



PERFORMANCE REPORT | 2025

# **TABLE OF CONTENTS**

04	<b>Executive Summary</b>	23	Public Safety
05	Use of Funds		<ul><li>Office of the El Paso County Sheriff</li><li>Pikes Peak Office of</li></ul>
07	Promoting Equitable Outcomes		<ul> <li>Emergency Management</li> <li>Office of the El Paso         <ul> <li>County Coroner</li> </ul> </li> <li>Public Health</li> </ul>
80	Community Engagement	28	Community Response and Recovery
10	<b>Labor Practices</b>		Community Impact
11	Use of Evidence	30	Water, Sewer, and Broadband
12	Performance Report		<ul><li>Stormwater</li><li>Water Projects</li><li>Broadband</li></ul>
14	<b>Economic Recovery</b>	36	Other Projects



# **General Overview**



# **EXECUTIVE SUMMARY**

El Paso County received \$139,929,837 in ARPA funding to address the economic and social challenges brought on by the COVID-19 pandemic. These resources have played a critical role in helping the community recover and build a stronger foundation for the future. The County's annual recovery plan outlines how ARPA dollars are being invested to support long-term resilience and renewal.

#### **FUNDING ALLOCATION AND STRATEGIC GOALS**



**Economic Recovery**: Targeted support for small businesses, workforce development, and tourism revitalization continues to foster a vibrant local economy. Through grants, loans, and technical assistance, the County is helping businesses not only to recover, but position themselves for future growth.



**Public Health:** Strategic investments in healthcare infrastructure and mental and behavioral health have strengthened the region's ability to support resident wellbeing. These efforts expand access to care and address long-term health challenges that emerged during the pandemic.



**Community Support:** Programs providing housing stability, food access, and resources for vulnerable populations remain essential to community resilience. These initiatives are helping residents regain stability and move forward with greater security and opportunity.



**Infrastructure:** ARPA funding is accelerating key infrastructure projects, including transportation upgrades and water system improvements. These investments are vital to ensuring access to essential services and driving sustainable economic growth.

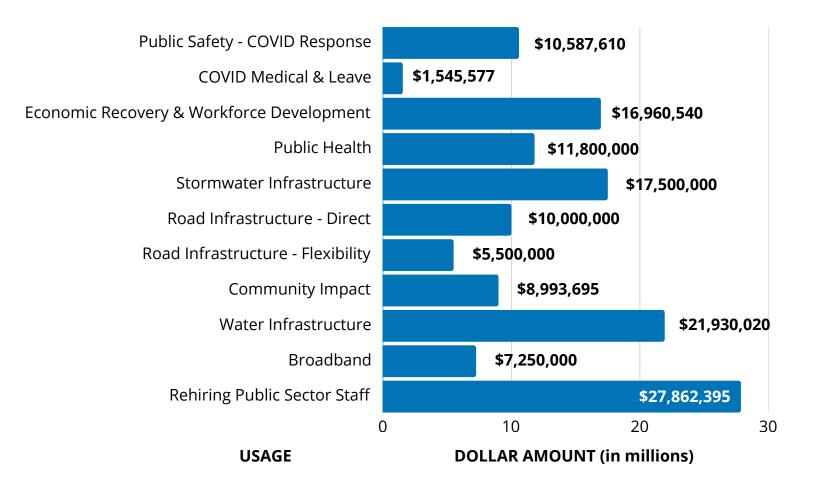
#### PERFORMANCE AND IMPACT

The County is committed to transparency and accountability, with a robust data dashboard that tracks spending and measures outcomes. Progress is visible across multiple priority areas:

- **Economic Revitalization:** Business assistance programs have stabilized local enterprises, supported job creation, and spurred renewed economic activity.
- **Public Health Improvements:** Expanded healthcare access and rising vaccination rates have contributed to improved public health and community readiness.
- **Community Support:** Services supporting housing and food security have delivered timely relief to residents, easing the social pressures of the pandemic.
- **Infrastructure Development:** Strategic upgrades are enhancing connectivity and service delivery, laying a strong foundation for continued regional growth.

As recovery gives way to renewal, El Paso County remains focused on investments that promote stability and long-term resilience for all residents.

### **TOTAL ALLOCATION**



The chart above outlines the allocation of ARPA funds distributed for various project types across El Paso County departments and projects. Project types range from economic recovery and infrastructure to public health and community support.

#### **FULL ALLOCATION | \$139,929,837**

El Paso County's Response Recovery Resiliency Plan is designed to create lasting improvements in quality of life, strengthen the local economy, and promote overall community health. ARPA funding has been thoughtfully allocated to address pressing needs quickly and effectively, recognizing the widespread impacts of the COVID-19 pandemic, from disruptions in tourism and job losses to increased demand for mental health support. The plan is rooted in the unique priorities of the region and supports long-term recovery across multiple sectors.

#### **Public Health:**

Funds supported proactive health measures, including centralized testing and vaccination sites, mobile health clinics, and targeted outreach to underserved populations. These efforts helped protect residents and improve access to essential health services.

#### **Negative Economic Impacts:**

Small businesses and nonprofits faced unprecedented financial strain during the pandemic. At the same time, mental health needs grew while charitable resources declined. In response, the County provided grants to small businesses and directed funding to organizations offering critical community support.

#### **Public Health-Negative Economic Impact: Public Sector Capacity:**

To maintain essential services and meet growing public needs, El Paso County invested in strengthening its public workforce, ensuring departments had the staffing capacity to deliver timely and effective assistance.

#### Water, Sewer, and Broadband Infrastructure:

The County partnered with local districts to deliver impactful infrastructure improvements, including enhanced water treatment systems and pollution control. Many of these projects were needed projects that would not have been possible for local municipalities to carry out themselves.

#### **Revenue Replacement:**

El Paso County is utilizing a standard \$10 million allowance under ARPA to replace lost revenue, helping maintain core government operations and essential public services during a time of recovery and transition.

El Paso County is a varied and growing community made up of residents from a wide range of backgrounds and circumstances. While the overall goal of the Response, Recovery, and Resiliency Plan is to support regional recovery as a whole, the County recognizes that certain households, small businesses, and nonprofits experienced deeper and more lasting impacts from the COVID-19 pandemic.

An internal committee, comprised of representatives from multiple departments and the Board of County Commissioners, reviewed ARPA eligibility guidelines alongside local data to identify key populations that could benefit most from targeted support. These include:

- Small businesses disproportionately impacted by the pandemic, including those owned by minorities, veterans, and women
- Children and youth
- Individuals experiencing homelessness
- Those facing behavioral health, mental health, or substance use challenges
- Residents affected by food insecurity or with limited access to nutritious food
- Low- to moderate-income households
- Individuals, small businesses, and nonprofits operating in or serving qualified census tracts

Programs and grant opportunities were intentionally designed to reflect the needs of these communities and acknowledge the disproportionate challenges they faced. Examples of how equity was embedded into project development and delivery include:

- Awarding preference points to applicants operating in or serving qualified census tracts, or those meeting the Treasury's definition of disproportionately impacted
- Creating communication and outreach strategies specifically tailored to reach underrepresented and vulnerable populations
- Supporting local nonprofits that specialize in serving the identified groups
- Prioritizing infrastructure investments in rural or historically underserved areas of unincorporated El Paso County

Where appropriate, demographic information is collected to help inform future efforts. However, the County understands that asking for personal details may create barriers for some of the community's most vulnerable residents. To ensure ease of access, demographic data is gathered voluntarily, and services are provided regardless of an individual's willingness or ability to share that information.

Projects with targeted equity strategies are further detailed in the project inventory.



# COMMUNITY ENGAGEMENT

El Paso County remains committed to engaging residents and stakeholders throughout the administration of ARPA funds. Transparency, accountability, and open communication are guiding principles of the County's approach. All ARPA-related information, including expenditure data, is available to the public through the County's website and interactive data dashboard.

Reports, presentations, and other key materials are readily accessible online, supporting informed community involvement and reinforcing public trust in how recovery funds are managed.

To encourage ongoing engagement, the County uses a variety of platforms and communication tools to share updates and invite feedback. These include:

- El Paso County Website
- County Podcast Beyond the Dais
- Periodic updates and presentations to the Board of County Commissioners and executive leadership
- News releases and media outreach
- Social media platforms
- Quarterly ARPA progress reports
- Video stories highlighting community impact
- Email and telephone outreach
- Community and stakeholder presentations
- Informational webinars and virtual events

Through these efforts, El Paso County continues to ensure that residents are informed, involved, and confident in the use of ARPA funds to support meaningful, lasting recovery.







"We are starting to view mental health care as just another part of our health care, and just like we would view it with dental health care or going to your primary care physician for your annual physical ... [the kids are] learning these coping skills and they're learning about their emotions and their triggers and how to handle things when they arise. It just makes them so much more well-equipped for real life later on."

"Our staff have open hearts and feel very privileged to get to walk alongside folks in their most vulnerable time. We really want to wrap up people in support, and ARPA grant funds have helped us to do that."





"I know it may sound pie in the sky, but for some people, a dream is important. And if you don't have any dreams, you wonder whether your life will be as exciting as it could be. So for me, it gives me great satisfaction to know that the organization is helping young people have dreams about their future and perhaps in the arts."







El Paso County is committed to upholding strong labor standards in all infrastructure projects funded through the American Rescue Plan. For all eligible water, sewer, and broadband projects, the County will promote fair labor practices by incorporating project labor agreements and community benefits agreements into contracts. These agreements ensure wages meet or exceed local prevailing rates and include provisions to encourage local hiring, as outlined in ARPA guidelines.

It is important to note that the Davis-Bacon Act does not apply to infrastructure projects funded exclusively by ARPA unless those projects also receive funding from other federal sources that require Davis-Bacon compliance.

Through these practices, El Paso County aims to support quality jobs, fair compensation, and inclusive economic opportunities as part of its long-term recovery strategy.

Many of the projects supported by ARPA funding in El Paso County have been implemented through subrecipient agreements with local organizations that bring deep subject matter expertise and community insight. This partnership model ensures that resources are directed efficiently and effectively, with programs tailored to the specific needs of the region.

Many of these subrecipients are employing evidence-based interventions or actively developing evaluation frameworks to assess impact and build a foundation of measurable outcomes. As these evaluations and evidence-based practices are documented and shared, they will be incorporated into this report to demonstrate progress and inform future decision-making.





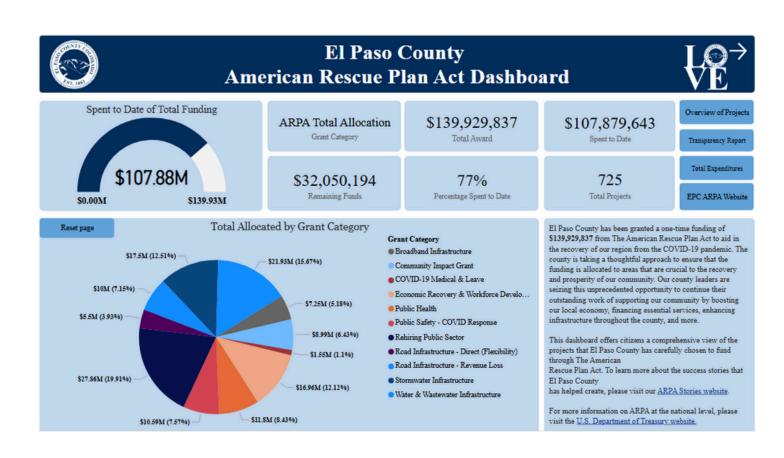
## PERFORMANCE REPORT

El Paso County is committed to incorporating performance management into all programs funded by the State and Local Fiscal Recovery Funds (SLFRF). Each initiative supported through American Rescue Plan dollars has been assigned specific performance measures to evaluate program effectiveness and generate data that can inform future decisions.

All subrecipients are required to report quarterly on key metrics related to their projects or programs. These ongoing reports ensure that each investment is producing its intended impact and provide opportunities to adjust strategies when needed to achieve optimal outcomes.

Performance data will be reviewed regularly throughout the project lifecycle and shared annually on the El Paso County website. This transparent reporting approach helps keep the public informed and reinforces confidence in how ARPA funds are being used.

El Paso County's commitment to financial transparency and data-driven management was nationally recognized with a "Best in Category" Award for Financial Management from the National Association of Counties (NACo) for its ARPA dashboard. The full dashboard can be viewed by visiting https://admin.elpasoco.com/arpa/.





# **Project Inventory**



Priority Category: Economic Recovery Funding Amount: \$10,751.495.39

MANAGING DEPARTMENT: Economic Development

Project ID: ED-ARPA-21-01, ED-ARPA21-03-PR

PROJECT STATUS: Complete

EXPENDITURE CATEGORIES: 2 - Negative Economic Impact

PURPOSE: Regional Business Relief Fund

COMMUNITY PARTNERS: Colorado Enterprise Fund (CEF)



#### **PROJECT OVERVIEW:**

El Paso County administered a highly successful Business Relief Fund with CARES Act dollars in 2020.

The ARPA funds allowed the county to fund the program again in 2021. The program's objective is to retain and bolster local small businesses that were negatively affected by COVID-19. Many small businesses and non-profits in El Paso County have continued to experience a decline in business activity and revenue. Without access to financial resources, many locally owned businesses may permanently close their doors. The El Paso County Regional Business Relief Fund provided up to \$20,000 of grant funding assistance to adversely affected businesses in the region.

The county opened a competitive grant application process for small businesses and non-profits to assist with business-related costs incurred due to the COVID-19 economic disruption, such as rent/mortgage/utility payments, employee payroll, accounts payable, and other fixed-debt costs, personal protection equipment (PPE), and marketing costs associated with economic recovery.

The Board of County Commissioners approved outlined project guidelines and measurements, and the application process launched on June 28, 2021. Following the application process, awards were announced in August 2021, with the financial awards being distributed immediately afterwards.

The eligibility requirements were as follows:

- Small businesses structured as partnerships, corporations, limited partnerships, limited liability entities, sole proprietors, or independent contractors
- Non-profits registered under United States Tax Code § 501(c)(3)
- Fewer than 500 employees, including part-time workers (excluding 1099 contracted workers)
- Located in El Paso County, Colorado
- Business activities are legal under both The Federal Code and Colorado Revised Statutes
- Applicant's business is currently operating
- The business was negatively impacted by the COVID-19 pandemic

- Applicant business and business owner do not have any outstanding judgments, tax liens, or pending lawsuits against them
- Possess all applicable licenses and registrations
- Applicant business or non-profit organization has hiring practices that are free from discrimination, and hiring practices do not discriminate against any employee or applicant for employment because of race, color, creed, religion, ancestry, national origin, sex, disability or other handicaps, age, marital status, or status concerning public assistance

The county structured the application to include sections depicting an introduction, business information, COVID-19 impact on business, grant assistance request, financial documentation, and a signature. In addition, the county outsourced the evaluation process to the Colorado Enterprise Fund with oversight from the Economic Development Oversight Committee.

Evaluation of awardees consisted of the following characteristics:

- Business size (current number of employees, part-time included)
- Years of operation
- Annual gross revenues
- Financial condition: loss of revenue due to COVID-19
- Industry
- Unique aspects to consider include community impact, adaptability and resiliency, sustainability, and targeted ownership

In conjunction with the Colorado Enterprise Fund, El Paso County will conduct pulse check surveys with awardees every 90 days and will report on the findings.

Additionally, the El Paso County Economic Development Department is partnering with the Pikes Peak Small Business Development Center ("SBDC") and the Pikes Peak Workforce Center ("PPWFC") to ensure that all grantees receive access to free long-term business and workforce development support services.

#### **USE OF EVIDENCE:**

Evidence-based intervention programming or evaluation was unnecessary for this project.

#### PROMOTING EQUITABLE OUTCOMES:

Ensuring that all eligible businesses had access to this recovery funding was of crucial importance. Through community partnerships and grassroots efforts, this program had extensive community outreach. Outreach included website and news releases, radio (English and Spanish), coordinating with minority- and women-targeted chambers of commerce, and diverse business leaders and advocates. This robust and holistic outreach resulted in 65% of the grantees identifying themselves as women-, minority-, or veteran-owned businesses. Virtual and in-person technical assistance sessions for the application process were held to ensure that all had access to technology and resources to complete the application process.

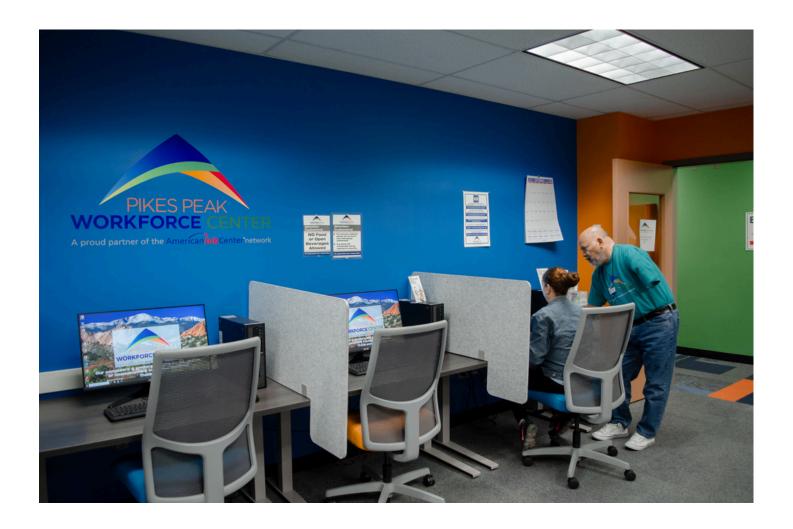
#### PERFORMANCE REPORT:

#### **Output Measures:**

- 627 local small businesses and non-profits received a grant award
- The average grant amount was \$16,557
- 65% of the awardees self-identified as women-, minority-, or veteran-owned businesses

#### **Outcome Measures:**

- Provide financial and business support services to aid in the long-term recovery of local small businesses and non-profits in our region
- Retain and bolster small businesses in El Paso County that have been negatively affected by the COVID-19 pandemic
- Increase the number of businesses and non-profits accessing business support services through the Pikes Peak Small Business Development Center ("PPSBDC") and the Pikes Peak Workforce Center ("PPWFC")



PRIORITY CATEGORY: Economic Recovery

Funding Amount: \$2,587,700

MANAGING DEPARTMENT: Economic Development

Project ID: ED-ARPA-21-TOURISM PROJECT STATUS: Post-Award

EXPENDITURE CATEGORIES: 2 - Negative Economic Impact

PURPOSE: Tourism and Hospitality Support COMMUNITY PARTNERS: Grant recipients



#### **PROJECT OVERVIEW:**

In every sense of the word, El Paso County is America's destination. The area has a mix of both natural beauty and man-made attractions. That mix of attractions brings millions of people—and billions of dollars—into the county each year. Unfortunately, COVID-19 has dramatically impacted the region's tourism industry. Natural attractions, such as the Paint Mines Interpretive Park, have seen record attendance. But lodging occupancy, museums, sporting events, and other tourism-related businesses struggled during the pandemic.

The Response Recovery Resiliency Plan will support the tourism industry through direct support to key tourism, travel, and hospitality-related businesses that were economically harmed by the COVID-19 pandemic.

• Organizations were required to apply for the grants through an open application process. The applications were then scored and evaluated by a committee, and recipients were selected based on that evaluation.

#### **USE OF EVIDENCE:**

Evidence-based intervention programming or evaluation was unnecessary for this project.

#### **PROMOTING EQUITABLE OUTCOMES:**

Assistance was eligible to non-profit and for-profit organizations that had planned facility upgrades or expansions that were delayed due to the pandemic. This support will promote the recovery of our tourism and travel industry; one of the most disproportionately impacted by the COVID-19 pandemic.

#### **PERFORMANCE REPORT:**

#### **Output Measures:**

Number of tourism-focused agencies financially assisted - 8

#### **Outcome Measures:**

- Support the safe reopening of businesses in the tourism, travel, and hospitality industries
- Assist with the long-term financial and economic recovery of our region's crucial tourism ecosystem

PRIORITY CATEGORY: Economic Recovery

FUNDING AMOUNT: \$245,352.71

MANAGING DEPARTMENT: Economic Development PROJECT ID: SBDC-ARPA21-01, SBDC-ARPA21-01-PR

PROJECT STATUS: Complete

EXPENDITURE CATEGORIES: 2 - Negative Economic Impact PURPOSE: Small Business Development Center ("SBDC")

COMMUNITY PARTNERS: The Colorado Office of Economic Development

& International Trade, SBDC Network of the SBA



The Pikes Peak SBDC and Colorado SBDC Network will help businesses affected by the COVID-19 global pandemic. Pikes Peak SBDC consultants and partners, including the Small Business Administration ("SBA") and the Colorado Office of Economic Development and International Trade ("OEDIT"), provide services to assist with disaster loan applications, long-term planning, insurance navigation, physical and economic loss estimations, business preparedness, and more.

ARPA funding will be used to support the SBDC personnel, marketing costs to ensure rural and underserved populations are aware of SBDC resources, business support programming for the Regional Business Relief Fund grant recipients, and supplies and program costs to strengthen rural and diversity, equity, and inclusion efforts for all.

#### **USE OF EVIDENCE:**

Evidence-based intervention programming or evaluation was unnecessary for this project.

#### **PROMOTING EQUITABLE OUTCOMES:**

A portion of the ARPA funding will focus on ensuring under-served populations (rural and targeted ownership categories) have increased access to programming.

#### **PERFORMANCE REPORT:**

Program completed and funding expended as of 12/31/2023

Output Measure	2021-2022	2022-2023
Number of Business Starts	10	25
Number of Jobs Created / Retained	31 / 40	120.5 / 171.5
Number of Sales / Contracts for Businesses	\$968,175 / \$81,548	\$9,186,284 / \$10,721,362
Number of Consulting / Training for Clients	724 hours / 70 workshops	160 hours / 128 workshops

#### Outcome Measures:

- Provide assistance to ensure existing and new businesses grow and prosper in the Pikes Peak Region
- Increase businesses' access to experts ready to help create and retain jobs, secure loans, increase sales, win government contracts, obtain certificates, and more





PRIORITY CATEGORY: Economic Recovery

Funding Amount: \$2,697,203.65

MANAGING DEPARTMENT: Economic Development

Project ID: ED-ARPA-21-02 PROJECT STATUS: Post-Award

EXPENDITURE CATEGORIES: 2 - Negative Economic Impact

PURPOSE: Regional Chamber Support

COMMUNITY PARTNERS: Chambers of Commerce, Non-Lobbying 501(c)(4) with an Economic Development Driven Mission & Business League Organizations Focused

on Regional Tourism Efforts



Economic Development funded grants to regional chambers and business leagues that were impacted by the pandemic. Chambers may use funds to implement COVID-19 mitigation and infection prevention measures, including improvements to ventilation, physical barriers or partitions, signage, PPE, or consulting with professionals to develop safe reopening plans. Additionally, funds may be used for their business operations to further support the business community. Eligible costs may include rent/mortgage/utility payments, employee payroll, marketing, and outreach.

#### **USE OF EVIDENCE:**

Evidence-based intervention programming or evaluation was unnecessary for this project.

#### **PROMOTING EQUITABLE OUTCOMES:**

This activity is focused on serving the needs of our impacted local small businesses through the support of local leagues and chambers. The funding will be distributed to organizations, including those that focus on targeted small business operators, including women, minorities, veterans.

#### **PERFORMANCE REPORT:**

Year over year data is cumulative

Output Measure	2021-2022	2022-2023	2023-2024	2024-2025
Number of Chambers / Leagues Supported	11	11	11	11
Number of Chambers/Business Leagues operating in a Qualified Census Tract	4	4	4	4

#### Outcome Measures:

- Support the safe reopening of our chambers and business league organizations
- Assist with the long-term economic recovery of our region's underserved business populations

PRIORITY CATEGORY: Economic Recovery

Funding Amount: \$678,790.06

MANAGING DEPARTMENT: Pikes Peak Workforce Center Project ID: PPWFC-ARPA21-01, PPWFC-ARPA21-01-PR

PROJECT STATUS: Complete

**EXPENDITURE CATEGORIES: 2 - Negative Economic Impact** 

**PURPOSE: Employment** 

COMMUNITY PARTNERS: Goodwill, Inc.



#### **PROJECT OVERVIEW:**

The COVID-19 pandemic impacted the workforce in ways yet to be understood. The Pikes Peak Workforce Center ("PPWFC") will be focused on getting people back to work. After a prolonged State-mandated lockdown, many businesses in the area had to lay off employees as they closed their doors and reduced their hours of operation. The result was a large number of citizens finding themselves in the ranks of the unemployed. The Pikes Peak Workforce Center plans to change this by investing in the workforce by using American Rescue Plan funds for the following uses:

- Temporary pop-up Pikes Peak Workforce Center site for unemployment support and training
- Hiring staff who will work with high school seniors or graduates whose workforce careers were negatively impacted by COVID-19

Furthermore, the pop-up PPWFC site is well-situated to serve those in Qualified Census Tracts (QCTs). Located at Galley Rd. and Academy Blvd. in the City of Colorado Springs, the location is within a mile of nine area QCTs. The site is also on major area bus routes to help remove the transportation barrier. The PPWFC is well-equipped to meet all federal reporting requirements. Although the organization is used to tracking data based on Lower Living Standard Income Level ("LLSIL") for most federal grants, future reports will include services provided to those living in a QCT.

#### **USE OF EVIDENCE:**

Evidence-based intervention programming or evaluation was unnecessary for this project.

#### **PROMOTING EQUITABLE OUTCOMES:**

The PPWFC is one of a few services the county provides to all residents regardless of municipal boundaries. Since the onset of COVID-19, the organization has helped 18,501 non-white (self-identified), unemployed workers with unemployment information and documentation, job search activities, workshops related to resume writing and interview preparation, job coaching, and employment navigation services. The organization will continue its work in promoting equitable responses to workforce challenges.

#### **PERFORMANCE REPORT:**

Program completed and funding expended as of 12/31/2023

Output Measure	2021-2022	2022-2023
Number of Individuals Served	6,705	7,397
Number of Trainings Completed	1,448	2,687
Number of Internships	50	86

#### Outcome Measures:

- Improve employment situations for impacted El Paso County residents
   Improve skills needed for the underemployed or unemployed El Paso County residents





## PUBLIC SAFETY EL PASO COUNTY SHERIFF

PRIORITY CATEGORY: Public Safety Funding Amount: \$9,593,666.01

MANAGING DEPARTMENT: Office of the El Paso County Sheriff

Project ID: SHR-ARPA21-01, SHR-ARPA21-01-PR

PROJECT STATUS: Complete

EXPENDITURE CATEGORIES: 1 - Public Health PURPOSE: Sheriff's Office Jail Operations



#### **PROJECT OVERVIEW:**

COVID-19-related jail spending demands included frequent testing, quarantine needs, and other costs associated with mitigating infection in a congregate setting. Jail deputies were COVID tested at the end of each shift week. The congregate setting of the jail and the public nature of their work are a constant source of danger for deputies. COVID-19 increased the cost to operate the jail during the pandemic and created operational challenges. This portion of the Response Recovery Resiliency Plan provided the Sheriff's Office with the resources necessary to operate the jail as safely as possible, including COVID testing and payroll support for those positions primarily dedicated to responding to COVID-19.

#### **USE OF EVIDENCE:**

Evidence-based intervention programming or evaluation was unnecessary for this project.

#### **PROMOTING EQUITABLE OUTCOMES:**

A program designed to mitigate the effects of COVID-19 in congregate settings where transmission is more prevalent.

**PERFORMANCE REPORT:** Program completed and funding expended as of 12/31/2022

Output Measure	2021-2022	2022-2023
Number of Public Sector Employees Supported (monthly avg)	325	N/A
Number of Employees Who Test Positive for COVID	174	N/A
Number inmates entering jail positive for COVID	225	N/A
Number of inmates hospitalized due to COVID	6	N/A
Outcome Measure	2021-2022	2022-2023
Percentage of Positive Deputy Surveillance Testing	5% avg monthly	N/A



# PUBLIC SAFETY PIKES PEAK OFFICE OF EMERGENCY MANAGEMENT

PRIORITY CATEGORY: Public Safety FUNDING AMOUNT: \$738,043.99

MANAGING DEPARTMENT: Pikes Peak Office of Emergency Management

PROJECT ID: OEM-ARPA-21-01-TESTING, OEM-ARPA21-01-VACCINATION

PROJECT STATUS: Complete

EXPENDITURE CATEGORIES: 1 - Public Health PURPOSE: Regional COVID-19 Response



#### **PROJECT OVERVIEW:**

The need for safe, easy-to-access test and vaccine sites became abundantly clear early on in the pandemic. El Paso County has worked diligently to ensure our residents and visitors alike have access to the resources necessary to maintain their health and prevent the spread of COVID-19.

Funds from this section have covered the costs of vaccination sites, testing sites, and personal protective equipment for first responders.

#### **USE OF EVIDENCE:**

Evidence-based intervention programming or evaluation was unnecessary for this project.

#### **PROMOTING EQUITABLE OUTCOMES:**

N/A

#### **PERFORMANCE REPORT:**

Dedicated test / vaccine sites closed in January 2023

Output Measure	2021-2022	2022-2023
Number of Vaccines Administered	32,428	212
Number of COVID-19 Tests Administered	223,292	206,321
Outcome Measure	2021-2022	2022-2023
Outcome Measure  Percentage of Population Vaccinated	<b>2021-2022</b> 68.7%	<b>2022-2023</b> 70.8%

Outcome Data no longer tracked as of 4/25/2023



## PUBLIC SAFETY EL PASO COUNTY CORONER

PRIORITY CATEGORY: Public Safety FUNDING AMOUNT: \$157,666.90

MANAGING DEPARTMENT: Office of the El Paso County Coroner

PROJECT ID: COR-ARPA21-01, COR-APRA24-01

PROJECT STATUS: Ongoing

EXPENDITURE CATEGORIES: 1 - Public Health

PURPOSE: Death Investigation



#### **PROJECT OVERVIEW:**

The Office of the El Paso County Coroner investigates and certifies every sudden, unexpected, and violent death within the County. The Office also provides forensic pathology, toxicology, or histology services for 20 Colorado counties whose elected coroners do not possess the technical expertise or resources to complete the work themselves.

The Coroner's Office continues to review all death certificates with a COVID-19 cause and performs post-mortem testing for the virus. Similar to the Sheriff's Office, staff safety is a paramount concern for the Coroner's Office. The virus can be transmitted from a deceased person under certain conditions.

Funding for this area will cover personal protective equipment for staff and pathogen testing required to accurately determine whether COVID-19 was the primary cause of death for a person.

Funding is also designated to perform grounds improvement projects to ensure the safe and efficient transport and delivery of decedents and prepare for mass-casualty events.

#### **USE OF EVIDENCE:**

Evidence-based intervention programing or evaluation was unnecessary for this project.

**PERFORMANCE REPORT:** Program completed and funding expended as of 6/30/2025

Output Measure	2021-2022	2022-2023	2023-2024	2024-2025
Number of other coroner's offices assisted with COVID related cases	14	22	0	1
Number of people autopsied whose cause of death was primarily COVID-related	117	30	2	6
The dollar amount spent on COVID- related supplies	\$61,883.86	\$58,402.86	\$29,812.83	\$23,919.21



## PUBLIC SAFETY EL PASO COUNTY PUBLIC HEALTH

PRIORITY CATEGORY: Public Safety, Health, and COVID Response

FUNDING AMOUNT: \$11,800,000

MANAGING DEPARTMENT: El Paso County Public Health Department

PROJECT ID: PH-APRA21-02, PH-ARPA21-01, PH-ARPA21-01-PR

PROJECT STATUS: Ongoing

**EXPENDITURE CATEGORIES: 1 - Public Health** 

PURPOSE: Public Health Support



#### **PROJECT OVERVIEW:**

El Paso County Public Health ("Public Health") has been at the forefront of the county's response, recovery, and resiliency to COVID-19 since it began monitoring the novel coronavirus in December 2019. They have successfully led the sharing of credible information on prevention strategies, conducting epidemiological investigations, contact tracing, establishing testing sites, and distributing the vaccine. Additionally, Public Health provided expert advice and technical assistance to businesses and entities that experienced outbreaks, including quarantine and isolation recommendations, case investigation, and cleaning and disinfecting guidance. Public Health staff helped businesses deploy PPE, cleaning agents, and best practices to implement social distancing. Public Health also opened a satellite office in Fountain, Colorado, which serves hard-to-reach populations.

And, as another agency that serves all 730,000 county residents without support from any local municipality, Public Health simultaneously completed much of its non-pandemic-related mission of Women, Infants, and Children (WIC), immunizations, restaurant inspections, and containing other diseases.

Public Health did all of this while remaining committed to its core values of collaboration and community partnerships.

Funding allocated towards Public Health will go to the continued direct response to an everevolving and persistent disease. Efforts will include mobile vaccination clinics to reach people in a jurisdiction the size of Rhode Island, addressing COVID-19-related food insecurity issues, direct staffing requirements, and keeping Public Health facilities safe for essential staff and residents alike.

#### **USE OF EVIDENCE:**

Many of the programs run by Public Health are evidence-based (such as WIC). There is a strong evidence base that notes meeting the population where they are increases positive health outcomes. Mobilizing the vaccine clinic and expanding to a second location in a typically underserved population meets the goal of reducing barriers to accessing health care.

#### **PROMOTING EQUITABLE OUTCOMES:**

Public Health took great care to disseminate multi-lingual communications, outreach to minority communities, and operate in socioeconomically diverse areas throughout the pandemic. Public Health will continue to operate with the same level of care and sensitivity with these funds.

Opening a second location in the City of Fountain increased services provided to a typically underserved population and provided access to care for households who were disproportionately impacted by the pandemic.

#### **PERFORMANCE REPORT:**

Dedicated vaccine sites and food pantries completed as of 12/31/2023

Output Measure	2021- 2022	2022- 2023	2023- 2024	2024- 2025
Number of COVID-19 vaccine doses given	3,689	2,061	-	-
Number of mobile vaccine clinics	51	22	-	-
Number of individuals served through local farmer's markets and food pantries	1,239	0	-	-
Pounds of food distributed through local farmer's markets and food pantries	41,620	0	-	-

#### Outcome Measures:

- Increase community health protection and reduce the spread of COVID-19
- Increase access to healthy foods and nutritional education
- Reduce food insecurity and increase access to healthy foods in underserved areas



# COMMUNITY RESPONSE & RECOVERY COUNTY BUDGET DEPARTMENT

PRIORITY CATEGORY: Community Response & Recovery

FUNDING AMOUNT: \$8,954,635 MANAGING DEPARTMENT: Budget

PROJECT ID: FIN-ARPA-21-01 PROJECT STATUS: Post-Award

**EXPENDITURE CATEGORIES: 2 - Negative Economic Impact** 

**PURPOSE: Community Impact Grants** 

COMMUNITY PARTNERS: Local Non-Profit Organizations

#### **PROJECT OVERVIEW:**

Funding through the Community Impact Grant program provides financial support to local non-profit organizations that are delivering services to those affected by the COVID-19 pandemic. Funds may be used to establish/expand programs in the following areas:

- Counseling
- Substance Abuse
- Mental Health
- Behavioral Health
- Suicide Prevention
- Employment Assistance
- Financial and Debt Counseling or Budgeting
- Legal Aid to Prevent Eviction or Homelessness

Funds may be used to hire and pay staff who provide a wide range of case-worker services for the above-mentioned programs.

Funds may be used to provide sports, music, and club scholarships meant to cover the cost of enrollment and registration fees to youth residing in El Paso County. Youth must be in a family financially impacted by the COVID-19 pandemic (unemployed or loss of hours).

The non-profits will compile and provide quarterly reports that communicate the number of people or households assisted with the funds.

#### **USE OF EVIDENCE:**

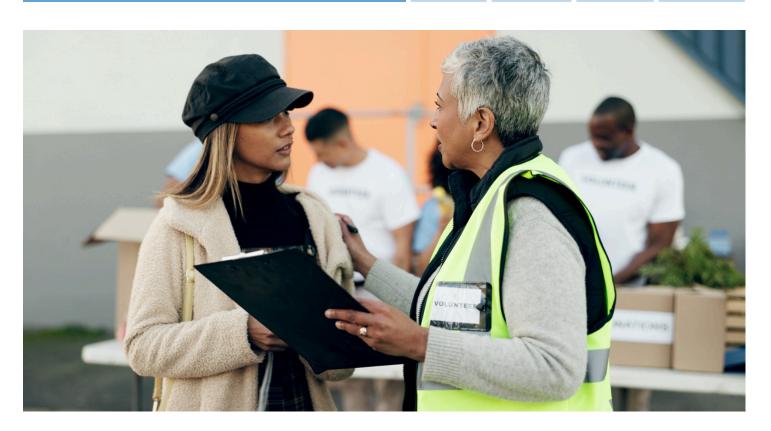
Many of the subrecipients of this program use evidence-based practices and/or are preparing an evaluation report.

#### **PROMOTING EQUITABLE OUTCOMES:**

This assistance will help impacted residents of El Paso County who need access to the multitude of services provided by our local non-profit partners. This program will provide resources to organizations in our county that are serving our most disproportionately impacted community members. A great deal of care will be taken to provide community awareness of the funding opportunity to some of our smallest non-profits in multiple languages.

#### **PERFORMANCE REPORT:**

Output Measure	2021- 2022	2022- 2023	2023- 2024	2024- 2025
Number of Programs Funded	50	50	50	50
Number of individuals / families served by programs	43,888	257,162	258,424	132,816
Outcome Measure	2021- 2022	2022- 2023	2023- 2024	2024- 2025
Percentage of families assisted who were				





### **WATER, SEWER & BROADBAND**

# PUBLIC WORKS, ADMINISTRATION AND DIGITAL, STRATEGY & TECHNOLOGY

PRIORITY CATEGORY: Investments in Water, Sewer, and Broadband Infrastructure

FUNDING AMOUNT: \$17,499,998.69
MANAGING DEPARTMENT: Public Works

PROJECT ID: PW-ARPA-21-01 PROJECT STATUS: Ongoing

**EXPENDITURE CATEGORIES: 5 - Infrastructure** 

PURPOSE: Investment in Stormwater Infrastructure COMMUNITY PARTNERS: City of Colorado Springs

#### **PROJECT OVERVIEW:**

All levels of infrastructure have seen increased demands during COVID-19, and stormwater is no exception. El Paso County plans to invest in allowable stormwater infrastructure programs that have a regional and long-term impact. All projects will meet federal climate change requirements as outlined in reporting and project selection guidance. The funds will only be used in the vast unincorporated area of the county, in coordination with another municipality or jurisdiction, or on county-owned property. The main objective of the stormwater projects is to manage stormwater, subsurface drainage, and to manage potential sources of pollution of stormwater as it is returned to creeks and waterways.

All water and stormwater infrastructure programs undertaken with American Rescue Plan funding will have the goals to produce high-quality infrastructure, avert disruptive and costly delays, promote efficiency, and strive to address climate change.

#### **USE OF EVIDENCE:**

Evidence-based intervention programming or evaluation was unnecessary for this project.

#### PROMOTING EQUITABLE OUTCOMES:

Large areas within the county's jurisdiction qualify as low to moderate-income under the Community Development Block Grant Program guidelines. Rural populations also often have an unrecognized lack of access to support services, homelessness issues, or economic disadvantage. The COVID-19 pandemic exacerbated these issues. Therefore, the County will pay special attention to these areas when making project or grant funding decisions to ensure additional services are provided to underserved populations.

#### **PERFORMANCE REPORT:**

Output Measure	2021- 2022	2022- 2023	2023- 2024	2024- 2025
Number of Projects Funded	N/A	6	7	7
Number of projects funded in unincorporated El Paso County	N/A	5	5	5

Outcome Measure	2021- 2022	2022- 2023	2023- 2024	2024- 2025
Number of projects that improve or maintain the water quality of the body of water	N/A	6	6	6
Number of projects that include collaboration with municipalities and community stakeholders to address the stormwater management within the region	N/A	3	3	3



PRIORITY CATEGORY: Investments in Water, Sewer, and Broadband Infrastructure

FUNDING AMOUNT: \$21,930,020

MANAGING DEPARTMENT: County Administration

PROJECT ID: WATER-ARPA-21-01 PROJECT STATUS: Planning Phase

EXPENDITURE CATEGORIES: 5 - Infrastructure PURPOSE: Investment in Area Water Projects

COMMUNITY PARTNERS: Local water and wastewater districts

#### **PROJECT OVERVIEW:**

El Paso County needs water to sustain its 730,000 residents, five major military installations, and a robust agricultural industry, including farms and ranches. Water is supplied to the region through a complex network of up to 27 different utilities, water, and sanitation districts. Colorado water law is a deep niche subject in which only a select few specialize. The same is true of those who possess the knowledge to properly vet project requests.

These funds were allocated to projects addressing safe drinking water, wastewater management, infrastructure upgrades, sustainability enhancements, and aging-system replacement—strictly excluding water rights purchases. Eligible projects had to meet the EPA's Clean Water State Revolving Fund and Drinking Water State Revolving Fund criteria, and be located within the county. A portion of the funding was reserved for smaller communities to ensure equitable geographic distribution.

These water infrastructure grants are administered under rigorous county oversight, with contracts incorporating federal and local labor standards; all projects undergo technical feasibility and compliance reviews.

#### **USE OF EVIDENCE:**

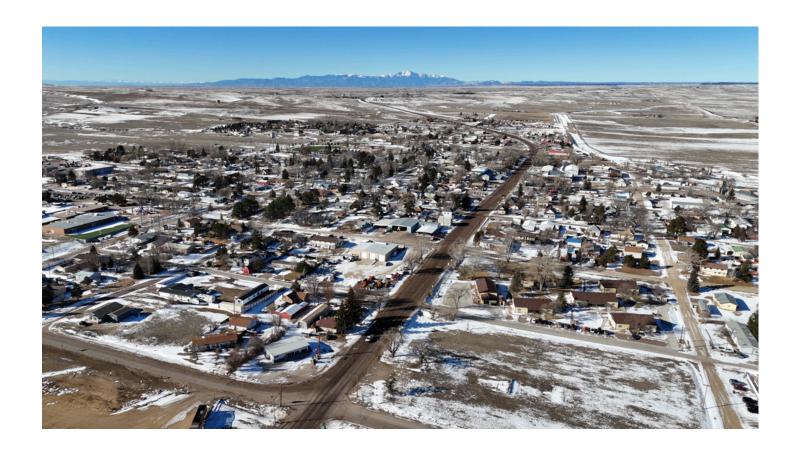
Evidence-based intervention programming or evaluation was unnecessary for this project.

#### PROMOTING EQUITABLE OUTCOMES:

Large areas within the county's jurisdiction qualify as low to moderate-income under the Community Block Grant Program guidelines. Rural populations also often have an unrecognized lack of access to support services, homelessness issues, or economic disadvantage. The COVID-19 pandemic exacerbated these issues; therefore, the county will pay special attention to these areas when making project or grant funding decisions to ensure additional services are provided to underserved populations.

#### **PERFORMANCE REPORT:**

Output Measure	2021-2022	2022-2023	2023-2024	2024-2025
Number of Projects Funded	N/A	16	16	16
Number of households expected to see improved water quality from this project	N/A	69,815	69,815	69,815
Increase in Customers Served	N/A	N/A	N/A	N/A



PRIORITY CATEGORY: Investments in Water, Sewer, and Broadband Infrastructure

**FUNDING AMOUNT: \$7,250,000** 

MANAGING DEPARTMENT: Information Technology

PROJECT ID: IT-ARPA-21-01

PROJECT STATUS: Planning Phase

EXPENDITURE CATEGORIES: 5 - Infrastructure PURPOSE: Investment in Broadband Infrastructure

COMMUNITY PARTNERS: To Be Identified

#### **PROJECT OVERVIEW:**

The COVID-19 pandemic highlighted the need for every home to have access to high-speed, reliable internet. While U.S. Census reports show 90% of El Paso County residents are connected to the internet, the region's geography and size make delivering high-speed internet to everyone a unique challenge. For example, many residents in the eastern and southern portions of the county do not meet the standard delivery speeds contemplated in the ARPA guidance. In addition, private providers have long struggled with the costs required to lay miles of fiber to relatively few residents.

The County will solicit and evaluate strategic opportunities to invest in "middle mile" broadband projects that will allow private providers to deliver "last mile" broadband services directly to residents. Any projects selected for this investment will comply with state and federal regulations as well as the 2019 El Paso County Broadband Strategic Plan.

#### **USE OF EVIDENCE:**

Evidence-based intervention programming or evaluation was unnecessary for this project.

#### **PROMOTING EQUITABLE OUTCOMES:**

Large areas within the county qualify as low-to-moderate income under Community Block Grant Program guidelines. Rural populations often lack access to support services, face housing instability, or experience economic disadvantages. The County will consider these areas in project outcomes to understand unmet resource demands.

#### **PERFORMANCE REPORT:**

Output Measure	2021- 2022	2022- 2023	2023- 2024	2024- 2025
The number of organizations with which the county partners to provide increased broadband speeds to underserved populations	N/A	N/A	0	0
The number of "middle mile" projects the county completes to its facilities	N/A	N/A	2	4
Outcome Measure	2021- 2022	2022- 2023	2023- 2024	2024- 2025
Outcome Measure  The number of residents whose number of available providers increased as a result of the county partnership				





PRIORITY CATEGORY: COVID Medical and Leave

FUNDING AMOUNT: \$1,545,576.86

MANAGING DEPARTMENT: Administration

PROJECT ID: ADM-ARAP21-03, ADM-ARPA21-03-PR

PROJECT STATUS: Ongoing

EXPENDITURE CATEGORIES: 3 - Public Sector Workforce, 1 -

**COVID 19 Vaccination** 

PURPOSE: COVID Leave and Medical Payments



#### **PROJECT OVERVIEW:**

El Paso County is a self-funded insurance provider. These funds will be used to cover medical payments made by the County, employee vaccination efforts, and COVID leave paid due to COVID-19.

#### **USE OF EVIDENCE:**

Evidence-based intervention programming or evaluation was unnecessary for this project.

#### PERFORMANCE REPORT:

Output Measure	2021-2022	2022-2023	2023-2024
Number of vaccines administered	806	0	0
Number of staff paid COVID leave	837	396	1



PRIORITY CATEGORY: Provision of Government Services

FUNDING AMOUNT: \$10,000,000

MANAGING DEPARTMENT: Public Works

PROJECT ID: ROADS-ARPA22-001 PROJECT STATUS: Planning Phase

EXPENDITURE CATEGORIES: 6 - Revenue Replacement

**PURPOSE: Government Services** 

#### **PROJECT OVERVIEW:**

El Paso County is electing to take the one-time \$10,000,000 standard allowance of lost revenue. These funds will be used for road and surface infrastructure projects.

#### **USE OF EVIDENCE:**

Evidence-based intervention programming or evaluation was unnecessary for this project.

#### PERFORMANCE REPORT:

N/A



PRIORITY CATEGORY: Public Safety FUNDING AMOUNT: \$98,233.04

MANAGING DEPARTMENT: Coroner's Office

PROJECT ID: COR-ARPA23-01 PROJECT STATUS: Construction

EXPENDITURE CATEGORIES: 1 - Public Health PURPOSE: Regional Disaster Preparedness

#### PROJECT OVERVIEW:

This project funds critical site upgrades to the outdoor area of the El Paso County Coroner's Office to improve safety, functionality, and emergency response capacity. Specifically, the project addresses degraded ground conditions and poor site grading in the facility's exterior space, which previously created unsafe conditions for the temporary storage of decedents during surge events, including mass casualty incidents.

The improvements include regrading and resurfacing of the parking and loading area to support the safe placement of refrigerated storage units and ensure stable access for personnel and transport vehicles. Enhanced site design will also facilitate more efficient traffic flow for the delivery and retrieval of remains during high-demand periods. These upgrades support the Coroner's Office in maintaining respectful and secure storage of human remains while strengthening the County's capacity to respond to public health emergencies..

#### **USE OF EVIDENCE:**

Evidence-based intervention programming or evaluation was unnecessary for this project.

#### PERFORMANCE REPORT:

N/A



PRIORITY CATEGORY: Investment in Public Sector Workforce

FUNDING AMOUNT: \$27,862,394.96

MANAGING DEPARTMENT: Administration

PROJECT ID: TBD

PROJECT STATUS: Planning Phase

EXPENDITURE CATEGORIES: 3 - Public Sector Capacity; Rehiring Public Sector Staff

PURPOSE: Public Sector Workforce Support

#### **PROJECT OVERVIEW:**

Funds in this allocation will be used to rehire public sector employees at or above the prepandemic level.

#### **USE OF EVIDENCE:**

Evidence-based intervention programming or evaluation was unnecessary for this project.

#### **PERFORMANCE REPORT:**

Output Measure	2021-	2022-	2023-	2024-
	2022	2023	2024	2025
Number of Public Sector Employees Supported with Funding	5	100	104	100
Outcome Measure	2021-	2022-	2023-	2024-
	2022	2023	2024	2025





