
CITY OF HENDERSON

STATE AND LOCAL FISCAL RECOVERY FUNDS 2021 Plan



August 31, 2021

CITY OF HENDERSON
LESLIE NIX, FINANCE DEPARTMENT



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1. EXECUTIVE SUMMARY

At the beginning of 2020, Henderson, Nevada, was thriving. The City as an organization was financially sound, provided robust services to residents, and had plans to continue expanding services. However, the COVID-19 pandemic changed the trajectory of the City. Amid the chaos of the pandemic onset, the City of Henderson reevaluated the priority areas and developed a [COVID-19 Recovery Action Plan](#) and Framework. The Recovery Plan Action Plan was developed to address the current pandemic and to identify and memorialize community values and put a process in place to handle future disasters. This guiding document has created a solid foundation to rebuild the City's prosperity and was instrumental in developing this State and Local Fiscal Recovery Fund (SLFRF) Interim Report.

The Henderson 2021 Interim Report Plan is a reflection of the values of the City combined with the voices of the residents and businesses determining the best way forward using the resources provided through the timely and unprecedented legislation such as the Families First Act, the Coronavirus Aid, Relief, and Economic Stability "CARES" Act and the American Rescue Plan Act.

This plan and the availability of the SLFRF grant funds will allow the City to aid its citizens and get back on course. The City will target assistance to those who have been historically underrepresented as well as those who were disproportionately impacted by the pandemic.

2. USE OF FUNDS

Public Health (EC 1)

Vaccination and Testing

The City of Henderson continues to monitor its capacity for medical surge, testing, prevention, and the medical needs of vulnerable populations. In partnership with Clark County and other local jurisdictions, Coronavirus Relief Funds were used to strengthen the capacity of health care delivery organizations to respond to escalating demand for care and treatment associated with COVID-19. Working with regional organizations such as FEMA, Southern Nevada Health District (SNHD), and University Medical Center (UMC), the City distributed vaccine, testing, and health messaging. The City partnered with local businesses, schools, and public facilities such as Community Ambulance to administer vaccine shots to residents, employees, and Station Casinos as a Point of Distribution for COVID-19 testing. The City also participated in meetings with the Collecting and Testing Branch of the Clark County Multi-Agency Coordination Center (MACC) to support wide-scale COVID-19 testing and contact tracing. The City partnered with the University of Nevada, Las Vegas (UNLV) School of Medicine to study low COVID-19 transmission rates. The City of Henderson initiated an outreach campaign, "Back to Life," primarily serving disadvantaged communities. The campaign goal is to increase vaccination rates within the Black and African American community and to help address disparity issues. The City has plans for ongoing responses to address needs for boosters, future testing, contact tracing, and vaccination. The City will develop a plan for residents and staff to promote immunization through an incentive program. The City will expand and promote the provision of low-cost or no-cost immunizations through a collaboration with the Southern Nevada Health District.

Contact Tracing

The City has created and hired staff to conduct contact tracing for employees. The SNHD conducts contact tracing when exposure occurs in a public setting such as a school or business. At this time, the plan is to continue this effort until the pandemic has ended or until new guidance is adopted by the Center for Disease Control (CDC).

Prevention in Congregate Settings

To aid in prevention in congregate settings, the City currently conducts weekly check-in calls and will deploy a medical team to group homes, nursing homes, and long-term facilities to perform Covid testing and deliver vaccines as needed.

Decontamination of Public Spaces

The City will continue decontamination efforts through staff and products employed for deep cleaning as well as contract work for decontamination of positive test work areas and of public spaces, state prisons, and county jails. Through the use of CRF funds, the City contracted for cell door

retrofits for a safe food delivery system for inmates. The City will also continue to make physical modifications in jails and transport settings to ensure a safe intake process.

Capital Investments to Respond to Covid-19

The City reconfigured many public meeting rooms for appropriate social distancing and full capacity video meeting capabilities to allow for ongoing public participation in local government. Touchless modifications were employed for parks and public facilities based on guidance from the CDC and best practices of other cities. Further modifications will be made to allow for a safe setting for full city services.

Mental Health Services

To address mental health, the City activated and normalized mental health resources for employees and community members using resources such as those provided by the National Alliance on Mental Illness. The City will hire coordinator/navigator positions to respond to emergency calls. To increase access to mental health services, the City is planning a voucher system for mental health services to individuals impacted mentally and emotionally by the pandemic. This project primarily serves disadvantaged communities. The City will pursue regional response to the ongoing mental health crisis. The City will partner with the County and other Statewide partners on strengthening the long-term availability of mental health services.

Payroll Costs

The City will dedicate staff time to develop print and online media, communicating various guidance about the pandemic response, required compliance direction to businesses, and promote testing and vaccine options available in the region. The City will employ staff specifically to decontaminate public spaces.

Negative Economic Impacts (EC 2)

The economic impacts of the COVID-19 pandemic won't fully be understood for decades. However, it is clear that Southern Nevada is currently experiencing a severe economic downturn. Impacts to the City associated with the COVID-19 outbreak include, but are not limited to, increasing costs and challenges to the City's emergency preparedness system, reductions in tourism, and disruption of the regional and local economy, including consolidated tax revenues and other revenues.

The full impact from COVID-19 on the City's finances and operations are difficult to predict due to the evolving nature of the COVID-19 transmission, including uncertainties relating to (i) the duration of the outbreak, (ii) the severity of the outbreak, and (iii) the ultimate geographic spread of the outbreak, as well as additional actions that may be taken by governmental authorities to contain or

mitigate its impact. As municipal stewards, it is essential that the financial integrity of the City is maintained regardless of the effects of outside forces and economic conditions.

As the COVID-19 pandemic is an ongoing health crisis, City staff are continuing to evaluate the effectiveness of its response in real-time and are adapting quickly to the changing circumstances on the ground. In response to the COVID-19 pandemic, the City declared a State of Emergency and activated the Emergency Operations Center (EOC) on March 15, 2020. By doing so, it allowed the City to establish clear priorities and more effectively manage the coordination of information and resources throughout citywide departments.

The City of Henderson leveraged the Coronavirus Relief Funds (CRF) dollars and created four rounds of business grants and one round of grants to residents to support childcare, broadband connectivity, and utility assistance. The City assisted Clark County to quickly distribute stimulus funds for emergency assistance for housing, utilities, food, and other needs. The City provided technical assistance to non-profit organizations to expand their capacity to deploy funds effectively.

Food

To ensure access to food, especially vulnerable seniors who were voluntarily sheltering in place during the pandemic, the City expanded an existing meal delivery program, Meals on Wheels, and collaborated with Three Square Bank, Central Christian Church, and Dignity Health's Helping Hands of Henderson. In addition, the City also created a senior grocery and toiletry delivery program to serve more than 1,000 Henderson seniors. These senior programs will continue to operate. The City continues to promote and provides information on food delivery services and emergency food distribution sites. The food programs were evaluated and assessed with equity in mind to include family affordable housing developments and to those with limited access to transportation. The intended outcome is to close the gap between existing food pantries and supplement current food programs with resources from community partners. This project primarily serves disadvantaged communities.

Housing and Eviction Prevention

The City was eligible and received Emergency Rental Assistance Program grants. These grants will continue to assist residents impacted by the pandemic. To proactively respond to changing and growing population and housing needs, the City of Henderson developed the [Housing and Community Development Strategy](#) (HHCDS). The HHCDS identifies specific techniques and tactics designed to increase the variety of housing options available to residents at all income levels. The City's housing strategies have been designed with equity in mind and strive to provide decent, affordable housing as well as create economic opportunities for low- to moderate-income residents. The City prioritizes low-income/vulnerable residents in creating and maintaining housing affordability and assisting those who are experiencing homelessness.

The City provided resources to negotiate repayments plans and promoted foreclosure and forbearance negotiations using the Legal Aid Center of Southern Nevada (LACSN). The City has been working directly with the local courts for eviction diversion. The City is actively recruiting developer partners for affordable housing development and working to reserve Bureau of Land management (BLM) land for additional sites. The City of Henderson is also working with for-profit developers on affordable housing projects. This project primarily serves disadvantaged communities.

Broadband

The City analyzed broadband needs citywide, with a special emphasis on engaging schools to ensure that students had access to reliable internet. The City was fortunate that only 9% of the residents were without reliable broadband. However, many families struggled to afford the services they had. The City offered grants to residents with students for broadband and offered to begin service where none was available. This project primarily serves disadvantaged communities. The State of Nevada will take the lead for ongoing broadband infrastructure projects.

Training and Jobs

The need for diversification in local workforce and ready access to job training is greater than ever. The City is partnered with other regional groups to create a long-range plan for job creation and training. Proposals are being drafted for submission to the Economic Development Administration to develop a unified regional effort.

The Center for Excellence project is a large training space that can be customized for individual manufacturer training needs. The project will create a market for new job training due to its proximity to a large number of manufacturers in the West Henderson area. This plan creates equity in the region by offering the opportunity to disconnected job seekers, allowing for the training of non-traditional candidates in high-demand growing fields. The Center will also assist students by making connections with business and industry professionals to give them exposure that they would not normally get driving more towards meaningful employment. This allows families with income earners who are unemployed and underemployed to create lasting impacts for the whole family. This will be done in partnership with the local school district and a local college. The City will complete this project then make enrollment funds available to underserved groups. This project primarily serves disadvantaged communities.

[Nevada SkillsMatch Program](#) is an initiative of the Governor's Office of Economic Development (GOED) and the Office of Workforce Innovation (OWINN) to use the language of skills to connect workers displaced by the pandemic with training or job opportunities based on their skills. To do this, GOED and OWINN are working closely with Emsi, a labor market analytics firm, the university and community college systems, and local workforce boards to develop a skills-based approach when

serving jobseekers. The City will continue to identify opportunities and partnerships to provide "upskilling" education for existing low-income workers.

Small Business Assistance and Non-profits

The City is working with local businesses to discover the existing gaps, support operations through the various phases of the pandemic, develop grant opportunities. The City has leveraged CRF funds to offer over \$5M in grant assistance to local businesses. The City has also offered workshops and assistance to businesses to apply for funds made available through the Small Business Administration. Small businesses are the heart of the community's economy, and the City of Henderson will continue to support them where possible. The City has prioritized helping small businesses to maintain compliance with changing compliance orders. It is the goal of the City to support compliance so that the businesses can remain open. Operating funds will be granted to small businesses and non-profits.

Other Economic Support

The City is making an effort to mitigate the effects of the massive wave of online fraud that has taken place. Public sector workers have been disproportionately impacted by unemployment fraud. In addition, thousands of residents have been affected by fraud in a myriad of other ways. As hackers and other cyber criminals change tactics, we will do what we can to ensure the security of our electronic systems.

Services to Disproportionately Impacted Communities (EC 3)

Early Learning

The City's strategy for equity in quality education prioritizes low- and moderate-income Henderson residents. Within 24 hours of the shut-down orders, the City quickly rolled out a new 24/7 childcare program for first responders and essential workers. The City also expanded child education facilities and increased access to quality childcare throughout the first year of the pandemic through the Battle Born Kids childcare program. The City will continue to invest in affordable, high-quality childcare and early childhood education programs. This project primarily serves disadvantaged communities.

Academic Services

To reduce educational setbacks from school closures due to the pandemic and technology gaps, the City contributed to the Clark County School District for the purchase of 2,000 Chromebooks. Additionally, schools were provided with grant dollars from the City in order for teachers to quickly purchase the needed technology supplies to be able to convert a year of learning to an online platform.

To provide opportunities for additional learning to bridge the COVID-slide educational gap students experienced due to school closures, the City provided no-cost tutoring and academics support services that will help students achieve grade-level proficiency in both mathematics and literacy.

Housing Support

The majority of Henderson's seniors live on a fixed income. The unpredictable world events, unforeseen costs, and volatile prices have played havoc with their disposable income. Many find themselves teetering on the edge of financial ruin. For these groups navigating the new online world to access resources is more than challenging; it is impossible. The City will commit funds focused on seniors over the age of 80 to assist with household expenses and repairs. This will be coupled with a Resources Navigator to offer these residents a respectful response to their urgent needs.

Health and Social Services

Henderson's quality of life should extend to the most vulnerable populations within the community. The City seeks to address the needs of these populations head-on, engaging in collaborative strategies to tackle social issues such as opioid abuse, equitable healthcare access, and homelessness. The City will create positions or contract with professionals hired to navigate the recovery and mental health healthcare system. The City will expand partnership with Touro University and UNLV to provide free healthcare and first aid to low-income and underserved areas through their mobile clinics. The City will increase access to basic healthcare services for seniors in city facilities and programs and support Community Health Improvement Program (CHIP) with funding for internship students. To address the future health care needs of vulnerable residents, the City will utilize data to better understand the gaps in the system. This project primarily serves disadvantaged communities.

Community Violence Interventions

The City must continue to respond to suspected criminal activity and process suspects accordingly in spite of the pandemic. However, additional tools can be utilized to ensure greater safety for police staff and those being processed through the system. These tools and devices also allow for contraband inspections with dignity and without regard to race or ethnicity. Those who are suspected or cited in a crime will still be offered respectful treatment throughout the investigation and incarceration process. The City will modify the intake process to ensure that non-invasive and equitable treatment can occur as a regular part of the processing.

The City supports the safety of participants and staff at food distribution sites and vaccination sites by providing one or more uniformed officers to ensure the safety and security of community resource centers and food banks.

Premium Pay (EC 4)

The City has elected not to use SLFRF funds for premium pay. Public employees that worked throughout the pandemic were paid through a COVID essential worker stipend from general funds.

Infrastructure (EC 5)

Storm Water

Water scarcity is a major challenge for this arid region. The problem is exacerbated by factors such as intensive urban and industrial development and increasing population centers. Water reuse is an effective solution to help alleviate the pressure on water resources. Stormwater runoff from adjoining hills runs through the Nevada State College (NSC) campus and is captured by a regional drainage channel then diverted to an off-site regional detention basin. The City plans to create natural arroyos on campus to channel stormwater through the NSC campus. The drainage channel will either be relocated or redesigned as a naturalized element. This project will capture stormwater, alleviate problems with season flooding, and prepare approximately 500 acres of federally granted land for use in local education and workforce training. Nevada State College is an affordable option for higher education serving the Henderson area. The City's strategy for economic and workforce development prioritizes capital improvements to enhance workforce development efforts, as outlined in section b. A significant investment in flood control and utility infrastructure is needed to support the expansion of the only Southern Nevada institution of higher learning to expand its student population during the COVID-19 pandemic.

Revenue Replacement (EC 6)

The City had an average a 5.6% growth rate based on the prior three years. Accordingly, the City had created a budget and program plans. The revenue was substantially short of what was projected. Additionally, the City has operated several large non-standard programs such as emergency childcare and Covid testing and vaccines for the past 18 months. This has left a substantial gap in the City of Henderson's general fund. By applying Federal guidance for calculating Federal revenue, the City has already missed out on approximately \$29 million. The City must take action to ensure fiscal stabilization and will apply a portion of the funds in this category. However, the City will not use the full allowable amount for revenue replacement as the need is so great in many other areas.

3. PROMOTING EQUITABLE OUTCOMES

While this pandemic has hit the globe without regard to any kind of demographic status, the impacts have been more deeply felt for certain groups. The City of Henderson is committed to ensuring equitable outcomes for all residents and businesses. This is not a new effort in response to a pandemic or this particular funding opportunity. The desire for equitable outcomes is an essential City value and is written into the City's Strategic 5-year plan. This plan has several key indicators and objectives around addressing social inequity and increasing access. This plan was developed utilizing resident input and a workgroup comprised of staff from Economic Development, Parks and Recreation, Public Works, City Attorney, and the City of Henderson Redevelopment Agency. The residents' top priorities promote equitable outcomes: housing and human services, quality education, and creating economic opportunity within the community. This input generated the City's priorities, objectives, and anticipated outcomes.

The programs activated through the use of SLFRF funds will be promoted using strategies that engage underserved groups and difficult to contact citizens. The City will create programs that prioritize services that are being distributed first to those who are hardest hit and who have been historically disenfranchised.

The following table summarizes the City's proposed plan to measure the outcomes of the programs. This table may be modified based on the revision of programs or revision of the contact evaluator.

Equitable Outcomes			
Federal Category		Program	Primarily Service
1.1	Vaccination	Vaccination	General
1.2	Testing	Testing	General
2.5	Eviction Prevention	Assist low- and moderate-income residents remain in their homes	Disadvantaged Communities
2.7	Job Training Assistance	Invest in the expansion of existing programs and fund new programs and capital improvements to meet the needs of vulnerable populations	Disadvantaged Communities
2.9	Small Business Economic Assistance	Assistance or grants to businesses	Disadvantaged Communities
2.13	Other Economic Support	Cybercrime Prevention	General

3.1	Early Learning	Increase availability of early learning to low- and moderate-income Henderson residents	Disadvantaged Communities
3.12	Other Housing Assistance	Assistance to Seniors	Disadvantaged Communities
3.14	Benefits Navigator	Assistance focused on homelessness, chronic mental illness, addiction	Disadvantaged Communities
3.16	Community Violence Interventions	Revised intake in police processing	Disadvantaged Communities

4. COMMUNITY ENGAGEMENT

The City of Henderson takes a whole community approach in all its practices. The input of residents and business are requested and applied to programs. Partner agencies, non-profits, faith-based organizations as well as regional, state, and federal agencies, collaborate to deploy community resources to areas in Henderson with highly vulnerable populations.

Specific to the pandemic and response, the City of Henderson answered over 5,000 phone calls from concerned constituents to the 267-INFO line and received nearly 1,000 direct messages via emails, in addition to public comments and through surveys. The City received 112 Covid-19 impact survey responses from external stakeholders and hosted more than 20 virtual meetings. The community was asked to give feedback to the city. This request was delivered via public meetings, Facebook, Twitter, news press releases, local news spotlight, and in print.

Based on early pandemic response plans and mandated activities, the City developed a proposal for using the SLFRF funds. The City then presented the plan publicly and asked residents and businesses for feedback. The responses were thoughtful and enlightening. The City revised the plan based on the public input to reflect the values and priorities of the community.

The survey respondents were asked to identify the issues they believe are most urgent for the City to address in response to the COVID-19 pandemic. The respondents believe the City should prioritize a response to vaccinations, mental health, household assistance-non-food, Small Business Economic Assistance, and Covid-19 testing.

5. LABOR PRACTICES

The City of Henderson will employ labor practices as required by federal law, state law, City Policy, and negotiated contracts. For SLFRF infrastructure projects, the City will comply with The Davis-Bacon act and will use federal or county prevailing wage, whichever is higher. With regard to "hiring local" the Nevada Revised Statute does not allow for a local set-aside but does allow for bidder's preference for Nevada businesses paying taxes with a certificate issued by the Nevada Contractors Board.

6. USE OF EVIDENCE

The City of Henderson is planning to contract with an evaluation service provider to determine data points and meaningful program outcomes.

Use of Evidence			
Federal Category		Program	Proposed Measure or Evidence-based intervention
1.4	Prevention in Congregate Setting	Response and targeted service for vaccination and testing	Compare positive cases in congregate setting to general population
1.10	Mental Health Services	Make mental health services available to the most impacted populations	Pre-post survey of program users Survey of Mental Health Providers
2.5	Eviction Prevention	Assist low- and moderate-income residents remain in their homes	Number of cases presented, number of households diverted
2.7	Job Training Assistance	Invest in the expansion of existing programs, fund new programs and capital projects to meet the needs	Number of courses created by 2024, number of individuals enrolled in courses
2.9	Small Business Economic Assistance	Assistance or grants to businesses	Count of small businesses helped and owner demographics
2.10	Aid to non-profit organizations	Assistance or grants to non-profits	Count of non-profits helped
2.13	Other Economic Support	Cybercrime Prevention	Annual counts on cyber attacks and fraud, year to year comparison
3.1	Early Learning	Increase Early Learning opportunities to low- and moderate-income Henderson residents	Seat Counts and enrollment demographics
3.12	Other Housing Assistance	Assistance to Seniors	Client survey
3.14	Benefits Navigator	Assistance focused on homelessness, chronic mental illness, addiction	Pre- and Post data from jails and hospitals and first responders Client survey

3.16	Community Violence Interventions	Inprove Intake Process	Police and client survey
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7. TABLE OF EXPENSES BY EXPENDITURE CATEGORY

Expenses by Expenditure Category			
Federal Category		Cumulative Expenditure to Date	Amount Spent Since Last Recovery Plan
1.1	Vaccination	\$0	\$0
1.2	Testing	\$0	\$0
1.3	Contact Tracing	\$0	\$0
1.4	Prevention in Congregate Setting	\$0	\$0
1.7	Physical Changes to Public Spaces/Buildings	\$0	\$0
1.9	Payroll Costs	\$0	\$0
1.10	Mental Health Services	\$0	\$0
2.5	Eviction Prevention	\$0	\$0
2.7	Job Training Assistance	\$0	\$0
2.9	Small Business Economic Assistance	\$0	\$0
2.10	Aid to non-profit organizations	\$0	\$0
2.13	Other Economic Support	\$0	\$0
3.1	Early Learning	\$0	\$0
3.12	Other Housing Assistance	\$0	\$0
3.14	Benefits Navigator	\$0	\$0
3.16	Community Violence Interventions	\$0	\$0
5.6	Stormwater	\$0	\$0
6.1	Provision of Government Services	\$0	\$0
7.1	Administrative Expenses	\$0	\$0
7.2	Evaluation and data analysis	\$0	\$0

8. PROJECT INVENTORY

Project Name	Funding Amount	Project ID #	Expd. Categ. #	Expenditure Category Name	Project Description	Timeline	Delivery Mechanism	Outcomes
Vaccination	\$1,500,000	G22FV	1.1	Vaccination	Vaccination Distribution Costs, Incentives program	2021-2024	Various POD - Point of Distribution Centers	N/A
Testing	\$800,000	G22F3	1.2	Testing	Testing	2021-2024	Various POD - Point of Distribution Centers	N/A
Contact Tracing	\$400,000	G22F7	1.3	Contact Tracing	Contact Tracing	2021-2024	Online and Phone	N/A
Prevention in Congregate Setting	\$500,000	G22FH	1.4	Prevention in Congregate Setting	Response and targeted service for vaccination and testing	2021-2024	First Responders	Keep congregate cases at or below the rate of general population
Social Distance Meeting Areas	\$250,000	H22FI	1.7	Physical Changes to Public Spaces/Buildings	Revise physical set up of the City's largest meeting and training room for in-person social distancing	2021-2022	None	N/A
COVID Communication & Decontamination	\$120,000	G22F4	1.9	Payroll Costs	Media and Communication for Pandemic Response and Compliance and ongoing decontamination of public spaces	2021-2024	Online and print Media	N/A

Project Name	Funding Amount	Project ID #	Expd. Categ. #	Expenditure Category Name	Project Description	Timeline	Delivery Mechanism	Outcomes
Mental Health Services	\$2,000,000	G22GJ	1.10	Mental Health Services	Make mental health services available to the most impacted populations	2021-2024	Online Registration and in person services	Increase ability of residents to access mental health providers.
Eviction Prevention	\$200,000	G22FL	2.5	Eviction Prevention	Assist low- and moderate-income residents remain in their homes	2021-2023	Court Reports and Mediation	Eliminate all eviction cases where primary cause is financial hardship due to Covid Pandemic
Job Training Assistance	\$2,100,000	G22FM	2.7	Job Training Assistance	Invest in the expansion of existing programs and fund new programs and capital improvements to meet the needs of vulnerable populations	2021-2024	Center for Excellence Partnerships	Open Center for Excellence, get list of certification program and courses to serve local industry and enroll local students
Small Business Economic Assistance	\$2,000,000	G22FN	2.9	Small Business Economic Assistance	Assistance or grants to businesses	2021-2023	Online	Business assisted to maintain compliance and stay open through the pandemic
Aid to nonprofit organizations	\$2,000,000	G22FQ	2.10	Aid to nonprofit organizations	Assistance or grants to nonprofits	2021-2023	Online	Nonprofits assisted to maintain compliance and stay open

Project Name	Funding Amount	Project ID #	Expd. Categ. #	Expenditure Category Name	Project Description	Timeline	Delivery Mechanism	Outcomes
Other Economic Support	\$500,000	G22FP	2.13	Other Economic Support	Cybercrime Prevention	2021-2022	Online	Reduce cyber fraud for Henderson staff and residents
Early Learning	\$75,000	G22FR	3.1	Early Learning	Increase early learning opportunities for low- and moderate-income Henderson residents	2021-2022	In person	Increase access to high quality early learning for low-income families
Other Housing Assistance	\$500,000	G22FS	3.12	Other Housing Assistance	Assistance to Seniors	2021-2022	Phone and face to face assistance	Aid to seniors, increase in client satisfaction
Services Navigator	\$400,000	G22FT	3.14	Benefits Navigator	Assistance focused on homelessness, chronic mental illness, addiction	2021-2022	Face-to-face assistance	Aid to disenfranchised populations, increase in client satisfaction with system access
Community Violence Interventions	\$400,000	G22FU	3.16	Community Violence Interventions	Revised intake in police processing	2021-2022	PD Primary intake	Reduction in contraband and increase satisfaction in client intake
Stormwater NSC	\$2,500,000	G22FV	5.6	Stormwater	Correct for stormwater runoff for Nevada State College	2021-2024	Capital Improvement	N/A
Revenue Recovery	\$19,073,428	G22FW	6.1	Provision of Government Services	Revenue Recovery	2021	None	N/A

Project Name	Funding Amount	Project ID #	Expd. Categ. #	Expenditure Category Name	Project Description	Timeline	Delivery Mechanism	Outcomes
Indirect	\$1,850,000	G22FX	7.1	Administrative Expenses	Modified Indirect 10% De minimus	2021-2024	None	N/A
Evaluation	\$200,000	G22FY	7.2	Evaluation and data analysis	Evaluation for outcomes and evidence-based projects	2021-2024	Online/face to face	N/A

9. PERFORMANCE REPORT: Outputs and Outcomes

Key Indicators					
Project Name	Expd. Categ. #	Expenditure Category Name	Project Description	Output	Outcome
Vaccination	1.1	Vaccination	Vaccination	Number of vaccinations distributed	Achieve the recommended percentage of vaccinated population per CDC guidance
Testing	1.2	Testing	Testing	Number of vaccinations distributed	
Prevention in Congregate Setting	1.4	Prevention in Congregate Setting	Response and targeted service for vaccination and testing	Count of congregate setting responses and type of response	Keep congregate cases at or below the rate of general population
Social Distance Meeting Areas	1.7	Physical Changes to Public Spaces/Buildings	Revise physical set up of the City's largest meeting a training room for in-person social distancing	Availability of large meeting space	Meetings pace will be used at pe-pandemic levels
Mental Health Services	1.10	Mental Health Services	Make mental health services available to the most impacted populations	Ready access to providers	Increase ability of residents to access mental health providers

Key Indicators					
Project Name	Expd. Categ. #	Expenditure Category Name	Project Description	Output	Outcome
Eviction Prevention	2.5	Eviction Prevention	Assist low- and moderate-income residents remain in their homes	Number of People or Households resulting in eviction prevention Number of affordable housing units preserved or developed	Eliminate all eviction cases where primary cause is financial hardship due to Covid Pandemic
Job Training Assistance	2.7	Job Training Assistance	Invest in the expansion of existing programs and fund new programs and capital improvements to meet the needs of vulnerable populations	Number of workers enrolled in sectoral job training Number of people completing sectoral job training number of people participating in summer youth employment programs	Open Center for Excellence, get list of certification programs and courses to serve local industry, and enroll local students
Small Business Economic Assistance	2.9	Small Business Economic Assistance	Assistance or grants to businesses	Count of small businesses helped and owner demographics	

Key Indicators					
Project Name	Expd. Categ. #	Expenditure Category Name	Project Description	Output	Outcome
Aid to non-profit organizations	2.10	Aid to non-profit organizations	Assistance or grants to non-profits	Count of non-profits helped	
Other Economic Support	2.13	Other Economic Support	Cybercrime Prevention	Annual counts on cyber-attacks and fraud, year to year comparison	
Early Learning	3.1	Early Learning	Increase early learning seats available to low- and moderate-income Henderson residents	Number of students participating in evidence-based education program	Increase access to high-quality early learning for low-income families
Other Housing Assistance	3.12	Other Housing Assistance	Assistance to Seniors	Number of people or households gaining assistance Number of affordable housing units preserved or developed	Aid to seniors, increase in client satisfaction
Services Navigator	3.14	Benefits Navigator	Assistance focused on homelessness, chronic mental illness, addiction	Pre- and Post-data from jails and hospitals and first responders Client survey	Aid to disenfranchised populations, increase in client satisfaction with system access

Key Indicators					
Project Name	Expd. Categ. #	Expenditure Category Name	Project Description	Output	Outcome
Community Violence Interventions	3.16	Community Violence Interventions	Revised intake in police processing	Police and client survey	

10. REQUIRED PERFORMANCE INDICATORS

Required Performance Indicators				
Project Name	Expd. Categ. #	Expenditure Category Name	Project Description	Required Performance Indicators
COVID Communication	1.9	Payroll Costs	Media and Communication for Pandemic Response and Compliance	Number of Full Time Equivalent Employees
Eviction Prevention	2.5	Eviction Prevention	Assist low- and moderate-income residents remain in their homes	Description of program structure and objectives of assistance Number of individuals served Number of People or Households resulting in eviction prevention Number of affordable housing units preserved or developed
Job Training Assistance	2.7	Job Training Assistance	Invest in the expansion of existing programs and fund new programs and capital improvements to meet the needs of vulnerable populations	Number of workers enrolled in sectoral job training Number of people completing sectoral job training Number of people participating in summer youth employment programs
Small Business Economic Assistance	2.9	Small Business Economic Assistance	Assistance or grants to businesses	Description of the structure and objectives of assistance program(s) Number of small businesses served Description of approach to ensuring that aid responds to a negative economic impact of COVID-19

Required Performance Indicators				
Project Name	Expd. Categ. #	Expenditure Category Name	Project Description	Required Performance Indicators
Early Learning	3.1	Early Learning	Increase early learning seats available to low- and moderate-income Henderson residents	Number of students participating in evidence-based education program NCES School ID Number
Other Housing Assistance	3.12	Other Housing Assistance	Assistance to Seniors	Number of people or households gaining assistance Number of affordable housing units preserved or developed
Stormwater NSC	5.6	Clean Water: Stormwater	Correct for stormwater runoff for Nevada State College	Projected/actual construction start date (month/year) Projected/actual initiation of operations date (month/year) Location Does project prioritize local hires Does project have a Community Benefit Agreement National Pollutant Discharge Elimination System (NPDES) Permit Number (if applicable; for projects aligned with the Clean Water State Revolving Fund)
Revenue Recovery	6.1	Provision of Government Services	Revenue Recovery	Reported in the Portal under SLFRF Interim Report, Revenue Replacement Tab

11. INELIGIBLE ACTIVITIES; TAX OFFSET PROVISION

This section does not apply to the City of Henderson.