

City of Durham Recovery Plan

**State and Local Fiscal Recovery Funds
July 31, 2025 Report**



Notes Regarding this Report

All States and territories, and metropolitan cities and counties with a population that exceeds 250,000 residents that are recipients of State and Local Fiscal Recovery Funds (SLFRF) awards are required to produce a Recovery Plan Performance Report (the "Recovery Plan"). The Recovery Plan provides information on the recipient's projects and how they plan to ensure program outcomes are achieved in an effective and equitable manner. Each annual Recovery Plan must be posted on the public-facing website of the recipient by or on the same date that the recipient submits the report to Treasury.

The initial Recovery Plan will cover the period from the date of award to July 31, 2021, and must be submitted to Treasury by August 31, 2021. Thereafter, the Recovery Plan will cover a 12-month period and recipients will be required to submit the report to Treasury within 30 days after the end of the 12-month period (by July 31).

Annual Report	Period Covered	Due Date
1	Award Date – July 31, 2021	August 31, 2021
2	July 1, 2021 – June 30, 2022	July 31, 2022
3	July 1, 2022 – June 30, 2023	July 31, 2023
4	July 1, 2023 – June 30, 2024	July 31, 2024
5	July 1, 2024 – June 30, 2025	July 31, 2025
6	July 1, 2025 – June 30, 2026	July 31, 2026
7	July 1, 2026 – December 31, 2026	March 31, 2027

For More Information

More information about the State and Local Fiscal Recovery Fund program and associated reporting requirements are located at www.treasury.gov/SLFRP.

Questions on reporting, eligible uses, or other general topics should be directed to SLFRP@treasury.gov.

City of Durham 2025
Recovery Plan

Table of Contents

Executive Summary.....	4
Uses of Funds	5
Community Engagement	6
Labor Practices	6
Use of Evidence	7
Performance Report.....	8
Table of Expenses by Expenditure Category.....	9
Project Inventory	10

Executive Summary

As required by the American Rescue Plan Act ("ARPA"), the City of Durham (the "City") presents its Recovery Plan Performance Report ("Recovery Plan") for the period ending June 30, 2025.

The City was awarded \$51,881,733 in ARPA funds to assist and direct funded proposals that support effective and equitable outcomes of residents, community organizations, and small businesses impacted by COVID-19. Priority was given to proposals that met the communities' long-term needs and were transformative. The City leveraged programmatic impacts across community identified priorities in 1) Economic Impacts; 2) Safe, Stable Housing; 3) Community Resiliency; and 4) Health and Wellness. Primary consideration was given for identified community-driven concerns in the selected proposal process continually.

As many programs and initiatives are still in progress, the City prioritizes and plans for successful completion reflecting its strong commitment to recovery efforts. Alignment and support persist in serving residents and restoring economic progress. Specifically, the City has committed to leveraging investments as impactfully as possible to include interlocal agreement with Durham County's ARPA funds for joint efforts in responding to recovery efforts for Affordable Housing Projects.

City policies robust ARPA Final Rule compliance, updates, and Uniform Guidelines (UG) standards. This report outlines the allocated uses of funds, promotion of equitable outcomes, community engagement, and the use of both evidence and evaluation to continue to identify key performance indicators for each proposal funded.

Uses of Funds

The City continues focusing on monitoring processes and reporting on the following proposals aligned with recommended guidance and community priorities.

Funding provisions in the following areas:

- a. Public Health (EC 1): Efforts support safe and healthy neighborhood environments through some streetscaping projects with the creation of open green public spaces. Strategies include targeted work to reduce crime and support healthcare resources, personal protective equipment, and access for referrals as needed for presumed eligible households. Projects also encourage behavioral health impacts increasing prevention in congregate settings. Funds were redistributed into other Expenditure Categories and project categorization was recategorized to better align with project deliverables as project in progress continued.
- b. Negative Economic Impacts (EC 2): Ongoing resident recovery supports food distribution resources for presumed eligible populations and qualified census tracts. Assistance to households facing eviction, at risk conditions, and formerly incarcerated residents to promote safe and stable housing. Residents were assisted to prevent displacement and to support community development goals. In sectors of resources for unbanked residents, programs that allow low to moderate income residents opportunities to establish banking relationships with access to services and financial literacy training were assisted. Efforts impacting vocational assistance for underemployed workers and focused skillset training were considered for wrap-around services, reinvigoration opportunities, and services that restore and support residents and their communities seeking employment, training, and educational opportunities as they recover.

Projects include healthy childhood environment determinants for loss of educational instruction and socialization. Projects encourage behavioral health impacts to address safety challenges for the surrounding communities. Projects that increase impact to disproportionately impacted areas were assisted. Aid has been granted to non-profits that partner in addressing these needs and are best positioned to provide necessary technical assistance to impacted small businesses and aid financial hardship mitigation. Assistance in the arts and cultural sector was included supporting a considerable and influential industry for the City.

Relief was granted for programs that improve the economic impacts of residents, the community, and small businesses for those seeking employment, training, and educational opportunities as they recover from the economic impact of COVID-19. An interlocal partnership with Durham County to match has also been established to fund identified Affordable Housing Projects.

- c. Public Health-Negative Economic Impact: Public Sector Capacity (EC 3): Funds have not been used to engage in this category of relief.
- d. Premium Pay (EC 4): Funds distributed for municipal workers for essential

functioning during pandemic eligible timelines.

- e. Water, Sewer, and Broadband Infrastructure (EC 5): Project includes stormwater mitigation resolutions and improvements for residents as well as educational opportunities for prevention, strategies, and maintenance of installations.
- f. Revenue Replacement (EC 6): Funds target projects and initiatives within municipal timelines for remedy and engagement for providing government services broadening funds budgeted from other budgeted sources. Fund use also includes selected opportunities for expanding resident youth instructional time loss for youth activities and providing greater capacity for City services and infrastructure provision.
- g. Emergency Relief from Natural Disasters (EC 8): Funds have not been used to engage in this category of relief.
- h. Surface Transportation (EC 9): Funds have not been used to engage in this category of use.
- i. Title I (EC 10): Funds have not been used to engage in this category of use.

Community Engagement

The City is committed to engaging the community to advance pivotal projects to strengthen, sustain, and further recovery boosting future economic growth. The City has remained committed to the investments identified during the allocation process and submitted in our obligation reporting. Operating under the continued influence of identified shared goals, public interest and outlined desired outcomes during project selection, the City maintains building on partnerships with the County of Durham, nonprofits, and inter-departmental collaboration towards successful project implementation. Technical assistance is offered through 1:1 scheduled meetings and as often as necessary.

Through the City's FY26 reorganization, additional opportunities have been consolidated to strengthen efficiency and impact through the newly formed Community Engagement Department. This will enable the City to engage with residents and stakeholders in customized methodology aligning participatory implementation and high-quality public engagement.

The City continues to leverage partnerships upholding established policies and contract processes to facilitate effective, efficient, and equitable outcomes. At this time, allocated funds are as follows: Household Assistance (EC 2.15, 2.18, 2.2, 2.30, 2.33, 2.34, 2.37), Premium Pay (EC 4.1), Clean Water (EC 5.6), Revenue Replacement (EC 6.1), and Administrative Expenses (EC 7.1), (see table of Expenditure Category for additional information).

Labor Practices

Infrastructure projects the City has committed to are, now, in process. While

implemented projections were expected within Q3, 2023, more defined timelines and more up-to-date projections are to be expected within the next quarter, 2025. The City has experience administering labor requirements as required by state and federal grants and supports strong labor practices in infrastructure and capital expenditure projects, regardless of size. Projects using federal funds will continue to comply with all applicable federal labor requirements including updated requirements for compliance.

FY26 increase to Minimum Livable Wage reflects a significant investment in living wages for City employees an evidenced priority to engage in economic recovery.

Use of Evidence

City steadfastness to developing programs that ensure extended capacity building and partnership infrastructures are leveraged to achieve successful economic recovery.

Funded proposals were evaluated based on criteria:

- 1) A developed a comprehensive assessment of the organization's capacity and experience with same or similar subawards;
- 2) Their results of previous audits including whether or not the subrecipient received a Single Audit in accordance with 2 CFR 200 (Subpart F) and the extent to which the same or similar subaward has been audited as a major program;
- 3) Whether the subrecipient has new personnel or new or substantially changed systems; and
- 4) Extent and results of Federal awarding agency monitoring (e.g., if the subrecipient also received Federal awards directly from a Federal awarding agency) in accordance with 2 CFR 200.332(b).

The result of the evaluation is documented in the Subrecipient Assessment of Risk Form and was used to dictate the type and degree of subrecipient monitoring. Overall risk level of subrecipients indicates the following:

Low Risk	Moderate Risk	High Risk
There is a low risk that the subrecipient will fail to meet project or programmatic objectives or incur significant deficiencies in financial, regulatory, reporting, or other compliance requirements.	There is moderate risk that the subrecipient will fail to meet project or programmatic objectives or incur significant deficiencies in financial, regulatory, reporting, or other compliance requirements.	There is high risk that the subrecipient will fail to meet project or programmatic objectives or incur significant deficiencies in financial, regulatory, reporting, or other compliance requirements.

To support the subrecipient monitoring and compliance, the ARPA Team is comprised

of the following staff: in Budget and Management Services (2) - one (1) Grants Manager and one (1) Grants Management Specialist; in Finance Department - one (1) Senior Grants Accountant and active recruitment for an additional (1) Grants Management Accountant (part-time). This staff supports the allocation and evaluation of funds.

The City has successfully entered into monitoring processes implemented based on subrecipient risk assessments. Successfully completed to date: 31 of 113 desk reviews, 33 of 85 site visits, and 22 of 89 annual reviews. Staff continue subrecipient 1:1 ongoing and standing meetings. Staff held bi-weekly Office Hours to support subrecipient goals and help to inform long-term funding decisions during FY24 and FY25.

Staff regularly monitors the email account (arp@durhamnc.gov) dedicated to receiving questions and feedback as it relates to ARPA Funding and current proposals from both subaward recipients and the public.

Currently, staff are improving procedures engagement processes to encourage subrecipient operations, substructure, and compliance.

Performance Report

To ensure comprehensive data collection and consistency, Staff implemented use of the Submittable Portal system for receiving subrecipient invoices, supporting documentation, and reports. All organizations submit their data, supporting documents, and reports as outlined in their contractual agreements via this Portal system. The City will maintain track of verifiable data points and detail as the Portal system develops. The Submittable Portal system maintains subrecipient records for timely processing, cohesion, and historical data purposes.

Applicable to the City's Strategic Plan, the ARPA Team regularly reports on monitoring processes and performance updates as part of Goal 4, "Innovative and High Performing Organization", Initiative 4.31, "Invest, monitor, and evaluate recovery and renewal resources". As part of this goal and initiative, staff track ongoing project expenditures monthly towards the expenditure deadline. Staff continually review projects for performance toward deliverables, executing reallocations or applicable amendments ensuring desired achievements are met.

The following required data is applicable for Expenditure Categories:

- a. Household Assistance (EC 2.2), Long-Term Housing Security (EC 2.15), and Housing Support (EC 2.17 – 2.18):
 - Number of households receiving eviction prevention services (including legal representation: 670 households (across 3 projects, 2 of which are completed, 1 continues in progress).
 - Number of affordable housing units preserved or developed: 743 units (159 units preserved across 5 projects; 3 of which are completed, 2 continue in

progress) (584 units projected development across 7 in-progress projects).

Of note, the following updates are applicable:

- Key Performance goals/Outcome measures are analyzed in performance indicators as aligned with:
 - Each project's ongoing budget spent to date analysis coinciding with expenditure;
 - Each project's overall performance based on expenditures and metrics completed quarterly;
 - Ongoing monitoring and reconciliation with supporting documentation through the Submittable portal; and
 - Inventory and document repositories are maintained for each project individually.

Table of Expenses by Expenditure Category

As additional allocations are made, subsequent reports will include additionally detailed project inventories and performance reports to accompany the allocations. Current project allocations (including subrecipients) are as follows:

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
1	Public Health		
1.11	Community Violence Interventions	\$0	(\$19,220.64)
2	Expenditure Category: Assistance to Households		
2.15	Long-term Housing Security: Affordable Housing	\$7,502,998.26	\$7,302,287.77
2.18	Housing Support: Other Housing Assistance	\$1,000,000	(\$404,751.43)
2.2	Household Assistance: Rent, Mortgage, and Utility Aid	\$0	(\$34,923.57)
2.30	Technical Assistance, Counseling, or Business Planning	\$140,873	(\$6,073.25)

2.33	Enhanced Support to Microbusinesses	\$20,000	\$20,000
2.34	Assistance to Impacted Nonprofit Organizations	\$5,700,256.98	\$2,959,681
2.37	Economic Impact Assistance: Other	\$995,106.38	\$613,701.26
4	Expenditure Category: Premium Pay		
4.1	Public Sector Employees	\$7,399,333.51	\$0
5	Expenditure Category: Water and Sewer		
5.6	Clean Water: Stormwater	\$125,049.08	\$65,138.02
6	Revenue Replacement		
6.1	Expenditure Category: Provision of Government Services	\$1,194,841.49	\$1,194,841.49
7	Administrative		
7.1	Administrative Expenses:	\$1,018,372.07	\$177,251.17

Project Inventory

All proposals in this list have been obligated and are in the process of completing their contractual terms and agreements for funding.

2025 ANNUAL STATE LOCAL FISCAL RECOVERY FUND Project Inventory									
Project Name	UEI #	Identification #	Expenditure Category	Award	Actual - to -Date	Evidence-based Interventions Total Project Expenditures	Project Summary	Project Timeline, Delivery Mechanisms, Partners, and Intended Outcomes	Project Performance Indicators
Eviction Assistance Fund	L326C6EQJHC8	EAF29	Household Assistance (EC 2.2)	\$ 554,042.30	\$ 554,042.30	\$ 481,940.43	The 501(c)3 non-profit organization operates in Durham and Orange Counties of North Carolina. Their mission is to cultivate opportunities, assets, and communities that sustain transitions out of homelessness and poverty with person-centered financial services support. People who are currently housing insecure (homeless, couch surfing, staying with friends or family temporarily, etc.), have eviction-related debt dated after March 2020 who become Members, work with the organization for at least 30 days on a housing-related goal, and create a budget will be eligible for assistance from the Eviction Assistance Fund. For the first six months, the Fund will only make distributions to people who have not received assistance through previous programs, If there is still funding available after six months, eligibility will expand to include people who have received previous assistance.	Timeline: Until all funds expended. Delivery Mechanisms: Serving residents through membership participation for access to financial advocacy programs, Coaching sessions, and regular meetings. Partners: In addition to internal programming, project connects participants to already identified community referral resources. Intended Outcomes: To support residents who have either been evicted or have an eviction court date and incurred eviction-related debt.	Household Assistance (EC.2.2): 166 residents served
Reentry Housing Support	LJ5BA6U2HLM	RHS29	Long-term Housing Security: Affordable Housing (EC 2.15)	\$ 644,000.00	\$321,276.41	\$332,275.00	The project will increase the availability of affordable housing for criminal justice-involved Durham residents over a four-year period. Short-term housing options will include the provision of Emergency Housing at area motels until other housing options become available. The organization will work with housing providers who have a strong track record of supporting justice-involved residents to provide additional housing. The target populations are primarily located in Census Tracts 10.01, 10.02, 13.01, and zip code 27703. Eligibility is open for Durham residents returning from prison, detention or serving terms of probation or parole who are seeking services.	Timeline: 4 years Delivery Mechanisms: Serving justice-involved residents through short-term, emergency, and long-term housing placements to reduce unhoused population. Partners: Mangum's House of Sober Living, Empower Transitional, Just A Clean House, A&T Affordable Homes, Restorative Transitions, Stick & Stay Prevention, Malcolm Earl's Real Estate, Welcome Home, Step Up, Nearly New, Oxford House, Self Discovery, Love & Respect, Department of Health and Human Services, Victorious Outcomes, North Carolina Correctional Institution for Women, Ehmann Inc., VS Rich, Fairfax Property Management, Reservoir of Hope, Local Reentry Council, Tate Independent Living, Bergman Rentals, The Equity Group, Red Roof Inn, Magnolia Recovery House, Jubilee Home, R.L. Soles Property, Gardenview, and Skylark Intended Outcomes: To increase number of beds available to justice-involved individuals.	Long-Term Housing Security (EC.2.15): 458 residents served
Latino Credit Union Emergency Fund	MDN9BLY6WN34	LCU29	Assistance to Impacted Nonprofit Organizations (EC 2.34)	\$ 1,000,000.00	\$500,000.00	\$0.00	The credit union is a Durham-based, member-owned credit union. The Fund is to help all Durham-based members 16 years+ to be encouraged to open a saving account via \$1 to \$1 matching funds. To qualify, participants must attest in the program application their household makes 80% of Durham County's Average Median Income (AMI) or below. Only one account can be opened per member. Member participants will participate in a Financial Education Program and once completed will be eligible to open their account. Participation in the program will increase member's short-term resilience and connect them with financial products and education services designed to build their wealth long-term.	Timeline: Until all funds expended. Delivery Mechanisms: Supporting unbanked residents to connect and build a banking relationship through program and additional resources and opportunities for financial literacy and wealth management over time. Partners: Latino Community Development Center, El Futuro, El Vinculo Hispano, Latin 19, The Kate B. Reynolds Charitable Trust, and La Semilla Intended Outcomes: To help all Durham-based LCCU members 16 years+ to be encouraged to open a saving account.	To date: 434 participating member-residents served, 11 closed accounts
The Pearson Project: Kitchen Renovation	HFA1X4726X48	PKP29	Assistance to Impacted Nonprofit Organizations (EC 2.34)	\$ 840,000.00	\$840,000.00	\$0.00	Formerly an elementary school cafeteria and kitchen, the 1,550 square foot space will renovate the commercial kitchen space to house three tenant businesses, prioritizing minority entrepreneurs from the local Hayti community, and a fourth kitchen training space to act as an incubator for minority-owned food businesses, and to provide the local community healthier food options and safe spaces for families to gather.	Timeline: Until all funds expended. Delivery Mechanisms: Supporting to residents to food access and small business learning over time. Through additional grant funding support for culinary education workshops and broader community and commissary space use. Partners: Communities in Partnership Culinary Femme Collective, William R. Kenan Jr. Charitable Trust, and the FM Kirby Foundation Intended Outcomes: To renovate the W.G. Pearson Center's commercial kitchen space to provide the local community healthier food options and safe spaces for families to gather.	To date: Project updates in-progress.

Black Wall Street Hub for Amplifying Durham's Entrepreneur Community	J4XMYCCJ8FQ1	BWS29	Technical Assistance, Counseling, or Business Planning (EC 2.30)	\$ 179,200.00	\$140,873.00	\$179,200.00	This organization is headquartered in the historic NC Mutual Building and has focused on assisting minority entrepreneurs establish themselves within the business community. The project seeks to connect aspiring entrepreneurs from underserved communities with Durham-based small business owners while providing these entrepreneurs traditional workspace amenities to sustain and scale their ventures. It will provide membership scholarships, training, and coaching as necessary to succeed in their endeavors.	Timeline: Until all funds expended. Delivery Mechanisms: Coworking space scholarships, workshops, and small business educational programming. Partners: NCidea and The Hive Fund Intended Outcomes: To connect more Durham-based small business owners and aspiring entrepreneurs to each other and to support their need to sustain and scale their ventures.	Through Q1, 2025: 25 events held in the co-working space, 93 storytelling engagements, 19 entrepreneur support activities, 11 members increasing access to capital/scaled operations/expanded visibility, \$6.4M raised by members, \$32.2M deployed by member organizations with other funding, over 270 months of membership scholarships provided (approx. 18 members/month), Provided high-speed, firewall protected internet to members in co-working space with AV-equipped conference rooms, printers and scanner access
DCI's ConnectEd to Career Pipeline	FE3QBFLFN856	DCI29	Assistance to Impacted Nonprofit Organizations (EC 2.34)	\$ 140,000.00	\$107,398.90	\$0.00	This project is a collection of high impact youth asset building programs to ensure youth overcome barriers on the path to post-secondary credentials and living wage employment through the Workforce Development Program. Youth 14 - 18 years of age work to expand career goals and build professional mentor networks in partnership with Durham Public Schools and the local community credit union. This project will serve youth in economically underserved areas of Durham who attend the lowest performing schools.	Timeline: Until all funds expended. Delivery Mechanisms: Youth programming to increase low to moderate income youth to post-secondary education and living wage employment including but not limited to workforce development labs and summer skills development. Partners: HEARTS, InKounter, Durham Tech, Alston & Bird Law Firm, WillowTree, M&F Bank, Durham Bulls, Museum of Life and Science, SEED, and Made in Durham BULLS Initiative Intended Outcomes: To ensure that DCI youth have the assets they need to overcome barriers on the path to post-secondary education and living wage employment.	To date: 65 student participants, 12 participating businesses, 15 mentor participants from partnerships, 28 mock interviews conducted, 28 youth resumes created, 2 job site visits, and 11 community professional participants
Multifamily Acquisition Support & Supply (MASS)	V558T6E6WAN4	MASS3	Long-term Housing Security: Affordable Housing (EC 2.15)	\$ 700,000.00	\$204,526.84	\$604,000.00	This project will provide preservation of naturally occurring affordable housing in Durham Community Land Trustees (DCLT) property improvements to ensure permanent affordable housing to single or multifamily properties. Eligible uses of funds would be property improvements for mitigation of health and safety hazards to provide permanently affordable properties with no sunset on affordability.	Timeline: Until all funds expended. Delivery Mechanisms: Working with internal divisions for inspections and building code needs for safety and health of low to moderate income residents residing in land-trust owned properties. Partners: Accurate Renovation, Owen's Landscaping, East Coast Service, Blueprint Roofing & Repairs, Tracco, Leonine Building, Alridge Consulting, KMT Heating, Durham Glass, and Done Right the First Time Intended Outcomes: Health and safety mitigation for preserving naturally affordable housing for residents low to moderate income.	Long-Term Housing Security (EC.2.15): 58 households served
Necessity-Driven Entrepreneurial Support	DUBXNN81BL23	NED29	Assistance to Impacted Nonprofit Organizations (EC 2.34)	\$ 35,000.00	\$35,000.00	\$0.00	To provide business and startup training for entrepreneurs. The project primarily will work with minority and women-led businesses. Participants must come from households that make less than a fair living wage. The organization will partner to ensure an estimated 64% of participants earn a fair-living wage within 14 months.	Timeline: 12 months Delivery Mechanisms: Training curriculum development and session participation towards business plan creation and higher wage earning potential. Partners: ECHO Systems Intended Outcomes: To help households earning less than a fair living wage to become more financially self-sufficient and improve social mobility.	At program end: 26% of participants were male, 74% women, 37.2% earned \$36K or less, 14% earned between \$36 - \$50K, 2.3% earned \$51 - \$60K, and 37.2% earned over 60K with 85.7% self-attesting earning a fair living wage and 57.1% indicating business growth post program participation.

Durham: The City of Books	L4UYV9KVDDL5	COB29	Assistance to Impacted Nonprofit Organizations (EC 2.34)	\$ 342,749.40	\$227,794.44	\$0.00	To provide 62 book boxes to fill Durham neighborhoods most affected by COVID-19. The organization will create a community-wide culture of childhood literacy and a community-wide path to book ownership. Every child will experience an immersion in word, language, books, and shared reading; every child will have the key to unlocking the fundamental building blocks to learning and school success. Targeted communities are in the following census tracts: 4.02, 6, 10.01, 13.03, 13.04, 16.03, 18.01, 18.09, 20.09, 20.13, and 20.33 and for whom the pandemic exacted the direct economic and academic consequences.	Timeline: 3 years Delivery Mechanisms: Building small book boxes to promote literacy in qualified census tracts to encourage youth literacy and access to learning with book ownership. Partners: LEAP Bilingual Preschool, StudentU, Creekside Elementary, City of Medicine Academy, Glenn Elementary School, Little River K-8 School, Lyons Farm Elementary School, Linking Connections, Learning Center, Spring Valley Elementary School, All My Children Childcare Center, Lakewood YMCA, Kreative Kidz NC, West End Community Foundation, Carolina Outreach, Research Triangle Academy, KIPP Durham College Prep School, Oak Grove Elementary, Bethesda Park, Durham Parks and Recreation, Playhouse Early Academy, Golden Belt Campus, Emerge Pediatric Therapy, Forest View Elementary School, RN Harris Elementary School, Growing Legacy Early Learning Center, Duke TeachHouse, Durham County Cooperative Extension, Primary Colors Childcare Center, Part & Parcel, Maureen Joy Charter School, Village Playground, St. Paul's Methodist Church, River Church, El Futuro, Yates Baptist Child Development Center, Hardee Street Apartments, Club Blvd. Elementary School, and Global Montessori Academy Intended Outcomes: To create a community-wide culture of childhood literacy and a community-wide path to book ownership.	To date: 41 book boxes installed, 30,924 books purchased, new partnerships established each month and ongoing inspections and maintenance of boxes for functionality and safety for residents.
Homeowner & Homebuyer Initiated Program (HHIP)	V558T6E6WAN4	HHIP3	Long-term Housing Security: Affordable Housing (EC 2.15)	\$ 1,000,000.00	\$623,456.41	\$808,000.00	This program will help prevent long-time Durham homeowner displacement, expand the financial capability of buyers to achieve the dream of homeownership within the city, and secure additional permanently affordable homeowner units. The organization will help low and moderate income people preserve or access homeownership and enter into the land trust model up to \$80,000 to put towards down payments, closing costs, or home repairs to stabilize neighborhoods at-risk for displacement. Program participation is restricted to households with incomes of 60% Area Median Income (AMI) or less) with funding priority to qualified census tracts listed: 1.01, 1.02, 3.01, 5.00, 9.00, 10.01, 10.02, 11.00, 13.01, 13.04, 14.00, 15.02, 17.09, 18.02, 20.16, and 23.00.	Timeline: Until all funds expended. Delivery Mechanisms: Training sessions for residents for homeownership assistance and eligibility guidance. Partners: Internal programming and connection of participants to already identified community referral resources. Intended Outcomes: To help prevent long-time Durham homeowner displacement, expand the financial capability of buyers to achieve the dream of homeownership within the city, and secure additional permanently affordable homeowner units.	Long-Term Housing Security (EC.2.15): 8 homebuyers receiving downpayment assistance, 8 approved buyers in pipeline for program; 8 Information Sessions given in both in-person and virtual formats
Durham Affordable Sustainable Homes (DASH)	V558T6E6WAN4	DASH3	Long-term Housing Security: Affordable Housing (EC 2.15)	\$ 700,000.00	\$415,980.78	\$500,000.00	This project will expand affordable housing unit stock to include modular options for single and two-story floor plans affixed with permanent foundations without Accessory Dwelling Units (ADUs) to positively affect public health in low-income neighborhoods via incorporation of the highest levels of green building certification. The project will construct sustainable homeownership units in census tract 10.02 that improve health disparities by using toxin-free materials, and improving indoor air quality for residents with 80% Area Median Income (AMI) or less.	Timeline: Until all funds expended. Delivery Mechanisms: Provision of modular units affixed to a permanent foundation to increase affordable housing unit stock for low to moderate income households. Partners: Module Manufacturing LLC Intended Outcomes: To provide development for affordable housing units that positively affect public health in low-income neighborhoods via incorporation of the highest levels of green building certification to include modular units on a permanently affixed foundation.	Long-Term Housing Security (EC.2.15): 6 units in progress of construction to serve 6 resident households.
Transitional & Independent Housing	MZACAMA4UEQ5	TIH29	Long-term Housing Security: Affordable Housing (EC 2.15)	\$ 181,405.12	\$181,405.12	\$56,951.69	To provide transitional housing and emergency housing assistance to young people ages 18-24 who are homeless or housing insecure, many of whom have aged out of foster care, to increase clients' long-term stability and independence. The organizations transitional housing program consists of 6 2-bedroom apartments in census tract 13.03 to provide opportunities for clients to learn and practice independent living skills. This program provides emergency assistance and move-in expenses.	Timeline: Until all funds expended. Delivery Mechanisms: Safe and stable housing for eligible resident youth. Internal education programming and referrals for wraparound support and vocational support for participants. Partners: Internal educational programming and connection to existing resources for referrals. Intended Outcomes: To provide transitional housing and emergency housing assistance to young people ages 18-24 who are homeless or housing insecure, many of whom have aged out of foster care, to increase clients' long-term stability and independence.	Long-Term Housing Security (EC.2.15): 46 residents served

Green Stormwater Infrastructure Installations	J3E2K842AL29	GSW29	Clean Water: Stormwater (EC 5.6)	\$ 261,631.30	\$125,049.09	\$0.00	This project will reduce nutrient loading in the City's surface waters via stream enhancement and residential stormwater control measures while providing education and demonstration of effective water quality protection and stormwater mitigation practices. This project will service communities in the Ellerbe Creek Watershed and other neighborhoods in need of mitigation services.	Timeline: Until all funds expended. Delivery Mechanisms: Provision of stormwater mitigation education and programming for residents. Additional support for stormwater control measures and water quality protection. Partners: Durham Habitat for Humanity, Triangle Outdoor Living and Landscape, and Community partners across Braggtown, Walltown, and Merrick Moore Intended Outcomes: To install demonstrations of green stormwater infrastructure that will provide stormwater mitigation and water quality conservation benefits.	Water and sewer projects (EC 5.6); National Pollutant Discharge Elimination System (NPDES) Permit Number: NC000249, Public Water System (PWS) ID Number: NC0332020, Median Household Income of service area: \$95,500, Lowest quintile Income of the service area: \$28,650. To date: At least 30 residential sites identified for assistance, 10 households chosen to receive assistance based on available award funds.
Bridging Business Opportunity and Equity	SLNC33ZD774	7GARP	Assistance to Impacted Nonprofit Organizations (EC 2.34)	\$ 200,000.00	\$155,124.29	\$0.00	The project will enhance the capacity of the City's Office of Economic & Workforce Development to expand, leverage, and boost the existing diverse business programs of the department.	Timeline: Until all funds expended. Delivery Mechanisms: Support for small business needs via survey, focus group participation, and analysis to inform decision making. Partners: City of Durham Office of Economic and Workforce Development, Infinity Bridges, and other internal programming. Intended Outcomes: To enhance the capacity of small business economic recovery.	To date: Survey assessment completed. Workshop development and provision in progress.
Home and Neighborhood Preservation Initiative	MLZXMM7U8JN3	HNP29	Housing Support: Other Housing Assistance (EC 2.18)	\$ 1,000,000.00	\$1,000,000.00	\$660,000.00	This project, in collaboration with the City's Neighborhood Improvement Services, endeavors to strengthen neighborhoods and preserve naturally existing affordable housing by engaging members of the Durham community as volunteers, subcontractors, and construction trainees with the goal of restoring safe, healthy homes for Durham – together in the neighborhoods of Braggtown, Wellon's Village, and Fayetteville St Corridor.	Timeline: Until all funds expended. Delivery Mechanisms: Support for small business partnerships to repair naturally occurring affordable housing stock for eligible owner occupants. Partners: City of Durham Neighborhood and Improvement Services Intended Outcomes: To strengthen neighborhoods and preserve affordable housing by engaging members of the Durham community as volunteers, subcontractors, and construction trainees with the goal of restoring safe, healthy homes for Durham.	Housing Support: Other Housing Assistance (EC.2.18): 62 households served preserving 61 affordable housing units.
Community Infrastructure Investment for Equitable Engagement	PCRCPRFAJ2J3	TAR23	Economic Impact Assistance: Other (EC 2.37)	\$ 315,000.00	\$227,500.00	\$50,000.00	This project intends to support equitable community engagement infrastructure that serves Durham residents with an intentional focus and priority towards historically (and current) stigmatized and underrepresented neighborhoods and communities. Investment training and healing activities help residents build the knowledge, skills, and community organization necessary to successfully engage with the City and advocate for their needs in partnership with North Carolina Central University.	Timeline: Until all funds expended. Delivery Mechanisms: Support for low to moderate income residents to engage active civic participation via programming across several priority sectors identified by residents recovering from impacts of COVID. Partners: North Carolina Central University, Wall Street Juniors, Rachel Galanter LLC, Express and Release Therapeutic Dance, Movement for Youth LLC, Murphy Dynamics LLC Intended Outcomes: To support civic engagement and encourage neighborhood participation in underinvested communities.	To date: Project updates in-progress.
Family Childcare Homes Education Initiative	HV1FYJBLL23	FCH29	Assistance to Impacted Nonprofit Organizations (EC 2.34)	\$ 62,999.30	\$14,659.96	\$0.00	The project will support family childcare businesses in underserved neighborhoods. It will strive to improve the quality of family home childcare services while connecting providers to the existing early childhood system, thus enhancing child outcomes and school readiness, while increasing the organizations capacity to serve the family childcare homes community. The technical assistance coordinated will help connect providers with opportunities and expand engagement.	Timeline: Until all funds expended. Delivery Mechanisms: Support for family childcare businesses to via networking and early childhood system engagement. Partners: Internal programming extended across Early Head Start Initiatives. Intended Outcomes: To support increase organizational capacity to enhance child learning outcomes and school readiness.	To date: Project updates in-progress.
Community-Rooted Approaches to Public Health	Y76DQ8MGYFG1	CRA29	Assistance to Impacted Nonprofit Organizations (EC 2.34)	\$ 1,000,000.00	\$957,439.58	\$0.00	To grow its programming and sustain capacity, the organization will use funding to support it's food co-op, multi-family housing, business, and community impact team building.	Timeline: Until all funds expended. Delivery Mechanisms: Increasing access to food and resources. Programming to support low to moderate income residents. Partners: StudentU Intended Outcomes: To programming and sustain capacity.	To date: 4,299 families assisted across 13,671 household members, 80 farmers represented in purchasing of \$51,509 worth of produce.

Culture & Arts - Invest to Restart	FQLPKCN4DTR9	CAC29	Assistance to Impacted Nonprofit Organizations (EC 2.34)	\$ 1,000,000.00	\$800,000.00	\$0.00	This project will help reverse the losses in Durham's arts and cultural sector by supporting local arts and cultural nonprofits, businesses, and artists through stipends, training, and planning. Initiatives will help restore jobs, reopen venues, restart programming, and restore economic impact. The organization proposes to support community through three programs of grant support, training, and business capacity development.	Timeline: Until all funds expended. Delivery Mechanisms: Funding application cycles, workshops for individuals, small businesses, training stipends, and direct feedback. Partners: St. Joseph's Historic Foundation; el Centro Hispano, Durham Nativity School, Manbites Dog Theatre, Underground Collective, Duke University, Redbird Theatre, Durham County Library, Hayti Heritage Foundation, Triangle Art Works, MindEdge, Arts NC, North Carolina Central University, North Carolina State University, Meredith, Peace, Elon, UNC Greensboro, NC Works, Durham Cultural Advisory Board, and City Intended Outcomes: To support local arts and cultural nonprofits, businesses, and artists through grants training to help restore jobs, reopen venues, restart programming, and restore economic impact.	To date: Cycle 3 of awards, training program, and grantees
Entrepreneur Accelerator + Youth Science, Technology, Engineering, and Mathematics (STEM)	S9NKPGRKJMM3	KNOX3	Assistance to Impacted Nonprofit Organizations (EC 2.34)	\$ 266,000.00	\$265,931.36	\$0.00	This project will connect and encourage current or aspiring entrepreneurs by pairing understanding of the economic and education impediments within the underserved community with the entrepreneurial and forward-looking Science, Technology, Engineering, and Mathematics (STEM) educational skills needed to thrive in the rapidly changing global environment. Programming is targeted toward members of underserved communities in Durham from marginalized communities in households equal or lower to 300% of the Federal Poverty Guidelines.	Timeline: Until all funds expended. Delivery Mechanisms: Funding Partners: Duke University Pratt Institute, TechStars, Duke Lift Labs, NC Idea, County of Durham, City of Durham, Google, Raleigh Durham Startup Week, Forward Cities, Foundit, ACCESS, Provident1898, Blue Cross and Blue Shield, ATHENA, and American Underground Intended Outcomes: To connect and equip current or aspiring entrepreneurs across the Durham area of North Carolina and beyond with the skills needed to create businesses, jobs, intellectual property, and community wealth for generations to come.	To date: 3 Techstars Weekends, 1 Studio Accelerator event, 9 Community Code program sessions, 2 networking partner programs
For Youth, By Youth	Y7E2ABT4JBK9	CYE29	Assistance to Impacted Nonprofit Organizations (EC 2.34)	\$ 1,000,000.00	\$649,370.62	\$0.00	By creating a safe innovation space for Durham youth ages 14 -24 to pursue entrepreneurial and economic opportunities over four years, the center will empower hundreds of local youth every year. Target youth are those traditionally from marginalized and underserved neighborhoods. Program focus is to develop the entrepreneurial and career skills needed to succeed in education, startup launch, and the traditional workforce.	Timeline: Until all funds expended. Delivery Mechanisms: Funding youth entrepreneurship training, programming and initiatives for pitch, and youth mentorship opportunities. Partners: SparkBiz, el Centro Hispano, LIFE Skills Foundation Intended Outcomes: To create a safe innovation space for Durham youth to pursue entrepreneurial and economic opportunities.	To date: 529 eligible youth participants served.
An Innovative Model for Examining the Financial Impact of COVID-19 on Small Businesses in Durham	TP7EK8DZV6N5	DUKE4	Assistance to Impacted Nonprofit Organizations (EC 2.34)	\$ 1,000,000.00	\$367,531.17	\$0.00	Project will evaluate impacts of policies on the entrepreneurial output via developed survey of the Cook Center and the National Institute for Economic Development Center (the Institute) (Phase I), engaging a selected number of business owners to participate in workshops and asset disparity examinations with the Carolina Small Business Development Fund (CSBDF) (Phase II), and programmatic courses for recovery (Phase III).	Timeline: Until all funds expended. Delivery Mechanisms: Survey and cohort participation with small businesses and entrepreneurs. Partners: Carolina Small Business Development Fund, Walmart, JPB Foundation, MetLife Foundation, and National Institute for Minority Economic Development Intended Outcomes: To evaluate impacts of policies on entrepreneurial output via developed survey and to engage a selected number of business owners in workshops, asset disparity examinations, and programmatic courses for recovery.	To date: Sample size of 2,667 businesses from 20 sources including online databases, HUD, licensing agencies, Chambers of Commerce, and other public data. Project updates in-progress.
Transformative Justice Program	XXB5ZKWMLHP7	TJC29	Economic Impact Assistance: Other (EC 2.37)	\$ 1,000,000.00	\$265,662.02	\$170,000.00	This project will offer a variety of educational and training opportunities for health and wellness, community advocacy, civic activism/involvement, culture and arts, and self/community healing, in a space that is safe, welcoming, and free from harm for underrepresented communities in Durham. The program will operate based on a central understanding about the need to invest in the healing and wellness of underrepresented communities, such that programming will offer ongoing and rotating offerings focused on meditation, reflective yoga, and exercise classes. These health and wellness offerings will include arts and culture pedagogy, as art is a medium for expression and healing.	Timeline: 3 years Delivery Mechanisms: Internal programming to offer a variety of educational and training opportunities to eligible communities. Partners: Spirit House and internal programming and leveraging existing community resources. Intended Outcomes: To offer a variety of educational and training opportunities for health and wellness, community advocacy, civic activism/involvement, culture and arts, and self/community healing in a space that is safe, welcoming and free from harm for underrepresented communities.	To date: Project updates in-progress.

Strengthening Durham Nonprofits	K3YCQQTZAN5	SDN29	Assistance to Impacted Nonprofit Organizations (EC 2.34)	\$ 147,000.00	\$142,948.73	\$0.00	Project will provide resources to support and strengthen the efforts of nonprofits so that they can achieve greater results and have a more meaningful impact on the communities that they serve. Human service nonprofit agencies will be the primary focus of this project. While TNVLC currently offers general services to these organizations, individualized outreach will be made to link them with specialized services resources.	Timeline: Until all funds expended Delivery Mechanisms: Assistance through nonprofit training, networking, recruitment, deployment for provision of resident services. Partners: Meals on Wheels, Scrap Exchange, Liberty Hospice, Church World Service, Bull City Woodshop, Durham VA Healthcare System, and Emanuel Food Pantry Intended Outcomes: To support and strengthen the efforts of nonprofits so that they can achieve greater results and have a more meaningful impact on the communities they serve.	To date: 30 training sessions held, 54 nonprofits assisted, 47 volunteers placed, and 183 volunteers recruited impacting 918,548 residents.
Be Connected Durham	PPG8CENN1VVP7	BCD29	Assistance to Impacted Nonprofit Organizations (EC 2.34)	\$ 350,000.00	\$198,528.60	\$0.00	The Be Connected Durham's Equitable Engagement Program aims to celebrate while providing support and engagement opportunities to address the impact of COVID with a creative engagement model to further community trust for ongoing feedback to establish a strong network for collective systems, processes, and policies that majorly impact quality of life.	Timeline: Until all funds expended Delivery Mechanisms: Business Expos for small business networking and impact statements, healthcare PPE disbursed, and food distributions. Partners: Internal programming and leverages of existing community resources. Intended Outcomes: To provide support with a creative engagement model to further community trust for ongoing feedback, establish a strong network for collective systems, processes, and policies that majorly impact quality of life.	To date: Project updates in-progress.
Road to Wealth Project	MMTNU53N3M57	RTW29	Assistance to Impacted Nonprofit Organizations (EC 2.34)	\$ 1,000,000.00	\$251,781.97	\$0.00	Durham Business and Professional Chain, Incorporated (The Chain) will administer this project, which will encompass two areas -- Technical Assistance for Small Businesses/Co-Working Space and Vocational Skills Training Institute. The collaboration between these areas seeks to create mobility where skills can be translated into economic development for communities impacted adversely by the COVID pandemic. The target populations for vocational skills training are ex-offenders, veterans, disabled residents, young people aged 16 - 24, seniors, and any adult desiring to improve their economic position in census tracts 13.01, 13.03, 13.04, 14.00 and 23.00. Targets also include people displaced from employment by the COVID pandemic who need retraining.	Timeline: Until all funds expended Delivery Mechanisms: Vocational pre-apprenticeship training with stipends. Partners: Fayetteville Street Planning Infrastructure Group Intended Outcomes: To create opportunities for job skill training that can create economic development for Durham residents.	To date: Cohort 1 completed with 38 graduates; Project updates in-progress.
Momentum Financial Academy	SSU6FGW8NEY7	INFB4	Enhanced Support to Microbusinesses (EC 2.33)	\$ 400,035.00	\$20,000.00	\$0.00	Customized financial education and 1:1 technical assistance to local business owners. Participants work side-by-side with other microbusinesses to learn financial strategies essential for success.	Timeline: Until all funds expended Delivery Mechanisms: Financial education, technical assistance, and partnership with other microbusinesses in cohort. Partners: City of Durham Office of Economic and Workforce Development Intended Outcomes: To assist microbusinesses in learning financial strategies essential for success.	To date: Project updates in-progress.
Corridor Bounce Back Pilot Program	H79GZKNNPDH9	7CBBP	Assistance to Impacted Nonprofit Organizations (EC 2.34)	\$ 399,965.00	\$160,827.00	\$0.00	To develop opportunities for historically underserved communities and neighborhoods to effectively and influentially participate in civic processes.	Timeline: Until all funds expended Delivery Mechanisms: Financial education, technical assistance, and business registry development. Partners: City of Durham Office of Economic and Workforce Development Intended Outcomes: To assist microbusinesses in learning financial strategies essential for success.	To date: Business registry developed, 3 networking cohort sessions launched with another in planning stages. Project updates in-progress.

Worker's Sustainability Fund	K9VPP3QU59N4	WSF29	Assistance to Impacted Nonprofit Organizations (EC 2.34)	\$ 1,000,000.00	\$25,920.31	\$0.00	This project intends to use granted fund resources to train and develop Durham care workers through accessible credentialing and education programs at Durham Tech, stipends for cohort members for education pursuits, workforce development and training programs, and a legal clinic partnership with NC Central University (NCCU). Partnerships allow leverage with existing structures for deeper impact and a wider influence for recipients.	Timeline: Until all funds expended Delivery Mechanisms: Enhancing resources, training, scholarships, and professional development for care workers in Durham. Partners: Durham Tech Intended Outcomes: To assist microbusinesses in learning financial strategies essential for success.	To date: Curriculum development and launch phases in planning stages. Project updates in-progress.
Fayetteville Street Corridor Improvements	J4L7WV23FC86	MPLAN	Economic Impact Assistance: Other (EC 2.37)	\$ 3,245,000.00	\$32,000.00	\$2,367,500.00	The Fayetteville Street Corridor Improvements Project will mitigate negative social, cultural, economic, and financial impacts that were exacerbated by COVID-19. The project and partner institutions, Hayti Promise Community Development Corporation (CDC), with St. Joseph's Historic Foundation (SJFH) serving as fiscal agent, will fuse various sources of neighborhood-scale, city, county, state, federal, and private advocacy to hasten inclusive resident-focused mitigation.	Timeline: Until all funds expended. Delivery Mechanisms: Partnerships for identifying revitalization needs with City departments for intersectional challenges, infrastructure failures, and the effects of the COVID-19 crisis on residents and businesses in the Corridor. Partners: Hayti Promise Community Development Corporation and St. Joseph's Heritage Foundation Intended Outcomes: To combat challenges on residents and businesses in the Corridor.	To date: Project updates in-progress.
Mosaic Durham Tech	N/A	DCD01	Long-term Housing Security: Affordable Housing (EC 2.15)	\$ 2,993,940.00	\$0.00	\$0.00	To provide construction/permanent financing for the construction of a 124-unit apartment complex together with related site and infrastructure (e.g. parking) to serve low-moderate income households.	Timeline: Until all funds expended. Delivery Mechanisms: Rehabilitation needs with procured partnerships for work completion. Partners: City of Durham Community Development Department and County of Durham Board of Commissioners Outcomes: To preserve affordable housing for eligible Durham residents.	Long-Term Housing Security (EC.2.15): 124 units in progress to serve 124 resident households.To date: Project updates in-progress.
LDG Sankofa Landing	N/A	DCD02	Long-term Housing Security: Affordable Housing (EC 2.15)	\$ 4,857,068.50	\$4,684,419.17	\$4,857,068.50	The Borrower applied to the City for a loan to finance the acquisition, construction and equipping of a multifamily apartment housing facility consisting of 156 units and related personal property and equipment located in Durham for use as affordable housing, available to households collectively averaging at or below 60% Area Median Income (AMI) at time of occupancy.	Timeline: Until all funds expended. Delivery Mechanisms: Development of affordable housing units. Partners: City of Durham Community Development Department and County of Durham Board of Commissioners Outcomes: To preserve affordable housing for eligible Durham residents.	Long-Term Housing Security (EC.2.15): 156 units in progress of construction to serve 156 resident households.To date: Project updates in-progress.
McKissick Square	N/A	DCD03	Long-term Housing Security: Affordable Housing (EC 2.15)	\$ 2,500,000.00	\$0.00	\$0.00	To provide construction/permanent financing for the construction of a 66-unit apartment complex together with related site and infrastructure (e.g. parking) to serve low-moderate income households. 52 of the unit rents shall be affordable to households earning 70% or below Area Median Income (AMI) as defined and revised from time to time by United States Department of Housing and Urban Development (HUD). Remaining 14 units shall be affordable to households earning 30% or below AMI as defined and revised from time to time by HUD. Annualized Gross Income will be defined and calculated using HUD Section 8 regulations as defined and revised from time to time by HUD.	Timeline: Until all funds expended. Delivery Mechanisms: Development of affordable housing units. Partners: City of Durham Community Development Department and County of Durham Board of Commissioners Outcomes: To preserve affordable housing for eligible Durham residents.	Long-Term Housing Security (EC.2.15): 66 units in progress of construction to serve 66 resident households.To date: Project updates in-progress.

Southside Phase IV - McCormack	N/A	DCD04	Long-term Housing Security: Affordable Housing (EC 2.15)	\$ 500,000.00	\$0.00	\$0.00	To provide construction/permanent financing for the construction of a 56-unit apartment complex together with related site and infrastructure (e.g. parking) to serve low-moderate income households. 39 of the unit rents shall be affordable to households earning 60% or below Area Median Income (AMI) as defined and revised from time to time by United States Department of Housing and Urban Development (HUD). Remaining 17 units shall be affordable to households earning 30% or below AMI as defined and revised from time to time by HUD. Annualized Gross Income will be defined and calculated using HUD Section 8 regulations as defined and revised from time to time by HUD.	Timeline: Until all funds expended. Delivery Mechanisms: Development of affordable housing units. Partners: City of Durham Community Development Department and County of Durham Board of Commissioners Outcomes: To preserve affordable housing for eligible Durham residents.	Long-Term Housing Security (EC.2.15): 56 units in progress of construction to serve 56 resident households.To date: Project updates in-progress.
Southside Phase III - McCormack	N/A	DCD05	Long-term Housing Security: Affordable Housing (EC 2.15)	\$ 887,500.00	\$0.00	\$0.00	To provide construction/permanent financing for the construction of a 44-unit apartment complex together with related site and infrastructure (e.g. parking) to serve low-moderate income households. 35 of the unit rents shall be affordable to households earning 60% or below Area Median Income (AMI) as defined and revised from time to time by United States Department of Housing and Urban Development (HUD). Remaining 9 units shall be affordable to households earning 30% or below AMI as defined and revised from time to time by HUD. Annualized Gross Income will be defined and calculated using HUD Section 8 regulations as defined and revised from time to time by HUD.	Timeline: Until all funds expended. Delivery Mechanisms: Development of affordable housing units. Partners: City of Durham Community Development Department and County of Durham Board of Commissioners Outcomes: To preserve affordable housing for eligible Durham residents.	Long-Term Housing Security (EC.2.15): 44 units developed serving 44 resident households.To date: Shovel ready project progress completed.
Sandy Ridge Station	N/A	DCD06	Long-term Housing Security: Affordable Housing (EC 2.15)	\$ 900,000.00	\$0.00	\$0.00	To provide construction/permanent financing for the construction of a 132-unit apartment complex together with related site and infrastructure (e.g. parking) to serve low-moderate income households. All of the unit rents shall be affordable to households earning 70% or below Area Median Income (AMI) as defined and revised from time to time by United States Department of Housing and Urban Development (HUD). 80 units shall be affordable to households earning 60% or below AMI as defined and revised from time to time by HUD and 28 units will be affordable to households earning 30% or below AMI as defined and revised from time to time by HUD. Annualized Gross Income will be defined and calculated using HUD Section 8 regulations as defined and revised from time to time by HUD.	Timeline: Until all funds expended. Delivery Mechanisms: Development of affordable housing units. Partners: City of Durham Community Development Department and County of Durham Board of Commissioners Outcomes: To preserve affordable housing for eligible Durham residents.	Long-Term Housing Security (EC.2.15): 132 units in progress of construction to serve 132 resident households.To date: Project updates in-progress.
Harriet's Place	N/A	DCD07	Long-term Housing Security: Affordable Housing (EC 2.15)	\$ 800,000.00	\$ 800,000.00	\$0.00	Funds are used for the restoration and rehabilitation of the Harriet Tubman YWCA into 17 efficiency apartments and common space.	Timeline: Until all funds expended. Delivery Mechanisms: Development of affordable housing units. Partners: City of Durham Community Development Department and County of Durham Board of Commissioners Outcomes: To preserve affordable housing for eligible Durham residents.	Long-Term Housing Security (EC.2.15): 17 units in progress to serve 17 resident households.To date: Project updates in-progress.
ACRA Fitts-Powell Affordable Housing	DJH4YMMSNJ18	DCD08	Long-term Housing Security: Affordable Housing (EC 2.15)	\$ 61,491.50	\$0.00	\$0.00	To preserve the supply of affordable housing by the repair and operation of affordable housing and services. The project will increase long-term housing security by responding to the negative economic impacts of the pandemic on households and persons living with disabilities and HIV/AIDS. The ARAP funds will fill gaps and expedite construction or rehabilitation of 14 affordable housing units. The funding gap due to the impacts of COVID-19 and the resulting economic challenges on materials and labor costs. Recipient will use these funds to support the "shovel ready" project that have received other funding approvals from the City.	Timeline: Until all funds expended. Delivery Mechanisms: Development of affordable housing units. Partners: City of Durham Community Development Department and County of Durham Board of Commissioners Outcomes: To preserve affordable housing for eligible Durham residents.	Long-Term Housing Security (EC.2.15): 14 units preserved serving 6 resident households.To date: Project updates in-progress.

[illegible]

Staff:

City Manager's Office

Bertha T. Winbush

Deputy City Manager

Bertha.Winbush@durhamnc.gov

Phone: 919-560-4222, ext. 11230

Budget and Management Services

Andrew Holland

Assistant Director for Strategy & Performance

Andrew.holland@durhamnc.gov

Phone: 919-560-4111, ext. 20102

Victoria W. Samayoa

ARPA Grants Manager

victoria.samayoa@durhamnc.gov

Phone: 919-314-7985

Finance

Tim Flora

Chief Financial Officer/Finance Director

Tim.flora@durhamnc.gov

Phone: 919-560-4455, ext. 18229

Shaela Light

Grants Accountant

Shaela.light@durhamnc.gov

Phone: 919-560-4125, ext. 18273

