

Reporting Period
July 1, 2023-
June 30, 2024

Lane County, Oregon

Recovery Plan

**State and Local Fiscal
Recovery Funds 2024**

Lane County, Oregon

2024 Recovery Plan

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REQUESTS FOR INFORMATION

This report is designed to provide a general overview of Lane County projects funded with American Rescue Plan Act dollars. Questions concerning any of the information provided in this report or requests for additional information should be addressed to:

ARP Administration: 125 East 8th Avenue, Eugene, OR 97401

Email: LCGrantAdmin@lanecountyor.gov

Website: www.lanecounty.org/ARPA

OVERVIEW

Executive Summary

Lane County, Oregon was fortunate to receive direct funding from the American Rescue Plan Act of 2021 to aid in its recovery from the COVID-19 pandemic. Despite this financial assistance, the county's revenue loss resulting from the pandemic surpassed the amount received.

It is important to acknowledge the significant financial and experiential toll of the pandemic not only for our County government as an organization, but on our community members and families. While ARPA funds have been valuable and made a positive impact on recovery, additional measures are still needed to ensure a complete recovery for Lane County. Continued efforts and support from multiple sources, including federal, state, and local entities are necessary to fully address the long-term financial consequences of the COVID-19 pandemic.

Lane County has strategically utilized American Rescue Plan funds to support initiatives and programs aimed at mitigating the impacts of the pandemic. These funds have been utilized for essential services, economic relief measures, public health initiatives, and other critical areas of need within the county.

The American Rescue Plan Act (ARPA) of 2021 was signed into law by President Biden on March 11, 2021. The \$1.9 trillion package, based on President Biden's American Rescue Plan, was intended to combat the COVID-19 pandemic, including the public health and economic impacts to the community. Funds from the ARPA were distributed to the community through several sources which include direct payments to individuals and businesses, direct allocations to schools and State and local governments, and increased funding to other Federal programs. The American Rescue Plan Act created the Coronavirus State and Local Fiscal Recovery Funds (CSLFRF) program to deliver \$350 billion for state, territories, municipalities, counties, and Tribal



Lane County's Use of Direct & State American Rescue Plan Funds



Housing
\$5.3 million



Homelessness
\$9.9 million



Public Health
\$981k



Aid to Nonprofits &
Economic Development
\$8.1 million



COVID Response &
Government Services
\$5.8 million



Public Safety
\$45.7 million



Water & Sewer
Infrastructure
\$209k

www.LaneCounty.org/ARPA

governments to help cover increased expenditures, replenish lost revenue and mitigate economic harm from the COVID-19 pandemic.

Lane County's direct allocation of Coronavirus State & Local Fiscal Recovery Funds (CSLFRF) was \$74,212,036.

In addition, Lane County received approximately **\$67.6 million** in ARPA funds from other sources, including:

- **\$13 million** from the State of Oregon's ARPA allocation for 21 distinct projects ([HB5006](#))
- **\$33 million** Emergency Rent Assistance
- **\$5.2 million** for utility assistance
- **\$15.5 million** for McKenzie River Valley Water System Replacement from an Oregon Business Development Department ARPA grant
- **\$933,000** to build resiliency to catastrophic events among the local population of individuals with intellectual or developmental disabilities (IDD)

The County's priorities for use of the CSLFRF focused on allocating funds based on community input where they could best address the following:

- Health disparities
- Affordable housing and shelter
- Behavioral and mental health
- Support businesses as they transition to a post-pandemic economy
- Support employment opportunities
- Address increased infrastructure needs for COVID-19 recovery
- Respond to deferred maintenance of County assets
- Continuity of vital services and rebuilding financial stability after experiencing increased costs in response to the pandemic and lost revenue due to the public health emergency

As of June 30, 2024, Lane County had fully expended the total direct allocation for 44 projects.

Calculated revenue loss exceeded Lane County's total CSLFRF award. As per the Final Rule, Lane County elected to categorize all projects under Expenditure Category 6: Revenue Replacement.

Total Direct Award	44	Direct Award Spent to Date
\$74,212,036	Direct Award Projects	\$74,212,036

The Lane County Board of County Commissioners and staff have diligently worked to assess how best to respond to the public health emergency and negative economic impacts of the COVID-19 pandemic. Funding decisions were made based on community input and feedback on how the pandemic has impacted the local government's fiscal stability, services, and impacts to the community. The list below includes Lane County's direct Coronavirus Local Fiscal Recovery Fund allocation *as well as additional ARPA funds that came to Lane County*. Items marked with a star (*) indicate a State of Oregon ARPA allocation through [HB5006 \(2021\)](#).



Housing. \$44.2 million in ARPA funds are being used to support the availability of housing. This includes \$33 million in ARPA funded Emergency Rent Assistance. The availability and affordability of housing is a consistent priority among residents in Lane County and Oregon as a whole.

• Emergency Rent Assistance	\$33 million
• Utility, Weatherization, and Water Assistance	\$5.2 million
• Permanent Supportive Housing	\$342,000
• DevNW Homeownership Seed Fund & Economic Recovery	\$522,000*
• Homes for Good Public Housing Rehabilitation in Junction City	\$174,000*
• Homes for Good the Commons on MLK ARPA Grant	\$150,000
• Land Purchase in Springfield for Affordable Housing	\$1.5 million*
• Peace Village by SquareOne Villages	\$993,000*
• Veteran's housing by St. Vincent de Paul	\$500,000*
• Holiday Farm Fire Survivor's Rebuild Land Permit Services	\$1.5 million



Homelessness. \$9.9 million was allocated to address homelessness.

• Shelter & Navigation Services	\$3.1 million
• City of Eugene Shelter and Land Acquisition	\$3.25 million*
• City of Eugene Rest Stops	\$250,000*
• Homeless Street Outreach Services	\$1.2 million
• Housing and Homeless System Operations	\$844,000
• Pallet Shelters	\$750,000*
• Landlord Engagement Program	\$ 75,000*
• Mobile Crisis Response	\$400,000*



Public Health. \$1.8 million was allocated to address the public health crises and its effects.

• Lane County Stabilization Center Facility Development & Services	\$425,000
• South Lane Community Health Clinic Development & Dental Clinic	\$270,000*
• Public Health Equity and Resiliency Project	\$225,000*
• Charnelton Clinic Renovation (ARP Capital/C8E award)	\$846,000
• Youth Suicide Prevention	\$61,000
• HIV Alliance ARPA Grant	\$257,000
• Volunteers in Medicine ARPA Grant	\$ 75,000
• PeaceHealth Institute for Nursing Excellence ARPA Grant	\$350,000
• Public Health Equity and Resiliency Project	\$225,000*
• Deputy Medical Legal Death Investigator	\$160,000
• Refrigeration Trailer for Emergency Morgue Capacity	\$ 85,000



Aid to Nonprofits and Economic Development. \$4.5 million was allocated to aid nonprofits and support economic development activities.

• Holiday Farm Fire Recovery- McKenzie Long Term Recovery Group	\$400,000
• Center for Rural Livelihoods ARPA Grant	\$ 75,000
• Centro Latino Americano ARPA Grant	\$450,000
• Community Sharing ARPA Grant	\$ 50,000
• Florence Food Share ARPA Grant	\$ 25,000
• KidsFirst ARPA Grant	\$260,000
• Lane Arts Council ARPA Grant	\$ 30,000
• Looking Glass Community Services ARPA Grant	\$150,000
• Mid Lane Cares ARPA Grant	\$ 88,000
• Nurturely ARPA Grant	\$172,000
• Ophelia's Place ARPA Grant	\$175,000
• Nonprofit Capacity Building	\$100,000*
• FOOD for Lane County Warehouse Expansion and Renovation	\$2.1M*
• Looking Glass Youth Services Staff Retention	\$580,000*
• McKenzie School District Gym Moisture Remediation Project	\$500,000*
• Vida McKenzie Community Center	\$480,000*
• Cottage Theatre Capacity Expansion	\$ 75,000*
• South Lane Family Relief Nursery	\$180,000*
• Huerto de la Familia Business Resource Navigation Services	\$150,000
• Lane Workforce Partnership Career and Technical Education	\$130,000
• Oregon Manufacturing Extension Partnership	\$200,000
• Oregon Regional Accelerator and Innovation Network (RAIN)	\$242,000



COVID Response and Government Services. \$5.8 million was allocated for COVID response and to maintain essential government services.

- Youth Services Equity Work \$103,000*
- ARP Administration Contract Management \$730,000
- Essential Services & Workforce Stabilization \$2.4 million
- Facilities- Capital Project Management for ARPA Funded Projects \$328,000
- H&HS- Administrative Capacity to Respond to Grant Opportunities \$652,000
- HR- COVID-19 Policy Research and Implementation \$105,000
- HR- Workforce Development Talent Acquisition Support \$240,000
- TS- Facilities and Construction Support for New Projects \$275,000
- Courtroom Digital Modernization \$463,000
- Countywide Grant Administration Software \$60,000



Public Safety. \$45.7 million was allocated to support public safety. This investment was prioritized to prevent vulnerable adults in custody (congregate setting) from negative health effects of communicable diseases, disinfect congregate spaces, support rural fire response services, and fund Sheriff's Office and Community Justice and Rehabilitation Services staff.

- Lane County Adult Corrections Facility & Technology Upgrade \$3 million
- Pleasant Hill Goshen Fire District Support \$50,000
- Row River Fire Response Support \$140,773
- Sheriff's Office- Portable UV Disinfecting Lights Equipment \$236,000
- Essential Services: Sheriff's Office and CJRS Personnel \$42.7 million



Water and Sewer Infrastructure. \$15.7 million was allocated for infrastructure investments.

- Lane County Parks Water & Sewer Infrastructure \$209,000
- McKenzie River Valley Water System Replacement (OBDD Grant) \$15.5 million

Challenges

Lane County is not alone in experiencing significant challenges and barriers to swift economic and public health recovery from the COVID-19 pandemic. Workforce shortages, especially in behavioral and mental health care, affected service levels and project progress. Supply chain challenges, inflation and rising construction costs affected project timelines. In many cases, initial project budget estimates were no longer sufficient to cover the entire cost of projects. That said, Lane County fully expended their direct ARPA award by June 30, 2024.

Use of Funds

Lane County had discretion to use the Coronavirus State and Local Fiscal Recovery Funds (CSLFRF) to best suit the needs of Lane County constituents as long as such use fit into one of the statutory categories as outlined in the [Compliance and Reporting Guidance: State and Local Fiscal Recovery Funds Manual](#) published by the United States Department of the Treasury (Treasury).

Coronavirus State and Local Fiscal Recovery Funds may be used to:

1. Respond to the COVID-19 public health emergency or its negative economic impacts.
2. To respond to workers performing essential work during the COVID-19 public health emergency by providing premium pay to eligible workers of the recipient that are performing such essential work, or by providing grants to eligible employers that have eligible workers who perform essential work.
3. For the provision of government services, to the extent of the reduction in revenue of such recipient due to the COVID-19 public health emergency, relative to revenues collected in the most recent full fiscal year of the recipient prior to the emergency.
4. To make necessary investments in water, sewer, or broadband infrastructure.

The Department of Treasury adopted a [Final Rule](#) to implement these eligible use categories and other restrictions on the use of Fiscal Recovery Funds. It is Lane County's responsibility to ensure all funds are used in compliance with the requirements set forth in the Final Rule and any future guidance from [Treasury](#).

Guiding Principles and Priorities

In recognition of this unprecedented amount of stimulus and the resulting opportunity to invest and provide ongoing benefits, in May 2021 the Board of County Commissioners adopted a set of Guiding Principles and Priorities to provide for the equitable and transparent allocation and expenditure of funds. The framework guided decisions as the County worked in cooperation with the community and other public and private entities to support a regional response and recovery to the COVID-19 pandemic.

VISION

To Emerge Stronger

PRINCIPLES

1. All funding requests will meet the objectives of the American Rescue Plan (ARP):
 - a. Support urgent COVID-19 response efforts to continue to decrease spread of the virus and bring the pandemic under control
 - b. Replace lost public sector revenue to strengthen support for vital public services and help retain jobs
 - c. Support immediate economic stabilization for households and businesses
 - d. Address systemic public health and economic challenges that have contributed to the unequal impact of the pandemic
2. Lane County will adhere to all guidance and legal requirements for ARP funds.

3. State & Local Fiscal Recovery Funds contained within the ARP will be used to support the County's recovery and ability to provide critical services to the community now and into the future.
4. All ARP funding allocations will be viewed with the County's strategic lenses of Financial Stewardship, Equity and Collective Impact and must be in alignment with the County's overall goals as defined in the Lane County Strategic Plan.

VALUES

1. The systemic public health and economic challenges related to housing/shelter, health disparities, and behavioral health support that have contributed to the unequal impact of the pandemic on certain populations will be addressed/considered when allocating funding to any new project or program.
2. A focus on leveraging the ARP funds to create positive transformative change will be sought out through partnerships with other public and private entities to multiply the outcomes of new projects, programs or services.
3. The County will pursue and/or coordinate other ARP funds to aid critical community stakeholders.

PRIORITIZATION

1. Support urgent COVID-19 response efforts to continue to decrease the spread of the virus and bring the pandemic under control.
2. Provide continuity of Lane County's vital services by filling budget shortfalls and rebuilding the County's financial stability and resiliency through the reimbursement of County Funds that have experienced lost revenue and/or had additional unreimbursed expenses in response to the pandemic.
3. Fund projects requesting a one-time funding source - expenditures that are either:
 - a. one-time in nature (non-operating or targeted to reduce future costs); or
 - b. limited in duration (obligated by 12/31/2024, spent by 12/31/2026).
4. Projects that address deferred maintenance on existing County assets will be given priority over the acquisition of new building or equipment assets.
5. ARP funds will be allocated only after consideration of other funding sources that may be available for the same project, program, or service.

OTHER CONSIDERATIONS

1. Timing of ARP funding allocations will occur in such a way that funds are available/spent over the entire period of the funding (through 12/31/2026) with an eye towards seeking long-term positive community impacts.
2. An internal team will be created to seek out and prioritize the securing of additional funds available through the ARP Act to support the entire Lane County region including its taxing districts, small businesses, and impacted industries.
3. These Principles will be reviewed and evaluated periodically.

Lane County Strategic Lenses

As noted above, Lane County was committed to aligning all government services, including those provided through ARPA dollars, with the following three strategic lenses.



Stewardship of Resources Lens. This lens addresses both the financial and sustainability aspect of resources. Stewardship of Resources is the prudent and transparent management of public funds and resources - meeting the needs of the present without compromising the ability of future generations. The use of analytical tools in decision-making processes determines how the County should best maintain, spend, and invest its available resources. This strategic lens also helps the County balance economic, environmental, and social needs.



Equity Lens: Equity is when everyone has access to the opportunities, tools and supports necessary to satisfy essential needs, advance their well-being, and achieve their full potential. Lane County is committed to ensuring people have access to the information and supports that they need – regardless of age, education, ethnicity, language, income, physical limitations, or geographic barriers – to achieve health, safety, education, and economic stability.



Collective Impact Lens: Collective Impact is the commitment of a group of stakeholders and partners from different sectors to a common agenda for solving complex community problems. The five key elements are: 1) have a common agenda, 2) develop shared measurements, 3) engage in mutually reinforcing activities, 4) maintain open and continuous communications, and 5) establish clear roles and structure to operate effectively. The County uses collective impact to shape its partnerships and services.

Local Collaboration



In alignment with Lane County's Collective Impact Lens, Lane County actively collaborates with other local cities and ARPA fund recipients. Maintaining open and continuous communication is a key tenet of this collaboration. Lane County staff routinely meet with staff from the cities of Eugene and Springfield to ensure coordination among ARPA-funded projects. The Cities of Eugene and Springfield are the two largest metro cities in Lane County, and both received their own direct allocations of ARPA funding (CSLFRF). Lane County has also conducted outreach to smaller rural cities, including inviting them to apply for Lane County's ARPA Community Grant opportunity.

ARPA projects between local jurisdictions complement each other. Lane County is the pass-through administrative entity for two City of Eugene projects funded with State of Oregon ARPA allocations (HB5006). These projects are "City of Eugene Rest Stops SD11" (\$250,000) and "City of Eugene Shelter and Land Acquisition SD12" (\$3,250,000). Lane County Health & Human Services collaborates with City of Eugene on implementation of those projects which address homelessness as Lane County is the Community Action Agency and Continuum of Care collaborative applicant.

Lane County entered into an intergovernmental agreement with the City of Springfield for the State ARPA funded project “Lane County Land Acquisition for Homeless & Low-Income Housing SD1” (\$1,500,000). This is a project funded with State of Oregon ARPA dollars and will allow the City of Springfield to acquire land to increase housing opportunities for people who have experienced homelessness and/or who are low-income.

Promoting Equitable Outcomes



Lane County’s Guiding Principles and Priorities for American Rescue Plan Act funds adopted by the Board of County Commissioners in May 2021 clarifies that “All ARP funding allocations will be viewed with the County’s strategic lenses of Stewardship of Resources, Equity and Collective Impact and must be in alignment with the County’s overall goals as defined in the Lane County Strategic Plan.”

Lane County is committed to aligning all government services, including those provided through ARPA dollars, with the three strategic lenses, including the Equity Lens.

During initial project development, alignment with the [Lane County Strategic Plan](#) and equity goals was required. All project proposals were scored and prioritized based on specific criteria, including whether the project helps Lane County achieve its equity goals, aligns with the Strategic Plan and serves disproportionately impacted populations.

Some Lane County projects specifically focus on equitable outcomes, [including homeownership for black, indigenous, and populations of color](#), and [education on diversity, equity, and inclusion](#). Projects with specific equity outcomes are labeled with “Equity Outcome” in the project description section of this report.

Community Grants

The [community grant-making process \(ARPA085\)](#) was designed with equity in mind. Lane County set aside \$3 million of its direct allocation of Coronavirus State & Local Fiscal Recovery Funds for communities hardest hit by the COVID-19 public health emergency. A Request for Applications was posted on May 16, 2022, and applications were due July 6, 2022. Multiple news publications and targeted outreach to nonprofits was conducted to ensure widespread notification of this funding opportunity. The application process was designed to be simple to remove barriers to applications for small organizations or public agencies who may be new to federally funded awards.

Applications for ARPA-funded community grants were evaluated using different criteria, one of which was equity. To be awarded, applicants must have successfully demonstrated that their organization and project have significant commitment to diversity, equity, inclusion, and promote equitable outcomes through an equity lens or similar critical analysis. Applications that did not meet this base equity criteria were not forwarded to the second screening phase of the Scoring Committee. Projects received more points if they served communities in rural Lane County and populations who have been disproportionately impacted by the COVID-19 pandemic. [Community grant awards](#) were finalized and announced in August 2022.

Targeted Economic Development

[Economic development projects \(ARPA084\)](#) intend to serve historically underserved, marginalized, and adversely affected groups. In the community survey, which garnered over 1,800 responses, addressing negative economic impacts was the third highest ranked area of focus for ARPA investments. Many survey comments expressed a need for nonprofit and small business investments to spur community recovery and economic development. As a result of this feedback, Lane County allocated \$722,000 for Community and Economic Development Projects (ARPA084). This one project has a multi-pronged approach to address negative economic impacts by serving historically underserved, marginalized, and adversely affected groups.

[Huerto de la Familia](#). Business Resource Navigation Services (\$150,000) specifically serves the Latinx and immigrant population in Lane County. This population has demonstrably experienced disproportionate health and employment impacts due to the COVID-19 pandemic. Impact will be measured by the number of Latinx businesses or entrepreneurs served by this program.

[Lane Workforce Partnership Construction-Aggregate Sector and Career and Technical Education Partnership \(\\$130,000\)](#). Lane County has long partnered with the Lane Workforce Partnership (LWP) to help launch several industry sectors. One of the region's strongest and most established sectors has been the local Construction-Aggregate (C-A) Sector. Construction trades has played a key role in Lane County's economy for many years and its continued growth is forecasted for generations to come.

[Oregon Regional Accelerator and Innovation Network \(RAIN\)](#) (\$242,000) specifically serves rural Lane County, where significant investment in employment and economic opportunities has historically been much less than in urban cities. Impact will be measured by the number of rural businesses or entrepreneurs served by this program.

Community Engagement

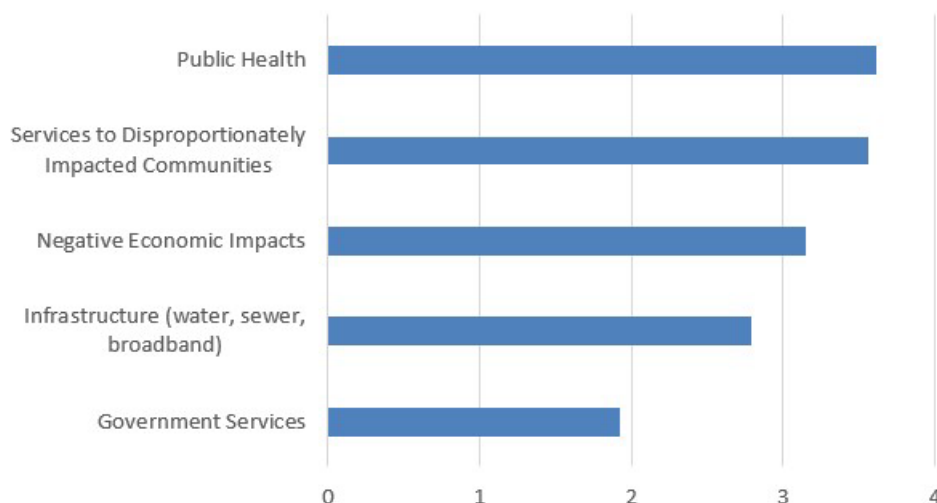
Community engagement was an integral consideration when determining use of American Rescue Plan Act funds. The Lane County Board of Commissioners meetings are open to the public and allow public comment, including for those calling in or attending virtually. In order to enhance and diversify opportunities for public feedback, Lane County staff developed a community survey, which was released to the public on February 7, 2022. The survey closed February 28, 2022, at 5 p.m. PST. The survey received 1,871 responses.

The survey was posted on Lane County's website, social media platforms, and covered by local news outlets KEZI, KVAL, and KMTR. The ARPA webpage where the survey link was posted received 2,545 unique page views and was the 27th most viewed Lane County webpage in February 2022.

The survey provided education about where Lane County had already allocated funding for projects, and asked respondents to rank eligible uses of funds in order of importance. Community members gave meaningful input on where they would like to see Lane County spend American Rescue Plan Act funds by ranking areas of focus and project types, as well as leaving open-ended comments. Public health projects, in particular mental health services,

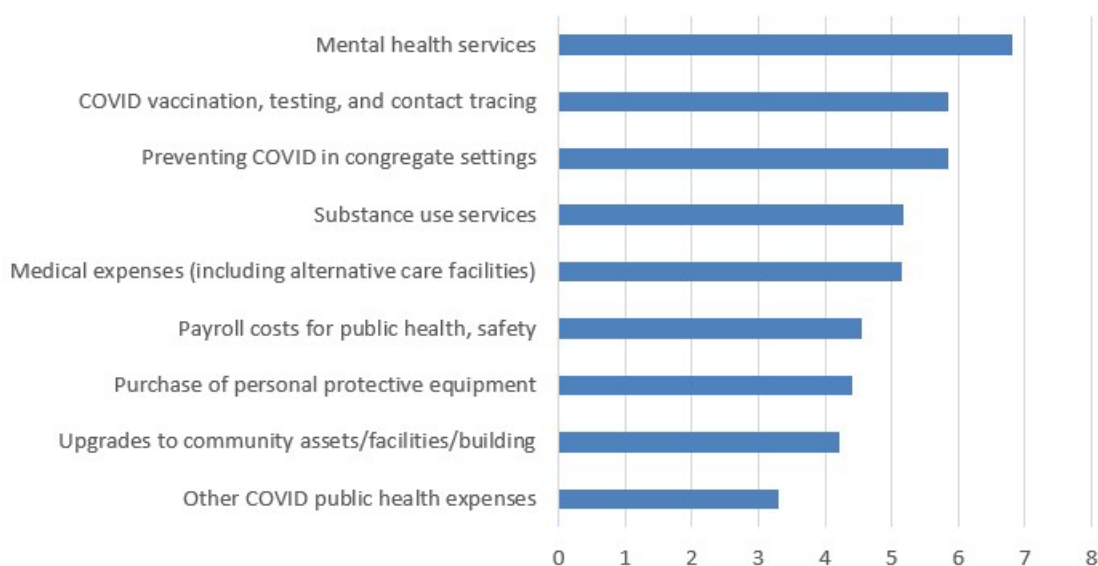
ranked as the highest overall need in the survey. The full results of the survey can be found at www.LaneCountyor.gov/ARPA.

Overall Focus Area Prioritization



Public health was ranked as the most important focus area. Within the focus area of public health, respondents ranked project categories. Mental health services and COVID vaccination/testing/contact tracing ranked highest, with a close third being preventing COVID in congregate settings such as schools and jails.

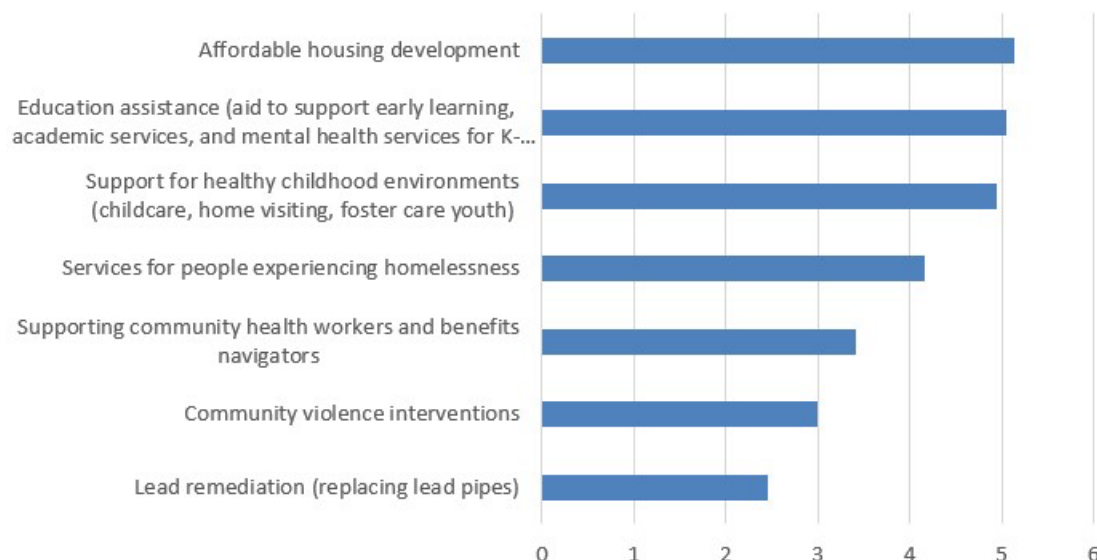
Public Health



Staff from community based organizations also expressed concern about the level of trauma that the pandemic has inflicted on large swathes of the community. One person noted they

would like to see ARPA funds used to help “nonprofits that help people struggling with mental health” and that “promote well-being.”

Disproportionately Impacted Communities



Services to disproportionately impacted communities was ranked second highest of all areas of focus. Within this focus area, affordable housing development ranked highest, with education assistance and support for early childhood environments (including childcare) coming in close second and third. Many comments noted a need for affordable housing development and services for people experiencing homelessness, including mental health and substance use treatment. Many comments also noted the needs of K-12 schoolchildren who have been negatively impacted by school closures due to COVID. Many comments advocated for increased mental health support for youth, as well as childcare assistance for families to return to the workforce, said one respondent, “We need more childcare options for working parents.”

Community-based organizations noted that addressing homelessness was a primary concern that they work to address, and that they could use assistance addressing. One participant noted “It is hard to think of anything that should be prioritized other than unhoused folks. That is the biggest challenge we are dealing with since COVID. There are other things I would love to see, but I feel like that is such an unmet gap that it is hard to want to prioritize anything else.”

The ARPA survey results reinforced community feedback from the Lane County Strategic Plan survey and the Commissioner’s prior ARPA investments in affordable housing, services for people experiencing homelessness, and investments in COVID recovery projects. The opportunity for community members will give meaningful input on where they would like to see Lane County invest American Rescue Plan Act funds and how to access this meaningful resource is very important.

The majority of respondents resided in Eugene or Springfield. A significant number of responses were from residents of Florence, Cottage Grove, and Creswell. Most respondents did not respond to this question.

In direct response to community feedback via the survey and other methods, the Lane County Commissioners set aside \$3 million of Lane County's direct allocation of \$74 million in local fiscal recovery dollars for community grants (ARPA085). The grants helped nonprofit organizations and public agencies recover from the impacts of the coronavirus pandemic.

Specific to ARPA-funded Emergency Rent Assistance (ERA), outreach was conducted to engage and inform the public. In-person outreach was conducted at a Spanish-language Food Pantry, NAACP Vaccination clinic, and local community markets. ERA staff partnered with Oregon Law Center and the Springfield Eugene Tenant Association (SETA) for referrals and conducted in-person outreach to those with upcoming court dates for eviction for non-payment of rent. They also partnered with Lane County Public Health to connect those directly impacted by COVID-19 to the program.

Emergency Rent Assistance program flyers were posted in English and Spanish throughout Lane County, including at grocery stores, laundromats, coffee shops, Community Health Clinics, Rural Development Initiatives, HIV Alliance, Lane County District Court, medication assisted treatment clinics, and mental health providers. Information was presented to staff at community organizations to share information about the program, and the program was featured on the City of Eugene's weekly Spanish-language Facebook Live show "Aquí en la Ciudad." Outreach included numerous meetings, phone calls, and emails to community based organizations in Lane County sharing information about the program.

In which city or unincorporated community do you reside?

Answer Choices	Responses
Eugene	660
Springfield	174
Florence	95
Cottage Grove	92
None of the above	55
Creswell	46
Junction City	36
Veneta	27
Oakridge	13
Pleasant Hill	10
Coburg	9
Mapleton	8
Westfir	8
Dunes City	5
Lowell	4
Noti	2
Other	84
Responded	1244
Skipped	627

Strategic Plan Community Engagement

As Lane County revisited and revised their Strategic Plan, stakeholder and community engagement was conducted by a consulting firm Berry Dunn. From October 2021 to April 2022, Berry Dunn conducted community and employee forums to inform an environmental scan to revise Lane County's Strategic Plan.

Preliminary outreach on the County's Strategic Plan identified homelessness and affordable housing as the largest concerns that residents have about Lane County. From a 2021 Social Pinpoint Survey, respondents gave feedback on their biggest concerns for Lane County's future.

The concerns (listed in order of priority) were homelessness, crime, public health, sustainability of services and programs, traffic, taxes, overdevelopment, and overcrowding. Homelessness was by and large the biggest concern.

When asked about the biggest challenges facing Lane County in the next five years, again affordable housing and homelessness rose to the top. Feedback from the Strategic Plan revision process also informs the obligation of remaining unallocated American Rescue Plan Act funds.

STRATEGIC PLAN - Engagement Efforts



705
Employee Survey
Reponses

179
Community Survey
Reponses



2008
Visits to engagement site
 socialpinpoint

49
Comments



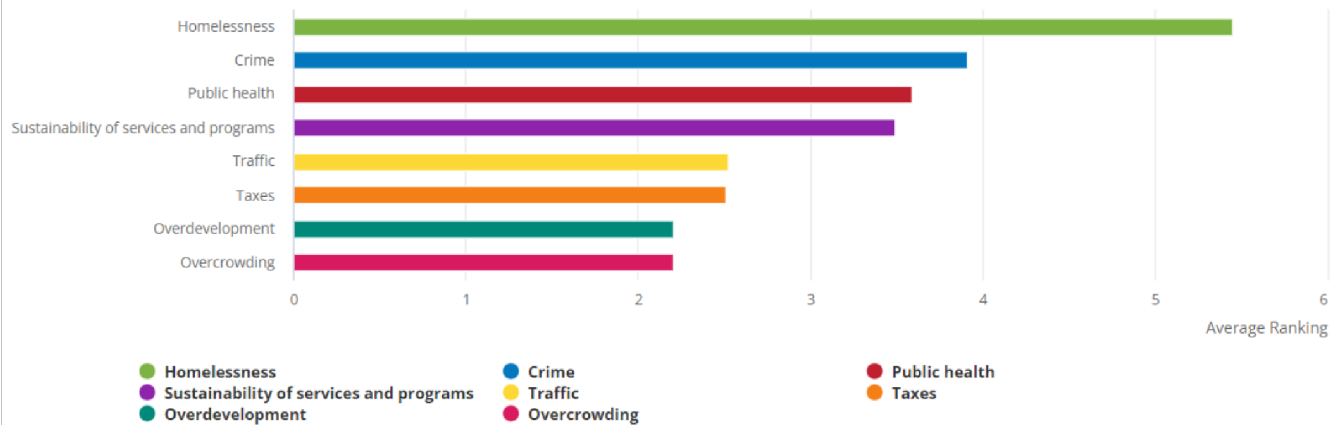
7
Community and
Employee Forums

28
Stakeholder Interviews

Biggest Concerns Regarding Lane County's Future

Community survey respondents ranked their biggest concerns for the County's future:

150 answers



Source: 2021 Social Pinpoint Community Survey

Labor Practices

Lane County had no projects in the infrastructure expenditure category.

Lane County has established policies to promote effective and efficient delivery of high-quality projects while also supporting the economic recovery through strong employment opportunities for workers, including using strong labor standards.

In October 2020, the Lane County Board of Commissioners adopted a Community Benefits Bidding (CBB) process for capital projects. Incorporation of criteria that advances local impact goals into prequalification is an essential element of CBB program. Prequalification allows the flexibility required for staff to adapt to market conditions. A pilot CCB program includes the following:

- Prequalifying both General Contractors and subcontractors.
- Health insurance pre-qualification will include "employer-paid full family health coverage" for trade workers working on the project.
- Require a "living wage" for trade workers working on the project.
- Subcontracts that are \$50k or less as set aside for COVID subcontractors, when there is such work and there are subcontractors available.
- The apprenticeship requirement will be for contractors and subcontractors to be operating or participating in an Oregon and/or federally registered apprenticeship program.

The County's intent was to apply this concept to a broad range of capital projects. "Enhance and expand the community benefits program" is a specific goal in the Lane County 2022-2024 Strategic Plan (Strategic Priority #2 Vibrant Communities).

Use of Evidence

While Lane County has allocated funds for projects that have strong community support, are fiscally prudent, and are general best practices, no projects met the rigorous definition of "evidence based practices" nor are they being rigorously studied per [Final Rule](#) and [CSLFRF Compliance](#) guidance.

To date, all Lane County projects are classified under Expenditure Category 6: Revenue Replacement, which does not require reporting on evidence-based practices.

Performance Report

Individual project outputs and performance outcomes are reported in the [Project Inventory](#). Overarching jurisdictional goals for these funds are detailed in [Lane County's Guiding Principles and Priorities](#) for American Rescue Plan Act funds.

Staff responsible for project management track performance indicators for each project, including specific output and outcome measures. These performance metrics were used to identify project performance and equity-impacts.

For internal Lane County projects, staff submitted quarterly requests for ARPA expenditure reimbursement to the ARPA team ([ARPA001](#)). Staff reviewed expenditures for adherence to project goals, Uniform Grant Guidance, and eligible expenses. Annual reports on each project

were compiled to share project progress. ARPA staff provided technical assistance and guidance to those implementing ARPA funded projects, including clarifying eligible expenses, measuring COVID impact, and project design. Some projects included public procurement processes, which adhered to federal, state, and local procurement law.

Emergency Rent Assistance

In addition to the Coronavirus State and Local Fiscal Recovery Fund (CSLFRF), Lane County received separate American Rescue Plan Act (ARPA) funding for Emergency Rental Assistance.

In FY2023, Lane County distributed **\$6,118,564** in ARPA-funded rent assistance to help 1,005 low-income households remain housed. Of those households, 67% earned below 30% area median income, 18.5% self-identified as Latinx, and 25% identified as a person of color.

From the beginning of the pandemic through June 30, 2023, Lane County distributed over \$52 million in COVID-19 related rent assistance to 9,681 households. This includes rent assistance from all funding sources and is not limited to ARPA.

State of Oregon ARPA Funds

The State of Oregon received a direct allocation of \$2.6 billion in Coronavirus State Fiscal Recovery Funds. In the 81st Oregon Legislative Assembly 2021 Regular Session, HB5006 allocated American Rescue Plan Act funds for statewide COVID response efforts. Included in this was \$13,035,161 for 21 COVID response projects in the geographic area of Lane County. Projects were selected for investment by State Legislative Delegation members. Of those 21 projects, 8 were projects directly carried out by Lane County government, and 13 were sub-awarded from Lane County to nonprofit organizations or public agencies. Some of these projects complement or leverage funding from Lane County's direct ARP allocation, such as two City of Eugene projects that address homelessness, and a project to support nonprofit staff who provide services to people experiencing homelessness. These projects were integrated into the community in avenues where people already access services.

Lane County's 21 distinct projects were designed to serve communities disproportionately impacted by the pandemic. In particular, the array of projects span the geographic area of Lane County, with many projects focused on serving people living in rural areas and those with low incomes. Expenditures to date and specification as to how each project will serve historically underserved, marginalized, or adversely affected groups in Lane County is enumerated in the project descriptions below. As of June 30, 2024, all projects have been fully expended except two. Lane County was granted a contract extension by the State of Oregon in order for these two projects to be completed.

Project #	Project Name	% Spent	Allocation	Spent to Date	Remaining
SD1	Lane County Land Acquisition for Homeless & Low-Income Housing (Subaward to City of Springfield)	100%	\$1,500,000	\$1,500,000	\$0
SD2	Lane County Pallet Shelters	100%	\$750,000	\$750,000	\$0
SD3	Lane County Health & Human Services Nonprofit Capacity Building	100%	\$100,000	\$100,000	\$0
SD4	Lane County Health & Human Services Landlord Engagement Program	100%	\$75,000	\$75,000	\$0
SD5	Lane County Youth Services Equity Work	100%	\$103,000	\$103,000	\$0
SD6	Lane County Public Health Equity and Resiliency Project	100%	\$225,000	\$225,000	\$0
SD7	Lane County South Lane Dental Clinic	100%	\$20,000	\$20,000	\$0
SD8	Lane County Shelter (Brooklyn Ave)	100%	\$500,000	\$500,000	\$0
SD9	Lane County Mobile Crisis Response	100%	\$400,000	\$400,000	\$0
SD10	Lane County BIPOC Homeownership Seed Fund (Subaward to DevNW)	20%	\$522,000	\$102,041	\$419,959
SD11	City of Eugene Rest Stops for the Unhoused	100%	\$250,000	\$250,000	\$0
SD12	City of Eugene Shelter and Land Acquisition	82%	\$3,250,000	\$2,657,393	\$592,607
SD13	FOOD for Lane County Warehouse Expansion and Renovation	100%	\$2,100,000	\$2,100,000	\$0
SD14	SquareOne Villages - Peace Village Affordable Housing Complex	100%	\$750,000	\$750,000	\$0
SD15	St Vincent de Paul Veterans Housing	100%	\$500,000	\$500,000	\$0

Project #	Project Name	% Spent	Allocation	Spent to Date	Remaining
SD16	Looking Glass Youth Services Staff Retention	100%	\$580,761	\$580,761	\$0
SD17	Homes for Good Public Housing Rehabilitation – Lindeborg Place in Junction City	100%	\$174,400	\$174,400	\$0
SD18	McKenzie School District Gym Moisture Remediation Project	100%	\$500,000	\$500,000	\$0
SD19	Vida McKenzie Community Center	100%	\$480,000	\$480,000	\$0
SD20	Cottage Theatre Capacity Expansion	100%	\$75,000	\$75,000	\$0
SD21	South Lane Family Relief Nursery	100%	\$180,000	\$180,000	\$0
	Total		\$13,035,161	\$12,022,595	1,012,566

Lane County Land Acquisition for Homeless & Low-Income Housing



Project ID: SD1

Funding amount: \$1,500,000 (Senator Beyer)

Project Benefits: Low-income people in the City of Springfield.

Project Overview: Funds were used to acquire land assets within the City of Springfield for long-term housing development to serve people with low incomes who may have histories of experiencing housing instability or homelessness.

Lane County Pallet Shelters



Project ID: SD2

Funding amount: \$750,000 (Senator Beyer)

Project Benefits: People experiencing homelessness who are at disproportionate risk of serious health complications from COVID-19.

Project Overview: Project increased access to shelter for people experiencing homelessness. A total of 62 Pallet shelters were purchased and placed in rural and urban sites in Lane County in cooperation with faith-based organizations, nonprofits, and civic organizations. The majority of Pallet shelters purchased with ARPA funding were placed with organizations that had previous experience operating Pallet Shelters and demonstrated successful use of them as a non-congregate type of shelter. Of the 62 Pallet shelters purchased and operational: 15 are in full use at two City of Eugene Safe Sleep Sites; 15 are in Cottage Grove; 3 Pallets in the City of Veneta are operational as part of a transitional housing program; 1 Pallet shelter is located at a family site at First Baptist Church in Eugene; 18 Pallets are in full use at the City of Eugene Chase Commons Site for medically fragile individuals; 10 Pallets are in full use at the Village Fields Site in Springfield and serving single adults with developmental disabilities. Additionally, 4 ADA accessible bathroom/shower units were purchased and are on site at the Village Fields (Springfield) and Chase Commons (Eugene) sites.

The ability to provide non-congregate shelter options for unsheltered residents of Lane County has been incredibly important. It has provided sheltering options for individuals and families who have had barriers to accessing other shelter sites. The ease of transport and setup of these pallet shelters has been incredibly beneficial in providing sites in rural areas as well.



Lane County Health and Human Services Nonprofit Capacity Building



Project ID: SD3

Funding amount: \$100,000 (Representative Nathanson)

Project Benefits: Nonprofit service providers who serve people experiencing homelessness.

Project Overview: Funds were used to assist non-profit organizations that serve people experiencing homelessness who have been impacted by the COVID-19 pandemic to build their operational capacity to recruit, retain, and train staff. Contracts were executed for Capacity Building and Technology Capacity Building grants.

- Community Outreach through Radical Engagement (CORE): Via technology grant purchased laptops, computer accessories and mail chimp subscription.
- Community Supported Shelters: Upgraded the Gusto HR package which processes payroll and time off for staff. Purchased new phones for the Service Team so it is easier for staff to communicate with clients and local providers. A tech assessment was conducted by net Corps at the end of December. Several team members attended a class to obtain their First Aid and CPR certification.

- ARC of Lane County: Provided training to staff and volunteers related to cultural humility and progressing DEI. Purchased new volunteer management and grants management software, server and computer equipment.
- St. Vincent de Paul: Purchased tablets and tablet accessories.

Lane County Health and Human Services Landlord Engagement Program



Project ID: SD4

Funding amount: \$75,000 (Representative Nathanson)

Project Benefits: Renters with historical barriers to renting such as criminal records, mental health challenges, or homelessness.

Project Overview: Funds were used to develop and operate a Landlord Engagement Program (LEP). The goal of this program is to recruit and retain landlords who are open to renting to people with historical barriers to renting (such as criminal records, mental health challenges, or homelessness).

The Landlord Liaison position within Lane County Human Services Division began on March 7, 2022. The Landlord Liaison conducts outreach to almost a dozen providers of housing related services in the county to advise them of the position's goals and objectives, and to foster a collaborative environment in which to leverage strengths in providing services. Staff also engaged the Lane County Chapter of the Rental Owners Association and had meetings with the chapter president and submitted an article for publication in their newsletter. In conjunction with Lane County Data Analytics department, a database of housing providers was created, searchable by several metrics of interest to those seeking rental housing in the local market. The database is in the process of being populated by landlords and property management agencies who have indicated a willingness to lease to people who have barriers to rental housing including past evictions, credit issues, and justice system involvement. Staff reached out to partner agencies and organized a monthly landlord liaison/engagement meeting, with the first meeting on May 24th, 2022. The meetings provide a space to share resources, identify areas of common interest, educate, and continually update the database with receptive landlords and property managers. Staff worked with Technology Services to assess the feasibility of developing data scraping software capable of harvesting real time information on current rental unit availability. While such information will have very limited utility in the current environment of 2% or lower vacancy rates, it would prove beneficial when and if vacancy rates rise above 4%.

Lane County Youth Services Equity Work



Project ID: SD5

Funding amount: \$103,000 (Representative Nathanson)

Project Benefits: Staff who work with youth involved in the juvenile justice system, and youth involved in the juvenile justice system.

Project Overview: Funds were used to support Diversity Equity and Inclusion (DEI) training for Youth Services (juvenile justice) leadership and staff to increase DEI skills and awareness regarding the impacts of racial and ethnic disparities on the juvenile justice system. In October 2019, the Division of Youth Services (DYS), Lane County's Juvenile Department, commissioned a report on the Racial & Ethnic Disparities (R/ED) in the Lane County Juvenile Justice System (R/ED Report). The R/ED Report was completed in fall of 2020 and contains recommendations for action (R/ED Response). Project goals included Diversity, Equity, and Inclusion (DEI) training to build DYS DEI leadership skill ("muscle") and establish a common language, so leadership can support and promote the organizational response to the R/ED Report. The training content included criminal/juvenile justice specific system and history information and a philosophical lens focused on humanization (belonging and inclusion) as the only sustainable response to systemic racism (and other disparities and areas of marginalization). Funds were used to hire a consultant to support DYS leadership with the development of a plan for responding to the recommendations in the R/ED Report. A component of the training acknowledged the historical and systemic impacts of Disproportionate Minority Contact (DMC) and R/ED in the justice system/juvenile justice system. The ultimate goal of this project was to improve service delivery and systems through humanization and building dialogue, belonging, and inclusion.

Following a public procurement process, Cross Cultural Dynamics was contracted to conduct educational and strategic development of staff, including an organizational assessment of Youth Services' workplace community.

Key learning objectives included:

1. Increase awareness of one's cultural identity, biases, and worldview.
2. Understand the value of diversity, equity, and inclusion by appreciating their similarities while respecting their differences.
3. Increase knowledge and understanding about systemic racism and other important vocabulary related to diversity, equity, and inclusion.
4. Learn about the history of the United States from diverse perspectives.
5. Develop skills to mitigate implicit bias and microaggressions, effectively communicate, and create safe spaces for shared stories and experiences to be told.
6. Learn how to work effectively with diverse cultural groups.

The long-term training resources developed include participant guides, reference guides, pre and post assessments and evaluations.

Equity Outcome: Youth Services staff are more knowledgeable about the impacts of racial and ethnic disparities on the juvenile justice system. Youth Services staff are trained in actionable tools to combat implicit bias.

Lane County Public Health Equity and Resiliency Project



Project ID: SD6

Funding amount: \$225,000 (Representative Fahey)

Project Benefits: At-risk populations served by community-based organizations.

Project Overview: Funds supported the launch of the Community Partnerships Program (CPP) at Lane County Public Health (LCPH). The Community Partnerships Program was created in fall of 2021 and has focused on COVID response. This program ensures that the people served by community-based organizations embedded into the community have access to all public health programs, services, and information, and are connected to other community resources and groups. This project takes a targeted universalism approach, focusing on those least likely to receive important public health information and resources to help the population as a whole.

Greater connection in our community is important for social cohesion, preparedness, emotional health and wellbeing, and potentially civic engagement. Throughout the pandemic, LCPH has hosted a monthly community-based organization (CBO) meeting in order to share information regarding COVID and supports that exist, to hear what the CBOs need from LCPH, and to ensure that our messaging is in line with what they are hearing from the community they serve. Additionally, the Community Partnerships Program is engaging with different communities to assess what they would like to see from the Community Partnerships Program in terms of programming, data, and technical assistance. With the staff of the Community Partnerships Program, CBOs have an access point to LCPH who is able to navigate the internal programs efficiently. Staff are working with CBOs so they can learn how to engage with public health work in a more meaningful way (including learning how to collect, interpret, and analyze data), and staff also act as “insider advocates” by working to identify and reduce barriers as they arise. People hear about the Community Partnerships Program of Public Health via multiple avenues. CPP hosts a monthly meeting, in partnership with Oregon Health Authority, for local community-based organizations (CBOs); a weekly “CBO Newsletter” is printed in English and Spanish; and CPP staff attend community meetings such as the NAACP Health Committee and the Immigrant Integration Network in order to listen and provide resources.

The Community Partnerships Program is committed to there being “no wrong door” when it comes to accessing Public Health and also, to a certain extent, the County – this means that when community partners reach out with questions about county services, they are connected to the right person via a warm hand off. Doing work in this way increases community trust in government and it also provides a foundation for creating organizational relationships instead of simply individual relationships. Community Partnerships Program is working to transform the local Public Health system and is focused on creating, in partnership with community, best practices for community engagement, data collection and communication, grantmaking, and more. This project provided funds to pilot this work and much of it is in its second round of implementation – Continuous Quality Improvement (CQI) concepts were brought into the work after the pilot and the work continues to improve and pivot.



Equity Outcome: Culturally responsive community-based organizations have direct access to Lane County Public Health COVID-19 prevention and mitigation information and are able to share this information with communities disproportionately impacted by the pandemic.

Lane County South Lane Dental Clinic



Project ID: SD7

Funding amount: \$20,000 (Representative Hayden)

Project Benefits: Low-income residents in South Lane County.

Project Overview: Funds were used to purchase dental equipment and building renovations to accommodate dental services in the developing project for a new Community Health Center South Lane County Clinic. This will be the first Federally Qualified Health Center in a rural area in Lane County.

Equity Outcome: Individuals, including those with low incomes, living in the southern portions of Lane County will be able to access this clinic for their dental needs. This will build the capacity of County's community partners to serve people in the southern portions of Lane County that have not had access to dental services due to limitations on travel, income, and other cultural barriers.

Lane County Shelter (Brooklyn Ave)



Project ID: SD8

Funding amount: \$500,000 (Senator Prozanski, Senator Beyer, Representative Wilde)

Project Benefits: People experiencing homelessness who are at disproportionate risk of serious health complications from COVID-19.

Project Overview: Funds were used to rehabilitate the Brooklyn Ave facility to make it into a low-barrier emergency shelter for literally homeless single adults. The rehabilitation of the Shankle Brooklyn Ave. shelter included trauma-informed architecture and aspects at the recommendation of the Poverty and Homelessness Board, lived experience of homelessness group. The Shankle Brooklyn Ave. shelter provides 12 emergency shelter beds for people who are experiencing homelessness and are at-high risk of serious health complications due to COVID-19.

Lane County Mobile Crisis Response



Project ID: SD9

Funding amount: \$400,000 (Senator Prozanski, Senator Beyer, Representative Nathanson)

Project Benefits: People experiencing behavioral health crises and homelessness who are at disproportionate risk of serious health complications from COVID-19.

Project Overview: Funds were used to stabilize and expand mobile crisis services in Western Lane County, Southern Lane County, and the Eugene/Springfield metro area. A total of 8

vehicles were purchased or upgraded for mobile crisis outreach. Services are accessed through 911, homeless street outreach, or Lane County's mobile crisis program.

Lane County expanded its local behavioral health continuum to provide countywide access to mobile crisis services and support community members who may be experiencing a behavioral health crisis. Mobile crisis services will be provided by trained behavioral health professionals who are trauma-informed, person-centered, and are equipped to meet each person's needs. Additionally, with this in place, the public safety and hospital systems will be given back time that is currently spent serving those experiencing behavioral health crisis in the community. The development of this program aligns with the Priority #1 of the Lane County Strategic Plan.

Lane County BIPOC Homeownership Seed Fund



Project ID: SD10

Funding amount: \$522,000 (Senator Prozanski, Representative Fahey)

Project Benefits: Black, indigenous, and people of color who are first-time homebuyers.

Project Overview: Project established a grant-based Homeownership Seed Fund to support first-time home buyers, with an emphasis on supporting people who are black, indigenous, and people of color (BIPOC). Following a public procurement process, DevNW was selected to administer funds. DevNW staff have been working to identify BIPOC first-time homebuyer households who are eligible for this grant to support homeownership. Community outreach efforts included building connections to potential buyers and businesses, presenting to real estate companies to expand awareness of this model and encourage connection for buyers who would be a good fit. In addition, DevNW built relationships with the Confederated Tribes of Siletz Indians and the Black Cultural Initiative.

Since this opportunity for down payment assistance launched, 293 people have applied for this down payment assistance, with over 48% of them identifying as BIPOC and 75% of processed applicants under 80% area median income.

City of Eugene Rest Stops for the Unhoused



Project ID: SD11

Funding amount: \$250,000 (Representative Nathanson)

Project Benefits: People experiencing homelessness who are at disproportionate risk of serious health complications from COVID-19.

Project Overview: Funds were used for one-time set-up costs associated with additional [City of Eugene Rest Stop](#) projects, which provide individual overnight shelters for people experiencing homelessness. One site that has been developed with these funds is the Chase Commons site, which opened Summer 2022. The Chase Commons Safe Sleep site was modeled after the City of Eugene's Rest Stop program and provides individual sleeping units and basic amenities for 18-20 people. This site prioritizes people who are medically fragile, people experiencing homelessness who have primarily recuperative needs (such as healing from a procedure or wound, but do not require a high level of care) that necessitates that they be inside due to their elevated risk rather than on the street. A service provider oversees the site, working collaboratively with healthcare providers to coordinate on referrals and healthcare supports.



City of Eugene Shelter & Land Acquisition



Project ID: SD12

Funding amount: \$3,250,000 (Senator Prozanski, Senator Manning, Representative Wilde, Representative Nathanson, Representative Fahey, Representative Holvey)

Project Benefits: People experiencing homelessness who are at disproportionate risk of serious health complications from COVID-19.

Project Overview: Funds supported City of Eugene safe sleep site location infrastructure and site development, land purchase, social service staffing, and project implementation costs for five safe sleep site locations, which will serve approximately 500-600 individuals. Expenses for each site include one-time start up infrastructure costs such as graveling, fencing, utility hook up, and construction fees and staff time. Providing a stable location for people to sleep and have access to basic amenities enables people with significant barriers to services to begin to stabilize and move toward long-term health, employment, and housing goals. City of Eugene and Lane County staff, along with service providers, work collaboratively to integrate culturally responsive services to ensure that people of color, who are overrepresented in our local homeless population as compared to the overall population, have equitable access to services and housing.



The second quarter of 2024 saw work continue at the 310 Garfield Shelter site and a transitional plan for continuance shifting to a one-time source of funding after project funds are exhausted and the grant period terminated. Funds continued to support the ground lease for an operational shelter site that will also be moving to a separate one-time funding source to continue providing emergency shelter for people experiencing homelessness in Eugene at 410 Garfield – operated by St. Vincent de Paul.

The biggest event of this past year was the negotiation for acquisition of property that will be used as an emergency shelter site. Part of the intent of the initial grant award, the land identified early on for acquisition was not tenable – so finding another site prior to grant funds becoming unavailable was fortuitous. There is a site operator that is ready and willing to begin operation once the sale is final – something that is only possible due to the State of Oregon and Lane County extending the project period for the city.

FOOD for Lane County Warehouse Expansion and Renovation



Project ID: SD13

Funding amount: \$2,100,000 (Senator Prozanski, Senator Beyer, Senator Manning, Representative Wilde, Representative Nathanson, Representative Fahey, Representative Holvey)

Project Benefits: People experiencing food insecurity in Lane County.

Project Overview: Funds were used to strengthen and expand the food collection and distribution capacity of [FOOD For Lane County](#) (FFLC), the regional food bank serving Lane County by expanding and renovating their warehouse. This project increased the local food bank's capacity to store perishable food with the ultimate goal to improve the ability of low-income individuals to maintain an adequate supply of wholesome, nutritious food. FOOD for Lane County partners with over 170 community partners and programs, including food pantries that are often entirely volunteer run in rural and remote locations across Lane County, to build awareness of the resources available via the food bank network. This State-ARPA funded project enhanced FOOD for Lane County's ability to store perishable food and service this significant expanded capacity, this in turn supported ongoing efforts to target food assistance to those with marginalized identities who experience food insecurity at higher rates. This targeting occurs in two ways:

1. By providing training and support to all of our public pantries and meal sites, to help remove barriers and create a welcoming environment for all.
2. By supporting food assistance partnerships with specific organizations that serve persons with marginalized identities. Examples include food distribution partnerships with the HIV Alliance, Transponder, The Arc of Lane County, NAACP, Centro LatinoAmericano, Confederated Tribes of the Siletz Indians, and more.

Equity Outcome: Low-income households across Lane County will have increased access to wholesome nutritious food.

Square One Villages - Peace Village Affordable Housing Complex



Project ID: SD14

Funding amount: \$750,000 (Senator Prozanski, Senator Manning, Representative Fahey)

Project Benefits: Unstably housed people with low-incomes.

Project Overview: Funds were used to purchase property for [Peace Village](#), a 70 unit affordable housing complex developed by [SquareOne Villages](#). Peace Village is a scaled up SquareOne village model, adaptively re-using a large church property to create an accessible pathway to homeownership for individuals who earn 60% area median income and under. SquareOne Villages has done no direct outreach for this project; however they received over 150 submissions for those interested in applying to be residents via their online application.



This co-op model allows residents to act as owners of their housing without being exposed to the risk of owning and maintaining their own home in isolation, and without having to qualify for a mortgage individually. As a result, studies have shown that co-op housing has proven to produce a significantly higher quality of life for the residents at a lower cost compared to traditional affordable housing. Because the property on which the co-op is sited is owned by SquareOne, residents do not need to qualify for a mortgage individually, with the associated exposure to risk in owning and maintaining their own home in isolation.

The co-op housing model realizes deeper affordability through shared resources, self-management, and operating the housing at cost. Based on the current funding plan, housing costs will be truly affordable – both the upfront downpayment for co-op membership and ongoing utility and maintenance costs. Additionally, the homes have been designed for extreme energy-efficiency, to reduce residents' ongoing costs of living, further adding to the affordability of the housing.

Equity Outcome: Low-income households will have affordable homeownership opportunities.

St. Vincent de Paul Veterans Housing



Project ID: SD15

Funding amount: \$500,000 (Senator Manning, Representative Nathanson)

Project Benefits: Veterans experiencing homelessness.

Project Overview: Funds were used to construct Williams place, a 10-unit affordable transitional housing project. This property provides a bridge for veterans at-risk of or experiencing homelessness. The design addresses the needs of veterans; open sightlines in the unit, direct front and back access to the outside, and hard surface flooring allowing for auditory cues, to name just a few of the unique features. St. Vincent de Paul uses evidenced based measures during the intake process to assess all clients equitably for depression, anxiety, and PTSD. Clients are asked about cultural concerns and family histories so that throughout treatment, so they can properly consider important factors that may impact care. Additionally, the Supportive Housing Programs staff are trained extensively – and continually receive ongoing training – to provide culturally aware care that incorporates each client's unique needs into their treatment.



[St. Vincent de Paul's](#) transitional housing units for homeless veterans (SD15) is a long-standing program within the community and is widely known by service partners who serve the homeless population at large. The State ARPA investment enhanced this existing successful program. The primary referral partner for this program is the Veteran's Administration (VA). Clients are referred by the VA outreach team and/or other community-based providers and providers who work with homeless veterans.

Looking Glass Youth Services Staff Retention



Project ID: SD16

Funding amount: \$580,761 (Senator Manning)

Project Benefits: Front-line nonprofit youth services workers.

Project Overview: Funds were used to hire/onboard and retain five new therapists and provide premium pay/retention funding to current staff for the nonprofit service provider [Looking Glass](#). The majority of the clients served by these staff are on Oregon Health Plan (OHP) insurance. Payroll wage levels were increased to promote retention and hire new positions. This project paid the difference between the previous wage levels and the newly implemented wage levels, for over 30 employees in the Looking Glass Youth Counseling program. Retention of employees has been improved as a result of higher wage levels. Five new positions were hired during June 2022 and the funds again paid the difference between the previous and the new pay levels. ARPA funding has allowed Looking Glass to increase wages, retain current staff, and hire new staff, including retaining and hiring bilingual staff, BIPOC staff, and LGBTQ+ staff. This ensured Looking Glass' staff reflect the diversity of the clients they serve.

Homes for Good Public Housing Rehabilitation – Lindeborg Place in Junction City



Project ID: SD17

Funding amount: \$174,400 (Senator Manning)

Project Benefits: Rural low-income elderly and disabled households.

Project Overview: Funds were used for exterior improvements (housing preservation) to Lindeborg Place, a public housing apartment community in Junction City, OR. Lindeborg Place houses an elderly and disabled population. This project focused on preserving the building envelope so that it remains in functional and good condition for many decades to come, thus allowing Homes for Good to continue to serve the vulnerable population that this complex serves in an area that does not currently have enough affordable housing options.



McKenzie School District Moisture Remediation Project



Project ID: SD18

Funding amount: \$500,000 (Senator Prozanski, Representative Hayden)

Project Benefits: Rural residents of the McKenzie River Valley, especially K-12 students and their families.

Project Overview: Funds were used for investments and improvements to the [McKenzie School District Gym](#). This ensured a healthy community environment for K-12 youth and the community who utilize this community space. McKenzie School District gymnasium provides a staging or gathering area when a disaster occurs. It has been used as a Red Cross shelter and a relief center. The building has been utilized for community organizations to provide services during and after a disaster such as the Labor Day Fires in 2020. A portion of the building is now serving as an accessible, adequate, and equitable child care center for the community. The childcare center is the only licensed provider of early childhood education within the school district.

Vida McKenzie Community Center



Project ID: SD19

Funding amount: \$480,000 (Senator Prozanski, Representative Hayden)

Project Benefits: Survivors of the Holiday Farm Fire in the McKenzie River Valley.

Project Overview: Funds were used to rebuild the [Vida McKenzie Community Center](#) (VMCC) structure and replace building contents destroyed by the Holiday Farm Fire of 2020. The Vida McKenzie Community Center had been a gathering space for 73 years, serving the McKenzie River Valley residents and visitors for generations until the Holiday Farm Fire destroyed it.

The McKenzie River Valley is a community populated mostly by moderate to low-income households with a growing number of senior citizens, families opting to home school their children, and entrepreneurs hoping to develop small businesses as their source of primary or secondary income. The new structure includes a Hearing Loop system to improve the experience of visitors with hearing challenges. VMCC offers membership opportunities, access to the club meetings, family gatherings and celebrations on a sliding fee reservation basis. Special events are family-friendly and open to the public. The new construction broke ground on 6/17/2022 and the grand opening occurred on 4/06/24.



Cottage Theatre Capacity Expansion



Project ID: SD20

Funding amount: \$75,000 (Senator Prozanski)

Project Benefits: Rural residents in South Lane County.

Project Overview: The Cottage Theatre Capacity Expansion SD20 project increased accessibility to the arts and this theatre. Funds were used to replace pandemic revenue losses incurred by [Cottage Theatre](#), and enabled the completion of the renovation project, including safety upgrades. The remodel improved the audience experience, especially for two groups of patrons: those with mobility challenges (i.e. users of walkers and wheelchairs), and those with hearing loss. The ACT III remodel increased the number and improved the placement of ADA seats. The facility now includes five wheelchair seats and eight companion seats, all of which are in a “prime” location in the auditorium. The more significant accessibility improvement is the installation of a Hearing Loop in the auditorium. This copper loop improves the auditory experience for all patrons with hearing aids, as the loop transmits sound directly to tele coil-equipped hearing aids, cochlear implants, or other assistive listening devices. Those with hearing loss can hear the sound of a play directly through their hearing aids. The technology is both effective and discreet. Patrons without hearing aids can access the system by borrowing special headsets from the theatre or by accessing an app on their smart phone. In the first month of usage, staff received comments from several long-time patrons that they have been able to hear the performances better than ever.



South Lane Family Relief Nursery



Project ID: SD21

Funding amount: \$180,000 (Senator Prozanski, Representative Hayden)

Project Benefits: Families with children ages 0-6 in South Lane County.

Project Overview: Funds were used to provide retroactive and current premium pay for all essential worker front-line staff at [South Lane Family Relief Nursery](#). The grant allowed for the creation of new safe food storage for participant families, including purchase of a larger refrigerator and freezer, creating space for new appliances in the current kitchen, and adding a pantry. Funds were used to purchase a passenger van and car seats to provide transportation to children served. Building renovations were completed to add an additional classroom and double the number of children & families served. Renovations include: new HVAC, updating electrical, replaced windows, replaced flooring, outdoor and playground updates.



Table of Expenses by Expenditure Category

As of June 30, 2024, Lane County fully expended the entirety of the **\$74,212,036** direct allocation of Coronavirus State and Local Fiscal Recovery Funds (CSLFRF) for 44 projects.

Providing continuity of Lane County's vital services by filling budget shortfalls and rebuilding the County's financial stability and resiliency to the extent of revenue loss due to the pandemic was one of Lane County's ARP priorities ([Board Order 21-05-25-07](#)). Revenue loss was calculated per instructions in the Interim Final Rule (the guidance available at the time of calculation). The methodology utilized was also in compliance with the Final Rule.

Lane County departments identified revenue losses or unreimbursed expenses in response to the pandemic. Projects were prioritized for funding based on Lane County's ARP Guiding Principles and Priorities, as well as a detailed scoring rubric that includes County strategic priorities. Projects that ensured the provision of essential government services were approved for funding in December 2021 ([Board Order 21-12-14-08](#)) and in March 2022 ([Board Order 22-03-29-14](#)). Additional project funding was approved in June 2022 ([Board Order 22-06-21-15](#)), ARPA Community Grants were awarded August 2022 ([Board Order 22-08-23-06](#)), with additional ARPA subawards from October to December 2022 (Board Orders [22-10-11-06](#), [22-12-13-03](#)). Final revisions to project allocations were made in Lane County's FY24 Supplemental Budget #3 ([Board Order 24-04-02-01](#)).

Calculated revenue loss exceeded Lane County's total CSLFRF award. As per the Final Rule, Lane County elected to categorize all projects in Expenditure Category 6 – Revenue Replacement.

Category		Cumulative expenditures to date (\$)	Amount spent since last Annual Recovery Plan
Expenditure Category 6- Revenue Replacement			
6.1	Provision of Government Services	\$74,163,724	\$48,699,119
6.2	Non-federal Match for Other Federal Programs	\$48,312	\$0
	Total	\$74,212,036	\$48,699,119

Project Expenditures

Lane County's Local Fiscal Recovery Fund Projects				
Expenditure Category 6.1: Provision of Government Services				
ID #	Project Name	Adopted Budget Amount*	Total Cumulative Obligations and Expenditures	Current Period Expenditures (July 1, 2023- June 30, 2024)
ARPA 001	COVID ARP Administration and Resource Identification/Contract Management	\$731,798.96	\$731,798.96	\$164,787.22
ARPA 004	Behavioral Health Crisis Center Facility Development & Services (County Portion)	\$425,601	\$425,601	\$66,744.00
ARPA 005	Fiscal/Admin Capacity to Respond to Economic Recovery Grant Opportunities	\$652,066.48	\$652,066.48	\$213,615.01
ARPA 008	Facilities and Capital Planning ARPA Project 1 FTE - Sr. Management Analyst	\$275,447.15	\$275,447.15	\$95,360.35
ARPA 010	Countywide Grant Administration Software	\$59,700	\$59,700	\$0
ARPA 011	Courtroom Digital Modernization	\$463,483.31	\$463,483.31	\$348,711.50

ID #	Project Name	Adopted Budget Amount	Total Cumulative Obligations and Expenditures	Current Period Expenditures (July 1, 2023- June 30, 2024)
ARPA 017	COVID Expansion Deputy Medical Legal Death Investigator	\$159,773.76	\$159,773.76	\$58,620.18
ARPA 023	TS: Facilities and Construction Support for New Projects	\$327,644.69	\$327,644.69	\$131,984.03
ARPA 028	Homeless Street Outreach Services	\$1,229,562.38	\$1,229,562.38	\$392,148.82
ARPA 029	Housing and Homeless System Operations	\$766,688.64	\$766,688.64	\$385,250.80
ARPA 031	HR: COVID-19 Policy Research and Implementation	\$105,000	\$105,000	\$0
ARPA 034	Lane County Adult Corrections Facility & Technology Upgrade	\$3,033,704.57	\$3,033,704.57	\$1,722,050.52
ARPA 042	Lane County Services Funded by Car Rental Tax Lost Revenue	\$632,000	\$632,000	\$0
ARPA 043	Community Health Center Dental Services Lost Revenue	\$1,914,000	\$1,914,000	\$0
ARPA 044	Environmental Health Lost Revenue	\$647,000	\$647,000	\$0
ARPA 045	Parole and Probation Supervision Services Lost Revenue	\$314,000	\$314,000	\$0
ARPA 046	Lane Events Center Lost Revenue	\$1,905,000	\$1,905,000	\$0
ARPA 047	Land Management Division Lost Revenue	\$343,000	\$343,000	\$0
ARPA 048	Medication Assisted Treatment Program Lost Revenue	\$965,000	\$965,000	\$0
ARPA 049	Youth and Behavioral Health Services Lost Revenue	\$209,000	\$209,000	\$0
ARPA 050	Parole and Probation Services Lost Revenue	\$1,174,000	\$1,174,000	\$680,642.53
ARPA 051	Lane County Parks Lost Revenue	\$241,000	\$241,000	\$0

ID #	Project Name	Adopted Budget Amount	Total Cumulative Obligations and Expenditures	Current Period Expenditures (July 1, 2023- June 30, 2024)
ARPA 052	Phoenix Treatment Program Lost Revenue	\$67,000	\$67,000	\$0
ARPA 053	Lane County Roads Lost Revenue	\$1,157,000	\$1,157,000	\$0
ARPA 054	Veterans Services Lost Revenue	\$25,000	\$25,000	\$0
ARPA 055	Law Library Lost Revenue	\$77,000	\$77,000	\$0
ARPA 059	Parks Water and Sewer Infrastructure	\$209,620.54	\$209,620.54	\$162,466.27
ARPA 060	Permanent Supportive Housing and Associated Supportive Services	\$509,863.10	\$509,863.10	\$137,370.66
ARPA 063	COVID Refrigeration Trailer for Emergency Morgue Capacity	\$83,775	\$83,775	\$0
ARPA 064	Nonprofit Provider Network Capacity Building	\$910,235.16	\$910,235.16	\$362,353.34
ARPA 069	COVID Portable UV Disinfecting Lights Equipment	\$236,000	\$236,000	\$0
ARPA 070	Shelter and Navigation Services for Individuals Experiencing Homelessness	\$3,165,391.82	\$3,165,391.82	\$ 1,422,946.58
ARPA 074	South Lane Clinic - Startup Funding Gap	\$250,000	\$250,000	\$0
ARPA 075	Talent Acquisition Analyst	\$240,000	\$240,000	\$ 89,009.52
ARPA 082	Maintain Essential Government Services & Workforce Stabilization	\$2,490,515.86	\$2,490,515.86	\$0
ARPA 083	Holiday Farm Fire Permit Services	\$1,500,000	\$1,500,000	\$0
ARPA 084	Economic Development	\$722,000	\$722,000	\$0
ARPA 085	Community Grant-Making	\$3,000,000	\$3,000,000	\$1,236,482.82
ARPA 086	Youth Suicide Prevention	\$104,023.59	\$104,023.59	\$48,790.99

ID #	Project Name	Adopted Budget Amount	Total Cumulative Obligations and Expenditures	Current Period Expenditures (July 1, 2023- June 30, 2024)
ARPA 087	Pleasant Hill Goshen Fire District Support	\$50,000	\$50,000	\$26,081.00
ARPA 088	Row River Fire Response Support	\$140,773	\$140,773	\$140,773
ARPA 089	Provision of Government Services	\$42,699,366.99	\$42,699,366.99	\$ 40,874,144.99
Expenditure Category 6.2: Non-federal Match for Other Federal Programs				
ARPA 070N FM	Shelter and Navigation Services Non-Federal Match	\$48,312	\$48,312	\$0
	Total	\$74,212,036	\$74,212,036	\$48,699,119

*Adopted budgets were revised during this reporting period compared to previous annual reports.

PROJECT INVENTORY

As of June 30, 2024, Lane County has fully expended \$74,212,036 for 44 projects.

COVID ARP Administration and Resource Identification/Contract Management



Project ID: ARPA001

Funding amount: \$731,798.96

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: Staff to administer the American Rescue Plan (ARP) program administration and compliance. Staff supported effective management and oversight, and ensured compliance with legal, regulatory, and other requirements. Coordinated with the Board of County Commissioners, County leadership, and the community to develop a plan for using the County's allocation of funds. They ensured transparency in ARP-funded activities by designing and updating the County's ARPA website (www.LaneCountyor.gov/ARPA) and coordinating with local and regional partners, including routine meetings between Lane County, the City of Eugene, and the City of Springfield, to ensure alignment and to maximize partnership opportunities for the greatest collective impact. This project is in accordance with the Lane County Board of Commissioners adopted ARP Guiding Principles & Priorities (adopted 5/25/2021). Per the Final Rule, this is an enumerated eligible expense as CSLFRF

recipients may use funds for direct and indirect administrative costs of administering the CSLFRF program and projects funded by the SLFRF program. This project is 100% funded with CSLFRF dollars.

Staff funded with this project developed the Request for Applications process for the ARPA Community Grants. Based on feedback from the ARP Steering Committee, staff developed a pre-screening criteria that includes organizational commitment to equity as a main criteria to receive funding.

Across all ARPA funds that this team manages, staff oversaw expenditure reporting and compliance for 84 distinct projects. As part of the County's Single Audit, the ARPA program was audited in FY22 and FY23 and there were no audit findings from this program.

Key Performance Indicators: Compliance with Treasury and other regulations; meet County Commissioners' expectations for program performance and effective, transparent, accountable reporting.

Output: Up to four (4) FTE to manage the direct CSLFRF program ARP allocated projects, coordinate grant and other ARP funding opportunities for Lane County, as well as ensure the appropriate level of financial management of the funds and ability to prepare for and respond to audit and meet the quarterly and annual reporting requirements.

Outcome: Timely, complete reports to US Treasury; timely, transparent, accountable reports to community and jurisdictional partners; Timely and compliant spend-down of resources.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Behavioral Health Crisis Center Facility Development & Services (County Portion)



Project ID: ARPA004

Funding amount: \$425,601

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project provided support for vulnerable populations to access medical or public health services. Lane County had already invested \$1 million in general fund resources and applied for multiple grants for this project. ARPA funds were used to leverage additional commitments to meet the goal of opening the Crisis Stabilization Center to the public in 2025.

The Crisis Stabilization Center will leverage existing services – including mobile crisis, crisis respite, sobering services, emergency departments, and crisis lines – with the addition of a 24/7 walk-in clinic offering rapid access to any individual with a behavioral health need via a “no wrong door” approach. The Center will also increase access to stabilization beds for the local crisis system and coordinate closely with law enforcement for diversion from arrest of people who do not need to access the criminal justice system. The project team continues to

identify resources and funding commitments from key partners who will see overall system savings including law enforcement, emergency departments, and crisis response systems.

The Center is anticipated to serve 42 individuals at any one time (14 adult respite chairs, 16 adult short-term stabilization beds, 12 youth short-term stabilization beds). The Center is estimated to serve 6,700 unique adults and 1,500 unique youth annually. The Center will hire diverse staff and contract with community organizations to ensure timely access to care.

Output: Lane County will build and operate a 24/7 walk-in Crisis Stabilization Center.

Outcome: Reduced incarceration, jail, and emergency department visits for individuals in behavioral health distress, including historically and systemically marginalized populations.

Equity Outcome: The project team hosted four successful Community Listening Sessions, and the feedback collected has informed priorities to include in a community-wide survey that launched July 2023. The survey collected concrete feedback about specific decision-making elements of the project, allowing community members to identify where and how their input is reflected in the project outcomes. The survey development and distribution plan was informed by a Diversity, Equity, and Inclusion (DEI) workgroup and grounded in the Lane County Equity Lens, as the Stabilization Center project was selected as a pilot project to trial the Lane County Equity Lens Toolkit.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Fiscal/Admin Capacity to Respond to Economic Recovery Grant Opportunities



Project ID: ARPA005

Funding amount: \$652,066.48

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project included hiring three FTE to support Lane County Health & Human Services (H&HS) in their work leading the local public health response and recovery for the COVID-19 pandemic. Staff worked on billing, reporting, vendor management, and monitoring. This project supported H&HS Fiscal and Administrative capacity to respond to the significant workload caused by responding to the pandemic. One of the positions funded by this project addressed the increased billing and financial reporting workload due to the significant volume of COVID-19 funding managed by H&HS. The other two positions focused on compliance and the administrative processing associated with receiving, expending, and contracting of ARP and FEMA funds. These positions were essential to ensure accurate and timely financial reporting, and compliance with local, state, and federal guidelines. The project supported this effort through processing and monitoring contracts with community organizations. As more and more funding flows into the community, it is important that our vendors and subcontractors adhere to contract requirements.

With the increased capacity of the H&HS Administration Division, this project directly supported H&HS' strategic work to promote equity, decrease disparities, and focused on the community health and well-being of those with the highest needs. The development of a compliance function supported the administrative division's ability to track vendor/ sub-recipient outcomes.

In the end, these ARPA funds helped stabilize a division in turmoil. The H&HS Fiscal Services Team had nearly a 100% turnover rate during the height of the pandemic, and this funding allowed the division to add new positions while simultaneously working to stabilize the team. Without the ARPA projects, I estimated that turnover within the division would have been near 200-300% as the workload was unmanageable with 2020 staffing levels.

Output: Three (3) FTE staff hired at H&HS.

Outcome: Successful, timely, and compliant completion of COVID-relief projects and project reporting.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Facilities and Capital Planning ARPA Project 1 FTE - Sr. Management Analyst



Project ID: ARPA008

Funding amount: \$275,447.15

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project funded one (1) FTE Sr. Management Analyst who served as the project manager for all ARPA-funded capital building projects. This position ensured that capital building projects using ARPA funds were completed on time, with only eligible expenses covered by ARPA funds.

Output: Hire one (1) FTE Sr. Management Analyst.

Outcome: Successful, timely, and compliant completion of ARPA-funded capital projects.

Equity Outcome: The projects that the ARPA-funded project manager coordinated and oversaw serve a diverse population of county residents and help Lane County meet overall equity goals. The primary ARPA funded projects this manager oversaw were: Lane County Adult Corrections Technology and Facility Upgrade (ARPA034), South Lane Clinic (ARPA074), Behavioral Health Stabilization Center (ARPA004), and Courtroom Digital Modernization (ARPA011). The South Lane Clinic will provide medical and dental services access to rural Lane County residents and represents the first Federally Qualified Community Health Center in rural Lane County. The clinic will provide access to these resources for those with low income and other barriers. The Behavioral Health Stabilization Center will provide a 24 hour mental health crisis center for all Lane County residents where they can also be connected with additional support services to facilitate stabilization. The Courtroom Digital Modernization project will provide opportunities for a range of improved communication through technology such as virtual attendance and video displays with potential for subtitles.

This type of technology will help those with limited English, hearing or visual impairments, or inability to travel to the courthouse.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Countywide Grant Administration Software



Project ID: ARPA010

Funding amount: \$59,700

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project streamlined Lane County's business practices related to grant administration, tracking, and compliance. This project will serve as a legacy project for all departments responsible for grant administration. Project included conducting an organizational assessment of Lane County's grant management business practices. The assessment continues to serve as a roadmap for significant streamlining of processes and systems. ARP Administration (ARPA001) staff are responsible for this project.

Output: Organizational assessment of grants management practices.

Outcome: Streamlined system for grant identification, acquisition, compliance, and closeout. Increased collaboration across departments on grant-funded projects. Efficient business processes.

Equity Outcome: Successful implementation of this project may allow Lane County to acquire grant funding to implement equity-focused projects.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Courtroom Digital Modernization



Project ID: ARPA011

Funding amount: \$463,483.31

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project modernized Lane County Circuit Courtrooms (total 18) with digital technology to aid in courtroom processes and efficiencies. This addressed case backlogs caused by interruptions in proceedings due to COVID-19 and allowed for social distancing and remote accessibility of court services. Technology modernization includes secure audio/video communications within the courtroom and between remote sites, as well as video presentation of materials by multiple parties for courtroom operations.

Output: Lane County Circuit Courtrooms will be digitally modernized.

Outcome: Increased social distancing and virtual court proceedings, reduced court backlogs.

Equity Outcome: This project aims to address racial and linguistic equity gaps by increasing the visual and audio components of communication during courtroom proceedings. This will improve understanding by providing subtitles to decrease language barriers and provide the potential for remote participation if there are physical or financial barriers to attending court in person. By providing participation through video with the digital modernization project, this allows witnesses or other members or interested parties of a court case to be virtually present during a trial. Whether incarcerated or limited by financial or physical hardship, individuals can provide oral testimony from a remote location. Oftentimes warrants and charges are issued for missing mandatory court appearances, charges which disproportionately affect people of color and low-income residents.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

COVID Expansion Deputy Medical Legal Death Investigator



Project ID: ARPA017

Funding amount: \$159,773.76

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: Funds were used to hire one (1) Deputy Medical Legal Death Investigator in the Lane County District Attorney's Office Death Investigations Division to efficiently attend to the increased number of deaths occurring in Lane County exacerbated by the COVID-19 pandemic. This position serves the entire county population geographically and equitably regardless of age, education, ethnicity, language, income, physical limitations, or geographic barriers. The Lane County Death Investigations Division investigates unattended or non-natural deaths as required by Oregon Revised Statute (ORS) Chapter 146. Deaths under the division's jurisdiction have increased due to COVID-19, suicides, and from other untreated medical conditions. These type of deaths include apparent homicides, suicides, accidents, unattended or those under suspicious or unknown circumstances; determining the cause and manner of death. The Division investigates found bones; determining if they are human versus non-human, determining identity and establishing the cause and manner of death. The office also assists law enforcement with living persons that have sustained injuries under violent, suspicious or unknown circumstances.

Output: Hire 1 FTE deputy medical legal death investigator.

Outcome: Expanded capacity for death investigations in Lane County.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

TS: Facilities and Construction Support for New Projects



Project ID: ARPA023

Funding amount: \$327,644.69

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: Funds were used for personnel costs to cover one (1) FTE Information Technology Specialist II to support expanding initiatives in Health and Human Services. Technology Infrastructure Services is an internal work group providing networking, server, and datacenter functions to business units of Lane County. These support services are accessed through formal projects and service requests.

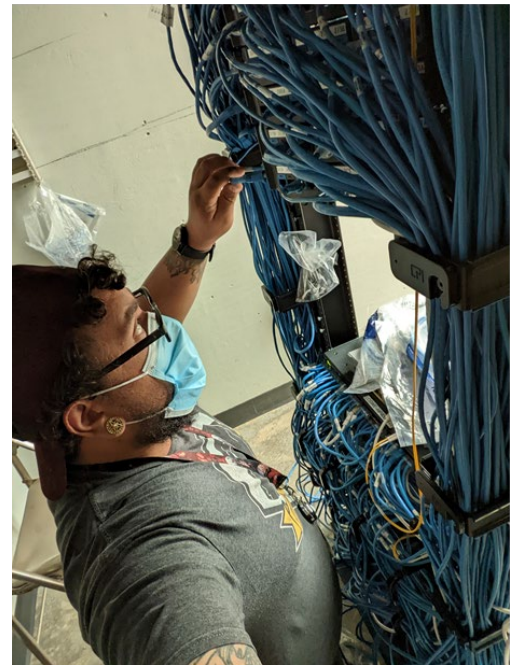
Capital Project and Facilities projects expand access to County services to the most in need and homeless (Navigation Center) and in under-supported rural areas (South Lane Community Health Center).

These additional facilities require technical support in office design, and then deployment of all networking connectivity – wired, wireless, and internet. The funded ITS2 FTE is essential to providing the technical services needed to meet the Capital Project and Facilities project objectives. Capital Projects, Facilities, and HHS review data and assess needs to ensure new locations are aligned with County objectives and equity.

Output: Personnel expenses for 1 FTE Information Technology Specialist II.

Outcome: Capital Projects and Facilities staff will receive technology support services and projects can be completed in a timely manner.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.



Josue Armenta providing technological support to Lane County staff by fixing an issue with a switch in the IT closet.

Homeless Street Outreach Services



Project ID: ARPA028

Funding amount: \$1,229,562.38

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project provided funding for countywide humanitarian street outreach support to households experiencing unsheltered homelessness in Eugene, Springfield, and rural areas, as well as Frequent Users of Systems (FUSE) who have been unsheltered during the COVID-19 Pandemic. Outreach services assisted unhoused folks to be sheltered and housed. The purpose is to directly support individuals experiencing homelessness with basic needs and connect them to housing and other services.

This project served a population disproportionately impacted by COVID-19, low-income and socially vulnerable individuals experiencing homelessness. Street Outreach efforts engage individuals who are hardest to reach and least likely to be accessing other services due to significant barriers. By bringing services to them, outreach teams were able to engage the groups who are most frequently underserved. This included BIPOC, members of the LGBTQ community and households where English is not their first language; all of which are statistically more likely to experience homelessness. Both the Whitebird NEST team and Lane County Rural Outreach team served households with low or no incomes and those who had barriers to services including transportation, mental/physical health, substance abuse, and criminal history.

Services were provided directly to individuals via in-the-field street outreach engagement. Trained Street Outreach workers with Whitebird's NEST program and Lane County's Rural Outreach team engage unsheltered individuals in the Eugene metro area and rural parts of Western Lane County respectively. Both projects advertised their services online and could be reached via email and/or phone.

BIPOC and LGBTQ populations are overrepresented in the number of households experiencing homelessness and are often underserved by mainstream services. Street outreach engagement aimed to bring services into the field and meet households experiencing homelessness "where they are," both geographically as well as emotionally. This approach helped to identify those households least likely to engage in mainstream services, which were often BIPOC and LGBTQ households. Outreach teams partnered with culturally specific providers and utilized data from our Homeless By Name List (HBNL) to identify households in need of engagement and then provided strategic outreach efforts to ensure connection to services.

During the last quarter (7/01/23-6/30/24) the homeless street outreach projects engaged a total of 612 individuals (Lane County Rural Outreach 148, Whitebird NEST 403, HIV Alliance Rural Outreach 61). These outreach teams provided full geographic outreach across the expanse of Lane County. This year saw an increase in coordination with 211 services which led to an increase in access to services for unsheltered households in remote areas. This was the highest number of individuals served by these projects to date. These ARPA Funds contributed to Strategic Priority #1 in Lane County, which focuses on developing an equitable and integrated approach to health, behavioral health, public safety, and homelessness so that all residents are safe, healthy, housed, and health outcomes. Efforts include continuing to increase outreach, access, and engagement to households who would not otherwise be served.

Output: Increased street outreach services across Lane County.

Outcome: Number of people served with street outreach services. [Reported system performance measures](#) include total reduction in number of people experiencing unsheltered homelessness, number of people receiving street outreach services.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Housing and Homeless System Operations



Project ID: ARPA029

Funding amount: \$766,688.64

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project funded an increase in the internal resources necessary to achieve Lane County's goals to improve the homeless service system such as increasing FTE, Homeless Management Information System (HMIS) licenses, technical support, and technology to support the homeless service system. The activities outlined are all critical to providing a fully functional crisis response system that has capacity to serve those most in need during this time of recovery.

This funding supported coordinated entry Community Service Workers (CSW), HMIS staff and HMIS infrastructure costs. CSWs support the Lane County coordinated entry and engaged with people who were unhoused and seeking to access long-term housing programs. Coordinated entry is accessed through street five outreach teams and seven front door assessment sites.

The HMIS system has a number of [public facing dashboards](#) accessible online and used to inform the public about homelessness in Lane County. County staff worked in collaboration with the Human Services Commission, nonprofits, service providers, and residents to mitigate the impacts of COVID-19 and further develop collaborative programs. The Human Services Division developed capacity to provide technical assistance and training to non-profit fiscal staff, developed sustainable funding and evaluated project outcomes. The end beneficiary of the homeless service system are people experiencing homelessness, who are disproportionately impacted by the pandemic as low-income and socially vulnerable individuals. The direct beneficiary of this project is the workforce that works with people experiencing homelessness.

Because of the complexity of housing program models and the variety of pathways to housing for individuals experiencing homelessness, it is crucial to have skilled reporting staff who understand these issues and are able to present data about our system in a digestible format. Over the last year HMIS has received positive feedback from agencies, HSD staff, and community stakeholders about the increase in data that has been made publicly available. Understanding what is happening now and what programs are successful is crucial to ending homelessness, and support of data infrastructure is necessary to do this.

Output: Housing and homeless service provision in Lane County.

Outcome: Low-income and socially vulnerable individuals experiencing homelessness, a population disproportionately impacted by COVID, have increased access to basic needs and homeless assistance services.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

HR: COVID-19 Policy Research and Implementation



Project ID: ARPA031

Funding amount: \$105,000

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project provided funding for an additional position in the Department of Human Resources, Division of Labor Relations. This was based on the continued and extremely heightened activity regarding COVID-19 and the impacts to the work in HR regarding research, policy, and labor relations. This staff person assisted in high level research, drafting of policy development, and presented recommendations on policies to small groups and/or County leadership as needed. In addition, they were responsible for outreach to area partners and comparators on a variety of COVID impacts of labor negotiations and policy development. They performed complex research on new mandates and impacts to PECBA regarding subjects of negotiations. The position also took on lower-level work of the Labor Relations Manager with supervisors on grievances and disciplines. This support also applied to the equity lens to development of policy and outreach to area partners on labor matters.

To date, this staff person has continually monitored COVID-19 legislation at the federal and state levels, in conjunction with Lane County Counsel staff and staff in the Lane County Emergency Operations Center (EOC). This staff person has helped develop policies for Lane County employees regarding: COVID-19 absences, use of leave, flexible scheduling, federal/state COVID leaves, bereavement leave including updates when federal, CDC or Oregon Health Authority guidelines changes; masking, physical distancing and barriers; vaccination and exceptions; COVID-19 testing for approved vaccine exceptions; temporary teleworking. This staff person participated in impact bargaining with unions regarding implemented policies related to COVID-19. This staff person develops and updates the Frequently Asked Questions resource, as well as a website for employee information and supervisor/manager information. They acted as a facilitator for regular COVID-19 debriefs among County leadership, served as a member of the Joint Information Center in the Lane County Emergency Operations Center providing communications to the community through social media outlets, and provided support to Public Health through establishing agreements with unions regarding staffing to support COVID-19 response efforts.

Output: Hire one (1) FTE.

Outcome: Lane County will better serve all employees by understanding the implications of COVID on labor policies. Equity lens will be increasingly used in policy related to labor matters.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Lane County Adult Corrections Facility & Technology Upgrade



Project ID: ARPA034

Funding amount: \$3,033,704.57

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project provided desperately needed physical and technological upgrades to the Lane County Jail Facility to respond to the COVID-19 public health emergency and maintain a safe and secure environment for the public, staff, and adults in custody. The improvements reduced the spread of COVID-19 by limiting unneeded person-to-person contact within the adult corrections facility. The common area services remodel provided additional space for pre-trial service to increase the ability to social distance while also increasing efficiency in facility operations. The facility upgrades will ultimately reduce the amount of business visitors entering the facility by increasing remote technology. Housing areas will be upgraded with business kiosks for virtual visits with visitors such as attorneys, and interview booths for mental health staff. This project will upgrade the central control system with new PLC switches, fire alarm panels, uninterrupted power supply, audio/video systems, and an electronic key distribution system.

The improvements create a safer environment for the adults in custody and staff. Providing improved WiFi and remote access to services increases accessibility of healthcare, mental healthcare, communication, and education for those incarcerated. Research shows that people of color are disproportionately represented in the criminal justice system, so people of color will have increased access to these services from this project.

The architectural modifications and upgrades to the fire alarm and locking control systems are essential for ensuring the safety and security for both staff and inmates. For staff, the upgrades improve working conditions and facilities, promoting a healthier and more equitable work environment. By funding this project, not only is it investing in the immediate safety and well-being of those within the facility but also contributing to long-term societal benefits through improved rehabilitation.

Output: Physical plant changes to Lane County Jail that respond to the COVID-19 pandemic.

Outcome: Increased health and safety of adults in custody, staff, and the community.

Equity Outcome: The improvements create a safer environment for the adults in custody and staff. Providing improved WiFi and remote access to services will increase accessibility of healthcare, mental healthcare, communication, and education for those incarcerated. Research shows that people of color are disproportionately represented in the criminal justice system, so people of color will have increased access to these services from this project.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Lane County Services Funded by Car Rental Tax



Project ID: ARPA042

Funding amount: \$632,000

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: Due to the economic effects of the COVID-19 pandemic, Lane County experienced a reduction in revenues from the car rental tax program. This project replaced revenue lost due to the COVID-19 pandemic. Unless otherwise directed by the Board through the budget process, car rental tax revenue goes into the County's General Fund. The General Fund is the County's primary operating fund and supports a multitude of the County's core services including public safety, public health and general government services such as elections, assessment & taxation and internal support services.

Output: This project will provide funding to General Fund services.

Outcome: Continued provision of government services.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Community Health Center Dental Services



Project ID: ARPA043

Funding amount: \$1,914,000

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project replaced revenue lost due to the COVID-19 pandemic. This project provided funding for the Community Health Center (CHC) of Lane County's Dental Prevention Program. The program serves children in Head Start, Early Head Start, Preschool Promise, Relief Nursery, elementary and middle schools throughout Lane County. Prevention clinics with portable equipment are set up onsite at all participating schools. These clinics offer dental hygiene assessments, teeth cleaning, fluoride varnish treatments, sealants, and education. Homecare packets include toothbrushes, toothpaste, and floss. Services are provided twice a year.

Output: Two dental prevention clinics for children enrolled in Head Start, Early Head Start, Preschool Promise, Relief Nursery, elementary, and middle schools throughout Lane County.

Outcome: Increased oral health in at-risk low-income children.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Environmental Health

Project ID: ARPA044



Funding amount: \$647,000

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project replaced revenue lost due to the COVID-19 pandemic. This project provided funding for Lane County Environmental Health, a section within Public Health. Environmental Health programs and services assure countywide control of health hazards through licensing and inspections of restaurants and other licensed facilities. Environmental Health programs and services benefit the entire community, including: county residents, tourists, visitors, and businesses. Anyone who eats food prepared in a restaurant, temporary food booth, or institutional setting (such as a commissary or cafeteria), or swims in a pool, benefits from the inspection process.

Output: Licensing and inspections of restaurants and businesses.

Outcome: Healthy environments that meet environmental requirements.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Parole and Probation Supervision Services



Project ID: ARPA045

Funding amount: \$314,000

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project replaced revenue lost due to the COVID-19 pandemic. This project provided funding for the Parole and Probation Division due to the loss of supervisor probationer fees. Parole and Probation Officers provide supervision to approximately 3,200 people who have previously been incarcerated per year. Supervision efforts are concentrated on offenders who are statistically most likely to commit new crimes. Contacts between offenders and supervising officers include home and office visits, employment checks, law enforcement checks, searches, random urine tests for drug/alcohol use, and polygraph tests to monitor compliance with conditions of supervision. As risk to re-offend decreases, offender contact is reduced. Additionally, each offender is informed of the opportunity to access a full array of services to reduce risk of reoffending such as counseling and treatment.

Output: Provision of Parole and Probation supervision services.

Outcome: Services and supervision holds people accountable and strives to reduce the likelihood that they will commit more crimes.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Lane Events Center



Project ID: ARPA046

Funding amount: \$1,905,000

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project replaced revenue lost due to the COVID-19 pandemic. This project provided funding for the operations of the Lane Events Center. The Lane Events Center promotes the Vibrant Community aspect of the Lane County Strategic Plan and serves as a vital resource in emergency response. The Lane Events Center hosts events year-round that drive economic and community development for residents and tourists. The Events Center also serves the County during times of crisis. The buildings and grounds have been used for emergency vaccination clinics (i.e., H1N1, COVID), human and animal evacuation sheltering, as a disaster resource center, a warming center and a "shelter-in-place" site for the unhoused, as well as hosting Lane County Circuit Court proceedings to accommodate social distancing during COVID.

Output: Continued operations of the Lane Events Center, a driver of local economic activity and emergency response asset.

Outcome: Continued economic activity in Lane County.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Land Management Division



Project ID: ARPA047

Funding amount: \$343,000

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project replaced revenue lost due to the COVID-19 pandemic. This project will provided funding for the Lane County Land Management Division, which conducts code compliance, building safety programs, and land use planning. These services promote the Vibrant Community and Safe, Healthy Community aspect of the Lane County Strategic Plan.

Output: Continued land use planning, code compliance, and building safety program implementation.

Outcome: Land used in compliance with local, state, and federal regulations.

Medication Assisted Treatment Program



Project ID: ARPA048

Funding amount: \$965,000

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project replaced revenue lost due to the COVID-19 pandemic. This project provided funding for the Medication-Assisted Treatment (MAT) Program, which is used to treat substance use disorders as well as sustain recovery and prevent overdose. Lane County's Medication Assisted Treatment Program serves clients that would not be able to receive treatment in other parts of our medical community due to their inability to pay or health coverage. MAT is the use of medications, in combination with counseling and behavioral therapies, to provide a "whole-patient" approach to the treatment of substance use disorders. Medications used in MAT are approved by the Food and Drug Administration (FDA) and MAT programs are clinically driven and tailored to meet each patient's needs. Research shows that a combination of medication and therapy can successfully treat these disorders, and for some people struggling with addiction, MAT can help sustain recovery. MAT is also used to prevent or reduce opioid overdose.

Output: Medication Assisted Treatment continued operations.

Outcome: Prevention of substance use relapse and sustained recovery.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Behavioral Health Services and MLK Education Center



Project ID: ARPA049

Funding amount: \$209,000

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project replaced revenue lost due to the COVID-19 pandemic. This project provided funding for two programs. Lane County Behavioral Health (LCBH) Services is a public mental health provider whose mission is to enhance individual and family wellness through integrated care and community connections. LCBH Services encompass a broad array of programs, including treatment for children, families, and adults. Services can be accessed through a variety of programs focusing on mental health issues.

The Martin Luther King Education Center serves middle and high school students who have an active case with Lane County Youth Services (YS). This program is a collaboration between YS and the Lane Education Service District (Lane ESD). Youth Services staff are primarily responsible for campus safety, competency development, and vocational development. Lane ESD staff concentrate on teaching and assisting in academic goals and achievement.

Parole and Probation Services



Project ID: ARPA050

Funding amount: \$1,174,000

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project funded Parole and Probation services due to the reduction in Grant in Aid funding. Lane County Parole and Probation (P&P) services strive to achieve lasting community safety through a balanced approach of accountability and rehabilitation. By adhering to the law enforcement code of ethics and high moral standards, P&P officers have a responsibility to exercise self-restraint and be fair and equitable in the application of justice within our community. Working with individuals, they assess risk, needs and barriers to success. P&P officers work collaboratively with clients to develop strength-based plans that aim to navigate pro-social change. Due to the impacts of COVID-19, P&P's population was severely impacted. Some of the limitations created by COVID-19 and the ability to retain its client population include COVID-19 requirements reducing jails space, the ability to process clients due to closures or reductions through the legal system, and restrictions established through COVID-19 to protect the Parole Officers and clients.

Output: Continued parole and probation services.

Outcome: Reduced recidivism, increased compliance with release agreements.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Lane County Parks



Project ID: ARPA051

Funding amount: \$241,000

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project replaced revenue lost due to the COVID-19 pandemic. This project provided funding for Lane County Parks, a part of Public Works, which oversees 20+ parks, 15+ landings and campgrounds, and boat marinas across Lane County. As stewards of Lane County's natural diversity and outdoor recreation, thriving parks and natural areas connect residents to our rivers, reservoirs and natural features, protecting resources for future generations. Lane County Parks Division manages, sustains, and enhances Lane County Parks and natural resources, promoting the Vibrant Community aspect of the Lane County Strategic Plan.

Output: Continued operations of Lane County Parks.

Outcome: Continued economic vibrancy of Lane County Parks.

Phoenix Treatment Program



Project ID: ARPA052

Funding amount: \$67,000

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project replaced revenue lost due to the COVID-19 pandemic. This project provided funding for the Phoenix Treatment program, which is licensed as a 16-bed multi-gender Behavioral Residential Services Program (BRS) by the Oregon Health Authority and as a Child Caring Agency by the Department of Human Services. The Phoenix program provides a safe therapeutic residential setting for youth involved with Lane County Youth Services. The program employs the Trauma Informed Effective Reinforcement (TIER) System, a research-based model that offers an effective alternative to compliance-focused behavioral management system. TIER is strength-based, focused on teaching skills that are effective in motivating positive behaviors, and redirecting unsafe and unhealthy behaviors. The goal for each youth is the reduction of risk-assessment identified risk factors predictive of continued delinquent behavior and the creation and strengthening of protective factors that improve overall functionality and reduce criminogenic. Services are delivered in a way that integrates a gender responsive, culturally- sensitive, trauma-informed, and age-appropriate or developmentally appropriate approach.

Output: Continued operation of Phoenix Treatment Program.

Outcome: Reduction of risk and unhealthy behaviors in vulnerable youth.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Lane County Roads



Project ID: ARPA053

Funding amount: \$1,157,000

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project replaced revenue lost due to the COVID-19 pandemic. This project funded the maintenance and preservation of County roads and bridges. Lane County Public Works staff maintain and preserve a safe and effective road system for public use, as well as planning, designing, contracting and administering projects which promote the Safe, Healthy County, Vibrant Community and Robust Infrastructure aspects of the Lane County Strategic Plan.

Output: Continued maintenance on Lane County roads.

Outcome: Safe Lane County roads.

Veterans Services



Project ID: ARPA054

Funding amount: \$25,000

Project Expenditure Category:

Project Overview: This project replaced revenue lost due to the COVID-19 pandemic. This project funded Veteran Services activities to increase community members' access to VA health care services and direct monetary benefits thereby decreasing need for their reliance on other community services. The Lane County Veterans Services Program serves the nearly 30,000 veterans, as well as their dependents, and survivors that live within Lane County. Veteran Service Officers are accredited VA representatives who advocate for our community's veterans, and their families, to ensure they receive all entitlements provided by Federal and State law.

Output: Advocacy for local veterans.

Outcome: Increased local veterans' access to VA health care services and direct monetary benefits.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Law Library



Project ID: ARPA055

Funding amount: \$77,000

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project replaced revenue lost due to the COVID-19 pandemic. This project is funded the Lane County's Law Library, which provides services to the public including legal reference and research assistance, local referrals and resources, circulation of materials to attorneys, and contains a comprehensive print collection with particular emphasis on Oregon law. The Law Library is currently focused on enhancing physical space accessibility for improved accessibility of their services.

Output: Publicly accessible Law Library and services.

Outcome: Accessible legal reference and research resources.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Parks Water and Sewer Infrastructure



Project ID: ARPA059

Funding amount: \$209,620.54

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project replaced water and sewer infrastructure at four of Lane County's most utilized parks- Richardson, Orchard Point, Baker Bay, and Armitage Parks. The water and sewer systems in these parks were constructed over sixty years ago and are falling into disrepair. This project addressed deferred maintenance and mitigated increasing costs for emergency repairs. As more people seek outdoor recreation and gathering opportunities to limit the spread of COVID-19, ensuring that Lane County parks have water and sewer infrastructure remains vitally important.

Improving the water and sewer infrastructure of the Parks will not only add to its functionality but also relieve staff from day-to-day leak fixes to work on other areas that can improve the value of Parks and making it more vibrant.

Functioning and well-kept Parks are one of the criteria for the Vibrant Communities Strategic Priorities of Lane County, which was developed via collecting community input using a variety of methods to ensure all sub-groups of the communities were included in shaping the County mission.

This funding provided allowed Lane County to significantly reduce the deferred maintenance backlog at four parks that are critical revenue producers for Lane County Parks. The services provided to the citizens of not only Lane County but to the state would be in jeopardy without fully functional water and sewer infrastructure at each campground and day-use facility.

Output: Repairs and replacement of water and sewer infrastructure at four Lane County parks.

Outcome: Continued available supply of water and sewer infrastructure at Lane County parks.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Permanent Supportive Housing and Associated Supportive Services



Project ID: ARPA060

Funding amount: \$509,863.10

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project funded a portion of housing operations and services for three Permanent Supportive Housing projects that serve chronically homeless individuals who have been unhoused during the COVID-19 pandemic. This includes the Commons on MLK, 1100 Charnelton (The Nel), and Project Turnkey (Bridges on Broadway), which was being utilized by survivors of the Holiday Farm Fire (one of the 2020 Labor Day Fires).

The Nel Permanent Supportive Housing program opened in August 2022. To date, 75 chronically homeless households have been housed at The Nel. ARPA funds support services staffing and client assistance funds to get people into housing at The Nel and to provide wrap around services to help residents maintain their housing.

The Commons on MLK Permanent Supportive Housing program has been operational since February 2021. However, ARPA funds began December 1, 2022 to support Homes for Good while there was a provider transition in December 2022.

The services provided at these permanent supportive housing developments are necessary to sustain housing for people at high risk of serious complications from COVID-19. The purpose is to directly support individuals experiencing homelessness, a population that continues to grow and is uniquely and extraordinarily vulnerable during a pandemic. ARPA funding for this project will result in more individuals being placed into permanent housing by providing critical Permanent Supportive Housing and Rapid Re-housing inventory. This project serves a population disproportionately impacted by COVID, low-income and socially vulnerable individuals experiencing homelessness.

The funds make it possible for local non-profits to provide permanent, supportive housing and supportive services, including behavioral and physical health to people who have extensive histories of homelessness and are more likely to die living on the streets in Lane County. This includes people of color, people with the very lowest incomes, people who do not speak, read and/or write English, people with substance abuse challenges and people with chronic and severe health and behavioral health challenges. Residents of The Nel and MLK Commons are referred through Lane County Coordinated Entry. These individuals all received a housing assessment through a street outreach team, front door assessment site or coordinated entry staff. Once an assessment has been conducted those with the highest assessment score are placed on a coordinated waitlist. Placement of individuals for The Nel is directly from this waitlist. Placement of individuals for MLK Commons is from the waitlist and the individual must be enrolled in the FUSE program for frequent systems of care utilizers.

Permanent Supportive Housing (PSH) is arguably the biggest community need in relation to addressing the homelessness crisis. These projects have been integral pieces of the response to crisis and ensure those with highest needs have access to housing. Additionally, PSH projects have been shown to have significant cost savings when compared to the costs associated with chronically homeless individuals accessing system of care. After being housed, residents of MLK Commons saw a 25% decrease in Emergency Room and inpatient visits, a 54% decrease in days spent in inpatient care, a 55% decrease in jail books and a 61% decrease in days spent in jail. In 2021, Jane moved into Commons on MLK. Her apartment continues to be a model example and is spotlessly clean and tidy. Jane no longer displays verbal aggression and is quite sweet to her neighbors and staff. Jane now has a sense of community and overall appears happy and content to this day.

Output: Supportive services provided in permanent supportive housing projects.

Outcome: Number of people served by supportive services in permanent supportive housing projects.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

COVID Refrigeration Trailer for Emergency Morgue Capacity



Project ID: ARPA063

Funding amount: \$83,775

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project funded the acquisition of a refrigeration trailer to be utilized for fatality management and to decompress the hospital morgue, or funeral homes, during emergency events. A trailer will enhance the temporary holding capacity of Medical Examiner's office as well as hospital deceased cases, which consistently fill up. This will also give a larger storage capacity prior to mortuary service delivery. Mortuary services are often running near capacity and often need 6 hours or more lead time to process the decedents they have before they can accept more.

Output: Lane County will acquire a refrigerated morgue trailer for emergency use.

Outcome: Increased emergency morgue capacity for bodies awaiting examination and autopsy.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.



Emergency Morgue Trailer

Nonprofit Provider Network Capacity Building



Project ID: ARPA064

Funding amount: \$910,235.16

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: Nonprofit organizations that provide direct services to people experiencing or at risk of homelessness have experienced increased turnover, difficulty retaining and hiring staff, and other workforce difficulties. This project funded and directly correlated to Lane County's housing and shelter goals by increasing nonprofit provider network resources through technical assistance, training, and staff recruitment and retention which are necessary to effectively reach our goals. A listening session was held in March 2022 to learn more about local agency capacity building needs and written feedback was provided and a number of one-on-one meetings were conducted to gain feedback.

Agencies supported by this program include; Hope & Safety Alliance, Cascade Pacific, Cornerstone Community Housing, Community Supported Shelters, ARC of Lane County, Catholic Community Services, and Mainstream Housing.

The activities of this project provided a fully functional homeless crisis response system that capacity and proper training to serve those most in need during this time of recovery. County staff worked in collaboration with the Human Services Commission, nonprofits, service providers, and residents to mitigate the impacts of COVID-19 and further develop collaborative programs. The Human Services Division had capacity to provide technical assistance and training to homeless service nonprofit staff resulting in improved project outcomes. The overall beneficiary of the project is people experiencing homelessness, the direct beneficiary is nonprofits impacted by COVID.

Agencies have had an opportunity to respond to two separate request for proposals (RFPs) in order to receive capacity building funding. The first was for technology that increases their capacity. This may include a management system, laptops, tablets, operating systems, finance systems, etc. The second RFP was for general capacity building and will support costs like consultants, trainings, technical assistance, and planning processes. Arrangements are being made to invest in a few targeted cohorts to increase diversity, equity, and inclusion or small business supports with local agencies already providing these supports. Non-profits will have a chance to sign-up once details are finalized and outreach for attendees is being conducted. Progressing diversity, equity and inclusion is a highlighted goal in both RFPs and the cohorts. Applicants will identify how they may do that based on their currently focused and/or proposed work.

Output: Lane County Human Services Division staff will provide technical assistance, training, and staff recruitment and retention assistance to nonprofits that provide services to households experiencing homelessness.

Outcome: Nonprofits will have increased recruitment and retention of essential staff. Homeless service projects will have improved outcomes.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Sheriff's Office- COVID Portable UV Disinfecting Lights Equipment



Project ID: ARPA069

Funding amount: \$236,000

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project funded equipment to disinfect cells and dayrooms in between uses by adults in custody, conference rooms and other areas occupied by staff. The ultra violet disinfecting light Arc model and Micro UV model are a mobile whole-room and small area UV-C disinfection system that destroys over 99.99% of viruses, bacteria, and mold in large and small spaces in only a few minutes. The UVC Disinfection works against COVID, influenza, C Diff, MRSA, E coli and Norovirus. The devices automatically generate and transmit usage data via LTE connection. The data can be accessed via a dashboard to track compliance to ensure and provide evidence that hospital-grade UV-C was used to keep staff and Adults in Custody safe.

The Arc model will be used to disinfect cells and dayrooms in between uses by Adults in Custody, conference rooms and other areas occupied by staff in Corrections, Patrol, and Administration.

Lane County Sheriff's Office purchased 6 large sanitizing stations for use in large areas of the jail and Police Services. These machines use UV lights to disinfect exposed surfaces in an area up to 3,500 sf. in 5-60 minutes. These units have proven effective in greatly reducing SARSCoV-2 from surfaces. This is an efficient means of cleaning larger areas in a short amount of time, saving staff time and exposure risk.

The department also purchased 8 portable units that can be used to quickly disinfect a vehicle. Before these machines were purchased, if there was a possible exposure to COVID-19, the vehicle would be taken to a vendor for professional cleaning. Each cleaning incurred a cost of \$150.00 and the vehicle was out of service during the time it took to clean.

Output: A total of 6 large units (designed to clean and disinfect entire rooms) and 8 mobile units (designed to disinfect small spaces like cells and vehicles) purchased.

Outcome: Decreased staff time spent on manual disinfection, higher efficiency disinfection, reduction in chemical disinfectant use, reduction in the amount of PPE required for handling chemicals, preventing the spread of COVID-19.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.



Ultraviolet Disinfecting Light

Shelter and Navigation Services for People Experiencing Homelessness



Project ID: ARPA070

Funding amount: \$3,165,391.82

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project increased opportunities for safe and healthy non-congregate shelter and socially distanced congregate shelter for homeless individuals and families including those medically fragile as they transition to permanent housing. This project served a population disproportionately impacted by COVID, low-income and socially vulnerable individuals experiencing homelessness.

Access to shelter project services happens through Coordinated Entry. Those who have the highest level of vulnerability are prioritized for shelter through these projects. For the Navigation Center, this is determined by a coordinated assessment tool. The Navigation Center opened for services September 12, 2022 and is being utilized at full capacity. For the Brooklyn Street, Bridges on Broadway, and Motel 66 projects, entry was prioritized based on the risk of

complications from COVID-19. The Motel 66 project is now closed as the COVID emergency declaration has ended. Individuals were referred to Coordinated Entry through outreach teams, at various community based organizations, and specific Front Door Assessor agencies. Specific outcomes to close racial equity gaps are not identified for all projects; however, Lane County actively pursues funding opportunities at the state level to address shelter equity access issues for the Spanish speaking and Latinx population. Lane County currently has an MOU in place with a culturally specific organization, specifying our desire to work toward bridging any service gaps to this population. The Latinx population make up nearly 12% of the total number of unhoused individuals in Lane County. Utilizing a coordinated entry system for referrals and shelter access is equitable, in that it ensures that individuals who would typically be screened out of traditional shelters, are served. These projects are also characterized by a low-barrier model, which avoids punitive or arbitrary rules, and rather facilitates an opportunity for engagement and connection to housing resources for those at highest risk of adverse outcomes if left unsheltered.

This programming is in alignment with Lane County's Strategic Priority #1, objectives A and D. A) To focus on people at the intersection of behavioral health, homelessness, and public safety to provide crisis/stabilization support and treatment, and D); to reduce the length of time people experience homelessness by adopting best practices and strategies. All of the supported projects support a Housing First Model, which is a best practice strategy.

- **Motel 66**, was a 66 unit, motel-based temporary pandemic shelter located at 755 E Broadway in Eugene. The program served individuals who were at the highest risk from complications from COVID 19, including seniors and the medically fragile from March 3, 2021 to October 31, 2022 when the project closed. During that time, they served 218 people and of those, 43 exited to permanent housing situations with the support of staff from St. Vincent de Paul of Lane County.
- **The River Avenue Navigation Center** opened for services September 12, 2022 after a building renovation and is now being utilized at full capacity. It is a 75-bed permanent emergency shelter located at 100 River Ave in Eugene. The program goal is to assist participants to exit into permanent housing, as quickly as possible. The program also offers other connections to services to support individuals as they obtain housing and to help them to sustain that housing, long-term. To date, the program has served 315 people and has assisted 67 exit to permanent housing situations.
- **Shankle Brooklyn Street Shelter** is a 12-bed emergency shelter program located at 1545 Brooklyn Street, in Eugene. The program opened on January 18, 2023 and remains open permanently. To date, 30 individuals have been served and 10 have been permanently housed. Referrals come from Coordinated Entry and prioritize individuals with high needs including seniors and people with medical issues. Similar to the Navigation Center, participants receive support to connect to needed community services and permanent housing resources.
- **Bridges Over Broadway (The BOB)** was a 51-unit emergency shelter for survivors of the 2020 Labor Day fires. In 2022, the program expanded to serve individuals experiencing homelessness who are at high risk of complications from COVID-19 such as seniors and those with medical issues. The emergency shelter closed as of April 30, 2024, so that the property can be renovated as Permanent Supportive Housing. The ARPA funds specifically funded operations and services while Bridges on Broadway served as emergency shelter. This includes property management, maintenance, case

management, and flexible funds to connect people to more permanent housing. From June 10, 2022, through April 30, 2024, the project served 92 individuals and 33 exited to permanent housing.

These Shelter projects were important to fund because they served the most vulnerable in our community, including seniors and medically fragile individuals with the highest risk of complications from COVID-19. One participant at the River Avenue Navigation Center, Tina, shared that “they literally got me off the streets and they gave me a real bed to sleep in.” This led Tina to find motivation and support to find her own place to live. The Navigation Center provided her with basic needs and one-on-one housing support. After 6 months, Tina found a permanent place to live and said, “they helped me pay my security deposit and helped me move my stuff in” which she was very grateful for. Now Tina lives on the Oregon Coast with her son and dog and says that she loves to cook and spend quality time with them.

Another program participant, Jason, received support at the Navigation Center to reach his goals. He found that after entering the Center, he received case management and peer support, he was also connected to counseling services in the community. During this time, he reunited with old friends from 20 years prior, this inspired him to stay the course toward finding a place to live. After 7 months, he moved into an apartment and reported that his life has drastically improved since receiving housing support at the Navigation Center and living on his own.

These are only two examples, but there are numerous successes, all very similar to these, at all of the ARPA funded shelter sites. This funding has led to a life changing intervention, permanent housing, for many people. Others, who may not have been housed yet, have been supported with a critical resource for stability and safety.

Output: Operations and services for the Brooklyn Street Transitional Housing project, hotel sheltering and other alternative shelters.

Outcome: Increased number of people accessing shelter.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Non-Federal Match ARPA070 Shelter and Navigation Services



Project ID: ARPA070NFM

Funding amount: \$48,312

Project Expenditure Category: 6.2- Non-federal Match

Project Overview: Covers non-federal match of 10% for Federal Emergency Management Administration Public Assistance (FEMA PA) grant for COVID-19 costs. Project covers required 10% match for FEMA PA grant. Project paid rent for people experiencing homelessness who were able to be sheltered in motels during the COVID-19 pandemic to prevent the spread of COVID-19 in congregate shelters. Project covered repairs and maintenance for motel room usage as non-congregate shelter.

Output: Meet required 10% match for FEMA PA fund release.

Outcome: Recoup costs of COVID-19 pandemic.

South Lane Clinic - Startup Funding Gap

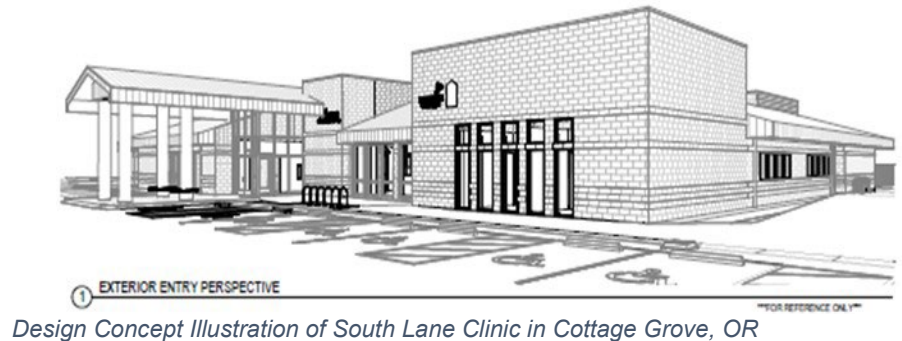


Project ID: ARPA074

Funding amount:
\$250,000

Project Expenditure Category:
6.1- Provision of Government Services

Project Overview: The Community Health Centers of Lane County (CHC) are planning to open a new clinic in Cottage Grove, in a building owned by Lane Community College (LCC). Community fundraising was conducted to cover renovation costs. Construction costs have increased substantially due to manufacturing and transportation disruptions due to COVID. This project provides partial funding to narrow the gap.



The Cottage Grove Community Health Center site will bring the first Federally Qualified Health Clinic (FQHC) to rural South Lane County. FQHCs provide primary care to low-income, uninsured, rural, and historically disadvantaged populations. The FQHC will leverage relationships with LCC at the clinic to provide practicum/hands-on clinical experience for those participating in the Career and Technical Education and Dental Health program through LCC and the South Lane School District to support local students interested in health education careers supporting education and workforce development. Research shows that many rural residents are particularly at risk of health disparities, and this clinic seeks to fill that gap. In particular, local service providers and educators in Cottage Grove that work with the Mayan Guatemalan immigrant community estimate that there are close to 2,000 Mam speaking Guatemalans- including U.S. born children of migrant parents- in the Cottage Grove area. The project has been driven through extensive community engagement and partnerships, particularly with Lane Community College and the Oregon Community foundation. The website for this project can be found [here](#).

Output: Complete renovation of facility for the first rural Federally Qualified Health Clinic in Lane County.

Outcome: Increased access to medical care, career and technical education in the medical field in rural Lane County.

Equity Outcome: The South Lane Clinic will be the first Federally Qualified Community Health Center in rural Lane County. This will increase access to medical and dental care for rural residents. By providing medical and dental services in this location, barriers to access related to income, transportation, and English proficiency will be reduced. This project specifically seeks to provide culturally responsive multi-lingual services to the immigrant population in South Lane County.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Talent Acquisition Analyst



Project ID: ARPA075

Funding amount: \$240,000

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: Lane County, like most employers, has experienced significant workforce recruitment and retention difficulties during the pandemic, while the number of jobs Lane County has sought to recruit has doubled to account for an increase in contact tracing and COVID response programs.

This project funded the addition of the Talent Acquisition Analyst position to assist in filling some of the County's most critically needed positions in the organization with significant impacts on services to the community. Lane County continually monitors the percentage of applicants that identify as black, indigenous, and people of color (BIPOC), with the goal of exceeding the diversity of the community we serve. This year (2022) the rate of BIPOC applicants has increased by 4% and the Talent Acquisition Analyst role has played a key part in that success. This position will allow the Talent Acquisition Team to give greater focus and attention to proactive recruitment and availability of resources for traditionally marginalized communities. HR has received feedback from hiring managers of the need for additional FTE in the Talent Acquisition area through numerous conversations and requests. Talent Acquisition has also participated in a community conversation regarding the diversity of our workforce and has presented on the current recruitment challenges to the Equity and Access Advisory Board.

Success stories for this role are many, below are a few statistics that demonstrate the need for the position are:

- 915 hire actions in 2022
- 675 requisitions in 2022
- 799 hire actions in 2023
- 605 requisitions in 2023

The time to fill metric for a local government agency is impressive with a 60-day time to fill, compared to peers in the industry. This helps with Lane County's strategic initiatives under "Our People & Partnerships." According to an excerpt from ATS, NeoGov, the average days Lane County is taking to hire a candidate is 41 days less than our peers in the industry.

Output: This project will fund 1 FTE Management Analyst for 2 years to support Human Resources Talent Acquisition.

Outcome: Reduced administrative burden of failed employee recruitment. Increase the percentage of black, indigenous, and people of color applicants for Lane County jobs.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Maintain Essential Government Services & Workforce Stabilization



Project ID: ARPA082

Funding amount: \$2,490,515.86

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: As Lane County worked to meet the public health and economic needs of the community, the organization also confronted the need to ensure the continuation of essential services by maintaining and stabilizing its workforce. In accordance with the provision of government services to the extent of the reduction in general revenue, Lane County recognized the critical services it provides and the passion its employees have demonstrated to providing those critical services even in the face of a public health emergency. This project paid for one-time payments for Lane County employees who then provide services to all residents of Lane County. Retaining employees to provide the service enables the County to serve all residents of Lane County and in particular to focus in the areas of low income and traditionally underserved groups.

Output: One-time payments to employees who received the COVID-19 vaccination, who continue to participate in safety protocols under an approved exception, or as a worker retention incentive.

Outcome: Increased worker retention to ensure provision of government services to the community.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Holiday Farm Fire Survivor Rebuild Permit Services



Project ID: ARPA083

Funding amount: \$1,500,000

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: The 2020 Holiday Farm Fire (HFF) resulted in the death of one Lane County resident, burned through roughly 175,000 acres of land and destroyed 828 structures, including 463 residential dwellings and 30 commercial structures. To assist the community with rebuilding efforts, the Lane County Board of Commissioners directed Land Management Division (LMD) to waive fees for land use, building and sanitation permits for residents rebuilding after the fire. To date, budget impacts to LMD due to HFF staffing increases and fee waivers are approximately \$1.9 million. The fee waiver program is not set to expire until September 2025 and additional staff will be needed well beyond the current fiscal year to respond to the volume of permit and

inspection requests. The total projected financial impact of the Holiday Farm Fire is approximately \$5.6 million.

Permitting fees per construction (or rebuilt) vary based on a lot of factors (such as home size, property location and type of permit). On average, it costs around \$7,200 for a typical house (single family stick-built home) in Lane County to receive all permits for building a house. This means that over 208 permits to rebuild entire homes were issued through the \$1,500,000 ARPA funding received for Holiday Farm Fire Permit Services.

All property owners who have had structural damage to their property due to the 2020 Holiday Farm Fire are eligible for the Fee Waiver.

People can visit the Holiday Farm Fire website (<https://mckenzierebuilds.org/fees>) to get latest updates on the project. Additionally, Land Management staff notify applicants at time of permit submission. With the fee waivers, Land Management Division of Public Works aims to close the socio-economic gap and provide financial assistance for temporary housing and rebuilding of damaged or destroyed homes.

Output: This project allocates \$1.5 million in ARPA funding to the Land Management Division to offset the Holiday Farm Fire related costs.

Outcome: Permit fee waivers to rebuild 208 entire homes for survivors of the Holiday Farm Fire.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.



Economic Development



Project ID: ARPA084

Funding amount: \$722,000

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project addressed the negative economic impacts of the pandemic on small businesses, especially those located in rural Lane County. Project funds four unique components to support community and economic development. This includes Spanish-language and culturally specific business resource navigation services, construction-aggregate sector career and technical education, technical assistance for manufacturers, and regional small business incubation services. Latino small business owners and employees have been disproportionately impacted by the pandemic. COVID-19 also highlighted the pre-existing disparities that Latinos in our community face, including barriers Latino business owners encounter when attempting to access support and resources. This growing community is integral to Lane County's economic viability and diverse culture.

a) Huerto de la Familia Business Resource Navigation Services (\$150,000)

This project supports Huerto de la Familia's Business Resource Navigation Services and leverages previous investments by Lane County and the City of Springfield in this service. Huerto de la Familia serves Latino businesses and employees in culturally specific and the preferred language of community. Huerto has established a network of Latino-owned businesses throughout Lane County for information sharing and community collaboration. They connect businesses with up-to-date information and resource opportunities, provide technical assistance to help businesses navigate and access resources, including the delivery of the Cambios Business Incubator Program; and assist Latino business owners with confidential business advising planning, and resiliency preparation; in addition to providing webinars and workshops on pertinent business topics.

In the time since the initial partnership with Huerto began, their Business Resource Navigation Services have connected businesses countywide with critical resources including personal protective equipment, emergency financial relief, and technical assistance. These services have saved existing businesses and jobs impacted by the pandemic, as well as created new businesses and jobs as entrepreneurs look to pivot. Huerto has demonstrated a unique ability to help Latino business owners overcome many of the institutional barriers that prevent underserved communities from accessing standard resources.

The program maintains a waitlist of up to 100 students for their Cambios Business Incubator Program. This project will support the 12-week Cambios Business Incubator Program, which has a waitlist of over 100 students. This support will double the number of times the program is offered annually from twice to four times. This project will also allow Huerto to purchase materials and equipment for participants, develop a scholarship fund for low-income participants, and continue to develop instructors and community leaders. Most importantly, the increased and continued two-year commitment from Lane County gives Huerto the stability to focus on service delivery and building internal capacity, rather than spending precious resources on continuous efforts to win competitive grants.

Project has not yet started, as contract was executed July 11, 2022.

b) Lane Workforce Partnership Construction-Aggregate Sector and Career and Technical Education Partnership (\$130,000)

Lane County has long partnered with the Lane Workforce Partnership (LWP) to help launch several industry sectors, including the ["Constructing a Brighter Future" project](#). One of the region's strongest and most established sectors has been the local Construction-Aggregate (C-A) Sector. Construction trades have played a key role in Lane County's economy for many years and their continued growth is forecasted for generations to come. Over 1,100 C-A employers work in Lane County and employ over 8,000 people and the C-A industry sector's annual wage (\$58,219) is considerably higher than the average annual Lane County wage of \$45,199. The C-A sector also holds opportunities to improve regional Career and Technical Education (CTE) programs and connect student populations with work in trades programs.

Lane County and LWP recently partnered to support Lane Education Service District's (LESD) application for Career Technical Education (CTE) Revitalization Funds for the creation of a regional support system to strengthen and enhance our local CTE Construction Trades Programs of Study through the Constructing a Brighter Future Project. This CTE Revitalization Grant will prioritize removing barriers for student populations that are not able to access local trades programs and connect our schools with specific projects and community and industry partners that address a workforce, social, and community issue. The grant will also provide ongoing support in the development of trades programs to meet skill ready employment opportunities for the sustainability of the Lane County C-A sector. Funds will create two new positions, and Construction Program Manager (CPM) at LWP, and a Construction Navigator at LESD. The CPM will focus on the workforce elements of the project and work to connect CTE participants with active opportunities in the A-C sector, with an emphasis on housing projects and related trades.

LESD was awarded the grant, however the grant will only cover 50% (\$130,000) of the CPM position and related activities for 18 months. This project provides a match of \$130,000 for the 18-month period to fully fund the position (salaried and benefitted) and its work.

Participating community partners have been identified and confirmed ongoing project involvement. Partners include: SquareOne Villages, Everyone Village, One Hope, Lane ESD, Lane Workforce Partnership, 12 Lane County school districts, and Lane Community College. Multiple meetings have taken place, with more on the schedule. Project will be working with students across Lane County in both urban and rural communities. Planning is still underway for outreach efforts. No students will be served until school resumes in September 2022. School professional development days are planned for late August, where school instructors will work with housing members to build prototype structures.

c) Oregon Manufacturing Extension Partnership (OMEP) Technical Assistance Fund (\$150,000)

This project adds \$150,000 to the Technical Assistance Fund (TAF) operated by Oregon Manufacturing Extension Partnership (OMEP), a 501(c)(3) non-profit. This aids manufacturers and spurs economic development in Lane County. The TAF is used to reduce the financial cost of OMEP's services for eligible businesses by up to 50% (up to a maximum of \$10,000) but could cover a greater amount on a case-by-case basis if a business was in financial distress. OMEP's service offerings and program areas are extensive and can include a full-service intensive 1:1 assistance and/or organizational changes with consultants on site weekly. OMEP also offers a cohort model for manufacturers who may not have the needs for a full project, or where several manufacturers have a shared issue. Cohort models typically serve 5-10 companies over a 4-month period with individual check-ins and classroom style trainings. Recent cohorts include: Tools for Conscious Leadership, Food Safety Modernization Act, and Workplace Preparedness for COVID-19.

The initial pilot of the Technical Assistance Fund (TAF) is nearly exhausted, but has proven successful and helped several Lane County manufacturers adapt and thrive. Its

success has also inspired other communities to partner with OMEP to create their own regional TAF programs. This investment will allow OMEP to meet the great need for continued technical assistance for new and existing manufacturers in Lane County. OMEP's flexible and broad approach enables them to work with all types of manufacturers in rural and urban settings. Continued and expanded funding for the Lane County TAF ensures manufacturers county-wide are able to access OMEP's critical services as our region shifts into a post-pandemic economy.

OMEP just completed PCQI training in Salem and were able to subsidize the class fee for 9 Lane County attendees. This certification is vital for food manufacturers to complete food safety documentation that is required by regulators and 3rd party auditors. OMEP has also identified two potential leads. Both are at very early stages and may or may not benefit nor be interested in working with OMEP. Five urban businesses have been served thus far.

d) Oregon Regional Accelerator and Innovation Network (RAIN) Expansion of Services and Programs (\$242,000)

Since 2015, Lane County has partnered with the Oregon Regional Accelerator and Innovation Network (RAIN) to deliver entrepreneurship support services to rural Lane County. RAIN is a nonprofit organization that finds and connects entrepreneurs and small businesses with resources that include: programs, training, talent, mentors, workshops, equipment, spaces, incubators, accelerators, and access to capital opportunities including loans, grants, equity, and crowdfunding. From 2015 to 2019, Lane County invested \$25,000 per year in RAIN's services. In 2020 and 2021, Lane County increased its funding to \$40,000 per year in response to RAIN expanding services into more rural Lane County communities. In the time since, RAIN has continued to expand to all rural Lane communities (with the exception of Junction City). This project will provide an additional 2 years of funding for RAIN services in rural Lane County. Rural communities in Lane County have also contributed match funds to support RAIN services, however those resources are heavily constrained and limited.

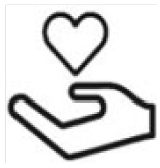
RAIN has proven to be one of the few technical assistance providers that meets rural Lane County entrepreneurs where they are. This ability to engage in rural, for rural has helped many entrepreneurs overcome barriers created by geography or limited resources. In the time since 2015, the RAIN model has had a significant impact on rural Lane County and successfully connected entrepreneurs with capital, mentors, and physical space to launch new businesses.

Output: Investments in culturally responsive economic development programs including the Cambios Business Incubator Program for Latino businesses, career and technical education for living-wage construction-sector jobs, technical assistance for local manufacturers as they adapt to a post-pandemic economy, and rural business acceleration and assistance.

Outcome: Increased economic development opportunities diverse communities in rural Lane County.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Community Grant-Making



Project ID: ARPA085

Funding amount: \$3,000,000

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: The creation of the Community Grant opportunity directly arose from community feedback (over 1,800 responses to a survey). Lane County issued grants to 17 community-based nonprofits and public agencies who did not receive direct ARPA allocations, to assist organizations as they recover from the COVID-19 pandemic. The entirety of this project's allocation has been expended- demonstrating an infusion of real-life impact for these providers and programs.

ARPA Grant awardees include: McKenzie Valley Long Term Recovery Group, Center for Rural Livelihoods, Centro Latino Americano, Community Sharing Program, DevNW, Florence Food Share, Kids FIRST, HIV Alliance, Homes for Good, Lane Arts Council, Looking Glass Community Services, Mid Lane Cares, Nurturely, Ophelia's Place, PeaceHealth Institute for Nursing Excellence, SquareOne Villages, and Volunteers in Medicine. See Appendix A for photos from these projects.

Grants assist organizations to provide services to individual members of the community who were negatively impacted by the COVID-19 pandemic, especially those individuals who were disproportionately impacted. Grants leverage existing public and private partnerships, provide gap or "last mile" funding for projects that already have significant community investment, and focus on projects that address mental health services and affordable housing.

The Request for Applications was posted on May 16, 2022. The opportunity was shared widely by local news and organizations, including those that collaborate with culturally-specific and smaller nonprofits. A total of 71 applications were received, with 17 receiving funding.

Output: Grants to community based nonprofits and public agencies.

Outcome: Increased economic recovery in Lane County.

Equity Outcome: Lane County prioritized communities hardest hit by the COVID-19 public health emergency for these grants. Applications were evaluated using different criteria, one of which was equity. Awardees successfully demonstrated that the organization and project have significant commitment to diversity, equity, inclusion, and promote equitable outcomes through an equity lens or similar critical analysis.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Youth Suicide Prevention



Project ID: ARPA086

Funding amount: \$104,023.59

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: Between fall 2021 and spring 2022, Lane County experienced a significant increase in suicide deaths among youth and adolescents – a suicide point cluster. Funds will be used to purchase and distribute lethal means restriction materials (gun safes, medication lockboxes etc.) to schools, healthcare providers, and other relevant youth serving organizations. Funds will also purchase materials for suicide intervention trainings aimed at general community members, educators, healthcare providers and others. Funds will hire a Community Health Analyst I (.5FTE) to develop suicide intervention curricula for schools to deliver to students in Lane County.

The project coordinator was hired in January 2023. ARPA funds were used to develop lesson plans for youth suicide intervention skills training in Lane County schools. Prior to this project there was no consistent, research-based intervention skills training in schools that were appropriate for youth. A design was created, piloted, implemented, and evaluated for this work with Lane County schools, paying special attention to our rural schools who are traditionally underserved.

These funds were also used to purchase Lethal Means Restriction (LMR) items such as gun lock boxes, trigger locks, rifle cases, and prescription drug lock boxes. These items were distributed at many community outreach events and in partnership with our local schools. Each of the 11 rural districts was given enough items to place 5 of each type of safe storage items in every school in their district. The first purchases included 1,200 med boxes, 500 handgun lock boxes and 150 rifle cases with locks. Suicide Prevention staff modified the second round of purchases based on feedback from school district staff and the following items were chosen: 675 handgun lock boxes; 620 ammo boxes; 500 locks.

This project helps advance Lane County's Strategic Priority #1 and Strategic Goal of developing an equitable and integrated approach to health, behavioral health, public safety, and homelessness so that all residents are safe, healthy, housed, and health outcomes are improved. This project improves behavioral health outcomes for youth and their families and impacts public safety by reducing the number of youth who die by suicide in Lane County.

This project focused on our rural communities in Lane County who are traditionally underserved. The majority of the safe storage items were distributed in the rural school districts. Suicide Prevention team members provided outreach at parent's night events and other wellness events. The purpose was to make the items accessible to rural residents who cannot attend events in Eugene.

The focus of the lesson plan development and focus groups was with rural communities, recognizing the disparate resources between metro and rural communities with rural residents being one of the previously identified priority populations by the Oregon Health Authority.

Public Health is most effective when many prevention strategies are utilized, and this is what we did after the cluster. Lane County had existing programming for youth suicide prevention, but more was needed, and we filled this gap. In addition, the funds that we utilized for Lethal Means

Restriction purchases, not only reduced the risk of youth and others dying by suicide but allowed Prevention staff to have many meaningful and important conversations at community and school outreach events about suicide prevention. There is still a significant amount of stigma associated with the topic of suicide and the more we talk about it, normalize it, and get people comfortable talking about it, the more the risk of people dying by suicide is reduced.

While there is not one unique story to share, suicide Prevention team members heard frequently from school staff and community members about the sense of relief they felt when they were able to provide a family in crisis with the means to keep their loved ones safe. School staff are often the first ones that families turn to when they need help. Because of this, staff often feel burdened because they do not have resources to fill the gaps. The LMR purchases made with these funds made tangible differences in Lane County's rural communities.

Overall, the process for the focus groups and the key informant interviews was a success. We received interest from, and reached students in the rural parts of West, East, North and South Lane County, gathering a variety of input and insights into what is needed in these rural communities in order to prevent deaths by suicide among youth. Additionally, the focus group setting allowed students to learn from each other, develop and deepen their responses to each other that a survey on the same measures would not have produced. The focus group setting provided a unique opportunity for students to speak to their own experiences, but also consider the cultural and community implications of suicide, suicide prevention, and tools to help the students navigate them both.

Rapport was established with each group to create safety for the students, as evidenced by their openness and frankness with sharing. Many students thanked the team for their work and for giving them the opportunity to share their voices and be included in this important process.

This input from youth and school staff culminated in the development of strengths-based lessons on suicide prevention for schools to integrate into existing health classes. The lesson plans are currently being piloted, and once adjustments and adaptations are made based on the results of the pilot, the lesson plans will be available for all Lane County schools.

Output: Purchase materials directly and distribute them as necessary to support ongoing youth suicide prevention efforts. Train students, teachers, and community members on youth suicide intervention.

Outcome: Decrease youth suicide in Lane County. Create safer environments, increase youth, community member and provider access to knowledge and skills resources, supplement the negative impacts of the pandemic on school and family budgets to purchase these materials.

Equity Outcome: Youth mental health has been severely impacted by the pandemic. This work directly addresses that impact. Research suggests that migrant populations, ethnic, and sexual minorities present a higher risk of suicidal behavior compared to the general population.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Pleasant Hill Goshen Fire District Support



Project ID: ARPA087

Funding amount: \$50,000

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: Pleasant Hill Goshen Rural Fire Protection District (RFPD) is a newly formed Fire District which replaced the previous Goshen RFPD and Pleasant Hill RFPD. These funds served as a financial catalyst to support the effort of creating the new fire district and funding the administrative efforts and expenses required to create the district, thus satisfying the final goal. The awarded funds supported the legal expenses for creating the district, staff/professional services expenses for creating the boundaries, completing the impact studies, and communicating the efforts with our community. The ARPA funds allowed the Fire District to pay the majority of the expenses necessary to create this new district, improving communities' services, and annexing additional unprotected residential territory into our newly formed fire district.

The noteworthy item for this project is that the formation of a new fire district extended the Rural Fire Protection District services to 88 unprotected homes which were not within any fire district. Some of which were low income and very rural locations. These homes had no fire protection available to them, unlike properties within a short distance and as a result suffered high to non-existent homeowners' insurance rates and were considered 'unprotected.' This was a serious gap within a critical emergency service for these small communities.

Project Output: Increased fire and EMS coordination between the rural unincorporated Pleasant Hill and Goshen areas.

Project Outcome: Reduced loss of life and property due to fire and emergencies.

Equity Outcome: This is a rural unincorporated area. They have relied on volunteer fire services. Lane County is their base layer of government. Supporting their Fire Response will ensure this area is adequately served by fire and EMS response services.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Row River Fire Response Support



Project ID: ARPA088

Funding amount: \$140,773

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: This project expanded capacity for Row River (rural unincorporated area) to have fire response services. Row River Fire Response (501c3) sought permanent funding, potentially via formation of a special fire district, to ensure fire response services. The service area has 1,250 residents, 410 residential properties, 2 schools, 2 churches, a private camp representing 30 multi-denominational churches that hosts 7,000 visitors annually, and additional parks (including County parks). Funds enabled Row River Response to partner with

Lane County Emergency Management and other agencies regarding public safety, disaster and evacuation preparedness, and execute mutual aid agreements with Oregon Department of Forestry and other Lane County Fire Districts.

A major advantage of the program and formation of a Special District is that by creating the service, equitable and equal access to services, particularly fire response was assured across all socioeconomic strata. In addition, in creating a fire and emergency response service, built in evacuation, safe space, and resiliency resources will be possible and are already in the development phases and part of the long-term plan. Defensible space measures, fire prevention, safety fairs, and education programs will be possible in the short and long term, made possible by the ARPA grant creating a safer more resilient community. When one community becomes more secure all surrounding communities are safer as well.

Project Output: Increased fire and EMS coordination in the Row River area.

Project Outcome: Reduced loss of life and property due to fire and emergencies.

Equity Outcome: This is a rural unincorporated area. They have relied on volunteer fire services. Lane County is their base layer of government. Supporting Row River Fire Response will ensure this area is adequately served by fire and EMS response services.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.



Provision of Government Services (Public Safety and Community Justice Rehabilitation Services)

Project ID: ARPA089

Funding amount: \$42,699,366.99

Project Expenditure Category: 6.1- Provision of Government Services

Project Overview: Project ensured that Lane County was able to provide the level of service that the community expects, despite budgetary challenges and increasing costs escalated by the COVID-19 pandemic. This project ensured that services were not decreased to account for certain budgetary shortfalls. This project covered Public Safety personnel including the Sheriff's Office, Criminal Justice and Rehabilitation Services (CJRS) staff. These public safety departments are funded with General Fund. With increasing reduced tax revenue, it has become more and more difficult to ensure existing staffing thresholds are met. ARPA funds provided a critical boost to ensure our Public Safety programmatic needs were met. Project covered increased indirect costs from Health & Human Services Public Health department since the majority of COVID-19 funding was processed through that department. One outcome of this project was covering the increased costs for technology (laptops, docking stations, monitors, and technology support staff) related to remote work. Remote work was necessary to ensure continuity of services during the COVID-19 pandemic, reduce spread of the virus, and ensured a healthy workforce. This required purchases of new technology, at higher cost than previously budgeted due to supply chain disruptions from the pandemic.

Project Output: Provided government services to the extent of the reduction in revenue due to the COVID-19 public health emergency.

Project Outcome: Continuity of government services.

Equity Outcome: By nature, as a county government and the local public health authority, Continuum of Care collaborative applicant, Community Action Agency, operators of a rural Sheriff's Office, operators of a jail, Federally Qualified Health Clinic, purveyor of Medicaid/Medicare healthcare, and more, Lane County serves the most vulnerable and underserved in the community ensuring continuity of services for this population inherently promotes equity.

Use of Evidence: Expenditure Category 6.1 Provision of Government Services does not require reporting on evidence-based practices.

Appendix A: Photos of ARPA Community Grant Projects



Center for Rural Livelihoods



Florence Food Share



Commons on MLK – Front Desk & Building



SquareOne Villages Peace Village