

2024 RECOVERY PLAN PERFORMANCE REPORT

JULY 31, 2024 | LOUISVILLE METRO GOVERNMENT



The Honorable Janet Yellen
Secretary of the Treasury
The Department of the Treasury
500 Pennsylvania Avenue, NW
Washington, D.C. 20220

Dear Secretary Yellen,

First, I want to thank you again for meeting with me in March. I appreciated our conversation about the great city of Louisville, and I look forward to hopefully seeing you again soon.

As we navigate Louisville's recovery from COVID-19, I am pleased to share our strategic approach to revitalizing our city with over \$388 million in American Rescue Plan Act State and Local Fiscal Recovery Funds. In the early days of the pandemic, we united to combat COVID-19 through vaccination campaigns, mask wearing, and other public health programs while also investing in City employees and other frontline workers. Together, we minimized transmission, protected our communities, and saved lives. Many of these early projects have closed since our last report submission, and as we emerge from the shadows of the pandemic, we find ourselves entering a phase of hope and renewal.

Many projects that were previously in the planning phases are now coming to life, illuminating our community with their positive impact. From revitalized parks to affordable housing initiatives, each endeavor reflects our resilience and commitment to a brighter future.

Over the past year, we have committed to enhancing our parks and library systems with a keen focus on equity, including revitalizing or rebuilding four historic Olmsted parks, three Carnegie libraries, and two swimming pools serving historically marginalized communities. Every neighborhood deserves green spaces that foster community and well-being. These revitalized green and public spaces will serve as vibrant hubs where all residents can gather, play, and thrive.

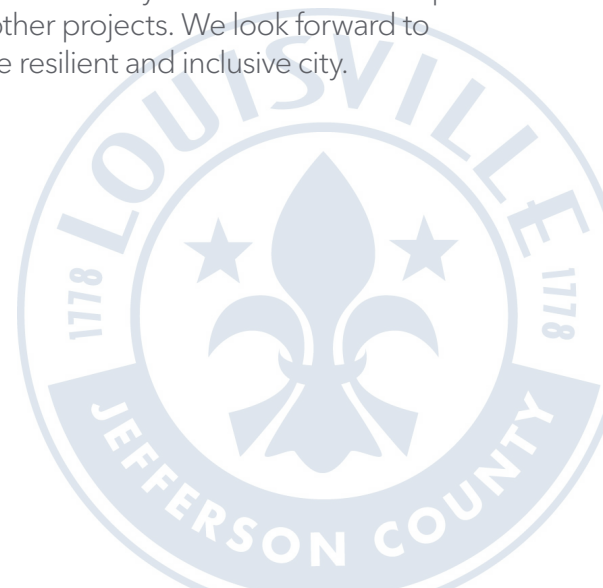
Additionally, we are dedicated to addressing housing affordability by allocating resources to ensure every resident has access to safe, affordable housing. Affordable housing plays a crucial role in a city's recovery from the COVID-19 pandemic. These long-term projects were only possible through the relief funds, but their impact will be felt long after the funds are spent. Access to affordable housing fosters community resilience and social cohesion, essential elements for navigating through challenging times. Affordable housing initiatives are not just about shelter; they are about rebuilding lives and strengthening the fabric of our city as we move forward together.

Please find enclosed the 2024 Louisville Metro Government Annual Recovery Plan Performance Report where you will find more information about these initiatives and other projects. We look forward to continuing to partner with you and our citizens as we build a more resilient and inclusive city.

Sincerely,



Mayor Craig Greenberg



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SECTION 1

EXECUTIVE SUMMARY



Executive Summary

Signed into [law](#) on March 11th as a response to the COVID-19 pandemic, the American Rescue Plan (ARP) Act of 2021 included \$350 billion in emergency funding for eligible state, local, territorial, and Tribal governments through the Coronavirus State and Local Fiscal Recovery Funds (SLFRF). As a consolidated City-County government, Louisville-Jefferson County Metro Government (LMG) received an SLFRF allocation of \$388,295,772.

Just three years later, President Biden declared in his 2024 State of the Union address that the pandemic no longer controls our lives, and that America's comeback is building a future of possibilities for all Americans.¹ Look no further than Louisville-Jefferson County for an example of the great American comeback.

Louisville, situated in north-central Kentucky along the Ohio River, boasts rolling hills and lush greenery, creating a scenic backdrop for its diverse neighborhoods and historic districts. Its culture is a vibrant fusion of Southern hospitality, with urban sophistication and smalltown comforts, celebrated through its renowned bourbon distilleries, culinary delights, historic horseracing traditions, and eclectic arts scene. Louisville has leveraged its ARP SLFRF funding to create a stronger, safer, healthier city.

In collaboration with the Metro Council, community partners, and City residents, LMG has worked to prioritize the spending and disbursement of the funding, with the understanding that Louisville can only be restored to its full potential by embracing the City's population in its entirety, without marginalization. The Metro Council established seven priority areas for allocating ARP funds, which are: 1) Homelessness and Affordable Housing; 2) Workforce Development; 3) Healthy Louisville/Healthy Neighborhoods; 4) Public Safety; 5) Premium Pay; 6) Public Health Contingencies; and 7) Eligible Infrastructure. All ARP-funded projects are intended to promote equity by making sustainable, significant community impacts. The Metro Council has approved six rounds of ARP SLFRF investments, allocating all its funds across seventy-five distinct projects. LMG has adjusted program funding as projects have progressed through implementation and close out, resulting in minor reallocations across priority spending areas. Total spending per priority area is identified below:

PRIORITY AREA	TOTAL
Homelessness and Affordable Housing	\$110,520,892.40
Workforce Development	\$5,755,941.46
Healthy Louisville/Healthy Neighborhoods	\$71,500,000.00
Public Safety	\$66,436,649.53
Premium Pay	\$34,101,054.65
Public Health Contingencies	\$31,782,778.67
Eligible Infrastructure¹	\$0.00
Other²	\$68,198,455.29
Total	\$388,295,772.00

¹ No projects have been funded under this category due to the availability of funds under the Bipartisan Infrastructure Law.

² Includes Administrative and Reporting costs and allocations for Public Safety Salaries under the revenue loss category.

Louisville is beginning to reap the benefits of many projects that are nearing completion. These include restoring libraries that are evolving into community gathering spaces, enhancing park amenities to include modern day conveniences like free Wi-Fi, and providing affordable housing for low-income citizens. Additionally, investments in public safety and violence prevention, including youth programming, access to innovative technologies, and support for public safety reforms, are providing much needed funding to correct social injustices magnified by the pandemic.

All LMG ARP projects are underpinned by a commitment to transparency in governance and decision-making processes. This comprehensive strategy reflects the city's dedication to inclusivity, equitable development, and community well-being, fostering a more resilient and connected Louisville for all.



A photograph of three men standing in front of a backdrop that repeats the logo for 'THE SPOT YOUNG ADULT OPPORTUNITY CAMPUS'. The man on the left is wearing glasses and a dark suit jacket over a dark polo shirt. The man in the center is wearing a dark polo shirt. The man on the right is wearing a dark polo shirt with a small 'THE SPOT' logo on the chest. A white banner with a diagonal cutout is overlaid on the left side of the image.

SECTION 2

USE OF FUNDS



Use of Funds

The Louisville Metro Council established seven priority areas for allocating ARP funds, including :

1) Homelessness and Affordable Housing; **2)** Workforce Development; **3)** Healthy Louisville/Healthy Neighborhoods; **4)** Public Safety; **5)** Premium Pay; **6)** Public Health Contingencies; and **7)** Eligible Infrastructure. All ARP-funded projects are intended to promote equity by making sustainable, significant community impacts.

Open Data Portal Link:

Access ARP Dashboards at Louisville Metro's Open Data Portal (data.louisvilleky.gov)

[▶ Visit the Portal](#)

\$110.5
MILLION

Homelessness and Affordable Housing

Projects under this priority area are designed to reduce homelessness, especially for Louisville's lowest-income residents who have been disproportionately affected by the COVID-19 public health emergency.

PROJECT SPOTLIGHT

PERMANENT SUPPORTIVE HOUSING

LMG is partnering with five organizations to develop permanent supportive housing throughout the Metro area. Supportive housing provides stable accommodations for individuals experiencing homelessness while allowing them to foster a sense of security and belonging. Additionally, access to on-site support services such as counseling and job training can help residents address underlying issues and work towards self-sufficiency. By offering a holistic approach to housing, supportive housing programs contribute to reducing homelessness and improving community well-being. One partner organization has already completed renovations on a single-family home and the family has obtained residency. Another partner has purchased three multi-family properties to support individuals experiencing homelessness and mental health issues. Renovations are completed on two of the three properties. An additional partner broke ground in March 2024 on 80 one-bedroom apartments. This complex will also provide wraparound support services for Louisville's most vulnerable population.



PROJECT SPOTLIGHT

REVERSING REDLINING

Redlining refers to the discriminatory practice of denying services or loans to people based on their race or ethnicity, often leading to the systemic exclusion of minority communities from home ownership. This practice was prevalent throughout much of the 20th century and has had long-lasting impacts on wealth disparities and neighborhood segregation. The Louisville Affordable Housing Trust Fund (LAHTF)'s redlining mitigation program is known as REVERT, an acronym for Restoring Each Viable Economically Redlined Territory. REVERT strives to provide homeownership opportunities for families disproportionately impacted by redlining in previously redlined neighborhoods. To achieve the goal of providing over 200 families with \$50,000 in rehabilitation funding, the REVERT team is actively engaged in promoting the

program, processing applications, providing homebuyer counseling, and closing loans for this ARP-funded homeownership program. To date, 11 families have closed on homes through support of the REVERT program with 235 potential homebuyers in various stages of the application, approval and buying process.

Access Homelessness and Affordable Housing ARP Dashboards at Louisville Metro's Open Data Portal [here](#).

\$5.8
MILLION

Workforce Development

Projects under this priority area are intended to support workforce development and coordination efforts for adults and youth to address the negative economic impacts of the COVID-19 public health emergency.

PROJECT SPOTLIGHT

COMPREHENSIVE REENTRY EMPLOYMENT SERVICES

Launched in July 2022, Reentry Works seeks to minimize employment barriers for formerly incarcerated individuals. Reentry programs are crucial for fostering successful transitions of individuals back into society after incarceration, reducing recidivism rates significantly. By providing support services such as job training, education, and mental health counseling, reentry programs empower individuals to reintegrate effectively and lead productive lives. Investing in these programs not only promotes public safety but also upholds principles of rehabilitation and second chances.

Participants in Reentry Works create resumes, learn how to fill out job applications, practice interview questions—specifically regarding prior convictions—and receive assistance enrolling in public benefits programs. Participants also enroll in transitional jobs with local employers to build their work experience, job skills, and confidence levels.

As of May 2024, Reentry Works has enrolled 288 participants, hired 267 participants on a transitional work crew, and placed 123 participants into permanent employment at an average wage of \$16.05 per hour.

Access Workforce Development ARP Dashboards at Louisville Metro's Open Data Portal [here](#).



“This has literally changed my life. The assistance that is given to people like me that have struggled...whether it be jail or drugs or just life in general is unquestionable...the staff has gone above and beyond in handling and aiding me back to being productive in society again, I really can't say thank you enough.”

Program Participant

\$71.5
MILLION

Healthy Louisville/Healthy Neighborhoods

Projects under this priority area are designed to improve access to healthcare and childcare and to promote healthier living environments in disproportionately impacted communities.

PROJECT SPOTLIGHT

LEAD FREE LOUISVILLE

Lead poisoning in children can have devastating long-term effects on their physical and cognitive development, leading to learning disabilities and behavioral problems. Prevention efforts, such

as identifying and removing lead sources from the environment, are essential to safeguarding children’s health and promoting their well-being. The COVID-19 pandemic delayed lead testing and interventions for families with young children that are living in homes with lead-hazard exposures, particularly older rental homes. Many children have missed regular doctor appointments and have been confined to their homes with lead-hazard exposures for longer periods of time than would occur outside the time of a pandemic.

The Lead Free Louisville project will support the design, build, and launch of an electronic database to better identify the pre-1978 rental housing inventory’s lead safety status. Owners of any rental housing unit must submit the following documentation to the database: a Lead-Hazard Control Report, a certificate attesting the information provided is true, and an application. LMG will conduct and document a visual inspection of a residential dwelling to locate deteriorated paint, assess the extent and causes of the deterioration of paint, inspect for other potential lead hazards, and inspect any chewable, friction, or impact surfaces for possible lead-based hazards.

Additionally, funding will provide training to increase the number of certified lead hazard risk inspectors and assessors in the greater Louisville metropolitan area. It will develop and provide lead exposure prevention kits to community service providers, social service providers, primary care providers, program partner agencies, and directly to families in high-risk lead exposure zip codes. For more information about the City’s efforts on childhood lead poisoning prevention see [here](#).

PROJECT SPOTLIGHT EARLY LEARNING

The Early Learning project supports a portfolio of initiatives by making grant funds available to a team of eight community partners that provide early learning services, including several efforts focused on diverse communities. ARP funds support occupational and speech therapy assessments in accessible languages, provide multi-generational learning opportunities for new English speakers and their pre-school children, and furnish home visit programming to nurture parenting skills for immigrant and refugee families. Funds also help maintain programs that promote school readiness, help parents with their child’s education, expand access to educational therapies, provide free books and natural play areas, and additional services to enhance future academic success.

Access Healthy Louisville/Healthy Neighborhoods ARP Dashboards at Louisville Metro’s Open Data Portal [here](#).

**Information is empowerment.
Make sure there is no lead in their
environment.**

**La información es
empoderamiento. Asegúrese de
que no haya plomo en su entorno.**



Inspired by Mighty Shades of Ebony’s song Opened Eyes. Inspirado en la canción Opened Eyes de Mighty Shades of Ebony.



StopLeadLou.com | 502-574-6644



\$66.4
MILLION

Public Safety

Projects under this priority area are intended to both improve policing and prevent as many crimes as possible through outreach, investment, communication, building trust, and community violence intervention strategies.

PROJECT SPOTLIGHT

RESTORATIVE JUSTICE

Restorative Justice is an innovative solution allowing young people the potential to turn their lives around after making mistakes, without those mistakes having a lasting negative impact on their lives. Historically, the criminal justice system has simply asked what law(s) has been broken and what punishment is deemed deserving by the offender. Restorative Justice is changing the response to that question. They are now asking what harm has been done, who is responsible for repairing that harm, and how can that harm be repaired? With more than a decade of experience implementing restorative justice practices for youth and young adults in the criminal justice system, Volunteers of America (VOA) is utilizing ARP funding to expand their current restorative justice program to provide services to an additional 300 juveniles during the two-year project. VOA staff will receive referrals from community partners and begin the restorative practice process which includes developing restorative plans, providing ongoing case management, facilitating the restorative justice process, engaging with the community, and training volunteers.

PROJECT SPOTLIGHT

OFFICE OF YOUTH DEVELOPMENT SUPPORT

Louisville Metro Office of Youth Development (OYD) is deeply committed to empowering young people and fostering positive change in their lives and communities. Their emphasis on valuing youth voices, equity, social justice, and community building, represents a holistic approach to addressing the challenges young people may face. OYD is using ARP funding to support

strategic initiatives that will create physical and social infrastructure to support Louisville youth. By providing positive opportunities and support, OYD is seeking to reduce youth involvement in criminal activities.

This past year, OYD initiated seven Neighborhood Youth Boards (NYB) which aim to increase civic engagement among young people. The NYBs are in various Louisville communities and include a program focused on homeschooled and justice-involved youth.

Additionally, OYD launched a new community initiative called Amplify 502, a program centered on resilient youth which offers community connectedness, leadership training, personal development, coaching and mentoring resources. With ARP support, Amplify 502 is being provided as a summer youth program at ten public community centers across Louisville.

OYD continues to work diligently on developing the Louisville Metro Youth Cabinet, a youth advisory body that consists of one youth from all 26 Louisville metro council districts. Members of the Youth Cabinet have been meeting regularly since January 2023 and contribute to philanthropic projects, map available resources in their communities, and work with their Metro Council representatives on crafting policies regarding safer routes to and from school, improvement of public transportation to serve Louisville youth, and assigning an LMPD officer focused specifically on youth engagement and outreach. The Youth Cabinet members also implemented National Youth Violence Prevention Week, which annually features nine events in eight days that highlight youth that have shown leadership skills, have made a difference in the community, and have overcome personal hardships.

Access Public Safety ARP Dashboards at Louisville Metro's Open Data Portal [here](#).

\$34.1
MILLION

Premium Pay

This project provides premium pay to Louisville Metro employees, as provided for by the Coronavirus State and Local Fiscal Recovery Funds Final Rule to provide premium pay to essential workers.

Projects under this priority area are currently in close out and there are no project spotlights to feature.

Access Premium Pay ARP Dashboards at Louisville Metro's Open Data Portal [here](#).

\$31.8
MILLION

Public Health Contingencies

Projects under this priority area include efforts to better COVID-19 mitigation, prevention, and preparation for additional public health emergencies.

PROJECT SPOTLIGHT

RESIDENTIAL SERVICES FOR SUBSTANCE ABUSE AND ADDICTION

The COVID-19 pandemic contributed to many root causes of addiction, including unemployment, stress, anxiety, and social isolation combined with a reduction in access to behavioral health services. A decline in travel and international trade contributed to an increasingly deadly local drug supply tainted by Fentanyl.

LMG directed ARP funds to support organizations that serve people experiencing barriers to substance abuse treatment services, including overdose prevention efforts and access to supportive services and housing. The overdose prevention efforts enhanced community partners' ability to distribute lifesaving tools directly to residents, including 3,972 additional units of naloxone. Additionally, funding for a supportive services hub provided organizations a shared space to serve high-risk populations in a non-government owned building.

The site was the first of its kind in Louisville and offered visitors NARCAN, safer injection supplies, drug counseling, wound care, HIV and Hepatitis C testing, and referrals to treatment for behavioral and physical health needs. In total, 1,827 people received assistance at this site, including many who were accessing services for the first time.

The final element of this project was to provide recovery housing for citizens actively using substances or in early recovery who were experiencing homelessness. As a result of this project, 83 people were provided wraparound care in a supportive transitional housing setting. More than half of these residents were subsequently moved into permanent housing, helping them establish stability and break the cycle of homelessness.



PROJECT SPOTLIGHT**MENTAL HEALTH AND WELLNESS IN IMMIGRANT COMMUNITIES**

The pandemic exacerbated mental health challenges among immigrant populations, intensifying feelings of isolation and stress due to barriers in accessing healthcare and support networks. Language barriers and cultural differences further hindered their ability to seek and receive appropriate mental health care, deepening existing disparities.

The LMG Office of Immigrant Affairs, with ARP funding support, began working with three partners, Somali Community of Louisville, Americana Community Center, and See Forward, to build a foundation for mental health and wellness promotion in the immigrant community. They were tasked with providing community outreach to destigmatize mental healthcare, facilitate language access in mental healthcare, and develop a coordinated referral process.

The Somali Community of Louisville offered six mental wellness workshops in the Somali language, leading to 91 referrals for mental health services within the community. Workshop topics included defining mental health and wellness, destigmatizing seeking supports, self-care, and how to access mental health resources. ARP funds will also support training Somali Community Center staff in trauma resilience.

The Americana Community Center held two psychoeducation workshops, translated in five languages, and attended by 28 participants, on the importance of mental wellness and substance abuse and/or misuse disorder. They also provided 32 hours of individual mental health counseling for 10 participants and group counseling for 8 high school students that utilized supervised student clinicians. Additionally, in an afterschool program, 93 youth engaged daily in social-emotional learning check-ins led by staff, offering them coping skills and mental health support outside of school and home.

In January 2024, Americana staff and community partners participated in a three-day Trauma Resilient Community training, empowering 15 staff members who provide direct services, to address symptoms of trauma and PTSD, comprehensively across multiple programs.

See Forward Ministries began developing messaging to foster mental resilience in the African immigrant community and working to identify trauma programs to broach cultural needs associated with relocating to a new country. Grant funding will be used to sustain counseling and referral services for vulnerable immigrant populations after ARP funding has ceased.



PROJECT SPOTLIGHT**COVID-19 RESPONSE-SMALL BUSINESS ECONOMIC ASSISTANCE–
REACH SMALL BUSINESS SUPPORT**

The [Reach](#) Program aims to help strengthen new American and immigrant-owned businesses that were impacted by the COVID-19 pandemic. They are offering in-person workshops through a partnership between Louisville Metro Government’s Office of Immigrant Affairs, Louisville Small Business Development Center, Louisville Hispanic Chamber of Commerce, and other community-based organizations.

The workshops address topics crucial to business success such as accounting, marketing, and operations, and provide businesses access to one-on-one technical assistance and mentorship. Program participants hail from more than ten countries, including Korea, Somalia, and Mexico, with businesses ranging from food service, retail, tax preparation, cleaning, transportation, and mental health services.

Access Public Health Contingencies ARP Dashboards at Louisville Metro’s Open Data Portal [here](#).



\$0.00 Eligible Infrastructure

The Council was prepared to approve ARPA funds for eligible infrastructure projects, however no projects in this priority area were allocated ARPA funds due to the availability of funds through the Bipartisan Infrastructure Law.

Other Recovery Funds

EMERGENCY RENTAL ASSISTANCE PROGRAM (ERAP)

In addition to ARP funds, LMG received ERAP I & II funds from the CARES Act II and ARPA, respectively. LMG received \$52.3 million under ERAP I and \$62.7 million under ERAP II which was used to fund eviction prevention efforts.

SECTION 3

PROMOTING
EQUITABLE
OUTCOMES



Promoting Equitable Outcomes

On his first day in office, President Biden issued Executive Order 13985 committing his administration to address systemic racism highlighted by the COVID-19 pandemic, while acknowledging the generational commitment needed to achieve equitable outcomes and dismantle barriers to equal opportunities.

From the onset of the COVID-19 pandemic, Louisville has recognized the need for innovative government- and community-led solutions to address its response and recovery. Central to the effort to address longstanding inequalities is the Build Back Better, Together (BBBT) initiative which envisions a more prosperous and just future for all Louisvillians—particularly those residents most impacted by the COVID-19 pandemic and racial injustice.

Launched in 2020, the BBBT initiative laid the groundwork for considering equity in SLFRF project proposals through adoption of the Racial Equity Toolkit. The Racial Equity Toolkit guided focus area team and steering committee recommendations to consider equitable outcomes and prevent adoption of policies, strategies, or systems that perpetuate racist, discriminatory, or inequitable results and that fail to address the root causes of economic and social injustice. The result was four focus areas to prioritize funding and investments in homelessness and affordable housing; workforce development and small business support; healthy and resilient communities; and public safety.

The Racial Equity Toolkit is meant to end individual, institutional, and structural racism and is considered a national best practice to advance racial equity. LMG has been using the tool—even before the pandemic—to address institutional racism and demonstrate the City’s commitment to advancing racial equity.

LMG is dedicated to promoting equity in the City by improving outcomes for disadvantaged and vulnerable residents through all City investments, not only those funded by SLFRF. The Office of Equity was created in 2016 to ensure that LMG’s policies and practices advance equitable outcomes, and this office was elevated to the Mayor’s Office in 2023 by Mayor Greenberg. The Office of Equity has been involved in reviewing and evaluating grant proposals advertised as Requests for Applications. Additionally, former Mayor Fisher released [Executive Order 22-2022](#) declaring racism a public health crisis, acknowledging and pledging to address the societal, physical, and mental health impacts on Black residents and all Louisvillians and outlining the City’s [Advancing Racial Equity Plan](#).



EQUITY STATEMENT

In the wake of the COVID-19 pandemic that has disproportionately impacted low-income workers and people of color, racial and economic equity are more important than ever to the well-being of Louisville, Kentucky. Louisville can never reach its full potential if significant parts of its population are kept on the sidelines. In today’s Louisville, the median Black worker earns \$11,000 less than the median white worker. Black families are half as likely to own their homes as white families and the Black poverty rate is three times the white poverty rate. Louisville must change this unequal status quo in order to allow every resident to reach their full human potential. LMG is committed to using equity as a lens through which we evaluate all ARP projects. An “Equity Review” will be developed for each project proposal, providing the Metro Council with a holistic assessment of how equity is prioritized.

SECTION 4

COMMUNITY ENGAGEMENT OUTCOMES



Community Engagement

Previous Louisville Metro Government (LMG) Recovery Plan Performance Reports highlighted the timeline for Metro Council approvals that allocated funding across priority areas and described civic engagement efforts undertaken to inform those allocations, including [A Path Forward](#) and the COVID-19 recovery and racial justice effort, [Build Back Better, Together](#) (BBBT). After the initial allocation of funds, LMG launched an extensive campaign to engage public feedback. This included an online portal for [comments](#) and three in-person [meetings](#) held across the City.

Since the last report, LMG has focused on keeping residents informed on how American Rescue Plan (ARP) funding is being spent in the City and has devoted considerable resources to creating publicly accessible data dashboards. This focus on data transparency is central to LMG's approach to community engagement. Community engagement is at the core of equity, ensuring that all voices are heard and included in the decision-making process. This fosters a sense of fairness and justice in the allocation of ARP funds and ensures that grant funds address the actual needs and priorities of the community.

As projects continue through the design and implementation phases, project teams are hosting information and listening sessions to engage with residents about ARP projects, with over 67 sessions conducted during this reporting period alone.

Residents have provided public input on projects ranging from pool renovations in West Louisville to long overdue investments for community centers in disadvantaged neighborhoods.

Additionally, LMG began publishing a newsletter in June 2023, the Louisville Accelerator Post. The newsletter further informs the community about ARP investments and highlights projects from all priority funding areas. Each issue focuses on a different priority area and provides updates on project status and links to supplemental information. The listserv has over 1,100 recipients and the newsletter is also posted on the LMG [webpage](#) dedicated to the American Rescue Plan.



SECTION 5

LABOR PRACTICES



Labor Practices

Recipients must outline workforce practices for infrastructure projects funded by the State and Local Fiscal Recovery Fund. Within Louisville Metro Government, only one project falls under infrastructure expenditure: ARP-0059-CIT for broadband internet. Additionally, portions of the Permanent Supportive Housing Project (ARP-0022-DEL) and portions of the Shelter Renovations Project (ARP-0065-DEL) must follow labor standards under the Davis-Bacon Act because other federal funds are also being used.

Louisville Metro Government maintains robust labor standards to ensure effective, efficient, and equitable project delivery, supporting local businesses and emphasizing ethical procurement practices. With over 1,100 contracts managed by the Office of Management and Budget, LMG upholds taxpayer stewardship by conducting procurements with diligence and fairness. Furthermore, LMG actively seeks partnerships with businesses aligned with Metro Council's equity goals, striving to provide optimal value for residents.

LMG certifies compliance with the Davis-Bacon Act for the Permanent Supportive Housing Projects and Shelter Renovations that have funding from additional federal grants and asserts that both infrastructure projects adhere to strong labor standards, fostering effective infrastructure delivery and bolstering economic recovery through substantial employment opportunities.



SECTION 6

USE OF
EVIDENCE



Use of Evidence

Recipients of the State and Local Fiscal Recovery Fund (SLFRF) are required to detail how evidence-based interventions and program evaluations are integrated into their projects. Under SLFRF guidelines, an evidence-based intervention is defined as one with a strong or moderate evidence base.

DEFINING EVIDENCE

Strong evidence: One or more experimental study, conducted on the program, with positive findings, on one or more intended outcomes.

Moderate evidence: One or more quasi-experimental studies, with positive findings, on one or more intended outcomes, or two or more non-experimental studies, with positive findings, on one or more intended outcomes.

USE OF EVIDENCE

LMG is committed to investing SLFRF funds in evidence-based policies to help ensure that dollars are used efficiently and effectively to ensure improved outcomes for communities served. While all LMG projects are designed with, and evaluated on, key performance indicators (KPIs), only one project meets the SLFRF definition of evidence-based intervention. Additional information on evidence frameworks used to inform project design, but not fitting the SLFRF definition of evidence-based, is included in the project inventory section of this report.

EVALUATION

Louisville Metro Government values evaluation as a tool for program improvement and accountability, therefore seeking to evaluate programs wherever possible. To date, program evaluations have been incorporated into three programs.

One of the initiatives funded by the ARP-0063-MAY Early Learning Program will deploy evidence-based interventions to develop and implement early childhood music programs

that align with literacy and social-emotional standards. The initiative will also include a program evaluation that will acquire a baseline understanding of teacher and child perceptions of musical interventions, to support story sequencing skills and determine their effectiveness. Please review the project information in the Project Inventory section for more details.

Additionally, LMG partnered with the University of Louisville to conduct a program evaluation on the ARP-0037-SHN Trauma Resilient Communities project. This project provides funding for free therapy for children in zip codes that have been disproportionately affected by gun violence. With culturally competent, trauma-informed therapists willing to co-locate in community spaces, the program evaluation will seek to establish an evidence-base for this community-centric intervention. Please review the project information in the Project Inventory section for more details.

ARP-0036-SHN Restorative Justice Expansion also includes a program evaluation. This project funds the expansion of restorative justice services, facilitated by Volunteers of America (VOA), that aim to prevent individuals from entering the justice system, along with addressing individuals who are already involved in the justice system. Spaulding University will conduct the program evaluation. Please review the Project Inventory for more details.

SECTION 7

PROJECT INVENTORY



Court Eviction Diversion Program

Project ID: ARP-0001-DEL

Funding Amount: \$9,994,949

Project Expenditure Category: 2.2 Household Assistance: Rent, Mortgage, and Utility Aid

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The Court Eviction Diversion Program reduced evictions by providing rental assistance to tenants and landlords. ARP funds were distributed in the form of direct payments to landlords or tenants through two channels - the Landlord Tenant Rental Assistance Program (LTRAP) and the Court Eviction Diversion Program (CEDP). LTRAP provided bulk rental assistance to landlords who applied on behalf of tenants who were behind on rent. Payments were made directly to landlords. CEDP provided direct rental assistance to landlords for residents facing eviction, or directly to tenants when the landlord declined to participate. Tenants were responsible for initiating the CEDP application process.

The city's Office of Housing and Community Development (OHCD) screened applications and approved funds to be distributed to households below 80% of AMI (Area Median Income) that were facing an eviction and had a Forcible Detainer. In the CEDP, qualified households received up to 12 months of rental assistance for arrearages and up to 3 months prospective rent. For the LTRAP, households received up to 12 months of rental assistance for arrearages.

- Community partners participated by making referrals to the programs and supporting applicants in court and through the application process.
- OHCD had a staff member in eviction court to distribute information to judges, landlords, and tenants about the program, and provide tenants with applications.
- Judges in eviction court made referrals to the programs and announced program information before every eviction docket.
- Coalition for the Homeless created a sharable database for outreach and door knocking/outreach where flyers were distributed.
- Legal Aid Society attorneys referred clients to apply for the programs and helped gather applicant documents.
- Louisville Apartment Association, a local trade group of landlords, shared program information with members.
- The Office of Resilience & Community Services, another LMG department working with residents accessing services, made referrals when their clients were facing eviction.
- Jefferson County Sheriff's Office distributed flyers with information about the programs while delivering eviction court summons.
- The Jefferson County Office of the Circuit Court Clerk (OCCC) staff in the courthouse provided flyers to tenants who appeared in court in person.
- Area Community Ministries, a local social service organization focused on providing emergency assistance and advocacy to low-income households in crisis, made referrals and provided application support.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Provide rental assistance to tenants that have been impacted by COVID-19	2,700 tenants assisted	3,206 tenants assisted
Provide rental assistance to landlords that have been impacted by COVID-19	450 landlords assisted	242 landlords assisted
Provide rental assistance to households that have been impacted by COVID-19	1,130 households assisted	1,541 households assisted
Average time from date of application to date of payment decreases	30 days	30 days

Security Deposit and Rental Assistance

Project ID: ARP-0003-DEL

Funding Amount: \$998,480

Project Expenditure Category: 2.2 Household Assistance: Rent, Mortgage, and Utility Aid

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

From July 1, 2021, through June 30, 2022, the Security Deposit and Rental Assistance program provided financial assistance to households that lost housing due to eviction from a loss of income related to COVID-19, and to quickly house homeless households to prevent COVID-19 transmission. The program provided security deposits and up to two months of rent for households moving to a new rental unit.

LMG partnered with the Coalition for the Homeless for the first round of applications through December 2021, and then with the Louisville Urban League for the second round running from January through June 2022. These partners provided dedicated resources to foster economic empowerment that elevates the standard of living in historically underserved urban communities.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Distribute funds to landlords for residents that are moving to a new residence because of housing instability, being evicted, or in the process of being evicted	1,700 assisted	1,339 assisted
Homeless residents, residents that are housing insecure, have been evicted or are at high risk of being evicted are able to get housing stability	1,700 assisted	1,339 assisted

Enhanced Community Ambassador & Security Programs

Project ID: ARP-0004-ECD

Funding Amount: \$997,487

Project Expenditure Category: 2.35 Aid to Tourism Travel or Hospitality

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The Louisville Department of Economic Development administered ARP funds from July 1, 2021, through December 31, 2021, for Enhanced Community Ambassador and Security Programs for residents, visitors, and businesses at Waterfront Park and five additional community-wide service areas. The Ambassadors facilitated environmental maintenance services and provided safety and hospitality services to ensure a safe, clean, and welcoming outdoor space. Through partnership with the Waterfront Development Corporation and the Louisville Downtown Partnership, the Community Ambassadors were able to enhance utilization of outdoor spaces and increase economic activity for businesses located on Bardstown Road (census tract 64), Downtown (census tract 49), Old Louisville (census tracts 51, 52, and 66), South Louisville (census tract 37) and West Louisville (the Louisville West Census County Division, Jefferson County). The following table provides a demographic breakdown of the residents of the impacted neighborhoods and highlights the efforts to provide safe outdoor recreation and community spaces for communities that experienced disproportionate negative economic impacts from the COVID-19 pandemic.

	Bardstown Road		Downtown		Old Louisville		South Louisville		West Louisville	
AGE AND SEX	No.	%	No.	%	No.	%	No.	%	No.	%
Total Population	1,790		4,844		7,920		1,620		59,789	
Male	973	54.4	3,068	63.3	4,151	52.4	747	46.1	25,407	52.5
Female	817	45.6	1,776	36.7	3,769	47.6	873	53.9	34,382	57.5
Median Age (Years)	33.8		36.8		42.4		26		31.3	
RACE AND ETHNICITY										
Total Population	1,790		4,844		7,920		1,620		59,789	
Hispanic or Latino (any race)	33	1.8	77	1.6	529	6.7	164	10.1	1,105	1.8
White Alone, not Hispanic or Latino	1,643	91.8	2,613	53.9	4,923	62.2	764	47.2	12,055	20.2
Black or African American	28	1.6	1,734	35.8	1,995	25.2	494	30.5	44,777	74.9
American Indian and Alaska Native	0	0	29	0.6	0	0	13	0.8	110	0.2
Asian	5	0.3	263	5.4	2	0	104	6.4	91	0.2
Native Hawaiian and Other Pacific Islander	0	0	0	0	0	0	0	0	11	0
Some Other Race	0	0	55	0.1	0	0	0	0	251	0.4
Two or More Races	81	4.5	123	2.5	471	5.9	81	5.0	1,389	2.3
HOUSEHOLDS AND INCOME										
Total Households	1,048		1,693		4,930		632		22,791	
Median Household Income	\$49,444		\$31,566		\$29,890		\$31,987		\$27,153	

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Business Contacts	100 per month	1,725 contacts
Graffiti Removed	All graffiti removed within 48 hours of identification	1,794 removals
Hospitality Assistance	500 visitors assisted per month	8,363 assists
Special Projects (weed/leaf)	12 per month	237 projects
Park Restrooms Checked	1800 park restroom checks per month	24,585 checks
Trash Removed	2000 lbs. + 180 bags per month	78,045 pounds

COVID-19 Response – Vaccination

Project ID: ARP-0005-PHW

Funding Amount: \$4,272,667

Project Expenditure Category: 1.1 COVID-19 Vaccination

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Louisville Metro Public Health and Wellness (LMPHW) conducted several mobile vaccination missions, both with its own staff and through a network of community partners. These missions were scheduled based on community requests, vaccination rates, case counts, and the needs of high-risk populations. LMPHW also coordinated with partners to provide in-home vaccinations to those who couldn't leave their homes. ARP funds supported COVID-19 vaccinations via purchase of consumable supplies (ex: printing, batteries) and non-consumable supplies (ex: transport coolers), as well as staff support (ex: vaccine transporter, Kentucky Nurses Association clinical leadership subcontract). While vaccination rates were increasing across the community, LMPHW shifted operations to provide vaccines for specific high-risk populations via mobile mission efforts, which became the primary delivery mechanism for the project.

At the end of May 2022, as community capacity to provide vaccinations increased, and the number of those seeking vaccination decreased, LMPHW stopped mobile missions and homebound visits, though the COVID-19 vaccine is still being offered through regular vaccination clinics at two locations and through the community-based Regional HUB.

Partners that worked with LMPHW on this project were culturally focused medical providers in the community and were located within communities of need. They were trusted by residents, helped to educate them, and build further trust within the communities. These partners facilitated listening sessions, event planning, information sharing, educational opportunities, and hosted vaccination events at the following neighborhood centers:

- Americana Community Center
- California Community Center
- Family Health Center (Iroquois)
- Kentucky Nurses Association
- La Casita Center
- Parkhill Community Center
- Shawnee Arts & Cultural Center
- Smoketown Family Wellness Center
- Valley Neighborhood Place
- Wesley House

With an intended outcome to achieve a COVID-19 incidence rate of <1 per 100,000 population, this project will continue until the virus subsides.

More information is available at: <https://louisvilleky.gov/government/louisville-covid-19-resource-center> and https://covid.cdc.gov/covid-data-tracker/#county-view?list_select_state=Kentucky&data-type=Vaccinations&list_select_county=21111

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Number of vaccines per zip code	1,000 vaccinations	8,042 vaccinations
Number of vaccinations performed at Metro Corrections	1,000 vaccinations	4,106 vaccinations
COVID-19 infection #	Not available	204,784 infections
Decrease in COVID-19 infection %	Not available	0.1955% decrease

Due to the Centers for Disease Control (CDC) managing these numbers, current values are not known at this time. https://covid.cdc.gov/covid-data-tracker/#county-view?list_select_state=Kentucky&data-type=Vaccinations&list_select_county=21111

COVID-19 Response – Testing

Project ID: ARP-0006-PHW

Funding Amount: \$2,475,918

Project Expenditure Category: 1.2 COVID-19 Testing

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Louisville Metro Public Health and Wellness (LMPHW) has a Testing Taskforce (now combined with its Vaccine Taskforce) collaborating with the labs and healthcare systems in Jefferson County (Family Health Centers, UofL, Norton, Baptist, Park DuValle Health Center, Kentucky Nurses Association, Sphere, Bluewater, and others) to coordinate COVID-19 testing efforts and response across the county. Through this partnership, LMPHW has been able to provide testing for long-term care facilities, correctional facilities, homeless shelters, schools, churches, nonprofits, and overall outbreak/surveillance community testing. In addition, the LMPHW laboratory tests samples for COVID-19 for different Metro agencies and communities throughout Jefferson County.

The approach is to respond to emerging clusters (e.g., increased cases in correctional facilities, among employers, churches, recovery housing, homeless shelters, etc.). There have been potential outbreaks at congregate living facilities (especially recovery housing and homeless shelters), and these require immediate testing. This testing response has been able to and will continue to respond to these outbreaks within 48 hours of notification.

In addition to responding to emerging clusters, LMPHW is active in community surveillance testing. Based on Jefferson County testing rates and positivity rates and zip code data, the testing team works with community partners to establish pop-up testing events that are free of charge for all. This initiative includes working with the Office of Globalization, churches, and local nonprofits.

The primary delivery mechanisms of the project include the following: the testing team reaches out to various partners to conduct COVID-19 testing; LMPHW has a subgrant agreement with the Kentucky Nurses Association (KNA); LMPHW notifies KNA of the potential outbreak or community event; KNA accepts the event and begins their own process; KNA provides the nursing staff to administer and document the tests and LMPHW provides the tests (BinaxNOW and PCR), the set-up (indoor and outdoor with a testing trailer), promotion of the events, and the event locations. When working with other testing partners, LMPHW notifies the testing partner of the need; if the testing partner agrees to participate, they begin to process their teams. In this situation, LMPHW provides the event location and promotional outreach, and the testing partner provides all other testing resources.

The COVID-19 Wastewater Sampling Project, in partnership with the University of Louisville, will test wastewater samples for detection of genomic variants of SARS-CoV-2 throughout Louisville and Jefferson County. The following community partners have worked with LMPHW on this project:

- **Kentucky Nurses Association (KNA):** As part of its testing subgrant agreement with KNA, LMPHW may notify the association of an outbreak or community event organizer who is requesting testing. KNA calls upon professional nurses to administer and document the tests.
- **Family Health Centers (FHC):** FHC provides free permanent testing sites at its locations. Also, during testing missions with KNA, FHC's role is to be the Keeper of Record. FHC notifies tests recipients of their test results.
- **Jefferson County Public Schools (JCPS):** LMPHW partners with JCPS to ensure that testing is available to students, families of students, staff, and other faculty.
- **Testing lab partners:** LMPHW partners often with these testing partners; Nomi Health, Bluewater Diagnostic, Windy City Testing, Coastal Biotech and Best Care Diagnostics.

The intended outcome of this project is to reduce the incidence of COVID-19 to <1 per 100,000 population through the efforts of LMPHW's response as a whole. This project will continue until the COVID-19 virus subsides.

More information is available at: <https://louisvilleky.gov/government/louisville-covid-19-resource-center> and https://covid.cdc.gov/covid-data-tracker/#county-view?list_select_state=Kentucky&data-type=Vaccinations&list_select_county=21111

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Kentucky Nurses Association - number of tests performed	100 per week	17,552 tests
Number of wastewater samples per week	8 per week	425 samples
Number of tests performed on a monthly basis for Family Health Centers employees	1,500 total	3,899 tests
COVID-19 infection #	Not available	TBD
Decrease in COVID-19 infection %	Not available	TBD

Due to the Centers for Disease Control (CDC) managing these numbers, current values are not known at this time. https://covid.cdc.gov/covid-data-tracker/#county-view?list_select_state=Kentucky&data-type=Vaccinations&list_select_county=21111

COVID-19 Response – Contact Tracing

Project ID: ARP-0007-PHW

Funding Amount: \$8,365,650

Project Expenditure Category: 1.3 COVID-19 Contact Tracing

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Louisville Metro Public Health and Wellness (LMPHW) response includes disease investigation activities, which include case interviews, contact tracing, daily follow-ups for positive cases, essential needs requests, specialized teams for disease investigation in congregate settings, data entry, quality assurance and a 24/7 LOU HEALTH helpline for residents to call for COVID-19-related questions. As part of its investigation efforts, LMPHW identifies and contacts those with positive COVID-19 cases, asking questions to help our contracted disease investigators establish dates for isolation and determine potential exposures to recent contacts. The contacts are then communicated with and ordered to quarantine. LMPHW gathers data from the disease investigations, such as determining geographic areas where positive cases are prevalent, to inform further testing and vaccination work.

Initial activities of the contact tracing program primarily involved calling individuals who tested positive and their contacts. As the volume of cases grew, the model shifted in FY22 to prioritize congregate settings and vulnerable populations, with a focus on schools, daycares, long-term care facilities, and hospitalized patients. Our operations for answering the LOU HEALTH helpline continue to support residents and local organizations with any COVID-19 related questions.

Lacuna Health is the primary community partner working with LMPHW on this project. Lacuna Health provides disease investigation and daily follow-up services, and associated activities. They also staff the 24-hour help line. Lacuna Health makes hundreds of phone calls per day and sends out text messages to improve answering rates.

The ultimate intended outcome is to reduce the incidence of COVID-19 to <1 per 100,000 population through the efforts of LMPHW's response as a whole. This project will continue until the COVID-19 virus subsides.

More information is available at: <https://louisvilleky.gov/government/louisville-covid-19-resource-center> and https://covid.cdc.gov/covid-data-tracker/#county-view?list_select_state=Kentucky&data-type=Vaccinations&list_select_county=21111

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Average live answer rate on LOU HEALTH inbound line	90%	90%
Successful SMS delivery to new positive cases	90%	86%
COVID-19 infection #	Not available	TBD
Decrease in COVID-19 infection %	Not available	TBD

Due to the Centers for Disease Control (CDC) managing these numbers, current values are not known at this time. https://covid.cdc.gov/covid-data-tracker/#county-view?list_select_state=Kentucky&data-type=Vaccinations&list_select_county=21111

COVID-19 Response – Prevention in Congregate Settings

Project ID: ARP-0008-PHW

Funding Amount: \$1,750,000

Project Expenditure Category: 1.4 Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, etc.)

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Louisville Metro Public Health and Wellness (LMPHW) has partnered with the Metro United Way to deploy critical funding to childcare providers reeling from the effects of COVID-19. This helped stabilize the estimated 200 childcare centers in Metro Louisville through hiring, credentialing, and retention of providers' staff as well as increase the city's childcare capacity. Metro United Way granted ARP funds to childcare organizations to assist them with these initiatives.

The intended outcomes were for the project to identify support to help mitigate the negative impact of the pandemic and provide case support for the Louisville Metro Government's Director of Early Learning. The project ran through September 2022.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Number of beneficiary grant applications received from childcare providers	200 applications	200 applications
Number of childcare providers who received beneficiary grants	200 grants	188 awards
Number of childcare providers that are women/minority owned	50% of total awards	93 women/minority owned awardees
Number of childcare providers that have women/minority directors	75% of total awards	179 awards made to childcare providers that have women/minority directors
COVID-19 infection #	Not available	TBD
Decrease in COVID-19 infection %	Not available	TBD

Due to the Centers for Disease Control (CDC) managing these numbers, current values are not known at this time. https://covid.cdc.gov/covid-data-tracker/#county-view?list_select_state=Kentucky&data-type=Vaccinations&list_select_county=21111

COVID-19 Response – Personal Protective Equipment

Project ID: ARP-0009-PHW

Funding Amount: \$36.00

Project Expenditure Category: 1.5 Personal Protective Equipment

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Louisville Metro Public Health and Wellness, in response to the COVID-19 pandemic, purchased personal protective equipment for staff to use during the business day and to distribute at vaccination events for immigration populations.

KEY PERFORMANCE INDICATORS

Due to the rapid deployment and de minimis level of these expenditures, no key performance indicators were collected for this project.

COVID-19 Response – Other COVID-19 Public Health

Project ID: ARP-0010-PHW

Funding Amount: \$7,522,313

Project Expenditure Category: 1.7 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

This funding supports Louisville Metro Public Health and Wellness' (LMPHW) COVID-19 response infrastructure (i.e., language services, professional services, cell phone data, office supplies, etc.) as well as continuing the department's Essential Needs Program (ENP). The ENP is critical to ensuring positive cases and contacts can isolate/quarantine in order to protect others from becoming infected with COVID-19. LMPHW arranges for housing for those in need of a safe space to isolate/quarantine, and purchases and sends food, durable goods, and prescription medications to those with positive cases and any contacts in need, so they may successfully complete their isolation/quarantine orders. In addition, these funds are paying for care kits (packages with miscellaneous health and goodwill items) to be sent to all positive cases within Jefferson County, as an incentive and thank you for completing isolation.

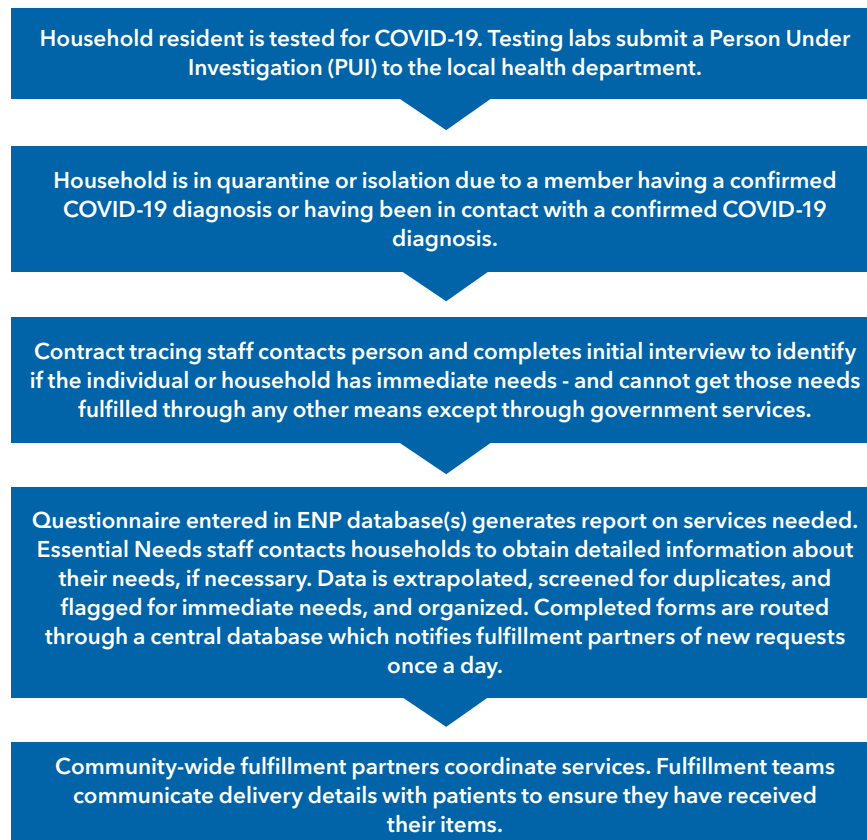
LMPHW has partnered with community health organizations and public health stakeholders to provide culturally and linguistically competent supplemental services to Louisville Metro residents. These partners include:

- Governmental agencies and non-governmental organizations - Youth Detention Services, The Salvation Army, Dare to Care, Greater Louisville Medical Society, Louisville Metro Parks, Louisville Metro Office of Addiction Services, Wayside Christian Mission, Coalition for the Homeless, Louisville Family Health Centers, and Louisville transitional homes
- Private collaborators and contractors - Lacuna Health (for COVID-19 contact tracing and case investigations), transportation services, and local hotel facilities for isolation housing
- Healthcare providers - University of Louisville Hospital, Norton Hospital, Kindred Hospital, Baptist Health, Jewish Hospital, and NuLease Medical Solutions (local provider for Medication Assisted Treatment to treat substance abuse disorder)
- Pharmacies - Walgreens, CVS, and University of Louisville Pharmacy
- Translation and interpretation services - Voiance Language Services and Catholic Charities of Louisville
- Retail stores and delivery services for food and household items - Kroger, Target, Walmart, Amazon, and Instacart

The community partners assisting with the program are:

- **William Altman** - Professional service contract for response planning and leading
- **Holden Huntzinger** - Professional service contract for response planning
- **Emily Brandon** - Professional service contract for response project management for work being done by the Office for Globalization
- **Kan Heritage** - COVID-19 care kits; this contract was a result of a Request for Proposal process completed in 2020
- **Greater Louisville Medical Society (GLMS)** - Professional service contract for prescription follow-up and delivery to positive COVID-19 cases and contacts

The ENP is completed by the contact tracing call center, which collects information from the person testing positively, or their contacts, about what essential needs are required, and an LMPHW team that purchases the food and durable goods and arranges for medication pickup and delivery. Below is a flowchart that describes the complete process between collection request to delivery:



This funding supports work with grassroots community partners whose reach into underserved communities and position of trust within those communities, allows other agencies to identify and respond to needs directly. The Office for Immigrant Affairs will serve as a liaison between the community partners and LMPHW to implement the projects to develop awareness of mental health resources and provide mental wellness support. This will help to mitigate trauma from the social and economic unrest resulting from the COVID-19 Pandemic.

The community partners assisting with the program are:

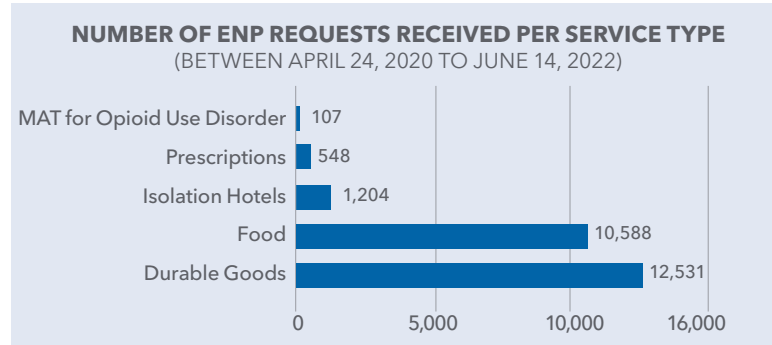
- **Americana Community Center:** They are a long-standing nonprofit organization serving immigrant and refugee communities of Louisville that provides a wide range of activities aimed at providing support beyond initial refugee resettlement.
- **See Forward Ministries:** They are a community outreach program geared toward several African communities via digital media and some face-to-face interactions.
- **Somali Community of Louisville:** A direct community outreach program geared toward Somali families with primarily face-to-face interactions.

The ultimate intended outcome of this project is to reduce the incidence of COVID-19 to <1 per 100,000 population through the efforts of LMPHW's response as a whole. This project will continue until the COVID-19 virus subsides.

More information is available at: <https://louisvilleky.gov/government/louisville-covid-19-resource-center> and https://covid.cdc.gov/covid-data-tracker/#county-view?list_select_state=Kentucky&data-type=Vaccinations&list_select_county=21111

KEY PERFORMANCE INDICATORS

The Essential Needs Program (ENP), for an operation period between April 20th, 2020, to June 14, 2022, received a total of 24,948 requests seeking assistance for food, cleaning supplies, prescription deliveries, Medication Assisted Treatment (MAT) for opioid use disorder, and isolation hotel assistance. ENP provided linguistically and culturally appropriate services to 1,659 unique households where English is not the primary spoken language. There were a total of 7,091 requests received during FY22.



KPI Description	Target Value	Current Value
Total # of individuals impacted by program	1,000	1,050
Total # of mental wellness events	100	32
COVID-19 infection #	Not available	TBD
Decrease in COVID-19 infection %	Not available	TBD

Due to the Centers for Disease Control (CDC) managing these numbers, current values are not known at this time. https://covid.cdc.gov/covid-data-tracker/#county-view?list_select_state=Kentucky&data-type=Vaccinations&list_select_county=21111

COVID-19 Response – Payroll

Project ID: ARP-0011-PHW

Funding Amount: \$3,232,113

Project Expenditure Category: 3.1 Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Louisville Metro Public Health and Wellness (LMPHW) created over 30 positions to respond to the COVID-19 pandemic. These positions were originally funded through CARES Act funding and ARP funds have allowed the hires to continue supporting vaccinations, testing, contact tracing and COVID-19 prevention in congregate settings. LMPHW intends to maintain staffing levels appropriate for COVID-19 response, in addition to saving lives and reducing adverse health outcomes.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Total # of positions funded by program	25	21
Average number of filled positions	25	16
COVID-19 infection #	Not available	TBD
Decrease in COVID-19 infection %	Not available	TBD

Due to the Centers for Disease Control (CDC) managing these numbers, current values are not known at this time. https://covid.cdc.gov/covid-data-tracker/#county-view?list_select_state=Kentucky&data-type=Vaccinations&list_select_county=21111

COVID-19 Response – Substance Abuse Services

Project ID: ARP-0012-PHW

Funding Amount: \$329,990

Project Expenditure Category: 1.13 Substance Use Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Louisville Metro Public Health and Wellness (LMPHW) has partnered with the Kentucky Harm Reduction Coalition to provide naloxone (NARCAN) to organizations and individuals working to provide overdose prevention outreach. The Coalition's expertise is in engaging, educating, and empowering those in the substance use disorder community. In addition, Louisville Recovery Community Connection (LRCC) also supported the distribution of Naloxone. LRCC serves people who use drugs and people in recovery for the past three years. Outreach and Naloxone distribution was targeted to the zip codes that have experienced the most overdoses and overdose fatalities. These neighborhoods are disproportionately home to residents of color, residents with low incomes, and residents with limited access to services. The target zip codes were 40202, 40203, 40204, 40207, 40208, 40210, 40211, 40212, 40213, 40214, 40215, 40216, 40217, 40218, 40219, 40258 and 40272. Demographic data for zip codes is available here: <https://data.census.gov/cedsci/advanced>.

Outreach and education are targeted to an audience ranging from people who use drugs, family members of people who use drugs, local businesses, and concerned neighbors. Training was done in person in the community. Each training at minimum, included information on how to identify and respond to an overdose, including how to administer Naloxone. Other content included how to reduce the risk of overdose while using drugs, what harm reduction resources are available in the community, and what types of treatment and other services are available.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Number of NARCAN units distributed	1,500 units of NARCAN distributed	5,928 units of NARCAN distributed
Number of hours of expanded community outreach	750 hours	4,131 hours
Overdose fatality rate	5% decrease	65.4%

COVID-19 Response—Other Public Health Services

Project ID: ARP-0013-PHW

Funding Amount: \$74,985

Project Expenditure Category: 1.14 Other Public Health Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

On October 31, 2021, the Food and Drug Administration granted Pfizer's COVID-19 vaccine, an emergency use authorization for 5 to 11-year-old children. To address health and safety concerns of parents, this research project aimed to forecast COVID-19 active hospitalizations in Louisville Metro for scenarios based on the uptake of vaccinations in 5 to 11-year-old children. LMPHW used the University of Louisville School of Public Health and Information Sciences as the community partner for this project, which conducted the academic research. Their expertise is in public health academia, education, and research.

The project produced a report that informed the community about the effect of children's vaccinations and promoted COVID-19 protective behavior in the community. The project research was completed December 31, 2021.

KEY PERFORMANCE INDICATORS

The project report is available at: <https://louisville.edu/sphis/research/covid-19-projections>. Data on outcomes by race, ethnicity, and gender can be found here: <https://covid-19-in-jefferson-county-ky-lojic.hub.arcgis.com>.

KPI Description	Target Value	Current Value
Research provided for public access	Yes	Yes
COVID-19 infection #	Not available	TBD
Decrease in COVID-19 infection %	Not available	TBD

Due to the Centers for Disease Control (CDC) managing these numbers, current values are not known at this time. https://covid.cdc.gov/covid-data-tracker/#county-view?list_select_state=Kentucky&data-type=Vaccinations&list_select_county=21111

COVID-19 Response – Household Assistance

Project ID: ARP-0014-PHW

Funding Amount: \$640,558

Project Expenditure Category: 2.3 - Household Assistance: Cash Transfers

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

This project aims to provide direct, immediate financial relief to households within multicultural communities that are experiencing adverse effects of COVID-19 (e.g., illness, loss of employment income due to shutdowns, etc.). Funds are intended to help recipients endure acute periods of financial need. Financial assistance is provided by awarding funding to subrecipient organizations, who in turn, give it to individuals or households in need, at an amount of up to \$2,000 per month for regular, ongoing expenses including but not limited to: rent/mortgage; food, medicine, and other necessities; utilities such as power, gas, water, phone, and internet; vehicle insurance or loan payments; and medical insurance or bills.

Payments are generally expected to be made as monthly stipends to individuals or households. Payments are based on individual or household needs.

Partner organizations deliver direct services to families by outreach, interviewing, application, and intake. Eligible households are given checks for the amount determined by the organization, according to the needs expressed. The following community partners are working with Louisville Metro Public Health and Wellness on this project:

- **Americana Community Center:** They are a long-standing nonprofit organization serving immigrant and refugee communities of Louisville that provide a wide range of activities aimed at providing support beyond initial refugee resettlement.
- **See Forward Ministries:** They are a community outreach program geared toward several African communities via digital media and some face-to-face interactions.
- **Somali Community of Louisville:** A direct community outreach program geared toward Somali families with primarily face-to-face interactions.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Number of households provided with financial assistance	120 households	292 households
Average amount of financial assistance provided	\$1,000	\$1,000
Percentage of surveyed participants who avoided crisis due to assistance	90%	95.9%

COVID-19 Response – Small Business Economic Assistance

Project ID: ARP-0015-PHW

Funding Amount: \$218,550

Project Expenditure Category: 2.30 Technical Assistance, Counseling, or Business Planning

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Louisville Metro Public Health and Wellness (LMPHW) partnered with the Louisville Small Business Development Center (SBDC) to create the REACH project, which supports the revitalization of Louisville’s local economy through improving access to information and resources for immigrant-owned businesses as they recover from the economic impacts of the COVID-19 pandemic.

The pilot program provides curriculum and targeted workshops for small business education and development services focused on new American business owners. LMPHW also partnered with Jewish Family & Career Services on its Navigate Enterprise immigrant-focused entrepreneurship program, assisting with workshop events and follow-up coaching.

The Small Business Development Center (SBDC) is the go-to resource for mainstream small businesses in need of consultation, providing regular workshops on a range of business topics. During COVID-19, they saw an uptick in their virtual workshop participation and wanted to further expand their outreach and capacity to serve those with a more limited language proficiency. The city’s Office for Globalization worked with SBDC to design and pilot a model to offer workshops; at first in person, and later, virtual platforms and via hybrid outreach to immigrant-owned businesses. The pilot program is expected to continue and expand through 2023.

Data was collected from surveys, as well as follow-up research with the Secretary of State’s office. SBDC received 85 responses to the Health Check Surveys. Once businesses completed the survey, and/or registered for a class, a resource provider from SBDC or the Louisville Forward small business team is assigned to follow up with assistance through email and phone calls. To date, the project has served more than 40 immigrant business owners.

The following workshops were offered by SBDC:

- **Introduction to Compliance** - A one-hour workshop covering compliance with the Kentucky Secretary of State and Louisville Metro Revenue Commission, available in English and Spanish
- **Marketing/Sales Workshop** - Marketing and social media basics, marketing strategies, sales growth
- **Financially Sound Business Decisions** - Overview of business finance including break-even tools for making business decisions such as adding new employees, changing a restaurant menu item, changing pay rates, etc. Projects the realistic financial impact of possible changes for informed, strategic business decisions
- **Business Operations** - Overview of important business operations concepts, including products, people, and processes
- **Business Finance Review** - Learn about tools and practices you can use to keep track of your business financials

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Immigrant small business owners that participate in workshops	40 businesses	447 businesses
# of workshops conducted	10 workshops	22 workshops
Follow-ups with provider/small business team in workshops	40 businesses	162 businesses

Suicide Prevention

Project ID: ARP-0016-PHW

Funding Amount: \$400,000

Project Expenditure Category: 1.12 Mental Health Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Since the start of the COVID-19 pandemic the state of Kentucky has seen an increase in concerns related to mental health, such as anxiety, depression, and suicide. The Suicide Prevention Project supports the development and implementation of (1) a local suicide fatality review board; (2) a comprehensive community suicide prevention plan; (3) a suicide prevention communications campaign; and (4) an online mental health resource database.

This project will use a community-oriented approach that will begin with a comprehensive needs assessment to evaluate Louisville's current suicide prevention infrastructure, including available programs and services, messaging, and community capacity. The needs assessment will involve stakeholders from high-risk groups and behavioral health providers.

As this assessment is being conducted, the project will launch a suicide fatality review board that will investigate and collect data on every local death by suicide, to inform efforts and strategies. The project will then develop a community communications campaign to promote specific actions for suicide prevention. This will be integrated into the citywide comprehensive plan, along with other insights gained from stakeholder engagement and fatality review analysis. This effort aims to change local narratives around suicide and suicide prevention to ones that promote hope, connectedness, social support, resilience, treatment, and recovery.

The intended outcome of the project is to decrease the number of deaths by suicide, suicide attempts, and hospitalizations related to self-harm by five percent within 5 years. The project specifics are being developed and will be implemented through 2024.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Number of individuals exposed to suicide prevention awareness messages	20% of Louisville residents	567
Number of programs or interventions implemented	10 programs per year	19
Decrease in the number of deaths by suicide	1% per year	480
Decrease in the number of suicide attempts	1% per year	TBD

Residential Services for Substance Abuse and Addiction

Project ID: ARP-0017-PHW

Funding Amount: \$900,000

Project Expenditure Category: 1.13 Substance Use Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The COVID-19 pandemic contributed to many root causes of addiction, including unemployment, stress, anxiety, and social isolation, combined with a reduction in access to behavioral health services. A decline in travel and international trade contributed to an increasingly deadly local drug supply tainted by Fentanyl. Louisville Metro Public Health and Wellness (LMPHW) has been at the forefront of Louisville Metro Government's response to the substance use epidemic and proposes to fund additional overdose prevention, expanded treatment support, residential treatment services, and recovery housing. These projects provide support to organizations that serve people experiencing barriers to service. The overdose prevention efforts will allow community partners to distribute lifesaving tools directly to residents, while the supportive services hub provides organizations a shared space to serve high-risk populations.

The supportive services hub provides harm reduction resources including NARCAN, safe injection supplies, drug counseling, wound care, HIV and hepatitis C testing, and referrals to treatment for behavioral and physical health needs. The recovery housing will provide housing to people in early recovery who are experiencing, or at risk of homelessness. These services will increase access to residential treatment for substance use disorder for underserved populations, including residents who are incarcerated, underinsured, and/or experiencing homelessness.

LMPHW is partnering with local nonprofit organizations with expertise in harm reduction, homeless services, and substance use disorder treatment. The Social Practice Lab has been contracted to operate the supportive services hub. Its expertise is in harm reduction and collaborative approaches to addressing complex health issues.

NARCAN will be distributed through FY22. The supportive services hub will be funded through October 2023. The recovery housing and residential treatment services will be funded through 2024.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Number of NARCAN units distributed	500 units	3,972 units
Number of individuals that were provided housing	60 individuals	92 individuals
Number of care coordinators employed	7 coordinators	7 coordinators
Number of people stably housed	50 people	115 people
Number of people transitioned to permanent housing	5 transitioned	114 transitioned

Utility Assistance Program

Project ID: ARP-0018-RCS

Funding Amount: \$5,000,000

Project Expenditure Category: 2.2 Household Assistance: Rent, Mortgage, and Utility Aid

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The Utility Assistance Program provided financial assistance to households facing disconnection of essential utility services. Resilience and Community Services (RCS) partnered with Association of Community Ministries, Louisville Gas & Electric (LG&E), and Louisville Water Foundation, to set up several access points for individuals to receive assistance (e.g., The Louisville Water Company assistance link). RCS leveraged existing data (<https://greaterlouisvilleproject.org/reports>) to connect with residents with the greatest need of assistance and provided services through in-person, telephone, digital, and drop-off contacts. The following Greater Louisville report details the neighborhoods with the greatest need for assistance: https://greaterlouisvilleproject.org/content/uploads/2016/11/Final-PDF_GLP-2015-Poverty-Report.pdf. The Utility Assistance Program was funded from July 2021 through June 2022.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Number of people reached (LG&E)	8,000 people	11,000 people
Number of people reached (Louisville Water Co.)	10,000 people	16,000 people
Households that maintained water service that would have otherwise been shut off	10,000 people	14,935 people

Temporary Staff Support for High Food Distribution

Project ID: ARP-0019-RCS

Funding Amount: \$225,215

Project Expenditure Category: 2.1 Household Assistance: Food Programs

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The negative impacts of the COVID-19 pandemic created an increased demand for assistance with food insecurity concerns in the community. Resilience and Community Services (RCS) partnered with the Dare to Care Food Bank to meet the increased demand. RCS and Dare to Care also partnered with the Center for Employment Opportunities (CEO), which provides job opportunities for ex-felony offenders reentering the workforce. CEO provided temporary staffing services to Dare to Care in order to distribute 17.7 million pounds of food to approximately 20,000 households between October 2021 and June 2022.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Pounds of food distributed	18,450,000 pounds	177,000,000 pounds
Accurate/ontime orders	100%	98%
Number of individuals participating in job training program	50 individuals	69 individuals
Number of job placements	25 placements	19 placements
Number of participants completing job training components	35 completions	42 completions
Average hourly wages of those participants placed in jobs who worked at Dare to Care	\$14/hour	\$15.57/hour

Child Care Emergency & Safety Supplies

Project ID: ARP-0020-RCS

Funding Amount: \$1,500,000

Project Expenditure Category: 1.5 Personal Protective Equipment

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

By providing all childcare facilities the opportunity to order personal protective equipment (PPE) supplies and have them delivered directly, this project ensured that no childcare facility, regardless of income, size, or location, had to close due to lack of PPE and other safety supplies. This ensured that the staff were well equipped to avoid a COVID-19 outbreak and gave the facilities the opportunity to stay open during the pandemic and provide families childcare so parents could continue to work.

LMG provided funds to the local Metro United Way to distribute PPE and safety supplies to childcare facilities from November 2021 through June 2022. Metro United Way will leverage existing centralized processes for procuring and deploying PPE, cleaning supplies, and safety equipment to 267 Jefferson County licensed and certified childcare providers as they continue to operate while managing COVID-19.

Additional information can be found at: <https://louisvilleky.gov/government/neighborhood-place/covid-assistance-programs>.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Number of applications received from childcare sites	300 applications	267 applications
Number of childcare providers who received supplies	300 providers	267 providers
Council Districts served	100%	100%

Outdoor Safe Space

Project ID: ARP-0021-RCS

Funding Amount: \$1,518,583

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The funds for this project have been used to outfit an Outdoor Safe Space that provides temporary outdoor housing (tents) and support services to 50 residents. These residents are chronically homeless and referred by homeless outreach teams. All residents receive basic needs and support services to help stabilize them and prepare them to move to more permanent housing if they desire.

Resilience and Community Services (RCS) partnered with The Hope Buss to operate the site. The Hope Buss seeks to change the lives of those they serve by providing resources and extending access to varying needs by neighborhood. They work to assess those needs of residents and become partners with churches and community organizations to ensure those needs are met. The Hope Buss wishes to create a dialogue with the community to increase their understanding of the challenges faced by people experiencing homelessness.

Additional community partners providing services to the Outdoor Safe Space residents include:

- **Coalition for the Homeless** - HMIS/Staff Training Resources
- **St. John Center** - staff training resources/outreach services
- **NuLease Medical Solutions** - 24/7 healthcare provider; weekly COVID-19 testing and initial resident intake, healthcare screenings
- **Metro United Way** - resource support and capacity building
- **Bridgheaven Mental Health Services** - daily offsite activities for residents
- **New Leaf Clinic** - addiction and mental health services
- **Louisville Recovery Community Connection** - daily offsite and onsite activities, addiction, and recovery support
- **My Dog Eats First** - providing resources to pets (vaccinations, exams, etc.)
- **Phoenix Health Care for the Homeless** - medical services and support
- **Louisville Metro Public Health and Wellness** - syringe/clean needle exchange
- **VOCAL-KY** - community partner and support
- **UP For Women and Children** - provides services and support for women in The Hope Village

The project is being funded with ARP funds through April 2023 and anticipates leveraging other funding services to continue operations through April 2025. Additional information can be found at: www.thehopebuss.org/hopevillage

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
# of residents moving from homelessness to living on-site	50 residents	160 residents
# of residents moving from on-site into housing	50 residents	55 residents
Residents can get public benefits they otherwise could not access without identification	100% of residents	100% of residents
Residents report increased stability and hope	70% of residents	86% of residents

Permanent Supportive Housing

Project ID: ARP-0022-DEL

Funding Amount: \$21,382,105

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The Permanent Supportive Housing project will engage with and fund organizations that will build, operate, and maintain permanent supportive housing units, including wraparound services. Five organizations have been selected to develop an estimated 153 permanent supportive housing units (contracts are currently being drawn up to finalize these selections).

Permanent supportive housing is an intervention that combines affordable housing assistance with support services to address the needs of chronically homeless people. These services are designed to be client-centered, and build independent living, tenancy skills, and connect people with community-based healthcare, treatment, and employment services. Specifically designed for households with at least one member with an identifiable disability, permanent supportive housing utilizes a harm reduction philosophy and does not place demands or conditions upon residents beyond the expectations of a typical lease.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Number of new permanent supportive housing units created	150 units	28 units
% of clients that maintain permanent housing for more than 12 months or longer	100%	TBD
% of residents who achieve housing stability for at least 1 year from date of move-in	80%	TBD
Residents receive needed services to support housing stability as they are willing	100%	TBD

Project is still being finalized; therefore, no values can be reported at this time.

Affordable Housing Trust Fund

Project ID: ARP-0023-DEL

Funding Amount: \$40,000,000

Project Expenditure Category: 2.15 Long-term Housing Security: Affordable Housing

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The Louisville Affordable Housing Trust Fund (LAHTF) was created in 2008 as a vehicle for the investment of public funds into much-needed affordable housing for the Louisville Metro community. This was needed for seniors and others on fixed incomes, for young families just starting out, for veterans, and for working people whose wages are not enough to afford market rate housing in Louisville. The LAHTF was founded on the principle that a place to call home opens the door to opportunity, and that the whole community does better when everyone has a decent place to call home.

LAHTF will use its funds to issue loans for affordable housing developments. The LAHTF facilitates the development and rehabilitation of decent, affordable housing by making grants and loans, providing technical support, and enabling builders and developers to construct affordable housing with less financial risk. These funds will be used to increase the number of affordable housing units in the city of Louisville, with special incentives for 0-30% AMI households.

LAHTF priorities are set periodically and are available at www.loutrustfund.org. The focus for its ARP funding is:

- new construction or adaptive reuse/rehab to create new units of housing for the extremely low-income households of Louisville Metro;
- projects that incorporate alternate, creative housing types;
- developments in non-impacted areas;
- energy efficient projects; and
- projects incorporating universal design features.

Further consideration and priority will be given for projects that:

- are mixed income and integrate low-income housing with market rate housing and related uses;
- incorporate other types of funding needed for gap filling or developer subsidy, such as Louisville CARES funds, Kentucky Housing Corporation funds, HOME funds or private sources of funding;
- align with other LMG priority areas; and
- are complementary to current LMG projects or programs.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
# of new housing units constructed	200 units	TBD
Build capacity at LAHTF to facilitate the management of developers for these projects	At least 13 projects executed	7 projects
LAHTF grows its capacity to handle more projects in the future	5 staff persons	11 staff persons
# of individuals and families impacted	200 individuals and families	TBD

Construction has not yet begun; therefore, the number of individuals impacted is not yet available.

Community Care Campus and Chancery

Project ID: ARP-0024-DEL

Funding Amount: \$7,325,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

It is estimated that Louisville needs 31,000 additional units of affordable housing to meet the need in the community. One effort to meet this need is the creation of the Outdoor Safe Space, (The Hope Village, see Project ARP-0021-RCS: Outdoor Safe Space) a transformational housing community that provides 50 tents on a secure and safe fixed site to serve as temporary housing. Funds were used to start the renovation on an adjacent property to the Outdoor Safe Space, The Chancery. The Chancery is being renovated into 34 efficiency apartments for chronically homeless individuals. Architectural drawings were funded by ARP funds. Additional funds were used to purchase property adjacent to both the Chancery and Outdoor Safe Space. The Community Care Campus, after renovation, will provide services to homeless respite patients, as well as housing and wraparound services for families.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Provide funds for purchase of campus	\$6,800,000	\$6,850,928
Successfully purchase the property campus for use for Continuum Care Campus	Yes	Yes

Down Payment Assistance

Project ID: ARP-0025-DEL

Funding Amount: \$3,991,172

Project Expenditure Category: 2.18 Housing Support: Other Housing Assistance

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The Louisville Metro Down Payment Assistance Program (DPA) provides low-to moderate-income homebuyers with down payment and closing cost assistance for purchasing a home in the Louisville Metro area. Funds can be applied to the purchase of an existing or newly constructed home and are not limited to first-time homebuyers.

DPA is in the form of a partially forgivable loan with 0% interest. Homebuyers must occupy the purchased home as their primary residence for a period of 5-15 years, depending upon the amount of assistance received. By the end of that specified period, 50% of the loan shall be forgiven. The remaining balance is not due until the sale of that home. The maximum amount of assistance per homebuyer will be no more than 20% of the purchase price, but also based on the need of the individual buyer. Section 8 Homeownership clients are encouraged to apply.

The Down Payment Assistance Program encourages investment in mixed-income neighborhoods and the deconcentration of poverty. Future homeowners become informed consumers as they learn to navigate real estate transactions and understand the responsibilities of homeownership. The program sets participants up for success and reduces economic constraints that typically lead to foreclosures and housing insecurity.

More information on the Down Payment Assistance program is available on the Office of Housing and Community Development's website at <https://louisvilleky.gov/government/housing/down-payment-assistance-program>.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Receive and review/approve submissions to the DPA program	140 submissions	124 submissions
Closed applications	120 applications closed	109 applications closed
Number of existing homes or newly constructed homes occupied by new homeowners and new mortgages	140 new homeowners	109 new homeowners
Homeownership rate	50%	61.8%

Home Repair

Project ID: ARP-0026-DEL

Funding Amount: \$421,239

Project Expenditure Category: 2.18 Housing Support: Other Housing Assistance

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The Louisville Metro Home Repair Program provides services to existing homeowners for work such as, but not limited to, mechanical repairs or replacements of HVAC systems, furnaces, water heaters, electrical systems, plumbing systems, and roofs and gutters, as well as exterior code alleviation and hazard reduction in the dwelling. Investing in such improvements increases the longevity of ownership, revitalizes the housing stock in lower socioeconomic areas and increases the city's housing stock by mitigating properties that may otherwise become vacant and abandoned.

Projects funded through the Home Repair Program assist single-family homeowners to correct situations in the home that could cause danger or impede the health of occupants. This includes remediating lead paint hazards in pre-1978 homes so that health risks of young children can be reduced or eliminated, and to address other repairs that could improve health and well-being.

More information on the Home Repair program is available on the Office of Housing and Community Development at <https://louisvilleky.gov/government/housing/home-repair-programs>.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Inspection in process or homes under renovation	120 inspections	425 inspections
Families are able to have needed repairs resolved with no financial impact	120 families	287 families
Number of applications approved	120 applications	425 applications

Premium Pay—Metro Employees

Project ID: ARP-0027-OMB

Funding Amount: \$27,086,799

Project Expenditure Category: 4.1 Public Sector Employees

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Staff throughout Louisville Metro Government (LMG) were committed to the continuity of services for Louisville residents throughout the pandemic. LMG implemented a strenuous Premium Pay eligibility process for LMG departments to determine which of their employees met all the Treasury department's requirements for premium pay. Senior leaders of the external entities identified staff performing essential work who worked in person, thereby risking their health and well-being during COVID-19. Employees earning 150% of their county average wage were awarded premium pay only if they met the above criteria. A \$5,000 (Tier 1) premium payment was made to employees who have faced the greatest threat from COVID-19, those who have remained in the frontlines of Louisville's efforts to keep the essential services running throughout the city. A \$1,500 (Tier 2) premium payment was paid to employees who have performed other essential work in providing services to Louisville and Jefferson County residents.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Number of employees in Tier I, II or III who received premium pay after showing proof of full vaccination or authorized waiver	Not available	4,714 employees

Vaccine Incentives–Metro Employees

Project ID: ARP-0028-OMB

Funding Amount: \$295,469

Project Expenditure Category: 1.1 COVID-19 Vaccination

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

In addition to Premium Pay, all staff were eligible for a vaccination incentive if they provided proof of vaccination or an approved exemption. Employees who were Premium Pay Tier 1 received a vaccination incentive up to \$1000. Employees who were Premium Pay Tier 2 or who were not able eligible for Premium Pay, received a vaccination incentive up to \$500.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Metro employees receiving vaccination incentive	Not available	0

Louisville Metro Government is unable to determine this value.

Premium Pay—Public Sector Component Units/ External Agencies

Project ID: ARP-0029-OMB

Funding Amount: \$6,493,970

Project Expenditure Category: 4.1 Public Sector Employees

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Staff across LMG's public sector partners were committed to the continuity of services for Louisville residents throughout the pandemic.

Louisville Metro Government implemented a strenuous Premium Pay eligibility process to determine which external agency employees met all the Treasury department's requirements for premium pay. Senior leaders of the external entities identified staff performing essential work who worked in person, thereby risking their health and well-being during COVID-19. Employees earning 150% of their county average wage were awarded premium pay only if they met the above criteria. A \$5,000 (Tier 1) premium payment was made to employees who have faced the greatest threat from COVID-19, those who have remained in the frontlines of Louisville's efforts to keep the essential services running throughout the city. A \$1,500 (Tier 2) premium payment was paid to employees who have performed other essential work in providing services to Louisville and Jefferson County residents.

Premium pay went to the following related LMG entities: Suburban Fire and EMS, Jefferson County Clerk, Jefferson County Sheriff's Office, Kentucky Science Center, Waterfront Development Corporation, Belle of Louisville, and KentuckianaWorks. The payment to Suburban Fire and EMS would be contingent upon acceptable cost sharing with other localities, as well as distribution requirements similar to vaccination requirements for Metro employees.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Number of employees of public sector component units/external agencies receiving premium pay	Not Available	4802

Premium Pay—Private Sector Component Units/ External Agencies

Project ID: ARP-0030-OMB

Funding Amount: \$136,953

Project Expenditure Category: 4.2 Private Sector: Grants to Other Employers

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Staff across LMG's private sector partners were committed to the continuity of services for Louisville residents throughout the pandemic.

Louisville Metro Government implemented a strenuous Premium Pay eligibility process to determine which external agency employees met all the Treasury Department's requirements for premium pay. Senior leaders of the external entities identified staff performing essential work who worked in person, thereby risking their health and well-being during COVID-19. Employees earning 150% of their county average wage were awarded premium pay only if they met the above criteria. A \$5,000 (Tier 1) premium payment was made to employees who have faced the greatest threat from COVID-19, those who have remained in the frontlines of Louisville's efforts to keep the essential services running throughout the city. A \$1,500 (Tier 2) premium payment was paid to employees who have performed other essential work in providing services to Louisville and Jefferson County residents.

Premium pay went to the following related LMG entities: Suburban Fire and EMS, Jefferson County Clerk, Jefferson County Sheriff's Office, Kentucky Science Center, Waterfront Development Corporation, Belle of Louisville, and KentuckianaWorks. The payment to Suburban Fire and EMS would be contingent upon acceptable cost sharing with other localities, as well as distribution requirements similar to vaccination requirements for Metro employees.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Number of employees of public sector component units/external agencies receiving premium pay	Not Available	68

Vaccine Incentives—Component Units/External Agencies (Public and Private)

Project ID: ARP-0031-OMB

Funding Amount: \$87,864

Project Expenditure Category: 1.1 COVID-19 Vaccination

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

In addition to premium pay, all staff were eligible for a vaccination incentive if they provided proof of vaccination or an approved exemption. Employees who were Premium Pay Tier I received a vaccination incentive up to \$1000. Employees who were Premium Pay Tier II, or who were not eligible for premium pay, received a vaccination incentive up to \$500.

Vaccine incentives were offered to the following related LMG entities: Suburban Fire and EMS, Jefferson County Clerk, Jefferson County Sheriff's Office, Kentucky Science Center, Waterfront Development Corporation, Belle of Louisville, and KentuckianaWorks. The payment to Suburban Fire and EMS would be contingent upon acceptable cost sharing with other localities, as well as distribution requirements similar to vaccination requirements for Metro employees.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Vaccine incentives paid to employees of public sector component units/external agencies receiving premium pay	Not Available	0

Louisville Metro Government is unable to determine this value.

Compliance and Reporting

Project ID: ARP-0032-OMB

Funding Amount: \$8,828,004

Project Expenditure Category: 7.1 Administrative Expenses

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

This project encompasses administrative costs necessary to meet LMG's significant compliance and reporting responsibilities throughout the life of the State and Local Fiscal Recovery Fund (SLFRF) and American Rescue Plan (ARP). Primary costs for this project include Office of Management and Budget (OMB) personnel and contract labor costs; the Louisville Accelerator Team's (LAT) contract labor; software for managing SLFRF/ARP grants, contracts, and projects; reporting software; contract consultants; and other administrative costs.

OMB staff and contractors manage the financial and compliance activities associated with SLFRF/ARP projects, including financial monitoring of subrecipients. OMB also produces financial data for the Quarterly Project and Expenditure Reports and the annual Recovery Plan Performance Report.

LAT staff and contractors provide administrative project management support for the SLFRF/ARP projects. LAT staff and contractors work with the Office of the Mayor and the Louisville Metro Council advising them on project selection and giving project updates. The mission of LAT is to provide support, remove hurdles, and assist LMG agencies and subrecipients to ensure these projects are completed on time and on budget.

For further information on the outputs of the OMB and LAT initiative, refer to <https://louisvilleky.gov/government/american-rescue-plan>.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Quarterly reporting completion	100%	100%
Annual reporting completion	100%	100%
Treasury compliance	100%	100%

Public Safety Reforms

Project ID: ARP-0033-LMP

Funding Amount: \$17,500,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The Public Safety Reforms Project will improve the ways in which our public safety employees protect the residents of Louisville Metro and Jefferson County. This project will allow Louisville Metro Police Department (LMPD) to continually advance training, performance standards, skills, supervision, officer wellness, recruitment, and community engagement. The Public Safety Reforms Project is comprised of three initiatives:

- Creation of the Accountability and Improvement Bureau (AIB) within LMPD. This Bureau will act on multiple fronts: improved training, performance standards, improved supervision tools and skills, audits, and accountability. AIB staff will include experts in curriculum development, adult education, legal instruction, officer wellness, IT/analytics, managers, and auditors.
- Technology and equipment upgrades within LMPD that are related to and recommended by the AIB.
- Additional measures for community engagement, community and LMPD surveys, officer recruitment/staffing, and deflection.

This project has numerous delivery methods including but not limited to, training, policy development and supervision. The timeline for Public Safety Reforms is continuous in nature, and these funds will be used to establish a functional AIB in a way that is sustainable in perpetuity.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Police facilities added	2 facilities	1 facility
# of Compliance and Training Division positions hired	32 positions	13 positions
# of Hillard Heintze and Department of Justice report improvements made	7 improvements	13 improvements

Community Violence Intervention Program

Project ID: ARP-0034-SHN

Funding Amount: \$8,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Under the guidance of The Office for Safe and Healthy Neighborhoods (OSHN), The Community Violence Intervention Program (CVIP) intends to reduce gun violence and related deaths in six Louisville communities that are experiencing high levels of gun violence. Through direct intervention they intend to reduce the level of embeddedness individuals have with criminal gangs/groups, thus reducing the number of overall gun victimization of young black males between the ages of 14-24.

Utilizing a multipronged approach to prevent shootings involving primarily young people ages 14-24, the model relies on the use of culturally appropriate staff. They respond to shootings to prevent retaliation and detect and resolve conflicts that are likely to lead to future shootings. They develop relationships with high-risk individuals who are likely to engage in gun violence and link them with resources such as education and job training. Staff collaborate with neighborhood organizations and other community groups to organize events and public education activities that promote a no-shooting message. The strategy aims to change behaviors, attitudes, and social norms directly related to gun violence.

Four community organizations (Interfaith Paths to Peace, Louisville Central Community Center, West Chestnut Development Corporation, and YouthBuild) are receiving funding and/or technical assistance under this project. These are grassroots organizations that have direct relationships with the communities they serve. The funding under this project will help build their organizational capacity to better serve the targeted population of young black males ages 14-24 by providing an opportunity to fully fund needed staffing levels, provide funding for needed services and provide the training and technical assistance on how best to serve the targeted population through a specific, public health, evidence-based violence reduction model. Additional funding to another project partner, University of Louisville Health-UofL Hospital, enables hospital-based violence intervention to occur.

The project's main activities will be to deploy teams of violence interventionists and outreach case managers in high-priority neighborhoods to disrupt and mediate group/gun violence in the community.

Specific activities:

- **Behavior Changes**
 - Conduct outreach with CVIP participants
 - Conduct street mediation and violence interruption
 - Coordinate hospital interventions during critical incident responses
 - Conduct groups and meetings with high-risk individuals
- **Norm Changes**
 - Conduct community outreach and focus groups
 - Conduct public messaging and education campaigns
 - Coordinate post-shooting responses, vigils, rallies, and marches
 - Coordinate with faith-based and other community groups
 - Develop positive relationships with law enforcement and political leaders

Trained community violence interrupters and community outreach workers will be utilized to:

- detect and interrupt ongoing group conflicts that will achieve successful mediations resulting in less violent outcomes;
- change attitudes and behaviors of those most at risk to be involved in violence, through increasing protective factors and decreasing risk factors of program participants;
- reduce involvement in violence;
- change community norms regarding the use of firearms to settle disputes and overall acceptance of gun

violence using community change campaigns that will result in shifted communal norms around violence ;
and

- build social cohesion and increase safety

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
At least 1,500 high-risk individuals receive outreach services	1,500 cases	114 cases
At least 780 street mediations conducted	780 mediations	173 mediations
At least 60,000 contacts with high-risk individuals	60,000 contacts	8,305 contacts
Reduction of 25% in the number of shootings in the designated neighborhood compared to the previous three-year average	25% reduction	28.15% reduction

Coordinated Crisis Response to Gun Violence

Project ID: ARP-0035-SHN

Funding Amount: \$1,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The Victim Services Initiative will be a multidisciplinary team to serve individuals and families impacted by shootings and homicides. The Office for Safe and Healthy Neighborhoods (OSHN) will build on existing victim-centered response strategies by creating a comprehensive delivery system that expands existing partnerships while building new capacities. There are two components:

- The creation of a Victim Support Multidisciplinary Team (MDT) that coordinates and ensures short and long-term services to those directly victimized by gun violence; and
- The creation of a Community Sanctuary Project (CSP) – a faith-led, community partnership that engages community residents within 48 hours of exposure to gun violence, providing emotional and spiritual support, while educating and connecting residents to trauma support services in the community.

Gun violence in Louisville tends to concentrate in marginalized communities comprised primarily of African American residents, many of whom live at or below the poverty line. This project will serve those communities disproportionately affected/impacted by gun violence. The project seeks to enhance victim services provided to Louisville residents impacted by shootings and homicides. The ultimate outcome is to develop a comprehensive delivery system that meets the needs of all residents in Louisville.

Historically, studies have found African American victims of gun violence, or those exposed to community gun violence and residing in lower-income neighborhoods, generally do not seek assistance through government programs. The project seeks to educate and outreach to those communities to enhance the knowledge and usage of such support services. The project seeks to determine how best to provide such services to this population.

Following a high-profile incident of gang/group-involved gun violence, a designated and trained faith organization will open as a "Community Sanctuary" and serve as a place for residents of all faith backgrounds to gather, offer and receive support, and access spiritual and/or emotional assistance and services. The CSP will provide educational and triage services to those residents exposed to incidents of gun violence in an effort to best address the exposure. For now, the project is limited to two neighborhoods and 48 activations in response to a critical gun incident as defined by the project team:

- Children under 18 years old that have been shot;
- Incidents involving multiple shooting victims; and
- Shootings in public places.

There are no limitations, challenges, or barriers for those who wish to participate.

The MDT will be comprised of government and community organizations that have experience and training in providing direct victim services. The team will concentrate on 25-50 victims of gun violence with a priority on those victims/survivors of gun homicide related to gang/group activity. Those to be served will be identified through a process led by the team and in consultation with the LMPD victim assistance unit. Once clients are identified, there should be no challenges or barriers to provide/receive services. The team will meet weekly to discuss shootings and gun related homicides to determine how best to collectively serve victims and survivors.

OSHN is working on full implementation of the model and the project will continue through December 2024.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
# of partner agencies working together for both components	Target not determined	27
# of Individuals that receive individualized services from the MDT, or violence exposure education and service connection	100	MDT not yet active
# of Community Sanctuary activations	Target not appropriate	35
% of individuals who receive services within 48 hours of referral	Target not determined	MDT not yet active

Restorative Justice Expansion

Project ID: ARP-0036-SHN

Funding Amount: \$1,300,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: The research design is quasi-experimental and seeks to evaluate program efficacy through participation satisfaction, program completion rates and impact on recidivism. The program evaluation is still in the design phase and more information will be included in future reports. The estimated completion is December 2024.

PROJECT OVERVIEW

The Restorative Justice process allows victims of crime to participate fully in the resolution of the offense – with a focus on seeking solutions and making amends. Trained facilitators lead a face-to-face meeting for victims (or a victim’s representative) and offenders along with supporters from both sides. Participation in restorative justice programs is voluntary for victims, as well as offenders. The offender must be willing to accept responsibility for their actions and the harm they caused. The victim and their support group must be willing to meet with the offender to discuss how the offense impacted them and what needs to be done to repair the harm. This facilitated process is centered on making things right for all parties involved while enabling creative solutions not used within the traditional justice system. Find out more at <https://www.voamid.org/restorative-justice>.

The Office for Safe and Healthy Neighborhoods (OSHN) has partnered with Volunteers of America (VOA), which provides a holistic and restorative approach to the traditional criminal justice system by bringing together the offender, victim, and community to achieve a just outcome. Restorative Justice programming focuses on reducing recidivism and addressing the root causes for the behavior. VOA has been working with the criminal justice system and Jefferson County Public Schools for several years. They’ve only been able to serve 16% of youth entering the juvenile justice system each year and only within five public schools. Individuals are referred to the program by the courts and the court designated workers program, and the VOA accepts all referrals for intake.

Progressing in the program is dependent on the involved individuals’ willingness to participate.

This project will significantly expand the city’s ability to engage in restorative practices within the criminal justice and Jefferson County public school system. The project started July 1, 2022, and is currently scheduled to continue through December 2024.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
% of restorative practices implemented with agreements/plans	80%	99%
% of restorative practice agreements/plans completed	50%	79%
# referrals (# served)	150 served	198 served
% successful discharges (youth + adult)	90%	80%

Trauma Resilient Communities Expansion

Project ID: ARP-0037-SHN

Funding Amount: \$4,500,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: The research design is quasi-experimental (unlikely to have statistical power to disaggregate by demographics) and seeks to establish an evidence base for community-centric therapy interventions. The estimated completion is December 2024.

PROJECT OVERVIEW

The Trauma Resilient Communities (TRC) is a program that promotes resilience and equity for Louisville's youth and families that are disproportionately affected by trauma, systemic inequities, violence, and civil unrest.

Specifically, the program focuses on enhancing leadership and systems capacity to create and sustain a trauma-informed system of care to:

- increase knowledge and skills of personnel who make referrals and provide services to children and families regarding trauma, racial inequity, community violence, and related services;
- provide a trauma-focused intervention service to children and their families exposed to community violence; and
- evaluate the impact of the project on consumers of the program.

The expansion of this program will be housed in seven Neighborhood Places (NP) that are disproportionately affected by gun violence: Bridges of Hope NP; South Central NP; NorthWest NP; First NP; Cane Run NP; Charmoli Center NP; and South Jefferson NP. The expertise of the community partners will be focused in the area of clinical research, workforce development, child development, restorative justice, racial trauma, and mental health. The partners assisting are:

- Martin and Muir Counseling
- Family and Children's Place
- Side by Side Studio's
- Transformative Justice: Mental Health Center
- LMG's Office for Women
- Resilience and Communities Services

The projects main activities are as follows:

- Trauma-informed system of care capacity building
- Trauma-responsive communities, first responders, and referral source education
- Trauma-focused youth and family-centered interventions
- Consumer feedback and evaluation to help youth and their families overcome the effects of trauma

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Number of trained therapists, case managers, and CSAs	18 individuals	18 individuals
Number of co-location sites (clinicians/community support associates)	11 sites	19 sites
Clients at The Spot completing behavioral health curriculum	TBD	43 completions
Number of Healthy Lifestyles clients engaged in interventions	TBD	24 clients

Ambassador Institute Expansion— Community Mobilization Project

Project ID: ARP-0038-SHN

Funding Amount: \$460,000

Project Expenditure Category: 1.11 Community Violence Interventions

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

This project will expand the existing Community Mobilization Project, which is currently working within six communities (Newburg, Portland, Smoketown, Parkhill, Shawnee, and Russell) and has 49 indirect community partners. The project will be working in neighborhoods with the most community needs as identified through asset maps, resident feedback, and crime reports analyzed through neighborhood profiles. The six neighborhoods identified accounted for 34% of homicides last year.

The Ambassador Institute expansion will employ a community health development (<https://pubmed.ncbi.nlm.nih.gov/15725271/>) approach to assist violence prevention Ambassadors (individuals, communities, and organizations) in developing and implementing collaborative, community-driven, community-specific frameworks for community violence prevention. Stakeholders meet monthly to learn about different violence prevention interventions. This includes crime prevention through environmental design, community trainings, asset mapping, and more. Through training and technical assistance, stakeholders are introduced to new ideas, invited to share their own expertise, and interact with neighborhood partners, giving them the ability to collaborate and leverage collective knowledge.

The Community Mobilization Initiative teams that have been formed in each of the neighborhoods are building violence prevention frameworks that, when implemented, will decrease the risk of violence occurring in each respective area. This has the potential to impact the entire population of each neighborhood.

The Office for Safe and Healthy Neighborhoods (OSHN) works with well-known community partners in each neighborhood that can provide insight as well as solicit support about the project. These community partners are categorized by our five core areas of engagement: community building, health and social wellness, juvenile and criminal justice, economic development, and education. They are faith leaders, law enforcement, social services agencies, schools, and business owners.

This project anticipates:

- Increased community capacity to implement community-based violence prevention strategies;
- Equipped and confident community members and organizations with the ability to mobilize efforts for prevention;
- Equipped community members and groups with the ability to be proactive in disrupting activity that doesn't align with created anti-violence community norms;
- Decreased opportunity for violence through addressing community and social factors that contribute to violence;
- Increased awareness of the threat of violence to our city and mobilization strategies for all sectors of the community to get involved; and
- Positively influence health behaviors of individuals and communities, as well as the living and working conditions that influence violence.

Main activities include partnership building, assessment of current activities and existing resources, planning, guided implementation, and sustainability planning. Training and technical assistance by the OSHN team (and partners) serve to build community capacity for selecting, tailoring, planning, implementing, evaluating, and sustaining evidence-based programming within the communities to address a variety of risk factors contributing to violence. Each community prevention framework will include elements of the Pivot to Peace Initiative, which deploys a public health approach to gun violence reduction. The framework will satisfy the need for intra- and interpersonal level responses to violence, as well as components that focus across the other socioecological levels, including strategies for youth development, the built environment, community norms, social cohesion, and policy changes.

This project is an expansion of a pre-existing locally funded project. Local funds are being used through fiscal year 2022 and ARP funds will be used for expanded activities beginning in fiscal year 2023.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Average number of partners and organizations represented per meeting	20 representatives	38 representatives
Number of neighborhoods with stakeholders/groups	6 neighborhoods	6 neighborhoods
Number of community member attendees	180 attendees	835 attendees
Completed elements of community mobilization framework	28 elements	23 elements complete

Ambassador Institute Expansion— Capacity Building Fellowship

Project ID: ARP-0039-SHN

Funding Amount: \$540,000

Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Designed to build the capacity to assist people with significant barriers to service, the organizational Capacity Building Fellowship works with small, community-based organizations to identify whatever is needed to bring a nonprofit to the next level of operational, programmatic, financial, or organizational maturity so it may more effectively and efficiently advance its mission into the future. This includes, but is not limited to, increasing organizational effectiveness, leadership skills, program planning, and evaluation skills.

This initiative will focus on six priority communities with high rates of gun violence and crime. These communities are riddled with community-level risk factors for violence, including poverty, racial prejudice, socially and structurally disorganized neighborhoods, high rates of adults involved in crime, and high prevalence of drugs and firearms. Youth are more likely to feel hopeless, helpless, and scared in disadvantaged environments, and such communities are more likely to have social norms that condone or promote violence.

To enter the project, organizations respond to a Request for Applications and are vetted according to internal criteria, before 10 are selected to move through the first cohort. The main activity is an assessment that specifies areas in which each organization needs improvement. Based on that assessment, the organizations begin their cohort group and one-on-one coaching sessions with technical experts. After five months of engagement, they receive a mini-grant to support their violence prevention program. Grants are provided at the beginning of summer to increase seasonal resources and initiatives for violence prevention that focus on youth during the months with the greatest spikes in violence.

The main delivery mechanisms of the project expand our public health prevention approach that builds organizational capacity to address issues of violence. The fiscal year 2022 budget currently funds the project at \$60,000, for six mini-grants of \$10,000, to organizations that complete the fellowship. ARP funds will allow them to increase the number of community-based organizations served each year from six to ten, as well as increase the mini-grant amounts to \$20,000. It also allows them to solidify partnerships with trainers and consultants.

The project is anticipated to run until April 30, 2025. The project has issued payments to 17 organizations totaling \$340,000 as of May 2024.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Number of applications received	127 applications	185 applications
Number of organizations assisted	27 organizations	17 organizations
Number of completed assessments	27 assessments	31 assessments

Everytown USA Data Fellow

Project ID: ARP-0041-SHN

Funding Amount: \$92,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Everytown USA (<https://www.everytown.org/>) is the largest violence prevention organization in the US. Its expertise includes gun violence prevention research, data collection, and movement building.

The Everytown Data Fellow funded through this project will help improve The Office for Safe and Healthy Neighborhood's (OSHN) data collection efforts by facilitating the centralization and merging of data from multiple sources (e.g., Louisville Metro Police Department, UofL Health-University of Louisville Hospital, etc.) and assisting various agencies that provide wraparound services to streamline their data collection efforts.

The Data Fellow's main activities will involve managing the storage of data systems as we work to build a much-needed data warehouse to support structured querying and evaluating progress against key performance indicators (KPI). The Data Fellow will also assist with building an advanced system of statistical analysis, utilizing regression analysis and other advanced methods to determine correlations and key factors that impact protective and risk factors associated with violence in Louisville.

Recognizing the need for transparency and bidirectional communication with the community and key stakeholders, the primary delivery mechanism of the Data Fellow will be to assist with building dashboards and systems for reporting relevant information. This will be made available to interested parties and to the public in a clear and meaningful manner. Data visualization may also be used to support reporting through various continuous improvement mechanisms.

The Data Fellow is underway and began in August 2022. They will receive funding through August 2024.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Major deliverables categories completed	4 deliverables	2 deliverables
# of agencies collaborated with	TBD	4 agencies
% of Everytown USA Fellowship requirements met	100%	75%

Everytown USA dashboard link [here](#).

Family Recovery Court - Seven Counties

Project ID: ARP-0042-SHN

Funding Amount: \$179,247

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Family Recovery Courts focus on reunification of families that are involved in the child welfare system and struggling with parental substance use, while also increasing healthy parent-child relationships. This program not only helps the families involved, but it also leads to a decreased interface between the police and legal systems and those with substance use disorders, which ultimately contributes to increased public safety and community well-being.

Juvenile Family Recovery Court (JFRC) is a voluntary program for parents who are court-involved and Child Protective Services (CPS) active, due to substance use issues. Parents are eligible for the program if the Cabinet for Health & Family Services has filed a petition based on substance use and the petition has been adjudicated by the courts. Participants enter the program no later than 30 days post-adjudication and are involved for approximately 12-18 months. The program is phase-based, focusing on different areas of need.

The project's intended outcomes are to improve parent and child relationships, increase reunification, and expand programming to include training all staff in motivational interviewing to assist with participant retention. This project pre-dated ARP. When its previous funding source ended, ARP funded the project to continue through December 2022.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
# of participants who successfully complete 52 weeks of JFRC including completion of all 3 required phases of services	20 graduates	5 graduates
Successful graduates with children	20 graduates	5 graduates
% compliance among all participants for duration of grant period measured by attendance at all required court sessions, treatment appointments, and classes	85%	87.6%
# of bi-annual trainings with the Family Court term and quarterly trainings for all JFRC community partners and staff to increase understanding among community partners of the impact of substance use disorder and trauma	6 trainings per year	6 trainings per year
# of children of participants successfully returned to their parents to achieve permanent residency	20 children	13 children returned* *6 children able to remain in parent's custody by enrolling in program

LMPD Technology

Project ID: ARP-0043-LMP

Funding Amount: \$6,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Since the beginning of the COVID-19 pandemic, violent crime in Louisville has dramatically increased and become an important social determinant of health, especially in lower-income neighborhoods. The use of technology in policing is essential. Since we are the premiere investigative unit in Kentucky, digital evidence comes to Louisville Metro Police Department (LMPD) for processing. It is essential that we keep up with the newest advancements in technology. Every violent crime scene has a mobile device attached to it, and the need for evidence is in demand now, more than ever.

Currently, LMPD uses the MetroWatch Camera system. This project is seeking to deploy additional cameras. This project could result in an additional 200-250 cameras for LMPD. The expansion of the cameras will also require an increase in storage for the video from the cameras. In addition, more cameras cannot be added to the MetroWatch Camera system until the database server software is upgraded. Metro Technology Services (MTS) also will require an additional position to handle the increased workload of keeping more cameras updated and operational.

Digital evidence is fast becoming more critical when solving crime and the retention period for digital evidence information is also increasing. LMPD requires a separate solution for the storage of digital evidence and a software management solution for keeping the evidence efficiently organized, as well as maintaining chain of custody. MTS will work with LMPD to procure and install a digital evidence management solution.

The Digital Forensics Unit is tasked with providing cell phone extractions and analysis, cell site analysis, and storage of electronic evidence. This evidence is critical in every type of criminal investigation. The detectives in the Digital Forensics Unit are trained in specialized fields to assist the department in requesting, downloading, analyzing, storing, and presenting evidence to a judge or jury. The equipment and software purchased will provide much needed tools that could extract and store crucial evidence, which in turn should boost successful prosecution rates.

LMPD will leverage the funding provided for technology investments to lower crimes rates (especially crimes that are violent in nature), increase the rate of resolving violent crime, increase the rate of closing cases, increase arrests for violent crimes, and increase the rate of conviction when cases are adjudicated. Funds will be obligated for the service contracts to continue through 2026.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
# of cameras installed	75 cameras	106 cameras
% of LMPD units utilizing new technologies	100%	100%
Mobile devices processed by Digital Forensic Unit technologies	600 devices	1,323 devices
Digital evidence search warrants and drafts	TBD	549 search warrants and drafts

Public Safety Hiring Incentive

Project ID: ARP-0044-OMB

Funding Amount: \$3,200,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Staffing across Louisville Metro has been negatively impacted by the COVID-19 pandemic, but few areas affect our community as directly as those in the Emergency Services and Metro Police Departments. To ensure Louisville residents have reliable essential services, the Public Safety Hiring Incentive has been established to provide hiring incentives to all new hires, rehires, and lateral hires from outside of Metro government, effective January 31, 2022, through December 31, 2025. Incentives are paid in two installments – after completion of job training and then after the first year of service. This is to encourage retention of hires.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
# of staff hired or rehired	495 staff	241 staff

Juvenile Assessment Center

Project ID: ARP-0045-YTS

Funding Amount: \$3,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Since the closure of the Louisville Metro Youth Detention Center in December 2019, there has been no safe space for law enforcement to bring youth that are waiting to be screened by the Court Designated Worker (CDW). The Juvenile Assessment Center will provide a space for the CDW to conduct confidential screening assessments on juveniles, and a place for juveniles to receive basic life needs (e.g., food, restrooms, medical treatment, etc.) while being in a staff-secured setting supervised by sworn peace officers.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
# of staff hired	6 staff	5 staff
# of youths served per month	Target not appropriate	44 youths
Arresting agency wait time average	12 minutes or less	8.6 minutes

Public Safety Salaries

Project ID: ARP-0046-LMP

Funding Amount: \$11,167,916

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

These funds were obligated from revenue loss to the provision of salaries for the Public Safety Agency for fiscal year 2021.

KEY PERFORMANCE INDICATORS

As a direct provision of expenditures that are part of the routine budget for LMG, there are no direct or indirect performance metrics for this obligation.

Rhodia Brownfields Remediation

Project ID: ARP-0047-DEL

Funding Amount: \$10,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Brownfields are contaminated sites that pose potential public health risk and environmental harm. The Rhodia Brownfields are the site of an old manufacturing facility that was demolished. Remediation of the site is necessary for redevelopment and will pave the way for a project that will include affordable housing, mixed-use and community space, and green space. The property is in the Algonquin neighborhood, which was established in the 1920s. Today, the neighborhood is 86% African American, with a median age of 32. Median household income is just under \$30,000 and median home value is \$85,000. Unemployment in the neighborhood is 11.9%. Remediation of the Rhodia site will allow for a community-benefiting development that both mitigates contamination and activates a long-vacant site.

KEY PERFORMANCE INDICATORS

Output and outcome measures will not be provided until the construction is complete.

Lead Free Louisville

Project ID: ARP-0048-PHW

Funding Amount: \$1,000,000

Project Expenditure Category: 1.14 - Other Public Health Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The COVID-19 pandemic delayed lead testing and interventions for families with young children that are living in homes with lead-hazard exposures. Many children have missed regular doctor appointments and have been confined to their homes with lead-hazard exposures for longer periods of time than would occur outside the time of a pandemic.

This funding will be used to implement the Federal Strategy for Eliminating Childhood Lead Poisoning by building infrastructure to track lead-safe housing stock and expand community awareness of lead risks. Louisville Metro Department of Public Health and Wellness currently provides blood lead surveillance, case management, and performs public awareness activities. These strategies only address lead poisoning after the damage is done. As a truly preventative strategy, this project will create an electronic data management system for tracking environmental lead hazards in residential properties, creating a single data repository for properties with identified lead hazards as well as those that have been made lead safe. This project will also provide funding for a comprehensive lead hazard awareness campaign targeted at primary care providers and childcare facilities and will provide for the performance of lead risk assessments. In addition, the program will increase the city's capacity to identify these hazards by providing lead hazard certification training to inspectors and assessors.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
# of properties identified	100	TBD
# of public engagements conducted	100	TBD
# properties that receive lead-hazard reduction	100	TBD
# of properties with lead abatement inspections	100	TBD

Project has not yet generated any findings.

Chickasaw Park Pond

Project ID: ARP-0049-PAR

Funding Amount: \$2,500,000.00

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The Chickasaw Pond is the only flatwater recreational amenity in West Louisville. This project will restore Chickasaw Park Pond for use by the community by resolving an environmental justice issue (years of pollution and toxins). It advances the goals of the West Louisville Outdoor Recreation Initiative to create nature-based park infrastructure that supports outdoor programming and promotes equitable access to nature in Louisville.

Once restored, this pond will be available for passive recreational use by residents and for formal organized programming by Metro Parks through their Louisville ECHO (Louisville is Engaging Children Outdoors) program. As a capital infrastructure improvement, this project will provide West Louisville residents with convenient access to a flat body of water. This removes a community barrier and addresses a programming need for Metro Parks to have a space in West Louisville where residents, particularly youth, can be provided introductory experiences (e.g., water safety, canoeing/kayaking, fishing, etc.). Without this amenity, residents must continue to seek those experiences outside of their neighborhood or not have access at all.

The COVID-19 pandemic exposed the need for all residents to have safe access to a range of outdoor activities, including local park spaces. It is accepted that low-income and communities of color have been less resilient in the face of the pandemic because of disparities, including those related to environmental justice concerns, which have limited their access to outdoor spaces.

A primary measure of success is public perception of the completed project and its ability to:

- assuage community concerns around any lingering pollutant-related safety concerns and
- meet community goals related to the restored pond's purpose as a park amenity. Project completion is estimated to be summer of 2024.

KEY PERFORMANCE INDICATORS

Output and outcome measures will not be provided until the construction is complete.

Baxter Community Center

Project ID: ARP-0050-DEL

Funding Amount: \$6,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The redevelopment of the Beecher Terrace public housing development into a mixed-income, mixed-use neighborhood, is funded in part by ARP, along with several other funding sources. Louisville Metro Housing Authority (LMHA) is adding and enhancing significant recreational amenities on and near the site.

Renovating and expanding the Baxter Community Center (BCC) and enhancing a park at 13th Street and Muhammad Ali Boulevard, will help address the disparities in health, education, and socioeconomic status described above. It will provide space for physical activity, along with extensive educational, economic development, life skills programming, and support. The design of Beecher Terrace's recreational amenities incorporates the needs and desires expressed by residents and community stakeholders during an extensive planning process that took place in 2021 and 2022.

Preserving and expanding the historic Baxter Community Center (BCC)

This beloved landmark has served as Beecher's supportive service, recreational and social epicenter since its construction in 1940 and until its closure in 2019. All existing building components require updates or replacement. A 4,525 square foot wing will be added that allows for an ADA compliant ramp, check-in desk, office, and lounge, as well as a new stairway and elevator.

Louisville Parks and Recreation will manage and provide the programming for the Center. LMG's Departments of Youth Development and Office for Safe and Healthy Neighborhoods are currently exploring having satellite offices within the building. In addition, The Beech, (an after-school educational center) formerly operated out of a Beecher Terrace apartment building, will also be in the BCC. This technology-rich learning lab will feature educational, business, and entrepreneurial programming and support for youth as well as adults.

New Walnut Park at 13th Street and Muhammed Ali Boulevard

This park will replace and expand the Old Walnut Street Park and will feature a multi-use sports field, tennis and basketball courts, an accessible playground, outdoor exercise stations, splash pad, walking path, areas for games, a pavilion, plaza, and parking lot.

The projects will primarily serve the 640 households that will occupy the transformed Beecher Terrace community and the wider Russell neighborhood. Data from the 2015 Vision Russell Transformation Plan draws attention to several challenges neighborhood residents face, including a poverty rate of 60% (3.5 times higher than Louisville's average of 17%). With a population of 9,590 at that time, this meant 5,750+ individuals were living at or below the poverty level. In addition, 41% of Russell's 3,772 households had at least one family member with a disability. Educational outcomes also lagged behind the city's average (especially among Beecher's youth) with only 14.1% proficient in reading and 13.2% in math, compared to 47.7% and 41.4% districtwide for Jefferson County Public Schools.

The larger park helps address the neighborhood's dire shortage of green space. Russell currently has just over one acre of parks per 1,000 residents, compared to the city's average of 22.4 acres per 1,000. Increasing green space has been shown to improve health and the quality of life for residents.

The COVID-19 pandemic only heightened the urgent need to increase green space as people sought outdoor spaces where they could stay active and relieve stress, while safely connecting with others in a socially distanced manner.

KEY PERFORMANCE INDICATORS

Output and outcome measures will not be provided until the construction is complete.

Main Library

Project ID: ARP-0051-LIB

Funding Amount: \$8,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The Main Library is the largest public library facility in Kentucky and holds the largest collection of materials of any public library outlet in the state. It lacks the more innovative features that have been included in the more recently built regional libraries such as a maker space, demonstration kitchen, and studio space for an artist in residence. Main provides services that support the entire Louisville Free Public Library (LFPL) system, so there are more staff located at Main than any other location. Of their 328 staff positions, 104 are based at Main. And approximately 16,000 square feet of space in the “stacks” area of the 1906 building is not usable due to lack of accessibility caused by structural features, as well as the presence of lead paint. The Main Library is the flagship public library in the state and directly or indirectly serves the entire population of the Louisville Metro area. It also serves as the regional library for the entire Urban Services District, as well as for the economically challenged neighborhoods including Smoketown, Russell, Parkland, Shelby Park, and Shawnee.

To provide additional space for modern services at Main, there are two opportunities that can be considered:

- Acquire additional property near Main and transfer some or all the non-public-service functions to that site including a: facilities department, community relations area, materials ordering site, shipping and receiving area, and technology center.
- Remove the built-in stacks from the 1906 building, eliminate the lead paint presence, and turn that area into usable public space. The relocation of staff to the recently acquired property will free up thousands of square feet of space at the Main Library that could be converted to public space and used for traditional purposes such as additional seating and shelving to increase the library collection size. The additional space will also allow for creation of interactive learning spaces, more meeting and co-working spaces, and cutting-edge features like an artificial intelligence learning center, augmented reality labs, an outdoor children’s pavilion, and a lending collection of items (microscopes, binoculars, small tools, gardening equipment, seed libraries, small appliances, art supplies, etc.).

KEY PERFORMANCE INDICATORS

Output and outcome measures will not be provided until the construction is complete.

Portland Library

Project ID: ARP-0052-LIB

Funding Amount: \$800,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The Portland Library branch is currently too small, lacks adequate accessibility, and needs modernization to bring it up to par with other branches in the Louisville Free Public Library (LFPL) system. The plan calls for full renovation of the existing building to address accessibility issues, water intrusion, and quality of the fixtures and furnishings. In addition, the plan calls for the construction of a 4,500 square foot addition to enable a much larger library materials collection, more computers, additional meeting room space, better accessibility, and a user experience comparable to that of library branches in other neighborhoods.

The intended outcomes will be to increase the square footage of the library to continue closing the gap between the Kentucky state standard for library square footage per capita and the current LPFL metric, and improve the level of services available so that it is on par with newer Regional Libraries in the Southwest, South Central, and Northeast regions of Louisville Metro.

KEY PERFORMANCE INDICATORS

Output and outcome measures will not be provided until the construction is complete.

Parkland Library

Project ID: ARP-0053-LIB

Funding Amount: \$800,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The Parkland Library closed over 30 years ago and has been in use for many years as the offices of the Louisville Metro Police Department (LMPD) Professional Standards Unit. Closure of branch libraries in the 1990s was one contributor to the current failure of the Louisville Free Public Library (LFPL) system to meet state minimum standards for square footage of library space per capita. Within one mile of the Virginia Avenue site there are 17,500 residents, including over 5,000 minors. A grassroots movement led by the "Friends of the Parkland Library" has been actively campaigning to see the building renovated and reopened as a public library. This funding application will cover the costs of renovating the building and preparing it for use as a library once LMPD has been relocated to another site.

The existing building is an original Carnegie funded library that opened in 1906. This project will expand the existing library and add an elevator to make all areas of the library accessible to people with disabilities. The historical facade of the 1913 Carnegie building will be preserved. Renovating the 6,000 square foot building should allow for access to a library materials collection of over 20,000 items, as well as 30 or more public computers, a meeting room for use by the public, and space for early childhood literacy programming.

This project will reopen a long-closed public library in a community that has suffered from economic adversities.

The library will provide support for educational pursuits, skill building, resume development services, and job search assistance. The availability of computer technology for public use, including broadband Internet access, printing, copying, scanning, and faxing, will also assist area residents in seeking new or improved employment opportunities. Training classes available from the library in person or online using library public computers, will also be a benefit to area residents who want to learn more about job-related topics such as soft skills (communication and leadership), technology skills (database management, preparation for technology certification), and the opportunity to learn computer and mobile app development skills.

KEY PERFORMANCE INDICATORS

Output and outcome measures will not be provided until the construction is complete.

Iroquois Park Tennis Courts

Project ID: ARP-0054-PAR

Funding Amount: \$500,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Iroquois Park is a major urban park serving council districts 12, 15, and 21 with an estimated population served of over 100,000. This project will provide a free and safe environment for outdoor recreation which will include tennis courts, pickleball courts, and a futsal court. The major urban park classification means the park will be reaching the maximum number of people with a renovated outdoor recreational opportunity.

According to data provided through the Olmsted Parks Conservancy (<https://www.olmstedparks.org/>), it's also the city's most heavily visited public park. Additionally, it's also the area in Louisville with the highest number of foreign-born/international residents. Among the neighborhoods surrounding the park, Kenwood Hill (23%), Auburndale (14%), Beechmont (12%) and Iroquois (12%) have a much higher population of foreign-born residents than the city's 7% average, cited by the University of Louisville's Department of Urban Affairs demographic study of Louisville neighborhoods from 2017 (https://ksdc.louisville.edu/research/sponsored_projects/louisville-neighborhood-profiles/).

KEY PERFORMANCE INDICATORS

Output and outcome measures will not be provided until the construction is complete.

Berrytown Park

Project ID: ARP-0055-PAR

Funding Amount: \$200,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Berrytown Park is a community park serving council District 19. It also includes a community center that is home to Metro's AIR (Adaptive and Inclusive Recreation) program. The AIR program has provided recreational opportunities for youth and adults with disabilities and has partnered with organizations such as the Special Olympics, Kentucky School for the Blind, and others.

This project will expand the Berrytown walking path system and update the basketball court. These efforts will assist in providing a free and safe environment for outdoor recreation.

KEY PERFORMANCE INDICATORS

Output and outcome measures will not be provided until the construction is complete.

Elliott Park Master Plan Implementation

Project ID: ARP-0056-PAR

Funding Amount: \$1,600,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Elliott Park is 1 of 17 Olmstead-designated parks, and it is on the National Register of Historic Places. Louisville Parks and Recreation and LMG has a great opportunity to complete a project of this significance with ARP funding and the help of several nonprofit partners. They have worked with the Olmsted Parks Conservancy throughout the entire master plan process to garner as much community support for this plan.

Elliott Park is on the west side of the Russell neighborhood and has not seen significant capital investments since 1998. The park needs redevelopment and upgrades in order to keep it a relevant fixture in the community, which has recently seen major investments in residential and commercial properties. Elliott Park has approximately 2,700 people residing within a 10-minute walk of the park, with 30% of those being children, and 15% senior citizens. Furthermore, approximately 70% of this population is considered low-income according to the Trust for Public Lands Data Analysis Tool (<https://web.tplgis.org/>).

The focus of the master plan design includes equity, accessibility, and sustainability. Many of these significant park qualities have been lost over the years due to lack of investment. This project will address these issues and bring Elliott Park in line with other parks around Louisville, making it a neighborhood destination and point of civic pride in the Russell Neighborhood.

KEY PERFORMANCE INDICATORS

Output and outcome measures will not be provided until the construction is complete.

Swimming Pools

Project ID: ARP-0057-PAR

Funding Amount: \$8,100,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The project will fund replacement pools located at Algonquin Park as well as Camp Taylor Park.

The Algonquin Park pool (68 years old) and the Camp Taylor Park pool (59 years old) have not seen major renovations for approximately 20 years. The list of repairs that need to be made annually to both sites make keeping them open to the public, difficult. The cost of repairs far outweighs the amount of revenue generated each season. The lack of investment in the pools has resulted in poor participation in regular swimming activities as well as few swimming programs offered. The lack of aquatic access has limited the opportunities for at-risk children and adults to learn how to swim and have the chance for outdoor exercise. Plans need to be developed, and major construction needs to occur, to bring the public pools up to operational standards and provide safe facilities for participants. Currently, both pools are closed and awaiting repairs before reopening.

The spray ground and restroom in the new Windsor Park will be constructed in an area of South Louisville that is lacking public parks and public amenities. This project will bring a much-needed dedicated public space to a mainly residential area and offer new aquatic recreation to cool off in the summer heat and a restroom that will offer some shade. The lack of public parks in this area of the City has limited the opportunities to at-risk children and adults to participate in outdoor recreation. Plans are being finalized and construction is anticipated to begin in Summer 2024.

KEY PERFORMANCE INDICATORS

Output and outcome measures will not be provided until the construction is complete.

Fern Creek Library

Project ID: ARP-0058-LIB

Funding Amount: \$5,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The Fern Creek Library was closed in 2018 due to budget issues. Prior to the closure it operated in a leased space and was the 8th busiest branch in the system for materials circulation.

The Louisville Free Public Library (LFPL) system does not meet state standards for total library square footage per capita. Reopening the Fern Creek Library is a key element of the long-range plan to close the gap between the current total square footage and the state standard. Currently LFPL has 411,351 square feet of library space, which is 48,703 square feet less than the state minimum standard. Using state guidelines to project to the year 2029, the minimum state standard will be 510,199 square feet. LFPL will need to add 91,000 square feet of new library space by 2030 to meet that minimum standard.

Project steps include:

- Locate and acquire suitable property
- Build an 18,000 square foot library
- Add adequate staffing to operate the library
- Acquire all library materials, furnishings, computers, etc.

KEY PERFORMANCE INDICATORS

Output and outcome measures will not be provided until the construction is complete.

Broadband

Project ID: ARP-0059-CIT

Funding Amount: \$570,396

Project Expenditure Category: 5.19 - Broadband: "Last Mile" projects

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Currently, nearly 1564 residential units in Louisville lack access to high-speed Internet infrastructure. In addition, thousands of residents who are low-income find the cost of access to be a barrier to adoption. Broadband was identified as a critical need during the COVID-19 pandemic, allowing residents to isolate, enabling telework and remote learning, and providing e-commerce, especially for residents in low-income areas.

This project is designed to accomplish the following:

- All remaining 1564 homes in Louisville that lack access to high-speed Internet (25Mbps/3Mbps), will be connected to Broadband by partnering with an established Internet Service Provider (ISP).
- The ISP will complete their network build to all remaining properties that are considered unserved/underserved by Federal Communications Commission standards and bring them to the (ARP defined) minimum speeds of 100/20Mbps.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
# of miles of fiber optic cable laid	84 miles	In progress
# of households connected	850 households	In progress
# of first-time broadband connections	850 connections	In progress
Average upload/download speed post intervention	20 -100 MB upload/ 100 MB download	In progress

Office of Youth Development

Project ID: ARP-0060-SHN

Funding Amount: \$8,500,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The Louisville Metro Office of Youth Development's (OYD) mission seeks to transform systems that prevent young people from living equitable, healthy, and happy lives. OYD values youth voices, equity, social justice, transformational change, advocacy, and community building.

OYD plans to utilize these funds for the following three strategic initiatives:

Strategic Initiative I: Network for Youth Development and Community Building

Purpose: Create a comprehensive and accessible Youth Development System for Louisville Youth (10-24) to access a variety of services and programs.

After completion of the pilot phase, the Network for Youth Development and Community Building will transition to expand to the following areas: age range and type of youth served, number of service providers and youth programs in network, funding opportunities (including youth EAF grants from the Louisville Metro Council), and expansion of a shared data platform.

Strategic Initiative II: Social Justice Youth Development Certification Program

Purpose: Equip the youth development workforce with the supports, tools, and resources needed to practice a holistic approach to youth development focused on promoting social justice and equity for youth, their families, and their communities. The certificate program will target a key group of youth development professionals (i.e., direct service professionals, executive leadership, administrators, evaluators/assessors, funders, parents, and caring adults) and have core competencies and specialization areas that promote social justice and equity for all youth in Louisville. There are several opportunities to expand the certificate program. OYD has a goal to expand the certificate in three key areas: mental health services and support, technical assistance, and a youth program equity assessment tool.

Strategic Initiative III: Youth Development Services Data Center

Purpose: Gather data that tells a holistic story of youth in Louisville, utilizing local and state data sources, to examine the impacts the social determinants of health have on the life expectancy rates of Louisville youth.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
# of youth serving organizations involved (across initiatives)	Target not determined	37
# of youth served	Target not determined	27,680 youth served
# of organizations and youth workers who complete the Social Justice Youth Development Certification Process	Target not determined	60 workers representing 25 organizations
Youth Development Services Data Center established	1	Complete

Comprehensive Reentry Employment Services

Project ID: ARP-0061-ECD

Funding Amount: \$2,500,000

Project Expenditure Category: 2.10 - Assistance to Unemployed or Underemployed Workers

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

KentuckianaWorks will contract with the Center for Employment Opportunities (CEO) as the service provider to deliver an evidence-based program model that increases long-term employment outcomes and builds economic mobility for formerly incarcerated individuals to reduce the impacts of the COVID-19 pandemic on this population. The program model is specifically designed to enable people recently released from incarceration, to successfully enter the labor market and distance themselves from poverty and reincarceration through workforce readiness training, transitional employment with daily pay, job coaching and development (leading to permanent job placement), and a year of employment retention support. Together with local employers, KentuckianaWorks is collaborating to reduce unemployment, reduce community violence, address gaps in the workforce, and expand organizational capacity by developing new transitional work crew partners.

Through this project, KentuckianaWorks and CEO, will disrupt the cycle of reincarceration and halt the persistence of poverty for Louisville's formerly incarcerated populations, effectively reducing unemployment, growing the local workforce, and improving the lives of Louisville residents.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
The number of enrollments in CEO employment program	450 enrollments	314 enrollments
The number of enrollments hired into transitional jobs	375 enrollments	194 enrollments
Percent of participants placed at wages above minimum wage (rollups average)	100%	86%
The number of permanent job placements	200 placements	54 placements

University of Louisville Environmental Institute Healthy Building Research Complex and Parkscapes

Project ID: ARP-0062-DEL

Funding Amount: \$0

Project Expenditure Category: 5.18 - Water and Sewer: Other

Use of Evidence: N/A

Program Evaluation: N/A

This project was canceled as an ARPA project and Louisville Metro Government is executing this project with another source of funds.

Early Learning

Project ID: ARP-0063-MAY

Funding Amount: \$7,500,000

Project Expenditure Category: 2.14 - Healthy Childhood Environments: Early Learning

Use of Evidence: \$21,400

Program Evaluation: The research design is quasi-experimental and seeks to measure the effectiveness of musical interventions in developing story sequencing skills. The estimated completion is September 2024 and additional details will be provided in future reports.

PROJECT OVERVIEW

Cities have a stake in ensuring that families with young children have access to quality early childcare by providing stability for parents' employment and learning experiences that lay the groundwork for lifelong learning and well-being. Early screening data in Louisville Jefferson County shows that children who stay home in their early years versus those who are enrolled in childcare, public preschool, or a Head Start program, are less likely to be ready for kindergarten.

Louisville has lost approximately 10% of its childcare capacity due to the COVID-19 pandemic, which has exacerbated an already challenged childcare industry, with losses in the supply of childcare workers, as well as cost inflation, and a shortage of affordable childcare options.

This project focuses on repairing the fragmented early care and learning ecosystem that has led to inequities by providing childcare and early learning projects to address immediate needs related to COVID-19, expand access to childcare and early learning, improve quality, and mitigate COVID-19 related developmental delays.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
% of rising kindergarten students testing as "Kindergarten ready" according to BRIGANCE Screen	75%	70%
# of families enrolled in Family Coaching	40 families	38 families
Children ages 2-5 making gains in areas assessed	50%	TBD
Workshop participants who earned tactics/skills to aid in child development	50%	TBD

Electronic Health Records

Project ID: ARP-0064-PHW

Funding Amount: \$2,500,000

Project Expenditure Category: 1.14 - Other Public Health Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The Louisville Metro Public Health and Wellness (LMPHW) will adopt a certified Digital Health Data and Analytics System including an Electronic Health Records (EHR) program that will allow us to serve vulnerable populations in a timelier manner by improving communication and efficiency. Data modernization may bring more consistent clinical reimbursement for LMPHW's services, personnel cost savings, and the elimination of other costly IT solutions.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Establishment of an Electronic Health Records System	Completed	In progress
# of clinics participating in EHR project	8 clinics	12 clinics
Digital proof of vaccination	Available through EHR	In progress
# of health services provided utilizing EHR	TBD	TBD

This project is still in development and once built, the target value and current value of health services provided will be determined.

Shelter Renovations

Project ID: ARP-0065-DEL

Funding Amount: \$10,617,313

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The COVID-19 pandemic exacerbated housing shortages in Louisville Metro and subsequently added more need for safe and healthy shelters. These funds will be used to renovate five shelters based on a property needs assessment of each shelter to make them safer and more welcoming for their residents. Shelters include Saint Vincent DePaul - Ozanman Inn, Saint Vincent DePaul - Simon Hall, Volunteers of America, Wayside Christian Mission - Jefferson Street, and The Salvation Army. Work includes bringing all shelters up to code according to the Americans with Disability Act, remodeling rooms and bathrooms, and ensuring that health hazards are removed.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Number of partner organizations	5 organizations	5 organizations
Number of renovations performed	5 renovations	1 renovation
Percentage increase of individuals using the shelters	10%	TBD

Renovations have not yet started and therefore the number of individuals using the shelter has not yet increased.

Veterans Housing Southwest

Project ID: ARP-0066-DEL

Funding Amount: \$0

Project Expenditure Category: 2.15 Long-term Housing Security: Affordable Housing

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

This project will build housing for veterans (regardless of income level and service needs) on property in Southwest Louisville in partnership with Volunteers of America. As planned, the 12+ acre site would encompass 42 dwelling units and community spaces for support groups, case management services, recreational gatherings, and additional services to the veterans that live there.

This project was canceled as an ARPA project and Louisville Metro Government is executing this project with another source of funds.

HWIC—Healthcare Workforce Innovation Coalition

Project ID: ARP-0067-ECD

Funding Amount: \$1,706,072

Project Expenditure Category: 2.10 - Assistance to Unemployed or Underemployed Workers

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Convened by the Louisville Healthcare CEO Council, the Healthcare Workforce Innovation Coalition is comprised of public and private stakeholders who are committed to collectively transforming Greater Louisville's economy into a national epicenter of healthcare aging innovation through: executing a comprehensive, industry led and healthcare-focused workforce strategy that increases and diversifies the healthcare talent pipeline for jobs at all levels by mitigating barriers to training and employment; increasing the region's capacity of workforce innovation for a stronger and more equitable health economy; and by supporting this initiative through project elements including the development of a state-of-the-art technology and learning center in Russell Station that prioritizes hiring current Russell residents at all levels.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Recruit and fill entry-level healthcare jobs earning an average of \$31,200 annual pay (\$15/hr)	1,500 jobs	38 jobs
Recruit and enroll 2,000 people in training	2,000 people	25 people

The agreement for this project was terminated and an audit was conducted to determine the eligible expenses. Those eligible expenses are reflected in the funding amount for this project.

Reversing Redlining

Project ID: ARP-0068-DEL

Funding Amount: \$8,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

This project will combat the impacts of historical redlining through intentional home ownership opportunities for those impacted, and stabilize impacted communities by focusing these efforts on undervalued, abandoned, and vacant properties.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Host informational events that are open to the public	3 per quarter	32 total meetings
Affordable Housing Trust Fund builds internal capacity to grow programs	5	5
Provide 200 families that have been impacted by redlining, with funding, to rehab properties in previously redlined areas	200 families	11 families

Foreclosure Funding

Project ID: ARP-0069-DEL

Funding Amount: \$758,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Develop Louisville would pursue Louisville Metro foreclosures on vacant and abandoned property to force an ownership change, increase affordable long-term housing, and improve safety and health for the communities' residents. Foreclosure funding would be targeted toward vacant and abandoned properties within a 5-mile radius of an interstate ramp and specific to South Urban neighborhoods excluded from Metro's revitalization areas such as: Beechmont, Hazelwood, Jacobs, Lucky Horseshoe, Oakdale, Old Louisville, Southside, Taylor Berry, and Wilder Park. The project would specifically provide funding for an additional 50 Louisville Metro foreclosures, clearboarding and demolition. This would follow the existing process within Develop Louisville but expand out to the project area.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Metro initiated foreclosures	30 cases	10 cases
Acquisition of Metro initiated foreclosures	10 acquisitions	4 acquisitions
Metro foreclosures forces the change of property ownership	25 changes	6 changes
Acquisition to ensure rehabilitation probability	8 acquisitions	5 acquisitions

Doula Dash Project

Project ID: ARP-0070-PHW

Funding Amount: \$100,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Funding of prenatal and postpartum services including doula services, lactation services, and transportation for those at risk of increased maternal and infant mortality, which has increased since the onset of COVID-19 and is disproportionately affecting African American parents and infants.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Provide family sustainability resource kits	30 kits	51 kits
Provide postpartum meal kits to families	30 kits	51 kits
Number of families receiving items needed for new baby	200 families	149 families
# of families that are able to provide healthy food options to babies	30 families	51 families

Library Renovation and Expansion

Project ID: ARP-0071-LIB

Funding Amount: \$15,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Additional support for Louisville Free Public Library projects funded in ARP Round 4; needed because of higher than budgeted costs.

KEY PERFORMANCE INDICATORS

Output and outcome measures will not be provided until the construction is complete.

Winter 2022 Crisis Mitigation Program

Project ID: ARP-0072-RCS

Funding Amount: \$288,837

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

This project was aimed to stabilize the houseless and medically fragile families in Louisville during the winter of 2022-2023. Hot meals and snacks were provided daily. In addition to ensuring basic needs were being met, care coordination was provided to remove barriers to housing. Medical care was also offered, if needed.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Total number of families and/or fragile moved into hotel rooms	100 families	98 families
Number of families moved out to housing	50 families	18 families
Number of fragile moved out to housing	15 moved	5 moved
Number of families moved to shelters	10 moved	16 moved
Number of fragile moved to streets	10 moved	3 moved
Number of families & fragile in stable housing	50 moved	17 moved

HWIC–Russell Station Tech & Training Center

Project ID: ARP-0073-ECD

Funding Amount: \$0

Project Expenditure Category: 2.10 - Assistance to Unemployed or Underemployed Workers

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

The Healthcare Workforce Innovation Coalition is committed to collectively transforming Greater Louisville’s economy into a national epicenter of healthcare aging innovation. This initiative includes the development of a state of the art technology and learning center in the Russell neighborhood that prioritizes hiring current Russell residents at all levels.

This project was canceled as an ARPA project and Louisville Metro Government is executing this project with another source of funds.

HWIC–Venture Studio

Project ID: ARP-0074-ECD

Funding Amount: \$1,549,870

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

As part of the Healthcare Workforce Innovation project, Venture Studios will identify, support, and launch innovations and small businesses that provide needed support care services to underserved populations aligned with Louisville’s Qualified Census Tracts; and remove financial barriers for the underemployed and unemployed individuals most impacted by COVID-19. The Studio will work with The Louisville Healthcare CEO Council (CEOc) and University of Louisville’s Office of Innovation and Commercialization to identify the workforce, care model, and operational efficiency problem areas. They will identify or ideate solutions, participate in sprint programs, and serve as advisors to resulting startups.

KEY PERFORMANCE INDICATORS

KPI Description	Target Value	Current Value
Number of venture studio cohorts conducted	7 cohorts	1 cohort

The agreement for this project was terminated and an audit was conducted to determine the eligible expenses. Those eligible expenses are reflected in the funding amount for this project.

Connected Parks

Project ID: ARP-0075-CIT

Funding Amount: \$1,429,604

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

This project will expand Wi-Fi across Metro Parks to help close the digital divide, providing access points that can be used by residents to connect to the Internet.

KEY PERFORMANCE INDICATORS

Key performance indicators for this project are in development and will be reported in subsequent annual reports.

Restricted Revenue Replacement Funding #2

Project ID: ARP-0097-OMB

Funding Amount: \$44,361,653.69

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Funds were used to swap eligible Fiscal Year 2023-2024 Public Safety Operating expenditures for select ARP funded projects as allowed by the U.S. Department of the Treasury.

KEY PERFORMANCE INDICATORS

As a direct provision of expenditures that are part of the routine budget for LMG, there are no direct or indirect performance metrics for this obligation.

Restricted Revenue Replacement Funding

Project ID: ARP-0098-OMB

Funding Amount: \$15,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Use of Evidence: N/A

Program Evaluation: N/A

PROJECT OVERVIEW

Funds were used to offset \$15 million in eligible Louisville Metro Police Department personnel costs for FY23.

KEY PERFORMANCE INDICATORS

As a direct provision of expenditures that are part of the routine budget for LMG, there are no direct or indirect performance metrics for this obligation.



**Louisville Metro Government
2024 Recovery Plan Performance Report**