

DuPage County, IL 2022 Recovery Plan State and Local Fiscal Recovery Funds



**American Rescue Plan Act
July 1, 2021 – June 30, 2022**

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GENERAL OVERVIEW

Executive Summary

As DuPage County (“County”) starts its second year of the American Rescue Plan Act (“ARPA”) Program, it is in a better place. First and foremost, many of last year’s uncertainties about the Delta and Omicron variants have been resolved. While new COVID variants continue to arise, they have been less deadly than earlier strains. With over two years of experience in dealing with COVID-19, the County is now far better equipped to respond quickly to changing conditions. Thanks to funding from both the CARES Act and ARPA, the County is more resilient.

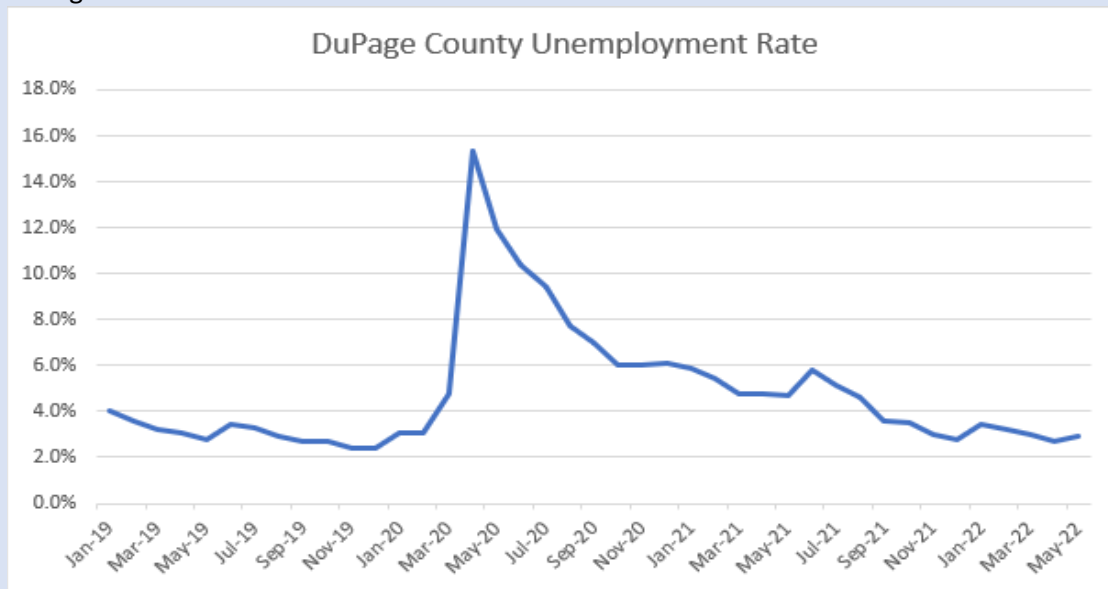
No place is this more apparent than at the County’s Care Center. The Care Center provides long-term care and short-term rehabilitative services to DuPage County residents. Since the start of the pandemic, the Care Center has put in place strict policies for identifying COVID-19 cases. These include frequent COVID-19 testing of residents and staff. Fast turnaround of test results and careful contact tracing have greatly improved operations. The Care Center now has a COVID-19 wing which can be opened, closed, modified, or changed quickly so that staff can adapt immediately as conditions change. It has also been able to address its staffing shortages with higher wages for salaried staff and additional hours for crisis-level contract staffing. Testing, isolation protocols, staffing support, additional sanitation efforts, effective Personal Protective Equipment (“PPE”), social distancing, and vaccinations, have been key to the Care Center’s ability to minimize the spread of COVID-19 at the facility. These are all successes made possible by ARPA.

Like the Care Center, the County’s Health Department has greatly benefited over the last year from ARPA funding. The Health Department provides a multi-faceted approach to COVID-19 from its high-level data analysis and public outreach efforts to its local level vaccine clinics. In terms of vaccines, the Health Department has led the local county vaccination efforts, both delivering shots to residents directly, as well as supplying technical assistance to a diverse range of local healthcare providers, to ultimately achieve one of the highest rates of vaccination in the state and country. The Health Department has operated a combination of fixed-site clinics since December 2020 and mobile clinics since July 2021. Both operations continue, recently including clinics for the youngest children aged 6 months to 4 years old. The Health Department is also responsible for collecting and analyzing COVID-19 testing data for DuPage County as reflected in the subsequent section. It uses this data on an ongoing basis to adapt its strategy for COVID-19 response and prevention. In addition, the Health Department is responsible for Contact Tracing. Monitoring COVID-19 case activity, investigating new cases and outbreaks, conducting contact tracing, and swiftly isolating or quarantining individuals at-risk of transmitting have all been important tools to help minimize spread. Health Department and contract staff are responsible for communicating with infected residents, managing associated epidemiological data, and providing technical assistance to local businesses, schools, and other employers. DuPage County has been a statewide leader in its response to COVID-19 – a success which is a direct result of funding from ARPA.

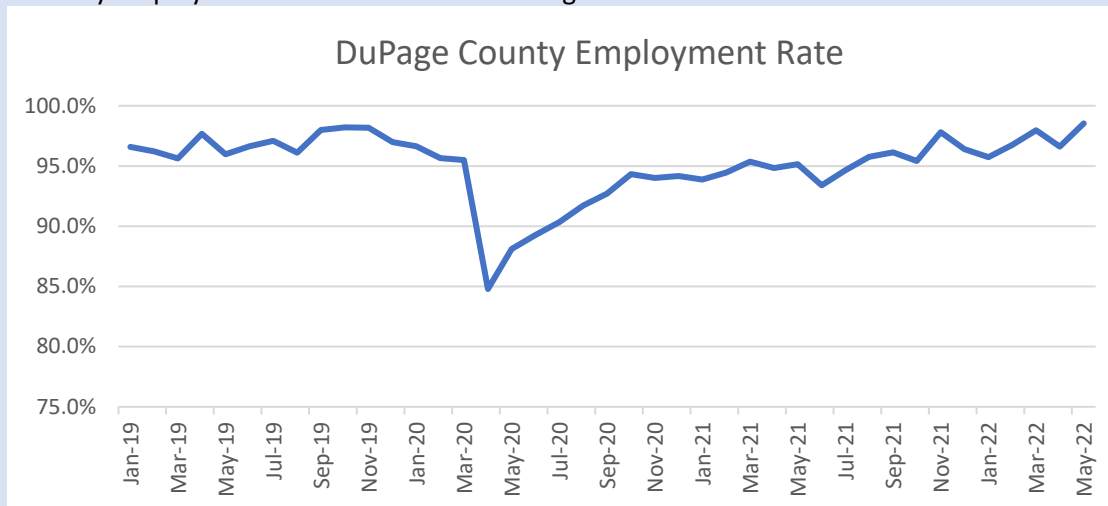
ARPA funding also allowed the County to make an immediate impact in the local economy. As reported in last year’s Recovery Plan Performance Report, last year’s key goal was stabilizing the employment levels. Small businesses were particularly hard hit by closures and restrictions in the initial COVID-19 outbreak. Recognizing the importance of small businesses for the local economy, the County developed a small business grant program. This program, called “Reinvest DuPage”, was allocated \$16.5 million, with the intention to target small businesses that were negatively impacted by the pandemic. The goal

of the program was to retain local businesses and local jobs, hence improving unemployment rates. The program was approved in the summer of 2021 and wrapped up in the fall of 2021.

Since that time, the local economy has improved. The influx of federal dollars, including both CARES Act and ARPA, have helped fuel this recovery. As shown below, in April of 2020 DuPage County unemployment rates reached 15.3%. By comparison, the May 2022 rate is 2.9%, which is almost equal to the unemployment rate during the same month in 2019. Monthly unemployment rates are shown in the figure below.¹



Employment rates have also rebounded. Employment rates in April of 2020 were 84.8%. As of May 2022, the employment rate in DuPage County is 98.5%, which is now higher than pre-pandemic rates. Monthly employment rates are shown in the figure below.²



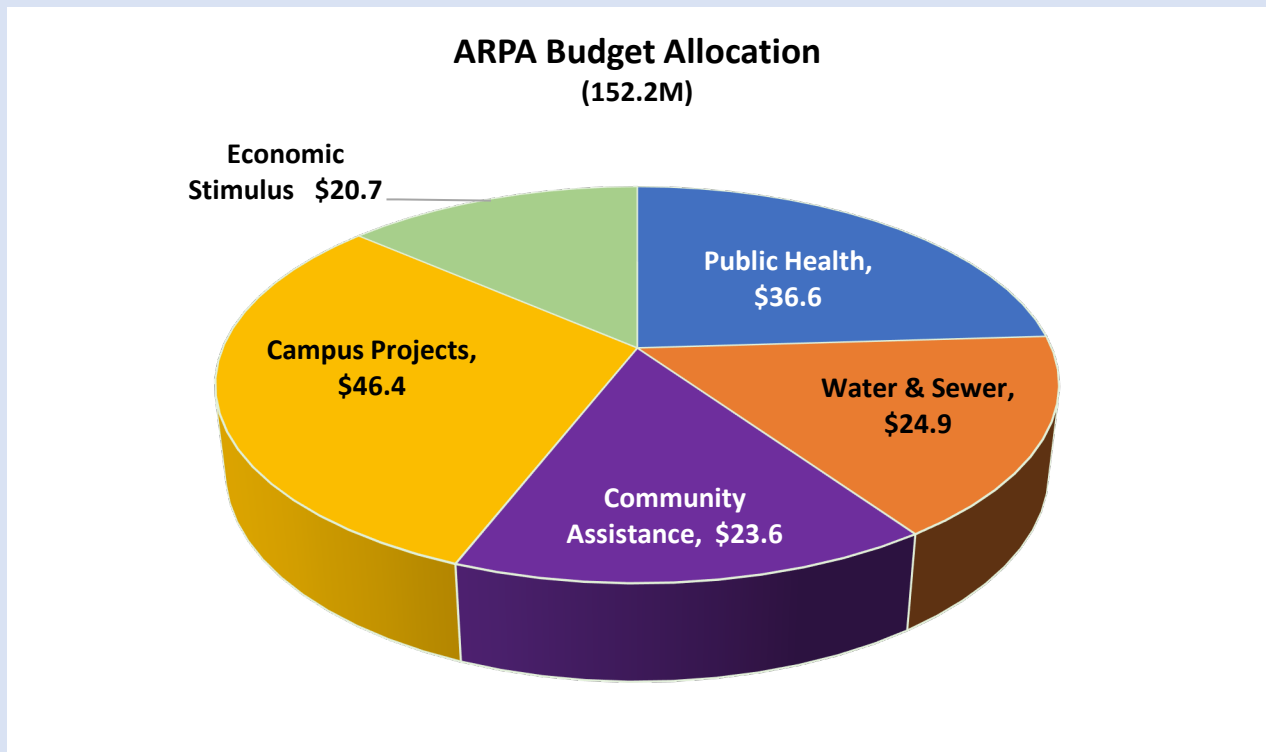
Although both employment and unemployment numbers have improved over the last year, the County is actively monitoring these rates and other data for signs of recessionary impacts.

¹ U.S. Bureau of Labor Statistics, Unemployment Rate in DuPage County, IL [ILDUPA0URN], retrieved from FRED, Federal Reserve Bank of St. Louis; <https://fred.stlouisfed.org/series/ILDUPA0URN>, July 28, 2022.

² U.S. Bureau of Labor Statistics, Employed Persons in DuPage County, IL [LAUCN170430000000005], retrieved from FRED, Federal Reserve Bank of St. Louis; <https://fred.stlouisfed.org/series/LAUCN170430000000005>, July 28, 2022.

With one year completed and the most immediate issues addressed at the Care Center, Health Department and local economy, the County is now looking forward to its long-term recovery. DuPage County received its second tranche of \$89.6 million of ARPA funding on June 6, 2022. Board Members, Departments, Elected Officials, and staff have continued discussions on how to best invest both tranches, which total \$179.6 million. Fortunately, because of a decline in COVID-19 and the size and duration of the federal ARPA grant, the County has had the ability to shift resources and strategically plan how to best support economic recovery and growth within its communities. The County has taken a cautious, methodical approach to the ARPA budget and budget priorities.

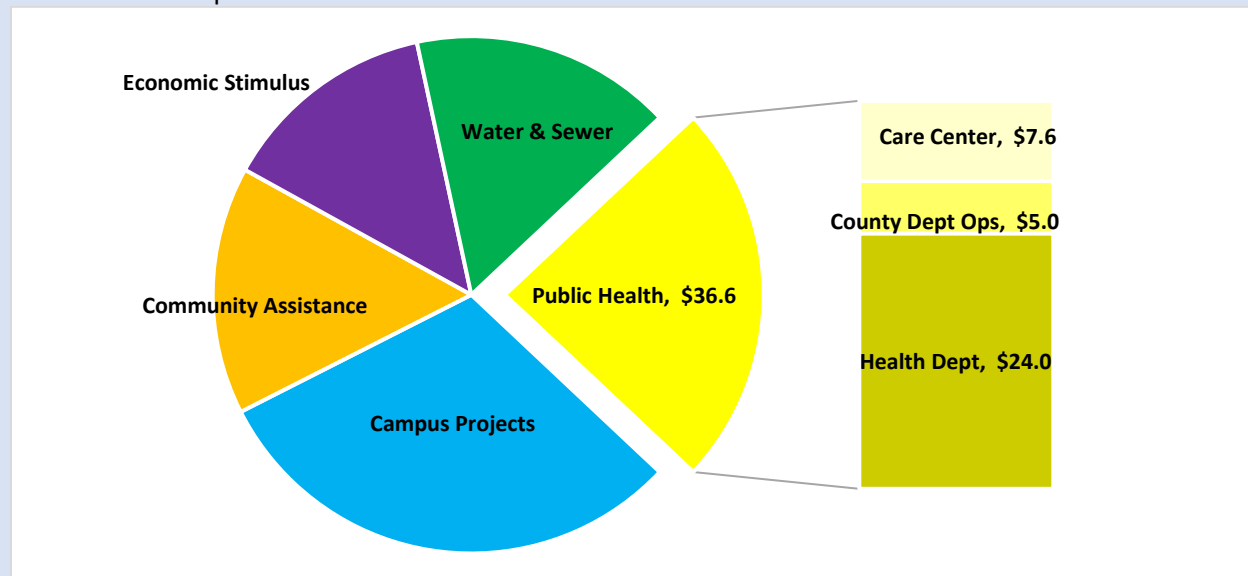
To date, the DuPage County Board has allocated approximately \$152.2 million of the total \$179.6 million. While a majority of the ARPA funds have been allocated, the County has approximately \$27.1 million remaining unallocated, \$10 million of which is the standard allowance that the County opted to take. The following chart shows a breakdown of the \$152.2 million allocation.



In year two of ARPA, the County will be shifting its focus from the immediate COVID-19 crisis to long-term recovery. In the Public Health category, this means adding longer term programs for mental health, substance abuse, and groups disproportionately impacted. In the Economic Stimulus category, this means working toward more opportunities for minority and women-owned businesses. In Community Assistance, this means putting a 2-1-1 program in place to help families in crisis. In Campus Projects, it means constructing projects that will not only make the campus buildings safer and healthier, but also create construction jobs throughout the region. In Water and Sewer, it means redesigning infrastructure to be more efficient and more resilient in the face of climate change. More detail is provided in the sections below.

Responding to the Public Health Emergency (EC 1)

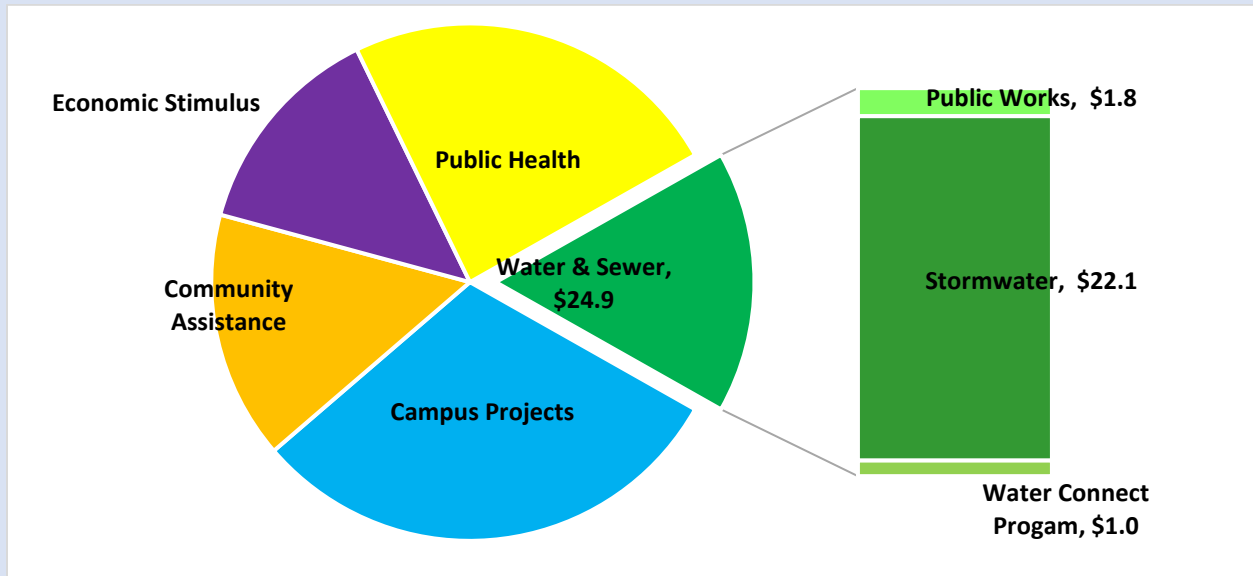
The Public Health category includes funding for the Care Center, the Health Department, and county-wide COVID-19 operations as shown below.



Of particular note going forward is the work of the Health Department. A core component of the Health Department's response is its focus on the disparate impact of the pandemic on the County's most vulnerable residents. In partnership with the Illinois Department of Public Health ("IDPH"), a central element of grant contracts is a required emphasis towards social determinants of health, community health needs assessments, and strategies to address health disparities. Coalition formation and the use of community leaders have been demonstrated as an effective public health strategy to address such issues. In the fall of 2020, the Health Department formed the Health Equity and Access Response Team ("HEART"). This collaborative community-based approach supported our ability to monitor the epidemiological data identifying the areas/communities most impacted while also ensuring equity in response strategies including rapid deployment of prevention, testing, and vaccination resources to mitigate the effects of COVID-19 among these populations. Proposed intervention strategies are developed with or reviewed by HEART, which includes leaders and trusted messengers of vulnerable communities who can identify potential challenges and propose revisions to such strategies. By mobilizing a stakeholder network (e.g., through HEART) DuPage County is positioned to address longer-term health disparity needs beyond the initial infectious disease response as well and focus on lingering needs such as access to mental/behavioral health services. Regular HEART meetings, HEART-supported community events, and monitoring of related data have been an ongoing component of the Health Department's pandemic response.

County-wide Water and Sewer Infrastructure (EC 5)

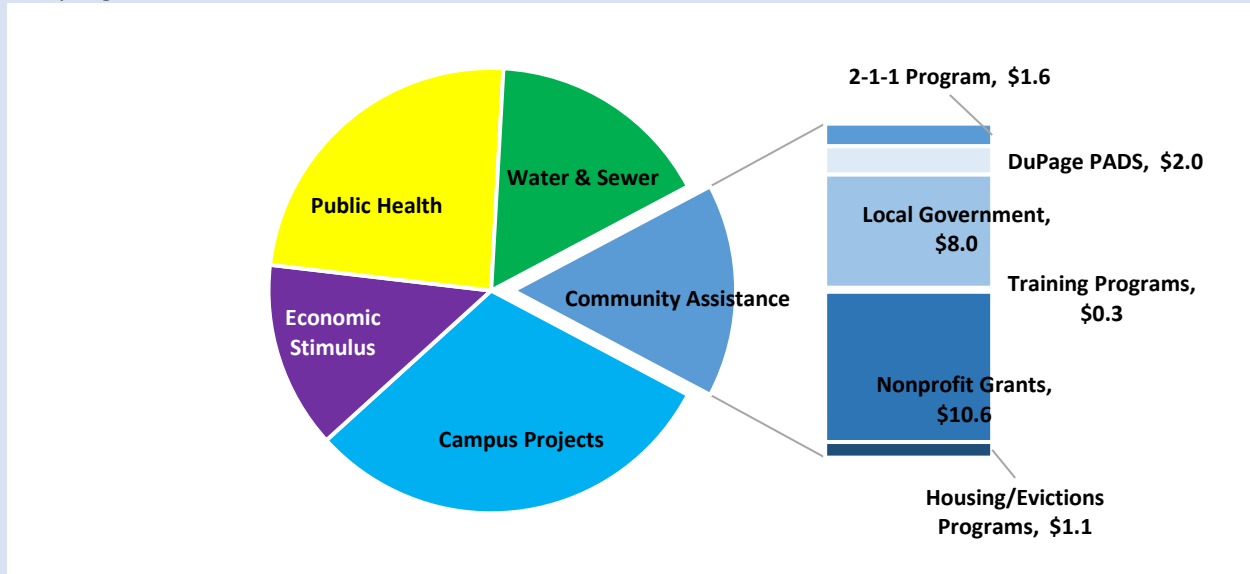
In addition to COVID projects, the County's plan also invests in public works and stormwater infrastructure as reflected below.



The total includes one wastewater project at the Public Works Department, which is designed to improve efficiency and water quality. However, most of the funding in this category is allocated to stormwater projects. In 2019, the Illinois State Climatologist issued a report that highlighted flooding issues associated with climate change, which documents increased rainfall intensities. Extended periods of extreme heat and drought that are then followed by intense storms create ideal conditions for flooding. The volatile weather patterns can also adversely affect stormwater flood control measures – both mechanically and naturally. As a result, the County has experienced increased urban flooding. Occurrences have been noted to have a strong impact on and presence in economic/ environmental justice areas in the region in the form of sewer backups and basement flooding. This cost is often incurred by residents as it happens on private property and solutions are not regional in nature. The ARPA stormwater program is designed to address flooding issues county-wide. These projects will create lasting improvements, while creating local construction jobs throughout the region over the duration of ARPA.

Community Assistance (EC 2)

The Community Assistance category includes funding for community service programs for households and individuals. It also includes funding for local governments to cover their COVID-related expenses and programs. See the breakdown below.

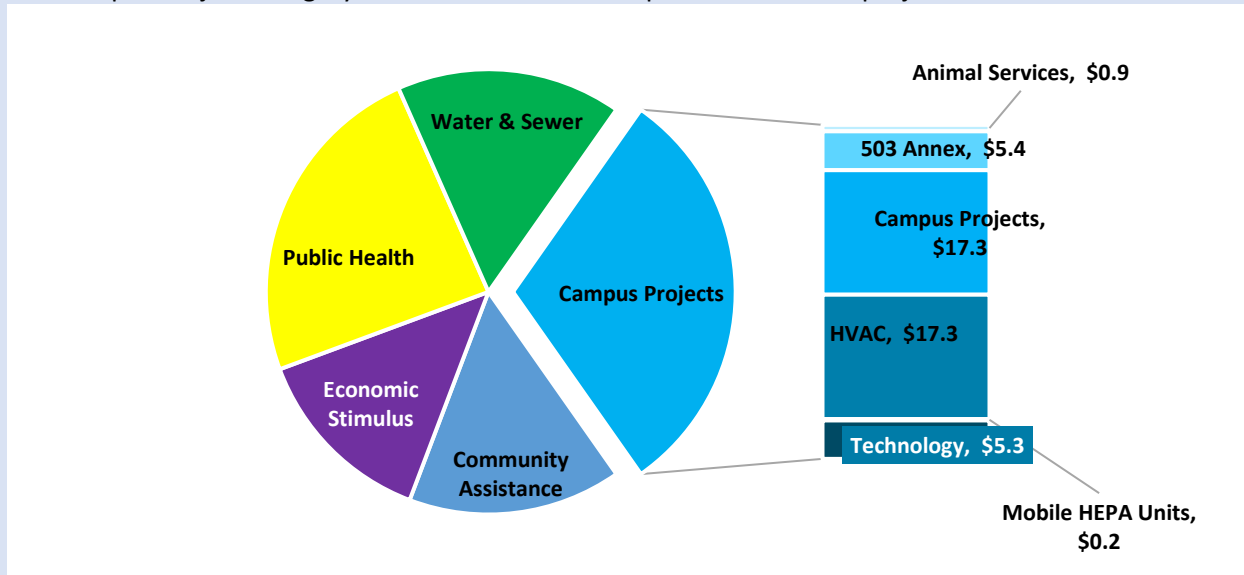


The community service programs share the major goal of supporting a long-term recovery by: (i) reducing housing insecurity; (ii) reducing food insecurity; and (iii) improving mental health. To reduce housing insecurity and homelessness, an array of services were considered, including eviction case management, eviction mediation, rental assistance, utility assistance, and homeless shelter support. To reduce food insecurity, investments in local and regional food pantries were made. To reduce depression, anxiety, substance abuse and other mental health problems caused by the pandemic, a range of residential and behavioral health programs were implemented. To pull all these services together, a new 2-1-1 Information and Referral System will provide 24-hour resident access to all these services.

The County's local government program provides funding to local government agencies for ARPA eligible expenses. Units of local governments included are Fire Protection Districts, Park Districts, Special Recreation Associations and Townships.

Campus COVID-19 Mitigation Projects (EC 1)

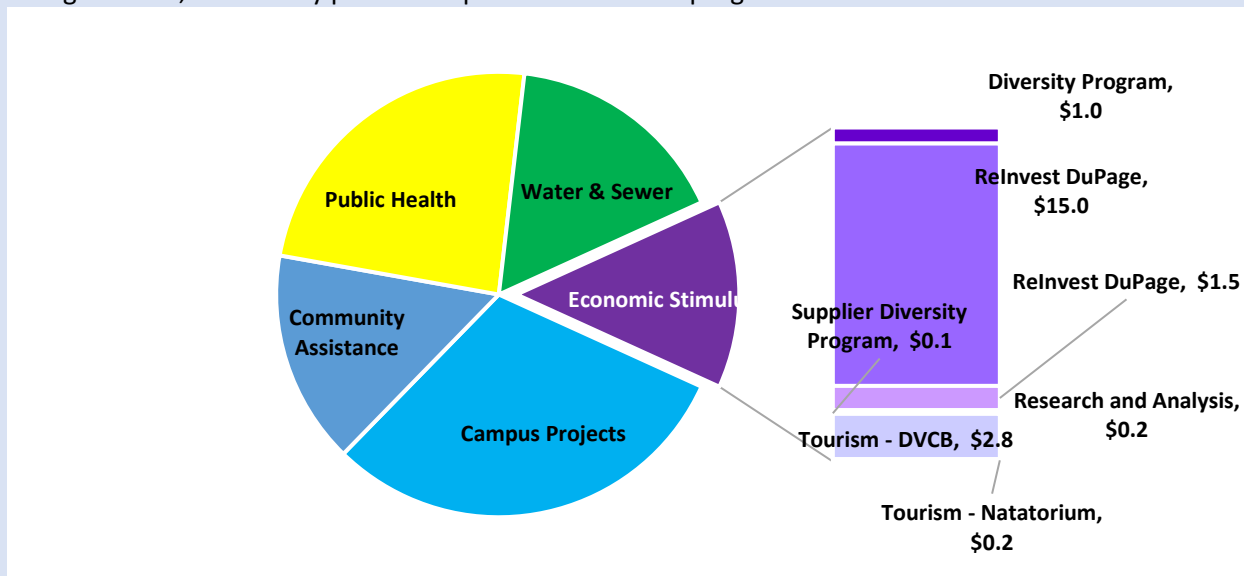
The Campus Project category includes a number of capital construction projects as reflected below.



The County has also been planning for capital investments to help aid in the County's long-term economic recovery. The goal of these projects is to make the County safer by reducing the potential spread of COVID at the County's nursing home, jail, courts, and administrative facilities. The projects also have the goal of increasing county employment through associated construction jobs and multiplier effects in the local economy. At the County campus, these projects will upgrade technology, improve air quality, and enable social distancing in response to COVID-19.

Economic Stimulus (EC 2)

In year one of ARPA, the County implemented its small business grant program called ReInvest DuPage. Going forward, the County plans to implement a tourism program. See breakdown below.



Of particular note is the County's new Diversity and Inclusion initiative. Over the last year, the County has taken major steps towards encouraging a more diverse contractor base. Through the work of the County Board's Ad Hoc Committee on Diversity and Inclusion, as well as the efforts of the Diversity and

Inclusion working group, the County has developed a strategic plan for implementing its Diversity and Inclusion program. To help establish goals for its proposed minority-owned and women-owned business enterprise program (M/WBE), it has contracted with a national expert to perform a disparity study. This is slated to be completed in 2023. It has also purchased a leading software for tracking M/WBE contractors and subcontractors, which should be fully implemented by the end of 2022. It has long been the goal of the County to implement such a program, and resources from ARPA have made it happen. Over the long term, this initiative will support vendors that have been disproportionately impacted by the pandemic.

ARPA funding has allowed the County to directly respond to the negative effects of the pandemic by helping business, not-for-profits, individuals, and the community as a whole. Input from staff, elected officials and the public has ensured that funds are going towards projects that are well thought out and provide the direct and effective kind of assistance needed at this time. ARPA funding has strengthened the County in countless ways and will continue to do so throughout the award's lifetime, which is scheduled to end in 2026.

In the Uses of Funding section, the County provides further breakdown of the funds that have been allocated as of 06/30/2022 to various expenditure categories. Finance staff is actively meeting with Departments to discuss ARPA budget needs for FY2023 and beyond. Once these discussions take place and requests for funds have been made, the County can then plan how to best spend down the remaining ARPA funds.

USE OF FUNDS

The County Board has allocated ARPA funds to each of the below categories as of 06/30/2022. Each category had (and continues to have) its own critical needs, which the County immediately focused on and in response was able to quickly address. These programs serve all communities in DuPage County, including those populations that have been disproportionately impacted by COVID-19.

Responding to the Public Health Emergency (EC 1)

- Health Department Response & Expenses – \$24,042,290
 - The Health Department has been one of the lead agencies in the County’s response to the pandemic with the clear goal of reducing the spread of COVID-19. In addition to public education efforts, its work includes COVID-19 testing, COVID-19 case investigation, contract tracing, and vaccine administration. Health Department programs include efforts to address COVID-19-related health disparities in racial and ethnic minorities via the Health Equity and Access Response Team (“HEART”).
- Care Center COVID-19 Operating Expenses - \$7,564,016
 - The County’s nursing home (“Care Center”) is also on the front lines of the pandemic. The goal of the Care Center is to reduce/eliminate the number of COVID-19 cases in the facility. Standard COVID-19 protocols have been in place at the facility for over two years. Access to the facility is limited. All visitors must be screened and receive education related to the risks of visiting a long-term care facility in advance of a visit. Staff and patients must wear masks. Patients diagnosed with COVID-19 are isolated and staff are appropriately quarantined. In response to the Omicron variant, the frequency of testing was increased and quarantine protocols remained in place. The Care Center still continues to experience staffing issues. These issues consequently required the continuation of hazard pay and bonus incentives.
- County Departments COVID Operating Expenses and ARPA Admin - \$4,950,234
 - These expenses fall into four basic categories. First, they include the ongoing costs for administering the ARPA program. The program currently funds staff in the Finance Department, County Audit, Facilities Management, Stormwater Management, and Community Services. Second, this category covers campus-wide costs for increased PPE, sanitation, air filtration, and miscellaneous COVID-19 operating costs. Third, they include a series of costs incurred by the Sheriff’s Office and the Probation Department for increased costs of housing adult and juveniles due to COVID-19 policies at the IL Department of Corrections and the IL Department of Juvenile Justice. Lastly, this category includes operating expenses for the Regional Office of Education related to COVID-19 initiatives.

County-Wide Water & Sewer Infrastructure (EC 5)

- Stormwater Improvements - \$22,104,016
 - This program allocates approximately \$22 million to stormwater capital projects. The goal of these projects is to address countywide flood control, unincorporated drainage, and streambank stabilization. The Stormwater Management Department currently has ten on-going projects throughout the county that address the issues they have identified.
 - One piece of this allocation is for an \$8 million municipal grant program. Twenty-six projects have been recommended by staff that cover seventeen municipalities. These projects include flood mitigation and sewer stabilization. ARPA funding has allowed this

department to benefit local citizens with flood protection, water quality and/or resilience measures.

- Public Works Improvements - \$1,800,000
 - This project funds turbo blower replacement at the Woodridge and Knollwood treatment plant. Blower replacement will save on energy demand at the plant by up to 40% and provide a reliable air supply to maintain water quality standards. This project will allow Public Works to immediately upgrade the turbo blowers at this treatment plant and continue to improve the county's water and sewer infrastructure.
- Water Connection Assistance Program - \$1,000,000
 - This program will assist residential property owners to convert homes from well water to Lake Michigan water by providing financial assistance to residential properties that have Lake Michigan transmission lines already present and available for private connections.

Community Assistance (EC 2)

- Local American Rescue Plan Act (LARPA) Program - \$8,123,916
 - The LARPA program was created for Park Districts, Fire Districts, Townships and Special Recreation Associations who continue to serve DuPage County residents throughout the pandemic. This program allows for entities to submit their COVID-19 related expenses and receive either a reimbursement or a grant for payroll, non-capital, capital and programs. A similar program was created with the Coronavirus Relief Funds, which was successful in helping these areas begin to recover towards the beginning of the pandemic.
- Community Services Nonprofit Grants - \$10,600,000
 - The DuPage Community Transformation Partnership (Partnership) is funded by a grant from the DuPage County Board through the American Rescue Plan Act. The Partnership, a collaboration between DuPage County and DuPage Foundation, supports programs to address some of the community's most urgent social service needs including: eliminating food insecurity, promoting housing stability, and providing effective mental health and substance use disorder prevention or treatment programs for DuPage County residents. Two grant opportunities, Immediate Intervention Grants and Transformational Grants, address immediate and long-term needs in the community in response to the COVID-19 health emergency. Programs funded through the Partnership will provide positive, measurable impact, helping people in need move from instability to security and self-sufficiency.
- Community Services DuPagePads Grant - \$2,000,000
 - Prior to COVID-19, DuPage Pads operated a congregate shelter model with 26 faith congregation sites throughout DuPage County. Sites were operated by volunteers and worked on a rotational basis. In March of 2020, this model was replaced with a hotel-based shelter model following guidance from the CDC and the DuPage Health Department. These entities strongly recommended social distancing to prevent the spread of COVID-19. Utilizing this model has provided a safer option for DuPage Pads clients and the overall community.
- Community Services 2-1-1 Implementation - \$1,602,210
 - The County will utilize the services provided by Addison Consolidated Dispatch Center to connect residents to social service programs and agencies 24 hours per day, 365 days per year. More details on this program will be forthcoming.

- Eviction Mediation Program & Housing Support Staff - \$1,101,790
 - This program is designed to help mitigate the surge of evictions resulting from the COVID-19 pandemic, and the ensuing economic fallout. Its chief goal is to assist tenants and landlords in avoiding residential eviction and pursuing mutually beneficial alternatives. The program seeks to avoid exposing DuPage County families to homelessness during a serious health crisis, while also helping landlords mitigate losses during the extraordinary circumstances that have precipitated the need for this program. Finally, it is also designed to aid the administration of justice by promoting judicial efficiency.
- Regional Office of Education Student Apprenticeship Pilot Program - \$150,000

The program is a regional Student Apprenticeship initiative for work-based learning. The goal of the program is to provide students from 23 DuPage high schools with rigorous work-based learning that sets them on a path to industry credentials, post-secondary education, and employment. The DuPage Regional Office of Education collaborates with the College of DuPage and GPS Education Partners, a non-profit work-based learning intermediary. It is also supported by government agencies, workforce organizations, local education institutions, engaged business/industry groups and non-profits and community-based organizations. ARPA support will provide seed funding to get this regional model off the ground while working to develop a sustainable braided funding strategy for the future. The pilot program provides a regional example of how relevant college and career pathways can work at scale.
- Regional Office of Education Truancy Staff Additions - \$130,000
 - The program provides regional truancy staff to reach out to students that stopped attending class during the pandemic. The DuPage Regional Office of Education developed the program with a multi-tiered system of support for the students they service, as well as expanded opportunities to strengthen prevention and link resources for schools. The program staff reaches out to students through home visits, phone calls, and Zooms to meet with the families. Academic support and transportation may also be provided to students.
- Healthy West Chicago Initiative - \$15,000
 - Healthy West Chicago is a ground-breaking collaboration among community organizations committed to improving the health of West Chicagoans. The mission is to ensure that all residents of West Chicago will have access to an optimal state of health and wellness. The goal is to increase healthy eating and physical activity to make West Chicago one of the healthiest communities in the region.

Campus COVID-19 Mitigation Projects (EC 1)

- Campus COVID-19 Building Projects - \$19,513,980
 - The County has planned a number of projects on the County campus that are designed to protect against the spread of COVID-19 and enable remote operations. These improvements are mostly located at the Care Center, where an aging facility with porous surfaces has created infection control and sanitation problems. In addition, a number of smaller projects are planned for the court buildings, including AV upgrades, wi-fi installation, glass dividers/shielding, and ethernet connections. Lastly, expansion of the Community Service intake area is planned to ensure social distancing for clients and staff.
- HVAC Air Purification Systems - \$15,079,174
 - The Sheriff, Courthouse and Annex HVAC
 - The project will upgrade HVAC access and room programming in the three buildings. Coordinated with previous CARES Act and ARPA HVAC improvements, improved ventilation and spacing will mitigate COVID-19 risk throughout the current courtroom, probation, public visiting and staff office areas. This will include social-distanced courtroom and waiting areas, isolated interview rooms, and improved HVAC air changes. The 501 Jail/Sheriff building and 503/503 Judicial Office Facility [Courthouse] and Annex buildings are large facilities that are used by hundreds of inmates, public visitors, County and Circuit Court staff. The COVID-19 pandemic continues to affect Jail and Courthouse operations, and current HVAC and room programming put building users at risk.
 - The Power Plant
 - HVAC project will repair the existing system. The pandemic highlighted the risk due to aging mechanical systems within the Power Plant, including a deteriorated Chilled Water expansion tank, MUW tank, condenser water pumps and chilled water control valves. The campus-wide boiler system also requires repair to its natural gas supply line to remain functioning. This project will safeguard the campus-wide HVAC system. The central 'Power Plant' services all County campus buildings with hot and cold water, which is utilized by each building to run their individual HVAC systems. These individual building HVAC systems are essential in mitigating COVID-19 throughout the County campus, including incarceration and congregate living buildings, and cannot function without this essential service.
 - Jail B HVAC
 - This project replaces a 1970s-era system with a Bipolar Ionization and Ultraviolet treatments that reduce infectious particulates. Air quality and change rates will improve throughout the Jail facility. This new system will also allow for better system and resource control and allow other ARPA-funded improvements to add isolated and social-distancing rooms to the building. The 'Jail 'B' building is a congregate living/incarceration setting that houses inmates as well as the associated Bond Court, Jail Intake and Sheriff Offices. The COVID-19 pandemic affected Jail operations and protocol, and the existing HVAC system was not designed to accommodate pandemic requirements.
- Henry J. Hyde Judicial Office Facility Annex ("JOF Annex") Expansion - \$5,400,000
 - This expansion project will include improvements such as: upgrades and improvements to air quality systems, redesign/reconfiguration of employee and visitor building spaces

to allow for social distancing, increased capability for staff and public to work remotely, and other eligible expenses.

- Animal Services Building Expansion - \$900,000
 - The current Animal Services building is small and inefficient for staff to conduct daily work or take animals in for care. Improvements will be made to help limit the spread of viruses and bacteria, repair the dog housing areas to help prevent the spread of infection, improve air quality and ventilation in all areas of the building, and provide enough space for staff to host trainings and meet with members of the public.
- Mobile HEPA Filtration Units - \$193,406
 - The project funds mobile HEPA air filtration units to serve portions of County Department offices that serve public visitors and large numbers of employees. These units supplement the existing building HVAC systems and increase fresh and filtrated air turnover. These units also have specialized HEPA filters that trap infectious particles and heat them to a temperature that they are destroyed at. Additional units are deployed as-needed by Facilities Management Housekeeping to filter offices/spaces that have had a recently confirmed COVID-19 cases.
- Technology Improvements - \$5,336,990
 - Project funds county-wide IT equipment and software. This equipment and software enables remote operations in response to the COVID pandemic. Costs include cybersecurity expenses, which have increased due to remote operations and remote access. Item also includes technology related projects such as AV upgrades in courtrooms, wi-fi installation, and a distributed antenna system.

Economic Stimulus (EC 2)

- ReInvest DuPage Small Business Program - \$16,500,000
 - Small businesses play an important role in the County's local economy. Small businesses were a top priority, as they comprise almost half of U.S. private-sector employment and account for approximately two-thirds of net new jobs.³ In DuPage County, these businesses were particularly hard hit by COVID-related closures and stay at home orders. Local sales tax analysis reveals that restaurants, apparel, and general merchandizing businesses declined 24%, 38%, and 12% respectively in 2020.⁴ These declines in small business contributed to the County's 7.9% unemployment rate in 2020, which was the highest rate since the Great Recession. In response, the County's strategy was to allocate \$16.5 million for these small businesses, which were disproportionately impacted by the pandemic.⁵ The ReInvest DuPage program was a grant program designed to assist small businesses, independent contractors and nonprofits within DuPage County that had been adversely impacted by COVID-19. Under the program, businesses and nonprofits were eligible for grants up to \$50,000, while independent contractors were eligible for grants up to \$15,000. To qualify, businesses must have had less than \$20 million in annual gross revenue, while independent contractors must have had less than \$250,000 in annual gross income with more than 50% of their annual gross income coming from 1099 work. All applicants were required to provide proof of revenue decline due to COVID-19 based on official financial reports (e.g., ST-1 Forms, Profit & Loss Statements, Sales Tax Receipt Runs). In addition, businesses must have

³ Interim Final Rule, United States Department of the Treasury, 31 CFR Part 35, Page 26, May 10, 2021.

⁴ DuPage County Sales tax data for CT, CST, RTA and Use taxes, FY2019 vs. FY2020 by SIC codes.

⁵ The County appropriated \$15M for ReInvest DuPage on 6/22/2021 and an additional \$1.5M on 8/24/2021.

been in operation as of January 1, 2019, must have been in Good Standing, and must have been located in DuPage County.

- Supplier Diversity and Inclusion Program - \$991,238
 - Over the last year, the County has taken major steps towards encouraging a more diverse contractor base. Through the work of the County Board's Ad Hoc Committee on Diversity and Inclusion, as well as the efforts of the Diversity and Inclusion working group, the County has developed a strategic plan for implementing its Diversity and Inclusion program. To help establish goals for its proposed minority-owned and women-owned business enterprise program (M/WBE), it has contracted with a national expert to perform a disparity study. This is slated to be completed in 2023. It has also purchased a leading software for tracking M/WBE contractors and subcontractors, which should be fully implemented by the end of 2022.
- Research and Analysis - \$155,000
 - The County has set aside funding to evidence-based program analysis, including a follow-up study on the ReInvest DuPage program. The County tentatively plans for a longitudinal study of current recipients that considers factors such as business closures, bankruptcies, credit worthiness, and layoff over time. The study also evaluates a control group of restaurants in terms of size, employees, industry and location as determined by location over time for the purpose of comparison. Nonprofits and independent contractors will not be part of the study. Discussion on data sharing/access and partnering with regional research organizations are in the works in an effort to clearly define a feasible scope of work including sample size and duration.
- Choose DuPage Supplier Diversity Program - \$75,000
 - The goal of this program is to promote commercial collaboration withing DuPage County by providing a means for business to access local suppliers within their supply chains. This program will help raise awareness for DuPage County's certified veteran, minority, women, disadvantages, and disabled-owned businesses, and foster connections for those looking to increase their operations within the DuPage business community.
- FMC Natatorium Events Program - \$150,000
 - The FMC Natatorium is a 71,000 square-foot aquatic facility in the DuPage County community of Westmont, just over 20 miles west of downtown Chicago. The facility was built to give Illinois age group and senior swimmers a new home for its annual meet, and also to host national-level events. The FMC Natatorium is a regional destination that makes swimming accessible to as many children and adults as possible. The Olympic-size pool offers three sides of permanent seating for up to 1,200 spectators. The events hosted by the FMC Natatorium support the tourism industry, by bringing in competitors and spectators from all over the world. This results in spending in the hotel, restaurant and retail businesses within DuPage County.
- DuPage Convention and Visitors Bureau ("DCVB") Programs - \$2,800,000
 - DCVB is a not-for-profit partner-based organization that was established through the efforts of a coalition of DuPage area hotel executives and business representatives in 1987. It was formally certified in 1989 by the State of Illinois as the official agency to promote the county's multi-billion dollar tourism industry and market DuPage County as a destination for visitors and conventions, and to help drive economic development. The mission of the DCVB is to actively promote DuPage County as an enticing destination, attracting individual travelers and meeting/event planners in order to enhance the County's economic fiber and resident quality of life.

- Hotel Assistance Program (\$2M): Hotels and motels within DuPage County were disproportionately impacted by the effects of COVID-19. The Hotel Assistance Program will support DuPage County hotels recover and book new and postponed business, with a community and county-wide impact.
- Tourism and Business Attraction Marketing Campaign (\$750K): A strong marketing and advertising collaboration between the DCVB and Choose DuPage will develop promotions in key out-of-market areas, resulting in relief to residents, employees and small businesses that depend on visitation.
- “Visit Chicagoland” Co-operative Advertising Program (\$50K): DCVB has partnered with the Chicago Metropolitan Agency for Planning, which is the Chicago region’s comprehensive planning organization for the seven counties and the 284 communities of northeastern Illinois. A proposal has been designed to market the County and drive visibility for the Chicagoland region using various advertising techniques.

OTHER

Additional Funding

Emergency Rental Assistance Program

In addition to American Rescue Plan Act funds, the County was also a recipient of Emergency Rental Assistance (“ERA”) funds. The County received \$27,357,321 from ERA1 and \$18,676,027 from tranches 1 and 2 of ERA2 (tranche 3 or ERA2 will be applied for in the near future).

Under the ERA1 program, the County worked with its key partner organization, the Illinois Housing Development Authority, to implement the program. To administer ERA1, IHDA developed the Illinois Rental Payment Program (“RPP”) to provide rental assistance to Illinois landlords and prevent eviction of tenants unable to pay their rent due to financial hardships directly or indirectly due to the pandemic. The rental assistance was in the form of a one-time grant up to \$20,000 and covered the 15-month period of May 2020–July 2021. Illinois landlords and tenants were able to apply for rental assistance on any unit with a current balance of rent owed because the household was experiencing financial hardship directly or indirectly due to the pandemic. The tenant household income needed to be below 80 percent of the Area Median Income, adjusted for family size, in order to qualify. Funding for this program was intended to serve DuPage County residents. However, if IHDA determined on or after August 1, 2021 that it would not be able to fully obligate the County’s share of funds to eligible DuPage County households by September 30, 2021, then IHDA would have the right to reallocate the remaining funds to provide Rental Assistance payments to eligible households across the State.

The County's ERA2 program is currently operating. Given the successful partnership with the Illinois Housing Development Authority in implementing the ERA1 program, the County again partnered with IHDA to implement the ERA2 program. Because other counties also use IHDA, there is regional coordination across county lines and seamless processing of applications. In addition, IHDA has historical experience running similar programs and will be able to effectively respond to the ERA2 program and its guidelines.

Promoting Equitable Outcomes

To ensure resources are targeted to those disproportionately impacted by COVID-19, the County is developing community engagement and outreach strategies. Also included are resources dedicated to evidence-based evaluations of major programs. The County has already started this work through the Health Equity and Access Response Team (“HEART”) at the Health Department. Through HEART, the Health Department is surveying County residents to gain a better understanding of questions and concerns people have about the coronavirus disease and the COVID-19 vaccination. The information collected will help the County better understand and respond to residents’ questions and concerns about getting a COVID-19 vaccine.

Goals

The County has a number of projects targeted to assist underserved, marginalized, and adversely affected groups. These projects include but are not limited to:

- The County’s ReInvest DuPage program aimed to serve small businesses that were adversely affected by COVID-19. Those who were eligible for the grant included: for profit, incorporated business (e.g., LLC, S Corp, Partnership, Sole Proprietorship, etc.), not-for profit entities and independent contractors (1099 workers/gig workers) who met the additional eligibility requirements.

- The County partnered with the Addison Consolidated Dispatch Center to provide 211 services, which enable residents to connect to social service programs and agencies, 24 hours per day, 365 days per year. Types of requests and support include: help to reduce and prevent housing insecurity and homelessness by providing referrals to homeless shelters and diversion services; connections to healthcare information and resources such as assistance with prescription payment, substance abuse treatment programs and mental health services; connections to help reduce hunger and food insecurity; connections to utility assistance; and connections to COVID-19 support.
- The County partnered with the DuPage Foundation for a strategic grantmaking partnership known as the DuPage Community Transformation Partnership. Over the next five years, the DuPage Community Transformation Partnership will implement a \$10 million grant program to support social service not-for-profit organizations helping DuPage County residents most severely impacted by the COVID-19 pandemic. The program will focus on providing assistance for food insecurity, housing instability, mental health, and substance use disorder.
- The County gave \$2M to DuPagePads to assist with the purchase of a hotel to serve as a permanent interim housing center for individuals experiencing homelessness in DuPage County. DuPagePads is the largest provider of interim and permanent housing, coupled with support services in order to help individuals work toward becoming self-sufficient. These vital support services enable the individuals we help to receive case management and life coaching, employment support such as job coaching, as well as engagement with employers—effectively stopping the cycle of homelessness. The purchase of the hotel will continue to both prevent and respond to COVID-19 and will also allow for client health and safety should other widespread illnesses arise in the future. The hotel-based shelter model has a myriad of benefits for clients – particularly children, who comprise 1/3 of the DuPagePads hotel-based population – significantly reducing client medical conditions and encouraging families who sleep in their cars to choose shelter and case management instead of facing their challenges alone. Hotel-based shelter has provided for social distancing during COVID-19 with a private closed door, helping prevent the spread of disease. The movement to hotel-based shelter was done with continued guidance from the DuPage Health Department. The Health Department has guided PADS both in terms of best practices for isolation and social distancing, and also safe food provision during the pandemic.

Awareness

The County strives to market and advertise services funded by the SLFRF as equitably and practically as possible to residents of the County. Marketing and outreach for the above-mentioned programs has been broad-based and extensive.

- ReInvest DuPage: The program administrator, Choose DuPage, targeted at-risk businesses in several ways. First, it worked with local municipalities. Municipalities know the needs of their local business districts. Partnering with these local municipalities helped ensure a targeted and coordinated outreach effort. In addition, Choose DuPage worked with local economic development organizations. These organizations know the types of business most at-risk, so this outreach also ensured a targeted approach to at-risk businesses. Choose DuPage conducted its webinar in both English and Spanish. FAQs were also available in English and Spanish to make its information available to the many Spanish speaking businesses in the County.
- The County's Community Services Department continuously advertises its services to residents. Along with the County's website, there is also usually a specific website for the service or program being offered, often available in both English and Spanish.

- All County Committee agendas and meetings are shared on the County's website. The public can view these agendas, meetings, and any associated documents at any time. Upon Board approval of allocation of ARPA funds, the County will usually send out a press release to also make the public aware of a new service, partnership, or program. Anyone can make an appointment with the County's Community Services Department to discuss their needs and find out the applicable services and programs available.

Access and Distribution

County staff, across multiple departments, is available to troubleshoot extensively and answer questions over the phone or via email. Partnering organizations also have staff available to answer questions and help clients fill out applications. While members of the public are encouraged to schedule an appointment with a Community Services representative, there are opportunities for the community to use walk-in services as well.

Outcomes

For the ReInvest DuPage program, key outcomes were retaining small businesses and small business jobs. Small businesses are generally at-risk for failure. They are generally less profitable and less well capitalized than large national and international firms. In DuPage County, sales taxes for small businesses, including restaurants and retailers, declined sharply as reflected by County sales tax receipts. Workers in these sectors also tend to be low-skilled, relatively uneducated, low-income, and most likely to be disproportionately impacted by the pandemic. Providing grants to small businesses supported these at-risk employees, who were disproportionately impacted by the pandemic.

While the detrimental impact of COVID-19 continues to be seen and felt across the County, many of the other programs being funded by SLFRF funds still focus on closing the gap for persons experiencing food insecurity, housing insecurity, health needs and mental health needs. By partnering with multiple organizations, the County can quickly address a broad range of social and environmental issues and work towards lessening their effects at the same time.

Goals and Targets

The County has partnered with Colette Holt & Associates to prepare a Disparity Study for the County. This study will analyze the County's utilization of minority-owned and women-owned business enterprises. The Study's scope includes: data collection, data analysis, reports, recommendations, and presentations. The results will identify disparities that may be attributable to race and gender. This partnership supports the County's broader Diversity & Inclusion initiative.

Providing funds to communities that were disproportionately impacted by COVID-19 was one of the County's immediate goals. The Community Services Department sprung into action, working on contracts and agreements with other partners in the County. Choose DuPage quickly created the ReInvest DuPage program and dispersed funds as soon as possible. The County Board approved of all spending requests, allowing for projects and programs to be implemented immediately.

Funding for the Health Department allowed for health outreach to all areas of the County, including areas where residents did not have a means of transportation to come to the campus for services. Funding for the Care Center allowed for staff to be fairly compensated for working with COVID-19 patients while keeping compliant staffing numbers throughout all units.

Project Implementation

Under direction of the DuPage County Board, approved ARPA services and projects have promoted equity as a key focus area. Services and projects such as funding for the Health Department, funding for the Care Center, ReInvest DuPage, DuPage Community Transformation Grant, 211 Services, DuPagePads, the LARPA Program, Emergency Rental Assistance and others have assisted those most vulnerable and adversely impacted within the community. Further measuring of equitable outcomes will be possible as services and projects become more developed, and more data is collected.

Data constraints for the ReInvest DuPage program included employee data on race, ethnicity, income, and address. County staff is working to obtain additional business financial data, business bankruptcy data, and county-wide business datasets that include information on business by industry and number of employees.

Community Engagement

The County established an ARPA Senior Team, which includes staff from the County Board Office, Facilities, Public Works, Finance, State's Attorney's Office, and Community Services. This team began collaborating on projects as soon as the County was expected to receive ARPA funds. The team takes all funding requests and discusses their eligibility and makes any modifications if necessary. Once a request has been deemed as ARPA eligible, it will then be presented to the Finance Committee for Board Member approval. At this time, members of the public can also attend and participate in any public comment if desired. The meetings are also recorded and available on either the County's website or on YouTube. All ARPA funded procurements have been required to go through applicable Illinois and County procurement policies, and all ARPA funded projects must first be approved by the County Board before funds can be disbursed.

County staff has worked with departments and partners ahead of time to tailor specific performance metrics for all projects and services that require evidence-based interventions. Most of the projects and services will require a form to be completed on a monthly basis with current and cumulative metrics. Having a clear and organized format to submit monthly metrics will assist staff in analyzing the effectiveness and success of the various projects and services, as well as identify any areas that may need specialized attention.

Many of the programs being managed by other departments or partners held separate workshops and/or webinars for key stakeholders. For the Local American Rescue Plan Act ("LARPA") program, County staff met with Park Districts, Fire Districts and Townships to discuss their funding ideas and figure out solutions for the needs they were individually experiencing. The County created a LARPA website where interested parties could view webinar recordings, find current Treasury information on the ARPA program, and view an FAQ page based upon the questions asked by the various units of local governments. County staff frequently communicates with the various local governments to answer any questions regarding the application process and allowable expenses. This program began in June of 2021 and is still ongoing.

Labor Practices

ARPA-funded infrastructure projects will adhere to applicable laws and agreements. The County adheres to all applicable procurement policies for the State and County. It is the County's goal to promote strong employment opportunities within the County to help reverse some of the negative economic impacts of the pandemic.

Prevailing Wage Act

The Prevailing Wage Act requires contractors and subcontractors to pay laborers, workers, and mechanics employed on public works construction projects no less than the general prevailing rate of wages (consisting of hourly cash wages plus fringe benefits) for work of a similar character in the county where the work is performed. The County complies with this Act.

Employment of Illinois Workers on Public Works Act

In addition, the County also complies with the Employment of Illinois Workers on Public Works Act, which took effect on July 1, 2021. Due to the high unemployment rate caused by the ongoing COVID-19 pandemic, this Act requires that employees on all public works projects must be comprised of a minimum of 90% Illinois residents. The Illinois Department of Labor (“IDOL”) administers the Act, which was passed to alleviate unemployment in Illinois by ensuring that most workers on public works projects live in the State. The requirement to employ 90% Illinois workers applies to all labor on public works projects or improvements. The County will comply with this Act.

Use of Evidence

To evaluate the long-term effectiveness of SLFRF funds, the County has been working with departments and partners who were allocated funds to incorporate program evaluations into their duties for applicable programs. County Finance staff created a unique form for each awarded project, program, or service with tailored performance measures to be tracked. The data will be completed by the recipient and send to the County Finance department on a monthly basis. The form can be revised at any time to better capture outcomes and goals, if needed. The County may consider conducting an assessment on the funds that were expended in FY2022 to measure their impact on the community and review any areas that need improvement for FY2023.

Performance Report

To better its performance management strategy, the County has contracted with OpenGov, Inc. for the purchase of their budgeting and planning software. This dashboard-based software automates a multitude of tasks that are unique to government. This software will provide a more streamlined and customizable approach for ARPA reporting, as well as other federal programs. The purchase of this software will help improve efficiency, reduce duplication, and encourage resource sharing across County government and its independently administered agencies. The software is currently in its development stage and the County is working with the vendor to continue its customization.

DuPage County, IL
ARPA Project Inventory List
State and Local Fiscal Recovery Funds



American Rescue Plan Act

July 1, 2021 – June 30, 2022

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Project Name

Health Dept COVID-19 Vaccinations

Board Approval Date

December 14, 2021

Project ID

FI-R-0020-22

Project Expenditure**Category**

1.1, COVID-19
Vaccination

Project Funding**Amount**

\$1,397,519

Project Overview

Vaccines have continued to demonstrate strong protection against the most severe outcomes associated with COVID-19 including hospitalization and death. The primary deliverable is to increase total vaccination numbers and vaccination rates in all eligible age cohorts. The DuPage County Health Department has led the local county vaccination efforts both delivering

shots to residents directly, as well as supplying technical assistance to a diverse range of local healthcare providers to ultimately achieve one of the highest rates of vaccination in the state and country. The Health Department has operated a combination of fixed-site clinics since December 2020 and added mobile clinics in July of 2021. Both operations continue, recently including clinics for the youngest children aged 6 months to 4 years old. Further, the Health Department stands ready to provide any future booster doses that may be indicated for County residents.

Expenses include personnel costs for staff administering vaccines, costs of supplies necessary to administer vaccine, and costs associated with providing technical assistance to community partner providers to ensure their ability to administer vaccine.

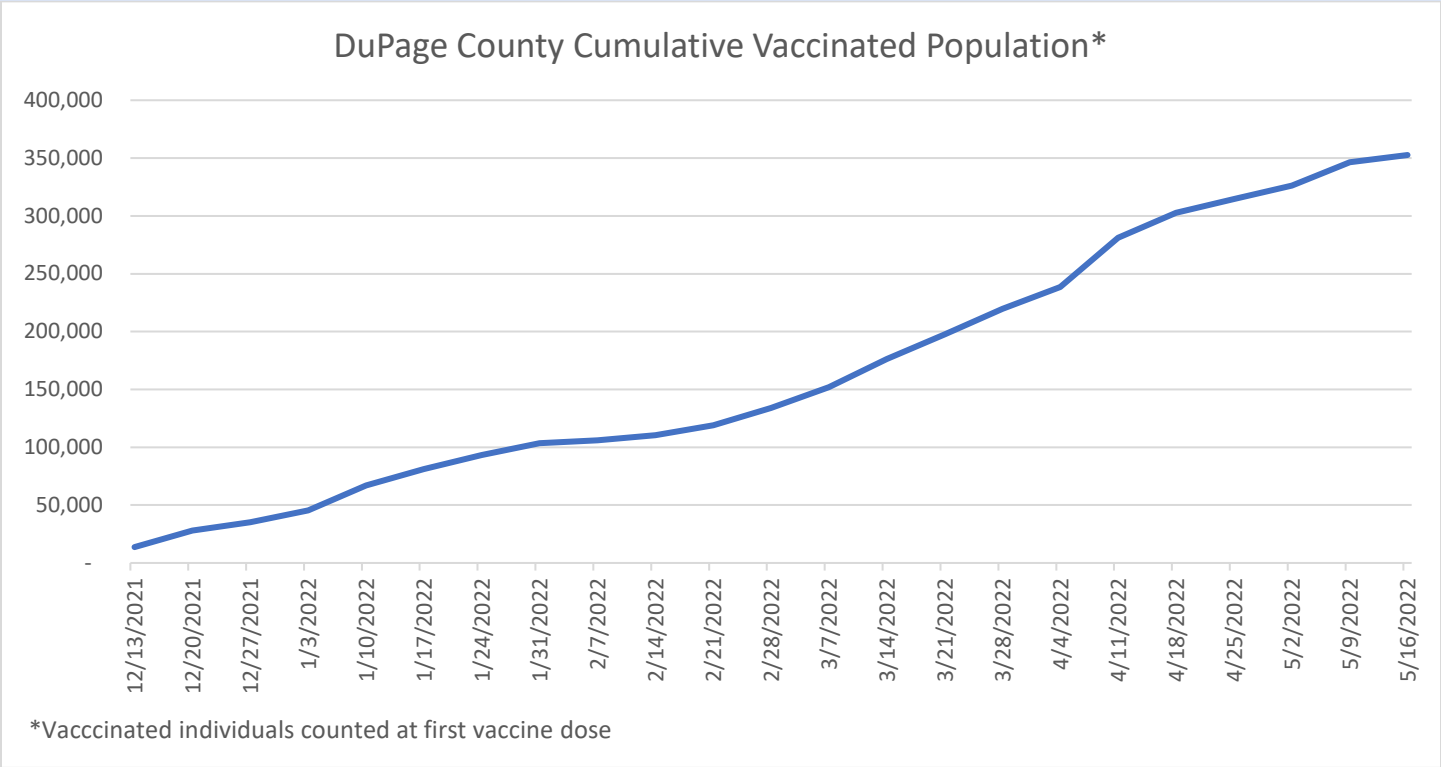
Use of Evidence

The Health Department is responsible for compiling COVID-19 data for DuPage County. Throughout the pandemic, the Department has used this information to direct the County's response. The goal of the Vaccination Program is to reduce spread of, and severe health outcomes associated with COVID-19. The primary deliverable is to increase total vaccination numbers and vaccination rates in all eligible age cohorts.



Performance Report

Performance metrics are shown in graphics below.



Project Name

Health Dept COVID-19 Testing

Board Approval Date

December 14, 2021

Project ID

FI-R-0020-22

Project Expenditure**Category**

1.2, COVID-19 Testing

Project Funding Amount

\$5,702,400

Project Overview

The ongoing availability of timely COVID-19 testing in DuPage community remains a core strategy for reducing the risk of spread. The Health Department continues to support strategies that ensure the availability of free COVID-19 testing for community members including partnerships with contractual vendors. Testing remains an important tool in detecting and preventing the spread of COVID-19, allowing infected individuals to identify their status and limit their likelihood of exposing others.

Expenses for the Testing Program include costs for contractual vendor services to provide free COVID-19 testing to DuPage County residents.

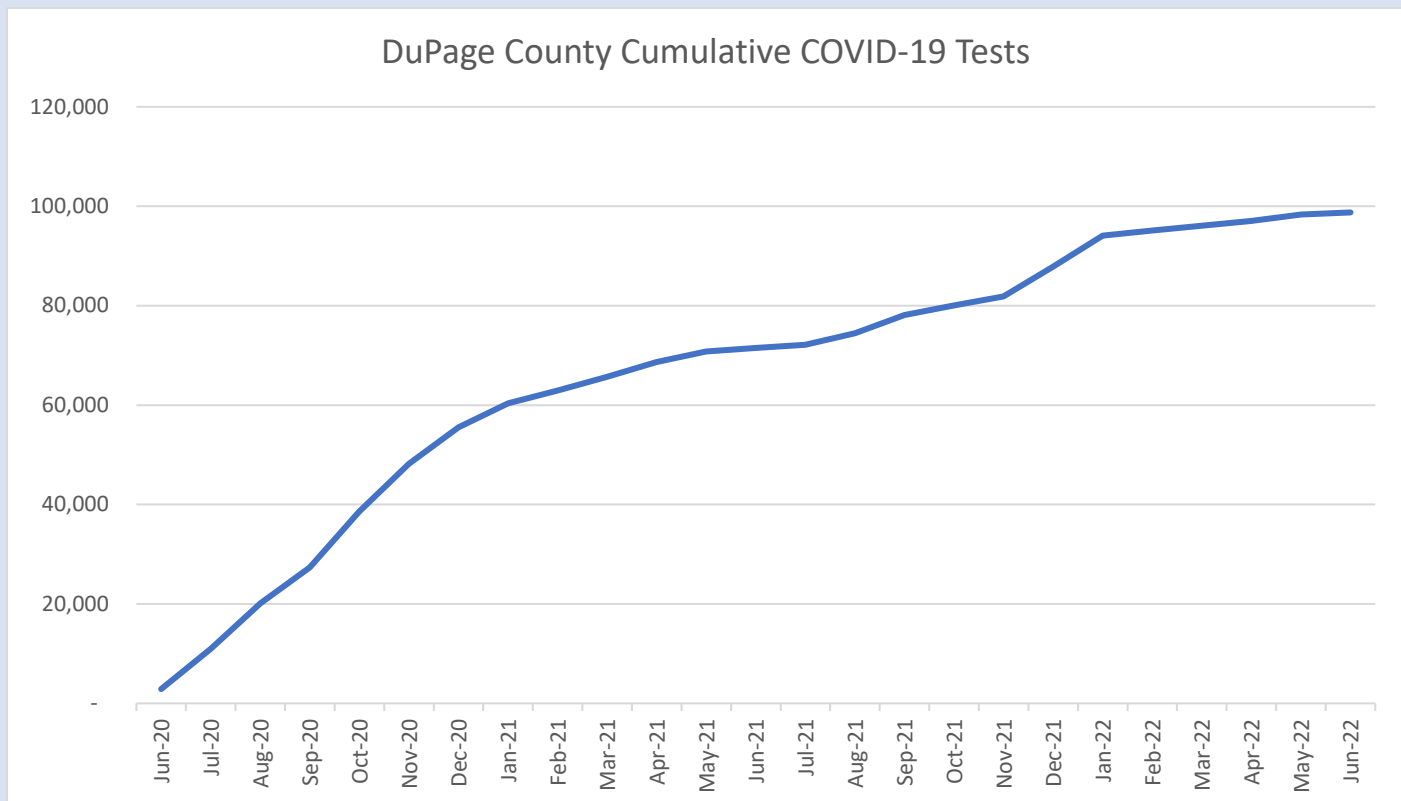
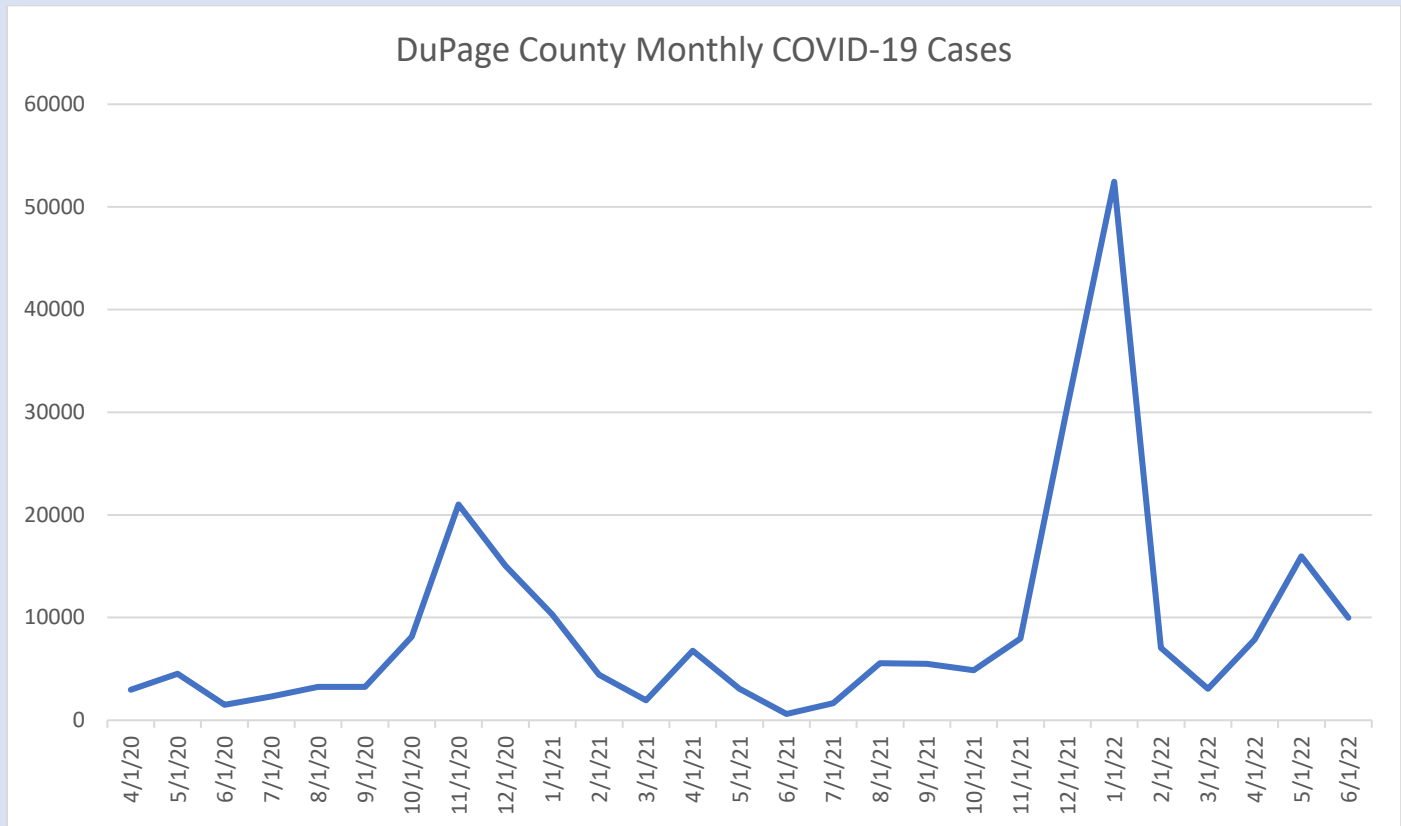
Use of Evidence

The goal of the Testing Program is to identify COVID-19 cases. This identification enables individuals to take actions to prevent further spread and to seek care as needed. The primary objective of the Program is to make appropriate, reliable testing accessible to residents. The Health Department is responsible for collecting and analyzing COVID-19 testing data for DuPage County as reflected in the subsequent section. It uses this data on an ongoing basis to adapt its strategy for COVID-19 response and prevention.



Performance Report

Performance metrics are shown in graphics below.



Project Name

Health Dept COVID-19 Contact Tracing

Board Approval Date

December 14, 2021

Project ID

FI-R-0020-22

Project Expenditure Category

1.3, COVID-19 Contact Tracing

Project Funding Amount

\$550,318

Project Overview

Monitoring COVID-19 case activity, investigating new cases and outbreaks, conducting contact tracing, and swiftly isolating or quarantining individuals at-risk of transmitting have all been important tools helping to minimize spread. Health Department and contract staff are responsible for communicating with infected residents, managing associated epidemiological data, and providing technical assistance to

local businesses, schools, and other employers. The goal of the Health Department Contact Tracing Program is designed to reduce to the spread of COVID-19. The objectives are to identify COVID-19 trends, exposures, and cases to help residents take action to prevent further spread. While contact tracing specifically was more impactful prior to the widespread Omicron variant, monitoring case activity and conducting investigations in high-risk settings remain critical aspects of the response.

Expenses for the Program include costs for Health Department and contract staff to identify and contact individuals with COVID-19 exposure, as well as supporting supplies and services necessary to effectively conduct contact tracing protocols.

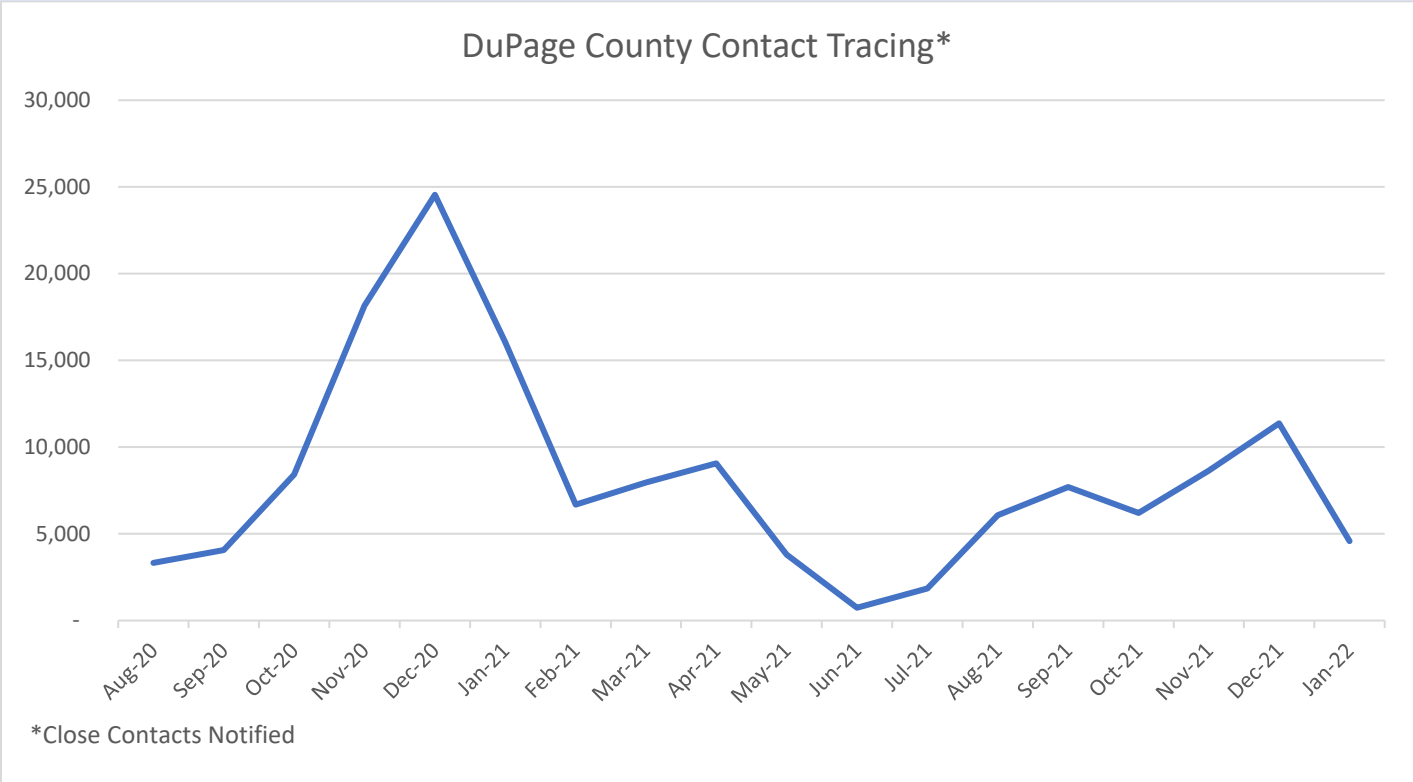
Use of Evidence

The goal of this program is designed to reduce to the spread of COVID. Its chief goal is to identify COVID-19 exposures, cases, and probable cases to help residents take action to prevent further spread. The Health Department is responsible for collecting and analyzing COVID-19 contact tracing data for DuPage County as reflected in the subsequent section. It uses this data on an ongoing basis to adapt its strategy for COVID-19 response and prevention.



Performance Report

Performance metrics are shown in graphics below.



Project Name

Health Dept Personal Protective Equipment

Board Approval Date

December 14, 2021

Project ID

FI-R-0020-22

Project Expenditure Category

1.5, Personal Protective Equipment

Project Funding Amount

\$98,632

Project Overview

This item funds the cost of Health Department Personal Protective Equipment or PPE. It also includes related cleaning and disinfectant supplies. PPE protects both Health Department employees and clients. Its use limits the spread of COVID-19 and is required to comply with current COVID-19 safety protocols at the Health Department.

Use of Evidence

Use of evidence is not required for this category.

Performance Report

Performance reporting is not required for this category.



Project Name

Health Dept Other COVID-19 Public Health Expenses

**Board Approval Date**

December 14, 2021

Project ID

FI-R-0020-22

Project Expenditure Category

1.7, Other COVID-19 Public Health Expenses

Project Funding Amount

\$4,246,417

Project Overview

Several other public health needs not directly associated with vaccination, testing, and case investigation/contact tracing have also been addressed such as, public information, media relations, community education and outreach, referrals and coordination of services to meet related social needs, public health infrastructure/technology support, and medical consulting. This also includes efforts to address COVID-19-related health disparities in racial and ethnic minorities in DuPage County via the DCHD-anchored Health Equity and Access Response Team (HEART). Community leadership through HEART supports a foundational aspect of ARPA designed to address systemic public health and economic challenges that have contributed to the inequitable impact of the pandemic on certain populations. The HEART collaboration enables improved community access to each of the core pandemic response initiatives cited above (i.e., PPE, testing, vaccination).



Use of Evidence

As briefly described above as part of our general response, a core component of the Health Department's response is to focus on the disparate impact of the pandemic on the County's most vulnerable residents. In partnership with the Illinois Department of Public Health (IDPH), a central element of grant contracts is a required emphasis towards social determinants of health, community health needs assessments, and strategies to address health disparities. Coalition formation and the use of community leaders has been demonstrated as an effective public health strategy to address such issues. In the fall of 2020, the Health Department formed the Health Equity and Access Response Team (HEART). This collaborative community-based approach supported the Department's ability to monitor the epidemiological data identifying the areas/communities most impacted, while also ensuring equity in response strategies including rapid deployment of prevention, testing, and vaccination resources to mitigate the effects of COVID-19 among these populations. Proposed intervention strategies are developed with or reviewed by HEART, which includes leaders and trusted messengers of vulnerable communities who can identify potential challenges and propose revisions to such strategies. By mobilizing a stakeholder network (e.g., through HEART) DuPage County is positioned to address longer-term health disparity needs beyond the initial infectious disease response as well and focus on lingering needs such as access to mental/behavioral health services. Regular HEART meetings, HEART-supported community events, and monitoring of related data have been an ongoing component of DCHD's pandemic response.

Performance Report

Key performance indicators for this program are in development.

Project Name

Health Dept Mental Health Services

Board Approval Date

December 14, 2021

**Project ID**

FI-R-0020-22

Project Expenditure Category

1.12, Mental Health Services

Project Funding Amount

\$2,110,000

Project Overview

The Program funds the mental health services. Since the start of the pandemic, the County has experienced an increase in demand for mental health services. This Program will address this demand and will address gaps in existing treatment services for those with severe mental health conditions and for those that have been disproportionately impacted by the pandemic.

Use of Evidence

This program is still under development.

Performance Report

Key performance indicators for this program are in development.

Project Name

Health Dept Substance Use Services

Board Approval Date

December 14, 2021

**Project ID**

FI-R-0020-22

Project Expenditure Category

1.13, Substance Use Services

Project Funding Amount

\$2,100,000

Project Overview

Although this Program has yet to commence, it will fund the substance use services. Since the start of the pandemic, the County has experienced an increase in demand for substance use services. This Program will address this demand and will address gaps in existing treatment services for those with conditions and for those that have been disproportionately impacted by the pandemic.

Use of Evidence

Use of evidence is not required for this category.

Performance Report

Key performance indicators for this program are in development

Project Name

Health Dept Other Public Health Services

**Board Approval Date**

December 14, 2021

Project ID

FI-R-0020-22

Project Expenditure Category

1.14, Other Public Health Services

Project Funding Amount

\$2,000,000

Project Overview

This Program has yet to be developed and implemented.

Use of Evidence

This Program has yet to be developed and implemented.

Performance Report

This Program has yet to be developed and implemented.

Project Name

Health Dept Public Sector Workforce

Board Approval Date

December 14, 2021

Project ID

FI-R-0020-22

Project Expenditure Category

3.1, Public Sector Workforce

Project Funding Amount

\$4,562,744

Project Overview

This item funds payroll costs for Health Department employees who are assigned to COVID-19 response activities or supporting tasks.

Use of Evidence

The Expenditure Category referenced above does not require the Use of Evidence.

Performance Report

Performance indicators are not relevant for this item.



Project Name

Health Dept Public Sector Capacity
Effective Service Delivery

**Board Approval Date**

December 14, 2021

Project ID

FI-R-0020-22

Project Expenditure Category

3.4, Public Sector Capacity Effective Service Delivery

Project Funding Amount

\$1,274,260

Project Overview

This item includes two capital projects. The first project upgrades the Health Department's healthcare facility ventilation systems to minimize risk of COVID transmission at County public health centers. Improved building ventilation remains a core recommendation from the CDC to reduce exposures to COVID-19. The second project creates a temperature-controlled storage facility to accommodate a significant amount of PPE (>1.2M items distributed), the medical van utilized for mobile community vaccinations, and other emergency preparedness supplies needed for the COVID-19 response. Mobile response to COVID-19 remains a critical strategy to reach all residents equitably with life-saving vaccinations and other health-supporting services. The storage facility enables this approach in a cost-efficient manner reducing the Department use of temporary rental facility. This project will reduce rental costs and will centralize all response supplies in one space on the county campus proximal to the Department's Central Public Health Center. To date, the Department has delivered over 200 mobile events and 4,000 vaccinations throughout the County at critical community sites including local businesses, faith-based organizations, townships, libraries, and schools.

Use of Evidence

The Expenditure Category referenced above does not require the Use of Evidence.

Performance Report

Performance indicators are not relevant for this item.



Project Name

Care Center COVID-19 Testing

Board Approval Date

December 14, 2021

Project ID

FI-R-0020-22

Project Expenditure Category

1.2, COVID-19 Testing

Project Funding Amount

\$5,702,400

**Project Overview**

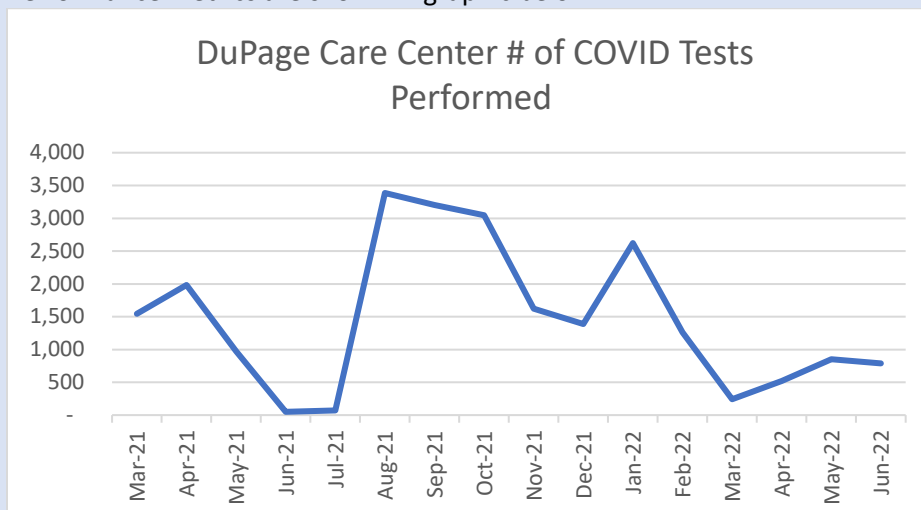
The DuPage Care Center provides long-term care and short-term rehabilitative services to DuPage County residents. Since the start of the pandemic, the Care Center has put in place strict policies for identifying COVID-19 cases. These include frequent COVID-19 testing of residents and staff. Extensive COVID-19 testing and stringent isolation protocols have been key to the Care Center's ability to minimize the spread of COVID-19 at the facility.

**Use of Evidence**

Use of evidence is not required for this category.

Performance Report

Performance metrics are shown in graphic below.



Project Name

Care Center Public Health Payroll and Benefits

Board Approval Date

December 14, 2021

Project ID

FI-R-0020-22

Project Expenditure Category

3.1, Public Sector Workforce: Payroll and Benefits for Public Health Workers

Project Funding Amount

\$1,011,794

**Project Overview**

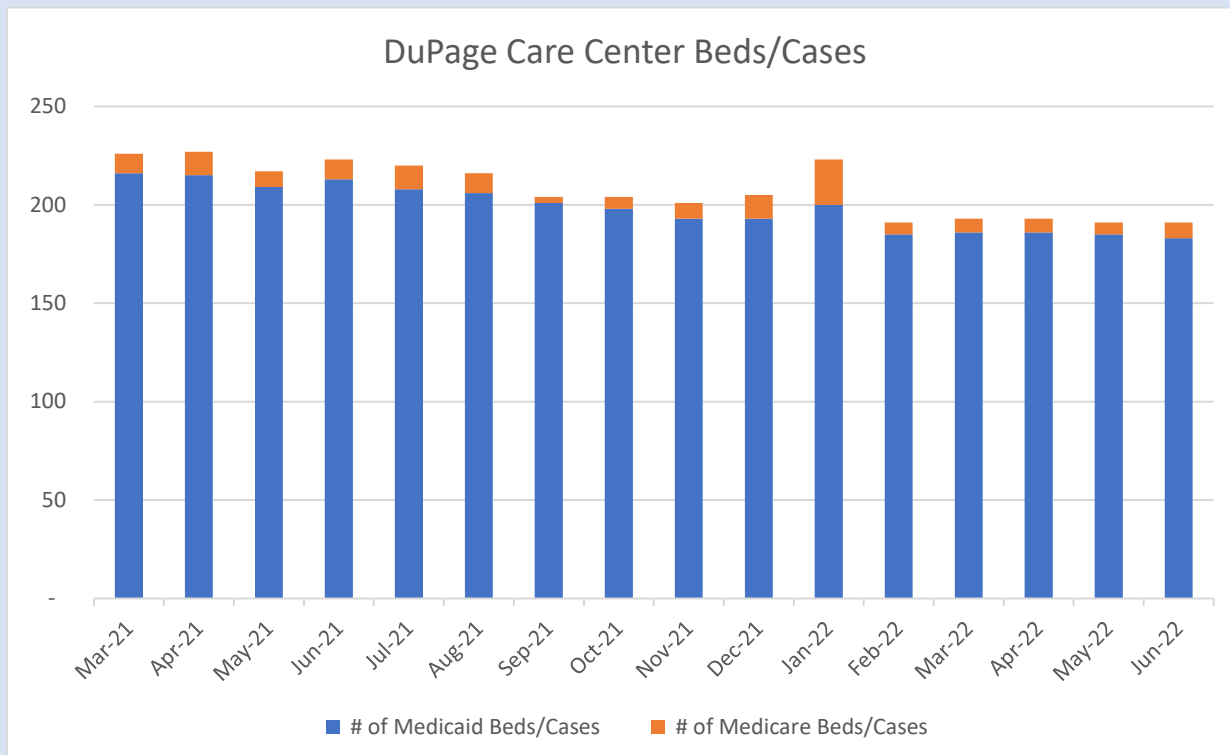
The DuPage Care Center provides long-term care and short-term rehabilitative services to DuPage County residents. Since the start of the pandemic, the Care Center has devoted enormous staffing time to COVID-related tasks from increased sanitation measures to nursing hours on the COVID-19 isolation wing. Expenses covered in this item include wages and benefits. Crisis staffing for contractual employees is listed separately in a subsequent item.

Use of Evidence

Use of evidence is not required for this category.

Performance Report

The Care Center provides services for elderly low-income populations. This group has been disproportionately impacted by the COVID-19 pandemic. Funding from both the CARES Act and ARPA have been key to the Care Center's ability to respond to the pandemic. The performance metrics below illustrate the Care Center's at-risk population.



Project Name

Care Center Personal Protective Equipment

Board Approval Date

December 14, 2021

Project ID

FI-R-0020-22

Project Expenditure Category

1.5, Personal Protective Equipment

Project Funding Amount

\$99,000

**Project Overview**

Item funds Personal Protective Equipment (PPE) and cleaning supplies for the Care Center.

Use of Evidence

Use of evidence is not required for this category.

Performance Report

Performance reporting is not relevant for this item.



Project Name

Care Center Miscellaneous Expenses for COVID-19 Isolation Wing

Board Approval Date

December 14, 2021

Project ID

FI-R-0020-22

Project Expenditure Category

3.4, Public Sector Capacity: Effective Service Delivery

Project Funding Amount

\$325,299

Project Overview

Item funds miscellaneous expenses related to operating the Care Center's COVID-19 Isolation Wing.

Use of Evidence

Use of evidence is not required for this category.

Performance Report

Performance reporting is not relevant for this item.



Project Name

Care Center Contract/Crisis Staffing

Board Approval Date

December 14, 2021

Project ID

FI-R-0020-22

Project Expenditure Category

3.3, Public Sector Workforce: Other

Project Funding Amount

\$615,299

**Project Overview**

Item funds contractual staff at the Care Center. Due to the COVID-19 pandemic, the DuPage Care Center has experienced extensive and prolonged staffing shortages. Hiring contractual staffing has been a critical resource, especially with the periodic surges in COVID-19 cases.

Use of Evidence

Use of evidence is not required for this category.

Performance Report

Performance metrics are shown in graphic below.



Project Name

Stormwater Municipal Grant Program

Board Approval Date

December 14, 2021

Project ID

FI-R-0020-22

Project Expenditure Category

5.6, Clean Water: Stormwater

Project Funding Amount

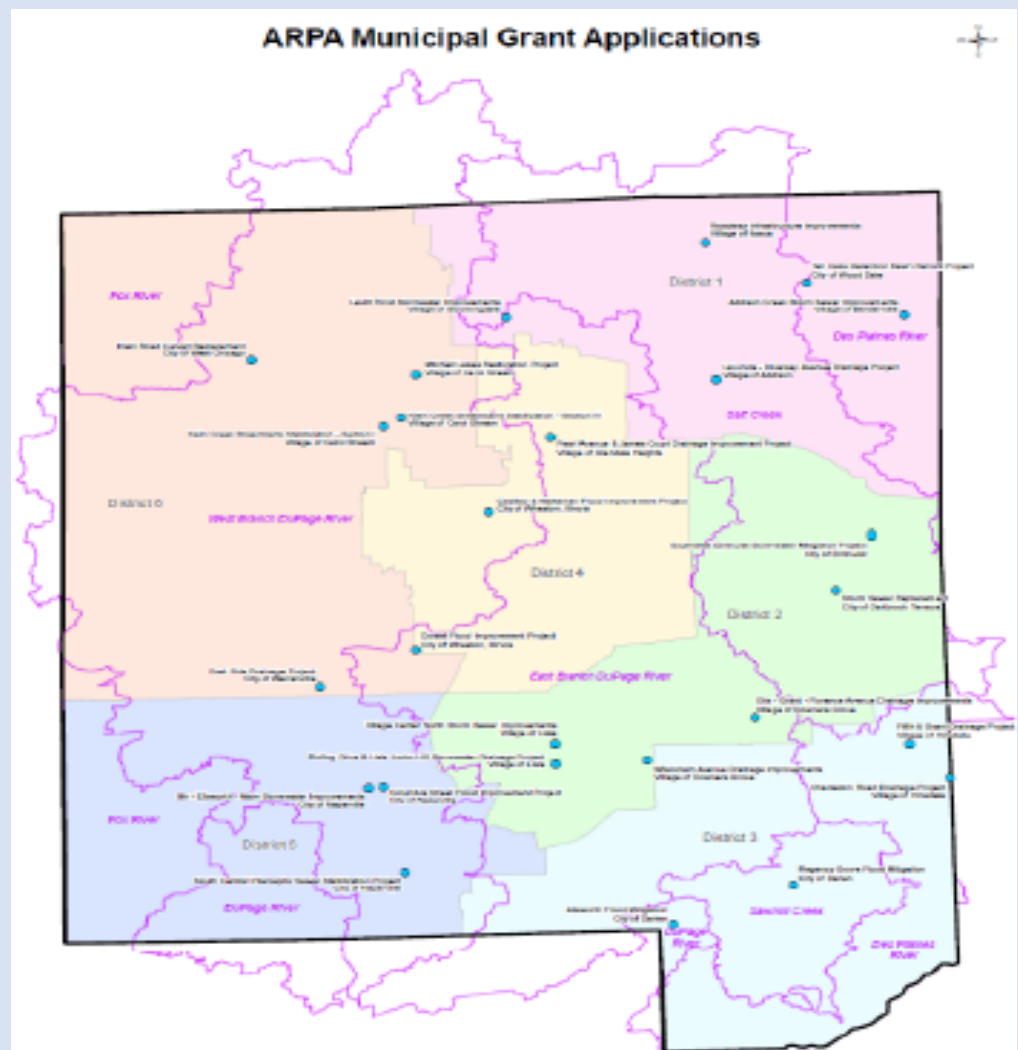
\$8,090,548

**Project Overview**

The Stormwater Program provides grants to municipal governments in DuPage County. The grants will fund shovel-ready projects that demonstrate flood protection and resilience measures. The Program requires that the municipalities provide at least 50% of the total project costs. The County share may be no more than \$500,000 per awarded project. The Program encourages projects that build resilience and offer strong multi-jurisdictional and multi-purpose benefits. The Program will distribute approximately \$8 million of that funding. These funds are for construction only and will not be County-owned/maintained infrastructure, once constructed.

The Stormwater Department ("Department") has been working on the Program since the end of 2021, when the County Board officially approved the ARPA budget. Since that time, the Department has collaborated with municipalities, DuPage Mayors and Manager Conference, peer counties and industry representatives to develop the grant application process. Staff created the Program website and submission portal in January, announced the program in February, collected final applications in April of 2022, and selected proposals in June.

Although final awards will depend upon executed Intergovernmental Agreements, the County Board has tentatively approved 26 applications.



The Department estimates that the \$8 million in ARPA funding will leverage \$48.5 million in ARPA improvements.

Use of Evidence

To be eligible, all projects had to meet ARPA and State Revolving Loan Fund (EPA) requirements. In addition, the Department prioritized based on the following criteria:

- Projects that reduced flooding, reduced structural damage, improved water quality, improved natural resources, encouraged multiple use, and included a public education component;
- Projects in **environmental justice** areas;
- Projects that promoted longer term resiliency in the face of increased flooding risks;
- Projects that protected critical facilities as defined by FEMA;
- Projects that had a County-adopted watershed plan; and
- Projects that leveraged greater than 50% non-County cost share.

As noted above, the Department prioritized projects in environmental justice areas, which is consistent with requirements of the EPA State Revolving Loan Fund Criteria. For this analysis, Department staff used an environmental justice model that is slightly different than the census tract data utilized by the IL Department of Commerce and Economic Opportunity (DCEO) and the U.S. Department of Housing and Urban Development (HUD). More information on the County's approach can be found at <https://www.epa.gov/environmentaljustice>.

Performance Report

The County's goal of serving residents in environmental justice areas was accomplished with the award of the projects as two projects in these areas.

The key performance indicators used to evaluate program effectiveness are:

- Stormwater Infrastructure and
- Water Quality.

This performance cannot be evaluated until after construction is complete.

District 1			
Project Title	Legal Organization Name	Total Construction Cost Estimate	Requested DuPage Share
Fall Oaks Detention Basin Retrofit Project	City of Wood Dale	\$413,481	\$206,740
Levin Pond Stormwater Improvements	Village of Bloomingdale	\$598,820	\$299,410
LaLonde - Diversey Avenue Drainage Project	Village of Addison	\$400,000	\$200,000
Roadway Infrastructure Improvements	Village of Itasca	\$11,800,000	\$500,000
Addison Creek Storm Sewer Improvements	Village of Bensenville	\$2,702,000	\$500,000
		D1 Total	\$1,706,150
District 2			
Project Title	Legal Organization Name	Total Construction Cost Estimate	Requested DuPage Share
Southwest Elmhurst Stormwater Mitigation Project	City of Elmhurst	\$424,429	\$200,000
Onis - Grant - Florence Avenue Drainage Improvements	Village of Downers Grove	\$503,080	\$251,540
Rolling Drive & Lisle Junior HS Stormwater Drainage Project	Village of Lisle	\$187,240	\$93,620
Village Center North Storm Sewer Improvements	Village of Lisle	\$1,497,000	\$500,000
Wisconsin Avenue Drainage Improvements	Village of Downers Grove	\$762,188	\$381,094
Storm Sewer Replacement	City of Oakbrook Terrace	\$1,115,000	\$500,000
		D2 Total	\$1,926,254
District 3			
Project Title	Legal Organization Name	Total Construction Cost Estimate	Requested DuPage Share
Fifth & Grant Drainage Project	Village of Hinsdale	\$224,000	\$112,000
Charleston Road Drainage Project	Village of Hinsdale	\$245,290	\$122,645
Ailsworth Flood Mitigation	City of Darien	\$140,000	\$70,000
Regency Grove Flood Mitigation	City of Darien	\$380,000	\$190,000
		D3 Total	\$494,645
District 4			
Project Title	Legal Organization Name	Total Construction Cost Estimate	Requested DuPage Share
Dorset Flood Improvement Project	City of Wheaton, Illinois	\$526,450	\$210,580
Cadillac & Wakeman Flood Improvement Project	City of Wheaton, Illinois	\$2,112,228	\$500,000
Pearl Avenue & James Court Drainage Improvement Project	Village of Glendale Heights	\$504,839	\$252,419
		D4 Total	\$962,999
District 5			
Project Title	Legal Organization Name	Total Construction Cost Estimate	Requested DuPage Share
South Central Interceptor Sewer Stabilization Project	City of Naperville	\$1,814,700	\$500,000
8th - Ellsworth - Main Stormwater Improvements	City of Naperville	\$4,515,317	\$238,000
Columbia Street Flood Improvement Project	City of Naperville	\$2,224,000	\$500,000
		D5 Total	\$1,238,000
District 6			
Project Title	Legal Organization Name	Total Construction Cost Estimate	Requested DuPage Share
Klein Creek Streambank Stabilization - Section I	Village of Carol Stream	\$3,800,000	\$500,000
Klein Creek Streambank Stabilization - Section III	Village of Carol Stream	\$2,620,000	\$500,000
Mitchell Lakes Restoration Project	Village of Carol Stream	\$500,000	\$250,000
Klein Road Culvert Replacement	City of West Chicago	\$338,000	\$169,000
East Side Drainage Project	City of Warrenville	\$687,000	\$343,500
		D6 Total	\$1,762,500
		Total	\$8,090,548

Project Name

Stormwater Township Grant Program

Board Approval Date

TBD

Project ID

TBD

Project Expenditure Category

5.6, Clean Water: Stormwater

Project Funding Amount

\$1,000,000

**Project Overview**

The Stormwater Program plans to implement a grant for township governments that will be similar to its current municipal grants. The Program will fund shovel-ready projects that demonstrate flood protection and resilience measures. The Program will require that the townships provide at least 50% of the total project costs. The County share will be no more than \$500,000 per awarded project. The Program will encourage projects that build resilience and offer strong multi-jurisdictional and multi-purpose benefits. The Program will distribute approximately \$1 million of that funding. These funds are for construction only and will not be County-owned/maintained infrastructure, once constructed.

The exact schedule for this program is uncertain, but it is likely to commence in the fall of 2022.

Use of Evidence

The Expenditure Category referenced above does not require the Use of Evidence.

Performance Report

The County's will be reviewing outcomes to determine if residents in environmental justice areas are served.



In addition, key performance indicators used to evaluate program effectiveness will be:

- Stormwater Infrastructure and
- Water Quality.

This performance cannot be evaluated until after construction is complete.

Project Name

Stormwater Staffing

Board Approval Date

December 14, 2021

Project ID

FI-R-0020-22

Project Expenditure Category

5.6, Clean Water: Stormwater

Project Funding Amount

\$2,103,780

**Project Overview**

To implement the County's overall \$22.1 million Stormwater program, approximately \$2.1 million is allocated for staffing. This includes \$909 thousand for contractual staff and \$1.1 million for salaried staff. Contractual staff will provide design and project management services, while salaried staff designs and implements the grant programs, works on outreach and communications, works on overall program planning, and performs administrative functions such as budgeting and accounts payable.

Use of Evidence

The Expenditure Category referenced above does not require the Use of Evidence.

Performance Report

Salaried and contractual staff will support the overall construction program. Related performance indicators will be reported under construction inventory items.

Project Name

Stormwater County-wide Projects

Board Approval Date

December 14, 2021

Project ID

FI-R-0020-22

Project Expenditure Category

5.6, Clean Water: Stormwater

Project Funding Amount

\$8,909,688

Project Overview

This Program includes larger regional projects, “shovel ready” projects, and on-call stormwater services. The scope will include countywide flood control projects, unincorporated drainage projects, and streambank stabilization projects.

Use of Evidence

The Expenditure Category referenced above does not require the Use of Evidence.

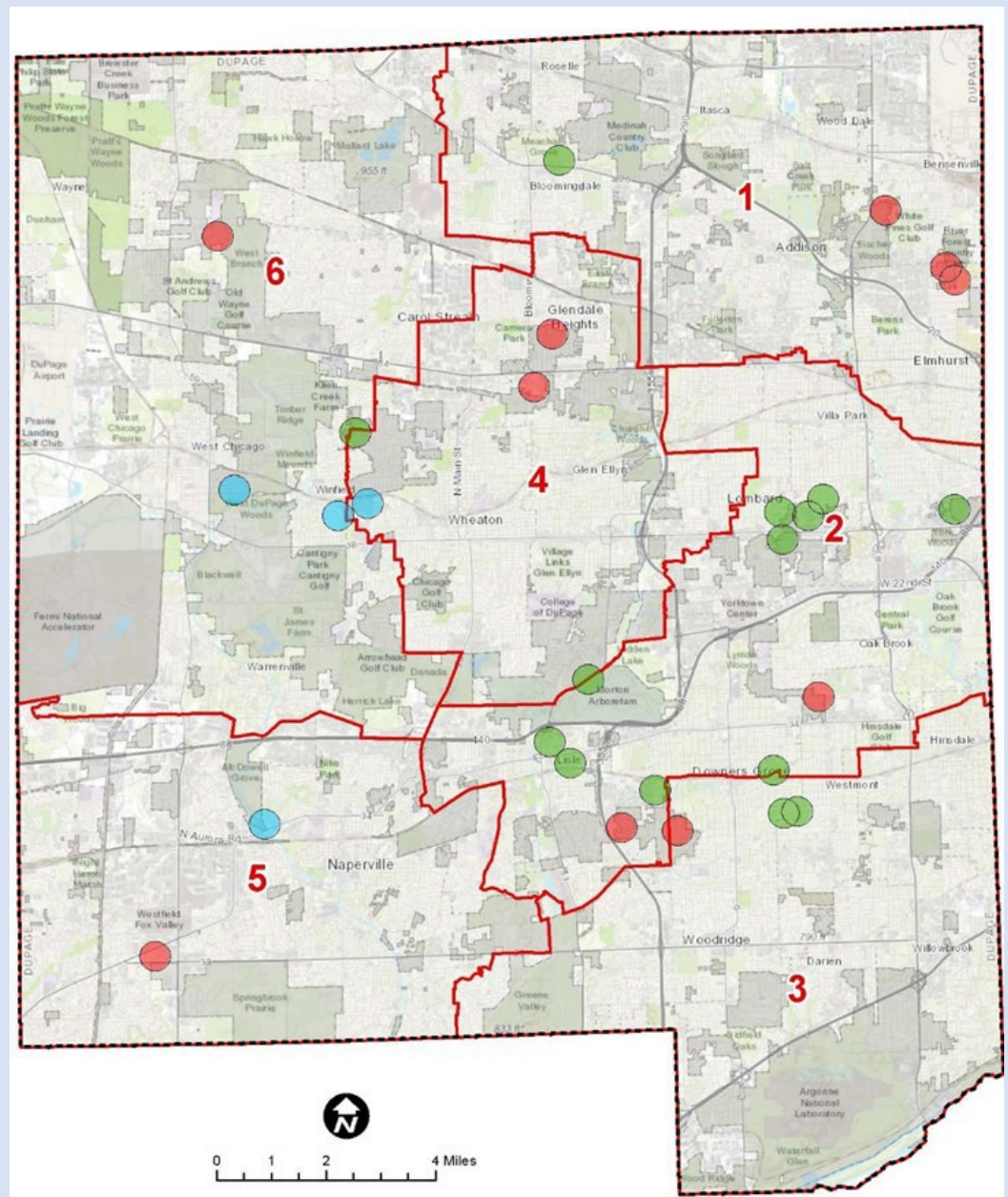
Performance Report

The County's will be reviewing outcomes to determine if residents in environmental justice areas are served.

In addition, key performance indicators used to evaluate program effectiveness will be:

- Stormwater Infrastructure and
- Water Quality.

This performance cannot be evaluated until after construction is complete.



Project Name

Public Works Efficiency
Improvements at Woodridge
Treatment Plant

Board Approval Date

February 2, 2022

Project ID

PW-P-0056-22

**Project Expenditure Category**

5.1, Clean Water: Centralized Wastewater Treatment

Project Funding Amount

\$1,800,000

Project Overview

Project replaces turbo blowers at Woodridge treatment plant to significantly improve water quality and the local environment. Running blowers for aeration is the most energy consumptive part of the water treatment process. Blower replacement would save on energy demand at the plant by up to 40% and provide a reliable air supply to maintain water quality standards. Public Works is being reimbursed for the ARPA portion of the project costs. Total project cost is estimated at \$2,252,000.

Use of Evidence

The Expenditure Category referenced above does not require the Use of Evidence.

Performance Report

The key performance indicator for this program is energy used before and after implementation. This performance cannot be evaluated until after construction is complete.

Project Name

Public Works Water Connection Assistance Program

Board Approval Date

May 24, 2022

Project ID

FI-R-0225-22

Project Expenditure Category

5.16, Water and Sewer: Private Wells

Project Funding Amount

\$1,000,000

**Project Overview**

The Water Connection Assistance Program's goal is to have all possible residents on a municipal water source that uses Lake Michigan water. On May 10, 2022, the Finance Committee directed staff to use American Rescue Plan Act (ARPA) funds to create a program to help homeowners switch from well water to Lake Michigan water. The Finance Committee then recommended \$1,000,000 to be allocated to this program.

This program would be available to any DuPage County homeowner that is currently using a well for their residential property water source. There must be an existing watermain that is available for connection. Since this is a reimbursement grant, the citizen cannot apply for payment until there is confirmation that the home is receiving Lake Michigan water.

To be eligible for this program, the homeowner must:

- Apply for, and be granted, all required local, state, and federal permits for their project and have all the work approved by the local regulatory authority.
- Sign the agreement with DuPage County.
- Provide proof of payment, along with verification that the property is now off well water and receiving Lake Michigan water.
- Provide itemized receipts from all expenditures that will be reviewed by DuPage County Public Works and Finance staff.

The maximum reimbursement for any single property connection is the lesser of \$3,000 or 50% of the total project cost. Only costs associated with the connection fee, service line installation, interior plumbing modifications or required infrastructure buy in fees would be considered eligible expenses for this project. Reimbursement will only be made to the individual property owner. Any connection that occurred after May 1, 2022 will be considered eligible for this program.

Public Works staff examined areas of DuPage County that could contain large groups of eligible property owners due to potential construction activities. Staff has identified approximately 150 homes that would potentially qualify for this program and would be able to switch their water source. Using conservative estimates, the Public Works staff anticipates at least 50 of these homeowners would be interested in the reimbursement program.

A large portion of the total allocation of \$1,000,000 would be slated for a potential project in the Liberty Park Subdivision in Westmont. This project hinges on the residents forming a Special Service Area (SSA). If the SSA is formed, there would be an estimated 500 properties converting from well water service to Lake Michigan water. Once the SSA is formed, there would need to be an IGA signed with the Village of Westmont, since they would need to extend their existing watermain. The remaining funds in this program would then be

swept into this project. These funds would go directly to the SSA and would offset some of the costs to the property owners.

Use of Evidence

The Expenditure Category referenced above does not require the Use of Evidence.

Performance Report

The County will track how many households connect to Lake Michigan water. If the project is successful, further funds may be allocated for the expansion of this program to other areas of the County.



Project Name

Circuit Court Eviction
Mediation Program



18TH JUDICIAL CIRCUIT COURT CLERK DUPAGE COUNTY ILLINOIS

Board Approval Date

September 28, 2021

Project ID

FI-R-0445-21

Project Expenditure Category

2.5, Household Assistance: Eviction Prevention

Project Funding Amount

\$304,000

Project Overview

Mediation is a process where a neutral third party, a trained mediator, helps landlords and tenants communicate to resolve issues through voluntary, mutual agreement. Both parties can speak with legal and housing counseling agencies to gather resources and better prepare for mediation. If you have an attorney, they may attend the mediation with you. This program is free, confidential, and available to tenants and landlords in DuPage County. If you reach an agreement in mediation, you can then enter that agreement in court. If you do not reach an agreement through mediation, your court case will proceed.

The 18th Judicial eviction mediation program was designed to help mitigate the surge of evictions resulting from the COVID-19 pandemic, and the ensuing economic fallout. Its chief goal is to assist tenants and landlords in avoiding eviction and pursuing mutually beneficial alternatives. The Program is designed to aid in the administration of justice by promotion of judicial efficiency.

The goal is to have the landlords and tenants pursue mutually beneficial alternatives and to do that they are referred starting with the summons, then at court, to reach out to Prairie State Legal Services for free legal assistance, DuPage County Community Services for rental assistance and to the Eviction Mediation Program for mediation services. This three-tiered approach is designed to help the parties resolve their dispute without the Judge resolving the issue at a trial.

The first tier of the program, the mediation portion, has seen wonderful interest and success. Staff completed their two-part mediator training in which they trained 118 individuals. The program had 60 mediators apply and 43 mediators were approved to serve. Staff continues to see interest from mediators who missed the training, and the County plans to train them as well as anyone else interested in training as soon updates to the curriculum this summer/early fall are complete.

The ARPA funds received allowed for the program to hire a Program Coordinator, who is essential to the program's success. The program coordinator serves as the frontline contact to the program for tenants, landlords, attorneys, mediators, interested public and Judges. The program coordinator's role is one of many. First, they ensure that every mediation that is ordered to occur has a mediator scheduled to mediate and provides the mediator with the background they need to mediate their cases effectively and quickly. Staff has received overwhelmingly positive feedback from the attorneys who have mediated with us that our mediations are the most effective and time-efficient compared to the eviction mediations they participate in other circuits. The program's average mediation is one hour or less. We believe that this is because we have the staffing to coordinate the mediators and the funds from the ARPA money to provide payment to the mediators, so therefore seasoned and professional mediators have been recruited.

The coordinator also ensures that the parties to the case receive their mediated agreement and mediation report and that the report makes it to the Judge. The Judge can then reference the report to see if the case resolved in mediation or if any further issues remain. The coordinator also serves as an on-the-spot helpdesk for landlords and tenants who have questions about evictions, they can triage them and get them connected to our partners at Prairie State Legal Services if they are a tenant needing legal advice, to DuPage Community Services Housing Supports if they are interested in housing assistance or general questions about the mediation process and mediating voluntarily. The majority of the questions our coordinator receives come in through phone and email, around 25 – 40 people per month. If anyone needs assistance with zoom, access to the internet or a computer we have laptops set up in the Mediation Center and the coordinator acts as an on-the-spot resource to provide assistance in-person. The coordinator is also on the start of the mediation zoom meeting to ensure everyone is on, can help them get started if anyone has technical issues and reminds tenants, landlords and attorneys in advance of their appointments as well as a 3rd reminder of rental assistance and legal resources that are available to the parties.

So far, this program is at a 66.9% success rate, meaning of the cases that are ordered to mediation or agree to mediate voluntarily, 66.9% of them result in either a full agreement, partial agreement, temporary agreement or resolve prior to the mediation occurring or post-mediation and therefore prior to the Judge having hear the case at trial. The Administrative Offices of the Illinois Courts (AOIC) is still collecting statistics on eviction mediation programs but if comparing the eviction mediation program to the way the AOIC judges success of Arbitration (which is another Alternative Dispute Resolution) they would consider the 66.9% success rate as highly successful.

The program has seen a lot of success from our partners at Prairie State Legal Services and DuPage County Community Services Housing Supports, which are our second and third-tiered approach to the eviction cases. Every case they impact is another case that is most likely resolving prior to being ordered to mediation because the legal advice was able to help the parties reach their own agreement or the rental assistance funds were able to resolve the issue at hand. The coordinator and program refers individuals to these partners prior to mediation to see if it results in an agreement prior to needing to mediate or provide them with guidance so the mediations have the best chance for success pre-mediation.

Prairie State Legal Services (PSLS) has been an incredible asset to the program. Since the Moratorium lifted and the start of the program, which was 10/4/2021 through Friday 6/3/2022, they have assisted with 859 DuPage L/T cases.

For comparison to pre-COVID for the same time frame, from 10/4/2018 through 6/3/2019, they assisted 527 L/T clients in DuPage. We have had a 62% increase in the number of clients they have been able to assist. Another incredible statistic that highlights the success of the program comes from our partners in DuPage County Community Services Housing Supports, who have been essential in helping the court connect landlords and tenants to the Court Based Rental Assistance Program (CB-RAP). CB-RAP provides up to \$25,000 in funds to landlords and tenants, and has been overwhelmingly successful in DuPage and the 18th Judicial Circuit. The Judges in both eviction court rooms hand out toolkits from the AOIC that describe how to apply and attached to each tool kit is a cover letter we made that provides a special phone number for interested landlords/tenants to reach out to DuPage County Housing Supports directly for help with the application. Two Case Managers are available to meet with potential clients both on Zoom and in-person in a meeting room outside of our eviction court rooms. They are available to help anyone interested in applying for the CB-RAP funds, as well as any other services they can be referred to. The Case Managers can answer questions and assist the landlords and tenants with comping their application.

The CB-RAP money is available to all counties outside of Cook. DuPage is number one in the State in both the number of approved applications and the amount of CB-RAP funds distributed. The following numbers are from the Illinois Housing Development Authority (IHDA) provided to Housing Supports. As of May 2022, DuPage has had 317 approved applications with a total of over \$3.4 million dollars distributed to the landlords/tenants. For comparison, the next two counties with the highest number of applications and funds

distributed are: St. Clair County with 245 approved applications and 1.5 million dollars distributed, and then Will County with 216 approved applications and \$2.2 million dollars distributed.

To receive CB-RAP the tenant must have an active case in eviction court, have a financial hardship either directly or indirectly as a result of the pandemic, and a 2021 household income below 80% of the Area Median Income (AMI) adjusted for household size. The CB-RAP money is funded through June 2022 and our program coordinator has a special phone number to call and check on the status of applications and help move the application along since the case is pending actively in eviction court. If CB-RAP funds do end in June 2022, we will most likely see another increase in the number of cases needing to mediate because the funds will no longer be there as a tool to resolve disputes between landlords and tenants.

So far, this three-tiered approach to the cases in our eviction court rooms is extremely successful in connecting landlords and tenants with rental assistance funds, legal advice and mediation services. Starting in May 2022, we have seen an increase in our weekly number of residential eviction cases filings so we project seeing an increase need for mediation if the number of cases file continues at this rate or increases.

Use of Evidence

Funds are not being used at this time for evidence-based interventions.

Performance Report

See Performance Report below.

Date	# of New Residential Cases Files	# of Mediation Orders Entered	# of Mediation Sessions	# of Full Agreements	# of "No" Agreements	# of Partial Agreements
Oct-21	312	17	17	8	3	3
Nov-21	133	26	29	14	5	5
Dec-21	236	32	19	12	3	1
Jan-22	329	24	30	7	9	0
Feb-22	290	32	33	14	12	0
Mar-22	236	29	28	17	9	0
Apr-22	278	26	23	17	3	1
May-22	450	19	21	11	8	1

Date	# of Temporary Agreements	# of "No Shows"	# of Pre-Mediation Settlements	# of Post-Mediation Settlements	# of Cases Scheduled Voluntarily on Filed Eviction Cases
Oct-21	0	3	1	1	0
Nov-21	0	5	2	0	1
Dec-21	1	2	3	0	2
Jan-22	0	6	2	0	0
Feb-22	0	6	2	0	1
Mar-22	0	2	2	1	0
Apr-22	0	2	2	0	0
May-22	0	1	3	0	1

Website

<https://www.dupagecounty.gov/Courts/65118/>

Project Name

Community Services DuPage Community Transformation Partnership

**Board Approval Date**

January 25, 2022

Project ID

FI-R-0066-22

Project Expenditure Category

2.34, Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project Funding Amount

\$10,600,000

Project Overview

The DuPage Community Transformation Partnership (Partnership) is funded by a grant from the DuPage County Board through the American Rescue Plan Act. The Partnership, a collaboration between DuPage County and DuPage Foundation, supports programs to address some of the community's most urgent social service needs including: eliminating food insecurity, promoting housing stability, and providing effective mental health and substance use disorder prevention or treatment programs for DuPage County residents. Two grant opportunities, Immediate Intervention Grants and Transformational Grants, address immediate and long-term needs in the community in response to the COVID-19 health emergency. Programs funded through the Partnership will provide positive, measurable impact, helping people in need move from instability to security and self-sufficiency.

Eligible applicants may apply for grants in one or both of the Immediate Intervention and Transformational grant processes. Receipt of a grant through the DCTP Program does not preclude organizations from applying for a grant through DuPage Foundation's Community Needs Grant Program.

Immediate Intervention grants are intended to provide financial resources to enable organizations to respond to the immediate needs of their clients and/or to quickly increase capacity of the organization to deliver efficient services and resources in the areas of food insecurity, housing instability, mental health or substance use disorder. The minimum request amount is \$20,000 and there is no maximum.

Immediate Intervention grants will be distributed annually in 2022, 2023, 2024 and 2025. Guidelines will be modified each year to align with the needs of the community.

Transformational grants are intended to support evidence-based programs focused on long-term solutions to build capacity, improve efficiency and ensure efficacy of programs that support DuPage County residents with the overall goal of eliminating food insecurity, promoting housing stability, and providing effective mental health and substance use disorder treatment or prevention programs. Relative to the scope of the program and the financial needs, applicants may apply for a one-year or two-year grant. Transformational grant applications are currently being submitted, and grants will be awarded in October 2022. A second Transformational grant opportunity will be offered in 2024. There is no minimum or maximum request amount.

Use of Evidence

The Expenditure Category referenced above does not require the Use of Evidence.

Performance Report

All grantees will provide a description of the program impact and how it served a population disproportionately impacted by COVID-19 and the demographic distribution and income levels of clients impacted. Please see the *DuPage Community Transformation Partnership 2022 Immediate Intervention Grants* table below for organizations that have been funded so far this year.

The information that will be requested from grantees in their final report in July 2023 include:

- Report of expenses incurred with grant funding
- Race and ethnicity of clients impacted by grants
- Metrics specifically related to the issue area of funding

Examples of metrics that may be requested are:

- Food Insecurity
 - # of individuals served
 - # of households served
 - Amount of food distributed
- Mental Health and Substance Use Disorder
 - # of individuals served
 - # of households/families served
 - # of counseling sessions
 - # of unduplicated individuals served
 - # of school-aged or seniors served
 - # reduction of people on waiting list for counseling services
- Housing Instability
 - # of individuals served
 - # of households served
 - # of families that received rent assistant
 - # of new relationships with landlords
 - # of individuals that secured housing

Website

<https://dupagefoundation.org/grants/dupage-community-transformation-partnership.html>



On February 22, 2022, DuPage County presented a check for \$10.6 million to DuPage Foundation to mark the launch of a strategic grantmaking partnership known as the DuPage Community Transformation Partnership.

DuPage Community Transformation Partnership 2022 Immediate Intervention Grants		
Organization Name	Amount Awarded	Purpose
Mental Health & Substance Use Disorder: \$553,535		
Catholic Charities, Diocese of Joliet	\$60,000	To support the hiring of a therapist to provide counseling services for individuals and families in DuPage County.
DuPage Health Coalition	\$50,000	To support the purchase of prescription medications to treat the behavioral health needs of low-income individuals.
Easterseals DuPage & Fox Valley	\$60,000	To support the hiring of a mental health care coordinator to expand the program that helps children/families with developmental delays and disabilities through behavioral, mental, and social health services.
Gateway Foundation	\$74,135	To support the hiring of an additional licensed clinical therapist in order to expand substance use disorder and mental health treatment for DuPage County residents.
Metropolitan Family Services DuPage	\$75,000	To support the hiring of a behavioral health clinician to provide counseling for children, teens, adults and seniors.
Northeast DuPage Family and Youth Services	\$81,500	To support the hiring of a therapist to expand mental health counseling for middle school and high school youth.
SamaraCare	\$60,000	To provide counseling fee subsidies for under-resourced individuals and to support the implementation of the cloud-based Electronic Health Records platform to provide more efficient client care.
Senior Home Sharing, Inc.	\$42,900	To support existing staff expenses and the hiring of an additional LCSW to provide behavioral health services for seniors in need.
The Community House	\$50,000	To support the salary of a therapist to provide trauma-informed mental health services for underserved youth and young adults.
Food Insecurity: \$280,000		
Elmhurst-Yorkfield Food Pantry	\$20,000	To support the mobile food pantry program that will serve 125 low-income, food insecure Latinx families within the Elmhurst School District who are not located near the permanent pantry.
Hamdard Health Alliance	\$20,000	To support the purchase of food for emergency food boxes distributed to low-income residents who are in immediate need of assistance.
HCS Family Services	\$20,000	To purchase healthy and nutritious food for individuals and families in need at the Hinsdale and Willowbrook Corner pantries.
Northern Illinois Food Bank	\$100,000	To support the purchase of nutritious food that DuPage County food pantries can access at no cost.
People's Resource Center	\$60,000	To support the purchase of food to be distributed to low-income individuals and families.
West Suburban Community Pantry	\$60,000	To support the purchase of food for low-income individuals and families.
Housing Instability: \$268,700		
Catholic Charities, Diocese of Joliet	\$163,700	To provide direct financial assistance for DuPage residents who are low-income and at imminent risk of homelessness and to support the hiring of a housing navigator to provide case management to meet individualized client needs.
DuPagePads	\$80,000	To lease a space to provide case management and intensive wraparound support services for families and individuals experiencing homelessness in DuPage County.
Metropolitan Family Services DuPage	\$25,000	To support housing for survivors of domestic violence and their children.
Total:	\$1,102,235	

Project Name

Community Services DuPage 2-1-1 Program

Board Approval Date

March 22, 2022

Project ID

FI-R-0152-22

Project Expenditure Category

1.14, Other Public Health Services

Project Funding Amount

\$1,602,210

Project Overview

2-1-1 DuPage was proposed in April of 2022 as an ARPA project due to the following reasons:

- DuPage County does not have a 24 hour, 365 days a year call center that provides a central contact point for health and human services information dissemination.
- There are residents that need access to COVID-19 assistance either financial or medical and 2-1-1 can facilitate an easy and free way to access this information which makes this an eligible ARPA expense.
- DuPage County Department of Community Services is the current Information and Referral call center Monday through Friday 8 am to 4:30 pm and the natural point of contact for 2-1-1.
- DuPage County Board realized the added value of having an easy to remember, three-digit number, for all of our DuPage County residents to call in times of disaster, pandemic and for general health and human services needs to easily disseminate important public information and ensure that our 9-1-1 system is not overwhelmed.

Nationwide 2-1-1 specialists can help with virtually any need that people might face, but the majority of requests that 2-1-1s receive across the country are for essential needs like food and shelter. In 2021, 2-1-1 specialists made:

- \$4.3 million connections to help to reduce and prevent housing insecurity and homelessness, including more than 701,000 referrals to homeless shelters and diversion services.
- \$2.8 million connections to healthcare information and resources including prescription payment assistance, substance use treatment programs and mental health services.
- \$2.7 million connections to help to reduce hunger and food insecurity.
- \$2.3 million connections to utilities assistance
- \$4.1 million connections to COVID-19 support and information. In many communities, 2-1-1 provided testing and/or vaccine information and scheduling.

The County's goal for Q2 2022 was to start the landline, VOIP and cellular phone switching process. The switching will be completed by 8/30/2022. The second goal was to implement the intergovernmental agreement with the overnight and weekend call center, Addison Consolidated Dispatch Center. This was completed on June 7, 2022 with the Village of Addison and the first invoice was received July 25, 2022. The County plans to do a soft launch of the of 2-1-1 line on September 1, 2022 and a full launch October 4, 2022.

Use of Evidence

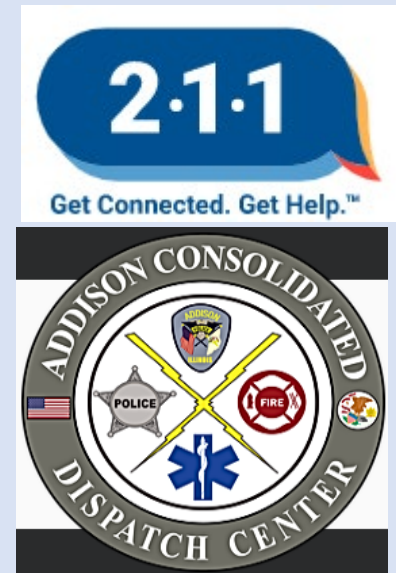
The Expenditure Category referenced above does not require the Use of Evidence.

Performance Report

Key performance indicators for this program are in development.

Website

<https://www.211.org/>



Project Name

Community Services DuPagePads Project

Board Approval Date

November 23, 2021

Project ID

HHS-R-0529-21

**Project Expenditure Category**

2.34, Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project Funding Amount

\$2,000,000

Project Overview

\$2,000,000 in ARPA funds was allocated to assist DuPagePads in purchasing a hotel to serve as a permanent interim housing center for individuals experiencing homelessness in DuPage County.

DuPagePads took this next important step in Spring 2022 towards expanding their capabilities to keep families and individuals safely sheltered while ending their homelessness. They were able to purchase and operate a 130-unit Interim Housing Center (IHC) using a repurposed hotel in DuPage County where Emergency Housing has been provided since the onset of the COVID-19 pandemic. The significant client successes, improved health and safety features for client families, and enhanced access to supportive services has been undeniable.

COVID-19 forced DuPagePads to meet their mission differently, rethinking how to best provide interim housing solutions that help individuals and families move beyond homelessness. Expanding on the hotel-based temporary housing that has helped over 430 individuals, including 130 children, since the pandemic began is transformative to their mission. Providing clients privacy in a secure space to temporarily house themselves and family members has resulted in an 80% reduction in mental health incidents and a 75% reduction in health incidents such as flu, respiratory illness, or other physical health issues.

Approximately 33% of DuPage County's homeless population are children. Parents experiencing homelessness are reluctant to utilize congregant sheltering or other safe environments because they lack privacy, security, and space for families to call their own. Repurposing a hotel property as an IHC prevents children from being forced to live in cars with their families or other more dangerous living situations. DuPagePads prioritizes rooms at the IHC to families with children, individuals with mobility or significant health issues, and those fleeing domestic violence.

Once checked in, clients can focus on their wellness and stability, making it more possible to move forward using the suite of resources and support provided by DuPagePads to regain their independence. An IHC provides a central location where clients are not forced to travel daily, endure harsh conditions, or have concerns about where they may eat and sleep. It also provides community partners a centralized destination for delivering support services that align with ending homelessness. Since beginning this model in 2020, DuPage Pads has observed a 500% increase in the utilization of case support services by clients in interim housing.

This model of hotel-based shelter has demonstrated proven health, wellness, and security benefits. Providing a private room with washroom has proven to reduce the risk of infectious illnesses spreading to families, volunteers, caseworkers, and health care providers. Investing in the IHC provides an asset to help end homelessness in our community and improve the overall health and safety of all our neighbors while supporting individuals on their journey to regain long-term housing stability.

This significant community investment and repurposing of an existing property would not have been possible without the generous support of individual donors, community leaders, and funding made available through the American Rescue Plan.

Use of Evidence

The Expenditure Category referenced above does not require the Use of Evidence.

Performance Report

Prior to COVID-19, DuPage Pads operated a congregate shelter model with 26 faith congregation sites throughout DuPage County. Sites were operated by volunteers and worked on a rotational basis. In March of 2020, this model was replaced with a hotel-based shelter model following guidance from the CDC and the DuPage Health Department. These entities strongly recommended social distancing as a way to prevent the spread of COVID-19. Utilizing this model has provided a safer option for DuPage Pads clients and the overall community. While DuPage Pads has had individual cases of COVID-19, they have not had any outbreaks because they can safely isolate individuals in hotel rooms.

The proposed project will continue to both prevent and respond to COVID-19 and will also allow for client health and safety should other pandemics arise in the future. DuPage Pads' pursuit of hotel ownership follows the organization's findings over the past 2 years that the hotel-based shelter model has myriad benefits for clients—particularly children, who comprise 1/3 of DuPage Pads hotel-based shelter population—significantly reducing client medical conditions and encouraging families who sleep in their cars to choose shelter and case management instead of facing their challenges alone. Hotel-based shelter has provided for social distancing during COVID with a closed door, preventing the spread of disease. The movement to hotel-based shelter was done with continued guidance from the DuPage Health Department. They have guided PADS both in terms of best practices for isolation and social distancing, and also safe food provision during the pandemic.

Please see the table below of assisted persons for Q2 2022.

		April 2022	May 2022	June 2022
	# of clients served	368	365	335
	# of households	182	180	163
Gender	Male	174	173	160
	Female	191	189	172
	No single gender	2	2	2
	Questioning	1	1	1
Ages	Under 5	51	44	41
	5-12	76	78	68
	13-17	22	25	28
	18-24	26	25	28
	25-34	44	43	41
	35-44	50	56	51
	45-54	35	36	31
	55-61	32	26	25
Race	62+	32	32	29
	White	165	176	150
	Black / African	177	162	163
	Asian	3	3	1
	Amer Indian / Alaska Native	0	2	2
	Native Hawaiian	0	0	0
	Multiple Races	23	22	19
Ethnicity	Non-Hispanic	294	280	248
	Hispanic	74	85	87



Interim Housing Center owned and operated by DuPagePads

Website: <https://dupagepads.org/solutions/ihc/>

Project Name

Community Services Healthy West Chicago Initiative

**Board Approval Date**

January 25, 2022

Project ID

FI-R-0081-22

Project Expenditure Category

2.34, Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project Funding Amount

\$15,000

Project Overview

Healthy West Chicago (HWC) is a ground-breaking collaboration among community organizations committed to improving the health of West Chicagoans. The mission is to ensure that all residents of West Chicago will have access to an optimal state of health and wellness. The goal is to increase healthy eating and physical activity to make West Chicago one of the healthiest communities in the region. Through engaging events, educational offerings and policy efforts, the initiative aims to make the healthy choice, the easy choice. HWC remains a fixture in the community and continues to provide residents with healthy eating and physical activity education and opportunities.

At the onset, HWC was funded by a three-year grant from United Way of Metro Chicago. These funds helped establish the background of the HWC initiative and provided for the hiring of a Program Coordinator and the very first, wildly successful program, Rethink Your Drink. This initial funding was supplemented by the City of West Chicago and WeGo Together for Kids, in addition to several smaller grants targeted at enhanced programming in the community. The last two years, through the City and the supplemental CARES Act funding the City received, HWC continues to have its infrastructure expenses covered, with additional program funding from WeGo Together for Kids and smaller grants from entities like the National Forum for Heart Disease and Stroke Prevention and the American Heart Association.

The HWC Three-year Strategic Plan is nearly complete, working its way through the final approval stages, and included in that Plan is an objective to discuss supplemental funding from the taxing bodies that serve the West Chicago area. The City of West Chicago, which has directly funded up to \$60,000 in any given year, is contemplating a matching program that the HWC Executive Committee is suggesting, whereby the City will provide the first \$20,000 in each of the next three calendar years (2022-2024), and will match any other taxing bodies' contribution, up to \$5,000 each. HWC is seeking financial assistance for three reasons. First, HWC believes that each governmental agency to which they are writing have missions (or parts thereof) that align closely with HWC. Second, HWC opportunities help County taxpayers live healthier lives through improved nutritional habits and accessible physical activities. Finally, County taxpayers also cover geographic areas not within the City of West Chicago's jurisdiction (e.g. unincorporated residents primarily), and questions have been raised about the City's legal ability to spend its funds on programming for residents who live outside of its boundaries. Currently, HWC does not make a distinction between City residents and non-residents, accepting all who are eligible and who want to engage in the programming.

Use of Evidence

The Expenditure Category referenced above does not require the Use of Evidence.

Performance Report

Key performance indicators for this program are in development.

Website: <https://www.healthywestchicago.org/>

Project Name

Local American Rescue Plan Act Program

Board Approval Date

June 14, 2022

Project ID

FI-R-0239-22 (Fire Protection Districts)

FI-R-0246-22 (Park Districts)

FI-R-0266-22 (Special Recreation Associations)



Local ARPA Program

Project Expenditure Category

2.36, Aid to Other Impacted Industries

Project Funding Amount

\$3,123,916 (Fire Protection Districts)

\$1,874,485 (Park Districts)

\$ 125,515 (Special Recreation Associations)

\$3,000,000 (Townships)

Project Overview

The County's Local American Rescue Plan Act (LARPA) Program provides funding to local government agencies for ARPA eligible expenses. Units of local governments included are Fire Protection Districts, Park Districts, Special Recreation Associations and Townships. At this time, Townships are still in the application process. A breakdown of the Program can be seen [here](#) on the PowerPoint which was presented to local governments.

Under the CARES Act, the County ran a similar program, called the Local Government Program. At that time, municipalities were also included in the funding. Under ARPA, municipalities received their own allotments of SLFRF funds. Under the CARES Act, this program was very effective and beneficial for the recipients.

Due to COVID-19, the local governments above had to restructure their services. These entities were not able to shut down and were faced with new challenges and expenses. SLFRF funds provide immediate relief for expenses such as payroll and non-payroll items. Long-term relief will be provided towards various capital projects and programs.

County staff has worked closely with the local governments to maximize funding received while ensuring that expenses are ARPA eligible. At this time, the County has prepared intergovernmental agreements with fourteen (14) Fire Protection Districts, twenty-one (21) Park Districts, and four (4) Special Recreation Associations.

Use of Evidence

The Expenditure Category referenced above does not require the Use of Evidence.

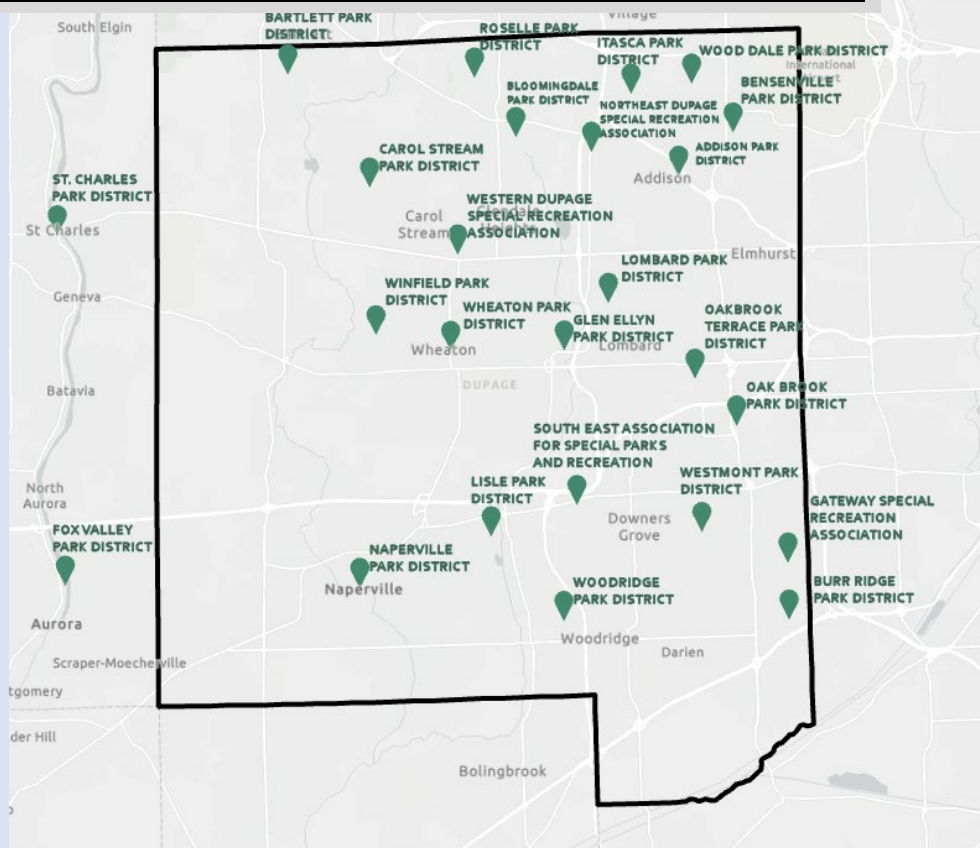
Performance Report

Key performance indicators for this program are in development.

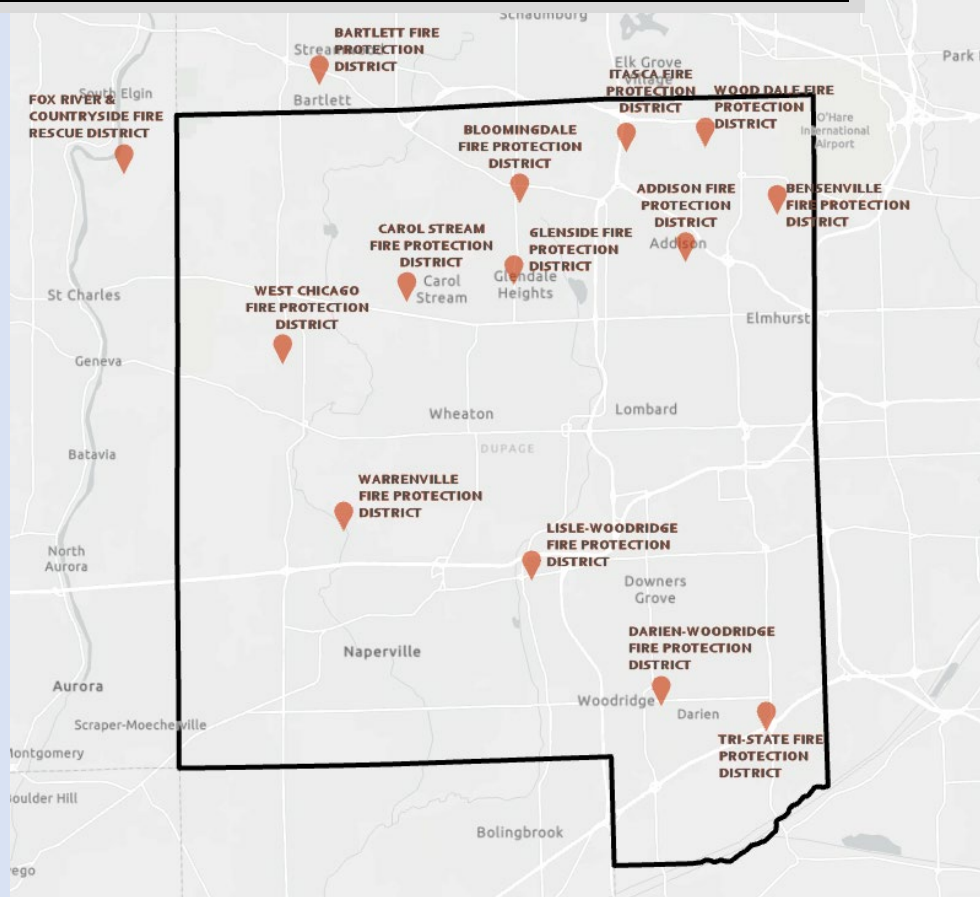
Website

<https://www.dupagecounty.gov/Finance/ARPA/65966/>

LARPA Program Park Districts and Special Recreation



LARPA Program Fire Protection Districts



Project Name

HVAC Air Purification Systems

Project ID

FM-P-0432-21 (Helm Mechanical)
FM-P-0358-21 (Homme Medical)
FM-P-0085-22 (Homme Medical)
FM-P-0020-22 (Wight Construction)
FM-P-0081-22 (Wight Construction)
FM-P-0087-22 (Greeley & Hansen)

**Project Expenditure Category**

1.4, Prevention in Congregate Settings

Project Funding Amount

\$15,079,174

Project Overview

The HVAC Air Purification Systems projects incorporate the upgrade of HVAC systems throughout multiple areas of the County.

501 Jail 'B' HVAC Air Purification Systems

The DuPage County Jail 'B' building is a congregate living/incarceration setting that houses inmates as well as the associated Bond Court, Jail Intake and Sheriff Offices. The COVID-19 pandemic affected Jail operations and protocol, and the existing HVAC system was not designed to accommodate pandemic requirements.

A new HVAC system replaces the 1970s-era system that was in place and will utilize Bipolar Ionization and Ultraviolet treatments in reducing infectious particulates. Air quality and change rates will improve throughout the Jail facility. This new system will also allow for better system and resource control, and allow other ARPA-funded improvements to add isolated and social-distancing rooms to the building. The additional VAV's and VFD's on the air-handlers will improve efficiency and reduce operating costs.

Power Plant HVAC Improvements

The central 'Power Plant' services all County campus buildings with hot and cold water, which is utilized by each building to run their individual HVAC systems. These individual building HVAC systems are essential in mitigating COVID-19 throughout the County campus, including incarceration and congregate living buildings, and cannot function without this essential service.

The pandemic highlighted the risk due to aging mechanical systems within the Power Plant, including a deteriorated Chilled Water expansion tank, MUW tank, condenser water pumps and chilled water control valves. The campus-wide boiler system also requires repair to its natural gas supply line to remain functioning. This project will safeguard the campus-wide HVAC system.

Mobile HEPA Filtration Units for Select County Offices

As waves of the pandemic continue to affect County employees, Housekeeping and Facilities Management respond to County Department requests to clean and isolate portions of County offices as employees or visitors test positive for COVID-19 and notify others via contact tracing.

Facilities Management purchased mobile HEPA air filtration units to serve portions of County Department offices that serve public visitors and large numbers of employees. These units supplement the existing building HVAC systems and increase fresh and filtrated air turnover. These units also have specialized HEPA filters that trap infectious particles and heat them to a temperature that they are destroyed at. Additional units are deployed as-needed by Facilities Management Housekeeping to filter office spaces that have had a recently confirmed COVID-19 case.

501, 503 & 505 Building Improvements

The 501 Jail/Sheriff building and 503/503 Judicial Office Facility (Courthouse) and Annex buildings are large facilities that are used by hundreds of inmates, public visitors, County and Circuit Court staff. The COVID-19 pandemic continues to affect Jail and Courthouse operations, and current HVAC and room programming put building users at risk.

This comprehensive project will upgrade HVAC access and room programming in the three buildings. Coordinated with previous CARES Act and ARPA HVAC improvements, improved ventilation and spacing will mitigate COVID-19 risk throughout the current courtroom, probation, public visiting and staff office areas. This will include socially distant courtroom and waiting areas, isolated interview rooms, and improved HVAC air changes.

This project will also add additional private offices and socially distant meeting and conference rooms that allow for virtual meetings, trainings and presentations. The 501 remodeled space, the 3rd floor of the Annex as well as new and remodeled spaces in the Courthouse will have new, more efficient plumbing, lighting and lighting controls installed. This lighting greatly increases energy efficiency and minimizes future maintenance. All HVAC upgrades and improvements increase energy efficiency as well as air quality. All new furniture is designed to minimize the spread of viruses and are easily sanitized. Building materials are being utilized that reduce future maintenance costs and provide for easier sanitation.

Use of Evidence

SLFRF funds are not being used at this time for evidence-based interventions.

Performance Report

Key performance indicators for this program are in development.



Project Name

Campus COVID Building Projects

Board Approval Date

December 14, 2021

Project ID

FM-P-0022-22

Project Expenditure Category

1.4, Prevention in Congregate Setting

Project Funding Amount

\$19,513,980

**Project Overview**

The County has planned a number of projects on the County campus that are designed to protect against the spread of COVID-19 and enable remote operations. These improvements are mostly located at the Care Center, where an aging facility with porous surfaces has created infection control and sanitation problems. In addition, a number of smaller projects are planned for the court buildings, including AV upgrades, wi-fi installation, glass dividers/shielding, and ethernet connections. Lastly, expansion of the Community Service intake area is planned to ensure social distancing for clients and staff.

Use of Evidence

The Expenditure Category referenced above does not require the Use of Evidence.

Performance Report

Key performance indicators for this program are in development.

Project Name

Henry J. Hyde Judicial Office Facility
Annex Expansion

Board Approval Date

June 21, 2021 and August 24, 2021

Project ID

FI-R-0034-22

Project Expenditure Category

1.4, Prevention in Congregate Settings

Project Funding Amount

\$5,400,000

**Project Overview**

The Henry J. Hyde Judicial Office Facility Annex Expansion began its preliminary work in March 2022 and is expected to run through November 2026. Project features include:

- Upgrades and improvements to air quality systems
- Redesign/reconfiguration of employee and visitor building spaces to allow for social distancing
- Increased capability for staff and public to work remotely
- Probation & Court Services
 - Client meeting areas to be made safer
 - Improve separation between juvenile & adult areas
 - Increase space for pre-trials
 - Expand current space to accommodate 13 additional staff
- Public Defender's Office
 - Expand current space to accommodate 41 additional staff
- State's Attorney's Office
 - Expand current space to accommodate 36 additional staff
 - Construct evidence viewing rooms
 - Relocate and improve reception area
 - Provide interview rooms
 - Realign staff by division and courtroom group
- Expand Grand Jury room to allow for better personal distancing
- Build out more Domestic Relations courtrooms to handle increased volume within that division

Use of Evidence

SLFRF funds are not being used at this time for evidence-based interventions.

Performance Report

This expansion project is anticipated to run through November 2026.

Project Name

Animal Services Facility Addition

Board Approval Date

May 24, 2022

Project ID

FI-R-0215-22

**Project Expenditure Category**

1.4, Prevention in Congregate Settings

Project Funding Amount

\$900,000

Project Overview

The County's Animal Services facility is in desperate need of an upgrade and an expansion. SLFRF funds allocated for this project will contribute the following improvements:

- Infection & Quarantine
 - Limit and isolate the spread of viruses and bacteria, especially those of a zoonotic nature, to prevent infection between species and transmission of animal diseases to humans.
- Renovate Existing Dog Enclosures
 - Repair wear and tear of existing dog housing using substances that assist in infection prevention and mitigation by increasing disinfection and decreasing porosity.
- Ventilation
 - Improve air quality and circulation in office areas, corridors and storage spaces by incorporating BiPolar Ionization, UV-C Airborne Irradiation, 100% outside air exchange, HEPA filters, stronger fans, local room HEPA filtration units, air quality sensors in all spaces, and addition of a second boiler to support increased air circulation and outside air.
- Virtual Animal Training
 - Facilitate distance learning to help prevent the spread of Covid-19 with virtual animal training.

Use of Evidence

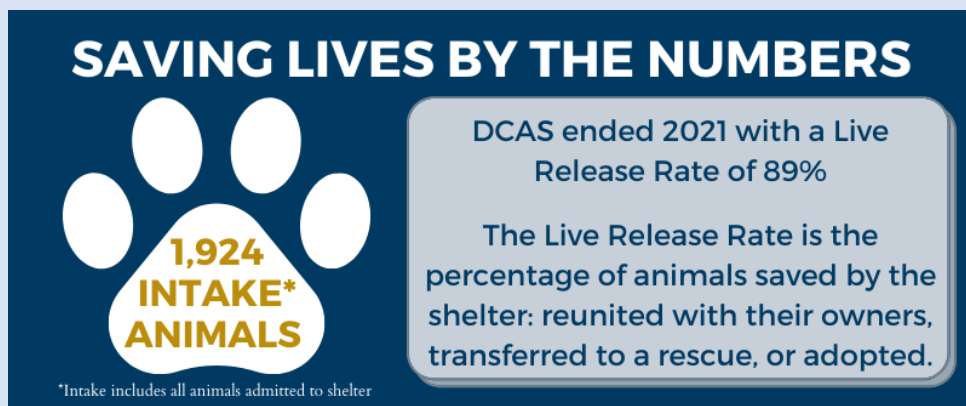
SLFRF funds are not being used at this time for evidence-based interventions.

Performance Report

Key performance indicators for this program are in development.

Website

<https://www.dupagecounty.gov/AnimalServices/>



Project Name

Information Technology Software and Equipment for Remote Operations

Board Approval Date

December 14, 2021

Project ID

FI-R-0020-22

Project Expenditure Category

3.4, Public Sector Capacity: Effective Service Delivery

Project Funding Amount

\$5,336,990

Project Overview

Project funds county-wide Information Technology (IT) equipment and software. This equipment and software enables remote operations in response to the COVID pandemic. Costs include cybersecurity expenses, which have increased due to remote operations and remote access. Item also includes technology related projects such as AV upgrades in courtrooms, wi-fi installation, and a distributed antenna system.

Use of Evidence

Use of evidence is not required for this category.

Performance Report

Performance metrics remain to be determined.

Project Name

ReInvest DuPage Small Business Grants

Board Approval Date

June 21, 2021 and August 24, 2021

Project ID

FI-R-0326-21 and FI-R-0413-21

Project Expenditure Category

2.29, Loans or Grants to Mitigate Financial Hardship

Project Funding Amount

\$16,500,000

Project Overview

ReInvest DuPage was a grant relief program designed to assist businesses, independent contractors, and nonprofits within DuPage County, who have been adversely impacted by COVID-19. Under the program, applicants apply for grants through an on-line portal. Their applications describe their current situation and the impact that COVID-19 has had on their business. Applicants uploaded their submission. Key elements of the application include: (i) evidence of revenue decline due to COVID-19 based on official financial reports (e.g., ST-1 Forms, Profit & Loss Statements, Sales Tax Receipt Runs); (ii) verification of status as small business, independent contractor, or nonprofit; (iii) proof that entity was in operation as of January 1, 2019; (iv) verification that the business is in Good Standing with the IL Secretary of State; (v) attestation that the information provided is true and accurate; and (vi) proof that the entity be located in DuPage County.

All applications were thoroughly reviewed and vetted. First, the Choose DuPage staff review the applications. Next, the Choose DuPage Grant Committee performs its review. The approved applications are then transferred to the County, where Finance, GIS, and Audit Departments perform various reviews prior to County Board approval. Multiple reviews assure compliance and accuracy. Any application that fails to meet any of the criteria outlined in the County resolution are deemed ineligible.

Use of Evidence

The Expenditure Category referenced above does not require the Use of Evidence.

Performance Report

To evaluate the long-term effectiveness of the ReInvest DuPage program, the County has tentative plans for a longitudinal study of current recipients that considers factors such as business closures, bankruptcies, credit worthiness, and layoffs over time. The study will also evaluate similar non-applications in terms of size, employees, industry and location as a control group over time for the purpose of comparison. Non-profits and independent contractors will not be part of the study. Discussion on data sharing/access and partnering with regional research organizations are in the works in an effort to clearly define a feasible scope of work including sample size and duration.

Website

<https://www.choosedupage.com/reinvest-dupage/>



Project Name

Supplier Diversity Program

CONNECT DUPAGE

Board Approval Date

January 25, 2022

Project ID

FI-R-0069-22

Project Expenditure Category

2.36, Aid to Other Impacted Industries

Project Funding Amount

\$75,000

Project Overview

The County has partnered with Choose DuPage to administer the Supplier Diversity Program. The goal of this program is to promote commercial collaboration within DuPage County by providing a means for businesses to access local suppliers and vendors within their supply chains. This program will address the recent supply chain challenges caused by the pandemic that have impacted the DuPage business community. It will also raise awareness for DuPage's certified veteran, minority, women, disadvantaged, and disabled-owned businesses, and foster connections for those looking to increase their operations within the DuPage business community.

To accomplish the goals of the program, Choose DuPage will develop & manage the following initiatives:

- Supply Chain Resource Database
 - Choose DuPage will develop an online database that will enable businesses to search for and connect with companies located in the county that are certified and verified minority, women, veteran, disadvantaged, and/or disabled owned.
- Commercial Collaboration
 - Choose DuPage will develop a series of programs that fosters commercial collaboration with the DuPage business community by educating businesses about their own supply chain through a detailed industry-sector analysis. This analysis will also connect businesses to the certified and verified minority, women, veteran, disadvantaged, and/or disabled owned businesses in DuPage that fall within their supply chain.
- Supplier Diversity Connection for DuPage County
 - Choose DuPage will work with DuPage County's Department of Procurement Services to expand its use of certified and verified minority, women, veteran, disadvantaged, and/or disabled owned businesses in DuPage. Choose DuPage will do this by increasing the exposure of opportunities to work with the County, while educating minority, women, veteran, disadvantaged, and/or disabled owned businesses in DuPage about the process for becoming a supplier to the County.
- Education & Awareness Marketing
 - Choose DuPage will create a marketing strategy that will:
 - Educate the business community about doing business with minority, women, veteran, disadvantaged, and disabled-owned businesses.
 - Convey the overall impact that these businesses have on our local economy.
 - Raise awareness for the supplier diversity database and commercial collaboration education.

To do this, Choose DuPage will utilize targeted digital advertising, social media, email campaigns, and more. Choose DuPage will also create a community outreach plan to engage partner organizations and other stakeholders as appropriate.

Use of Evidence

The Expenditure Category referenced above does not require the Use of Evidence.

Performance Report

There are several key performance indicators that can be used to measure the results of the above initiatives. This includes (but is not limited to):

- Number of visits to the Supplier Diversity Database.
- Utilization of the detailed supply chain industry analysis (i.e., number of downloads).
- Attendance at programming and events.
- Measurable increase in purchasing by the County from certified and verified minority, women, veteran, disadvantaged, and/or disabled owned businesses in DuPage.
- Measurable increase in the number of certified and verified minority, women, veteran, disadvantaged, and/or disabled owned businesses in DuPage.
- Digital advertising metrics such as clicks, conversions, visits to websites, social media engagement, email opens, etc.

Website

<https://www.choosedupage.com/minority-owned-business-resources/>

Project Name

FMC Natatorium

Board Approval Date

July 12, 2022

Project ID

FI-R-0283-22

**Project Expenditure Category**

2.36, Aid to Other Impacted Industries

Project Funding Amount

\$150,000

Project Overview

With over 100 restaurants in Westmont and nearby communities, you will find award-winning BBQ, exquisite Italian dishes, world-class Chinese cuisine and more. Westmont has something for everyone. Also in town is the Westmont Auto Mile which offers the greatest selection of award-winning car dealerships (Acura, Audi, BMW, Infiniti, Lexus, Mercedes, Toyota and more) in the Midwest.

Golf courses are plentiful in the area, from a nine-hole par 3 course to championship courses. Westmont offers many recreation options for longer stays. Also, nearby is the Westmont Fitness Center which offers a cardiovascular area, free weights, circuit training, racquetball/handball courts, and a wide variety of fitness classes.

When traveling to the FMC Natatorium you will find a fine selection of hotels in the area. Within walking distance is the Hilton Chicago/Oak Brook Hills Resort and Conference Center. Additional properties are located within a five-mile range for optimum personal preference. World class shopping can be found at Oak Brook and Yorktown Mall. There are many Westmont-based retail shops that are worth a visit.

For large groups, the DuPage Convention and Visitors Bureau can assist with many logistical details within DuPage County. DCVB can give visitors plenty of ways to “DuMore in DuPage”. Westmont is conveniently located with easy access to Midway or O’Hare airports. Metra commuter trains can provide quick service to downtown Chicago. Avoiding the stress and congestion of the city, Westmont offers easy parking and a relaxed atmosphere whether you are visiting for a day or an extended period.

ARPA funds for the FMC Natatorium will aid in securing business and events for this facility. As a result, visitors from around the world will come to DuPage County and spend money in the local hotel, restaurant and retail businesses. These funds will help drive economic development and address negative economic impacts of the COVID-19 pandemic.

Use of Evidence

The Expenditure Category referenced above does not require the Use of Evidence.

Performance Report

FMC Natatorium shall provide data to the County as follows: (1) the number of competitors who participate in the ARPA-funded events, including coaches and staff; and (2) the number of attendees at each event, calculated using the ARPA funds expended. FMC Natatorium will provide data from its events to the DuPage Convention and Visitors Bureau for purposes of tracking the hotel nights and tourism spending associated with events funded, in whole or in part, using ARPA funds.

FMC Natatorium will submit monthly reports to the County, listing eligible tourism expenses that are related to obtaining and hosting large swimming, diving and similar events at their facility. Reports will include monthly

expenditures, cumulative expenditures and supporting documentation or invoices that verify these expenses. In addition, the FMC Natatorium will submit monthly performance measures, still to be agreed upon by both parties. The submitted report will also include a listing of events for which FMC intends to submit a bid, and the approximate number of attendees expected for each future event.

Website

<https://www.fmcnatatorium.org/page/home>



FMC Natatorium located in Westmont, Illinois

Project Name

Diversity and Inclusion Disparity Study

Board Approval Date

June 14, 2022

Project ID

FI-P-0192-22

**Project Expenditure Category**

2.37, Economic Impact Assistance

Project Funding Amount

\$209,000

Project Overview

The County has partnered with CH Advisors to perform a Disparity Study Analysis. The Study will compare the actual number of Minority-owned/Women-owned Business Enterprises ("M/WBE") used on County contracts with the number of M/WBEs available in the market area for a five-year period. The Study's scope includes: data collection, data analysis, reports, recommendations, and presentations. The results will identify disparities that may be attributable to race and gender. The findings will be used to help the County set its contracting goals for M/WBEs going forward. This Study is part of the County's broader Diversity and Inclusion Vendor strategy ("Strategy"). The purpose of the overall Strategy is to attract, retain, and support a diverse vendor pool with a focus on M/WBEs. The selected vendor, Colette Holt & Associates, has worked with the County before and has a national reputation with extensive experience in the Chicagoland area.

Use of Evidence

SLFRF funds are being used for the County's Disparity Study Analysis. The vendor performing the Study will provide evidence-based suggestions to the County as one of the Study deliverables.

Performance Report

The Disparity Study Analysis will analyze previous projects and County metrics for M/WBE's participation in County contracting opportunities and should, additionally, suggest recommendations, including effective race and gender-neutral measures, to ensure full and fair opportunities for all firms to participate in the County's prime contracts and associated subcontracts going forward.

Project Name

Diversity and Inclusion Software

**Board Approval Date**

March 22, 2022

Project ID

FI-P-0096-22

Project Expenditure Category

7.1, Administrative Expenses

Project Funding Amount

\$232,536

Project Overview

The County has partnered with B2Gnow for the purchase of a diversity management software solution. As the nation's leading diversity, procurement, and grant management software provider, B2Gnow has been powering the creation of business opportunities and driving economic growth for over 20+ years. B2Gnow's cloud-based, cost-effective and modular software platform is utilized by hundreds of government, education and private sector organizations throughout the US, and addresses all aspects of supplier diversity, procurement, and grant management, including: managing the complex compliance and regulatory requirements of supplier diversity programs, facilitating meaningful increases in spending with disadvantaged firms, increasing visibility and optimizing the procurement process, and efficiently providing data management solutions for granting and pass-through government transportation agencies. In accordance with the County's Diversity and Inclusion strategic imperative and to create a Business Enterprise Program for the County with an emphasis on construction and professional service contracts, a software solution was needed to track, document and report on minority, women and veteran owned businesses performing work on Departments' projects, either as contractors or sub-contractors.

Use of Evidence

The Expenditure Category referenced above does not require the Use of Evidence.

Performance Report

Key performance indicators for this program are in development as the software is still in the implementation phase.

Project Name

Budget Software

Board Approval Date

April 12, 2022

Project ID

FI-P-0134-22

Project Expenditure Category

3.5, Public Sector Capacity: Administrative needs

Project Funding Amount

\$548,399

**Project Overview**

The Finance Department has sourced budgeting and planning software from OpenGov, Inc. The OpenGov software is designed specifically for government and, as such, it automates a multitude of tasks that are unique to government. Given the size of the ARPA program and its unique and extensive reporting requirements, Finance Staff has been challenged by federal reporting requirements. This new software will help address the current needs by providing a more streamlined and customizable approach for ARPA reporting. The Open Citizen's Services module will be used to collect ARPA performance metrics/indicators from internal sources (i.e., Departments), as well as external providers (e.g., local governments and nonprofit agencies). The system will then create charts and graphs that summarize the metrics and display the data on the County website. The OpenGov software will help to automatic this process and create reporting for County Board Members and local residents that is easier to understand and comprehensive. The entire OpenGov contract will be paid partially by ARPA and partially by the General Fund.

Use of Evidence

The Expenditure Category referenced above does not require the Use of Evidence.

Performance Report

This system is needed to enable performance reporting.

Project Name

DuPage County Hotel Assistance Program

Board Approval Date

July 12, 2022

Project ID

FI-R-0280-22

Project Expenditure Category

2.35, Aid to Tourism, Travel, or Hospitality

Project Funding Amount

\$2,000,000

**Project Overview**

The County has partnered with the DuPage Convention & Visitors Bureau (DCVB) for the creation of the DuPage County Hotel Assistance Program. The mission of the DCVB is to actively promote DuPage County as an enticing destination, attracting individual travelers and meeting/event planners in order to enhance the County's economic fiber and resident quality of life. DCVB is a not-for-profit partner-based organization that was established through the efforts of a coalition of DuPage area hotel executives and business representatives in 1987. It was formally certified in 1989 by the State of Illinois as the official agency to promote the county's multi-billion dollar tourism industry and market DuPage County as a destination for visitors and conventions, and to help drive economic development.

Within its service area, the DCVB represents 38 communities, as well as hundreds of individual businesses that make up its membership. The organization's budget is supported by hotel taxes from supporting DuPage municipalities, membership dues, Illinois Office of Tourism grant funds, and financial assistance from the DuPage County Board.

DuPage County is host to more than four million guests in our hotels every year. Those visitors account for a major and irreplaceable source of revenue for our local businesses: restaurants, museums, shops, arts & culture organizations, recreation outlets, and more.

Residents rely on the quality of life afforded by those businesses - underscored significantly throughout the COVID-19 pandemic. Residents need these businesses and DuPage businesses need a healthy visitor industry. DCVB works to ensure that DuPage has a voice in the marketplace, competing for customers and visitors - safeguarding that essential cycle of economic development and DuPage way of life.

The overall goals of the Hotel Assistance Program are:

- Support DuPage County hotels through dollars per room for AV, transportation, hosting fees, increased material costs due to supply chain issues and more to recover and book new and postponed business with community and county-wide impact. Hotels will be allotted \$112 per hotel room.
- Complement the Illinois Hotel & Lodging Association's state allocation for payroll and benefits, \$75M across Illinois per hotel room. (40% of DuPage hotel employees are DuPage residents.)
- Resume growth to generate demand and support for hotels across the County.

Use of Evidence

The Expenditure Category referenced above does not require the Use of Evidence.

Performance Report

Key performance indicators for this program are in development.

Project Name

Tourism and Business Attraction Marketing Campaign

Board Approval Date

July 12, 2022

Project ID

FI-R-0281-22

Project Expenditure Category

2.35, Aid to Tourism, Travel, or Hospitality

Project Funding Amount

\$750,000

**Project Overview**

The DuPage Convention & Visitors Bureau has partnered with Choose Dupage to implement and administer the DuPage County Tourism and Business Attraction Marketing Campaign. This program is a continuation of a previous partnership approach, previously funded under the CARES Act, and will continue to align messaging to optimize efficiency and reach. This strong collaboration combined with a robust strategy will benefit those that have been most impacted by COVID-19, optimizing investment to generate direct economic impact through businesses, employment, income and taxes. This program and collaboration will develop promotions in key out-of-market when deemed appropriate and timely, to address economic recovery needs of residents, employees and small businesses that depend on visitation.

Program expenses may include: a co-branded campaign for DuPage, tradeshow marketing (print and digital), geo-fencing tradeshow, video production and media buys for streaming, Connect Meetings campaign (digital and print), sports digital native ads, events content creation, Leisure Midwest boosted posts, marketing agency fees, plans and media.

Use of Evidence

The Expenditure Category referenced above does not require the Use of Evidence.

Performance Report

Key performance indicators for this program are in development, but the County anticipates increased leads in group business, increased opportunities for hotel bookings, increased hotel occupancy and guest spending, and increased ticket sales for events and tournaments.

Website

<https://www.discoverdupage.com/>



Project Name

"Visit Chicagoland" Travel Campaign

Board Approval Date

July 12, 2022

Project ID

FI-R-0286-22

Project Expenditure Category

2.35, Aid to Tourism, Travel, or Hospitality

Project Funding Amount

\$50,000

Project Overview

DuPage Convention & Visitors Bureau, along with other Chicagoland Convention & Visitors Bureaus, has chosen to participate in 2022 and 2023 seasonal campaigns facilitated by the Chicago Metropolitan Agency for Planning (CMAP). These campaigns will encourage travel to and around northeastern Illinois. Through this collaboration of regional leaders, the leisure tourism campaign highlights local attractions and businesses within a one-hour drive of downtown Chicago. Visit Chicagoland reintroduces the Chicago metropolitan area as a welcoming, thriving destination and a region that is open for business.

Use of Evidence

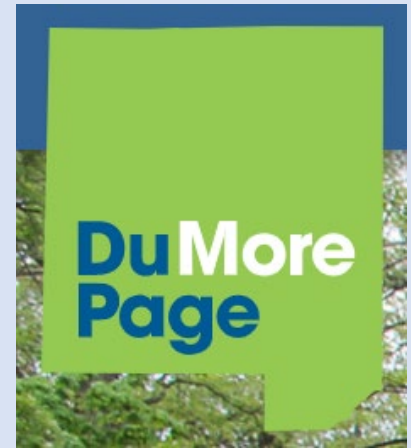
The Expenditure Category referenced above does not require the Use of Evidence.

Performance Report

Key performance indicators for this program are in development.

Website

<https://www.visitchicagoland.com/>



Human+Nature Exhibit at the Morton Arboretum in Lisle, Illinois

