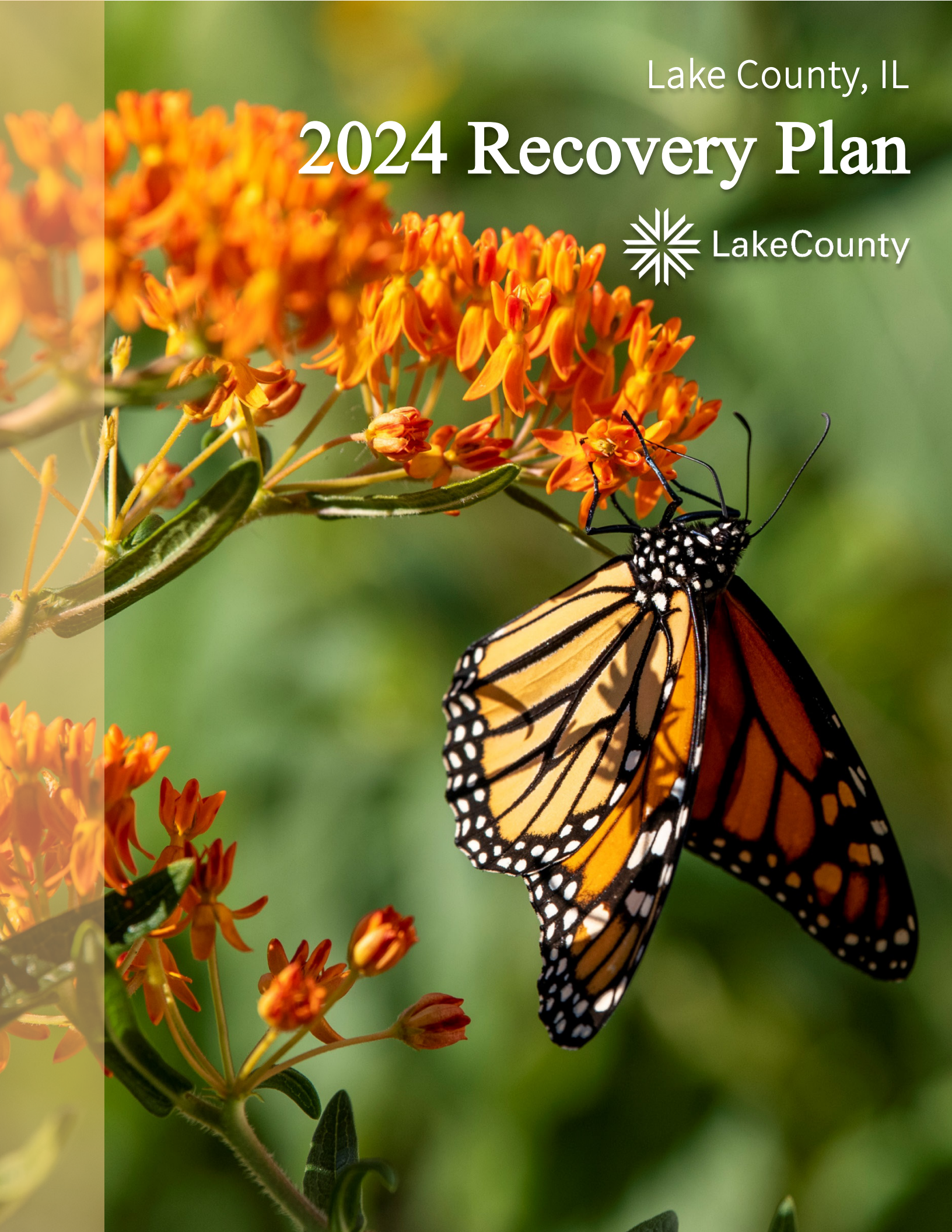


Lake County, IL

2024 Recovery Plan



Lake County, IL

2024 Recovery Plan

NOTE: This document will be updated as additional decisions and allocations are provided by the Lake County Board.

Updated: July 31, 2024

TABLE OF CONTENTS

- EXECUTIVE SUMMARY 6**
- BACKGROUND & USE OF FUNDS 6**
- PROMOTING EQUITABLE OUTCOMES 8**
- COMMUNITY ENGAGEMENT 8**
- LABOR PRACTICES10**
- USE OF EVIDENCE11**
- PERFORMANCE REPORT12**
- PROJECT INVENTORY13**
- EXTERNAL ORGANIZATION PROJECTS FOCUSED ON NEGATIVE ECONOMIC IMPACT, PUBLIC HEALTH, AND CAPITAL14**
- COMMUNITY & HOUSEHOLD ASSISTANCE PROJECTS27**
 - PROJECTS » Creation and Preservation of Affordable Housing in Lake County27
 - PROJECT [210002] » Food Distribution to Homeless30
 - PROJECT [210001] » Food Distribution31
 - PROJECT [210016] » Non-Congregate Shelter for Domestic Violence Survivors.....32
 - PROJECT [210016] » Non-Congregate Shelter for Homeless34
 - PROJECT [210003] » Services to Unhoused Persons35
 - PROJECT [220029 / 210015] » Support for Lake County’s Emergency Rental Assistance Program36
 - PROJECT [220003] » PADS Lake County – Fixed-Site Shelter37
 - PROJECT [210007] » Eviction Mediation Program39
- INFRASTRUCTURE PROJECTS40**
 - PROJECT [220020] » Ultraviolet Disinfection – Des Plaines River Water Reclamation Facility.....40
 - PROJECT [220018] » Pekara Water System – Lake Michigan Interconnect41
 - PROJECT [220017] » Disc Filter Installation – Des Plaines River Water Reclamation Facility.....42
 - PROJECT [220016] » Highland Lake Water System.....44
 - PROJECT [220019] » Oak Terrace Water System Replacement45
 - PROJECT [220008] » Ultraviolet Disinfection – Mill Creek Water Reclamation Facility46
 - PROJECT [220007] » Blowers – Des Plaines River Water Reclamation Facility.....47
 - PROJECT [230020] » Sewer Collection System Design – Antioch Township Sanitary Sewer Collection System, Antioch48
 - PROJECT [230015/230016] » Broadband Infrastructure and Plan Development49
 - PROJECT [230021] » Lake County Tree Solution for Clean Water49

ECONOMIC & BUSINESS	51
PROJECT [220010] » Business Incentive Fund - Hospitality Organizations.....	51
PROJECT [220009] » Marketing campaign to support Lake County hospitality business	52
PROJECT [220021] » Workforce Development - Expanding Access to Jobs and Talent	52
PUBLIC HEALTH	56
PROJECT [220011] » Hybrid Meeting Architecture for LCHD Facilities.....	56
PROJECT [210008] » Vaccination Orchestration Suite Software Licenses	57
PROJECT [210009] » COVID Call Center (Staffing and software).....	57
PROJECT [210005] » Lake County Children’s Advocacy Center – Mental Health ARPA Funding.....	58
PROJECT [210019] » Pandemic Health Navigator Technology Licensing	60
PROJECT [220031] » Epidemiologist Support	61
INVESTMENT IN COUNTY OPERATIONS	62
PROJECT [220015] » Central Permit Facility (CPF) Large Conference Room Audio Visual (AV) Upgrade Project..	62
PROJECT [210013 & 210014] » SAO Violent Crimes Unit & Victim Witness Coordinator.....	63
PROJECT [220023] » SAO Video Conversion and Storage	64
PROJECT [220022] » SAO Document Scanning Digitization for ICMS.....	65
PROJECT [220012] » SAO Gun Violence Prevention Initiative.....	65
PROJECT [220024] » Technology Upgrades to Host Hybrid Public Meetings in Lake County’s 10th Floor Assembly Room.....	70
PROJECT [220013] » ePollbook Upgrade and On Demand Ballot Printing	71
PROJECT [210010] » Vote by Mail Automation Equipment.....	71
PROJECT [220025] » Microsoft Teams Voice Sustainment	72
PROJECT [220026] » Integrated Case Management System	73
PROJECT [210006/230017] » Overall Program Compliance & Oversight of External Applications through 2026 .	73
PROJECT [210018] » Grant Recipient Tracker Database.....	74
PROJECT [220014] » Coroner Storage.....	74
PROJECT [220027] » Public Engagement Related Costs.....	74
PROJECT [210004] » PPE Storage & Distribution.....	75
PROJECT [220030] » Clerk / Recorder’s Office System Implementation.....	77
PROJECT [230022] » Premium Pay Program	78
PROJECT [230011] » Program & Reporting Administrative Support.....	78
PROJECT [230018/220032] » Depke Juvenile Complex Center and Women’s Residential Services Renovation ..	79
PROJECTS RELATED TO THE PROVISION OF GOVERNMENT SERVICES	81

The American Rescue Plan Act (ARPA) provided \$135.2 million in direct local recovery assistance to Lake County in 2021. Since receiving these funds, the Lake County Board has remained dedicated to addressing both immediate response needs to the COVID-19 public health emergency and long-term recovery initiatives through strategic use of these one-time resources.

Recognizing the urgent needs of our communities, we collaborated with both internal and external partners to effectively distribute these funds. Initially, the Lake County Board allocated ARPA funds to sustain food programs and personal protective equipment (PPE) storage and distribution efforts initiated with CARES Act funds in 2020. The County Board continues to deploy ARPA funding to address these pressing needs in our communities.

Considering the allowable time frame for fund usage, the availability of other funding sources, and the dynamic nature of the pandemic, Lake County has developed a long-term, community-driven spending plan. This plan aims to facilitate full recovery from the pandemic and strengthen the county against future challenges.

To ensure the effectiveness and sustainability of this plan, Lake County is committed to continuous evaluation and adjustment based on evolving needs and feedback. This adaptive approach allows us to respond to new challenges promptly and ensure that resources are utilized efficiently and equitably.

The comprehensive and equitable spending plan prioritizes investments in services, projects, and infrastructure aligned with the Lake County strategic plan. These investments focus on enhancing public safety, economic opportunities, infrastructure, sustainability, and building healthy, inclusive, and resilient communities.

Engaging the community has been a crucial component of Lake County's long-term strategy. We have actively sought input from residents, businesses, and community partners to guide the prioritization of ARPA funds.

Together with our communities, we are investing in services, programs, and infrastructure that will provide lasting benefits for all who live, work, and visit Lake County. Through collaborative efforts, we aim to create a more resilient and vibrant future for our county.

Regards,



Sandy Hart
Lake County Board Chair



Paul Frank
Lake County Finance and Administrative
Committee Chair

EXECUTIVE SUMMARY

In 2021, Lake County was allocated approximately \$135.2 million in State and Local Fiscal Recovery Funds through the American Rescue Plan Act (ARPA). The County is committed to using the funds in alignment with guidance put forth by the United States Treasury through the establishment of a special committee dedicated to the use of these federal funds in response and recovery to the COVID-19 public health emergency. Lake County's Strategic Plan, and committee-established guiding tenets direct the use of the funding in Lake County and are prioritized based on a number of scoring criteria.

All funds have been allocated to date towards numerous programs and projects that support response and recovery in the areas of: (1) Community & Household Assistance, (2) Public Health, (3) Business & Economic Development, (4) Infrastructure, and (5) Improvement of County Operations. A number of community driven external programs and projects were also funded following a public engagement period and needs assessment.

BACKGROUND & USE OF FUNDS

In 2020, Lake County received approximately \$120 million of CARES Act Coronavirus Relief Funds. Programs were quickly implemented in immediate response to the COVID-19 Public Health Emergency. A number of projects were implemented across a variety of programmatic areas. This included CARES funding allocations for use in:

1. Rental Support and Assistance
2. Business and Economic Assistance
3. Municipal and Local Essential Service
4. Public Health Support
5. PPE Stockpile & Distribution
6. County-wide Essential Services

These CARES Act funds were exhausted in early 2021. The County subsequently received approximately \$136 million of State and Local Fiscal Recovery Funds through the American Rescue Plan Act (ARPA Funds) and initially allocated portions of these funds to continue direct response-related programs that were initiated with CARES Act funds. This includes programs related to Food Insecurity, Homeless Food Support, and PPE Storage & Distribution related costs.

To guide the use of the funds, the Lake County Board established a special committee on COVID-19 Pandemic Recovery and Investment that works with staff on planning and executing programs and projects to support the response and recovery from the public health emergency.

Given the allowable time for use of funds, the availability and use of other funding sources, and the rapidly changing environment with respect to the pandemic, Lake County has allocated funds for numerous projects that align with the County's Strategic Plan and will ensure long-term recovery from the pandemic. Multiple presentations have been provided to the County's Finance & Administrative Committee with background on the fund, eligible use of funds, and how the County will align our fund use with the County's Strategic Plan. The Finance & Administrative Committee has provided consensus on Guiding Tenets regarding the use of the funds:

1. Investments will align with the County's Strategic Plan.

2. The County will evaluate use of ARPA against all other funding sources and target ARPA funds on investments that are not eligible for other funding.
3. The County will focus on regional investments, especially in critical infrastructure, which are non-recurring, targeted, and provide long term benefits.
4. Uses of ARPA funds should take into consideration operation costs for future years, post-ARPA, to ensure sustainability for any new programs or services.
5. The County will coordinate with, and be cognizant of, other partner local governments in and surrounding Lake County in order to develop plans and use funds most effectively.
6. County Administration will be the central point of contact and coordinator for requests and discussions related to proposed projects and planning.
7. Projects selected will consider:
 - a) Equitable outcomes and underserved communities
 - b) Community input
 - c) Labor requirements established in the compliance documents
 - d) Appropriate internal controls for responsible implementation

Similar to a structure employed with CARES Funding, the County established a number of task forces charged with providing needed recommendations and overseeing funded projects and programs. Task forces included (1) Community & Household Assistance, (2) Public Health, (3) Infrastructure, (4) Economic & Business Investment, and (5) County Operations Investment.

Task forces compiled and submitted requests based on determined needs to the County Administrator's Office. The requests were reviewed and prioritized for funding recommendation based on several criteria that ensures alignment with the County's guiding tenets and US Treasury eligibility guidance. Scoring criteria that established priorities and recommendations included (1) Equity, (2) Evidence Basis, (3) Level of impact vs. effort, (4) Fiscal Sustainability, and (5) Level of Risk.

What follows is a broad overview of how ARPA funds are being used to foster an equitable recovery from the pandemic and economic downturn throughout the county.

a. *Public Health (Eligibility Category 1)*

The use of ARPA funds to support Public Health has been primarily focused on improving the ability of local emergency responders to deliver services and providing specific communities across the county with improved access to affordable mental health services. Funds have also been invested in technology improvements for the County's Health Department.

b. *Negative Economic Impacts (Eligibility Category 2)*

The use of ARPA funds to relieve negative economic impacts has been focused in large part on developing the programs and facilities needed to offer jobs training programs that will grow talent pools for local employers and increase the economic resiliency of many Lake County households. A strong emphasis was also placed on providing support to the socioeconomically disadvantaged through affordable housing projects, digital literacy programs, and food banks.

c. *Public Health-Negative Economic Impact: Public Sector Capacity (Eligibility Category 3)*

The use of ARPA funds to improve Public Sector Capacity has been focused on providing government entities (Lake County Public Health Department and Lake County Government) with the tools necessary to improve service delivery.

d. *Premium Pay (Eligibility Category 4)*

A premium pay program has been developed in the County focused on providing one time bonuses to our front line employees that were completing essential work during the height of the COVID-19 pandemic.

e. **Water, sewer, and broadband infrastructure (Eligibility Category 5)**

A number of water improvement and waste treatment update projects have been funded at our treatment plants to support a number of communities in the County. A Countywide Broadband Plan is also being developed focusing on providing a path for all residents to obtain affordable, accessible, and fast broadband services.

A summary of projects and programs is included in the project inventory section of this report.

PROMOTING EQUITABLE OUTCOMES

Lake County puts strong value on promoting equitable outcomes and serving economically disadvantaged communities. The strategic tenets that guide the development and selection of projects and programs funded with ARPA dollars include a requirement that all applications include a consideration of equity.

Each investment was evaluated on an individual basis and is a scored criteria in the County's rubric. Applications are assessed to measure the strength of equitable program design, user accommodations, geographic location, and other indicators of inclusivity and intentional support of disadvantaged community. Ten percent of the overall scoring is dedicated to equity.

In the program inventory section of this report, each project or program (if applicable) has a section related to equity with a summary of how said project or program includes equity components and goals, and what indicators will be used to track performance.

The County has also strived to achieve equitable access for our residents to provide input during our community engagement events. We held two in-person events and one virtual in 2022 with all materials available in spanish and english, with translators present. The events are being held within community and cultural centers. A solicitation of projects from non-profits and local units of government took place in late 2022, the projects were scored with a rubric that also included equity.

COMMUNITY ENGAGEMENT

The County launched its community engagement plan in June, 2022. Public input was collected through various means over the course of two months. The public had opportunities to provide input via an online survey that was available for the entirety of the engagement period, comment cards drafted and provided to County staff at 2 in-person events, and in the form of verbal discussion at the County's two in-person events.

The online survey was released and communicated to the public via various means that included press releases, and social media bursts. The survey requests feedback on prioritization of future uses of ARPA funds, and requests program or project ideas and priority

TOP TRENDS IN COMMENTS



needs in the community in which the individual resides. The survey was closed, and results compiled at the end of the public engagement period in August, 2022.

The County also hosted two in-person public engagements outside of government facilities on opposite ends of the County. One was held in July, 2022 in Waukegan, IL, and the other was held in Round Lake, IL at community and cultural centers. A preliminary welcome presentation was provided to all attendees with background on current allocations,

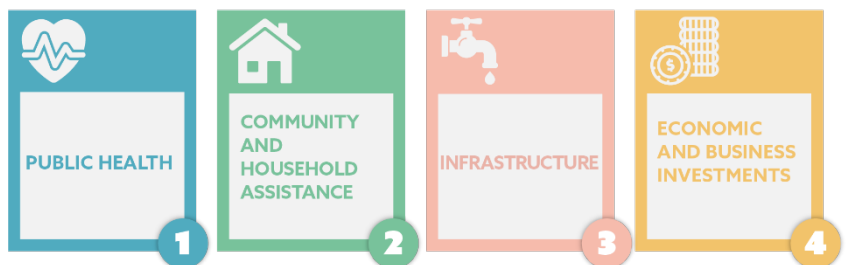
ARPA background, and information as to what the County is looking for with next steps. The engagements were station based – each task force was represented at the event with a summary of some projects already funded to answer questions and discuss community needs with attendees. Comment cards were available to all attendees to leave with feedback, input, and ideas. All presentations, materials, comment cards, and handouts were available in English and Spanish. Interpreters were on hand to support all discussions.

One virtual townhall-type session was also held that functioned as a listening session to community members and organizations. Similar to the in-person events, a welcome presentation with educational information and next steps was provided followed by question/answer session and opportunity to place feedback and input in the chat function of the virtual environment.

Following the in-person and virtual engagements, the online survey was closed. All input in the various forms was compiled and presented to the ARPA special committee and communicated to the public. Lake County received 1,630 online responses and 2,049 comments with 97.5% of the responses from individuals living in Lake County. The two evening in-person sessions and one online listening session had roughly 80 individuals attend from the community, providing 90 comments.

The data was compiled and yielded Public Health/Mental Health as the top priority need in the County, followed by Community & Household Assistance, Infrastructure, and Economic Business Investment. Below is a summarization of the comments received, based on frequency:

CATEGORIES RANKED BY IMPORTANCE



High Frequency

- » mental health programs
- » gun violence prevention and public safety programs
- » equity, access, or affordability to programs
- » temporary housing or housing assistance for unhoused population WITH qualifiers or stipulations
- » programs to assist with affordable housing

- » programs related to clean drinking water/replacing water pipes
- » improving sewers and flood control
- » roads/transportation infrastructure
- » oversight and transparency in the use of ARPA funds
- » reducing programs that would reduce property taxes or send taxpayers money directly
- » general programs assisting small and local business

Medium Frequency

- » substance abuse programs or overdose mitigation
- » infrastructure programs in general
- » additional pedestrian/bicycle/outdoor spaces

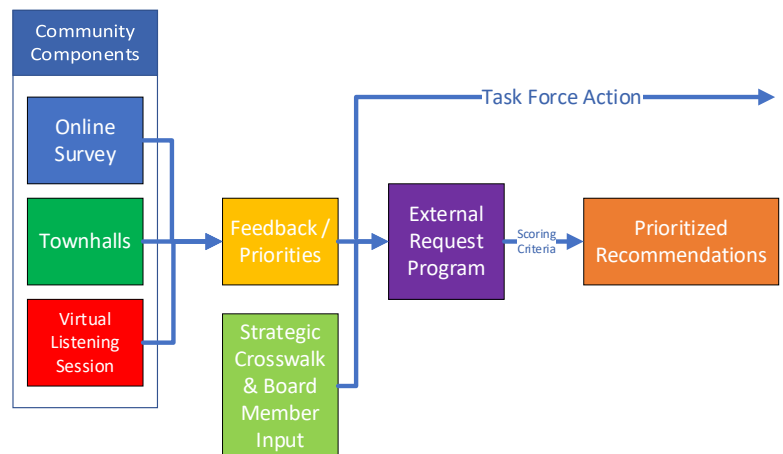
Low Frequency

- » programs to assist with food access
- » programs assisting with events in Lake County
- » programs related to pandemic/COVID

Following the engagement period, the County developed an external project and program solicitation process. Applications were solicited from not-for-profits, non profits, and local units of government other than municipalities. It was stressed that the programs or services needed to be within the geographical boundaries of Lake County.

Lake County received 100 applications at a value of approximately \$120M. The projects were scored based on a predetermined public rubric of the following items:

1. Impact vs. Effort (10%)
2. Project Readiness (5%)
3. County-wide Impact (15%)
4. Budget Details (10%)
5. Fiscal Sustainability (5%)
6. Leveraged Funds (5%)
7. Performance Tracking (5%)
8. Equity (10%)
9. Evidence Basis (10%)
10. Risk (5%)
11. Alignment with Public Engagement (20%)



The projects were scored and reviewed by a 3rd party consultant. A prioritized, recommended list of externally requested projects and programs were presented to the ARPA special committee for review and resulted in the selection of 20 projects at a value of \$15,941,290. A summary of these projects and programs are included in a later section of this report.

LABOR PRACTICES

Lake County launched a **Buy Local. Build Local. Work Local.** initiative in 2013 to increase the outreach and procurement opportunities for businesses located within Lake County, including women-owned businesses and minority-owned business enterprises (L/W/MBE). The overarching objective is to maximize participation from these businesses in the County's procurement

process, in accordance with applicable law. The County will take all necessary and reasonable steps to assure that business enterprises defined as L/W/MBE shall have a fair opportunity to participate in County contracts. As part of its Economic Opportunity Program (EOP) commitment the County will make every effort to achieve the following objectives:

1. To ensure nondiscrimination in the award and administration of contracts;
2. To create a level playing field on which L/W/MBEs can compete fairly for contracts by providing any necessary training and assistance in bid preparation;
3. To ensure that the County's EOP is narrowly tailored in accordance with applicable law;
4. To establish a means for firms identifying themselves as L/W/MBEs to register for procurement opportunities and work cooperatively with contracted firms to report on measures that demonstrates the County's commitment to its EOP; and,
5. To help remove barriers to the participation of L/W/MBEs through notification of contract opportunities.

Illinois state law mandates an open and competitive bidding process and requires that publicly procured contracts be awarded to the lowest responsible and responsive bidder with no demonstrated preference based on the bidder's location, race and gender. All public works construction for contractors and subcontractors is subject to the Wage of Employees on Public Works (Prevailing Wage) Act (Illinois Revised Statutes, Chapter 48, Section 39s, et. seq.). Not less than the minimum wage rates as established by Lake County or State of Illinois Department of Labor shall be paid.

All infrastructure projects will be constructed using Federal, State, and Lake County procurement law, ordinances, and procedures, which include the use of the Department of Labor Davis-Bacon Act prevailing wage requirements. Perspective contractors will be encouraged to maximize the use of local subcontractors and labors.

USE OF EVIDENCE

The strategic tenets that guide the development and selection of projects and programs funded with ARPA dollars include a requirement that all applications include a consideration of evidence basis.

Each investment is evaluated on an individual basis and is a scored criteria in the County's rubric. Applications are assessed based on the evidence basis being used to implement the requested project or program.

Lake County recognizes that the U.S. Department of Treasury requires that subrecipients whose projects are categorized in certain Expenditure Categories report whether their project is evidence based and how much of the project budget is being used to execute those evidence-based interventions. All Lake County SLFRF funded projects classified in expenditure categories that require reporting on the use of evidence are evidence based; the basis for those interventions is included in the "Use of Evidence" section of each relevant project, and the full funding amount for each intervention is devoted to evidence-based practices.

PERFORMANCE REPORT

Every project or program request considered for funding requires specific key performance indicators (KPI's), either project specific, or US Treasury required, to be proposed. The KPI's are required to be tracked quarterly and should be able to demonstrate the success of the program.

Lake County has invested in a performance report tracking software that all team members will use to enter their program KPIs on a quarterly basis for reporting purposes.

Project specific performance metrics are included in the project inventory section of this report. US Treasury required metrics are provided in the quarterly performance reports to the US Treasury.

PROJECT INVENTORY

Lake County has allocated all \$135.2 million of ARPA Funds received on projects and programs. The following is a summary of the initiatives that have been allocated funding with a description, and additional information based on project type.



External Organization Projects Focused on Negative Economic Impact, Public Health, and Capital

«TOTAL PROJECT FUNDING: \$15,563,139»



Through a call for projects, the County provided funds to external organization for projects addressing negative economic impacts, public health issues, and capital improvements:

Total Funding: \$15,666,390

PADS Non-congregate Shelter Budget

- » Subrecipient: PADS Lake County
- » Project #230009
- » Expenditure Category: 2.16 – Services for Unhoused Persons
- » Funding Allocated: \$1,360,000
- » Project Overview: These funds will help provide shelter in area hotels and motels for the unhoused population. This program aims to provide non-congregate shelter options to reduce the spread of COVID-19 and improve health outcomes for the homeless population.
- » Project progress: (Not Started, Less than 50% Complete, More than 50% Complete, Complete): Less than 50% Complete

Key Project Indicators

Type	Indicator	
Project Specific	# of vulnerable individuals utilizing hotel shelter accommodations	1,079
Project Specific	Exits to permanent destinations for people utilizing hotel shelter accommodations during the period	242
Project Specific	Households receiving eviction prevention services	254

Lake County Affordable Housing Hub

- » Subrecipient: Community Partners for Affordable Housing
- » Project #230023
- » Expenditure Category: 2.18 – Other Housing Assistance
- » Funding Allocated: \$500,000
- » Project Overview: To expand the capacity of affordable housing services in Lake County. This project aims to increase the availability of affordable housing units and provide supportive services to residents to ensure long-term housing stability.
- » Project progress: (Not Started, Less than 50% Complete, More than 50% Complete, Complete): Less than 50%

Key Project Indicators

Type	Indicator	
Project Specific	# of affordable housing units preserved or developed	7; none specifically attributable to this grant.
Project Specific	# of households served	925; none specifically attributable to this grant.
Project Specific	# of distressed homes acquired, rehabilitated and resold	10; none specifically attributable to this grant.

McAlister Special Recreation Building Renovation

- » Subrecipient: Waukegan Park District
- » Project #230024
- » Expenditure Category: 2.23 – Demolition and Rehabilitation of Properties
- » Funding Allocated: \$150,000

- » Project Overview: This facility offers essential services and modern programming to promote healthy lifestyles for people with developmental disabilities in a low-income community, focusing on health and economic opportunities.
- » Project progress: (Not Started, Less than 50% Complete, More than 50% Complete, Complete): Not started with scope of work, in bidding process.

Key Project Indicators

Type	Indicator	
Project Specific	% building readiness	90%
Project Specific	# of persons with disabilities served	23
Project Specific	% of building occupied	100%

YBLC Affordable Housing Construction and Training

- » Subrecipient: Youth Build Lake County
- » Project #230028
- » Expenditure Category: 2.15 – Affordable Housing
- » Funding Allocated: \$477,500
- » Project Overview: The project focuses on providing 3 units of affordable housing to address housing security needs, addressing learning loss by offering a high school diploma alternative for students affected by the pandemic, and offering a DOL-approved pre-apprenticeship training program with industry-recognized credentials and hands-on experience to prepare young adults for construction and trade jobs.
- » Project progress: (Not Started, Less than 50% Complete, More than 50% Complete, Complete): Less than 50%

Key Project Indicators

Type	Indicator	
Project Specific	# of participants trained	17

Project Specific	# of HS diplomas attained	0 currently; in progress at this timeframe of the report.
Project Specific	# of industrial recognized credentials attained	14 out of 17 (the remaining 3 are re-testing).

JCFS Chicago - Behavioral Health Supports to Low-Income Lake County Residents

- » Subrecipient: JCFS Chicago
- » Project #230005
- » Expenditure Category: 1.12 – Mental Health Services
- » Funding Allocated: \$288,879
- » Project Overview: The provision of mental health services – through a range of offerings including counseling, psychological services, early childhood mental health, teen-focused therapies, etc. – to Lake County low-income individuals and families struggling with their emotional well-being.
- » Project progress: (Not Started, Less than 50% Complete, More than 50% Complete, Complete): Less than 50%

Key Project Indicators

Type	Indicator	
Project Specific	# of low-income Lake County residents who receive mental health services	60 people (through March 31, 2024). Data from 4/1-6/30/24 available later this month (July 2024).
Project Specific	% of individuals with increased emotional well-being as measured by IM+CANS	Outcome will be available later this month; we expect to meet this goal.
Project Specific	% of individuals with increased emotional adaptive functioning in family and social environments	Outcome will be available later this month; we expect to meet this goal.

Care Coordination for Behavioral Health

- » Subrecipient: Nicasa Behavioral Health Services
- » Project #230004
- » Expenditure Category: 1.12 – Mental Health Services
- » Funding Allocated: \$600,000

- » Project Overview: The Nicasa Care Coordination for Behavioral Health Program addresses mental health service needs, including substance abuse and problem gambling, which have been exacerbated by the COVID-19 pandemic in Lake County. It aims to mitigate the impact of substance use, mental health challenges, and problem gambling in underserved communities by providing comprehensive referral, linkage, and connections. These services help address complex stressors that hinder individuals from focusing on their behavioral health treatment, enabling them to engage in their care, improve symptoms, and achieve recovery.
- » Project progress: (Not Started, Less than 50% Complete, More than 50% Complete, Complete): In progress

Key Project Indicators

Type	Indicator	
Project Specific	# of youth and adults to receive care coordination services	76
Project Specific	% of youth and adults who will remain engaged in clinical treatment for at least 60 days after admission	85%
Project Specific	% of youth and adults who report abstinence from alcohol and/or drugs 30 days post successful discharge	100%

First Responder and Veteran Wellness Center

- » Subrecipient: Nicasa Behavioral Health Services
- » Project #230031
- » Expenditure Category: 1.12 – Mental Health Services
- » Funding Allocated: \$2,368,150
- » Project Overview: In collaboration with the Greater Round Lake Fire District, a comfortable and inviting wellness center has been created to serve all Lake County first responders and veterans living with mental health challenges. This center provides essential and immediate mental health and wellness services in a safe, non-judgmental environment, staffed by trained professionals, most of whom have lived experience.
- » Project progress: (Not Started, Less than 50% Complete, More than 50% Complete, Complete): Less than 50%

Key Project Indicators

Type	Indicator	
Project Specific	# of first responders and veterans served	Program not started
Project Specific	% of first responders and veterans that readmit to the program within 12 months of their last visit	Program not started
Project Specific	% of first responders and veterans who report improvement in their symptoms and ability to manage a future mental health crisis	Program not started

Strengthening Recovery Support & Resources

- » Subrecipient: Gateway Foundation, Inc.
- » Project #230002
- » Expenditure Category: 1.13 – Substance Use Services
- » Funding Allocated: \$378,151
- » Project Overview: The Gateway Foundation is actively engaged in a long-term support program for individuals in recovery in Lake County, operating from its centrally located facility in Aurora. The program, delivered by a Certified Recovery Support Specialist (CRSS) and supported by an experienced team, focuses on harm reduction and long-term recovery support. It aims to expand access to evidence-based services for opioid use disorder prevention, treatment, and recovery, addressing the need for increased recovery supports to help individuals maintain sobriety and reduce relapse risks. The Long-Term Recovery Support program includes motivational conversations and group sessions for clients nearing graduation from active treatment, alumni, and individuals seeking recovery. These services assist in achieving treatment goals and understanding necessary actions for successful recovery. Gateway aids in the transition from treatment to community by exemplifying sober living and identifying resources. The program also involves planning for post-treatment case management, developing community partnerships, organizing employment workshops, creating a list of alumni ambassadors for outreach and mentoring, linking to resources addressing Social Determinants of Health, maintaining a database of recovery meeting participants, and coordinating recovery-focused activities throughout the year.
- » Project progress: (Not Started, Less than 50% Complete, More than 50% Complete, Complete): In progress

Key Project Indicators

Type	Indicator	
Project Specific	# of recovery events hosted each quarter	Q1 - 1 Q2 - 1

Project Specific	# of contacts with clients that leave treatment without completion and/or against staff advice	Q1 - 45 Q2 - 26
Project Specific	# of clients receiving case management in after-care	Q1 - 47 Q2 - 31

Lake County Senior Residences

- » Subrecipient: Community Partners for Affordable Housing
- » Project #230026
- » Expenditure Category: 2.15 – Affordable Housing
- » Funding Allocated: \$3,000,000
- » Project Overview: The COVID-19 pandemic highlighted the critical need for safe, affordable housing, particularly for seniors. Numerous evidence-based studies have shown that affordable, healthy, and stable housing provides significant financial and health benefits. This underscores the importance of addressing housing needs to improve overall well-being and stability in communities.
- » Project progress: (Not Started, Less than 50% Complete, More than 50% Complete, Complete): In progress

Key Project Indicators

Type	Indicator	
Project Specific	# of affordable housing units preserved or developed	7; none specifically attributable to this grant.
Project Specific	# of seniors housed	None specifically attributable to this grant.
Project Specific	# of households served	10; none specifically attributable to this grant.

Cardiac Monitor & AEDs

- » Subrecipient: Wauconda Fire Protection District
- » Project #230030
- » Expenditure Category: 1.14 – Other Public Health Services
- » Funding Allocated: \$51,600
- » Project Overview: Funds to purchase cardiac monitors and AEDs for emergency response. This project aims to enhance the emergency response capabilities of first responders by equipping them with advanced cardiac monitoring and defibrillation equipment.

- » Project progress: (Not Started, Less than 50% Complete, More than 50% Complete, Complete): Complete

Key Project Indicators

Type	Indicator	
Project Specific	# of patients treated	3318
Project Specific	# of patients to be defibrillated	11
Project Specific	% of successful outcomes	36.7%

Health Promotion and Navigation Services Program

- » Subrecipient: YWCA Metropolitan Chicago
- » Project #230001
- » Expenditure Category: 2.19 – Community Health Workers or Benefits Navigators
- » Funding Allocated: \$418,203
- » Project Overview: The Health Promotion and Navigation services empower underserved and low-income families by providing education, resources, and referrals to medical homes, as well as basic human needs such as groceries and clothing. By establishing a medical home and promoting basic healthcare knowledge, the program enhances self-efficacy, positive health outcomes, and timely disease management. It specifically supports individuals and families economically impacted by the pandemic, considered low-income, or falling under the 200% poverty guidelines, by offering access to health-promoting resources and basic needs that foster self-efficacy and behavior modifications.
- » Project progress: (Not Started, Less than 50% Complete, More than 50% Complete, Complete): Complete

Key Project Indicators

Type	Indicator	
Project Specific	# of people accessing Women's Health Exchange website	26,185
Project Specific	# of people receiving assistance to address health and basic needs insecurities	1,434

Project Specific	% of individuals served with referrals to partner agencies	89%
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COVID-19 Mental Health Capacity Building

- » Subrecipient: The Josselyn Center, NFP
- » Project #230032
- » Expenditure Category: 1.12 – Mental Health Services
- » Funding Allocated: \$3,000,000
- » Project Overview: Funds to build capacity for mental health services related to COVID-19. This project aims to expand mental health services to address the increased demand for support due to the pandemic.
- » Project progress: (Not Started, Less than 50% Complete, More than 50% Complete, Complete): Not Started

Behavioral Health Supports for Lake County Families

- » Subrecipient: Erie Family Health Centers, Inc.
- » Project #230006
- » Expenditure Category: 1.12 – Mental Health Services
- » Funding Allocated: \$252,211
- » Project Overview: Erie provides outpatient services within a patient-centered medical home, utilizing trained teams to screen for behavioral health conditions and connect patients to psychiatric care. Funding supports the salaries of Erie psychiatric providers practicing within an evidence-based model. This model, based on Cherokee Health Systems and endorsed by the Substance Abuse and Mental Health Services Administration, integrates behavioral health and primary care using a tiered approach with primary care providers addressing low-level psychiatric concerns and specialists handling higher-level issues.
- » Project progress: (Not Started, Less than 50% Complete, More than 50% Complete, Complete): Less than 50% Complete

Key Project Indicators

Type	Indicator	
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Project Specific	# of patients receiving behavioral health services at Erie Health Reach Waukegan	485
Project Specific	# of patients receiving psychiatry services at Erie HealthReach Waukegan	22
Project Specific	% of patients ages 12 and up who have been screened for depression	95%

Court Appointed Special Advocate Program

- » Subrecipient: CASA Lake County
- » Project #230025
- » Expenditure Category: 2.13 – Services to Foster Youth or Families Involved in Child Welfare System
- » Funding Allocated: \$864,900
- » Project Overview: The pandemic had considerable negative effects on childhood development, especially impacting vulnerable populations such as children in the child welfare system, who faced poorer educational development, greater mental health problems, less stable housing, and placement circumstances, and income loss of caregivers. Lake County saw an unprecedented rise in child welfare cases during the pandemic, with referrals increasing from 561 in 2019 to 782 in 2022, a 39% increase, overwhelming service providers. To address this surge, CASA added eight new staff positions supported by pandemic relief programs and other short-term funding sources, including four Advocate Managers, two recruiting and training staff, and two administrative staff. These positions helped provide services to the increased number of children, but some funding sources are depleting or expiring soon. With ARPA funds, CASA can maintain these staff positions through 2024, allowing the program to continue serving approximately 200 additional children in the child welfare system for an average case duration of 3-4 years starting in 2020.
- » Project progress: (Not Started, Less than 50% Complete, More than 50% Complete, Complete): More than 50% Complete

Key Project Indicators

Type	Indicator	
Project Specific	# of eligible children served	629
Project Specific	# of CASA volunteers trained	43

Project Specific	% of children achieving outcomes defined as "permanency"	92.1%
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Family Safety Planning Legal Services

- » Subrecipient: North Suburban Legal Aid Clinic (NSLAC)
- » Project #230007
- » Expenditure Category: 2.34 – Assistance to Impacted nonprofit Organization
- » Funding Allocated: \$200,000
- » Project Overview: NSLAC will provide free legal services to families that have been affected by COVID via divorce, domestic violence or increased necessity for advanced directives. Power of attorney and guardianship clinics will be hosted off-site in partnership with local community organizations. Guardian ad litem cases referred and accepted will involve an instance of domestic violence.
- » Project progress: Less than 50% Complete

Key Project Indicators

Type	Indicator	
Project Specific	# of unique cases opened by type of service provided	20
Project Specific	# of offsite clinics	5
Project Specific	# of guardian ad litem cases opened	9

Behavioral Health Mental Health and Wellness

- » Subrecipient: Roberti Community House
- » Project #230010
- » Expenditure Category: 2.19 – Community Health Workers or Benefits Navigators
- » Funding Allocated: \$352,220
- » Project Overview: Mental health and wellness support to families who are underserved and who have been disproportionately impacted by the pandemic. Culturally sensitive services will be provided free of charge to adults and seniors.
- » Project progress: Less than 50% Complete

Key Project Indicators

Type	Indicator	
Project Specific	Number of Community members served by health lifestyle engagement groups	494
Project Specific	Number of community members served by training sessions co-hosted with other community non-profit organizations	5195
Project Specific	Number of community members supported by general services	19116

Hope and Healing Start Here

- » Subrecipient: Allendale Association
- » Project #230003
- » Expenditure Category: 1.12 – Mental Health Services
- » Funding Allocated: \$ 169,432
- » Project Overview: The Family Support Specialist position provides advocacy and support to the parent or guardian as he/she navigates the system of care for the youth, including educational, healthcare, mental health, and more. This program expansion benefits families in need of support for their children yet carry private insurance. The program also includes Family Support Specialist parent support and education free of charge to families using Circle of Security, which strengthens the parent-child attachment.
- » Project progress: Less than 50%

Key Project Indicators

Type	Indicator	
Project Specific	# of free community-based educational opportunities per month, in different townships/municipalities	4
Project Specific	# of clients/families with commercial insurance which does not cover the Therapeutic Mentoring service	1
Project Specific	# of clients demonstrating improved overall functioning by improving their scores on the Ohio Functioning Scales out of total participants (%)	90%

Boys & Girls Club of Lake County: Teen Innovation Lab

- » Subrecipient: Boys & Girls Club
- » Project #230027
- » Expenditure Category: 2.25 – Academic, Social, and Emotional Services
- » Funding Allocated: \$ 1,050,000
- » Project Overview: Deepens the scope and staffing of teen programming, develop a comprehensive trauma-informed care training system for non-clinical youth service providers, and improve the facilities' physical condition ensuring an innovative and inspiring space for Lake County teens.
- » Project progress: Less than 50%

Key Project Indicators

Type	Indicator	
Project Specific	# of students participating in evidence-based tutoring programs	137
Project Specific	% completion of the Teen Innovation Lab	60%
Project Specific	# of teens receiving one-on-one counseling services	43

Mobile Integrated Healthcare

- » Subrecipient: Wauconda Fire Protection District
- » Project #230029
- » Expenditure Category: 1.14 – Other Public Health Services
- » Funding Allocated: \$ 260,044
- » Project Overview: Mobile Integrated Healthcare (MIH) is a proactive, preventative, pre-hospital based program specifically aimed at proactive and preventative care for patients with chronic health morbidities.
- » Project progress: Less than 50%

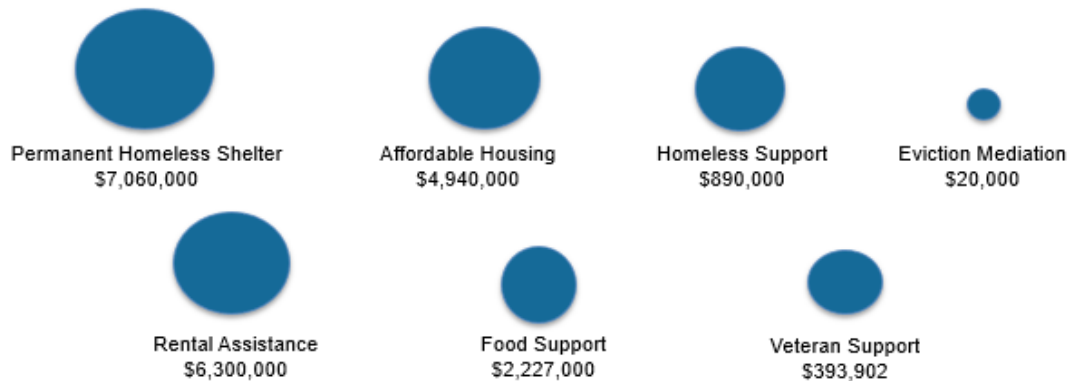
Housing Legal Services for COVID impacted Clinics

- » Subrecipient: North Suburban Legal Aid Clinic (NSLAC)
- » Project #230008
- » Expenditure Category: 2.2 – Rent, Mortgage, and Utility Aid
- » Funding Allocated: \$ 200,000

- » Project Overview: NSLAC will provide free legal services to tenants with housing-related legal matters that have arisen from COVID-19 and the subsequent eviction moratorium and rising unaffordability of housing.
- » Project progress: Not started

Community & Household Assistance Projects

«TOTAL PROJECT FUNDING: \$20,063,902»



PROJECTS »

Creation and Preservation of Affordable Housing in Lake County

Funding Allocated: \$4,940,000

Expenditure Category: 2.15 Long-term Housing Security: Affordable Housing

Overview of Projects

- » [Project \[220001\]: Community Partners for Affordable Housing \(CPAH\) – Eve B. Lee Place](#)

- Funding Allocated: \$1,500,000
 - The proposed project consists of the construction of a 3-story, 31,855 square foot building in the Village of Libertyville, IL. The mixed-use building will serve as the headquarters for Community Partners for Affordable Housing (CPAH) while also providing 32 units of affordable senior rental housing. The units mix will consist of (28) 1-bedroom and (4) 2-bedroom units. All the rental units will be limited to households earning less than sixty percent of the area median income, including 8- units less than thirty percent of the area median income. The office space will be occupied by CPAH and utilized to run affordable housing programming such as housing and financial counseling, down payments assistance and foreclosure prevention.
- » **Project [220002]: Full Circle Communities (FCC) – CCHI Highwood**
- Funding Allocated: \$1,400,000
 - The proposed affordable housing development consists of the construction of a 5-story building containing 44-units of rental housing in the City of Highwood, IL. Full Circle Communities (FCC) is partnering with Community Collaborative Housing Initiative (CCHI), a coalition of concerned Lake County residents dedicated to creating supportive housing for persons with physical, intellectual and developmental disabilities. The development would include approximately Community & Household Assistance Projects 15 4,000 square feet of commercial space on the first floor and (20) 1-bedroom, (12) 2-bedroom, and (12) 3-bedroom units above. A total of 40 of the units will be reserved for households earning less than sixty percent of the area median income, 7 units will be set aside for persons with disabilities. The remaining 4 units will be market rate.
- » **Project [220004]: Community Partners for Affordable Housing (CPAH) – Highland Park Townhomes**
- Funding Allocated: \$500,000
 - The proposed affordable housing project consists of the new construction of 8 units. The units will be townhome style structures and are to be located at 925-937 Deerfield Rd. in the City of Highland Park on an approximate 0.5-acre property. All eight townhome units will be 3-bedrooms, 2.5 bathrooms and approximately 1,600 square feet. The units will be sold via the Community Land Trust (CLT) model. Four of the units will be sold to households earning less than eighty percent of the area’s median income. Four of the units are to be sold to households earning less than one hundred twenty percent of the area median income.
- » **Project [220005]: Housing Opportunity Development Corporation (HODC) – Scattered Site Rental**
- Funding Allocated: \$1,540,000
 - The proposed project consists of the acquisition of seven (7) single family homes to be rehabilitated and rented to income qualified households. All the homes will be purchased from the Lake County Housing Authority (LCHA) and rented to households earning less than sixty percent of the area’s median income.

Use of Evidence

The goal of the projects is to provide affordable housing units to low-income households. Providing housing that is affordable (less than 30% of their income) is recognized by the CDC as a Social Determinant of Health. "When families have to spend a large part of their income on housing, they may not have enough money to pay for things like healthy food or health care. This is linked to increased stress, mental health problems, and an increased risk of disease."¹

Equity and Support to Disproportionately Impacted Communities

1st: The creation of quality income restricted units brings opportunities to lower income households who would otherwise be unable to find housing. The lack of affordable housing furthers geographic disparity and prevents equal access for low-income households

2nd: The project will serve low-income households.

Performance Report

The KPI for the projects includes:

CPAH - Eve. B. Lee Place

KPI - construction of 34 affordable housing units.

Project Schedule

Milestone	Task	Proposed Schedule		KPI	Completion
		Month	Year		
Site Control	Zoning	Aug.	2022	Site Control	7/26/22 - Village approval
	Closing	Sept.	2022		9/15/2022 - Deed
Financing	IHDA Commitment	June	2022	Financial Closing	5/20/2022 - IHDA Board approval
	Closing	May	2023		3rd Quarter 2023
Plans	Preliminary Drawings	May	2022	Permit Drawings	May 2022
	Working Drawings	Aug.	2022		Aug. 2022
	Permit Drawings	July	2024		3rd Quarter 2024
Construction Start		Aug.	2024	Monthly Escrow Draws	3rd Quarter 2024
Marketing Start-Up		May	2025		On Schedule
Construction Complete		Aug.	2025	Certificate of Occupancy	On Schedule
Units Fully Leased		Dec.	2025	Beneficiary Reporting	On Schedule

Project Activity

ARPA Draw	Amt.	ARPA Balance
		\$1,500,000
09/15/2022 – Property Acquisition	\$1,105,544	\$394,456

¹ Healthy People 2030. U.S. Department of Health and Human Services.

CPAH - Highland Park Townhomes

KPI - construction of 8 affordable housing units.

Project Status: CPAH is finalizing financing and construction is scheduled to begin the 3rd quarter 2024.

HODC - Scattered Site Rental

KPI - acquisition and rehabilitation of 7 affordable housing units.

Project Schedule

Milestone	Month	Year	KPI
Site Control	Feb.	2024	Deed/Ownership
Financing	Feb.	2024	HAP Contract & Lease
Rehabilitation	Mar.	2024	Permits/Cert. of Occupancy
Closeout	June	2024	Beneficiary Reporting

Project Activity

Address	Status
23599 N. Cedar Ln.	Completed Nov. 2023
25 Crescent Rd.	Completed Sept. 2023
1 Jean Ter.	Completed Aug. 2023
919 Kenilworth Ter.	Completed Nov. 2023
157 N. Greenview Ave.	Completed Dec. 2023
516 W. Hawley Ave.	Completed Dec. 2023
15787 Pope Blvd.	Completed Feb. 2024

PROJECT [210002] » Food Distribution to Homeless

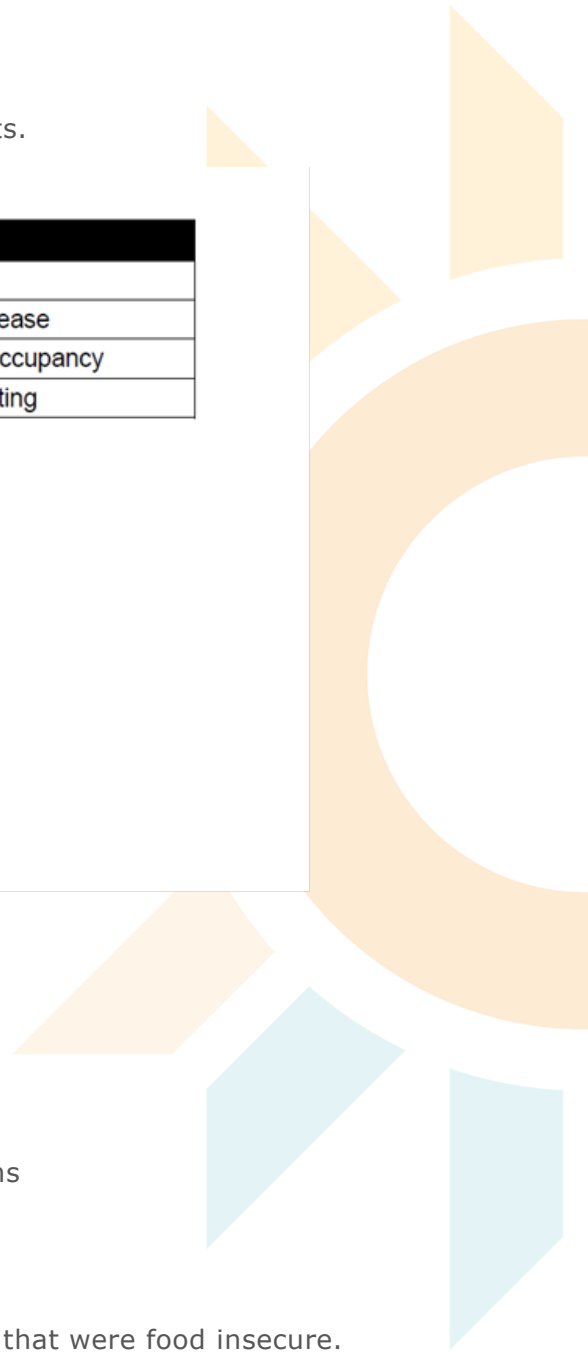
Funding Allocated: \$227,000

Expenditure Category: 2.1 Household Assistance: Food Programs

Project Overview

This program provided meals to individuals in shelters or others that were food insecure.

Use of Evidence



Providing meals in shelter reduces food insecurity and improves shelter services. People who are food insecure have adverse health outcomes. For children, food insecurity impact school achievement, physical health and behavioral problems.²

Equity and Support to Disproportionately Impacted Communities

This activity supports a vulnerable population with a racial equity lens, as outlined in Treasury guidance. Households experiencing homelessness during the COVID-19 pandemic are vulnerable due to their unhoused status, with an increased risk of illness from COVID-19. Black and Latinx communities are disproportionately represented in the homeless population in Lake County. While 17% of Lake County residents living in poverty are Black, 60% of people experiencing homelessness are Black.³ Providing food assistance to those sheltering in motels would provide food assistance to those in disproportionate need and help counter the disparity of food insecurity. CAP’s program is directly targeted to allow clients using shelters across Lake County to receive sufficient nutrition while they weather the current economic crisis. Shelter residents are then less likely to result in nutrition-related illnesses, which could be a threat to their future economic stability. A program or service for which the eligibility criteria are such that the primary intended beneficiaries earn less than 60 percent of the median income for the relevant jurisdiction (e.g., State, county, metropolitan area, or other jurisdiction); or through each shelter operator’s intake process, all CAP’s clients are certified as homeless and low-income, below the 60 percent area median income.

Performance Report

Organization	CRF Code	Category	Metric	Value
Community Action Partners	CRF2101	Shelter Meals	Meals	5,815

PROJECT [210001] » Food Distribution

Funding Allocated: \$ 2,000,000

Expenditure Category: 2.1 Household Assistance: Food Programs

Project Overview

Northern Illinois Food Bank’s 60-member food pantries in Northern Illinois Food Bank’s 53-member food pantries in Lake County distributed 83% of the total meals provided by the Food Bank. These pantries rely heavily on the Food Bank for nutritious food, including fresh produce, protein, dairy, and shelf-stable items. Monthly mobile markets at the College of Lake County and Cristo Rey in Waukegan serve about 500 households each, with additional markets at other community locations serving up to 250 households.

² <https://www.feedingamerica.org/hunger-in-america/child-hunger-facts>

³ <https://www.hudexchange.info/resource/5787/coc-analysis-tool-race-and-ethnicity/>

Between October 2021 and December 2023, the Food Bank utilized \$2 million in ARPA funds from Lake County to distribute 2.2 million pounds of food, encompassing a variety of nutritious options. Despite a decrease in food assistance requests, rising food prices and inflation continue to challenge households. The Food Bank is ramping up outreach to ensure residents know they can access free food assistance, helping families use their limited income for other essential expenses



Use of Evidence

Generally, people who are food insecure have adverse health outcomes. For children, food insecurity impacts school achievement, physical health, and behavioral problems.⁴ The Food Bank sources fresh produce and protein where possible, which studies have shown increase better health outcomes in the long-term.⁵

Racial disparities exist in food insecurity. Increasing access to food would help create more racial equity in Lake County. In 2021, USDA found that Black individuals are almost three times as likely to face hunger as white individuals, while Latino individuals are two and a half times as likely as white individuals.⁶

Equity and Support to Disproportionately Impacted Communities

The Northern Illinois Food Bank aims to serve 90% of food-insecure individuals in its service area by partnering with public and private institutions to provide convenient food access. Distribution methods include traditional food pantries, online pantries, and mobile markets. The Food Bank collaborates with community-based and faith-based organizations, human service agencies, and public institutions to maximize local presence and accessibility.

Efforts include reducing unconscious bias and increasing cultural competency through training. Providing free food helps avoid the worst consequences of food insecurity and improves health outcomes, especially for those below Federal poverty guidelines. Beneficiaries can self-attest to COVID-19-induced hardship to receive assistance.

Performance Report

Northern Illinois Food Bank	CRF2100	Food Assistance	Meals	13,182,275
Northern Illinois Food Bank	CRF2100	Food Assistance	Individuals Fed	868,559
Northern Illinois Food Bank	CRF2100	Food Assistance	Individuals Fed (unduplicated)	72,379
Northern Illinois Food Bank	CRF2100	Food Assistance	Pounds of Food	15,818,730

PROJECT [210016] »

Non-Congregate Shelter for Domestic Violence Survivors

⁴ <https://www.feedingamerica.org/hunger-in-america/impact-of-hunger>

⁵ <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC6765436/>

⁶ <https://www.ers.usda.gov/webdocs/publications/104656/err-309.pdf?v=2013.2>

Funding Allocated: \$420,000

Expenditure Category: 2.16 Long-term Housing Security: Services for Unhoused Persons

Project Overview

Lake County, Illinois, home to 714,342 residents, has seen domestic violence triple over the past three years, with shelters like A Safe Place adapting to the increased demand during the pandemic. A Safe Place now shelters up to 108 individuals, compared to 23 pre-pandemic, using hotels and extended stay suites to follow health guidelines. The shelter provides comprehensive services including therapy, legal advocacy, and daily necessities, while staff maintain an on-site presence and ensure residents' health and safety.

Use of Evidence

We anticipate serving an estimated 152 households or 228 individuals. A Safe Place has developed relationships with an extended stay hotel chain and a “regular” hotel in Lake County, IL to shelter victims of domestic violence and their minor children. The remaining funds will be used to allow A Safe Place to increase the number of rooms we have available from the current 16 rooms to 35 rooms (an increase of 19 rooms), allowing us to shelter 29 more victims and children each month during the coming 8 months. These funds will be used to shelter clients and their children in hotels who are fleeing domestic violence.

Sheltering services incorporate a Coordinated Entry and assessment system that improve client outcomes through referrals to appropriate program interventions⁷. Providing shelter services in low-capacity and non-congregate settings is in accordance with the U.S. Centers for Disease Control’s Guidance for Homeless Service Providers⁸.

Equity and Support to Disproportionately Impacted Communities

This activity supports a vulnerable population with a racial equity lens, as outlined in Treasury guidance. Households experiencing homelessness during the COVID-19 pandemic are vulnerable due to their unhoused status, with increased risk of illness from COVID-19. Black and Latinx communities are disproportionately represented in the homeless population in Lake County. While 18% of Lake County residents living in poverty are Black, 39% of people experiencing homelessness are black.⁹ Providing shelter assistance to those disproportionately impacted will help counter the disparity of housing insecurity.

A Safe Place reflects the diversity of the communities we serve.

Performance Report

A Safe Place	CRF2103	Non-congregate Shelter	Individuals Sheltered	337
A Safe Place	CRF2103	Non-congregate Shelter	Hotel/motel stays	364

⁷ <http://www.evidenceonhomelessness.com/wp-content/uploads/2018/04/evidence-page-chronic-homelessness-April-2018.pdf>

⁸ <https://www.cdc.gov/coronavirus/2019-ncov/community/homeless-shelters/plan-prepare-respond.html>

⁹ <https://www.hudexchange.info/resource/5787/coc-analysis-tool-race-and-ethnicity/>

PROJECT [210016] »

Non-Congregate Shelter for Homeless

Funding Allocated: \$420,000

Expenditure Category: 2.16 Long-term Housing Security: Services for Unhoused Persons

Project Overview

PADS Lake County serves exclusively people experiencing homelessness in our hotel shelter program. Each household is screened before entry into our shelter program to verify their homeless status and determine the most appropriate interventions for the individual(s).

Use of Evidence

Sheltering services incorporate a Coordinated Entry assessment that improves client outcomes through referrals to appropriate program interventions¹. Providing shelter services in low-capacity and non-congregate settings is in accordance with the U.S. Centers for Disease Control’s Guidance for Homeless Service Providers.¹⁰

Equity and Support to Disproportionately Impacted Communities

This activity supports a vulnerable population with a racial equity lens, as outlined in Treasury guidance.¹¹ Households experiencing homelessness during the COVID-19 pandemic are vulnerable due to their unhoused status, with increased risk of illness from COVID-19. Black and Latinx communities are disproportionately represented in the homeless population in Lake County. While 17% of Lake County residents living in poverty are Black, 60% of people experiencing homelessness are Black.¹² Providing shelter assistance to those disproportionately impacted will help counter the disparity of housing insecurity. Shelter programs allow homeless clients from across Lake County to receive temporary housing assistance while they weather the current economic crisis. Shelter residents are then referred to permanent housing, which is the most effective tool to reduce a return to homelessness in the future and provides the best condition for future economic stability.

The individuals we serve are presumed low/moderate income per HUD standards because they are experiencing homelessness. This is confirmed at intake prior to placement in the shelter program. Confirmation of homelessness is done via third-party confirmation if possible. Otherwise, case manager interviews and the client self-attestation are used to verify homelessness.

Performance Report

Organization	CRF Code	Category	Metric	Value
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¹⁰ <https://www.cdc.gov/coronavirus/2019-ncov/community/homeless-shelters/plan-prepare-respond.html>

¹¹ <http://www.evidenceonhomelessness.com/wp-content/uploads/2018/04/evidence-page-chronic-homelessness-April-2018.pdf>

¹² <https://www.hudexchange.info/resource/5787/coc-analysis-tool-race-and-ethnicity/>

PADS Lake County	CRF2104	Non-congregate Shelter	Individuals Sheltered (Undup)	597
PADS Lake County	CRF2104	Non-congregate Shelter	Hotel/motel stays (nights)	53,730

PROJECT [210003] » Services to Unhoused Persons

Funding Allocated: \$50,000

Expenditure Category: 2.16 Long-term Housing Security: Services for Unhoused Persons

Project Overview

The population being served are homeless clients, meaning they are in shelter or living in a place not meant for human habitation. They have access to housing resources, but limited eligible costs to eliminate the last barriers to moving (e.g., security deposit, application fees, and utility arrears). This fund provides a critical intervention during the final steps prior to move-in for clients without the means to pay for these costs themselves. The most common request was a security deposit followed by an application fee. This program is a vehicle to permanently house homeless families and promote a virtuous cycle where housing insecurity is reduced in Lake County.

Use of Evidence

The Finish Line Fund model implemented with Catholic Charities, Lake County Coalition for the Homeless and Lake County Community Development combines case management and immediate short-term housing assistance. Studies have shown that subsidies that assist with move-in costs help people leave homelessness quickly ¹³.

Equity and Support to Disproportionately Impacted Communities

Catholic Charities' partnership with the Lake County Coalition for the Homeless leads with equity and understands housing challenges disproportionately affect low-income, residents of color. Providing assistance to clients will promote equity by reducing the risk of homelessness among low-income people of color.

Catholic Charities participates in a unified cloud-based referral network facilitated by Lake County Community Development that also engages agencies serving various locations across the county with different constituencies. This process ensures a diverse pool of clients are considered and agencies targeting underserved communities have greater success in connecting clients with eligible needs to available assistance.

¹³ Khadduri, Jill. *Rental Housing Subsidies and Homelessness*. Center for Evidence-based Solutions to Homelessness. <http://www.evidenceonhomelessness.com/wp-content/uploads/2017/12/evidence-page-rental-housing-subsidies-December-2017.pdf>. Dec 2017.

The Finish Line Fund reaches an underserved population that has been living in shelter and living in a place not meant for habitation. This program fills a crucial gap identified in our homeless services system. Clients that have access to subsidies or have the ability to maintain housing on their own, no longer face the barrier of a security deposit or application fees. Lake County’s population of literally homeless clients has increased due to the economic impacts of COVID-19. With these funds eliminating barriers to move-in, we are able to continue housing some of the most vulnerable residents of Lake County that do not have access to a security deposit through their own means.

Performance Report

Catholic Charities	CRF2102	Services for Unhoused Persons - Emergency Assistance Program	Individuals Assisted (Undup)	44
Catholic Charities	CRF2102	Services for Unhoused Persons - Emergency Assistance Program	Individuals Housed	40

PROJECT [220029 / 210015] »

Support for Lake County’s Emergency Rental Assistance Program

Funding Allocated: \$6,300,000

Expenditure Category: 2.2 Household Assistance: Rent, Mortgage, and Utility Aid

Project Overview

In 2021, Lake County received \$36 million from the U.S. Treasury’s Emergency Rental Assistance (ERA) program to support low-income renters and landlords, adding two full-time employees and six staff from staffing agencies to administer the program. The Federal Emergency Rental Assistance Program (FERA) provided up to 12 months of assistance for rent, utilities, and internet, with applications open until June 30, 2022. In late 2022 and early 2023, an additional \$530,000 in reallocated ERA funds was granted. The county also staffed an Eviction Court Help Desk to assist with FERA and state applications, directing tenants to legal aid when necessary. Learning from FERA, Lake County launched the Lake County Eviction Prevention Program (LCEPP) for renters facing eviction and the Lake County Rental Assistance (LCRA) Program, providing up to six months 47f rental assistance, supported by ARPA funds.

Use of Evidence

The goal of the Federal Emergency Rental Assistance (FERA), Lake County Eviction Prevention Program (LCEPP), and Lake County Rental Assistance (LCRA) Program was to keep families in their homes. The Emergency Rental Assistance (ERA) program was developed to assist households that were unable to pay their rent or utilities due to the impact of the COVID-19 pandemic. Lake County Community Development worked to direct funds to those families that were hardest hit by the pandemic: families living at or below 80% of the Area Median Income and families with at least one household member that was unemployed in the 90 days preceding the application.

Equity and Support to Disproportionately Impacted Communities

As of 6/30/2024, 31% of those served by the rental assistance programs (FERA, LCRA, LCEPP) are Hispanic or Latinx, and 43% are African American. Additionally, 72% of the heads of households served are female. To best serve the diverse needs of the community, Lake County Community Development partnered with 15 trusted community partners:

*LCRA Provider

+LCEPP Provider

- » Avon Township
- » Catholic Charities*
- » Community Action Partnership of Lake County (CAP)*
- » Community Partners for Affordable Housing (CPAH)*+
- » Cuba Township
- » Lake County Housing Authority (LCHA)*
- » Lake Villa Township
- » Mano a Mano Family Resource Center*+
- » Moraine Township
- » Shields Township
- » Vernon Township
- » Waukegan Township*
- » West Deerfield Township
- » YWCA
- » Zion Township

This model allows residents to be served by a trusted partner in their community. In many cases, these are agencies that residents have accessed before for previous services and trust the staff to guide them through the process of accessing these services. The applications were available in both English and Spanish, and all community partners and some townships have bilingual staff to support these applications.

Performance Report

The three rental assistance programs tracked the success of the programs with the total amount of funds distributed. As of June 30, 2024, over \$37.9 million in assistance for rent and utilities on behalf of over 5,200 Lake County households was provided through the three programs. Of those households, 67% are living at or below 30% of the Average Median Income, which is approximately \$31,250 annual income for a family of four. Additionally, 43% of households are Black or African American, and 31% are Hispanic or Latinx. The Lake County Eviction Prevention Program (LCEPP) has provided over \$590,000 in assistance to 65 households, with 69% of those households living at or below 30% of the Average Median Income. These 65 households were able to avoid eviction, and most were able to stay in their current homes. In some cases, the tenant did move to new housing but was not evicted.

PROJECT [220003] »

PADS Lake County – Fixed-Site Shelter

Funding Allocated: \$ 7,060,000

Expenditure Category: 2.16 Long-term Housing Security: Services for Unhoused Persons

Project Overview

PADS Lake County – Fixed Site Shelter - The project includes the construction of an approximately 25,000 sq. ft. building to serve both as a homeless shelter and a central resource center, providing housing, food and case management services for individuals and families in need. The ongoing community need for a dedicated fixed-site shelter has deepened as a result of the COVID-19 pandemic. The reliance on volunteers and non-dedicated buildings (i.e. churches, community centers) has limited access for those unhoused, lacks control over health concerns relating to social distancing/ventilation, and restricts PADS from having control over best locations and practices. Lake County and PADS need a location in which health and safety can more easily be guaranteed, especially as the pandemic has restricted spaces to use.

Use of Evidence

The goal for this development is to construct a shelter. Achieving this goal will reduce the length of time individuals and families experience homelessness, increase the quality of services to those experiencing homelessness, create a better living situation for families, provide better health and social outcomes, and increase each person's ability to efficiently move to stable housing options. The proposed facility will serve approximately 1750 people experiencing housing crisis annually. Services being offered under one roof will enable even more resources to be deployed, thus potentially serving more clients with a deeper impact. The development of a fixed-site shelter is cited as the first recommendation in the Lake County Gaps Analysis of the Homeless Crisis Response System (CSH, 2019).

Equity and Support to Disproportionately Impacted Communities

PADS conducts outreach presentations to community providers, groups and police departments. Their services are listed in the 211 database to assure that people calling, texting or searching for shelter will be referred. PADS also distributes materials to library, service providers and government offices and attend community resource fairs.

The Lake County Coalition for the Homeless also assists in PADS outreach to reach people experiencing homelessness through referrals and community presentations

The project will serve individuals and families experiencing and at-risk of homelessness. Homelessness disproportionally affects communities of color. Most, if not all, are low income.

Performance Report

The KPI for the projects includes:

- » Construction of one (1) fixed site shelter.
- » Number of households receiving eviction prevention services (including legal representation)
- » Number of affordable housing units preserved or developed

Construction on the shelter has not yet begun.

PROJECT [210007] »

Eviction Mediation Program

Funding Allocated: \$130,000

Expenditure Category: 2.18 Housing Support: Other Housing Assistance

Project Overview

In se of mediation to help resolve matters and provide for better outcomes for those involved have been encouraged by the Courts, federal and state governments.

The 19th Judicial Circuit Court Eviction Mediation program has been in place for several years and has a consistently high resolution/success rate. However, the mediators were volunteer attorneys who would previously come in person on days when Self-Represented Litigant (SRL) cases (both the plaintiff and defendant) were scheduled to conduct mediation between the parties in a conference room. One mediator typically completes two or three mediations per court session. Oftentimes, the mediation would result in a payment plan allowing the tenant to remain in the unit. With the pandemic exacerbating evictions, the courts have responded by providing several resources, including funding help desks and mediation opportunities to support all litigants and landlords with eviction cases. With the Governor's Moratorium ending in October 2021, two or three mediations per court session was not enough. With the increase in workload that now includes cases where only one party may be an SRL and the other is represented by an attorney, the Court added additional mediators and increased compensation.

After the Eviction case is filed in court, the Judge will continue the case for 30 days, which allows the parties to contact a mediator and schedule a mediation before their next court date. This system will allow the mediators to conduct far more mediations. With the initial award of \$20,000, we have been able to provide a small monetary compensation to the mediator per session (\$50.00). As the number of mediations has continued to increase along with the time and effort required for each case, we recognized the need to increase mediators' compensation to retain experienced mediators and continue to have a high percentage of cases come to an agreement through mediation. With the additional award of \$110,000, we have been able to increase the compensation as of June 1, 2023, to \$125.00 for completed mediations and \$50.00 for cases that do not make it to mediation; to acknowledge the effort it takes to schedule mediations. This funding has supported the Eviction Mediation program's work by transforming eviction court into a problem-solving court that emphasizes holistic solutions by providing litigants with resources and resolutions to housing problems and utilizing locally trained attorneys to serve as mediators.

Use of Evidence

The consequences of evictions can negatively impact many aspects of the tenant's life (ability to find home, homelessness, lost wages/job loss, health). It can negatively impact children and their schooling. It also impacts the landlord (court costs, time losing rent). Eviction Mediation Programs are an Alternative Dispute Resolution service that can be considered a best practice, that creates an opportunity for landlords and tenants to mediate before trial. It provides a greater sense of voice for the tenant, broader remedial options, and increased flexibility. Mediation provides an opportunity for both parties to tell their side of the story, addressing relational issues along the way. With our 80% Agreement Rate, a high rate of cases are

avoiding potential evictions thus likely reducing the negative impacts associated with evictions.
<https://www.networkforphl.org/wp-content/uploads/2021/05/Fact-Sheet-Eviction-Diversion.pdf>

Performance Report

From July 2023 to June 2024:

- » Total cases referred to Eviction Mediation: 600
- » Total mediation sessions held: 496
- » Mediation sessions that reached an agreement: 424
- » This results in an 85% agreement rate, exceeding the goal of a 70-80% agreement rate

Infrastructure Projects

«TOTAL PROJECT FUNDING: \$36,345,303»



Water and Sewer Improvements
\$21,400,000



Broadband Infrastructure
\$12,445,303



Clean Water
\$2,500,000

PROJECT [220020] »

Ultraviolet Disinfection – Des Plaines River Water Reclamation Facility

Funding Allocated: \$5,500,000

Expenditure Category: 5.1 Clean Water: Centralized Wastewater Treatment

Project Overview

Construction of an ultraviolet (UV) disinfection system at the Des Plaines River Water Reclamation Facility (WRF). Disinfection is used to reduce the concentration of fecal coliform and E.coli entering the receiving stream. Chemicals are currently in use at the plant for disinfection.

Construction of a UV disinfection system to enhance permit compliance with the Illinois Environmental Protection Agency (IEPA) and reduce chemicals used in the wastewater treatment process. A UV disinfection system would also eliminate secondary testing equipment, testing labor, and reduce chemicals to the receiving stream. The project also contains resiliency components by providing a different treatment process. LCPW would keep chlorine tanks as a backup to the UV treatment process, therefore providing crucial redundancy to the treatment operation.

The project improves the removal of pollutants from the plant’s effluent, thus reducing some of the impairments to the Des Plaines River. This is a high priority pursuant to section 303(d) of the Clean Water Act (CWA).

Project Schedule: Design is complete, and construction has been awarded. Construction completion expected by April 30, 2026.

Labor Practices

This project will be constructed using Federal, State, and Lake County procurement law, ordinances, and procedures, which include the use of the Department of Labor Davis-Bacon Act prevailing wage requirements. Prospective contractors will be encouraged to maximize the use of local subcontractors and laborers.

Performance Report

Goals	Data Tracking
Effluent Quality	Monitor effluent quality per NPDES permit.
Impact on Receiving Stream	Continue to monitor receiving stream – Des Plaines River. Compare and contrast micronutrients and metal concentration.
Operational Cost	Monitor and compare operational cost with UV System in use vs Chemical Disinfection.
System Reliability & Support	The replaced UV system will provide reliability and support for growth and continued economic development in the service areas. Monitor new service connections and accounts.
Energy Efficiency	Monitor the electrical use of the UV system.

PROJECT [220018] »

Pekara Water System – Lake Michigan Interconnect

Funding Allocated: \$ 1,100,000

Expenditure Category: 5.13 Drinking Water: Source

Project Overview

To transition the Pekara service area from groundwater (wells) to the more sustainable Lake Michigan water. The service area has over 1,000 total connections.



The existing ~250,000 Gallon Per Day Pekara water system is supplied with well water which is not a sustainable long-term solution. This project will provide Lake Michigan water to the area through an interconnect by way of a local Village. A transmission main and delivery structure will be constructed.

The project will result in compliance with secondary maximum contaminant levels as set forth in 40 CFR 143.3 (2018) by reducing water hardness, sulfur, and iron for 1k+ connections. The project

contains resiliency components, as LCPW will keep existing wells as a backup water supply for system redundancy.

Project Schedule: Design completed, and construction has been awarded. Expected construction completion November 1, 2025.

Labor Practices

This project will be constructed using Federal, State, and Lake County procurement law, ordinances, and procedures, which include the use of the Department of Labor Davis-Bacon Act prevailing wage requirements. Prospective contractors will be encouraged to maximize the use of local subcontractors and laborers.

Performance Report

Goals	Data Tracking
Water Quality	Develop lead/copper, minerals, and bacteriological monitoring for the new water system. Provide customers with a copy of updated Consumer Confidence Report.
System Maintenance	Monitor the frequency of system disruption caused by main breaks and other potential failures.
Customer Support	Monitor volume of calls/complaints from this new system and response time. Need to reduce customer complaints (per population served) to 75th percentile level of industry reporting in AWWA survey.
System Reliability	Monthly monitoring of water storage and appurtenances at delivery structure/throughout system.
System Management	Track reporting and IEPA compliance.

**PROJECT [220017] »
Disc Filter Installation – Des Plaines River Water Reclamation Facility**

Funding Allocated: \$6,300,000

Expenditure Category: 5.1 Clean Water: Centralized Wastewater Treatment

Project Overview

The Replacement of sand filters with disc filters at the Des Plaines River Water Reclamation Facility and addition of Clarifier Covers to improve the efficiency of Disc Filters at all three WRFs by reducing algal growth. Both sand and disc filters are used for tertiary treatment. Tertiary treatment is the next wastewater treatment process after secondary treatment and is intended to meet specific discharge requirements. This step removes stubborn contaminants that secondary treatment was not able to clean up. Disc filters are new technology and use a smaller footprint to treat a larger volume of secondary effluent.



Replacement of sand filters with new modern disc filters to enhance permit compliance with the Illinois Environmental Protection Agency (IEPA) and streamline an aging process that currently requires significant staff time. LCPW uses 2 existing disc filters as a part of the treatment process and the 2 additional filters will provide resiliency for peak flow events (which are currently handled by the sand filters). The sand filters have been in place since the plant went online and require constant maintenance.

Adding the clarifier covers improves the efficiency of filtration by mitigating the algae growth in the clarifiers.

The project improves impairment to the Des Plaines River. This is identified as a high priority pursuant to section 303(d) of the Clean Water Act (CWA). The project will result in a reduction of phosphorous and nitrogen in the receiving water body and will reduce the use of internal plant water.

Project Schedule: Design is complete, and construction has been awarded with an expected completion of September 30, 2025.

Labor Practices

This project will be constructed using Federal, State, and Lake County procurement law, ordinances, and procedures, which include the use of the Department of Labor Davis-Bacon Act prevailing wage requirements. Prospective contractors will be encouraged to maximize the use of local subcontractors and laborers.

Performance Report

Goals	Data Tracking
1) Effluent Quality	Monitor effluent quality per NPDES permit. Compare the effectiveness of tertiary treatment with the use of a full complement of disc filters.
2) Impact on Receiving Plains River	Continue to monitor receiving stream – Des Plaines River. Compare and contrast micronutrients and metal concentration.
3) Operational Cost	Monitor and compare operational cost with the disc filters in use vs old filters. Examine the buyback to staff time with the reduced maintenance.
4) System Reliability & Support	The new disc filters will provide reliability and support for growth and continued economic development in these areas. Monitor new service connections and accounts.

PROJECT [220016] » Highland Lake Water System

Funding Allocated: \$ 2,500,000

Expenditure Category: 5.11 Drinking Water: Transmission & Distribution

Project Overview

The Highland Lake Water System long-term improvements will consist of replacing water mains and providing a resilient long-term water source by bringing Lake Michigan water to the overall system. The short-term improvements will seek to improve water supply land storage and consolidate the County's Highland Lake Water System with the Highland Lake Water Company. This does address the strategic ONE WATER goal. The County's Highland Lake Water System is currently supplied with ground water and has an underground tank that needs repair. In addition, the system is not able to sustain operation due to disruptions like a water main break. The long-term project will provide Lake Michigan water to the existing Highland Lake Water System, which currently serves 116 homes.

The Highland Lake Water Company is privately owned and serves approximately 18 customers. This system has a single well and a storage tank. Recently, it was served with a

Compliance Commitment Agreement from the IEPA. Under this agreement, the water system will have to do the following:

- » Secure the services of a certified Water Operator to manage the system
- » Construct a second well
- » Develop monitoring plans
- » Start monthly, quarterly, and/or annual sampling
- » Bring the system into full compliance to meet current IEPA standards

The Highland Lake Water Company has indicated that they cannot meet the new demands placed on them by the IEPA. To that end, they are seeking the County's assistance. The County water system is adjacent to this private system.

The project contains resiliency components as LCPW will keep existing wells as a backup water supply for system redundancy. The project will consolidate water systems and provide a sustainable water source for area residents.

Project Schedule:

- » Phase 1: Interconnect complete
- » Phase 2: Storage and Well Design in progress with final design completion by September 2024 and expected construction completion by December 1, 2025.

Labor Practices



This project will be constructed using Federal, State, and Lake County procurement law, ordinances, and procedures, which include the use of the Department of Labor Davis-Bacon Act prevailing wage requirements. Prospective contractors will be encouraged to maximize the use of local subcontractors and laborers.

Performance Report

Goals	Data Tracking
Water Quality	Develop lead/copper, minerals, and bacteriological monitoring for the new water system. Provide customers with a copy of updated Consumer Confidence Report.
System Maintenance	Monitor the frequency of system disruption caused by main breaks and other potential failures.
Customer Support	Monitor volume of calls/complaints from the new system and response time. Need to reduce customer complaints (per population served) to 75th percentile level of industry reporting in AWWA survey.
System Reliability	Monthly monitoring of water storage and appurtenances at delivery structure/throughout system.
System Management	Track reporting and IEPA compliance.

PROJECT [220019] »

Oak Terrace Water System Replacement

Funding Allocated: \$2,500,000

Expenditure Category: 5.11 Drinking Water: Transmission & Distribution

Project Overview

The project consolidates two community water supplies into a single water supply. The homes in the area are modest in comparison to others in the area, and we are concerned that the homeowners’ income may not be able to meet the financial long-term obligations related to system improvements, such as connection to the main and the installation of water meters, without added financial support. The project will consolidate water systems and provide a sustainable water source for area residents and the school. The project contains resiliency components as it will result in 2 LCPW wells with the potential to build another well in the future for additional redundancy.

Labor Practices

This project will be constructed using Federal, State, and Lake County procurement law, ordinances, and procedures, which include the use of the Department of Labor Davis-Bacon Act prevailing wage requirements. Prospective contractors will be encouraged to maximize the use of local subcontractors and laborers.

Performance Report

Goals	Data Tracking
Water Quality	Develop lead/copper, minerals, and bacteriological monitoring for the new water system. Provide customers with a copy of updated Consumer Confidence Report.
System Maintenance	Monitor the frequency of system disruption caused by main breaks and other potential failures.
Customer Support	Monitor volume of calls/complaints from this new system and response time. Need to reduce customer complaints (per population served) to 75th percentile level of industry reporting in AWWA survey.
System Reliability	Monthly monitoring of water storage and appurtenances at delivery structure/throughout system.
System Management	Track reporting and IEPA compliance.

PROJECT [220008] » Ultraviolet Disinfection – Mill Creek Water Reclamation Facility

Funding Allocated: \$1,000,000

Expenditure Category: 5.1 Clean Water: Centralized Wastewater Treatment

Project Overview

Replacement of the aging ultraviolet (UV) disinfection system at the Mill Creek Water Reclamation Facility. The current equipment has reached the end of its useful life and requires replacement. Replacement of a UV disinfection system to maintain permit compliance with the Illinois Environmental Protection Agency (IEPA). The existing UV treatment system is original to the plant and replacement parts are no longer readily available.

The project improves the removal of pollutants from the plant's effluent, thus reducing some of the impairments to the Des Plaines River. This is a high priority pursuant to section 303(d) of the Clean Water Act (CWA).

Labor Practices

This project will be constructed using Federal, State, and Lake County procurement law, ordinances, and procedures, which include the use of the Department of Labor Davis-Bacon Act prevailing wage requirements. Prospective contractors will be encouraged to maximize the use of local subcontractors and laborers.

Performance Report

Design is complete, and construction has been awarded. Construction completion by September 1, 2025.

Goals	Data Tracking
Effluent Quality	Monitor effluent quality per NPDES permit.
Impact on Receiving Stream	Continue to monitor receiving stream – Des Plaines River. Compare and contrast micronutrients and metal concentration.
Operational Cost	Monitor and compare operational cost with UV System in use vs Chemical Disinfection. Examine buyback of staff time with the reduced maintenance and testing.
System Reliability & Support	The replaced UV system will provide reliability and support for growth and continued economic development in the service areas. Monitor new service connections and accounts.
Energy Efficiency	Monitor the electrical use of the UV system.

PROJECT [220007] » Blowers – Des Plaines River Water Reclamation Facility

Funding Allocated: \$1,500,000

Expenditure Category: 5.7 Clean Water: Energy Conservation

Project Overview

This project will replace the older blowers at the Des Plaines facility with High Efficiency Blowers. Technological advancements in aeration blowers are providing new options for reducing energy consumption. Energy consumption and cost have been the key drivers behind the development of more efficient aeration blower systems. These systems can account for as much as 60 percent of the total energy consumption of a wastewater treatment plant. Therefore, the payback on greater energy efficiency is significant.

The project improves the removal of pollutants from the plant’s effluent, thus reducing some of the impairments to the Des Plaines River. This is a high priority pursuant to section 303(d) of the Clean Water Act (CWA). The project will result in a reduction of phosphorous and nitrogen in the receiving water body and will reduce energy use. Additionally, the project contains resiliency components by providing additional blowers.

The older blowers currently provide this support. However, they use over 30% more energy. This project will replace the older blowers with high efficiency blowers.

Labor Practices

This project will be constructed using Federal, State, and Lake County procurement law, ordinances, and procedures, which include the use of the Department of Labor Davis-Bacon Act prevailing wage requirements. Prospective contractors will be encouraged to maximize the use of local subcontractors and laborers.

Performance Report

Design is complete, and construction has been awarded. Construction completion by September 1, 2025.

Goals	Data Tracking
Effluent Quality	Monitor effluent quality per NPDES permit. Compare the effectiveness of tertiary treatment with the use of additional blowers.
Impact on Receiving Stream	Continue to monitor receiving stream – Des Plaines River. Compare and contrast micronutrients and metal concentration.
Operational Cost	Monitor and compare operational cost with the new blowers in use vs old blowers.
System Reliability & Support	The new blowers will provide reliability and support for growth and continued economic development in the service areas. Monitor new service connections and accounts.
Energy Efficiency	Monitor the electrical use in the blower building.

PROJECT [230020] »

Sewer Collection System Design – Antioch Township Sanitary Sewer Collection System, Antioch

Funding Allocated: \$1,000,000

Expenditure Category: 5.2 Centralized Wastewater Collection and Conveyance

Project Overview

This project is a design for the replacement of inadequate/non-existent wastewater collection systems in the Chain of Lakes region, Antioch Township, Lake County, Illinois, with a collection system that supports sewer collection and transportation to an EPA-compliant Water Reclamation Facility (WRF).

The project will provide construction design documents for the selected service type, pressure or gravity sewer, and connection to an existing WRF in the area. The project improves impairment to the “Chain of Lakes” and Fox River. This is identified as a high priority pursuant to section 303(d) of the Clean Water Act (CWA). The project will result in a reduction of phosphorous and nitrogen in the receiving water body.

Labor Practices

This project will be constructed using Federal, State, and Lake County procurement law, ordinances, and procedures, which include the use of the Department of Labor Davis-Bacon Act

prevailing wage requirements. Prospective contractors will be encouraged to maximize the use of local subcontractors and laborers.

Performance Report

Design complete by Dec 1, 2026. Construction would be funded separately.

Goals	Data Tracking
Lake Water Quality	Monitor Lake water quality. Compare the current impairments with the historical collection system improvements.
Impact on Receiving Stream	Continue to monitor receiving stream – Fox River. Compare and contrast micronutrients and metal concentration.

PROJECT [230015/230016] » Broadband Infrastructure and Plan Development

Funding Allocated: \$12,445,303

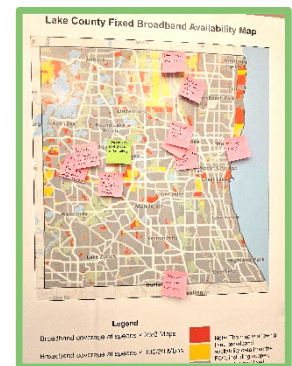
Expenditure Category: 5.19 Broadband: Last Mile & 3.4 Public Sector Capacity: Effective Service Delivery

Project Overview

Lake County developed Broadband and Digital Equity Plan with the support of an outside consultant. The plan outlines a number of strategies and programs that will result in the expansion of community wifi networks, disbursement of digital navigators throughout communities, and the distribution of devices to residents in underserved communities.

Broadband and Digital Equity Plan:

<https://www.lakecountyiil.gov/4930/Digital-Growth-Initiative>



Performance Report

Performance metrics will be based on the Broadband Plan of Action which will address high-speed internet access, digital equity, adoption, and the use of broadband for all residents of Lake County.

PROJECT [230021] » Lake County Tree Solution for Clean Water

Funding Allocated: \$2,500,000

Project Overview

This program focuses on planting native trees on municipal and unincorporated lands in Lake County to address nutrient pollution from stormwater and reduce runoff, thereby increasing climate resilience, improving environmental, mental, and physical health, and enhancing wildlife habitat. Over three years, the project will tackle clean water concerns in all four watersheds of Lake County, following the Stormwater Management Commission's Watershed Plans. It will provide direct support to communities facing significant challenges and leverage the expertise of local and national organizations. Lake County staff, in partnership with contracted local organizations, will remove invasive species and plant trees. Progress will be tracked and analyzed for consistent feedback. The program aims to mitigate the impact of invasive species, increase tree canopy, and improve water quality, air quality, mental and physical health, reduce flooding and heat, and enhance wildlife habitat.

Community Engagement & Equitable Outcomes

This program will work across all disadvantaged communities in Lake County, improving living conditions and improving environmental services resulting in improved quality of life. It will work with under resourced communities as they historically have lower canopy and green space, and experience larger issues with stormwater as compared to more affluent communities.

Performance Report

- » **Lake County Partner Engagement:**
 - Current: 11 partners
 - Expected: 100 partners
- » **Site Preparation for Tree Plantings:**
 - Current: 0 acres
 - Expected: 1200 acres
- » **New Plantings:**
 - Current: 0 trees
 - Expected: 4,000 trees
- » **Community Engagement:**
 - Current: 52 municipalities, 18 townships, 18 park districts, and others
 - Expected: 52 municipalities, 18 townships, 18 park districts, and others
- » **Progress and Next Steps**
- » **Completed:**
 - Acquired services for arborist site visits and tree planting, with all funds encumbered through 2026.

Economic & Business

« TOTAL PROJECT FUNDING: \$4,000,000 »



Job Training
\$3,800,000



Marketing & Business Incentives
\$400,000

PROJECT [220010] » Business Incentive Fund - Hospitality Organizations

Funding Allocated: \$250,000

Expenditure Category: 2.35 Aid to Tourism, Travel, or Hospitality

Project Overview

The Business Incentive program is designed to attract new meetings and events to Lake County. The program will be administered by Visit Lake County (VLC) and is intended to directly benefit hospitality-related businesses impacted by the pandemic by securing events that will utilize hotel rooms and attract new visitors who will also support other pandemic-impacted hospitality businesses such as neighborhood restaurants and stores. VLC will target corporate and association meetings, sports tournaments, reunions, and tour groups. The program is based on recruiting future groups who meet established criteria for using hotel rooms. Local hotels/venues will receive reimbursement after a pre-qualified event has taken place at their property and the number of hotel rooms used is verified by VLC.

Equity and Support to Disproportionately Impacted Communities

Our intent is to use the Business Incentive Program to attract new meetings and sports tournaments which will impact diverse hospitality businesses in underserved communities like Waukegan which has an attractive sports complex that can host large soccer and softball tournaments. Families will attend the tournaments and stay in nearby hotels in Waukegan and Zion and eat at local restaurants. Clients will make the decision on which facilities to use based on their event requirements, however, VLC will work to ensure the funds are distributed across the county.

Performance Report

The ARPA Business Incentive Fund has successfully allocated \$200,720 to local hotels and venues, supporting a range of groups and events. This funding facilitated the utilization of 11,036 hotel rooms by 17,554 attendees, significantly benefiting the local hospitality sector. The total estimated economic impact of these activities is an impressive \$4,426,890, highlighting the fund's effectiveness in stimulating local economic activity and promoting community engagement through various events and initiatives.

PROJECT [220009] »

Marketing campaign to support Lake County hospitality business

Funding Allocated: \$150,000

Expenditure Category: 2.35 Aid to Tourism, Travel, or Hospitality

Project Overview

The Marketing Campaign aims to support Lake County hospitality businesses by promoting community events and attractions. Visit Lake County (VLC) will design the campaign to encourage shorter, local trips, featuring seasonal events to inspire travel within Lake County. The campaign will use an integrated media mix including digital marketing (Facebook and Instagram ads and videos), radio, and print ads, directing people to VisitLakeCounty.org for information. The campaign will run from late summer 2022 through December 2022.

Equity and Support to Disproportionately Impacted Communities

VLC is committed to marketing the diversity, ethnicity, and multicultural activities throughout Lake County. The campaign will promote events and attractions in disproportionately impacted communities such as Waukegan, Zion, and the Round Lake area. These promotions will be featured on VisitLakeCounty.org and through social media posts and blogs to encourage visitations and boost the economic impact of tourism in underserved communities.

Performance Report

This project was completed December 2022.

PROJECT [220021] »

Workforce Development - Expanding Access to Jobs and Talent

Funding Allocated: \$3,600,000

Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports, or incentives)

Project Overview

Lake County's ARPA funding for Workforce Development - Expanding Access to Jobs and Talent through an innovative hiring, training, and retention program will connect COVID-impacted unemployed and underemployed job seekers to small businesses with hiring needs. This innovative, subsidized internship and training program addresses both near and long-term talent needs and increases economic stability.

Workforce Development administers a high-quality work-based learning program that effectively advances employment opportunities for unemployed and underemployed job seekers and assists small businesses with near-term vacancy needs and long-term employee training and development plans. Through this multifaceted program, Workforce Development successfully engages both individual job seekers and small businesses, connecting the two through a subsidized 'internship' model. This model has proven to be effective and productive, allowing individuals to learn the technical and interpersonal skills needed in the workplace while helping small businesses attract a broader and more diverse pool of candidates.

Workforce Development maximizes partnerships and grant funding to help businesses address skill shortages and hiring needs while ensuring the unemployed and underemployed are prepared to re-enter and transition into the labor force with the right skills along a career pathway. Workforce Development leverages and enhances existing programs and systems to focus service delivery to a greater number of job seekers from historically marginalized communities and intentionally engages with small businesses across key industry sectors to deliver best practices with cost-saving and time-saving measures.

Community Engagement & Equitable Outcomes

Workforce Development has a strong commitment to ensuring that economic prosperity reaches underserved communities and creates opportunities across the County by working to remove barriers for economically disadvantaged populations. Workforce Development is implementing a mobile/remote job center – Job Center on the Move. The project plans for WDD to recruit 200 individuals whose households experienced unemployment, increased food or housing insecurity, are low or moderate income, or experienced a negative economic impact from the pandemic or workforce disruption.

Use of Evidence

Small businesses are transitioning post-pandemic with significant challenges in employee recruitment and retention. According to the MetLife and U.S. Chamber of Commerce Small Business Index Q1 2022, a majority of small businesses are concerned about improving employee retention (57%) and recruiting enough employees to fill open positions (56%). Almost half (46%) of small businesses face a worker shortage, and competition for talent shows no signs of letting up.

Workforce Development will deliver a successful work-based learning program that addresses the recruitment concerns of small businesses while increasing diversity in their hiring practices. Workforce Development will provide pools of candidates recruited at the community level through existing programs and in collaboration with local and state workforce development agencies. WDD will work alongside small businesses to set up training plans, pay wages during the training period, and provide case management and coaching to further assist individuals on the job. As a high-performing workforce solution, work-based learning programs integrate education and training institutions, community, and workplace training to quickly bring the

'intern' up to speed through a concrete training plan while helping small businesses save money.

Work-based learning is the core component of this project – connecting small businesses with immediate hiring needs to active job seekers and setting up a subsidized work experience and training plan to address skills gaps, both technical and interpersonal. WDD plans to set up 150 work experiences with 80+ small businesses, using ARPA funds to pay the negotiated hourly wage. WDD will develop a customized training plan with the business and individual and monitor the hours and success.

Performance Report

WORKFORCE DEVELOPMENT PERFORMANCE REPORT



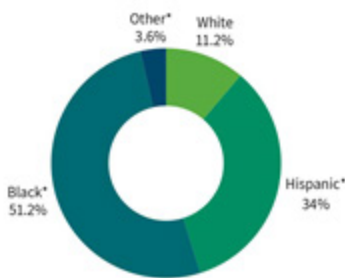
ARPA GRANT REPORT

Workforce Development- Expanding Access to Jobs & Talent

PROGRAM OVERVIEW

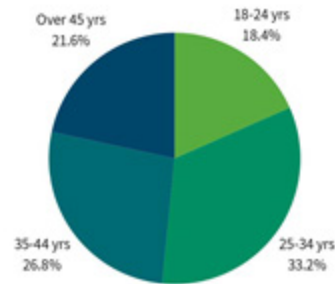
Race: 89%

KPI: 70% minority*



Age

KPI: 25% average (age group)



\$23.35

Secured Employment - Average Wage (Program Total)

KPI: \$20.00/hr.



49% (70)

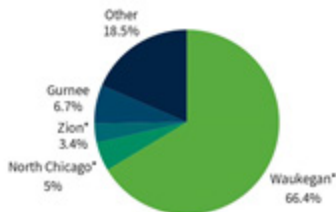
Secured Employment (Program Total)

KPI: 76% (144)

WORK-BASED LEARNING

Worksites by Location: 75%

KPI: 60% priority cities*



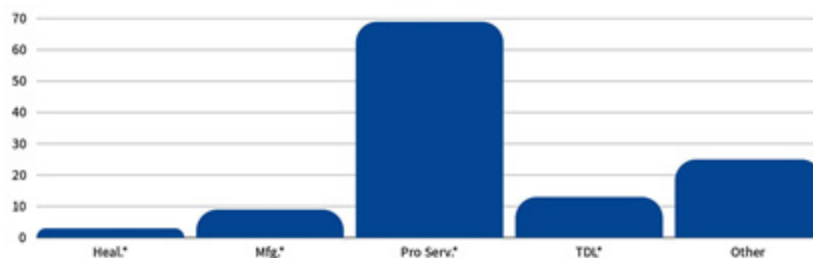
Worksites by Industry: 50%

KPI: 75% in-demand industries*



Positions by Industry: 79%

KPI: 75% in-demand industries*



PROGRAM OVERVIEW



132% (250)

Total Participants Served
KPI: 100% (190)



65%

% of Unemployed Participants
KPI: 100% (190)



36%

% of Low Income Participants
KPI: 60%



45%

Gender of Participants
KPI: 60%



55%

Gender of Participants
KPI: 40%

WORK-BASED LEARNING



52

Total Worksites
KPI: 50



119

Total Work Experiences
KPI: 150



\$22.45

Work Experience - Average Wages (Per Hour)
KPI: \$23.00/hr.

Public Health

« TOTAL PROJECT FUNDING: \$1,455,646 »



Call Center
\$883,520



Technology Improvements
\$375,335



Mental Health Counseling
\$548,720



Epidemiologist Support
\$159,000

PROJECT [220011] »

Hybrid Meeting Architecture for LCHD Facilities

Funding Allocated: \$32,958

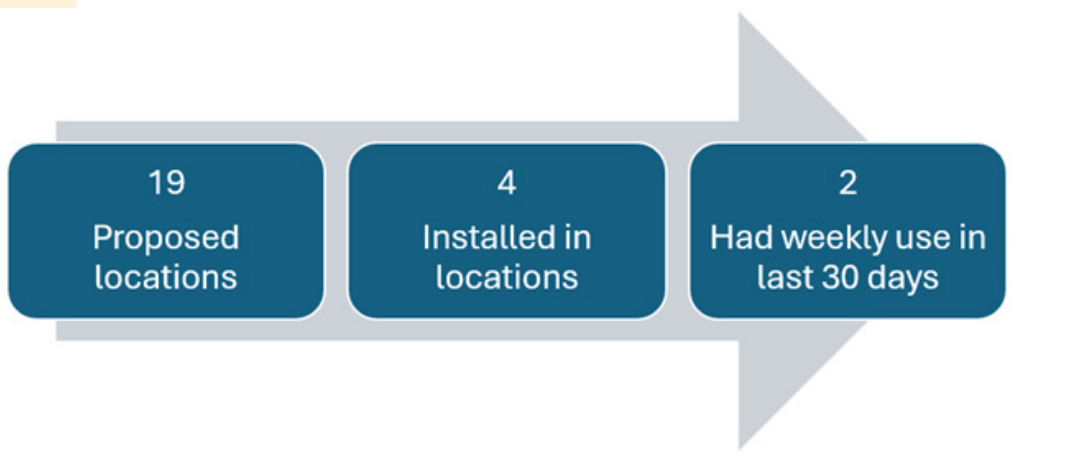
Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery

Project Overview

This project will equip each of the Health Department's sites with at least one hybrid meeting space to enable effective meetings between onsite and offsite workers and effective group behavioral health treatment sessions.

Performance Report

The hybrid meeting environment aims to increase collaboration by enabling staff from multiple sites (including offsite) to meet without physical contact or interruption. The hybrid



environment will also increase efficiencies due to reduced travel needs for meeting at a central location. Finally, the hybrid meeting environment stands to reduce the need for physical space expansions substantially. The KPI target is to monitor and track usage to assure the equipment is used at least weekly at all locations.

PROJECT [210008] »

Vaccination Orchestration Suite Software Licenses

Funding Allocated: \$172,418

Expenditure Category: 1.1 COVID-19 Vaccination

Project Overview

In response to the COVID-19 pandemic, the Health Department administered approximately 120,000 doses of the COVID-19 vaccine to Lake County community members. This vaccination project involved both direct administration of vaccines and distribution to other medical community partners. The use of the orchestration system over other alternatives has helped reduce the risk of medical errors during vaccination operations and minimized the risk of lost vaccines through the VacVision inventory and delivery system. For more information, visit the AllVax Portal.

Equity and Support to Disproportionately Impacted Communities

The AllVax portal provides features for displaying content in English and Spanish. To support disadvantaged communities, a call center was implemented, allowing residents to register and schedule vaccination appointments by phone.

Performance Report

- » Percentage of Lake County residents vaccinated
 - Goal: 80% of residents vaccinated
 - Current Status:
 - 89.5% of residents have had at least one vaccine dose
 - 79.2% of residents are fully vaccinated
 - 53.4% of residents are fully vaccinated with a first booster dose
- » In Q2 2022, the Vaccination Orchestration Suite and its supporting architecture were decommissioned.
 - Software licenses expired on December 31, 2022, and were not renewed.
- » As of Q1 2023, all data has been archived to on-premises databases, with vaccine data accessible online.
- » 2024 Update: No activity reported to date in 2024.

PROJECT [210009] »

COVID Call Center (Staffing and software)

Funding Allocated: \$883,520

Expenditure Category: 1.7 Other COVID-19 Public Health Expenses (e.g., Communications, Enforcement, Quarantine)

Project Overview

The COVID-19 Call Center was initiated in 2020 in response to the large volume of COVID-19-related calls at the Health Department. Initially funded by CARES Act dollars in early 2021, the need to continue this service remained even after that funding ended. The funds cover the cost of contractual staff and the software they need to perform their work. The project is coordinated by managers in the Health Department's Prevention Services, with additional oversight from the agency's Communicable Disease Program.

The call center improves community health by providing information and connecting people to necessary services such as vaccinations, disease screening/testing, primary medical care, and social support services. Operations are daily and ongoing and will continue as the need for information and vaccinations remains.

The overall goal of the project is to directly answer as close to 100% of incoming calls as possible, schedule as many people for vaccinations as possible, and provide vital information to the community.

Equity and Support to Disproportionately Impacted Communities

As the main method for registration and scheduling vaccinations in Lake County is via an online portal (AllVax), it presented potential obstacles for people in disadvantaged communities who may not have access. The call center provides a valuable bridge, allowing people in disadvantaged communities to phone in to register and schedule appointments for vaccinations and to obtain vital information related to communicable diseases. Call center staff also assisted in outgoing vaccination scheduling calls to patients at Lake County Health Department's Federally Qualified Health Center and scheduling calls for individuals prioritized for specific vaccination efforts such as Mpox. The overwhelming majority of these patients are from disadvantaged and disproportionately affected communities.

Performance Report

This project was closed out on 12/31/2023.

PROJECT [210005] » Lake County Children's Advocacy Center – Mental Health ARPA Funding

Funding Allocated: \$387,720

Expenditure Category: 1.12 Mental Health Services

Project Overview

The Lake County Children’s Advocacy Center (LCCAC) conducts forensic interviews for children involved in allegations of sexual abuse, physical abuse, or as witnesses to major crimes. It also provides mental health support and advocacy for children in Lake County, coordinating investigations through a multidisciplinary team (MDT) approach as required by the National Children’s Alliance (NCA). The mental health team, a crucial part of the MDT, offers guidance and immediate intervention for children and families in distress.

Funded by ARPA starting in November 2021, the mental health program employed two full-time therapists and one part-time therapist through November 2023. The mental health team navigated delicate situations, assisted families in crisis, provided education and resources, and facilitated support groups and individual therapy. This comprehensive approach builds trust and ensures continuous support from the initial disclosure through the healing process, addressing the community's mental health needs effectively.

Evidence Basis

All clinicians are trained in Trauma Focused Cognitive-Behavioral Therapy (TF-CBT), an evidence-based treatment model. All clinicians supervising or working in the program use this model with all clients and ensure it is an appropriate fit for them prior to beginning treatment. To evaluate the effectiveness of this treatment, clinicians administer the University of California at Los Angeles (UCLA) Posttraumatic Stress Disorder (PTSD) Reaction Index with clients at the beginning of treatment and every three months after that, including at the time of discharge. This ensures the mental health team measures trauma reactions and symptoms in clients to test the effectiveness of treatment as well.

Equity and Support to Disproportionately Impacted Communities

The mental health team at the Lake County Children’s Advocacy Center (LCCAC) collaborates with the Executive Director and the multidisciplinary team (MDT) to provide culturally responsive services throughout each case. This approach is integral to the LCCAC's mission and philosophy, addressing the diverse needs of the community. Services include parent support groups in both English and Spanish to cater to the largely Spanish-speaking population, and individual services that do not require insurance, increasing accessibility and resulting in a higher demand.

The team includes a Spanish-fluent therapist and utilizes Heartland Alliance for other language needs. Virtual sessions are available for families facing transportation challenges, supported by a fully equipped telehealth room. The mental health team works closely with the LCCAC Board of Directors on strategic planning to address underserved populations, and collaborates with donors to provide clients with necessary items like iPads for virtual sessions and gas cards for transportation.

Monthly case management reviews ensure comprehensive care, and Outcome Performance Measures (OMS) data is collected and evaluated to continually improve services. Evening appointments are offered for client convenience. The LCCAC serves children from all areas of Lake County, addressing their diverse economic and racial backgrounds individually. The mental health team adheres to National Children’s Alliance Accreditation standards, developing policies and best practices to reduce disparities in service access and consistently following these protocols in their work.

Performance Report

- » Access: 100% of families/children had access to mental health services.
- » Forensic Interviews: 1,096 scheduled; mental health team involved in 346, providing post-interview support.
- » Therapy: 88 clients received ongoing therapy (TF-CBT), totaling 664 sessions (588 individual, 88 group).
- » Therapy Hours: 440 total.
- » Group Therapy:
 - Art Expression: 20 clients
 - Coping Skills: 24 clients
 - Parent Support: 15 parents
 - Each group ran for 4 weekly sessions.
- » Inclusivity: Services accessible to all underserved Lake County populations; all Lake County cities served.
- » Effectiveness:
 - The UCLA PTSD index was used to evaluate clients, showing a 72% reduction in symptoms over 4-6 months.
 - The LCCAC Mental Health Program has proven to be highly effective, building trust and providing comprehensive support under one roof.

PROJECT [210019] »

Pandemic Health Navigator Technology Licensing

Funding Allocated: \$169,959

Expenditure Category: 1.7 Other COVID-19 Public Health Expenses (e.g., Communications, Enforcement, Quarantine) ^

Project Overview

The Lake County Health Department (LCHD) received a grant from the Illinois Department of Public Health (IDPH) for the year 2021. Per IDPH, the "COVID-19 Pandemic Health Navigator Program (PHNP) is an integral part of the State's response to COVID-19. This Program utilizes Pandemic Health Navigators (PHNs) to:

- » Help prevent transmission of COVID-19 through education and outreach to vulnerable communities.
- » Coordinate resources for those infected or exposed.
- » Provide contact tracing support to the Illinois Contact Tracing Collaborative.
- » Part of the outreach and coordination of services is working in vulnerable communities to register and schedule people for COVID-19 vaccinations. This project supports the licensing for the program.

Equity and Support to Disproportionately Impacted Communities

Underserved communities have had lower vaccination rates and poorer health outcomes from COVID-19. The overwhelming majority of the efforts of the PHNs are in these communities. The PHN program is specifically designed and implemented to serve the underserved, marginalized, or adversely affected population groups in the County. These are primarily people of color in the economically disadvantaged areas of the County. The goal of facilitating vaccinations is to close the gap in vaccination rates that exists for disadvantaged populations. Vaccines reduce

the risk for the vaccinated of becoming infected, infecting others, and also of hospitalization and serious health problems up to and including death, especially in the most vulnerable communities. PHN staff continue to register and schedule people in vulnerable communities for COVID-19 vaccinations. With the expansion of booster shots, there is more need and demand moving forward, plus there is still some degree of hesitancy and lower vaccination rates in vulnerable communities, so work is still needed there.

Performance Report

This project was closed out on 12/30/2022.

PROJECT [220031]» Epidemiologist Support

Funding Allocated: \$ 159,000

Expenditure Category: 1.7 Other COVID-19 Public Health Expenses

Project Overview

This position originally relieved and spread the burden of COVID-19 mitigation and control efforts within the CD unit, but with the increasing need for general disease control resources, it has taken on a broader role. For example, the recent measles outbreak required contact tracing and the follow-up for treatment of vaccination for around 200 people. Additionally, significant resources are currently being expended on the prevention of the spread of avian flu (H5N1), as there have been cases in the U.S. Vector-borne diseases (especially from ticks) like Lyme disease are increasing and are of significant concern. Other diseases like West Nile Virus and rabies remain a concern.

Equity and Support to Disproportionately Impacted Communities

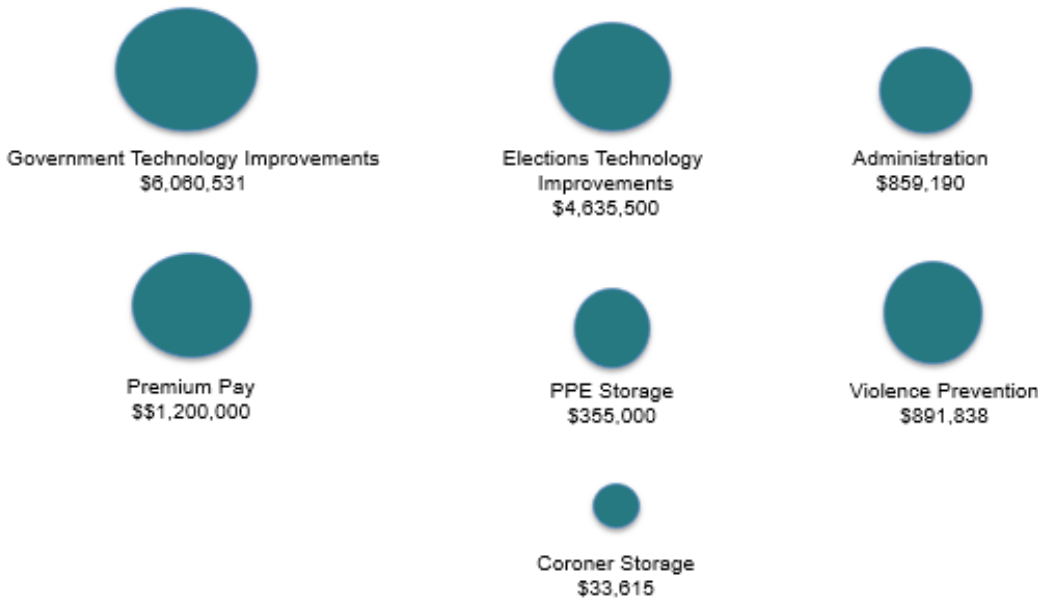
The burden of communicable disease is frequently borne most heavily by people in disadvantaged communities. The recent measles cases are an example.

Performance Report

Even with COVID still being a concern, and with emerging diseases like H5N1, and increases in other disease like Lyme disease, RSV and measles, with the expanded epidemiologist capacity provided by the funding, the Lake County Health Department Communicable Disease staff have been able to keep up with the workload and continue to provide a high level of disease surveillance and control services to the people of Lake County.

INVESTMENT IN COUNTY OPERATIONS

«TOTAL PROJECT FUNDING: \$14,035,674»



PROJECT [220015] »

Central Permit Facility (CPF) Large Conference Room Audio Visual (AV) Upgrade Project

Funding Allocated: \$215,000

Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery

Project Overview

The Central Permit Facility (CPF) Large Conference Room is frequently used by several Lake County departments for workshops, training, meetings, and administrative adjudication. The current technology running the audio-visual (A/V) system in the large conference room was installed in April 2010. The system is outdated, and meeting facilitators frequently need assistance starting the A/V system and troubleshooting issues. The CPF Large Conference Room (capacity 120) is a strategically positioned meeting room at the Libertyville Government Campus CPF, as well as being centrally located within Lake County.

Upgrading the current technology infrastructure to an up-to-date, user-friendly system adapted for in-person/virtual hybrid meetings would help ensure this room remains a cornerstone

meeting location for all Lake County departments and will support all departments in holding meetings during the pandemic.

Performance Report

The project was initiated with ARPA funds. It is expected to be completed for full use by the end of 2024.

PROJECT [210013 & 210014] » SAO Violent Crimes Unit & Victim Witness Coordinator

Funding Allocated: \$332,029

Expenditure Category: 1.11 Community Violence Interventions / 6.1 Provision of Government Services

Project Overview

Recognizing the seriousness and complexity of violent crime investigations and prosecutions, the Lake County State's Attorney's Office has created the Violent Crimes Unit (VCU) to provide the necessary assistance to law enforcement during violent crime investigations. VCU shall consist of the VCU division chief, a legal assistant, a victim witness counselor and two felony assistant state's attorneys (ASA). The cases initiated by and/or assigned to VCU ASAs will be prosecuted vertically. This means that ASAs are assigned cases during an investigation or if not involved in the investigation, immediately after a police agency requests felony charges and those charges are approved. The VCU ASA will be the assigned trial ASA and is responsible for that assigned case from arraignment through the final disposition (whether by plea or trial) and will remain assigned through any post-trial filings, appellate review and/or post-conviction petitions.

Performance Report

Number of (July 2022 thru June 2023):

- » Police investigations reviewed for criminal charges by violent crime unit assistant state's attorneys – 39 (non-major crash investigations)
- » Trainings conducted - 0
- » Cases charged, indicted, and prosecuted by VCU ASAs – 18 (non-major crash investigations)

Number of (February 2022 thru June 2022):

- » Police investigations reviewed for criminal charges by violent crime unit assistant state's attorneys – 25+ (non-major crash investigations)
- » Trainings conducted - 1
- » Cases charged, indicted, and prosecuted by VCU ASAs – 10 (non-major crash investigations)

2024 Update:

No update for 2024

PROJECT [220023] »

SAO Video Conversion and Storage

Funding Allocated: \$271,000

Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery

Project Overview

During the pandemic, the State's Attorney's Office was prepared in many ways to become remote as needed; however, the pandemic did expose processes that anchored employees to the office. One of the main impediments to allow remote work is physical media, which the office relies upon, particularly video from law enforcement. Video evidence from body cameras, squad cameras, interview rooms, security cameras, etc., can be created in thousands of different formats of video, both proprietary and non-proprietary, and each format requires a unique player to view that specific video format. This situation is not manageable. Input-Ace and Evidence.com are vendors that offer a solution that allows for proprietary video to be converted to a non-proprietary format that can be viewed without the need for specialized video players, and then stored in the cloud for access from anywhere. Cloud storage will enable a continuity of operations should any emergency, event, or circumstances restrict physical access to SAO work sites.

Performance Report

- » Reduction of proprietary players: Ongoing
- » Total number of videos uploaded: 33,293
- » Amount of total storage: 40 TB

PROJECT [220022] »

SAO Document Scanning Digitization for ICMS

Funding Allocated: \$344,221

Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery

Project Overview

During the pandemic, the State’s Attorney’s Office was prepared in many ways to become remote as needed; however, the pandemic did expose processes that anchored employees to the office. One of the main impediments to allow remote work were physical paper files. With the implementation of ICMS, there is a chance to eliminate this barrier to remote work when needed. The problem is there are still many physical files with papers. To facilitate the transition from paper to paperless, current files, more specifically the paper within them, need to be scanned and uploaded to the new case management system.

The overall goals are: 1) enable a continuity of operations should any emergency, event, or circumstances restrict physical access to SAO work sites, and 2) eliminate the need for paper files, thus reducing our paper consumption and physical file storage per year to near zero.

Performance Report

- » Scanning of 100-125 boxes every two weeks – initiated October 2023
- » In 2024, there should be a reduction in boxes sent to storage – estimated completion by November 30, 2024

PROJECT [220012] »

SAO Gun Violence Prevention Initiative

Funding Allocated: \$559,809

Expenditure Category: 1.11 Community Violence Interventions

Project Overview

The Gun Violence Prevention Initiative (GVPI) aims to reduce gun violence in Waukegan, North Chicago, and Zion by hiring violence interrupters through community-based organizations. These interrupters, trained under the Cure Violence Model (CVM), treat violence as a preventable behavior using public health techniques. The GVPI focuses on high-risk youth aged 14 to 25, providing conflict mediation, community mobilization, and connections to social



services, job training, and mentoring. The initiative integrates with the State's Attorney's Office's restorative justice programs, employing a three-pronged approach: identification and detection of violence hotspots, intervention and risk reduction, and changing community norms around violence.

GVPI street outreach workers, selected for their credibility and influence in targeted neighborhoods, engage with high-risk individuals to prevent conflicts and retaliatory violence. They implement risk reduction plans, connecting participants with housing, counseling, and employment services. The initiative also involves community engagement through forums, public events, and rallies to prevent the normalization of violence. The GVPI collaborates with Lake County government units, including law enforcement, to share best practices and develop violence

reduction programs. Training for staff includes programs like "A Way Out" and "The Living Room Wellness Center" to offer alternatives to formal arrest and charging. The initiative identifies at-risk individuals, including those released from correctional facilities, to refer them to the interrupter program, ensuring comprehensive support and intervention.

Task	Staff Position Responsible	Date Due
Release RFP seeking CBO Partner	GVPI Grant Team	Done
Select CBO Partner(s)	GVPI Grant Team	Done
Finalize Contract with CBO Partner(s)	GVPI Grant Team	Done
Hire Director of GVPI	SAO & GVPI Team	Done
Hire Program Manager	CBO Hiring Panel	Done
Identify Violence Interrupter Supervisors	CBO Hiring Panel	Done
Hire Violence Interrupters	CBO Hiring Panel	Done
Train Supervisor Staff & Interrupters	TTA Consultant	Done
Public Outreach Events Informing Public	GVPI Director & Program Manager	Ongoing
Violence Reduction Plan for 3 cities	GVPI Director & Program Manager	Done
Hire Additional Violence Interrupter Staff	CBO Hiring Panel	Done
30 Mediations Completed	VI Supervisors/VIs	Done
30 Participants Offered Services	VI Supervisors/VIs	Done
500 High Risk Contacts Made	VI Supervisors/VIs	Done
Secure Other Sustainable Funding	GVPI Director	Ongoing

50 Total Mediations Completed	VI Supervisors/VIs	Done
GVPI helps 75 total participants	VI Supervisors/VIs	72% Completed
1000 Total High-Risk Contacts Made	VI Supervisors/VIs	In progress

A very short explainer is available on the website for the public this tab will be expanded and built out further with more information - <https://lcsao.org/362/Gun-Violence-Prevention-Initiative-GVPI>

Use of Evidence

The goals of the project are to help provide opportunities for those most at risk in our communities, so they do not engage in any illegal activities. The GVPI will also integrate its comprehensive approach to addressing the short-term and long-term causes of gun violence with the State’s Attorney’s Office’s restorative justice programs.

Street-outreach professionals will meet with high-risk individuals several times a week to implement individualized risk reduction plans. They will connect participants with needed services, such as housing, counseling, and employment assistance, and develop action plans for a positive future. The Program Manager and GVPI Director will work with street level staff and the program TTA Consultant to compile information regarding individual participants, mediations, and other data points to ensure proper quarterly reporting similar to that of any grant the SAO has secured. TTA Consultant will work with GVPI and selected CBO to ensure the program meets the necessary reporting requirements for spending on evidence-based interventions and rigorous program evaluations.

Equity and Support to Disproportionately Impacted Communities

The GVPI will call upon the principles of restorative justice. Restorative justice encourages outcomes that promote responsibility, reparation, and healing for all. The GVPI will recognize that the causes of crime in these impacted areas stem from systemic and long-standing failures of the educational, economic, and legal systems. Indeed, racially disparate sentences from the courthouse have disproportionately separated too many families from under-served communities. Family separation caused by unequal incarceration (and the systemic failures listed above) has destabilized the psychology and coherence of communities and individuals.

By serving these communities and working aggressively to reduce violence, the GVPI will be the State’s Attorney’s Office’s reconciliation with a past that focused more on the sound bite of “getting tough on crime” rather than serving the community in a holistic and forward-thinking manner. The GVPI will not only include and collaborate with the community groups and community leaders listed above, the GVPI will be made up of these community building blocks. Through an evidence-based approach, the GVPI will deploy violence interrupters and service groups from the very communities that they live in. But we must also expressly expand the work of violence prevention into schools and faith-based organizations so that the entire community is messaging about the problem and pointing those in need toward the solutions. Regarding victims, it is critical to acknowledge that while most victims do not commit crimes, most offenders are victims themselves. This cycle is not discussed enough in government or community circles. Every GVPI effort will be directed at preventing gun violence, of course. But

by preventing gun violence directly, we also reduce the risk that those harmed will suffer the destabilization that ripples outward to cause more crime.

This project primarily serves Waukegan, Zion, and North Chicago which are the most disproportionately impacted communities in the county and racially diverse. They also are the most underserved communities in Lake County. Bringing the focus of these efforts to these particular communities will build trust in the community and help to achieve our set KPIs.

Performance Report

Key Performance Indicators for GVPI

Program Participants	
Goal: 75 program participants within the first year	Current: 54 program participants since Q2 of 2023

Lake County experienced 20 shooting murders last year and many more incidents where victims were either shot or shot at, to that end we have set an initial goal of 50 mediations led by GVPI interrupters.

Shooting Incidents and Mediations	
Goals: <ul style="list-style-type: none">• 50 mediations led by GVPI interrupters• Response: 75% of shootings resulting in death or injury in Lake County have community responses organized by the GVPI.	Current: <ul style="list-style-type: none">• 46 conflict mediations since Q2 of 2023• Response: 100% of shootings in Waukegan, North Chicago, and Zion received responses

Nearly all shooting incidents are non-domestic incidents, therefore we expect to have approximately 75% of shootings resulting in death or injury in Lake County have community responses organized by the GVPI.

Community Engagement

Goal: 1,000 individual interactions

Current: Over 500 individual engagements to date

6 law enforcement trainings will be planned in the first year of operation for the GVPI, specifically to inform the Waukegan, North Chicago, and Zion Police Departments about the program and how to interact with the interrupters.

Law Enforcement Training

Goal: 6 law enforcement trainings in the first year

Current: Presentations to Zion Police Department, meetings with North Chicago and Waukegan Chiefs, upcoming training for multiple agencies

Lake County experienced 29 unjustified gun-related murders in 2022, and the work of the GVPI helped reduce that number to 17 in 2023.

Gun-Related Murders

2022: 29 unjustified gun-related murders in Lake County
2023: 17 unjustified gun-related murders in Lake County

Decrease: 41.3% decrease in gun-related murders from 2022 to 2023
Target Areas Decrease: 40.9% decrease in the three primary communities (22 murders in 2022 to 13 in 2023)

The number of gun-related injuries has not historically been tracked countywide, but the goal of the GVPI to reduce gun-related injuries by 25% in the targeted areas the GVPI will be targeting.

Non-Fatal Shootings	
Goal: Reduce gun-related injuries by 25% in targeted areas	2022: 102 non-fatal shooting incidents 2023: 57 non-fatal shooting incidents Decrease: 44.1% decrease in non-fatal shootings from 2022 to 2023

Shots fired have also not previously been tracked countywide, but we seek to reduce incidents of shots fired by 25% in the targeted areas the GVPI will be targeting. Due to difficulties in accessing and verifying the validity of data, there is no data on shots fired in Lake County comparing 2023 to 2022.

All these data points will be reported out at least on a quarterly basis and with the cooperation of law enforcement that compiles data on shooting incidents.

Program Manager and Supervisors were hired in March & April of 2023 and interrupters were hired at the beginning of July. Official onboarding training will take place the week of July 24th.

PROJECT [220024] » Technology Upgrades to Host Hybrid Public Meetings in Lake County’s 10th Floor Assembly Room

Funding Allocated: \$100,000

Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery

Project Overview

This project enabled Lake County to host large hybrid meetings in the 10th Floor Assembly Room at 18 N. County St., Waukegan, accommodating both in-person and remote attendance. During the COVID-19 pandemic, committee meetings were held remotely for the first time, allowing the public to watch live and provide comments from home, increasing participation and ensuring safety. To maximize accessibility, Lake County transitioned to hybrid meetings, enabling both public and staff to attend remotely, saving time and reducing travel needs.

Performance Report

The project has been completed.

PROJECT [220013] »

ePollbook Upgrade and On Demand Ballot Printing

Funding Allocated: \$1,530,500

Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery

Overview of Project

The Program Goal is to upgrade Election equipment to integrate new software which will increase processing time for voters at a polling site and mitigate the spread of COVID for all our polling sites. Election security will also be updated within this process as well.

Elections administration is designated critical federal infrastructure by the federal government. Our ePollbooks are a key component ensuring election security and integrity within the Lake County election process. Upgrading election hardware to integrate with current security updates are essential to Lake County Clerk election operations. It is important to recognize that as computers age, so does their capability to receive the newest software updates. Our current units, purchased in 2015, are moved around often, sustain damage over time and are nearing end of life.

In late FY23, Tenex was selected as the partner to provide the ePollbook and on-demand ballot printing solution in Lake County. This solution was implemented during the March 19, 2024 general primary election, creating more efficient voter processing, shorter wait times, decrease in the overall amount of election judges required for Election Day, and enhanced security with the newest technology being deployed.

Program Performance

- » 89-second average check-in time for regular voters from the March 19, 2024 general primary election
- » Saved approximately 431,844 unused ballots from being pre-printed
- » Minimum required election judge staffing reduced to 700 from 1,200
- » The ePollbook upgrade is being done in concert with our On-Demand Ballot Printing project as the integration between the ePollbook and on-demand ballot printer is critical for program success. A vendor has been identified and selected for this project. The program has been implemented as of March 2024.

PROJECT [210010] »

Vote by Mail Automation Equipment

Funding Allocated: \$3,105,000

Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery

Program Goal

On June 17, 2021, Illinois Governor JB Pritzker signed SB 825 into law expanding access to voting through a variety of avenues. One of the significant expansions was establishing permanent vote-by-mail registries, allowing voters who enroll to automatically receive a ballot by mail for all upcoming elections. This legislation built on the administration's previous actions, which expanded the state's vote-by-mail option during the pandemic. As a result, the option to vote by mail has grown exponentially. Its intention was to offer a more convenient and safer option to vote if one did not want to appear in person.

Program Summary

This program implements a vote by mail automation system that includes the creation, assembly, and receipt of returned ballots required by legal deadlines and the ability to process high volumes. The system uses components that includes six specialized functions: Ballot Management Software, Ballot on Demand Printer, Automated Outbound Ballot Mailing, Outbound Ballot Sorting, Inbound Ballot Envelope Processing, and a Mail Tracking Solution. Accuracy and accountability are expected components in this process.



Performance Report

Project completed.

PROJECT [220025] » Microsoft Teams Voice Sustainment

Funding Allocated: \$780,310

Expenditure Category: 3.5 Public Sector Capacity: Administrative Needs

Project Overview

Microsoft Teams Voice system to support remote work and collaboration among County employees.

Performance Report

This project is complete, and users are now using Microsoft Teams with voice enabled features. This has resulted in high level security, easy administration, simplified team communication (unifying chat, messaging, video calls, and phone calls), and VoIP (Voice Over Internet Protocols) benefits including call management, screen sharing, call recording, all of which have enhanced and improved collaboration and accommodated work from any Lake County and/or remote location.

PROJECT [220026] »

Integrated Case Management System

Funding Allocated: \$2,200,000

Expenditure Category: 3.5 Public Sector Capacity: Administrative Needs

Project Overview

Implementation of new system to replace an outdated case management system which provides judges, attorneys, and litigants with access to real-time case information and documents 24 hours a day and provides opportunities to enhance efficiencies within the justice system.

Performance Report

This project is complete as the system was implemented in October 2023. The system allows individuals to be able to obtain data and documents about court cases and court calls remotely, without the need to travel to the courthouse for basic services. The public can also pay court-ordered fines and fees online 24 hours a day.

PROJECT [210006/230017] »

Overall Program Compliance & Oversight of External Applications through 2026

Funding Allocated: \$437,640

Expenditure Category: 7.1 Administrative Expenses

Project Overview

Ensures ARPA funds are used appropriately with thorough compliance, reporting, and oversight until 2026 through the use of an outside consultant. Engaged to manage external applications that will be funded through public engagement processes.

Performance Report

Number of non-compliance findings: 0

PROJECT [210018] »

Grant Recipient Tracker Database

Funding Allocated: \$80,739

Expenditure Category: 7.1 Administrative Expenses

Project Overview

Purchase of a web-based Grant Recipient Tracker specifically designed to accommodate ARPA reporting, to consolidate and report financial information, project activities, and results for external projects.

Performance Report

For twenty external grant recipients, the system provides a user-friendly reporting system which ensure compliance with ARPA regulations.

PROJECT [220014] »

Coroner Storage

Funding Allocated: \$33,615

Expenditure Category: 1.6 Medical Expenses (including Alternative Care Facilities)

Project Overview

The Lake County Coroner's Office has been at risk of exceeding decedent storage capacity throughout the public health emergency due to the separation of decedents that had or are at risk of having had COVID-19. Additional space in the County's main morgue is required to ensure capacity is available and separation of COVID-19 positive decedents can be completed. Additional shelving (3 five-tier shelves) will be purchased with these ARPA funds for the Coroner's Office.

Performance Report

Project completed.

PROJECT [220027] »

Public Engagement Related Costs

Funding Allocated: \$40,000

Expenditure Category: 7.1 Administrative Expenses

Project Overview

Costs associated with holding two in-person public engagements, including venue rental fees, wireless microphones, interpreters and interpretation services, event materials, and other related expenses. The funding has also been used on provided interpretation services at other stakeholder and public meetings related to projects in the ARPA suite.

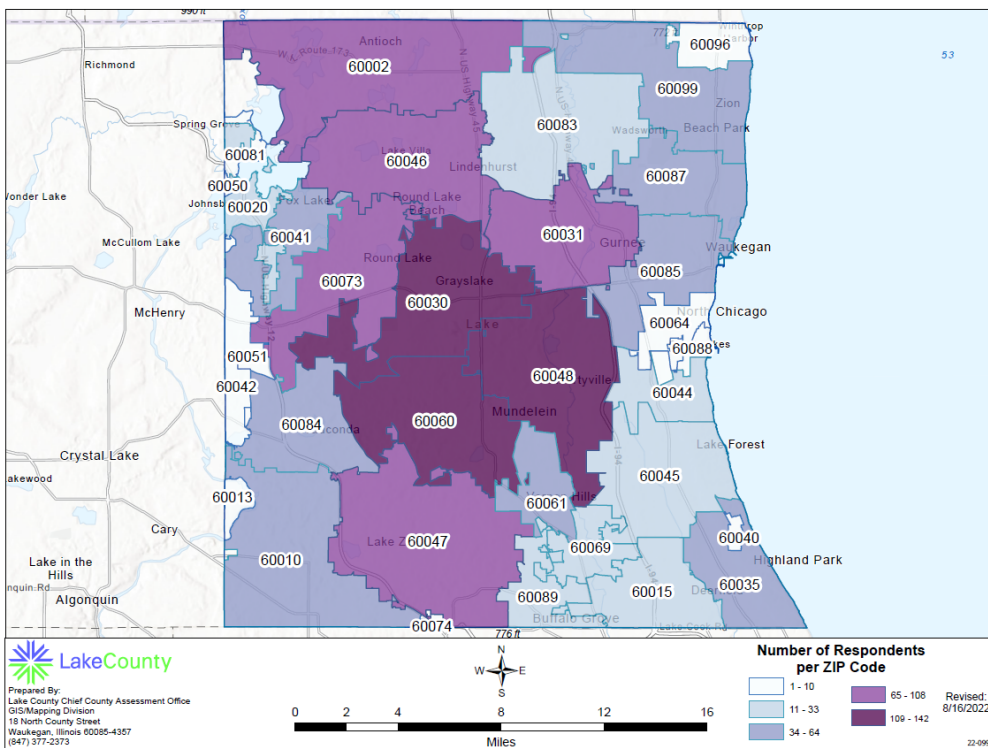
Equity and Support to Disproportionately Impacted Communities

Events held in two areas on opposite sides of the County with translated materials and translators present.

Performance Report

Received 1,630 survey responses, 2,049 comments, 36 comment cards from in-person engagements, and 58 comments from a virtual engagement.

American Rescue Plan Act (ARPA) Survey Responses by ZIP Code



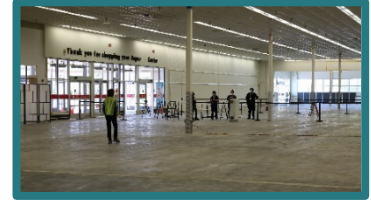
PROJECT [210004] » PPE Storage & Distribution

Funding Allocated: \$355,000

Expenditure Category: 1.5 Personal Protective Equipment

Program Goal and Intention:

The goal of this project is to distribute Personal Protective Equipment (PPE) and supplies to partners in need in the community in response to the COVID-19 pandemic, and to ensure the storage of a stockpile of PPE and supplies in preparation for potential increased community spread.



Program Summary:

Starting in March 2020, the demand for PPE and other emergency supplies surged nationwide, including in Lake County. To combat COVID-19, PPE was sourced from the Illinois Emergency Management Agency (IEMA) warehouse, the Strategic National Stockpile (SNS), donations, and internal purchases via CARES Funding. Over 5.8 million items have been distributed to more than 400 Lake County entities as of July 2023, including long-term care facilities, hospitals, vaccination and testing centers, group homes, health clinics, police and fire departments, schools, community partners, faith-based groups, and municipal entities. Funding ensures the safe storage and continuous distribution of the stockpile.

Community Engagement and Equitable Outcomes:

LCEMA extended PPE distribution to community-based organizations and groups working on vaccine registration and community outreach. Recipients included PADS, Mano a Mano, HACES, NAACP, CERTs, Salvation Army, townships, municipal public works and park districts, YWCA, various religious institutions, A Safe Place, Reach Rescue, Chicago Worker's Collaborative, Roberti Community House, Center for Immigrant Progress, FOCUS, Community Action Partners, public libraries, RACES, and United Way of Lake County/211. These efforts aimed to ensure equity in PPE distribution and support community health and safety during the pandemic.

Performance of Program:

Key Milestones in PPE & Supply Distribution:

July 2023 Update:

- » Over 5.8 million PPE items and supplies distributed as of July 2023.
- » Over 430 public entities received PPE from LCEMA.
- » 6 internal Lake County departments received PPE and supplies from July 2022 to July 2023.
- » 18 school entities and community organizations received over 52,000 items during a planned distribution between LCEMA and the Regional Office of Education.
- » 4 College of Lake County Nursing Programs received over 50,000 PPE items and supplies in April 2023.
- » Waukegan Airport received over 700 items of PPE and supplies in July 2023.

Internal Lake County Departments include:

- » Lake County Coroner's Office
- » Lake County Emergency Management Agency

- » Lake County Public Defender’s Office
- » Lake County Sheriff’s Office

College of Lake County Tech Campus: LCEMA distributed over 66,000 items of PPE and supplies to 4 programs at College of Lake County Tech Campus, including the Certified Nurse Assistant Program, Biomedical Program, CLC School Nursing Program, and the Medical Assisting Program.

Ongoing PPE and Supply Requests: The following entities continue to request PPE and supplies from LCEMA when needed:

- » Long Term Care Facilities through Lake County Health Department (LCHD)
- » Lake County Police and Fire Departments
- » Internal County Departments
- » Schools and School Districts, including College of Lake County – Tech Campus
- » Community partners such as libraries, cooling and warming centers, and municipal entities

Proactive PPE Distribution: Proactive distribution pushes continue to draw down stock of surplus items, including gowns, face shields, coveralls, hand sanitizer, and surgical masks.

Maintaining Inventory: Utilize WASP inventory management system to maintain accurate location and quantity of PPE and supplies throughout the COVID-19 incident.

Tracking Distribution: Maintain the current tracking distribution system of PPE and supplies for the COVID-19 response in Lake County to display on GIS mapping application throughout the COVID-19 incident.

Warehouse Demobilization and Closure: Commence demobilizing warehouse operations to include notification of closure of all contractual services and utilities, relocation of 30-day stockpile supply to EMA spaces, and disposal of expired PPE with no fair market value by the end of the lease date of July 2024.

PROJECT [220030] » Clerk / Recorder’s Office System Implementation

Funding Allocated: \$2,150,000

Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery

Project Overview

In FY2023, Lake County consolidated the offices of the County Clerk and the Recorder of Deeds into one entity, reporting to the County Clerk/Recorder of Deeds. Currently, the Recorder of Deeds uses the COTTS system, while the Clerk’s Office relies on various systems like Excel, Access databases, and Onbase. There are also manual processes and disconnections when interfacing with the Treasurer and Assessor’s Offices. This project aims to procure a unified system for all offices, enhancing integration with other county departments and allowing residents to access services online from home. It includes the conversion, scanning, and preservation of historical records and microfilm.

The existing platforms do not support remote service provision or work by county staff, necessitating in-person interactions that increase COVID-19 transmission risks. Implementing a single integrated solution will enable remote transactions, reducing the need for in-person visits to County offices and thereby minimizing COVID-19 exposure for both residents and employees. This project will help Lake County adapt its operations to the COVID-19 pandemic, improve public access to government services, and align with ARPA funding guidelines. Additionally, the project will fund a needs assessment across relevant departments to develop a comprehensive RFP that meets the county's operational needs.

Performance Report

The integrated system is currently being implemented.

PROJECT [230022] » Premium Pay Program

Funding Allocated: \$1,200,000

Expenditure Category: 4.1 Premium Pay: Public Sector Employees

Project Overview

A premium pay program was established in Lake County, focused on the County's frontline staff who completed essential work during the height of the pandemic. Eligible staff, who worked in-person and did not have the option for remote or idle work between March 16, 2020, and November 30, 2020, will receive a one-time bonus of \$1,200.

Performance Report

Based on their eligibility, 486 current employees received the premium pay. In addition, 60 retirees that also met the eligibility criteria in their employment during the pandemic also received the premium pay.

PROJECT [230011] » Program & Reporting Administrative Support

Funding Allocated: \$381,550

Expenditure Category: 7.1 Administrative Expenses

Project Overview

The ARPA federal grant funding requires precise compliance, training, organization, compliance and reporting. Existing Lake County staff have been trying to absorb this additional work, but

the program lacks the necessary organization and documentation to ensure that the program policies, program requirements, funding sources, budgets, data analysis, and reporting requirements are met. An additional staff person who is dedicated solely to the ARPA grant funds will assist with the administration of the project, especially as the external partner program is about to launch, reducing risk to Lake County and assisting with organization, data tracking, communication, record keeping, reporting, and compliance.

This position will assist all of Lake County ensure that ARPA dollars are used appropriately and in accordance with the Lake County Board's strategic tenets for the funding.

Performance Report

The position is currently hired and is working up to 30 hours weekly supporting the programs and projects.

PROJECT [230018/220032] » Depke Juvenile Complex Center and Women's Residential Services Renovation

Funding Allocated: \$8,000,000

Expenditure Category: 1.4 Prevention in Congregate Settings

Project Overview

This project is the renovation of the Depke Juvenile Justice Facility on the Vernon Hills campus to enhance rehabilitation services for youth and families. The project will proceed in phases, utilizing temporary work trailers and interior spaces to ensure continuous operations. The necessity of this facility was underscored by the COVID-19 pandemic, highlighting the need for resilient juvenile probation and rehabilitation services.

The renovation also includes expanding the Women's Residential Services (WRS) program, a Dual Diagnosis Capable (DDC) residential treatment program for women with substance use disorders, prioritizing pregnant and parenting women and intravenous drug users. The expansion will provide a dedicated nurse/exam room, washroom, administrative spaces, and a resident lounge within the WRS building. This facility aims to offer a safe, structured environment for intensive treatment and recovery support, occupying 1,500 square feet adjacent to the FACEIT Juvenile Residential Program in the Depke building. This investment will enhance Lake County's ability to provide comprehensive care and rehabilitation services.

Equity and Support to Disproportionately Impacted Communities

WRS has been providing services to the underserved women population for the last 36 years. WRS will continue to provide care to underserved women. The expected number of women to serve in 2023 is approximately 200. The average program occupancy for 2021 and 2022 was 86%.

Without treatment, these women would be at risk for overdose deaths, incarceration, ongoing criminal activity, and increased medical issues forcing them to use ERs for medical services. Without treatment, many of these women would engage in dangerous behaviors for themselves, children, and the community. These behaviors may result in increased numbers of sexually transmitted diseases, Hepatitis C, HIV, unwanted pregnancies, and criminal activity. The primary intended beneficiaries of the WRS program earn under 60% median income in Lake County.

Use of Evidence

Completion of treatment is predictive of long-term recovery. Treatment Episode Data Sets from the Center for Behavioral Health Statistics and Quality, part of SAMHSA, tell us the completion rate for short-term residential treatment is 54.3%. WRS has a 75% completion rate.

Labor Practices

The Depke Juvenile Complex Center and Women’s Residential Services Renovation project will be constructed using Federal and Lake County procurement law, ordinances, and procedures, which include the use of the Department of Labor Davis-Bacon Act prevailing wage requirements. Prospective contractors will be encouraged to maximize the use of local subcontractors and laborers.

Performance Report

The construction project award is projected to be complete by August 16, 2024. Projected construction completion date is December 31, 2026.

Projects Related to the Provision of Government Services

Lake County has elected to use some of the received ARPA funds to replace revenue lost due to the COVID-19 public health emergency. The following is a list of projects that have been allocated funds using an expenditure category of 6.1 – Provision of Government Services:

1. County-wide Enterprise Resource Planning System Replacement
 - a. Project #220028
 - b. \$15,000,000 in funds allocated
2. Criminal Investigations Surveillance Van
 - a. Project #210011
 - b. \$75,000 in funds allocated
3. Mobile Command Center
 - a. Project #210012
 - b. \$525,000 in funds allocated
4. Fire Fighting Foam Replacement
 - a. Project#210017
 - b. \$66,500 in funds allocated
5. Regional Operations Center Construction
 - a. Project#230019
 - b. \$17,400,000 in funds allocated



Lake County, IL 2024 Recovery Plan

NOTE: This document will be updated as additional decisions and allocations are provided by the Lake County Board.

Updated: July 31, 2024