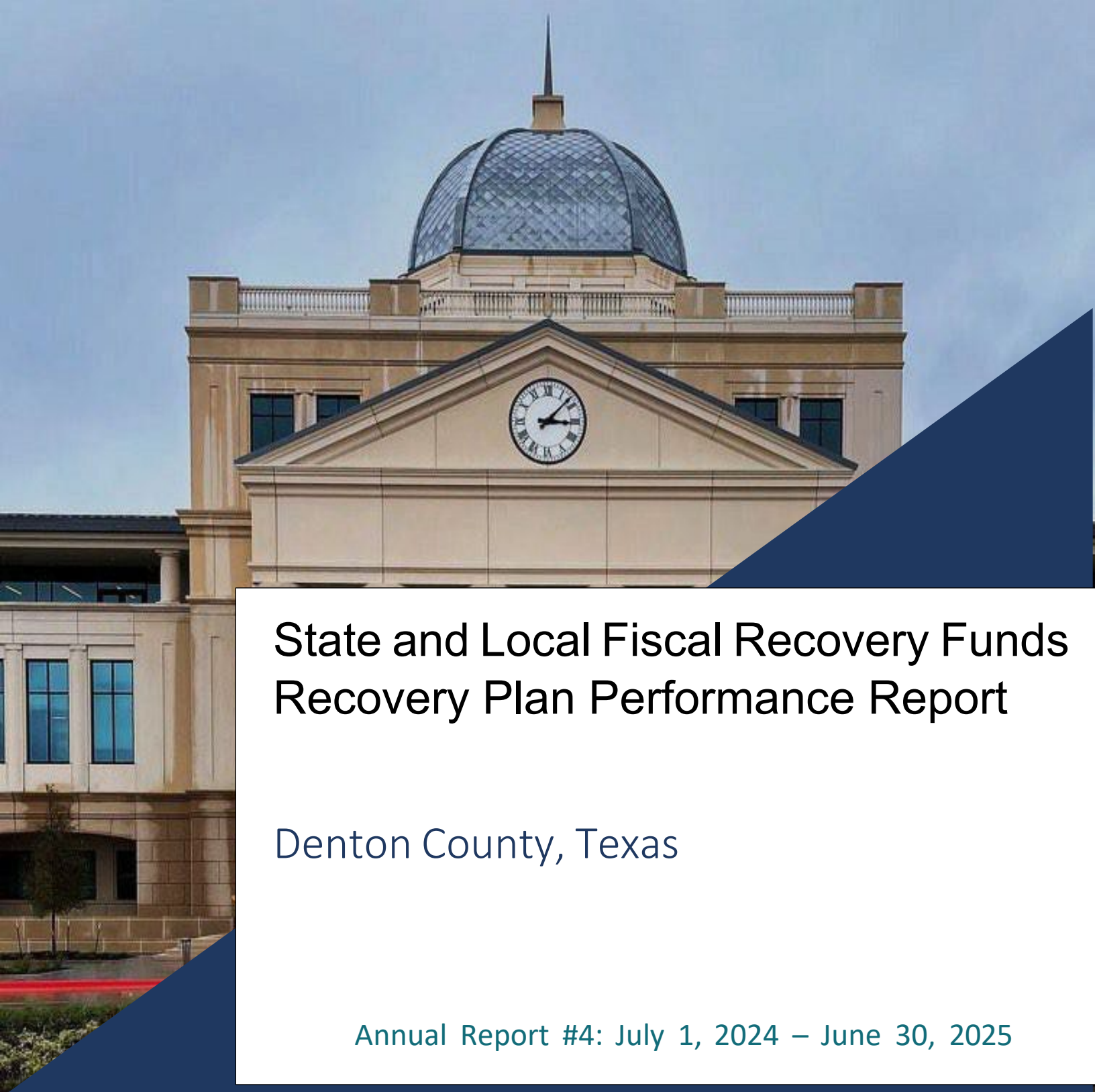




State and Local Fiscal Recovery Funds Recovery Plan Performance Report

Denton County, Texas

Annual Report #4: July 1, 2024 – June 30, 2025

SUBMITTED TO THE U.S. DEPARTMENT OF TREASURY
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PLAN ACT

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Executive Summary

On March 11, 2021, President Joe Biden signed the American Rescue Plan Act (ARPA) into law. Within the Act, the State and Local Fiscal Recovery Funds (SLFRF) program was created to assist State, territorial, local, and Tribal governments in responding to the economic and public health impacts of COVID-19, to help contain the spread throughout communities and businesses across the country, and to promote a strong, equitable economic recovery.

To help meet the needs of governments in addressing the impacts of the pandemic, the U.S. Treasury has provided broad spending categories, which are outlined further in this report. Within these categories, recipients are given the flexibility to decide how best to use the funds.

The American Rescue Plan Act requires all recipients with a population greater than 250,000 to create and submit an annual Recovery Plan Performance Report. The Recovery Plan Performance Report provides the public and Treasury with information on the projects that recipients are undertaking with program funding and how they are planning to ensure program outcomes are achieved in an effective, efficient, and equitable manner. The Recovery Plan Performance Report will grow each year as the county increases its spending, projects, and reporting. A new annual report will be created each year and posted on Denton County's website for public viewing at www.dentoncounty.gov. This specific report covers the period from July 1, 2024, to June 30, 2025.

Denton County has received a total of \$172,329,559 in SLFRF funds. Half of the funds were received on May 19, 2021, and the remaining half on June 29, 2022. The Denton County Commissioners Court is devoted to ensuring funds are spent on eligible expenses and in the most effective, efficient, and equitable manner possible. Denton County is constantly evaluating potential eligible uses of SLFRF funds in a collaborative approach with other municipalities, nonprofit groups, internal departments, and others to determine which projects best serve the Denton County community in an effort to enable economic recovery.

Denton County's use of SLFRF funds during the past 12 months include increasing communication coverage for first responders and emergency management staff by purchasing and installing a trunked radios system; purchasing assets and supplies in order to increase the effectiveness of the county's ability to respond to public emergencies; issuing nonprofit assistance awards to maintain continuity of services to at risk households; renovating HVAC systems in public buildings to update air filtration to combat the spread of COVID-19 and other harmful airborne pathogens; improving the effectiveness of Denton County's public service operations via purchase of a new ERP and cybersecurity systems; building healthy communities by purchasing and preserving green space in a rapidly growing suburban area; providing payroll for the public sector workforce spending the majority of their time responding to the COVID-19 public health emergency; and an employee retention program to reduce turnover.

Denton County has obligated all SLFRF funds as of the December 2024 deadline. After

unanticipated delays to the Emergency Operations Center which pushed the obligation date passed the deadline, the most challenging part of ARPA spending for Denton County this reporting period was determining how best to utilize the funds to provide long-term solutions for ongoing issues affecting our negatively economically impacted communities.

Uses of Funds

Every intended and approved use of Denton County's SLFRF funds helps support the economic recovery of the community as a whole and equally improve the lives of those directly and indirectly affected by the COVID-19 virus.

When potential projects are introduced for discussion, Denton County's first objective is to verify the eligibility of the project's necessary expenditures according to the Treasury's SLFRF "Final Rule" guidance. Denton County has a team of internal staff members, including the County Auditor, Community Relations and County Administration, who perform in-depth research in order to determine which category a potential project would fall under for required Treasury reporting.

In the section below, you will find examples of some of Denton County's largest projects within each expenditure category. A complete inventory of all projects, with funding amounts, can be found later in this report under the **Project Inventory** section.

Program key expenditure categories are as follows:

a. Public Health (EC 1)

COVID-19 Testing, Contact Tracing, and Vaccination: To ensure the public health demands of the pandemic are met, COVID-19, testing, vaccination, contact tracing has been a priority for our community since the beginning of COVID. SLFRF funds have been used to hire temporary staff to assist Denton County Public Health and Safety personnel establish testing, vaccination, and contact tracing at key locations in the community to serve all impacted and disproportionately impacted populations, to include the general public and low-or- moderate income level households. We will continue to focus on this area in order to ensure the safety of our community.

Use of Evidence:

Denton County Public Health COVID-19
information Page: <https://gis-covid19-dentoncounty.hub.arcgis.com/>

Prevention in Congregate Settings: Several projects funded by SLFRF and purposed for public health needs in order to prevent the spread of COVID- 19 in congregate settings are focused on improving air filtration in high traffic areas of public facilities. The goal of these projects was to protect all impacted and disproportionately impacted populations, to include the general public and low-or-moderate income level households who utilize county public facilities.

HVAC Renovations at County Courthouses and Public Buildings: The Public Facilities department has utilized SLFRF funding to enhance the Heating

Ventilation and Air Conditioning (HVAC) systems within public buildings. This project consists of replacing and/or upgrading air handling systems within congregate areas including the Denton County Courts Building, the Courthouse-on-the-Square, the Southwest Courthouse, and the Copeland Building to mitigate against the spread of COVID-19 and other airborne viruses. These upgrades, which include the installation of MERV 13 and UVGI filtration, will help reduce infection spread amongst staff and citizens while ensuring the courts will remain open to effectively deliver county services.

Other COVID-19 Public Health Expenses: In order to protect the safety and provide security to the Denton County community, improvements in communication and security of technology resources were necessary uses of SLFRF. These improvements will increase the efficacy of county services by expanding communication capabilities and increasing public access to county resources while securing access to those systems.

The Following paragraphs will provide further detail related to specific projects within the expense category.

Trunked Radio System: This project will involve the purchase and construction of two radio towers, site equipment and maintenance for the Denton County P25 Regional Radio Network from Motorola Solutions, Inc. Funds utilized will serve all residents of Denton County through increased communication coverage for first responders including Law Enforcement, Firefighters, Emergency Medical Services, and Emergency Management personnel. In addition, ancillary users of the system include Public Health workers administering vaccines, conducting testing, and serving communities through other programs that are authorized by ARPA.

Motorola AXS Dispatch Console Software: Purchase of Motorola AXS Dispatch Console (AXS) software and accompanying equipment to replace the current MCC7500 Dispatch Console (MCC7500) system. The MCC7500 system, which has been in service for over a decade and in production for 20 years, is approaching its end-of-life status. Motorola no longer manufactures the MCC7500 components, limiting options for future expansion and maintenance. Once Motorola's repair facilities deplete their inventory of replacement parts, repairs will no longer be possible. The AXS platform is Motorola's latest dispatch solution, designed with a similar expected lifespan as the MCC7500. Upgrading to the AXS system will ensure continued reliability and allow the Communication Center to expand and adapt to the future growth and needs of Denton County's Public Safety departments.

Mental Health Services:

Mental Health Navigator Program: The COVID-19 pandemic and the resulting loss of life, mandatory isolation, and negative economic impacts exacerbated adverse psychological conditions for many individuals within the Denton County community. To provide a resource for those in need, Denton County created a

Mental Health Navigator program. SLFRF was utilized for software, phones, computer equipment, and payroll for two full time employees spending 100% of their time performing Mental Health Navigator tasks. Mental Health Navigators will work in the Public Health Department and perform short-term case management and system navigation work for individuals who need assistance accessing mental health services. These positions are desperately needed in order to address the increase in mental health issues in our County.

Other COVID-19 Public Health Services: Understanding the public health needs of the Denton County community is a top priority for county administration. Utilizing SLFRF to provide support to much needed public health services and to keep citizens informed of potential public health risks is a current and planned use of these funds.

Clinic Funding for Women, Infants, & Children (WIC) program: Denton County Women, Infants, & Children (WIC) program is a Special Supplemental Nutrition Program, with Denton County serving as the Parent Agency for Local Agency #35. Denton County WIC includes three unique clinic sites located in Denton, Lewisville, and Carrollton. The Carrollton WIC clinic was required to relocate in September 2023 due to an unforeseen notice of non-renewal for the 3044 Old Denton Road property. The Carrollton location was previously funded by the state through WIC funding, but funding was diverted to help pay for the increased cost of personnel. Denton County WIC executed a commercial lease with CARM, LCC for a term of 37 months, effective August 1, 2023.

WIC Property: The Carrollton location was previously funded by the state through WIC funding, but funding was diverted to help pay for the increased cost of personnel. The cost benefit of purchasing this building outweighed leasing costs, plus the added security of a permanent location for the Denton County WIC program.

b. Negative Economic Impacts (EC 2)

Strong Healthy Communities – Neighborhood Features that Promote Health and Safety:

With the onset of COVID and the consequential isolation and social distancing required to combat the pandemic, it became evident that to ensure the mental, physical, and emotional health of a community, open green spaces to visit and enjoy are a necessity to maintain well-being. Scenic outside areas promote health and well-being by allowing community members a safe place to enjoy the outdoors.

Linensmidt and Billingsley Property: Denton County utilized SLFRF funds to purchase a 104-acres & 165-acres in Denton County. This purchase will ensure a large area of green space capable of supporting multiple public opportunities including historical preservation, interpretive learning activities, physical fitness. It is Denton County's intention to offer specialized opportunities to our

underserved communities, including those with physical and mental challenges. This area will support public meetings. The location of the space places within a rapidly growing suburban area that is currently transitioning from a rural farm agricultural area to a dense living space.

Assistance to Impacted Nonprofit Organizations:

Denton County Nonprofit Assistance: Serving on the front line of relief efforts, Denton County Nonprofit organizations have been critical partners during pandemic recovery. In an effort to assist in their mission and recovery from the negative economic conditions caused by the COVID-19 virus, Denton County has awarded ARPA funds to several nonprofit beneficiaries to ensure continuity of needed services to vulnerable populations of the community.

c. Public Health-Negative Economic Impact: Public Sector Capacity (EC 3)

Public Sector Workforce - Payroll and Benefits: The expenses within this category consist of salary and benefits associated with various employees who are primarily dedicated to responding to COVID-19. Below is a list of departments, along with some of the job duties performed during the reporting period.

Public Health Department (Mental Health Navigators): Mental health issues have increased significantly during the pandemic. The pandemic has caused millions of new cases of major depressive disorders and anxiety disorders. The rapid growth of Denton County's population has also caused an increase in the need for mental health services. Denton County Public Health department created the Mental Health Navigator program in response to the increased need for mental health support. These navigators perform short-term case management while assisting individuals in finding and accessing mental health services.

Grant Audit Staff: As time progressed since the inception of the COVID-19 Public Health Emergency, the implementation of COVID-related policies, and issuance of Federal and State COVID-19 grants, it became evident that administration of these funds would require employment of public sector staff to spend 100% of their time managing, auditing, reporting, and providing general compliance oversight for these grant funds. A select team of Denton County Internal Auditors have been tasked solely to perform these administration duties. Such duties include but are not limited to: Auditing and enforcing compliance of CARES, ERA, & SLFRF expenditures; performing subrecipient monitoring for CARES, ERA, & SLFRF grant programs; creating and submitting Treasury required reports and related documents; performing research and making recommendations to Denton County Administration personnel regarding eligible uses of grant funds; and providing evidence of Denton County's accounting and policy compliance during the Single Audit Process.

ERP Implementation Support Staff: Denton County's current Enterprise

Resource Planning (ERP) system is nearing obsolescence. To improve operational function and provide the best service possible, it was necessary to upgrade this system. The project was approved, and the implementation of this new ERP system will be funded with SLFRF. To ensure implementation is finished on time, 3 new positions were created in the Information Technology department to assist with this process. These staff members partner with ERP implementation vendors to create feasible project timelines and workflows, create and administer meetings with Denton County departments, create test configurations and implementation plans, create end user training for county departments, and assist department team leads with organization of legacy data to import into the new system.

Public Sector Workforce – Other:

Denton County Employee Retention: Due to the economic burden left over from the pandemic the county authorized a one-time payment of \$2,500 for eligible full-time employees and \$1,250 for eligible part-time employees paid in December 2024. Implemented with the intention to retain current employees, this project will also reduce costs associated with recruitment & training and improve employee morale in performance to better serve the community.

Effective Service Delivery: The COVID-19 public health emergency revealed some deficiencies in the county's ability to respond during a disaster event. SLFRF allowed the county to afford updates to systems to better equip a disaster response. Denton County was also not immune to the negative economic impacts caused by the pandemic. As a result, projects to replace or update outdated equipment was put on hold or canceled due to insufficient funds. However, SLFRF has allowed for the implementation of those projects eligible under the program.

Enterprise Resource Planning (ERP) System Implementation Project: Due to nearing obsolescence of Denton County's existing ERP system and the new working conditions resulting from the pandemic, Commissioners Court issued RFP #22-2690 in January 2023 and awarded the RFP for ERP Software and Implementation Services to Collaborative Solutions, LLC in January 2024. Collaborative Solutions (a Cognizant company) and Workday have partnered to provide a cloud-based solution that will provide the County with powerful resources that will elevate County operations in a way we have not experienced previously. This new ERP system will provide the tools to effectively deliver public services and execute government programs. The improvements to technology infrastructure will allow operations to adapt to other public health or disaster emergencies by allowing for remote collaboration and data sharing.

Sally Property: Purchase of property and building at 3001 Colorado Blvd., Denton TX, will provide additional space to improve the County's ability to process court cases and reduce the backlog created pandemic mitigation procedures.

Corinth THR Property: Purchase of real property located at 3305 Corinth Parkway, Corinth, Texas 75208 (Corinth Medical Center), in order to expand Denton County's capacity to effectively deliver public health services for a growing population and improve response capabilities for future public health emergencies.

Ambulances for Fire and EMS: On July 30, 2024, the Denton County Commissioners Court approved the Denton County Fire/EMS Master Plan Tier I, II, and III initiatives. In alignment with this plan's implementation, the Fire Marshal's Office is requesting approval to purchase eight ambulances and the necessary equipment to make these units fully operational. These ambulances are critical to enhancing emergency medical services within the Denton County Emergency Response Area (DCERA) and will be strategically placed to optimize service delivery. The units will be deployed through a combination of Tier 1/11 contracts and directly operated under Tier III to ensure comprehensive coverage and improve response times across the county.

WAN Internet Bandwidth Upgrade: Upgrade of the County's network infrastructure from a 1 Gbps circuit to support bandwidth speeds of up to 25 Gbps. This enhancement will address current limitations, meet the growing demands of modern applications and services, and support future scalability. The upgrade involves acquiring new networking hardware, firewalls, and professional services for installation and configuration, ensuring reliable and high-performing IT infrastructure. The existing 1 Gbps circuit will face continued bottlenecks, impacting County operations and public services and the infrastructure will fail to support future demands, possibly requiring costly emergency investments. A 25 Gbps-capable system will accommodate future growth and reduce the need for significant additional investments as well as improve network reliability and speed, boosting productivity and service satisfaction.

d. Revenue Replacement (EC 6)

Denton County has elected to utilize the standard \$10 million revenue loss allowance eligible to be used for general government services. Purchase of property and building at 3001 Colorado Blvd., Denton will improve Denton County's ability to process court cases and mitigate the spread of COVID-19 and other communicable disease by providing increased space for social distancing.

Other Federal Recovery Funds

Our Denton County Public Health Department also applied for and received four COVID- related grants funded through the Texas Department of State Health Services (DSHS) to help reduce health disparities. Below is a list of those grants and the funding amount.

- Immunization Grant (Former Vacc. Capacity) - \$749,729
- Health Disparities Grant - \$500,000

- Workforce Expansion Grant - \$400,000
- COVID Epidemiology Grant - \$912,699

We no longer offer only COVID-19 vaccination clinics, per the State requirements. However, the Vaccine Capacity grant team did take COVID-19 vaccines to nine community vaccination clinics. At the off-site and in-office clinics, DCPH has vaccinated a total of 248 adults (19 years and older) who are uninsured, whose insurance does not cover the COVID-19 vaccine, or whose insurance requires an out-of-pocket cost for the vaccine. DCPH clinics have also vaccinated a total of 420 children who qualify for the Vaccines For Children (VFC) program.

Denton County Public Health does not promote or advertise COVID vaccinations alone. In accordance with Rider 40, DCPH lists COVID vaccines as an offering alongside other Advisory Committee on Immunization Practices (ACIP) recommended vaccines in educational materials. COVID vaccinations are not singled out from other vaccines or listed alone in educational materials.

Denton County also received funding from the Local Assistance and Tribal Consistency Fund (LATCF) established by the American Rescue Plan Act of 2021. We received our first tranche payment of \$63,167.14 in December 2022 and the second tranche of \$126,334.28 in September 2023, for a total of \$126,334.28.

Promoting Equitable Outcomes

Equity has always been a value of Denton County. Denton County continues to distribute SLFRF funds in a fair and equitable manner with a focus on serving impacted communities. We have been serving those most affected by the pandemic in our vaccinations, testing, contact tracing, food programs and homeless project where we coordinated with nonprofits and other community organizations to ensure our efforts were reaching those in need across all populations within the county. We will continue to focus our efforts in this manner going forward while utilizing SLFRF funds.

Contact Tracing/Investigations:

During the reporting period, Denton County Public Health staff and contractors worked to ensure that community members received timely communication of quarantine and isolation information to help reduce the spread of the virus.

Community Engagement

Denton County always welcomes feedback from constituents and community-based organizations regarding projects funded with State and Local Fiscal Recovery Funds. Community engagement will be an ongoing process. The American Rescue Plan Act was first presented by our County Administrator during a weekly Commissioners Court meeting on August 10, 2021. This presentation included an overview of the Act, including eligible uses as well as possible county projects. This presentation was

broadcasted live and is available for viewing at the following link: <https://www.dentoncounty.gov/1344/Agendas-Minutes-and-Videos>. The Commissioners Court always devotes a portion of their weekly meeting agenda to accept public comment. Constituents are welcome to attend these meetings and provide feedback and/or comment on past, present, and future use of SLFRF Funds. Court members and support staff strongly consider any public comments regarding the use of said funds.

Denton County began hosting virtual weekly COVID-19 meetings in 2020 with local municipalities, school districts, chambers of commerce, nonprofit groups and other legislative agencies. These calls served as a channel of information related to the COVID-19 pandemic and its effects on those within our community. During these meetings, our Public Health Director would provide statistics and information on COVID cases, deaths, testing, and vaccinations as well as CDC recommendations. Our Community Relations Director would provide pertinent information regarding ongoing food, emergency rental assistance, grants and other programs designed to assist community members affected by and during the COVID pandemic. Once the American Rescue Plan was passed, information on this topic was incorporated into the weekly meetings.

Denton County also began hosting monthly Mayors Meetings with municipalities in early 2022 as a collaborative effort to discuss issues pertinent to local governments. During a meeting on February 23, 2022, the National Association of Counties (NACo) presented to the group on the American Rescue Plan, which included eligible uses and Q&As. These meetings allow for communication among groups so we can determine the best use of ARPA funds as well as to avoid duplication of effort.

Denton County has hosted several meetings to collaborate with non-profits to address community needs as demand began increasing, particularly among senior residents. Our Community Relations Director collaborated with United Way of Denton County during a meeting on July 13, 2023, which will generate a database of senior services to help address escalating needs.

Our Community Relations Director meets monthly with food pantry directors and two area food banks serving Denton County to collaborate on addressing needs, both short-term and long-term. The ongoing meetings serve as a vital communications tool in addressing food insecurity.

In regard to public health services, Denton County's Public Health Department directly contacted individuals testing positive for COVID-19 to complete a case investigation and provide public health guidance regarding isolation. DCPH also provided information specific to quarantine guidance for contacts with confirmed COVID-19 cases. Through case investigations, DCPH conducted continuous quality improvement efforts to streamline internal processes, maintain data quality, and enhance access to relevant, timely, and accurate COVID-19 information. DCPH maintained active social media accounts, a general public health email, and a call center to engage with the community. DCPH leadership provided a weekly presentation to the local governing entities, attended local community group meetings, engaged with local independent school districts, and collaborated with civic organizations.

With the support of the grant funds, during the funding period, DCPH utilized the CDC Social Vulnerability Index (SVI); data regarding populations disproportionately affected by COVID-19; and vaccination coverage rates to:

- Engage the community in development of vaccination and preparedness response education and outreach materials.
- Heighten access to vaccination and address vaccine hesitancy and misinformation within target communities.
- Build sustainable partnerships with trusted leaders, community members, and organizations to impact health equity and increase access to free and accessible vaccinations.
- Implement public health workforce development in culturally and linguistically appropriate services.

Labor Practices

Denton County has utilized SLFRF funds to employ Contractor Compliance and Monitoring, Inc. to ensure compliance with recommended labor standards established by the U.S Treasury. In accordance with Davis-Bacon Act of 1931, Contractor Compliance and Monitoring Inc. will provide federal wage compliance and monitoring services for all SLFRF capital expenditure projects requiring contracted labor. Contractor Compliance Monitoring, Inc. conducts interviews, reviews timecards, and analyzes qualifications & experience to ensure all contracted workers are paid the prevailing wage for the Denton County area and required working conditions are maintained.

Use of Evidence

*See preceding “*Use of Evidence*” sub-sections associated to specific projects noted above under the **Uses of Funds** section*

Performance Report

*See “Performance Report” narratives associated to each project listed in the succeeding **Project Inventory** section*



Project Inventory

SALLY PROPERTY

Project ID: SallyProperty



Funding Amount
\$27,469,393

Expenditure
Category

3.4 Effective Service Delivery

Project Overview

- Purchase of property and building at 3001 Colorado Blvd., Denton TX, will provide additional space to improve the County's ability to process court cases and reduce the backlog created pandemic mitigation procedures.

Performance Report

- The key performance indicator for Sally Property will be the increased case processing allowed by this increased space.

LINENSHMIDT PROPERTY

Project ID: LinenshmidtProp



Funding Amount
\$18,516,000

Expenditure
Category

**2.22 Strong Healthy
Communities**

Project Overview

- Linenshmidt Property Purchase of 104 acres ensures the conservation of green space to improve neighborhood features providing an open space for residents to enjoy healthy outdoor activities while social distancing.

Performance Report

- The key performance indicators for this project include the public benefit of a preserved Green Space to enjoy healthy and safe outdoor activities, the number of community members that visit the park, and the opportunities made available due to the development of this area.

BILLINGSLEY PROPERTY

Project ID: BillingsleyPropPurch



Funding Amount

\$17,959,480

Expenditure
Category

2.22 Strong and Healthy
Communities-Neighborhood Feature
that Promote health and safety

Project Overview

- Denton County had the opportunity to purchase two tracts of land to be incorporated into a future project that will involve parks and recreation. Including the potential development of multi-use trail systems, fitness areas, interpretive learning environments, and entertainment opportunities. The purchase combined with existing properties funded out of other mechanisms now equals over 493 acres. While the project is considered a long-term project, this prime land located alongside Interstate 35 near the interchanges of the I-35, I-35E, and I-35W is prime development land that will be maintained partially as greenspace. Future projects will include multi-use facilities to engage with community and visitors through a variety of educational opportunities. Denton County is experiencing an explosion in growth with an average of 92 people a day moving from other states to Denton County. With a population over 1 million we are seeing rural properties being developed into high-density living and commercial warehouses at an incredible rate. This purchase is justifiable by carving out a pocket of land in an area that will see incredible growth in the next five years and preserving it for multiple generations to enjoy.

Performance Report

- The key performance indicators for this project include the public benefit of a preserved Green Space to enjoy healthy and safe outdoor activities, the number of community members that visit the park, and the opportunities made available due to the development of this area.

CORINTH THR PROPERTY

Project ID: PubSafePayroll



Funding Amount
\$9,505,064

Expenditure
Category

3.4 Effective Service Delivery

Project Overview

- Purchase of real property located at 3305 Corinth Parkway, Corinth, Texas 75208 (Corinth Medical Center), in order to expand Denton County's capacity to effectively deliver public health services for a growing population and improve response capabilities for future public health emergencies.

Performance Report

- The key performance indicator for this project will be the increased capacity of the County to respond to public emergencies.

DENTON COUNTY NONPROFIT ASSISTANCE

Project ID: DentCountNonProfitAssistance



Funding Amount
\$9,002,085

Expenditure
Category

**2.34 Assistance to Impacted
Nonprofit Organizations**

Project Overview

- Serving on the front line of relief efforts, Denton County Nonprofit organizations have been critical partners during pandemic recovery. In an effort to assist in their mission and recovery from the negative economic conditions caused by the COVID-19 virus, Denton County has awarded ARPA funds to several nonprofit beneficiaries to ensure continuity of needed services to vulnerable populations of the community.

Performance Report

- The key performance indicator for this project will be the continued operations of these nonprofits to assist in pandemic recovery for at-risk populations in Denton County.

HVAC Renovations

Project ID: HVACHReno



Funding Amount

\$6,153,629

Expenditure
Category

**1.4 Prevention In
Congregate Settings**

Project Overview

- The Public Facilities department has utilized SLFRF funding to enhance the Heating Ventilation and Air Conditioning (HVAC) systems within public buildings. This project consists of replacing and/or upgrading air handling systems within congregate areas including the Denton County Courts Building, the Courthouse-on-the-Square, the Southwest Courthouse, and the Copeland Building to mitigate against the spread of COVID-19 and other airborne viruses. These upgrades, which include the installation of MERV 13 and UVGI filtration, will help reduce infection spread amongst staff and citizens while ensuring the courts will remain open to effectively deliver county services.

Performance Report

- The key performance indicator for the HVAC Renovation projects will be the reduced risk of spreading COVID-19 and contracting other airborne pathogens because of the improvements to the air filtration systems of Denton County public buildings.

EMPLOYEE RETENTION

Project ID: EmpRetPay



Funding Amount
\$4,745,331

Expenditure
Category

3.3 Public Sector
Workforce: Other

Project Overview

- Due to the economic burden left over from the pandemic the county authorized a one-time payment of \$2,500 for eligible full-time employees and \$1,250 for eligible part-time employees paid in December 2024. Implemented with the intention to retain current employees, this project will also reduce costs associated with recruitment & training and improve employee morale in performance to better serve the community.

Performance Report

- The key performance indicator for this project is the reduced economic burden from employee turnover and improved function of county departments to serve the Denton County community.

TRUNKED RADIO SYSTEM

Project ID: TrunkdRadioSyst



Funding Amount
\$3,875,266

Expenditure
Category

**1.7 Other COVID-19 Public
Health Expenses**

Project Overview

- Funds utilized will serve all residents of Denton County through increased communication coverage for first responders including Law Enforcement, Firefighters, Emergency Medical Services, and Emergency Management personnel. In addition, ancillary users of the system include Public Health workers administering vaccines, conducting testing, and serving communities through other programs that are authorized by ARPA.

Performance Report

- The key performance indicators for this project will be the increased capacity of the county to coordinate with multiple agencies during response to public emergencies.

AMBULANCES FOR FIRE & EMS

Project ID: AmbulDentCountFireEMS



Funding Amount
\$3,365,480

Expenditure
Category

3.4 Effective Service Delivery

Project Overview

- On July 30, 2024, the Denton County Commissioners Court approved the Denton County Fire/EMS Master Plan Tier I, II, and III initiatives. In alignment with this plan's implementation, the Fire Marshal's Office is requesting approval to purchase eight ambulances and the necessary equipment to make these units fully operational. These ambulances are critical to enhancing emergency medical services within the Denton County Emergency Response Area (DCERA) and will be strategically placed to optimize service delivery. The units will be deployed through a combination of Tier 1/11 contracts and directly operated under Tier III to ensure comprehensive coverage and improve response times across the county.

Performance Report

- The key performance indicator for this project will be the increased capacity of the County to respond to public emergencies.

Enterprise Resource Planning System Implementation and Subscription Project

Project ID: DentContERPImpPrjct



Funding Amount
\$2,027,859

Expenditure
Category

**3.4 Public Sector Capacity:
Effective Service Delivery**

Project Overview

- Due to the nearing obsolescence of Denton County's existing ERP system and the new working conditions resulting from the pandemic, Commissioners Court issued RFP #22-2690 in January 2023 and awarded the RFP for ERP Software and Implementation Services to Collaborative Solutions, LLC in January 2024. Collaborative Solutions (a Cognizant company) and Workday have partnered to provide a cloud-based solution that will provide the County with powerful resources that will elevate County operations in a way we have not experienced previously. This new ERP system will provide the tools to effectively deliver public services and execute government programs. The improvements to technology infrastructure will allow operations to adapt to other public health or disaster emergencies by allowing for remote collaboration and data sharing.

Performance Report

- The key performance indicator for the Denton County ERP project will be the increased capacity and capability of the Enterprise Resource Planning system to assist Denton County employees to effectively provide services for the community.

MOTOROLA AXS DISPATCH CONSOLE SOFTWARE

Project ID: MotoAXSDistCons



Funding Amount
\$1,939,549

Expenditure
Category

**1.7 Other COVID 19
Public Health Expenses**

Project Overview

- Purchase of Motorola AXS Dispatch Console (AXS) software and accompanying equipment to replace the current MCC7500 Dispatch Console (MCC7500) system. The MCC7500 system, which has been in service for over a decade and in production for 20 years, is approaching its end-of-life status. Motorola no longer manufactures the MCC7500 components, limiting options for future expansion and maintenance. Once Motorola's repair facilities deplete their inventory of replacement parts, repairs will no longer be possible. The AXS platform is Motorola's latest dispatch solution, designed with a similar expected lifespan as the MCC7500. Upgrading to the AXS system will ensure continued reliability and allow the Communication Center to expand and adapt to the future growth and needs of Denton County's Public Safety departments.

Performance Report

- The key performance indicators for this project will be the increased capacity of the county to coordinate with multiple agencies during response to public emergencies.

DENTON COUNTY-COVID19 TMS VACCINATION CLINIC

Project ID: DentonCountyVaccClinic



Funding Amount
\$1,877,989

Expenditure
Category

**1.1 – COVID 19
Vaccination**

Project Overview

- To ensure the public health demands of the pandemic are met, COVID 19 vaccination efforts have been a priority for our community since the beginning of COVID. SLFRF funds have been used to hire temporary staff to assist Denton County Public Health and Safety personnel establish vaccination sites at key locations in the community to serve all impacted and disproportionately impacted populations, to include the general public and low-or-moderate income level households. COVID vaccines and vaccination equipment, IT technology & software have also been purchased with Denton County SLFRF funds to provide necessary materials and support to facilitate the efficient function of COVID-19 vaccination services. We will continue to focus on this area in order to ensure the safety of our community.

Performance Report

- The key performance indicator for this project is the 370K+ vaccines administered in Denton County at the TMS COVID-19 Vaccine Clinic.

WIC PROPERTY PURCHASE

Project ID: WICPropPurch



Funding Amount
\$1,798,294

Expenditure
Category

**1.14 Other COVID 19
Public Health Services**

Project Overview

- Denton County Women, Infants, & Children (WIC) program is a Special Supplemental Nutrition Program, with Denton County serving as the Parent Agency for Local Agency #35. Denton County WIC includes three unique clinic sites located in Denton, Lewisville, and Carrollton. The Carrollton WIC clinic was required to relocate in September 2023 due to an unforeseen notice of non-renewal for the 3044 Old Denton Road property. The Carrollton location was previously funded by the state through WIC funding, but funding was diverted to help pay for the increased cost of personnel. The cost benefit of purchasing this building outweighed leasing costs, plus the added security of a permanent location for the Denton County WIC program.

Performance Report

- The key performance indicator for the WIC Clinic funding project will be the continued capability of the program to serve the community.

MEDICAL EQUIPMENT FOR DENTON
COUNTY FIRE AND EMS

Project ID: MedEquipFireandEMS



Funding Amount
\$1,569,852

Expenditure
Category

3.4 Effective Service
Delivery

Project Overview

- The medical equipment being purchased is specifically aimed at supporting the capabilities of the newly established Denton County Fire and EMS Department. This investment focuses on acquiring advanced tools and resources essential for delivering high-quality Emergency Medical Services (EMS). By equipping the department with state-of-the-art medical equipment, Denton County aims to enhance its ability to respond swiftly and effectively to emergencies, ensuring better outcomes for residents in need of urgent care. This initiative underscores the county's commitment to public safety and its proactive approach to supporting the critical functions of its Fire and EMS services.

Performance Report

- The key performance indicators for this project will be the increased effectiveness of the county to respond during public emergencies.

WAN INTERNET BANDWIDTH UPGRADE

Project ID: WANIntBandWidth



Funding Amount
\$1,562,242

Expenditure
Category

**3.4 Effective Service
Delivery**

Project Overview

- Upgrade of the County's network infrastructure from a 1 Gbps circuit to support bandwidth speeds of up to 25 Gbps. This enhancement will address current limitations, meet the growing demands of modern applications and services, and support future scalability. The upgrade involves acquiring new networking hardware, firewalls, and professional services for installation and configuration, ensuring reliable and high-performing IT infrastructure. The existing 1 Gbps circuit will face continued bottlenecks, impacting County operations and public services and the infrastructure will fail to support future demands, possibly requiring costly emergency investments. A 25 Gbps-capable system will accommodate future growth and reduce the need for significant additional investments as well as improve network reliability and speed, boosting productivity and service satisfaction.

Performance Report

- The key performance indicators for this project will be the increased effectiveness of the county to respond during public emergencies.

LIFEPAK CR2 AED'S

Project ID: LifePakAEDS



Funding Amount
\$1,128,743

Expenditure
Category

**3.4 Effective Service
Delivery**

Project Overview

- Purchase of AEDs will equip the majority of Denton County vehicles, including all law enforcement vehicles, with lifesaving devices, ensuring rapid access to cardiac care during emergencies. By enabling both lay and first responders to deliver immediate assistance to individuals experiencing cardiac arrest, when every second counts, these AEDs significantly enhance public safety. Furthermore, the included support services, covering up to eight years, will reduce future budgetary impacts. Lastly, the 70 additional services address the state-mandated requirements for monthly inspections and status recordings, ensuring compliance and operational readiness for AEDs acquired.

Performance Report

- The key performance indicators for this project will be the increased effectiveness of the county to respond during public emergencies.

COVID RESPONSE SUPPORT-ERP PROJECT PAYROLL

Project ID: ERPPayroll



Funding Amount
\$701,883

Expenditure
Category

3.1 Public Sector
Workforce: Payroll

Project Overview

- Denton County's current Enterprise Resource Planning (ERP) system is nearing obsolescence. To improve operational function and provide the best service possible it was necessary to upgrade this system. The project was approved, and the implementation of this new ERP system will be funded with SLFRF. To ensure implementation is finished on time 3 new positions were created in the Information Technology department to assist with this process. These staff members partner with ERP implementation vendors to create feasible project timelines and workflows, create and administer meetings with Denton County departments, create test configurations and implementation plans, create end user training for county departments, and assist department team leads with organization of legacy data to import into the new system.

Performance Report

- The key performance indicator for this project is the tax benefit to the public. Budgeted payroll costs are ordinarily funded by tax revenue collected from the community. Funding \$701,883 of eligible payroll costs using SLFRF funds translates to direct tax savings to the public during these hard economic times of the COVID-19 health emergency.

TEMPORARY STAFF FOR COVID RESPONSE – CONTACT TRACING

Project ID: TempStaffContTrac



Funding Amount
\$358,092

Expenditure
Category

**1.3 COVID-19 Contact
Tracing**

Project Overview

- Denton County Public Health (DCPH) conducted case investigations for all positive COVID-19 lab results for Denton County residents. DCPH received laboratory reports from healthcare providers, the National Electronic Disease Surveillance System (NEDSS), and laboratories for individuals who tested positive for COVID-19. DCPH conducted phone-based interviews to validate demographic data, assess symptoms, identify contacts, and relay public health guidance. DCPH utilized SLFRF funding for COVID-19 contact tracing and case investigation staff, and IT support equipment. Case investigator personnel were hired through a partnership with a contract-staffing agency and funding was utilized for hourly pay of staff. Staffing levels were based on current COVID-19 case trends and the volume of incoming labs to ensure timely investigations and response.

Performance Report

- During the reporting period, DCPH staff and contractors worked to ensure that community members received timely communication of quarantine and isolation information to help reduce the spread of the virus. The DCPH Call Center responded to incoming calls to the COVID-19 Hotline and provided community members with information regarding public health recommendations, mitigating risk, and vaccinations.

ICA for Dark Fiber Connection

Project ID: DrkFibCon



Funding Amount
\$343,750

Expenditure
Category

**7.2 Transfers to Other
Units of Government**

Project Overview

- Interlocal Cooperation Agreement between Denton County, Texas, and the City of Corinth, Texas, in the amount of \$258,383.91; and the Town of Hickory Creek, Texas, in the amount of 53,825.22; and the Town of Shady Shores, Texas, in the amount of \$31,540.89, for the purpose of allowing Denton County two connection points for dark fiber connectivity. The County will pay a total of \$343,750.03 to the Lake Cities for a minimum of four strands of dark fiber at two locations within their network. These strands will allow Denton County route through the Lake Cities network as the County deems necessary in the future and would enable direct connectivity to services such as Lake Cities Fire Stations, City and Town Police Departments, and other future County facilities within the Lake Cities area.

Performance Report

- The key performance indicator for the Dark Fiber Connection project will be the increased response time of first responders to emergency situations facilitated by these new dark fiber connections.

COVID RESPONSE SUPPORT-GRANT AUDITOR PAYROLL

Project ID: GrantAudPayroll



Funding Amount
\$269,315

Expenditure
Category

**3.1 Public Sector Workforce:
Payroll**

Project Overview

- As time progressed since the inception of the COVID-19 Public Health Emergency, the implementation of COVID-related policies, and issuance of Federal & State COVID-19 grants, it became evident that administration of these funds would require employment of public sector staff to spend 100% of their time managing, auditing, reporting, and providing general compliance oversight for these grant funds. A select team of Denton County Internal Auditors has been tasked solely to perform these administration duties. Such duties include but are not limited to: Auditing and enforcing compliance of CARES, ERA, & SLFRF expenditures; performing Subrecipient monitoring for CARES, ERA, & SLFRF grant programs; creating and submitting Treasury required reports and related documents; performing research and making recommendations to Denton County Administration personnel regarding eligible uses of grant funds; and providing evidence of Denton County's accounting & policy compliance during the Single Audit Process.

Performance Report

- The key performance indicator for this project is the tax benefit to the public. Budgeted payroll costs are ordinarily funded by tax revenue collected from the community. Funding \$235,044 of eligible payroll costs using SLFRF funds translates to direct tax savings to the public during these hard economic times of the COVID-19 health emergency.

PAYROLL FOR COVID RESPONSE STAFF – MENTAL HEALTH NAVIGATOR PAYROLL

Project ID: MentHealthNavPayroll



Funding Amount
\$209,739

Expenditure
Category

**3.1 Public Sector Workforce:
Payroll**

Project Overview

- The COVID-19 pandemic and the resulting loss of life, mandatory isolation, and negative economic impacts exacerbated adverse psychological conditions for many individuals within the Denton County community. To provide a resource for those in need, Denton County Public Health created a Mental Health Navigator program. SLFRF was utilized for software, phones, computer equipment, and payroll for two full-time employees spending 100% of their time performing Mental Health Navigator tasks. Mental Health Navigators will work in the Public Health Department and perform short-term case management and system navigation work for individuals who need assistance accessing mental health services. These positions are desperately needed to address the increase in mental health issues in our County.

Performance Report

- The key performance indicator for this project is the tax benefit to the public. Budgeted payroll costs are ordinarily funded by tax revenue collected from the community. Funding \$209,739 of eligible payroll costs using SLFRF funds translates to a direct tax savings to the public during these hard economic times of the COVID-19 health emergency.

MOBILE COMMAND UNIT FOR EMERGENCY MANAGEMENT

Project ID: MobComUnt



Funding Amount
\$198,408

Expenditure
Category

**3.4 Effective Service
Delivery**

Project Overview

- Mobile Command Unit (Ford Transit 350 XL) for Emergency Management use on rapid deployment platforms for on-site coordination and communication. Command Center, a FEMA Type 4 mobile command center, is based on a large sprinter van chassis. Equipped with 3 workstations, Starlink connectivity, and greater mobility to navigate through county and dirt roads in areas that our current FEMA Type 1 mobile command center cannot access due to its size. The Type 4 mobile command does not require a Class B License and will help expand the service life of the county's Type 1 MCC. The addition of a Type 4 Mobile Command will greatly expand Emergency Managements capacity to respond to multiple types of public emergencies at the same time.

Performance Report

- The key performance indicators for this project will be the increased effectiveness of the county to respond during public emergencies.

DTS Cybersecurity Improvements and Network Segmentation

Project ID: DTSCybSecNetSeg



Funding Amount
\$156,792

Expenditure
Category

**1.7 Other COVID 19 Public
Health Expenses**

Project Overview

- The Department of Technology Services is requesting the purchase of Illumio Zero Trust Segmentation Platform to increase the County's cybersecurity posture and isolate cyberattacks across any cloud, data center, or endpoint. Illumio is a security product that secures computing platforms and will allow the County to separate computer systems by department, software function, and risk. This product will give visibility on how applications and users utilize their computers to complete daily functions and build a map of how the systems should be separated or segmented for better security. Once mapped out, policies that act as digital fences are applied to segment departments and workflows. Illumio is comprised of two components, Core and Endpoint Software. Core allows a central location for all data collection and policies for management and design. Endpoint Software enforces policies designed in Core.

Performance Report

- The key performance indicators for this project will be the improvements to the security and efficiency of Denton County technology systems that network segmentation will provide.

SOFTWARE TO ASSIST WITH EFFECTIVE DELIVERY OF COUNTY SERVICES

Project ID: SoftWareForEffectiveServ



Funding Amount
\$110,632

Expenditure
Category

**3.4 Public Sector Capacity:
Effective Service Delivery**

Project Overview

- System Management Software will allow the Magistrate's Office to uniformly communicate and manage cases and address backlogs resulting from the pandemic. This software will allow offices to share and store data necessary for efficient criminal processes. The Magistration software and the Indigent Defense software are two distinct applications that are capable of operating independently, however, they are designed to work together to address all aspects of defendant magistration, bail, and appointment of indigent counsel, when appropriate. The software will also assist the County in complying with Senate Bill 6 enacted by the 87th Texas Legislature by reducing time constraints and information requirements.

Performance Report

- The key performance indicator for this project is the increase in efficiency of magistrate operations that will enable the office to get back on schedule to process cases in a timely manner.

NETAPP APPLIANCE DRIVES FOR JUVENILE PROBATION

Project ID: NetAppJuvProb



Funding Amount
\$105,566

Expenditure
Category

**3.4 Effective Service
Delivery**

Project Overview

- Juvenile Probation is currently facing challenges with grainy resolution and choppy frame rates in footage from its surveillance cameras. Technology Services has identified that while the live feed operates at 1080p and 30 frames per second, recorded footage is limited to 720p at just 10 frames per second. To enhance video quality, an additional 150 TB of disk drive space is required for recording at 1080p. High-quality recorded video is essential for reviewing incidents and conducting thorough investigations, as this footage holds significant evidentiary value for law enforcement during alleged criminal events on-site or nearby. With available funds, Denton County can acquire the necessary disk drives to enable 1080p recording, ensuring that all video is securely stored in separate data centers for enhanced fault tolerance and reliability. This upgrade will ultimately provide Juvenile Probation with clear, high-resolution footage needed to support their vital work.

Performance Report

- The key performance indicators for this project will be the increased effectiveness of the security and safety monitoring capabilities of Juvenile Probation.

WIC Clinic Funding

Project ID: WicClinicFund



Funding Amount
\$57,133

Expenditure
Category

**1.14 Other COVID 19
Public Health Services**

Project Overview

- Denton County Women, Infants, & Children (WIC) program is a Special Supplemental Nutrition Program, with Denton County serving as the Parent Agency for Local Agency #35. Denton County WIC includes three unique clinic sites located in Denton, Lewisville, and Carrollton. The Carrollton WIC clinic was required to relocate in September 2023 due to an unforeseen notice of non-renewal for the 3044 Old Denton Road property. The Carrollton location was previously funded by the state through WIC funding, but funding was diverted to help pay for the increased cost of personnel. Denton County WIC executed a commercial lease with CARM, LCC for a term of 37 months, effective August 1, 2023.

Performance Report

- The key performance indicator for the WIC Clinic funding project will be the continued capability of the program to serve the community due to the facility costs being funded using SLFRF.

SOFTWARE FOR MENTAL HEALTH NAVIGATOR PROJECT

Project ID: SoftWareMentHealthNav



Funding Amount
\$47,500

Expenditure
Category

**1.12 Mental Health
Services**

Project Overview

- The COVID-19 pandemic and the resulting loss of life, mandatory isolation, and negative economic impacts exacerbated adverse psychological conditions for many individuals within the Denton County community. To provide a resource for those in need, Denton County created a Mental Health Navigator program. SLFRF was utilized to purchase necessary software to allow Navigators to send and exchange information between mental health navigators at Denton County Public Health and help seekers.

Performance Report

- The key performance indicator for this project will be the number of community members in need of benefiting from this program.

ROOM CHECK MONITORING SYSTEM

Project ID: RoomChkMonSyst



Funding Amount
\$47,016

Expenditure
Category

**3.4 Effective Service
Delivery**

Project Overview

- Implementation of the Guard 1 electronic room check solution from Time Keeping Systems, Inc. For life safety reasons, the facility is required, by Texas Juvenile Justice Department standards for secure facilities, to conduct checks on juveniles at state-mandated intervals when juveniles are in their assigned cells. The current pen-and-paper system uses a substantial amount of paper resources, is subject to falsification when checks are missed, and far too time-consuming for supervisors and shift leaders to inspect all room check sheets for missed checks. Implementing the Guard 1 solution will allow for electronically date- and time-stamped checks and will readily identify missed checks using the solution's software and reports functionality. This system has been in use in other Texas juvenile facilities in Tarrant County, Montgomery County, and Randal County for a number of years.

Performance Report

- The key performance indicators for this project will be the increased effectiveness of the security and safety monitoring capabilities of Juvenile Probation.

COVID Response Support – Public Safety Payroll

Project ID: PubSafePayroll



Funding Amount
\$46,171

Expenditure
Category

**3.1 Public Sector
Workforce: Payroll**

Project Overview

- Emergency Management Department has provided essential work during the county's response activities to the COVID-19 virus. As with public health, there are a select few Emergency Management personnel spending the majority of their time performing COVID response duties. Such duties include but are not limited to: Implementing strategies and protocols that prepare for future waves of COVID; creating and providing COVID-19 updates and guidance to municipal Emergency Management Coordinators, School Districts, Fire Departments, and Police Departments who are assisting in providing support for public health operations, such as weather monitoring for outdoor vaccination sites, PPE inventory management, and assisting with vaccination clinics; and attending public health meetings regarding communicable disease response.

Performance Report

- The key performance indicator for this project is the tax benefit to the public. Budgeted payroll costs are ordinarily funded by tax revenue collected from the community. Funding \$46,171 of eligible payroll costs using SLFRF funds translates to a direct tax savings to the public during these hard economic times of the COVID-19 health emergency.

REPLACE TOWER LIGHTING AT EMS BUILDING

Project ID: EmergServLight



Funding Amount
\$37,333

Expenditure
Category

**2.22 Neighborhood Features
that Promote Health and Safety**

Project Overview

- The Office of Emergency Management is going to replace the lighting system on the 450-foot radio tower located at 9060 Teasley Lane. This project involves upgrading the outdated Aircraft Obstruction Lighting System, which has experienced frequent failures and no longer complies with FAA regulations. The scope of work includes removing the existing system, upgrading electrical cabling, and installing a modern LED lighting system that meets FAA standards. The new system will feature a Slatercom UCS Series Controller paired with advanced LED lights from Dialight and Carmanah. Additionally, it will be seamlessly integrated with the existing notification system to maintain consistency across other DCSO radio towers. This upgrade will enhance reliability, improve compliance, and ensure the safety of aviation operations.

Performance Report

- The key performance indicators for this project will be the increased safety provided by the effectiveness of the new tower lighting system on the EMS Radio Tower.

STOP THE BLEED KITS

Project ID: StopTheBldKits



Funding Amount
\$33,940

Expenditure
Category

3.4 Effective Service Delivery

Project Overview

- The Office of Emergency Management is requesting that 70 Stop the Bleed Kits be placed throughout the county next to the AED Lifepaks. Stop the Bleed Kits are vital tools designed to empower bystanders to respond to severe bleeding emergencies, which can occur in accidents or disasters. These kits provide essential supplies to control bleeding and stabilize victims until professional help arrives, dramatically increasing survival chances. By promoting community preparedness and offering training opportunities, these kits foster a culture of readiness and resilience. Investing in Stop the Bleed Kits not only enhances safety but also equips individuals with the confidence to act in critical moments, ultimately reducing preventable death rates associated with trauma.

Performance Report

- The key performance indicators for this project will be the increased effectiveness of the county to respond during public emergencies.

Table of Expenses by Expenditure Category

Category		Cost for Reporting Period
1: PUBLIC HEALTH		
COVID-19 Mitigation & Prevention		
1.1	COVID-19 Vaccination	\$1,877,989
1.2	COVID-19 Testing	
1.3	COVID-19 Contact Tracing	\$358,092
1.4	Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child Care Facilities, etc.)	\$6,153,629
1.5	Personal Protective Equipment	
1.6	Medical Expenses (Including Alternative Care Facilities)	
1.7	Other COVID-19 Public Health Expenses (Including Communications, Enforcement, Isolation/Quarantine)	\$5,971,608
1.8	COVID-19 Assistance to Small Businesses	
1.9	COVID-19 Assistance to Non-Profits	
1.10	COVID-19 Aid to Impacted Industries	
Community Violence Interventions		
1.11	Community Violence Interventions	
Behavioral Health		
1.12	Mental Health Services	\$47,500
1.13	Substance Use Services	
Other		
1.14	Other Public Health Services	\$1,855,427
2: Negative Economic Impacts		
Assistance to Households		
2.1	Household Assistance: Food Programs	
2.2	Household Assistance: Rent, Mortgage, and Utilities	

Category		Cost for Reporting Period
2.3	Household Assistance: Cash Transfers	
2.4	Household Assistance: Internet Access Programs	
2.5	Household Assistance: Paid Sick and Medical Leave	
2.6	Household Assistance: Health Insurance	
2.7	Household Assistance: Services for Un/Unbanked	
2.8	Household Assistance: Survivor's Benefits	
2.9	Unemployment Benefits or Cash Assistance to Unemployed Workers	
2.10	Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)	
2.11	Healthy Childhood Environments: Child Care	
2.12	Healthy Childhood Environments: Home Visiting	
2.13	Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System	
2.14	Healthy Childhood Environments: Early Learning	
2.15	Long-Term Housing Security: Affordable Housing	
2.16	Long-Term Housing Security: Services for Unhoused Persons	
2.17	Housing Support: Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities	
2.18	Housing Support: Other Housing Assistance	
2.19	Social Determinants of Health: Community Health Workers or Benefits Navigators	
2.20	Social Determinants of Health: Lead Remediation	
2.21	Medical Facilities for Disproportionately Impacted Communities	
2.22	Strong Healthy Communities: Neighborhood Features that Promote Health and Safety	\$36,512,813
2.23	Strong Healthy Communities: Demolition and Rehabilitation of Properties	
2.24	Addressing Education Disparities: Aid to High-Poverty Districts	

Category		Cost for Reporting Period
2.25	Addressing Educational Disparities: Academic, Social, and Emotional Services	
2.26	Addressing Educational Disparities: Mental Health Services	
2.27	Addressing Impacts of Lost Instructional Time	
2.28	Contributions to UI Trust Funds	
Assistance to Small Businesses		
2.29	Loans or Grants to Mitigate Financial Hardship	
2.30	Technical Assistance, Counseling, or Business Planning	
2.31	Rehabilitation of Commercial Properties or Other Improvements	
2.32	Business Incubators and Start-Up or Expansion Assistance	
2.33	Enhanced Support to Microbusinesses	
Assistance to Nonprofits		
2.34	Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)	\$9,002,085
Aid to Impacted Industries		
2.35	Aid to Tourism, Travel, or Hospitality	
2.36	Aid to Other Impacted Industries	
Other		
2.37	Economic Impact Assistance: Other	
3: Public Health-Negative Economic Impact: Public Sector Capacity		
General Provisions		
3.1	Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers	\$1,227,107
3.2	Public Sector Workforce: Rehiring Public Sector Staff	
3.3	Public Sector Workforce: Other	\$4,745,331
3.4	Public Sector Capacity: Effective Service Delivery	\$37,124,193
3.5	Public Sector Capacity: Administrative Needs	

Category		Cost for Reporting Period
4: Premium Pay		
4.1	Public Sector Employees	
4.2	Private Sector: Grants to Other Employees	
5: Infrastructure		
Water and Sewer		
5.1	Clean Water: Centralized Wastewater Treatment	
5.2	Clean Water: Centralized Wastewater Collection and Conveyance	
5.3	Clean Water: Decentralized Wastewater	
5.4	Clean Water: Combined Sewer Overflows	
5.5	Clean Water: Other Sewer Infrastructure	
5.6	Clean Water: Storm water	
5.7	Clean Water: Energy Conservation	
5.8	Clean Water: Water Conservation	
5.9	Clean Water: Nonpoint Source	
5.10	Drinking Water: Treatment	
5.11	Drinking Water: Transmission & Distribution	
5.12	Drinking Water: Transmission & Distribution: Lead Remediation	
5.13	Drinking Water: Source	
5.14	Drinking Water: Storage	
5.15	Drinking Water: Other Water Infrastructure	
5.16	Water and Sewer: Private Wells	
5.17	Water and Sewer: IJJA Bureau of Reclamation Match	
5.18	Water and Sewer: Other	
Broadband		
5.19	Broadband: “Last Mile” Projects	
5.20	Broadband: IJJA Match	
5.21	Broadband: Other Projects	

Category		Costs for Reporting Period
6: Revenue Replacement		
6.1	Provision of Government Services	\$10,000,000
6.2	Non-Federal Match for Other Federal Programs	
7: Administrative		
7.1	Administrative Expenses	\$41,200
7.2	Transfers to Other Units of Government	\$343,750

