

# Fulton County **Recovery Plan**



State and Local Fiscal Recovery Funds

2021 Report

**Fulton County**  
**2021 Recovery Plan**

[Table of Contents](#)

<b>General Overview.....</b>	<b>2</b>
Executive Summary.....	2
Uses of Funds .....	3
Promoting Equitable Outcomes .....	5
Community Engagement .....	9
Labor Practices .....	11
Use of Evidence .....	11
Table of Expenses by Expenditure Category .....	12
 <b>Project Inventory.....</b>	 <b>15</b>
Example Project .....	15
Additional Projects.....	17
 <b>Ineligible Activities: Tax Offset Provision .....</b>	 <b>28</b>

## GENERAL OVERVIEW

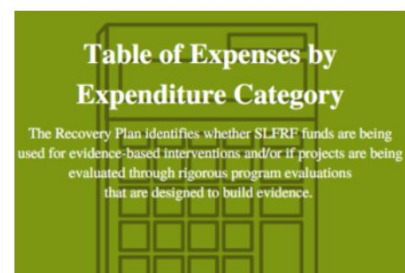
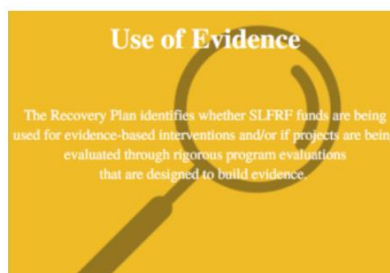
### Executive Summary:

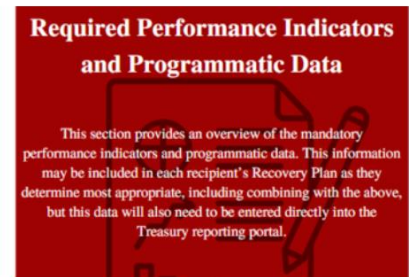
Fulton County has been on the frontlines of responding to the immense public health and economic needs created by this COVID-19 crisis. Urgent assistance provided includes starting up testing & vaccination sites, providing rental assistance, supporting small businesses, providing job training, delivering in-demand social services, and providing other supportive services to those affected by the pandemic.

This program is providing a substantial infusion of resources to our communities, working to turn the tide on the effects of the pandemic, address its economic fallout, and lay the foundation for a strong and equitable recovery for all Fulton county Citizens.

On June 17, 2021, Treasury released the [Compliance and Reporting Guidance](#) for the SLFRF Program. This guidance provided the additional detail and clarification that Fulton County needed to collect for compliance and reporting responsibilities. In order to stay in compliance with the guidance, the County has created a transparency page as part of our push for open government that provides the required reporting requirements under the guidance provided by the U.S. Department of Treasury.

This page is meant to provide our citizens with insight and details on how Fulton County plans to utilize the SLFRF to serve those that have been impacted by the pandemic. If you are interested in seeing an electronic version of this report you can visit our transparency page at: <https://sharefulton.fultoncountyga.gov/stories/s/n6s4-ty82>.





## Uses of Funds:

The Coronavirus State and Local Fiscal Recovery Funds provide eligible state, local, territorial, and Tribal governments with a substantial infusion of resources to meet pandemic response needs and rebuild a stronger, and more equitable economy as the country recovers. Recipients may use these funds to:

- Support public health expenditures, by, for example, funding COVID-19 mitigation efforts, medical expenses, behavioral healthcare, and specific public health and safety staff
- Address negative economic impacts caused by the public health emergency, including economic harms to workers, households, small businesses, impacted industries, and the public sector
- Replace lost public sector revenue, using this funding to provide government services to the extent of the reduction in revenue experienced due to the pandemic
- Provide premium pay for essential workers, offering additional support to those who have and will bear the most significant health risks because of their service in critical infrastructure sectors
- Invest in water, sewer, and broadband infrastructure, making necessary investments to improve access to clean drinking water, support vital wastewater and storm water infrastructure, and expand access to broadband internet.

Within these overall categories, recipients have broad flexibility to decide how best to use this funding to meet the needs of their communities. Utilizing this guidance, Fulton County has reviewed needs and established use cases for federal dollars.

Fulton County has been awarded and is the recipient of \$206M in State and Local Fiscal Recovery dollars from the federal government to serve our citizens. These funds will generally be utilized for the following purposes in accordance with the interim and final rule for this program.

### **General Description of Fund Uses by Fulton County:**

#### **a. Public Health (EC 1):**

- Funding will go towards COVID vaccination and testing efforts, including the operations at Mercedes Benz Stadium, Community Vaccination Center.
- Increase the availability of behavioral health services within the community.
- Community outreach and educational efforts.
- Providing incentives for the community to increase the number of vaccinations.

#### **b. Negative Economic Impacts (EC 2):**

- Community Service programs providing supportive services to individuals and families will be increased.
- Using funds to serve families that have been affected by food insecurity.
- Long Term Revolving Loan Programs will be created to support struggling businesses
- Funds will be used to provide job training for individuals affected by the pandemic.

#### **c. Services to Disproportionately Impacted Communities (EC 3):**

- Fulton County will utilize a portion of these funds to assist those individuals that have experienced a delay in the timely processing of their court cases to reduce any backlog in court cases.
- Funding will be utilized to assist in outreach to communities that are showing low vaccination rates to reduce the spread of disease within those neighborhoods.
- Funds will be used to try and improve the impact of the pandemic on communities that are of lower socioeconomic status.
- Minority communities have been impacted by the pandemic, and funds will be distributed through various programs to these neighborhoods around the County.

#### **d. Premium Pay (EC 4):**

- Fulton County will utilize these funds to provide eligible County employees with premium pay equal to 3.5% of their annual base salary.
- Funds will be used to support our essential workers that are key to efforts to recover from the pandemic and serving the citizens

#### **e. Water, sewer, and broadband infrastructure (EC 5):**

- The County does not plan to use any of these funds for water or sewer infrastructure at this time.
- Under this eligible use of funds, the county plans to complete improvements to our facilities that will fall under pandemic proofing buildings and offices. This includes the

implementation of COVID-19 prevention or mitigation tactics, such as physical changes to enable social distancing.

- Funding will be utilized to improve the internet connectivity and broadband across the County networks and for the use of a remote workforce.

**f. Revenue Replacement (EC 6):**

- Fulton County does not anticipate to use any of the State and Fiscal Recovery Plan dollars for Revenue Replacement at this time

## **Promoting Equitable Outcomes:**

Fulton County is a diverse community, and the Board of Commissioners always strives to ensure that programs and funds are available to every qualified citizen in a manner that is fair and equitable. In this section of the report, we will describe efforts to promote equitable outcomes, including how programs were designed with equity in mind.

### **Goals:**

Fulton County has one of the most diverse populations in the State of Georgia, both racially and economically. Through this pandemic, many of our low and moderate-income and communities of color have been most impacted.

These impacts have affected and exacerbated systemic health and economic inequities that the County has been addressing for many years. Fulton County has a Health Equity in all Policies stance that looks at the impacts of all programs to ensure that we properly serve all our citizens fairly and equally.

- Coronavirus State and Local Fiscal Recovery Funds allow Fulton county to address the disproportionate public health and economic impacts of the crisis on the hardest-hit communities, populations, and households in many ways; and Fulton County is committed to making a difference in our communities that are measurable and impactful for our citizens.

Fulton County has been a leader in transparency and open government to our citizens. Currently, at each of the Board of Commissioners (BOC) meetings, the Executive Team provides public presentations on the State and Local Recovery Funds program.

These presentations have led to hundreds of public comments on the use of these funds; and how quickly our citizens need to get access to this in our community. These informational presentations will continue at the BOC meetings to ensure the public is kept aware of expenditures and changes to any programming of funds.

- The County will also be publishing an open transparency page of the State and Local Fiscal Recovery program on our open government portal to ensure citizens are aware of available programs and how funds are being expended.

## **Access and Distribution**

Currently, Fulton County does not have any specific difference in the levels of access to any resident for services and utilization of the funding for the programs funded. These programs are designed to be fair and equal to all eligible residents in need and affected by the pandemic.

The difference in service levels occurs in specific areas of the County where we see a low vaccination rate. In those areas, the County is making specific efforts to eliminate any potential disparities that could be occurring.

The programs are federal funding and have many requirements that the County is responsible for maintaining and keeping records of funds. The County is always looking for opportunities, in which it can eliminate paperwork or burden on citizens to provide. The County also provides input to our federal partners on ideas we have to try and eliminate any barriers to provide services to our citizens.

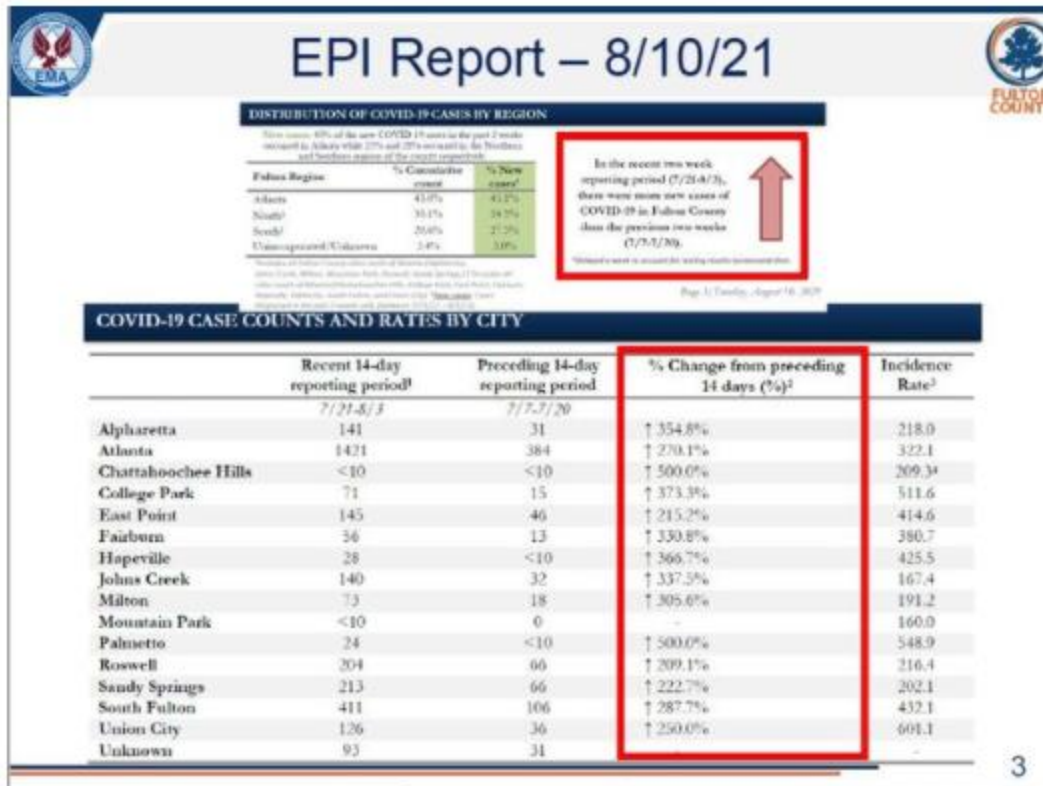
### **Outcomes:**

The County focuses on collecting data on the programs and services we are providing with this funding to focus the outcomes of our effort-oriented results. This data will then lead the County to review the information and adapt our programs to address any gaps in providing services to any specific population or area.

This data and outcome-based approach that has been taken had already led the County to make adjustments to how some of our services are provided in some of our minority areas by zip code and census tracks. This focus on weekly reviewing the data as a team allows the County to make adjustments in almost real-time to fill any identified gaps.

Outcomes for our funded programs and services will be published on our transparency page, which will allow the citizens to view the results and provide feedback on if they feel we reach our stated outcome or if we need to make changes based on community needs.



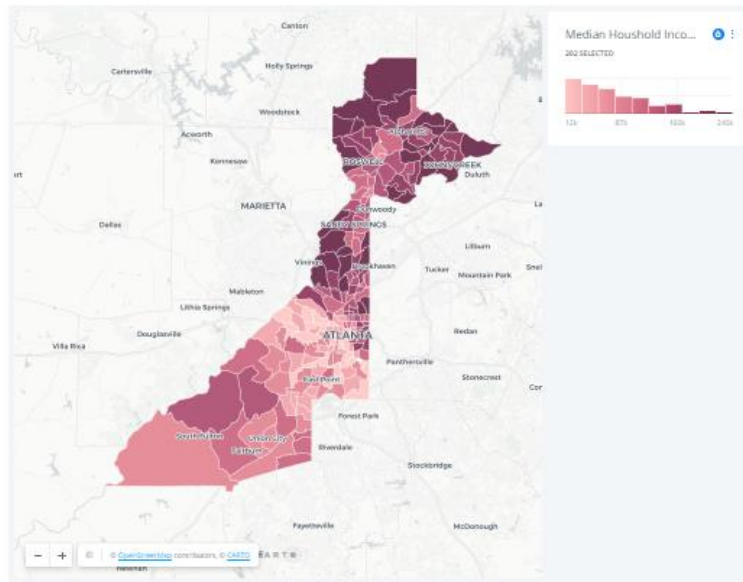


## Negative Economic Impacts (EC 2):

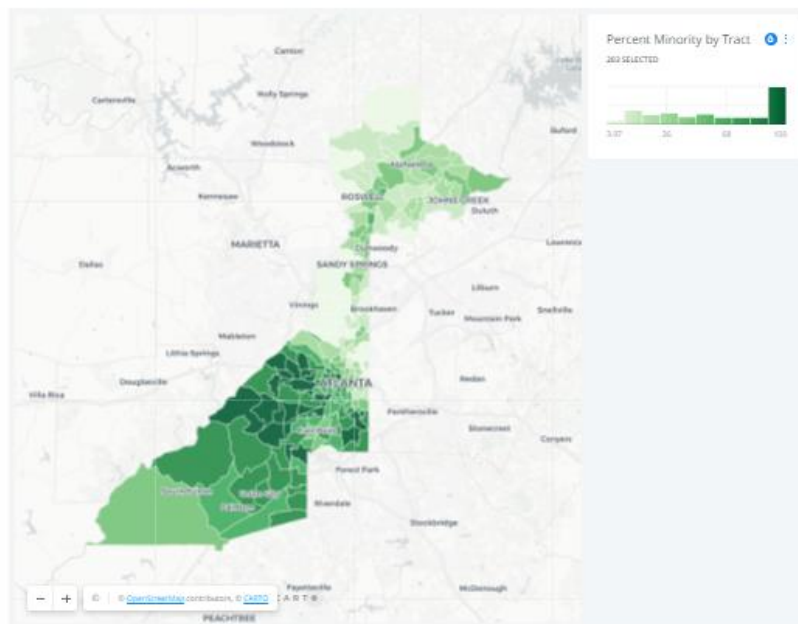
Fulton County will provide assistance to households, small businesses, and non-profits to address the impacts of the pandemic, which have been most severe among low-income populations. This includes assistance with food, housing, and other needs; employment programs for people with barriers to employment who faced negative economic impacts from the pandemic (such as residents of low-income neighborhoods, minorities, disconnected youth, the unemployed, formerly incarcerated people, veterans, and people with disabilities); and other strategies that provide disadvantaged groups with access to education, jobs, and opportunity.



Median Household Income (2019) by Census Tract



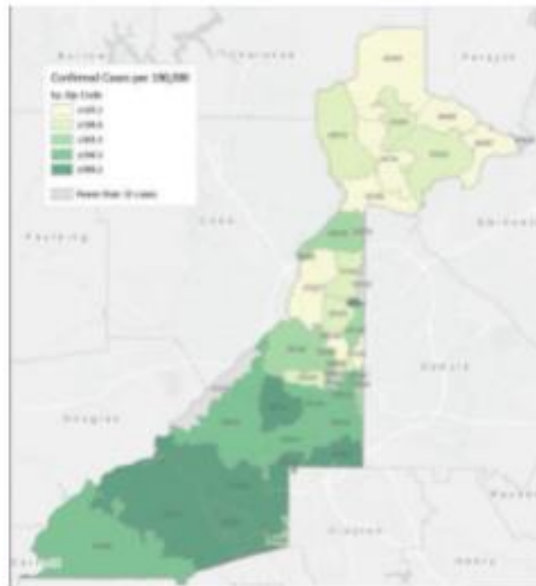
Percent Minority Population (2019) by Census Tract



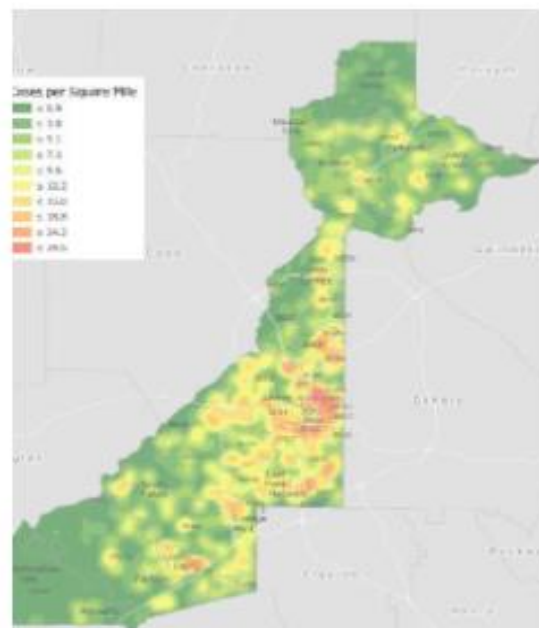
### Services to Disproportionately Impacted Communities (EC 3):

Services to address health disparities and the social determinants of health, build stronger neighborhoods and communities (e.g., affordable housing), address educational disparities (e.g., evidence-based tutoring, community schools, and academic, social-emotional, and mental health supports for high poverty schools), and promote healthy childhood environments (e.g., home visiting, child care).

### Cases per 100,000 by Zip Code



### Cases per Square Mile:



## Community Engagement

Fulton County Board of Commissioners (BOC) feels that public input on the use of these federal dollars is key to ensuring that funding is used to meet the needs that our citizens identify as important, and the County encourages public comments at all times.

At each of our BOC meeting, since the beginning of this pandemic, the executive staff has provided a public briefing on how COVID has affected our community; and has identified how

the County has proposed to utilize any local, state, and federal dollars to respond to identified needs of the community. Proposed use cases were presented that identified the use of funds, timeframes, high level key performance indicators, status updates, and lead contact person.

During many of these meetings the BOC has received hundreds of public comments on the use of these federal dollars, which were driven by proposed resolutions that were made part of the public agenda.

The public is given a chance to attend the meetings in person, along with the options to attend virtually and/or submit public comments in writing as part of the public comment section of the agenda. The comments on the use of SLFRF funds are part of the records that are available in the minutes of the BOC and video tapings for each meeting.

The County tries to make all reasonable accommodations to assist citizens, such as alternative formats, sign language, interpretations, closed captioning/subtitling, review of accommodation requests outside of our ADA plan.

Fulton County is also always looking at the data behind the services and programs that we operated or funded to ensure the services are made available to all eligible residents to the best of our ability. If there are areas that are identified as underserved, the management team makes adjustments accordingly. These changes are then included as the public presentations that are made during the public meetings.

#### **Fulton County Public Comment Policy:**

During the Public Comment portion of a Board Meeting, citizens may voice County-related requests, concerns, opinions, etc. At the Regular Meeting, speakers will be heard prior to the zoning portion of the agenda; if applicable, at the Recess Meeting, prior to the County Manager's Unfinished Business. Before speaking, each speaker presenting in person must fill out a speaker card, located at the Assembly Hall entrance and podium. All speaker cards must be submitted to the Clerk's staff prior to the commencement of public comment, who will accept them on a first-come, first-served basis. The meeting will be aired live on all official Fulton County Government media platforms designated by the Fulton County Department of External Affairs. Speakers wishing to submit public comment to the Board in writing can do so by submitting their comments in all two forms deemed allowable by the Fulton County Department of External Affairs. To be read into the record, written comments must be received by 5PM on the Tuesday, immediately prior to the meeting in the form outlined. All virtual public five comments and requests to speak in person must be submitted before the Clerk sounds at the start of the meeting.

- i. Speakers who cannot be present at Assembly Hall may speak live or via videoconference (ex. Zoom). Speakers can also speak live from other County facilities made available, such as the North Fulton Service Center or the South Fulton Service Center.
- ii. Comments via e-mail shall be provided electronically to the BOC and their staff before the meeting begins, and all comments shall be included as part of the Minutes of the Board of Commissioners meeting.
- iii. Comments via e-mail that are the same in nature or pertain to the same BOC Agenda Item number shall be categorized by County staff ahead of the meeting. To

expedite time, for e-mailed public comments that are the same in nature or pertain to the same BOC Agenda Item number or subject matter/topic, the Clerk or other assigned staff shall read the Agenda Item number and/or topic, and then read the list of public commenters' names and locations (if given) that are in support of the Item; then read the list of public commenters' names and locations (if given) who oppose the Agenda item or topic. This rule shall apply to all forms of pre-written/pre-recorded public comments.

iv. Public Comment will occur prior to the business portion of the BOC meeting and will be strictly limited to 30 minutes. In-person comments will three be made first, followed by written/e-mailed comments. Regardless of the form of the public comment (spoken/written), the time limit will be two (2) minutes, and no time shall be yielded to other speakers.

v. In the event the 30-minute time limit is reached prior to public comments seven being completed, public comment will be suspended, and the business eight portion of the BOC meeting will commence. Public comment will resume at nine at the end of the meeting. Similarly, written comments (that were timely ten submitted) not previously read may be read at the end of the meeting.

vi. Speaker cards will provide three (3) options for those individuals who want to speak that were not able to comment during the initial 30 minutes public comment time limit:

- a. Speak at the end of the meeting;
- b. Be placed at the front of the line for public comment at the next meetings; or
- c. Provide written comments that will be read at the end of the BOC meeting.

vii. In the event that none of these three options are selected, the individual will forfeit their right to public comment for that day.

## **Labor Practices:**

Fulton County has not selected to do any major infrastructure improvements at this time, and this would not apply.

## **Use of Evidence:**

Fulton County will be utilizing data and analytics to look at the impact that this funding will or has had on communities that are served. As data is collected the staff will review information on a regular basis and make adjustments accordingly.

The County is also purchasing access to Recovery and Insights, which is a database platform that will look at the overall economic recovery across Fulton. This data will look at business

recovery, wages, social services, income from the tax base, and many other data point for comparison.

### Table of Expenses by Expenditure Category:

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
1	Expenditure Category: Public Health		
1.1	COVID-19 Vaccination		
1.2	COVID-19 Testing		
1.3	COVID-19 Contact Tracing		
1.4	Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, etc.)	\$348,180.00	
1.5	Personal Protective Equipment	\$1,286,195.00	
1.6	Medical Expenses (including Alternative Care Facilities)		
1.7	Capital Investments or Physical Plant Changes to Public Facilities that respond to the COVID-19 public health emergency	\$271,225.00	
1.8	Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	\$596,205.00	
1.9	Payroll Costs for Public Health, Safety, and Other Public Sector Staff Responding to COVID-19		
1.10	Mental Health Services		
1.11	Substance Use Services		
1.12	Other Public Health Services	\$5,425.00	
2	Expenditure Category: Negative Economic Impacts		
2.1	Household Assistance: Food Programs		
2.2	Household Assistance: Rent, Mortgage, and Utility Aid		
2.3	Household Assistance: Cash Transfers		
2.4	Household Assistance: Internet Access Programs		
2.5	Household Assistance: Eviction Prevention		
2.6	Unemployment Benefits or Cash Assistance to Unemployed Workers		
2.7	Job Training Assistance (e.g., Sectoral job-training, Subsidized Employment, Employment Supports or Incentives)		
2.8	Contributions to UI Trust Funds*		

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
2.9	Small Business Economic Assistance (General)		
2.10	Aid to nonprofit organizations		
2.11	Aid to Tourism, Travel, or Hospitality		
2.12	Aid to Other Impacted Industries		
2.13	Other Economic Support		
2.14	Rehiring Public Sector Staff		
3	Expenditure Category: Services to Disproportionately Impacted Communities		
3.1	Education Assistance: Early Learning		
3.2	Education Assistance: Aid to High-Poverty Districts		
3.3	Education Assistance: Academic Services		
3.4	Education Assistance: Social, Emotional, and Mental Health Services		
3.5	Education Assistance: Other		
3.6	Healthy Childhood Environments: Child Care		
3.7	Healthy Childhood Environments: Home Visiting		
3.8	Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System		
3.9.	Healthy Childhood Environments: Other		
3.10	Housing Support: Affordable Housing		
3.11	Housing Support: Services for Unhoused persons		
3.12	Housing Support: Other Housing Assistance		
3.13	Social Determinants of Health: Other		
3.14	Social Determinants of Health: Community Health Workers or Benefits Navigators		
3.15	Social Determinants of Health: Lead Remediation		
3.16	Social Determinants of Health: Community Violence Interventions		
4	Expenditure Category: Premium Pay		
4.1	Public Sector Employees	\$3,369,382.00	
4.2	Private Sector: Grants to other employers		
5	Expenditure Category: Infrastructure		
5.1	Clean Water: Centralized wastewater treatment		
5.2	Clean Water: Centralized wastewater collection and conveyance		
5.3	Clean Water: Decentralized wastewater		
5.4	Clean Water: Combined sewer overflows		

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
5.5	Clean Water: Other sewer infrastructure		
5.6	Clean Water: Stormwater		
5.7	Clean Water: Energy conservation		
5.8	Clean Water: Water conservation		
5.9	Clean Water: Nonpoint source		
5.10	Drinking water: Treatment		
5.11	Drinking water: Transmission & distribution		
5.12	Drinking water: Transmission & distribution: lead remediation		
5.13	Drinking water: Source		
5.14	Drinking water: Storage		
5.15	Drinking water: Other water infrastructure		
5.16	Broadband: "Last Mile" projects		
5.17	Broadband: Other projects		
6	Expenditure Category: Revenue Replacement		
6.1	Provision of Government Services		
7	Administrative and Other		
7.1	Administrative Expenses	\$433,180.00	
7.2	Evaluation and data analysis		
7.3	Transfers to Other Units of Government		
7.4	Transfers to Nonentitlement Units (States and Territories only)		
<b>TOTALS</b>		<b>\$6,309,792.00</b>	

*See Section C(7) on page 27 of the Reporting Guidance for additional information.*



## Project Inventory:

### Proposed Use Cases for Funds



**Covid-19 Vaccinations**



**Job Training**



**Behavioral Health Crisis Center**



**Childcare**



**Vaccine Incentives**



**Court Backlog Project**



**Facilities Pandemic Proofing**



**Remote Workforce/Access to  
Broadband**



**Premium Pay**



**Community Service Program**



**Food Insecurity**



**Long Term Revolving Loan  
Fund**



# COVID-19 VACCINATIONS

## USE CASE HIGHLIGHTS:

**Eligible Use Verified:** Yes

**Category:** Public Health (EC1)

**Projected Start Date:** May 2021

**Projected End Date:** Dec. 2022

**Funding Proposed** \$6.8M

**Lead:** Matthew Kallmyer



## Key Performance Indicators:

1. Leverage a media/ outreach campaign along with mobile units, smaller fixed locations and private sector partners to vaccinate as many persuadable Fulton County residents as possible. *Good (38%\*) = 25,840 | Better (50%) = 34,658 | Best (100%) = 69,315*
2. Utilize factual data, media, and community leadership testimonials to motivate Fulton County residents that do not want the vaccine to get vaccinated. *Good (5%) = 3,466 | Better (10%) = 6,932 | Best (20%) = 13,864*
3. Develop a contact tracing program that can successfully identify and isolate or quarantine COVID-19 patients and their contacts.
4. Develop a capacity and capability to successfully respond to COVID-19 and future infectious diseases.

## Current Status:

- 23 mobile and fixed vaccination locations are being leveraged.
- 80% of the mobile units are in low uptake census tracks.
- 20% of the mobile units will operate in non standard hours.

[https://sharefulton.fultoncountyga.gov/stories/s/ARPA\\_ProjectInventory/m8v5-tniv/](https://sharefulton.fultoncountyga.gov/stories/s/ARPA_ProjectInventory/m8v5-tniv/)



#### USE CASE HIGHLIGHTS:

**Eligible Use Verified:** Yes

**Category:** Public Health (EC1)

**Projected Start Date:** July 2021

**Projected End Date:** Dec. 2024

**Funding Proposed:** \$17M

**Lead:** LaTrina Foster



#### Key Performance Indicators:

1. Increase access to crisis stabilization services for Fulton County residents with mental health and/or substance use disorders.
2. Increase the overall number of beds and units available for adult and children services across the County.

#### Current Status:

- Assessment of current crisis response models, including a site visit to the Cobb County Crisis Center.
- Assessment of crisis response service gaps within Fulton County.
- Review of Justice and Mental Health Task Force recommendation/business case.
- Strategic planning meeting held on July 8, 2021, which included representatives from Wellstar and Grady.

[https://sharefulton.fultoncountyga.gov/stories/s/ARPA\\_ProjectInventory/m8v5-tniv/](https://sharefulton.fultoncountyga.gov/stories/s/ARPA_ProjectInventory/m8v5-tniv/)





**USE CASE HIGHLIGHTS:**

**Eligible Use Verified:** Yes

**Category:** Public Health (EC1)

**Projected Start Date:** August 2021

**Projected End Date:** Dec. 2021

**Funding Proposed** \$1.75M

**Lead:** Jessica Corbitt



**Key Performance Indicators:**

1. Increase the number of vaccinated people in Fulton County,
2. Target and emphasize on lowest vaccination rate Census tracts within Fulton County

**Current Status:**

- This proposal anticipates issuance of \$25 gift cards to a minimum of 60,000 residents, to supplement outreach in the lowest vaccination rate communities.
- This includes funds for administration through a third-party agency.

[https://sharefulton.fultoncountyga.gov/stories/s/ARPA\\_ProjectInventory/m8v5-tniv/](https://sharefulton.fultoncountyga.gov/stories/s/ARPA_ProjectInventory/m8v5-tniv/)



**USE CASE HIGHLIGHTS:**

**Eligible Use Verified:** Yes

**Category:** Services to Disproportionately Impacted Communities (EC 3)

**Projected Start Date:** May 2024

**Projected End Date:** Dec. 2024

**Funding Proposed:** \$75M

**Lead:** Alton Adams

**Key Performance Indicators:**

1. Eliminate the COVID-19 case count
2. Improve Court processing standards
3. Reduce the Fulton County Jail Population

**Current Status:**

- Treasury approval for use of funds
- Project approved by BOC
- Plan and Budget in review and development
- Job Postings/hiring have been initiated
- Technology procurement and site selections underway

[https://sharefulton.fultoncountyga.gov/stories/s/ARPA\\_ProjectInventory/m8v5-tniv/](https://sharefulton.fultoncountyga.gov/stories/s/ARPA_ProjectInventory/m8v5-tniv/)



**USE CASE HIGHLIGHTS:**

<b>Eligible Use Verified:</b> Yes	<b>Category:</b> Public Health (EC1)
<b>Projected Start Date:</b> April 2021	<b>Projected End Date:</b> Dec. 2026
<b>Funding Proposed:</b> \$28M	<b>Lead:</b> Tim Dimond



**Key Performance Indicators:**

1. Overall goal: 50% occupancy level Government Center (GC) to manage risk mitigations through reduced occupancy.
2. Finalized Government Center plan by November 1st for plan in accordance with the target goal.
3. Finalized Phase I plan for Justice Center (JC) by the end of December 2021.

**Current Status:**

- Completed reconciliation of the current re-opening plans to the original pandemic proofing plan.
- Developed initial impact to space requirements based on risk mitigation standards we are looking to implement and reviewed with senior management.
- Installed in GC & JC sneeze barriers, hand sanitizers stations, new Merv-11 filters

[https://sharefulton.fultoncountyga.gov/stories/s/ARPA\\_ProjectInventory/m8v5-tniv/](https://sharefulton.fultoncountyga.gov/stories/s/ARPA_ProjectInventory/m8v5-tniv/)



# Remote Workforce/Access to Broadband



## USE CASE HIGHLIGHTS:

**Eligible Use Verified:** Yes

**Category:** Public Health (EC1)

**Projected Start Date:** April 2021

**Projected End Date:** Dec. 2026

**Funding Proposed:** \$8M

**Lead:** Glenn Melendez

## Key Performance Indicators:

**1. Quantitative:** >95% system availability for remote workforce including expansion of access to broadband infrastructure

**2. Qualitative:** Deliver a resilient IT footprint that supports a remote workforce while expanding citizen access to high-speed broadband by providing public access at County facilities including senior centers

## Current Status:

The program includes enhancing remote digital collaboration through:

- Document imaging allowing agencies to collaborate electronically while moving the County toward a paperless environment;
- Promoting a remote workforce by creating a digital collaboration workspace through an internal intranet site;
- Upgrading legacy applications to provide greater resiliency accessible anytime/anywhere.
- A board action item is being prepared to upgrade nine (9) senior centers with higher speed broadband capabilities.
- Requirements are being gathered for a digital workspace/intranet and document mgmt. initiative. Finally, key stakeholders are evaluating an ERP upgrade – session scheduled for 7/19.

[https://sharefulton.fultoncountyga.gov/stories/s/ARPA\\_ProjectInventory/m8v5-tniv/](https://sharefulton.fultoncountyga.gov/stories/s/ARPA_ProjectInventory/m8v5-tniv/)



#### USE CASE HIGHLIGHTS:

**Eligible Use Verified:** Yes

**Category:** Premium Pay  
(EC 4)

**Projected Start Date:** March 2021

**Projected End Date:** Dec. 2021

**Funding Proposed** \$3.4M

**Lead:** Ken Hermon



#### Key Performance Indicators:

1. Issue payments within 20 days of approval and identify eligible ARP charge backs

#### Current Status:

- Paid 4,275 eligible employees on June 30th
- Total cost, including fringe of \$10M was paid from the general fund and other sources.
- HR's initial review, in accordance with ARP eligibility guidelines, has identified \$3M in COVID premium payment to some 1,265 employees, that could be charged to the ARP funds.

[https://sharefulton.fultoncountyga.gov/stories/s/ARPA\\_ProjectInventory/m8v5-tniv/](https://sharefulton.fultoncountyga.gov/stories/s/ARPA_ProjectInventory/m8v5-tniv/)



#### USE CASE HIGHLIGHTS:

**Eligible Use Verified:** Yes

**Category:** Negative Economic Impact Projects (EC 2)

**Projected Start Date:** July 2021

**Projected End Date:** Dec. 2021

**Funding Proposed:** \$8M

**Lead:** Pamela Roshell

#### Key Performance Indicators:

1. 225,000 residents in Fulton will be served

#### Current Status:

- Outreach to 135 nonprofits regarding sub-recipient designation, acceptance of sub-recipient responsibilities

[https://sharefulton.fultoncountyga.gov/stories/s/ARPA\\_ProjectInventory/m8v5-tniv/](https://sharefulton.fultoncountyga.gov/stories/s/ARPA_ProjectInventory/m8v5-tniv/)



#### USE CASE HIGHLIGHTS:

**Eligible Use Verified:** Yes

**Category:** Negative Economic Impact Projects (EC 2)

**Projected Start Date:** May 2021

**Projected End Date:** Dec. 2024

**Funding Proposed:** \$6.1M

**Lead:** Pamela Roshell



#### Key Performance Indicators:

1. 5,000 number of seniors, families and students provided access to food

#### Current Status:

- (\$1.8M) Continuing emergency meals for 1465 seniors
- (\$395K) Finalize American Heart Association Farmers Market Partnership
- (\$55K) South Fulton County Schools Meals for 95 Homeless Students
- (\$50K) Library Summer Meal Program
- Total: \$2.3 in FY2021 and \$1.2M the remaining years.

[https://sharefulton.fultoncountyga.gov/stories/s/ARPA\\_ProjectInventory/m8v5-tniv/](https://sharefulton.fultoncountyga.gov/stories/s/ARPA_ProjectInventory/m8v5-tniv/)



# LONG TERM REVOLVING LOAN FUND



## USE CASE HIGHLIGHTS:

**Eligible Use Verified:** Yes

**Category:** Negative Economic Impact Projects (EC 2)

**Projected Start Date:** Sept. 2021

**Projected End Date:** Dec. 2024

**Funding Proposed:** \$5.2M

**Lead:** Alton Adams

## Key Performance Indicators:

1. Support 150+ small businesses with loans.
2. Provide technical assistance in COVID high-impact industries and/or MFBE owners.
3. Number of minority businesses assisted.

## Current Status:

- Access to Capital for Entrepreneurs (ACE) is ready coordinate with Select Fulton a revolving loan fund. ACE will support small businesses negatively impacted by COVID-19 with loans, ranging from \$10-50k, to replace declines in revenues or impacts of periods of business closure. Loan recipients will be required to participate in a small business education series to improve their overall business performance for long-term sustainable success.
- Develop contract with ACE that specifies loan eligibility, loan award ranges, technical assistance programming and reporting requirements.

[https://sharefulton.fultoncountygga.gov/stories/s/ARPA\\_ProjectInventory/m8v5-tniv/](https://sharefulton.fultoncountygga.gov/stories/s/ARPA_ProjectInventory/m8v5-tniv/)



#### USE CASE HIGHLIGHTS:

**Eligible Use Verified:** Yes

**Category:** Negative Economic Impact Projects (EC 2)

**Projected Start Date:** Sept. 2021

**Projected End Date:** Dec. 2024

**Funding Proposed:** \$2.7M

**Lead:** Alton Adams



#### KPI:

1. Train 1,000+ unemployed/underemployed residents in digital literacy and/or rapid-credential training in demand industries (healthcare, IT, logistics).

#### Current Status:

- Goodwill will coordinate the training with Select Fulton and has drafted an MOU. Previous Career Reboot digital literacy program funded CARES Act will be re-activated.
- Plus, one year contracts with the following agencies:
- •(\$125K) National Black Arts Festival, NextGen
- •(\$125K) Fulton County Schools Restaurant Industry Partnership
- •(\$125K) Urban League Career Training Program

[https://sharefulton.fultoncountyga.gov/stories/s/ARPA\\_ProjectInventory/m8v5-tniv/](https://sharefulton.fultoncountyga.gov/stories/s/ARPA_ProjectInventory/m8v5-tniv/)

## Performance Report: (Required Performance Indicators and Programmatic Data)

This section provides an overview of the mandatory performance indicators and programmatic data that are required under the State and Local Fiscal Recovery Program.

Please note that there are no specific performance numbers to report specifically under these mandatory performance indicators at this time. The County did not start spending of the Emergency Rental Assistance Program II dollars at this time; and the dedicated funds for Community Services Program Contracts that were not signed until August 2021. This data will be collected and reported on future reports once the contracts are fully executed and programs are underway.

- a. Household Assistance (EC 2.2 & 2.5) and Housing Support (EC 3.10-3.12):
  - Number of people or households receiving eviction prevention services (including legal representation)
  - Number of affordable housing units preserved or developed
- b. Negative Economic Impacts (EC 2):
  - Number of workers enrolled in sectoral job training programs
  - Number of workers completing sectoral job training programs
  - Number of people participating in summer youth employment programs
- c. Education Assistance (EC 3.1-3.5):
  - Number of students participating in evidence-based tutoring programs
- d. Healthy Childhood Environments (EC 3.6-3.9):
  - Number of children served by childcare and early learning (pre-school/pre-K/ages 3- 5)
  - Number of families served by home visiting

## Ineligible Activities:

Coronavirus State and Local Fiscal Recovery Funds provide substantial resources to help eligible state, local, territorial, and Tribal governments manage the public health and economic consequences of COVID-19. Recipients have considerable flexibility to use these funds to address the diverse needs of their communities. To ensure that these funds are used for their intended purposes. The American Rescue Plan Act also specifies two ineligible uses of funds:

- States and territories may not use this funding to directly or indirectly offset a reduction in net tax revenue due to a change in law from March 3, 2021, through the last day of the fiscal year in which the funds provided have been spent. The American Rescue Plan ensures that funds needed to provide vital services and support public employees, small businesses, and families struggling to make it through the pandemic are not used to fund reductions in net tax revenue. Treasury's Interim Final Rule implements this requirement. If a state or territory cuts taxes, they must demonstrate how they paid for the tax cuts from sources other than Coronavirus State Fiscal Recovery Funds. They do this by enacting policies to raise additional sources of revenue, by cutting spending, or through higher revenue due to



economic growth. If the funds provided have been used to offset tax cuts, the amount used for this purpose must be paid back to the Treasury.

- No recipient may use this funding to deposit a pension fund. Treasury's Interim Final Rule defines a "deposit" as an extraordinary contribution to a pension fund to reduce an accrued, unfunded liability. While pension deposits are prohibited, recipients may use funds for routine payroll contributions for employees whose wages and salaries are an eligible use of funds.
- Treasury's Interim Final Rule identifies several other ineligible uses, including funding debt service, legal settlements or judgments, and deposits to rainy day funds or financial reserves. Further, general infrastructure spending is not covered as an eligible use outside of water, sewer, and broadband investments or above the amount allocated under the revenue loss provision. While the program offers broad flexibility to recipients to address local conditions, these restrictions will help ensure that funds are used to augment existing activities and address pressing needs.