



Kansas City, MO

American Rescue Plan Act Recovery Plan Year 2

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Department of Treasury
1500 Pennsylvania Avenue, NW
Washington, D.C. 20220

Submitted By:

Finance Department
City of Kansas City, Mo.
414 E. 12th Street, 3rd Floor
Kansas City, MO 64106

Point of Contact:

Nancy E. Aguirre
Nancy.Aguirre@kcmo.org

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Kansas City, MO

2022 Recovery Plan

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General Overview

Executive Summary

Through the American Rescue Plan Act (ARPA), the City of Kansas City, MO (KCMO or the City) was granted \$194 million to combat the negative effects of the COVID-19 pandemic, rebuild the City economically through funding of City operations, and provide a unique opportunity to make strategic investments in the community. An in-depth analysis/review on the impacts of the pandemic was conducted to identify the key areas of need. With these results, ARPA funds were allocated across many departments and organizations to pave the way for a successful recovery. The KCMO's primary goal for the ARPA funds is to set the City up to be in a better position than it was pre-pandemic. This includes increasing residents' access to a variety of public health services that will help keep families/communities safe. To this end, KCMO has dedicated a large portion of its available funds to housing support services for Qualified Census Tracts (QCTs). Various housing projects have been undertaken to ensure that all KCMO community members have a reliable shelter and access to necessities, such as food and electricity. These projects specifically target QCTs with the most need throughout the metropolitan area. Lastly, ARPA funding will support economic development efforts throughout the City focused on stimulating the economy, boosting employment and increasing tourism.

The availability of ARPA funds are an opportunity to make KCMO an inclusive, successful metropolitan area with thriving businesses and sheltered and employed residents again. The funding will keep the people of the City safe far beyond the public health crisis and create foundations for future community focused programs; i.e. Those provided shelter and opportunities for property ownership can re-start their lives and find employment in the local KCMO job market. By re-investing in our City/community, KCMO will become a much more resilient metropolitan area.

While the ARPA funds have the potential to enable KCMO to recover past its pre-pandemic state, it also poses some challenges. First by focusing the award money on specific communities and neighbourhoods, it is possible for recovery to show in other areas throughout the City. Next, while the local organizations are assisting those who wish to receive help, there is a chance that some households will go unrecognized. Lastly, due to language barriers, it can be a challenge to ensure that accurate information is spread equally and effectively without in-depth pre-planning and proper organization. KCMO considers it vital that all efforts funded are publicized in an inclusive manner, such as presenting the information available in various languages and ensuring information can be accessed on platforms in addition to the internet.

Funds have been directed towards projects highlighting homelessness, small business assistance, aid to non-profits in the tourism industry, public health services and continuation of governmental services, just to name a few. Each program/project has been reviewed at the department level as well as spent lengthy time with planning and organization in the City of Kansas City, MO City Council. These reviews and processes have been initiated to ensure that due diligence and adequate consideration has been allocated to each and every avenue for revitalization and quality improvements within our community.



Uses of Funds

The \$194,776,376.00 in funding that was allocated to KCMO from ARPA was thoughtfully and strategically disbursed across several KCMO governmental departments, non-profits, and local organizations. The City received the funding in two (2) tranches; \$97,388,188 in May 2021 and the second half of equal amount in June 2022. The funding allocations are diverse in nature to ensure that as many KCMO entities and community segments impacted by the COVID-19 pandemic receives attention and efforts to aid in recovery. These funding allocations include projects strengthening public health, marginalized communities, small businesses, governmental services, and other projects listed in the ARPA guidelines.

The City of Kansas City, MO City Council (City Council) met extensively to discuss their goals for recovery and to determine how best to allocate ARPA funds that would afford the greatest impact. Through an interactive budget allocation tool, the Council members were able to prioritize the various funding options and determine which awards might best serve those residents most in need of assistance in KCMO. Immediately following the budget decisions, KCMO staff worked with the various City Departments to create the processes, applications and review methodologies to ensure each project attains successful implementation. Performance metrics were developed for each project funded, providing participants and organizations with specific expectations, directing the project progression, from the KCMO Finance Department. Each award pinpoints an issue that was either sparked or exacerbated by the spread of COVID-19, the quarantines and/or the lockdowns/business shutdowns. Due to the specific nature of these projects, each award also has a specific set of goals and targets that will contribute to the overall recovery of the City.

Committees were assembled for the larger projects that will evaluate applications for community participants honestly and without prejudice. Specific contracts for the Housing Trust Fund and ReBuild KC programs will be reported on the next report as committees are currently making final awarding decisions/awards. While granting awards, KCMO highlighted organizations that have already done outstanding work in the metropolitan area working with marginalized communities and specific neighborhoods. These organizations have in-depth knowledge of which specific communities require the most help and what approaches work best for each community. This approach will allow the award dollars to be as impactful as possible. Between the funding of public health-related costs and the awards provided to local organizations to address the negative economic and social impacts, KCMO created a roadmap towards recovery. With an emphasis on metric-tracking and community outreach, the ARPA funds will have a substantial positive impact on the metropolitan area that will continue to be seen in the years to come.

Public Health (EC 1)

ARPA funds are being directed to cover necessary COVID-19 expenditures (operational costs). The Kansas City Health Department expects to maintain current levels of COVID-19 operations, vaccinating residents and working towards making certain new COVID-19 cases are properly investigated in Fiscal Year (FY) 2023. Additional funding will be provided for public health programs through tranche two including resources for community violence interventions. By proactively monitoring the on-going public health crisis and investing funds in the prevention and



mitigation, the other ARPA projects dealing with economic recovery and equity should continue uninterrupted to a successful completion.

Negative Economic Impacts (EC 2)

ARPA Funds have been used to fund programs and services to address the negative economic impacts of COVID-19 including housing assistance and support services for persons experiencing homelessness. The City has been using, and will continue to use, ARPA funds to provide temporary housing to the homeless. The increased need in this category correlates to the continued impacts resulting to the pandemic. The City is in the final stages of the first round of contract awards from the Housing Trust Fund. These awards to individuals and organizations will support housing stability through the production of affordable housing citywide. In addition, the City is partnering with organizations that provide legal services to those in need to help combat housing issues, such as eviction, fair housing laws, and housing placement. Volunteer legal staff will be deployed to communities of need to focus on the homeless.

In addition to public health support, funds have been provided to reimburse City of Kansas City, Missouri employees who were furloughed in 2020, provide emergency pay to City paramedics/EMTs and firefighters placed in increased risk of exposure due to the nature of their work. Provisions have also been made to support the guidance and oversight of the ARPA resources through a grants coordinator position as well as professional assistance from experienced consultants. Lastly, funds have been utilized to address the negative economic impacts that COVID-19 had on the Kansas City Zoo, the Liberty Memorial and Starlight Theater by restoring in the FY22 budget a portion of the passthroughs to these entities. These programs will all include some aspects of Kansas City, MO 2021 Recovery Plan Performance Report 3 community outreach to reach the greatest audience possible and maximize the impacts of these funding programs

Premium Pay (EC 4)

\$1,000,000 of the ARPA funds were allocated during the FY2022 year to cover premium pay for essential staff during the pandemic/lockdowns. First responders do not have the luxury of working from home, therefore their work puts them in increased risk of exposure during a pandemic. Funds were used to provide Premium Pay to members of the Kansas City Fire Department and Ambulance Service to offset the increased hours/shifts as well as increased exposure risk to themselves and their families.

Water, Sewer, and Broadband Infrastructure (EC 5)

Infrastructure programs and services addressing access to broadband for households in need are clearly allowable program expenditures under the ARPA umbrella. The City's plan in this category includes an appropriation to establish programming and support services for residents without access to sufficient broadband services. The COVID-19 pandemic brought to light the universal need for sufficient broadband access for families. Due to exposures and quarantines, students had to do school online for extended periods from 2020-2021 while parents and other residents worked from home. Either, and especially both, can be a drain on internet access that many homes and small businesses utilize due to cost restrictions. The City has granted funding to aSteam Village (ASV), one of Kansas City's most prominent educational organizations, to head



the broadband efforts of KCMO. The outcome goals for the Digital KC Now initiative via the partnership with ASV, is to raise the median household income, median home-value, health index, graduation rate, and business creation in the 3rd Council District by creating a digital economy in an area where lower-wage service and entertainment economies exist and are prevalent. The three-phase process will create the strong base residents and the community can build from going forward.

ASV will engage the citizens of the 3rd District to undertake a project generating increased broadband capacity to supplement other resources available to the City's 3rd District and beyond. ASV will take action to implement the Master Plan in three phases. First, ASV will conduct needs assessment to determine which students need connectivity and devices and where they live, to establish a process for procuring devices and connectivity and to establish broadband service through existing network infrastructure. In phase two, ASV will establish partnerships for new broadband infrastructure and service through the award of public-private partnership agreements. This phase will consist of the implementation of the partnerships and construction of new, necessary broadband infrastructure. Phase three will be the use of public infrastructure to bring new service options in line with the City's principles. To help the partnerships succeed and ensure that all residents benefit from connectivity, ASV will consider targeted expansion of digital inclusion programs, evaluate subsidy models for the lowest income City residents, and promote job training and business opportunities related to broadband deployment. The benefits of increasing open access infrastructure will build over time as more consumers benefit from lower costs thus enabling ASV to serve wider areas.

Revenue Replacement (EC 6)

KCMO prioritized Revenue Replacement as a key use of ARPA funds in the first tranche, with a smaller allocation in tranche two. Using a base year general revenue (FY ended April 30, 2019), the City performed a calculation to determine the estimated revenue loss due to the COVID-19 public health emergency as of December 31, 2020 (\$96,960,738). Accordingly, KCMO has decided to allocate \$99,192,907 of ARPA funding towards revenue replacement between the two tranches. These funds have been diverted towards government services such as Parks and Recreation salaries and expenses, as well as employee furlough reimbursement to restore certain City services and improve the City's overall financial condition. The funds from tranche two will support Fire Department/First Responder salaries/benefits in addition to expenses from Public Works for the increased costs of waste pick-up and disposal. The City will cover eligible, previously budgeted government services equal to the amount of revenue loss experienced to make originally budgeted funds available to restore city services detailed in this plan, mid-year reappropriations for necessary costs, or rolling to fund balance at end of year.

Promoting Equitable Outcomes

The onset of the COVID-19 pandemic prompted many negative outcomes throughout the entire population of KCMO, specific marginalized communities were impacted on a much greater scale. Many struggled to pay their rent and/or utilities and a record number of people were experiencing unemployment. In March 2020, when the CARES Act was passed, funding was allocated to KCMO through Clay, Jackson, and Platte counties. With that funding, these impacted communities began to receive some help. Although the CARES Act had an impact on these populations, there is significantly more that still needs to be done to address the



damage/loss experienced from the pandemic. Therefore, new projects that explicitly target marginalized communities throughout the metropolitan area will be supported.

One of the primary goals of the KCMO ARPA award is to use the funding as an opportunity to provide housing, whether temporary or long-term, to residents of Kansas City, who have struggled to find shelter. The City used approximately \$3,000,000 of these funds to provide temporary housing for a portion of the homeless community during the winter of 2020 due to the increased need as a direct result of the pandemic. Shelter was provided for those in need in hotels for up to three months while offering medical care, access to computers for job search assistance, aid in obtaining legal identification, birth certificates, etc. in addition to food and access to many social services resources from throughout the City. In addition, projects have been funded that will enable those who do not know how to seek shelter or social services to obtain the assistance they require. The City is allotting \$12,500,000 to the new Housing Trust Fund for eligible uses to support housing stability programming citywide. Further, projects have been funded that will enable those who do not know how to seek shelter or social services to obtain the assistance they require. Allocations have also been made to provide broadband access to identified disadvantaged communities to increase access to the resources and information to succeed within the KCMO community.

All programs targeting marginalized communities will be publicized throughout the city through a variety of partnerships along with the use of social media. Ongoing partnerships with Legal Aid of Western Missouri, Homesteading Authority, Land Bank, and other Northeast Kansas City neighborhoods will enable the programs to reach a large audience and to achieve the greatest physical and economic impact. Many of these programs will focus on the Historic Northeast City, which has many neighborhoods that would benefit from housing and broadband assistance.

The City has also established several physical and digital lines of communication for community members to receive information on programs specific to marginalized communities. Residents can contact 311 by phone or visit the 311 locations for information and assistance, connection to relevant Departments and programs, and hard copies of forms, information, and documents available online. The City has staff monitored social media accounts to share news and for residents to comment or ask questions on any topic. All City programs, services, and activities have also been indexed online at KCMO.gov. Residents can search by name, by Department, or by key word to receive assistance, report issues, and find applications, reports, services, downloadable forms, announcements, and updates on current city-related issues.

The Neighborhood Legal Support of Kansas City (NLS) has a deep-rooted relationship with the homeless population in KCMO. This relationship will be utilized to reach even more people in need throughout the community. The KCMO ARPA funds are supporting two community development projects led by NLS that will perform outreach and social services to specific marginalized communities in the area. Using the social network of the neighborhood homeless community, NLS is now able to effectively screen members of the community to determine who is in greatest need and who is most likely to benefit from services. This means that resources can be used more effectively, which will have a much greater impact on the communities in need. The NLS is now moving forward with Phase II of their project, in which they will use information they obtain from members of the first homeless camp to get in contact with people in the homeless community in the Lykins Neighborhood who are in the greatest need of assistance and who are most likely to benefit from assistance. At the conclusion of the proposed projects,



the NLS will provide measurable qualitative and quantitative goals and projected outcomes achieved. For starters, it is imperative that the funded programs are easily accessible and publicized to the intended audience. They aim to reach communities that would not normally have access to these resources. In addition, they would position these communities in a better situation than they were in before the pandemic, both financially and emotionally.

To achieve this, most of the ARPA projects are focused on lower to low-income, and below, neighborhoods. These programs are designed to reduce blight and dumping, create more affordable housing options, and create cleaner environments. The City is also directing ARPA funds towards updating City software and IT securities for increased data protection and efficiencies that can be passed on to residents. The individual projects include focus on the increased amount of waste that has built up over the course of the pandemic as well as improving City services in efficiency and services to provide more for residents and neighborhoods. Larger trash and recycling rolling bins, as well as composting containers, will be provided to all City residents to prevent animals from getting into resident trash, provide opportunity for residents to clean up their property more efficiently, and increase the City's potential to go green.

In June 2020, as part of its work with the Lykins Neighborhood Association, NLS started an innovative project to provide housing for a group of people living in a homeless camp in the neighborhood. The initial results of the project have been promising. NLS has secured long-term housing for five of the six original participants in the project and full-time employment for three of the participants. The project social worker has been successful in obtaining many benefits for project participants including:

- COVID relief checks of \$1,200 or more;
- Identification paperwork (without a drivers' license or other ID, it is very difficult to get work and to access other available resources);
- Access to healthcare; work; and housing.

The project involves a small homeless camp on a vacant lot at 9th & Indiana in Lykins. There was initial pressure from nearby homeowners to evict the campers from the lot, which is private property. NLS recognized that eviction would only result in the campers moving to another lot or to a vacant house. So, instead, NLS staff met with and got to know the people living at the camp. After initial discussions, NLS created an agreement with the campers under which they agreed to a few ground rules. The campers, for the most part, have complied with the agreement and over time, they have developed a relationship of trust with NLS. NLS encouraged campers to attend neighborhood clean-up events at which they were paired with neighborhood rehabbers. The rehab business staff saw their positive work ethic and hired many for short-term rehab assignments. One rehabber took the time to get to know and trust the campers well enough that, by December, he was willing to invite four of the campers to live in a house being worked on for three months, free of charge. Having a house occupied greatly reduces the risk that it will be vandalized; shelter for those previously homeless and benefit to the owner, a true win/win.

Moving forward, the Lykins Community Development project will host twenty (20) meetings during their new contract with residents to implement resilient neighborhood stabilization. They will also provide for interpretation services due to the diversity of the community, so all community members can be heard. They will continue the work they have already begun, but



with a greater audience in mind and a foundation of lessons learned. The contract for this project has been allocated and detail information will be available on the next report.

One project that has already made significant progress in the interest of promoting equitable outcomes is the aSTEAM Village (ASV) 3rd District Broadband Initiative. This project is centered around engaging the citizens of the 3rd District to generate increased broadband capacity and supplement connectivity resources in underprivileged areas. This ASV project includes community improvement activities in the form of broadband investment that meets the LMI national objective as: an area benefit in which the service area for the investment is primarily residential and the population of the service area is at least 51 percent LMI; and as a jobs benefit in which at least 51 percent of the jobs created or retained by the investment are held by or made available to LMI persons. The main challenge to achieving success with this project is economic inequality within Kansas City and more specifically the 3rd District that ASV serves. Just as the health of downtown Kansas City and the region are linked, so are the health of the downtown core and its surrounding neighborhoods. Diverse challenges face downtown neighborhoods including increasing development pressures, affordable housing and displacement concerns, outdated plans, economic distress, problems related to homeless encampments, and inadequate infrastructure. ASV's Broadband project is an effective tool that will grow Kansas City's economy and raise levels of local wealth through enhanced broadband access.

The program reports that participating students have just completed training on ARC GIS and Slingshot Simulations platform during the last quarter. This allows program support and participants to spend the second year of the contract collecting data, building data visualizations and data virtualizations, so they can deliver both qualitative and quantitative data on the impact, progress, and level of inclusion the Digital KC Now initiative and broadband network. The data will offer insight towards the impact of the program on the key outcome indicators of raising the median household income, median home-values, health index, graduation rates, and business creation in the digital tech sector within the 3rd Council District.

Community Engagement

In addition to its regular annual survey, KCMO, through its regular resident survey contractor, has been administering an anonymous survey periodically to a statistically significant random sample of its residents. The City's goal is to understand residents' level of satisfaction or dissatisfaction with City services, as well as their outlook on the COVID-19/Coronavirus pandemic. The surveys are collected via mail, phone, and online to ensure that a broad swath of the population is assessed. These results are regularly posted along with a guide to interpret the data.

Residents can access the full survey report and presentation at kcmo.gov/survey. The City has also provided a [Resident Insights Dashboard](#), as an interactive data resource that provides key metrics driving resident satisfaction in the city and supports resident-centric planning and policy. The survey is also presented to city boards and commissions to ensure that funds are being invested equitably and are in line with the communities' priorities.



The City also hosts [Speak Easy Sessions](#), where Kansas City residents can provide their feedback on important issues and engage in decisions made by city leaders and staff. The goal of these sessions is to help city officials build a better relationship with residents, be more inclusive, and make better policy decisions.

The City makes information public through a variety of mediums including the KCMOre Magazine, a title derived from its goal of resident engagement (the 're' in KCMOre). The magazine provides residents with detailed information on City programs and provides resources and contact information for residents to provide feedback on programs and funding. Residents can receive a copy online or by mail to stay up to date on the latest information.

Additionally, the City is also a key partner with the Housing Solutions Summit and leaders at all levels of Missouri government. This seeks to create sustainable solutions through collaborative efforts to provide housing for people who are unhoused. This includes:

- Identifying barriers to housing access and develop solutions to overcome them
- Developing policy recommendations at all levels of government
- Developing accountability measures at all levels from residents to service providers to government
- Respecting and preserving our diversity, maintaining a high regard for cultural, social, and ethnic identities

KCMO believes that through initiatives, such as the Housing Solutions Summit, it will be able to get feedback from a diverse and inclusive segment of society and be able to implement new projects based on this feedback.

The City also gives residents and local organizations the unique opportunity to apply for City funds and advocate directly for resources and improvements that they need. The ReBuildKC-Neighborhood Grants program provides opportunities at the grassroots level to build better neighborhoods, improve livability of neighborhoods, and hear directly from neighborhoods about needs and priorities. Primarily with American Rescue Plan Act (ARP) funds, ReBuildKC will finance a variety of neighborhood improvements including:

- Housing improvements, affordable housing, and unhoused solutions
- Infrastructure projects and improvements such as sidewalks, sustainable streetscapes, digital access, blight elimination, etc.
- Job creation and employment training programs
- Violence prevention and crime reduction initiatives
- Energy sustainability/efficiency programs, such as tree planting, solar or other alternative energy solutions
- Neighborhood resiliency projects/programs
- Activities that promote healthy communities
- Other neighborhood and community projects or programs

The program is administered by the Neighborhood Services Department, with an internal review committee comprised of representatives from multiple City D reviewing submitted projects and determining recipients and award amounts. Grants will range in size and scope dependent on community requests, demonstrated need, and availability of funds, and are available to



individuals, neighborhood associations, homes associations, not-for-profit organizations, for-profit companies, and others. These grants will be only spent in Kansas City and must have a community or public benefit. The application window for ReBuildKC funding ended on March 22nd, and the review is currently ongoing for over 600 proposed projects. Selected projects will demonstrate how they will strengthen partnerships and interactions among community residents, improve neighborhood quality and livability, and/or support an activity advancing economic development.

All City communication is designed to be available for engagement with residents with limited English proficiency. All City websites are posted using specific ADA-compliant font requirements and are evaluated to ensure documents are scaled to an adjusted 5th-grade reading level to make them more understandable and accessible by the general public. By using more accessible language, third-party translating services such as Google Translate become much more effective at translating these websites for City residents with limited English proficiency. Several Departments also have contracts with Language Line translating services to allow for on-demand translating, both in the office and in the field. These services allow staff to communicate with all residents in over 240 languages, including American Sign Language, ensuring the City can communicate with limited English proficient residents on the same level as residents who primarily speak English.

Labor Practices

KCMO has allocated a portion of ARPA funding to various broadband projects throughout the city to ensure everybody has equal access to public information, schooling materials, and work from home capabilities, if needed. ASV focuses predominantly on the science, technology, engineering, the arts, and mathematics (STEAM) fields for disadvantaged students. ASV has been awarded ARPA funds to focus primarily on providing broadband access to the greater community.

The ASV broadband projects have many labor practices put in place that will ensure the contract is executed smoothly and effectively. First, the ASV will secure a Chief Operations Officer, who will be responsible for on and off-site day-to-day operations. The person named will be required to meet specific deadlines and execute all tasks in the most efficient and effective manner, as defined by the Board of Directors. This board will meet to develop a business strategy and map out long-term plans for the project. The roll-out of the program will involve comprehensive training for all network and radio installation services, as well as maintenance.

Use of Evidence

For tranche one (1) projects that have already either obligated or expended funds, the City has developed a wide-range of evidence-based interventions to ensure that Federal funds are being used properly and that there is a measurable, positive impact on the community. For projects undertaken by sub-recipients (for example: Starlight Theatre, Kansas City Zoo, and the National World War I Museum and Memorial), the City worked with its partner institutions to develop unique plans for each that would increase both the effectiveness and efficiency their funds



tracking. For all projects, KCMO utilizes data and analytics to look at the impact that its various projects will have or has had on communities that are served. As data is collected the staff will review information on a regular basis and adjust future evidence-based interventions accordingly.

Going forward with tranche two (2), KCMO has allocated a much larger proportion of funds for Expenditure Category 2: Negative Economic Impacts. There are two large allocations, the Housing Trust Fund and ReBuildKC, which are both focused on providing funds to projects and priorities identified by the community. Each of these programs will evaluate potential projects rigorously to ensure compliance with all regulations relevant to ARPA and the City will work together with stakeholders to develop specific Learning Agendas for them. The general strategy for both programs are listed below. As each begin obligating and expending funds, KCMO will provide updates in future reports.

Housing Trust Fund

Efforts to improve neighborhood environments and to maintain and increase the number of affordable housing units are critical to ensuring safe, healthy, and reasonable housing for all residents in the city. Given that many disproportionately impacted populations reside in high-poverty neighborhoods, neighborhood-level interventions may be particularly important in overall efforts to decrease health disparities. Thus, the goals of allocated obligations and future expenditures of the Housing Trust Fund will utilize evidence-based interventions to achieve one or more of the following goals:

- Decrease homelessness
- Increase housing stability
- Improve quality of life
- Modernize neighborhoods

ReBuildKC

Being housed in and managed by the Neighborhood Services Department, ReBuildKC will provide grants to a variety of neighborhood improvements (please see the Community Engagement section for an extensive list). Due to the wide range of potential activities that can be undertaken, the City has focused on a general strategic approach to designing future Learning Agendas:

- Describe your grant's relevance to the local community in terms of mission, purpose, vision, and need.
- Define the key methodologies, programs, and activities for fulfilling your mission.
- Make clear the connection between the grant's core cause and relevance to the community and the interests of the community at large.
- Clearly outline what resources are needed to achieve the goals of the grant and the expected cost of these resources.

Table of Obligations by Expenditure Category

This table is for projects allocated under Tranche 1.



| Category | | Cumulative Obligations to date (\$) |
|----------|---|--|
| 1 | Public Health | \$17,501,498.00 |
| 1.1 | COVID-19 Vaccination | \$3,505,850.00 |
| 1.2 | COVID-19 Testing | \$1,252,000.00 |
| 1.3 | COVID-19 Contact Tracing | \$1,791,600.00 |
| 1.5 | Personal Protective Equipment | \$816,480.00 |
| 1.7 | Other COVID-19 Public Health Expenses | \$1,128,291.00 |
| 1.11 | Community Violence Interventions | \$340,018.00 |
| 1.14 | Other Public Health Services | \$8,667,259.00 |
| 2 | Negative Economic Impacts | \$45,510,000.00 |
| 2.10 | Aid to Nonprofit Organizations | \$1,320,000.00 |
| 2.15 | Long-term Housing Security: Affordable Housing | \$25,390,000.00 |
| 2.18 | Housing Support: Other Housing Assistance | \$15,000,000.00 |
| 2.23 | Strong Healthy Communities: Demolition and Rehabilitation of Properties | \$3,300,000.00 |
| 2.30 | Technical Assistance, Counseling, or Business Planning | \$500,000.00 |
| 3 | Services to Disproportionately Impacted Communities | \$22,945,000.00 |
| 3.1 | Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers | \$11,900,000.00 |
| 3.3 | Public Sector Workforce: Other | \$8,000,000.00 |
| 3.11 | Long-term Housing Security: Services for Unhoused Persons | \$3,000,000.00 |
| 3.12 | Housing Support: Other Housing Assistance | \$45,000.00 |
| 4 | Premium Pay | \$1,000,000.00 |
| 4.1 | Public Sector Employees | \$1,000,000.00 |
| 5 | Infrastructure | \$500,000.00 |
| 5.19 | Broadband: "Last Mile" projects | \$500,000.00 |
| 6 | Revenue Replacement | \$99,192,907.00 |
| 6.1 | Provision of Government Services | \$99,192,907.00 |
| 7 | Administrative | \$8,126,971.00 |
| 7.1 | Administrative Expenses | \$8,126,971.00 |

* Due to changes in Expenditure Categories and based on need, some obligations have been adjusted since first Annual Recovery Plan report.



Table of Expenses by Expenditure Category

This table is for projects allocated under Tranche 1.

| Category | | Cumulative expenditures to date (\$) | Amount spent since last Recovery Plan |
|----------|---|--------------------------------------|---------------------------------------|
| 1 | Public Health | \$3,230,254.96 | \$3,230,254.96 |
| 1.1 | COVID-19 Vaccination | \$1,833,309.38 | \$1,833,309.38 |
| 1.2 | COVID-19 Testing | \$420,450.12 | \$420,450.12 |
| 1.3 | COVID-19 Contact Tracing | \$546,854.24 | \$546,854.24 |
| 1.5 | Personal Protective Equipment | \$50,120.24 | \$50,120.24 |
| 1.7 | Other COVID-19 Public Health Expenses | \$228,191.18 | \$228,191.18 |
| 1.11 | Community Violence Interventions | \$0 | \$0 |
| 1.14 | Other Public Health Services | \$151,329.80 | \$151,329.80 |
| 2 | Negative Economic Impacts | \$1,289,171.78 | \$1,289,171.78 |
| 2.10 | Aid to Nonprofit Organizations | \$1,170,000.00 | \$1,170,000.00 |
| 2.15 | Long-term Housing Security: Affordable Housing | \$119,171.78 | \$119,171.78 |
| 2.18 | Housing Support: Other Housing Assistance | \$0 | \$0 |
| 2.23 | Strong Healthy Communities: Demolition and Rehabilitation of Properties | \$0 | \$0 |
| 2.30 | Technical Assistance, Counseling, or Business Planning | \$0 | \$0 |
| 3 | Services to Disproportionately Impacted Communities | \$2,403,749.99 | \$3,750.00 |
| 3.1 | Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers | \$0 | \$0 |
| 3.3 | Public Sector Workforce: Other | \$0 | \$0 |
| 3.11 | Long-term Housing Security: Services for Unhoused Persons | \$2,399,999.99 | \$0 |
| 3.12 | Housing Support: Other Housing Assistance | \$3,750.00 | \$3,750.00 |
| 4 | Premium Pay | \$1,000,000.00 | \$1,000,000.00 |
| 4.1 | Public Sector Employees | \$1,000,000.00 | \$1,000,000.00 |
| 5 | Infrastructure | \$351,000.00 | \$351,000.00 |
| 5.19 | Broadband: "Last Mile" projects | \$351,000.00 | \$351,000.00 |
| 6 | Revenue Replacement | \$72,327,188.00 | \$72,327,188.00 |
| 6.1 | Provision of Government Services | \$72,327,188.00 | \$72,327,188.00 |
| 7 | Administrative | \$54,597.71 | \$54,597.71 |
| 7.1 | Administrative Expenses | \$54,597.71 | \$54,597.71 |



Table of Allocations Tranche 2

| TRANCHE 2 Category | | Allocations to Date |
|--------------------|---|------------------------|
| 1 | Public Health | \$11,045,498.00 |
| 1.1 | COVID-19 Vaccination | \$1,000,000.00 |
| 1.2 | COVID-19 Testing | \$300,000.00 |
| 1.3 | COVID-19 Contact Tracing | \$648,000.00 |
| 1.7 | Other COVID-19 Public Health Expenses | \$319,341.00 |
| 1.11 | Community Violence Interventions | \$340,018.00 |
| 1.14 | Other Public Health Services | \$8,438,139.00 |
| 2 | Negative Economic Impacts | \$31,550,000.00 |
| 2.15 | Long-term Housing Security: Affordable Housing | \$12,750,000.00 |
| 2.18 | Housing Support: Other Housing Assistance | \$15,000,000.00 |
| 2.23 | Strong Healthy Communities: Demolition and Rehabilitation of Properties | \$3,300,000.00 |
| 2.30 | Technical Assistance, Counseling, or Business Planning | \$500,000.00 |
| 3 | Public Health-Negative Economic Impact: Public Sector Capacity | \$19,900,000.00 |
| 3.1 | Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers | \$11,900,000.00 |
| 3.3 | Public Sector Workforce: Other | \$8,000,000.00 |
| 6 | Revenue Replacement | \$26,865,719.00 |
| 6.1 | Provision of Government Services | \$26,865,719.00 |
| 7 | Administrative | \$8,026,971.00 |
| 7.1 | Administrative Expenses | \$8,026,971.00 |

Performance Report

As of June 30, 2022, the Temporary Housing Services to Address Homelessness projects, Pallet Community and Transitional Housing Contract, has received funding. The Transitional Housing Contract has been initiated and has tangible metrics that have been collected to date. The Pallet Community has encountered some barriers in identifying a physical location that would be appropriate, available and provide the needed space. This project is currently under review for next steps.

The Housing Trust Fund Board met for the first time on May 15, 2022, to review responsibilities, legal constraints, procedure, protocol, purpose, and overview. During this time Housing Department staff was working on reading, categorizing, and scoring the applications that had been received by the City for projects based on the following criteria: Narrative, Proposed Outcome, Developer/Agency Experience, Project Budget and if the proposal included Fair Housing Goals. The categories of projects are: Affordable Preservation (Rental), Affordable Housing Creation, Transitional and Supportive Housing, Homebuyer assistance and Retention,



Homeownership – Owner Occupied. Staff created packets for Board Members to review summarizing the applications and scoring information. There are twenty-six (26) applications. The HTF Board met again on June 7 and June 28 to review the submitted applications. This was done in closed sessions. Once the HTF Board has determined which projects to fund, the next step will be to draft contracts. The HTF Board should be making their awards by their next meeting.

The City allocated and distributed \$1,000,000.00 in Premium Pay from tranche one (1) during FY2022. These funds were allocated to members of the Fire Department, including the EMS/Ambulance Service. This group was singled out due to the intrinsically higher exposure rate to Covid19 related cases and, in many cases, the requirement to work increased hours when entire shifts were down due to quarantine. During FY2022 the City's Fire Department had cases of entire shifts of firefighters at a station having to be isolated, ambulance crews working mandatory overtime to cover for ill co-workers. Some staff was forced to isolate from family while working to avoid possible transmission to high-risk members.

KCMO is also collecting performance metrics for each of these projects to provide a base of strong causal evidence. Such metrics are included for situational awareness. Projects that have yet to be executed will display intended performance metrics in lieu of quantitative data. Note that the intended performance metrics are subject to change and may or may not be fully reported on in subsequent reports.

Starlight Theater

Performance Metrics:

- Total Number of events held
 - Broadway performances/shows: 41 events
 - Concerts: 24 events
 - Van Gogh Alive Exhibit: 82 events
 - Special Events: 6 events
 - Total events: 153
- Total number of in person/virtual attendees
 - 245,990 in-person attendees in the last year
- % of revenue loss that has been recouped
 - Revenue 7/1/18-6/30/19 = \$18,945,156
 - Revenue 7/1/19-6/30/20 = \$13,706,351
 - Revenue 7/1/20-6/30/21 = \$3,453,031
 - Revenue 7/1/21-6/30/22 = \$18,204,501
 - Revenue recouped 108% from 2020
 - Revenue recouped 427% from 2021
- % of positions that have been re-hired
 - 87%
 - Comparing # of employees worked 7/1/21-6/30/22 vs # worked 2019
- Average number of attendants at the venue per event in FY21 (pre-funding) vs FY21/22 (post-funding)
 - Average # of attendants pre-funding: 1,608
 - Average # of attendants post-funding: 2,963
- Growth in revenue
 - Revenue 7/1/18-6/30/19 = \$18,945,156



- Revenue 7/1/19-6/30/20 = \$13,706,351
- Revenue 7/1/20-6/30/21 = \$3,453,031
- Revenue 7/1/21-6/30/22 = \$18,204,501
 - Revenue recouped = 108% from 2020
 - Revenue growth = 427% from 2021

Required Metrics:

Negative Economic Impacts (EC 2):

- *Number of workers enrolled in sectoral job training programs*
 - *0 workers enrolled in sectoral job training programs*
- *Number of workers completing sectoral job training programs*
 - *0 workers completing job training programs*
- *Number of people participating in summer youth employment programs*
 - *25 participants for the summer 2021 & 2022 summer internship program*

Kansas City Zoo

Performance Metrics:

- Square footage of habitat improvement
 - Year end 12/31/2020: Meerkat Holding 289 sq. ft.
 - Year end 12/31/2021: Giraffe outside building 2,970 sq. ft.
 - Aquarium broke ground in early 2021 but will not be completed till 2023.
 - As of 7/20/2022: Alligator outside yard 4,108 sq. ft.
- Number of events held
 - Year end 12/31/2020: 15 events
 - Year end 12/31/2021: 26 events
 - As of 7/20/2022: 39 events planned for 2022 including:
 - GloWild event starting in September – 3 months
- Total \$ of Communications Investment
 - Year end 12/31/2020: \$596,579 invested
 - Year end 12/31/2021: \$469,461 invested
 - As of 7/20/2022: \$355,216 invested
- % of revenue loss that has been recouped
 - Year end 12/31/2020: N/A
 - Year end 12/31/2021: 54% increase in revenue from 2020 to 2021
 - As of 7/20/2022: 13% increase in revenue from 2021 to 2022
- % of positions that have been re-hired
 - The Kansas City Zoo did not have any reduction in work force during the pandemic. Funds received from the ARPA Grant were used to maintain the staff for the health and safety of the animals.
- Average number of daily attendants at the zoo in FY21 (pre-funding) vs FY21/22 (post-funding)
 - Year end 12/31/2020: 1,492 attendees



- Year end 12/31/2021: 2,366 attendees
- As of 7/20/2022: 2,670 attendees
- Growth in revenue
 - Year end 12/31/2020: N/A
 - Year end 12/31/2021: 54% growth in revenue from 2020
 - As of 7/20/2022: 2,670 13% growth in revenue from 2021

Required Metrics:

Negative Economic Impacts (EC 2):

- *Number of workers enrolled in sectoral job training programs*
 - Year end 12/31/2020: 93 Kansas City Zoo staff members
 - Year end 12/31/2021: 229 Kansas City Zoo staff members
 - As of 7/20/2022: 218 Kansas City Zoo staff members
- *Number of workers completing sectoral job training programs*
 - Year end 12/31/2020: N/A due to lockdowns and restrictions Intern Program cancelled
 - Year end 12/31/2021: N/A due to lockdowns and restrictions Intern Program cancelled
 - As of 7/20/2022: 11 people participating in summer youth programs
- *Number of people participating in summer youth employment programs*
 - Year end 12/31/2020: 93 Kansas City Zoo staff members
 - Year end 12/31/2021: 229 Kansas City Zoo staff members

As of 7/20/2022: 218 Kansas City Zoo staff members

The National World War I Museum and Memorial (Liberty Memorial)

Performance Metrics:

- Total Number of events held:
 - 332 events (7/1/2020-6/30/2021)
 - 701 events (7/1/2021- 6/30/2022)
- Total Number of exhibitions improved
 - 34 exhibitions (7/1/2020-6/30/2021)
 - 30 exhibitions (7/1/2021- 6/30/2022)
- Total number of in person/virtual attendees
 - 346,365 attendees (7/1/2020-6/30/2021)
 - 604,412 attendees (7/1/2021- 6/30/2022)
- % of revenue loss that has been recouped
 - 95% of pre-pandemic revenue (7/1/2020-6/30/2021)
- % of positions that have been re-hired
 - No staff was let go during pandemic, staff worked from home transcribing WWI servicemen diaries to Word doc.
- Average number of daily attendants at the museum in FY21 (pre-funding) vs FY21/22 (post-funding).
 - 67,297 attendances (7/1/2020-6/30/2021)



- 196,461 attendances (7/1/2021- 6/30/2022)
- Growth in revenue
 - 282% increase from 7/1/2020 – 9/30/2020 compared to 7/1/2021 – 9/30/2021
 - 240% increase from 10/1/2020 – 12/31/2020 compared to 10/1/2021 – 12/31/2021
 - 64% increase from 1/1/2021 – 3/31/2021 compared to 1/1/2022 – 3/31/2022
 - 700% increase from 4/1/2021 – 6/30/2021 compared to 4/1/2022 – 6/30/2022

Required Metrics:

Negative Economic Impacts (EC 2):

- *Number of workers enrolled in sectoral job training programs*
 - *Not applicable - 0*
- *Number of workers completing sectoral job training programs*
 - *Not applicable – 0*
- *Number of people participating in summer youth employment programs*
 - *Summer 2022 – 4 students*

Temporary Housing Services to Address Homelessness

Pallet Community

Although the initial funding of the project was approved May 27, 2021 and an initial deposit was made June 3, 2021, this project is currently on-hold until resident concerns on location can be mitigated. The timeline for this municipal legislative process has not been released.

The pallet community and transitional housing contract are subprojects under this project. No additional work has been completed on the pallet community as of 6/30/2022 due to issues with finding a location. Additionally, funding for legal services contracts will be updated on the next report. As of 6/30/2022 the contract had only been obligated.

Performance Metrics:

- Approximately 400 individuals were housed during the 90 days of the program
- 200+ Individuals applied for Independence Housing Authority (IHA) Section 8 housing choice vouchers which became available on 6-28-21 with many participants having follow-up interviews that week and in the following weeks
- 344 Individuals completed housing needs assessment
- 80+ Vulnerability Index – Service Prioritization Decision Assistance Prescreen Tool (VI-SPDAT) surveys completed
- 61+ Employed – part-time or full-time
- 29+ – Exited to housing programs
- 2 healthy baby deliveries due to being at hotel service coordination



- 29+ connected to substance abuse / mental health treatment programs
- 14 life-saving or serious medical interventions including HIV and chronic illness
- 30 acquired vital documents - 60 vital documents (MO/KS Birth certificates, IDs) have been paid for with continued support for participants interested in getting vital documents

Required Metrics:

Will update and report on next annual report.

Household Assistance (EC 2.2 & 2.5) and Housing Support (EC 2.17 & 2.18):

- *Number of people or households receiving eviction prevention services (including legal representation)*
- *Number of affordable housing units preserved or developed*

Transitional Housing Contract

The project was approved April 8, 2021 and was initiated April 9, 2021. The project ended on July 15, 2021, and there are currently no plans to revive it. To maximize its effectiveness the project coordinated through Lotus Hospitality Group and Lotus Care House. The project also collaborated with Continuum of Care agencies and other volunteer organizations.

Although the project largely succeeded (please see collected performance metrics below). The program challenges were related to the nature of the population served. Houseless individuals usually have a variety of issues, and that complexity warrants a high level of care based on the individual/family needs. Staffing was an issue however, because other homeless services agencies volunteered to provide services, the concern was manageable. Another challenge was the amount of time dedicated to the program. The 90 days was helpful but, because of the complexities mentioned earlier, additional time would have made a difference especially regarding identification and placement of individuals/families in transitional or permanent housing.

The project did call attention to the houseless issue and helped to educate the public on the ongoing needs of the population. The project prompted groups to focus their efforts on the houseless which, will provide additional resources.

Housing project participants, although for a short time, provide stability and allowed homeless service providers easier access to their existing and new clients. This established continuity of care that is rare.

Performance Metrics:

- Approximately 400 individuals were housed during the 90-days of the program
- 200+ Individuals applied for Independence Housing Authority (IHA) Section 8 housing choice vouchers which became available on 6-28-21 with many participants having follow-up interviews this week and in the following weeks
- 344 Individuals completed housing needs assessment
- 80+ Vulnerability Index – Service Prioritization Decision Assistance Prescreen Tool (VI-SPDAT) surveys completed



- 61+ Employed – part-time or full-time
- 29+ – Exited to housing programs
- 2 healthy baby deliveries due to being at hotel service coordination
- 29+ connected to substance abuse / mental health treatment programs
- 14 life-saving or serious medical interventions including HIV and chronic related illness
- 30 acquired vital documents - 60 vital documents (MO/KS Birth certificates, IDs) have been paid for with continued support for participants interested in getting vital documents

Lykins Neighborhood Housing (Non-Profit)

Performance Metrics:

Housing

- Number of affordable housing units preserved or developed

41 units and 30 properties pursued; 5 single family properties acquired for rehabilitation; 13 properties provided scopes of work and will be managing the program management for construction

Lykins Neighborhood Houselessness Support Services (Non-Profit)

Performance Metrics:

Houseless Support Services

- Total number of individuals assisted by housing/houselessness services
- Total number of neighborhood and housing/houselessness staff volunteers
- Total number of volunteer work hours:

Legal Aid of Western Missouri (Non-Profit)

No information for this project currently. Will be updated for next annual report.

Performance Metrics:

- Total number of individuals assisted with legal services
- Total \$ in settlements received using legal assistance



- Total number of lawyers/ law-related staff volunteers
- Hours of volunteer work
- Total number of cases taken to court

Required Metrics:

Household Assistance (EC 2.2 & 2.5) and Housing Support (EC 2.17 & 2.18):

- *Number of people or households receiving eviction prevention services (including legal representation)*
- *Number of affordable housing units preserved or developed*

Housing Trust Fund

No information for this project currently. Will be updated for next annual report.

Performance Metrics:

- Total number of housing purchases enabled
- Total combined value of home purchase assistance
- Total number of neighborhoods covered
- Total number of families impacted
- Total number of individuals assisted with housing solutions

Required Metrics:

Household Assistance (EC 2.2 & 2.5) and Housing Support (EC 2.17 & 2.18):

- *Number of people or households receiving eviction prevention services (including legal representation)*
- *Number of affordable housing units preserved or developed*

The aSTEAM Village (ASV) 3rd District Broadband Initiative

Performance Metrics:

- **Total number of zip codes covered**
 - 6
 - 64106 – including Neighborhoods River Market, Columbus Park, Financial District, Power and Light, Paseo West and Parkview
 - 64108 – including Neighborhoods Crossroads Union Hill, Westside South, Beacon Hill, part of Longfellow and Parts of Wendell Phillips
 - 64113 – including Neighborhoods Ward Estates, Sunset Hill West, Country Club District, Brookside, Morningside, Stratford Gardens, Armour Fields, Romanelli West



- 64127 – including Neighborhoods East Community North, East Community South, Washington Wheatley, Wendell Phillips
- 64129 – including Neighborhoods Leeds, Raytown, Eastwood
- 64130 – including Neighborhoods Ivanhoe South, Oak Park Southwest, Oak Park Southeast, Vineyard, Blue Hills, North Town Fork Creek, Swope Parkway-Elmwood, South Town Fork Creek
-
- **Total number of households with new access to broadbandⁱ**
 - 0
 - **There are a couple of factors that is impeding our ability to access the residential areas:**
 - AT&T has to provide the cross-connect to our client and carrier for off-net layer 2 circuits and these installs are taking 3 to 6 months.
 - The KCKPS School District legal department is sitting on a rooftop agreement for three strategic locations where there is equipment in place that will allow us to immediately reach 300 residential households in the target area. We anticipate this agreement being signed within the next 30 business days.
- **Total number of businesses with new access to broadbandⁱⁱ**
 - 15
- **Total number of businesses with improved internet accessⁱⁱⁱ**
 - 15
 - 5 of the businesses had no internet prior to our delivery of service
- **Number of staff trained**
 - 20
- **Total number of households with improved internet access^{iv}**
 - 0
- **Average new broadband speeds**
 - Avg. Upload Speed is 800 Mbps / Avg. Download Speed is 800 Mbps if the client has Gigabit Ethernet interfaces on their end-user devices
 - Avg. Upload Speed from Client owned Wi-Fi router is 500 Mbps / Avg. Download Speed from client-owned Wi-Fi router is 500 Mbps
 - ****Note:** These speeds are dependent upon the capacity, manufacture, and security protocol of the Wi-Fi router
- **Digital KC Now customer acquisition promotional video is in place - [Digital KC Now 60 second Promo on Vimeo](#)**
 - Print marketing materials for residential client acquisition and Affordable Connectivity Program participation are in development and due to be ready by the end of April 2022
 - We are hoping that all AT&T cross-connects are complete and we can start residential client acquisition in unison with network expansion by the end of May 2022
 - June 2022 – October 2023 the network will be in a secure, operational position to allow us to ramp-up residential and business client acquisition



Project Inventory

KCMO has used SLFRF funds for multiple projects that implement evidence-based interventions. Listed below are short descriptions of each applicable project that falls into ECs 1 and 2, along with breakdowns of the amount of funds that have been dedicated to evidence-based interventions.

KCMO is also collecting performance metrics for each of these projects to provide a base of strong causal evidence. Such metrics are included for situational awareness.

COVID-19 Vaccination

Award Description

These are the costs of vaccinations and vaccination events including the salaries and contracts of event workers as well the costs included in the set-up/wrap-up of the event, supplies, vaccines, syringes, alcohol wipes, and other supplies/equipment.

Use of Evidence

All the funds in this project are being allocated towards evidence-based interventions.

| General Information | |
|----------------------------------|--|
| Expenditure Category | EC 1.1 |
| Project Status | Completed more than 50 percent |
| DUNS # | 073134231 |
| Location | 2400 Troost Ave, Kansas City, MO 64108 |
| Award # | N/A |
| Award Date | 05/01/2021 |
| Award Amount | \$3,505,850.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 2400 Troost Ave, Kansas City, MO 64108 |
| Related Projects (and IDs) | Health1 |
| PoP Start | 05/01/2021 |
| PoP End | 12/31/2024 |
| Annual Obligation Amount | \$900,000.00 |
| Annual Expenditure Amount | \$1,833,309.38 |

COVID-19 Testing

Award Description

Costs in this section are associated with community and employee testing including the salaries and contracts of personnel associated with these efforts as well as the cost of the tests and all medical supplies related to testing. Large outreach testing at community centers, schools and



other large venues may also include expenses for transport of equipment if more than one event is occurring on the same day.

Use of Evidence

All the funds in this project are being allocated towards evidence-based interventions.

| General Information | |
|----------------------------------|--|
| Expenditure Category | EC 1.2 |
| Project Status | Completed less than 50 percent |
| DUNS # | 073134231 |
| Location | 2400 Troost Ave, Kansas City, MO 64108 |
| Award # | N/A |
| Award Date | 05/01/2021 |
| Award Amount | \$1,252,000.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 2400 Troost Ave, Kansas City, MO 64108 |
| Related Projects (and IDs) | Health2 |
| PoP Start | 05/01/2021 |
| PoP End | 12/31/2024 |
| Annual Obligation Amount | \$6,400.00 |
| Annual Expenditure Amount | \$420,450.12 |

COVID-19 Contact Tracing

Award Description

Tracers provide phone support for citizens, schools, day cares, businesses as well as City Departments/employees regarding enforcement, exposure, quarantine, City/CDC guidance and locations for testing. This support is a vital connection for citizens. Providing correct and up-to-date information and contact tracing is critical to containing the spread of coronavirus.

Containment, the key strategy in quickly halting an epidemic, requires rapid identification and quarantine of the infected individuals, determination with whom they have had close contact during the incubation period, and decontamination of locations the infected individuals have visited. These costs include the salaries and contracts for personnel, as well as training for all Tracers.

Use of Evidence

All the funds in this project are being allocated towards evidence-based interventions.

| General Information | |
|-----------------------|--------------------------------|
| Expenditure Category | EC 1.3 |
| Project Status | Completed less than 50 percent |
| DUNS # | 073134231 |



| | |
|----------------------------------|--|
| Location | 2400 Troost Ave, Kansas City, MO 64108 |
| Award # | N/A |
| Award Date | 05/01/2021 |
| Award Amount | \$1,791,600.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 2400 Troost Ave, Kansas City, MO 64108 |
| Related Projects (and IDs) | Health3 |
| PoP Start | 05/01/2021 |
| PoP End | 12/31/2024 |
| Annual Obligation Amount | \$432,650.00 |
| Annual Expenditure Amount | \$546,854.24 |

Personal Protective Equipment

Award Description

Included in this project is the cost of masks and gloves, as well as other personal protective equipment (PPE), for various community entities such as public testing locations, non-profit organizations, and City personnel.

Use of Evidence

All the funds in this project are being allocated towards evidence-based interventions.

| General Information | |
|----------------------------------|--|
| Expenditure Category | EC 1.5 |
| Project Status | Completed less than 50 percent |
| DUNS # | 073134231 |
| Location | 2400 Troost Ave, Kansas City, MO 64108 |
| Award # | N/A |
| Award Date | 05/01/2021 |
| Award Amount | \$816,480.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 2400 Troost Ave, Kansas City, MO 64108 |
| Related Projects (and IDs) | Health4 |
| PoP Start | 05/01/2021 |
| PoP End | 12/31/2024 |
| Annual Obligation Amount | \$0 |
| Annual Expenditure Amount | \$50,120.24 |



Other COVID-19 Public Health Expenses

Award Description

This category obligates funds for a public engagement campaign designed to raise community awareness of COVID-19 preventive measures and increase public trust in City-led vaccination efforts. These costs include the salaries and contracts of investigative/enforcement personnel. Personnel receive and investigate complaints, provide material on COVID-19 from CDC as well as local and State Health Department guidance and regulation. Information on testing and vaccination clinics is also made available. When necessary, forced closure of some locations for failure to comply to safety requirements has been enforced with the priority always being the overall health and safety of the citizens.

Use of Evidence

All the funds in this project are being allocated towards evidence-based interventions.

| General Information | |
|----------------------------------|--|
| Expenditure Category | EC 1.7 |
| Project Status | Completed less than 50 percent |
| DUNS # | 073134231 |
| Location | 2400 Troost Ave, Kansas City, MO 64108 |
| Award # | N/A |
| Award Date | 05/01/2021 |
| Award Amount | \$1,128,291.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 2400 Troost Ave, Kansas City, MO 64108 |
| Related Projects (and IDs) | Health5 |
| PoP Start | 05/01/2021 |
| PoP End | 12/31/2024 |
| Annual Obligation Amount | \$828,291.00 |
| Annual Expenditure Amount | \$228,191.18 |

Other Public Health Services

Award Description

These funds are obligated for a public engagement campaign designed to raise community awareness of COVID-19 preventive measures and increase public trust in the City-led vaccination efforts. Focus is placed on language and reading and comprehension levels to ensure that important information is understandable and relatable to as many citizens as possible.

Use of Evidence

All the funds in this project are being allocated towards evidence-based interventions.

| General Information |
|---------------------|
|---------------------|



| | |
|----------------------------------|--|
| Expenditure Category | EC 1.14 |
| Project Status | Completed more than 50 percent |
| DUNS # | 073134231 |
| Location | 2400 Troost Ave, Kansas City, MO 64108 |
| Award # | N/A |
| Award Date | 05/01/2021 |
| Award Amount | \$229,120.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 2400 Troost Ave, Kansas City, MO 64108 |
| Related Projects (and IDs) | Health6 |
| PoP Start | 05/01/2021 |
| PoP End | 12/31/2024 |
| Annual Obligation Amount | \$100,000.00 |
| Annual Expenditure Amount | \$151,329.80 |

Starlight Theater

Award Description

Starlight Theatre has had, and continues to have, a deep and lasting impact on Kansas City tourism and development. Since opening its doors in 1950, it has provided the region with exceptional performing arts experiences. The 7,958-seat theatre with historically nearly 300,000 annual attendees, pre-pandemic, and more than 50,000 people impacted by community engagement programs, Starlight has the largest capacity of any nonprofit arts organization in Kansas City to create access to the arts, foster arts advocacy, and develop future audiences with an enduring bond to the arts. In 2020 attendance dropped to a mere 566 for the performance year. Starlight's revenue was not only impacted by the lack of performances and attendance, the downturn in the economy also resulted in a reduction in donations. The ARPA funds provided to Starlight will aid in general repairs and maintenance expenses on the aging facilities.

Use of Evidence

The Starlight Theatre facility has significant on-going maintenance and repair costs that are required of the 71-year-old campus. These costs can include annual painting, concrete repairs, aging HVAC repairs, aging irrigation system upgrade for water use savings, lightning protection for our 4-story structure, office backup power due to unreliable electrical service, and other unforeseen repairs. The ARPA award will ensure that portions of the facility are upgraded for efficiency and safety in addition to preserving the facility as it ages.

Starlight always adheres to industry standards for physical environment and evaluates capital needs against those, while keeping in mind guest safety and comfort based on our industry knowledge.

| General Information | |
|-----------------------|-------------------------|
| Expenditure Category | EC 2.10 (formerly 2.34) |
| Project Status | Completed 100% |



| | |
|----------------------------------|--|
| DUNS # | 09755731 |
| Location | 4600 Starlight Road, Kansas City, MO 64132 |
| Award # | CASTAR2021 |
| Award Date | 12/09/2021 |
| Award Amount | \$156,000.00 |
| Award Payment Method | Direct Pay |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 4600 Starlight Road, Kansas City, MO 64132 |
| Related Projects (and IDs) | PR1 |
| PoP Start | 12/09/2021 |
| PoP End | 09/30/2023 |
| Annual Obligation Amount | \$0 |
| Annual Expenditure Amount | \$156,000.00 |

Kansas City Zoo

Award Description

The Kansas City Zoo opened in 1909 and has grown from housing four lions and three monkeys to a 202-acre nature sanctuary that provides education to residents and tourists throughout the Midwest. The Kansas City Zoo, a private non-profit organization, is operated in agreement with the Kansas City, MO, Board of Parks and Recreation Commissioners. The Kansas City Zoo averages nearly one million visitors a year. During 2020 the average number of visitors was reduced by approximately 40% due to the downturn in the economy and COVID-19. The ARPA funds provided to the Kansas City Zoo will aid in maintaining staff, assist with maintenance and utility expenses as well as assist with marketing and educational programs focused on increasing attendance.

Use of Evidence

The Kansas City Zoo was provided an award to help keep the current employees at the Zoo employed and to help the Zoo return to normal staffing levels (hiring freeze was in place most of 2020 and first quarter of 2021). The Zoo is an Equal-Opportunity Employer and has advertised for positions in economically disadvantaged communities to try to assist those areas. In addition, the project will help offset utilities and operational maintenance costs. Funds for this project were not used for evidence-based interventions.

| General Information | |
|---------------------------|---------------------------------------|
| Expenditure Category | EC 2.10 (formerly 2.34) |
| Project Status | Completed 100% |
| DUNS # | 624333894 |
| Location | 6800 Zoo Drive, Kansas City, MO 64132 |
| Award # | FOTZ2021CA |
| Award Date | 12/09/2021 |
| Award Amount | \$780,000.00 |
| Award Payment Method | Direct Pay |
| Expiration Date (if loan) | N/A |



| | |
|----------------------------------|---------------------------------------|
| Primary Place of Performance | 6800 Zoo Drive, Kansas City, MO 64132 |
| Related Projects (and IDs) | PR2 |
| PoP Start | 12/09/2021 |
| PoP End | 09/30/2023 |
| Annual Obligation Amount | \$0 |
| Annual Expenditure Amount | \$780,000.00 |

The National World War I Museum and Memorial

Award Description

The National World War I (WWI) Museum and Memorial is a congressionally designated museum and memorial honoring veterans who served in WWI. In 1919 the Liberty Memorial Association and the citizens of Kansas City raised more than \$2.5 million (equivalent of more than \$35 million today) in just 10 days to honor those involved in that conflict. This museum and memorial is the only official national war memorial outside Washington D.C. and was opened by President Calvin Coolidge in 1926. Unlike other memorials of this stature, it does not receive regular federal or state funding, but rather relies upon earned income through programs like Buy A Walk of Honor Brick, memberships and philanthropic donations of items or dollars to fund the budget. It serves more than 600,000 annual visitors, plus millions of veterans, families, students, and researchers online. Liberty Memorial closed in 1994 to undergo substantial restorations due to severe deterioration and safety concerns. Once again, Kansas Citians rallied for the cause collecting a generous \$102 million for restoration and expansion to include the museum. This great monument truly relies on the generosity of citizens and visitors to maintain the legacy of WWI and its heroes.

The economic downturn during 2020 from the pandemic, in addition to the Liberty Memorial having to close due to COVID-19 restrictions, caused a substantial impact to this great monument. To maintain the memorial and the museum there is a minimum staff and maintenance required. This is a National Monument and a point of pride for our great City. The funds provided will assist the museum with maintenance activities, utilities, security, as well as other allowable operational expenses.

Use of Evidence

The museum and memorial experienced a decrease of 62% in earned income for the nine months April – Dec 2020 compared to the same period in 2019. Forced to close the doors to the public March 15 – June 1, 2020, by Order of the Mayor, all aspects of operations have been, and continue to be, negatively affected by the pandemic. While staff implemented drastic cost controls, there are unavoidable expenses, making the financial deficit difficult to overcome. The Liberty Memorial Museum was provided funding to go towards museum maintenance, utilities, and security. With revenue shortfalls, these necessary expenses became unaffordable to the organization. The project allows the museum to catch up on certain deferred grounded improvement to maintain the guest experience at previous levels. Funds for this project were not used for evidence-based interventions.

| General Information | |
|----------------------|-------------------------|
| Expenditure Category | EC 2.10 (formerly 2.34) |



| | |
|----------------------------------|--------------------------------------|
| Project Status | Completed 100% |
| DUNS # | 171038953 |
| Location | 2 Memorial Dr, Kansas City, MO 64108 |
| Award # | CALM2021 |
| Award Date | 12/31/2021 |
| Award Amount | \$234,000.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 2 Memorial Dr, Kansas City, MO 64108 |
| Related Projects (and IDs) | PR3 |
| PoP Start | 01/01/2022 |
| PoP End | 9/30/2023 |
| Annual Obligation Amount | \$0 |
| Annual Expenditure Amount | \$234,000.00 |

Legal Aid of Western Missouri

<https://lawmo.org/>

Award Description

Legal Aid of Western Missouri (Legal Aid) provides free civil (non-criminal) legal assistance to people who need it most and can afford it least. Data shows a 48% increase in homeless/unsheltered in Missouri since 2007 according to the National Alliance to End Homelessness. In Kansas City alone, the number is nearly 1,800 unhoused people with around 500 who have no access to shelter of any kind. Without assistance, these numbers will continue to grow with whole families being put out on the street, especially because of COVID-19 hitting in multiple waves, affecting jobs/businesses. With offices in Kansas City, Joplin, St. Joseph, and Warrensburg, Legal Aid of Western Missouri serves a 40-county area where 295,000 people live in poverty. Legal Aid is governed by a volunteer Board of Trustees. Legal Aid's funding comes from a wide variety of federal, state, and local government sources, foundations, law firms, and other private sources. The execution of this award has been delayed.

Use of Evidence

Legal Aid sets out to provide residents with legal services for anything involving housing issues. Cases accepted include assisting clients with the creation and preservation of low-income housing, tenants' rights, unlawful evictions and lockouts, foreclosures, quality of housing, termination of utilities, unsafe housing, and loss of shelter because of natural disasters.

| General Information | |
|----------------------|--|
| Expenditure Category | EC 2.10 (formerly 2.34) |
| Project Status | Not Started |
| DUNS # | 030710545 |
| Location | 920 Southwest Blvd., Kansas City, MO 64108 |
| Award # | N/A |



| | |
|------------------------------|-----------------|
| Award Date | N/A |
| Award Amount | \$150,000.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | Kansas City, MO |
| Related Projects (and IDs) | HSNG1 |
| PoP Start | N/A |
| PoP End | N/A |

Temporary Housing Services to Address Homelessness

Award Description

This project obligated and expended \$2,399,999.99 of its allocated total before the last Recovery Plan was submitted (August 31, 2021). What follows was included in the previous report even though no additional funds have been obligated or expended in the past year.

Pallet Community

Data shows a 48% increase in homeless/unsheltered in Missouri since 2007 according to the National Alliance to End Homelessness. In Kansas City alone, the number is nearly 1,800 unhoused people with around 500 who have no access to shelter of any kind. The point of the VERGE Pallet Community is to create an all-in-one “housing first” site where the individuals experiencing homelessness can work on goals and life skills that will begin on preparing them for long term transitional housing programs and long-term permanent housing. Many people are housed before they are ready. VERGE will have all services including the caseworkers onsite 24 hours per day. There is coordination with local nonprofits and charity groups to offer hot meals, food and clothing, dental services, haircuts, and mental health needs. VERGE is an innovative approach to housing for houseless individuals. The strategy of providing intensive wrap around services in a setting will act as stabilizing force until persons are ready for permanent housing.

Transitional Housing Contract

The program serves houseless individuals and families. There are four intended outcomes: 1) provide housing for 90-days for up to 500 houseless individuals by contracting with local hotels, 2) provide case management and other services to individuals/families in the program, 3) identify appropriate transitional or permanent housing options for individuals/families in the program, 4) collaborate with Continuum of Care agencies such as legal entities, medical units, non-profits and other organizations to establish a network that will assist with service delivery for program participants.

Use of Evidence

While each project has their own specific objectives (please see below), both projects, like all KCMO initiatives designed to combat homelessness, are fully dedicated to using evidence-based interventions when making decisions about the care of a client. All funding provided by the ARPA is being used in this format.



As part of KCMO wider Continuum of Care (CoC), each project offers, in some capacity, case management, supportive services, mental health and substance abuse treatment, educational groups, and employment assistance. Together these essential supports services can help support individuals and families to help break the cycle of homelessness. A collaborative foundation and effective systems provide a mean of moving forward to an assertive community treatment with a housing first approach.

Pallet Community

The intended outcomes were to 1) provide safe, secure, dry housing to those experiencing houselessness, 2) provide needed wrap around services to those individuals to move them into permanent housing, 3) create an additional pathway to permanent housing that will positively impact the numbers of homeless within Kansas City, Missouri. The project was intended to serve houseless persons exclusively.

Transitional Housing Contract

There were four intended outcomes: 1) provide housing for 90-days for up to 500 houseless individuals by contracting with local hotels, 2) provide case management and other services to individuals/families in the program, 3) identify appropriate transitional or permanent housing options for individuals/families in the program, 4) collaborate with Continuum of Care agencies and other organizations to establish a network that would assist with service delivery for program participants.

| General Information | |
|------------------------------|---|
| Expenditure Category | EC 3.12 (formerly 2.16) |
| Project Status | Completed more than 50% |
| DUNS # | 073134231 |
| Location | 414 E. 12 th Street, Kansas City, MO 64106 |
| Award # | N/A |
| Award Date | 05/01/2021 |
| Award Amount | \$3,000,000.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 414 E. 12 th Street, Kansas City, MO 64106 |
| Related Projects (and IDs) | HSNG2 |
| PoP Start | 05/01/2021 |
| PoP End | 12/31/2024 |
| Annual Obligation Amount | \$0.00 |
| Annual Expenditure Amount | \$0.00 |

Lykins Neighborhood Housing

Award Description

Neighborhood Legal Support of Kansas City



Located in Kansas City’s Historic Northeast area, Lykins is a vibrantly diverse neighborhood filled with different cultures, languages and circles of friends and families. The Lykins Neighborhood Housing Support Services will utilize the funding to provide affordable housing to low-income residents for marginalized communities in the Historic Northeast Kansas City. Working with almost twenty (20) rehabbers and development groups, the neighborhood has become its own Master Developer with the goal of improving as many properties as possible, developing new ones, and establishing a diverse mix of family income that reflects the cultural diversity of the neighborhood.

Use of Evidence

| General Information | |
|----------------------------------|--|
| Expenditure Category | EC 2.15 (formerly 3.10) |
| Project Status | Completed less than 50 percent |
| DUNS # | 117072972 |
| Location | 1318 Cleveland Ave., Kansas City, MO 64127 |
| Award # | 2021-0064 |
| Award Date | 12/20/2021 |
| Award Amount | \$140,000.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | Lykins Neighborhood/Kansas City |
| Related Projects (and IDs) | HSNG3 |
| PoP Start | 12/20/2021 |
| PoP End | 11/20/2022 |
| Annual Obligation Amount | \$0 |
| Annual Expenditure Amount | \$119,171.78 |

Lykins Neighborhood Homelessness (Legal) Support Services

Award Description

Neighborhood Legal Support of Kansas City

The Lykins Neighborhood Housing Support Services will utilize the funding to provide affordable housing to low-income residents for marginalized communities in the Historic Northeast Kansas City. The Lykins neighborhood organization will provide outreach to homeless individuals assisting them in obtaining relief payments, government issued ID, access to healthcare, work, and housing. Legal action will be taken to acquire abandoned, blighted, and/or vacant properties to return to rehabbed, good quality housing for low-to-moderate income families.

Use of Evidence

| General Information | |
|-----------------------|--------------------------------|
| Expenditure Category | EC 3.12 (formerly 2.18) |
| Project Status | Completed less than 50 percent |



| | |
|----------------------------------|--|
| DUNS # | 117072972 |
| Location | 1318 Cleveland Ave., Kansas City, MO 64127 |
| Award # | 2021-0107 |
| Award Date | 12/20/2021 |
| Award Amount | \$45,000.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | Lykins Neighborhood/Kansas City |
| Related Projects (and IDs) | HSNG4 |
| PoP Start | 12/20/2021 |
| PoP End | 11/20/2022 |
| Annual Obligation Amount | \$0 |
| Annual Expenditure Amount | \$3,750.00 |

Housing Trust Fund

Award Description

The Housing Trust Fund provides grants to states to produce and preserve affordable housing for extremely low- and very low-income households. Per City Council Resolution No. 210249, the City Manager was directed to develop a plan to fund the construction or rehabilitation of affordable housing units. The City will utilize the \$12,500,000.00 allocation in the Housing Trust Fund for eligible uses to support housing stability programming citywide. These eligible uses include supporting affordable residential and multi-family housing, special needs housing for families, seniors and vulnerable residents, conversion of unused buildings and schools, preservation of housing and community led development. The Housing Trust Fund Program is in development. Kansas City has combined bond funds with the ARPA award in a joint effort to create transitional housing opportunities, and long-term housing assistance for homeless and in-need residents. The goal being to provide over 150 affordable housing units through this portion of the program. An additional \$12,500,000.00 has been allocated to this project in Tranche 2. These additional funds will be included with this project breakdown in reports going forward once the Housing Trust Fund begins expending ARPA funds.

Use of Evidence

| General Information | |
|---------------------------|--|
| Expenditure Category | EC 2.15 |
| Project Status | Completed less than 50 percent |
| DUNS # | 073134231 |
| Location | 4400 Dr. Martin Luther King, Jr. Blvd. |
| Award # | N/A |
| Award Date | N/A |
| Award Amount | \$25,000,000.00 |
| Award Payment Method | N/A |
| Expiration Date (if loan) | N/A |



| | |
|----------------------------------|-----------------|
| Primary Place of Performance | Kansas City, MO |
| Related Projects (and IDs) | HSNG5 |
| PoP Start | N/A |
| PoP End | N/A |
| Annual Obligation Amount | \$12,500,000.00 |
| Annual Expenditure Amount | \$0 |

The aSTEAM Village (ASV) 3rd District Broadband Initiative

<https://asteam-village-inc.square.site/>

Award Description

aSTEAM Village, Inc. (ASV) is a Kansas City non-profit organization with a focus on STEAM education for youth and adults. This includes IT and Computer Science certification preparation, and certifications for college readiness, workforce development, and entrepreneurship. aSTEAM Village is a partner in the US Department of Housing and Urban Development (HUD) EnVision Centers. The biggest challenge to achieving the success of this project is poverty. Knowing that financial support will not solve systemic poverty, ASV will focus efforts on the 3rd District that it currently serves. The existing digital divide in this district has increased current inequities and punished low-income families during the pandemic. This aSTEAM Village project includes community improvement activities in the form of broadband investment and STEAM education.

Use of Evidence

The ASV business model is to take the broadband enabled applications that we use in our daily lives and bundle those services into specific solutions that target distinct communities, neighborhoods, and industries. Although we have several applications for all sectors of the economy, aside from the basic residential consumers, aSTEAM Village will be focused on providing services that target four areas: education, healthcare, construction, and community development. The specific services offered are as follows: broadband Internet access, broadband-enabled telephone service, video security and surveillance, video conferencing, and computer centers for youth and adults. aSTEAM Village will own and manage its own network infrastructure as well as the equipment needed to deliver services and security to the end-user. The primary outcome is, providing residences and businesses in council district 3 (zip codes 64106, 64108, 64109, 64110, 64124, 64126, 64127, 64128, 64129, 64130, and 64133) with broadband service.

| General Information | |
|---------------------------|--|
| Expenditure Category | E.C. 5.19 |
| Project Status | Completed more than 50 percent |
| DUNS # | 079794614 |
| Location | 1600 Paseo Blvd. Kansas City, MO 64108 |
| Award # | EV2902 |
| Award Date | 10/01/2021 |
| Award Amount | \$500,000.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |



| | |
|----------------------------------|---------------------------------|
| Primary Place of Performance | KCMO's 3 rd District |
| Related Projects (and IDs) | BRDBD1 |
| PoP Start | 10/12/2021 |
| PoP End | 09/20/2023 |
| Annual Obligation Amount | \$0 |
| Annual Expenditure Amount | \$351,000.00 |

Tranche 2 Projects

This section provides an overview of the various projects that the City Council has agreed to allocate ARPA funds towards using Tranche 2. Once funds have been obligated and awards made, more details around performance metrics and the use of evidence-based interventions will be provided. Each report following this one will provide updates on the status for each specific project and sub-project within the funding categories listed below.

Violence Prevention

Project Overview

The Kansas City Health Department has a Violence Prevention Program that utilizes a public health approach to contribute to the reduction of shootings/killings by addressing the epidemic of violence in neighborhoods. The program is adapted from the evidence-based Cure Violence Program with a focus on detecting, interrupting, and mobilizing the community to prevent and reduce violence. Less violence means a healthier and happier community.

| General Information | |
|------------------------------|---|
| Expenditure Category | EC 1.11 |
| Project Status | Not Started |
| DUNS # | 073134231 |
| Location | 414 E. 12th Street, Kansas City, MO 64106 |
| Award # | N/A |
| Award Date | 05/01/2022 |
| Award Amount | \$340,018.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 414 E. 12th Street, Kansas City, MO 64106 |
| Related Projects (and IDs) | NLB1 |

Land Bank

Project Overview



The Kansas City Land Bank works to obtain ownership of abandoned, blighted and vacant properties within the City with a mission of returning those properties to productive use. This program seeks out absentee owners/landlords, distressed or derelict properties, and with legal assistance, taking ownership. The properties can then be sold to individuals or businesses that want to rehab the property. The funding in this program will assist with the expenses of obtaining those properties and increasing the availability of long-term, affordable housing in Kansas City.

| General Information | |
|------------------------------|---|
| Expenditure Category | EC 2.15 |
| Project Status | Not Started |
| DUNS # | 073134231 |
| Location | 414 E. 12th Street, Kansas City, MO 64106 |
| Award # | N/A |
| Award Date | 05/01/2022 |
| Award Amount | \$250,000.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 414 E. 12th Street, Kansas City, MO 64106 |
| Related Projects (and IDs) | NLB1 |

Rebuild KC

Project overview

The City of Kansas City, Missouri is offering residents and local organizations a unique opportunity to invest in their community and build better neighborhoods. The ReBuild KC-Neighborhood Grant Program will fund/support residents in making housing improvements to transitional, blighted and abandoned properties and provide affordable housing and unhoused solutions. Additional benefits of the program are job creation and employment training opportunities, violence prevention and crime reduction initiatives, neighborhood resiliency projects/programs and energy sustainability/efficiency programs. This program is investing in clean, healthy, and happy neighborhoods.

| General Information | |
|----------------------|---|
| Expenditure Category | EC 2.18 |
| Project Status | Not Started |
| DUNS # | 073134231 |
| Location | 414 E. 12 th Street, Kansas City, MO 64106 |
| Award # | N/A |
| Award Date | 05/01/2022 |
| Award Amount | \$15,000,000.00 |



| | |
|------------------------------|---|
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 414 E. 12 th Street, Kansas City, MO 64106 |
| Related Projects (and IDs) | NARPA1 |

Four Street Sweepers

Project Overview

The COVID-19 pandemic forced most people to stay home and order our necessities to be delivered. Many families took the opportunities to “clean house”, other harder hit members of our communities saw their neighborhoods decline in appearance; trash on the streets, abandoned houses, and neglected properties. The City of Kansas City, Missouri is working to help bring some pride back to neighborhoods while reducing loose trash and food sources for animals and insects

. The purchase of two new street sweepers will help make that a reality. The new sweepers will be assigned to the lower income, more economically impacted neighborhoods of Kansas City. The goal is to keep the streets and curbs clear of debris, waste and any detritus of illegal activities that could clog drains causing water back-up and improve the healthy living environment for neighborhoods in need.

| General Information | |
|------------------------------|---|
| Expenditure Category | EC 1.14 |
| Project Status | Not Started |
| DUNS # | 073134231 |
| Location | 414 E. 12th Street, Kansas City, MO 64106 |
| Award # | N/A |
| Award Date | 05/01/2022 |
| Award Amount | \$2,200,000.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 414 E. 12th Street, Kansas City, MO 64106 |
| Related Projects (and IDs) | PWARPA4 |

Waste Disposal, Trash Clean-up, and Recycling

Project Overview

The lockdowns, quarantines and prolonged cases of COVID-19 have led to higher consumption levels of packaged products and take-away food. Recent trend analysis shows an increase of 43% and 53% in food waste and plastic packaging. The increases have caused corresponding increased burden on the City’s waste disposal services, efforts to curb dumping and increase



recycling programs. Waste and dumping create environmental and health hazards not to mention the damage the added waste can do to sewer and stormwater systems if not kept clear.

Trash Barrell/Recycling Program

Waste and dumping create environmental and health hazards. By providing large, wheeled trash and recycling bins to residents the waste/recycling can be contained inside the barrels, reducing the access by animals and insects. The wheeled bins will make the trash collection easier for residents to move trash to curbs and with the recycling bins, it will encourage additional recycling by having a larger container.

Additional Trash Tonnage Pick-up

Due to the surge in waste per household in our community, City waste disposal staff have an increased workload, additional waste being removed along all routes and increased calls for bulky items as well as dumping clean-ups. Staff must respond as quickly as possible to avoid the hazards that animals and insects inflict on waste left unattended, especially in neighborhoods where children play. The additional funding for this program will provide for more availability of the waste disposal staff to ensure all routes are completed in a timely manner, all waste is collected and properly handled. This will help combat the environmental hazards that assist in spreading illness as well as blight.

Trash Clean-up & Litter Removal

This program is going to focus on the blighted areas of neighborhoods and waste dumping sites. Some neglected properties, especially in lower income neighborhoods, can become waste dumping sites. The funding will target known dumping sites and areas with waste build-up. Every resident deserves to live in a clean and inviting neighborhood, free from waste/garbage that attracts animals and insects that can lead to illness for those exposed.

| General Information | |
|------------------------------|---|
| Expenditure Category | EC 1.14 |
| Project Status | Not Started |
| DUNS # | 073134231 |
| Location | 414 E. 12 th Street, Kansas City, MO 64106 |
| Award # | N/A |
| Award Date | 05/01/2022 |
| Award Amount | \$6,238,139.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 414 E. 12 th Street, Kansas City, MO 64106 |
| Related Projects (and IDs) | PWARP1 |

Neighborhood Dangerous Building Demo

Project Overview

There are thousands of properties included in the inventory of the City of Kansas City, Missouri’s Land Bank. Of those properties, many are blights to the community with rundown, dilapidated, and dangerous structures. Some of the structures can be saved, some cannot. By



funding this program to demolish the unsound/dangerous buildings and clear some properties, not only will safety/health hazard be removed but the properties will on their own be more attractive to buyers who may not have been able to afford to fix the structures or clear the land. Neighborhoods will be safer, cleaner and residents have opportunities to become homeowners.

| General Information | |
|------------------------------|---|
| Expenditure Category | EC 2.23 |
| Project Status | Not Started |
| DUNS # | 073134231 |
| Location | 414 E. 12 th Street, Kansas City, MO 64106 |
| Award # | N/A |
| Award Date | 05/01/2022 |
| Award Amount | \$2,000,000.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 414 E. 12 th Street, Kansas City, MO 64106 |
| Related Projects (and IDs) | NARPA2 |

Neighborhood Nuisance Abatement Project

Project overview

This program is focusing on basic projects for abandoned and Land Bank properties such as removing trash, boarding up windows and doors to avoid injuries, squatters, drug related or other illegal activities that put neighborhoods in danger. Until the City can locate new owners, some properties need some basic maintenance and structures need to be secured for the overall health and safety of the neighborhoods.

| General Information | |
|------------------------------|---|
| Expenditure Category | EC 2.23 |
| Project Status | Not Started |
| DUNS # | 073134231 |
| Location | 414 E. 12 th Street, Kansas City, MO 64106 |
| Award # | N/A |
| Award Date | 05/01/2022 |
| Award Amount | \$1,000,000.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 414 E. 12 th Street, Kansas City, MO 64106 |
| Related Projects (and IDs) | NARPA3 |



Property Maintenance Abandoned/Blighted Property (Lawn Mowing)

Project overview

This program is focusing on one of the most common blight issue, lawns not being mowed. Sometimes it's because of an absentee landlord or property owner, other times the resident is unable to maintain the property. This project will focus on abandoned/Land Bank properties for safety and preventive measures. Basic property maintenance adds to neighboring property values, avoids blight and since the property is being regularly visited, it can help avoid squatters, drug related or other illegal activities that put neighborhoods in danger. Until the City can locate new owners, some properties need some basic maintenance.

| General Information | |
|------------------------------|---|
| Expenditure Category | EC 2.23 |
| Project Status | Not Started |
| DUNS # | 073134231 |
| Location | 414 E. 12 th Street, Kansas City, MO 64106 |
| Award # | N/A |
| Award Date | 05/01/2022 |
| Award Amount | \$300,000.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 414 E. 12 th Street, Kansas City, MO 64106 |
| Related Projects (and IDs) | GSARPA1 |

Small Business Recovery

Project Overview

The COVID-19 pandemic affects various industries and groups in a variety of ways. One of the most impacted of those is the small business. As of May 2022, 18.4% of private sector businesses in the U.S. fail within the first year. After five years, 49.7% have faltered with ten - year success rate of only 34.5%. Kansas City is a diverse community with many opportunities for businesses to flourish. This program will provide small businesses access to training, counseling resources, technical assistance, and support to encourage their development.

| General Information | |
|---------------------------|--|
| Expenditure Category | EC 2.30 |
| Project Status | Not Started |
| DUNS # | 073134231 |
| Location | 1118 Oak Street, Kansas City, MO 64106 |
| Award # | N/A |
| Award Date | 05/01/2022 |
| Award Amount | \$500,000.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |



| | |
|------------------------------|--|
| Primary Place of Performance | 1118 Oak Street, Kansas City, MO 64106 |
| Related Projects (and IDs) | BZCARPA1 |

Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers

Project Overview

The operations of municipal government can't stop, even for a pandemic. First responders, waste disposal, water treatment services, public health, housing support, etc. all must go on. Individuals in these roles are placed at a higher risk during a pandemic, they must work longer hours, cover more shifts when other are sick or quarantined. There is no turning down overtime or taking weekends off. The additional costs associated with these additional hours, overtime and extra staff can tax even a robust budget. This funding covers the Fire Department's COVID-19 specific Worker's Compensation expenses and additional Hazard Pay as well as a cost-of-living wage increase for the Kansas City Police Department staff.

| General Information | |
|------------------------------|---|
| Expenditure Category | EC 3.1 |
| Project Status | Not Started |
| DUNS # | 073134231 |
| Location | 414 E. 12th Street, Kansas City, MO 64106 |
| Award # | N/A |
| Award Date | 05/01/2022 |
| Award Amount | \$11,900,000.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 414 E. 12th Street, Kansas City, MO 64106 |
| Related Projects (and IDs) | FPAYBEN1 |

Market Pay Study/Compression Plan and Local 500 Market Pay and Negotiation

Project overview

This funding will support the multi-year Market Pay Study/Cost of Living increase for exempt City employees and the Local 500 Union Pay increase for labor class employees. These adjustments will help bring the pay grades into alignment with effort/responsibilities. The specific breakdown of funding by area will be provided once awards have been made and funds obligated.

| General Information | |
|---------------------|--|
|---------------------|--|



| | |
|------------------------------|---|
| Expenditure Category | EC 3.3 |
| Project Status | Not Started |
| DUNS # | 073134231 |
| Location | 414 E. 12th Street, Kansas City, MO 64106 |
| Award # | N/A |
| Award Date | 05/01/2022 |
| Award Amount | \$8,000,000.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 414 E. 12th Street, Kansas City, MO 64106 |
| Related Projects (and IDs) | FPAYBEN2 |

Oversight – Grants Management Coordinator & Grants Consulting Services

Project overview

The funding in this category was to set up a position that would not only provide general grant management for the City as a whole, but specifically focus on the ARPA grant. The responsibilities of this position include the reporting, staying up-to-date on ARPA guidance and requirements, the grant legislation and information as well as providing direction, assistance and information to all programs receiving ARPA funds. This position also acts in an oversight/support role for any committees or boards that are created to aid in allocation of funds and contracts. Additionally, funds in this category are supporting supportive grant oversight through service contracts with an outside consultant.

| General Information | |
|------------------------------|---|
| Expenditure Category | EC 7.1 |
| Project Status | Completed less than 50 percent |
| DUNS # | 073134231 |
| Location | 414 E. 12th Street, Kansas City, MO 64106 |
| Award # | N/A |
| Award Date | 05/01/2021 |
| Award Amount | \$418,226.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 414 E. 12th Street, Kansas City, MO 64106 |
| Related Projects (and IDs) | ADMINARPA1 |

Replacement Evaluation, Budget System - Finance

Project overview



The funding in this category will purchase upgraded software for the Budget Division. The City's Budget Division is responsible for creating, updating and maintaining the budgetary information for the entire city. The current systems relied upon by staff are outdated and non-user friendly. A city's budget information is critical to the operation of all Departments, ensuring funds are recording and made available as needed as well as providing documentation for audit, sunshine requests and reference use.

| General Information | |
|------------------------------|---|
| Expenditure Category | EC 7.1 |
| Project Status | Not Started |
| DUNS # | 073134231 |
| Location | 414 E. 12th Street, Kansas City, MO 64106 |
| Award # | N/A |
| Award Date | 05/01/2022 |
| Award Amount | \$750,000.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 414 E. 12th Street, Kansas City, MO 64106 |
| Related Projects (and IDs) | ADMINARPA2 |

Management Platform; Online RFP/Solicitation Tool

Project overview

In order to encourage and engage more applications from a wider variety of vendors within the Kansas City area, the City is purchasing a new Online RFP/Solicitation program. The program will allow vendors to directly apply, online for contracts and RFPs. The current system relies on documents being mailed via the unreliable USPS or via email, which can still be misdirected or have errors. By installing this user-friendly application/platform, the City hopes to attract more vendors, especially small businesses, and to be able to share the availability of contracts utilizing the various forms of online media.

| General Information | |
|---------------------------|---|
| Expenditure Category | EC 7.1 |
| Project Status | Completed less than 50 percent |
| DUNS # | 073134231 |
| Location | 414 E. 12th Street, Kansas City, MO 64106 |
| Award # | N/A |
| Award Date | 05/01/2022 |
| Award Amount | \$5,558,745.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |



| | |
|------------------------------|---|
| Primary Place of Performance | 414 E. 12th Street, Kansas City, MO 64106 |
| Related Projects (and IDs) | ADMINARPA3 |

Parade Park Ordinance No. 220184

Project overview

Parade Park Homes is a group of apartment homes located in the 18th and Vine district of Kansas City and is one of the oldest, Black-owned housing cooperatives in the nation. This housing cooperative is in a lower income section of Kansas City, but an area that needs clean, safe and affordable housing. In February of 2022 there was even a fire that destroyed part of the townhouse buildings. The funding in this program will support the redevelopment plan (Phase 1) and deferred maintenance off 227 affordable units in Parade Park Homes.

| General Information | |
|------------------------------|---|
| Expenditure Category | EC 7.1 |
| Project Status | Not Started |
| DUNS # | 073134231 |
| Location | 414 E. 12th Street, Kansas City, MO 64106 |
| Award # | N/A |
| Award Date | 05/01/2022 |
| Award Amount | \$1,400,000.00 |
| Award Payment Method | Direct Payment |
| Expiration Date (if loan) | N/A |
| Primary Place of Performance | 414 E. 12th Street, Kansas City, MO 64106 |
| Related Projects (and IDs) | ADMINARPA4 |

ⁱ April 2, 2022 – “Brunch and Broadband” sponsored by US Congressman Emmanuel Cleaver, MO State Representative Michael Johnson, and City Councilwomen Melissa Robinson hosted sixty-one 3rd District residents, community activist and organizations interested in internet connectivity, broadband expansion, and training. The follow up to this event will result in residential connectivity to be highlighted in the 3rd quarter report.

ⁱⁱ March 16, 2022 – “Digital KC Now Lunch and Learn” hosted Businesses in the 3rd District. As a result, 15 businesses with internet connectivity.

ⁱⁱⁱ March 16, 2022 – “Digital KC Now Lunch and Learn” hosted Businesses in the 3rd District. As a result, 5 businesses that previously didn’t have internet not have internet connectivity.



^{iv} April 2, 2022 – “Brunch and Broadband” sponsored by US Congressman Emmanuel Cleaver, MO State Representative Michael Johnson, and City Councilwomen Melissa Robinson hosted sixty-one 3rd District residents, community activist and organizations interested in internet connectivity, broadband expansion, and training. The follow up to this event will result in residential connectivity to be highlighted in the 3rd quarter report.