

County of Los Angeles
Recovery Plan

**State and Local Fiscal Recovery
Funds**

2021 Report

County of Los Angeles
2021 Recovery Plan

Table of Contents

General Overview.....3

- Executive Summary.....3
- Uses of Funds3
- Promoting Equitable Outcomes4
- Community Engagement5
- Labor Practices5
- Use of Evidence5
- Table of Expenses by Expenditure Category6

Project Inventory.....8

- Example Project9
- Additional Projects.....9

Ineligible Activities: Tax Offset Provision10

Executive Summary

The Los Angeles County (County) Board of Supervisors (Board) approved on July 27, 2021, a spending plan for the American Rescue Plan (ARP) tranche 1 funds totaling \$975.0 million across three strategic pillars: (1) \$567.9 million for equity-based investments to position the County to recover better than before the pandemic; (2) \$239.7 million to support an equitable and inclusive recovery; and (3) \$167.4 million to preserve the County's fiscal stability and shore up our safety net programs.

Taken together, these proposed investments represent a once-in-a-generation opportunity for the County, led by this Board, to enact transformative changes in the communities hardest hit by the pandemic, and set the foundation for all our residents to share in a healthier, more equitable future.

The spending plan responds to the COVID-19 public health emergency and its economic impacts with substantial and direct investments in hard-hit disadvantaged communities and through programs to address entrenched challenges that have only grown worse during the pandemic, ranging from homelessness and deeper levels of poverty to the unique needs of immigrants, small businesses, justice-involved individuals, and survivors of trauma, including domestic violence and hate crimes.

To date, none of the ARP Projects identified in the Spending Plan have been implemented, and program design of the projects continues. Key compliance requirements and other indicators such as those related to equity are also being identified and evaluated in accordance with Treasury guidance, hence there is nothing to report related to progress, challenges, or opportunities. These elements will be reported on in the next Performance Report to the Treasury due July 31, 2022.

Uses of Funds

The County spending plan for the ARP tranche 1 funding totals \$975.0 million spread across three Board-approved strategic pillars: (1) \$567.9 million for equity-based investments to position the County to recover better than before the pandemic; (2) \$239.7 million to support an equitable and inclusive recovery; and (3) \$167.4 million to preserve the County's fiscal stability and shore up our safety net programs. Detailed information regarding each pillar is included below.

FIRST PILLAR: EMERGING FROM THE PANDEMIC BETTER THAN BEFORE THROUGH EQUITY-BASED INVESTMENTS

The first strategic pillar includes \$567.9 million to ensure the County emerges from the pandemic better than before through equity-based programs.

This pillar recognizes that the Fiscal Recovery Funds represent a once-in-a-generation opportunity to address the County's most acute and impactful inequities and proposes investments to address the social determinants which

contributed to poor public health outcomes during the pandemic. These investments include housing for people experiencing homelessness including through partnerships with cities (\$400.0 million), creation of more affordable housing (\$40.0 million), bolstering the Board’s “Care First, Jails Last” vision (\$47.1 million), reduce the digital divide (\$12.0 million), and disrupting the cycle of inter-generational poverty in communities historically left out of generational wealth gains (\$19.8 million). These are just some projects being developed that will be supported by ARP funds.

SECOND PILLAR: BUILDING A BRIDGE TO AN EQUITABLE RECOVERY

County residents in low-income communities and communities of color, have borne the brunt of the pandemic’s negative impacts. This second pillar recognizes the need to deploy supportive services through an equity lens to jumpstart recovery for those who have suffered the most and are resourced the least.

This pillar invests \$239.7 million to provide financial and other services and programs to small businesses, entrepreneurs, and nonprofits (\$70.5 million); support for artists and professionals and organizations in the creative economy (\$21.25 million); create employment opportunities for workers and youth (\$37.0 million); protect tenants from eviction and homeowners from foreclosure (\$18.5 million); fund essential childcare, recreational, early education, and home visiting programs for families (\$49.13 million); further address trauma and violence (\$10.7 million); and additional food and nutritional resources (\$32.6 million).

THIRD PILLAR: FISCAL STABILITY AND SOCIAL SAFETY NET

Throughout the pandemic, the County not only sustained but expanded its safety net programs to meet critical public health, economic, and social needs of our community, despite drastic revenue reductions and implementing approximately \$370.0 million in departmental curtailments last fiscal year. The third pillar recognizes the need to ensure the County’s system of support to residents – the “safety net” – is on firm financial footing as we emerge from the pandemic.

This pillar proposes \$167.4 million to shore up the County’s disaster services worker program (\$65.0 million), and expand the County Fire District’s Advanced Provider Response Units, which pairs a nurse practitioner with a firefighter paramedic deployed to primarily under-resourced areas, to reduce unnecessary ambulance transports and emergency room visits (\$12.3 million).

The pillar also complements other funding by setting aside \$17.6 million for ethnic and hyperlocal media and community-based outreach such as the community health worker and *promotores* program; backstops a sustained public health response to the COVID-19 emergency (\$22.5 million); and establishes \$50.0 million for eligible capital costs for infrastructure that may be needed to meet the County’s most serious public health challenges.

Promoting Equitable Outcomes

To address promoting equitable outcomes, the County has developed an Equity Toolkit to help departments to align programs with ARP funding allocations with identified communities of greatest need. The Toolkit includes a set of screening questions as part of an equity assessment, alignment, and evaluation process that directs the departments to incorporate and utilize metrics, identify geographic needs, and align budget resources with communities most affected by COVID-19 when developing their project design plans. These plans will be refined to ensure they uphold countywide equity principles and achieve equitable outcomes. The County's Anti-Racism, Diversity, and Inclusion Initiative will provide technical assistance and training to departments as part of this process, including a suite of support services and resources to increase their ability to use the Equity Toolkit to identify communities most in need of services, ensure equity is incorporated in their project design and inform equitable funding decisions and implementation. The Equity Toolkit also includes an Equity Explorer mapping tool, COVID-19 Vulnerability and Recovery Index (Index), and Equity Funding Formula (Formula) that will work in concert to identify and allocate funding to the County's most vulnerable residents.

Data shows that County neighborhoods experiencing concentrated poverty (i.e., areas with higher percentages of residents under 200 percent of the federal poverty level) have nearly three times as many COVID-19 cases than communities with higher incomes. Our Native Hawaiian, Pacific Islander, Black, and Latin populations have also most consistently faced housing, food, and economic insecurity during the pandemic, which has exacerbated the health, social, and economic circumstances experienced by low-income communities of color that pre-dated the pandemic.

To address these disparities and promote equity using both qualitative and quantitative data to achieve equitable outcomes, the County worked in collaboration with community partners to develop the COVID-19 Vulnerability and Index, and Formula as part of the Equity Toolkit to help identify the communities highly impacted by COVID-19 case rates and a myriad of economic, health, and social factors. The Index includes several proposed indicators that fall across three categories—risk, severity, and recovery—and based on those indicators, stratifies communities into five need categories, ranging from highest to lowest need. These include:

- Risk
 - Percent of essential workers
 - Percent of population under 200 percent of federal poverty level
 - Percent residing in overcrowded housing units
 - Noncitizen population
- Severity
 - Percent of population under 200 percent of federal poverty level

- Percent of population age 75+ in poverty
- Percent of uninsured population
- Heart attack hospitalization rate
- Diabetes hospitalization rate
- Asthma rate
- Recovery Need
 - Percent of essential workers
 - Percent of population under 200 percent of federal poverty level
 - Unemployment rate
 - Percent of uninsured population
 - Gun injury rate
 - Single-parent households

This Index will be a mapping layer in the Equity Explorer that will spatially show areas of greatest need across the County based on the identified indicators and help highlight need patterns, distributions, and hotspots more easily. The Formula then suggests corresponding percentages of allocated resources, the higher the Index need category, the higher the percentage of resources allocated based on community need and population size. This ensures that ARP funding is prioritized for communities that were most affected by COVID-19 and that will need the most support to recover.

County departments will be required to design their programs using the Equity Explorer and Index. In addition, other data mapping layers will be available to help prioritize community investments for specific projects, and to geographically locate the highest, high, and moderately need communities. This will guide prioritizing programs based on availability of resources, as well as promote equitable access to and distribution of ARP-funded services and resources.

Current efforts are also underway to ensure that non-geographically concentrated communities disproportionately affected by the COVID-19 pandemic are identified and prioritized for ARP allocations and programs. These include, but are not limited to, Native Hawaiian and Pacific Islander, American Indian and Alaska Native, and immigrant communities. The County has developed strategies and an implementation plan to collect data, use indicators, and adopt practices to ensure ARP funding supports non-geographically concentrated communities highly affected by the COVID-19 pandemic, but that are frequently overlooked based on current data collection and reporting methods that underrepresent their COVID-19 related risk, severity, and recovery needs. These data strategies range from integrating additional validated indicators to identify disproportionately affected and hard-to-count populations to adopting alternative methods for data mapping like Public Participation

Geographic Information Systems analysis and specifically targeting outreach and engagement strategies to reach these communities.

To address the ability of residents and/or businesses to know the services funded by State and Local Fiscal Recovery Funds, the County is developing an Equity Explorer mapping tool and public-facing website with a dashboard that reports on the County's highly affected communities, available ARP contracting opportunities (i.e., planned requests for proposals or competitive bids) ARP-funded projects, and their service locations. The County will leverage many outward facing communication platforms and stakeholder networks to elevate these funding opportunities and funded projects through:

- Department listservs, websites, and social media to amplify messaging and create linkages to the ARP dashboard.
- Board field deputies and County Commissioners who serve, identify as, and/or regularly interact with stakeholder groups that are most hurt by the COVID-19 pandemic.
- Department-sponsored or affiliated community boards, councils, and taskforces.
- County and contracted community health workers who directly engage residents and small business owners to ensure outreach to those limited by the digital divide.

County departments will also be required to articulate in their project design plans how they will promote equitable awareness of their projects, including a description of how limited English-proficient communities will be aware of funding opportunities and available services that they are eligible for.

To address outcomes, the County has drafted the countywide Equity Guiding Principles, along with ARP-specific budget principles, to help County departments weigh considerations throughout the budgeting process and ensure that program, policy, and funding decisions align with the Board's equity goals for ARP fund expenditures. Several of the Countywide Equity Guiding Principles and ARP-specific budget principles articulate the County's underlying goal of closing gaps in COVID-19 community resiliency and recovery outcomes using ARP funds. The equity principles are:

Countywide Equity Guiding Principles

- Reduce racial disparities in life outcomes and disparities in public investment to shape those outcomes.
- Develop and implement strategies that identify, prioritize, and effectively support the most disadvantaged geographies and populations.

- Authentically engage residents, organizations, and other community stakeholders to inform and determine interventions (e.g., policy and program) and investments.
- Seek to improve long-term outcomes both intergenerationally and multi-generationally.
- Use data to effectively assess and communicate equity needs and support timely assessment of progress.
- Disaggregate data and analysis within racial/ethnic and other demographic subgroup categories.
- Work collaboratively and intentionally across departments and across leadership levels and decision-makers.
- Act urgently and boldly to achieve tangible results.
- Align policies, processes, practices to effectively address equity challenges throughout the County's workforce (personnel, contractors, and vendors).
- Intervene early and emphasize long-term prevention.

Additional ARP Budget Equity Principles

- Dedicate ARP funds and resources to programs and services that reduce and close race and gender equity gaps, and address root causes and drivers of inequity.
- Lead with transparency and accountability during critical stages of the program implementation by reporting out program process and seeking community input and engagement in delivering services.
- Ensure immigrants of all statuses and system-impacted communities, including those with criminal histories, are eligible for any new or existing programs funded by ARP.
- Ensure new and existing programs and services are accessible to disadvantaged communities without the fear of intimidation or judgment. Services must be culturally and linguistically accessible, near transit, available in-person/over the phone, during days and hours when working individuals can access services and delivered by trusted messengers.
- When possible, offer opportunities and technical assistance needed to support community-based organizations in accessing County funds. Leverage existing contracting reform strategies and third-party administrator programs.
- Before the allocation of additional ARP funding, assess the impact of the initial round of allocated ARP funding and programs.
- ARP funds and resources should support and uplift the health and wellness needs of communities who have experienced historic disinvestment,

over-policing, and been affected the most by the pandemic. Funds should not be used to advance suppression-based efforts via incarceration and policing.

County departments will also be required to link their project to these principles and articulate in their project design how they will promote equitable outcomes that close the gaps in economic and racial disparities.

Departments will develop programs with specific targets intended to produce meaningful equity results and strategies to achieve those targets as part of their program design plans. Applying the Index will help target resources to the geographic and hard-to-count communities that need it most.

Lastly, to address the geographic and demographic distribution of funding and as described above, the development of the Equity Tracker and Index will support programs to geographically locate the highest, high, and moderately-needed communities where they should prioritize their program services utilizing the percent-resource allocator provided in the Funding Formula. Through this process, funding will target the communities most impacted by the COVID-19 pandemic and with the greatest need for resources to recover from the pandemic. Once the funded departments complete this exercise, the County will have a better understanding of the specific distribution of funding and demographics targeted. As described, the Index and Formula prioritizes the communities most affected by the COVID-19 pandemic, which includes populations experiencing concentrated poverty and those who identify as Native Hawaiian, Pacific Islander, Black, and Latin.

Community Engagement

Departments will be expected to submit a community engagement plan as part of their program design for their individual projects. Engagement strategies will differ depending on the project and target population. A Stakeholder Engagement Toolkit will be developed and disseminated to the departments and programs to support the development and execution of their community engagement plan.

Labor Practices

The County will not be utilizing ARP tranche 1 funds for any infrastructure projects. This section does not apply. However, in other categories, the County has some of the strongest labor and minimum wage laws in California and is a leader in ensuring best practices to protect employees.

Use of Evidence

To date, none of the ARP Projects have been implemented as program design is still being finalized. Use of Evidence and/or program evaluation will be part of the program design. This section will be reported on in the next Performance Report to the Treasury due July 31, 2022.

Table of Expenses by Expenditure Category

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
1	Expenditure Category: Public Health		
1.1	COVID-19 Vaccination	0	0
1.2	COVID-19 Testing	0	0
1.3	COVID-19 Contact Tracing	0	0
1.4	Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, etc.)	0	0
1.5	Personal Protective Equipment	0	0
1.6	Medical Expenses (including Alternative Care Facilities)	0	0
1.7	Capital Investments or Physical Plant Changes to Public Facilities That Respond to the COVID-19 Public Health Emergency	0	0
1.8	Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	0	0
1.9	Payroll Costs for Public Health, Safety, and Other Public Sector Staff Responding to COVID-19	0	0
1.10	Mental Health Services	0	0
1.11	Substance Use Services	0	0
1.12	Other Public Health Services	0	0
2	Expenditure Category: Negative Economic Impacts		
2.1	Household Assistance: Food Programs	0	0
2.2	Household Assistance: Rent, Mortgage, and Utility Aid	0	0
2.3	Household Assistance: Cash Transfers	0	0
2.4	Household Assistance: Internet Access Programs	0	0
2.5	Household Assistance: Eviction Prevention	0	0
2.6	Unemployment Benefits or Cash Assistance to Unemployed Workers	0	0
2.7	Job Training Assistance (e.g., Sectoral Job-Training, Subsidized Employment, Employment Supports or Incentives)	0	0
2.8	Contributions to UI Trust Funds	0	0
2.9	Small Business Economic Assistance (General)	0	0
2.10	Aid to Nonprofit Organizations	0	0
2.11	Aid to Tourism, Travel, or Hospitality	0	0
2.12	Aid to Other Impacted Industries	0	0

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
2.13	Other Economic Support	0	0
2.14	Rehiring Public Sector Staff	0	0
3	Expenditure Category: Services to Disproportionately Impacted Communities		
3.1	Education Assistance: Early Learning	0	0
3.2	Education Assistance: Aid to High-Poverty Districts	0	0
3.3	Education Assistance: Academic Services	0	0
3.4	Education Assistance: Social, Emotional, and Mental Health Services	0	0
3.5	Education Assistance: Other	0	0
3.6	Healthy Childhood Environments: Child Care	0	0
3.7	Healthy Childhood Environments: Home Visiting	0	0
3.8	Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System	0	0
3.9.	Healthy Childhood Environments: Other	0	0
3.10	Housing Support: Affordable Housing	0	0
3.11	Housing Support: Services for Unhoused Persons	0	0
3.12	Housing Support: Other Housing Assistance	0	0
3.13	Social Determinants of Health: Other	0	0
3.14	Social Determinants of Health: Community Health Workers or Benefits Navigators	0	0
3.15	Social Determinants of Health: Lead Remediation	0	0
3.16	Social Determinants of Health: Community Violence Interventions	0	0
4	Expenditure Category: Premium Pay		
4.1	Public Sector Employees	0	0
4.2	Private Sector: Grants to Other Employers	0	0
5	Expenditure Category: Infrastructure		
5.1	Clean Water: Centralized wastewater treatment	0	0
5.2	Clean Water: Centralized Wastewater Collection And Conveyance	0	0
5.3	Clean Water: Decentralized Wastewater	0	0
5.4	Clean Water: Combined Sewer Overflows	0	0
5.5	Clean Water: Other Sewer Infrastructure	0	0
5.6	Clean Water: Stormwater	0	0
5.7	Clean Water: Energy Conservation	0	0
5.8	Clean Water: Water Conservation	0	0
5.9	Clean Water: Nonpoint Source	0	0

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
5.10	Drinking Water: Treatment	0	0
5.11	Drinking Water: Transmission & Distribution	0	0
5.12	Drinking Water: Transmission & Distribution: Lead Remediation	0	0
5.13	Drinking Water: Source	0	0
5.14	Drinking Water: Storage	0	0
5.15	Drinking Water: Other Water Infrastructure	0	0
5.16	Broadband: "Last Mile" Projects	0	0
5.17	Broadband: Other Projects	0	0
6	Expenditure Category: Revenue Replacement		
6.1	Provision of Government Services	0	0
7	Administrative and Other		
7.1	Administrative Expenses	0	0
7.2	Evaluation and Data Analysis	0	0
7.3	Transfers to Other Units of Government	0	0
7.4	Transfers to Non-entitlement Units (States and Territories only)	0	0

Project Inventory

Public Health (EC 1): \$0
 Negative Economic Impacts (EC 2): \$0
 Services to Disproportionately Impacted Communities (EC 3): \$0

To date, none of the ARP Projects have been implemented as program design is still being finalized. Use of Evidence and/or program evaluation will be part of the program design. This section will be reported on in the next Performance Report to the Treasury due July 31, 2022.

Performance Report

To date, none of the ARP Projects have been implemented as the program design is still being finalized. Key indicators for the respective ARP programs are still being identified in accordance with Treasury guidance, hence there is no progress, challenges, nor opportunities to report for this report. These will be reported on in the next Performance Report to the Treasury due July 31, 2022.

Ineligible Activities: Tax Offset Provision (States and territories only)

Item	Amount
a. Revenue-reducing Covered Changes	\$0

This section does not apply.



FESIA A. DAVENPORT
Chief Executive Officer

County of Los Angeles
CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, California 90012
(213) 974-1101
<http://ceo.lacounty.gov>

"To Enrich Lives Through Effective And Caring Service"

Board of Supervisors
HILDA L. SOLIS
First District

HOLLY J. MITCHELL
Second District

SHEILA KUEHL
Third District

JANICE HAHN
Fourth District

KATHRYN BARGER
Fifth District

July 27, 2021

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

ADOPTED

BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES

52-F July 27, 2021

CELIA ZAVALA
EXECUTIVE OFFICER

**APPROVAL OF THE AMERICAN RESCUE PLAN FISCAL RECOVERY FUNDS SPENDING PLAN
(ALL SUPERVISORIAL DISTRICTS)
(3-VOTES)**

SUBJECT

The Chief Executive Officer (CEO) recommends the Board of Supervisors approve the proposed spending plan for the County's allocation of the American Rescue Plan Act (ARP) Coronavirus State and Local Government Fiscal Recovery Funds (Fiscal Recovery Funds).

The spending plan totals \$975.0 million across three strategic pillars: (1) \$567.9 million for equity-based investments to position the County to recover better than before the pandemic; (2) \$239.7 million to support an equitable and inclusive recovery; and (3) \$167.4 million to preserve the County's fiscal stability and shore up our safety net programs.

Taken together, these proposed investments represent a once-in-a-generation opportunity for the County, led by your Board, to enact transformative changes in the communities that have been hardest hit by the pandemic, and set the foundation for all our residents to share in a healthier, more equitable future.

The spending plan responds to the COVID-19 public health emergency and its economic impacts with substantial and direct investments in hard-hit disadvantaged communities and through programs to address entrenched challenges that have only grown worse during the pandemic, ranging from homelessness and deeper levels of poverty to the unique needs of immigrants, small businesses, justice-involved individuals, and survivors of trauma, including domestic violence and hate crimes.

A summary of the proposed spending plan is included as Attachment I and a comprehensive list of programs is included as Attachment II, with additional details in the Facts and Provisions/Legal Requirements section of this letter.

This is the first phase of our ARP Fiscal Recovery Funds planning. We anticipate receiving a second allocation of approximately \$975.0 million in Fiscal Recovery Funds in May 2022 and will return to your Board at that time with a proposed spending plan.

IT IS RECOMMENDED THAT THE BOARD:

1. Approve the attached proposed spending plan totaling \$975.0 million for the expenditure of federal revenue received through a direct allocation pursuant to the ARP.
2. Delegate authority to the CEO, or her designee, to allocate funds from the ARP Act Trust Fund to reimburse County departments for expenditures that meet the eligibility criteria issued by the U.S. Department of the Treasury (Treasury).
3. Delegate authority to the CEO, or her designee, to recognize lost revenue through the regular budget process, and as authorized under the ARP, as needed to provide the government services identified in the spending plan.
4. Delegate authority to the CEO, or her designee, to adjust planned spending among categories approved in the spending plan and across fiscal years to maximize the use of the funds and recover eligible costs.
5. Find that the recommended actions, including the approval of the proposed spending plan for the expenditure of federal revenue received through the ARP do not constitute a project pursuant to section 21065 of the California Public Resources Code and section 15378(b) of the State California Environmental Quality Act (CEQA) Guidelines for the reasons stated in this Board letter and in the record of the proposed activities. In the alternative, the recommended actions, including approval of the spending plan, are exempt as specific actions necessary to prevent or mitigate an emergency as a result of the declared COVID-19 public health emergency.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

Approval of the spending plan will enable the County to program \$975.0 million in a direct federal allocation received under the ARP Fiscal Recovery Funds and continue to build upon the \$1.22 billion in investments previously authorized by your Board using funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act. This spending plan is designed to enable the County to mount a sustained response to the impacts of COVID-19 by supporting individuals, families, communities, small businesses, and community-based providers, among others, in the difficult journey towards recovery.

The requested delegated authority will authorize the transfer of funds out of the County's ARP Act Trust Fund and allow the allocation of funds for uses approved under the spending plan. The allocations will be formalized through subsequent budget actions approved by your Board. The requested delegated authority will also authorize the CEO to determine the most appropriate and eligible categories of ARP funding to ensure the programs, services, and allocations in the spending plan are fully funded, including but not limited to using ARP provisions that authorize the

County to restore lost revenue for the purpose of providing government services. In addition, the delegated authority will authorize the CEO to make transfers between budget units, as well as adjustments between budget years and spending plan categories when necessary and appropriate. This will provide needed administrative flexibility to maximize newly available State or federal funding and re-balance budgeted spending categories in response to real-time conditions. Finally, the requested authority will allow the CEO to allocate public health emergency funding included in the spending plan, as needed, to support the public health response to critical and emerging pandemic needs.

Implementation of Strategic Plan Goals

Adoption of the spending plan and the related recommendations supports all three goals of the County's Strategic Plan: Goal I – Make Investments that Transform Lives, Goal II – Foster Vibrant and Resilient Communities, and Goal III – Realize Tomorrow's Government Today. The spending plan focuses resources on some of the County's most challenging and complex issues, including but not limited to areas where health and economic conditions contributed to poor public health consequences during the pandemic. The proposed investments will be deployed using an equity tool and are brimming with the potential to positively impact the lives of those who rely on us, and to strengthen communities throughout the County - one community investment at a time. Finally, the proposed spending plan includes investments to support the County's infrastructure and to better position the County to address future challenges.

FISCAL IMPACT/FINANCING

Approval of the proposed \$975.0 million spending plan would pay for a wide range of services and programs to support the County's pandemic recovery, including \$567.9 million for equity-focused programs, \$239.7 million to support an equitable and inclusive recovery, and \$167.4 million to ensure the County's fiscal stability and sustain vital safety net programs.

The spending plan includes \$65.0 million to pay costs associated with CEO-approved County disaster services worker programs and other COVID-19-related costs, as well as \$4.2 million to pay for mandated auditing and reporting, developing an equity tool, securing data visualization services, and launching a website that will enable the CEO to broadly share information related to how funds are deployed, by whom, and program outcomes.

The County must spend the ARP Fiscal Recovery Funds in strict compliance with federal law. The CEO, Auditor-Controller, County Counsel, and other departments are working closely to ensure appropriate fiscal oversight, accountability, auditing, and reporting of these funds. We do not anticipate any impact to the County General Fund.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

The ARP, effective March 11, 2021, is a comprehensive federal funding package adopted in response to the COVID-19 pandemic. Among many other provisions, the ARP provides \$350.0 billion in Fiscal Recovery Funds to support states, territories, counties, cities, and tribal governments, with \$65.1 billion dedicated specifically to counties. (See sections 602 and 603 of the Social Security Act as added by section 9901 of the American Rescue Plan Act of 2021.) The Los Angeles County region anticipates receiving approximately \$4.6 billion in Fiscal Recovery Funds, with the County expected to receive about \$1.95 billion, and each city within the County receiving its own share of the remaining \$2.65 billion. A table showing the County's and each city's estimated allocation is included as Attachment III.

The federal government will provide the Fiscal Recovery Funds in two equal payments. We received the first payment of approximately \$975.0 million, in May 2021 and placed the funds into the newly created ARP Act Trust Fund. We anticipate receiving the second payment, also approximately \$975.0 million, in May 2022.

The Fiscal Recovery Funds may be used for the following:

1. To respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;
2. To respond to workers performing essential work during the COVID-19 public health emergency by providing premium pay to eligible workers;
3. To provide government services to the extent of the reduction in revenue due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year prior to the emergency; and
4. To make necessary investments in water, sewer, or broadband infrastructure.

The U.S. Treasury provides guidance on the eligible and restricted usage of the Fiscal Recovery Funds through the Interim Final Rule (31 CFR Part 35), Treasury Compliance and Reporting Guidance, and Frequently Asked Questions.

SPENDING PLAN OVERVIEW

If approved, this spending plan will program the full \$975.0 million in Fiscal Recovery Funds received to date. The plan distributes funding across three strategic pillars. Detailed information regarding each pillar is included below.

FIRST PILLAR: EMERGING FROM THE PANDEMIC BETTER THAN BEFORE THROUGH EQUITY-BASED INVESTMENTS

The first strategic pillar includes \$567.9 million to ensure the County emerges from the pandemic better than before through equity-based programs.

This pillar recognizes that the Fiscal Recovery Funds represent a once-in-a-generation opportunity to address the County's most acute and impactful inequities and proposes investments to address the social determinants which contributed to poor public health outcomes during the pandemic. These investments include housing for people experiencing homelessness including through partnerships with cities (\$400.0 million), creation of more affordable housing (\$40.0 million), bolstering the Board's "Care First, Jails Last" vision (\$47.1 million), reducing the digital divide (\$12.0 million), and disrupting the cycle of poverty in communities that have historically been left out of intergenerational wealth gains (\$19.8 million).

In addition to other County investments in community-based support, including Care First and Community Investments (also known as Measure J investments), this pillar also provides direct grants to community-based organizations providing trauma prevention and violence disruption services (\$20.0 million); food and nutritional support, including formula and essential baby supplies (\$8.0 million); capacity building for justice-focused organizations (\$5.0 million) and immigrant-

focused organizations (\$3.5 million); youth workforce development (\$3.5 million); wealth-building in low-income and immigrant communities (\$3.5 million); financial support to microbusinesses in the street and sidewalk vending market (\$3.5 million); and legal representation for immigrants at risk of removal (\$2.0 million).

SECOND PILLAR: BUILDING A BRIDGE TO AN EQUITABLE RECOVERY

County residents in low-income communities and communities of color have borne the brunt of the pandemic's negative impacts. This second pillar recognizes the need to deploy supportive services through an equity lens to jumpstart recovery for those who have suffered the most and are resourced the least.

This pillar invests \$239.7 million to provide financial and other services and programs to small businesses, entrepreneurs, and nonprofits (\$70.5 million); support for artists and professionals and organizations in the creative economy (\$21.25 million); create employment opportunities for workers and youth (\$37 million); protect tenants from eviction and homeowners from foreclosure (\$18.5 million); fund essential childcare, recreational, early education, and home visiting programs for families (\$49.13 million); further address trauma and violence (\$10.7 million); and provide additional food and nutritional resources (\$32.6 million).

THIRD PILLAR: FISCAL STABILITY AND SOCIAL SAFETY NET

Throughout the pandemic, the County not only sustained but expanded its safety net programs to meet critical public health, economic, and social needs of our community, despite drastic revenue reductions and implementing approximately \$370.0 million in departmental curtailments last fiscal year. The third pillar recognizes the need to ensure the County's system of support to residents – the "safety net" – is on firm financial footing as we emerge from the pandemic.

This pillar proposes \$167.4 million to shore up the County's disaster services worker program (\$65.0 million), and expand the County Fire District's Advanced Provider Response Units, which pairs a nurse practitioner with a firefighter paramedic deployed to primarily under-resourced areas to reduce unnecessary ambulance transports and emergency room visits (\$8.1 million).

The pillar also complements other available funding by setting aside \$17.6 million for ethnic and hyperlocal media and community-based outreach such as the community health worker and promotores programs; backstops a sustained public health response to the COVID-19 emergency (\$22.5 million); establishes \$50.0 million for eligible capital costs for infrastructure that may be needed to meet the County's most serious public health challenges; and ensures funding for mandated audits and reporting, among other administrative costs (\$4.2 million).

IMPACT OF AVAILABILITY OF OTHER FUNDING ON PROPOSED SPENDING PLAN

As we developed this proposed spending plan, we carefully considered other available funding and designed the spending plan to leverage and/or complement those funding sources.

We worked closely with partner departments, such as the Departments of Public Health (DPH) and Health Services and the Los Angeles County Development Authority, to identify and understand when the County will receive other federal and State funds available to support components of this spending plan. In order to stretch every federal and State dollar across all three pillars of this plan, we recommend funding amounts in this plan while seeking to leverage other additional funding intended for the same investment area. This plan's recommended investments in the public health

response and our approach to rent relief are examples.

In addition to the Fiscal Recovery Funds under ARP, the ARP provides additional, substantial funding to support vaccine distribution, testing and contact tracing, public health workforce, and emergency rental assistance, to name a few. For the public health response, the ARP includes \$14.0 billion to support vaccine distribution and administration across the country and \$7.5 billion for the Centers for Disease Control and Prevention (CDC) for vaccines—vaccines which will largely be used to support state and local public health departments, including DPH. DPH also receives funding from the CDC through the Epidemiology and Laboratory Capacity grant that supports some of the County’s core public health responsibilities, such as contact tracing, outbreak management, health officer order enforcement, vaccine operations and community testing. Finally, the federal Consolidated Appropriations Act, 2021, also provided substantial funding to support pandemic response and recovery. We took these factors into consideration when determining the proposed funding allocation for the public health response.

Similarly, more than \$630.0 million in emergency rent assistance is available for County residents through separate ARP funding and the Consolidated Appropriations Act, 2021. We also took this into consideration when determining the recommended approach to protecting tenants in this spending plan.

Finally, the County continues to leverage disaster relief funding reimbursement through the Federal Emergency Management Agency (FEMA). However, FEMA has already terminated support for some programs and other programs are scheduled to sunset in September 2021.

ENSURING EQUITY

On April 20, 2021, and again on July 13, 2021, your Board directed the CEO and County departments to employ an equity lens to deploy pandemic recovery funding and services. The CEO, through its Anti-racism, Diversity and Inclusion Initiative and in consultation with the Advancement Project, other community stakeholders, and County departments and agencies, is establishing foundational principles and an equity formula to guide each department’s program planning to increase the likelihood that these objectives will be achieved. Pursuant to the Board’s directives, outcomes and standardized equity metrics will be reported on a public-facing website that will be developed as program implementation commences.

STATUS OF CARES ACT CORONAVIRUS RELIEF FUNDS (CRF)

As mentioned above, the County received approximately \$1.22 billion in CARES Act CRF through federal and State allocations and the Board approved the first CRF spending plan on July 21, 2020. The County used CRF to fund a wide variety of programs in direct response to the pandemic, including food relief, small business and restaurant grants, testing, contact tracing and public health surveillance, rent relief, childcare, and other supports. The Board amended the CRF spending plan twice to allocate available funding, and on May 4, 2021, the Board approved a final amended plan to allocate approximately \$102.1 million in available remaining CRF to pay for pandemic response costs incurred by the County and to bridge critical pandemic response programming until the County received its Fiscal Recovery Funds. The County’s CRF is fully allocated and we expect it will be fully expended in the coming weeks.

ENVIRONMENTAL DOCUMENTATION

The recommended actions, including approval for the proposed spending plan and proposed delegations, do not constitute a project under CEQA because they are activities that are excluded from the definition of a project by section 21065 of the California Public Resources Code and section 15378(b)(4) and (5) of the State CEQA Guidelines. The actions proposed are organizational or administrative activities of government which will not result in direct or indirect physical changes to the environment. Additionally, the actions involve the creation of a government funding mechanism that does not involve a commitment to a specific project that may result in a potentially significant impact on the environment.

In the alternative, approval of the recommended actions is statutorily exempt from CEQA under section 21080(b)(4) of the Public Resources Code and section 15269(c) as specific actions to prevent or mitigate an emergency due to the declared COVID-19 public health emergency.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

The uses proposed by the spending plan are all specifically related to the County's COVID-19 response and recovery, and in that regard the services are new or modified to be specifically responsive to COVID-19. Timely expenditure of the ARP Fiscal Recovery Funds will depend in part on the County's ability to quickly standup delivery models, partner with community-based organizations, and leverage existing infrastructure to deliver new COVID-19-related services. Service levels for certain pre-COVID-19 County services may be impacted where the staff normally providing those services have been redeployed as disaster services workers or otherwise diverted to pandemic response and recovery programming. Service levels may also be impacted by the need to deploy even more County staff to support some of the new programs and services contemplated by the spending plan.

The Honorable Board of Supervisors

7/27/2021

Page 8

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Fesia A. Davenport". The signature is fluid and cursive, with a large initial "F" and "D".

FESIA A. DAVENPORT

Chief Executive Officer

FAD:JMN:MM

MM:EB:cg

Enclosures

c: Executive Office, Board of Supervisors
County Counsel
Auditor-Controller

ATTACHMENT I

American Rescue Plan Summary

OVERVIEW: Phase one of Los Angeles County's American Rescue Plan will invest an unprecedented **\$975 million** in federal recovery funds to reshape and rebuild Los Angeles County as it emerges from a devastating pandemic.

The plan invests heavily—and directly—in hard-hit disadvantaged communities and advances innovative, equity-focused programs to address entrenched challenges ranging from homelessness and poverty to the unique needs of immigrants, small businesses, justice-involved individuals, and survivors of trauma, including domestic violence and hate crimes.

The funding in this plan represents the first phase of a **\$1.9 billion** allocation under the American Rescue Plan (ARP), with the remaining funding to be provided to the County in 2022.

This first phase is focused on programs to benefit our residents, businesses, and communities—and does not include any allocations to backfill the County's revenue losses, which will be addressed in the next phase.

The plan is based on three strategic pillars, which create the foundation for a “Better Than Before” recovery in Los Angeles County.

STRATEGIC PILLAR 1

Equity-Focused Investments

Allocation: **\$567.90 Million**

Addressing longstanding inequities in hard-hit and historically disadvantaged communities through urgent, transformative, and innovative investments.

STRATEGIC PILLAR 2

Building A Bridge to an Equitable Recovery

Allocation: **\$239.68 Million**

Deploying supportive services through an equity lens to jumpstart recovery in communities that have experienced the most severe impacts of COVID-19.

STRATEGIC PILLAR 3

Fiscal Stability and Social Safety Net

Allocation: **\$167.42 Million**

Sustaining and expanding key programs to ensure a strong safety net as we emerge from the pandemic.

Highlights include:

More than **\$468 million** for housing and related services for people experiencing homelessness, for services to prevent people falling into homelessness, and for development of affordable housing.

More than **\$290 million** in direct community investments and partnerships with community-based organizations.

More than **\$89 million** to expand the system of care and reduce reliance on incarceration; support justice-focused community organizations; create jobs for justice-involved individuals; and address trauma and violence in communities. This ARP funding includes **\$47.1 million** for Care First, Jails Last programs, which will augment \$100 million in additional County funding for Care First and Community Investments (formerly Measure J.)

\$12.5 million to support immigrants and immigrant-focused community-based organizations that provide a broad range of services, including legal representation, wealth-building assistance and organizational capacity building—in addition to a broad range of other ARP-funded assistance, from nutrition to childcare to health outreach, intended to benefit immigrant and other high-need communities.

\$70 million for small businesses, entrepreneurs, and nonprofits hit hard by the pandemic.

AMERICAN RESCUE PLAN – PHASE ONE SPENDING PLAN

– \$975.0 Million –

FIRST PILLAR

EMERGING FROM THE PANDEMIC BETTER THAN BEFORE THROUGH EQUITY-BASED INVESTMENTS

\$567.9 million

The American Rescue Plan represents a once-in-a-generation opportunity to address LA County's most urgent inequities. This first pillar, "Emerging from the Pandemic Better than Before through Equity-Based Investments," makes investments that will increase housing for people experiencing homelessness, create more affordable housing, resource the Board's "Care First, Jails Last" vision, reduce the digital divide, and build wealth in communities that have historically been left out of generational wealth gains.

1.1 Housing for People Experiencing Homelessness - \$400.0 million

Seize the moment to address LA County's urgent humanitarian crisis by creating or sustaining thousands of units of interim and permanent supportive housing and offering essential housing services for people experiencing homelessness.

Program	Description	Allocation (\$Millions)
Project Homekey 2.0	Through the State's Project Homekey program, create new interim and permanent supportive housing for individuals and families with complex health or behavioral health conditions who are experiencing homelessness by acquiring new hotels, motels, and apartment complexes.	\$115.0
Conversion of Interim Housing Units to Permanent Housing	Fund the conversion of existing interim housing units owned by LA County into permanent housing units, including permanent supportive housing, to support the countywide permanent housing shortfall.	\$113.2
Permanent Supportive and Interim Housing	Create permanent supportive and interim housing for individuals and families with complex health or behavioral health conditions who are experiencing homelessness by constructing new modular, prefabricated, or container housing on LA County-owned or city-owned or leased property, and by the strategic renovation of existing LA County facilities.	\$100.0
Rental Subsidies for Permanent Supportive Housing	Create permanent supportive housing for individuals and families with complex health or behavioral health conditions who are experiencing homelessness by providing rental subsidies that can be used in the private rental market, for master leasing, and for project-based sites without rental subsidies, among other options, without any upfront capital costs.	\$30.0

Program	Description	Allocation
Intensive Case Management Services (ICMS) and Tenancy Support Services for Federal Voucher Holders	Provide Intensive Case Management Services (ICMS) and move-in assistance for approximately 1,500 federal subsidy recipients who are coming out of homelessness and matched to a permanent housing opportunity.	\$16.7
Homelessness Prevention	Support the Department of Health Services' (DHS) Housing for Health Homelessness Prevention Unit, a proactive, collaborative, data-driven effort to identify people in LA County who are at-risk of losing their housing and provide them with support services and flexible cash assistance to address an array of needs, including rent and utility arrears, and connection to mainstream services and benefits.	\$13.75
Interim Housing Operating Costs for Community-Based Sites	Support the operation of 261 interim housing beds in 10 different sites located throughout LA County, including at three new Recuperative Care Centers opened on DHS hospital campuses in response to COVID-19.	\$6.0
Interim Housing Operating Costs for Safe Landing Site	Support the Safe Landing Program, which provides interim supportive housing to people experiencing homelessness who can be diverted from jail or from the emergency room, including 24/7 admissions and onsite health and mental health clinical assessment and care.	\$4.25
Safe Parking	Establish five 20-space Safe Parking Program sites, one in each Supervisorial District, that would operate from January 2022 to December 2024 (24-months).	\$1.1
		\$400.0

1.2 Reduce the Affordable Housing Shortfall - \$40.0 million

Reduce the Countywide affordable housing shortfall by investing in private affordable housing developments.

Program	Description	Allocation
Funding New Private Sector Affordable Housing Development	Supplement the annual Notice of Funding Availability, administered by the Los Angeles County Development Authority (LACDA), with additional funds to support more affordable housing developments in LA County.	\$40.0
		\$40.0

1.3 Care First, Jails Last - \$47.1 million

As a complement to Board-driven efforts to reverse the trajectory of a jails-first approach, including the Alternatives to Incarceration Initiative and Care First and Community Investments (formerly Measure J), expand the system of care, support decarceration, and provide community-based diversion, treatment, and reentry as an alternative to jails.

Program	Description	Allocation
Alternative Crisis Response	Jumpstart the Alternative Crisis Response, a multiagency effort led by mental health professionals and first responders to promote the appropriate care and treatment of people in crisis as a primary alternative to a law enforcement response or jail.	\$18.5
System of Care Expansion	Expand the LA County's community-based system of care for people experiencing serious mental illness and substance use disorder by facilitating service providers' capabilities and capacity.	\$10.5
Job Programs for Reentry Populations	Provide a variety of job placement programming for individuals returning from serving sentences in jail or prison, with a focus on women and the LGBTQI+ community, including the Careers for a Cause, Skills and Experience for the Careers of Tomorrow (SECTOR), and Fire Camp programs.	\$8.6
ODR Interim Housing Beds	Extend funding for the Office of Diversion and Reentry's (ODR) "Covid19 Jail Release," which are interim housing beds to provide housing for people who are experiencing homelessness and have severe mental illness and physical health issues who were released during pandemic-caused jail decompression.	\$5.0
Mapping Resources for Justice-Involved Populations	Develop a resource map of service networks for justice-involved individuals to identify assets and deficits that will inform the development of programs and services and raise awareness of the existence of these programs and services for this population.	\$1.5
Bed Availability Navigator System	Develop a mobile application (app) for first responders and system navigators that will conduct a needs-assessment, identify the nearest available appropriate facility, and facilitate the person's transport and intake.	\$1.5
Arts for Justice-Involved Youth	Support arts community-based organizations to provide arts for justice-involved youth in LA County detention and in justice- and system-impacted communities as a prevention measure, and fund organizations whose programs are deployed through a justice lens.	\$1.5

\$47.1

1.4 Digital Divide - \$12.0 million

Attack the Digital Divide so that all LA County residents can enjoy educational and economic opportunities and prosperity.

Program	Description	Allocation
Library Laptop and Hotspot Lending and WorkReady Programs	Add 1,400 Chromebook kits to the LA County Library's existing Laptop & Hotspot Loan program and fund necessary equipment, software, and licenses, with a focus on low-income communities and communities of color with limited access to broadband internet and devices.	\$3.4
Delete the Divide Initiative	Led by the Internal Services Department (ISD) and through an innovative public-private partnership model, Delete the Divide seeks to unify efforts to provide youth in disadvantaged communities with direct access to modern technologies, as well as, training and support services, educational programs, technical certifications, job shadowing, mentoring, corporate tours, paid work experience, academic scholarships, practical hands-on experience, and pathways to well-paying careers.	\$2.9
LA Community Impact Hubs	In partnership with the Greater LA Education Foundation, the Los Angeles County Office of Education (LACOE), private sector partners and nonprofits, support Teen Tech Centers as after-school spaces equipped with cutting-edge technology and staffed by youth development professionals who provide a safe, supporting learning environment.	\$2.0
Public Wi-Fi at LA County Parks	Install public Wi-Fi at 36 LA County parks that serve communities hardest hit by the pandemic and with the lowest rates of home broadband access.	\$1.5
LA County Library "Park and Connect" Program	Expand the Library's "Park and Connect" program by installing outdoor Wi-Fi antennas at 55 LA County libraries, which will offer public internet access in the library parking lots and adjacent public spaces.	\$1.5
Building a Better Connection for Older Adults	Through a partnership with the Department of Workforce Development, Aging and Community Services (WDACS) and the Aging Network, the program will provide a tablet computer designed for use by older adults, along with internet connection, technical assistance, and ongoing support.	\$0.7
		\$12.0

1.5 Breaking the Cycle of Intergenerational Poverty - \$19.8 million

Disrupt the cycle of poverty by building intergenerational wealth in communities with historically limited economic opportunities and relatively poor health and educational outcomes.

Program	Description	Allocation
Guaranteed Basic Income	Launch a Guaranteed Basic Income Pilot Program to improve the financial stability of populations most impacted by COVID by reducing destabilizing and catastrophic income volatility.	\$16.3
Volunteer Income Tax Assistance (VITA) for People Experiencing Homelessness	Work with homeless services providers to increase tax filings for homeless and formerly homeless individuals and families, prioritizing meeting the deadline for non-filers to receive federal and state stimulus checks.	\$2.3
Financial Coaching Partnerships	Establish a network of financial ambassadors to provide financial coaching and debt avoidance services for LA County residents impacted by COVID-19.	\$1.2
		\$19.8

1.6 Direct Community Investments - \$49.0 million

As a complement to other LA County efforts to fund community-based support and recovery, including Care First and Community Investment (formerly Measure J), work with a third-party administrator(s) to resource community-based organizations that provide pandemic recovery services related to justice-involved populations, healthy communities, and economic and workforce development.

Program	Description	Allocation
Trauma Prevention Partnerships	Grants to community-based organizations to support crisis response, violence disruption, and gang prevention and intervention.	\$20.0
Community Food Resource Grants	Grants to community organizations producing, distributing, or promoting culturally relevant food and services, including baby formula and essential supplies like diapers, to families who are unable to access or fully utilize sufficient food from other programs.	\$8.0
Capacity-Building Grants for Justice-Focused Community-Based Organizations	Grants to justice-focused community-based organizations to support strategic planning and assessment of post-pandemic programmatic operations, as well as strengthening fiscal, development, and fundraising capacity.	\$5.0

Program	Description	Allocation
Grants to Support Youth Workforce Development	Grants to organizations focused on creating jobs and career pathways for youth through direct grants, with a focus on youth in communities with disparate health and educational outcomes.	\$3.5
Grants to Community-Based Organizations Focused on Financial Wellbeing and Wealth Building in Low-Income and Immigrant Communities	Grants to community-based organizations and community development financial institutions that serve LA County's low-income communities of color, with a focus on intergenerational wealth-building, financial coaching, and homeownership.	\$3.5
Street Vending Collaborative for Health, Safety, and Economic Mobility	In partnership with community-based organizations that work closely with sidewalk vendors, launch a linguistically competent and culturally affirming campaign to educate vendors about public health and other regulatory standards, including safety measures to prevent the spread of COVID-19, and connect vendors with financial support necessary to obtain code-compliant carts and equipment.	\$3.5
Capacity Building for Immigrant-Focused CBOs	Grants to immigrant-focused community-based organizations to grow post-pandemic programmatic, fiscal, and fundraising capacity.	\$3.5
Legal Representation for Immigrants at Risk of Removal	To help stabilize the cultural and economic fabric of immigrant communities, support nonprofit legal services providers and community-based organizations that ensure due process to immigrants at risk of removal.	\$2.0
		\$49.0

SECOND PILLAR

BUILDING A BRIDGE TO AN EQUITABLE RECOVERY

\$239.68 million

The pandemic has caused untold harms in our County, but those living in low-income communities, communities of color, and places with relatively poor social determinants of health have borne the brunt. This second pillar, “Building a Bridge to an Equitable Recovery,” recognizes the need to deploy supportive services through an equity lens to jumpstart recovery for those who have suffered the most.

2.1 Small Businesses, Entrepreneurs, and Nonprofits - \$70.5 million

Stabilize small businesses and entrepreneurs who are the cultural and economic engines of LA County, with a focus on investments in small businesses and entrepreneurs who have been excluded from past opportunities due to institutional racism, redlining, and language and cultural barriers; and support nonprofits that extend LA County’s critical safety net infrastructure and played an outsized role in LA County’s COVID-19 response.

Program	Description	Allocation
LA Regional COVID Fund: Small and Microbusiness Grants	Expand upon the success of the LA Regional COVID Fund by providing additional grant opportunities to small businesses and microentrepreneurs, including veteran-owned businesses and disadvantaged businesses.	\$20.0
LA Regional COVID Fund: Nonprofit Grants	Expand upon the success of the LA Regional COVID Fund by providing additional grant opportunities to nonprofits that provide safety net services in communities hardest hit by the pandemic.	\$15.0
Economic Mobility Initiative	In partnership with community development financial institutions and community-based organizations, target investment in communities with high proportions of disadvantaged businesses and close the gender gap in entrepreneurship to reduce poverty, create jobs, and spur growth and innovation, including but not limited to the creation of an entrepreneurship academy, mentorship, technical assistance, capacity building, revolving loan funds, recovery navigators, and other critical supports.	\$15.0
Keep LA Dining	Extend and expand LACDA’s existing restaurant grant program, with a focus on equitable distribution of funding to preserve businesses in communities that lack access to traditional forms of capital.	\$10.0
Small Business Rent Relief	Support small businesses (and their landlords) in unincorporated areas who are struggling to pay rent due to COVID-19.	\$7.5

Program	Description	Allocation
Legal Aid for Small Business Owners	In partnership with nonprofit legal services providers, offer legal advice and landlord-tenant support for income-qualified small businesses.	\$1.5
"Shop Local" Campaigns	Partner with local chambers of commerce on hyperlocal campaigns to encourage consumers to return to vital small business corridors, with emphasis on the unincorporated areas.	\$1.0
Safer at Work	Extend and expand the Safer at Work campaign, a public education campaign to improve compliance with public health orders, and the PPE for Small Business Program, which provides much needed personal protective equipment to micro and small enterprises.	\$0.5
		\$70.5

2.2 Arts and the Creative Economy - \$21.25 million

Address the impacts of the pandemic on the arts and the creative economy, one of the most economically significant and hardest-hit sectors, while leveraging the unique capacity of arts and culture to catalyze our region's economic recovery, civic connectivity, and community wellbeing.

Program	Description	Allocation
Arts Relief and Recovery Grants to Nonprofits and Individuals	An arts recovery grant fund to support nonprofit arts organizations and social service/social justice organizations that engage the arts to meet the needs of their often-vulnerable constituents to support recovery due to COVID-19 related closures, interruptions, losses, and new health protocols.	\$12.0
Creative Works Jobs for Artists	Engage artists, intermediaries, and cultural organizations to develop artist-led projects and public programs.	\$5.0
Reopening Culture, Tourism, and Marketing Initiative	Partner with the cultural community, as well as LA Tourism, Metro, and other agencies, on a communications outreach campaign to increase information, marketing, and promotion of arts and cultural activities in the LA County region. This effort would also provide funding and other marketing support to diverse arts organizations and ethnic media; strengthen digital and communications infrastructure and assets used to promote arts and culture in a regional campaign to boost reopening and to support the recovery of the arts and creative economy.	\$1.9

Program	Description	Allocation
Creative Career Pathways for Youth	Funding for programs at LA County Parks' Innovation Labs that prepare youth for careers in arts and media, so that youth who have historically experienced barriers to accessing these careers are job-ready as the economy recovers and stabilizes.	\$1.6
Arts Education Program for Vulnerable LA County Schools	Support innovative programs offered by the Los Angeles County Museum of Art (LACMA) in partnership with schools, public libraries, community centers and artists, including Creative Classrooms, Communities Create LA!, Mobile Arts, K-12 Free Transportation, Evenings for Educators, and Teaching Artist Training	\$0.75
		\$21.25

2.3 Employment Opportunities for Workers and Youth - \$37.0 million

Create opportunities for under-skilled and hard-to-employ workers to secure employment in the post-pandemic economy, with an emphasis on workforce development opportunities for LA County's youth.

Program	Description	Allocation
Pandemic Recovery Rapid Reemployment	In partnership with community-based organizations, labor, and educational partners, support individuals and businesses in the economic recovery through immediate, rapid re-employment, targeting recovery-focused industries.	\$20.0
High Road Training Partnerships	Expand and build new pre-apprenticeships and apprenticeships in the areas of health care, advanced manufacturing, construction, film and digital media, early childhood education and early care, social/human services, transportation and warehousing, bioscience, and information technology.	\$9.0
Youth@Work	Increase capacity for the Youth@Work program, which offers youth in priority populations, including but not limited to foster, probation, and LGBTQI+ youth, paid enrichment training, and work experience in public, non-profit, and private organizations in high-growth industry sectors.	\$5.0

Program	Description	Allocation
Fair Chance Campaign	Provide funding for the existing Fair Chance Campaign to increase employment of justice-involved individuals, while also providing incentives to employers.	\$2.0
Wraparound Services for Critical Employment Initiatives	Support rapid re-employment and high-road training partnerships by offering wraparound supports while in training, including stipends, childcare, mentoring, support with housing, help with technology barriers, and other case management.	\$1.0
		\$37.0

2.4 Stable Housing - \$18.5 million

Complement substantial existing federal and state rental relief and homeowner resources with hyperlocal financial support and outreach to ensure those most at risk of eviction and disruptive displacement remain in their homes.

Program	Description	Allocation
Stay Housed LA County	Expand and sustain Stay Housed LA County, a first-of-its-kind partnership between LA County, community-based organizations, and nonprofit legal services providers to provide outreach, education, full-scope legal representation, and emergency rental assistance to low-income residents facing eviction.	\$12.0
LA County Mortgage Relief Partnership	As a complement to state and federal mortgage relief, offer United States Department of Housing and Urban Development (HUD)-certified foreclosure prevention counseling and mortgage relief to property owners of 1-4 units and financial assistance for residents in areas of naturally occurring affordable housing, with a high risk of displacement and gentrification.	\$5.0
Landlord-Tenant Mediations	Through a partnership led by WDACS with the Department of Consumer and Business Affairs (DCBA), city agencies, and community-based organizations, provide additional funding and capacity to help landlords and tenants arrive at mutually agreeable outcomes to avoid disruptive displacements resulting from pandemic-related economic hardships.	\$1.0
Tenant Protections Hotline and Small Claims Advisor Program	Provide additional funding for DCBA's Tenant Protections Hotline and its Small Claims Advisor program as they field inquiries from tenants and landlords seeking to understand their rights and responsibilities, as well as the required judicial process under new state laws for unpaid rent during the pandemic.	\$0.5
		\$18.5

2.5 Healthy Families - \$49.13 million

Support LA County families by funding our network of childcare providers, creating healthy childhood environments, and providing families with needed support to thrive post-pandemic.

Program	Description	Allocation
Childcare Providers Grants and Incubator Program	Expand the existing Child Care Provider Grant program offered by LACDA and establish a training institute to provide entrepreneurial and industry-specific training for individuals who want to launch childcare provider businesses, and support individuals to hire qualified employees. Institute graduates would receive startup grant funding for their businesses.	\$20.0
Home Visiting Services	Through the Department of Public Health’s (DPH) Maternal, Child, and Adolescent Health Programs, provide supportive home-based visitation services to high-risk, low-income pregnant and parenting families, including perinatal and parental support, education, and empowerment; regular screenings and assessments for mental health symptoms and early child developmental delays; as well as referrals and linkages to community and government services.	\$9.2
Recreation and Aquatics at LA County Parks	Address the devastating impacts of COVID-19 and provide much-needed healing and community connection through youth recreational and aquatics programming at LA County parks in areas most impacted by the pandemic.	\$8.8
Healthy Food Kickstart Program	Provide grants and technical assistance to entrepreneurs seeking to establish healthy food outlets in low-income communities and communities of color to support the long-term resiliency of the healthy food supply chain in those communities.	\$5.0
Nurse Family Partnership	Supplement funding for DPH’s Nurse-Family Partnership Program, which provides regular visits by specially trained nurses for young, first-time mothers and mothers-to-be in foster care starting in early pregnancy and continuing through the child’s second birthday.	\$2.7
Market Match	Provide grants to Market Match or similar healthy food incentive programs to subsidize the purchase of healthy food among low-income families, reducing the effect of economic pressure to purchase unhealthy food.	\$2.0

Program	Description	Allocation
LA County Library Early Literacy and Education	Support LA County Library early literacy and educational programs, including the LA County Library's Student and Tutors Reading Achieving Success (STARS), the Reading Machine program, the LA County Library MakMo, and the School Readiness Program	\$1.43
		\$49.13

2.6 Addressing Trauma and Violence - \$10.7 million

Address the devastating impacts of violence and trauma, which have been exacerbated by the economic and isolating effects of the pandemic.

Program	Description	Allocation
Domestic Violence Shelter-Based Program	Provide supplemental funding to 18 contracted agencies to provide 24-hour shelter, food, clothing, basic needs, case management and counseling to survivors of domestic violence.	\$8.0
Small Dollar Loans and Grants for Domestic Violence Survivors	Provide survivors of domestic violence with small-dollar grants and interest-free loans to pay for relocation expenses, medical bills, and other costs necessary to secure financial independence.	\$1.4
Increase Capacity to Address Pandemic-Related Hate	Led by WDACS's Human Relations Commission, fund efforts to address and end hate, bias, and discrimination, with a focus on Asian Americans and Pacific Islanders and Native Hawaiian and Pacific Islander (AAPI/NHPI) communities subjected to increased hate-based violence as a result of the COVID-19 pandemic.	\$1.0
Domestic Violence Experts for DCFS Hotline	Co-locate domestic violence experts at the Department of Children and Family Services (DCFS) Hotline to educate hotline operators about the nuances of working with sufferers of domestic violence and assist hotline operators screen callers in real time.	\$0.3
		\$10.7

2.7 Food Resources - \$32.6 million

Provide for the basic needs of individuals, families, and older adults so they can focus on their personal pandemic recovery journeys.

Program	Description	Allocation
Elder Nutrition Program+	Additional support for WDACS' Elder Nutrition Program+, which provides free nutritious meals to low-income seniors, operated in partnership with community-based and nonprofit organizations.	\$17.3
Grocery Voucher Program	Through an existing public-private partnership involving over 40 community-based organizations, provide grocery gift cards (either physical or online app) to low-income individuals and families who do not qualify for CalFresh or other long-term food support programs.	\$10.0
Food for People Experiencing Homelessness	Continue the existing program, administered by DHS in partnership with LAHSA, the Department of Mental Health (DMH), and nonprofit service providers, to distribute bagged meals to people experiencing homelessness using homeless outreach workers to reduce potential for COVID spread.	\$4.8
Food Assistance Awareness Campaign	Extend an existing LA County communications program to implement paid media campaigns and increase public awareness of sustainable food assistance programs.	\$0.5
		\$32.6

THIRD PILLAR

FISCAL STABILITY AND SOCIAL SAFETY NET

\$167.42 million

Throughout the pandemic, LA County not only sustained but expanded its safety net programs to meet critical public health, economic, and social needs of our community, despite drastic revenue reductions and departmental curtailments. The third pillar, "Fiscal Stability and Social Safety Net," recognizes the need to ensure LA County's infrastructure of last resort – the "safety net" – is on firm financial footing as we emerge from the pandemic.

3.1 Shoring Up LA County's Safety Net - \$77.32 million

Shore up LA County's safety net by funding critical pandemic-related services.

Program	Description	Allocation
Disaster Services Workers and Pandemic-Related Costs	Fund LA County's ongoing disaster services worker program, which provides essential services, from support for people experiencing homelessness, to food distribution, to the distribution of personal protective equipment and other critical supplies, and pay for COVID-19-related costs incurred by departments to meet public health mandates.	\$65.0
Advanced Provider Response Units (APRU)	Expand funding for the Fire District's APRU program, which partners a nurse practitioner with a firefighter paramedic on a specialty response unit that targets low-acuity patients, primarily in underserved areas, in an effort to treat patients in place and reduce unnecessary ambulance transports and Emergency Room visits.	\$8.1
Administrative Costs	Funding for centralized administrative costs, including equity tool development, website design, data, auditing, and associated costs.	\$4.22

\$77.32

3.2 Hyperlocal and Community-Based Outreach - \$17.6 Million

Push information regarding services and resources to the community, through community members, to ensure equitable access to all.

Program	Description	Allocation
Community-Based Outreach	Support for community-based partnership, <i>promotores</i> programs, community health workers, and community ambassador programs to ensure local communities are aware of recovery resources and services as they emerge from the pandemic.	\$15.0

Program	Description	Allocation
Ethnic and Hyperlocal Media	Continue investments in and outreach to hyperlocal and ethnic media outlets to push critical pandemic and recovery information to all communities and sustain ethnic media competencies and connections established by the LA County Joint Information Center.	\$2.6
		\$17.6

3.3 Support the Sustained Public Health Response to COVID-19 - \$22.5 million

Support a sustained public health response to ensure all residents are safe from COVID-19.

Program	Description	Allocation
Public Health Emergency Funding	Support the public health response to critical and emerging pandemic needs where no other funding source is available, including but not limited to quarantine and isolation housing, surveillance, and contact tracing.	\$20.0
Sanitation Services for People Experiencing Homelessness	Provide sanitation and garbage collection services for people experiencing homelessness to ensure clean public spaces and prevent the spread of disease.	\$2.5
		\$22.5

3.4 Capital Programs - \$50.0 million

Fund capital costs for the infrastructure necessary to meet LA County's most serious challenges.

Program	Description	Allocation
Capital Programs	Fund one-time capital construction costs for projects that increase LA County's capacity to provide public health, health care, alternatives to incarceration, and safety net services.	\$50.0
		\$50.0

ATTACHMENT III

AMERICAN RESCUE PLAN ACT
Estimated Funding for LA County and Its Cities

As of July 23, 2021

Los Angeles County and 88 City Allocations - American Rescue Plan - Coronavirus State and Local Fiscal Recovery Funds					
Jurisdiction	Allocations - Treasury Dept./CA DOF (in millions)	Jurisdiction	Allocations - Treasury Dept./CA DOF (in millions)	Jurisdiction	Allocations - Treasury Dept./CA DOF (in millions)
Agoura Hills	\$ 4.84	Hawaiian Gardens	\$ 3.39	Pasadena	\$ 52.63
Alhambra	\$ 21.85	Hawthorne	\$ 30.52	Pico Rivera	\$ 14.77
Arcadia	\$ 8.86	Hermosa Beach	\$ 4.62	Pomona	\$ 45.37
Artesia	\$ 3.97	Hidden Hills	\$ 0.45	Rancho Palos Verdes	\$ 9.93
Avalon	\$ 0.88	Huntington Park	\$ 29.60	Redondo Beach	\$ 6.80
Azusa	\$ 11.95	Industry	\$ 0.48	Rolling Hills	\$ 0.44
Baldwin Park	\$ 22.92	Inglewood	\$ 31.76	Rolling Hills Estates	\$ 1.93
Bell	\$ 8.50	Irwindale	\$ 0.35	Rosemead	\$ 17.88
Bell Gardens	\$ 10.05	La Cañada Flintridge	\$ 4.79	San Dimas	\$ 8.04
Bellflower	\$ 21.46	La Harba Heights	\$ 1.55	San Fernando	\$ 5.82
Beverly Hills	\$ 8.08	La Mirada	\$ 11.53	San Gabriel	\$ 9.54
Bradbury	\$ 0.26	La Puente	\$ 9.48	San Marino	\$ 3.12
Burbank	\$ 25.55	La Verne	\$ 7.65	Santa Clarita	\$ 35.15
Calabasas	\$ 5.70	Lakewood	\$ 11.31	Santa Fe Springs	\$ 4.22
Carson	\$ 17.78	Lancaster	\$ 36.34	Santa Monica	\$ 28.57
Cerritos	\$ 6.27	Lawndale	\$ 7.75	Sierra Madre	\$ 2.58
Claremont	\$ 8.68	Lomita	\$ 4.86	Signal Hill	\$ 2.73
Commerce	\$ 3.03	Long Beach	\$ 135.75	South El Monte	\$ 4.92
Compton	\$ 34.43	Los Angeles	\$ 1,278.90	South Gate	\$ 34.56
Covina	\$ 11.35	Lynwood	\$ 24.45	South Pasadena	\$ 6.06
Cudahy	\$ 5.64	Malibu	\$ 2.83	Temple City	\$ 8.57
Culver City	\$ 9.37	Manhattan Beach	\$ 8.42	Torrance	\$ 24.07
Diamond Bar	\$ 6.83	Maywood	\$ 6.45	Vernon	\$ 0.26
Downey	\$ 25.44	Monrovia	\$ 8.69	Walnut	\$ 7.10
Duarte	\$ 5.09	Montebello	\$ 16.76	West Covina	\$ 19.57
El Monte	\$ 42.56	Monterey Park	\$ 15.04	West Hollywood	\$ 8.73
El Segundo	\$ 3.97	Norwalk	\$ 28.05	Westlake Village	\$ 1.97
Gardena	\$ 15.00	Palmdale	\$ 35.45	Whittier	\$ 16.36
Glendale	\$ 43.52	Palos Verdes Estates	\$ 3.18	LA County	\$ 1,949.97
Glendora	\$ 7.53	Paramount	\$ 18.90		
Subtotal	\$ 401.36	Subtotal	\$ 1,779.30	Subtotal	\$ 2,331.66

Total \$ 4,512.32