County of Fresno
Recovery Plan Performance Report

American Rescue Plan Act of 2021: Coronavirus State and Local Fiscal Recovery Funds

2025 Report

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General Overview

Executive Summary

On March 11, 2021, President Biden signed into law the American Rescue Plan Act of 2021 (ARPA) with the goal of accelerating the national recovery from the Coronavirus pandemic. The Coronavirus State Local Fiscal Recovery Funds (SLFRF) program provides $350 billion to over 30,000 state, local, Tribal, and territorial governments across the country to support both their immediate needs in responding to the pandemic and their long-term efforts to build a strong recovery. The County of Fresno (County) received an allocation of $194,063,657 in federal stimulus funding through the ARPA-SLFRF program.

In 2022, the United States Department of the Treasury (Treasury) announced two major updates to the SLFRF program. The first update occurred on December 23, 2022, with Congress' approval of the Consolidated Appropriations Act 2023 which revised legislation to include new flexibilities to use funding to provide relief from natural disasters or address the negative economic impacts of natural disasters, to fund certain surface transportation projects, and fund Title I projects under the Housing and Community Development Act of 1974. On September 20, 2023, Treasury published the 2023 Interim Final Rule (IFR) for the new eligible uses in the SLFRF program which became effective upon publication.

On November 20, 2023, Treasury published the Obligation IFR which amended the definition of "Obligations" and included additional flexibility for recipients with respect to the ARPA-SLFRF program. The implementation of the SLFRF program under ARPA is regulated by the following: 2021 IFR, 2022 Final Rule, 2023 IFR, and the Obligation IFR.

The foundation of the County's expenditure plan recognizes that SLFRF provides assistance to address various government service needs, respond to the immediate and emerging health or the negative economic impacts due to the pandemic, and to make needed investment to strengthen communities for the future. On March 23, 2021, the County Board of Supervisors (Board) created an Ad-Hoc committee tasked to work with the County Administrative Office and the County Department Directors to develop Board Priorities and Guiding Principles for the County's implementation of the SLFRF program.

On February 1, 2022, the Board approved the Ad-Hoc committee's recommended ARPA-SLFRF expenditure plan which earmarked funding for 65 initial major programs consisting of internal County programs and subrecipient programs. After its original adoption, on November 8, 2022, the Board received an SLFRF expenditure plan progress report which included the Ad-Hoc committee's recommendation to redistribute approximately $13.5 million within the expenditure plan to increase funding support for infrastructure projects and designated funds for additional subrecipient projects.

On May 21, 2024, the Board received additional funding recommendations from the County Administrative Office. The County Administrative Office's recommendations included the redistribution of approximately $24.3 million within the expenditure plan to move funding availability from programs that did not materialize and instead reassign those available funds to address operational needs to ensure full utilization of funds. On May 21, 2024, the Board approved the recommended revisions to the County's expenditure plan.

On June 18, 2024, the Board approved an additional adjustment to the expenditure plan which revised the scope of work for the Internal Services Department's broadband project which was completed with cost savings under Category D Infrastructure Projects, and redesignated the cost savings to help fund necessary improvements to failing heating and ventilation systems and electric backup generators at several essential County downtown public facilities.

During the Spring of 2024, Treasury provided further guidance clarifying that interagency agreements and memorandums of understanding would also constitute an obligation under the SLFRF program. For the purpose of ARPA, Treasury provided criteria and conditions that recipients must satisfy in their development of interagency agreements or memorandums of understanding to meet the definition of an obligation. By the end of Fall 2024, County departments with ARPA-SLFRF allocations with an estimated value of $47.3 million entered into interdepartmental agreements, which were subsequently ratified by the County Board, to ensure 19 department program allocations satisfy Treasury's obligation deadline.

On December 17, 2024, the Board received additional funding recommendations from the County Administrative Office to capture changes before the end of year 2024. The County Administrative Office's recommendations included the redistribution of approximately $643,475 in cost savings and instead reassign those available funds to address operational needs and ensure full utilization of funds. On December 17, 2024, the Board approved the recommended revisions to the expenditure plan.

Since the last reporting period, Treasury's ARPA-SLFRF obligation deadline of December 31, 2024, took place. The County successfully obligated its full SLFRF allocation of $194,063,657 to fund 81 major programs. of which as of July 1, 2025, a total of 32 programs have been completed or have received their full SLFRF funding allocation.

Since the last reported Recovery Plan, SLFRF has helped the Department of Public Health continue its implementation of the Rural Mobile Health and Linkages to Wellness program. In 2025, the California State Association of Counties (CSAC) formally recognized the Department's Rural Mobile Health Program as a winner of the 2024 CSAC challenge award for its innovative program which provides wraparound services through a collaborative effort consisting of community-based organization and providers, whereby essential medical and vision services are provided at no-cost via mobile units. In 2024, Rural Mobile Health Program hosted over 300 events across Fresno County's rural areas and agricultural workplaces and engaged over 80,000 individuals with mobile services.

In addition, Department of Public Works and Planning represents that the design and engineering was completed for the majority of the planned improvements to County Parks. Construction and the installation of play structure equipment has begun at El Porvenir Park and Winton Park. In 2024,, the Probation Department completed it fitness zone improvements program at the Juvenile Justice Campus (JJC), which installed outdoor workout stations and improved recreation areas which are utilized by the youth housed at the JJC facility.

In 2025, SLFRF helped the Marjaree Mason Center complete the remodel of an existing building and held their grand opening of its brand new Isnardi Foundation Building, a state-of-the-art space of refuge and safety for survivors of domestic violence. The City Center, a program under Homeless Initiatives, received its full contribution of SLFRF funding to help complete and open its new family center in the City Center Campus, which brings together nonprofits and community-based organization to deliver resources and support services to individuals and families in need, in a one-stop-shop. Additional information regarding completed programs and programs in progress is provided in the Project Inventory section of this Recovery Plan.

This 2025 Recovery Plan Performance Report (Recovery Plan) expands on information presented in previous reports and provides a summary of the County's SLFRF achievements through June 30, 2025. Future Recovery Plans will build upon the groundwork laid out in previous reports to ensure consistency, and report on major milestones and progress made through the implementation of SLFRF funded programs. In the following year, it is anticipated that the County will continue to move additional programs forward to completion. To ensure full utilization of SLFRF, the County will monitor program spending trends and may need to amend or replace contracts or agreements that were entered prior to December 31, 2024, to ensure that the County can expend all SLFRF by Treasury's next major milestone, December 31, 2026. Modifications to SLFRF funded programs will be captured and summarized in future Recovery Plans.

Uses of Funds

In 2021, the Board established its four intended ARPA investment areas which are as follows:

- **On-going support of the COVID-19 response efforts**, including investments in parks, community centers, expanded library internet access, and community-based non-profits; and

- **Homelessness**, including investing in effective programs and housing that mitigate the continually challenging needs of homeless individuals within the County; and

- **Water/Wastewater Infrastructure**, including investments in water and wastewater infrastructure within disadvantaged or low-income communities throughout unincorporated Fresno County; and

- **Operational Improvements**, including investments to County facilities, technologies, staffing, and broadband to ensure governmental services continue to be provided during the existing and future public health emergencies and pandemics.

During 2021, the County Ad-Hoc committee developed priorities and guiding principles for the implementation of the SLFRF program. On July 13, 2021, the Board adopted those priorities and guiding principles for the implementation of the SLFRF program. The Board's top priority for the SLFRF program and direction to the County Administrative Office is "Do it Right the First Time."

The following bullet points list the Board's priorities for the SLFRF program:

- Short-term projects with long-term impacts.
- Focus on County assets (own vs. lease).
- Improve Efficiency/Longevity.
- Technology (data sharing, business intelligence).
- Facility Improvements.
- Infrastructure Improvements (shovel-ready projects).

The Board's adopted guiding principles provide staff and public policy direction regarding how the Board made its funding decisions for the SLFRF program. The following points list the Board's adopted guiding principles for the SLFRF program:

- **One-Time Funding:** There is no expectation that these funds will recur in the future, and they shall be treated as one-time rather than to fund ongoing commitments.

- **Nexus to Pandemic:** To comply with the restrictions on funding, a nexus to the pandemic should be clearly demonstrated. That may be:
    - Pre-existing gaps – Circumstances that existed prior to the pandemic but the impacts or negative outcomes are exacerbated by the pandemic.
    - Direct Impacts – Things that are necessary to respond to the present and immediate impacts associated with the pandemic. This may be characterized as disaster response.
    - Recovery – Items that improve or accelerate the recovery from COVID-19 for the County and its citizens or better prepare the County against future disasters. This includes economic recovery.

- **Needs Based/Data Informed:** program funding requests should contain a demonstrated need and available data must be provided to properly align the funding with the need.

- **Maximize Opportunity:** The County should partner to the extent possible (with Cities, State, or other agencies) to create or support broader regional programs to stretch the impact of County funding.

- **Avoid Duplication:** Significant disaster funding has been approved at the State and Federal level. The County should not duplicate funding unless the need shows current funding is inadequate to meet that need.

- **Prioritize Transformational Projects:** The County should prioritize projects or programs that may be transformational in solving challenges or improving its ability to serve constituents.

The County's framework targets programs that would provide the same outcomes and opportunities across the County's diverse populations. The County's framework included community input through a community survey during the program's first year and demonstrates the County's commitment to ongoing dialog and communication with residents, community-based organizations, nonprofits, and local agencies, to maximize accessibility, fairness, and a strong recovery through the implementation of the SLFRF program.

The 2022 Recovery Plan noted that by the end of June 2022, the Board had earmarked its full $194.0 million in SLFRF allocation in support of 65 initial initiatives. The 2022 Recovery Plan included 23 program descriptions in the Project Inventory; the additional earmarked programs were omitted while they were undergoing the vetting process to determine SLFRF eligibility. In 2022, the SLFRF expenditure plan was reviewed by County staff and the Ad-hoc committee to assess the expenditure plan's feasibility, identify opportunities, and to prepare recommendations adjustments to the then expenditure plan for the Board's consideration.

The 2023 Recovery Plan noted that on November 8, 2022, the Board approved the Ad-Hoc committee's recommendation to redistribute a total of $13.5 million within the expenditure plan's Ongoing COVID-19 mitigation program and unused funding within the Subrecipient Program. On the same Board agenda item, the Board approved $4.2 million in SLFRF to be made available to local entities, nonprofits, and County departments through a second-round open application process. The second-round resulted in the Board approving 10 additional programs to receive SLFRF, consisting of two programs that were previously awarded to receive additional SLFRF funds and eight new awarding programs.

In 2024, the 2024 Recovery Plan noted that the Board had approved 82 programs to receive funding support provided by the County's SLFRF allocation, of which 16 programs were reported as completed or had fully received its portion of SLFRF funding.

During the Fall 2024, the Board received recommendations for the County Administrative Office to redistribute approximately $643,475 in program cost savings and to redesignate the available funds to address increases in operational cost in other SLFRF programs ahead of the December 31, 2024, obligation deadline. On December 17, 2024, the Board approved the County Administrative Office recommendations to the County's expenditure plan. As of the preparation of this 2025 Recovery Plan, the County's expenditure plan identifies 82 programs receiving funding support from the County's SLFRF allocation, of which 28 programs have been completed or have received their full portion of SLFRF support. Figure 1-1 below depicts the Board's December 17, 2024, approved ARPA-SLFRF expenditure plan summary.

Figure 1-1, County Approved ARPA-SLFRF Expenditure Plan, December 17, 2024

2025 ARPA-SLFRF Expenditure Plan	
$102.4M (53%)	Category A - Public Health and Economic Impact
$10.0M (5%)	Category B - Premium Pay
$10.0M (5%)	Category C - Lost Revenue
$25.8M (13%)	Category D - Water/Sewer/Broadband
$45.8 (24%)	Subrecipient Projects/Programs
$194.0M (100%)	**Total SLFRF Award**

The County's approved expenditure plan allocates funds into five distinct spending categories: Public Health and Economic Impacts, Premium Pay, Lost Revenue, Water/Sewer/Broadband, and Subrecipient Projects/Programs. Planned SLFRF spending for the next years will occur in numerous program level projects with majority of the program under Public Health and Economic Impacts, Water/Sewer/Broadband, and Subrecipient Projects/Programs.

In the past five years of implementing the ARPA-SLFRF program, the County anticipates that changes to the expenditure plan will continue to occur to account for changes in funding availability, revisions to program descriptions, leveraging other funding opportunities, or if the Board's priorities change to maximize the use of ARPA-SLFRF. A summary of how funds are being utilized by SLFRF Expenditure Category is provided in the following subsections. Further details can be found in the Project Inventory of this Recovery Plan.

a. Public Health (EC 1) and/or Negative Economic Impacts (EC 2)

Since the initial approval of the County's SLFRF expenditure plan, the largest portion of funds has been allocated for programs that respond to the public health emergency or its negative economic impacts. Efforts under this category cover a wide range of costs including SLFRF program administration, County department initiatives, and subrecipient programs.

Under Public Health, the Ongoing COVID-19 mitigation program assisted County departments through end of July 2023 to meet staffing needs, mitigate, and prevent the spread of infections among employees and County facilities.

In 2022, the Public Health category provided funding support to assist three local area hospitals to address capacity issues by providing SLFRF to fund increase hospital bed capacity, address personnel shortages, and retain additional medical personnel to help combat increased infections during the pandemic.

Nearly $8 million in SLFRF is allocated to the Department of Public Health (DPH) to implement rural mobile health and linkages to wellness programs that address health disparities within rural disadvantaged communities in the County. Additional funding has been awarded to DPH to make capital investments to the DPH headquarters facility, including lab improvements, reroofing DPH's facility, and establishing a public health data system (Integrated Data Sharing System) that supports and provides long-term capacity for public health to coordinate more efficiently and improve delivery of resources within the community.

ARPA funding in the amount of approximately $18.6 million in SLFRF has been approved for the Internal Services Department (ISD) to fund improvements to essential County facilities, including heating and ventilation, generation/electrical, and public and emergency communication improvements. During 2024, the County moved forward with the planned reorganization of ISD. On January 28, 2025, the County Board approved the reorganization of ISD which created two separate departments, the Information Technology Services Department (ITSD) and the General Services Department (GSD). For the purposes of this report, the two departments are referenced as ISD or former ISD, for consistency with previous recovery plans.

Under this category, the Department of Public Works and Planning (PWP) has been awarded approximately $8.6 million to fund park improvements in various locations including El Porvenir, Raisin City, and Kearney Park, which provide recreational space at low-to-no cost for activities that can improve physical and mental wellness for all residents and visitors of the County.

On December 17, 2024, the Board approved the redistribution of an additional $643,475 in program cost savings to address negative economic impacts to the County Sheriff's Office and the Probation Department's operational cost and included funding support of similar expenses for the County Jail and JJC.

As December 2024, funding for department programs under EC1 and EC2 increased from $101,967,942 to $102,428,451. Total funding support for County department programs under EC1 and EC2 represents nearly 53% of the County's SLFRF allocation. There are eight County departments responsible to implement their awarded programs under this category.

The County's expenditure plan identifies subrecipient programs under its own category; however, each Board-approved SLFRF subrecipient agreement includes its own expenditure designation under EC1 or EC2. The subrecipient category consists of 46 approved programs, of which 35 programs fall within EC1 or EC2. Subrecipient programs under EC1 and EC2 have an estimated funding value of $25.3 million in SLFRF assistance.

Since 2022, the County's SLFRF subrecipient program has provided financial aid to two local fire protection districts (first responders in rural communities) to assist them with operational expenses due to increased emergency calls for service related during the pandemic. Additionally, the County designated funding to the County's self-funded health insurance plan to reimburse the excessive medical expenditures associated with coronavirus infections during the pandemic, which benefits the employees of the County and their families, by keeping member rates at reasonable affordable levels.

Subrecipient programs under this category include assistance for nonprofit organizations to address food insecurity, serve under-resourced communities, including programs that benefit impacted children, youth, elderly populations, and victims of domestic violence. Additionally, this expenditure category provides funding assistance to subrecipients to complete the construction of affordable housing units. The County's subrecipient program is assisting four entities in the local travel, tourism, and hospitality industries recover from the extended closures during the pandemic.

As of the preparation of this report, the County's expenditure plan designates $127,819,181 for 59 programs that fall under eligible categories EC1 and EC2. To note, Treasury's initial 2022 eligible categories numbering system was restructured by the Treasury in February 2022 to align with the publication of the 2022 Final Rule.

Under this EC 1 category, a reporting discrepancy occurred under the "Payroll Costs for Public Health, Safety, and Other Public Sector Staff Responding to COVID-19" category, which was initially EC 1.9, then later updated by Treasury and reassigned to EC 3.1. This change inadvertently modified spending tracking under the County's Ongoing COVID-19 Mitigation Program. Additional information is provided in the Project Inventory section of this Recovery Plan.

County department programs and subrecipient programs under EC1 and EC2 are shown on Figure 1-2.

Figure 1-2, County and Subrecipient programs under EC1 and EC 2.

EC1 and EC2, Category A - Respond to the Public Health Emergency or Negative Economic Impacts		
Departments	**Short Description**	**Amount**
CAO	On-going COVID-19 Mitigation (through 2023)	$ 18,142,953
DPH	Contingency - Hospital Surge Capacity (Agreements w/ FCHMC, CCMC, Saint Agnes)	$ 6,000,000
Sheriff / Probation	Negative Impacts: public safety, public health, mental and behavioral health, County Jail / JJC Wellpath	$ 11,489,504
HR	Congregate Setting Retention Payments	$ 13,504,502
CAO	Administration of ARPA - SLFRF (through 2025)*	$ 2,500,000
CAO	Homelessness Initiatives	$ 6,500,000
DPH	Integrated Data Sharing Initiative	$ 5,000,000
DPH	Department of Public Health Brix Basement- Lab Improvements	$ 3,000,000
DPH	Department of Public Health Brix Roof Repairs	$ 225,000
DPH	Rural Mobile Health - Contracts (UCSF and Saint Agnes)	$ 6,000,000
DPH	Rural Mobile Health Linkages to Wellness	$ 2,000,000
DPH	Revised 8/22/23 - Improvements to Brix/Mercer, (former Staffing Support)	$ 574,750
ISD	Mobile Workforce Technology	$ 7,900,000
ISD	Heating/Ventilation Improvements in Public Facilities	$ 6,000,000
ISD	Generation/Electrical Upgrade Improvements in Public Facilities	$ 1,100,000
ISD	Communication Improvements for Public Services	$ 1,500,000
PROB	Fitness Zones for Youth in Probation	$ 205,284
PWP	Improvements to County Parks	$ 3,000,000
PWP	Improvements to El Porvenir Park (CSA 30)	$ 400,000
PWP	Improvements to Tenaya Park (CSA 2)	$ 400,000
PWP	Improvements to Raisin City Park (CSA 43)	$ 400,000
PWP	Improvements to Kearney Park (Originally was CWSRF)	$ 4,485,275
ISD	Improvements to Facilities Headquarters	$ 490,761
ISD	HVAC, Generation, and Electric Improvements for Downtown Public Facilities	$ 1,610,422
	Department Programs, Subtotal	*$ 102,428,451*
Subrecipient Name	**Short Description**	**Amount**
National Food Festivals, Inc.	Support partnership of bringing a Garlic Festival to Fresno County in May 2022	$ 201,833
North Central Fire Protection District	Economic Impact - COVID19	$ 1,085,668
Fresno County Fire Protection District	Economic Impact - COVID19	$ 2,000,000
Marjaree Mason Center	Capital Improvements to an existing building, Community Resources Center	$ 4,700,000
Community Medical Centers	Medical Equipment - Striker Beds and CT Scanner	$ 2,720,670
Habitat for Humanity Fresno Inc	Affordable Housing Project, Backfill Ponding Basin (Firebaugh)	$ 1,363,200
Habitat for Humanity Fresno Inc	Affordable Housing Project (Riverdale)	$ 540,000
Self Help Enterprises, Lanare Community Services District	Improvements to Lanare Community Center	$ 1,600,000
Exceptional Parent Unlimited, Inc.	Negative Economic Impact of COVID-19: payroll, billing services, cancellation of appointments.	$ 300,815
Valley Caregiver Resources Center	Negative Economic Impacts to OASIS Program, Adult Care (Alzheimer's).	$ 451,071
Fresno Economic Opportunities Commission	To replace 33 computers (30 in the computer lab and three computers in the entry way) that are outdated at the LCC Youth Center in SW Fresno	$ 48,584
San Joaquin Valley Insurance Authority	Reimbursement of Covid-19 Medical Expenses, Fresno County employees and dependents.	$ 2,426,734
The Boys and Girls Club of Fresno County	Youth Program to address social-emotional and physical wellness for youth affected by the pandemic.	$ 600,000
Court Appointed Special Advocates of Fresno and Madera Counties	Program to recruit volunteer advocates of a diverse background that closely resemble fostered youth.	$ 250,000
Fresno Metropolitan Ministry	Food to Share Program: redistribution of food via 49 church locations, CBOs, and senior and youth centers.	$ 512,000
ACTS Foundation	Distribution of Food, Household Goods, Economic Development, and Community Resources.	$ 500,000
Fresh Start Youth Center DBA Mollie's House	Program for victims of trafficking: trauma-informed private counseling and psychiatric care, addiction classes to teach girls to live a sober lifestyle, equine therapy through Abundant Life Ranch, and case management and mentorship from MH staff members.	$ 180,000
Break the Barriers, Inc.	Programs to provide skill-building services for underserved youth ages 5-17, Literacy Plus, Buddy Program, and Disable Vet Program.	$ 300,000
Care Fresno, Inc.	Program to provide After-school programming, tutoring, mentoring, and activities for children and youth 5-17 and GED Prep Classes and Sports Mentoring for young adults.	$ 300,000
Easter Seals Central California	Negative Economic Impact of COVID-19: payroll, billing services, cancellation of appointments. Funds will address economic hardship due to COVID-19	$ 200,000
Twilight Haven	Address Negative Impacts of COVID-19, recruit nursing staff and provide competitive wages, sign on bonus, and retention bonus to nursing staff and caregivers. (Maintain staffing ratios)	$ 134,391
Access Plus Capital	Program to provide financial assistance to small business via emergency grants to pay past due bills and provide technical assistance to strengthen the business.	$ 200,000
Clovis Rodeo Association Foundation	Loss of revenue due to the COVID-19 Pandemic.	$ 200,000
21st District Agricultural Association	Loss of revenue due to the COVID-19 Pandemic.	$ 205,000
Dunlap Community Club	Loss of revenue - Turkey Testicle Festival.	$ 20,000
Fresno City & County Historical Society	Negative Economic Impacts, Improvement to Kearney Mansion	$ 514,725
Poverello House	Kitchen Remodel	$ 1,500,000
Fresno Area Hispanic Foundation	Mobile Food Vendor Program	$ 500,000
Westside Family Preservation Services Network	Youth Empowerment Center, in San Joaquin	$ 349,039
Self-Help Enterprises, Inc.	Play structure and Equipment, Cherry Crossings I, City of Sanger	$ 210,000
Self-Help Enterprises, Inc.	Play structure and Equipment, Guardian Village, City of Reedley	$ 210,000
Central California Food Back	Food Distribution and School Capacity Expansion	$ 202,000
Auberry Sawmill, Inc.	Three-Phase, Auberry Sawmill	$ 140,000
Valley Center for the Blind	Accessible Transportation for People with Disabilities	$ 50,000
Calwa Recreation and Park District	Community Center Improvements, Pool	$ 675,000
	Subrecipient Programs, Subtotal	*$ 25,390,730*
	Total Category A Programs (EC1 and EC2)	**$ 127,819,181**

As of the preparation of this 2025 Recovery Plan, all 24 programs being implemented by County departments under EC1 and EC2 have a program description that has been approved by the Board to use SLFRF funding. Since the last reporting period, written interdepartmental agreements were established and affirmed by the Board for 18 active programs to be implemented by Department of Public Works and Planning, Department of Public Health, and Internal Services Department under the EC1 and EC2 categories.

Under the subrecipient program, there are 35 subrecipient agreements under the EC1 or EC2 category approved by the Board to receive SLFRF funding. As of the preparation of this report, and additional 8 subrecipient programs in this category have been completed or have received their full award. The EC1 and EC2 category has an additional of 14 completed programs since the last reporting period.

With Treasury's spending timeline of December 31, 2026, the County will continue to assess program performance under this category to determine whether there are any potential funding opportunities to redesignate available funds and/or develop potential funding recommendations for the Board's consideration before Treasury's December 31, 2026, spending deadline.

b. Public Health – Negative Economic Impacts: Public Sector Capacity (EC 3)

Nearly $13.5 million in SLFRF has been assigned for the implementation of the Congregate Settings Retention Payment (CSRP) program. The CSRP program was created to address the County's highest employee departures and vacancy rates in positions that require individuals to work in congregate settings within the Probation Department and the Sherriff's Office.

In the County's effort to restore, recruit employees, and support public safety employment, on July 12, 2022, County negotiated an agreement that will permit qualifying Correctional Officers (Unit 2), Correctional Sergeants (Unit 37), Juvenile Correctional Officers (Unit 2), and Supervising Correctional Officers (Unit 36) to receive Retention Payments not to exceed $150 per pay period effective December 26, 2022, and through the last pay period of fiscal year ending on June 30, 2025. On May 21, 2024, the Board clarified its funding commitment by designating the CSRP program in the expenditure plan under Category A, public sector capacity.

On June 24, 2025, the Board approved the extension of the CSRP program through the end of June 30, 2026. To date, the SLFRF program has expended approximately $9.4 million payments under the CSRP program. From July 1, 2024, through June 8, 2025, the County issued an additional 15,307 CSPR payments with a funding value of $3.8 million. To note, the May 11, 2025, pay period reported that 662 County employees received the retention payments, which is the highest number of payments issued under this program to Probation Department and Sheriff's Office public safety employees. At the beginning of July 2024, a total of 614 officers received CSRP payments. Since then, as of May 2025, there were 662 officers receiving CSRP payment. As of the preparation of this Recovery Plan, the County Board will continue to support the CSRP program the continued use of SLFRF.

c. Premium Pay (EC 4)

On January 18, 2022, the Board declared all County employees who occupied a permanently allocated position as of that date as "Essential Workers," thereby recognizing that the work of all County employees is essential and necessary to maintain continuity of County's operations, and critical to protect the health and well-being of County residents. Payments to the County's essential employees were distributed beginning in March 2022, with the last payments issued by the end of 2023.

In 2023, Congress passed resolution H.J.Res.7 on April 10, 2023, which formally ended the public health emergency declared by the President in 2020 related to the coronavirus pandemic. H.J.Res.7 became effective on April 10, 2023. With the end of the national emergency, Treasury announced that ARPA recipients generally will be able to continue to make investment using SLFRF without any changes, except for programs under this Premium Pay category.

The initial 2022 County expenditure plan appropriated $15,400,000 in SLFRF for the premium pay category. At the end of 2023, the County completed its Premium Pay program with a cost of approximately $10 million. Under this program, the County was able to issue 6,510 premium payments of $1,500 to full time essential workers; and 92 premium payments of $750 to employees who worked less than 32 hours per week. Additional costs incurred under this program included unanticipated retirement contributions attributed to the one-time payments for certain retirement tiers. Please see the Project Inventory, Premium Pay section for further information.

d. Water, sewer, and broadband infrastructure (EC 5)

Historically, California's Central Valley has experienced drought years with limited precipitation, short wet seasons, with majority of the rain and snowfall occurring in the winter months. With Fresno County being one of the largest agriculture producers in the world, California's recent multi-year drought has impacted the local agricultural community due to lack of rainfall, limited snowfall, and higher than average temperatures throughout the year. The coronavirus pandemic highlighted the need for regional infrastructure improvements that improve water efficiency and resiliency for residents of the County.

The County's approved SLFRF expenditure plan provides funding to make investments in potable water public system, water storage, stormwater capture, sewer treatment facilities, and other infrastructure projects that align with the eligibility requirement of the Environmental Protection Agency's (EPA) Clean Water State Revolving Fund (CWSRF) or the Drinking Water State Revolving Fund (DWSRF) programs.

The Board's expenditure plan designates nine infrastructure improvements that will be implemented by two County departments with a funding value of approximately $25.8 million in SLFRF. Since the last reported Recovery Plan, ISD completed improvements to broadband connection to public facilities and funded the County's modernization of network security against cyber-attacks and cyber-intrusion threats. Under this category, PWP will implement water management improvements, water recharge projects, and the construction of a groundwater for the rural community of Raisin City.

Under EC5, the County's expenditure plan designates approximately $20.3 million in SLFRF to subrecipient programs that will help fund necessary improvements to local infrastructure. The subrecipient program designates funding to the cities of Mendota and Firebaugh to fund water storage projects. The County has awarded eight special districts with SLFRF funding that will help fund water and sewer infrastructure improvements in the rural communities of Biola, Caruthers, Del Rey, Laton, Malaga, Riverdale, and Tranquillity.

In total, the County's expenditure plan designates $46.2 million in SLFRF for infrastructure programs that would fall under eligible categories EC 5. County departments programs and subrecipient programs are listed in Figure 1-3.

In the upcoming year, the County will continue to monitor costs to implement infrastructure projects to gage whether adequate funding has been appropriated for each project. The County may consider modifying the scopes of work for the existing projects, updating funding availability, and/or including additional or reducing the number projects under this category, which would be prepared as recommendations for the Board's consideration.

Figure 1-3, County and Subrecipient programs under EC5, Infrastructure.

EC 5, Category D - Water, Sewer, and Broadband		
Department	**Short Description**	**Amount**
ISD	Broadband Fiber to Public Facilities	$ 889,578
PWP	Liberty Cemetery - Reclaimed Water Project - CWSRF	$ 250,000
PWP	Elkhorn Facility - Water and Sewer Projects - DWSRF and CWSRF	$ 1,500,000
PWP	Elkhorn Recharge Facility - CWSRF	$ 6,000,000
PWP	Turnout on Friant-Kern Canal at Big Dry Creek - CWSRF	$ 2,500,000
PWP	Raisin City (CSA43W) - Water Well - DWSRF	$ 2,000,000
PWP	Water meter improvements and replacement in CSAs and WWDs, DWSRF	$ 1,900,000
PWP	River View Subdivision (CSA44C) - Water Distribution Improvements, DWSRF	$ 800,000
ISD	Cybersecurity Improvements	$ 10,000,000
	Department Programs, Subtotal	*$ 25,839,578*
Subrecipient Name	**Short Description**	**Amount**
City of Firebaugh	Replacement of HUD Storage tank for Las Deltas Mutual Water District - DW	$ 2,832,100
Tranquillity Irrigation District	Replacement of Groundwater well - DWSRF	$ 1,100,000
Riverdale Public Utilities District	Groundwater well - DWSRF	$ 3,175,000
Malaga County Water District	Groundwater well 5A- DWSRF*	$ 4,329,561
Malaga County Water District	Final Design and Engineering for 1 MG Water Storage Tank at Well 5*	$ 87,664
Biola Community Services District	Storm Drain Improvements	$ 955,000
Tranquillity Public Utilities District	Sewer Rehabilitation Project - two sewer lift stations coating, wet wells, replace lift station, emergency generators.	$ 675,000
Del Rey Community Services District	Groundwater Recharge Project.	$ 600,000
City of Mendota	Water Tank (200,000 gallon) and Booster Pump Station (3 booster pumps).	$ 2,465,000
Caruthers Community Services District	Water storage tank on westside of town.	$ 3,130,100
Laton Community Services District	Water meter replacement project.	$ 1,032,000
	Subrecipient Programs, Subtotal	$ 20,381,425
	Total Category D Programs (EC5)	**$ 46,221,003**

e. Revenue Replacement (EC 6)

SLFRF can be used to provide government services to the extent of reduction in revenue experienced due to the pandemic on an entity-wide basis. Funds cannot be used for pre-pandemic projections as a basis to estimate the reduction in revenue. Funds also cannot be used for directly or indirectly offsetting a reduction in the net tax revenue resulting from a change in law, regulation, or administrative interpretation.

The Final Rule allows recipients with the option to make a one-time decision to calculate revenue loss according to the formula outlined in the Final Rule or elect a standard allowance. The Final Rule defines "standard allowance" to mean the reduction in the recipient's general revenue due to the public health emergency over the period of performance, which will be deemed to be $10 million. On February 1, 2022, the Board earmarked the "standard allowance" of $10 million to fund operational expenses for traditional government services within the County's general funded departments. The County elected this option on April 30, 2022.

In 2022, the Board elected the one-time standard allowance option through the performance period in lieu of calculating loss of revenue. SLFRF was put into the Countywide Revenue Budget Org. 0415 which funds Net County Cost for various General Fund Departments of the County. SLFRF provided funding assistance for governmental services provided by departments that are not covered by revenue generated from a specific department.

Since the last reporting period, an interdepartmental agreement for the revenue loss was executed to ensure funds under this category meet the obligation deadline. The revenue loss category assisted to fund a portion of annual operational expenditures to avoid cuts in services that are generally funded within Sheriff and Probation, consisting of public safety payroll costs for deputies and officers, community patrolling, and supervision and assistance of individuals detained at County Jail and Juvenile Justice Campus. In line with previous reports, SLFRF in this category helped the County fund provision of government services.

f. *Administrative (EC 7)*

SLFRF recipients, such as the County, may use funds for administering the SLFRF program, including costs of consultants to support effective management and oversight, including consultation for ensuring compliance with legal, regulatory, and other requirements.

The County's expenditure plan designates $2.5 million in SLFRF to fund administrative costs for the implementation of projects and programs through the program's performance period. To date, approximately $1.5 million in SLFRF has been expended under Administration cost to oversee the County's ARPA program. Administration of the SLFRF program is a multidepartment collaborative effort involving the County's Administrative Office, Auditor's Office, and County Counsel. This category includes funding for County staff time and other resources required to respond to the pandemic comply with the award's terms and conditions.

Administration consists of designated staff available to review and vet program descriptions for funding eligibility, oversight of the County's expenditure plan, preparing subrecipient agreements or amendments, staffing to process ARPA-SLFRF payments, data monitoring and processing, subrecipient monitoring, as well as administering the County's quarterly expenditure reports and developing the County's annual Recovery Plan. Administrative funds may also be used to hire consultants or reimburse staff time associated with the administration, monitoring, indirect cost, and reporting of the County's Recovery Plan.

g. *Emergency Relief from Natural Disasters (EC 8)*

As of the December 31, 2024, obligation deadline, the County's expenditure plan did not designate funding allocations to this category.

h. *Surface Transportation Project (EC 9)*

As of the December 31, 2024, obligation deadline, the County's expenditure plan did not designate funding allocations to this category.

i. Title I Projects (EC10)

As of the December 31, 2024, obligation deadline, the County's expenditure plan did not designate funding allocations to this category.

Promoting Equitable Outcomes

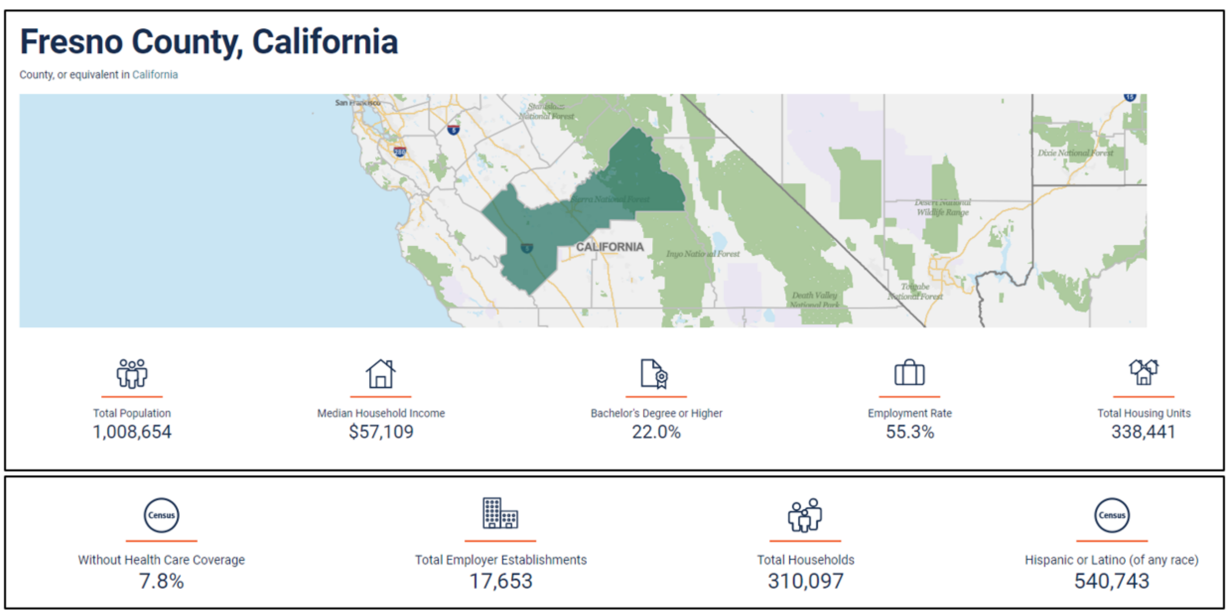
Equity is built into the fabric of the County's Recovery Plan as directed by the IFR, the Final Rule, and Executive Order 13985.

According to the U.S. Census, 2020 Decennial Census, the County had an estimated population of 1,008,654.

According to U.S. Census, American Community Survey (ACS) for the five-year period that started 2015 and ended in 2020, nearly 53.6 percent (540,743 residents) of the County's population identified as Hispanic or Latino, while approximately 46.4 percent (467,911 residents) identified as non-Hispanic or Latino. During the surveyed period, approximately 438,365 residents identified as one race: white only 271,889; Black or African American only 44,295; American Indian and Alaska Native only 6,074; Asian only 109,665; Native Hawaiian and other Pacific Islander only 1,233; and another race alone 5,209.

According to the ACS, approximately 21 percent of Fresno County's total population lived in poverty conditions. From 2015 to 2020, Fresno County's reported median household income (MHI) was $57,109, while the State of California had an MHI of $78,672 during the same surveyed period.

Figure 1-4, Fresno County Demographics, source ACS 2015-2020

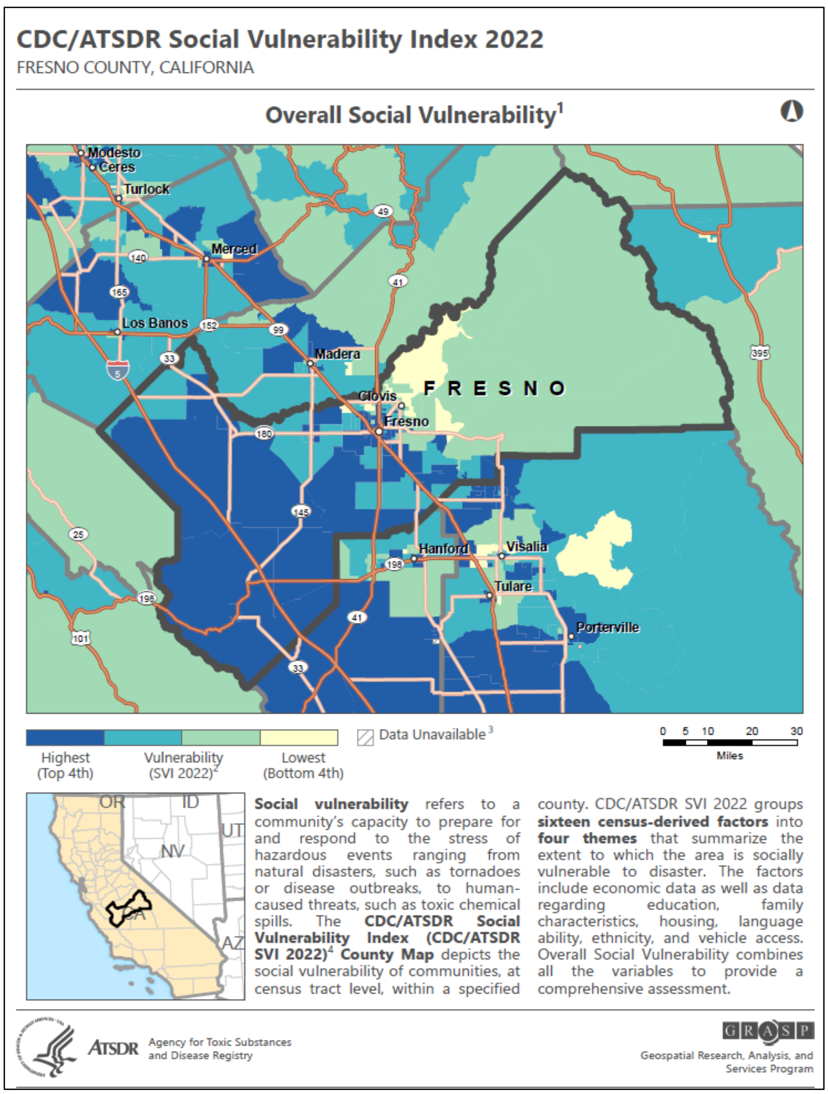


Based on recent estimates, in 2023 the County's population was estimated to be at 1,012,152, according to U.S Census information available under ACS for the five-year period that started 2019 and ended in 2023. Of which nearly 54.1 percent (547,669 residents) of the County's population identified as Hispanic or Latino, while approximately 45.9 percent (464,483 residents) identified as non-Hispanic or Latino during the 2019-2023 surveyed period.

Throughout the nation, the pandemic impacted all populations, and disproportionately impacted communities of color, low-wage essential workers, seniors, and historically marginalized populations. Efforts to date include sponsoring programs that produce the greatest benefit to socially vulnerable communities in the County.

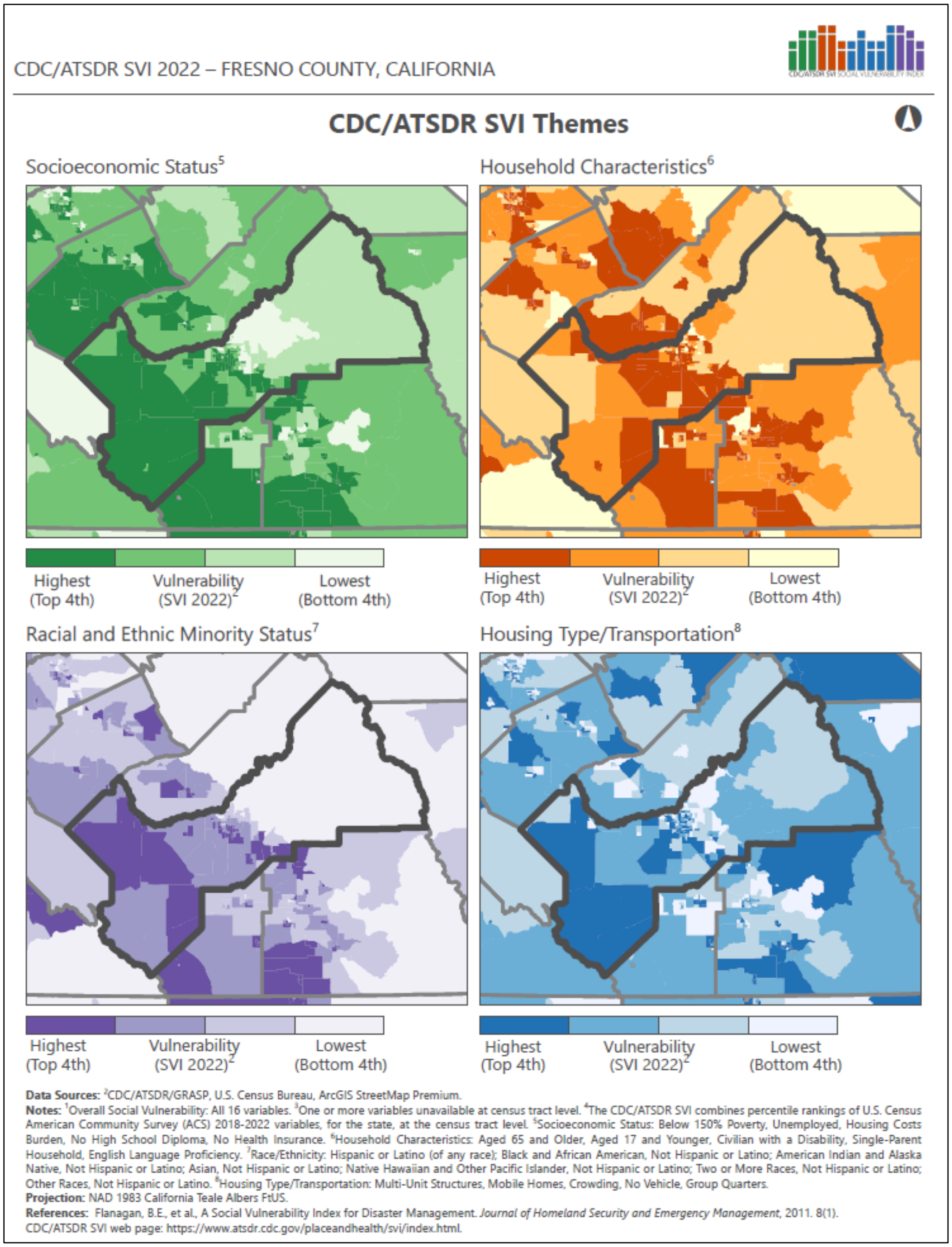
The Final Rule provides resources to assist recipients identify impacted communities such as the Center for Disease Control / Agency for Toxic Substances and Disease Registry Social Vulnerability Index (CDC/ATSDR SVI) tool. The CDC SVI assists recipients to gauge the vulnerability for low-income and socially disadvantaged communities that are susceptible to experiencing the most severe health impacts. Several factors, including poverty, lack of access to transportation, and crowded housing may weaken a community's ability to prevent human suffering and financial loss in a pandemic or a disaster. These factors are known as social vulnerability. The County's 2022 Regional CDC/ATSDR SVI map is shown on Figure 1-5.

Figure 1-5, Fresno County's 2022 CDC/ATSDR SVI Map



The CDC/ATSDR SVI uses U.S. Census data to determine the social vulnerability of every census tract in the nation. Census tracts are subdivisions of counties for which the Census regularly collects statistical data. CDC SVI ranks each tract on 15 social factors, including poverty, lack of vehicle access, and crowded housing, and groups them into four related themes: socioeconomic status, household composition/disability, race/ethnicity/language, and housing type/transportation. The County's 2022 CDC/ATSDR SVI Themed Maps are shown on Figure 1-6.

Figure 1-6, Fresno County's CDC/ATSDR SVI 2022 Themed Maps



Recognizing the disproportionate impact of the pandemic-related recession on low-income communities, the County prioritizes programs that would benefit a wide range of residents in particular areas that target economically disadvantaged communities, as provided by the Final Rule. Low- or moderate-income households and communities are those with 1) income at or below the 300 percent of the Federal Poverty Guidelines for the size of household based on the most recently published poverty guidelines; or 2) income at or below 65 percent of the area median income for the county and size of household based on the most recently published data by the U.S. Department of Housing and Urban Development (HUD).

As of the publication of the Final Rule, 300 percent of the Federal Poverty Guidelines for a household of three is $65,880 per year. The Final Rule also permits recipients to assume areas to be impacted if households reside within a Qualified Census Tract (QCT), as defined by HUD. HUD defines a QCT as having "50 percent of households with incomes below 60 percent of the Area Median Gross Income (AMGI) or have a poverty rate of 25 percent or more."

Treasury recognizes that QCTs do not capture all underserved populations for various reasons. The Final Rule acknowledges that some populations are assumed to be negatively impacted, either through negative impacts to health or economy, or through the exacerbation of pre-existing disparities. Certain industries are assumed to be negatively impacted, including tourism, travel, and hospitality, as well as non-profits and small businesses that serve or operate within QTCs. Additionally, the Final Rule states that certain populations are assumed to be negatively impacted by the pandemic, including low and poverty level households, racial and ethnic minorities, adult residents with low educational attainment, and those experiencing mental health or substance abuse challenges, among others. The County aligns with the Treasury's recognition of impacted and disproportionately impacted households as those areas that qualify for the following programs:

Impacted households:

- Children's Health Insurance Program (CHIP)
- Childcare Subsidies through the Child Care and Development Fund (CCDF) Program
- Medicaid
- National Housing Trust Fund (HTF), for affordable housing programs only
- Home Investment Partnerships Program (HOME), for affordable housing programs only

Disproportionately impacted households:

- Temporary Assistance for Needy Families (TANF)
- Supplemental Nutrition Assistance Program (SNAP)
- Free and Reduced-Price Lunch (NSLP) and/or School Breakfast (SBP) programs
- Medicare Part D Low-income Subsidies
- Supplemental Security Income (SSI)
- Head Start and/or Early Head Start
- Special Supplemental Nutrition Program for Women, Infants, and Children (WIC)
- Section 8 Vouchers
- Low-Income Home Energy Assistance Program (LIHEAP)
- Pell Grants

In addition to the Census and the CDC/ATSDR SVI information, the County's Department of Public Health has prepared the Fresno County Health Priority Index (HPI) report for year 2022, which includes a technical summary and mapping software that helps identify community needs and the most health burden areas in the County based on the following datasets:

- Healthy Places Index 3.0 Composite Score: California-HPI by the Public Health Alliance of Southern California, is a composite measure based on 23 constituent indicators. The goal of the California HPI score is standardized estimate of health and well-being in each area of California. The California-HPI 3.0 score is based on 8 domains with multiple indictors per domain.

- California's Health Equity Metric: The State of California developed the health equity metric initially to compare COVID-19 infections and test positivity between the most and least advantaged communities. Although initially used for COVID-19, it can be used for other equity purposes.

Access to the Department of Public Health's Fresno County HPI interactive mapping software and 2022 Fresno County HPI report is available at: [https://www.fresnocountyca.gov/Departments/Public-Health/Epidemiology-Surveillance-and-Data-Management.](https://www.fresnocountyca.gov/Departments/Public-Health/Epidemiology-Surveillance-and-Data-Management)

According to the Fresno County HPI report for year 2022, the County's HPI percentiles are summarized on Figure 1-7 and the County's most health burden communities are depicted in Figure 1-8.

Figure 1-7, Fresno County's HPI for year 2022

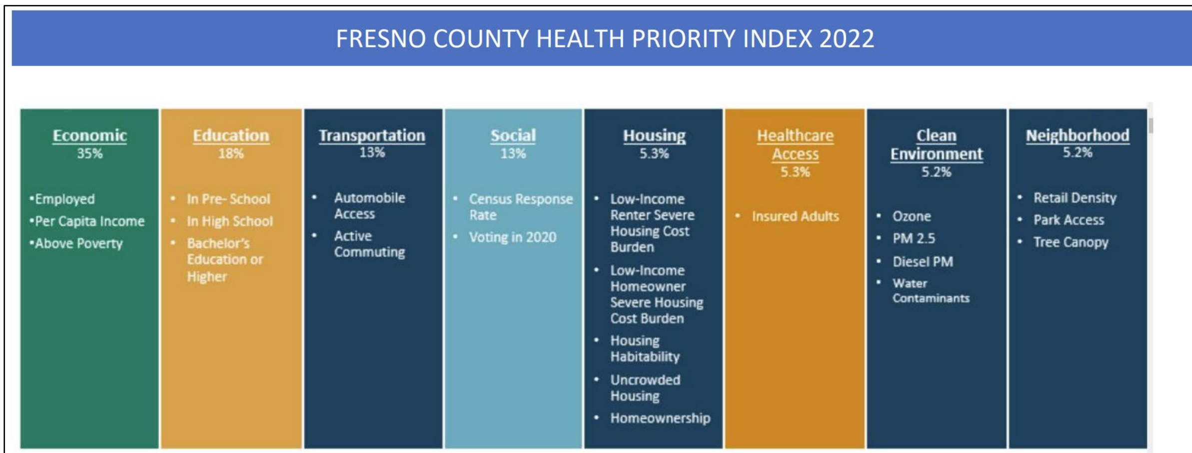
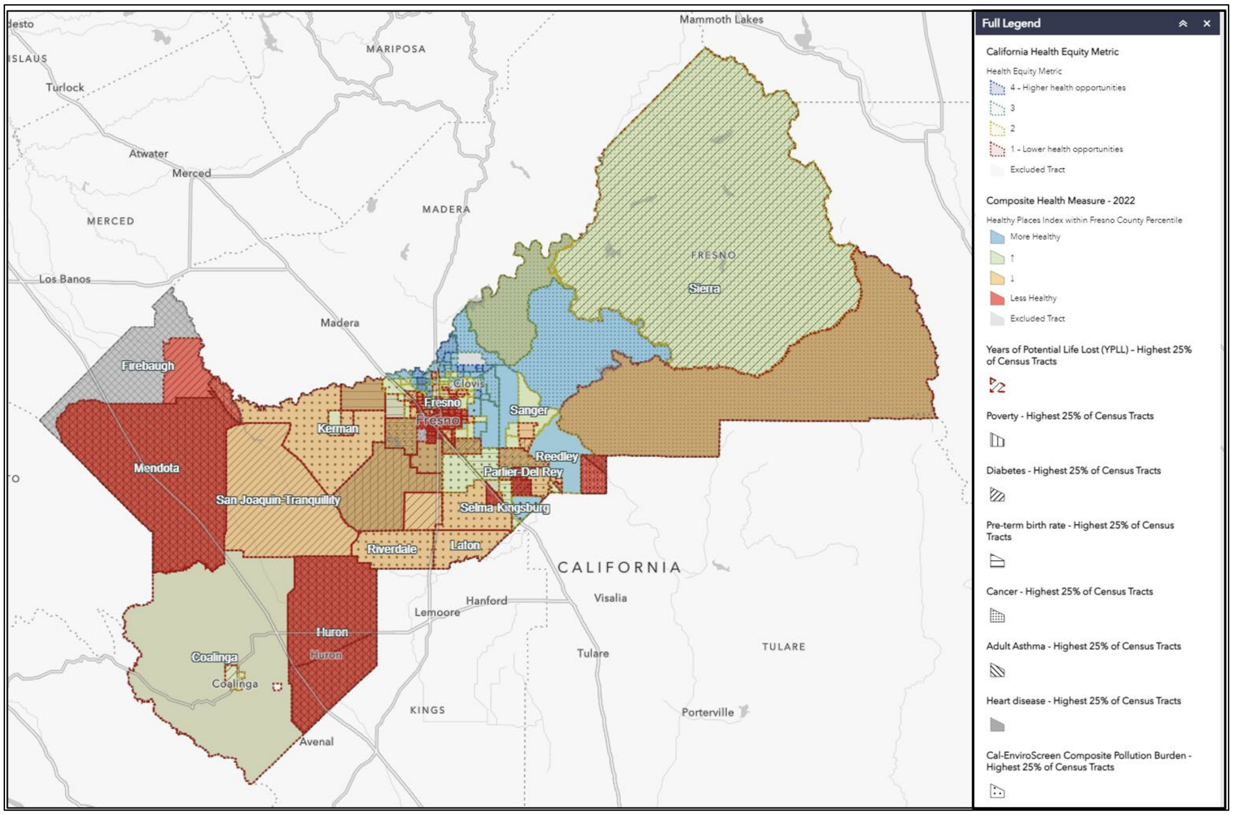


Figure source: Health Places Index (HPI 3.0) Documentation (2022). Figure 3. Retrieved at https://assets.website-files.com/613a633a3add5db901277f96/624a02bba72d6628b96ae461_HPI3TechnicalReport2022-03-31.pdf

Figure 1-8, Health burden areas in the County.



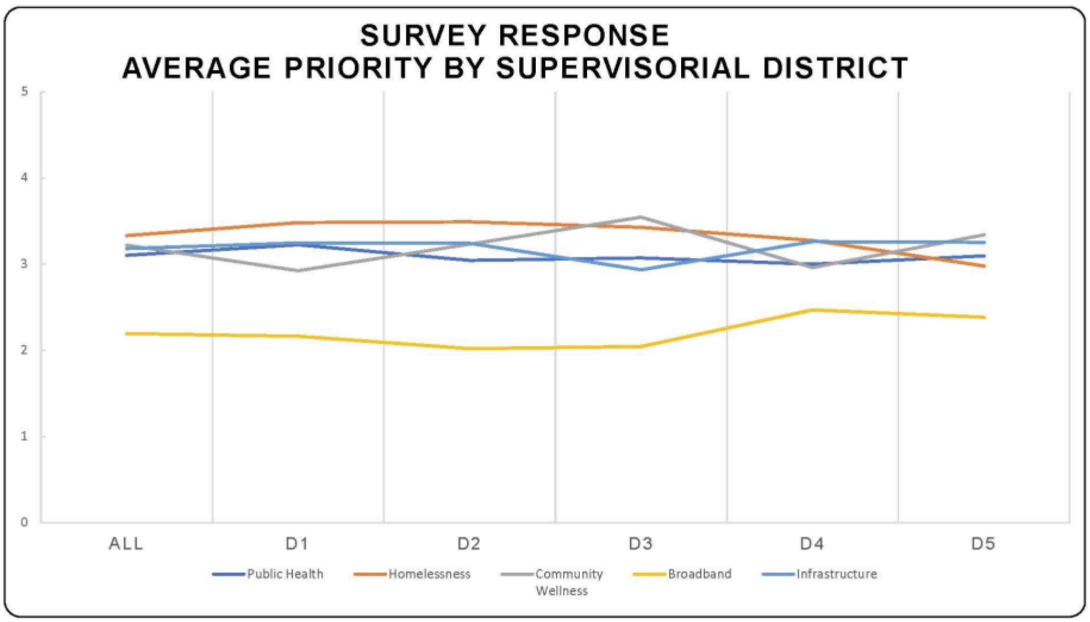
The County required that all programs detail how the proposals will promote equity in underserved, marginalized, and impacted communities to be served or benefit by federally funded programs. The County's Recovery Plan will make several investments that create equitable economic, health, education, services and programs, and safety opportunities for the community. Strong recovery will require strategically braided funding, ongoing community engagement, and multi-agency collaboration to promote economic and social opportunities and ensure the health and safety of the most impacted populations.

Community Engagement

- County ARPA website provides information and resources on the SLFRF program. The County has a dedicated ARPA email address (ARPA@fresnocountyca.gov) that provides the public the ability to submit questions or comments to the County. County Administrative Office staff monitor and respond to inquiries submitted to the ARPA email.

- From November 1, 2021, through December 24, 2021, the County conducted an online survey to solicit community input regarding the County's future expense plan for the SLFRF program. Survey participants were provided the opportunity to rank their top five priorities in the following areas: On-going Covid-19 Public Health Response/Economic Recovery, Homelessness, Community Wellness, Broadband, or Infrastructure. The County advertised the multilingual survey (English, Spanish, Hmong, and Punjabi) through its social media platforms (Facebook, Instagram, Twitter, and Nextdoor) and the County's webpage, and directly emailed the survey to over 150 Community Based Organizations (CBOs) and agencies that work in the community. The County received a combined total of 658 paper and online survey entries, of which 607 surveys were complete and used for analysis. Based on the input provided by survey participants, the results showed that the community's top priorities were: Public Health Response/Economic Recovery, Homelessness, Community Wellness, and Infrastructure. Participants ranked investment in broadband infrastructure as the lowest priority. Figure 1-9 depicts the online survey results.

Figure 1-9, SLFRF Fresno County Community Survey Summary



- From December 15, 2021, through January 28, 2022, the County conducted the Statement of Interest (SOI) process which provided community-based organizations, nonprofits, special districts, and small business an opportunity to share with the County any potential programs that may be considered for ARPA funding. The intent of the SOI process was to gauge community interest, identify potential funding opportunities, and identify a dollar amount for potential funding need in the County. The County advertised the SOI form through its social media platforms, the internet, and emailed over 150 CBOs and agencies to invited them to participate in this process. Through this process, the County received 71 SOIs, with an estimated funding need value of $93.3 million.

- On February 1, 2022, the Board approved $14.1 million in SLFRF to be made available to qualifying entities through a 30-day open application solicitation period and selection review process.

- From February 7, 2022, through March 9, 2022, the County held the first round subrecipient 30-day open application solicitation period. County staff announced the County's subrecipient application solicitation period through social media and by the ARPA email. Over 250 representatives of several community-based organizations, nonprofits, small businesses, faith-based groups, and entities that participated in the previous SOI process were invited via email to participate in this process. Participants were provided the opportunity to present their program description, establish their program objectives and goals, identify strategies to address community needs, and present a budget and timeline to complete their program. At the conclusion of the application solicitation period, the County received a total of 47 applications for programs, with an estimated funding total value of $57 million. From March 2022 through May 2022, a Selection Review Panel and County staff reviewed each application submittal and evaluated which application best achieved the Board's adopted Guiding Principles and aligned with the SLFRF eligibility requirements. On June 21, 2022, the Board approved the Ad-Hoc Committee's 22 recommended programs to receive SLFRF funding.

- On November 8, 2022, the Board unanimously approved an additional $4.2 million in SLFRF to conduct a second round of funding availability available to County departments and qualifying entities. The second-round 30-day open application process was held from November 18, 2022, through January 4, 2023. At the conclusion of the second round, the County received a total of 42 applications for programs with an estimated funding total value of $38.8 million. From February 2023 through June 2023, the County Administrative Office reviewed each application submittal and evaluated each application that best achieved the Board's adopted Guiding Principles and aligned with the SLFRF eligibility requirements. On August 22, 2023, the Board approved the County Administrative Office's 10 recommended programs consisting of programs that help address food insecurity, provide resources to impacted children, youth, individuals with disabilities, and programs to help purchase play structures for low-income housing neighborhoods.

Common themes emerged throughout the various community input mechanisms:

- The need for the County to use ARPA funds to deliver ongoing response to COVID-19 or its negative economic impacts.
- Programs that support community wellness. Concerns about public health and mental health safety in areas such as domestic violence, access to healthcare in rural areas, widespread need for mental health resources and services, and widespread mental health disparities due to economic stress, isolation, and uncertainty due to the pandemic.
- Disproportionate impacts in disadvantaged communities, agricultural communities, travel and tourism sectors, and small business communities.
- Challenges related to homelessness, housing instability, and the lack of affordable housing.
- Investment needs that address pre-existing infrastructure inequities within impacted communities of the County.

As part of the Recovery Plan, the County's effort to disseminate information through various means including the ARPA website, ARPA email, social media platforms, partnerships with community-based organizations, or during the Board of Supervisor meetings will help the County inform the public of the various programs and services that are provided through the County's allocation of SLFRF.

Labor Practices

The County utilizes strong labor standards to promote effective and efficient delivery of high-quality infrastructure projects while also supporting the economic recovery through strong employment opportunities and prioritizing the hiring of a local workforce.

County department-initiated programs will comply with customary procurement practices for all SLFRF funded programs. County programs that will undergo a bid process require compliance with State of California's prevailing wage laws. All contracts awarded by the County are reported to the State Department of Industrial Relations, and all payrolls are submitted to and monitored by the County Department of Public Works and Planning's Labor Compliance Officer. The County's Labor Compliance Analyst has the responsibility to conduct regular interviews with contractor and subcontractor staff during implementation of the programs. The County also operates a state-approved Labor Compliance Program for any state or federally funded program whose funding source specifically requires reporting compliance. Programs implemented by the Internal Services Department utilize Job Order Contracts (JOC) whereby contractors are retained to complete specific projects. Each JOC includes language that requires contractors to comply with state labor laws, filing, and reporting requirements.

In addition, the County has a program through the County's Department of Social Services, which is committed to increasing the availability of employment and training opportunities to current or former "Welfare-to-Work" participants of the CalWORKs program. All projects (except for those with Federal Disadvantaged Business Enterprise goals) require that the contractor and each subcontractor use their best efforts to ensure that 33 percent of apprentice hours are performed by qualified participants in the State approved apprenticeship programs who are the aforementioned current or former CalWORKs recipients. As of the preparation of this report, the County does not have any Project-Labor, Community Benefits Agreements, or local hiring preferences.

For subrecipient programs, the County requires that all entities enter a written subrecipient agreement with the County prior to receiving a SLFRF allocation. The standard subrecipient agreement for infrastructure projects and capital improvements includes provisions that address compliance with procurement requirements, compliance with state and federal Department of Labor regulations, compliance with nondiscrimination state and federal laws, and compliance with prevailing wage laws for public work projects.

Use of Evidence

While the County has not set an SLFRF amount for evidence-based interventions or evaluating projects through rigorous program evaluations designed to build evidence at this time, the County Administrative Office continues to work with Department Directors to improve data-driven resources to aid decision-making that is focused on improved outcomes for the community.

For the purposes of SLFRF, Treasury provides guidance on evidence-based intervention in Appendix 2 of its Compliance and Reporting Guidance. As a condition of ARPA-SLFRF, recipients must also identify the dollar amount of the total project spending that is allocated towards evidence-based intervention for each program under specific Expenditure Categories denoted by Treasury with an asterisk.

The County's expenditure plan consists of a mix of approaches that may use preliminary evidence and conduct evaluations, whenever possible.

Evidence-Based Interventions, if applicable, will be incorporated into eligible programs that fall within the Public Health (EC 1), Negative Economic Impacts (EC 2), and Services to

Disproportionately Impacted Communities (EC 3) Expenditure Categories, as identified in the Final Rule.

As of December 31, 2024, the County obligated its full allocation of SLFRF to fund programs listed in the County's ARPA-SLFRF expenditure plan. The County will continue to periodically review the impacts of each program through assessment of performance against expected outcomes. Detailed impact evidence information for awarded programs will be incorporated in the Project Inventory section of this report, and subsequent future reports.

Performance Report

As indicated in this Recovery Plan, the County intends to design Key Performance Indicators (KPIs) and identify applicable evidence-based interventions, where relevant, on a case-by-case basis. The County intends to continue its monitoring of SLFRF funded programs through the implementation timeline of each program to ensure that the goals of the program are achieved. Additional program level performance reporting is provided in the Project Inventory section of the Recovery Plan.

In 2021, the Board established four ARPA investment areas that also serve as the overarching goals for the County's SLFRF program. The County intends to collect supporting information on a biannual basis (every six months) for SLFRF funded program to assess its contribution to following investment goals:

- **On-going support of the COVID-19 response efforts**: including investments in parks, community centers, expanded library internet access, and community-based non-profits; and

- **Homelessness**: including investing in effective programs and housing that mitigate the continually challenging needs of homeless individuals within the County; and

- **Water/Wastewater Infrastructure**: including investments in water and wastewater infrastructure within disadvantaged or low-income communities throughout unincorporated Fresno County; and

- **Operational Improvements**: including investments to County facilities, technologies, staffing, and broadband to ensure governmental services continue to be provided during the existing and future public health emergencies and pandemics.

Table of Expenses by Expenditure Category

A complete expenditure categories list can be found on the official website of the US Department of the Treasury

Figure 1-10, SLFRF Expenditure Category Roster, part 1

SLFRF Expenditure Plan by
Treasury's Expenditure Categories

Expenditure Category	EC28	Approved SLFRF Obligations as of December 31, 2024
1: Public Health		
COVID-19 Mitigation & Prevention		
Ongoing Covid Mitigation Claims, County of Fresno		$ 18,142,953
Negative Impacts: public safety, public health, mental and behavioral health, County Jail / JJC Wellpath		$ 11,489,504
COVID-19 Vaccination^	1.1	
COVID-19 Testing^	1.2	
COVID-19 Contact Tracing^	1.3	
Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools,	**1.4**	
Fitness Zones for Youth at JJC, Probation		$ 205,284
Medical Expenses (including Alternative Care Facilities)^	**1.6**	
North Central Fire Protection District - Economic Impact - COVID19		$ 1,085,668
Fresno County Fire Protection District - Economic Impact - COVID19		$ 2,000,000
San Joaquin Valley Insurance Authority - reimbursement of COVID-19 Medical Expenses		$ 2,426,734
Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)^	**1.7**	
Community Medical Centers - Medical Equipment (Striker Beds & CT Scanner)		$ 2,720,670
Integrated Data Sharing Initiative, DPH		$ 5,000,000
Mobile Workforce Technology, ISD		$ 7,900,000
Heating/Ventilation Improvements in Public Facilities, ISD		$ 6,000,000
Generation/Electrical Upgrade Improvements in Public Facilities, ISD		$ 1,100,000
Communication Improvements for Public Services, ISD		$ 1,500,000
HVAC, Generation, and Electric Improvement for Downtown Public Facilities, ISD		$ 1,610,422
Facility Services Headquarter HVAC/Envelope Project, ISD		$ 490,761
Community Violence Interventions		
Community Violence Interventions*^	**1.11**	
501c3 - Marjaree Mason Center Inc.. Construction Cost, New Community Resource Center		$ 4,700,000
Westside Family Preservation Services Network, Youth Empowerment Program (San Joaquin)		$ 349,039
Behavioral Health		
Mental Health Services*^	**1.12**	
501c3 - Fresh Start Youth Center dba Mollie's House - program for victims of trafficking		$ 180,000
Other		
Other Public Health Services^	**1.14**	
501c3 - Valley Caregiver Resources Center - OASIS Program, Adult Care (Alzheimer's)		$ 451,071
501c3 - Easter Seals Central California - payroll, billing services, cancellation of appts		$ 200,000
501c3 - Twilight Haven, Skilled Nursing Facility - recruit nursing staff & maintain staff ratios		$ 134,391
Hospital Surge Capacity (Agreements with: FCHMC, CCMC, Saint Agnes), DPH		$ 6,000,000
Brix Basement - Lab Improvements, DPH		$ 3,000,000
DPH Brix Roof Repairs, DPH		$ 225,000
Rural Mobile Health - Contracts (UCSF & Saint Agnes), DPH		$ 6,000,000
Brix-Mercer Improvements and Repairs (BMI) Project		$ 574,750
Homelessness Initiatives, Poverello House - Kitchen Tenant Improvements		$ 2,500,000
Valley Center for the Blind, Accessible Transportation		$ 50,000
2: Negative Economic Impacts		
Assistance to Households		
Household Assistance: Food Programs*^	**2.1**	
501c3 - Fresno Metropolitan Ministry - Food to Share Program		$ 512,000
501c3 - ACTS Foundation - distribution of food, household goods, economic development, and Community Resources.		$ 500,000
Central California Food Bank, Rural Food Delivery Capacity		$ 202,000
Healthy Childhood Environments: Services to Foster Youth or Families	**2.13**	
501c3 - Court Appointed Special Advocates of Fresno & Madera Counties - Foster Youth		$ 250,000
Healthy Childhood Environments: Early Learning*^	**2.14**	
CBO - Exceptional Parent Unlimited, Inc. - negative economic impact - payroll, billing		$ 300,815
Long-term Housing Security: Affordable Housing*^	**2.15**	
Habitat for Humanity - Riverdale		$ 540,000
Habitat for Humanity - Firebaugh		$ 1,363,200
Homelessness Initiatives, Upholdings Inc, Crossroads Village		$ 2,050,000
Long-term Housing Security: Services for Unhoused Persons*^	**2.16**	
Homelessness Initiatives, Fresno Mission, Construction cost for The City Center		$ 2,429,186

Figure 1-11, SLFRF Expenditure Category Roster, part 2

SLFRF Expenditure Plan by Treasury's Expenditure Categories

Social Determinants of Health: Community Health Workers or Benefits Navigators*^	**2.19**		
Homelessness Initiatives, Kings View Rural Outreach Services		$	1,020,814
Rural Mobile Health Linkages to Wellness, DPH		$	2,000,000
Strong Healthy Communities: Neighborhood Features that Promote Health and Safety^	**2.22**		
Improvements to County Parks, PWP		$	3,000,000
Improvements to El Porvenir Park (CSA 30), PWP		$	400,000
Improvements to Tenaya Park (CSA 2), PWP		$	400,000
Improvements to Raisin City Park (CSA 43), PWP		$	400,000
Improvements to Kearney Park, PWP		$	4,485,275
Calwa Recreation and Park District - Community Center Improvements Pool Project		$	675,000
Self-Help Enterprises, on behalf of Lanare Community Services District		$	1,600,000
Self-Help Enterprises, Play structure for Cherry Crossings, Sanger		$	210,000
Self-Help Enterprises, Play structure, Guardian Village, Reedley		$	210,000
Addressing Educational Disparities: Academic, Social, and Emotional Services*^	**2.25**		
501c3 - Fresno Economic Opportunities Commission - replace 33 computers LLC Youth		$	48,584
501c3 - The Boys & Girls Club of Fresno County - Youth Program to address wellness for youth		$	600,000
501c3 - Break the Barriers, Inc. - Skill-building programs		$	300,000
501c3 - Care Fresno, Inc. - after-school programming, tutoring, mentoring		$	300,000
Fresno City and County Historical Society, Negative Impacts - Kearney Mansion Museum		$	514,725
Assistance to Small Businesses			
Loans or Grants to Mitigate Financial Hardship^	**2.29**		
501c3 - Fresno Community Development Financial Institution, DBA Access Plus Capital		$	200,000
Auberry Sawmill, Inc.		$	140,000
Fresno Area Hispanic Foundation, Mobile Food Vendor		$	500,000
Aid to Tourism, Travel, or Hospitality^	**2.35**		
National Foods Festivals, 2022 Garlic Festival and Food		$	201,833
Clovis Rodeo Association Foundation - Loss of revenue		$	200,000
21st District Agricultural Association, Big Fresno Fair		$	205,000
Dunlap Community Club, Loss Revenue Turkey Testicle Festival		$	20,000
3: Public Health-Negative Economic Impact: Public Sector Capacity			
General Provisions			
Public Sector Workforce: Other	**3.3**		
Congregate Settings Retention Payment Program		$	13,504,502
4: Premium Pay			
Public Sector Employees	**4.1**		
One-time COVID-19 Pandemic Pay - Essential Workers		$	10,023,473
5: Infrastructure			
Water and Sewer			
Clean Water: Centralized Wastewater Treatment	**5.1**		
Tranquillity Public Utility District - Sewer Rehab Project		$	675,000
Clean Water: Stormwater	**5.6**		
Biola Community Services District - Storm Drain Improvements		$	955,000
Clean Water: Water Conservation	**5.8**		
Liberty Cemetery - Reclaimed Water Project - CWSRF, PWP		$	250,000
Drinking water: Source	**5.13**		
Elkhorn Facility - Water and Sewer Projects - DWSRF and CWSRF, PWP		$	1,500,000
Raisin City (CSA43W) - Water Well - DWSRF, PWP		$	2,000,000
Tranquillity Irrigation District - Replacement of Groundwater well - DWSRF		$	1,100,000
Riverdale Public Utility District - Groundwater well - DWSRF		$	3,175,000
Malaga County Water District - Groundwater well - DWSRF		$	4,329,561
Drinking water: Storage	**5.14**		
Elkhorn Recharge Facility - CWSRF, PWP		$	6,000,000
Turnout on Friant-Kern Canal at Big Dry Creek - CWSRF, PWP		$	2,500,000
River View Subdivision (CSA44C) - Water Distribution Improvements, DWSRF, PWP		$	800,000
Malaga County Water District - Final Design and Engineering for Water Storage Tank at Well 5		$	87,664
City of Firebaugh - Replacement of HUD Storage for Las Deltas Mutual Water District		$	2,832,100
City of Mendota - Water Tank (200,000 gallon) & Booster Pump Station		$	2,465,000
Caruthers Community Services District - Water storage tank at the westside of town		$	3,130,100

Figure 1-12, SLFRF Expenditure Category Roster, part 3

SLFRF Expenditure Plan by Treasury's Expenditure Categories

Drinking water: Other water infrastructure	**5.15**		
Water meter improvements and replacement in CSAs and WWDs, DWSRF, PWP		$	1,900,000
Laton Community Services District - Water meter replacement project		$	1,032,000
Water and Sewer: Other	**5.18**		
Del Rey Community Services District - Groundwater Recharge Project		$	600,000
Broadband			
Broadband: Other projects	**5.21**		
Broadband Fiber to Public Facilities, ISD		$	889,578
Cybersecurity Improvements, ISD		$	10,000,000
6: Revenue Replacement			
Provision of Government Services	**6.1**		
Recovery of Lost Revenue - Standard Option based on "Final Rule"			$10,000,000
7: Administrative			
Administrative Expenses	**7.1**		
Administration of ARPA - SLFRF (through 2025)*		$	2,500,000
8: Emergency Relief from Natural Disasters			
9: Surface Transportation Projects			
10: Title 1 Projects			

Summary	**Amounts**
Total Obligations to Date:	$194,063,657
Earmarked by Board, vetting for ARPA Eligibility:	$0
Total SLFRF Award:	**$194,063,657**

A complete expenditure categories list can be found on the official website of the US Department of the Treasury.

Project Inventory

Programs under Eligible Category: Public Health (EC 1)

1. Ongoing COVID-19 Mitigation and Prevention

Managing Department:	County Administrative Office		
Allocated Amount:	$18,142,953	**Expenditures:**	$18,142,953
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	March 3, 2021	**Completion Date:**	June 30, 2023
Eligible Category:	1.1 through 1.12 Public Health Services		
Website:	https://www.fresnocountyca.gov/Home		

Project Overview

The County's initial 2022 expenditure plan earmarked $43.5 million for fiscal years 2021-2022 and 2022-2023 for a range of COVID-19 public health response activities listed under the Treasury's initial Expenditure Categories 1.1 through 1.12 Public Health. On November 8, 2022, the Board approved a funding reduction of $13,360,043 for this program to address increasing cost to implement improvements to infrastructure and parks in rural unincorporated communities. On April 10, 2023, the National Public Health Emergency ended. Likewise, funding support for this program ended by the end of June 30, 2023. At the end of this program, actual expenditures totaled to $18,142,953.

On May 21, 2024, the Board approved the redesignation approximately $11.9 million in cost savings to instead help fund other Category A programs, such as the Congregate Settings Retention Program and Negative Economic Impacts to the Sheriff's Office and Probation Department. Although the public health emergency ended in 2023, the Sheriff's Office and Probation Department continue to be negatively impacted by the pandemic due to cost increases in medical care and behavioral health treatment provided to individuals detained at the County Jail and Juvenile Justice Campus. The Ongoing Covid-19 Mitigation and Prevention program, through its implementation, assisted departments meet their staffing needs, mitigate, and prevent the spread of virus among employees and in County facilities. The County leveraged supplemental federal and state revenues from other funding sources such as the Epidemiology and Laboratory Capacity for Prevention and Control of Emerging Infectious Diseases (ELC) to help cover the cost for COVID-19 testing and vaccinations.

Performance Report

During 2021 through 2023, the County was impacted by several surges of Coronavirus cases, with the largest surges occurring during the Delta and Omicron variants. This program provided approximately $18.1 million in SLFRF funding assistance to 13 participating departments to reimburse costs associated with the public health emergency and efforts to mitigate and prevent the spread the virus within eligible expenditures EC. 1.1 through 1.12. The pandemic negatively impacted public sector operations by increasing costs to maintain service deliveries, address safety, public health, and mitigate the spread of the virus in the community. The County provides essential services within human services, public works, and justices services departments which require in-person interaction with residents, patients, or coworkers. Throughout the pandemic, essential services-maintained continuity which heightened the risk of many employees and their families to exposures and/or infections.

This program funded costs related to contact tracing, testing/temperature screeners, personal protective equipment, face masks, gloves, sanitation supplies, janitorial services which fall under preventative measures which mitigate and prevent infections at work and congregate settings. Additional costs incurred helped build public sector capacity by transitioning non-essential workers with technology and equipment to telework from remote locations. To add, this program helped to fund the extended supplemental paid sick leave (SPSL) for eligible employees who were unable to work due to infection, illness, and in need extended SPSL.

To note, although this program is identified under this eligible category, in 2022 Treasury restructured its numeric system for "Payroll Costs for Public Health, Safety, and Other Public Sector Staff Responding to COVID-19" category which was originally coded as EC 1.9, and then was updated by Treasury (February 2022) and reassigned to EC 3.1. Treasury's change inadvertently modified quarterly expenditure reporting and tracking for the County's Ongoing COVID-19 Mitigation Program. As of the preparation of this Recovery Plan, approximately $3.5 million were cost in public sector labor and payroll spending under this program. Funding support of this program decreased over the course of the pandemic attributed to medical advances, heard immunity, advances in widespread vaccinations, and the shift in Board priorities.

Promoting Equitable Outcomes

Given that the public health emergency impacted delivery of services, this program funded a wide range of increased activities and purchasing of supplies that helped maintain the continuity of service deliveries while incorporating safety measures to prevent and mitigate the transmission of the virus in the community. This program allowed County departments to quickly adapt by incorporating safety measures in their operations as new information was announced by the CDC on how the virus is spread, precautions, and measures to mitigate infection.

2. Hospital Surge Capacity

Managing Department:	Department of Public Health, BAI 22-0114		
Allocated Amount:	$6,000,000	**Expenditures:**	$6,000.000
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	February 2022	**Completion Date:**	March 2022
Eligible Category:	1.14 Other Public Health Services		
Website, Saint Agnes:	Saint Agnes Medical Center (samc.com)		
Website, CMCs:	Community Medical Centers - About Us		

Project Overview

The County experienced the largest surge of coronavirus infection cases during January 2022, which was greater than any other month since the beginning of the public health emergency in

2020. Hundreds of health care workers were not able to provide patient care as a result of testing positive for coronavirus infection. In 2022, the County earmarked $10 million as a contingency to assist local hospitals address surge capacities. On March 8, 2022, the Board ratified the allocation of $6,000,000 in SLFRF for three local area hospitals to directly respond to the surge of infections which impacted emergency rooms and medical care at Community Regional Medical Center – Fresno, Clovis Community Medical Center, and Saint Agnes Medical Center.

Under this program, each hospital was eligible to receive two million dollars in SLFRF assistance from the County to maintain and increase inpatient hospital capacity to address the infection surge in 2022. Inpatient hospital capacity included all the necessary licensed and unlicensed staffing, and support services necessary to support an increased number of hospitalized patients.

With end of the public health emergency, on May 21, 2024, the Board approved the redesignation of the unspent funds for this program, $4 million, to help fund the implementation of the Congregate Settings Retention Program under Category A, public section capacity.

Performance Reports

Saint Agnes Medical Center (SAMC): Due to a high population of patients being treated at the facility, SAMC expanded its bed capacity in furtherance of its mission to treat patients, especially those presenting with coronavirus infection. From February 2022 through March 2022, SAMC increased its staffed beds capacity from 382 beds to 398 beds, an increase of 16 staffed beds. The operation of the excess capacity beds was staffed 100% by staff engaged with a contracted agency. Staffing ratios yielding a 2:1 mix of patients to registered nurse with each registered nurse working a 12-hour shift for a total of two shifts per day. The computed cost of staffing these expanded beds was $2,000,000.

Community Regional Medical Center, Fresno: Community Regional Medical Center (CRMC) added 51 beds that were staffed by 25.6 contract agency nurses from January 2022 through March 2022. Estimated day cost per nurse totaled $1,327. CRMC's baseline area bed capacity was 673 and staffed by 517 travel nurses from January 2022 through March 2022. Occupancy rate for the expanded capacity during the billing period was 53.4%. Total registered nurse staffing cost utilized during in the expanded area totaled $2,385,808, of which SLFRF assisted with $2 million in funding support.

Clovis Community Medical Center: Clovis Community Medical Center (CCMC) added 53 beds that were staffed by 24.8 contract agency nurses. Estimated day cost per nurse totaled $1,327. CCMC's baseline area bed capacity was 208 and staffed by 213 travel nurses from January 2022 through March 2022. Occupancy rate for the expanded capacity during the billing period was 46.2%. Total registered nurse staffing cost utilized during in the expanded area totaled $2,067,346, of which SLFRF assisted with $2 million in funding support.

Promoting Equitable Outcomes

Given that the public health emergency impacted all populations in the area and through the nation, this program made it possible for each local hospital to expand its existing service capacity by contracting for additional travel nurses and open bed capacity to accommodate additional patients impacted by the Omicron coronavirus variant. This program benefited patients in the hospital seeking medical attention and their families; in addition, this program allowed each hospital to preserve bed capacity for patients being treated for other non-coronavirus illnesses and conditions.

3. Fresno County Fire Protection District, Increased Emergency Response

Managing Entity:	Subaward to Special District, Subrecipient, A 22-126		
Allocated Amount:	$2,000,000	**Expenditures:**	$2,000,000
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	March 2021	**Completion Date, est.:**	March 2022
Eligible Category:	1.6 Medical Expenses		
Website:	Fresno County Fire Protection District		

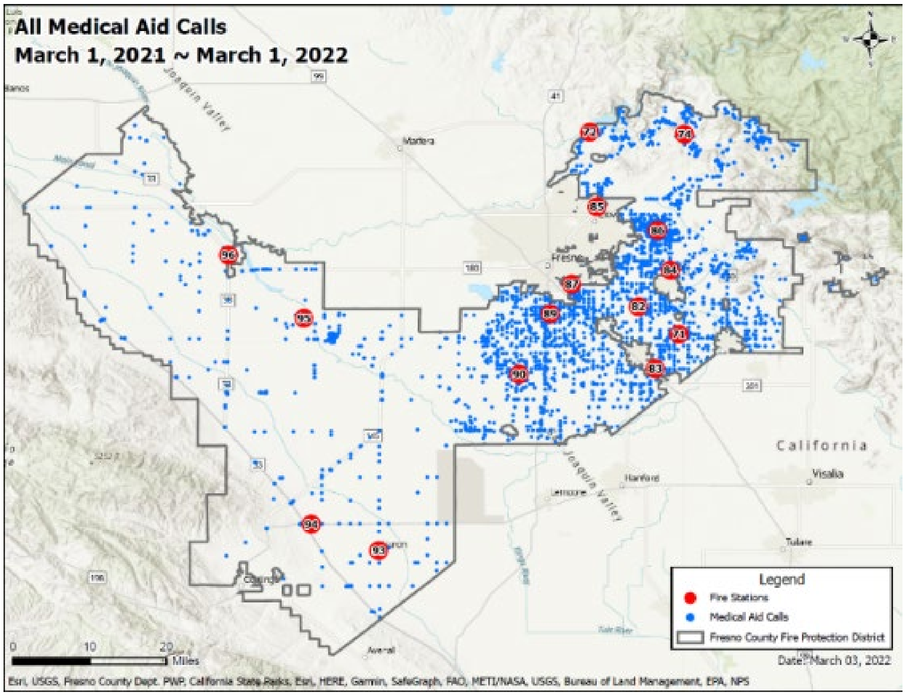
Project Overview

Fresno County Fire Protection District (Fresno CFPD) provides a full range of fire prevention and suppression services in a district service area that encompasses 2,500 square miles, and an estimated population of 220,000 residents in Fresno County. A substantial portion of Fresno CFPD's service area is composed of areas recognized as economically disadvantaged unincorporated communities in the State of California. This Program cover a portion, up to $2 million of medical costs incurred by Fresno CFPD for its response to coronavirus related medical emergencies. The County's SLFRF program reimbursed Fresno CFRD to address its negative fiscal impacts related to increased calls for emergency medical service due to public health emergency, payroll, overtime pay, and increased fuel cost in its operational budget.

Performance Report

From March 3, 2021, through March 1, 2022, Fresno CFPD responded to 3,174 calls for emergency assistance that were identified by the district as in-home life-threatening medical related to coronavirus and infection emergencies. The increase in coronavirus infections and related emergencies created an unanticipated financial burden of $4,867,806 to Fresno CFPD's operational budget, consisting of increased payroll cost, overtime, and fuel cost. Fresno CFPD requested from the County $2,000,000 to address 41% of its financial burden created by its response to in-home life threating related emergencies. Figure 2-1 shows all medical aid and calls to the Fresno CFPD from March 1, 2021, to March 1, 2022.

Figure 2-1, Fresno CFPD Medical Aid Request, March 2021-2022



Promoting Equitable Outcomes

Given that the public health emergency impacted all populations, this program made it possible for the Fresno FPD to receive financial assistance for providing emergency medical response in the rural areas of the County, which has an estimated population of approximately 220,000 residents. Most of Fresno FPD's 2,500 square mile service area is recognized as economically disadvantaged communities by the State of California.

4. North Central Fire Protection District, Increased Emergency Response

Managing Entity:	Subaward to Special District, Subrecipient, A 22-127		
Allocated Amount:	$1,085,668	**Expenditures:**	$1,085,668
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	March 2021	**Completion Date:**	March 2022
Eligible Category:	1.6 Medical Expenses		
Website:	[North Central Fire Protection District (specialdistrict.org)]()		

Project Overview

North Central Fire Protection District (North CFPD) provides a full range of fire prevention and suppression services in a district service area that encompasses 215 square miles, and an estimated population of 51,000 residents in central Fresno County. A substantial portion of North CFPD's service area is composed of areas recognized as economically disadvantaged communities in the State of California.

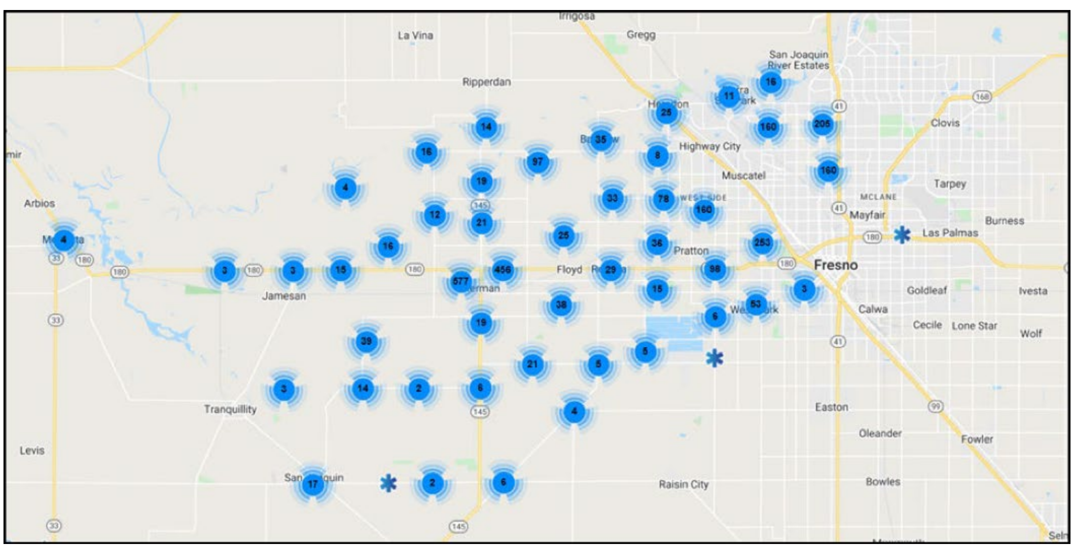
Funds allocated to this program covered a portion of the medical costs incurred by North CFPD in its response to medical emergencies related to the coronavirus during the 2020 public health emergency. The County's SLFRF Program reimbursed North CFPD to address their negative fiscal impacts related to increased calls for emergency medical service due to coronavirus infections or medical emergencies, payroll, overtime pay, and increased fuel cost in its operational budget during 2021 through 2022.

<u>Performance Report</u>

From March 3, 2021, through March 1, 2022, North CFPD responded to 2,842 calls for emergency assistance that were identified by North CFPD as in-home life-threatening medical related to coronavirus and infection emergencies. The increase in coronavirus infections and related emergencies created an unanticipated financial burden of $2,072,897 to North CFPD's operational budget consisting of increased payroll cost, overtime, and increased fuel cost.

North CFPD requested from the County $1,085,668 in SLFRF assistance to address 52% of the financial burden created by its response to increased medical emergencies during the public health emergency. Figure 2-2 shows all medical aid calls to North CFPD from March 3, 2021, to March 1, 2022.

Figure 2-2, North CFPD Medical Aid Request, March 2021-2022.



<u>Promoting Equitable Outcomes</u>

Given that the public health emergency impacted all populations, this SLFRF program made it possible for the North Central FPD to receive financial assistance for providing emergency medical response to coronavirus infections and related medical emergencies in the central unincorporated areas of the County, which has an estimated population of approximately 51,000 residents. As previously noted, nearly all of North Central FPD's service area is recognized as economically disadvantaged communities by the State of California.

5. Ventilation Improvements in Public Facilities, ISD No. 1

Managing Entity:	Department of General Services, BAI 22-0336, BAI 24-1171		
Interagency Agreement No.	A-24-577		
Allocated Amount:	$6,000,000	**Expenditures, est.:**	$4,587,258
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	March 2021	**Completion Date, est.:**	June 2026
Eligible Category:	1.7 Other COVID-19 Public Health Expenses		
Website:	[Internal Services - County of Fresno (fresnocountyca.gov)]()		

Project Overview

The SLFRF allocated to this project is funding the modernization of heating, ventilation, and air conditioning (HVAC) units at various essential County facilities serving the public that include but are not limited to: up to Fresno County's 15 public libraries, the Plaza, the Hall of Records, and the Juvenile Justice Campus (JJC). The funds are assisting the County's General Services Department (GSD) to prepare a facilities condition assessment, purchase, install, and make necessary ventilation improvements to address major capital investment needs, and replace existing HVAC systems that are beyond their rated life cycles. The project will improve the effectiveness of indoor/outdoor air exchange and improve air-quality and ventilation systems in congregate areas for employees and for the visitors of those public facilities. Efficient HVAC units, along with other preventative actions, can help prevent the spread of airborne viruses in indoor settings through enhanced air filtration units. To date, GSD has completed twelve of the anticipated fifteen subprojects.

In the Final Rule, Treasury enumerated several projects that were examples of eligible capital expenditures (investments in property, facilities, or equipment) to prevent and mitigate COVID-19, including installation and improvements of ventilation systems. This project will respond to the public health emergency through the installation and improvement of ventilation systems in congregate public facilities.

Performance Report

Due to the complexities of each HVAC system and its requirements to repair or complete replacements, completion dates have been delayed due to long lead times for required parts and necessary equipment. The department represents that HVAC equipment has been taking up to 44 weeks to be delivered once order is placed, many current delays are from pending equipment arrival.

As of April 21, 2025, $3,389,449 has been spent for chiller, cooling tower rebuild, HVAC and air handler replacements at the following County public facilities:

Hall of Records, 2281 Tulare Street, Fresno, CA 93721

This project funded the replacement of two outdated air handlers at the Hall of Records facility which were beyond their rated lifecycle. The new air handlers are high efficiency units and add Ultra Violate (UV) air cleaners. The equipment was delivered and replacement of the air handlers was completed in April 2024. Invoices have been paid with Department Voucher Numbers: 02442403, 02451113, 02468675,0284641, 02484146, 02513100, 02502500, 02517058 and work order 415876.

Brix/Mercer – 1221 Fulton Street, CA

This project funded the replacement of outdated building automation controls at the Department of Public Health's Brix/Mercer Building which improved the efficiency and ability for the department to better control fresh air intake into the facility's ventilation system. This project was completed in December 2023. Invoices have been paid with Department voucher numbers: 02480181, 02480142, 02496923, and Work Order 436710.

Plaza Building - 2020 Tulare St. Fresno, CA 93721

In addition to replacing the chiller, the Plaza building also received replacement of the cooling tower media with new high-efficiency media. The Department issued a Notice to Proceed on April 27, 2022, and work was completed in February of 2023. Invoices have been paid with Department voucher numbers 02359870, 02363098, 02425236, 02425236, 02363098 and work order 374010.

Pontiac Way – 333 W. Pontiac Way, Clovis, CA 93616

Similarly, the Department represents that the Pontiac Way Building No. 6 required the replacement of HVAC package units. In September 2021, the Department completed this project which replaced outdated and aging ventilation units with a total of five-high efficiency units with outside air intakes. Invoices have been paid with Department voucher numbers 02329742 and work order 341230.

Facility Services Headquarter – 4590 E. Kings Canyon Road, Fresno, CA 93702

This project, as planned, will replace four outdated HVAC package units at the Facilities Service Headquarters that are beyond their rated lifecycle with high efficiency fresh air intake units. The Department approved a Notice to Proceed on November 8, 2023. This project was completed in March of 2024. Invoices have been paid with Department voucher numbers 02513100 and work order number 466677.

Hall of Records –2281 Tulare Street, Fresno, CA 93721

As of the preparation of this report, the Department represents that the stand-alone chiller plant at the Hall of Records is in dire need of replacement due to its outdated design. The project consists of commissioning an assessment, which will guide the necessary engineering and design for a new stand-alone central plant that will provide cooling and heating for downtown public facilities. The Department is awaiting preliminary designs from the Department of Public Works and Planning.

Historic Kearney Mansion Museum & Gallery – 7160 W. Kearney Boulevard, Fresno, CA 93706

The historic Kearney Mansion Museum & Gallery is a 119-year-old historical structure located at Kearney Park in Fresno County. The Kearney Masion Museum, offers academic learning spaces, exhibits, and cultural resources which display the diverse cultures found in the Central Valley. This project addressed necessary air circulation repairs at the Kearney Mansion Museum, consisting of fixing a malfunctioning HVAC unit at the mansion, and repairing air ducts at the first floor, Servants Quadrants. Work was completed in September of 2024. Invoices have been paid with Departmental voucher numbers 02535871, 02538637, 02538666, 0259474, 0250153, 02543736 and work order 502297.

Libraries – San Joaquin, Sanger and Bear Mountain Libraries

Many of the County's public libraries have outdated ventilation systems and need repairs or modernization of their HVAC units. The Department is currently working to finalize its final Library project at the Sanger Library. The Department has previously funded HVAC system replacements for the Bear Mountain, Easton, Parlier, San Joaquin and Woodward Libraries; these subprojects were completed May 2024, July 2024, July 2024, August 2024, and May 2024, respectively. This benefits the local residents who visit their local libraries. Invoices have been paid with Department voucher numbers 02526681, 02466473, 02519237, 02519025 and work order numbers 448523, 458871, 474294.

<u>Promoting Equitable Outcomes</u>

Given that the public health emergency impacted all populations, this program provides an opportunity for the Department to make necessary heating ventilation air conditioning improvements to various County public facilities that will improve the effectiveness of indoor/outdoor air exchange and improve air-quality and ventilation systems in congregate areas for employees and for the visitors of those public facilities. Future Recovery Plans will update statuses for the previously listed ventilation improvement location.

6. Generation/Electrical Upgrade Improvements in the Department of Public Health Facility, ISD No. 2

Managing Entity:	Department of Internal Services, BAI 22-0336, BAI 24-1171		
Interagency Agreement No.	A-24-577		
Allocated Amount:	$1,100,000	**Expenditures, est.:**	$713,151
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	March 2021	**Completion Date, est.:**	February 2025
Eligible Category:	1.7 Other COVID-19 Public Health Expenses		
Website:	[Internal Services - County of Fresno (fresnocountyca.gov)]		

Project Overview

This project provided funding for GSD to prepare a facilities assessment that includes upgrading and/or replacing the emergency electrical systems (back-up power sources) at the Department of Public Health facility. Upgrading the existing back-up power sources for this critical County facility will address capital investment need, will allow for continued delivery of critical public services, protect properties and data systems during emergencies, and improve the County's resiliency during power grid failures in the area. The pandemic resulted in negative health impacts to the public and upgrading and/or replacing the emergency electrical systems at the Department of Public Health facility responds to the harms caused by the public health emergency, by ensuring that the Department of Public Health is able to provide uninterrupted information, resources, and guidance to the public, with the goal of reducing community spread and deaths in future pandemics or public health emergencies.

The Final Rule lists enumerated eligible uses to respond to the public health emergency, which include improvements to emergency operations centers, improvements to COVID-19 testing sites and laboratories, and costs of establishing public health data systems (backup generators ensure the public health data systems do not go down in case of a power outage). The County's Office of Emergency Services ("OES") is located at the Department of Public Health building, and the Department of Public Health is integral to the County's public health response to the COVID-19 pandemic.

Performance Report

Department of Public Health is located at the Brix/Mercer Building in downtown Fresno. The current generator was originally installed in 1984 and is well past its useful lifetime and has become too costly to repair and maintain. In 2023, the Department received contractor quotes to prepare a facilities assessment that included upgrading and/or replacing the emergency electrical system, back-up power sources. The Department represents that a permit for this project was completed in December 2023, which allowed for the project to begin the construction phase. The Department represents those minor delays in this project moved the completion date to Fall 2024.

Promoting Equitable Outcomes

This program provides an opportunity for the County to fund necessary improvement to Department of Public Health's headquarters. The Brix/Mercer Building provides essential programs in the community including but not limited to: children's medical services, emergency services, environmental health, public health nursing, health policy and wellness, community health, epidemiology surveillance, and data management. Upgrading the existing back-up power sources for this critical County facility will address capital investment need, will allow for continued delivery of critical public services, protect properties and data systems during emergencies, and improve the County's resiliency during power grid failures in the area. Future Recovery Plans will update statuses for the previously listed ventilation improvement locations.

7. Communication Improvements for Public Services Facilities, ISD No. 3

Managing Entity:	Department of Internal Services, BAI 22-0081, BAI 24-1054, BAI 24-1171, and BAI 24-0813		
Interagency Agreement No.	A-24-577		
Allocated Amount:	$1,500,000	**Expenditures, est.:**	$994,143
Impacted Class:	Yes	**Program Status:**	Existing
Start Date:	March 2021	**Completion Date, est.:**	June 2026
Eligible Category:	1.7 Other COVID-19 Public Health Expenses		
Website:	[Internal Services - County of Fresno (fresnocountyca.gov)]()		

<u>Project Overview</u>

The initial 2022 project allocated funding to allow ISD to purchase and install radio towers and associated equipment at the Reedley and Tranquillity Public Works and Planning, Road Maintenance and Operation Yard Facilities. Each radio tower will be constructed to an approximate height of 250-feet and designed to enhance communication coverage in the rural areas of the County for public safety and first responders such as Sheriff, Fire, Department of Public Health, and Public Works. The two new radio towers are a key capital investment that will expand the County's wireless communication and improve voice and data communication signals for first responders' mobile devices. Since the last reporting period, on October 8, 2024, the Board of Supervisors approved the department's request to revise the scope of work to use SLFRF to fund the designed and construction of the Reedley Tower and omit the Tranquillity Tower from the scope of work.

The Final Rule lists enumerated eligible uses to respond to the public health emergency, including improvements to or construction of emergency operations centers and acquisition of emergency response equipment (e.g., emergency response radio systems). The County's public safety and first responders experienced an increased volume of emergency responses during the public health emergency due to medical emergencies and infections during the pandemic. The proposed upgrades to the County radio towers, and associated equipment, will enhance communication coverage in the rural areas for public safety and first responders. These upgrades will respond to the public health emergency by enhancing the County's ability to provide reliable emergency responses to COVID-19 related emergencies.

<u>Performance Report</u>

In 2023, the ISD represents the following achievements. ISD is working with the Department of Public Works and Planning Design Division on this capital project to purchase and install radio towers and associated equipment in or near the City of Reedley. The engineering consultant for the project has been selected and the consultant is currently working on the plans, specifications, and estimate for the construction of the project. During Spring 2024, ISD was working with Public Works and Planning to finalize design and start the public bidding process.

During the design of both projects, ITD (formally ISD-IT) staff determined that the preliminary construction costs would exceed the original estimates. In 2024, ITD opted to prioritize the design and build for the Reedley location first, as ISD is currently operating from a temporary, portable tower after being displaced from a tower it had previously utilized in the Reedley area. There is currently a permanent radio tower in Tranquillity, but it is at maximum weight capacity; future plans for the Tranquillity location include upgrading the tower to accommodate more microwaves, which will improve coverage in the area, and will be funded by future Radio rate revenues. As there is currently only a temporary solution for the Reedley location, the Department prioritized the Reedley project, and the scope of work and bid package for only the Reedley project was finalized and approved on May 23, 2024. During 2024, the ITD represents the following achievements. ITD working with Public Works and Planning finalized the plans, specifications, and estimate for the construction project. The project went out to bid on July 25, 2024. The low bidder, Katch Environmental, was awarded the project on September 24, 2024, and construction began December 9, 2024. As planned, the Reedley tower will be located near the intersection of E. Manning Avenue and S. Rio Vista Avenue. Construction is estimated to be completed by December 2025.

Promoting Equitable Outcomes

This program provides an opportunity for the County to enhance communication coverage, in particular public safety communication, in and near the underserved rural communities of Reedley and Tranquillity. Once completed, the towers will improve voice and data communications for users such as the Sheriff's Office, fire protection, public health response, and public works. Future Recovery Plans will update statuses for the previously listed ventilation improvement locations.

8. Mobile Workforce Technology, ISD No. 4

Managing Entity:	Department of Internal Services, BAI 22-0081		
Allocated Amount:	$7,900,000	**Expenditures, est.:**	$7,900,000
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	March 2021	**Completion Date, est.:**	Complete
Eligible Category:	1.7 Other COVID-19 Public Health Expenses		
Website:	Internal Services - County of Fresno (fresnocountyca.gov)		

Project Overview

This project funded the purchase of mobile technology in response to the public health emergency, which forced the County to transition thousands of employees to telework during the pandemic to reduce the spread of COVID-19. ISD purchased laptops, docking stations, monitors, and supporting equipment that assisted employees to telework. The Final Rule lists enumerated eligible uses to respond to the public health emergency, under the subcategory of COVID-19 mitigation and prevention. Treasury provided an expansive list of enumerated eligible uses to mitigate and prevent COVID-19, including "other public health responses." The public health emergency had a negative public health impact on the employees of the County, as well as on the public. The provision of this program enabled County employees to telework and responded to the negative public health impact of the pandemic before vaccines were widely available, because this equipment allowed County staff to maintain continuity in delivering services to the public while social distancing, according to the guidance of health officials, thereby preventing and mitigating the spread of COVID-19.

Performance Report

Under this program, the Department acquired 15,432 essential items that assisted County employees to telework during the pandemic and also equipped the County for future events where teleworking would be necessary. The mobile workforce technology has permitted the County to adapt operations during an unprecedented pandemic and minimize government backlogs to meet service demand. Furthermore, this program has prevented the spread of illness, has allowed County employees to comply with emergency health orders intended to reduce the spread of COVID-19, reduce government service backlogs, mitigated death rates among County staff and public, and helped alleviate the burden of COVID-19 related emergencies on local area hospitals. Invoices have been paid with Department voucher numbers: 02484683 and 02484683.

Figure 2-3, Mobile Workforce Summary

	Purchased Units	Mobile Technology Short Description	Cost
	2550	Dell Wireless Desktop Keyboard and Mouse	$87,518
	2800	Dell Pro Slim Briefcase (for Laptops)	$92,428
	500	Dell Thunderbolt Dock	$115,005
	1,000	USB Stereo Headset	$23,620
	4,500	Dell 34” Curved Video Conferencing Monitor	$3,487,320
	2,800	Dell Mobile Precision Workstation 3551 CTO	$3,390,512
	750	Logitech C920e HD 1080p Mic-Disabled	$49,605
	500	Voyager Bluetooth Headset	$70,400
	32	Dell Precision, various technology systems	33,031.03
Total	**15,432**	**Sub-Total**	$7,316,408
		Taxes	$514,181
		Environmental Fees	$36,380
		Program Grand Total	**$7,900,000**

9. Facility Services Headquarter, HVAC/Envelope Project, ISD

Managing Entity:	Department of Internal Services, BAI 23-1052, BAI 24-1171		
Interagency Agreement No.	A-24-577		
Allocated Amount:	$490,761	**Expenditures, est.:**	$490,761
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	October 2023	**Completion Date, est.:**	December 2023
Eligible Category:	1.7 Other COVID-19 Public Health Expenses		
Website:	Internal Services - County of Fresno (fresnocountyca.gov)		

Project Overview

GSD-Facility Services provides critical maintenance services to County-owned facilities, including mechanical, electrical, structural, and janitorial services. During the 2020 public health emergency, GSD-Facility Services staff assisted County departments to increase janitorial cleaning services at various County own facilities, including helping departments to retrofit workspaces to enable social distancing to mitigate the spread of coronavirus. Facilities HQ provides storage of materials, tools, equipment, and supplies used by GSD-Facility Services staff to respond to department service requests for all aspects of facility maintenance, repairs, and janitorial needs.

Currently, there are 25 employees based out of the Facilities HQ who are responsible to repair heating, cooling, ventilation, electrical, plumbing, and structural systems, as well as provide janitorial services such as cleaning and sanitizing County-owned or leased facilities. The Department represents that the use of Facilities HQ has been instrumental in responding to the public health emergency and addressing the County's operational needs. Facilities HQ's physical structure is in dire need of investment to address structural concerns to preserve the building's functionality and usefulness for employees and services delivery based out of this location.

This program provided partial funding to help GSD fund necessary repairs to Facilities HQ. Funding assisted the department to install new HVAC units and the replacement of the roof and supporting systems will support the new HVAC units. Replacement and roofing repairs help mitigate water intrusion to the building during wet years, which in turn can effectively improve the HVAC system's ability to adequately circulate and sanitize air flow throughout the building's ventilation system. The Final Rule provides that capital investment in public facilities to meet pandemic operational needs, such as adaptation improvements to public buildings to implement COVID-19 mitigation tactics is a permitted use of SLFRF

Performance Report

According to the Department, this program began in October 2023 with the objective to provide for a safe working environment to ensure that GSD-Facility Services staff may continue responding to County departments' service and janitorial needs. This project funded necessary repairs on a public building that functions as the County's maintenance hub/shop, provides storage of materials and equipment, and serves as the primary workplace for essential employees who are deployed to help departments address maintenance, repairs, and janitorial services in County-owned and leased facilities. According to the Department, improvements were completed by December 2023. Invoices have been paid with Department voucher numbers 02469607, 02478511, 02496264 and work order number 436948.

Promoting Equitable Outcomes

The Facilities HQ is located at 4590 E. Kings Canyon, Fresno, CA, and identified in a Qualified Census Tract (QCT: 06019001301), according to the US Department of Housing and Urban Development's Office of Policy Development and Research, QCTs and Difficult Development Areas Dataset Finder. Given that the public health emergency impacted all populations, this program provides an opportunity for the Department to make necessary heating ventilation air conditioning improvements to its Facilities HQ, which is the County's maintenance hub/shop for all County owned facilities.

10. Poverello House Kitchen Renovations, Homelessness Initiative 3

Managing Entity:	Subaward to nonprofit, Subrecipient, A 23-216, 23-529		
Allocated Amount:	$2,500,000	**Expenditures, est.:**	$2,500,000
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	May 2023	**Completion Date, est.:**	December 2023
Eligible Category:	1.14 Other Public Health Services		
Website:	https://poverellohouse.org/		

Project Overview

SLFRF provided funding assistance to the Poverello House (Poverello) for capital improvements consisting of kitchen renovation expenditures: general improvement requirements, planning, site work, concrete and masonry works, new foundation, plumbing improvements, purchase of materials, doors and windows, finishing items, specialty items, equipment, mechanical and electrical improvements in support of a new culinary services facility designed to provide workforce training, increase capacity for the next three decades, and will benefit individuals experiencing food insecurity or homelessness in the County.

The Poverello is a nonprofit that provides relief to the most vulnerable populations, including food, clothing, shelter, and medical attention. Poverello owns a small commercial kitchen headquartered in downtown Fresno, at 412 F Street, Fresno, CA 93706, that has served thousands of meals through three of its programs: 1) Onsite meals, which provides free hot meals three times daily during breakfast, lunch, and dinner hours; 2) Offsite meals, which are hot meals that are delivered to various partner agencies consisting of emergency shelters, nonprofits, and neighborhoods within disadvantaged areas; and 3) Emergency Food Bags program, which provides emergency food bags to clients upon request. Poverello is identified in Qualified Census Tract 06019000300, which had a reported population of 3,755 people, a MHI of $38,167, and a poverty percentage of 48%, according to the five-year reports prepared by the U.S. Census, ACS estimates for the five-years 2017 through 2021.

In 2020-21, while many social service programs were closed during the public health emergency, Poverello represents that its commercial kitchen remained open and continued providing daily meals in the community. Poverello represents that the pandemic exacerbated the number of individuals experiencing homelessness in the past three years. Based on the 2020 Annual Point in Time Count (APTC), a count of sheltered and unsheltered people experiencing homelessness on a single night in January, in 2020 there were 3,251 people in the County experiencing homelessness, while the 2022 APTC identified 3,938 people experiencing homelessness.

The small kitchen, which was 30 years old, had an initial rated capacity to prepare approximately 1,200 daily meals. Over the years, the kitchen and its workforce helped increase serving capacity to approximately 2,500 daily meals. The kitchen's wear and tear were evident during 2020-2022, when the kitchen's functionality reached its maximum capacity to effectively meet the increasing demand for daily meals during the pandemic. The kitchen was in desperate need for a renovation to maximize use of the existing space, to accommodate additional staffing support, and to allow for the modernization of the facility to acquire new appliances and equipment so that the kitchen could increase its volume of daily meals produced and continue providing over 1,000,000 meals annually in the community.

Performance Report

In 2024, this project was completed and started its operation. Many in the community benefit from the meals produced in Poverello House's kitchen as these meals go to six other homeless shelters, the largest Domestic Violence shelter in Fresno County, and several smaller organizations as well. The new kitchen incorporates capacity for future growth, should there be need to expand the operation. The second kitchen is a "restaurant-style" facility. This component of the project allows for meals to be served on-site at a new restaurant venture called "Papa Mike's Café." Poverello House named the restaurant after their founder who served those experiencing homelessness through giving out peanut butter and jelly sandwiches in downtown Fresno. The "Papa Mike's Café" will provide dignity and choice for anyone in need of a meal. Every guest in the restaurant can order off a menu for three meals daily, receive full table service, and nobody pays anything for their meal. This part of the project is truly unique and there may not be another example of this magnitude in the country.

The next section provides a summary of key milestones that were achieved during the project timeline:

Spring 2023 Poverello completed demolition of the old kitchen, underground plumbing was completed and inspected, a concrete foundation had been poured, wall framing had begun, and kitchen equipment had been ordered.

During the Summer 2023, Poverello reported significant progress on the completion of the kitchen renovation. Specific achievements and milestones included:

1) All walls in the kitchen had been framed, finished, and completed.
2) Stainless steel was installed on the exterior of all walls in the kitchen.
3) All drainage and plumbing had been completed and inspected by the City of Fresno (passed inspection).
4) Kitchen equipment had begun installation.
5) Floor tile and epoxy grouting had been completed throughout the entire kitchen; T-Bar, ceiling tiles, and lighting was installed.
6) Walk-in refrigerator and freezer units had been installed.
7) Dry storage room was fully completed

By late Fall of 2023, Poverello's kitchen renovation had been completed. Major milestones included:

8) Finalized installation of hood equipment on the roof
9) Completed all mechanical, electrical, and plumbing component
10) Completed all paint and finish
11) Passed final inspections from the City of Fresno (October 18th)
12) Passed final inspections from the Fresno Fire Department
13) Passed final inspection from the Fresno County Department of Public Health
14) Began utilizing kitchen to prepare food

The project began on May 1st, 2023, and was finalized on October 18th, 2023. In the first month of operating “Papa Mike’s Café” and the volume-based component of the project, over 120,000 meals have been produced and served. Guests in the restaurant have been thrilled, and it has been extremely impactful. Not only this, but over 2,500 hours of workforce development hours have been served by men in Poverello House’s residential drug rehabilitation program. Since opening “Papa Mike’s Café” and the volume-based kitchen, three graduates of the rehabilitation program have become employed by the organization who used their new skills to be competitive for these employment opportunities. The kitchen renovation project goes beyond the meals. The project was about dignity for all people, providing a space for workforce development for men turning their lives around, and for countless volunteers of all ages to serve some of the most vulnerable populations in Fresno County.

In 2024, the County was recognized with a 2024 Achievement Award from the National Association of Counties (NACo) for the Kitchen Renovation at Poverello House. The award honors innovative and effective county government programs that strengthen services for residents.

A video of Poverello House Kitchen Renovation, is available here: https://www.youtube.com/watch?v=IhGIt_RdLtw

Promoting Equitable Outcomes

The kitchen renovation project is open and serves anyone in need of a meal. The kitchen itself is built in the 93706 zip code; the most recent data reveals that 80% of the residents of the 93706-zip code are persons of color. The area is identified in a Qualified Census Tract (06019000300), which is an area that has a poverty percentage of 48%, according to the U.S. Census. The 93706-zip code is also a notorious food desert where healthy food options are not easily accessible to those individuals in need or homeless. The addition of “Papa Mike’s Café” improves free food availability in this zip code, and it provides an access point for individuals and families to access free healthy food options three times a day.

11. County Integrated Data Sharing System, Department of Public Health

Managing Entity:	Department of Public Health, BAI 22-0837, BAI-24-1233		
Allocated Amount:	$5,000,000	**Expenditures, est.:**	$2,400,000
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	December 2022	**Completion Date, est.:**	June 2026
Eligible Category:	1.7 Other COVID-19 Public Health Expenses		
Website:	Public Health - County of Fresno (fresnocountyca.gov)		

Project Overview

The Final Rule specified that recipients may make various eligible capital expenditures, including establishing or enhancing public health data systems that support responses to the public health emergency, that may also provide benefits for other uses and long-term capacity of public health departments and systems. The Integrated Data Sharing System (IDSS) project will assist County departments who are contributing data to coordinate more efficiently and improve delivery of resources in the County.

Specifically, departments will be able to coordinate medical, mental health, and social services to avoid redundancies and duplication of services by County staff or County contracted services (e.g., community-based organizations). Further development of the IDSS will assist with coordination between appropriate County departments during a pandemic, epidemic, or high-risk event. For example, during the public health emergency, it was imperative to ensure first responders were well informed before providing aid to coronavirus positive patients or individuals believed to be infected by the virus, to reduce the spread of infections and ensure appropriate protocols were followed in custody, during temporary detainment, and to determine if there was a possible exposure to infection. This process was initially managed through spreadsheets and by phone calls, which were inefficient when communicating in situations that required real-time access to data for first responders to serve clients.

SLFRF will fund Phase I implementation which consists of the development of the necessary Master Agreement(s) (including confidentiality, financial, and governance provisions), consultant costs for project management, Request For Proposal (RFP) development, and legal support, and will support a significant financial portion of the information technology (IT) backbone to achieve a minimal viable product. The Department plans to pursue other funding sources to bring a total project budget to at least $10 to $15 million. In addition, the Department plans to partner with Fresno County Superintendent of Schools (FCSS) to establish the foundation of the IT backbone. FCSS would take the lead in supporting the Community Information Exchange component of the County IDSS that would support schools and contracted CBOs. The IT backbone will enable the various stakeholders to determine more easily which common clients are being provided service by not just County staff, but also by County-contracted CBOs, which will streamline potential redundancies, and will result in improved coordination of care for County residents.

<u>Performance Report</u>

Since the last reporting period, the Department has coordinated additional internal and external meetings to discuss the planned IDSS system. Scopes of Work were completed, legal framework was established, technical specifications were completed, and the Board of Supervisors approved a contract on December 3, 2024, with Manifest MedEx. The joint committee has decided to call the IDSS, Fresno County Community Information Exchange (CIE). The naming will more reflect the intention and scope of the project. Youth Suicide Prevention project is on track to be launched in two school districts by Fall 2025. Students or patients presenting in a local emergency room with suicidal ideations will have an email sent to the necessary medical provider at the school or County staff. The algorithm designed for Youth suicide will allow capabilities to modify for other emerging infectious diseases. The next phase of implantation will be care coordination module which is planned to have a pilot in Q2 of 2026.

<u>Promoting Equitable Outcomes</u>

This program will assist County departments with tailoring a data system to address suicide prevention or home visitation/care coordination requirements. The IT contract was executed December 2, 2024. The Department represents that Business Associate Agreement templates were completed and given to two school districts for execution. The department represents that the algorithm was developed and approved for implementation for the youth suicide prevention project.

12. Rebuilding Brix/Mercer Basement, Department of Public Health

Managing Entity:	Department of Public Health, BAI 22-0837, BAI24-1213, and 25-0249		
Interagency Agreement No.	A-24-588		
Allocated Amount:	$3,000,000	**Expenditures, est.:**	$360,198
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	September 2022	**Completion Date, est.:**	June 2026
Eligible Category:	1.14 Other Public Health Services		
Website:	Public Health - County of Fresno (fresnocountyca.gov)		

Project Overview

Funds allocated to this project will fund improvements to the Department's main facility's basement area. In 2018, the Department experienced a flood that destroyed the basement of the building. A previous flood occurred in 2016 that destroyed 70% of the Public Health Laboratory. The County relocated the public health laboratory to an offsite County-owned building after the second flood in 2018. The relocated public health laboratory is now fully rebuilt, and the basement area is still proceeding to construction while a settlement with the insurance company is finalized.

Negotiations with the insurance company are moving forward and are not resulting in a full-cost reimbursement to the Department for rebuilding the laboratory and basement area. This project will assist the Department to ensure that funding is available to fully cover the costs for the basement, contingent upon the final settlement with the insurance company. The Department's newly redesigned basement will support the development of the County workforce in all service areas of the Department with training space and conference rooms. The design will include additional storage for Department programs, while still having the capacity for storing large assets, or larger inventory to respond accordingly to public health or safety emergencies. The basement has been utilized to store medical materials and supplies for quick distribution to local medical providers, community-based organizations, and businesses. This has increased medical and health capacity by having a cache available to our local partners.

The County's COVID-19 response highlighted the importance of maintained space for both the workforce as well as the need for adequate space for emergency response items received through the Department's OES, and Medical Health Operational Area Coordinator (MHOAC). Additionally, these areas will be shared with departments, other governmental agencies, CBOs, and the public to conduct community meetings, health education forums, and health trainings. Like other eligible uses of SLFRF funds in this category, investments to improve the Brix / Mercer Facility ensure that the Department is able to continue to provide essential services as that support continued efforts to assess, coordinate, and respond to health and safety emergencies.

Performance Report

Since the last reporting period, the Department has completed its Job Order Contracting (JOC) programming that removed remaining items from the basement that are no longer necessary for the proposed functions and to prepare the basement for Tenant Improvements. This scope included removal of discontinued water and waste lines, HVAC, electrical and walls. This portion commenced in April 2024 and completed in August 2024 approximately 5 months ahead of schedule.

The Department completed a Memorandum of Understanding (MOU) with Internal Services Department (ISD) (recently split and reorganized into General Services Department and the Information Technology Services Department) and Department of Public Works and Planning (PWP) to outline fulfillment of spending obligations and complete construction for future phase buildout. The Interagency agreement, or MOU has allowed PWP to contact the original architect of record and acquire plans to commence the acquisition of plans and preparation for bid. The bid was released to the public on March 4, 2025, and was close on April 4, 2025. On May 20, 2025, the Board of Supervisors adopted plans and specifications for the DPH Basement Renovations and awarded the project to the lowest bidder, Better Enterprises, Inc. based out of Fresno County. The Department anticipates construction to start in Summer 2025.

Promoting Equitable Outcomes

This program will help the County modernize the Department's infrastructure, which serves the community in many ways including providing support for the development of the public sector workforce in all service areas of the Department with training space and conference rooms. At completion, the reconstruction will include additional storage for Department programs, while still having the capacity for storing large assets, or larger inventory to respond accordingly during public health and safety emergencies. Upon completion of the project this will add finished work area of approximately 25,083 square feet to the Department for use by employees and community members.

13. Repairing Brix/Mercer Roof, Department of Public Health

Managing Entity:	Department of Public Health, BAI 22-0837		
Allocated Amount:	$225,000	**Expenditures, est.:**	$225,000
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	September 2022	**Completion Date:**	Complete
Eligible Category:	1.14 Other Public Health Services		
Website:	Public Health - County of Fresno (fresnocountyca.gov)		

Project Overview

The funds allocated to this project helped the Department fund repairs and the reroof of the Department of Public Health's headquarters, Brix/Mercer facility. During the winter seasons, the facility requires routine roofing crack or hole repairs to stop water leaks from entering the building.

Portions of the roof were estimated to be over 30 years old and in dire need of replacement. Replacement of the roof addressed needed capital investment to allow for the continued delivery of critical public services, and to protect the facility from experiencing additional water damage during the wet seasons.

The County's Office of Emergency Services (OES) is located at the Department of Public Health Facility, and the Department of Public Health is integral to the County's public health response to the public health and safety compliance and emergencies. The Final Rule lists enumerated eligible uses to respond to the public health emergency, under the subcategory of mitigation and prevention. Applicable enumerated uses include improvements to emergency operations centers, improvements to testing sites and laboratories, and costs of establishing public health data systems (roofing repairs will protect the facility from experiencing further water damage). By upgrading or replacing the roof at the Brix/Mercer facility, the Department of Public Health will be able to continue to provide essential services as the pandemic continues and will not be hindered during the wet seasons.

Performance Report

Project commenced in October 2022 and was completed by December 2023. The total cost of the reroof project exceeded $225,000, and at completion totaled $296,560. SLFRF helped the Department's budget offset its cost to complete a portion of the reroof project.

Promoting Equitable Outcomes

This program helped the County address needed maintenance of the Department of Public Health's headquarters, Brix/Mercer facility. The Brix/Mercer Building provides essential programs in the community including but not limited to: children's medical services, emergency services, environmental health, public health nursing, health policy and wellness, community health, epidemiology surveillance, and data management.

Upgrading the existing back-up power sources for this critical County facility will address capital investment need, will allow for continued delivery of critical public services, protect properties and data systems during emergencies, and improve the County's resiliency during power grid failures in the area.

14. Rural Mobile Health Program, Medical Services

Managing Entity:	Department of Public Health, BAI 22-0837, BAI 22-0795		
Allocated Amount:	$6,000,000	**Expenditures, est.:**	$3,213,512
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	September 2022	**Completion Date, est.:**	June 2026
Eligible Category:	1.14 Other Public Health Services		
Website:	[Fresno County Rural Mobile Health - County of Fresno (fresnocountyca.gov)]		

Project Overview

Funds allocated for Rural Mobile Health will assist the Department to set up a pilot program to increase access to health services in the underserved agricultural and rural communities. The goal of this project is to take healthcare services to rural areas, address health disparities, extend health education, and transition rural residents to a local clinic if they do not have a primary care provider. Prior to initiating the program, Department staff met with several partners that participated in the COVID-19 Food and Ag Initiative, which included local farmers and several Community Based Organizations (CBOs). Some of these partners had also requested ARPA funding from the various sources for a rural mobile health program. The Department's preliminary design consists of two primary healthcare options that are planned to be delivered and provided through contracts with established mobile health clinics.

The Department will extend the invitation to local agriculture businesses that previously hosted vaccine clinics during the public health emergency at their workplace to be a clinic site location for this program. Other agricultural and rural locations will be selected based on the following criteria: the absence of a nearby medical clinic, within Healthy Places Index (HPI) Quartile 1, and/or alignment with other organizations conducting similar work in the rural areas of the County. The Department may adjust the location criteria based on participation from partners to expand into other underserved areas.

Given that many rural communities do not have access to high-quality healthcare services at close proximity, this project will close the distance gap and increase access to healthcare services in an effort to address health challenges and increase access to health and social services.

Performance Report

In FY 2022-2023, County executed two contractor agreements for the Rural Mobile Health (RMH) program to provide health screenings, immunizations, and linkage for patients to primary care clinics in the County's rural areas, including one with Saint Agnes Medical Center and one with the Regents of the University of California, San Francisco. The first RMH clinic was piloted in February 2023 and clinics have been scheduled as requests are received from local partners and agricultural businesses. On May 9, 2023, the Board approved expanding services by including the Buddhist Tzu Chi Medical Foundation to provide professional eye exams and prescription eyewear under this program.

This program aims to improve health and prevent disease by offering medical services at no cost to agricultural workers and people living in the rural areas of the County. The mission statement for this program is: Fresno County strives to build upon the health department's COVID-19 pandemic work and strengthen existing multi-sectoral collaborations to develop sustainable interventions that reduce the burden of communicable and chronic diseases among rural communities in the region. The rural mobile health program aims to make healthcare access more equitable for people living in rural areas of Fresno County.

Since the last reporting period, on February 13, 2025, the California State Association of Counties (CSAC), formally recognized the Fresno County Department of Public Health's Rural Mobile Health Program as a winner of the 2024 CSAC Challenge Awards. The CSAC, Challenge Awards recognizes the most innovative programs developed by California's Counties. The program was recognized for its collaborative effort with UCSF-Fresno, Saint Agnes Medical Center, and Tzu

Chi Medical Foundation, whereby essential medical and vision services are provided at no-cost via mobile units directly to agricultural workers and people living in Fresno County's rural areas, and the Community Health Worker network, consisting of partner community-based organizations and a federally qualified health center, assist community members during Rural Mobile Health Program events by providing wraparound care coordination services and health education in a culturally and linguistically appropriate manner. On February 20, 2025, the Board of Supervisors approved a resolution recognizing the department's achievement for receiving the 2024 CSAC Challenge Award.

Promoting Equitable Outcomes

Data to date the Department has conducted over 443 events have been held in rural communities and at Ag/farm worker locations such as: Biola, Coalinga, Firebaugh, Fresno, Huron, Mendota, Kerman, Orange Cove, Riverdale, Fowler, Malaga, Caruthers, Helm, and Del Rey. Total number of patients seen by the mobile health program amounts to 11,498. Additionally, the mobile eye exam and free glasses program has been held on eight separate occasions in the communities of Laton, Mendota, Raisin City, and Caruthers. This program has provided 481 free eye exams of which 433 individuals received prescription glasses at no cost to them. Population that were served eye exams approximately 90% needed prescription glasses.

15. Improvements to Brix/Mercer, Department of Public Health

Managing Entity:	Department of Public Health, BAI 23-0764 and 24-1391		
Allocated Amount:	$574,750	**Expenditures, est.:**	$451,626
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	September 2023	**Completion Date, est.:**	June 2026
Eligible Category:	1.14 Other Public Health Services		
Website:	Public Health - County of Fresno (fresnocountyca.gov)		

Project Overview

The Initial Agenda Item approved the Department to use ARPA fund for various improvements to Department of Public Health's headquarters, Brix/Mercer facility with a funding commitment of up to $2.8 million; however, the initial scope was reviewed by the Department to identify which improvements included long lead times. After further review and scoping the entire project, the Department prioritized ARPA-SLFRF spending to fully complete the repairs to the roof and make ADA improvements throughout the facility. This program helped the Department address their additional need to complete the Brix-Mercer reroof project. This program allowed for the Department to fund the second primary roof and other smaller secondary roofs to be completed in 2025. Cost saving from the initial allocation was returned to the ARPA-SLFRF program, and reassigned by the Board to other programs.

The Department headquarters' main entrances to the Brix-Mercer Complex were not in compliance with the ADA requirements. This prevented those who have certain disabilities from being able to freely access the Department's facility to conduct business such as restaurant plan checks, birth or death certificate requests, immunization, and tuberculosis clinics. The Department is the only facility in the area that tests, treats, or takes tuberculosis patients, making ADA repair even more critical. This program funded the installation of mechanically operated door systems at the main and rear entrances of the Brix-Mercer Complex.

Performance Report

Since the last reporting period, the Department started to scope cost estimates and timelines for the entire project. During the first quarter of 2024, the Department retained contractors through ISD to make several improvements. As of July 2024, the Mercer Re-roof received a quote for $244,031.82 to this project, the bid amount is 44% less than originally estimated of $419,750.00. The Department issued the contractor a Notice to Proceed (NTP) on July 2024. The roof project commenced in January 2025 and will conclude Summer of 2025.

As of July 2024, the Department updated the front and rear doors at the Brix-Mercer Complex to comply with ADA requirements. Cost of installing ADA doors and hardware exceed initial estimates and project budget. The Department represents that the remaining funding will be made up through internal DPH resources. The Department issued the contractor a NTP on May 2024 and project completion was achieved in January 2025. The Department incurred expenditures and anticipated obligations primarily consisting of project implementation, management, materials and construction, which are pending a reimbursement request from the ARPA program.

Promoting Equitable Outcomes

This program helped the County address needed maintenance of the Department of Public Health's headquarters, Brix/Mercer facility. The Brix/Mercer Building provides essential programs in the community including but not limited to: children's medical services, emergency services, environmental health, public health nursing, health policy and wellness, community health, epidemiology surveillance, and data management. Upgrading the existing back-up power sources for this critical County facility will address capital investment need, will allow for continued delivery of critical public services, protect properties and data systems during emergencies, and improve the County's resiliency during power grid failures in the area.

16. Fitness Zones for Youth housed at Juvenile Justice Campus, Probation

Managing Entity:	Probation Department, BAI 22-0313		
Allocated Amount:	$205,284	**Expenditures, est.:**	$205,284
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	June 2023	**Completion Date, est.:**	Complete
Eligible Category:	1.4 Prevention in Congregate Settings, adaption to a youth detention facility to mitigate impacts of COVID-19		
Website:	Probation Department - County of Fresno (fresnocountyca.gov)		

Project Overview

SLFRF allocated for this project has funded the installation of two outdoor fitness zones and improvements to recreational areas at the Juvenile Justice Campus (JJC) located at 3333 East

American Avenue, Fresno, CA 93725. During the pandemic, youth engaged in outdoor recreational activities primarily in the grassy areas (fields) within the JJC. The Fitness Zones project, which consisted of purchasing fitness equipment that are designed for circuit type training, has allowed youth to perform both strength and cardio workouts at the JJC. The fitness equipment included, but is not limited to, 10 different zones as follows: push up bars, bench dip, latissimus dorsi pull down machine, chest press machine, hand cycle machine, leg press machine, recumbent cycle, chin-up station, cardio walker machine, and a balance board station, which are all mounted into the ground.

Improvements to the recreational areas included eliminating gopher holes, installing new grass, and leveling out the field, which enabled youth at the JJC to engage in recreational activities more safely, and reduced risk of potential injury. The Final Rule recognizes that certain populations have experienced disproportionate health impacts during the pandemic, including disparities in public health outcomes in people who are low-income and in communities of color. In Fiscal Year (FY) 2023-24 demographics of the youth located at the JJC were: 36% Black, 53% Hispanic/Latin/Mexican, 8% White, 1% Asian, and 2% Other, with most, if not all, from families falling below the poverty line. At home, these youth and their family members often do not have access to health and fitness services, exercise equipment, or parks for extracurricular activities. Providing access to the new fitness equipment and improved outdoor recreation space, youth at the JJC now have safer and more outdoor exercise opportunities. This project qualified as an eligible use of SLFRF under the COVID-19 Mitigation and Prevention subcategory in the Public Health Impacts category. This is an adaptation to a congregate living facility, providing youth at the JJC an opportunity to support healthy habits that are conducive to mental and physical wellness, thereby preventing the transmission of COVID-19, and mitigating the impacts of COVID-19.

<u>Performance Report</u>

In FY 2022-23, Probation collaborated with ISD and completed the recreational grass area renovation, totaling $36,108, and the first phase of the fitness equipment installation, totaling $50,223. In FY 2023-24, Probation continued working with ISD and completed the second phase of the fitness equipment, totaling $38,565.96, along with concrete slab jobs needed to mount the equipment. The costs for the concrete and mounting services were $80,385. Probation's total expenditure totaled $205,284 in support of the completion of the program.

Figure 2-4, Fitness Zones Phase 1 at JJ

Figure 2-5, Fitness Zones Phase 2 at JJC.

Promoting Equitable Outcomes

Probation operates the JJC, which is used primarily as a detention facility to hold minors who have committed law violations while they await processing through the Juvenile Court system. The JJC also provides secured confinement for minors awaiting delivery to the California Division of Juvenile Justice prior to its closure in 2023, other juvenile and adult justice authorities, foster and group home placements, and court-ordered commitments. On average, the JJC houses an estimated average population of 90-125 youth at any given time. Often, minors that enter the JJC facility come from neighborhoods where there is limited access to recreational opportunity, open space, or access to fitness equipment. Adding fitness equipment and recreational space has provided an opportunity for minors to learn about health, fitness, and wellness while housed at the JJC, thereby promoting healthy habits that are conductive to mental and physical wellness.

17. Marjaree Mason Center, Construction of a Community Resource Center

Managing Entity:	Subaward to nonprofit, Subrecipient, A 23-101		
Allocated Amount:	$4,700,000	**Expenditures, est.:**	$ 4,238,833
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	May 2023	**Completion Date, est.:**	June 2025
Eligible Category:	1.11 Community Violence Interventions		
Website:	Marjaree Mason Center (mmcenter.org)		

Project Overview

SLFRF awarded to Marjaree Mason Center (MMC) funded capital expenditures needed to renovate and make prompt adaptation improvements to an existing building that has become a Community Resource Center, which had its grand opening in February 2025. Specifically, SLFRF funded the costs to make interior repairs and improvements, roofing repairs, purchase materials, plumbing, fire protection, and electrical work at an existing 60-year-old building, which addressed safety concerns, brought operational conditions up to current code, improved and extended the property's usefulness, and prolonged the life of the building so it could function as a Community Resource Center.

MMC provides critical domestic violence services, including, but not limited to education and training, individual and group counseling, legal advocacy and supporting resources, emergency 24/7 safe-housing in the County for adults and children affected by domestic violence. In the past five years, the MMC represents that it has experienced a 36% increase in demand to provide aid to victims of domestic violence in Fresno County. MMC is the only recognized nonprofit organization in the County that meets the 14 Core Standards for Domestic Violence Support Services as listed in the California Penal Code.

Overall, the Community Resource Center was planned to be a site where victims of domestic violence may access a variety of resources and services including 24/7 crises response, intake assessment, safety planning, case management, counseling, legal advocacy, referrals and placement for housing, education, training and classes, and will provide Marjaree Mason Center space to potentially help double its service capacity to meet the increasing demand for services, will be responsive the public health emergency and the negative impacts of the pandemic, and will benefit victims of domestic violence and their families by centralizing resources at one location.

Performance Report

During the Q2 and Q3 of 2023, the MMC was working with their architect and construction consultant to prepare a request for proposals for general contractors for their project. At the end of Q3 of 2023, MMC did not have any expenditures to charge the subaward.

During the Fall of 2023, MMC announced a request for qualifications for potential general contractors interested in overseeing this project. MMC received several applications and MMC's Bullard selection committee narrowed down the potential contractors to three agencies that would put in their formal bid for the project. MMC received all bids, and a general contractor was chosen with the approval of MMC's Board of Directors on September 28, 2023. MMC selected BMY Construction as the general contractor for their project, the Bullard renovation project. Pre-demolition began in mid-January 2024 and construction of the project started March 2024.

On February 28, 2024, MMC broke ground for this project. (Marjaree Mason Center breaks ground on $21M Fresno center (msn.com)). As of the preparation of this Recovery Plan, MMC is working to request payment from the ARPA subaward.

As of Q2 of 2024, the Subrecipient informed the County that wall framing (Walls 1 and 2) was complete. Bids for electrical (low voltage) work was announced and awarded to the most responsive bidder, EKC.

The 3rd and 4th quarter of 2024 found MMC completing much of the needed renovations, wherein MMC received the Certificate to Stock and were working through the final inspections with the City of Fresno Fire Department. By February 2025, the Subrecipient was able to occupy the building and begin working from the site. A grand Opening was held, which showcased the renovations and the value the new location will provide to the community.

Promoting Equitable Outcomes

According to MMC, since April 2022 and through September 2022, their facilities assisted 14,164 individuals (adults and their children) who were victims of domestic violence, and MMC provided 125,931 nights of emergency shelter for victims of crimes. Individuals who request MMC's help often come from the Central Valley's most impoverished neighborhoods, with a substantial percentage of the victims of crime identifying as: Hispanic (53%), Caucasian (18%), African American (13%), and Asian American Pacific Islander (0.05%). During the pandemic, MMC represents that its downtown Fresno headquarters, which has been in operations for many decades, reached its maximum service capacity to effectively continue providing services and resources to its clients.

This program strives to help MMC increase service capacity by remodeling a recently acquired building that is planned to be transformed into a Community Resource Center. This Center will become a "One-Stop Center" that will increase its service capacity, will include 24/7 hotline and crisis response, case management, safety planning, counseling, legal advocacy, housing navigation services, children's programs, art therapy, prevention programs, education classes and linkages to community service providers to ensure that clients can engage in services in one easy-to-access location while they work towards recovering from the traumatic effects of abuse and domestic violence.

18. Fresno Community Hospital and Medical Centers, Medical Equipment

Managing Entity:	Subaward to nonprofit, Subrecipient, A 22-340, A 23-625, A 25-220		
Allocated Amount:	$2,720,670	**Expenditures, est.:**	$2,275,825
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	January 2022	**Completion Date, est.:**	June 2026
Eligible Category:	1.7 Other COVID-19 Public Health Expenses (Medical Equipment)		
Website:	https://www.communitymedical.org/		

Project Overview

Fresno Community Hospital and Medical Center (CMC), a nonprofit, is the Central San Joaquin Valley's largest healthcare provider, which has served and continues to serve as the region's safety-net hospital, caring for every patient that walks through its doors, and has kept its hospital and intensive care unit (ICU) beds available to care for the region's patients who have tested positive for COVID-19 and seek emergency medical attention. CMC represents that in 2021, it received over 110,000 emergency visits, of which over 8,500 of those visits were COVID-19 inpatient and outpatients.

SLFRF provided to CMC will fund the purchase of six adult Stryker beds for CMC's ICU to be used for treatment and mitigation of COVID-19 at the Community Regional Medical Center, Fresno; and the purchase of a Computed Tomography (CT) scanner and associated installation and adaptation costs to replace the aging CT scanner, used to diagnose COVID-19 complications, at the Clovis Community Medical Center. CMC represents that a new CT scanner is used to provide quick imaging to identify disease or injury within various regions of the body, diagnose pulmonary embolism, various types of heart disease or lung abnormalities, and diagnose potential COVID-19 complication for patients. The program is anticipated to benefit Central San Joaquin Valley residents, in particular individual seeking medical attention at either the Community Regional Medical Center, Fresno or Clovis Community Medical Center locations.

Performance Report

Since the last reporting period, CMC completed the purchase of six adult Stryker beds for its ICU at Community Regional Medical Center, Fresno. In the last year, CMC continued its efforts to replace the CT scanner at Clovis Community Medical Center. CMC represents that bid results showed that construction and installation cost exceeded its initial estimates to replace the CT scanners. In the last year, the County approved the first amendment to this program to shift funding availability for the installation and replacement cost. During April 2024, CMC represents that electrical work for the CT scanner replacement is undergoing final design prior to the replacement and installation phase.

During Q4 of 2024 and Q1 of 2025, the Subrecipient completed the installation of the CT scanner at Clovis Community Medical Center. The Subrecipient was working to finalize a final reimbursement request to request a final payment from the Subrecipient represent costs have been incurred by the organization, which are pending a formal reimbursement request to the ARPA Program. During Q1 of 2025, the Subrecipient met with County Staff to go over the program's completion timeline and requesting its final reimbursement from the ARPA-SLFRF program.

Promoting Equitable Outcomes

During the pandemic, CMC served and continues to serve as the region's safety-net hospital, caring for every patient that walks through its doors, and has kept its hospital and Intensive Care Unit beds available to care for the region's patients who tested positive for coronavirus and seek emergency medical attention. This program helps the CMC to add six striker beds in its ICU, and will replace the CT scanner that is used to provide quick imaging to identify disease or injury within various regions of the body, diagnose pulmonary embolism, various types of heart disease or lung abnormalities, and diagnose potential COVID-19 complication within patients, which benefits and improves the level of care and provided within the region.

19. Twilight Haven, Maintain Staffing Ratios, Senior Care Facility

Managing Entity:	Subaward to nonprofit, Subrecipient, A 22-538		
Allocated Amount:	$500,000	**Expenditures, est.:**	$134,391
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	December 2022	**Completion Date, est.:**	November 2023
Eligible Category:	1.14 Other Public Health Services		
Website:	Elderly Care Services - Twilight Haven		

Project Overview

For over 65 years, Twilight Haven (Twilight) provided affordable independent senior housing, assisted living apartment units, and housing with onsite skilled nursing services for individuals over the age of 58 in Fresno County. Its assisted living apartment units annually provide housing for 80 to 85 senior residents who are generally independent, but who need supportive services such as daily meals, dressing, bathing, supervised medications, housekeeping assistance, transportation assistance, health care assistance, and social interaction with others that is not otherwise provided at home.

Twilight was negatively impacted by the pandemic due to required closures to comply with the emergency public health orders to contain the spread of COVID-19 in its facility and among its senior residents, a high-risk population for COVID-19 hospitalizations and death, which subsequently impacted its senior residents' physical and mental health, and increased the responsibility on its caregiving skilled nursing personnel: licensed vocational nurses, certified nursing assistants, medical technicians, caregivers, and registered nurses. Additionally, Twilight experienced employee shortages, increased vacancy rates, recruitment challenges, and an uptick in abrupt employee resignations from its skilled nurses due to higher paying wages at other similar facilities. Under its subrecipient agreement, SLFRF provided Twilight funding assistance to help advertise, recruit, and retain employees by providing a wage increase not to exceed $4.00 per hour for hours worked by each its 55 employees in its skilled nursing program.

Performance Report

Since the last reporting period, Twilight continued to experience operational hurdles which negatively impacted recruitment, employee retention, and its ability to continue operating its Skilled Nursing Facility (SNF). In June 2023, Twilight filed proceedings to declare bankruptcy after the closure of its SNF which caused disruption of its services, employment, as well as the relocation of its SNF residents. By July 2023, Twilight's SNF closure displaced 50 employees and 51 senior patients. During Fall of 2023, Twilight informed the County that they did not foresee any additional ARPA billable hours going forward due to the grant being specific to employees within the SNF. Twilight informed the County that they will not be able to fully expend the ARPA grant.

On December 17, 2024, the Board approved the reallocation of funding availability from this program to help address increase cost in other programs identified in the County's ARPA Expenditure Plan.

Promoting Equitable Outcomes

During Twilight's operation, the grant helped compensate an increase pay of $3 per hour to 50 employees ranging from registered Nurses, Licensed Vocational Nurses, Certified Nursing Assistants, Medical Techs, and Caregivers assigned to the SNF. Employees in the SNF received and increase pay of $3 per hour for a combined total of 44,778 hours worked which also benefited 51 seniors that lived or visited Twilight's SNF.

As of February 2024, the California Attorney General announced the conditional approval of Twilight's sale to Bayshair Central, LLC. As planned, the sale would potentially help to reinstate the SNF and resume services in the future, although the timeline to complete the sale is unknown at this time. Since the last reporting period, the Subrecipient has informed the County of the likelihood that they will not be able to fully expend funds provided by the subaward.

20. Valley Caregiver Resources Center, OASIS Program, Adult Care (Alzheimer's)

Managing Entity:	Subaward to nonprofit, Subrecipient, A 22-537 and A 24-056		
Allocated Amount:	$451,071	**Expenditures, est.:**	$408,619
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	January 2022	**Completion Date, est.:**	June 2026
Eligible Category:	1.14 Other Public Health Services		
Website:	https://valleycrc.org/caregiver-resources/		

Project Overview

For over 16 years, Valley Caregiver Resources Center (VCRC) represents that its OASIS program has served hundreds of patients, primarily adults over the age of 62, living on a set income or who are low-income earners dealing with the challenges of aging and minor signs of Alzheimer's Disease or other dementia or brain impairments in the County. The OASIS program provides professional supervised daycare, daily social interaction activities with others, and a support group for families and their loved ones to find a sense of purpose to life while dealing with the challenges of aging. VCRC represents that its OASIS program annually serves between 55 to 60 senior patients who come from various areas in the County and greater Central Valley, including areas that are considered disadvantaged communities that have been negatively impacted by the pandemic. VCRC represents that its OASIS program has been negatively impacted by the pandemic due to required closures to comply with the emergency public health orders to contain the spread of coronavirus infections among its senior patients, a high-risk population for coronavirus hospitalizations and death.

Under its subrecipient agreement, SLFRF will address the negative public health impacts of the pandemic on brain-impaired adults and the elderly dealing with the challenges of aging and minor signs of Alzheimer's Disease, other dementia, and brain impairments, as well as their families and caregivers. SLFRF will provide a one-year funding source to help VCRC reinstate, support, and preserve the OASIS program to welcome back patients and increase its patient participation number to the maximum capacity allowed by Community Care Licensing, by funding personnel salaries and benefits and the OASIS program's operational expenditures through end of 2024, which will benefit brain impaired adults and the elderly dealing with the challenges of aging and minor signs of Alzheimer's Disease, as well as their families and caregivers, who were negatively impacted by the COVID-19 pandemic.

Performance Report

In January 2024, the Subrecipient informed the County that over 70 families and a total of 8,970 hours of service have been provided by the Oasis program. During Q1 of 2024, the Subrecipient represents that the Oasis Adult Day Program is back in operation at capacity and with its distinguished reputation, the Subrecipient began a waiting list for interested participants to sign up for the program. During 2024, the Subrecipient informed the County that they are contemplating an expansion to the Oasis program so additional aging adults can be served by the program.

In Q1 of 2025, the OASIS Adult Day Program continued to offer a wide range of engaging cognitive and physical activities tailored to individuals living with Alzheimer's disease and other forms of dementia. The Subrecipient's approach emphasizes individualized programming, meeting each participant where they are in their journey and supporting them in a compassionate and respectful environment.

During Q1 of 2025, OASIS served 62 participants, delivering over 9,160 hours of enriching cognitive and physical activities. These services also offered vital respite to caregivers, a benefit deeply appreciated by the 62 families we support. Music therapy remains a favorite among participants. A highlight this spring was our St. Patrick's Day celebration, featuring a caregiver who volunteered as our DJ and karaoke host. Participants sang, danced, and ended the festive day with green ice cream floats, creating joyful memories for all. As community need continues to grow, we are thrilled to share that OASIS is nearing the start of construction on our expanded program facility. We are in the final stages of approval, awaiting the city's finalized plans. Thanks to the generosity of our supporters, we have raised $475,000 toward this expansion. We are aiming to complete and open the new facility by September 2025.

Promoting Equitable Outcomes

The Oasis Program provide services for the elderly community, in particular adults with disabilities with the majority being over the age of 62 and underserved. The program helps prevent unnecessary placement in long term care facilities and helps promote the health, safety, and wellbeing by providing participants an opportunity to socialize and receive daily special attention. The Oasis Program's services are essential and lifesaving to those experiencing various forms of dementia or Alzheimer's.

21. Easter Seals Central California - Negative Economic Impact of COVID-19

Managing Entity:	Subaward to nonprofit, Subrecipient, A 22-535 and A 24-055		
Allocated Amount:	$200,000	**Expenditures, est.:**	$199,900
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	January 2022	**Completion Date, est.:**	December 2024
Eligible Category:	1.14 Other Public Health Services		
Website:	Easterseals Central California (celebratingabilities.org)		

Project Overview

For over 40 years, ESCC represents that it has served thousands of patients in the County and their families with innovative services, early intervention, education, outreach, and advocacy for children, youth, and adults living with autism spectrum disorder (ASD) and other disabilities or special needs so they may actively live, learn, work and play in the community.

ESCC represents that over 86% of its patients live in poverty, are single-income households, are primarily Hispanic, Black or Southeast Asian, and reside in areas in the County that are identified in QCTs. ESCC represents that it annually serves approximately 400 patients and their families with critical services consisting of traumatic brain injury epilepsy group therapy, early intervention services for toddlers as young as 18 months old, family navigation and advocacy support, and behavior therapy, with a team consisting of early childhood specialists and intervention assistants, behavior therapists, speech therapists, and educational aids, who provide routine-based interventions, consultations, and advocacy for patients living with ASD or other disabilities.

ESCC represents that its services have been negatively impacted by the COVID-19 pandemic due to required closures to comply with the emergency public health orders to contain the spread of COVID-19, including but not limited to decreased revenue as a result of in-person appointment cancellations, reduced staffing levels due to sickness/COVID-19 leave time, less billable hours while staff responsibility has increased to meet patients' needs. SLFRF provided under the subrecipient agreement will address the negative economic impacts of the pandemic on early care and learning services, and to respond to behavioral health challenges exacerbated by the public health emergency. SLFRF will help bolster, support, and preserve ESCC's services by providing SLFRF to help fund operational expenses to resume maximum patient caseload, augment staff training, personnel salaries and benefits, and community outreach expenditures for two calendar years, which will benefit patients and their families who need early learning services, therapies, consultations, wrap-around services which were impacted by the pandemic.

Performance Report

In February 2023, Subrecipient reported that it had launched a revised and improved version of its Attendance Policy and introduced number of strategies to counter the number of client cancellations and no shows. The Subrecipient provided an in-service for how the policy would be implemented and discussed practical ways for building stronger partnership with parents and caregivers around engagement and communication to support consistent attendance.

In addition, the Subrecipient reported to the County that they offered their staff new strategies to shift perspective from "cancellation fatigue" to "positive engagement" by using the makeup sessions as a way of anticipating life's unforeseen situations while still reaching service goals. While cancellation rates remained the same during Q2 of 2023, the Subrecipient represents that providing the option for "makeup sessions" for both staff and families demonstrated positive results, with approximately 12% of cancellation benefiting from makeup sessions.

During Q3 of 2023, the Subrecipient recruited and hired seven new team members, of which five are bilingual (Spanish and Hmong). The Subrecipient reported that it implemented regular staff trainings and skill-building sessions, in various topics ranging from certification renewal process, prep for annual competency assessment, CentralReach data collection updates in HIPAA practices, effective team-building, conflict resolution, Crisis Prevention Intervention, Mandated Reporter refresh, Incident Reporting, compassion and human service fatigue. Additionally, during the time period the Subrecipient served 133 new families and 41 existing families graduated from their program. The Subrecipient participated in 26 community events and conducted community outreach to 214 families in-person (home and center based), provided education, one-on-one coaching and referred 181 families for supports: mental health, counseling, early child immunizations/check-ups, and food pantries. Additional updates for this program will be provided in future Annual Recovery reports.

Promoting Equitable Outcomes

The Subrecipient's program serves families that face daily struggles of living with a child typically 18 months to 12 years of age who have a developmental and/or intellectual disability. According to the Subrecipient, their clients and their families typically have 3 children and come from low-income or extremely low-income neighborhoods and may have specific language needs with nearly 70% of households being single income earners.

22. San Joaquin Valley Insurance Authority - Reimbursement of COVID-19 Medical Expenses

Managing Entity:	Subaward to nonprofit, Subrecipient, A 22-013		
Allocated Amount:	$2,426,734	**Expenditures, est.:**	$2,426,734
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	March 3, 2021	**Completion Date, est.:**	March 2022
Eligible Category:	1.6 Medical Expenses		
Website:	San Joaquin Valley Insurance Authority (fresno.ca.us)		

Project Overview

SJVIA is a joint powers authority (JPA) formed by the County of Fresno and the County of Tulare for the purpose of achieving greater purchasing power for health insurance volume purchasing and reducing administrative costs for covered employees. SJVIA operates the County's self-funded health insurance plan program ("County Insurance Plan").

SJVIA represents that it was negatively impacted by the pandemic due to increased and excessive medical expenses incurred during the COVID-19 pandemic as a result of employees and their families seeking more frequent medical care to diagnose or treat COVID-19 infection. SLFRF provided under the subrecipient agreement will help SJVIA to reimburse excess medical expenses incurred by SJVIA related to medical care and services to address the near-term and potential long-term impacts of the COVID-19 virus, which services were provided directly to County employees and their family members covered by their self-funded health insurance program for the period of March 3, 2021, through February 28, 2022. The Final Rule clarifies that when providing COVID-19 prevention and mitigation services, recipients can identify the impacted population as the general public.

Performance Report

Since the last reporting period, SJVIA's payment request was processed and reimbursed to SJVIA for excess medical expenses due to COVID-19 medical care incurred by the County employees' self-insured medical plans operated by the SJVIA. According to SJVIA, a total of 2,970 unique County members were served for over 5,772 claims from March 2, 2021, through end of March 2022. The SLFRF reimbursement payment helped to offset increases to the County of Fresno's self-funded plan's health insurance premiums due to the excess in claim cost during the pandemic, which in turn benefits the employees of the County of Fresno and their families by keeping member rates at reasonably affordable levels.

Promoting Equitable Outcomes

This program is intended to address negative impacts to the County's self-funded health insurance plans which provide health insurance coverage for thousands of County employees. The County's self-funded health insurance plans provide participants equitable access to quality health care and other services at reasonably affordable rates. SLFRF helped offset the anticipated increase in insurance premium rates to all County self-funded health insurance participants due to the excess in claims during the pandemic, which in turn helps and benefits County employees and their families to continue to have access to health insurance at reasonably affordable levels.

23. Fresh Start Youth Center DBA Mollie's House, Program for victims of trafficking

Managing Entity:	Subaward to nonprofit, Subrecipient, A 23-057 and A 24-290		
Allocated Amount:	$180,000	**Expenditures, est.:**	$102,000
Impacted Class:	Yes	**Program Status:**	Existing
Start Date:	2022	**Completion Date, est.:**	December 2024
Eligible Category:	1.12 Mental Health Services		
Website:	Mollie's House (mollieshouse.org)		

Project Overview

Mollie's House is a nonprofit organization that provides essential services, such as emergency housing, therapeutic and mental health services, academic support, and case management to young girls ages 11-17 who are victims of crimes or human trafficking through its Empowering Silent Voices (ESV) program. Since Mollie's House's clients are generally waiting to be placed in the legal custody of the State, and are not yet wards of the State Court, Mollie's House also provides medical care for rescued victims. Mollie's House provides victim assessments resulting in individual service/treatment plans that include therapeutic techniques, such as Cognitive Behavioral Therapy, Dialectical Behavioral Therapy, Eye-Movement Desensitization and Reprocessing Psychotherapy, and Equine Therapy.

Services are provided at Mollie's House's short term residential therapeutic program (STRTP), which provides housing to persons served for three months to a year, or through their Emergency Housing Program, which provides transitional housing for up to thirty days. Mollie's House aims to serve 60 girls within a project year. SLFRF will provide funding assistance to help Mollie's House fund operational expenses for the implementation of the ESV program, consisting of expenditures related to personnel salaries and benefits, medical services, mental health services, supplies, insurance, facilities, and professional fees. SLFRF for this program is intended to support a strong and equitable recovery from the COVID-19 pandemic and economic downturn by providing funding assistance to the Mollie's House.

Performance Report

In 2024, Mollie's House represents that six inpatient residential clients were served with housing, mental health services, and academic support. Mollie's House represents that 32 clients ages 12-17 were served through outpatient resources.

During Q3 of 2024, the Subrecipient served 4 girls in transitional living from ages 11 to 17 during the reporting period (July 1, 2024 to Sept 30, 2024). Eleven ladies (18 years old) were served outside of Mollie's House for prenatal care, college mentoring with upper division college, independent living skills, general life mentoring, and financial literacy. These girls represent diverse cultures and ethnicities.

In Q4 of 2024, the Subrecipient reported served 26 girls during the reporting period. 15 girls were from ages 11 to 17 received services during the reporting period (October 1, 2024 to December 31, 2024). The primary services were independent living training, college prep, mental health services, career pathing, money management, driver's training and tutoring. In addition, Mollie's House served 11 ladies (18 years old) for prenatal care, college mentoring with upper division college, independent living skills, general life mentoring, and financial literacy.

Since the last reporting period, the Subrecipient reported the following services provided under its Empowering Silent Voices (ESV) program. Participants received training in self-advocacy and boundary-setting, high school graduation preparation, college and scholarship application support, driver's license attainment, employment readiness and mentoring. These services aim to build confidence, independence, and long-term stability for participants transitioning into adulthood.

The Subrecipient also provided Mental Health Services utilizing Licensed Marriage and Family Therapists (LMFT) support. LMFTs continued to deliver trauma-informed mental health services, addressing a range of diagnoses and behavioral health needs, including trauma and PTSD, depression and anxiety, substance use disorders, mood and personality disorders (including bipolar disorder, and borderline personality disorder), attachment disorders, oppositional defiant disorders, and self-harm behaviors.

Using Pottery & Art Therapy, the Subrecipient provides a creative and rehabilitating therapy, which is specially intended to work toward emotional and psychological healing through working with clay and painting garden art pieces. Each participant receives services 8 times a month with The Good Dirt therapy. Girls participated in safe spaces with the goal of initiating hope, healing, and redemption. The girls continue to hone their leadership skills by teaching pottery to young children in Good Dirt Pottery Camps. Additionally, the girls are learning entrepreneurial skills through creating pottery items for resale.

The subrecipient used Equine Therapy during Q2 of 2024. Participants benefited greatly from equine therapy which significantly reduces feelings of anxiety, depression, and isolation. Improving mental health also increases trust, self-esteem, self-acceptance, impulse control, problem-solving, communication, and social skills. (See attached pictures). While at the ranch, the girls groom and ride horses. On an ongoing basis, the girls participate in group grounding exercises, which will help them gather and center their thoughts. The girls have an exercise where they are barefoot, allowing them to connect with nature. In one training session, they explored waterfalls, enjoyed quiet time, reflected on themselves, were mindful of their surroundings, and truly immersed themselves in an exercise that trained them how to be in the current moment.

The Subrecipient represents during Q2 of 2024, the program's therapies showed progress in improving their clients' ability to communicate and use their voice. Subrecipient represents that the art therapy sessions have also improved to their clients' mental health through creative artwork the coveys their message of resiliency and recovery.

During Q1 of 2025, the Subrecipient reported that they are currently undergoing renovation and recertification of their safehouse facility. In the interim, services are being provided on a case-by-case basis, with an emphasis on one-on-one mentoring, support for family reunification assistance with temporary and transitional placements. Despite the physical space being temporarily unavailable, Mollie's House remains committed to meeting the individualized needs of each girl and her family through adaptive, community-based support.

Promoting Equitable Outcomes

This program is intended to provide funding assistance for the Subrecipient's ESV program, which helps address negative impacts on victims of human trafficking. The Subrecipient represents that victims of human trafficking are young girls from all communities, with majority of victims from under-resourced communities. The Subrecipient represents that ESV helps victims to reintegrate into society safely and adapt to the community, and to mitigate falling victims of human trafficking.

24. Valley Center for the Blind, Transportation

Managing Entity:	Subaward to nonprofit, Subrecipient, A-23-568		
Allocated Amount:	$50,000	**Expenditures, est.:**	$10,000
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	October 2023	**Completion Date, est.:**	June 2026
Eligible Category:	1.14 Other Public Health Services		
Website:	https://myvcb.org		

Project Overview

For over 50 years, Valley Center for the Blind (VCB), whose specific purpose is to assist blind and visually impaired individuals with experiencing more independent and opportunity-filled lives, serves the blind and visually impaired so they can achieve their goals regardless of their disability, and overcome obstacles to secure personal mobility and autonomy in the community.

During the course of the pandemic, VCB stated that not only were transportation services limited due to the public health emergency, but public transportation in general was considered unsafe for highly and medically vulnerable individuals due to the risk of potential exposure and/or becoming infected by the virus, which contributed to an even deeper inequity for individuals with disabilities. Under the subrecipient agreement, SLFRF will be used to increase transportation capacity to assist individuals who were disproportionately impacted and who want or are available to work, including job training, public jobs programs, job fairs, and transportation to and from a jobsite or interview.

Performance Report

During Q4 of 2023 and Q1 of 2024, VCB was able to conduct a marketing campaign and utilize Fresno County's Disability Equity Project (DEP) resource line, which supports a number of disability disparities including blindness and assisting those with vision impairments, and provide access to transportation services, which may help overcome social disparities that create significant barriers to independence, wellness and health, and employment opportunities. VCB also made an effort to reach out to other community-based organizations to inform them about the program, aiming to facilitate their clients' transportation needs to essential destinations for accessing vital services.

During Q1 of 2024, VCB was able to assist 44 distinct and disproportionately impacted individuals within the blind community, with 197 separate rides for work-related events, training, or Doctor appointments. In Q2 of 2024, VCB was able to provide a total of 449 rides and add 31 new riders to clients served during the quarter. During the quarter, VCB represents that the trips were for the following categories: Doctor Appointment: 142, Training: 143, and Work: 157. VCB informed the County that they were able to present their program to the Resources For Independence Central Valley staff so they could provide the program information to their clients. Since then, VCB has held informative meeting to share and address the interest of new potential riders. VCB was exploring the option to add Uber rides to their program, to help address increase demand for their ride program. Such initiatives could potentially attract more clients to VCB's programs and resources. Due to this program being a pilot program, the Subrecipient represent costs have been incurred by the organization, which are pending a formal reimbursement request to the ARPA Program. During Q1 of 2025, the Subrecipient met with County Staff to go over the program's completion timeline and requesting reimbursements from the ARPA-SLFRF program. The Subrecipient represents that the program is expected to be completed by end of 2025.

Promoting Equitable Outcomes

This program is primarily aimed to serve people with disabilities, who are twice as likely to come from underserved communities.

25. Sheriff and Probation Negative Impacts: Public safety, public health, mental and behavioral health at County Jail and Juvenile Justice Campus

Managing Department:	Sheriff's Office and Probation Department, BAI 24-0545, BAI 24-1365		
Allocated Amount:	$11,489,504	**Expenditures:**	$9,874,406
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	March 3, 2021	**Completion Date:**	June 2026
Eligible Category:	1.1 through 1.12 Public Health Services		
Website, Sheriff's:	https://www.fresnosheriff.org/		
Website, Probation:	About Probation - County of Fresno		

Project Overview

As the County continues to navigate economic uncertainty and rising costs, the Sheriff's Office remains focused on protecting public safety and ensuring quality health care for individuals in custody at the County Jail. Thanks to support from the American Rescue Plan Act (ARPA) and recent amendments to the County's spending plan, the Sheriff's Office has made meaningful progress in its recovery efforts. With ARPA funds now available through December 31, 2026, the County has extended its ability to respond to long-term impacts of COVID-19. One key improvement includes ending the practice of isolating inmates based solely on potential coronavirus exposure—an important step forward in protecting inmate mental health and improving overall conditions in the Jail.

These efforts fall under the December 17, 2024, Board approved updated program title: "Sheriff and Probation Negative Impacts: public safety, public health, mental and behavioral health at County Jail," reflecting the County's continued commitment to constitutional level care for all individuals in custody. The updated description provides the County the option to use funding under this category to address the negative impacts of the pandemic on the Probation Department and its responsibility to provide increased care and behavioral health services and treatment for youth detained at the JJC, such as opioid use disorders, violence prevention, and behavioral health care, which are services provided by California Forensic Medical Group, Inc. (WellPath).

Performance Report

The Sheriff's Office continues to lead efforts in managing health care services within the County Jail, particularly as they relate to infectious disease control, behavioral health, and substance use treatment. Through a partnership with WellPath, the Jail provides essential services like disease prevention, outbreak monitoring, and medical treatment. WellPath's dedicated team works closely with the Sheriff's Office to ensure inmates receive proper care, including support for opioid use disorder, mental health needs, and violence prevention. These services have become increasingly important, especially as COVID-19 has magnified long-standing challenges in correctional health care.

At the same time, the costs of delivering these services have continued to rise. In the wake of the pandemic, inflation, staffing shortages, and the growing need for behavioral health services have put added pressure on the County's ability to sustain quality care in the Jail. These financial challenges affect not only health care but also the broader operations of public safety. ARPA State and Local Fiscal Recovery Funds (SLFRF) provide vital relief, helping the Sheriff's Office and the County invest in workforce capacity, maintain staffing levels, and continue providing critical care to those in custody. The extended availability of these funds through 2026 allows the County to responsibly plan and respond to evolving public health and safety needs.

Promoting Equitable Outcomes

The Sheriff's Office operates the County's adult detention facility, which houses individuals awaiting court proceedings. Many of those in custody rely entirely on the public system for medical and mental health care while they are detained. These individuals often face serious and complex health challenges, and the County is committed to addressing those needs equitably. With support from ARPA funding, the Sheriff's Office is continuing to strengthen care coordination, reduce disparities in access to services, and improve transitions from jail-based care to community-based treatment after release. These efforts help promote better outcomes for individuals, families, and the broader community.

26. HVAC, Generation, and Electric Improvement for Downtown Public Facilities, ISD

Managing Entity:	Department of Internal Services, BAI 24-0339, BAI 24-1171		
Interagency Agreement No.	A-24-577		
Allocated Amount:	$1,610,422	**Expenditures, est.:**	$424,630
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	March 2024	**Completion Date, est.:**	June 2026
Eligible Category:	1.7 Other COVID-19 Public Health Expenses		
Website:	[Internal Services - County of Fresno (fresnocountyca.gov)](fresnocountyca.gov)		

Project Overview

The funds allocated for this project will fund necessary ventilation design and engineering costs, improvements, inspections, maintenance work, repairs to the HVAC systems, and necessary generation and electrical maintenance and repairs to emergency generators at critical downtown public facilities including, but not limited to, the Plaza Building, Hall of Records, South Annex Jail, and Sheriff's Office, and similar County Public Facilities, to allow for continued delivery of critical public services, including operation of a 24-hour detention facility.

On June 5, 2024, the ventilation system that provides cooling for the County's downtown public facilities including the Hall of Records, South Annex Jail, and Sheriff's Office Administration building began demonstrating operational issues, which subsequently caused the cooling system to temporarily fail. Affected buildings include a 24-hour detention facility, and two other buildings that provide necessary operations for the County.

On June 11, 2024, the Plaza Building generator began demonstrating operational issues, which subsequently caused the generator to temporarily fail. The Plaza Building is occupied by essential departments such as Human Resources, County Clerk and Registrar of Voters, County Counsel, Probation, and Public Works and Planning, which are departments that provide necessary services in the County's operations. During these summertime outages, temperatures in Fresno ranged above 100 degrees Fahrenheit, so air conditioning is essential to continue operations at these locations. Standby generators provide electrical and power safeguards for the Plaza Building and the County's back-up data center in the event of power failures.

On June 18, 2024, the Board approved the $1,610,422 in unspent SLFRF from a different program to be utilized to fund ventilation design and engineering costs, improvements, inspections, maintenance, repairs to heating and ventilation air conditioning (HVAC) systems, and generation and electrical maintenance and repairs to emergency generators in downtown County public facilities under SLFRF Eligible Category A.

In the Final Rule, Treasury enumerated several projects as examples of eligible capital expenditures (investments in property, facilities, or equipment) including installation and improvements of ventilation systems, as well as maintenance and repairs to emergency electrical systems. These projects will respond to the public health emergency through the installation and improvement of ventilation systems in congregate settings and other public facilities, which will improve air quality in these public facilities and prevent the spread of coronavirus, as well as replace emergency electrical systems allowing the County to maintain an uninterrupted power supply for continued delivery of critical public services, protect properties and data systems during emergencies, and protect the County's resiliency in the event of power grid failures.

Performance Report

Public services and programs are provided to through multiple departments based in downtown Fresno. In June of 2024, the ventilation systems that provide cooling for the Hall of Records, South Annex Jail and Sheriff's Administration demonstrated operational issues causing the cooly system to fail. Additionally, the generator located at the County Plaza Building experienced operational issues which led to temporary failures. In response to these issues, GSD-Facility Services released multiple notices to proceed (NTP) for contractors to complete repairs to six HVAC systems, and the second to address the failing generator. The six NTPs to address the HVAC system for the downtown public facilities were signed June 6, 12, 14, and 19, 2024, as well as one final NTP on August 1, 2024. An NTP for the generator repairs was signed in November 2024. To date, the department represents that all necessary repairs for the HVAC system have been completed. The department represents that generator repairs are ongoing and anticipated to be completed in the upcoming year.

Promoting Equitable Outcomes

This program provides an opportunity for the County to continue to fund necessary improvements for capital expenditures, including installation and improvements of ventilation systems, as well as maintenance and repairs to emergency electrical systems that support operations and delivery of public services in downtown public facilities. These projects respond to the public health emergency through the installation and improvement of ventilation systems in congregate settings and other public facilities, which will improve air quality in these public facilities and prevent the spread of airborne viruses, as well as replace emergency electrical systems allowing the County to maintain an uninterrupted power supply for continued delivery of critical public services, protect properties and data systems during emergencies, and protect the County's resiliency in the event of power grid failures.

27. Youth Empowerment Centers, Westside Family Preservation Services Network

Managing Entity:	Subaward to nonprofit, Subrecipient A 23-567		
Allocated Amount:	$349,039	**Expenditures, est.:**	$ 0
Impacted Class:	Yes	**Program Status:**	In progress.
Start Date:	March 2024	**Completion Date, est.:**	September 2025
Eligible Category:	1.11 Community Violence Interventions		
Website:	Youth Empowerment Programs | West Fresno Family Resource Center (wfresnofrc.org)		

Project Overview

Westside Family Preservation Services Network is a nonprofit organization established in 1999 with its mission to prevent child abuse and neglect in rural communities in West Fresno County by strengthening families and communities through a network of neighborhood resource centers and home visitation programs. The Subrecipient currently operates five Youth Empowerment Centers (YEC) that provide a range of prevention, wellness, and recovery focused activities for individuals in need in the rural communities of Huron, Coalinga, Kerman, Mendota and Firebaugh, under contract with the County of Fresno's Department of Behavioral Health.

Under the subrecipient agreement, SLFRF will fund the extension of the Subrecipient's YEC program in the community of San Joaquin beginning January 2024 through September 2025. Since the pandemic, the Subrecipient represents that there is an alarming increase in gang participation by youth and adults in the community of San Joaquin, which has resulted in more violence and crimes than prior to the pandemic. The Subrecipient represents that youth in rural and unincorporated areas of the County were disproportionately negatively impacted by the extended closures during the pandemic which resulted in youth staying at home without access to reliable access to broadband, daily school meals, safe and quiet places to study, or healthy social interaction with peers and educators.

The Final Rule recognized that public health challenges exacerbated by the pandemic included the increase in community violence, violent crimes, and gun violence, therefore community violence intervention programs in all communities, not just the disproportionately impacted communities, is an enumerated eligible use of SLFRF and responsive to the impacts of the pandemic in all communities.

Performance Report

As of June 2024, the Subrecipient informed the County that they have retained supporting staff for their new San Joaquin location. Services and programs are anticipated to begin helping the community of San Joaquin by Summer of 2024.

During Q3 of 2024, the Subrecipient informed the County that it collaborated, leveraged, and began its pilot program in the City of San Joaquin. The Subrecipient held its first Youth Wellness Festival for rural youth and established a coalition to support system-impacted youth in a Pre-Arrest Diversion program. The subrecipient worked on Substance Use Dependency and collaborated to increase access to culturally and linguistically sensitive behavioral health services in the rural farmworker communities of Western Fresno County.

During Q4 of 2024, the Subrecipient informed the County of its effort to continue to increase resilience among youth, especially at-risk and system impacted youth in the San Joaquin area. The Subrecipient represents that due to skill gaps in its organization, it sought support from contracted services to manage resource demands effectively, and ensure smooth project execution without compromising quality or timelines. A summary of the Subrecipient's consultants are provided below:

Integral Community Solutions Institute: Conduct education and outreach activities targeting farmworkers in the rural areas of Fresno County, in the Juvenile Justice Center, focused on youth and their families in San Joaquin also including youth from our other Youth Empowerment Centers in Huron, Coalinga, Kerman, Mendota, Firebaugh, with special focus on the unincorporated areas in rural, West Fresno County surrounding San Joaquin.

Independent meditation teachers Juliana Klinkert and Michel Pascal: to reinforce the experiences of calming the mind, especially for their work on suicide prevention. Both meditate weekly with clients in Los Angeles through the Amity Foundation. Ms. Klinker works primarily in Spanish, while Mr. Pascal creates the leave-behind meditation videos to reinforce the experiences of calming the mind.

Independent consultant Mike Espinoza: to provide expertise in community building among West Fresno's Latinx communities and tackling advocacy agendas in the areas of education and broadband.

Independent consultant Stan Santos, to provide expertise in skilled labor employment, Foster Care Youth, and the historical struggles of the rural Latinx communities in Fresno County especially involving gangs.

Higher Education 4 All: to provide support and education opportunities for immigrant farmworker youth to complete their education including earning their Associate of Art degrees while attending High School.

Due to this program being a pilot program, the Subrecipient represent costs have been incurred by the organization, which are pending a formal reimbursement request to the ARPA Program. With the Fall 2025 anticipated completion date, measures and program progress will be reported in future Recovery Plans.

<u>Promoting Equitable Outcomes</u>

The YEC program will provide extended resources and services that will address social-emotional and physical wellness to all prospective participants regardless of income, race, gender, and physical and/or mental disability, and will benefit youth and residents in San Joaquin and neighboring rural communities which historically have been under resourced and from low and moderate-income households that have been negatively impacted by the pandemic.

Programs under Eligible Category: Negative Economic Impacts (EC 2)

28. Rural Outreach Services, Homelessness Initiative 1

Managing Entity:	Department of Behavioral Health, BAI 22-0403; BAI 24-0513		
Allocated Amount:	$1,020,814	**Expenditures, est.:**	$444,844
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	June 2022	**Completion Date, est.:**	June 2026
Eligible Category:	2.19 Social Determinants of Health: Benefits Navigators		
Website:	Behavioral Health - County of Fresno (fresnocountyca.gov)		

Project Overview

Under the Homelessness Initiatives, the Rural Outreach Program's objective is to close the distance gap and provide on-site mental health and supportive services to individuals in remote locations in the County who have been negatively impacted by the 2020 public health emergency. The Rural Outreach Program, which will be implemented through contracted provider Kings View, will integrate mental health and supportive housing services for adults who are either homeless, or who are at imminent risk of becoming homeless, due to mental illness and/or co-occurring disorders. SLFRF will provide a two-year funding stream for the Rural Outreach Program to expand services and dedicate a mobile outreach team to implement coronavirus screening, housing support services, client transportation services, clothing, food and hygiene services, education, health and mental health assessments, and linkage capabilities, to enable this impacted population to live in their communities and avoid homelessness, hospitalization, and/or jail detention.

The Interim Final Rule established, and the Final Rule maintained the enumerated eligible use of SLFRF for mental health treatment, substance use treatment, and other behavioral health services. The Final Rule clarified that this eligible use category covers an expansive array of services for prevention, treatment, recovery, and harm reduction for mental health, substance use, and other behavioral health challenges caused or exacerbated by the public health emergency.

Performance Report

The 2020 public health emergency negatively affected areas of public health, including mental health and homelessness. In January 2021, over 40% of American adults reported symptoms of depression or anxiety, up from 11% in the first half of 2019. The County Administrative Office, in collaboration with the Department oversee the Program. The $88,371 in program funding, which has currently been expended, was done so through the oversight of the program in a Department of Behavioral Health reimbursement claim in FY 21-22.

On July 9, 2024, the Board of Supervisors approved an amendment to the Kings View agreement's scope of work for expanded services prioritizing unhoused individuals affected by homeless encampment resolutions actions. As of April 2025, this initiative has assisted 108 individuals by taking them off the streets, placing them into hotels and linking them to services. The homeless encampment resolution will continue into FY 25-26.

Since the last reporting period, due to deadlines from other funding sources, The Kings View PATH project has begun using ARPA funding in FY 24-25 ($450,255) and will use the remaining funding in FY 25-26 ($482,188). As of 2025, the ARPA program has reimbursed Department of Behavioral Services an additional $356,473.

Promoting Equitable Outcomes

The PATH Mobile Outreach Project delivers outreach, engagement, and linkage services to homeless individuals in rural communities and unincorporated areas of the County. The program serves as a point of entry for individuals that need assistance with housing, document readiness, mental health and primary health care services, and substance use treatment services.

29. Crossroads Village Affordable Housing Conversion, Homeless Initiative 2

Managing Entity:	Department of Social Services, BAI 22-1117		
Allocated Amount:	$2,050,000	**Expenditures, est.:**	$2,050,000
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	June 2022	**Completion Date, est.:**	Complete
Eligible Category:	2.15 Long-term Housing Security: Affordable Housing		
Website:	Social Services - County of Fresno (fresnocountyca.gov)		
Crossroads Ribbon Cutting Ceremony:	https://www.upholdings.net/crossroadsvillage		

Project Overview

SLFRF provides partial funding to support the conversion of the Crossroads Village motel rooms to affordable housing units in the City of Fresno. The conversion of 165 units will result in approximately 141 new affordable residential units. The development site is located at 3737 North Blackstone Avenue in Fresno, California. The Project will serve households that will benefit from onsite wraparound services. SLFRF would enable approximately 50 units to be permanently dedicated as affordable housing units, thereby being eligible in the housing-subsidy program, and would assist the County to meet service demand and address housing need. These units will be restricted to individuals whose income falls within 30% Area Median Income (AMI), which is $14,650 per year, or lower. The remaining units are being planned as permanent supportive housing units. SLFRF provided to the subrecipient, Crossroads Village LLC, (UPholdings California, LLC) will provide funding assistance for the construction cost.

In the Final Rule, the Treasury has determined several enumerated uses for SLFRF are directly responsive to negative economic impacts experienced by impacted households, including programs or services that address housing insecurity, lack of affordable housing, or homelessness. The enumerated uses included supportive housing or other programs or services to improve access to stable, affordable housing among individuals who are homeless, and development of affordable housing to increase supply of affordable and high-quality living units. This eligible use category includes emergency assistance for individuals experiencing homelessness, including individual level assistance (e.g., rapid rehousing services) or assistance for groups of individuals (e.g., master leases of hotels, motels, or similar facilities to expand available shelter).

Performance Report

As reported in 2024, all SLFRF funding awarded to this project were expended in support of the Crossroads Village Project. The award was used to reimburse architectural and engineering design, permit fees, third party studies, legal fees, accounting and organizational fees, and construction costs. The project closed on its construction loan and received its building permit on or before June 6, 2023.

During Q3 of 2023, the project was fumigated in order to stop future termite damage, and started the asbestos abatement process throughout the 8-building site. All buildings were cleared of asbestos, the construction crew was able to begin working onsite safely and begun demo work throughout the abated buildings as well as site work on the parking lot and landscaped areas outside. Since the last reporting period, on February 14, 2025, the Subrecipient along with multiple community leaders held a ribbon cutting ceremony for the re-opening of Crossroads Village.

Promoting Equitable Outcomes

The project will improve housing by providing emergency and temporary housing for individuals and families at risk of homelessness. The units are made affordable through operating subsidies provided by the Fresno County Department of Social Services and services will be offered on-site by the Fresno County Department of Behavioral Health.

30. City Center Campus, Emergency &Transitional Housing, Homeless Initiative 4

Managing Entity:	Department of Social Services, BAI 22-0370, BAI 23-0606, A-23-437		
Allocated Amount:	$2,429,186	**Expenditures, est.:**	$2,429,186
Impacted Class:	Yes	**Program Status:**	Complete.
Start Date:	June 2023	**Completion Date, est.:**	Complete.
Eligible Category:	2.16 Negative Economic Impacts Long-term Housing Security: Services for Unhoused Persons		
Website:	Social Services - County of Fresno (fresnocountyca.gov) https://citycenterfresno.org/ https://thebusinessjournal.com/fresnos-city-center-to-serve-homeless-with-dignity/		
Opening City Center:	Fresno Mission opens a new Family Center		

Project Overview

The Fresno Mission is a non-profit faith-based organization with the express purpose of meeting the physical and spiritual needs of all men, women, and children in our community. The Fresno Mission is a multipurpose organization that works with persons experiencing homelessness, the incarcerated, the drug-and-alcohol dependent, and those in need of emergency services.

In 2023, the County approved SLFRF for the City Center Campus to help the Fresno Mission fund a portion of the construction of a four-story residential structure in the City of Fresno that will provide emergency and transitional housing to families, single women, and vulnerable youth. The new program is anticipated to construct 73 units ranging in size from 200 square feet to over 600 square feet that can hold families as large as 10. The proposed structure would be located in Fresno Mission's City Center Campus, which will be a shared campus bringing together more than 20 different non-profits, schools, and ministries to focus on helping families who are in crisis. The campus will include a charter school for homeless and foster youth, a free grocery store, daycare, a medical clinic, mental health clinic, soccer park, dining facilities and more.

Performance Report

The housing project was initiated on schedule. On October 2023, the Subrecipient's project moved along on schedule with underground piping, earth work and foundation being completed, and the three stories of framing was completed. Sheetrock materials work begun on stairwells and first floor. Siding on first and second floors on exterior was completed. During 2023, the facility's fourth floor was initiated along with flooring on the 3rd floor. During Q3 of 2023, the Subrecipient informed the County that the steel structure for the elevator was near completion, and electrical, plumbing, and heating and air ventilation systems work had begun.

By the Fall of 2023, all SLFRF awarded to the Subrecipient had been expended in support of the City Center Campus. The award was used to reimburse construction costs consisting of demolition, electrical, plumbing, cement, materials, supplies, labor, grading, and structural expenditures. During Q4 of 2023, the Subrecipient informed the County that City Center's framing for all four floors were completed, as well as roofing, siding and stucco.

On February 12, 2024, the Fresno Mission along with community leaders held a ribbon-cutting ceremony to celebrate the grand opening of the City Center Campus.

Figure 2-6 depicts construction progress for Fresno Mission's City Center Campus, during Q3 of 2023. Figure 2-7, depicts the completed City Center project.

Figure 2-6, City Center Campus, February 2024

Figures 2-7, City Center Campus, Construction Phase

Promoting Equitable Outcomes

The City Center site is located in the City of Fresno and identified in a Qualified Census Tract (06019005100) which reported Median Household Income of $39,444 for the area, according to the five-year reports prepared by the U.S. Census, American Community Survey estimates for the five-years 2016 through 2020. The project will provide emergency and transitional housing to families, single women, and vulnerable youth in the community.

31. Rural Mobile Health - Medical System Navigation and Linkage with CBOs

Managing Entity:	Department of Public Health, BAI 23-0122		
Allocated Amount:	$2,000,000	**Expenditures, est.:**	$1,703,509
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	June 2023	**Completion Date, est.:**	June 2026
Eligible Category:	2.19 Social Determinants of Health: Benefits Navigators Managing Department: Department of Public Health		
Website:	Fresno County Rural Mobile Health - County of Fresno (fresnocountyca.gov)		

Project Overview

The funds allocated to this project will allow the Department to continue contracts with community-based organizations to implement the community health worker (CHW) interventions to residents in the County. CHWs will strategically target health burdened zip codes to address social determinants of health (SDoH) and advance equity in underserved and disproportionately affected populations. Intervention activities include recruiting, training, and deploying CHWs to provide outreach, education, care coordination, and screening, with an emphasis placed on Healthy People 2030 focus areas. CHW trainings will include subjects such as: health equity, emergency preparedness, chronic disease, communicable disease, as well as other trainings as needed. CHW activities will include the following:

- Screen, provide education, address SDoH and COVID-19 related disparities, chronic disease management and prevention, and provide appropriate community linkages to wrap around services,
- Address cultural, linguistic, and literacy needs of the identified target population within Fresno County,
- Use appropriate screening or assessment tools to determine barriers of individual community members,
- Provide linkages and referrals to services based on identified needs,
- Develop a care plan, when appropriate, to address identified barriers of the client,
- Provide appropriate level of care coordination to ensure care plan goals are met.

All data (assessments, follow up, material distribution, etc.) will be entered and tracked in a designated data management system as determined by the Department. In the Final Rule, the Treasury determined a program that is provided to a disproportionally impacted community, including services to address health disparities, is an enumerated Eligible Use of SLFRF. This program provides community outreach and technical support in health-related issues that will address health disparities and increase access to health and social services in disproportionately impacted rural areas, which currently may not have access to high-quality healthcare services at close proximity.

Performance Report

Since the last reporting period, the Department has retained seven community-based organizations to help implement this program with each assigned a unique target population, to beginning on March 28, 2023. Since each agreement's execution, CHWs have been providing services to address social determinants of health to residents throughout Fresno County. Agreements with CBO's have been executed and are fully operational to monitor completion of referrals in the following areas:

- Primary healthcare provider
- Dental provider
- COVID-19 related resources
- Job/Educational training
- Transportation
- Food security related referrals
- Cal Fresh Healthy Living benefits

In future reports, the Department intends to update project status.

Promoting Equitable Outcomes

This program aims to improve health and prevent disease in tandem with the Department's Rural Mobile Health Program. This program provides community outreach and technical support in health-related issues that will address health disparities and increase access to health and social services in disproportionately impacted rural areas, which currently may not have access to high-quality healthcare services at close proximity. Since February 2023, the program has conducted over 400 events and the community health worker network has engaged 80,000 individuals.

32. Foster Youth Programs, Court Appointed Special Advocated of Fresno and Madera Counties

Managing Entity:	Subaward to nonprofit, Subrecipient A 23-197, A 24-572		
Allocated Amount:	$250,000	**Expenditures, est.:**	$45,969
Impacted Class:	Yes	**Program Status:**	Existing
Start Date:	July 2023	**Completion Date, est.:**	June 2026
Eligible Category:	2.13 Services for Foster Youth/Families in Child Welfare System		
Website:	https://www.casafresnomadera.org/		

Project Overview

For over 25 years, the Court Appointed Special Advocates of Fresno and Madera Counties (CASA) has trained and supervised community volunteers that advocate and represent the best interest of children including, but not limited, to victims of crimes, abuse, neglect, abandonment, or to help children and youth that become dependents of child welfare or the Fresno County

Superior Court systems. During the pandemic, CASA represents that there has been an increase in court cases, longer waiting periods, and increased demand to help at-risk foster youth experiencing social emotional distress, anxiety, stress from the uncertainty, and to assist youth experiencing academic challenges with distance learning. CASA represents that in partnership with the Department of Social Services, it endeavors to improve delays in social service delivery, in particular emergency placement of youth by providing an advocate supervisor that will seek timely placements of youth when initially removed from their home.

SLFRF provided under the subrecipient agreement will address the negative impacts of the pandemic on child welfare, will provide funding assistance to help fund operational expenses for the implementation of the CASA's mission to recruit advocates to represent the best interest of the children and youth while they navigate the foster care system, assist to find emergency placement of foster youth, and improve employee retention, consisting of expenditures related to program administration, personnel salaries and benefits, training events, social events for foster youth, volunteer appreciation events, emergency materials and supplies for foster youth, marketing and advertisement for volunteer recruitments, transportation, and educational resources and services, which were impacted by the pandemic.

Performance Report

In 2023, the Subrecipient reported a growth in their staff by adding ten new employees, of which three are new Advocate Supervisors. Employee recruitment and marketing has assisted the Subrecipient retain, maintain, and train new employees with CASA's mission and advocacy.

During Q4 of 2023, CASA held its October New Advocate Academy Training. During the trainings, an additional 15 volunteer advocates were sworn in by the court judge to Advocate for the best interest of foster youth cases in Fresno County. CASA recruited an additional 25 volunteers who registered for their February 2024New Advocate Training. During Q1 of 2024, CASA held 2 New Advocate Academy Trainings, one in February 2024 and the second in March 2024. An additional 16 new Advocates joined CASA to advocate and provide care for an additional 37 youths. Most notably, in the beginning of 2024, CASA reported that it opened a new satellite office location at the Fresno Mission's City Center Campus. At the new location, CASA's focus is on serving foster youth with emergency needs, support, resources, and employment opportunities. Through the employment opportunity CASA helped 22 foster youth get employment and work experience.

During Q2 of 2024, CASA informed the County that its New Advocate Academy Training program welcomed five new volunteers into the CASA program. By the end of June 30, 2024, CASA represents that 133 advocates were actively engaged in supporting youth cases. During the Q2 of 2024, CASA served a total of 182 foster youth with advocacy services, groceries, and placement and transitional support. During Q3 of 2024, CASA informed the County that during the August 2024, it welcomed 11 new advocates to the CASA volunteer program. Over the previous quarter, CASA served a total of 176 foster youth, each paired with a dedicated CASA advocate. The CASA team included 131 actively engaged CASA advocates, ensuring consistent support and guidance for each youth., CASA was able to provide emergency groceries for foster youth during transitions, helping to ensure they had access to nutritious meals.

Promoting Equitable Outcomes

The majority of CASA's clients are youth and children in foster care from low-income families. According to CASA, their client foster youth come from the following demographics: Hispanic (62%), Black (16%), and White Non-Hispanic (17%) from low-income neighborhoods, youth with disabilities, and families from impoverished neighborhoods in Fresno County who have been negatively impacted by the pandemic.

33. Improvements to County Parks, PWP 1

Managing Entity:	Department of Public Works and Planning, BAI-22-1306, BAI-24-1124		
Interagency Agreement No.	A-24-591		
Allocated Amount:	$3,000,000	**Expenditures, est.:**	$224,288
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	January 2023	**Completion Date, est.:**	June 2026
Eligible Category:	2.22 Strong Healthy Communities: Neighborhood Features that promote Health & Safety		
Website:	[Public Works and Planning - County of Fresno (fresnocountyca.gov)]		

Project Overview

County's parks and open spaces experienced an increase in usage during the 2020 national public health emergency. The County's parks provide affordable low-cost recreational space for activities that can improve physical and mental health for all residents that were impacted by the extended closures to indoor activities and other public health efforts to contain the spread of the virus. Improvements to parks will advance guest experience when visiting park facilities to participate in outdoor recreational activities.

Improvements will take place in areas that have historically attracted large amounts of visitors, and in proximity to rural disadvantaged communities. SLFRF would fund improvements at the following planned five locations:

- Avocado Lake Park is a 210-acre day use park that provides outdoor recreational space, swimming, fishing, picnicking, and barbeque areas. SLFRF would fund facility improvements consisting of repairing, rehabilitating, and/or adding new group picnic areas, irrigation system repairs, shelter structures, required public accessibility improvements to comply with Americans with Disabilities Act (ADA) requirements, such as restrooms, parking lot improvements, and surface road repairs throughout the park that will improve the experience for Avocado Lake visitors and make the park more accessible to the public ($1,000,000).

Figure 2-8, Avocado Lake

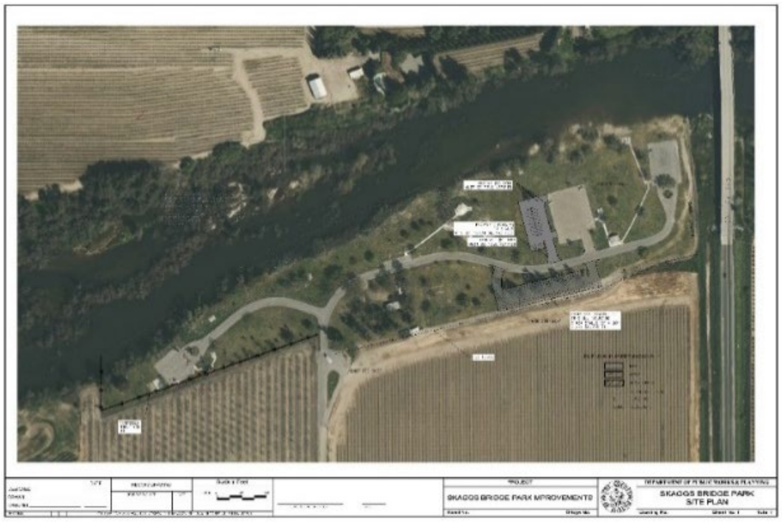
- Courthouse Park provides leisure space in Downtown Fresno. The Department initially planned to use SLFRF to fund transitioning sections of the park to drought tolerant landscaping and improving the existing irrigation systems ($350,000). As of the preparation of this Recovery Plan, the department represents that this program does not have sufficient funds to complete the entire project. The department represents that it scaled down the scope of this project to focus on irrigation system repairs and purchasing new trash receptables. The department represents that transitioning the park area to drought tolerant landscaping is too costly, as additional improvements would need to be made to improve accessibility. As of June 2025, the department was working to request a reassignment of funding availability to other identified park locations in this program to maximize the use of ARPA funds.

- Lost Lake Park is a 38-acre recreation area located two miles below Friant Dam along the San Joaquin River. Lost Lake Park provides recreation facilities such as camping, softball fields, volleyball courts, hiking trails, nature study areas, kayaking, fishing, and playgrounds. SLFRF will fund the installation of new playground equipment, irrigation repairs, and required public accessibility improvements to comply with the requirements of the ADA, such as restroom improvements. parking lot improvements ($520,000).

Figure 2-9, Lost Lake

- Skaggs Bridge Park is a 17-acre recreational area located along the San Joaquin River near the intersection of State Route 145 and the San Joaquin River waterway. Skaggs Bridge Park provides outdoor picnic tables, barbeque areas, recreation playgrounds, and access to the river. SLFRF will fund an expansion of the parking lot and installation of perimeter fencing for the parking lot ($500,000).

Figure 2-10, Skaggs Bridge Park



- Winton Park is a 24-acre day use park located on the Kings River and provides outdoor picnicking areas, barbeques, tables, and hiking trails. Winton Park currently has two restroom facilities for its visitors. SLFRF will fund the installation of prefabricated restrooms, new playground equipment, and make necessary improvements to comply with ADA requirements ($630,000).

Figure 2-11, Winton Park

Performance Report

Since the 2024 reporting period, the department represents that the designs for four park locations were completed. Park equipment has been purchased through the Park Planet Contract for Winton Park, Avocado Lake Park, and Lost Lake Park. Additionally, the department represents that improvement permits for Lost Lake and Skaggs Bride Parks were obtained from the California Valley Flood Protection Board. The Central Valley Flood Protection Board establishes, maintains, and enforces standards for the construction, maintenance, and operation of the flood control system to protect life, property, and habitat in California's Central Valley.

Improvements to Avocado Park:

- A purchase order for a septic tank has been issued and the department anticipates the construction of the bathroom facility to begin in 7-8 months. The department is waiting on the approval of the shelter permit.

Improvements to Lost Lake Park:

- This is a Job Order Contractor (JOC) project, the next milestone is to begin the restroom facility construction.

Improvements to Skaggs Bridge Park:

- The Department is currently waiting for a quote from JOC.

Improvements to Winton Park:

- The playground has been completed. The Department represents that the bathroom and septic system are currently pending.

Figure 2-12, New Playground installed at Winton Park

Promoting Equitable Outcomes

The County's parks provide affordable low-cost recreational space for activities that can improve physical and mental wellness for all Fresno County residents that were impacted by the closures and/or other public health emergency efforts to contain the spread of the virus. Improving public parks will encourage residents to visit the parks and participate in outdoor recreational activities that promote healthy habits that are conducive to mental and physical wellness.

34. Improvements to El Porvenir Park (CSA 30), PWP Program 2

Managing Entity:	Department of Public Works and Planning, BAI – 22-1306, BAI-24-1124		
Interagency Agreement No.	A 24-591		
Allocated Amount:	$400,000	**Expenditures, est.:**	$17,929
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	January 2023	**Completion Date, est.:**	June 2026
Eligible Category:	2.22 Strong Healthy Communities: Neighborhood Features that promote Health & Safety		
Website:	Public Works and Planning - County of Fresno (fresnocountyca.gov)		

<u>Project Overview</u>

The Community of El Porvenir is a rural disadvantaged community that receives specified public services through County Service Area (CSA) 30. The Community of El Porvenir, and neighboring residents of Cantua Creek were disproportionately impacted during the pandemic by the extended closures and/or other public health emergency efforts to contain the spread of the virus.

SLFRF will fund the purchase of a new playground structure with a safe fall surface, ADA accessible tables, repair the existing basketball court, baseball and soccer fields, and install other ADA compliant improvements and accessibility paths. In 2023, the department conducted a community meeting and survey with El Porvenir residents to gauge the types of park improvements that they would like to see in their community, at no-cost to the residents for El Porvenir. Approximately 78% of the respondents indicated that they were satisfied with the recommended park improvements. Additional desired improvements include bathrooms, additional trees, irrigation, and landscaping, but it is not anticipated that these will fit within the SLFRF current budget.

<u>Performance Report</u>

Since the 2024 reporting period, the Department represents that the playground has been completed in El Porvenir. Additional improvements near completion include sidewalk repairs to improve accessibility, repairs and reconstruction of the basketball court, new soccer goals, and repairs to an existing baseball backstop. The department has requested JOC quote for the rest of the work to be completed. Park equipment was purchased through Park Planet. Figures 2-13 through 2-15 depict improvements to El Porvenir Park.

Figure 2-13, Old and New Play Structures at El Porvenir Park

Figure 2-14, Baseball Backstop Repairs at El Porvenir Park

Figure 2-15, Basketball Court Surface Repairs at El Porvenir Park

Promoting Equitable Outcomes

The County's parks provide affordable low-cost recreational space for activities that can improve physical and mental wellness for all Fresno County residents that have been impacted by the closures and/or other public health emergency efforts to contain the spread of the virus. Improving public parks will encourage residents to visit the parks and participate in outdoor recreational activities that promote healthy habits that are conducive to mental and physical wellness.

35. Improvements to Tenaya Park (CSA 2), PWP Program 3

Managing Entity:	Department of Public Works and Planning, BAI 22-1306, BAI 24-0689, and BAI-24-1124		
Interagency Agreement No.	A 24-591		
Allocated Amount:	$400,000	**Expenditures, est.:**	$31,784
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	January 2023	**Completion Date, est.:**	June 2026
Eligible Category:	2.22 Strong Healthy Communities: Neighborhood Features that promote Health & Safety		
Website:	Public Works and Planning - County of Fresno (fresnocountyca.gov)		

Project Overview

CSA 2, Tenaya Park provides recreational park service and maintenance of the park facility within the subdivision known as Tenaya Estates, located outside the City of Fresno near the intersection of Fruit Avenue and Sierra Avenue. Tenaya Park provides recreational space to nearby residents and the public at-large due to its location within an unincorporated island and in proximity to City residents.

On December 2022, the Board approved SLFRF to fund needed improvements to the electrical lighting system throughout the park to improve public safety and provide a safer environment for visitors to utilize the park facilities for extended hours. By 2023, Department's staff met with Tenaya Estates, Inc., the entity that manages neighborhood park to assess the park need. As of March 2024, the Department represents that the community requested rescoping the improvements to include: adding a shade structure above the existing play structure, replacing the foam padding of the play structure, replacing bollards throughout the park, improvements to the irrigation system and pumps, replacing drinking fountains including adding pet-friendly drinking fountain/s, adding dog waste dispensers, updating signage such as parking areas, adding more garbage and recycling cans, and additional benches through the Tenaya Park.

Performance Report

Since the 2024 reporting period, the Department represents that a purchase order was approved to begin concrete work and Gleim Crown, contractor was retained to perform pump repairs at the park. The project is anticipated to begin construction Summer 2025, with an anticipated completion timeline of 1 to 2 months. The department has purchased park equipment through Park Planet.

Promoting Equitable Outcomes

The County's parks provide affordable low-cost recreational space for activities that can improve physical and mental wellness for all Fresno County residents that have been impacted during the pandemic by the extended closures and/or other public health emergency efforts to contain the spread of the virus. Improving public parks will encourage residents to visit the parks and participate in outdoor recreational activities that promote healthy habits that are conducive to mental and physical wellness.

36. Improvements to Raisin City Park (CSA 43), PWP Program 4

Managing Entity:	Department of Public Works and Planning, BAI 22-1306, BAI-24-1124		
Interagency Agreement No.	24-591		
Allocated Amount:	$400,000	**Expenditures, est.:**	$24,243
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	January 2023	**Completion Date, est.:**	June 2026.
Eligible Category:	2.22 Strong Healthy Communities: Neighborhood Features that promote Health & Safety		
Website:	Public Works and Planning - County of Fresno (fresnocountyca.gov)		

Project Overview

The Community of Raisin City is a rural disadvantaged community that receives certain specified public services through CSA 43. CSA 43 is authorized to provide no-cost park and recreational activities to park visitors. Raisin City Park is a one-acre park located at the northwest corner of Henderson Avenue and Bowles Avenue. The park is frequently used for recreation activities, to host celebrations, and for community events.

In Spring and Fall of 2022, the Department surveyed CSA 43 residents to gauge the types of improvements that they would like to see in the community park. Based on survey participant responses, the top three requested improvements include: new playground equipment, enhanced park lighting, new tables and seating areas, fencing, and removal of a non-permitted modular building placed at the park area. The proposed improvements will include as many of the community-requested improvements as the budget will allow, with the addition of ADA required parking improvements and a safe-fall surface for the new playground equipment. Improvements are anticipated to encourage visitors to participate in outdoor recreational activities and promote mental and physical wellness, thereby mitigating the negative impacts of the pandemic.

Performance Report

In 2023, the Department removed a non-permitted modular building from the site at no cost to the project, which will allow for inclusion of additional improvements in the project. In 2024, the Department represents that design of the project was at 90% completion. The project is anticipated to fund a new shelter, new playground and accessible path. Department staff is planning to start negotiations with JOC contractor to get bids and perform the work. The Department has incurred expenditures in support of the program primarily consisting of engineering and design from the Department's budget, which is pending a reimbursement request from the ARPA program. Since the 2024 reporting period, the Department represent that the project is moving forward. Park equipment has been purchased through Park Planet, equipment vendor. The Department is waiting for the shelter to be manufactured. The department anticipates that the project will be completed by the end of Summer 2025.

Promoting Equitable Outcomes

The County's parks provide affordable low-cost recreational space for activities that can improve physical and mental wellness for all Fresno County residents that have been impacted by the COVID-19 closures and/or other public health emergency efforts to contain the spread of the virus. Improving public parks will encourage residents to visit the parks and participate in outdoor recreational activities that promote healthy habits that are conducive to mental and physical wellness.

37. National Foods Festivals Inc., 2022 National Garlic Festival and Food Expo

Managing Entity:	Subaward, Subrecipient A 22-151		
Allocated Amount:	$201,833	**Expenditures, est.:**	$201,833
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	May 2022	**Completion Date, est.:**	June 2022 (Complete)
Eligible Category:	2.35 Aid to tourism, travel, and hospitality		
Website:	https://www.nationalgarlicfestival.com/		

Project Overview

The travel, tourism, and hospitality sector has been designated by the Final Rule as being impacted by the 2020 pandemic. The National Food Festivals Incorporated (NFFI) is a California corporation that organized and held its first Garlic Festival event in Fresno County on May 28, 2019. As planned, NFFI envisioned that the Garlic Festival event would become an annual tradition growing tradition in Fresno County. However, NFFI was negatively impacted by the public health emergency, including compliance to required closures and other public health and safety efforts to contain the spread of the pandemic. The Garlic Festival could not hold its event in 2020 and 2021 based on large gathering restrictions related to the pandemic.

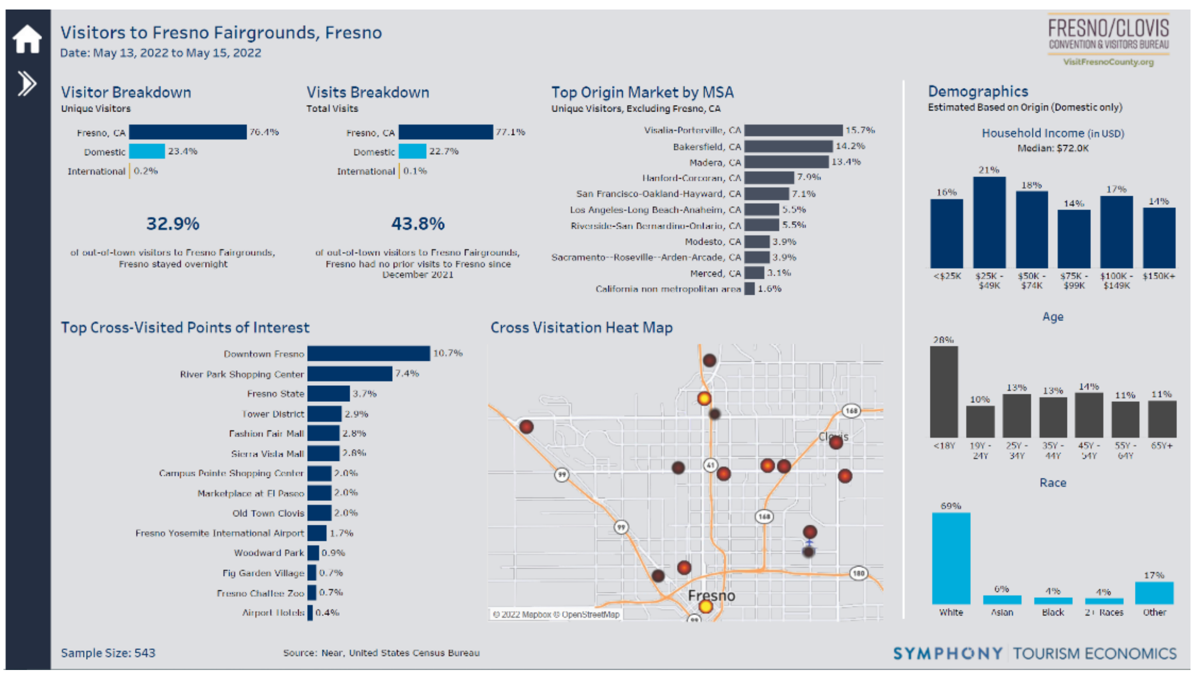
On April 5, 2022, the Board of Supervisors allocated $225,000 to NFFI to fund advertisement and promotion marketing strategies (technical assistance) in support of the three-day 2022 National

Garlic Festival event that was held on May 13, 2022 to May 15, 2022, at the Fresno Fairgrounds, to showcase Fresno County's long standing history in garlic production, as the true garlic capital of the United States of America, as according to the 2020 County of Fresno Department of Agriculture Crop and Livestock Report, in 2020 the County of Fresno produced 178,000 tons of garlic, with a crop value of $398.5 million.

Performance Report

National Food Festivals contracted with JP Marketing and immediately went to work designing and executing a comprehensive marketing and public relations strategy to effectively promote the event and launched a multifaceted cross-platform marketing campaign. The campaign consisted of promotional videos, radio ads, billboards, bus/transit ads, Facebook & Instagram ads, inclusion in local magazines and newspapers, programmatic ads on YouTube and across the web, email campaigns, pre-roll movie theater ads, partnerships with local organizations such as the Fresno Grizzlies, and much more. The festival took place at the Fresno Fairgrounds between May 13th-15th 2022. Just over 30,000 people attended the event over the course of the weekend. The Subrecipient has been fully reimbursed from this grant, and the program is complete.

Figure 2-16, 2022 National Garlic Festival and Food Expo Event Summary



Promoting Equitable Outcomes

Fresno County's travel, tourism, and hospitality sectors were hit the hardest by the global pandemic. Both, 2020 and 2021 are the worst years on record for cancelation of annual festivals, traveling, conferences, and large gathering event cancellations due to the global pandemic. Funding for this program contributed to help the Subrecipient's recovery from the negative impacts and help reinstate is annual event.

38. Calwa Recreational and Park District, Community Pool Improvements

Managing Entity:	Subaward to Special District, Subrecipient A 22-128 and A 24-066		
Allocated Amount:	$675,000	**Expenditures, est.:**	$137,500
Impacted Class:	Yes	**Program Status:**	Existing
Start Date:	December 2023	**Completion Date, est.:**	September 2025
Eligible Category:	2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety.		
Website:	[Calwa Recreation and Park District (specialdistrict.org)]()		

<u>Project Overview</u>

The Calwa Recreation and Park District (Calwa RPD) provides recreational facilities, programs, and community enrichment activities that support community wellness, promote social, physical and mental well-being for residents of the Community of Calwa and the surrounding areas.

SLFRF allocated to Calwa RPD will support its effort to reopen its outdoor community pool, which has been inoperable for over 20 years. The reopening the pool will increase recreational space, community wellness, and provide for a healthier living environment within the community of Calwa, an area that has been disproportionately impacted during the 2020 pandemic. According to HUD, Calwa is a disadvantaged community with a reported median household income of $39,314.

<u>Performance Report</u>

In 2023, the Subrecipient reported that the project experienced delays due to challenges in obtaining blueprints, structural testing, and surveying data. During Q3 of 2023, the Subrecipient reported that it completed testing for the structural integrity of the pool. The Subrecipient retained an Engineering firm to draft plans for the development and construction of the restrooms as a standalone structure. An RFP for the drafting of the pool plans was released in May of 2023, which did not result in any bids. The Subrecipient retained a consultant who specializes in Public Projects who would oversee the completion of the Calwa Park Pool Project. During 2023, the District Engineer identified about a dozen issues related to the current construction of the pool. The engineer’s assessment was reviewed by an independent pool contractor who determined that the issues could be addressed during this project. Estimates for proceeding as well as including all scope items identified a need for additional funding.

During late 2023 and early 2024, the Subrecipient and County staff met on at least two occasions to discuss the project’s funding need, which lead to a subsequent amendment to the initial agreement. On February 6, 2024, the County Board approved the allocation of an additional $400,000 in SLFRF to help implement the Calwa Community Pool Project. Under the Amended Agreement, the Subrecipient is able to use SLFRF to fund design-engineering, environmental review, bid support, construction management, construction for the pool. During Q1 of 2024, the Subrecipient informed the County that an underground utility contractor was retained to conduct a utility line site assessment for the pool area, and prepare CAD plans.

During Q2 of 2024, the Subrecipient's project timeline estimated that CAD plans would be finalized by the District Engineer. On June 7, 2024, the Subrecipient informed the County about the retirement of the District Engineer, which lead to further delays to their timeline to initiate a Request of Proposals.

Since the last reporting period, the Subrecipient represents that during the Fall of 2024 it retained consultants, Dyson Architects and Aquatics Design Group, to perform the Calwa Swimming Pool Needs Assessment ("Needs Assessment"), which evaluated the pool's construction conditions, prepared cost estimates, and made recommendations to the Subrecipient's Board of Directors to help determine whether to move forward with construction, considering the existing site conditions, or demolish the site and build a new pool.

Under the first scenario, the Needs Assessment estimated the project to cost approximately $3.2 million to move forward with construction using the existing pool footprint, retrofit and make necessary utility repairs, install equipment, and secure the needed permits to reopen the community pool. Under the second scenario, the Needs Assessment estimated the pool project to cost approximately $3.9 million to demolish the existing pool site and start the project from the beginning with a modern community pool design.

The Subrecipient's Needs Assessment and the Architect determined that the cost of construction of the pool would be five to six times ($3.2 million - $3.9 million) the cost of the awarded SLFRF Agreement funds. As of the preparation of this report, the Subrecipient is exploring other funding opportunities that may become available for construction and improvements of parks and recreational spaces.

Promoting Equitable Outcomes

According to the Department of Housing and Urban Development, the Community of Calwa is identified as a Disadvantaged Community, with a median household income of $39,314 (census tract 0601900001201). The Calwa area, historically has been under sourced with limited access to neighborhood features that promote health and wellness. Calwa Park is the largest space that provides residents the opportunity to access open space, recreational opportunities, and civic engagement. Efforts to reopen the Community Pool will provide children, youth, and residents of the Calwa and neighboring communities access to aquatic activities and recreational opportunities that promote healthy habits that are conducive to mental and physical wellness.

39. Habitat for Humanity Fresno, Inc., Riverdale Affordable Housing

Managing Entity:	Subaward to nonprofit, Subrecipient A 22-170 and A 23-183		
Allocated Amount:	$540,000	**Expenditures, est.:**	$540,000
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	June 2022	**Completion Date, est.:**	December 2023
Eligible Category:	2.15 Long-term Housing Security: Affordable Housing		
Website / Coverage:	https://www.habitatfresno.org/home https://www.facebook.com/watch/?v=1382215575626222 https://www.youtube.com/watch?v=S5qfh0fgcP8 https://www.yourcentralvalley.com/news/local-news/6-families-in-fresno-to-receive-brand-new-homes/		

Project Overview

Habitat for Humanity Fresno, Inc. (Habitat) facilitates the construction of new affordable homes for families in need, for families that have the ability to pay a monthly affordable mortgage, and for families that have the willingness to invest 500 hours of volunteer labor “sweat equity” into partnering with the Habitat to construct their future home. Funds allocated for this program assisted Habitat to fund unanticipated construction costs of $540,000, for the construction of the eight-affordable homes in the Country Meadows Subdivision in the Community of Riverdale, a Disadvantaged Community located in a census tract that has a reported average median household income of $52,055.

In 2021, Habitat informed the County that it received a $450,000 loan from the County’s HOME Funds Program for the implementation of this program; however, due to increase costs in materials and construction Habitat was unable to complete the program. SLFRF provided under an agreement helped close the program’s deficit created by items including but are not limited to land grading and staking, rough plumbing, foundation, framing, and trusses to construct the eight-affordable homes. By September 2023, Habitat reported that construction of the eight-affordable homes was complete.

Performance Report

In 2024, Habitat informed the County that during Q3 of 2023, the first three families closed escrow for their homes. Habitat held its key dedication ceremony at the end of June 2023, while the remaining homes were completing final building inspections to secure certificates for occupancy. An additional three families closed escrow by August 2023, with the last two families closing escrow by September 2023. As of Q2 of 2024, the Subrecipient informed the County that the eight homes have been officially sold, with the last home completing the sale process on June 21, 2024. Links to videos are provided above, which highlight the Subrecipient’s achievements in completing this program.

Promoting Equitable Outcomes

This program is reasonably designed to support a strong and equitable recovery from the COVID-19 pandemic and economic downturn by making investment to fund the construction of high-quality affordable housing that would benefit low-income rural families in Fresno County. This program anticipates serving 8 rural families by providing affordable housing.

40. Habitat for Humanity Fresno Inc., Firebaugh Affordable Housing

Managing Entity:	Subaward to nonprofit, Subrecipient A 22-224 and A 23-530		
Allocated Amount:	$1,363,200	**Expenditures, est.:**	$170,584
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	June 2022	**Completion Date, est.:**	June 2026
Eligible Category:	2.15 Long-term Housing Security: Affordable Housing		
Website:	https://www.habitatfresno.org/home		
Groundbreaking Ceremony	Fresno County & Habitat for Humanity San Joaquin Villas Groundbreaking Phase 1 in Firebaugh, CA		

Project Overview

Funds allocated for this program are assisting Habitat with funding unanticipated construction costs of $1,363,200, for the construction of seven-affordable homes, each approximately 1,400 square-feet in size, in an existing multi-family subdivision and backfilling a ponding basin for a subdivision located at the northeast corner of State Route 33/Dos Palos Road and San Joaquin Avenue in the City of Firebaugh. The area is designated as a Disadvantaged Community located in a census tract that has a reported average median household income of $41,199.

Habitat targets, through its self-help program, rural families that meet the eligibility requirements of the Home Investment Partnerships Program (HOME), which restricts the eligibility of potential buyers to those who are at or below eighty percent (80%) of the AMI for Fresno County, as reported by HUD, and who have a willingness to invest volunteer hours of labor to construct their own future home.

Performance Report

Since the last reporting period, Habitat reported to the County that the dissolution of a San Joaquin Villa HOA has been a lengthy process, which included consulting with existing residents, their lenders, and requesting consent to formally dissolve the HOA.

As of Q3 of 2024, architectural plans were approved by the City of Firebaugh, but plans will not be issued until the parking lot improvement plans and the final map is approved. Habitat received the first comments on the parking lot improvement plans from the City's engineer. The comments were very detailed and required revisions. Once the Final Map is in hand, it will route through Title, and a meeting with the existing HOA owners will be scheduled to continue the dissolution of the existing HOA. Recruitment for partner families is ongoing. Habitat's Family Services Coordinator has identified two potential partner families, and home visits are being scheduled. Staff began the procurement process and worked on construction sequencing.

Phase II Backfill Ponding Basin: Habitat has obtained a new engineer for the development of Phase II. Once the new contract in place, the site improvement needs for the project will commence with the new subcontractor.

During Q4 of 2024, The final parcel map was approved by the City of Firebaugh. The dissolution of the HOA required all trustees, existing owners, and the City of Firebaugh to sign the map. This included the coordination of over 20 individual signatures all over California and the United States. The remaining signatures include one trustee and the City of Firebaugh. The map was scheduled to record in January of 2025. The improvement plans received additional comments after the first review and required an additional submittal. The second submittal was completed in December 2024 with pending plan approval for January of 2025. Recruitment for partner families is ongoing. Two families were scheduled to go to the USDA for permanent financing approval as well as to the Habitat Board for approval in February of 2025. Depending on the approval of the improvement plan and recording of the map, construction may start in March 2025.

Phase II Backfill Ponding Basin: Our new engineer has generated the first draft of the parcel map and there is a meeting scheduled with the City to discuss initial draft in January 2025. Early improvement plans are under way.

During Q1 of 2025, Habitat collected all signatures for the dissolution of the HOA and the recording sequence was started. Additionally, improvement plans were approved. The project has started construction with the south subdivision fence, which was completed by staff and volunteers. Another volunteer workday is scheduled in June for the north subdivision fence. The groundbreaking event is scheduled for the end of April. Recruitment for partner families is ongoing. One family has been approved by the Board. Three additional families are scheduled to go to Habitat Board for approval in April.

Phase II Backfill Ponding Basin: The first draft of the map was created. The new lot yield is now 13. The architect is checking lot dimensions and then the map will proceed to CalTrans for initial review. Staff worked to determine the number of 3- and 4- bedroom units. The existing interest list shows that 3 bedrooms may be ideal. On April 25, 2025, Habitat for Humanity, along with its various project partners and community leaders held the San Joaquin Villas, groundbreaking ceremony. Future recovery plans will include program updates.

<u>Promoting Equitable Outcomes</u>

This program is reasonably designed to support a strong and equitable recovery from the 2020 pandemic and economic downturn by making investment to construct high-quality affordable housing that would benefit low-income rural families in the County. This program anticipates serving seven rural families by constructing affordable housing in the City of Firebaugh.

41. ACTS Foundation, Distribution of Food, Household Goods, Economic Development, and Community Resources

Managing Entity:	Subaward to nonprofit, Subrecipient A 22-408, A 23-450, and A 25-408		
Allocated Amount:	$500,000	**Expenditures, est.:**	$457,987
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	June 2022	**Completion Date, est.:**	In progress.
Eligible Category:	2.1 Household Assistance: Food Programs		
Website:	Grocery Giveaways / Senior Deliveries - ACTS Foundation (myactsfoundation.org)		

Project Overview

ACTS Foundation (ACTS) mission is aimed at providing food, supplies, and education to the underserved communities through three key programs: the Grocery Giveaway, CityServe, and the Senior Citizens Grocery Delivery programs that provide food and supplies assistance to underserved individuals and families in Fresno County. In 2021, ACTS's Grocery Giveaways program fed over 17,394 individuals, CityServe program provided over $130,000 worth of essential supplies ranging from toiletries, furniture, and home goods, and the Senior Citizens Grocery Delivery program delivered groceries to 5,015 senior residents in the community. ACTS represents that its service capacity has been negatively impacted by the 2020 public health emergency, as the demand for food assistance from individuals and families experiencing food insecurity has drastically increased during the course of the pandemic.

SLFRF provided under this Agreement will provide funding assistance to increase capacity service levels to meet the community's demand in ACTS' Grocery Giveaway, CityServe, and the Senior Citizens Grocery Delivery programs, consisting of personnel salaries and benefits, utility fees, operational and office supplies, food and bagging costs, facility security, and transport fuel expenditures for calendar years 2023 and through the June 30, 2026, which will benefit disadvantaged neighborhoods and populations in and near northwest City of Fresno at no cost to individuals and families in need. ACTS represents that SLFRF will assist to meet its 2022 goal to feed 36,000 individuals, including 6,000 senior residents, with their goal of increasing its numbers by 20% each year.

Performance Report

In 2023, ACTS Foundation represents that it continued its efforts to help individuals in need through its Grocery Giveaways, Senior Deliveries, and City Serve. By the end of Q4 of 2023, ACTS Foundation estimated that more than 50% of the program was complete. From 2022 to 2023, ACTS Foundation represented to the County that they were able to serve 42,383 individuals through the grocery giveaway drive through and their senior program helped serve 11,015 seniors and made 4,577 deliveries. ACTS Foundation reported that in the course of their first two years, SLFRF helped serve 53,121 people. Below is a summary of the Subrecipient's performance for each quarter during 2024

During Q1 of 2024, ACTS Foundation provided the County additional data that summarized the program's performance through the end of Q1 of 2024. According to ACTS Foundation, from year 2022, 2023, and Q1 of 2024, ACTS Foundation was able serve a total of 47,578 individuals through the grocery giveaway drive through program, and their senior program served 12,493 seniors and made 5,206 deliveries. By the end of Q1 2024, SLFRF has helped served 60,071 people.

During Q2 of 2024, the Subrecipient was able to continue to assist those in need through its Grocery Giveaways, Senior Deliveries, and City Serve. From 2022, 2023 & 2024 the Subrecipient was able to serve 53,123 individuals through the grocery giveaway drive through and the senior program served 14,113 seniors and made 5,969 deliveries. By the end of Q2 2024, the ARPA grant helped the Subrecipient serve 67,236 people.

During Q3 of 2024, the Subrecipient informed the County that during years 2022, 2023 & 2024 they were able to serve 59,745 individuals through the grocery giveaway drive through and for our senior program we served 16,031 seniors and made 6,886 deliveries. By the end of Q3 2024, the ARPA grant helped the Subrecipient serve 75,776 people.

During Q4 of 2024, the Subrecipient informed the County that during years 2022, 2023 & 2024 they were able to serve 62,896 individuals through the grocery giveaway drive through and for their senior program the Subrecipient served 16,031 seniors and made 7,279 deliveries. By the end of Q4 2024, the ARPA grant helped the Subrecipient serve 79,749 people.

During Q1 of 2025, the Subrecipient informed the County that during years 2022, 2023, 2024 & 2025 we were able to serve 65,744 individuals through the grocery giveaway drive through and for their senior program they served 16,955 seniors and made 7,675 deliveries. By the end of Q1 2025, the ARPA grant helped the Subrecipient serve 82,699 people.

Since the last reporting period, the Subrecipient informed the County that unanticipated changes in the program, which shifted costs from some expenditure line items to others due to the changing impacts in the program's operation.

On March 24, 2025, the Board of Supervisors approved the second amendment to the subrecipient agreement, which extended the expenditure period of the Agreement from December 31, 2024, to the County's June 30, 2026, deadline for completion to retroactively cover any necessary expenses that would otherwise be covered by the Agreement.

During Q2 of 2025, the Subrecipient represents that the program from 2022 through 2025, was able to serve 67,588 individuals through the grocery giveaway drives, the senior program served 18,725 seniors, and the Subrecipient made 8,091 deliveries. In total, the grant helped the Subrecipient serve 86,313 people. As of Q2 of 2025, the Subrecipient represents that their program is complete. The subrecipient submitted a reimbursement request to the County, which is in the review process to help close out the ARPA-SLFRF Grant by end of July 2025.

Promoting Equitable Outcomes

Food distribution events are held at ACTS' warehouse, 4798 North Marty Avenue, Fresno, which is located in a disadvantaged area within census tract 06019004205. According to the U.S.

Census Bureau ACS 5-year reports, the census tract reported an estimated population of 6,000 residents and a median household income of $49,283 for the surveyed period 2016 to 2020.

42. Exceptional Parents Unlimited, Inc – Negative Economic Impact of COVID-19: payroll, billing services, cancellation of appointments

Managing Entity:	Subaward to nonprofit, Subrecipient, A 22-536 and A 24-118		
Allocated Amount:	$300,815	**Expenditures, est.:**	$300,815
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	January 2022	**Completion Date, est.:**	December 2024
Eligible Category:	2.14 Negative Economic Impacts – Healthy Childhood Environments – Early Learning		
Website:	https://epuchildren.org		

Project Overview

For over 30 years, EPU represented that its Engage. Play. Inspire. Connect. (EPIC) program has served parents and families of infants and toddlers under the age of five with special needs that come from various areas in Fresno County, including areas identified in QCTs that have been negatively impacted by the pandemic. The EPIC program annually serves between 500 to 550 infants and toddlers in Fresno County who have a developmental disability, are at risk for developmental delay, and who often have underlying health conditions. EPU represented that its EPIC program was negatively impacted by the COVID19 pandemic due to required closures to comply with the emergency public health orders to contain the spread of the coronavirus, including but not limited to decreased revenue because of in-person appointment cancellations, staff sickness/COVID-19 leave time, and increased staff turnover and burnout. SLFRF provided under the subrecipient agreement was to address the negative economic impacts of the pandemic on early learning services, and help bolster, support and preserve the EPIC program's operation by providing funding assistance for the EPIC program. SLFRF funded personnel salaries and benefits expenditures for calendar years 2022, 2023, and 2024, which benefited parents and families of infants and toddlers with special needs that were impacted by the pandemic.

Performance Report

During the Third Quarter of 2024, Subrecipient had completed the awarded program. The final ARPA report from the Subrecipient indicated that the program had increased the number of the unduplicated children served for early intervention services to 289. Thirty-eight children graduated/exited from the program and fifty-two referrals were accepted during the same reporting period. Of those, 21 were confirmed needing continuing special education services and determination was still pending for 13 of the children. Five of the children didn't need any additional special education services at graduation.

The Program also performed increased number of billable services during the second quarter of 2024. This was a positive indication of stability and growth providing a level of confidence as the program moves beyond ARPA funding. The program ended with no vacancies and a staff.

Promoting Equitable Outcomes

The Subrecipient's program serves and empowers families facing extraordinary medical and developmental needs and provides early treatment that significantly improves outcomes along with education and systems of care to support the individuals and families facing these unique challenges.

43. Fresno Metropolitan Ministry, Negative Economic Impact of COVID 19 - Food to Share Program

Managing Entity:	Subaward to nonprofit, Subrecipient, A 22-531		
Allocated Amount:	$512,000	**Expenditures, est.:**	$128,000
Impacted Class:	Yes	**Program Status:**	Existing
Start Date:	January 2023	**Completion Date, est.:**	December 2024
Eligible Category:	2.1 Negative Impacts, Assistance to Households: Food Programs		
Website:	https://www.fresnometmin.org/		

Project Overview

For more than 50 years, Fresno Metropolitan Ministry (FMM) represents that it has served the Fresno community and currently administers an existing "Food to Share" program that facilitates the rescue of healthy edible food from schools, stores, food packers and growers that would otherwise be thrown away. FMM collects and redistributes food through an existing network for 49 churches, community-based organizations, senior and youth centers that serve low-income communities and residents experiencing food insecurities. The "Food to Share" program benefits neighborhoods and populations in and near southwest City of Fresno, zip code 93706, an area that primarily consists of Hispanic/Latino, Asian/Pacific Islander, and African American individuals and families, with median household incomes ranging from 32% to 39% below the poverty level. According to the U.S. Census Bureau ACS 5-year reports for years 2016 to 2020, zip code 93706 is identified as a disadvantaged area, with an estimated population of 41,534 residents and a reported average median household income of $31,854.

SLFRF provided under the subrecipient agreement will provide funding assistance to FMM to increase capacity service levels to meet the community's demand in its existing "Food to Share" program for calendar years 2023 and 2024. FMM represents that SLFRF will assist with providing an additional 1 million pounds of food over a 24-month period to approximately 21,600 residents and provide relief to households and communities experiencing food insecurity that has been exacerbated by the COVID-19 pandemic.

Performance Report

As of Q3 2024, the Subrecipient represents that it has Achieved recovery and redistribution of 1,301,172 pounds of food, which represents a 155,111 pound increase above an established 3-month benchmark baseline. This success allowed for the serving of 56,991 residents, which represents an additional 53,641 residents above baseline during this period using a 7-year experienced average ratio of pounds/people served. All pounds recovered and reported for the

Fresno County ARPA grant are consistent with documentation and baselines established for reporting for various other Food to Share program and St. Rest + Food to Share Hub development grants, including: Transformative Climate Communities, Kaiser Permanente, City of Fresno ARPA, U.S. Dept. of HUD, Community Medical Centers, CalViva Health, Trinity Health/St. Agnes, Central Valley Community Foundation, U.S. EPA, Kresge Foundation, Valley Children's Healthcare, and more.

Most recently, the Subrecipient informed the County of the following program achievements as of June 2025. From April through June 2025, Fresno Metro Ministry recovered and redistributed approximately 3,212,634 pounds of healthy food across Fresno County. This continued growth in volume builds on the strong foundation laid earlier in the year and reflects our expanding reach and operational momentum. Based on our ongoing tracking and service trends, this level of recovery provided critical support to an estimated 892,398 individuals and families experiencing foo food insecurity during the quarter. The St. Rest Food to Share Hub contributed significantly to this impact, distributing 58,274 pounds of nutritious food as part of our broader food recovery efforts.

In addition to meeting urgent needs, these efforts continue to support long-term environmental goals by keeping surplus food out of landfills and reducing associated greenhouse gas emissions. This quarter's progress is a clear indication of the growing impact of our collaborative, community-driven approach to food recovery and redistribution. Fresno Metro Ministry remains committed to scaling this work in the months to come. With strengthened infrastructure and deepening partnerships, we are focused on recovering even more healthy food and reaching a broader network of individuals and families in need across the region. The Subrecipient represents that the key milestones originally set for this program have been accomplished or exceeded. Subrecipient successfully recovered and distributed over one million pounds of food and have served approximately 21,600 residents experiencing extreme food hardship due to economic strain from the pandemic.

Promoting Equitable Outcomes

The Subrecipient's program serves families that face daily struggles related to food insecurity. FMM serves individuals in what is identified as a disadvantaged area where residents typically fall below 40% of the Area Median Income (AMI).

44. The Boys and Girls Club of Fresno County - Negative Economic Impact of COVID-19

Managing Entity:	Subaward to nonprofit, Subrecipient, A 23-012, A 24-611		
Allocated Amount:	$600,000	**Expenditures, est.:**	$158,677
Impacted Class:	Yes	**Program Status:**	In process
Start Date:	January 2023	**Completion Date, est.:**	June 2026
Eligible Category:	2.25 Negative Impacts: Academic, Social, and Emotional Services		
Website:	https://www.bgcfresno.org		

Project Overview

For over 75 years, the Boys and Girls Club of Fresno County (B&G Club) has provided fun, safe places for children and youth during out-of-school hours, whereby attendees can be involved in cultural enrichment, health and safety education, citizenship and leadership development. The B&G Club has 15 club locations in urban and rural Fresno County neighborhoods, in ethnically diverse, disadvantaged communities of color with populations primarily comprised of Asian, Hispanic, and Black individuals near Title I eligible schools, and in areas in Fresno County that are identified in QCTs which are locations that have been negatively impacted by the pandemic.

B&G Club administers the “Triple Play” program which consists of three components 1) Healthy Habits, 3) Daily Challenges, and 3) Social Recreation, where participants learn about relationship building, social-emotional skills, empathy, perseverance, impulse control and stress management that educates and prepares participants to effectively and responsibly face challenges and opportunities in their daily lives. B&G Club represents that its services have been negatively impacted by the COVID-19 pandemic due to required closures to comply with the emergency public health orders to contain the spread of COVID-19, while demand for supportive resources and enrichment programs for children and youth in impoverished neighborhoods has increased through the course of the pandemic.

SLFRF provided under this Agreement will bolster its existing program that provides safe afterschool care and learning for children and youth, will address the negative economic impacts of the pandemic at seven club locations: Zimmerman (540 N. Augusta Ave. Fresno, 92701), East Fresno (1621 S. Cedar Ave. Fresno, 93701), Pinedale (343 W. Minarets Ave. Fresno, 93650), Clovis (2833 Helm Ave. Clovis, 93612), Sanger (730 Recreation Ave. Sanger, 93657), Reedley (100 N. East Street, Reedley, 93654), and Mendota (190 Straw Street, Mendota, 93640) for three calendar years (2023, 2024, and 2025) that will benefit participants and their families that reside in areas identified in QTCs, areas near Title 1 elementary or middle schools, and in low-income geographic areas.

Performance Report

The 3rd and 4th Quarter of 2024, and the 1st Quarter of 2025 respectively saw 315, 396 and 326 unduplicated members participate in the Healthy Habits program. The Healthy Habits program offers a range of fun activities that encourages members to learn about food safety and food preparation, while exploring balanced nutrition and wellness.

In the Triple Play Social Recreation Activities and Triple Play Daily Challenges, the 3rd and 4th Quarter of 2024, and the 1st Quarter of 2025 respectively saw 548,807 and 658 unduplicated members participate. This program and the activities the members engage in as a team assists with them learning new skills such as cooperation, problem solving, trust, and sportsmanship. The Daily Challenges program focused on building essential social skills and fostering meaningful connections. Staff facilitates discussions with care, making sure everyone felt heard and valued. Core principles of communication, teamwork, and inclusion are emphasized, promoting a sense of belonging within the Club.

The Program also has a Career Launch Program. In this program, the 3rd and 4th Quarter of 2024, and the 1st Quarter of 2025 respectively saw 144,118 and 168 unduplicated members participate with twelve unduplicated teens participating in the Junior Staff (Youth Worker

Program). The Youth Worker Program offered valuable professional development for teens, helping them prepare for their futures. Staff supported the program with resume-building workshops and career readiness discussions, helping teens develop the necessary skills for their professional journeys. The Career Launch program stayed creative by tailoring activities to meet the interests and aspirations of each participant, ensuring that the experience remained engaging and relevant. It stayed aligned with its core focus on leadership, teamwork, and skill-building, helping teens gain confidence and career readiness, learned skills in developing a resume, practicing interview techniques, proper ways to fill out a job application, and job search. Members also participated in interest assessments to find out what their career interest include. As part of this program, members took local college field trips to Fresno State, Fresno Pacific, and College of the Sequoias.

Promoting Equitable Outcomes

The Subrecipient's program serves families and individuals through its club locations, which are in urban and rural neighborhoods, in ethnically diverse disadvantaged communities of color and primarily Asian, Hispanic, and Black, near Title I eligible schools, and in areas in Fresno County that are identified in qualified census tracts (QCTs) which are locations that have been negatively impacted by the pandemic.

45. Fresno Economic Opportunities Commission, Replace 33 Computers

Managing Entity:	Subaward to nonprofit, Subrecipient, A 23-119 and A-24-551		
Allocated Amount:	$48,584	**Expenditures, est.:**	$48,577
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	January 2023	**Completion Date, est.:**	December 2024
Eligible Category:	2.25 Academic, Social, and Emotional Services		
Website:	https://fresnoeoc.org/lcc/		

Project Overview

Fresno Economic Opportunities Commission (Fresno EOC) is a nonprofit organization that assists economically and socially disadvantaged individuals in the County with various types of health and welfare services. Fresno EOC manages the Local Conservation Corps (LCC) program which provides students ages 18 through 24 with paid-skilled vocational training, career pathways, and certifications in the following areas: landscaping, public lands and trail conservation and resource management, recycling, solar, construction, and sterile processing.

The LCC program is administered from Fresno EOC's Neighborhood Youth Center at 1805 E. California Avenue Fresno, CA 93706, which is identified in Qualified Census Tract: 06019000400 and considered a disadvantaged neighborhood with a reported median household income of $29,901. The Neighborhood Youth Center provides local organizations and program participants from low-income areas access to its vocational training facilities which includes a 40-station computer lab that provides individuals access to high-speed internet, assistance with job searches and applications, college applications and assignments, and social service program applications.

Fresno EOC represents that there are 33 computers in its lab that are outdated and in need of replacement. SLFRF provided under the subrecipient agreement will provide Fresno EOC funding assistance to replace 33 computers at its Neighborhood Youth Center's computer lab, will increase equity in technology and access to high-speed internet in a low-income community, will expand its service capacity to connect participants to vocational training courses, job search and placement, college applications, social service programs, and will be responsive to the negative economic impacts experienced by communities identified in QTCs as a result of the pandemic.

Performance Report

In July 2023, Fresno EOC reported that during the second quarter, Fresno EOC's IT Department purchased and installed 33 HP ProDesk Computers and Monitors, along with two HP LaserJet Printers. 30 of the computers purchased were installed in the Computer Lab, while three units were installed in the LCC front lobby. The Subrecipient represents that the computers are available to use by YouthBuild Charter High School students and LLC participants.

In June of 2024, Fresno EOC requested an Amendment to the Subrecipient Agreement to acquire additional Computer equipment for an additional floor of its vocational training building. The additional equipment will allow for research and testing on projects the LCC offers for clients engaged in forestry training for both LCC corps members and participants from the Fresno Workforce Development Board. On October 22, 2024, the Board of Supervisors approved the first amendment to the Subrecipient Agreement, which helped the Subrecipient's acquisition of the additional equipment which was completed in December of 2024, and the program was closed out and completed.

Promoting Equitable Outcomes

Fresno EOC represents that it administers the LCC program from its Neighborhood Youth Center at 1805 E. California Avenue Fresno, CA 93706, which is identified in a Qualified Census Tract as designated by the Department of Housing and Urban Development and is considered a disadvantaged neighborhood with a reported median household income of $29,901. The Neighborhood Youth Center provides local organizations and program participants from low-income areas access to its vocational training facilities, which includes a 40-station computer lab that provides individuals access to high-speed internet, assistance with job searches and applications, college applications and assignments, and social service program applications.

46. Fresno City and County Historical Society - Negative Economic Impact of COVID-19

Managing Entity:	Subaward to nonprofit, Subrecipient, A 23-590		
Allocated Amount:	$514,725	**Expenditures, est.:**	$23,742
Impacted Class:	No	**Program Status:**	In progress.
Start Date:	November 2022	**Completion Date, est.:**	Summer 2026
Eligible Category:	2.25 Academic, social and Emotional Services		
Website:	https://www.valleyhistory.org		

Project Overview

For over 100 years, Fresno City and County Historical Society's (FCCHS) mission has been to engage, inform, and educate the public through collecting, preserving, and interpreting the stories, images, and cultural resources of Fresno County and the San Joaquin Valley to help understand the past and shape the region's future. It promotes and educates individuals on the history of Fresno County, the San Joaquin Valley, and California through exhibits and cultural resources available at the historic Kearney Mansion Museum & Gallery, a 119-year-old historical structure located at Kearney Park in Fresno County and is listed in the National Register of Historic Places (NRHP).

FCCHS represents that the Kearney Mansion Museum & Gallery offers public tours, guided tours for students ranging from kindergarten through twelfth grade and coordinates special events and exhibits that represent various eras of history such as Civil War reenactments, settling of California, and the evolution of the Central Valley's rich agriculture history.

The provision of SLFRF under this agreement is intended to provide assistance to a nonprofit organization that experienced negative economic impacts due to the pandemic so that it may fund needed facility repairs, restore exterior surfaces and interior spaces, and make improvements to the learning spaces in the Kearney Mansion Museum & Gallery consisting of: the Servants' Quarters, the Carriage House, the Icehouse, and the Archive rooms so that it may safely reinstate in-person academic programs that benefit students from kindergarten through twelfth grade from local area school districts, history researchers, Kearney Park visitors, and will be responsive to the negative social impacts exacerbated by the public health emergency.

Performance Report

As of the First Quarter of 2025, FCCHS reported that two invoices had been received and, due to the specific requirements for Historical Landmarks, FCCHS has contracted an approved contractor who has the required capabilities and knowledge of the applicable laws. The program has not fully started as of the 1st Quarter of 2025. Fresno County has engaged FCCHS and has inquired about the work expected to be completed within the timeline of the ARPA Program. Future Recovery Plans will update the Subrecipient's efforts to repair the Kearney Mansion Museum so that they may safely reinstate in-person academic programs for Kearney Park visitors in compliance with the requirements of NRHP.

Promoting Equitable Outcomes

The Subrecipient's program serves families and individuals of all ages, ethnic groups and is open to all people willing to come to Kearney Park and learn of the Valley's history in Fresno County and the San Joaquin Valley.

47. Care Fresno, Inc. - Negative Economic Impact of COVID-19

Managing Entity:	Subaward to nonprofit, Subrecipient, A 23-056 and A 24-494		
Allocated Amount:	$300,000	**Expenditures, est.:**	$300,000
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	July 2022	**Completion Date, est.:**	December 2024
Eligible Category:	2.25 Academic, Social, and Emotional Services		
Website:	https://www.carefresno.org		

Project Overview

For over 25 years, Care Fresno represents that it has focused on providing resources to under-resourced communities in Fresno County, and its after-school programs have helped thousands of children, youth, and their families by providing a safe and positive learning atmosphere within their neighborhood where they can receive mentorship, educational support, and participate in extracurricular programs provided in collaboration with community leaders and partners who volunteer their time to build relationships in the communities.

SLFRF provided under an Agreement with Care Fresno will address educational disparities through academic, social, and emotional services for youth and their families that reside in QCTs by providing funding assistance for the operational expenses in implementing the Care Fresno's Program,

Performance Report

During the First Quarter of 2025, Subrecipient reported that 171 children attended the after-school programs provided by Care Fresno. GED Services had 31 students tutored. Students utilized an online-based GED test preparation program that tests student knowledge and were assigned coursework to prepare them for state GED tests across mathematics, English/writing, social studies, and sciences. One student passed her GED prep classes during the grant period.

As part of the ASP, Subrecipient offered art classes at all six sites. Held three days a week over the course of three weeks, these two-hour sessions gave students ages 5 to 13 a creative outlet to explore personal growth, emotional wellness, and self-expression through art. Activities included pointillism, color wheel exercises, and watercolor painting, each designed to nurture both artistic skills and inner development. Across the six locations, 60 children and youth participated in these enriching art experiences. During the 1st Quarter of 2025, Staff were trained on various curriculum used at the ASP sites. Additionally, training was administered for art projects, including one artist who conducted a virtual session in January and face-to-face training in early March. This weekly training helps Staff do their jobs more proficiently, develop new learning styles, and personally gain skills and value as trainers.

Promoting Equitable Outcomes

Care Fresno's program locations are in the following Qualified Census Tracts: Summerset Village Apartments (06019003401); Kings Palace Apartments (06019002903); Hidalgo (06019002502); Martin Park (06019000601); Webster (06019002400). The following Care Fresno program locations are identified in Census Tracts that are considered impoverished neighborhoods: Courtyard at Central Park (06019004217) and Bethel Christian Center (06019005000).

48. Clovis Rodeo Association, Loss of revenue due to COVID-19 Pandemic

Managing Entity:	Subaward, Subrecipient A 22-035 and A 24-147		
Allocated Amount:	$200,000	**Expenditures, est.:**	$200,000
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	February 2022	**Completion Date, est.:**	April 2022 (Complete)
Eligible Category:	2.35 Aid to tourism, travel, and hospitality		
Website:	https://www.clovisrodeo.com/		

Project Overview

Clovis Rodeo Association Foundation (Clovis Rodeo) is a nonprofit organization that provides public education, support, and promotion of the heritage of the Rodeo, and provides scholarships and resources for the education in the areas of agriculture, livestock, animal welfare, rodeo and related fields. For over 100 years, Clovis Rodeo in collaboration with its nonprofit partners, annually holds a five-day Rodeo event in Fresno County every April. The Rodeo attracts thousands of visitors to the County, its annual events contribute and supports numerous nonprofit organizations, local school districts, community-based organizations, and the event generates an economic impact of more than $15 million in revenues for the region.

Clovis Rodeo represents that its 2020 Rodeo was completely cancelled due to the pandemic. The 2021 Rodeo was held at a limited capacity of less than 2,000 attendees per day, which was strictly regulated by health and safety protocols such as testing all guests and athletes prior to event entry, increased sanitation practices to mitigate the spread of COVID-19, and/or verification of proof of COVID-19 vaccination.

SLFRF provided under the subrecipient agreement is intended to respond to the negative economic impact to the impacted tourism, travel, and hospitality industry, and to support a strong and equitable recovery from the 2020 pandemic and economic downturn, by providing operations funding assistance in support of the 2022 Rodeo event, retain patrolling services to maintain safety protocols for all guests, contract professional rodeo livestock and feed services, rent equipment such as generators, tractors, crowd fencing, ticketing equipment, golf carts, and lighting for the Rodeo, and retain technical assistance for marketing and promotional services for the 2022 Rodeo event.

Performance Report

Clovis Rodeo represents that after two years of closures and restrictions, on April 20, 2022, through April 24, 2022, it held the 2022 Rodeo event to bolster the local tourism and travel industry in Fresno County. The Clovis Rodeo represents that the five-day Rodeo hosts approximately 8-10,000 audience members, athletes, staff and volunteers per performance. Rodeo attendees primarily consist of more than 30 percent residing in the Clovis area (93611, 93619, 93612) and an equal percentage attending from Fresno County zip codes such as 93727, 93711, 93722, 93657. In total more than 15 percent of rodeo visitors come from the rural reaches of Fresno County (93654, 93662, 93630, 93602), Madera County (93636, 93614, 93638) and Tulare County (93274, 93277, 93292, 93291).

Visitors also from Merced and the northern counties that make up the San Joaquin Valley, as well as Bakersfield and the Los Angeles area. Rodeo cowboys and cowgirls that run at the Clovis Rodeo are from throughout the nation and world for example Brazil, Mexico and Australia, as well as the United States. Clovis Rodeo partnerships are with the American Legion, Kiwanis Clubs, 4-H, FFA, Clovis Schools, Clovis Police Department, Fresno County Sheriff's Department, California High School Rodeo Foundation, Fresno State Rodeo Team, Fresno State Veteran's Education Program, Make-A-Wish Foundation, Break the Barriers, Boy Scouts of America, Clovis Community Hospital, Valley Children's Healthcare Foundation and the Central California Blood Center.

Promoting Equitable Outcomes

Fresno County's travel, tourism, and hospitality sectors were hit the hardest by the global pandemic. Both, 2020 and 2021 are the worst years on record for cancelation of annual festivals, traveling, conferences, and large gathering event cancellations due to the global pandemic. SLFRF helped Clovis Rodeo recover from the negative economic impacts from the pandemic, enhance local tourism, travel, and hospitality industries, and contribute to an increase in revenue sales for local establishments, stores, hotels, restaurants, small business, and the local economy.

49. Break the Barriers, Inc., - Negative Economic Impact of COVID-19

Managing Entity:	Subaward to nonprofit, Subrecipient, A 23-034 and A 23-451		
Allocated Amount:	$300,000	**Expenditures, est.:**	$202,430
Impacted Class:	Yes	**Program Status:**	Existing
Start Date:	January 2023	**Completion Date, est.:**	December 2024
Eligible Category:	2.25 Addressing Educational Disparities - Academic, Social, and Emotional Services		
Website:	https://www.breakthebarriers.org		

Project Overview

Since 1984, Break the Barriers has helped thousands of individuals by promoting acceptance and inclusion for individuals of all ages, ethnicities, and abilities through a diverse array of adaptive programs, providing quality athletics, physical conditioning/rehabilitation, performing arts and literacy courses for two specific populations: children and youth from underserved, low-income households and individuals with physical and/or mental disabilities. Break the Barriers provides various skill-building programs and services whereby participants can eliminate barriers by promoting inclusive physical activities and integrated sports, performing arts, and educational programs that accelerate community awareness, understanding, acceptance, and education for participants.

In particular, individuals experiencing disabilities. Break the Barriers represents that its programs improve participants' physical and mental health, boosts self-confidence, personal wellness, and decreases symptoms of depression and anxiety.

SLFRF provided under the subrecipient agreement is intended to address the negative economic impacts of the pandemic to four of its programs that provide participants access to inclusive learning opportunities and recreational activities: 1) Literacy Plus, 2) Buddy Program, 3) "Helping Open Possibilities with Exercise" (HOPE), and 4) Disabled Veterans Program / Spectrum and Adaptive Swim, and will provide funding assistance to help fund operational expenses for the implementation of Break the Barriers' four programs consisting of expenditures related to program administration, personnel salaries and benefits, training and facility rental expenses, transportation, educational resources and services which were impacted by the pandemic.

Performance Report

As of March 31, 2025, Break the Barriers has made a profound impact, serving 1,942 children, youth, adults, refugees, veterans, and individuals with disabilities monthly through its adaptive sports, arts, and educational programs at the Ability Center during the ARPA reporting period (January 1 to March 31, 2025).

Veterans Program: Break the Barriers continues to honor and support our nation's heroes, serving 1,079 Veterans with disabilities during the January–March 2025 period, including 114 females and 862 males. The program saw 16 new Veterans join since the last reporting period, bringing the total roster to 1,051 by December 2024. Veterans faced challenges such as PTSD (327), diabetes (229), arthritis (183), and depression (178), with 55% experiencing mental health issues and over 40% dealing with physical impairments. Adaptive sports, offered six days a week, positively impacted their health and well-being, promoting physical recovery and emotional resilience.

From July to September 2023, 2,334 services were provided, with archery (759 services), swimming & water fitness (675 services), and fitness & lifting (501 services) being the most popular. A highlight was the archery tournament at the California Olympic Training Center, where 42 Veterans competed alongside Olympians, followed by a poignant Torch Lighting & 911 Ceremony, fostering healing and camaraderie. In December 2024, 31 Veterans participated in the BTB & Easton Foundations National Archery Scholarship Tour, showcasing their skills and determination. The Vegas Shoot in March 2025, the world's largest indoor archery tournament, saw 26 Veterans compete, supported by 11 staff, coaches, and volunteers, marking a significant milestone in their adaptive sports journey.

H.O.P.E Program: the H.O.P.E (Helping Others Persevere through Exercise) Program provided 262 services to individuals with neurological challenges, including traumatic brain injuries, spinal cord injuries, and paralysis, during the January–March 2025 period. Of these, 92 services were tailored for disabled Veterans. Through repetitive exercise and trainer assistance, participants regained strength and controlled movements, reclaiming independence and enhancing their quality of life. The program, offered five days a week, supported participants in transitioning to other adaptive programs like aquatics and archery, amplifying their recovery and engagement.

Aquatics and Spectrum Swim Program: the Aquatics Indoor Center, operational since June 2023, served 381 youth during the January–March 2025 period, with 36% on the Autism Spectrum

(ASD) and additional support for disabilities like muscular dystrophy and Down syndrome. From October to December 2024, 443 youth participated, including 358 with ASD or other disabilities. The program empowered participants by fostering physical skills, motor development, and emotional growth in a supportive aquatic environment. Adaptive swimming lessons and hydrotherapy sessions addressed sensory sensitivities, physical challenges, and therapeutic needs, improving range of motion and reducing pain.

Buddy Program: the Buddy Program fostered inclusion by pairing students with various abilities and their general education peers, serving 181 students at the Ability Center during the January–March 2025 period through partnerships with Fresno Unified, Clovis Unified, and other school districts. From October to December 2024, 163 students participated. The program promoted mutual success in adaptive sports, arts, and educational activities, diffusing stereotypes and encouraging perspective-sharing. A notable achievement in October 2024 was eight Take-Kendo students earning their black belts, highlighting the program's impact on discipline and achievement.

Adaptive Art Performance Theater and Literary Arts Classes: Break the Barriers' arts programs served 178 underserved children, youth, adults, refugees, and individuals with disabilities from October to December 2024, with over 1,350 families attending performances. Key highlights included:

- Visual Art Classes: In November 2024, guest artist Rick Alanzo led 41 participants, including 14 refugees and 27 youth from low-income communities, in a canvas painting workshop themed around pumpkins in landscapes. In February 2025, Rick guided 35 participants, including 12 Ukrainian refugees, in color mixing and landscape creation, fostering cognitive and emotional growth.
- Watercolor Workshop: On March 5, 2025, artist Pamela Alderman taught 27 participants, including 12 Ukrainian refugees, watercolor techniques, supported by Fresno State students and volunteers. The workshop encouraged creative exploration and self-expression.
- Story Boards Art Workshop: On March 7, 2025, Pamela Alderman facilitated a therapeutic watercolor workshop for 38 Veterans at the CalVet Veterans Home, reducing stress and PTSD symptoms through art therapy, supported by 10 volunteers.
- Nutcracker Like No Other: The 10th anniversary performance on November 23, 2024, at the Warnors Theatre featured 166 dancers, including 131 children and youth, 27 individuals with disabilities, and 8 Ukrainian refugees. Over 1,350 attendees witnessed this inclusive celebration, supported by 50 volunteers.
- Mary Poppins Recital Preparation: From January to March 2025, 160 participants trained three times weekly for the May 17, 2025, Mary Poppins recital, receiving personalized instruction in ballet and contemporary dance to ensure accessibility and growth.

Literacy Plus: the Literacy Plus Program served 12 refugees and over 66 underserved youth and families during the January–March 2025 period, using Fast ForWord software to teach English, including to deaf youth. Operating three days a week, the program targeted Afghani and Ukrainian refugees and youth from low-income neighborhoods, providing critical educational support to improve language skills and academic success.

With ARPA funding, Break the Barriers served 1,864 individuals monthly from October to December 2024 across its programs, rising to 1,942 by March 2025. By offering adaptive sports, arts, and educational support, the organization continues to break down barriers, empower diverse communities, and foster inclusion. From Veterans reclaiming independence to youth discovering confidence through art and aquatics, Break the Barriers' impact resonates across Fresno and beyond, creating a more vibrant and equitable community.

<u>Promoting Equitable Outcomes</u>

The Subrecipient represents that its programs promote acceptance and inclusion for individuals of all ages, ethnicities, abilities, and disabilities through a diverse array of services consisting of adaptive programs, quality athletics, physical conditioning/rehabilitation, and performing arts and literacy courses for two specific populations: children and youth from underserved areas or low-income households, and individuals with physical and/or mental disabilities. All programs are available to all prospective participants regardless of age, income, race, gender, and physical and/or mental disability

Figure 2-17, Break the Barriers, Archery

50. Improvements to Kearney Park, PW&P Program 12

Managing Entity:	Department of Public Works and Planning, BAI 23-1066		
Interagency Agreement No.	A 24-591		
Allocated Amount:	$4,485,275	**Expenditures, est.:**	$263,952
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	April 2023	**Completion Date, est.:**	June 2026
Eligible Category:	2.22 Strong Healthy Communities: Neighborhood Features that promote Health & Safety		
Website:	Public Works and Planning - County of Fresno (fresnocountyca.gov)		

Project Overview

SLFRF will fund improvements to Kearney Park consisting of the removal and disposal of one outdated playground that is past its useful life, the installation of three new playgrounds, improvements to the tennis courts, the addition of a group picnic shelter, tables and barbeque pits, replacement of one non-ADA compliant restroom and construction of one new restroom that will include a new septic and leach lines, well pump repair/s, and irrigation improvements for the landscaping beautification of the park's greenery and open space areas.

Additional improvements to Kearney Park will address interior circulation concerns such as: improvement of the pavement surface in several areas of the park, along with striping and speed bumps, and repair of the rock walls along the road to prevent reckless driving and improve safety and accessibility for pedestrians and multimodal users of the park, the installation of wheel stops and updated parking space striping to improve safety, street lighting and signage throughout the park to improve pedestrian safety and traffic orientation, various ADA-compliant accessibility improvements, irrigation and septic improvements, and – if funding allows – various playground and shelter improvements, and miscellaneous improvements.

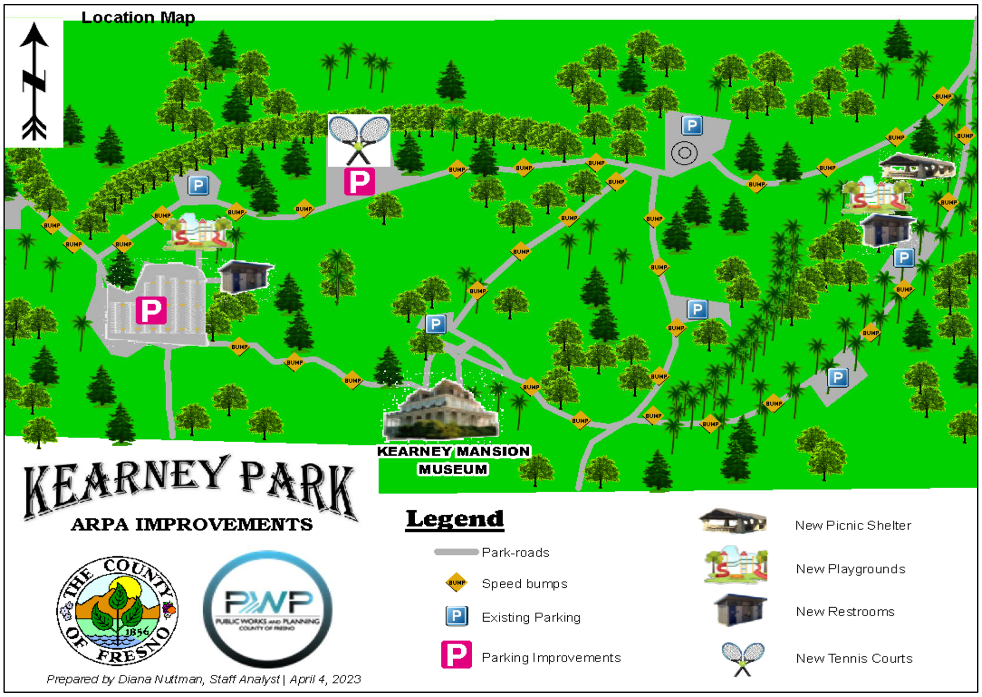
Performance Report

In 2024, the Department completed the environmental review assessment process for this project. Design phase moved forward during 2024. Initially, the Department anticipated that the project would go out to bid by Summer/Fall 2024, however the Department experienced delays to move the project's bid packed forward.

Since the last reporting, during the Spring 2025, the Department represents that plans were at 100% and specifications were completion. One June 3, 2025, the Department issued a notice to bidders, and plans and specification were published on June 27, 2025. The Department will close the bid by early July 2025, and with a tentative timeline to award the project on August 5, 2025. Construction is anticipated to begin in September 2025 and end in March 2026.

The Department has incurred expenditures primary consisting of project management, engineering, and design in support of the program from the Department's budget, which are pending a reimbursement request from the ARPA program.

Figure 2-18, PWP's Planned Improvements at Kearney Park



Promoting Equitable Outcomes

Kearney Park is the largest County park facility consisting of 225 acres located two miles west of the City of Fresno, near the intersection of W. Kearney Boulevard and S. Grantland Avenue in the 93706 ZIP Code area, which is one of the most highly impacted for pollution and poverty in the State of California.

According to the Healthy Places Index (HPI), 98.9% of Californians live in healthier conditions than the residents of 93706. The HPI tool evaluates the relationship between 23 identified key drivers of health and life expectancy at birth - which can vary dramatically by neighborhood. The 93706 ZIP Code also has a higher level of poverty than the rest of Fresno County with 60% of households earning less than $50,000, compared with 41% for all of Fresno County and 29% in California. Kearney Park provides affordable low-cost recreational space for activities that can improve physical and mental health for all Fresno County residents that have been impacted by the COVID-19 closures and/or other public health emergency efforts to contain the spread of the virus. The planned improvements will ensure that Kearney Park continues to provide a reliable and affordable recreational open space for the residents and visitors of Fresno County.

51. Fresno Community Development Financial Institution DBA Access Plus Capital, Small Business Grants

Managing Entity:	Subaward to nonprofit, Subrecipient A 23-355		
Allocated Amount:	$200,000	**Expenditures, est.:**	$20,000
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	June 2023	**Completion Date, est.:**	June 2026
Eligible Category:	2.29 Loans or Grants to Mitigate Financial Hardship		
Website:	https://www.accesspluscapital.com/		

Project Overview

Since 2008, Access Plus Capital, a 501c3 nonprofit organization, has provided financial services and business expertise to businesses in Central California with the goal of eliminating economic barriers to financial success through fair and equitable community investment.

SLFRF provided under the subrecipient agreement will address the negative economic impacts of the pandemic through grants that will be made available to Fresno County-based impacted small businesses and disproportionately impacted small businesses by funding technical assistance designed to strengthen each business, as well as financial assistance through the provision of start-up and expansion grants. The program will serve Fresno County-based impacted small businesses located in underserved areas or disadvantaged communities, and disproportionately impacted small businesses in QCTs, and will provide preference for small businesses that operate in rural unincorporated communities of Fresno County.

The Final Rule provides that programs that assist small businesses may include small business start-ups, microbusinesses, and individuals seeking to start small start-ups could be responsive to the negative economic impacts of the pandemic, for example assistance with additional costs associated with coronavirus mitigation tactics, or if a small business start-up or microbusiness faced greater difficulty accessing credit than prior to the pandemic or faced increased costs to starting the business due to the pandemic or if a particular small business or microbusiness had lost expected start-up capital due to the pandemic.

Performance Report

In 2024, the Subrecipient retained a consultant to begin the planning process to roll out the program. Subrecipient has met with their consultant on three occasions to prepare for their program launch. The Consultant is helping with workshop design and strategies for providing technical assistance, financial planning, and program materials for their participants. Through the parameters of the program, Subrecipient was able to identify an opportunity to serve rural, Spanish speaking communities.

As a result of these 2024 planning meetings, the Subrecipient and consultant determined the City of Kerman as the host site for an 8-week workshop series. With a demographic and location determined, outreach began. The Consultant assisted the Subrecipient with identifying potential participants, which led to 41 individuals enrolled in the course, as well as a waitlist if participants drop out. Through the first 5 classes there are 37 individuals that are in good standing, meaning that they have missed no more than 3 classes and remain eligible for grant funding. Each class averages 27 attendees and is taught primarily in Spanish. 100% of program participants identify as Hispanic, with 79% indicating that they live and/or work in a rural area. Thus far, Access Plus Capital and the Consultant have been able to effectively identify and serve the desired community within this program and will continue to do so in the coming weeks.

In Quarter 3 of 2024, the Subrecipient begun tracking the participants through various systems to ensure the appropriate storage of the documents that participants will be providing, to receive the grant. It will also serve to assist in tracking technical assistance activities in the year following grant disbursement. As documentation comes in, more exact numbers and origins of participants will be provided.

Most of the cohort is from Kerman and the surrounding area, but there has been some inconsistency in the way addresses have been self-reported. Thus, future reports will be able to more accurately define the range of the participants.

In Q4 of 2024, the Subrecipient continued its post-program engagement with grant recipients, providing technical assistance in financial management, access to capital, and business sustainability. The Subrecipient represents that they scheduled future capacity-building workshops and one-on-one coaching sessions focusing on marketing strategies, AI integration in small business operations, and QuickBooks training. Feedback from participants highlighted economic constraints impacting small business operations in the region. Several entrepreneurs opted to temporarily scale back their business activities due to financial concerns, choosing to pause expansion plans and reassess their strategic direction. To accommodate these businesses, the Subrecipient continued offering business coaching and advisory support, ensuring that participants had resources available when they are ready to resume. The Subrecipient represents that some awardees voluntarily withdrew from the grant disbursement process, citing shifts in business priorities or economic hardship.

In Q1 of 2025, the Subrecipient advanced its partnership with the Central Valley Immigrant Integration Collaborative (CVIIC) through the implementation of a 10-week entrepreneurial capacity-building workshop, strategically hosted in the rural community of Kerman. The initiative was designed to expand access to business education and technical assistance among underserved entrepreneurs residing in disinvested areas. The workshop series delivered bilingual, content in both English and Spanish, focusing on foundational business topics including legal entity formation, regulatory compliance, bookkeeping systems, and strategic marketing practices. A key success from this quarter included a business that, through the Subrecipient's technical assistance and coaching, achieved loan readiness and successfully secured capital through the Subrecipient's Nano Loan program.

The Subrecipient represents that it continued to process and distribute ARPA-funded subgrants to qualifying entrepreneurs. During Q1 of 2025, the Subrecipient represents that an additional three grants were disbursed, which increased the cumulative total to 21 distributed grants.

Fourteen additional entrepreneurs enrolled in the grant pipeline and were actively receiving support to complete eligibility documentation, formalize their operations, and comply with county-level grant requirements. To note, the Subrecipient represents that their program has incurred expenditures, however costs to the ARPA-SLFRF grant are pending a formal payment request submittal to the County.

Promoting Equitable Outcomes

The extended closures during the pandemic disproportionately impacted small businesses. These impacts included: loss of customers and revenue because of “non-essential” business closures and stay at home orders, loss of employees due to illness and death, major disruption of typical market conditions, and increase of costs of goods. 86% of the entrepreneurs with existing businesses indicated that they faced difficulties during the 2020 public health emergency.

This program is designed to help impacted small businesses and bolster startup business with grants and resources that will help them return to business. Through the completion of the program, small businesses will have the skills and resources to continue to expand their business. Upon receiving the start-up or expansion grant, the entrepreneurs will have equipped themselves with the documentation needed to run a business and have a team in Access Plus Capital, that is dedicated to supporting the growth of their business.

52. 21st District Agricultural Association, Loss of revenue due to COVID-19 Pandemic

Managing Entity:	Subaward, Subrecipient A 23-356 and 24-656		
Allocated Amount:	$205,000	**Expenditures, est.:**	$61,500
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	June 2023	**Completion Date, est.:**	December 2025
Eligible Category:	2.35 Aid to tourism, travel, and hospitality		
Website:	https://www.fresnofair.com		

Project Overview

The 21st District Agricultural Association (Big Fresno Fair) represents that its purpose is to hold fairs, expositions, and exhibits of all the industries and industrial enterprises, resources, and products of the State, with a view of improving, stimulating, and promoting stock raising, agriculture, mining, and other industries and industrial enterprises of Fresno and Madera Counties. Since 1884, the Big Fresno Fair has annually held its Big Fresno Fair event, the largest fair in the State that takes place at the Fresno County Fairgrounds during the month of October. The Big Fresno Fair event spans over 12 days and draws in nearly 600,000 visitors annually to the area. The Big Fresno Fair event and the additional 250 community events held at the Fresno County Fairgrounds annually contribute more than seventy-seven million dollars in economic impact to Fresno County and the Central Valley region.

SLFRF provided under the subrecipient agreement is intended to respond to the negative economic impact to the impacted tourism, travel, and hospitality industry, and to support a strong and equitable recovery from the pandemic and economic downturn, by providing funding assistance to fund mechanical equipment, installation, and labor to upgrade the air handling equipment in the satellite wagering facility, administration office, and County Historical Museum located at the Fresno Fairgrounds, which will improve the indoor air quality of the buildings for operational use and upcoming events, including the Big Fresno Fair. The ventilation improvements in these public facilities will help prevent the spread of airborne viruses such a coronavirus, a public health response enumerated in the Final Rule.

Performance Report

In Q3 of 2024, the Subrecipient reported to the County that the HVAC installation had been completed to the museum and satellite buildings. In Quarter 1of 2025, the Subrecipient informed the County that it completed the HVAC installation at the Administrative building. The Subrecipient's contractor added fire alarm system, and on schedule for final inspection. The Subrecipient informed the County that it incurred approximately $154,227 in expenditures, which were pending a formal reimbursement request to be submitted to the County's ARPA-SLFRF program.

Promoting Equitable Outcomes

Fresno County's travel, tourism, and hospitality sectors were hit the hardest by the global pandemic. Both, 2020 and 2021 are the worst years on record for cancelation of annual festivals, traveling, conferences, and large gathering event cancellations due to the global pandemic. Funding for this program was a contribution to help the Subrecipient's recovery from the negative impacts and help reinstate the annual event. The Big Fresno Fair was negatively impacted by the 2020 pandemic due to required closures to comply with emergency public health orders for mega-events to reduce coronavirus infections and transmission. SLFRF will help the Big Fresno Fair make ventilation improvements to their public facilities, which will help the Big Fresno Fair improve airflow at various buildings. These buildings are frequently visited by tourists and residents of the County.

53. Turkey Testicle Festival, Dunlap Community Club, Loss of revenue due to COVID-19 Pandemic

Managing Entity:	Subaward to nonprofit, Subrecipient A 23-495		
Allocated Amount:	$20,000	**Expenditures, est.:**	$20,000
Impacted Class:	Yes	**Program Status:**	Existing
Start Date:	June 2023	**Completion Date, est.:**	June 2026
Eligible Category:	2.35 Aid to tourism, travel, and hospitality		
Website:	https://www.facebook.com/p/Dunlap-Community-Club-100066568848777/		

Project Overview

The Dunlap Community Club is a nonprofit organization that is responsible to maintain its Community Center, which is a social meeting place and holds events, social gatherings, and meetings for residents of the eastern Fresno County communities, including hosting Mono Indian Tribal meetings, American Legion meetings, weddings, and funerals. For more than 40 years, the Dunlap Community Club has held its Annual Turkey Testicle Festival (Festival), a social event in Dunlap that draws approximately 200 to 250 visitors to the area and provides significant revenue for local small businesses and also provides revenue for the nonprofit.

Dunlap Community Club represents that its 2020, 2021, and 2022 Festivals and other fundraising events were completely cancelled due to the pandemic, resulting in unprecedented financial losses to their organization. Under the subrecipient agreement, SLFRF will provide funding assistance to mitigate financial hardship due to declines in revenue and help purchase liability insurance, supplies and material needed to adequately maintain, replace, and renovate interior and exterior areas at the Dunlap Community Center in its efforts to restart its annual Festival tradition. The Subrecipient initially anticipated to restart its the festival by the Fall of 2024, however project delays forced the Subrecipient to postpone the return of its festival.

Performance Report

According to the Subrecipient, work began in April 2024. Implementation is being performed by volunteers who are licensed and donating their time to help make repairs, conduct maintenance work, or perform installations that will help improve the Dunlap Community Center. As of June 2024, the Subrecipient informed the County that its Community Center's driveway and parking areas have been graded. Landscaping maintenance and new trees were planted in the property.

During the Quarter 3 of 2024 the Subrecipient cleaned the Community Center floors and prepared them for refurbishing. The Subrecipient removed six dead trees and pruned seven others in the property. The Subrecipient was able to paint the floors in the Quarter 4 of 2024 along with refurbishing the bar are. The Subrecipient bought and planted six new trees, but unfortunately the new trees were not able to root due to wildlife eating the vegetation. During the Quarter 1 of 2025, the Subrecipient replaced the eaten trees and installed protective wiring to protect the roots, stained the bar and purchased and installed six new picnic tables. Additionally, the Subrecipient represents that bathrooms were painted, and three new handicapped-approved toilets were installed at the Community Center.

Promoting Equitable Outcomes

Fresno County's travel, tourism, and hospitality sectors were hit the hardest by the global pandemic. Both, 2020 and 2021 are the worst years on record for cancelation of annual festivals, traveling, conferences, and large gathering event cancellations due to the global pandemic. According to the US Census American Community Survey five-year reports, the Community of Dunlap (060190064012) reported an estimated population of 1,931 residents with a reported median household income of $57,361 for years 2016-2020. SLFRF will help the Subrecipient resume holding its annual Turkey Testicle Festival tradition, which in turn will also help bring back visitors to the area and help the local small business community in Dunlap.

54. Play Structure for Cherry Crossing I in Sanger, Self-Help Enterprises

Managing Entity:	Subaward to, Subrecipient A 23-570		
Allocated Amount:	$210,000	**Expenditures, est.:**	$ 0
Impacted Class:	Yes	**Program Status:**	New
Start Date:	January 2024	**Completion Date, est.:**	June 2026
Eligible Category:	2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety.		
Website:	https://www.selfhelpenterprises.org/		
Grand Opening:	Sanger celebrates opening of Cherry Crossing affordable housing community		
Ribbon Cutting:	https://youtu.be/xjAFYw2I6cY?si=o5PTV9LsJ69ov1-8		

Project Overview

Self-Help Enterprises is a nonprofit organization that helps improve the living conditions of low-income individuals in the San Joaquin Valley by constructing affordable housing, preserving affordable housing stock, assisting communities to meet basic infrastructure needs, and encouraging individuals from underserved areas to participate in service delivery and decision-making, and develop skills for self-sufficiency by providing technical assistance with the goal to improve communities around emergency preparedness and leadership development.

Self-Help Enterprises plans to construct the Cherry Crossing I project, a 72-unit affordable housing complex that will offer one, two, and three-bedroom units and an on-site community center in the City of Sanger. The Cherry Crossing's community center is planned to provide future residents with free access to after-school programs, curriculum that focuses on Science, Technology, Engineering, and Mathematics (STEM) for children and youth, access to a computer lab and classes, provide financial and budgeting classes for adults, outdoor recreational areas, as well as various wellness activities. SLFRF will help Self-Help Enterprises purchase a play structure, bicycle racks, and recreation equipment (foosball table) for the community center that will provide recreational space, promote community wellness, and provide outdoor space for a healthier living environment that will benefit the residents of the Cherry Crossing project and neighboring areas have been disproportionately negatively impacted by the COVID-19 pandemic.

Performance Report

In Q2 of 2024, the Subrecipient informed the County that four of six total buildings were fully framed. Two buildings were in the rough framing process. Four buildings were in the process of having roofing installed. The Subrecipient estimated that the project was 34% complete with construction.

In Q3 of 2024, the Subrecipient informed the County that the six residential buildings were fully framed. Two buildings are in the process of having roofing installed. Two buildings had siding installed and one building is in process. Community building is being roughed in and roofed. The Subrecipient estimated that the project was 60% complete with construction.

In Q4 of 2024, all residential buildings are in the process of having finishes installed. The community building is set to move into finished in Q1 2025. The Subrecipient estimated that the project was 74% complete with construction.

In Q1 of 2025, all residential buildings were mostly complete, with some finish work taking place. Landscaping was underway along with final site work. Site amenities were being installed. The Subrecipient anticipates to request reimbursement of ARPA funds by end of Summer 2025. During Q1 of 2025, the Subrecipient estimated that the project was 93% complete with construction.

During Q2 of 2025, the Subrecipient informed the County that the Cherry Crossings Project was completed. The Community Center was furnished, and the outdoor play structure was installed.

On July 18, 2025, the Subrecipient along with local community leaders celebrated the ribbon cutting ceremony of this vibrant new affordable housing community in the City of Sanger. The following figures depict the play structure install for the future residents of the Cherry Crossings community.

Figure 2-19, Cherry Crossings, Sanger

Since the preparation of this Recovery Plan, the Subrecipient's the project timeline was not ready to formally request funding to purchase the play structure. In future reports, the Subrecipient intends to provide the County a summary of the Program performance.

Promoting Equitable Outcomes

The Cherry Crossing project is located in a disadvantaged community with an average median household income of $44,815, and a poverty level of 23.2 percent according to the US Census, American Community Survey 5-year estimates for years 2015-2019 (census tract 0601900006100). The planned community center will provide children, youth, and future residents of the Cherry Crossings and neighboring communities access to recreational opportunities that promote healthy habits that are conducive to mental and physical wellness.

55. Play Structure for the Guardian Village in Reedley, Self-Help Enterprises

Managing Entity:	Subaward to nonprofit, Subrecipient A 23-571		
Allocated Amount:	$210,000	**Expenditures, est.:**	$210,000
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	January 2024	**Completion Date, est.:**	December 2024
Eligible Category:	2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety.		
Website:	https://www.selfhelpenterprises.org/		
Grand Opening:	https://www.selfhelpenterprises.org/blog/grand-opening-of-guardian-village-in-reedley/		

Project Overview

Self-Help Enterprises is a nonprofit organization that helps improve the living conditions of low-income individuals in the San Joaquin Valley by constructing affordable housing, preserving affordable housing stock, assisting communities to meet basic infrastructure needs, and encouraging individuals from underserved areas to participate in service delivery and decision-making.

Self-Help Enterprises plans to construct the Guardian Village project, a 48-unit affordable housing complex that will offer one, two, and three-bedroom units and will include an on-site community center and recreational open space in the City of Reedley. The Guardian Village's community center is planned to provide future residents with free access to after-school programs, curriculum that focuses on Science, Technology, Engineering, and Mathematics (STEM) for children and youth, access to a computer lab and classes, provide financial and budgeting classes for adults, as well as various wellness activities that will benefit individuals that have been impacted or disproportionately impacted by the pandemic. Under agreement, SLFRF will help Self-Help Enterprises purchase a playground structure and equipment for the community center that will provide recreational space, promote community wellness, and provide for a healthier living environment that will benefit the residents of the Guardian Village project and neighboring areas.

Performance Report

In 2024, the Subrecipient applied for building permits for the design and installation of the play structure for the Guardian Village project. During Q2 of 2024, the Subrecipient ordered the play structure and equipment, and secured the necessary installation permits from the City of Reedley. By the end of June 30, 2024, the Subrecipient informed the County that all the equipment and materials covered by this grant had been delivered and installed on site.

On February 20, 2025, the Subrecipient along with local community leaders celebrated the ribbon cutting ceremony of this vibrant new affordable housing community in the City of Reedley. The following figures depict the play structure install for the future residents of the Guardian Village community.

Figure 2-20, Ribbon Cutting Ceremony, Guardian Village, Reedley

Figure 2-21, Play Structure at the Guardian Village, Reedley

Promoting Equitable Outcomes

The Guardian Village project is in a disadvantaged community with an average median household income of $47,083, and a poverty level of 25.8 percent according to the US Census, American Community Survey 5-year Estimates for years 2017-2021 (census tract 0601900006606). The planned community center will provide children, youth, and future residents of the Guardian Village and neighboring communities access to recreational opportunities that promote healthy habits that are conducive to mental and physical wellness.

56. Improvements to the Lanare Community Center, Self-Help Enterprises on Behalf of Lanare Community Services District

Managing Entity:	Subaward to nonprofit, Subrecipient A 23-493 and 24-570		
Allocated Amount:	$1,600,000	**Expenditures, est.:**	$214,850
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	September 2023	**Completion Date, est.:**	June 2026
Eligible Category:	2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety.		
Website:	https://www.selfhelpenterprises.org/		

Project Overview

Self-Help Enterprises is a nonprofit organization that helps improve the living conditions of low-income individuals in the San Joaquin Valley by constructing affordable housing, preserving affordable housing stock, assisting communities to meet basic infrastructure needs, and encouraging individuals from underserved areas to participate in service delivery and decision-making. Self-Help Enterprises is assisting Lanare Community Services District (Lanare CSD) to make capital improvements to the Lanare Community Center (Center) which will address necessary improvements to Lanare CSD's public facility. The Center is the only public facility in Lanare that is available to hold community meetings for civic engagement. The Center's dated configuration limits the public facility's ability to meet existing needs of the community due to several issues such as: a leaky roof, its kitchen and storage space is in disrepair, outdated ventilation system that does not effectively move air flow throughout the building, and a limited electrical capacity to power modern equipment.

SLFRF will help Self-Help Enterprises fund improvements to the Center which will range from the following: new roof, windows, heating and ventilation, electrical upgrades and renewable energy, kitchen, restrooms, storage, new flooring, park restrooms, parking lot repaving and painting, new exterior lighting, children and youth play equipment, outdoor meeting and green space improvements, construction management, administration, outreach, permitting, and program contingency.

Performance Report

In 2023, the Subrecipient and the County executed an agreement for the implementation of this project. During Fall 2023, the Subrecipient informed the County that they are working with the

Lanare CSD to scope the project, identify community priorities which would help develop design, and budget estimates.

At the beginning of Q1 2024, the Subrecipient informed the County that an open bid process for Civil Engineering and General Contractor services was held to help the Subrecipient to plan and coordinate the project.

In Q2 2024, the Subrecipient was able to finalize the bidding process for the civil engineer and general contractor for this project. The Subrecipient reported to the County that they were working with the design team to finalize plans to submit for permits to the County of Fresno to get started on construction work. With the advanced funding provided in December 2023, Self-Help Enterprises issued payments for early design work and inspections.

In Q3 2024, Self-Help Enterprises successfully acquired all necessary permits to begin construction on the community center. A modification to the Subrecipient Agreement was submitted to the County to amend the initial program budget, which was pending board approval. During Q3 2024, Self-Help Enterprises moved forward to finalize the general contractor agreement with Quiring General and issue a Notice to Proceed. In preparation, Self-Help Enterprises obtained an assessment from a structural engineer for the office building adjacent to the community center, which will allow the project to secure a building permit and proceed with the remodeling process. During the quarter, the Subrecipient issued payments for permit fees, architect, community outreach, construction management, inspections and civil engineering work.

During Q4 2024, after the budget amendment was approved by the Board of Supervisors, on November 11, 2024, the Subrecipient represents that the construction phase started. The Subrecipient represents that they were also working through plan check comments for the office building to receive permits and proceed with the remodeling process.

<u>Promoting Equitable Outcomes</u>

The Center serves Lanare, a disadvantaged community that is primarily Hispanic/Latino with an estimated population of 540 residents, approximately 23% of the residents live in poverty, and with a reported Median Household Income of $41,724, according to the US Census, American Community Survey estimates for the five-years 2017 through 2021. The project will make improvement to Lanare CSD's Center and property which has been instrumental in helping the rural communities receive resources such as food distribution, and access to public health. Improvements to the Center will improve a public facility that provides resources, services, and access to social and recreational opportunities that benefit the rural residents of Lanare and of the County.

57. Central California Food Bank - Negative Economic Impact of COVID-19

Managing Entity:	Subaward to nonprofit, Subrecipient, A 24-016		
Allocated Amount:	$202,000	**Expenditures, est.:**	$136,261
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	January 2024	**Completion Date, est.:**	June 2026
Eligible Category:	2.1 Food Programs		
Website:	https://www.ccfoodbank.org		
Central California Food Bank, Newsletter:	https://ccfoodbank.org/springnewsletter2025/		

Project Overview

For over 30 years, CCFB represents that its mission is to fight hunger by gathering and distributing food, engaging in partnerships that advance self-sufficiency, and provide community leadership on issues related to hunger. CCFB was also organized to accomplish this mission by conducting programs that provide food pantries and agencies, while organizing resources for volume purchasing, warehousing, and for food product management capacity to deliver food and goods in an efficient and effective manner. CCFB represents that it helps more than 300,000 people each month, one-third of whom are children, throughout a five-county region of the San Joaquin Valley, including rural communities in the counties of Fresno, Madera, Tulare, Kings, and Kern Counties.

SLFRF provided under the subrecipient agreement will provide for the purchase of a refrigerated Box Truck that will be used in CCFB's Member Partner Truck Loan Pilot Program, which is a program that will be made available to its Member Partners to "check out" the Box Truck at no cost so that the Member Partners may pick-up larger volumes of food and distribute in the rural communities they serve. Additionally, CCFB indicates that SLFRF will support the growth in the School Pantry Program, which currently partners with 25 schools and supports families in need by providing convenient access to food resources. Expanding the School Pantry Program to five additional school sites that are ready to begin distributing food requires additional food storage equipment and food transportation equipment, including but not limited to refrigeration, pallet jacks, rolling shelf racks, push carts, etc., and SLFRF will allow participating schools to choose the distribution model they are equipped to offer.

Performance Report

In Quarter 1 of 2024, CCFB put down a $10,000 deposit on a refrigerated box truck for the Member Partner Truck Loan Program (referred to as "Truck Loan Program"). For Member Partners who are limited by the amount of food that fits in their passenger vehicles, this Truck Loan Program will increase their capacity to pick up more food by providing a larger vehicle for food transport to rural communities in Fresno County. CCFB shared the exciting new program with the Member Advisory Council, who have discussed how to maximize the Truck Loan Program's full potential. While waiting for the truck to be delivered, CCFB unveiled its Truck Loan Program at the All-Agency Member Partner Meeting in April 2024. CCFB was in the process of developing a "Scheduling Agreement" to list guidelines for the Truck Loan Program that includes allowable guidelines and stipulations, such as members being in good standing to participate and how to track mileage.

By July 2024, the Subrecipient received the refrigerated box truck for the Truck Loan Program. During Q3 2024, the Subrecipient finalized a Truck Loan Use Agreement, a Standard Operating Procedures Document, and a Motor Vehicle Report Authorization. The Subrecipient’s Member Partner Manager was reviewing their current Driver’s Checklist to see if it needs to be revamped for the Truck Loan Program and was developing a Training Module for Member Partners to understand this new program. The Subrecipient planned to begin the Truck Loan Program as a pilot program with up to 5 Member Partners initially testing it out and providing feedback.

During Q3 2024, the Subrecipient purchased a cooler and freezer for Parlier Unified School District to enhance the district’s capacity to provide fresh food to its neighbors in need. The Subrecipient was working with the Fresno County Superintendent of Schools to secure commitments from additional rural schools with the capacity for additional food storage and transportation equipment to expand their food distribution operation. The Subrecipient secured a commitment from Kings Canyon Joint Unified School District and plans to purchase equipment for the 2024-2025 school year. By the end of Q3 2024, the Subrecipient represents that they received additional participation interest from: Coalinga-Huron School District and Sanger Unified School District. The Subrecipient was conducting outreach to additional rural school districts and pending their responses. During Q3 of 2024, the Subrecipient planned to purchase equipment for at least 5 school districts, consisting of storage, refrigeration, or other capacity investments will increase their food storage and distribution capacities

During Q1 of 2025, the Subrecipient represents that they finalized their Driver’s Checklist and Training Module for the Member Partners to understand the program. The Subrecipient started the Truck Loan Program, which was utilized by three Member Partners who are initially testing it out and providing feedback.

In December 2024, the Subrecipient officially launched the Truck Loan Program, which provides access to a refrigerated truck with a lift gate and a pallet jack. The pilot program participants, focused on eligible sites to coordinate a date with CCFB to use the truck, add their order, and will pick up and return the truck at a designated time. The Truck Loan Program increased access with one partner using the truck twice a month. Set Free Sanger was the first Member Partner to use this truck. BAART and Crossover Church have also utilized this truck.

Between January 1, 2025, and March 31, 2025, the truck was used by these 3 partners who distributed 43,159 pounds of food, the equivalent of 35,965 meals distributed with this truck.

Through SLFRF, CCFB purchased a cooler and freezer for Parlier Unified School District to enhance the district’s capacity to provide fresh food to its neighbors in need. During Q1 2025, CCFB also made the following purchases:

- Five-and six-tier adjustable wire shelving for Parlier Unified School District.
- Equipment was purchased for Kings Unified School District, including a foldable utility cart, racks, shopping baskets, reusable shopping bags, display bins, rolling coolers, a wagon, dollies, a storage box, insulated grocery bags, and thick plastic grocery bags).
- A refrigerator was purchased for Orange Cove High School.

As of June 2025, the Subrecipient represents that the Truck Loan Program has provided access to 58,334 pounds of food to rural neighbors in Fresno County from December 2024 – June 2025.

During Q2 of 2025, the Subrecipient shared the following highlights for the Truck Loan Program.

Crossover Community Church, in the past, ordered food infrequently due to a $75 delivery fee. Since becoming a partner, Crossover Community Church is now conducting 2 food distributions per month in the Community of Easton, which is an increase of 11,191 pounds of food, equivalent to 9,325 more meals. To ensure sustained participation, Crossover Community Church submitted a detailed truck usage schedule. Total pounds distribute via Truck Program amount to: 15,611pounds.

BAART transitioned from using small personal vehicles to utilizing refrigerated truck through the Truck Loan Program, enabling them to increase distribution capacity by 6,781 pounds of food, which is the equivalent of 5,650 meals between January – June 2025 compared to the same period last year. Total pounds distribute via Truck Program amount to: 26,840 pounds.

Set Free Sanger utilized the Truck Loan Program to distribute 15,183 pounds of food to neighbors in Sanger from December 2024 to February 2025. Participation was momentarily paused following the departure of their 2 certified drivers, which is expected to resume once new drivers are available. Total pounds distribute via Truck Program amount to: 15,183 pounds.

Annadale Baptist Church requires the use of our larger diesel truck to fulfill their orders. Annadale Baptist Church uses the Truck Loan Program vehicle to transport overflow food that did not fit on the diesel truck. The program has helped to increase their capacity by 700 pounds in December 2024. Total pounds distribute via Truck Program amount to: 700 pounds.

Promoting Equitable Outcomes

The Subrecipient's comprehensive feeding programs in rural communities saw an increased demand due to food insecurity as a result of the COVID-19 pandemic, and in response, the Subrecipient enhanced its food assistance programs to target food insecurity in some of Fresno County's most vulnerable populations.

This has been impactful for working families, seniors, disabled and immunocompromised individuals, and groups struggling with stigma as a barrier to accessing supplemental food programs. CCFB's comprehensive hunger-relief programs serve low-income families with children, seniors, immigrants, veterans, and college students affected by food insecurity and remove barriers to food accessibility in populations affected by poverty, unemployment, or lack of transportation.

58. Auberry Sawmill, Inc., Small Business Grant

Managing Entity:	Subaward to small business, Subrecipient A 23-566		
Allocated Amount:	$140,000	**Expenditures, est.:**	$10,000
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	June 2023	**Completion Date, est.:**	June 2026
Eligible Category:	2.29 Loans or Grants to Mitigate Financial Hardship		
Website:	None available		

Project Overview

Auberry Sawmill, Inc. is an independently owned, small business performing necessary services in the wood product manufacturing industry. Auberry Sawmill represents that it employed six individuals prior to closing down the woodworking operation of the sawmill during the public health emergency due to the instability in the labor market, decline in revenues, increased operational costs due to labor shortages, a collapse in the supply chain, and limited access to financial assistance endure the negative impacts.

Auberry Sawmill represents that it sought financing during the pandemic and was denied such financing due to limited financial instruments in support of the wood product industry, which caused negative economic impacts, while attempting to keep the small business operational. The Auberry Sawmill is working with the U.S. Forest Service and other organizations in the restoration and maintenance of the Sierra National Forest to promote conservation, recreation, and imminent natural disaster mitigation. Under the subrecipient agreement, SLFRF will help Auberry Sawmill purchase necessary equipment which will restore the three-phase power supply needed to fully operate the sawmill and will help mitigate imminent natural disasters in Fresno County.

Performance Report

In 2023, the Subrecipient and the County executed an agreement for the provision of SLFRF funding. At the end of Q4 2023, the Subrecipient informed the County that it executed an agreement with Pacific Gas and Electric, local power company, to begin the design and engineering for the restoration of the three-phase power connection to the sawmill, which will allow the sawmill to operate at full capacity.

During Q2 2024, the Subrecipient informed the County that they were working with an electrical engineer and PG&E to bring in the main three-phase power. The Subrecipient purchased a 2500 kVA transformer, which will be more than enough to supply the mill and auxiliary operations. The Subrecipient represents that the transformer cost is estimated under half million dollars and important part of the electrical system to power the sawmill. The Subrecipient represents that it purchased most if not all of the variable speed and soft start equipment needed for powering the motors in the sawmill. By the end of Q2 2024, the Subrecipient was working to operate the pole peeler. The pole peeler machine can process fence posts all the way up to the telephone poles. The pole peeler is a very simple operation which can be expanded to make numerous products ranging from agricultural to industrial uses. According to the Subrecipient, the program has incurred expenditures which are pending a formal payment request to be submitted to the ARPA-SLFRF program. In future reports, the Subrecipient intends to provide the County a summary of the Program performance.

Promoting Equitable Outcomes

This program provides funding assistance to Auberry Sawmill, a small business, that was unable to secure financial assistance during the pandemic due to lending agencies in the area not recognizing sawmills or similar woodworking business as “startup business.” SLFRF will help the subrecipient finance necessary improvements to re-start the sawmills operation, which once complete, will provide training for an estimated twelve employees in highly skilled labor positions to ensure proper professional use of the facilities and manufacturing operations.

59. Fresno Area Hispanic Foundation, Mobile Food Vendor Grants

Managing Entity:	Subaward to nonprofit, Subrecipient A 23-569		
Allocated Amount:	$500,000	**Expenditures, est.:**	$320,222
Impacted Class:	Yes	**Program Status:**	In progress.
Start Date:	June 2023	**Completion Date, est.:**	June 2026
Eligible Category:	2.29 Loans or Grants to Mitigate Financial Hardship		
Website:	About | FAHF (fresnoahf.org)		
MFV Program Awards:	https://abc30.com/post/entrepreneur-finds-success-after-fresno-county-mobile-food-vendor-grant/15432705/		

Project Overview

Fresno Area Hispanic Foundation’s (FAHF) primary purpose is to promote education and self-sufficiency in the Hispanic business community within the Central Valley by providing resources to individuals in business management or individuals interested in entrepreneurship with help, including but not limited to: technical assistance, educational workshops, loan programs, networking events, and operating as a business incubator that helps to meet the needs of the growing small business community. FAHF represents that it works closely with the local mobile food vendor industry, which historically has been underrepresented with limited access to resources to help existing vendors and/or entrepreneurs navigate through the governmental permitting processes, lack of educational information, or help for individuals to pursue financial assistance or to obtain proper permits and licensing requirements to operate or start a mobile food vending business.

Fresno County’s small business community was negatively economically impacted, in particular, many minority-owned small businesses and microbusinesses in the food vending industry struggled to generate sales to stay in operation, lost revenue due to required closures, and were unable secure federal or state COVID relief funding, which subsequently resulted in many closures in the community due to the pandemic.

Under the subrecipient agreement, SLFRF will help FAHF fund personnel, grant administration, will provide technical assistance in the fields related to financial management and business planning designed to strengthen each business, as well as to provide financial assistance through the provision of start-up and expansion grants that will assist and grow the mobile food vendor industry in Fresno County. As planned, the Subrecipient will also provide grants to impacted small business and start up grants to help entrepreneurs purchase or improve a mobile food vendor cart that meets the Department of Public Health standards.

<u>Performance Report</u>

Since the last reporting period, the Subrecipient and the County executed an agreement for the provision of SLFRF funding. During Q4 2023, the Subrecipient began the design and create the application process, website landing page, and marketing materials to launch their Mobile Food Vendor (MFV) program. On March 5, 2024, the Subrecipient launched the program, which included promotional materials and an open application solicitation process.

During June 2024, the Subrecipient informed the County of its extensive marketing and social media campaigns to announce the MFV program. The Subrecipient represents that over 4,200 individuals were reached by its marketing efforts. The Subrecipient assisted 115 clients who enquired about this program, which amounts to a total of 206 hours of technical assistance provided to existing or prospected mobile food vendors. According to the Subrecipient, there are 9 individuals that qualified to receive a grant. In future reports, the Subrecipient intends to provide the County a summary of the Program performance.

During Q2 2024, FAHF outreach efforts continued throughout this quarter, with technical assistance staff actively meeting MFV one-on-one to review business plans, permits and licensing, and grant applications. Over 20 events were held to highlight FAHF's MFV grant program. FAHF's extensive outreach efforts reached over 4,200 people in Fresno County this quarter. During this time, FAHF assisted 115 clients who inquired about the MFV program, providing a total of 207 hours of technical assistance. Additionally, FAHF awarded 9 grants totaling $32,000.

During Q3 2024, the Subrecipient represents that they assisted 119 clients who inquired about the MFV program, providing a total of 206 hours of technical assistance. Additionally, FAHF assisted 9 mobile food vendors who had completed their technical assistance hours with the grant application. The Subrecipient represents that there were 7 applicants who completed their documentation and were ready to receive grant funding. FAHF team continued to promote this program creating awareness withing partner organizations, rural mayors and other officials, tv and newspaper interviews, and through our Confia Rural program. FAHF's outreach coordinator and some of the TA team participated in the Immigrant Entrepreneurs Expo in September 2024 and attended the Score luncheon to promote the MFV program.

During Q4 2024, FAHF did more outreach at different events such as the Confia Rural event in the City of Parlier and the Christmas Toy Drive in the City of Kerman. FAHF also had the opportunity to award approximately $19,452 in MFV grants in December 2024 to recipients who completed the program prerequisites since May to receive funding. The County's ARPA program provided a $20,000 advancement to the FAHF for the grant awards. The MFV grant recipients consisted of fruit, hot dogs, and churro vendors.

During Q1 2025, FAHF continued to provide one-on-one technical assistance to mobile food vendors who needed a health inspection, permits or licensing and marketing tools. Additionally, FAHF recruited and identified additional potential candidates ready to apply for the MFV grant program. The Subrecipient represents that during this quarter, they successfully received 9 completed packages from applicants to begin awarding grants.

During Q2 of 2025, the Subrecipient was working with mobile food vendors in completing their Technical Assistance hours and vendor grant applications. The Subrecipient assisted 47 mobile food vendors during this quarter to prepare their business plans, budgets, and projects for their businesses, which will help them to receive the grant. The Subrecipient also provided guidance to complete permits and licensing and scheduling inspections with the Fresno County Health Department. The Subrecipient represents that the 47 mobile food vendors are ready to be funded by the ARPA-SLFRF program and are either existing businesses with carts who are making modifications, or they are new start-ups purchasing approved carts by manufactures.

Promoting Equitable Outcomes

Mobile Food Vendors program will assist entrepreneurs in areas that are in great need of affordable and accessible financial assistance. The program will help individual interested in the mobile food business to operate a legal micro-food business with proper licenses and permits while receiving the necessary technical assistance to grow their business. One-on-one consulting and workshops will be provided to educate and coach individuals that are new or existing mobile food vendors, which often are minority owns businesses that operate within low-income areas of the County.

Programs under Eligible Category: Public Health – Negative Economic Impacts: Public Sector Capacity (EC 3)

60. Congregate Setting Retention Payments Program, Human Resources

Managing Entity:	Department of Human Resources, BAI – 22-1291, BAI – 24-0545, and BAI – 25-0687		
Allocated Amount:	$13,504,502	**Expenditures, est.:**	$9,639,933
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	December 2022	**Completion Date, est.:**	June 2026
Eligible Category:	3.1 Public Health-Negative Economic Impact: Public Sector Capacity		
Website:	https://www.fresnocountyca.gov/Departments/Human-Resources		

Project Overview

The Congregate Setting Retention Payment (CSRP) program was created during the pandemic to address the highest levels of employee departures and vacancy rates in positions that required individuals to work in congregate settings within the Probation Department (the Juvenile Justice Campus) and Sheriff's Office (the Jail facilities).

The CSRP program compensates eligible employees with bi-weekly payments ($150 per pay period) for individuals working in congregate settings who have an active payroll status and occupy a permanently allocated position within the Probation Department and Sheriff's Office. The CSRP program became effective from December 26, 2022, and will run through June 22, 2025, with an anticipated total cost of $13,504,502. On June 24, 2025, the Board approved the extension of the CSRP program through the end of June 30, 2026.

The Final Rule permits recipients to use SLFRF to provide worker retention incentives, including reasonable increases in compensation to persuade employees to remain with the employer as compared to other employment options. Under the Public Health-Negative Economic Impact: Public Sector Capacity eligible use category, recipient can use funds to support and expand the workforce, including by helping impacted workers enter in-demand careers, such as in health care and childcare, build public sector capacity, including hiring public sector workers and providing retention incentives. The CSRP program provides retention incentives for County employees who work in congregate settings.

Performance Report

In 2022, the County began the implementation of the CSRP program. In the first pay period after December 26, 2022, the CSPR program made payments to 625 eligible County employees working in congregate settings. Over the course of six months, the County issued additional payments through 12 pay periods ending on June 25, 2023. For the payments issued on June 25, 2023, there were 631 County employees that received payments under this program.

From December 26, 2022, through June 25, 2023, the County issued approximately 8,000 payments, with an estimated value of $2.1 million. During fiscal year beginning on July 1, 2023 through June 30, 2024, the County issued additional CSPR payments valued at approximately

$3.6 million. From July 1, 2024, through June 8, 2025, the County issued an additional 15,307 CSPR payments with a funding value of $3.8 million. To note, the May 11, 2025, pay period reported that 662 County employees received the retention payments, which is the highest number of payments issued under this program. Since the last reporting period, cost savings in the program were identified to continue the timeline of the program. On June 24, 2025, the Board approved the extension of the CSRP program through the end of June 30, 2026. In future reports, the County intends to provide additional summaries for this Program's performance.

Promoting Equitable Outcomes

The pandemic had detrimental effects on corrections due jails being high risk areas for coronavirus transmission and infection. Correction officers work in a dangerous profession, and the public health emergency made their environment even more deadly. Recruitment and retention payments provide eligible County employees and new employees an additional payment to their regular pay for working in congregate settings. Jail staffing work 24-hours a day, 365 days a year monitoring inmates (residents) on every shift. This field of law enforcement is understaffed, which burdens existing employees by requiring them to work extended hours to maintain custody. This program strives to maintain and improve workforce capacity in the corrections filed, which would provide relief to existing staffing and improve staffing levels to inmate population.

Programs under Eligible Category: Premium Pay (EC 4)

61. “One-time COVID-19 Pandemic Payment for County Employees”

Managing Entity:	Department of Human Resources, BAI – 22-1330 and BAI – 24-0545		
Allocated Amount:	$10,023,473	**Expenditures, est.:**	$10,023,473
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	January 2022	**Completion Date, est.:**	April 10, 2023
Eligible Category:	4.1 Pandemic Payment, One-time Pandemic Pay		
Website:	https://www.fresnocountyca.gov/Departments/Human-Resources		

Project Overview

ARPA defines eligible workers to mean “workers needed to maintain continuity of operations of essential critical infrastructure sectors, and additional sectors, including social services work; public health work; vital services to Tribes; any work performed by an employee of a State, local, or Tribal government; educational work, school nutrition work, and other work required to operate a school facility; laundry work; elections work; solid waste or hazardous materials management, response, and cleanup work; work requiring physical interaction with patients; dental care work; transportation and warehousing; work at hotel and commercial lodging facilities that are used for COVID-19 mitigation and containment; work in a mortuary; and work in critical clinical research, development, and testing necessary for COVID-19 response.”

On January 18, 2022, the Board declared all County employees who occupied a permanently allocated position on its payroll as eligible and “essential workers,” since all County Departments, executives, judicial and legislative functions continued and will continue to remain uninterrupted throughout the course of the COVID-19 pandemic. By doing so, the Board recognized that all County employees work is essential and necessary to maintain continuity of the County’s operations and critical to protect the health and well-being of County residents. As a result, $15.4 million has been committed for premium pay.

Performance Report

Qualifying employees who work 80 percent or more of a full-time equivalent (FTE) or FTE (32 hours or more per week) received a one-time $1,500 payment, while qualifying employees who work less than 80 percent of an FTE (less than 32 hours per week) received a one-time payment of $750. Many payments to the County’s essential employees were distributed beginning in March 2022 through end of September 2022.

Since the last reporting period, the County completed this program by issuing 6,510 premium payments of $1,500 to FTE essential workers; and 92 premium payments of $750 to employees who worked less than 32 hours per week. Additional costs incurred under this program included unanticipated retirement contributions attributed to the one-time payments for certain retirement tiers. This program is complete.

Programs under Eligible Category: Water, sewer, and broadband infrastructure (EC 5)

62. New Groundwater Well, Tranquillity Irrigation District

Managing Entity:	Subaward to special district, Subrecipient A 22-171 and A 24-097		
Allocated Amount:	$1,100,000	**Expenditures, est.:**	$93,735
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	June 2022	**Completion Date, est.:**	June 2026
Eligible Category:	5.13 Drinking Water: Source		
Website:	Tranquility Irrigation District (trqid.com)		

Project Overview

Tranquillity Irrigation District (Tranquillity ID) provides domestic water supply to the Community of Tranquillity. Tranquillity ID's public water system (CA-1010030) is regulated by California State Water Resources Control Board, Division of Drinking Water (SWRCB) under order 03-23-17P-005 issued by SWRCB. In January of 2022, two of Tranquillity ID's underground wells failed, Well 6 and Well 7, and became inactive due to issues with Well 7 pumping pea gravel and the complete loss of water production in Well 6. Tranquillity ID was granted permission from the SWRCB to gain emergency access to a previously inactive well (Well 4) due to the well failures of Wells 6 and 7. Currently, Well 4, which has previously tested positive for high levels of arsenic in its water, is the primary source of drinking water supply available to the community of Tranquillity, and Tranquillity ID is working to connect an irrigation well (Well 11A) pending the approval of the SWRCB, as an emergency water supply source to Tranquillity ID's public water system.

Under the subrecipient agreement, SLFRF will fund the design and engineering, construction review, and management for the construction of a new groundwater well that will replace inactive Well 6. Construction of a new underground well will replace a contaminated source that is an existing threat to public health, will maintain adequate service levels, and will improve drinking water capacity in the disadvantaged community of Tranquillity. This program designed to support a strong and equitable recovery from the COVID-19 pandemic and economic downturn by making necessary investment in water infrastructure that supports impacted communities and also improves the community's resiliency to the effects of climate change.

Performance Report

In 2023, the Subrecipient informed the County that based on its design process, updated engineer's estimates of probable costs indicated that the cost to drill and equip the well would exceed the grant funding amount allocated for the work. Tranquillity ID is constructing an additional well (Well No. 8) and received a bid for well drilling that was over $1 million dollars. Tranquillity ID represents that they anticipate the Well No. 9 will likely have a similar drilling cost.

In Q4 of 2023, the design approach for Well No. 9 may need to be adjusted to allow for Tranquillity ID to complete the well while staying within grant and Tranquillity ID budget limitations. Any cost overages that the grant does not cover will need to be covered by Tranquillity ID. This may result in Tranquillity ID altering the design of the Well No. 9 power distribution system to refurbish and use an existing motor control center that TID has available.

Tranquillity ID informed the County of the following potential issues/concerns with the project's performance: Long lead times for drilling mobilization may delay project construction. Pacific Gas and Electric's new service applications may have an impact on the schedule due to long lead times. The project can still be designed and constructed and may run on a temporary generator until electrical services can be connected.

Increased costs for materials, equipment, and labor will impact the project. Tranquillity ID is working on funding solutions to help cover increased project costs for well drilling and equipping. Tranquillity ID would like to explore the potential option to request the County's consideration to reallocate funding support to the Well No. 8 project.

During Q1 and Q2 of 2024, Tranquillity ID informed the County that during the design process, updated engineer's estimates of probable costs indicated that the cost to drill and equip the well would exceed the grant funding amount allocated for the work. Tranquillity ID was constructing an additional well (Well No. 8) and received a bid for well drilling that was over $1 million dollars. Well No. 9 has a similar design (well depth, motor HP, proximity to existing piping) and will likely have a similar drilling cost. Because of the increased drilling and equipping costs, and the inability to obtain additional funds to cover the cost increases, Tranquillity ID is waiting to complete the design for Well No. 9 until after they have received bids to equip Well No. 8.

The design approach for Well No. 9 may need to adjust to allow for Tranquillity ID to complete the well while staying within grant and the budget limitations. Tranquillity ID anticipated that the well drilling will be constructed separately from bidding the site civil work to account for the long lead times required by well drillers. By bidding separately, the construction process would be expedited and costs should be reduced.

Tranquillity ID represents that they are at 90% design plans and estimate for site civil and well equipping work has been delayed due to the increased costs detailed above, and is waiting to receive equipping bids for Well 8 before the Well 9 design is completed. It is likely the Well 9 final design will be underway in Quarter 3 of 2024. An amendment was filed in March 2024 to reallocate unused funds from the Construction category to the Design and Engineering and Construction Review categories, in addition to proposing addition of a clause to allow funding moves between line items without an amendment being required.

During Q4 of 2024, Tranquillity ID, informed the County that additional funding with the Well No. 8 grant agreement was available and all construction costs for Well No. 8 will be covered by the other funding source. Therefore, Tranquillity ID decided to move forward with Well No. 9 design plans, specifications, and construction. Tranquillity ID worked on applying for many of the permits that will be required to be secured during construction. PG&E Rule 16 will be worked out during design phase. A new easement for PG&E facilities will be necessary to complete the project. Tranquillity ID represents that it was working with a willing landowner to secure an easement for the well site. The easement documents were sent to the landowner to be signed during this quarter. According to Tranquillity ID, it is anticipated that they will complete the design and specification for the well project during Q1 2025. Project Advertisement, bidding, and awarding is tentatively scheduled for Q2 of 2025.

Promoting Equitable Outcomes

The Community of Tranquillity is a disadvantaged community of approximately 1,000 residents, located in a Census Tract (060190082002) with a reported median household income of $35,368. The project, at completion, would make investment in a rural community's public water system by improving their access to safe, secure, and affordable potable water supply.

63. New Groundwater Well, Malaga County Water District

Managing Entity:	Subaward to special district, Subrecipient A 22-172 and A 24-186		
Allocated Amount:	$4,329,561	**Expenditures, est.:**	$2,105,818
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	June 2022	**Completion Date, est.:**	June 2026
Eligible Category:	5.13 Drinking Water: Source		
Website:	https://www.malagacwd.org/		

Project Overview

Malaga County Water District (Malaga CWD) provides domestic water supply to the Community of Malaga. Malaga CWD operates three underground wells to supply potable drinking water to the Community of Malaga. Malaga CWD represents that the existing wells are not sufficient to meet the Community of Malaga's maximum day demand if one well were to go out of service. Malaga CWD represents that it owns one inactive well location that has been studied, and Malaga CWD has determined that the location of the inactive well is a feasible location to reconstruct a new well site location.

SLFRF allocated to this program will fund the final engineering design, environmental review, Department of Drinking Water permitting, construction and administration, construction review, operation and maintenance manual, and project management, and construction of a new groundwater well in the Community of Malaga. The Subrecipient represents that its proposed project meets the eligibility requirements of the DWSRF under the eligible project category of source projects, as it would provide an alternative supply in case of emergency or drought. This is necessary to maintain adequate and stable service levels, improve drinking water capacity, and provide an alternative supply in case of emergency or drought in the community of Malaga.

Performance Report

In 2023, Malaga CWD represents that design plans, specifications, and estimates are complete. Malaga CWD applied to PG&E for a Rule 16 determination. The project will not be advertised for construction until a Rule 16 determination has been received from PG&E. Environmental review was completed with Malaga CWD filing a Notice of Exemption with the County and State Clearing House.

A temporary easement for the purpose of discharge of well development water has been finalized by the Malaga CWD and Vitro Architectural Glass Company. Permits required include a Well

Drilling and Well Destruction Permit from Fresno County, an Encroachment Permit from Fresno County has been issued, and an Air Board Permit for the standby generator. These permits are required during construction.

In Q3 of 2023, Malaga CWD completed feasibility studies as part of the project development process for a different grant: A test well was constructed and evaluated. The work confirmed that the proposed location would provide a viable potable water supply. Malaga CWD informed the County that the project was advertised for bid on November 2023. The Bid Opening was held from January 4, 2024. A bid summary and recommendation of award was provided to both Malaga CWD and the County for review on January 11, 2024.

The lowest responsive base bid for the Well 5A project came in above the initial grant award. A request for an amendment to the original budget was submitted to the County to address the funding deficit. All bids were rejected by the Board of Malaga CWD.

In Q1 of 2024, Malaga CWD submitted amendment requests to the County for Agreement 22-172 and Agreement 22-339. The requested amendments would move unspent funds from the Malaga Water Storage Tank Project ($2.4m) to instead be used to fund the full construction of Malaga's well project. On April 23, 2024, the County approved the Malaga CWD's request. During Q1 of 2024, Malaga CWD informed the County that it will rebid the project during Spring 2024.

In Q2 of 2024, Malaga CWD informed the County that they made revisions to the plans and specifications in May and June 2024 to get the revised plan set ready to bid in June 2024. The project was on hold due to the pending amendment of the funding agreement. Since the amendment had been awarded, project schedule can continue. Malaga CWD advertised to bid on June 28, 2024 and July 5, 2024, and bids are scheduled to be opened on August 1, 2024.

In Q3 of 2024, Malaga CWD informed the County that Feasibility Studies had been completed as part of the project development process under a different grant: A test well was constructed and evaluated. The work confirmed that the proposed location would provide a viable potable water supply.

During Q3 and Q4 of 2024, Malaga CWD represents that permits required include a Well Drilling and Well Destruction Permit from Fresno County and an Air Board Permit for the standby generator. Malaga CWD will apply for the needed permits and pulled during construction. The County of Fresno issued a "dummy" Encroachment Permit for the project. Malaga CWD represents that an amendment to the water supply permit for the Water Supply Permit from the Division of Drinking Water will be required. A temporary easement for the purpose of discharge of well development water was finalized by the Malaga CWD and Vitro Architectural Glass Company. An easement was granted to Fresno Irrigation District for a portion of the Malaga Well 5 site in regard to the FID Washington Canal.

Fresno County reviewed the bid summary and project costs based on the lowest responsive bidder and provided a response to Malaga CWD the project will be funded on September 11, 2024. All costs did not exceed the current funding amount. Malaga CWD issued the Notice of Award and request for insurance and bonds on September 17, 2024 to Steve Dovali Construction. Bonds and Insurance were received on September 26, 2024, and Conformed Documents were provided to the contractor. A preconstruction meeting is tentatively scheduled in early November 2024. The Notice to proceed will be issued at that time.

During Q1 of 2025, Malaga CWD issued the Notice to Proceed to the contractor on January 6, 2025. Construction began for installation of the temporary piping in Peach Avenue, the vaults, and the well site demolition and well destruction. Most submittals had been provided except for the electrical submittals. Malaga CWD informed the County that the project schedule had been updated monthly with the contractor since the start of the project. The schedule provided by the Contractor indicated that the project will be completed May 2026.

According to Malaga CWD, the overall concern is the project being delayed past the funding deadline, as the project had not received any of the electrical submittals from the Subcontractor, Tesco. Though the current schedule indicates a completion date of May 2026. A change order for installation of the vaults for the temporary water disposal in Peach Avenue was required due to the size of the vaults. There was a septic tank found at the site that is located under the proposed MCC pad. Removal of the septic tank has been incorporated into a change order. The SCADA system requires an additional license in order to be able to monitor and control the well 5A locally. The following figures depict Malaga CWD's progress.

Figure 2-22, Malaga County Water District, Groundwater Well

Existing Electrical Equipment getting ready for demolition:

Figure 2-23, Malaga County Water District, Groundwater Well

Preparation of the temporary vaults and piping under Peach Avenue:

Figure 2-24, Malaga County Water District, Groundwater Well

Site earthwork and demolition:

In future reports, the Subrecipient intends to provide the County a summary of the Program performance.

<u>Promoting Equitable Outcomes</u>

The Community of Malaga is a disadvantaged community of approximately 1,337 residents located in a census tract with a reported median household income of $41,321. Malaga CWD's public water system (CA-1010042) is regulated by the SWRCB under order 03-11-13P-016 issued by SWRCB. The project, at completion, would make investment in a disadvantaged community's public water system by improving their access to safe, secure, and affordable potable water supply.

64. Final Engineering and Design Drinking Water Storage Tank, Malaga County Water District

Managing Entity:	Subaward to special district, Subrecipient A 22-339 and 24-185		
Allocated Amount:	$87,663	**Expenditures, est.:**	$87,642
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	June 2022	**Completion Date, est.:**	Complete
Eligible Category:	5.14 Drinking Water: Storage		
Website:	https://www.malagacwd.org/		

<u>Project Overview</u>

Malaga CWD provides domestic water supply regulated by the SWRCB. Malaga CWD is responsible to operate public water system number CA-1010042 under order 03-11-13P-016 issued by SWRCB.

The initial program was approved to help Malaga CWD fund the design, planning, and construction of a new water storage tank for Well 5A with a capacity of 0.75 MG to 1 MG that will store potable water supply. Since the last reporting period, the County approved Malaga CWD's request to amend the scope of work from funding design, planning, and construction of a water storage tank to instead use SLFRF to only fund the final design and engineering cost for a water storage tank for well site 5A. Additionally, unspent funds were reassigned to fund the construction of the new groundwater well for the community of Malaga, as it will increase drinking water availability. With SLFRF helping to fund the final engineering and design, Malaga CWD intends to leverage other funds to help construct the water storage tank.

Performance Report

In 2024, Malaga CWD completed several milestones which lead to its April 2024 request to the County to amend the approved scope for this project and reassign available SLFRF to help with the construction of Well 5A. Prior to the request receiving approval, the Subrecipient informed the County of the following achievements:

The Project was advertised for bid in November 2023. The Bid Opening was held on January 4, 2024. A bid summary and recommendation of award was provided to both Malaga CWD Board of Directors, and the County for review on January 11, 2024. The lowest responsive base bid for the Tank at 5A project came in less than what was allowed in the original funding agreement. According to the subrecipient, unforeseen challenges during construction would likely occur which warranted requesting the County for additional funds for construction contingency.

The Malaga CWD rejected all bids based on limited funding availability provided by the grant. Amendments to Agreement 22-172 and Agreement 22-339 were submitted to the Fresno County Board of Supervisors for approval. On April 23, 2024, the County approved the Malaga CWD's request. Since the approval of the amendments, Malaga CWD informed the County that future funds for a tank construction may be sought by Malaga CWD, as funding assistance opportunities become available. In the meantime, the Malaga CWD represent that final design and engineering for the water storage tank are complete.

Promoting Equitable Outcomes

The Community of Malaga is a disadvantaged community of approximately 1,337 residents located in a census tract with a reported median household income of $41,321. This project helped Malaga CWD fund the final design and engineering plans which will help the district leverage future funding opportunities for the construction of the water storage tank. The final plans will help the community secure future funds for "shovel ready" projects that would make further investment in a disadvantaged community's public water system by improving their access to safe, secure, and affordable potable water supply.

65. New Groundwater Well, Riverdale Public Utility District

Managing Entity:	Subaward to special district, Subrecipient A 22-225 and A 24-1400		
Allocated Amount:	$3,175,000	**Expenditures, est.:**	$167,969
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	June 2022	**Completion Date, est.:**	June 2026
Eligible Category:	5.13 Drinking Water: Source		
Website:	https://www.riverdalepublicutilitydistrict.com/		

Project Overview

Riverdale Public Utility District (PUD) provides domestic water supply to the Community of Riverdale. Riverdale PUD relies on two groundwater wells to supply drinking water to the community of Riverdale (Well 6 and Well 7). Well 7 started producing sand, and Riverdale PUD represents that it has reduced Well 7's pumping capacity to avoid additional sand production, and to avoid the creation of additional problems. Riverdale PUD represents that if either well goes out of service, Riverdale PUD will not be able to meet the maximum water day demand.

SLFRF provided under the subrecipient agreement will fund the engineering design, planning, and construction of a new groundwater well that will provide an alternative source of water supply in case of emergency or drought, as well as funds to bring the new groundwater well online, make offsite improvements that consist of upsizing the Riverdale PUD's existing undersized pipelines generally located south of W. Mount Whitney Avenue along Valentine, east on W. Kruger, south along S. Marks, and east along Wood Avenues which will provide secondary connection points to Well 6 that connect to the Riverdale PUD's entire water distribution system. Riverdale PUD represents this project meets the eligibility requirements of the DWSRF, as it would provide an alternative supply in case of emergency or drought. The project is intended to increase the community's resiliency for multi-year droughts in the Community of Riverdale.

Performance Report

Since the last reporting period, Riverdale PUD represents the following achievements:

In Q3 of 2023, Riverdale PUD reported to the County that the project's geotechnical investigation and report, and biological and cultural reports were completed. Riverdale PUD completed their environmental review and prepared written documents to publish for public review. The district made progress with electrical and structural plans and prepare an application submittal for PG&E service.

In Q4 of 2023, Riverdale PUD reported that they completed and provided responses to written public comments to their environmental review documents, Initial Study (IS) and Mitigated Negative Declaration (MND). Riverdale PUD finalized the environmental review process to comply with the California Environmental Quality Act (CEQA) and posted documents to State Clearinghouse and County. Riverdale PUD completed 50% electrical design and incorporated into plan set. Riverdale PUD began the coordinating the construction of Mt. Whitney Avenue water main connection with County of Fresno for incorporation into county paving project. Riverdale PUD finalized and executed a utility and access easement agreement with the project's neighboring property owners. During Q2 of 2024, Riverdale PUD announced and put the bid for the pilot hole and production well as a separate project as the rest of the well site, equipping, and distribution piping plans are finalized in order to complete construction as early as possible.

In Q3 of 2024, Riverdale PUD informed the County that they finalized and executed an agreement for access easement with Riverdale Irrigation District. Riverdale PUD awarded the first well drilling package, the second plans and specifications from second part of the project was finalized and submitted to all reviewing agencies for review and comments.

During Q4 of 2024, Riverdale PUD represents that drilling for the well started. The well has been drilled to ultimate depth and zone sampling was conducted during this quarter. During Q1 of 2025, Riverdale PUD represents that zone sampling was forwarded for lab testing to help finalize the well design. The Contractor moved forward to complete the construction of the well. Riverdale finalized design plans and specifications for Phase 2, site improvements, well equipping, and off site piping. The Phase 2 documents were under review by all agencies. On June 13, 2025, Riverdale PUD opened the bid for Phase 2. On July 1, 2025, Riverdale awarded Phase 2 of the project, with estimated completion timeline of Spring 2026. In future reports, the Subrecipient intends to provide the County a summary of the Program performance.

Promoting Equitable Outcomes

The Community of Riverdale is a disadvantaged community of approximately 2,416 residents located in a census tract with a reported median household income of $52,055. Riverdale PUD's public water system (CA-1010028) is regulated by the SWRCB under order 03-23-17P-014 issued by SWRCB. The project, at completion, would make investment in a disadvantaged community's public water system by improving their access to safe, secure, and affordable potable water supply.

66. Emergency Response Equipment ISD No. 6

Managing Entity:	Department of Internal Services, BAI 22-0081 and BAI 24-0339		
Allocated Amount:	$889,578	**Expenditures, est.:**	$889,578
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	March 2021	**Completion Date, est.:**	Complete
Eligible Category:	5.21 Broadband: Other projects.		
Website:	[Internal Services - County of Fresno (fresnocountyca.gov)]		

Project Overview

In 2022, these funds were allocated to allow ISD to expand the County's fiber network to essential public facilities that are not currently connected to broadband and replace leased communication networks obtained through private companies. County fiber installation and extension was planned to occur at the JJC, and the County's Hamilton facility, which houses the dispatchers for the Sheriff's Office. Both locations are currently underserved or unserved with reliable high-speed broadband. The project will enhance high-speed broadband to critical County facilities that lack reliable internet speed, and will complement radio communication infrastructure, and improve emergency dispatch communication for first responders.

For the Hamilton Facility (located at 4551 E. Hamilton), the installation of new broadband or upgrade of existing broadband would improve the County's emergency response equipment and improve the County's speed of response to emergencies, including COVID-19 related emergencies, under the Public Health Impacts category. For the connection of the JJC to broadband, this is an eligible capital improvement as the acquisition of emergency response equipment and an adaptation to congregate living facilities, as the JJC is a congregate setting.

The provision of County broadband to this facility will allow the JJC to be connected to the County network, which may be essential in the event of an emergency, when the JJC staff must manage its population of detained youth. The County morgue is also located at the JJC location, and the provision of broadband to the morgue as part of this project will assist in the County's emergency response, in the event of large-scale public health emergency deaths. In the Final Rule, the Treasury enumerated several projects that were examples of eligible capital expenditures under the Public Health Impacts category, including improvements to or construction of emergency operations centers and acquisition of emergency response equipment (e.g., emergency response radio systems). Based on Treasury's reporting numeric changes, the program description for this project best fits within Treasury's eligible category 5.21 Broadband: other projects.

Performance Report

As noted in the previous 2023 Recovery Plan, ISD received a quote from a vendor in the amount of $3,760,000 to extend high-speed broadband to the JJC and to the County's Hamilton Yard. The Department was not able to secure additional funding to move this project forward.

As a contingency, the Department requested bids for connecting the JJC to Golden State Boulevard, and received a bid in the amount of $889,578. The contingency plan allowed for the connection of the JJC to Golden State Boulevard, and specifically, to the CVIN fiber vault, which completed the connection of the Hamilton facility, the Coroner's Office, and the JJC through both private and public fiber lines. The original project was scoped only utilizing a private fiber line, but due to an updated scope that included both public and private lines, cost savings were realized by the Department. The broadband connection was completed in January 2024, which resulted in a cost savings of approximately $1,610,422 to this project.

On June 18, 2024, the Department returned to the Board and received approval to amend the initial scope of work to accurately reflect the program's description to state, Broadband Fiber to Public Facilities, connect the Hamilton facility, the County Coroner's Office, and the JJC through both private and public fiber lines, not solely a private fiber line as initially scoped, to the Central Valley Independent Network (CVIN) fiber vault under Category D, Investment in Broadband, and reduce program budget by $1,610,422, from $2,500,000 to $889,578.

On June 18, 2024, the Board of Supervisors, authorized the ISD department to use unspent funds under this program, to fund ventilation design and engineering costs, improvements, inspections, maintenance, repairs to heating and ventilation air conditioning (HVAC) systems, and generation and electrical maintenance and repairs to emergency generators in downtown County public facilities.

Promoting Equitable Outcomes

This program provided an opportunity for the County to enhance communication coverage by connecting the Hamilton Facility, JJC, and County Morgue to a more reliable connection to broadband fiber, which in turn also improve public safety communication including staffing and or residents that visit the listed locations. This project provided an opportunity for the County to consider further expansions to broadband into additional rural locations.

67. Cybersecurity Improvements, ISD No. 5

Managing Entity:	Department of Internal Services, BAI 22-0081		
Allocated Amount:	$10,000,000	**Expenditures, est.:**	$10,000,000
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	March 2021	**Completion Date, est.:**	Complete
Eligible Category:	5.21 Broadband: Other projects, cybersecurity.		
Website:	Internal Services - County of Fresno (fresnocountyca.gov)		

Project Overview

The funds allocated to this project will allow ISD to fund the County's modernization of network security, which will strengthen cybersecurity of the County's network against cyber-attacks and cyber-intrusion threats. The Final Rule allows for modernization of cybersecurity for existing and new broadband infrastructure as an eligible use under sections 603(c)(1)(D), as such investments are necessary for reliability and resiliency of broadband infrastructure.

Performance Report

As reported in the 2023 Recovery Plan, ISD represents that SLFRF has been fully expended in support of the modernization of cybersecurity. ISD represents that numerous hardware/software purchases have been made to strengthen the cybersecurity of the County's network. Most of the improvements were to micro-segment the network traffic to protect in case of a cyber-attack. Improvements were also made to the County's wireless access network as a result of employees working off-site and accessing the County's network remotely. The County entered into an agreement with CoverageOne, Inc. to assist in cybersecurity modernization efforts. Estimated cost to complete this project is $19 million, which is greater than the County's ARPA allocation provided for cybersecurity under the SLFRF program. ISD anticipates all excess costs related to cybersecurity improvements will be financed through normal channels.

68. Liberty Cemetery - Well Pump Repair, Irrigation and Reclaimed Water Project - CWSRF, PWP

Managing Entity:	Department of Public Works and Planning, BAI – 22-1306, BAI-24-1124		
Interagency Agreement No.	A 24-591		
Allocated Amount:	$250,000	**Expenditures, est.:**	$47,334
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	January 2023	**Completion Date, est.:**	June 2026
Eligible Category:	5.8 Clean Water: Water conservation		
Website:	[Public Works and Planning - County of Fresno (fresnocountyca.gov)]()		

Project Overview

Veterans Liberty Cemetery (Veterans LC) is located west of State Route 99 and Belmont Avenue. Veterans LC has existed over 100 years, and it is the only public cemetery in Fresno County dedicated to conduct interments of veterans who have served in the military forces of the United States. This facility is highly regarded by veterans, their family members, and the public as it honors multiple generations of veterans. Each year, ceremonies are held on Memorial and Veteran's Day, which attract hundreds of visitors to honor relatives who have passed. Veterans LC draws its irrigation water supply from one underground well that is designed to primarily provide onsite potable water supply. The existing multi-year drought has led to a well pump failure at the beginning of November, and the facility has lost its only water supply.

SLFRF will fund well pump and irrigation repair for immediate needs, and then fund a connection to the City of Fresno's reclaimed water supply system to reduce well site pumping for irrigation purposes, which will ensure that the cemetery grounds and trees are properly irrigated to meet the expectations of site visitors and maintain a positive appearance that honors local veterans, while promoting water conservation and efficiency. The Department anticipates the program will resolve the immediate repair needs, and over time will reduce maintenance costs for the cemetery, save County resources, and money. This project qualifies under CWSRF for water reuse as well as water and energy conservation, as it promotes the beneficial use of treated municipal wastewater (water recycling) to augment fresh water supplies.

Performance Reports

In 2023, the Department completed environmental review and preliminary cost estimates. At that time, the Department represented that initial estimates to connect the site to the City's reclaimed water system will likely exceed funding availability for this project. The Department represented that staff was working to rescope the project. Potential options would include updating the program description to instead make necessary repairs to an existing well, incorporating water conservation strategies, and the installation of drought tolerant landscaping or hardscape designs.

During 2024-25, the Department represents that the project is moving forward. In 2024, the Department narrowed the program's deliverables to address security issues and avoid vandalism for health and safety purposes. The Department's Interdepartmental Agreement, provides funding for the Department to make repairs to the well pump and irrigation system, improve landscaping, installation of perimeter fencing, and a feasibility study to connect to the City of Fresno's reclaimed water supply system to reduce groundwater well site pumping for irrigation purposes. The Department represents that the cemetery has an outdated restroom which on several occasions has been vandalized. The Department has identified the restroom facility as the primary source of water leakage. The Department represents that expenditures to the project consist of repair work to the existing groundwater well, demolition of the restroom, property security fencing, and the purchase of irrigation and landscape supplies. The Department anticipates the project to be completed by September 2025.

The Department has incurred expenditures primarily consisting of engineering, design, labor, and supplies and equipment from the department's budget which is pending a reimbursement request from the ARPA program. The Department intends to provide additional performance report summaries in future reports. Figure 2-25 depicts improvements to the Liberty Cemetery.

Figure 2-25, Improvement at Liberty Cemetery

69. Elkhorn Facility - Water and Sewer Projects - DWSRF/CWSRF, PWP Program 6

Managing Entity:	Department of Public Works and Planning, BAI – 22-1306, BAI-24-1124		
Interagency Agreement No.	A 24-591		
Allocated Amount:	$1,500,000	**Expenditures, est.:**	$57,334
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	January 2023	**Completion Date, est.:**	June 2026
Eligible Category:	5.13 Drinking Water: Source		
Website:	Public Works and Planning - County of Fresno (fresnocountyca.gov)		

Project Overview

The County is developing a training facility located at the former Elkhorn Corrections Facility, at Elkhorn Avenue and Highway 41. The existing facility is being repurposed to a planned training facility for law enforcement. The existing wastewater treatment plant has not operated for decades, and water systems have failed and require improvements to make them operational and to provide clean drinking water. The Department's planned improvements will include restoring the existing water well to make it operable for domestic water and the installation of onsite septic systems servicing the facility's needs. This facility will become a critical training facility that will help expand the Sheriff's law enforcement training program.

Performance Reports

Since the last reporting period, the Department has incurred expenditures in support of the program primarily consisting of engineering and design from the Department's budget which is pending a reimbursement request from the ARPA program.

In this year's reporting updates, the Department represents that in 2024 the water well was tested and deemed usable for the facility. The project is currently under design at approximately 75% completion. Department is pre-purchasing materials for this project due to long lead time such as prefabricated restrooms and hydropneumatic tank. The Department ordered two restrooms which are being engineered by the manufacturer. The Department will place an order for the hydropneumatic tank during the Summer 2025.

Once designed is finalized, the Department staff will start negotiations with JOC contractors to get bids and perform the work which includes installation of two prefabricated restrooms, construction of septic and leach field system, installation of new well pump, installation of pre-purchased hydropneumatics tank, connection of the water well to the restrooms, and other miscellaneous improvements necessary for the operation of the well and restrooms. The Department represents that the plans will be completed in August 2025 and construction is anticipated to be done between January – May 2026. Expenses to the project consist of consultant work completed by Provost & Pritchard Consulting. The Department intends to provide additional performance report summaries in future reports.

70. Elkhorn Recharge Facility - DWSRF, PWP Program 7

Managing Entity:	Department of Public Works and Planning, BAI – 22-1306, BAI-24-1124		
Interagency Agreement No.	24-591		
Allocated Amount:	$6,000,000	**Expenditures, est.:**	$3,252,308
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	January 2023	**Completion Date, est.:**	June 2026
Eligible Category:	5.14 Drinking Water: Storage		
Website:	[Public Works and Planning - County of Fresno (fresnocountyca.gov)]		

Project Overview

The County has responsibility within the North Fork Kings Groundwater Sustainability Agency (NFKGSA) to offset groundwater overdraft within the unincorporated land within the NFKGSA boundaries. SLFRF would fund the design and construction of a sixty-acre groundwater recharge facility and a conveyance system to transfer surface water from the Liberty Canal to the Elkhorn Juvenile Justice Facility. Diverted water from the Liberty Canal will be used to recharge the groundwater aquifer, increasing the reliability of clean drinking water for member agencies of the NFKGSA.

Surface water diversions may occur during wet year flood releases from Pine Flat Lake which would allow beneficial use of surface water storage that would otherwise be lost to areas outside of the County. Diversion, storage, and recharge of the surface water supplies during flood releases will provide relief for communities downstream from Pine Flat Lake, such as the Cities of Mendota and Firebaugh, which have both experienced flooding events as a result of surface water releases. The Department anticipates that this program will also benefit the water supplies of several disadvantaged communities in the County, including Riverdale and Lanare, which are down gradient from the project location. This proposed project is an eligible use under the DWSRF, under the category of Storage, and is therefore an eligible use for SLFRF under the Final Rule.

Performance Reports

In 2023, the Department represented that it issued a request for proposals for engineering and design and retained Provost & Pritchard Consulting to help with the project. During Q1 of 2024, the Department represented that engineering and design work was at 90% completion. For Q2 of 2024, the Department received the final design plans from Provost and Pritchard.

By Q3 of 2024, the Department represented that engineering and design were 100% complete. During Q4 of 2024, the Department advertised the project on September 19, 2024, and a bid opening was held on October 8, 2024. On November 5, 2025, the Board approved the adoption of the plans and specification for the project, and awarded the project to G & J Heavy Haul. The Department represents that the project is currently under construction, and at approximately 80% complete.

The Department has incurred expenditures in support of the program primarily consisting of engineering, design, and construction from the Department's budget which are pending reimbursement requests from the ARPA program.

Figure 2-26, depicts the Elkhorn Recharge Facility and the current work in progress. The contractor's work to date consists of stockpile placement and basin excavation.

Figure 2-26, Excavation Work at Elkhorn Recharge Facility, March 2025

71. Turnout on the Friant-Kern Canal at Big Dry Creek - DWSRF, PWP Program 8

Managing Entity:	Department of Public Works and Planning, BAI – 22-1306, BAI-24-1124		
Interagency Agreement No.	A 24-591		
Allocated Amount:	$2,500,000	**Expenditures, est.:**	$416,902
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	December 2022	**Completion Date, est.:**	June 2026
Eligible Category:	5.14 Drinking Water: Storage		
Website:	[Public Works and Planning - County of Fresno (fresnocountyca.gov)]		

Project Overview

SLFRF would fund the design and construction of a turnout at the Friant-Kern Canal to route surface water supply to Big Dry Creek. As with the Elkhorn Recharge Facility improvements above, diverted surface water supply will be used to help recharge the groundwater aquifer, thereby improving access and reliability to clean drinking water for members of the NKGSA.

Surface water diversions may occur during wet year flood releases from Millerton Lake which would allow beneficial surface water storage that would otherwise be lost to areas outside the County. Diversion, storage, and recharge of the surface water supplies during flood releases will also provide flooding relief for communities downstream from Millerton Lake and benefit the water supplies of communities down gradient from the project.

Recharging the groundwater aquifer would help to stabilize declining groundwater levels and will lead to decreased energy use from users not having to pump groundwater from deeper in the aquifer. The program is supported by members of the Fresno Stream Group, including the City of Clovis and Fresno Irrigation District, who are potential partners on the project. The proposed project is an eligible use under the DWSRF, under the category of Storage, and is therefore an eligible use for SLFRF under the Final Rule.

Performance Report

In 2023, the Department represented that it issued a request for proposals for engineering and design and retained Provost & Pritchard Consulting to help with the project.

In 2024, the Department represented that it received 100% design from Provost and Pritchard by end of Summer 2024. The Department represented that construction was planned to move forward as scheduled for late 2024. The Department anticipates that potential delays may occur due to canal access scheduling, which is regulated by the United States Department of the Interior, Bureau of Reclamation. During Q3 of 2024, the Department represented that it was developing an agreement with Fresno Irrigation District to construct the project.

On November 5, 2024, the County Board approved an agreement between the County PWP and Fresno Irrigation District to fund the permitting and construction of the project. The Department decided to partner with the Fresno Irrigation District and draw on their long history in surface water management, and their extensive knowledge in operating canals, pipelines, water conveyance networks, access to the FKC, and water delivery facilities in their service area, members of the NKGSA, and the residents of Fresno County.

The Department represents that its planned schedule with Fresno Irrigation District is to construct everything up to the connection of the canal. The canal is anticipated to be at a low level in December 2025, which may allow for the District and the Department for work to be completed.

The Department has incurred expenditures in support of the program from the Department's budget, which is pending are reimbursement requests from the ARPA program. The Department intends to provide additional performance report summaries in future reports.

72. Raisin City (CSA 43W) – Groundwater Water Well - DWSRF, PWP No. 9

Managing Entity:	Department of Public Works and Planning, BAI –22-1306, BAI-24-1124		
Interagency Agreement No.	A 24-591		
Allocated Amount:	$2,000,000	**Expenditures, est.:**	$183,852
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	January 2023	**Completion Date, est.:**	June 2026
Eligible Category:	5.13 Drinking Water: Source		
Website:	[Public Works and Planning - County of Fresno (fresnocountyca.gov)]()		

Project Overview

CSA 43W serves the community with potable water that is drawn from one groundwater well that pumps into a small public water distribution system with 68 service connections that are primarily rural residential units, the Raisin City Elementary School facility, and a local neighborhood park. The current well site does not provide sufficient supply to meet the community's maximum day demand as required by State mandates for public water systems.

SLFRF would fund the design, engineering, planning, environmental review, right-of-way easements, construction, and permitting costs for a new groundwater well site that is necessary to maintain adequate service levels, improve drinking water capacity, and provide adequate fire flow within the community. The proposed project is an eligible use under the DWSRF under the category of source, and therefore is an eligible use for SLFRF.

Performance Report

In 2023, the Department represented that a topographic survey was completed and delivered in March 2023. The Department issued a request for proposals for engineering design and selected a local engineering firm, Provost & Pritchard Consulting, to design the well site. The Department was coordinating with Raisin City Elementary School District for the acquisition of an easement for the well location. Department staff made the offer to the school. The acquisition was planned to be finalized in early Fall 2024.

In early 2024, the Department was working with the consultant to advertise the project for bid by Summer / Fall 2024.

During the Winter 2024, the Department advertised the project on October 1, 2024. The Department held the bid opening on October 31, 2024. Two bids were received by the Department. On December 17, 2024, the County Board approved the plans and specifications for the Raisin City Groundwater Well project and awarded the project to Zim Industries Inc. In early 2025, the Department represents that the project is in the construction phase. The well has been drilled and water tested. The Department is currently waiting for results of the test to develop the well at the proper depth before moving forward.

With an eight-month window for construction, the project is anticipated to be completed by December 31, 2025. The Department has incurred expenditures in support of the program from the Department's budget, which is pending a reimbursement request from the ARPA program. The Department intends to provide additional performance report summaries in future reports.

Promoting Equitable Outcomes

The Community of Raisin City is a disadvantaged unincorporated community of approximately 300 residents. The project, at completion, would make investment in a disadvantaged community's public water system by improving their access to safe, secure, and affordable potable water supply.

73. Installation of New Water Meters to Various CSAs and WWDs, PWP Program 10

Managing Entity:	Department of Public Works and Planning, BAI 22-1268, BAI 24-0412, BAI 24-0683, BAI-24-1124		
Interagency Agreement No.	24-591		
Allocated Amount:	$1,900,000	**Expenditures, est.:**	$1,356,069
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	December 2022	**Completion Date, est.:**	June 2026
Eligible Category:	5.15 Drinking Water: Other water infrastructure		
Website:	Public Works and Planning - County of Fresno (fresnocountyca.gov)		

Project Overview

The Department has identified the need to replace dated and non-operational water meters within 18 different CSAs and 5 Waterworks Districts. Meter replacement will occur if, upon inspection, a meter has been damaged, cannot provide a proper reading, is leaking, or has reached its useful life expectancy. The Department has identified a total of 3,639 meters to be updated or replaced with new meters. The Department anticipates that most of the meters only need a new head and cellular transponder or individual connections, while in some districts a full replacement of the meter body will be needed. Meters functioning properly will not require replacement. Customers will not be charged for the replacement of the water meters, nor would it affect their existing water bills. It is anticipated that new water meters will match the size of the existing meter, and the replacements involve minimal interruption to customers' services, with a duration of the work lasting approximately 30 minutes. The proposed project is an eligible use under EPA's DWSRF under the category of Water Efficiency projects and is therefore an eligible use of SLFRF under the Final Rule.

Performance Report

On June 4, 2024, the Board approved the implementation of this project, and the project was awarded to West Valley Construction Company to implement the water meter replacement project, under Contract 23-26-C. SLFRF will fund the installation and replacement of water meters to County Service Areas (CSA) and Waterworks District(WWD) to including CSAs 10, 10A, 34A, 34B, 34C, 34D, 34G, 39AB, 43W, 44C, 44D, 47, 49, and Water Works Districts 37, 38, 40, 41, and 42 and fund the purchase of new meters for in County Service Areas 1, 5,14, and 23.

The work to be done for Contract 23-26-C, consists, in general, of inventorying approximately 3,200 water meters in various locations of the County, replacing and programming County furnished meter encoders, installing and programing County furnished endpoints, replacing water meter box lids, and replacing meter bodies with associated plumbing at no cost to the residents. The project was awarded on June 4, 2024, and construction has started. As of June 2025, the Department represents that the project is currently under construction with most of the locations receiving the replacement water meter heads. During construction, the contractor discovered that several meters not working at all, and those meters were replaced with new units.

The department has incurred expenditures in support of the program from the Department's budget, which is pending a reimbursement request from the ARPA program. The Department intends to provide additional performance report summaries in future reports.

74. River View Subdivision (CSA No. 44C) - Water Distribution System Improvements Program 11

Managing Entity:	Department of Public Works and Planning, BAI – 22-1268, BAI 24-0683, BAI-24-1124		
Interagency Agreement No.	A 24-591		
Allocated Amount:	$400,000	**Expenditures, est.:**	$454,799
Impacted Class:	Yes	**Program Status:**	In progress.
Start Date:	December 2022	**Completion Date, est.:**	June 2026
Eligible Category:	5.14 Drinking water: Storage		
Website:	[Public Works and Planning - County of Fresno (fresnocountyca.gov)]		

Project Overview

The River View Subdivision, CSA 44C, is experiencing deterioration of parts of the water distribution system, including the water storage tank. The Department represents that if any of the aging components were to fail, the community would lose access to potable drinking water.

SLFRF for this project will fund the replacement the existing water storage tank, as well as other necessary components of the public water distribution system. The new water storage tank will have a capacity of 0.80 million gallons to 1.20 million gallons that will store potable water supply. The project is responsive to an identified need within CSA 44C, as it will increase drinking water resiliency, maintain adequate and stable service levels, improve drought resiliency, and increase drinking water capacity for the River View Subdivision. The proposed project is an eligible use under the DWSRF under the category of Water Storage Projects and is therefore an eligible use for SLFRF under the Final Rule.

Performance Report

In 2024, the Department represented that project design was complete. Environmental review had been completed and filed with the County Clerk. The project was advertised for bid on April 11, 2024; however, no formal bids were received during the solicitation period. The Department anticipated that implementation of the project will exceed funding availability. In 2024, the Department worked with the County Administrative Office to explore potential funding reallocation from the water meter project to address the anticipated construction deficit.

Since no bids were received, in accordance with Public Contract Code section 22038(c), the Department selected West Valley Construction under a negotiated contract. In 2024, the Department moved forward to purchase by the tank in order to reduce the delay involved in negotiating the contract. On September 10, 2024, the County Board approved the plans and specifications for the CSA44C Water Distribution System Improvements.

The Department represents that the project is currently under construction, and the contractor is working on obtaining materials and valves to fill tank and make connection. The department represents that the tanks is pending connectivity. The Department intends to provide additional performance report summaries in future reports. Figure 2-27, depicts the new water storage tank at CSA44C.

Figure 2-27, New Water Storage Tank at CSA44C, River View Subdivision

Tank installation

75. City of Firebaugh – Replacement of HUD Storage Tank for Las Deltas Mutual Water District

Managing Entity:	Subaward to subrecipient, A 23-075 and 24-119		
Allocated Amount:	$2,832,100	**Expenditures, est.:**	$636,621
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	December 2023	**Completion Date, est.:**	June 2026
Eligible Category:	5.14 Drinking Water: Storage		
Website:	The City of Firebaugh		

Project Overview

The City of Firebaugh (Firebaugh) is responsible to operate a public water distribution system (CA-1010005) that is regulated by Order Number 03-23-11PA-006 issued by the State Water Resources Control Board, Division of Drinking Water. Firebaugh provides potable water supply to non-residential and residential rate payers in a disadvantaged community with an estimated population of 8,126 residents. Firebaugh represents that it owns a 500,000-gallon water storage tank (Tank) located in its city limits near the Main Canal, south of Nees Avenue and north of Main Street, that provides storage for water supply that is pumped and sold through contract to the Las Deltas Mutual Water Company.

Firebaugh represents that the Tank, pumps, and transmission mains used to supply potable water to the community of Las Deltas are well past their useful lives, the Tank has visible damage and the roof continues to deteriorate, and Firebaugh represents that water storage has been significantly reduced to mitigate further damage to the Tank, and to reduce the risk of compromising the Tank's integrity, which has the potential to become an immediate threat to the community of Las Deltas water supply. SLFRF provided under the subrecipient agreement will fund project administration, bid support, construction cost, supportive services, construction inspections, and easement applications for the replacement of the Tank. The Program is designed to increase Firebaugh's water storage capacity, improve water availability, and correct the water system pressure deficiency during peak hours in the community of Las Deltas, and will provide water storage for drought resiliency for Firebaugh residents and the residents of the community of Las Deltas.

Performance Report

In 2023, Firebaugh represents that the program had completed the planning phase and environmental review to comply with the California Environmental Quality Act (CEQA).

During Q1 of 2024, Firebaugh met with County staff to discuss the project timeline and anticipated construction cost increases which will likely exceed funding availability in the SLFRF agreement. Firebaugh represents that the existing project site is located in FEMA's 100-year flood plain, which will likely increase project cost because the site is required to be elevated above the flood plain. To reduce project cost, Firebaugh is exploring various options for potential cost-effective project site solutions, as well as reducing the HUD Tank from 500,000 gallons to 427,000 gallons.

During January 2024, Firebaugh staff and their consulting team met with State representatives from the Department of Financial Assistance and the Urgent Drinking Water Need programs to brief them of the anticipate project deficit and to request additional funding support. Firebaugh represents that ongoing efforts are underway to secure additional funding support.

In February 2024, Firebaugh submitted an amendment request to the County to consider and approve a revision to the expenditure plan and redesignate available funds to help fund anticipated construction costs. On March 19, 2024, the Board approved Firebaugh's amendment request which is expected to help reduce a portion of the construction cost deficit.

At the end of Q1 of 2024, Firebaugh informed the County that the Plans and Specifications received comments from the Department of Drinking Water and are waiting for additional information from Firebaugh to complete and finalize the Plans and Specifications.

During Q2 of 2024, Firebaugh informed the County that it completed the public bid process for the project. Bid results exceeded funding availability. During the quarter, Firebaugh was working the State Water Resources Control Board, Division of Financial Assistance to secure additional funding support for the implementation of this project.

During Q3 of 2024, Firebaugh informed the County that the project was reviewed and 100% Plans and Specifications were completed by April 2024 and the project went out to bid in early May 2024. During this quarter, Firebaugh continued their efforts to secure additional funding from the State.

On July 2024, Firebaugh, City Engineering, and the grant team met and explored options on how to move the project forward with the available budget. Self-Help Enterprises (SHE) moved forward to request an amendment to increase funding to Division of Financial Assistance, Urgent Drink Water Needs Program, and SHE explored additional funding options via USDA and other grant options. On July 23, 2024, Firebaugh executed the Construction Management Contract with Provost & Pritchard Consulting.

During the Month of August 2024 P&P and City of Firebaugh continued conversations with contractors to cut costs and ensure the project would move forward. On August 22,2024, DFA notified City of Firebaugh that the additional requested funds had been awarded. On August 26,2024, the City of Firebaugh held an Emergency City Council Meeting to approve the contractor's costs.

During September 2024,City of Firebaugh, City Engineer continued negotiations with the contractor. On September 24, 2024, the City awarded the project and entered into a contractor agreement with Steve Dovali Const, Inc, for the water storage project.

During Q1 of 2025, the City represents that the contractor mobilized, installed equipment for the temporary water system, constructed and engineered fill embankment and installed the tank foundation. On January 2025, the concrete pad was poured, imported soil arrived at the construction site, and the City and contractor held a meeting with PG&E. By April 2025, the temporary tanks, pipelines, and additional materials arrived on site. According to the City, construction phase will continue through the Summer 2025.

Promoting Equitable Outcomes

The unincorporated community of Las Deltas is a sparsely populated rural residential community located south of Firebaugh's city limits that consists of 107 service connections and approximately 375 residents of the County. Firebaugh is in three Qualified Census Tracts (QTCs: 06019008403, 8301, and 8303) as designated by the Department of Housing and Urban Development (HUD), with a reported median household income of $36,667. The project, at completion, would make investment in disadvantaged communities by improving their access to safe, secure, and affordable potable water supply.

76. Storm Drain Improvements, Biola Community Services District

Managing Entity:	Subaward to subrecipient, A 22-371, A 23-098, and A 24-531		
Allocated Amount:	$955,000	**Expenditures, est.:**	$843,935
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	September 2023	**Completion Date, est.:**	June 2026
Eligible Category:	5.6 Clean water: Stormwater		
Website:	https://www.biolacsd.org/		

Project Overview

Biola Community Services District (Biola CSD) provides street lighting, water, sewer, storm drainage, and solid waste services in the Community of Biola. Biola CSD represents that historically, after rainfall events the community generally floods along D Street, Fifth Street, West F Avenue, and North Biola Avenue due to inadequate drainage slopes to convey rainwater into Biola CSD's nearby storm drainage network and ponding basins. Biola CSD intends to use SLFRF to fund the design, surveying and engineering, environmental review, and construction to install storm drain pipelines and inlets along D Street, Fifth Street, West F Avenue, and North Biola Avenue, which is a necessary infrastructure investment, and will address stormwater drainage issues in areas that are prone to flooding in the Community of Biola.

Under the subrecipient agreement, SLFRF will help Biola CSD construct 11 storm water inlets and 1,100 linear feet of underground storm drain pipeline (15-inch to 18-inch diameter pipes) to connect to Biola CSD's existing storm drainage network. The Program will manage, reduce, treat, or recapture stormwater or subsurface drainage water, an eligible use under ARPA. Biola CSD represents that the Program qualifies under the CWSRF eligible category of stormwater gray infrastructure projects and will help to recharge 150 acre-feet of water annually back into the aquifer in support of meeting state and local groundwater recharge mandates and achieving long-term groundwater sustainability goals.

Performance Report

In 2023, Biola CSD informed the County that its engineering team, AM Consulting Engineers, worked on the preparation of design plans and technical specifications and completed the plans at the end of Q3 of 2023.

During Q1 of 2024, the Biola CSD informed the County that the project was advertised for bid and results were expected by January. At the end of the open bid process, a total of eight bids were received at the Biola CSD office on January 30, 2024. The lowest bid was submitted by Rolfe Construction in the amount of $474,145. Biola CSD anticipated that a contingency of approximately $300,000 was needed to account for unforeseen change orders.

Biola CSD informed the County that it awarded the project to Rolfe Construction at its February 15, 2024, Board meeting. In 2024, the Biola CSD's engineering team held a pre-construction meeting with the contractor to plan for the implementation of the project. The project was estimated to begin the construction phase by the Summer 2024.

During Q2 of 2024, Biola CSD issued a Notice to Proceed to Rolfe Construction for July 1, 2024. The contractor mobilized on the Project and completion of the project was estimated for August 30, 2024.

In Q3 of 2024, Biola CSD represents that the project reached substantial completion by August 23, 2024, without any issues that resulted in a change order. On August 22, 2024, Biola CSD submitted an amendment request to Fresno County, requesting to amend the expenditure plan to include the construction of additional infrastructure improvements with the use of cost saving under the Agreement. As proposed, Biola CSD would be able to use cost savings to make additional storm drainage improvements to construct an additional 355 linear feet of storm drain pipeline and new manholes along Third Street, from F Street to G Street. The amendment request would also authorize Biola CSD to offset upcoming costs related to street improvements, consisting of relocation of water and sewer utility lines, and installation of underground conduit, pull boxes, and ubolt which would help and benefit the resident of Biola.

On October 8, 2024, the Board of Supervisors approved the second amendment to the Subrecipient Agreement with Biola CSD, which helped Biola CSD to inform the contractor of the additional storm drainage improvements.

During Q1 of 2025, Biola CSD represents that the contractor completed the portion of the work along Third Street, from F Street to G Street, and the Fresno County Public Works and Planning completed the Biola Sidewalk Improvements, with engineering services remaining to be invoiced. During this quarter, Biola CSD was working with the District Engineer to explore options to make additional street improvements which would introduce new additional streetlights along Biola Avenue. On July 2025, the Subrecipient informed the County that they anticipate that the installation of the streetlights may occur within two or three months, which will complete the project by December 2025. The Subrecipient intends to provide additional performance report summaries in future reports.

Promoting Equitable Outcomes

The community of Biola is a Disadvantaged Unincorporated Community of approximately 1,705 residents located in a census tract with a reported median household income of $54,390 (census tract 06019004100). The project, at completion, would make investment in a disadvantaged community by funding improvements to the community's storm drainage system, which is prone to flooding during wet seasons. The planned improvements will also help the Biola to recharge 150 acre-feet of water annually back into the aquifer in support of meeting state and local groundwater recharge mandates.

77. Sewer Rehabilitation Project, Tranquillity Public Utility District

Managing Entity:	Subaward to subrecipient, A 22-338, 23-100, and 24-187		
Allocated Amount:	$675,000	**Expenditures, est.:**	$330,788
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	June 2022	**Completion Date, est.:**	June 2026
Eligible Category:	5.1 Clean Water: Centralized Wastewater Treatment		
Website:	https://tpud.specialdistrict.org/		

Project Overview

Tranquillity PUD owns and operates a public wastewater system that consists of sewer lines, two lift stations, and a wastewater treatment plant (identification number: 273195), which is regulated and permitted by Monitoring and Reporting Program Number No. 2014-0153- DWQ-R5361 issued by the California EPA, Central Valley Regional Water Quality Control Board (CVRWQCB).

Tranquillity PUD represents that its two sewer lift stations (Lincoln Avenue and Silveria Street Lift Stations) are near the end of their useful operational lives, in need of repair, and/or complete replacement to ensure that Tranquillity PUD continues to provide adequate sewer conveyance and treatment levels to meet service demand in the Community of Tranquillity.

Under the subrecipient agreement, SLFRF will be used by Tranquillity PUD to fund the design, surveying and engineering, environmental review, and the purchase of two new lift station pumps, and wet well coating to rehabilitate the Lincoln Avenue Lift Station and repair the Silveria Street Lift Station, which are critical components of the wastewater treatment system, and make necessary investments in sewer infrastructure to comply with CVRWQCB's wastewater treatment system mandates. Tranquillity PUD represents that the Program qualifies under the CWSRF eligible category of centralized wastewater treatment, sewer system projects.

Performance Report

In 2023, Tranquillity PUD submitted an application to Pacific Gas and Electric (PG&E) for the Lincoln Lift Station. The purpose of the application is to find out the type of service available at the Lincoln lift station, whether there is a Single Phase, or opportunity to install a 3 Phase underground power supply.

During Q3 of 2023, Tranquillity PUD informed the County that it procured two pumps for Sewer Lift Station No. 1 (W. Silveria Street). One pump was previously installed in 2023, and the second pump is pending electrical connection. By the end of the Q4 of 2023, Tranquillity PUD informed the County that AM Consulting Engineers completed the design plans and technical specifications. The project went out to bid with results anticipated to be received by January 2024.

In Q1 of 2024, Tranquillity PUD informed the County that the open bid process was closed on January 31, 2024. At the end, Tranquillity PUD received five bids for the construction of the project ranging in cost from $1,162,757 to $1,500,866. All bids were significantly higher than the SLFRF agreement's expenditure plan. Tranquillity PUD's Board of directors rejected all bids received at the February 26, 2024, meeting and directed staff to restructure the agreement to prioritize certain improvements.

By the end of February 2024, Tranquillity PUD informed the County of their funding deficit, and requested consideration for an amendment to the expenditure plan which would redistribute available funds, to instead fund project construction costs. Tranquillity PUD informed the County that such an amendment will provide needed flexibility to revise the construction documents to include a base bid amount with the most needed improvements and several bid alternatives that can be added if sufficient funding is available to complete the improvements. On April 23, 2024, the County approved the second amended to the agreement with Tranquillity PUD.

During Q2 and Q3 of 2024, the District Engineer revised the plans and construction documents and redistributed the project for a second bid process. On May 7, 2024, Tranquillity PUD received a total of three (3) bids for the construction of the project. The Project was awarded to Telstar Instruments on May 22, 2024, in the amount of $673,099. A deductive change order was then issued on May 23, 2024, to adjust the contracted amount to align with the scope of the project and the construction budget for the project. A Notice to Proceed was issued to the contractor on July 8, 2024, and mobilization was scheduled to begin by August 5, 2024.

During Q4 of 2024, Tranquillity PUD informed the County that Telstar had been actively procuring the necessary materials for the lift station rehabilitation work. The panels for the Silveria LS are said to be delivered in 12-16 weeks and estimated delivery date is mid of December. As for the Lincoln LS, the panel design was submitted to PG&E for review and approval due to the service upgrade being made at the Lincoln LS. PG&E approved the design of the panel in November and Telstar placed an order for the panels and they are expected to be received by April 2025. Tranquillity PUD informed the County that their contractor had indicated that they will reassess the order as the date approaches, which could result in adjustments to the anticipated delivery schedule. The Subrecipient intends to provide additional performance report summaries in future reports.

During Q1-Q2 of 2025, the Subrecipient informed the County that their contractor had been waiting for the delivery of critical electrical equipment necessary for continued progress on the lift station rehabilitation. The Subrecipient's project team was coordinating the preparation of an easement for the new PG&E service at the Lincoln Lift Station. During this period, the Subrecipient reported to the County that no disbursement requests had been received from their contractor; therefore, no reimbursement requests had been submitted to the County.

<u>Promoting Equitable Outcomes</u>

The Community of Tranquillity is a Disadvantaged Community of approximately 1,000 residents, with an average median household income of $35,368 (census tract 060190082002). The project, at completion, would make necessary investment in a rural community's public sewer system which is in dire need of maintenance to address operational deficiencies.

78. Groundwater Recharge Project, Del Rey Community Services District

Managing Entity:	Subaward to subrecipient, A 22-407 and A 23-099		
Allocated Amount:	$600,000	**Expenditures, est.:**	$50,810
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	June 2022	**Completion Date, est.:**	June 2026
Eligible Category:	5.18 Water and Sewer: Other, Groundwater Protection and		
Website:	[Home | Del Rey Community Service District (delreycsd.com)]		

Project Overview

Del Rey CSD is a member of the South Kings Groundwater Sustainability Agency (SKGSA), a seven-member joint power authority formed under State law that is responsible to develop and implement plans to comply with the State's Sustainable Groundwater Management Act of 2014 (SGMA). The goal of the SKGSA is to ensure that by 2040 the Kings Subbasin of the San Joaquin Valley Basin (ID 5-022.08) is managed in a sustainable manner to maintain reliable water supply for current and future uses.

Del Rey CSD's primary source of domestic water supply is drawn from its five underground water wells. Del Rey CSD represents that a recharge project is necessary to ensure that the Community of Del Rey, the community that is served by Del Rey CSD, continues to have access to groundwater supply, to improve the groundwater aquifer's recharge capacity, and to help Del Rey CSD comply with SGMA mandates. Del Rey CSD intends to use SLFRF to fund the design, surveying and engineering, environmental review, and construction of the Carmel Avenue Basin, Del Rey Avenue Basin, canal turn outs and conveyance facilities to divert surface water from nearby canals into the Del Rey CSD's recharge basins, thereby helping Del Rey CSD comply with SGMA by avoiding an overdraft scenario, which will help to annually recharge 193 acre-feet of water back into the aquifer and will support Del Rey CSD to achieve its long-term goal for groundwater sustainability.

Performance Report

In 2023, Del Rey CSD retained AM Consulting Engineers to provide grant administration services and complete the required survey, environmental, final plans and specifications, design, and management of construction for the Groundwater Recharge Project. AM Consulting completed the Topographic survey and prepared the plans and specifications for the Del Rey Avenue Basin.

In Q3 of 2023, Del Rey CSD reported to the County that the design of the Carmel Avenue Connection is complete. AM Consulting Engineers worked with the Consolidated Irrigation District (CID) to determine the optimal location for the Del Rey Avenue Basin Connection. CID rejected the original connection proposal for the Del Rey Avenue Basin on Central Street. Del Rey CSD informed the County that its engineering team was working to redesign the connection to be north of American Avenue. Plans were completed and resubmitted to CID for their review.

In Q1 of 2024, Del Rey CSD informed the County that connection plans were approved by CID. AM Consulting Engineers was then in progress to prepare an easement for the Del Rey Ave Basin since the land is privately owned by POM Wonderful Company. In Q2 of 2024, the Del Rey CSD informed the County that the easement for the Del Rey Avenue Basin receive approval. The District Engineer updated the plans which received approval from Fresno County; however, CID has requested an opportunity to complete a second review of the connection plans.

During Q3 of 2024, Del Rey CSD informed the County that contract documents and plans for the Groundwater Recharge Project went out to bid. A non-mandatory pre-construction meeting took place on September 17th. Del Rey CSD's bid opening for the Project was scheduled for October 3rd, and the award is planned to take place during the Board of Directors November 2024 meeting.

During Q4 of 2024, Del Rey CSD informed the County that on November 27, 2024, the District Board awarded the recharge project to Bill Nelson GEC, Inc. The Del Rey CSD and contracted held pre-construction meeting on December 11, 2024. During this quarter, Consolidated Irrigation District (CID) requested that Del Rey CSD postpone the construction of the project until the end of the 2025 irrigation season (August/September). The Del Rey CSD informed the contractor of CID's request, and the contractor also agreed to the postponement.

Most recently, during Q2 of 2025, Del Rey CSD informed the County that there were no changes or progress have been made on the project since the fourth quarter of 2024 due to construction being on hold until August and September 2025. The Subrecipient intends to provide additional performance report summaries in future reports.

Promoting Equitable Outcomes

The Community of Del Rey is a disadvantaged community of approximately 1,261 residents, located in a census block group with a reported median household income of $29,766 (census block group 060190069001). The project, at completion, would make necessary investment in a rural community's storm drainage system and add a recharge basin which will help the community divert surface water from nearby canals into the Del Rey CSD's recharge basins, thereby helping Del Rey CSD comply with groundwater regulations and help the community to annually recharge 193 acre-feet of water back into the aquifer.

79. Water Tank (200,000 gallon) and Booster Pump Station, City of Mendota

Managing Entity:	Subaward to subrecipient, A 22-539		
Allocated Amount:	$2,465,000	**Expenditures, est.:**	$152,965
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	June 2022	**Completion Date, est.:**	June 2026
Eligible Category:	5.14 Drinking Water: Storage		
Website:	[City of Mendota]		

Project Overview

The City of Mendota (Mendota) is responsible to operate a public water distribution system (CA-1010021) that is regulated by Order Number 03-23-15PA-004 issued by the State Water Resources Control Board, Division of Drinking Water. Mendota provides potable water supply to non-residential and residential rate payers in a disadvantaged community with an estimated population of 12,595 residents.

Mendota represents that its public water system is within a single pressure zone. Mendota represents that during daily peak hour demand, the public water system's southwest portion experiences water pressure deficiencies that affect the system's ability meet the minimum fire flow requirement standard for fire protection. Under the subrecipient agreement, Mendota intends to use SLFRF to fund the planning, engineering design, environmental review, administration, construction cost, and project management for the construction of a new 200,000 water storage tank and pump station equipped with three booster pumps designed to correct a water system pressure deficiency in the southwest portion of the water distribution system during peak hour demand. Mendota represents that the program qualifies under the DWSRF eligible project category of water storage.

Performance Reports

In 2023, Mendota experienced delays in securing the land from Westlands Water District which delayed the project's implementation.

During Q4 of 2023, Mendota represents that conversations with Westlands Water District are promising and allow for the project to resume moving forward. As of Q1 of 2024, Mendota informed the County that the project was being coordinated with the design of the Amador & Smoot Street Extension project as those will be the fronting streets of the tank and pump station site. On January 2024, Mendota's critical path item was the acquisition of the 4.61 acres of land from Westlands Water District as both the street extension project and pump/tank site are planned to be located on this land.

In Q2 of 2024, Mendota informed the County that they completed progress on the design of the Westside Water Tank and Pump Station project, preparing construction level documents and coordinated this project with the adjacent Amador & Smoot Avenue Extension street improvement project. Mendota continued to work with Westlands Water District to acquire the underlying land which the City anticipated to be finalized in the upcoming quarter.

From Q3 of 2024 through Q1 of 2025, Mendota informed the County that the City applied for a new electrical service connection with PG&E, which will power the project. The project was ready to go to bid, however the project was pending the successful transfer of the underlying land from Westlands Water District to the City. The City has been coordinating the transfer of land with Westlands Water District. By May 2025, the City informed the County that they were able to secure the land transfer from Westlands Water District, which enabled the project to moving forward with the bidding process. The City represents that the bid advertisement was issued on June 13, 2025. Mendota intends to provide additional performance report summaries in future reports.

Promoting Equitable Outcomes

Mendota is identified in two Qualified Census Tracts (QTCs: 06019008302; 8301) as designated by the Department of Housing and Urban Development, with a reported median household income of $36,376. Mendota provides potable water supply to its residents and the Mendota-Federal Correctional Facility, a Federal institution immediately outside the Mendota city limits that houses a population of 1,527 inmates. At completion, the project will make investment to a rural city's public water system that will help meet the fire flow requirement standard for firefighting and provide water storage for drought resiliency for the disadvantaged community of Mendota.

80. Water Storage Tank, Caruthers Community Services District

Managing Entity:	Subaward to subrecipient, A 23-120		
Allocated Amount:	$3,130,100	**Expenditures, est.:**	$206,785
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	June 2023	**Completion Date, est.:**	June 2026
Eligible Category:	5.14 Drinking Water: Storage		
Website:	[Caruthers Community Services District (caruthersccsd.com)]		

Project Overview

Caruthers Community Services District (Caruthers CSD) provides domestic water supply and sewer treatment services in the rural unincorporated community of Caruthers. Caruthers CSD's domestic water supply is regulated by the SWRCB. Caruthers CSD owns and is responsible to operate public water system number CA-1010039 under order Amendment No. 03-12-05PA-003 issued by SWRCB.

Caruthers CSD represents that a new water storage tank is necessary to comply with California Waterworks Standards for small water systems, which will address flow and pressure deficiencies in the west side of Caruthers' distribution system, and will improve water delivery during peak demand. Caruthers CSD represents that it recently purchased property on the west side of Caruthers, near the intersection of Seaman Avenue and Caruthers Avenue, where a new 500,000-gallon water storage tank is proposed to be installed that will address its distribution system's flow and water pressure deficiencies.

SLFRF provided under the subrecipient agreement will help Caruthers CSD fund the design, environmental documents, bidding process, construction review and administration, funding administration, and construction of a water storage tank, booster pumps, and pipeline, electrical and control facilities, and associated site improvements on the west side of Caruthers. The proposed water storage location will provide improved flow and pressure for the water distribution system since all existing active water sources are on the east side of town.

Performance Report

In 2023, Caruthers CSD informed the County that the project basis of design has been prepared, environmental review has been initiated in compliance with the California Environmental Quality Act, topographic surveys and geotechnical investigation has been completed.

In Q1 of 2024, the District's engineer informed the County that the project design documents have been prepared and nearing 90% completion, preliminary electrical design has been prepared, and an application has been submitted to Pacific Gas and Electric for a Rule 16 determination.

During Q2 to Q4 of 2024, Caruthers CSD represents that Project basis of design had been prepared, environmental documents had been prepared. Topographic surveys and geotechnical investigation had been conducted, and PG& E Rule 16 service application was submitted to PG&E. Environmental Documents had been circulated for public comment.

During Q1 of 2025, Caruthers CSD informed the County that their bid process for the West Water Storage Tank project was held on January 16, 2025. The lowest bidder was West Valley Construction. The total base bid amount was $3,476,250, and the total base bid plus additive alternates was $3,832,250, both of which exceed the total estimated cost for construction in the Agreement. Caruthers CSD informed the County that the bid results were consistent with cost escalations on many construction projects in 2024 and early 2025. By the end Q1 of 2025, Caruthers CSD made minor adjustments to the project, and rebidded the project so that bid results fall within budget.

As of June 2025, the Subrecipient represents that design and environmental documents have been completed. The construction project was advertised for bidding on March 27, 2025, and the project has been awarded to Hartzell General Engineering Contractor, Inc. (Hartzell). Hartzell plans to begin mobilizing onsite in July 2025. Caruthers CSD intends to provide additional performance report summaries in future reports.

Promoting Equitable Outcomes

The community of Caruthers is a disadvantaged community of approximately, 2,245 residents, located in a census tract with a reported median household income of $53,801 (census tract 06019007500). The project, at completion, would make investment in a disadvantaged community by improving their access to safe, secure, and affordable potable water supply.

81. Water Meter Replacement, Laton Community Services District

Managing Entity:	Subaward to subrecipient, A 23-198		
Allocated Amount:	$1,032,000	**Expenditures, est.:**	$349,897
Impacted Class:	Yes	**Program Status:**	In progress.
Start Date:	June 2023	**Completion Date, est.:**	June 2026
Eligible Category:	5.15 Other Water Infrastructure		
Website:	Laton CSD		

Project Overview

Laton CSD provides domestic water supply and sewer treatment services to the Community of Laton. Laton CSD provides domestic water supply that is regulated by the SWRCB. Laton CSD owns and is responsible to operate public water system number CA-1010020 under order No. 03-11-99P-009 issued by SWRCB. Laton CSD represents that its existing water meters have been in place for over twenty-five years and need to be replaced due to age and condition.

Under the subrecipient agreement, Laton CSD will use SLFRF to fund the replacement of dated water meters with new meters that provide a more detailed water usage for each service and a remote read out, resulting in cost savings and reduced time needed to prepare billing for residents. SLFRF will help fund the mobilization and demobilization, clearing and grubbing, sheeting and shoring, F&I meter boxes and lids, F&I meters in existing boxes and lids, engineering, meter reading equipment, software, and training in the Community of Laton.

Performance Report

In 2023, Laton CSD initiated an inventory of the meters to identify meter conditions and prepare a schedule of work that will be performed. On Q3 of 2023, Laton CSD informed the County that the scheduled field inventory will identify broken boxes, missing lids, existing installations that are in concrete that may require saw cutting, and buried meters. During Q4 of 2023, Laton CSD requested the first payment from the SLFRF grant to fund the final inventory of the meters and mobilization. In Q2 of 2024, Laton CSD will be preparing the work schedule for the implementation of the project and completing a specification list for meter replacements.

From Q2 2024 through Q4 2024, Laton CSD represents that it completed their inventory of meter replacements and the project specifications. Laton CSD completed design, engineering, and contract documents for bidding purposes.

During Q1 2025, the Laton CSD represents that the bidding process was completed, and the District Board awarded the contract with Walsh Montgomery Construction. Laton CSD issued a Notice of Award to Walsh Montgomery Construction for the water meter project. As of the preparation of this recovery plan, Laton CSD anticipates the project to be begin by Summer 2025 and completed by November 2025. Laton CSD anticipates construction related costs will be incurred in support of the program, which will then be claimed to the ARPA program. Laton CSD intends to provide additional performance report summaries in future reports.

Promoting Equitable Outcomes

The community of Laton is a disadvantaged community of approximately 1,967 residents, located in a census tract with a reported median household income of $46,654 (census tract 06019007400). The project strives to replace outdated water meters that are in poor conditions with new meters that will improve water consumption readings, tracking, and management efforts at no cost to the residents.

Programs under Eligible Category: Revenue Replacement (EC 6)

82. Standard Allowance, Loss Revenue

Managing Entity:	CAO, BAI 21-1322, BAI 22-0517, and BAI-24-1346		
Interagency Agreement No.	A 24-660		
Allocated Amount:	$10,000,000	**Expenditures, est.:**	$10,000,000
Impacted Class:	Yes	**Program Status:**	Complete
Start Date:	March 3, 2021	**Completion Date, est.:**	June 2023
Eligible Category:	6.1 Provisions of Government Services		
Website:	[County Administrative Office - County of Fresno (fresnocountyca.gov)]()		

Project Overview

To ease the burden on recipients and account for anomalous variations in revenue, Treasury incorporated a "standard allowance" option into the Final Rule. A recipient may choose to use the standard allowance, which under the Final Rule is set at $10 million, as an alternative to calculating revenue loss according to the methodology provided in the Interim Final Rule and the Final Rule. The standard allowance option is intended to promote administrative efficiency, simplify the revenue loss calculation for majority of recipients, and simplifies reporting requirements for recipients that elect to use the standard allowance option.

On April 30, 2022, the County elected the "standard allowance" of $10 million revenue loss for the entire period of performance, as permitted under Final Rule for the SLFRF program. The County intends to utilize the standard allowance to address expenses for government services within the County's general funded departments.

Performance report

Government services generally include any service traditionally provided by a government such as: road building and maintenance, infrastructure, health services, general government administration such a staff and administrative facilities, environmental remediation, provisions of police, fire, and other public safety services (including the purchase of public safety vehicles and equipment).

The County Administrative Office administers the Countywide Revenues Budget, Org. 0415 which is not related to the revenue generating activities of any particular department. The Countywide Revenues Budget includes property taxes, sales tax, motor vehicle in lieu, interest, and other miscellaneous revenues. This revenue is used to fund the Net County Cost (NCC) of General Fund departments. SLFRF was put into the Countywide Revenue Budget which provided funding assistance for governmental services provide by departments that are not covered by revenue generated by a specific department. The majority of the Countywide Revenue Budget funds the County justice departments consisting of: Sheriff, District Attorney, and Probation.

Since the last performance period, Treasury clarified that funds under the revenue loss category, are also subject obligation requirements. To ensure funds meet the obligation deadline, the County executed an interdepartmental agreement in coordination with the Sheriff Office and Probation Department, to ensure SLFRF identified in this category satisfy the obligation requirement and expended to fund a portion of annual operational expenditures to avoid cuts in services that are generally funded within Sheriff and Probation, consisting of public safety payroll costs for deputies and officers, community patrolling, and supervision and assistance of individuals detained at County Jail and Juvenile Justice Campus, which is responsive to the negative economic impacts to public safety due to the pandemic and will enable the County to use SLFRF to fund for the provision of government services. On December 17, 2024, the Board of Supervisors approved the retroactive agreement.

Administrative Cost under Eligible Category: Administrative (EC 7)

83. Administration of ARPA – SLFRF Program

Managing Entity:	County Administrative Office, BAI – 21-1322		
Allocated Amount:	$2,500,000	**Expenditures, est.:**	$1,524,013
Impacted Class:	Yes	**Program Status:**	In progress
Start Date:	March 3, 2021	**Completion Date, est.:**	December 2026
Eligible Category:	7.1 Administrative Expenses		
Website:	County Administrative Office - County of Fresno (fresnocountyca.gov)		

Project Overview

On February 1, 2022, the County approved $2.5 million to fund the administration of the SLFRF program. The Final Rule permits recipient to use funds for administering the SLFRF program, including costs of consultants to support effective management and oversight, including consultation for ensuring compliance with legal, regulatory, and other requirements. Direct costs are those that are identified specifically as costs of implementing the SLFRF program objectives, such as contract support, materials, and supplies for projects and programs.

Performance report

The County's expenditure plan depicts funding for the administration of the SLFRF under Category A, however administrative expenditures are captured under EC 7.1. The administration of the SLFRF program is achieved through a multi-department effort consisting of the County Administrative Office, County Counsel, and the Auditor-Controller/Treasurer-Tax Collector's Office.

Under this program, SLFRF funds SLFRF administrative costs for the implementation of the County's expenditure plan, reporting quarterly expenditure reports, and development of annual Recovery Plans. Additional costs include but are not limited to: fulfilling reporting and compliance requirements, preparing subaward agreements and/or amendments, including subrecipient monitoring activities, processing payment requests, department and subaward performance monitoring, record retention and internal control requirements. If needed, administrative funds may also be used to hire a consultant or reimburse staff time and indirect cost associated with the administration, monitoring, and reporting of the County's Recovery Plan.

Acronym Appendix

ACTS Foundation	ACTS
American Community Survey	ACS
American Rescue Plan Act	ARPA
Americans with Disabilities Act	ADA
Area Median Gross Income	AMGI
Area Median Income	AMI
Autism Spectrum Disorder	ASD
Boys and Girls Club of Fresno County	B&G Club
California State Association of Counties	CSAC
Calwa Recreation and Park District	Calwa RPD
Center for Disease Control's Social Vulnerability Index	CDC SVI
Central Valley Regional Water Quality Control Board	CVRWQCB
Child Care and Development Fund	CCDF
Children's Health Insurance Program	CHIP
Clean Water State Resolving Fund	CWSRF
Clovis Community Medical Center	CCMC
Clovis Rodeo Association Foundation	Clovis Rodeo
Community Based Organization	CBO
Community Information Exchange	CIE
Community Health Worker	CHW
Community Regional Medical Center	CRMC
Community Services District	CSD
Congregate Settings Retention Payment	CSRP
Computed Tomography	CT
County Board of Supervisors	Board
County of Fresno	County
County Service Area	CSA
Court Appointed Special Advocate	CASA
Department of Public Health	DPH
Drinking Water State Revolving Fund	DWSRF
Emerging Infectious Diseases	ELC
Engage. Play. Inspire. Connect.	EPIC
Environmental Protection Agency	EPA
Exceptional Parent Unlimited, Inc.	EPU
Expense Category	EC
Free and Reduced-Price Lunch/National School Lunch Program	NSLP
Fresno County Fire Protection District	CFPD
Fresno County Superintendent of Schools	FCSS
Fresno Economic Opportunities Commission	Fresno EOC
Fresno Metropolitan Ministry	FMM
Full-Time Equivalent	FTE
Gallons per minute	gpm
General Education Development	GED
General Services Department	GSD
Habitat for Humanity Fresno, Inc.	Habitat
Heating, Ventilation, and Air Conditioning	HVAC

Health Places Index	HPI
Helping Open Possibilities with Exercise	HOPE
Home Investment Partnerships Program	HOME
Information Technology	IT
Information Technology Services Department	ITSD
Integrated Data Sharing System	IDSS
Interim Final Rule	IFR
Internal Services Department	ISD
Intensive Care Unit	ICU
Job Order Contracting	JOC
Joint Powers Authority	JPA
Juvenile Justice Campus	JJC
Key Performance Indicators	KPI
Limited Liability Company	LLC
Local Conservation Corps	LCC
Low-Income Home Energy Assistance Program	LIHEAP
Marjaree Mason Center	MMC
Median Household Income	MHI
Medical Health Operational Area Coordinator	MHOAC
National Association of Counties	NACo
National Food Festivals Incorporated	NFFI
National Housing Trust Fund	HTF
North Fork Kings Groundwater Sustainability Agency	NFKGSA
Notice to Proceed	NTP
Obligation Interim Final Rule	Obligation IFR
Office of Emergency Services	OES
Personal Protective Equipment	PPE
Poverello House	Poverello
Provost & Pritchard Consulting	P&P
Public Utilities District	PUD
Public Works and Planning	PWP
Qualified Census Tract	QCT
Recovery Plan Performance Report	Recovery Plan
Request for Proposal	RFP
Rural Mobile Health	RMH
Saint Agnes Medical Center	SAMC
San Joaquin Valley Insurance Authority	SJVIA
School Breakfast Program	SBP
Short-term Residential Therapeutic Program	STRTP
Social Determinants of Health	SDoH
South Kings Groundwater Sustainability Agency	SKGSA
State Local Fiscal Recovery Funds	SLFRF
California State Water Resources Control Board, Division of Drinking Water	SWRCB
Statement of Interest	SOI
Supplemental Nutrition Assistance Program	SNAP
Social Security Income	SSI
Temporary Assistance for Needy Families	TANF
Twilight Haven	Twilight

United States Department of Housing and Urban Development	HUD
United States Department of the Treasury	Treasury
Valley Caregiver Resources Center	VCRC
Veterans Liberty Cemetery	Veterans LC
Women, Infants, and Children	WIC