



DURHAM COUNTY GOVERNMENT RECOVERY PLAN

STATE AND LOCAL FISCAL RECOVERY FUNDS

2025 REPORT



Executive Summary

This Recovery Plan Performance Report is submitted as the U.S. Department of the Treasury (Treasury) requires. On March 11, 2021, President Biden signed the American Rescue Plan Act (ARPA). Of the \$1.9 trillion package, Durham County received \$62,445,275 from the Coronavirus State and Local Fiscal Recovery Fund (SLFRF), which was split into two equal payments of \$31,222,637.50. ARPA funding has been a transformative investment in the community, allowing the County to leverage resources from other local, state, and federal funding sources to optimize the potential overall community impact.

Based on US Treasury Guidelines, the original SLFRF funding priorities included prioritizing long-lasting improvements that can be invested into the pandemic economic and public health recovery, replacing public sector revenue loss, and supporting premium pay for essential workers. Further guidance from Treasury clarified that the SLFRF funds can be utilized help support water and sewer infrastructure and improve broadband access. Since these original focus areas, Treasury authorized additional areas of investment including spending to provide emergency relief from natural disasters, supporting transportation infrastructure eligible projects and matching funds and funding any project, program or service that would also be eligible under HUD's Community Development Block Grant program. From these allowable cost categories, Durham County prioritized investments that would help the County recover from the negative economic and public health impacts of the pandemic, support the development of essential water and sewer infrastructure, and to replace public sector revenue loss. To ensure that the County was able to effectively manage and implement the SLFRF funding, the County did reserve a small portion of funds to support costs associated with SLFRF program administration.

Guiding Principles

Following the initial issuance of the SLFRF funds, the Durham County Board of County Commissioners (BOCC) established a set of guiding principles to serve as an initial framework for the BOCC, staff, and the community to use when considering the potential uses of ARPA dollars. These principles incorporated the following the US Treasury **Guidelines for funds use:**

US Treasury Guidelines for Primary Ways to Invest ARPA Funds

- Support public health response: COVID-19 mitigation efforts, medical expenses, behavioral health care and specific county public health, public safety, human services, and other related staff.
- Address negative economic impacts: Respond to economic harms to workers, families, small businesses, impacted industries and rehiring of public sector workers (including county staff)
- Replace public sector revenue loss: Use funds to provide government services to the extent of the reduction in revenue experienced during the pandemic – *this provision allows a much broader use of funds*
- Premium pay for essential workers: Offer additional compensation, up to \$13 per hour in extra wages, to county employees and other community workers facing the most significant health risks due to their service.
- Water and sewer infrastructure: Make necessary investments to improve access to clean drinking water and invest in wastewater and stormwater infrastructure.
- Broadband infrastructure: Provide investments to provide unserved or underserved locations with new or expanded broadband access.

In addition to the US Treasury spending parameters, County-specific guiding principles were established in May 2022 to help the BOCC and staff prioritize projects and promote evidence-based solutions when spending ARPA funds. These additional county-specific guiding principles were formally adopted as part of the County's framework for managing and disbursing ARPA funds. Under the County's ARPA Framework, the County committed to take the following steps in budgeting and implanting its ARPA funding portfolio:

1. Leverage ARPA funds with federal, state, and local community resources to optimize the overall allocation.
2. Prioritization is given to funding that addresses equity, including health disparities, closing the achievement gap, historically disenfranchised communities, infrastructure support to unincorporated areas, and funding to support minority-owned businesses.
3. Evaluate the infrastructure needed to address compliance with increased workloads resulting from COVID-19 in human services, public safety, and administrative operations.
4. Establish a framework for an inclusive process that allows for community

discussions and input. When possible, coordinate meetings with community partners with communications that include accommodations for non-English-speaking individuals and individuals with hearing and visual impairments.

5. Project prioritization will be given to funding priorities that support the Board's strategic and capital plans and other assessments endorsed by the BOCC. Projects have evidence-based and data-driven analytics to support strategic plan placement.
6. County expenses that can be reimbursed through FEMA should not be funded using ARPA dollars.
7. Identify strategic one-time projects and a sustainability strategy for initiatives that require funding beyond one year.
8. Establish a rubric to evaluate and rank projects to ensure the optimal and highest use of funds.
9. Develop solid internal controls that ensure compliance standards are met. Compliance must remain at the forefront of project development, execution, and evaluation.

Uses of Funds

As referenced in the previous section, the planning process for ARPA fund use began in FY 2020-21. U. S. Treasury released the Final Rule related to the Fiscal Recovery Fund on April 1, 2022. On May 4, 2022, the Board of County Commissioners (BOCC) adopted a framework for allocating funds to align with US Treasury Guidelines and the BOCC strategic plan. The \$62.4 million framework aligned and refined potential categories of fund use with US Treasury Guidelines and the BOCC strategic plan. The original framework allocated funds to address the public health response to the coronavirus, including dollars for behavioral and mental health services (\$12.5 million). Resources were identified to address housing insecurity (\$10 million), support for childcare and youth academic support, social, emotional, and behavioral health (\$10.5 million), and crime intervention initiatives (\$3 Million). In addition, funds were identified to support job training and workforce development (\$5.5 million) and water, sewer, and sewer infrastructure needs (\$4 million). The original plan also set aside funds to support the expansion of broadband in communities without access to high-speed internet. Finally, the County elected to use the standard allowance within the revenue replacement category. This flexibility permitted allowable fund use within the County's current legal authorization.

Since the original allocation, the County has made some realignments to its original ARPA plan and budget, including reallocating projects into revenue replacement from other expenditure categories. As of December 31, 2024, the County had successfully obligated its full \$62,445,275 SLFRF allocation in funds have been encumbered. Since the original plan adoption, the BOCC has engaged in robust discussions and evaluation to identify the best approaches for plan implementation, including leveraging partnerships with other governmental entities and optimizing other state and federal funding. The following section highlights some of the projects included in Durham County's ARPA SLFRF plan.

Interlocal Cooperative Agreements

In order to best leverage its ARPA SLFRF allocation with other Federal, State, and local resources, Durham County entered into several joint partnerships through Interlocal Cooperative Agreements (ICAs) with other local governmental organizations within Durham County. These projects – executed through seven ICAs with three separate local governmental partners – represent strategic investments in projects that are essential for the economic recovery and long-term economic and social growth and stability of Durham County.

Joint Partnerships with City of Durham

The City of Durham is a critical partner for Durham County in the utilization of the County's SLFRF allocation, as the two entities have entered into four separate ILAs for projects that represent significant priorities for both the BOCC and the City Council. The most significant ARPA Joint Partnership between the County and City of Durham is reflected in the partnership to support the development of new affordable housing units in Durham. This initiative encompasses two separate ILAS – an initial \$10 million agreement completed in August 2023, with a subsequent \$3.5m agreement executed in July 2024, for a total investment of \$13.5 million from the County's SLFRF allocation. These funds will be combined with other City resources for affordable housing to address housing for households earning less than 80% of the area's median income. This combined investment is the single largest APRA-funded initiative for Durham County, reflecting the extent to which increasing long-term housing security is a priority for the County. Under the two agreements, the City of Durham will utilize the County's ARPA funds, along with its own resources, to support the development of over 480 units of affordable housing. As of June 30, 2024, the City had entered into

contracts with developers for two of the five planned affordable housing developments, with construction underway at both sites. Additional contracts will be executed during Fiscal Year 2026 for the three additional planned sites.

The third ICA with the City of Durham was executed in December 2024 to support expansion of digital access and digital literacy within Durham County. A total investment of \$750,000, this Digital Access project will focus on increasing access to and adoption of affordable internet, including providing outdoor high-speed internet at Durham Parks and Recreation sites, developing a program to distribute affordable internet-enabled devices to income-qualified residents who currently lack reliable internet connection, and improving the digital readiness and resilience of local residents – particularly for seniors and youth, two groups for whom research has shown a greater risk of digital vulnerability. This ILA underscores the importance to both jurisdictions of closing the digital divide in Durham County, providing all residents access to affordable internet and digital tools needed to support access to essential services like employment, education, and health care. During the first six months of the partnership through June 30, 2025, the City of Durham focused on building out its staffing and starting the process of procuring needed equipment and contractual services, with full program implementation to occur within Fiscal Year 2026.

The final ILA with the City of Durham is a partnership to support the economic recovery of the Arts and Culture sectors of Durham's economy, including support for independent artists and small businesses in the arts community that have been negatively impacted by COVID-19. Reflecting an investment of \$1,000,000 from Durham County's SLFRF allocation, the Arts and Culture partnership reflects the fact that Durham County's arts and culture sector is an important contributor to Durham's overall economic health, essential to making Durham an attractive environment for economic investment. Of the total investment, the City of Durham subgranted \$800,000 to a local nonprofit to manage grants and stipends for individual artists and small businesses, while the remaining \$200,000 would be used to support the development of the City's Cultural Roadmap, a comprehensive strategic plan to guide the future development of the arts and culture sector of the local economy. As of June 30, 2025, over 100 stipends and grants had been awarded to local artists and small businesses operating in the arts and culture sector of Durham.

Joint Partnerships with Durham Public Schools

Responding to the educational impacts of the COVID-19 pandemic was a further priority established by the Board, particularly as increasing research brought to light the full scope of the disruptions and challenges created by the pandemic. While Durham Public Schools (DPS) was able to utilize Federal pandemic recovery resources allocated to school districts to help mitigate some of the impacts and address some of the challenges facing the district in the wake of the pandemic, the BOCC also elected to enter into two ILAs with Durham Public Schools to further support pressing needs essential to effective recovery.

The first ILA, reflecting a total investment of \$6,000,000, is intended to support DPS in addressing urgent capital needs related to improving HVAC and other mechanical, safety and environmental maintenance projects essential to ensuring a safe and healthy learning environment and to mitigate the spread of COVID-19 and other communicable illnesses. These funds will be used to support five projects at individual schools within the district, as well as districtwide general maintenance activities focused on HVAC and environmental repairs. As of June 30, 2025, DPS had initiated the contracting process for the identified school-specific projects and started to address the districtwide maintenance planned under the agreement.

The second ILA, reflecting a total investment of \$1,400,000, is focused on supporting instructional recovery for students whose academic progress was negatively impacted by the disruptions and other impacts of the COVID-19 pandemic. These funds are being used to support salaries and associated benefits for instructional staff at Title I schools within the district. As of June 30, 2025, the funds had been used to support the personnel costs associated with several elementary schools teachers during the 2024-2025 academic year, with the remaining funding planned to be used to support the salaries and associated expenditures for those teachers during the 2025-2026 academic year.

Joint Partnership with Central Pines Regional Council (CPRC)

The final ICA entered into by Durham County is being used to support a minor home repairs and renovations project for income-qualified senior citizens in Durham County. This partnership is with Central Pines Regional Center (CPRC), a local council of governments, and reflects a total investment of \$750,000. Under the project, CPRC is

implementing a comprehensive program that supports minor housing repairs and modifications needed to ensure that participating seniors are able to remain safely in their current homes. The specific repair and renovation services that can be provided under the program include plumbing, roofing, ramps, railings, drainage, grading, heating and air conditioning systems, framing and exterior trim, electrical, flooring, porches, gutters, and downspouts. As of June 30, 2025, CPRC had entered into a contract with a licensed home contractor, had started receiving and evaluating program applications, began conducting repair and renovation assessments for potential participants to determine the scope of work and eligibility for individual residences, and initiated comprehensive repair work on 8 homes. Additional individual repair projects will be initiated as further applications are processed and needs assessments completed.

Water and Sewer Infrastructure

Funding is allocated to Slater Road Lift Station, now at approximately 90%+ of capacity, with only 10,000 gallons per million (GPM) remaining within service capacity. As a result of this strain on the lift station, the County had been forced to issue a temporary hold on approving construction and development projects within the Slater Road Lift Station Basin. While the service basin is relatively small at 463 acres and primarily built-out, the lack of available capacity precludes any meaningful economic development opportunities and, more notably, the re-development of sites within this service basin. In order to address this need, the County entered into a contract using \$13,135,308 of its ARPA SLFRF allocation, as well as other resources from the County's Utility Enterprise Fund, to support the rehabilitation and expanded capacity of the Slater Road Lift Station. The contract was fully executed by December 2024 and work has been initiated on the design and construction under the project.

Workforce Development - Assistance to the Unemployed or the Underemployed

To support high priority workforce development needs, the BOCC approved a \$3 million contract with Made In Durham, a local nonprofit, to support the organization's Build up Local Labor (BULLS) Life Science Academy, a workforce development program targeting the high-demand local biotechnology and life sciences manufacturing industries. Made in Durham is facilitating the workforce development program, with Durham Technical Community College (DTCC) and DPS as key partner organizations. The project has allowed Made in Durham to scale, evaluate, and

improve the program. While in BULLS, students pursue the state-recognized BioWork certification and engage in career preparedness activities under the guidance and instruction of DTCC faculty, counselors, and support staff. Students also have access to academic tutoring and other resources to ensure that students remain engaged in the program and ultimately that they have success in completing the program and finding employment in the target industries after completion. Across the four cohorts of students that had completed the program by June 30, 2025, 91 students successfully graduated with the BioWork certificate, with graduates working at 14 different companies in Durham and the broader Triangle region.

Small Business Economic Assistance – Support for Small Business Recovery and Growth

Recognizing the importance of small businesses to the Durham economy and community – the County has an estimated 20,000 to 23,000 small businesses, accounting for 80% of all businesses in the area – the BOCC allocated \$2,250,000 to fund two grants to local nonprofits to provide targeted supports to small businesses within the County.

The first grant, an award of \$1,500,000 to Forward Cities (FC), is being used to support FC's E3 Durham initiative. The E3 Durham project will utilize a community-informed model to support the broader small business ecosystem in Durham, including development of strategic plan for growth of the ecosystem, a "learn to earn" program through which entrepreneurs can gain access to specialized support services through participation in learning and professional development opportunities, provision of cohort accelerators, and expanded access to capital and professional services. E3D has also established a downtown hub for business activity and regularly engages a broader network of organizations and service providers to support entrepreneurs based on their needs. Since the program's inception in July 2024, E3 Durham has provided 246 hours of navigation support to small business owners and currently has 238 active entrepreneur clients and has provided 2,700 credits for education and network services to over 500 entrepreneurs through the "learn to earn" program.

The second grant, an award of \$750,000 to Knox St. Studios (KSS), supports the organization's Durham Rising initiative. Through this project, KSS supports start-ups and growth-stage small businesses by providing access to skill-building programs, capital, and trusted advisors. Since inception of the program, KSS has provided 196

hours of technical training to early stage entrepreneurs through its Launch Lab program, facilitated an 8-week scale-readiness incubator, provided 120 hours of programming to participants on venture capital, growth capital, and succession planning, and has engaged over 200 small business owners through three Tech Skills Workshops on topics like utilizing AI to grow their businesses.

Long-Term Housing Security – Assistance for Unhoused Persons

As part of its efforts to address the County's homeless crisis that was significantly exacerbated by the COVID-19 pandemic, the County awarded a grant of \$2,000,000 to Housing for New Hope, a local nonprofit, for the purposes of designing and implementing a street medicine program to provide barrier free access to physical and mental health services for individuals experiencing homelessness in Durham County. Through the project, Housing for New Hope and their partners, are identifying and establishing "hubs" where Durham's unsheltered population congregates and working with contracted health professionals to deliver services at those locations, ensuring that the geographically displaced unsheltered residents have direct access to care. After award of the grant in December 2024, Housing for New Hope and their partners used the remaining six months of Fiscal Year 2025 to complete planning activities, with direct services planned for launch in the first quarter of Fiscal Year 2026.

Long-Term Housing Security – Affordable Housing

In addition to the Affordable Housing joint partnership with the City of Durham, the County also allocated \$1,500,000 of its SLFRF funding to create a Land Trust Investment Program. Through this initiative, the County entered into a contract with Durham Community Land Trustees (DCLT) to support the purchase and development of undeveloped land and existing properties for conversion into permanent affordable housing under a community land trust model. Using program funds and other resources, DCLT was able to secure a new multi-family property with 48 units for integration into the Durham community land trust, as well as an adjacent parcel of land totaling 2.3 acres that should be able to support an estimated additional 48 units of permanently affordable housing. The remaining funds will be used to recruit additional property owners to add their properties to the community land trust, identify potential tenants and buyers for existing land trust properties, and to complete improvements

on the purchased undeveloped land and other new properties added to the land trust during the life of the contract.

Prevention in Congregate Settings (Schools) – Support for School-Based Nurses

As part of its ongoing response to mitigating the spread of COVID-19 and other infectious diseases, Durham County allocated \$1,226,731 to support the salaries of school nurses employed by Durham County but who are placed within schools operated by DPS to provide services. The funds are being utilized to support four full-time school nurse positions across the 2023-2024, 2024-2025, and 2025-2026 academic years, reducing the existing nurse-to-student ratio at their assigned schools. The school nurses will provide important health services to students within their assigned schools, contributing to the overall health, wellness, and academic success of the student body.

Household Assistance – Health Insurance

Following Medicaid Expansion in North Carolina, Durham County identified an urgent need to procure a new case management tool for the County's Department of Social Services (DSS) to facilitate connection of eligible residents to Medicaid services. Accordingly, the County utilized \$1,074,404 from its SLFRF allocation to support a three-year contract with Carahsoft Northwoods, a case management tool that uses artificial intelligence, descriptive analytics, and cognitive search to assist County social workers in making informed, confident, and compliant decisions when connecting residents to Medicaid services.

Household Assistance – Food Programs

One of the most significant negative economic and public health impacts from the COVID-19 pandemic in Durham County was widespread disruptions in food access, including the closure of food businesses, supply chain interruptions, and increased economic hardship that made it more difficult for many Durham residents to obtain nutritious and affordable food. In response to these challenges, the BOCC allocated a total of \$2,465,764 for two key projects designed to increase food access within the County.

The first project, executed through a contract with the Inter-Faith Food Shuttle (IFFS) totaling \$1,985,368, was designed to provide emergency community food assistance in Durham County. Under the contract, IFFS utilized program funding to support food pantries and other emergency food providers, enabling food banks and their partners to purchase food at wholesale or bulk rates, greatly multiplying the amount of food resources available to families in need. Funding through the program was able to support 38 different food pantries in Durham County, with over 1.5 million pounds of food being delivered to Durham residents (equating to an estimated 1.2 million meals for local families) through June 30, 2025.

The second initiative in this area entails support for the County's Double Bucks project. Through a contract with Farmer Foodshare, a local nonprofit, totaling \$430,396, the County utilized ARPA funds to provide dollar-for-dollar matches for SNAP benefits, Farmer's Market Nutrition Program (FMNP) vouchers, and benefits for individuals receiving Women, Infants, and Children (WIC) or public housing assistance. The Double Bucks incentives could be used for any SNAP-eligible market purchases, allowing customers to choose and purchase top quality, local food products. The program operates at four Durham farmers markets: the Durham Farmers' Market, the South Durham Farmers' Market, the Durham Black Farmers' Market, and the North Durham Farmers' Market. Through June 30, 2025, \$141,792 was distributed to local Durham farmers and food businesses across these four markets, with over 350 local residents receiving Double Bucks benefits. The program will continue through Fiscal Year 2026, providing further benefits for both local residents and local food producers.

Revenue Replacement

Revenue replacement supports many critical areas for Durham County, with a particular emphasis on supporting nonprofit partners. Durham elected to utilize the \$10,000,000 standard allowance for revenue replacement funds but only utilized \$9,742,832 within the category. In Fall 2022, the Board initiated an RFP to identify projects that addressed priority areas, including (1.) Capacity Building and Technical Assistance for Child Care; (2.) Expanding Access to Affordable Childcare; (3.) Improving Child and Family Social-Emotional and Mental Health (SEMH) - Children Ages 0-12; (4.) Improving Youth and Family (SEMH) - Youth Ages 13-24; (5.) Youth Enrichment and Recreational Activities; (6.) Capacity Building for Maternal Health Support; and (7.) Crime Intervention Initiatives. In total, 27 nonprofit community partners received funds that will support efforts in the above identified critical areas and build the capacity of

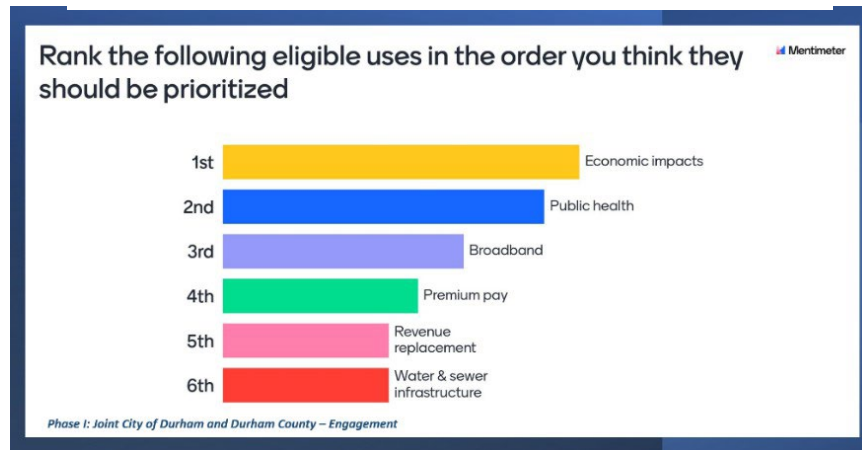
nonprofit community partners. Revenue replacement funds were also utilized to support food security efforts, including operating a brick-and-mortar market in an area of Durham without accessible grocery stores and a food security microgrant program.

Community Engagement

Gaining insight from citizens, the business community, and other stakeholders on the approaches to using ARPA funds has been a critical process for Durham County to ensure that transformative investments occur. Durham County has a population that is very engaged in civic activities. Durham County partnered with the City of Durham during three engagements emphasizing potential uses for ARPA funding. The first session's area of focus included facilitated conversations surrounding Health, Housing, Education, Employment, and Entrepreneurship. The participants gave feedback on perceived unmet needs and specific questions surrounding whether to invest ARPA funds.

The second engagement included meeting participants' rank priority areas as identified in previous engagement sessions and identifying missing categories. These discussions were coordinated by North Carolina Central University, with the City of Durham serving as the primary lead for the engagement process. County of Durham staff assisted with the facilitation process, with future engagements of the county focused on conversations with community members in the unincorporated areas and county-specific topics that were not covered during the joint City and County engagements. During the second engagement, meeting participants ranked the following priorities or fund use identified in the chart below. This feedback and other reports and analyses helped staff develop the potential framework for ARPA spending. The chart below captures input from residents on the approaches that should be used to allocate ARPA funding.

Joint City of Durham and Durham County Government
Community Engagement Prioritization – Participant Engagement
August 5, 2021



In January 2022, a further joint outreach effort occurred, focusing on potential investments to support County youth. Education- focused nonprofits coordinated the youth-targeted discussion with representatives from Durham Public Schools, the City of Durham, the Durham County Government, and the North Carolina Pandemic Recovery Office.

As individual initiatives were more fully planned between 2022 and 2024, regular discussions were held during BOCC meetings (with discussions and updates occurring almost monthly through December 2024), during which time County Commissioners, staff, community members, and other stakeholders were able to comment on proposed initiatives and obtain status updates regarding implementation of previously approved items. Durham County maintains an ARPA website where it regularly posts performance data and program status updates for the individual initiatives supported with ARPA funds.

Labor Practices

Funded projects will follow federal labor and construction guidelines. Applicable requirements have been included in contracts and grant agreements executed by Durham County. Compliance with those requirements will be monitored during project implementation to ensure that applicable guidelines and standards are being met.

Use of Evidence

Durham County has prioritized support for evidence-based interventions and data-supported projects in the deployment of its ARPA allocation. Further, the County will conduct systematic program evaluations for initiatives funded with ARPA dollars to better measure and report on outcomes achieved through the County's ARPA investments and to guide future investments where possible. The County has continued expanding its infrastructure and staff capacity to support required data collection, monitoring, and fiscal review, including utilizing \$1,005,152 from its ARPA allocation for additional staff within the County's Grants Administration and Finance departments that will focus entirely on overseeing and evaluating the County's ARPA investments.

Table of Expenses by Expenditure Category

US Treasury Category	Expenditure Subcategory	Project Description	Encumbered Projects	Actuals as of June 30, 2025
Public Health	1.4 Prevention in Congregate Setting (Schools)	Joint Partnership with DPS to support HVAC and other environmental repair and maintenance needs at Durham Public Schools to mitigate against the spread of COVID-19 and to provide a safe and healthy learning environment for DPS students. Funding will also be used to support school nurses to meet the physical health needs of students attending DPS.	\$7,141,815	\$6,479,273.39
Negative Economic Impacts	2.1 Household Assistance: Food Programs	Funding provides emergency community food assistance in Durham County. With the end of the SNAP emergency allotments in March 2023, the County anticipated a substantial increase in community food needs. In addition, the funding supports the County's Double Bucks program, which matches SNAP and other public assistance benefits dollar-for-dollar at local farmers markets.	\$2,465,764.64	\$2,399,355.35
	2.4 Household Assistance: Internet Access Programs	Joint Partnership with City of Durham to advance the efforts to address the digital divide within the community by surveying the needs to gain insight on the digital inclusion needs, such as digital literacy training and the need for access to digital resources, such as high-speed broadband and endpoints (smartphones, PCs, tablets).	\$750,000	\$750,000
	2.10 Assistance to Underemployed or Unemployed Workers	Funding supports and expands the Building Up Local Labor (BULLS) Life Science Academy focused on workforce development in the biotechnology and life science manufacturing sectors. Funding will also be used to support the DCo Thrives Guaranteed Income Pilot program will support families with children at or below 30% AMI who need financial support for living expenses. Selected participants will receive monthly stipends to support living expenses.	\$4,690,000	\$2,375,742.36
	2.6 Household Assistance: Health Insurance	Funding supports technology infrastructure required to support Medicaid expansion, allowing County social workers to efficiently connect residents to Medicaid services.	\$1,074,404	\$537,485.92
	2.15 Long-term Housing Security: Affordable Housing	Joint Partnership with the City of Durham to expand affordable housing for residents at or below 80% of the area median income through the creation of new affordable housing units.	\$13,500,000	\$13,500,000
	2.16 Long-term Housing Security: Assistance for Unhoused Persons	Funding to support barrier-free provision of physical and mental health services for unsheltered residents of Durham County.	\$2,000,000	\$272,727.72
	2.18 Housing Supports Other Housing Assistance	Joint Partnership with Central Pines Regional Council for a minor housing repair and renovation program for income-qualified seniors residing in Durham County. Eligible repairs and renovations will include plumbing, roofing, ramps, railings, drainage, grading, heating and air conditioning systems, framing and exterior trim, electrical, flooring, porches, gutters, and downspouts. Funds will also support the expansion of the Durham community land trust to create new permanent affordable housing within Durham County.	\$2,250,000	\$1,835,601.38
	2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety	Funding supports a joint partnership with the City of Durham to support the recovery of individual artists and small businesses operating in the arts and culture sector within Durham County in their recovery from the COVID-19 pandemic's negative economic impacts.	\$1,000,000	\$1,000,000

US Treasury Category	Expenditure Subcategory	Project Description	Encumbered Projects	Actuals as of June 30, 2025
	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services	Joint Partnership with Durham Public Schools to support instructional needs in DPS Title I schools.	\$1,440,000	\$1,440,000
	2.30 Technical Assistance, Counseling, or Business Planning	Funding to support small businesses in Durham County. Programs will support the development of the County's small business ecosystem, as well as targeted supports for entrepreneurs, start-ups, growth-stage businesses, and businesses operating in the arts and culture sector of Durham's economy.	\$2,250,000	\$844,087.51
Water Sewer Infrastructure	5.5 Clean Water: Other Sewer Infrastructure	Funding to renovate and expand capacity at the Slater Rd. Lift Station to address capacity concerns within the Lift Station Basin, allowing for further development within the area.	\$13,135,308	\$1,258,919.66
Revenue Replacement	6.1 Provision of Government Services	Funding supports for projects administered by local profits in the areas of: (1.) Capacity Building and Technical Assistance for Child Care; (2.) Expanding Access to Affordable Childcare; (3.) Improving Child and Family Social-Emotional and Mental Health (SEMH) - Children Ages 0-12; (4.) Improving Youth and Family (SEMH) - Youth Ages 13-24; (5.) Youth Enrichment and Recreational Activities; (6.) Capacity Building for Maternal Health Support; and (7.) Crime Intervention Initiatives. Funding to support additional food security initiatives.	\$9,742,832	\$6,732,584.86
Administration	7.1 Administrative Expenses	Funds support compliance and grant management activities related to ARPA funding.	\$1,005,152	\$238,932.29
Total			\$62,445,275.64	\$39,987,241.62

Project Inventory

The following is a listing of encumbered projects.

Durham County Government Encumbered ARPA Projects

US Treasury Category	Expenditure Subcategory	Contractor/ Subrecipient Name	Project Description	Encumbered Projects	Actuals as of June 30, 2025
Public Health	1.4 Prevention in Congregate Settings -- Schools	Durham County Public Health Department	Funding will be used to support school nurses to meet the physical health needs of students attending DPS.	\$1,141,815.00	\$479,273.39
	1.4 Prevention in Congregate Setting -- Schools	Durham Public Schools	Joint Partnership with DPS to support HVAC and other environmental repair and maintenance needs at Durham Public Schools to mitigate against the spread of COVID-19 and to provide a safe and healthy learning environment for DPS students.	\$6,000,000	\$6,000,000
Negative Economic Impacts	2.1 Household Assistance: Food Programs	Inter-Faith Food Shuttle	Funding provides emergency community food assistance in Durham County. With the end of the SNAP (Supplemental Nutrition Assistance Program) emergency allotments in March 2023, Durham County staff and community partners anticipated a substantial increase in food needs from SNAP participants. Funding supports food pantries and other emergency food providers. Food bank partners can purchase food at wholesale or bulk rates, supporting these partners greatly multiplies the amount of food resources we are able to provide for families.	\$ 1,985,368.64	\$ 1,985,368.64
	2.1 Household Assistance: Food Programs	Farmers Foodshare	The Double Bucks Program matches Supplemental Nutrition Assistance Program (SNAP, formerly food stamps) benefits, but also Farmer's Market Nutrition Program (FMNP) vouchers and cash for WIC recipients. Incentives can be spent on any SNAP-eligible market purchase, not just fruits and vegetables.	\$ 480,396	\$ 413,988.71
	2.4 Household Assistance: Internet Access Programs	City of Durham	Joint Partnership with City of Durham to advance the efforts to address the digital divide within the community by surveying the needs to gain insight into the digital inclusion needs, such as digital literacy training and the need for access to digital resources, such as high-speed broadband and endpoints (smartphones, PCs, tablets).	\$ 750,000	\$750,000
	2.6 Household Assistance: Health Insurance	Carasoft/Durham County DSS	Funding supports the technology infrastructure required to support Medicaid expansion. A commercially available SaaS (Software as a Service) product only available through Northwoods, Traverse is deployed across the country to revolutionize how social services agencies deliver services by empowering social workers to make timely and informed decisions that lead to stronger families, healthier communities, and improved outcomes.	\$ 1,074,404	\$ 537,485.92
	2.10 Assistance to Underemployed or Unemployed Workers	Made In Durham	Funding expands the Building Up Local Labor initiative focused on workforce development in Biotech and other industries. Made in Durham will facilitate the contract with Durham Technical Community College (DTCC) and Durham Public Schools (DPS) as partner organizations. Funding supports the creation of a second industry certificate program that will follow the same BULLS model of providing financial and academic support as well as connection to resources. Initiative is also supported by private sector organizations.	\$ 3,000,000	\$ 2,100,000
	2.10 Assistance to Unemployed or Underemployed Workers - Incentives	Durham Children's Initiative	DCo THRIVES Counties for Guaranteed Income Program pilot will support families at or below 30% of the AMI who need financial support for living expenses. The program follows a national initiative with selected participants receiving a monthly stipend to support living expenses.	\$ 1,690,000	\$275,742.36

US Treasury Category	Expenditure Subcategory	Contractor/ Subrecipient Name	Project Description	Encumbered Projects	Actuals as of June 30, 2025
	2.15 Long-term Housing Security: Affordable Housing	Affordable Housing - Joint funded project with the City of Durham	Expand affordable housing for residents at or below 80% of the area median income. Funds to support expanded affordable housing for residents at or below 80% of the area median income. This is a joint project with the City of Durham, which is contributing an additional \$10 million in ARPA funds. The projects will have a minimum 30-year period of affordability, which is the standard for low-income housing tax credit developments. (Joint Project - Interlocal Agreement)	\$ 10,000,000	\$ 10,000,000
	2.15 Long-term Housing Security: Affordable Housing	Affordable Housing - Joint funded project with the City of Durham	Expand affordable housing for residents at or below 80% of the area median income. Funds to support expanded affordable housing for residents at or below 80% of the area median income. This is a joint project with the City of Durham, which is contributing an additional \$3.5 million in ARPA funds. The projects will have a minimum 30-year period of affordability, which is the standard for low-income housing tax credit developments. (Joint Project - Interlocal Agreement)	\$ 3,500,000	\$ 3,500,000
	2.16 Long-term Housing Security: Assistance for Unhoused Persons	Housing for New Hope	Funding to support barrier free provision of physical and mental health services for unsheltered residents of Durham County.	\$2,000,000	\$272,727.72
	2.18 Housing Supports: Other Housing Assistance	Central Pines Regional Council	Joint Partnership with Central Pines Regional Council for a minor housing repair and renovation program for income-qualified seniors residing in Durham County. Eligible repairs and renovations will include plumbing, roofing, ramps, railings, drainage, grading, heating and air conditioning systems, framing and exterior trim, electrical, flooring, porches, gutters, and downspouts	\$750,000	\$750,000
	2.18 Housing Supports: Other Housing Assistance	Durham Community Land Trustees	Funds will support the expansion of the Durham community land trust to create new permanent affordable housing within Durham County.	\$1,500,000	\$1,085,501.78
	2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety	City of Durham	Funding supports a joint partnership with the City of Durham to support the recovery of individual artists and small businesses operating in the arts and culture sector within Durham County in their recovery from the COVID-19 pandemic's negative economic impacts.	\$1,000,000	\$1,000,000
	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services	Durham Public Schools	To help address these gaps, Durham County is subgranting a portion of its ARPA allocation to support Durham Public Schools (DPS) schools operating Title I programs. This funding aims to address short-term learning loss and long-term academic outcomes by funding education staff focused on students' academic, social, and emotional needs.	\$1,440,000	\$1,440,000
	2.30 Technical Assistance, Counseling, or Business Planning	Forward Cities	Forward Cities will design and implement a comprehensive ecosystem of entrepreneurial support. The organization will recruit qualifying small businesses, assess their specific needs to further their development and growth, and refer the participating small businesses to service providers that can provide professional development and other services to address their unique needs.	\$ 1,500,000	\$ 830,000
	2.30 Technical Assistance, Counseling, or Business Planning	Knox St. Studios	Knox St. Studios will assist in the implementation of a comprehensive and holistic entrepreneurial support system for qualifying small businesses in Durham County, with an emphasis on providing supports focused on capacity building, access to networks, and access to capital.	\$ 750,000	\$ 336,618.29
Water Sewer Infrastructure	5.5 Clean Water: Other Sewer Infrastructure	Durham County - Engineering	Slater Road Lift Station is now at approximately 90%+ of capacity, with only 10,000 gallons per million (GPM) remaining. There is a temporary hold on projects within the Slater Road Lift Station Basin. While the service basin is relatively small at 463 acres and mostly built out, the lack of available capacity is precluding any meaningful economic development opportunities for development and more notably, redevelopment of sites within this service basin.	\$ 1,615,879	\$ 1,258,916.66

US Treasury Category	Expenditure Subcategory	Contractor/ Subrecipient Name	Project Description	Encumbered Projects	Actuals as of June 30, 2025
Revenue Replacement	6.1 Provision of Government Services	Durham County - Revenue Replacement	Funding supports community grant initiatives in the following priority areas: (1.) Capacity Building and Technical Assistance for Child Care; (2.) Expanding Access to Affordable Childcare; (3.) Improving Child and Family Social-Emotional and Mental Health (SEMH) - Children Ages 0-12; (4.) Improving Youth and Family (SEMH) Youth Ages 13-24; (5.) Youth Enrichment and Recreational Activities; (6.) Capacity Building for Culturally Affirming Maternal Health Support; and (7.) Crime Intervention Initiatives. In total, 26 nonprofit community grants (\$8.1 M). The allocation also addresses food insecurity efforts (\$500,000) and other initiatives (\$1.3 M).	\$ 9,742,832	\$6,732,584.86
Administration	7.1 Administrative Expenses	Durham County Grants Administration and Finance	Funds support compliance and grant management activities related to ARPA funding.	\$1,005,152	\$238,932.29
Total				\$ 62,445,275.64	\$ 39,987,241.62