

Jersey City **Recovery Plan**

State and Local Fiscal Recovery Funds

2025 Report

GENERAL OVERVIEW

Executive Summary

Jersey City continues to rebuild and rebound from the many health and economic challenges resulting from the COVID19 pandemic. We are a densely populated and diverse city with more than 260,000 residents. Many businesses and nonprofits lost revenues during the pandemic and had to temporarily or permanently shut down or maintain very limited services. Operationally, the City's efforts to address health, economic, and housing inequities in low-income neighborhoods were substantially curtailed. Critical funding was lost on both the public and private sector sides. Local businesses and nonprofits are still struggling with ongoing revenue losses. We continue to actively work on building and strengthening ward-based public health strategies, enhancing leadership training and mentoring, improving data collection capabilities, expanding our anti-violence work, supporting training for mental health first aid and sustainable public health infrastructure, while ensuring the provision of government services and functions.

We are focused on providing our community and strategic partners with support, technical assistance, and resources while continuing to focus our top health and community development priorities. We have enhanced our technical capabilities to help our coalition partners continue to engage their communities. We also continue to find ways to ensure our outreach, training, and capacity building efforts can persist.

At this stage of our response/recovery efforts, we are continuing to address the on-going, shifting public health and safety concerns while also planning for and addressing longer-term community needs and objectives. We anticipated using SLFRF monies to fund several public health and safety initiatives; however, it became imperative for the City to use SLFRF funds to offset substantial revenue loss due to COVID19 and allocate funds for the provision of general government services to keep City operations running at pre-COVID levels with on-going, prudent pandemic response measures in place to mitigate further negative impacts while protecting public health and safety to the greatest extent possible. We will continue to report on these ongoing efforts in subsequent annual reports.

Uses of Funds

The overall goal for the next several years of Jersey City's COVID-19 recovery is to further advance our "health in all outcomes" within the confines of the City. We have seen Jersey City's population rapidly change over the past ten years. Welcoming more than 25,000 new residents since the year 2000, Jersey City is growing and increasingly emerging as one of the region's most popular places to live, work, and play. Developers want to invest here, and young professionals are settling in Jersey City to begin their careers and start their families. Long-time Jersey City residents are committed to staying in Jersey City and working with the City and its partners to improve the quality of life in all neighborhoods. The desirability and liveability of our community is demonstrative of an attractive culture of health, and a culture that is continuing to evolve and expand to all areas of our City. However, the benefits of this economic renaissance have not been equally distributed throughout the entire city. Large segments of the community continue to struggle, particularly outside of downtown and waterfront areas that have received most of the development interest over the past 30 years, and especially as a result of the pandemic. Jersey City's interior neighborhoods, like Ward A and Ward F, are predominantly composed of minority residents and disproportionately affected by social determinants of health such as poverty,

unemployment, educational opportunity, proximity to parks and open space, food insecurity, affordable housing access, gang activity, violent crime, and other socioeconomic issues, many of which have been exacerbated by the pandemic.

The City and its partners are fully cognizant of this growing socioeconomic divide and have taken many steps to address this divide and cultivate a shared commitment to equity. Therefore, the overall outcome the City hopes to instill in the coming years is to ensure that all residents of Jersey City can afford to live and work in safety and health in the place they call home.

For transportation, Ward A and F are often called “off the beaten path” from Downtown Jersey City. With the help of SLFRF funds, Via, the City’s own and first on-demand busing service, is helping to bridge the gap of lack of transportation in the target areas. Via, the City’s new Uber-like ride-share program that operates on fixed routes using all electric vehicles, is activated by a mobile app that anyone can request to be picked up and brought anywhere within the City, with a focus on the underserved areas like Greenville and Communipaw. Complimentary built environment improvements – which are being funded using non-SLFRF funding sources – will be enhanced by Via as well as other hyper-local transportation solutions that are being championed by the City and its partners, such as (1) bus-rapid transit, which will consist of infrastructure and roadway improvements to allow buses to navigate the City north-to-south and improve reliability of mass transit, particularly in underserved neighborhoods that have limited access to transit and (2) bike-ability improvements, including new bike lanes and other safety improvements that make biking a safer options for transportation to and from work, school, and affordable neighborhoods.

Healthier JC Community Project Violence Prevention.

Violence rips at the fabric of people, of families, of neighborhoods, and whole communities. Violence is an urgent public health and safety crisis. Yet there are proven, community-centered, evidenced-based, public health methods to reduce violence. This project relies upon two years of research, development, and community-building to implement a health-based approach to community intervention to prevent, interrupt, and heal violence in Jersey City. Project activities focus in CD10, which largely encompasses the parts of Jersey City where violence is most acute.

The project’s first goal is to train and deploy community health workers specially recruited to engage people at risk of violence. These community health workers are chosen to as credible messengers to maximize acceptance by people and communities most afflicted by violence. Once engaged, people at heightened risk of becoming victims or perpetrators are invited into a process to lower risk to themselves and others.

The program also provides holistic wraparound services including trauma recovery, mental health, job access, and other supportive services. All program components collect the data necessary to evaluate program impact. The project is also creating job growth and economic opportunity. The principal use of funds was local hiring and training of violence intervention specialists, and developing capacity in local non-profit organizations working in the field, part of the plan to sustain this work.

Violence is an urgent public health crisis with profound effects on individuals, families, and the communities where violence occurs. Beyond the individual pain and suffering, violence imposes direct costs in medical treatment, law enforcement and criminal justice responses including incarceration, lost productivity, and diminished property values in violence-prone areas.

This project uses established methods of treating violence as a health issue to prevent retaliatory violence, help people reduce their risk of being affected by violence, and access health and social services. This funding will be used to develop the organizational infrastructure for sustained violence prevention.

Additionally, this project supports racial and economic equity. Street violence in Jersey City predominantly affects lower-income African American residents, and using credible messengers means hiring lower-income African Americans who may also be formerly incarcerated. Domestic violence is more equitably distributed, although lower-income persons are more often arrested. Experience with our community partners, domestic violence intervention program, and published research indicates that violence is very strongly associated with prior trauma and victimization. Since most psychological trauma goes untreated, and since violence inflicts trauma on its victims, witnesses, and communities, this program helps these underserved populations heal, rebuild, and become less subject to future violence. This program aims to help people lower their risk of becoming violence-involved and increase their chances of accessing the opportunities of work, family, education, and peace.

Ward A and Ward F's most prominent issues are violence, mental health services, and lack of affordable healthy food. To address the issue of violence, HealthierJC partnered with the Jersey City Anti-Violence Coalition Movement in early 2018, as well as local neighborhood alliances to help mobilize residents and coordinate solutions to ongoing violence. The City and its partners collaborated with Jersey City Medical Center on a Trauma Navigator initiative, which seeks to identify individuals who are affected by or involved in community violence, develop relationships based on trust with the patient and family members, and provide information, community resource referrals, and emotional support to victims. This Navigator helped prevent retaliatory violence and provided case management to aid trauma victims in recovery, reducing risk of future traumas. This work has contributed to the City's pre-COVID19 decrease in crime: for instance, in the first half of 2018, homicides and shooting incidents decreased in Jersey City by 42% and 27% respectively, as compared to the same time period in 2017. The Partnership is encouraged that these declines will continue from its upstream efforts to unite residents.

To enhance mental health access, HealthierJC used a ward-based approach to health education initiatives. The Partnership received funding from the Kresge Foundation and SAMSHA to increase training, certify staffing, and increase overall capacity to plan and implement public health interventions, specifically mental health and violence prevention services, allowing the Partnership to use data to inform needs-based responses to Ward A and Ward F. First responders like Police, EMS, and local community members were trained to identify and respond to individuals who are experiencing mental disorders, particularly serious mental illness and/or serious emotional disturbance, and establish and/or strengthen linkages with appropriate mental health services. The training provided an area of expertise and a community-wide capacity for connecting people with mental disorders to appropriate care and licensed providers.

When the Partnership for a Healthier JC originated, the initial planning committee included Jersey City Economic Development Corporation, Jersey City Health and Human Services, a university, housing authority, hospital, and parks conservancy. This group discovered that the way people and groups distributed and accessed information about programs and events in our community was fragmented and cumbersome. Once the Partnership enhanced collaboration among organizations with overlapping goals and objectives, the level of engagement from the community ballooned. Initially, the Partnership included about 60 members, but quickly increased to over 250 contributors through our efforts to develop a Blueprint for Health, which was supported by funding from the Robert Wood Johnson Foundation. Beyond increased engagement, coordinating the

Partnership helped to expand and enhance the way the City defines and approaches health and implements and communicates across sectors to reach our increasingly diverse constituencies.

Originally, the Partnership was a core group of nonprofits, government, a hospital, and community stakeholders who wanted to leverage their relationships to better service the public. It has now formed into an organizational tool for the City to more broadly define health; engage diverse voices and audiences in planning, programming, and decision making; more equitably distribute services and supports to residents; and create lasting, sustainable systems change to make Jersey City a healthier city. Additionally, the involvement of cultural groups has been a huge asset in engaging populations with limited English proficiency, including the fast-growing language groups of Arabic, Tagalog, Urdu, Gujarati, and Spanish. At its current size, the Partnership has the network capacity to optimize the reach of programs and services to all corners of the Jersey City community.

The City used a portion of SLFRF funds toward continuing HealthierJC initiatives in 2021, including contributions toward the salaries and wages of the dedicated and talented JC HHS staff that plan, develop, and manage these efforts. We anticipated using additional SLFRF monies to fund this initiative to a greater extent in 2021 and 2022; however, it became imperative that the City redirect SLFRF funds to offset substantial revenue loss due to COVID19 and use those funds for the provision of general government services to keep City operations running at pre-COVID levels with on-going, prudent pandemic response measures in place to mitigate further negative impacts while protecting public health and safety to the greatest extent possible.

Domestic Violence Interventions.

There has been a well-documented increase in reported domestic violence (DV) cases since the onset of COVID. Increased and prolonged economic stress is a noteworthy factor which is expected to continue. We established a program that facilitates interventions with perpetrators to prevent reoffending, and to enhance family peace and stability for those families which choose to remain in relationship.

While there are many variant approaches to treatment, there is a national and international consensus on cognitive behavioral approaches such as the Duluth Model. We started our domestic violence intervention program (now named Peaceful Families for a Healthier Jersey City) in 2020 and used SLFRF funds for the program in 2021.

The intervention is an educational program to help people understand the dynamics of their abusive behavior and learn and practice emotional and relationship skills. The expected outcome is decreased violence and abuse in intimate partner relationships. Success is measured in part by program completion and non-recidivism.

Our facilitators are fluent in Arabic and Spanish, and offer or arrange for programming suitable for women and for LGBTQI+ offenders. (This could involve paying for treatment by non-local specialists. COVID has resulted in wide availability of intervention programming in an online format.)

Promoting equitable outcomes and Community Engagement

Various Jersey City programs coordinate and lead community outreach and engagement to effectively involve members of the public in decision making and problem solving. We regularly hold forums that allow all residents and stakeholder groups to communicate directly with City officials and Partnership leadership to inform and shape policy and systems change. This open

feedback loop helps to access critical information from the people most impacted by the social determinants of health and integrate the public's most pressing needs and preferences into our work. This form of proactive outreach allows for all residents to influence decision making, not just those that have the time and resources to actively participate in public meetings outside their neighborhood. The various sector leaders also communicate directly with district leaders and City Council members, who oftentimes are the City officials directly contacted by residents and can advocate on behalf of their constituents as we develop policies and programs that impact public health. Overall, we make every effort to ensure that our programs and services not only meet the most emergent needs of our community, but also, that they are informed and supported by the public we serve.

We prioritize investment in underserved communities that are most in need, while making sure these areas remain culturally diverse and affordable. Our goal is to build up the community and steer economic development and employment opportunities to areas that need further investment without sacrificing culture and historic meaning to the City.

Jersey City is the most diverse city in the nation and like many communities, the health and financial well-being of communities of color, particularly Black and Latinx communities, have been disproportionately impacted by the pandemic. With one of the highest immigrant populations nationwide, we have many families that are further disenfranchised by the health and economic crisis. The pandemic has exacerbated the health, economic, and housing inequities among the City's residents.

In 2021 and 2022, it became imperative that the City offset its substantial revenue loss due to COVID19 and use the balance of its SLFRF funds for the provision of general government services to keep City operations running at pre-COVID levels with on-going, prudent pandemic response measures in place to mitigate further negative impacts while protecting public health and safety to the greatest extent possible, while promoting equitable outcomes.

Use of Evidence

Many of the City's programs include evidence-based interventions and/or program evaluation. The City continues to regularly update its program dashboards so that the community has access to the latest and most accurate qualitative and quantitative program data.

PROJECT INVENTORY

Project Overview	
Project Name: Public Safety COVID-19 Response	
Project Identification Number	2021-40
Project Expenditure Category	3-Public Health-Negative Economic Impact: Public Sector Capacity
Project Expenditure Subcategory	3.1-Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers
Status To Completion	Completed
Total Cumulative Expenditures	\$10,013,635.90
Project Description	Salaries and wages for the Dept. of Public Safety staff (comprised of the Police Dept., Fire Dept., the Office of Emergency Management (OEM), Parking Enforcement, and Fire Prevention) dedicated to the City's COVID19 response and enforcement of COVID19 safety measures Citywide who were backfilling for officers quarantining due to COVID19.
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Officers assigned to COVID-19 detail, enforcing Governor's COVID19 mandates, CDC guidelines and best practices to mitigate potential viral transmission, securing public facilities that were closed/restricted, responding to increased social unrest and crime, and working to maintain public health and safety to the greatest extent possible within the community.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	Public Safety Staff were assigned in accordance with Governor Murphy's Executive Orders and the City's documented emergency policies and procedures (including minimum staffing requirements as dictated by those policies).
Number of government FTEs responding to COVID-19 supported under this authority	380
Project Name: HHS COVID19 Response - Injury Prevention Salary & Wages	
Project Identification Number	2021-34
Project Expenditure Category	3-Public Health-Negative Economic Impact: Public Sector Capacity
Project Expenditure Subcategory	3.1-Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers
Status To Completion	Completed

Total Cumulative Expenditures	\$67,737.88
Project Description	Staff dedicated to Violence Intervention programming; vulnerable populations outreach management during COVID19.
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	In response to the increase in social unrest and domestic violence events due to COVID19, trained, qualified HHS professionals focused on violence intervention initiatives and outreach to vulnerable populations and those in need.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.
Number of government FTEs responding to COVID-19 supported under this authority	2
Project Name: HHS COVID19 Response - Senior Affairs Salary & Wages	
Project Identification Number	2021-33
Project Expenditure Category	3-Public Health-Negative Economic Impact: Public Sector Capacity
Project Expenditure Subcategory	3.1-Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers
Status To Completion	Completed
Total Cumulative Expenditures	\$115,081.11
Project Description	Staff dedicated to senior affairs COVID19 response initiatives (calls, testing, planning, food delivery, etc.). Our Division of Senior Affairs has been taking calls daily from vulnerable senior individuals in need of food assistance. The Division collects names, addresses and relevant information to process applications for the Congregate Meal Program. Due to Covid, the program has transferred all clients to the Meals on Wheels programming until The City is able to congregate again. This program allowed The City to deliver ten ready-to-eat meals to each participating senior during the crisis, every week.
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Trained Senior Affairs staff worked to inform and assist seniors with respect to COVID19 testing and vaccinations, necessary medical transportation, meal delivery, and other necessary activities to keep the senior community safe and ensure needs were met to the greatest extent possible.

Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.
Number of government FTEs responding to COVID-19 supported under this authority	12
Project Name: HHS COVID19 Response - Immigrant Affairs Salary & Wages	
Project Identification Number	2021-32
Project Expenditure Category	3-Public Health-Negative Economic Impact: Public Sector Capacity
Project Expenditure Subcategory	3.1-Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers
Status To Completion	Completed
Total Cumulative Expenditures	\$1,966.48
Project Description	Staff dedicated to assisting immigrants with various COVID19 matters, including meal delivery for those experiencing food insecurity, and responding to the changing needs of immigrant families as throughout the COVID19 crisis.
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Trained Immigrant Affairs staff worked to translate COVID19 information and communications into other languages for immigrants whose primary language is not English; and assisted the immigrant community with COVID19 healthcare issues, meal delivery for those experiencing food insecurity, and other COVID19 concerns as necessary.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.
Number of government FTEs responding to COVID-19 supported under this authority	2
Project Name: HHS COVID19 Response - Food & Nutrition Salary and Wages	
Project Identification Number	2021-31

Project Expenditure Category	3-Public Health-Negative Economic Impact: Public Sector Capacity
Project Expenditure Subcategory	3.1-Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers
Status To Completion	Completed
Total Cumulative Expenditures	\$128,576.81
Project Description	Staff dedicated to COVID19 Food and Nutrition initiatives for food insecure and vulnerable populations.
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Trained, qualified HHS staff worked to address the food and nutrition-related issues for food insecure and other disproportionately impacted community members to ensure access to adequate healthy food during periods of COVID lockdown.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.
Number of government FTEs responding to COVID-19 supported under this authority	22
Project Name: HHS COVID19 Response – Disease Prevention Salary & Wages	
Project Identification Number	2021-30
Project Expenditure Category	3-Public Health-Negative Economic Impact: Public Sector Capacity
Project Expenditure Subcategory	3.1-Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers
Status To Completion	Completed
Total Cumulative Expenditures	\$34,013.95
Project Description	HHS Staff dedicated to responding to COVID19 calls and COVID19 call center.

Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Trained Staff operating the COVID19 call centers, providing information to the community regarding COVID19 questions, testing, vaccination, health resources and services, and directing COVID19 emergency matters to the appropriate individuals.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.
Number of government FTEs responding to COVID-19 supported under this authority	10
Project Name: Dept HHS COVID19 Response - Director's Office Salary & Wages	
Project Identification Number	2021-4
Project Expenditure Category	3-Public Health-Negative Economic Impact: Public Sector Capacity
Project Expenditure Subcategory	3.1-Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers
Status To Completion	Completed
Total Cumulative Expenditures	\$346,113.87
Project Description	Developing and executing City's COVID-19 pandemic response strategy and execution.
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	HHS Director and staff responsible for developing and executing Health Department's overall COVID19 response strategy to mitigate viral transmission, maintain public health and safety to the greatest extent possible, and ensure all necessary public health programs and services were available to the community.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.
Number of government FTEs responding to COVID-19 supported under this authority	12
Project Name: Division of Enrichment Staff - COVID19 Response	

Project Identification Number	2021-06
Project Expenditure Category	3-Public Health-Negative Economic Impact: Public Sector Capacity
Project Expenditure Subcategory	3.1-Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers
Status To Completion	Completed
Total Cumulative Expenditures	\$395,097.54
Project Description	Division of Enrichment staff members assured COVID protocols were enforced, including social distancing, mask wearing, registration for contact tracing, cleaning and sanitizing of facilities,
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Objective was to ensure public health and safety, assist with contact tracing in the community, and mitigate unnecessary viral transmission.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.
Number of government FTEs responding to COVID-19 supported under this authority	50
Project Name: Division of Recreation Staff - COVID Response	
Project Identification Number	2021-7
Project Expenditure Category	3-Public Health-Negative Economic Impact: Public Sector Capacity
Project Expenditure Subcategory	3.1-Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers
Status To Completion	Completed
Total Cumulative Expenditures	\$277,503.20
Project Description	Division of Recreation staff assured COVID19 protocol were enforced including social distancing, mask wearing, contact tracing, cleaning and sanitizing facilities.
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Objective was to ensure public health and safety, assist with contact tracing in the community, and mitigate unnecessary viral transmission.

Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.
Number of government FTEs responding to COVID-19 supported under this authority	25
Project Name: DV Intervention	
Project Identification Number	2021-28
Project Expenditure Category	1-Public Health
Project Expenditure Subcategory	1.11-Community Violence Interventions
Status To Completion	Completed
Total Cumulative Expenditures	\$38,179.00
Project Description	Domestic violence prevention counseling work for survivors, DC prevention classes for JC community leaders, DV prevention network membership dues, DV prevention classes and course books.
Please identify the dollar amount of the total project spending that is allocated towards evidence-based interventions	\$10,000.00
Is a program evaluation of the project being conducted?	Yes
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	1 Imp General Public
Secondary Impacted and/or Disproportionately Impacted populations	2 Imp Low or moderate income HHs or populations
Is a program evaluation of the project being conducted?	Yes
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	In response to the increase in social unrest and domestic violence events due to COVID19, trained, qualified counselors and professionals focused on violence intervention initiatives (evidence-based interventions), education, and outreach to vulnerable populations and DV survivors.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.

Project Name: Air Quality Assessment - HHS Dept.	
Project Identification Number	2021-27
Project Expenditure Category	3-Public Health-Negative Economic Impact: Public Sector Capacity
Project Expenditure Subcategory	3.4-Public Sector Capacity: Effective Service Delivery
Status To Completion	Completed
Total Cumulative Expenditures	\$15,000.00
Project Description	Air quality assessment performed at Jersey City HHS facilities.
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Objective was to ensure air quality in HHS facilities meets public health and safety standards during a global pandemic due to an airborne respiratory pathogen.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.
Project Name: HHS Administrative Expenses	
Project Identification Number	2021-26
Project Expenditure Category	7-Administrative
Project Expenditure Subcategory	7.1-Administrative Expenses
Status To Completion	Completed
Total Cumulative Expenditures	\$30,736.00
Project Description	<u>Administrative expenditures for Dept. of Health and Human Services including web hosting for HealthierJC.com, a website dedicated to promoting, supporting, and educating the community about health and well-being; HHS staff training on COVID19; HHS membership dues, and HHS staff licensure.</u>
Project Name: Aid to Nonprofits	
Project Identification Number	2021-8
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.34-Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Status To Completion	Completed
Total Cumulative Expenditures	\$45,000.00
Project Description	Sponsorship for nonprofit programming, including Whole Spectrum Autism Foundation, Planned Parenthood, Jersey City Connections Center.
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	10 Imp NPs that experienced a negative economic impact specify
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Objective was to provide necessary funds to allow continued operations of nonprofit organizations offering critical programs and services within the community (to disproportionately impacted populations) that were negatively impacted by COVID19.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.
Number of Non-Profits served (by program if recipient establishes multiple separate non-profit assistance programs)	3
Project Name: Summer Teen Program - Immanuel Learning Center	
Project Identification Number	2021-25
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.24-Addressing Educational Disparities: Aid to High-Poverty Districts
Status To Completion	Completed
Total Cumulative Expenditures	\$15,000.00
Project Description	Summer educational program for teens in low income and disproportionately impacted households in need of additional educational support.
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	2 Imp Low or moderate income HHs or populations
Secondary Impacted and/or Disproportionately Impacted populations	15 Dis Imp HHs and populations residing in Qualified Census Tracts

Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Objective was to offer additional educational support to teens in low-income and disproportionately impacted households who were experiencing challenges and limitations of remote learning during COVID19 so that these individuals would have a better chance of keeping up with their peers and succeeding.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.
National Center for Education Statistics ("NCES") School ID or NCES District ID. List the School District if all schools within the school district received some funds	3407830

Project Name: Web-based Data Collection

Project Identification Number	2021-20
Project Expenditure Category	3-Public Health-Negative Economic Impact: Public Sector Capacity
Project Expenditure Subcategory	3.4-Public Sector Capacity: Effective Service Delivery
Status To Completion	Completed
Total Cumulative Expenditures	\$950.40
Project Description	Web-based data collection for COVID19 health information
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Objective was to facilitate accurate and up-to-date data collection and reporting on various COVID19 metrics within the community.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.

Project Name: Clinical Physician Services COVID19

Project Identification Number	2021-18
Project Expenditure Category	1-Public Health
Project Expenditure Subcategory	1.14-Other Public Health Services

Status To Completion	Completed
Total Cumulative Expenditures	\$46,000.00
Project Description	Contract physician dedicated to COVID19 public health emergency response at the health department.
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	1 Imp General Public
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Objective was to respond to and treat COVID19 patients.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.
Project Name: COVID19 Mental Health Services	
Project Identification Number	2021-19
Project Expenditure Category	1-Public Health
Project Expenditure Subcategory	1.12-Mental Health Services
Status To Completion	Completed
Total Cumulative Expenditures	\$12,400.00
Project Description	The Health Dept offered COVID19 mental services to the public in the form of a Teen Life Conference sponsorship, Teen Magazine Mentorship, ride Sponsorship, and various expert guest speakers for veterans.
Please identify the dollar amount of the total project spending that is allocated towards evidence-based interventions	\$0.00
Is a program evaluation of the project being conducted?	Yes
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	1 Imp General Public
Secondary Impacted and/or Disproportionately Impacted populations	5 Imp HHs that qualify for certain federal programs

Is a program evaluation of the project being conducted?	Yes
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Objective was to provide mental health support services to impacted populations during a time when many were experiencing mental health challenges and support services were limited.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.
Project Name: Vaccine Incentives	
Project Identification Number	2021-17
Project Expenditure Category	1-Public Health
Project Expenditure Subcategory	1.1-COVID-19 Vaccination
Status To Completion	Completed
Total Cumulative Expenditures	\$2,000.00
Project Description	Health Department provided vaccine incentives to the public in the form of grocery vouchers and backpacks.
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	1 Imp General Public
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Objective was to educate the public on COVID19 vaccines and encourage community members to schedule and receive the vaccine.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.
Project Name: Public Health Benefits Search Site	
Project Identification Number	2021-16
Project Expenditure Category	1-Public Health
Project Expenditure Subcategory	1.7-Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)

Status To Completion	Completed
Total Cumulative Expenditures	\$17,400.00
Project Description	Public Health benefits search website
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	1 Imp General Public
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Objective was to assist the community with access to information regarding public health benefits during the COVID19 public health emergency.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.
Project Name: Bluetrack, Inc - Vaccine Literature	
Project Identification Number	2021-14
Project Expenditure Category	1-Public Health
Project Expenditure Subcategory	1.4-Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)
Status To Completion	Completed
Total Cumulative Expenditures	\$20,305.70
Project Description	Cost for vaccine literature for seniors in senior housing.
Please identify the dollar amount of the total project spending that is allocated towards evidence-based interventions	\$0.00
Is a program evaluation of the project being conducted?	No
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	16 Dis Imp HHs that qualify for certain federal programs
Is a program evaluation of the project being conducted?	No
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Objective was to educate the senior housing community with respect to COVID19 vaccines and encourage seniors to schedule and receive vaccines.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City

	policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.
Project Name: COVID19 Testing expenses 2021	
Project Identification Number	2021-13
Project Expenditure Category	1-Public Health
Project Expenditure Subcategory	1.2-COVID-19 Testing
Status To Completion	Completed.
Total Cumulative Expenditures	\$9,974.00
Project Description	Cost to purchase COVID19 rapid test for Health Dept.
Project Name: COVID19 Vaccination expenses 2021	
Project Identification Number	2021-5
Project Expenditure Category	1-Public Health
Project Expenditure Subcategory	1.1-COVID-19 Vaccination
Status To Completion	Completed
Total Cumulative Expenditures	\$2,395.00
Project Description	COVID19 vaccine administration - necessary medical waste removal and disposal.
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	1 Imp General Public
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Safe removal and disposal of biohazardous medical waste (vaccine sharps and syringes, etc.) in accordance with proper procedures and regulations.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.
Project Name: Dept of Enrichment Summer Program Rentals	
Project Identification Number	2021-12
Project Expenditure Category	2-Negative Economic Impacts

Project Expenditure Subcategory	2.14-Healthy Childhood Environments: Early Learning
Status To Completion	Completed
Total Cumulative Expenditures	\$55,413.92
Project Description	Six weeks of rental equipment for the Dept. of Enrichment's summer camps and athletic programs offered to low- and moderate-income families in need of childcare and childhood development programs during COVID19.
Please identify the dollar amount of the total project spending that is allocated towards evidence-based interventions	\$0.00
Is a program evaluation of the project being conducted?	No
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	2 Imp Low or moderate income HHs or populations
Secondary Impacted and/or Disproportionately Impacted populations	16 Dis Imp HHs that qualify for certain federal programs
Is a program evaluation of the project being conducted?	No
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	Educational and enrichment summer programs for low- and moderate-income families in need of childcare and childhood development programs during COVID19.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	Educational and enrichment summer programs for low- and moderate-income families in need of childcare and childhood development programs during COVID19.
National Center for Education Statistics ("NCES") School ID or NCES District ID. List the School District if all schools within the school district received some funds	3407830
Project Name: Gov't Services - Municipal Employee Unemployment Compensation Insurances	
Project Identification Number	2021-10
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	Completed
Total Cumulative Expenditures	\$500,000.00
Project Description	Unemployment compensation insurances for municipal employees during COVID19.

Project Name: Salaries and Wages for Dept. of Administration staff responding to COVID19	
Project Identification Number	2021-1
Project Expenditure Category	3-Public Health-Negative Economic Impact: Public Sector Capacity
Project Expenditure Subcategory	3.1-Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers
Status To Completion	Completed
Total Cumulative Expenditures	\$197,131.63
Project Description	Salaries and Wages for Dept. of Administration staff responding directly to COVID19 public health emergency (i.e. contact tracing, test sites, coordination with Dept. of HHS, creation of COVID-19 data portal, etc.)
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	City Administration/leadership responsible for developing and executing the City's overall COVID19 response strategy to mitigate viral transmission, maintain public health and safety to the greatest extent possible, and ensure all necessary public health programs and services were available to the community.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.
Number of government FTEs responding to COVID-19 supported under this authority	5
Project Name: VIA Rapid Reliable Transit - COVID Cleaning	
Project Identification Number	2021-11
Project Expenditure Category	1-Public Health
Project Expenditure Subcategory	1.7-Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)
Status To Completion	Completed
Total Cumulative Expenditures	\$96,152.00
Project Description	COVID sanitization/decontamination costs, City-wide.
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	1 Imp General Public

Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	To ensure public/municipal facilities and services were safe and clean to mitigate viral transmission to the greatest extent possible and reduce the risks to human lives associated with COVID19.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.
Project Name: Employee Group Health Insurance	
Project Identification Number	2021-9
Project Expenditure Category	7-Administrative
Project Expenditure Subcategory	7.1-Administrative Expenses
Status To Completion	Completed
Total Cumulative Expenditures	\$20,199,999.00
Project Description	Municipal employee health insurance during COVID19 pandemic.
Project Name: Dept. Public Works COVID19 municipal janitorial operations	
Project Identification Number	2021-03
Project Expenditure Category	1-Public Health
Project Expenditure Subcategory	1.7-Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)
Status To Completion	Completed
Total Cumulative Expenditures	\$1,678,630.46
Project Description	Expansion of janitorial services in response to the COVID19 public health emergency, additional COVID sanitation/decontamination supplies for municipal facilities and offices, and COVID-compliant public facilities.
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	1 Imp General Public
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	To ensure public/municipal facilities and services were safe and clean to mitigate viral transmission to the greatest extent possible and reduce the risks to human lives associated with COVID19.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	City leadership evaluated current circumstances and all immediate public health and safety risks on a continual basis, and acted responsibly, prudently, and cost effectively in accordance with City

	policies, procedures, emergency operations plans, and Governor Murphy's Executive Orders.
Project Name: Grant Rite Management Corporation Disaster Recovery Consulting Services	
Project Identification Number	2021-02
Project Expenditure Category	7-Administrative
Project Expenditure Subcategory	7.1-Administrative Expenses
Status To Completion	Completed
Total Cumulative Expenditures	\$101,490.00
Project Description	Grant Rite Management Corporation - disaster recovery consulting services - contracted vendor to assist with ARPA funding management and compliance reporting.
Project Name: Gov't Services - Replacement of Revenue Loss due to COVID19	
Project Identification Number	2021-00
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	Completed
Total Cumulative Expenditures	\$105,412,406.40
Project Description	The provision of general government services.
Please provide an explanation of how revenue replacement funds were allocated to government services	Revenue replacement funds were used to properly fund all City operations and expenses at pre-COVID levels at no additional cost to the taxpayer, with on-going, prudent pandemic response measures in place to mitigate further negative impacts while protecting public health and safety to the greatest extent possible and promoting equitable outcomes.
Overview	
Total Expenditures	\$139,971,935.00