



LOUISVILLE METRO GOVERNMENT
(The consolidated government of Louisville/Jefferson County, KY)



ARP RECOVERY PLAN PERFORMANCE REPORT

STATE AND LOCAL FISCAL RECOVERY FUNDS

2022 REPORT





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Executive Summary

Equity statement

In the wake of a COVID-19 pandemic that has disproportionately impacted low-income workers and people of color, racial and economic equity are more important than ever to the well-being of Louisville, Kentucky. Louisville can never reach its full potential if significant parts of its population are kept on the margins. In today's Louisville, the median Black worker earns \$11,000 less than the median white worker. Black families are half as likely to own their homes as white families, and the Black poverty rate is three times the white poverty rate. Louisville must change this unequal status quo to allow every resident to reach their full human potential.

Louisville Metro Government is committed to using equity as a lens through which we evaluate all ARP projects. An "Equity Review" will be developed for each project proposal, providing Louisville Metro Council with a holistic assessment of how equity is prioritized and addressed.

In many ways, the COVID-19 pandemic has been the greatest and most sudden social and economic shock for the United States since The Great Depression and World War II. Like all American cities, Louisville/Jefferson County, Kentucky (a consolidated city/county government) has been hit hard by the pandemic and subsequent social and economic fallout. While significant strides have been made toward recovery, the rapid spread of the COVID-19 variants has not eased the public health and economic impacts of the pandemic on those who have been most severely affected. The pandemic is still very much a daily reality for Louisville's 767,000 residents.

Still, to walk the streets of Louisville and Jefferson County, one could not help but be impressed by our recovery more than two full years into the pandemic. More than 47% of Louisvillians are fully vaccinated, and 77% have received their first dose of a vaccine. Residents are responsibly socializing in businesses and open spaces where measures have been put in place to mitigate the spread of COVID. Louisvillians are also back to work, as the region has recovered 95% of the jobs that were lost due to the pandemic and unemployment is less than 3%.

Despite an optimistic early recovery, the public health and economic impacts of the pandemic will linger for years to come. Particularly painful is the disproportionate impact to communities within Louisville and Jefferson County. Historical disadvantages and neglect of the impact was felt sharply

before the onset of the pandemic. More than 31,000 units of housing are needed to meet the demands of Metro citizens. Violent crimes have increased significantly while public trust in law enforcement has declined. Residents in the most desperately impacted neighborhoods continue to lack the resources to enrich their health and wellbeing. COVID variants have hampered the recovery in neighborhoods and communities where investments in adequate public health and mental health resources are insufficient to meet the needs of our residents.

In 2020 Louisville responded with Build Back Better, Together (BBBT) a coordinated effort involving government, business, non-profit, and civic leaders with a vision of a resilient Louisville, with greater equity and racial justice. BBBT not only laid out a plan, but it was also the call to action. The Coronavirus State and Local Fiscal Recovery Funds (SLFRF) are helping to sustain and expand that action.

An SLFRF investment of \$105 million is going to meet the challenge of homelessness and affordable housing. Households who lost income due to a COVID diagnosis received cash to meet dire financial needs. Other households received assistance with utility payments, eviction avoidance, security deposit and rental assistance, down payment assistance, and desperately needed home repairs. Louisville Metro Government (LMG), in partnership with The Hope Buss, created a Outdoor Safe Space that provided durable tents and hygiene stations in a secure outdoor space that provides temporary shelter to those homeless people who were not ready for long-term or permanent housing. LMG will now renovate a building adjacent to the Outdoor Safe Space that will provide 30 units of transitional housing as well as indoor hygiene and community space for the residents of the building and the Outdoor Safe Space. LMG is also investing in the Affordable Housing Trust Fund and developing an estimated 200 units of permanent supportive housing, for an increase of approximately 400 new affordable housing units.

SLFRF funds will improve public safety through a \$68 million investment in a two-pronged approach. First, LMG will invest in resources, standards, training, auditing, accountability, and community engagement of Louisville Metro Police Department (LMPD) to bridge the divide between our public safety officers and the community they serve. Second, LMG will invest in neighborhood-driven initiatives to prevent violence and facilitate healing, such as Youth Development, Trauma Resilient Communities, Restorative Justice, Coordinated Crisis Response to Gun Violence, and Neighborhood Ambassadors.

Community infrastructure is intertwined with the health and well-being of neighborhoods. When residents have access to facilities and resources that enrich their minds and bodies, they are healthier. An investment of \$58 million in SLFRF will help to bring facilities to neighborhoods that have been historically underserved. These funds will renovate and expand four public libraries, improve six recreational facilities, reduce residential lead exposure, remediate a brownfield site to make way for future development, and improve access to broadband. Additionally, these funds will preserve and expand the historic Baxter Community Center.

While COVID variants continue to impact the health of Louisville residents the response cannot let up, so \$38 million in SLFRF will go toward public health. This will allow LMG to continue COVID testing, contact tracing and vaccination efforts, provide support to at-risk residents in quarantine, prevent and mitigate COVID in childcare facilities, and provide PPE. The COVID public health crisis has exacerbated other public health crises, so LMG will continue to invest SLFRF funds into initiatives to address substance abuse and suicide in Louisville.

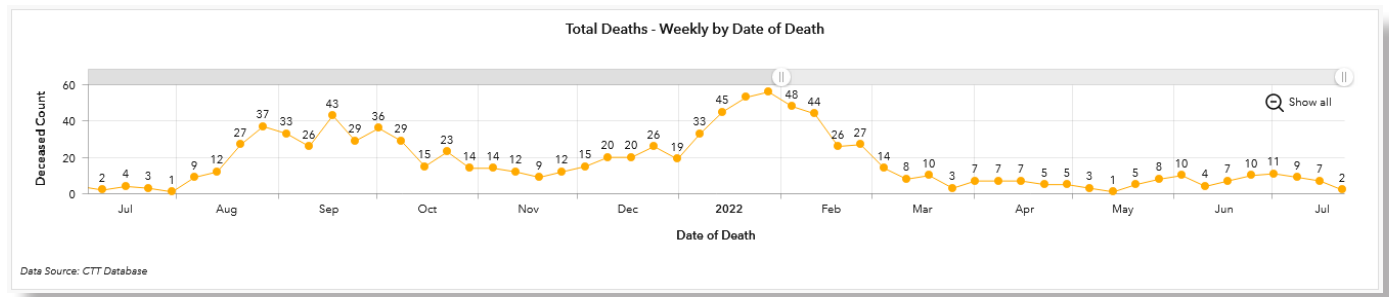
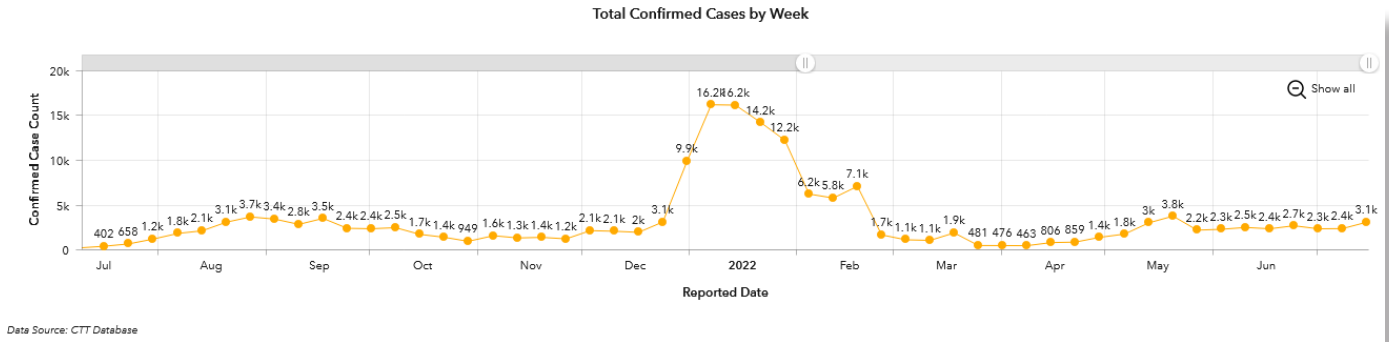
Louisville’s recovery from the COVID-19 pandemic is strong and growing. Louisville’s recovery from the errors of our past will take much more work to correct and time to heal. The Coronavirus State and Local Fiscal Recovery Funds have allowed LMG to mitigate the immediate needs caused by the pandemic and will contribute to realizing a Louisville that is prosperous and just for all Louisvillians.



Uses of Funds

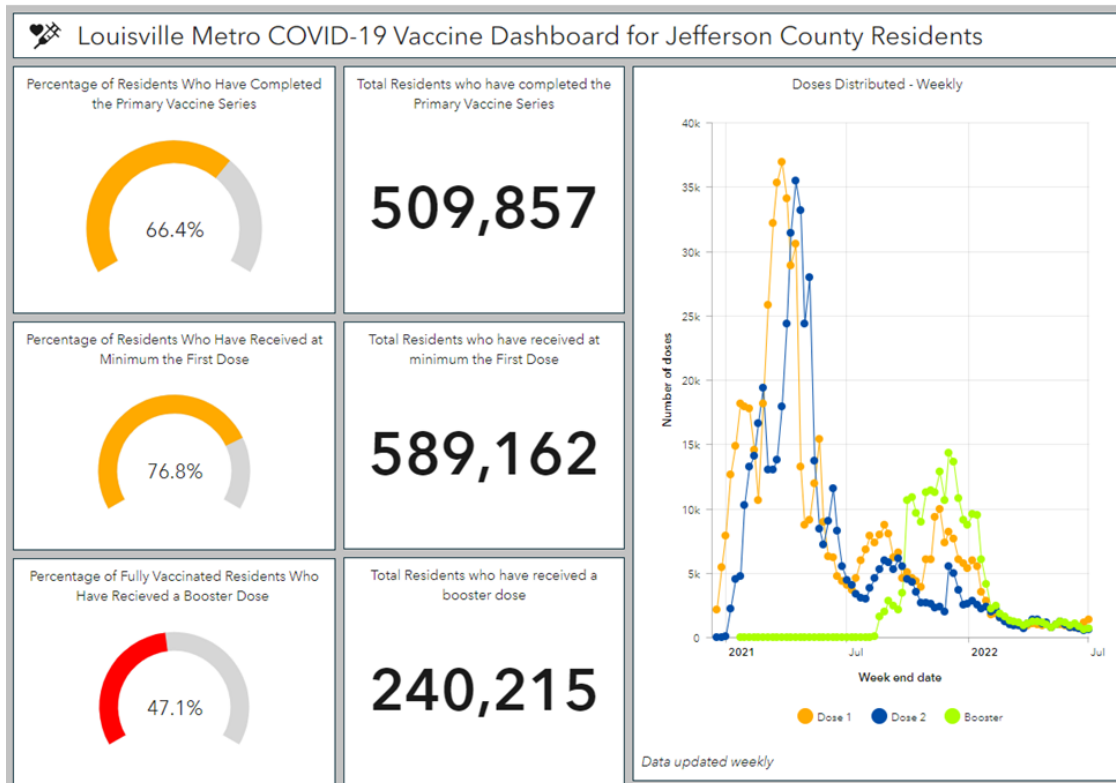
Public Health

Louisville COVID-19 Cases



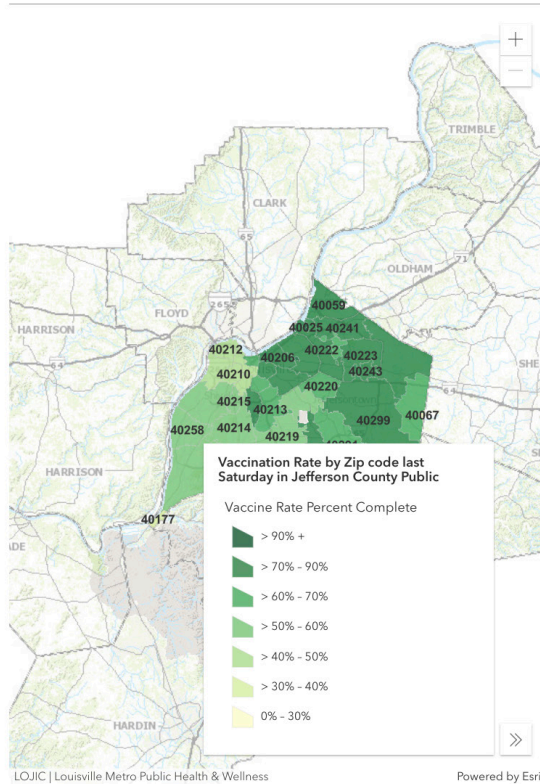
The COVID-19 pandemic has had a significant, direct negative impact on Louisville’s public health. From March 21, 2020 to June 30, 2022, Louisville had seen 253,154 confirmed cases of COVID-19 and 2,516 COVID-related deaths.

LMG has made every effort to vaccinate as many residents as possible. As of June 30, 2022, the total of all vaccine doses received by Jefferson County residents was 1,364,391.

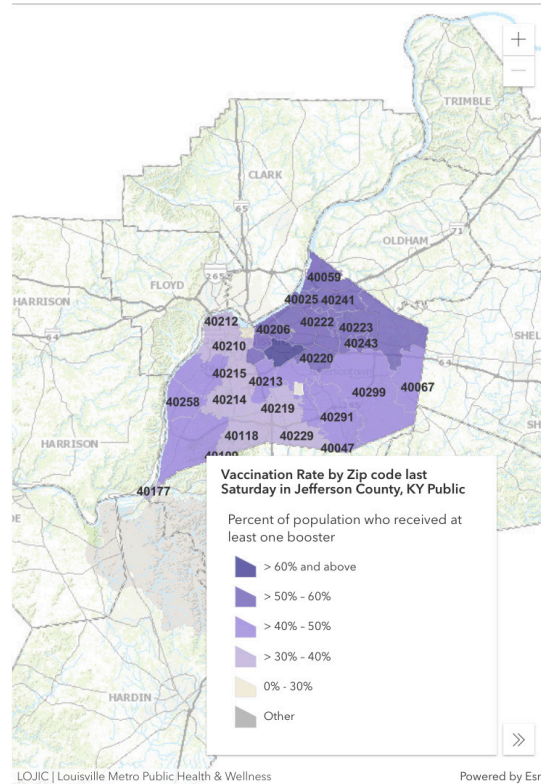


There remain equity gaps in vaccinations, with the highest vaccine completion rates in ZIP codes with higher median incomes and lower non-white populations. To address these gaps, LMG has provided mobile missions and pop-up COVID-19 vaccination clinics, tailoring the location and size of each to specific groups, neighborhoods, demographics, and organizations in order to better meet the needs of the most vulnerable residents. Mobile missions offer vaccines to people who lack the transportation, technology, time, or work flexibility to access vaccination sites. LMG is also working with community partners to help organize and promote vaccination pop-up events. The Center for Health Equity, part of Louisville Metro Public Health and Wellness (LMPHW), is specifically reaching out to businesses that may not be accessing traditional vaccination resources to make them aware of the COVID-response services provided. LMPHW is also using its resources to make the public aware of these services and resources, including media and communications outlets, community, and organizational partner networks, and connecting residents to services through established city programs and departments. LMG’s goal is to close all equity gaps and reach universal levels of service for COVID vaccines.

Vaccines - Completed Primary Series



Vaccines - Received a Booster Dose



Unfortunately, COVID-19 waves have continued to emerge across Louisville. From the Delta and Omicron variants to the latest spike in June 2022, Louisville is far from being able to put COVID concerns behind. Increasing vaccination rates and closing vaccine equity gaps continue to be the best defense in the fight against COVID-19.

For these reasons, Louisville Metro Council authorized the following COVID-19 related funds:

- \$2.6 million for reimbursement for eligible COVID-related public health expenditures.
- \$34.9 million for COVID-19 response and vaccination activities, utilizing pre-existing contracts, securing professional service contracts, purchasing goods, and paying salary and fringe expenses.

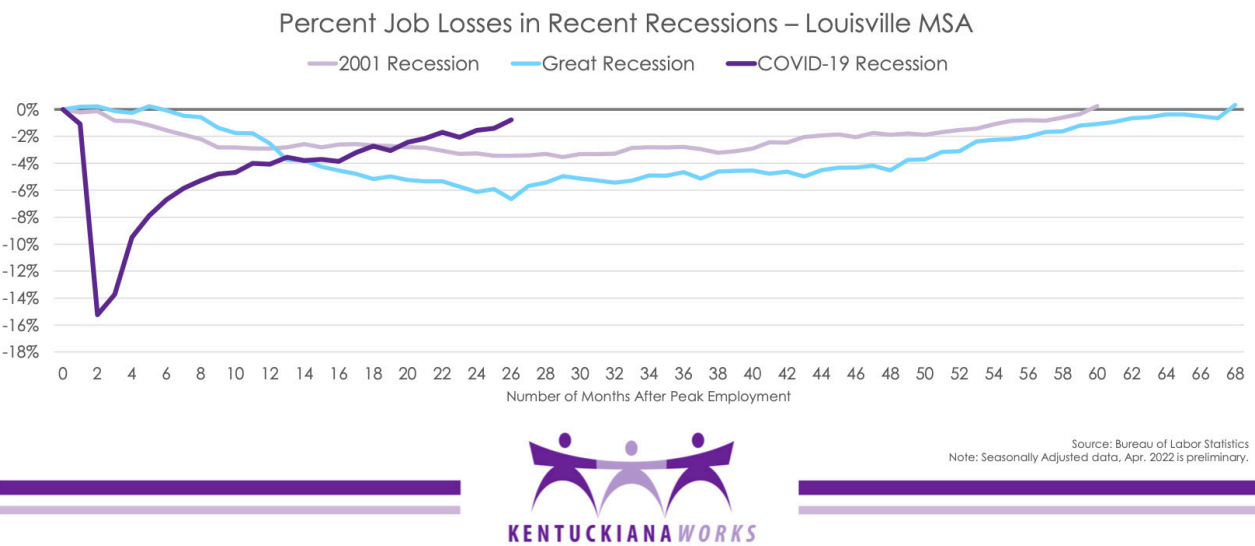
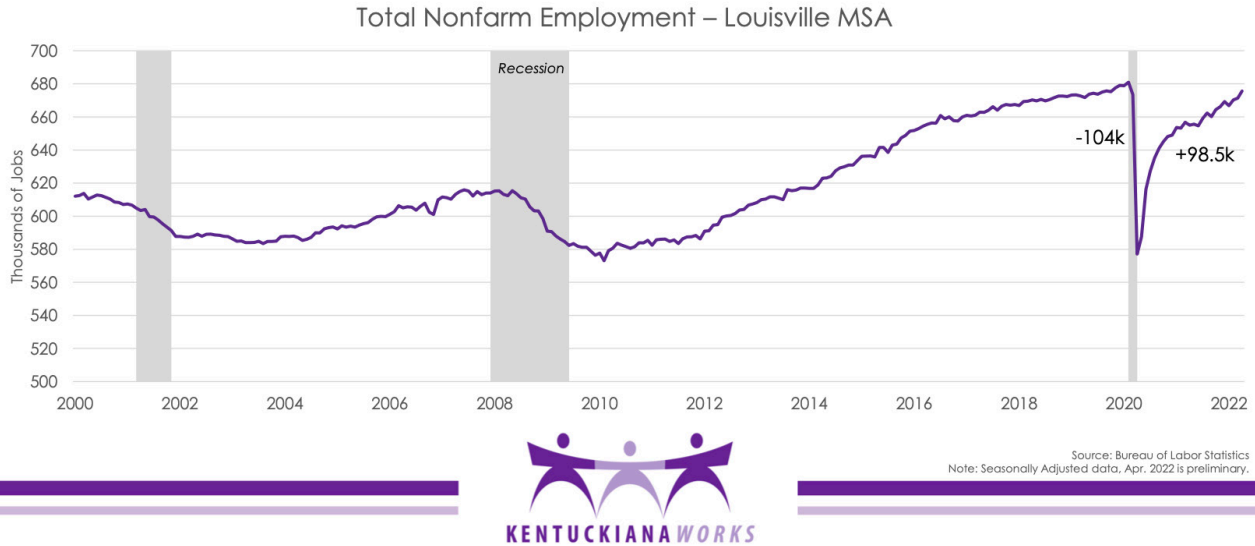
In addition to public health efforts to combat COVID-19, Metro Council authorized \$1.6 million to support substance abuse and suicide prevention efforts. Louisville has seen the rate of substance abuse increase from 49.3 per 100,000 to 78.64 per 100,000 and a 62% increase in opioid overdoses, creating great urgency to fund initiatives aimed at treatment.¹

These program areas are described in more detail under the Project Inventory below.

¹ Louisville Metro Department of Public Health and Wellness.

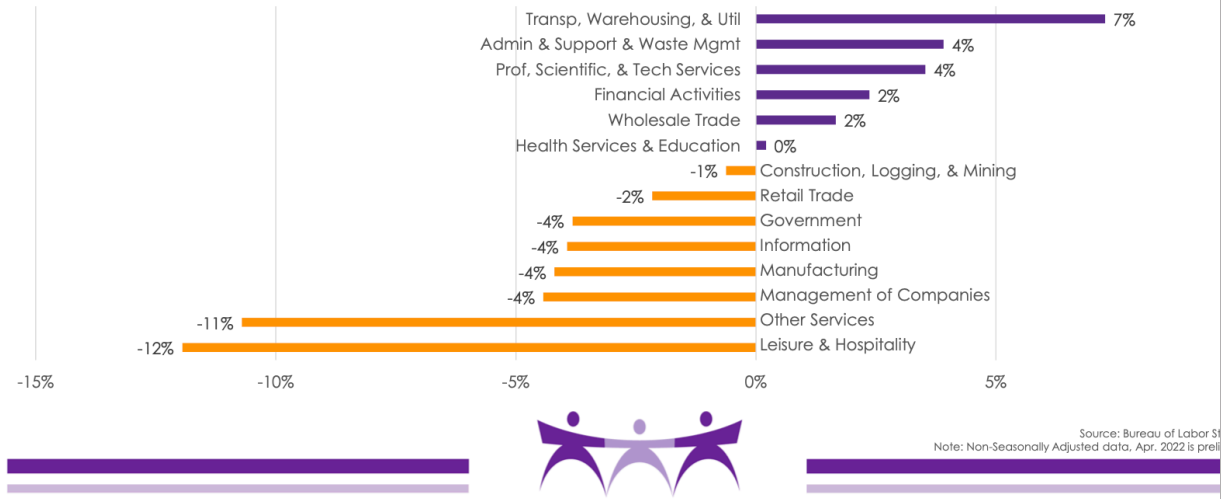
Negative Economic Impacts

As of April 2022 (the most recent data available as of writing), the Louisville MSA had regained 95% of the jobs it lost during the COVID Recession of 2020. Yet some industries still suffer, including the Leisure & Hospitality industry, where employment remains 12% below pre-pandemic levels.²

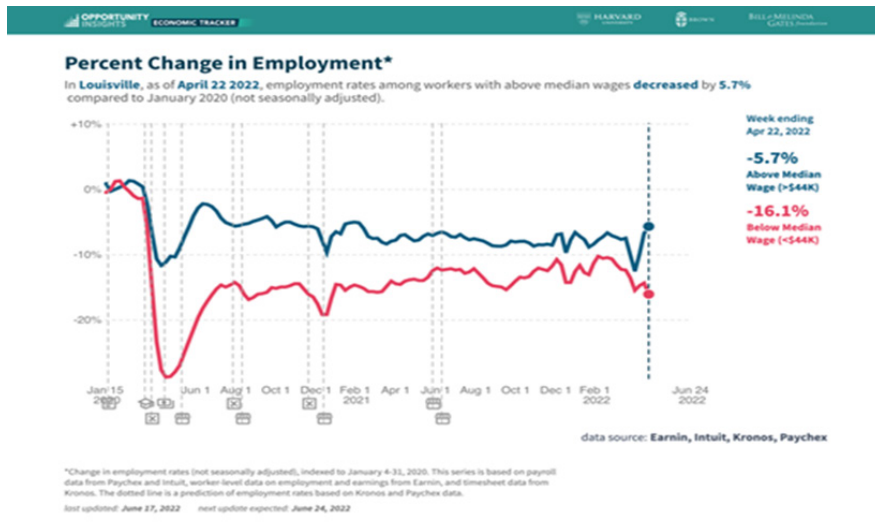


² KentuckianaWorks analysis of Bureau of Labor Statistics data.

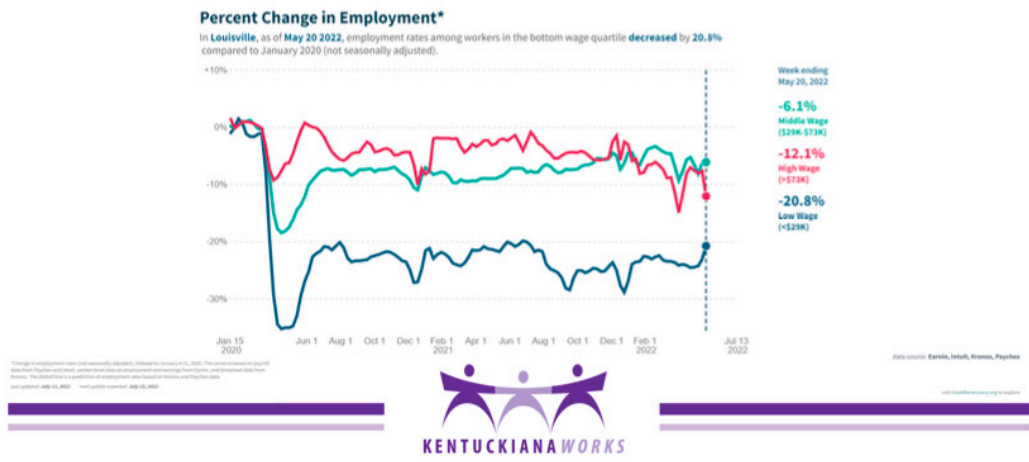
12mo Average Employment Change Compared to Pre-COVID level – Louisville MSA



As this chart shows, job recovery has not been uniform across the community. Below-median-wage jobs, for example, are still 16.1% below pre-pandemic levels, while above-median-wage jobs are down 5.7%.³ Jobs with the lowest wages have been the slowest to rebound, with employment down 20.8% since January 2020 for those who earn less than \$29,000, compared to 6.1% decrease for those who earn between \$29,000 and \$73,000.



³ <https://tracktherecovery.org/>



To address these recovery gaps, LMG has placed a priority on supporting households and enhancing neighborhood safety and security, through the following allocations:

- Household Stability:
 - Court eviction diversion program (\$10M)
 - Supports tenants who are facing an eviction for nonpayment of rent due to a COVID-related loss of income.
 - To provide payments of delinquent rent to landlords whose tenants earned below 80% of area median income.
 - Utility assistance program (\$5M)
 - To serve as many participants as possible to reduce or deplete arrearages as it relates to gas, electric, water and sewer utilities.
 - Security deposit & rental assistance (\$1M)
 - This program, facilitated by the Coalition for the Homeless and later by the Louisville Urban League, provides financial assistance for tenants moving to a new unit, in the form of a security deposit and up to two months' rent.
 - Temporary staff support for high food distribution (\$250k)
 - Aiming to provide a 5.1% increase in food assistance, including a 9.2% increase to children who've become food insecure due to the pandemic.
- Welcoming Neighborhoods:
 - Enhanced community ambassador and security programs (\$1M)
 - To provide safe, clean, and welcoming outdoor spaces to drive economic activity for businesses located in the areas where ambassadors are deployed.
- Childcare Center Support:
 - Childcare center emergency & safety supplies (\$1.5M)
 - Provided safe and healthy PPE supplies and equipment to 253 licensed and certified childcare providers.

These program areas are described in more detail in the Project Inventory below.

Premium Pay

LMG's staff has experienced the same public health and economic impacts as the rest of our community, yet despite these challenges, there have been no major disruptions in services. In recognition of the heightened level of risk and unwavering dedication of LMG staff, premium pay has been paid to workers who performed essential work during the pandemic. Premium Pay also was extended to external agencies that provide essential services to LMG and the residents of Louisville, contingent upon cost sharing with other jurisdictions that also utilize the agencies' services.

Revenue Replacement

The American Rescue Plan Act allows SLFRF recipients to use the funds "for the provision of government services to the extent of the reduction in revenue of such metropolitan city, non-entitlement unit of local government, or county due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year of the metropolitan city, non-entitlement unit of local government, or county prior to the emergency." Per the Interim Final Rule, government services include, but are not limited to, such costs as the modernization of cybersecurity, health services, school or educational services, pay-go funded buildings, and the provision of public safety services.



Press conference announcing American Rescue Plan spending June 10, 2021

The COVID-19 pandemic created multi-faceted challenges to the Louisville economy, particularly for individual households and small businesses. Many residents were unable to work or experienced a loss of wages for several months or longer, due to business and school closures, COVID diagnoses, and mental health challenges. Many businesses, especially small businesses, and hospitality businesses like restaurants, have struggled to survive during the pandemic. Many closed temporarily or permanently due to COVID. These challenges and others caused a decline in LMG revenue.

Given the opportunity to address issues and concerns within the community that have been exacerbated by the COVID-19 pandemic, LMG has allocated ARP funds from revenue loss to several key initiatives. These investments will allow LMG to meet the community's pressing needs while accelerating equity and social initiatives delayed by the pandemic. These projects encompass a wide spectrum of responsive measures that will enable Louisvillians to build back better, together.

- \$2 million will be used to improve or provide access to broadband internet services in the LMG area by connecting all of the remaining 850+ homes that lack access to high-speed internet (defined as 25Mbps/3Mbps) and partnering with an established Internet Service Provider (ISP) to complete their network build to all remaining properties that are considered unserved/ underserved by FCC standards and bring them to the ARP defined minimum speeds of 100/20Mbps.

- \$41 million will be used to develop permanent supportive housing and transitional housing that will bring Louisville residents off the streets and into affordable housing that includes wrap around services to prevent future housing insecurity.
- \$16 million will be used to improve disproportionately impacted communities through the remediation of a brownfield site to prepare for development as well as the preservation and expansion of a historic community center and green space.
- \$14.6 million will be used to renovate and expand four libraries that serve disproportionately impacted communities.
- \$8.7 million will be used to improve and renovate six community recreation facilities that serve disproportionately impacted neighborhoods across Louisville Metro.
- \$23.5 million will be used to improve the performance standards, training and accountability of the Louisville Metro Police Department (LMPD), and to invest in digital technologies to modernize LMPD capabilities to reduce violent crime across Louisville.
- \$23.6 million will be used to address public safety in communities, including a Violence Intervention Program, Coordinated Crisis Response to Gun Violence, expansion of the Restorative Justice and Trauma Resilient Communities programs, a Family Recovery Court, and a comprehensive Youth Development System.
- \$3 million to develop Juvenile Assessment Center that will provide a dedicated pre-custody resource to assess detained juveniles and facilitate connections to services from community partners.
- \$16 million for public safety salaries and public safety hiring incentives.



Library renovation and expansion



High speed internet access



Food Delivery for impacted residents

Promoting Equitable Outcomes

From the onset of the COVID-19 pandemic, Louisville has recognized the need for innovative government and community-led solutions to address the response and recovery. To that end, in 2020 the city launched the Build Back Better, Together (BBBT) initiative to establish a framework for crafting and equitable recovery from the pandemic. Led by a steering committee of key leaders in government, business and non-profit sectors, community and neighborhood representatives, and co-chairs from specific focus area teams⁴, the BBBT crafted a vision for a more prosperous and just future for all Louisvillians, particularly those residents who have borne the brunt of the COVID-19 pandemic and racial injustice. This vision entailed four key priorities:



Metro Job Fair. March 17, 2022

1. Homelessness and affordable housing, to significantly reduce the number of people experiencing homelessness.
2. Workforce development and small business support, to prepare for emerging opportunities.
3. Health Louisville/Healthy Neighborhoods, to learn from the pandemic and develop a healthier and more resilient community.
4. Public safety, to reduce violence in the community and strengthen relationship between the LMPD and the residents they serve.

The BBBT vision laid the foundation and guides the initiatives of the SLFRF funding, of which a key component is the Racial Equity Tool. The tool is based on the “Racial Equity Impact Assessment Guide” model developed by Terry Keleher as reproduced by Race Forward, the Center for Racial Justice Innovation, as well as the Racial Equity Toolkits developed by the Seattle Race and Social Justice Initiative and the Government Alliance on Race and Equity.

The Racial Equity Tool is meant to end individual, institutional, and structural racism and is considered a national best practice to advance racial equity. LMG has been using the tool – even before the pandemic – to address institutional racism and demonstrate the city’s commitment to advance racial equity. The tool outlines a process that requires leadership, cross-functional teams, departments, and employees to use a racial equity lens to review policies, initiatives, programs, budget issues, and other decisions that impact LMG operations, which helps mitigate unintended consequences and advances racial equity.

⁴ The seven key focus areas teams were: arts and culture; built and natural environment; economy; education and talent development; health and safety; hospitality, sports and Bourbonism; and social infrastructure and impact.

The tool sets out six general steps that provide structured questions to help provoke thought and deeper analysis:

1. Set a vision and outcomes. Determine the ways that the proposal is meant to advance racial equity and define key community outcomes for racial equity.
2. Involve stakeholders and gather data. Gather information from community and staff on how the proposal benefits or burdens the community in terms of racial equity.
3. Determine benefits and/or burden. Utilize stakeholder input and data to inform the analysis of how the proposal impacts and aligns with key community outcomes for racial equity identified earlier.
4. Advance opportunity or minimize harm. Develops strategies to advance racial equity or minimize unintended consequences.
5. Evaluate, communicate, and be accountable. Track outcomes for communities of color over time. Continue to communicate with and involve stakeholders. Document unresolved issues.
6. Report back. Share information learned from the analysis and any unresolved issues with LMG's Office of Equity and department leadership.

LMG efforts to respond to and recover from the COVID-19 pandemic in a manner that promotes equitable outcomes is illustrated by the projects being funded and their alignment to the priorities of the BBT:

- More than 7,000 disproportionately impacted households will receive assistance that allows them to secure or retain stable housing, and hundreds more individuals have access to temporary and transitional housing services.
- A comprehensive reentry service will address employment barriers for formerly incarcerated individuals.
- Disproportionally impacted neighborhoods will benefit from four new or expanded libraries, seven new or renovated recreation facilities, and the remediation of a brownfield site that will pave the way for a new development.
- Finally, LMG will invest ARP funds to provide community-centered resources to neighborhoods that have been hard-hit by violence while implementing law enforcement measures that will improve the means and methods by which these communities are policed.

Community Engagement

LMG set up its ARP coordination unit – the Louisville Accelerator Team – on May 7, 2021, the same day the U.S. Treasury Department released the Interim Final Rule for the ARP. The final deadline to submit new business to Louisville Metro Council’s Budget Committee before summer recess was June 7, 2021. There was accordingly very limited time for public input outside of direct contact with the elected members of the Louisville Metro Council. The city relied instead on guidance from three local public prioritization processes that had been recently completed: A Path Forward,⁵ the city’s Advancing Racial Equity Plan, and the COVID-recovery and racial justice effort Build Back Better, Together. Based on these plans and conditions on the ground, the Louisville Accelerator Team recommended a set of programs narrowly tailored to meet the most critical and urgent COVID-related needs. The Metro Council Budget Committee discussed these recommendations at a special meeting on June 14, 2021 and passed a resolution recommending an ordinance on June 17th. The full Metro Council passed an ordinance authorizing funds on June 24, 2021. The work outlined in this report is in service of implementing that ordinance.



Hope Village provides safe outdoor space for the city’s homeless.

With more time to inform subsequent allocations of funding, LMG led an extensive public process. Metro Council solicited online comments and held three public in-person meetings in different parts of the city. The Louisville Mayor’s Office also made an online comment form available. Together, these online forums received 3,170 total comments, ideas, and suggestions.

Based on this public input, the Metro Council passed a resolution on August 26, 2021, recommending seven priority areas for the remaining SLFRF funds.

1. Homelessness and affordable housing
 - Reduction of homelessness, through transitional housing, large-scale permanent supportive housing, and other forms of affordable housing – particularly directed at Louisville’s lowest-income residents, who have been disproportionately affected by COVID-19 pandemic and resulting economic impacts.
2. Workforce Development
 - Workforce development and coordination for adults and youth, to address negative economic impacts of the COVID-19 public health emergency.

⁵ <https://apathforward4lou.org/>

3. Health Louisville/Healthy Neighborhoods
 - Improving access to healthcare and childcare, including mental health and substance abuse/ suicide prevention, and the promotion of healthier living environments in disproportionately impacted communities.
4. Public Safety
 - Violence reduction, community safety, police deflection, and technology to improve public safety in the wake of the COVID-19 pandemic.
5. Premium Pay
 - Premium pay as provided for in the Interim Final Guidance for essential LMG employees.
6. Public Health Contingencies
 - COVID-19 mitigation and prevention, and preparation for additional public health emergencies in the wake of the COVID-19 pandemic.
7. Eligible Infrastructure
 - In the event that the federal government does not allocate additional spending for infrastructure, LMG will look to use ARP funds for eligible infrastructure projects.

Working groups were established for each priority area, and those groups developed proposals for ARP-funded projects. The city continues to encourage community input on the process and Metro Council has held open meetings prior to approving any ARP projects for funding.

As ARP projects have begun to impact the community, LMG and its community partners have continued to engage with the community. The city’s webpage regularly posts news about ARP projects and departments managing ARP projects provide updates through their social media, newsletter, and direct mail platforms. Community partners continue to highlight the work they are doing with ARP funds as well, such as The Hope Buss and its participation in the Outdoor Safe Space project.⁶

ARP projects continue to be evaluated based on their impact in the community, and feedback from the community helps to identify challenges and define the success of these initiatives.



Increased community engagement. Metro Job Fair.

⁶ <https://www.thehopebuss.org/hopevillage>

Labor Practices

LMG is not currently funding any infrastructure projects with ARP funds. If this should change, LMG would adhere to strong labor standards to promote the effective, efficient, and equitable delivery of high-quality projects.

Use of Evidence

Louisville Metro values evaluation as a tool for program improvement and accountability, and therefore seeks to evaluate programs wherever possible. Evaluations, whether conducted internally or externally, should adhere to the following standards: Continuous Improvement, Accuracy, Equity and Ethics, Transparency

- Grace Simrall, Chief of Civic Innovation and Technology, Louisville Metro Government
*Effective Program Evaluation, August 2021*⁷

The inherent scope and complexity of the COVID-19 pandemic has been unprecedented in modern times. The public health and economic impacts that have rippled through our community have been complex and varied from neighborhood to neighborhood, and the need to respond has been immediate.

LMG set a tone for the response and recovery from the COVID-19 pandemic early with the establishment of the BBOT (see Promoting Equitable Outcomes for additional information). Community input was leveraged to refine the needs that ARP-funded projects should address and the outcomes that could be delivered from those projects. LMG agencies and community partners have utilized their resources and expertise to design the methods by which these projects will come to fruition. While LMG has not allocated funds directly to evidence-based interventions, projects are designed with and evaluated on key performance metrics that demonstrate the continuous improvement, accuracy, equity and ethics, and transparency of SLFRF-funded projects .

Public Health

COVID-19 Response Programs

LMG's COVID-19 response is founded on evidence-based communicable disease principles outlined in the CDC's Control of Communicable Diseases Manual⁸ and the Recommendations of the International Task Force for Disease Eradication.⁹ Metro stakeholders and the public can access up-to-date statistics and data on the COVID-19 pandemic and response in Jefferson County at <https://covid-19-in-jefferson-county-ky-lojic.hub.arcgis.com/>.



Covid Vaccinations contribute to public health.

⁷ <https://home.treasury.gov/system/files/136/SLFRF-Evidence-Webinar.pdf>

⁸ <https://www.cdc.gov/csels/dsepd/ss1978/index.html>

⁹ <https://www.cdc.gov/mmwr/PDF/rr/rr4216.pdf>

Additionally, Louisville Metro has supported research projects such as the *Projecting COVID-19 Hospitalizations in Jefferson County, KY Based upon the Uptake of Vaccination in 5-11 Year Olds*, conducted by the University of Louisville School of Public Health and Information Sciences. The researchers utilized the Susceptible-Exposed-Infectious-Recovered (SEIR) model of epidemic dynamics to measure the effect of public health policy intervention to contain an infection. The project report is available at: <https://louisville.edu/sphis/research/covid-19-projections>.

Suicide Prevention Program

LMG is developing Suicide Prevention resources in a process based on the Substance Abuse and Mental Health Services Administration's Strategic Prevention Framework (SPF) for suicide prevention services.¹⁰ The project is designed to raise awareness of Suicide Prevention with an aim to change local narratives around suicide and suicide prevention to ones that promote hope, connectedness, social support, resilience, treatment, and recovery. The evaluation criteria for this project not only focus the level of awareness and messaging in the community but will also track suicide hospitalization and death trends in demonstrate the impact of the project.

Substance Use Disorder Program

LMG approaches in this project have been identified by the CDC as evidence-based strategies for preventing overdoses, including Targeted Naloxone Distribution, Supportive Services for Syringe Service Participants,¹¹ and Increasing Access to Medication Assisted Treatment.¹² There is an extensive body of research supporting the effectiveness of distributing Naloxone to reduce overdose mortality.¹³

Violence Prevention

Based on the Community Mobilization models,¹⁴ LMG is investing to expand its Community Mobilization Project into six new neighborhoods and funding a Capacity Building Fellow to bring evidence-based solutions that address violence to the community organizations that most need these interventions.

¹⁰ <https://www.samhsa.gov/sites/default/files/20190620-samhsa-strategic-prevention-framework-guide.pdf>

¹¹ <https://www.cdc.gov/ssp/syringe-services-programs-factsheet.html>

¹² <https://journals.sagepub.com/doi/full/10.1177/0033354920936233>

¹³ <https://injepijournal.biomedcentral.com/articles/10.1186/s40621-015-0041-8>

¹⁴ https://www.csun.edu/sites/default/files/ajcp_article1.pdf

Negative Economic Impacts

Court Eviction Diversion Program

In 2019, LMG commissioned a rigorous evidence-based examination of housing needs throughout Jefferson County that highlighted the need for more affordable housing throughout Louisville and underscored gaps in affordability. A key finding from this critical study showed that Louisville needs an additional 31,000 units of affordable housing for residents earning less than 30% of Area Median Income (AMI). Because of this study, Louisville policymakers were aware early of the devastating impact that the COVID-19 pandemic could have on housing, which led to the decision to allocate a large portion of ARP funds to housing needs.

Utility Assistance Program

Income disruptions can force a family to choose between paying rent or utilities or covering other needed expenditures, like groceries. Families that experience an income disruption often fall behind on housing and utility payments, and low- and moderate-income families are more likely than higher-income families to experience eviction as a result. In fact, there is a significant overlap between residents who are struggling to pay rent and struggling to pay utilities. In Louisville, utility arrearage more than doubled from 2020 to 2021. That is why Louisville's Utility Assistance Program targets families at 80% or below the AMI, with priority given to families at 50% or below. Utility relief will allow families to get back on their feet and avoid potentially even greater economic hardships.

Landlord Tenant Rental Assistance Program

The Landlord Tenant Rental Assistance Program regularly undergoes a thorough assessment of various benchmarks. Program success is evaluated based on how much funding is being dispersed throughout the community, average payment per application, average wait time for an application to be completed, the gross number of applications, and client feedback. Louisville's Housing Needs Assessment also informs this work.

Security Deposit & Rental Assistance Program

The Security Deposit and Rental Assistance program, facilitated by the Coalition for the Homeless, operates in partnership with the Louisville Metro Housing Authority, the Louisville Apartment Association, and various community homeless service providers. The Coalition for the Homeless is in regular communication with these partners regarding the efficacy of the program and how funds can be most efficiently directed. Changes may be made to the program design based on feedback from these partners, including the number of months of future rent to be paid and the method by which funds are awarded to applicants. Louisville's Housing Needs Assessment also informs this work.



Emergency Rental Assistance announced March 8, 2022

Temporary Staff Support for High Food Distribution Program

Dare to Care, in partnership with RCS, distributes food to those in need. Feeding America recently completed a detailed evaluation of Dare to Care's operations and clientele. Roughly a quarter (24.1%) Dare to Care clients visit weekly, indicating systemic food issues. Future identification of demographics of this group may indicate what type of interventions could help alleviate chronic hunger. A large group (54.1%) use food services once or twice a month. Patterns of usage may reveal there are specific times (e.g., a week before other assistance arrives) when food assistance is needed. New (9.9% first timers) first timers (10.9% who visit once every few months) may simply need more encouragement to return.



Temporary staff support for food distribution programs.

Enhanced Community Ambassador and Security Programs

As the COVID-19 pandemic has scrambled work arrangements and commuting patterns, it is crucial to Louisville's downtown and neighborhood health to keep areas clean, safe, and inviting for visitors and businesses. Reports indicate that in cities across the country, street trash has gotten worse over the course of the COVID-19 pandemic. Louisville's community ambassadors remove litter and debris, provide a friendly face and deterrent for unwanted activity, and alert the Louisville Metro Division of Homeless Outreach to the need for necessary services to houseless residents.

Child Care Center Emergency & Safety Supplies Program

Access to quality, affordable childcare is important to both child development and economic development. Nearly 40% of prime age workers not currently in the workforce cite care responsibilities as their primary reason for not being in the workforce, making childcare a critical business issue. Likewise, children who participate in high quality preschool programs are 40% less likely to drop out of school. It is vital to Louisville's economic health and the welfare of its children to ensure that childcare centers have the PPE necessary to operate safely in a world still dominated by the virulence of COVID-19.

Performance Report

Since receipt of the SLFRF funds, LMG has been conscious with the investment of these funds into projects and programs that will maximize the response and recovery from the COVID pandemic for all of Louisville and Jefferson County. Initial funds were allocated to the immediate public health and economic needs, such as preventing evictions and vaccinating our residents. Subsequent phases of SLFRF budgeting have focused on projects and programs that will significantly contribute to the improvements in homelessness, affordable housing, health neighborhoods, public safety, and public health.

Responsive and proportional measures that address the effects of the pandemic are essential to ensure a full and equitable recovery for all Louisvillians. Efforts to identify meaningful and trackable overarching measurements for LMG’s SLFRF investments is ongoing. As evidenced by Project ARP-0041-SHN Everytown USA Data Fellow, investment into tools and resources that allow LMG to provide purposeful performance reporting will be a priority.

Performance Indicators

Many of the projects being funded by SLFRF are still being developed by project stakeholders. In some instances, the output and outcome measures described below are preliminary and subject to further development as projects are being implemented. For some projects, stakeholders are so early in the design of these initiatives that measures have not been proposed and are indicated as To Be Determined (TBD).

Project	Output Measure	Outcome Measure
ARP-0001-DEL - Court Eviction Diversion Program	<ol style="list-style-type: none"> 1. Average less than 30 days from date of application to date of payment. 2. Average time eviction cases are in court decreases is less than 60 days. 	Provide rental assistant to 1130 households that have been impacted by COVID.
ARP-0003-DEL - Security Deposit and Rental Assistance	Distribute funds to landlords for 1,700 households that are moving to a new residence as a result of being evicted, moving from homelessness, or in the process of being evicted.	1700 households that include homeless residents, residents that have been evicted or are at high risk of being evicted are able to get housing stability.

Project	Output Measure	Outcome Measure
ARP-0004-ECD - Enhanced Community Ambassador and Security Programs	<ol style="list-style-type: none"> 1. Make 100 business contacts per month. 2. Graffiti removed with 48 hours of identification. 3. Provide 500 visitors per month with hospitality assistance. 4. Conduct 12 special projects per month. 5. Resolve 30 park rules issues per month. 6. Perform 1,800 restroom checks per month. 7. Remove 2,000 pounds and 180 bags of trash per month. 	Receive 80% or better positive impression from constituents.
ARP-0005-PHW - COVID-19 Response and Vaccination Activities, Continuation - Vaccinations	<ol style="list-style-type: none"> 1. Three or more COVID vaccine missions per week. 2. COVID vaccine site within one mile of all residents (age 5+). 3. Conduct one or more listening sessions per month with medical experts will address vaccine concerns. 	Vaccination rates will normalize greater than 50% in all Zip codes.
ARP-0006-PHW - COVID-19 Response and Vaccination Activities, Continuation - COVID Testing	<ol style="list-style-type: none"> 1. Hold 10 community testing events per month. 	Administer 10,000 test in LMG per 7-day average.
ARP-0007-PHW - COVID-19 Response and Vaccination Activities, Continuation - Contact Tracing	<ol style="list-style-type: none"> 1. Complete interviews for 30% of staff and student positive cases in schools and daycares. 2. Maintain a LOU HEALTH helpline live-answer rate of 95%. 	<ol style="list-style-type: none"> 1. Ensure 100% of cases receive information on isolating safety. 2. Successful text message delivery rate of 85% for information on isolating and LOU HEALTH resources to all positive cases.

Project	Output Measure	Outcome Measure
ARP-0008-PHW - COVID-19 Response and Vaccination Activities, Continuation - Prevention in Congregate	<ol style="list-style-type: none"> 1. Receive at least 200 grant applications from childcare providers. 2. Provide grants funds for 100% of the applications received. 3. Award at least 50% of grants to childcare providers that are women/minority owned. 4. Award at 75% of grants to childcare providers that have women/minority directors. 5. Conduct 6 consultant meetings with stakeholders per month. 	Have at least 80% of childcare providers who receive a grant verify that support helped to mitigate negative economic impact of the pandemic.
ARP-0009-PHW COVID-19 Response Personal Protective Equipment (PPE)	<ol style="list-style-type: none"> 1. Distribute PPE for LMPHW operations and events. 2. Distribute PPE for Office of Globalization events. 	<ol style="list-style-type: none"> 1. Provided PPE to LMPHW staff. 2. Provide PPE for Globalization events.
ARP-0010-PHW - COVID-19 Response and Vaccination Activities, Continuation - COVID Public Health Other Services	TBD	TBD
ARP-0011-PHW - COVID-19 Response and Vaccination Activities, Continuation - Personnel	Achieve a vacancy rate of 10% or less for COVID-19 related positions	Limit the total OT hours worked by individual employees on COVID-19 to less than 10 per week.
ARP-0012-PHW - COVID-19 Response and Vaccination Activities, Continuation - Substance Use	<ol style="list-style-type: none"> 1. Distribute 1,500 units of Narcan. 2. Provide 750 hours of expanded community outreach. 	Effect a 5% decline in overdose fatalities by June 2022.
ARP-0017-PHW - Residential Services for Substance Abuse and Addiction		
ARP-0013-PHW - COVID-19 Response and Vaccination Activities, Continuation - COVID Public Health Other Services	TBD	TBD
ARP-0014-PHW - COVID-19 Response and Vaccination Activities, Continuation - Household Assistance	Provide 120 households with assistance.	At least 90% of surveyed participants state they avoided crisis due to assistance.

Project	Output Measure	Outcome Measure
ARP-0015-PHW - COVID-19 Response and Vaccination Activities, Continuation - Small Business Economic Assistance	Serve at least 40 Immigrant small business owners that participate in pilot workshops.	Increase knowledge and awareness of business development resources and increase core biz management principles among participants.
ARP-0016-PHW - Suicide Prevention	<ol style="list-style-type: none"> 1. Expose 20% of LMG residents to suicide prevention awareness. 2. Implement 10 programs or interventions per year. 	<ol style="list-style-type: none"> 1. Decrease in the number of deaths by suicide by 1% per year. 2. Decrease in the number of suicide attempts by 1% per year.
ARP-0018-RCS - Utility Assistance Program	TBD	TBD
ARP-0019-RCS - Temporary Staff Support for High Food Distribution	<ol style="list-style-type: none"> 1. Distribute 18,450,000 pounds of food. 2. Deliver 85 meals per person in need. 3. Maintain 100% order accuracy and timeliness. 4. Maintain food safety standards of Superior (AIB) and Passing Inspection (FDA). 5. Provide job training for 50 participants. 	<ol style="list-style-type: none"> 1. Place 25 participants in jobs. 2. Have 35 participants complete job training component. 3. Obtain an average hourly wages of \$14 per hour for participants placed in jobs.
ARP-0020-RCS - Child Care Emergency & Safety Supplies	<ol style="list-style-type: none"> 1. Receive 300 applications from childcare sites. 2. Provide supplies to 100% of applicants. 3. Provide service in 100% of Council Districts. 	<ol style="list-style-type: none"> 1. Receive a survey response from at least 75% of participants that support provided to them helped maintain a healthy and safe environment. 2. Reduce classroom closures rates to 2019 levels.

Project	Output Measure	Outcome Measure
ARP-0021-RCS - Outdoor Safe Space	<ol style="list-style-type: none"> 1. Complete a needs assessment for 100% of residents. 2. Create a personal development plan for 70% of residents. 3. Transition at least 50 residents from houselessness to living on site. 4. Have residents engaged in an average of 3 services. 5. At least 80% of residents obtain legal identification. 	<ol style="list-style-type: none"> 1. Of the residents who obtain a legal identification, 100% are able to get services (public benefits). 2. 100% of residents make progress on their personal development plan. 3. At least 70% of residents report increased stability and hope.
ARP-0022-DEL - Permanent Supportive Housing	<ol style="list-style-type: none"> 1. Preserve or deploy 200 units of affordable housing. 2. 100% of households are offered at least monthly home visits and receive ongoing housing and engagement regardless of their participation in case management services 3. 100% of clients assisted with receiving benefits or skills training. 4. 100% of tenants develop personalized services plans identifying 1-3 life goals in their plans within 90 days of program entry. 	<ol style="list-style-type: none"> 1. 100% of residents achieve housing stability for at least one year from date of move-in. 2. 100% of residents receive needed services to support housing stability, as they are willing. 3. 100% of residents receive skilled training skills which enhance their ability to get stable employment. 4. 100% of tenants are able to achieve one of their life goals identified upon entry within two years of housing stability.
ARP-0023-DEL - Affordable Housing Trust Fund	<ol style="list-style-type: none"> 1. Create at least 200 units of affordable housing. 2. Build capacity to develop at least 13 large projects. 	<ol style="list-style-type: none"> 1. Provide stable housing to at least 100 household. 2. Grow capacity to \$35 million in assets and 1,000 households served.
ARP-0024-DEL - College Street Property Renovations	TBD	TBD
ARP-0025-DEL - Down Payment Assistance	Approve up to 140 forgivable loans for down payment assistance.	Increase the number of new homeowners by 160.
ARP-0026-DEL - Home Repair	Receive at least 120 applications from homeowners.	Complete at least 120 home repairs with no financial impact for households in need.

Project	Output Measure	Outcome Measure
ARP-0027-OMB - Premium Pay - Metro Employees	TBD	TBD
ARP-0028-OMB - Vaccination Incentives - Metro Employees		
ARP-0029-OMB - Premium Pay - Component Units/ External Agencies	TBD	TBD
ARP-0030-OMB - Premium Pay - Private Sector Component Units/External Agencies		
ARP-0031-OMB - Vaccine Incentives - Component Units/ External Agencies		
ARP-0032-OMB - Compliance and Reporting	TBD	TBD
ARP-0033-LMP - Public Safety Reform	TBD	TBD
ARP-0034-SHN - Violence Deterrence and Prevention - Community Violence Intervention Program	<ol style="list-style-type: none"> 1. At least 1,500 high-risk individuals receive outreach case services. 2. At least 780 street mediations conducted. 3. At least 63 coordinated hospital interventions conducted. 4. At least 60,000 contacts with high-risk individuals. 5. At least 360 community meetings. 6. Development of six localized violence reduction campaigns. 	<ol style="list-style-type: none"> 1. Reduction of 25% in the number shootings in the designated neighborhood compared to the previous three-year average. 2. A 25% increase in community member belief that they have the ability to influence violence reduction in their community.
ARP-0035-SHN - Violence Deterrence and Prevention - Coordinated Crisis Response to Gun Violence	TBD	TBD

Project	Output Measure	Outcome Measure
ARP-0036-SHN - Violence Deterrence and Prevention - Restorative Justice Expansion	<ol style="list-style-type: none"> 1. At least 150 annual eligible referrals with case plans. 2. At least 80% potential participants contacted to implement restorative practices agreements/plans. 3. At least 50% of implemented restorative practices agreements/plans are completed. 	<ol style="list-style-type: none"> 1. At least 45 volunteers participate in restorative practices. 2. At least 10 community partners engaged.
ARP-0037-SHN - Violence Deterrence and Prevention - Trauma Resilient Communities Expansion	TBD	TBD
ARP-0038-SHN - Violence Deterrence and Prevention - Ambassador Institute Expansion - Community Mobilization Project	TBD	TBD
ARP-0039-SHN - Violence Deterrence and Prevention - Ambassador Institute Expansion - Capacity Building Fellowship	TBD	TBD
ARP-0041-SHN - Everytown USA Data Fellow	TBD	TBD
ARP-0042-SHN - Family Recovery Court - Seven Counties	<ol style="list-style-type: none"> 1. 20 participants will successfully complete 52 weeks of JFRC, including completion of all 3 required phases of services. 2. 100% of children of the completed participants will achieve permanency. 3. Bi-annual training with the Family Court for JFRC community partners to develop an understanding of the impact of substance use disorder and trauma. 	<ol style="list-style-type: none"> 1. Demonstrate decrease in overall cost due to sustained sobriety and decreased time in out of home care 2. 85% compliance with attendance at required court sessions, treatment appointments, classes.
ARP-0043-LMP - LMPD Technology	TBD	TBD
ARP-0044-OMB - Public Safety Hiring Initiative	TBD	TBD

Project	Output Measure	Outcome Measure
ARP-0045-YTS - Juvenile Assessment Center	TBD	TBD
ARP-0046-OMB - Public Safety Salaries	TBD	TBD
ARP-0047-DEL - Rhodia Brownfields Remediation	TBD	TBD
ARP-0048-PHW - Lead Free Louisville	TBD	TBD
ARP-0049-PAR - Chickasaw Park Pond	TBD	TBD
ARP-0050-DEL - Baxter Community Center	TBD	TBD
ARP-0051-LIB - Main Library	TBD	TBD
ARP-0052-LIB - Portland Library	TBD	TBD
ARP-0053-LIB - Parkland Library	TBD	TBD
ARP-0054-PAR - Iroquois Park Tennis Courts	TBD	TBD
ARP-0055-PAR - Berrytown Park Tennis Courts	TBD	TBD
ARP-0056-PAR - Elliott Park Master Plan Implementation	TBD	TBD
ARP-0057-PAR - Swimming Pools	TBD	TBD
ARP-0058-LIB - Fern Creek Library	TBD	TBD
ARP-0059-CIT - Broadband	TBD	TBD
ARP-0060-SHN - Office of Youth Development	TBD	TBD
ARP-0061-ECD - Comprehensive Reentry Employment Services	TBD	TBD

Required Performance Metrics

The following required performance metrics are reported in the Project Inventory section and included here for reference.

E.C.	Metric Description	Performance
2.2	Number of households receiving eviction prevention services.	1,541
2.2	Number of affordable housing units preserved or developed.	0
2.15	Number of households received eviction prevention services	0
2.15	Number of affordable housing units preserved or developed	200 ¹⁵
2.10	Number of workers enrolled in sectoral job training programs.	0
2.10	Number of workers completing sectoral job training programs.	0
2.10	Number of people participating in summer youth employment programs.	0
1.11	Number of workers enrolled in sectoral job training programs.	0
1.11	Number of workers completing sectoral job training programs.	0
1.11	Number of people participating in summer youth employment programs.	0
2.14	Number of children served by childcare and early learning services.	0 ¹⁶
2.14	Number of families served by home visiting.	0

¹⁵ Estimated based on program design. Actual units of affordable housing are still in development.

¹⁶ Projects under expenditure category 2.14 are still in development and have no performance metrics to report on at this time.

Project Inventory

Develop Louisville

Project ARP-0001-DEL: Court Eviction Diversion Program

Funding amount: \$10,000,000

Project Expenditure Category: 2.2 Household Assistance: Rent, Mortgage, and Utility Aid

Project Overview

The Court Eviction Diversion Program reduced evictions by providing rental assistance to tenants and landlords. ARP funds were distributed in the form of direct payments to landlords or tenants through two channels – the Landlord Tenant Rental Assistance Program (LTRAP) and the Court Eviction Diversion Program (CEDP). LTRAP provided bulk rental assistance to landlords who applied on behalf of tenants who were behind on rent. Payments were made directly to landlords. CEDP provided direct rental assistance to landlords for residents facing eviction, or directly to tenants when the landlord declined to participate. Tenants were responsible for initiating the CEDP application process.

The city's Office of Housing and Community Development (OHCD) screened applications and approved funds to be distributed to households below 80% of AMI that were facing an eviction and had a Forcible Detainer. In the CEDP, qualified households received up to 12 months rental assistance for arrearages and up to 3 months prospective rent. For the LTRAP, households received up to 12 months rental assistance for arrearages.

- Community partners participated by making referrals to the programs and supporting applicants in court and through the application process.
- Office of Housing and Community Development had a staff member in eviction court to distribute information to judges, landlords, and tenants about the program, and provide tenants with applications.
- Judges in eviction court made referrals to the programs and announced program information before every eviction docket.
- Coalition for the Homeless created a sharable database for outreach and door knocking/outreach where flyers were distributed.
- Legal Aid Society attorneys referred clients to apply for the programs and helped gather applicant documents.
- Louisville Apartment Association, a local trade group of landlords, shared program information with members.
- The Office of Resilience & Community Services, another LMG department working with residents accessing services, made referrals when their clients were facing eviction.
- Jefferson County Sheriff's Office distributed flyers with information about the programs in the course of delivering eviction court summons.
- Clerk's office staff in the courthouse provided flyers to tenants who appeared in court in person.
- Area Community Ministries, a local social service organization focused on providing emergency assistance and advocacy to low-income households in crisis, made referrals and provided application support.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. Provide rental assistance to tenants that have been impacted by COVID.	2,700 people assisted* 1130 households	Records maintained by LMG OOH

Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Average time from date of application to date of payment decreases.	< or =30 days	Records maintained by LMG OOH
2. Average time eviction cases are in court decreases.	<60 days	Records maintained by LMG OOH; Court system.

The CEDP provided assistance to 1,299 households and the LTRAP provided assistance to 242 households, for a total of 1,541 households whose evictions were halted.

Race	Total Served
Black or African American	887
White or Caucasian	449
Mixed Race	112
Native Hawaiian	27
Native American	8
Asian	6
Declined/Not Reported	52
Total	1,541

Ethnicity	Total Served
Hispanic or Latino	66
Not Hispanic or Latino	1275
Declined/Not Reported	200
Total	1,541

Gender	Total Served
Female	893
Male	610
Non-Binary	10
Declined/Not Reported	28
Total	1,541

Income Level by Area Median Income	Total Served
Less than 30% AMI	861
30-50% AMI	215
50-80% AMI	206
Declined/Not Reported	259
Total	1,541

Project ARP-0003-DEL: Security Deposit and Rental Assistance

Funding amount: \$1,000,000

Project Expenditure Category: 2.2 Household Assistance: Rent, Mortgage, and Utility Aid

Project Overview

From July 1, 2021, through June 30, 2022, the Security Deposit and Rental Assistance program provided financial assistance to households that lost housing due to eviction from a loss of income related to COVID, and to quickly house homeless households to prevent COVID transmission. The program provided security deposits and up to two months of rent for households moving to a new rental unit.

LMG partnered with the Coalition for the Homeless for the first round of applications through December 2021, and then with the Louisville Urban League for January through June 2022. These partners provided dedicated resources to foster economic empowerment that elevates the standard of living in historically underserved urban communities.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Louisville Urban League

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. Distribute funds to landlords for residents that are moving to a new residence as a result of housing instability, being evicted, or in the process of being evicted.	TBD*. We estimate spending about \$3,000 per household for the deposit and 2 months' rent. *Based on the funding received from LMG.	Louisville Urban League

Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Homeless residents, residents that are housing insecure, have been evicted or are at high risk of being evicted are able to get housing stability.	TBD*. We estimate spending about \$3,000 per household for the deposit and 2 months rent. *Based on the funding received from LMG.	Louisville Urban League

Coalition for the Homeless

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. Distribute funds to landlords for residents that are moving to a new residence as a result of being evicted, moving from homelessness, or in the process of being evicted.	1,700 households.	Coalition for the Homeless

Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Homeless residents, residents that have been evicted or are at high risk of being evicted are able to get housing stability.	1,700 households	Coalition for the Homeless

Over a twelve-month period, this program housed 666 households that made below 80% AMI.

Gender of Household Applicants	
Female	493
Male	171
Transgender	2

Race and Ethnicity of Household Applicants	
Black/African American	464
White	150
Bi-Racial/Multi-Racial	23
Brown	6
Hispanic	5
Indigenous/Native American Pacific Islander	4
Other	5
Did not provide/Not collected	9

Project ARP-0022-DEL: Permanent Supportive Housing

Funding amount: \$32,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

The Permanent Supportive Housing project will engage with and fund organizations that will build, operate, and maintain permanent supportive housing units, including wrap around services. Five organizations have been selected to develop an estimated 153 permanent supportive housing units.

Permanent supportive housing is an intervention that combines affordable housing assistance with support services to address the needs of chronically homeless people. The services are designed to be client-centered, and build independent living, tenancy skills, and connect people with community-based health care, treatment, and employment services. Specifically designed for households with at least one member with an identifiable disability, permanent supportive housing utilizes a harm reduction philosophy and does not place demands or conditions upon residents beyond the expectations of a typical lease.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
Number of Affordable Housing Units preserved or deployed.	TBD	
Households are offered at least monthly home visits and receive ongoing housing and engagement regardless of their participation in case management services	100%	
Number of clients assisted with receiving benefits or skills training	100%	
Tenants develop personalized service plans identifying 1- 3 life goals in their plans within 90 days of program entry	100%	

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
Residents achieve housing stability for at least 1 year from date of move-in.	100% of residents	
Residents receive needed services to support housing stability, as they are willing	100% of residents	
Residents receive skilled training skills which enhance their ability to get stable employment	100% of residents	
Tenants are able to achieve one of their life goals identified upon entry within 2 year of housing stability.	100% of residents	

While permanent supportive housing developments have not broken ground yet, there are identifiable performance goals that these units will be responsible to meet, including:

- Achieve and maintain full occupancy for the affordability period.
- Referrable, around-the-clock, on-site, intensive case management services.
- Minimize occupancy turnover to ensure housing retention.
- Annual review and update of individualized housing support plans.
- Identification and interventions for behaviors that could jeopardize housing.

Project ARP-0023-DEL: Affordable Housing Trust Fund

Funding amount: \$40,000,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

The Louisville Affordable Housing Trust Fund (LAHTF) was created in 2008 as a vehicle for the investment of public funds into much-needed affordable housing for the Metro Louisville community: for seniors and others on fixed incomes; for young families just starting out; for veterans; and for working people whose wages are not enough to afford market rate housing in Louisville. The LAHTF is founded on the principle that a place to call home opens the door to opportunity, and that the whole community does better when everyone has a decent place to call home.

LAHTF will use its funds to issue loans for affordable housing developments. The LAHTF facilitates the development and rehabilitation of decent, affordable housing by making grants and loans, providing technical support, and enabling builders and developers to construct affordable housing with less financial risk. These funds will be used to increase the number of affordable housing units in the city of Louisville, with special incentives for 0-30% AMI households.

LAHTF priorities are available at www.loutrustfund.org. LAHTF priorities are set periodically and are available at www.loutrustfund.org. The focus for its ARP funding is:

- New construction or adaptive reuse/rehab to create new units of housing for the extremely low households of Louisville Metro;
- Projects that incorporate alternate, creative housing types;
- Developments in non-impacted areas;
- Energy efficient projects; and
- Projects incorporating universal design features.

Further consideration and priority will be given for projects that:

- Are mixed income and integrate low-income housing with market rate housing and related uses;
- Incorporate other types of funding needed for gap filling or developer subsidy, such as Louisville CARES funds, Kentucky Housing Corporation funds, HOME funds or private sources of funding;
- Align with other LMG priority areas;
- Are complementary to current LMG projects or programs.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

There are an estimated 31,000 households in Metro Louisville that are at 30% AMI and in need of long-term affordable housing. LAHTF anticipates creating 200 new housing units to meet this demand. The LAHTF will also leverage funds to expand capacity to serve additional households.

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. At a cost of approximately \$200K per unit, create 200 new units of housing in the Metro community (total usage = \$39,500,000)	200 units of 30% AMI housing	AHTF records
2. Build capacity at AHTF to facilitate the management of developers for these projects	At least 13 large developers/ projects executed \$3 million avg loan	AHTF records
Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. 200 extremely low income (under 30% AMI) individuals + families stabilize their housing situations	200 households	Rent and tenant rolls
2. AHTF grows its capacity to handle more projects in the future.	\$35 million/assets 1,000 households served (ARP & add'l funds); 5 staff persons	AHTF records, rent and tenant rolls

Project ARP-0024-DEL: College Street Property Renovations

Funding amount: \$7,500,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

It is estimated that Louisville needs 31,000 additional units of affordable housing to meet the need in the community. One effort to meet this need is the creation of the Outdoor Safe Space (the Hope Village, see *Project ARP-0021-RCS: Outdoor Safe Space*) a transformational housing community that provides 50 tents on a secure and safe fixed site to serve as temporary housing. The College Street Property Renovations project will convert an existing structure adjacent to the Outdoor Safe Space into bridge housing units. The renovated and furnished facility will provide 31 units of temporary housing that will include food, medical care, and the opportunity to transition to permanent housing. Additionally, there will be common areas, hygiene and food preparation facilities and access to resources for persons in the Outdoor Safe Space.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

LMG is in the process of identifying community partners who will execute the renovations and operate the facility once it is complete. While this initiative is a component of the comprehensive response to housing insecurity, collaboration with community partners will lead to specific performance metrics that will be shared in future editions of this report

Project ARP-0025-DEL: Down Payment Assistance

Funding amount: \$4,000,000

Project Expenditure Category: 2.18 Housing Support: Other Housing Assistance

Project Overview

The Louisville Metro Down Payment Assistance Program provides low- to moderate-income homebuyers with down payment and closing cost assistance for purchasing a home in the Louisville Metro area. Funds can be applied to the purchase of an existing or newly constructed home and are not limited to first-time homebuyers.

Down Payment Assistance is in the form of a partially forgivable loan with 0% interest. Homebuyers must occupy the purchased home as their primary residence for a period of 5 – 15 years, depending upon the amount of assistance received. By the end of that specified period, 50% of the loan shall be forgiven. The remaining balance is not due until the sale of that home. The maximum amount of assistance per homebuyer will be no more than 20% of the purchase price, but also based on the need of the individual buyer. Section 8 Homeownership clients are encouraged to apply.

The Down Payment Assistance Program encourages investment in mixed-income neighborhoods and the de-concentration of poverty. Future homeowners become informed consumers as they learn to navigate real estate transactions and understand the responsibilities of homeownership. The program sets participants up for success and reduces economic constraints that typically lead to foreclosures and housing insecurity.

More information on the Down Payment Assistance program is available on the Office of Housing and Community Development's website at <https://louisvilleky.gov/government/housing/down-payment-assistance-program>

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

The Down Payment Assistance Program launched in June 2022 and the initial applications have allowed for 14 households to become homeowners at an average of \$28,000 per participant. The Program intends to provide assistance to an additional 126 participants.

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. Receive and review/approve submissions to the DPA program	140 Forgivable Loans based on approximately \$28K average for down payments	Signed Note and Mortgage/Promissory

Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Number existing homes or newly constructed homes occupied by new homeowners-new mortgages	160 New Homeowners	Recorded Deeds

Project ARP-0026-DEL: Home Repair

Funding amount: \$4,000,000

Project Expenditure Category: 2.18 Housing Support: Other Housing Assistance

Project Overview

The Louisville Metro Home Repair Program provides services to existing homeowners for work such as, but not limited to, mechanical repairs or replacements of HVAC systems, furnace, water heater, electrical, plumbing, roof, and gutters, as well exterior code alleviation and hazard reduction in the dwelling. Investing in such improvements increases the longevity of ownership, revitalizes the housing stock in lower socioeconomic areas and increases the city's housing stock by mitigating properties that may otherwise become vacant and abandoned.

Projects funded through the Home Repair Program assist single-family homeowners to correct situations in the home that could cause danger or impeded the health of occupants. This includes remediating lead paint hazards in pre-1978 homes so that health risks of young children can be reduced or eliminated, and to address other repairs that could improve health and well-being.

More information on the Home Repair program is available on the Office of Housing and Community Development at <https://louisvilleky.gov/government/housing/home-repair-programs>

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

The Home Repair program has provided initial assistance to 15 homeowners with an average investment of approximately \$16,600 per home. The program intends to assist an additional 95 homeowners.

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. Number of applications submitted by homeowners	120	Signed contractor's agreement

Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Families are able to have needed repairs resolved with no financial impact	120 repairs completed	Signed grant agreement

Project ARP-0047-DEL: Rhodia Brownfields Remediation

Funding amount: \$10,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

Brownfields are contaminated sites that pose potential public health risk and environmental harms. The Rhodia brownfield is the site of an old manufacturing facility that been demolished. Remediation of the site is necessary for redevelopment and will pave the way for a project that will include affordable housing, mixed-use and community space, and green space. The property is located in the Algonquin neighborhood, which was established in the 1920s. Today, the neighborhood is 86% Black/African American, with a median age of 32. Median household income is just under \$30,000 and median home value is \$85,000. Unemployment in the neighborhood is 11.9%. Remediation of the Rhodia site will allow for a community-benefitting development that both mitigates contamination and activates a long-vacant site.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

The Rhodia Brownfields Remediation project was approved in June 2022, and work has not yet begun on the project. Performance objectives will include the thorough and efficient remediation of the site to allow for redevelopment.

Project ARP-0050-DEL: Baxter Community Center

Funding amount: \$6,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

The re-development of the Beecher Terrace public housing development into a mixed-income, mixed-use neighborhood, is funded in part by a HUD Choice Neighborhoods grant awarded in 2016. LMHA is adding and enhancing significant recreational amenities on and near the site.

Renovating and expanding the Baxter Community Center and enhancing a park at 13th and Muhammad Ali will help address the disparities in health, education, and socio-economic status described above by providing space for physical activity, along with extensive educational, economic development and life-skills programming and supports. The design of Beecher Terrace's recreational amenities incorporates the needs and desires expressed by residents and community stakeholders during an extensive planning process that took place in 2021 and 2022. Our Choice Neighborhoods partners also rely heavily on the spaces provided on-site – both indoors and outdoors – as venues for providing their services.

Preserving and expanding the historic Baxter Community Center (BCC)

This beloved landmark has served as Beecher's supportive service, recreational and social epicenter since its construction in 1940. All existing building components require updates or replacement, and a 4,525 square foot wing will be added that allows for an ADA-compliant ramp, check-in desk, office and lounge, as well as a new stairway and elevator.

Louisville Metro Parks and Recreation will manage and program the Center and LMG's Departments of Youth Development and Safe and Healthy Neighborhoods are currently exploring having satellite offices within the building. In addition, The Beech, an after-school educational center that formerly operated out of a Beecher Terrace apartment building, will also be in the BCC. This technology-rich learning lab will feature educational, business and entrepreneurial programming and supports for youth and adults.

13th and Muhammad Ali Boulevard Park

This 5.74-acre park will replace and expand the Old Walnut Street Park and will feature a multi-use sports field, tennis and basketball courts, accessible playground, outdoor exercise stations, splash pad, walking path, areas for games, a pavilion, plaza and parking.

The projects will primarily serve the 640 households that will occupy the transformed Beecher Terrace community and the wider Russell neighborhood. Data from the 2015 Vision Russell Transformation Plan draws attention to several challenges neighborhood residents face, including a poverty rate of 60% (3.5 times higher than Louisville's average of 17%). With a population of 9,590 at that time, this translated into 5,750+ individuals living at or below the poverty level. In addition, 41% of Russell's 3,772 households had at least one family member with a disability. Educational outcomes also lagged behind the city's average, especially among Beecher's youth, with only 14.1% proficient in reading and 13.2% in Math, compared to 47.7% and 41.4% district-wide for Jefferson County Public Schools.

The larger park helps address the neighborhood's dire shortage of green space. Russell currently has just over one acre of parks per 1,000 residents, compared to the city's average of 22.4 acres per 1,000. Increasing green space has been shown to improve health outcomes and the quality of life for residents.

The COVID pandemic has only heightened the urgent need to increase green space as people seek outdoor spaces where they can stay active and relieve stress, while safely connecting with others in a socially distanced manner.

Project to begin in summer 2022 with a grand opening date in late 2023.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

The Baxter Community Center project was approved in June 2022, and work has not yet begun on the project. During development, the project will expend at least 10% of the total dollar amount of contracts with Section 3 Business Concerns, and 30% of new hires will be Section 3 Residents. Once the projects are complete, an estimated 4,800 neighborhood residents will utilize the recreational amenities and Wi-Fi access annually. Additionally, at least 50% of Beecher youth (estimated at over 300) will engage in sports, recreation, arts, education, economic development, and other programming. All of this will contribute to a revitalized neighborhood with better health outcomes and a stronger sense of wellbeing.

Project ARP-0062-DEL: University of Louisville Environmental Institute Healthy Building Research Complex and Parkscape

Funding amount: \$6,000,000

Project Expenditure Category: 5.18 – Water and Sewer: Other

Project Overview

The goal of this project is to construct a new type of stormwater retention and diversion system that provides the direct benefit of stormwater management and the indirect benefit of incorporating green infrastructure, which contributes to improving air quality for residents, workers and visitors in the city.

Retrofitting our cities to become equitable as well as climate-resilient requires addressing issues in a more integrated fashion, on larger scales, at a faster pace, and more affordably. These types of grand infrastructure ambitions require unique public-private partnerships and the testing of innovative solutions to manage environmental conditions like flooding and extreme heat, while also providing affordable renewable energy solutions to our urban consumption demand.

This project will serve as a catalyst for novel infrastructure innovation through collaboration of civic, academic, philanthropic, and institutional technology partners. Led by the University of Louisville, creating a novel model for stormwater and energy management to apply the university's engineering creativity and research rigor with the city's ability to steward healthy placemaking and direct resources to positively impact stormwater infrastructure at scale.

The project will construct a water retention and release system that will be incorporated in the roofs of two office buildings and include a water flow apparatus attached to the side of one of the buildings to support vegetation and manage water flow from the roof through the vegetation and into an adjacent park for infiltration into the aquifer. The project will include an ambitious green public park stormwater management system that will directly serve residents and visitors by creating health-optimized green spaces while also providing much-needed stormwater and water-related management for the surrounding area.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

This system will retain, reuse or divert 1.6 million gallons in a high rainfall year (Highest Yearly Rainfall on Record 68.83" -2018) and 1.1M gallons for an average year.

Department of Economic Development

Project ARP-0004-ECD: Enhanced Community Ambassador and Security Programs

Funding amount: \$1,000,000

Project Expenditure Category: 2.35 Aid to Tourism, Travel, or Hospitality

Project Overview

The Louisville Department of Economic Development administered ARP funds from July 1, 2021, through December 31, 2021 for Enhanced Community Ambassador and Security Programs for residents, visitors, and businesses at Waterfront Park and five community-wide service areas. The Ambassadors facilitated environmental maintenance services and provided safety and hospitality services to ensure a safe, clean, and welcoming outdoor space. Through partnership with the Waterfront Development Corporation and the Louisville Downtown Partnership, the Community Ambassadors were able to enhance utilization of outdoor spaces and drive economic activity for businesses located on Bardstown Road (census trace 64), Downtown (census tract 49), Old Louisville (census tracts 51,52, and 66), South Louisville (census tract 37) and west Louisville (the Louisville West Census County Division, Jefferson County). The following table provides a demographic breakdown of the residents of the impacted neighborhoods and highlights the efforts to provide safe outdoor recreation and community spaces for communities that experienced disproportionate negative economic impacts from the COVID pandemic.

	Bardstown Road		Downtown		Old Louisville		South Louisville		West Louisville	
AGE AND SEX	No.	%	No.	%	No.	%	No.	%	No.	%
Total population	1,790		4,844		7,920		1,620		59,789	
Male	973	54.4	3,068	63.3	4,151	52.4	747	46.1	25,407	52.5
Female	817	45.6	1,776	36.7	3,769	47.6	873	53.9	34,382	57.5
Median age (years)	33.8		36.8		42.4		26		31.3	
RACE AND ETHNICITY	No.	%	No.	%	No.	%	No.	%	No.	%
Total population	1,790		4,844		7,920		1,620		59,789	
Hispanic or Latino (any race)	33	1.8	77	1.6	529	6.7	164	10.1	1,105	1.8
White alone, not Hispanic or Latino	1,643	91.8	2,613	53.9	4,923	62.2	764	47.2	12,055	20.2
Black or African American	28	1.6	1,734	35.8	1,995	25.2	494	30.5	44,777	74.9
American Indian and Alaska Native	0	0	29	0.6	0	0	13	0.8	110	0.2
Asian	5	0.3	263	5.4	2	0	104	6.4	91	0.2
Native Hawaiian and Other Pacific Islander	0	0	0	0	0	0	0	0	11	0
Some other race	0	0	55	0.1	0	0	0	0	251	0.4
Two or more races	81	4.5	123	2.5	471	5.9	81	5.0	1,389	2.3
HOUSEHOLDS AND INCOME										
Total households	1,048		1,693		4,930		632		22,791	
Median household income	\$49,444		\$31,566		\$29,890		\$31,987		\$27,153	

More information on the community ambassador program can be found at: <https://louisvilledowntown.org/ambassadors/#>

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. Business Contacts	100 per month	Block by Block monthly report (outlying areas)
2. Graffiti Removed	All graffiti removed within 48 hours of identification	Block by Block monthly reports (both)
3. Hospitality Assistance	500 visitors assisted per month	Block by Block monthly reports (both)
4. Special Projects (weed/leaf)	12 per month	Block by Block monthly report (outlying areas)
5. Park Rule/Quality of Life Issue Resolution	30 issues resolved per month.	Block by Block monthly reports (both)
6. Park Restrooms Checked	1800 park restroom checks per month	Block by Block monthly report (Waterfront)
7. Trash removed	2000 lbs. + 180 bags per month	Block by Block monthly reports (both)
Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Positive impression from constituents	80% (4/5) rate "positive" or higher	Survey of Waterfront Development Authority and Metro Council reps

Over the course of the project, Community Ambassadors tracked the tasks that were completed to demonstrate their impact on the communities they served.

Project Task	Waterfront Park Outputs	Community Wide Outputs	Total Outputs
Business Contacts		1,165	1,165
Graffiti Removed	411	1,283	1,694
Homeless Issues	137		137
Park Visitor Assistance	1,083	188	1,271
Park Visitor Engagement	1,638		1,638
Park Rules Issues	203		203
Restroom Checked	9,372		9,372
Restroom Serviced	379		379
Special Project (hours)	1,298	130	1,428
Trash (pounds)	11,713		11,713
Trash Cans Emptied	1,252	1,994	3,246
Tree Wells Maintained		34	34
Zone Checks		179	179
Total Tasks	27,486	4,973	32,459

Project ARP-0061-ECD: Comprehensive Re-entry Employment Services

Funding amount: \$2,500,000

Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers

Project Overview

KentuckianaWorks will contract with the Center for Employment Opportunities (CEO) as the service provider to deliver an evidence-based program model that increases long-term employment outcomes and builds economic mobility for formerly incarcerated individuals to reduce the impacts of the COVID-19 pandemic on this population. The program model is specifically designed to enable people recently released from incarceration to successfully enter the labor market and distance themselves from poverty and re-incarceration through workforce readiness training, transitional employment with daily pay, job coaching and development (leading to permanent job placement), and a year of employment retention support. Together with local employers, we will collaborate to reduce unemployment, reduce community violence, address gaps in the workforce, and expand organizational capacity by developing new transitional work crew partners

Facing few and inconsistent sources of income and a lack of available resources, further exacerbated by the COVID-19 pandemic, formerly incarcerated Louisville residents are at great financial risk and are more likely to recidivate. Evidence suggests that securing steady employment upon release increases individuals' financial, social, and psychological agency and supports resistance from further crime. Yet, lifelong barriers often limit formerly incarcerated individuals' ability to join the workforce successfully. Before COVID-19, the unemployment rate for formerly incarcerated individuals was nearly five times higher than that of the general public (Prison Policy Initiative). Even when individuals do find jobs, the impact of a criminal record reduces their yearly earnings by nearly 40%, working insecure jobs that place them well below the poverty line (Pew Charitable Trusts). Therefore, we must ensure returning

citizens are connected to quality employment opportunities as we emerge from the COVID crisis and are included in economic recovery efforts.

KentuckianaWorks will partner with CEO to provide a workforce development program that exclusively supports formerly incarcerated individuals who have been particularly impacted by the pandemic and continue to face high unemployment rates. CEO has a proven model that strongly impacts individuals at the highest risk of recidivism by successfully reconnecting them to the local workforce and reducing their likelihood of re-entering the criminal justice system.

Further, to help address an increase in violence during the pandemic, CEO will provide immediate comprehensive employment services to individuals recently released from incarceration. Steps of the KentuckianaWorks and CEO partnership include:

- KentuckianaWorks signs a contract with CEO as the service provider of services in proposal
- Recruit unemployed formerly incarcerated individuals in Louisville community
- Define application process and eligibility based on funding
- Enroll eligible participants into CEO's program including attending CEO's orientation
- Secure paid transitional employment
- Provide job-readiness training
- Provide job coaching and development services leading to full-time job placement
- Provide employment retention support
- Build upon an existing partnership with KentuckianaWorks from the National Dislocated Workers Grant, and collaborate to identify employer partners for additional crew expansion efforts
- Hire a new Program Manager to support this project and CEO Louisville operations

Through this project, together, KentuckianaWorks and CEO will disrupt the cycle of reincarceration and halt the persistence of poverty for Louisville's formerly incarcerated populations, effectively reducing unemployment, growing the local workforce, and improving the lives of Louisville residents.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Project success will be measured by:

- The number of individuals enrolled in CEO's program and in attendance of P2E
- The number of individuals employed via transitional work crews
- Number of job placements into full-time employment
- Average wage of job placement

Louisville Metro Department of Public Health and Wellness (LMPHW)

Project ARP-0005-PHW: COVID-19 Response – Vaccination

Funding amount: \$8,365,927

Project Expenditure Category: 1.1 COVID-19 Vaccination

Project Overview

LMPHW conducted several mobile vaccination missions, both with its own staff and through a network of community partners. These missions were scheduled based on community requests, vaccination rates, case counts, and the needs of high-risk populations. LMPHW also coordinated with partners to provide in-home vaccinations to those who cannot leave their homes. ARP funds supported COVID vaccinations via purchase of consumable supplies (ex: printing, batteries) and non-consumable supplies (ex: transport coolers), as well as staff support (ex: vaccine transporter, KNA clinical leadership subcontract). While vaccination rates were increasing across the community, LMPHW shifted operations to provide vaccines for specific high-risk populations via mobile mission efforts, which became the primary delivery mechanism for the project.

At the end of May 2022, as community capacity to provide vaccinations increased and the number of those seeking vaccination decreased, LMPHW stopped mobile missions and homebound visits, though the COVID19 vaccine is still offered through regular vaccination clinics at two locations and through the community-based Regional HUB.

Partners that worked with LMPHW on this project are medical providers in the community, culturally focused, located within communities of need, trusted by residents helping to educate and build trust. These partners have facilitated listening sessions, event planning, information sharing, education opportunities, and hosting vaccination events:

- Americana Community Center
- California Community Center
- Family Health Center (Iroquois)
- Kentucky Nurses Association
- La Casita Center
- Parkhill Community Center
- Shawnee Arts & Cultural Center
- Smoketown Family Wellness Center
- Valley Neighborhood Place
- Valley Neighborhood House
- Wesley House

With an intended outcome to achieve a COVID-19 incidence rate of <1 per 100,000 population, this project will continue until the virus subsides.

More information is available at: <https://louisvilleky.gov/government/louisville-covid-19-resource-center>.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. COVID vaccine mobile missions will continue	≥3 events per week	Internal spreadsheet calendar
2. All residents (age 5+) will have access to COVID vaccines	COVID vaccine site ≤1 mile from all residents	Vaccine Task Force / vaccines.gov
3. Listening sessions with medical experts will address vaccine concerns.	≥1 session per month	Internal spreadsheet

Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Vaccination rates will normalize geographic areas	≥50% vaccination rate in all ZIP codes	Data dashboard/KYIR

Outcome data provided for 9,320 vaccine doses:

- Race:
 - American Indian/Alaskan Native - 7
 - Asian - 244
 - Black/African American - 1,389
 - Native Hawaiian/other Pacific Islander - 4
 - Other Race - 3,188
 - White - 4,472
 - Unknown - 16
- Ethnicity:
 - Hispanic/Latinx - 1,797
 - Not Hispanic/Latinx - 5,796
 - Unknown - 1,727
- Gender
 - Male - 5,669
 - Female - 3,650
 - Unknown - 1

Project ARP-0006-PHW: COVID-19 Response - Testing

Funding amount: \$2,729,900

Project Expenditure Category: 1.2 COVID-19 Testing

Project Overview

LMPHW has a Testing Taskforce (now combined with its Vaccine Taskforce) collaborating with the labs and healthcare systems in Jefferson County (Family Health Centers, UofL, Norton, Baptist, Park DuValle Health Center, Kentucky Nurses Association, Sphere, Bluewater, and others) to coordinate COVID-19 testing efforts and response across the county. Through this partnership, LMPHW has been able to provide testing for long-term care facilities, corrections facility, homeless shelters, schools, churches, non-

profits, and overall outbreak/surveillance community testing. In addition, the LMPHW laboratory tests samples for COVID-19 for different Metro agencies and communities through Jefferson County.

The approach is to respond to emerging clusters (e.g., increased cases in correctional facilities, or among employers, churches, recovery housing, homeless shelters, etc.). There have been potential outbreaks at congregate living facilities (especially recovery housing and homeless shelters), and these require immediate testing. This testing response has been able to and will continue to respond to these outbreaks within 48 hours of notification.

In addition to responding to emerging clusters, LMPHW is active in community surveillance testing. Based on Jefferson County testing rates and positivity rates and ZIP code data, the testing team works with community partners to establish pop-up testing events, free of cost for all. This initiative includes working with the Office of Globalization, churches, and local non-profits.

The primary delivery mechanisms of the project include the following: The testing team reaches out to various partners to conduct COVID-19 testing. LMPHW has a subgrant agreement with the Kentucky Nurses Association (KNA). In this partnership, LMPHW notifies KNA of the potential outbreak or community event. KNA accepts the event and begins their own process. KNA provides the nursing staff to administer and document the tests and LMPHW provides the tests (BinaxNOW and PCR), the set-up (indoor and outdoor with a testing trailer), promotion of the events, and the event locations. When working with other testing partners, LMPHW notifies the testing partner of the need; if the testing partner agrees to participate, they begin to process their teams. In this situation, LMPHW provides the event location and promotional outreach, and the testing partner provides all other testing resources.

The following community partners have worked with LMPHW on this project:

- KNA: As part of its testing subgrant agreement with KNA, LMPHW may notify the association of an outbreak or community event organizer who is requesting testing. KNA calls upon professional nurses to administer and document the tests.
- Family Health Centers (FHC): FHC provides free permanent testing sites at its locations. Also, during testing missions with KNA, FHC's role is to be the Keeper of Record. FHC notifies tests recipients of their test results.
- Jefferson County Public Schools (JCPS): LMPHW partners with JCPS to ensure that testing is available to students, families of students, staff, and other faculty.
- Testing lab partners: LMPHW partners often with these testing partners; Nomi Health, Bluewater Diagnostic, Windy City Testing, Coastal Biotech and Best Care Diagnostics.

The intended outcome of this project is to reduce the incidence of COVID-19 to <1 per 100,000 population through the efforts of LMPHW's response as a whole. This project will continue until the COVID-19 virus subsides.

More information is available at: <https://louisvilleky.gov/government/louisville-covid-19-resource-center>.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

LMPHW is tracking a multitude of metrics to help provide information to the public, make decisions, and best respond to the changing COVID-19 environment. All output KPI metrics can be found here: <https://covid-19-in-jefferson-county-ky-lojic.hub.arcgis.com>.

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. Community testing events	10 per month	https://louisvilleky.gov/government/louisville-covid-19-resource-center

2. Number of tests administered in Louisville Metro	10,000 per 7-day average	Internal spreadsheet
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Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Individual awareness of COVID status	10,000 per 7-day average	https://louisvilleky.gov/government/louisville-covid-19-resource-center

Project ARP-0007-PHW: COVID-19 Response – Contact Tracing

Funding amount: \$6,095,950

Project Expenditure Category: 1.3 COVID-19 Contact Tracing

Project Overview

LMPHW response includes disease investigation activities, which include case interviews, contact tracing, daily follow-ups for positive cases, essential needs requests, specialized teams for disease investigation in congregate settings, data entry, quality assurance and a 24/7 help line for residents to call for COVID-19-related questions. As part of its investigation efforts, LMPHW identifies and contacts those with positive COVID-19 cases, asking questions to help our contracted disease investigators establish dates for isolation and determine potential exposures to recent contacts. The contacts are then contacted and ordered to quarantine. LMPHW gathers data from the disease investigations, such as determining geographic areas where positive cases are prevalent to inform further testing and vaccination work.

Initial activities of the contact tracing program primarily involved calling individuals who tested positive and their contacts. As the volume of cases grew, the model shifted in FY22 to prioritize congregate settings and vulnerable populations, with a focus on schools, daycares, long-term care facilities, and hospitalized patients. Our operations for answering the LOU HEALTH helpline continue to support residents and local organizations with any COVID related questions.

Lacuna Health is the primary community partner working with LMPHW on this project. Lacuna Health provides disease investigation and daily follow-up services, and associated activities. They also staff the 24-hour help line. Lacuna Health makes hundreds of phone calls per day and sends out text messages to improve answering rates.

The ultimate intended outcome is to reduce the incidence of COVID-19 to <1 per 100,000 population through the efforts of LMPHW’s response as a whole. This project will continue until the COVID-19 virus subsides.

More information is available at: <https://louisvilleky.gov/government/louisville-covid-19-resource-center>.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. School and daycare completed interviews (cases)	30% of staff and student positive cases	RedCap and CTT
2. LOU HEALTH helpline live-answer rate	95%	Lacuna Health reporting

Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Cases receive information on isolating safely	100% of cases interviewed	CTT
2. Successful text message delivery of information on isolating and LOU HEALTH resources to all positive cases	85% successful text receipt	Lacuna Health reporting

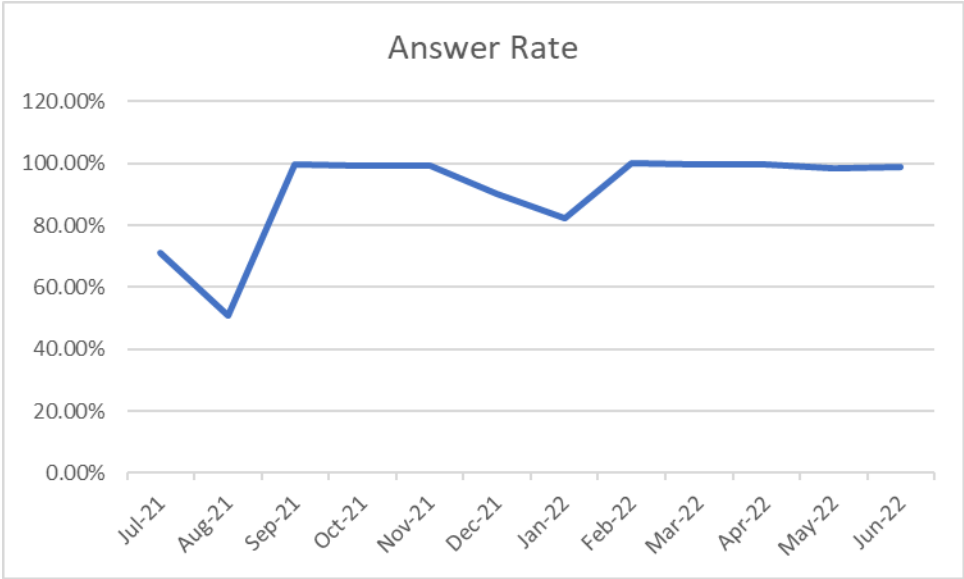
LMPHW completed 19,606 case interviews during this fiscal year. Demographics are below:

Race	Count
White	11,530
Black or African American	5,783
American Indian or Alaska Native	38
Asian	555
Native Hawaiian or Other Pacific Islander	42
Other Race	1,189
Multiracial	89
Prefer Not to Answer	363
Unknown	17

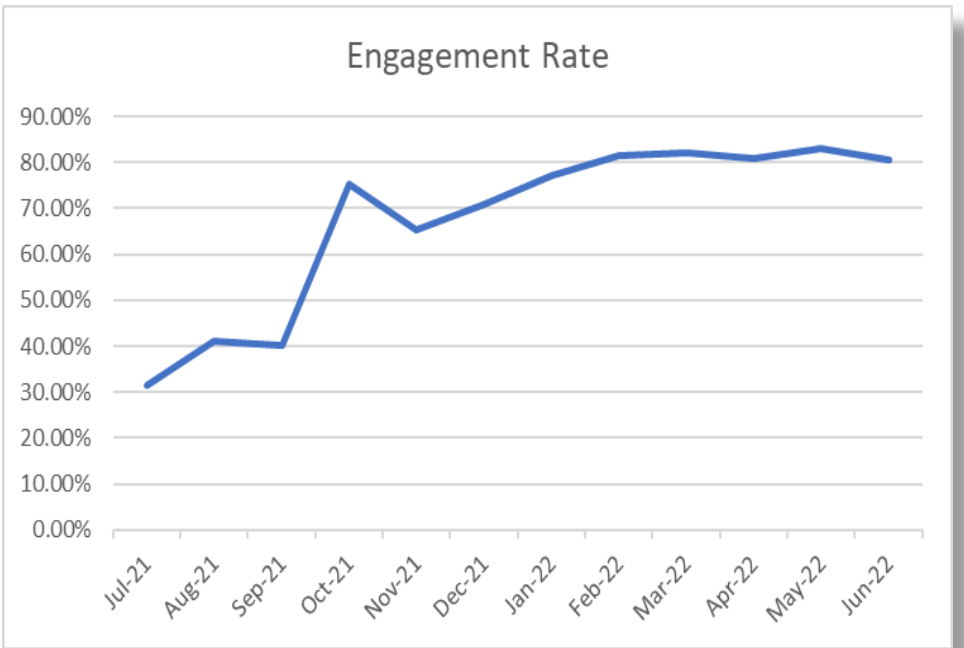
Ethnicity	Count
Hispanic	1,314
Non-Hispanic	17,614
Other	179
Prefer not to answer	97
Unknown	402

Gender	
Female	11,485
Male	8,108
Other	5
Prefer not to answer	8

Inbound Answering Rate: calls to the LOU HEALTH helpline answered by a live agent (average inbound answering rate was 84.65%)



Engagement Rate: connection made with patient and interview is started but not completed in full (average engagement rate was 54.79%)



Successful Interview Rate: interview with patient completed in full (average successful interview rate was 68.15%)



*Notes regarding the above data

- It is important to remember that engagement and successful interview rates are dependent on patients answering their phone. Agents make multiple call attempts, however, with the community widely open, patients are more likely to be engaging in other activities (attending work, school, errands, etc.) and unavailable for interviews.
- In February 2022, more staff resources were moved to the inbound line due to spikes in call volume. This is a contributing factor to the decrease in successful interviews through outbound calling during this time period. In addition, COVID became less urgent in general to the public, which decreased their motivation to comply with interviews.

LMPHW is tracking a multitude of metrics to help provide information to the public, make decisions, and best respond to the changing COVID-19 environment. All output KPI metrics can be found here: <https://covid-19-in-jefferson-county-ky-lojic.hub.arcgis.com>.

Project ARP-0008-PHW: COVID-19 Response – Prevention in Congregate Settings

Funding amount: \$3,250,000

Project Expenditure Category: 1.4 Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, etc.)

Project Overview

LMPHW has partnered with the Metro United Way to deploy critical funding to childcare providers reeling from the effects of COVID-19, which will help stabilize the estimated 200 childcare centers in Metro Louisville through hiring, credentialing, and retention of providers' staff as well as increase the

city's childcare capacity. Metro United Way grants ARP funds to childcare organizations to assist them with these initiatives.

The intended outcomes are for the project to identify support to help mitigate the negative impact of the pandemic and provide case support for LMG's Director of Early Learning. The project is expected to run through September 2022.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

At this time, few funds have been released. As a result, there is no reporting available on created or expanded programs. Output KPIs will be measured by the number of childcare providers receiving funds, and will include:

- Number of beneficiary grant applications received from childcare providers
- Number of childcare providers that receive beneficiary grants
- Number of childcare providers that are women/minority owned
- Number of childcare providers that have women/minority directors
- Consultant meetings with stakeholders

Project APR-0009-PHW: COVID-19 Response Personal Protective Equipment (PPE)

Funding amount: \$12,000

Project Expenditure Category: 1.5 Personal Protective Equipment

Project Overview

LMPHW, in responding to the COVID-19 pandemic, purchase PPE for staff to use during the business day and to distribute at vaccination events for immigration populations. PPE includes masks and hand sanitizer.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
Distribution of PPE for LMPHW for COVID-19 operations and events.	Number of units delivered	LEAP financial system – Unit Activity Report
Distribution of PPE for Officer for Globalization COVID-19 events.	Number of units delivered	LEAP financial system – Unit Activity Report
Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
Provide PPE for LMPHW staff.	Total number of units used based upon COVID-19 response.	LEAP financial system – Unit Activity Report
Provide PPE for Globalization events.	Total number of units used based on COVID-19 response.	LEAP financial system – Unit Activity Report

Project ARP-0010-PHW: COVID-19 Response – Other COVID-19 Public Health Services

Funding amount: \$3,216,400

Project Expenditure Category: 1.7 Other COVID-19 Public Health Services

Project Overview

This funding supports LMPHW’s COVID-19 response infrastructure (i.e., language services, professional services, cell phone data, and office supplies) as well as continuing the department’s Essential Needs Program (ENP). The ENP is critical to ensuring positive cases and contacts can isolate or quarantine to protect others from becoming infected with COVID-19. LMPHW arranges for housing for those in need of a safe space to isolate/quarantine and purchases and sends food, durable goods, and prescription medications to those with positive cases and any contacts in need so they may successfully complete their isolation or quarantine orders. In addition, these funds are paying for care kits (packages with miscellaneous health and good will items) to be sent to all positive cases within Jefferson County as an incentive and thank you for completing isolation.

LMPHW has partnered with community health organizations and public health stakeholders to provide culturally and linguistically competent supplemental services to Metro residents. These partners include:

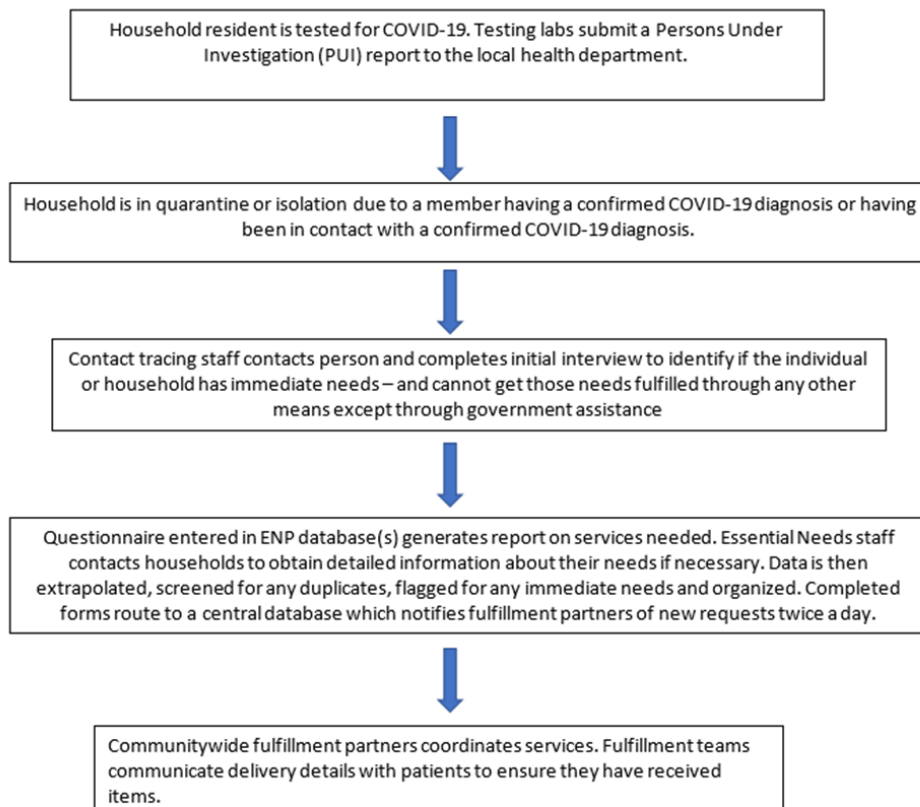
- **Governmental agencies and NGOs:** Youth Detention Services, Salvation Army, Dare to Care, Greater Louisville Medical Society, Louisville Metro Parks, Louisville Metro Office of Addiction Services, Wayside Christian Mission, Coalition for the homeless Louisville Family Health Centers Louisville, Transitional homes.
- **Private collaborators and contractors:** Lacuna Health (for COVID-19 contact tracing and case investigation), transportation services, local hotel facilities for isolation housing.
- **Health care providers:** University of Louisville Hospital, Norton Hospital, Kindred Hospital, Baptist Health, Jewish Hospital, NuLease Medical Solutions (local provider for Medication Assisted Treatment to treat substance abuse disorder).

- **Pharmacies:** Walgreens, CVS, University of Louisville Pharmacy.
- **Translation and interpretation services:** Voiance interpretation service, Catholic Charities of Louisville.
- **Retail stores and delivery services for food and household items:** Kroger, Target, Walmart, Amazon, Instacart.

The community partners assisting with the program are:

- William Altman – Professional service contract for response planning and leading.
- Holden Huntzinger – Professional service contract for response planning.
- Emily Brandon – Professional service contract for response project management for work being done by the Office for Globalization.
- Kan Heritage – COVID-19 care kits; this contract was a result of an RFP process completed in 2020.
- Greater Louisville Medical Society (GLMS) – Professional service contract for prescription follow-up and delivery to positive COVID-19 cases and contacts

The ENP is completed by the contact tracing call center, which collects information from the person testing positively, or their contacts about what essential needs are needed, and an LMPHW team that purchases the food and durable goods and arranges for medication pickup and delivery. Below is a flow chart that describes the complete process between request collection to delivery:



The ultimate intended outcome is to reduce the incidence of COVID-19 to <1 per 100,000 population through the efforts of LMPHW's response as a whole. This project will continue until the COVID-19 virus subsides.

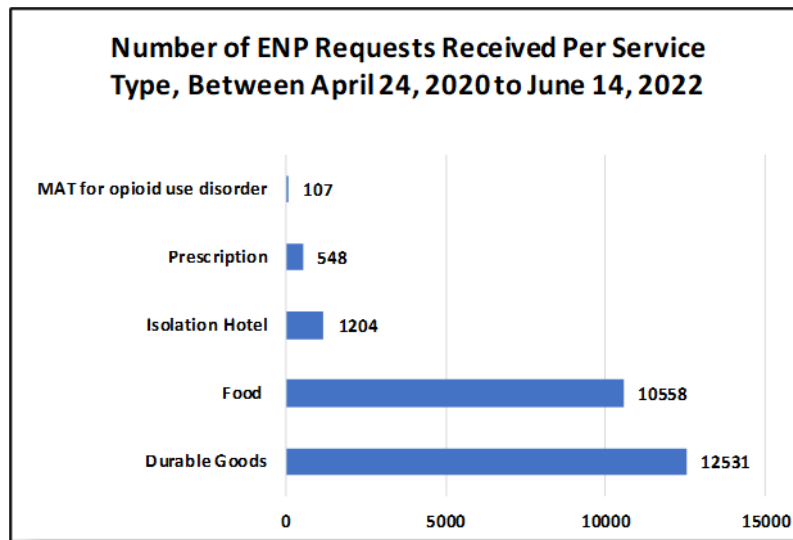
More information is available at: <https://louisvilleky.gov/government/louisville-covid-19-resource-center>.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Essential Needs Program (ENP), for an operation period between April 20th, 2020, to June 14, 2022, received a total of 24,948 requests seeking assistance to obtain food, cleaning supplies, prescription delivery, Medication Assisted Treatment (MAT) for opioid use disorder and isolation hotel assistance. ENP provided linguistically and culturally appropriate services to 1,659 unique households where English is not the primary spoken language. There were a total 7,091 requests received during FY22.



Project ARP-0011-PHW: COVID-19 Response - Payroll

Funding amount: \$3,914,573

Project Expenditure Category: 3.1 Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers

Project Overview

LMPHW created over 30 positions to respond to the COVID-19 pandemic. These positions were originally funded through CARES Act funding and ARP funds have allowed the hires to continue supporting vaccinations, testing, contact tracing and COVID-19 prevention in congregate settings. LMPHW intends to maintain staffing levels appropriate for COVID-19 response in addition to saving lives and reducing adverse health outcomes.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. Covid19 position vacancy rate	10% vacancy rate goal	Position Control Report (PCR)
Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Total OT hours worked by individual employees on covid19	Less than 10 per week	Bi-weekly payroll spreadsheet report

Project ARP-0012-PHW: COVID-19 Response – Substance Abuse Services

Funding amount: \$280,000

Project Expenditure Category: 1.13 Substance Use Services

Project Overview

LMPHW has partnered with the Kentucky Harm Reduction Coalition to provide Naloxone (Narcan) to organizations and individuals working with to provide overdose prevention outreach. The Coalition's expertise is in engaging, educating and empowering those in the substance use disorder community. In addition, Louisville Recovery Community Connection (LRCC) also supported the distribution of Naloxone. LRCC serves people who use drugs and people in recovery for the past three years.

Outreach and Naloxone distribution was targeted to the ZIP codes that have experienced the most overdoses and overdose fatalities. These neighborhoods are disproportionately home to residents of color, residents with low income, and residents with limited access to services. The target ZIP codes were 40202, 40203, 40204, 40207, 40208, 40210, 40211, 40212, 40213, 40214, 40215, 40216, 40217, 40218, 40219, 40258 and 40272. Demographic data for zip codes is available here: <https://data.census.gov/cedsci/advanced>

Outreach and education are targeted to an audience ranging from people who use drugs, family members of people who use drugs, local businesses, and concerned neighbors. Training was done in person in the community, and each training at minimum included information on how to identify and respond to an overdose, including how to administer Naloxone. Other content that was included as appropriate included how to reduce the risk of overdose while using drugs, what harm reduction resources are available in the community, and what types of treatment and other services are available.

- The intended outcome of this project was to reduce the fatal drug overdose rate in Jefferson County.
- As of June 2022, \$135,458 of ARP funds have been spent.
- This project will continue through December 2022.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. Number of NARCAN units distributed	1,500 units	LMPHW internal tracker
2. Number of hours of expanded community outreach	750 hours of outreach	KyHRC invoices

Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Overdose fatality rate	5% decline of overdose fatality by June 2022	KIPRC Overdose County Profile (lagging indicator may not be available until 2023)

To date, 1,602 units of Naloxone have been distributed to community partners for further distribution, and community providers have provided 1,325 hours of overdose prevention community outreach. The demographics for Naloxone distribution is included here:

Gender	2021						2022						Total
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
Total	105	77	72	69	128	130	138	13	41	5	23	222	1,023
Female	51	31	27	33	29	37	60	3	10		16	74	371
Male	54	46	45	35	91	93	78	10	12	2	5	118	589
T				1									1
UNK					8				19	3	2	30	62

Race	2021						2022						Total
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
Asian					2		1					1	4
Black				5	50	69	75	7	12	1	9	42	270
Native American					2	1						1	4
Multiracial					3	2			1		3	1	10
White				11	50	51	61	4	9	1	8	95	290
Hebrew												1	1
Hispanic					2	3	1						6
Unknown				53	15	4		2	9	4	2	77	166

Zip Code	2021						2022						Total
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
30211	1												1
30126				1									1
35216													-
40056													-
40107		1											1
40118													-
40201												1	1
40202	3	7	4	2	8	7	21		21		8	7	88
40203	8	9	6	2	15	11	27		7		4	29	118
40204		2			2		2	2			1	3	12
40205					3						1		4
40206			1	1		1							3
40207		1		1	4		2						8
40208			2	2	20	6	7		4			13	54
40209			1										1
40210	5	21	14	7	13	34	14					1	109
40211	24	12	18	2	10	22	8	2			2	8	108
40212	20	4	1	2	5	6	12	1				43	94
40213			1		1	2						6	10
40214	5	1			6	1						16	29
40215	1	2			4	1					1	5	14
40216	12	6	2	12	6	3	2				3	9	55
40217	1		5									2	8
40218	2	1		1	1	1	3		1			3	13
40219		1			1						2	1	5
40220													-
40222	1												1
40223	1				1								2
40227													-
40228		3											3
40229		1		2								1	4
40241						1							1
40242						1							1
40245													-
40258			1									11	12
40272								2				29	31
40291				1				1				1	3
47111			1										1
47112				1									1
47129		1											1
47130				1									1
47150		1					3				1		5
48320										1			1

Zip Code	2021						2022						Total
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
49211					2								2
49219						1							1
60628	2												2
99999	19	3	15	31	19	29	30	5				14	165
Blank					7	3	7		8	4		19	48
TOTAL	105	77	72	69	128	130	138	13	41	5	23	222	1,023

Project ARP-0013-PHW: COVID-19 Response - Other Public Health Services

Funding amount: \$430,250

Project Expenditure Category: 1.14 Other Public Health Services

Project Overview

On Oct. 31, 2021, the Food and Drug Administration granted Pfizer’s COVID-19 an emergency use authorization for 5 to 11-year-old children. To address health and safety concerns of parents, this research project aimed to forecast COVID-19 active hospitalizations in the Metro for scenarios based on the uptake of vaccinations in 5 to 11-year-old children. LMPHW used the University of Louisville School of Public Health and Information Sciences as the community partner for this project, which conducted the academic research. Their expertise is in public health academia, education, and research.

The project produced a report (<https://louisville.edu/sphis/research/covid-19-projections>) that informed the community about the effect of children’s vaccination and promoted COVID-19 protective behavior in the community. The project research was completed December 31, 2021.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

The project report is available at: <https://louisville.edu/sphis/research/covid-19-projections>. Data on outcomes by race, ethnicity, and gender can be found here: <https://covid-19-in-jefferson-county-ky-lojic.hub.arcgis.com>.

Project ARP-0014-PHW: COVID-19 Response - Household Assistance

Funding amount: \$1,050,000

Project Expenditure Category: 2.3 Household Assistance - Cash Transfers

Project Overview

This project aims to provide direct, immediate financial relief to households within multicultural communities that are experiencing adverse effects of COVID-19 (e.g., illness, loss of employment income due to shutdowns, etc.). Funds are intended to help recipients endure acute periods of financial need. Financial assistance is provided by subrecipients to individuals or households in need at an amount up to \$2,000 per month for regular, ongoing expenses including but not limited to: rent/mortgage; food, medicine, and other necessities; utilities such as power, gas, water, phone, and internet; vehicle insurance

or loan payments; and medical insurance or bills. Payments are generally expected to be made as monthly stipends to individuals or households. Payments are based on individual or household needs.

Partner organizations deliver direct service to families by outreach, interviewing, application, and intake. Eligible households are given checks for the amount determined by the organization, according to the needs expressed. The following community partners are working with LMPHW on this project:

- Americana Community Center: A long-standing NPO serving immigrant and refugee communities of Louisville that provides a wide range of activities aimed at providing support beyond initial refugee resettlement.
- See Forward Ministries: A community outreach to several African communities via digital media and some face-to-face.
- Somali Community of Louisville: A direct community outreach to Somali families, primarily face-to-face.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. Number of households provided with financial assistance	120 (60 in phase 1)	Applicant attestation forms
2. Number of individuals (all household members) provided with financial assistance	TBD	Applicant attestation forms

Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Percentage of surveyed participants who avoided crisis due to assistance.	90%	Survey of sample group of participants.

311 total households assisted broken down as follows:

- Americana Community Center: 107 households. 60 in phase 1, 47 in phase 2.
- See Forward: 112 households. 60 in phase 1, 52 in phase 2.
- Somali Community: 92 households. 57 in phase 1, 35 in phase 2

Project ARP-0015-PHW: COVID-19 Response – Small Business Assistance

Funding amount: \$430,000

Project Expenditure Category: 2.30 Technical Assistance, Counseling or Business Planning

Project Overview

LMPHW partnered with the Louisville Small Business Development Center (SBDC) to create the REACH project, which supports the revitalization of Louisville’s local economy through improving access to information and resources for immigrant-owned businesses as they recover from the economic impacts of the COVID pandemic.

The pilot program provides curriculum and targeted workshops for small business education and development services focused on new American business owners. LMPHW also partnered with Jewish Family & Career Services on its Navigate Enterprise immigrant-focused entrepreneurship program, assisting with workshop events and follow-up coaching.

The Small Business Development Center (SBDC) is the go-to resource for mainstream small businesses in need of consultation, providing regular workshops on a range of business topics. During COVID, they saw an uptick in their virtual workshop participation and wanted to further expand their outreach and capacity to serve those with a more limited language proficiency. The city’s Office for Globalization worked with SBDC to design and pilot a model to offer workshops, at first in person and later on virtual platforms and via hybrid outreach to immigrant-owned businesses. The pilot program is expected to continue and expand through 2023.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Data was collected from surveys, as well as follow-up research with the Secretary of State’s office. SBDC received 85 responses to the Health Check Surveys. Once businesses completed the survey, and/or registered for a class, a resource provider from SBDC or the Louisville Forward small business team is assigned to follow up with assistance through email and phone calls. To date, the project has served more than 40 immigrant business owners.

The following workshops were offered by SBDC:

- Introduction to Compliance - A one-hour workshop covering compliance with the KY Secretary of State and Louisville Metro Revenue Commission, available in English and Spanish
- Marketing/Sales Workshop - Marketing and social media basics, marketing strategies, sales growth
- Financially Sound Business Decisions - Overview of Business Finance including Break-Even Tool for making business decisions such as adding new employees, changing a restaurant menu item, changing pay rates, etc. Use this tool to project the realistic financial impact of possible changes for informed, strategic business decisions.
- Business Operations - Overview of important business operations concepts, including products, people and processes
- Business Finance Review - Learn about tools and practices you can use to keep track of your business financials

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. Immigrant business owners that participate in pilot workshops (number of small businesses served)	40 business owners	Enrollment list/ attendance record
Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Knowledge/awareness of business development resources AND core biz management principles increased	Increase (target be determined with provider)	Assessments by provider

Total small business assisted through June 2022: 43.

Project ARP-0016-PHW: Suicide Prevention Project

Funding amount: \$400,000

Project Expenditure Category: 1.12 Mental Health Services

Project Overview

Since the start of the COVID-19 pandemic the state of Kentucky has seen an increase in concerns related to mental health, such as anxiety, depression and suicide. The Suicide Prevention Project supports the development and implementation of (1) a local suicide fatality review board; (2) a comprehensive community suicide prevention plan; (3) a suicide prevention communications campaign; and (4) an online mental health resource database. This project will use a community-oriented approach that will begin with a comprehensive needs assessment to evaluate Louisville's current suicide prevention infrastructure, including available programs and services, messaging, and community capacity. The needs assessment will involve stakeholders from high-risk groups and behavioral health providers.

As this assessment is being conducted, the project will launch a suicide fatality review board that will investigate and collect data on every local death by suicide to inform efforts and strategies. The project will then develop a community communications campaign to promote specific actions for suicide prevention. This will be integrated into the citywide comprehensive plan, along with other insights gained from stakeholder engagement and fatality review analysis. This effort aims to change local narratives around suicide and suicide prevention to ones that promote, hope, connectedness, social support, resilience, treatment, and recovery.

The intended outcome of the project is to decrease the number of deaths by suicides, suicide attempts, and hospitalizations related to self-harm by five percent within 5 years. The project specifics are being developed and will be implemented through 2024.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. Number of individuals exposed to suicide prevention awareness messages	20% of Louisville Metro residences	Internal Word documentation
2. Number of programs or interventions implemented	10 programs per year	Internal Word documentation
Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Decrease in the number of deaths by suicide	1% per year	Internal Excel spreadsheet
2. Decrease in the number of suicide attempts	1% per year	Internal Excel spreadsheet

Project ARP-0017-PHW: Residential Services for Substance Abuse and Addiction

Funding amount: \$1,200,000

Project Expenditure Category: 1.13 Substance Use Services

Project Overview

The COVID-19 pandemic contributed to many root causes of addiction, including unemployment, stress, anxiety, and social isolation, combined with a reduction in access to behavioral health services. A decline in travel and international trade contributed to an increasingly deadly local drug supply tainted by fentanyl. LMPHW has been at the forefront of LMG’s response to the substance use epidemic and proposes to fund additional overdose prevention, expanded treatment support, residential treatment services, and recovery housing. These projects provide support to organizations that serve people experiencing barriers to service. The overdose prevention efforts will allow community partners to distribute lifesaving tools directly to residents, while the supportive services hub provides organizations a shared space to serve high-risk populations.

The supportive services hub provides harm reduction resources including Naloxone, safe injection supplies, drug counseling, wound care, HIV and hepatitis C testing, and referrals to treatment for behavioral and physical health needs. The recovery housing will provide housing to people in early recovery who are experiencing or at risk of homelessness. The residential treatment services will increase access to residential treatment for substance use disorder for underserved populations, including residents who are incarcerated, underinsured, and/or experiencing homelessness.

LMPHW is partnering with local non-profit organizations with expertise in harm reduction, homeless services, and substance use disorder treatment. Social Practice Lab has been contracted to operate the supportive services hub. Its expertise is in harm reduction and collaborative approaches to addressing complex health issues.

Naloxone will be distributed through FY22. The supportive services hub will be funded through October 2023. The recovery housing and residential treatment services will be funded through 2024.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. Number of NARCAN units distributed	1,500 units	LMPHW internal tracker
2. Number of hours of expanded community outreach	750 hours of outreach	KyHRC invoices

Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Overdose fatality rate	5% decline of overdose fatality by June 2022	KIPRC Overdose County Profile (lagging indicator may not be available until 2023)

To date, 5,215 people have been served through Naloxone distribution and supportive services hub. The hub is anticipated to serve an additional 1,000 people. The remaining projects around residential treatment and recovery housing will serve up to 100 additional people.

The Social Practice Lab has distributed 2,399 units of Narcan and 497 fentanyl test strips.

The supportive services hub as provided services to 1,827 individuals:

Gender	Count
Female	794
Male	1,021
Transgender-ID Female	1
Transgender-ID Male	1
Genderqueer/Gender non-conforming	2
Unknown	8

Race/Ethnicity	Count
White, NH	1,365
Black, NH	93
Asian, NH	1
Islander, NH	3
Native American, NH	8
Multiracial, NH	296
Other, NH	16
Hispanic	31
Unknown	14

Project ARP-0048-PHW: Lead Free Louisville

Funding amount: \$1,000,000

Project Expenditure Category: 1.14 Other Public Health Services

Project Overview

COVID has delayed lead testing and interventions for families with young children living in housing with lead-hazard exposures. Many children have missed regular doctor appointments and have been confined to housing with lead-hazard exposures for longer periods of time than would occur outside a pandemic.

Addressing lead poisoning is fundamental health equity work, as our most vulnerable populations (i.e., children, elderly, disabled, women, people of color, immigrants, etc.) are those most likely to live in poverty and unsafe housing. Historically racist zoning and lending practices, such as redlining, have created neighborhoods where older, larger homes in historically Black communities have lost value, while smaller, less expensive homes in white communities have substantially increased. This has prevented the passage of generational wealth and has contributed to other root causes (i.e., poor

education, neighborhood development, etc.) of poor health outcomes, especially in communities of color. Addressing lead hazards is an investment in Louisville communities where it is needed most.

This funding will be used to implement the Federal Strategy for Eliminating Childhood Lead Poisoning by building infrastructure to track lead-safe housing stock and expand community awareness of lead risks. LMPHW currently provides blood lead surveillance, case management and performs public awareness activities, but these strategies only address lead poisoning after the damage is done. As a truly preventative strategy this project will create an electronic data management system for tracking environmental lead hazards in residential property, creating a single data repository for property with identified lead hazards as well as those that have been made lead safe. This project will also provide funding for a comprehensive lead hazard awareness campaign to primary care providers, childcare facilities, and provide funding for the performance of lead risk assessments. In addition, the program will increase the city's capacity to identify lead hazards by providing training to certify professionals as lead hazard risk inspectors and assessor.

Anticipated output and outcome measures will include:

- Design, construction, and implementation of the data management system.
- Increased use of lead remediation service participation by Lead Safe Louisville
- Increased screening of children for blood lead.
- Decreased elevated blood lead levels of children.

Project is expected to begin in July 2022 and last until December 2024.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

KPIs will be created to track the number of lead hazard inspectors and assessors. Distribution of lead hazard awareness and poison prevention kits will be tracked and reported.

Project ARP-0063-PHW: Early Learning

Funding amount: \$7,500,000

Project Expenditure Category: 2.14 – Healthy Childhood Environments: Early Learning

Project Overview

Cities have a stake in ensuring that families with young children have access to quality early childcare by providing stability for parents' employment and learning experiences that lay the groundwork for lifelong learning and well-being. Early screening data in Jefferson County shows that children who stay home in the early years versus those who are enrolled in childcare, public preschool or a Head Start program are less likely to be ready for kindergarten.

Louisville has lost approximately 10% of its childcare capacity due to the pandemic, which has exacerbated an already challenged childcare industry, with losses in the supply of childcare workers, as well as cost inflation, and a shortage of affordable childcare options.

LMG has the opportunity to repair the fragmented early care and learning ecosystem that has led to inequities, by providing childcare and early learning projects to address immediate needs related to

COVID, expand access to childcare and early learning, improve quality and mitigate COVID-related developmental delays.

Ensuring that families with young children have access to quality early care provides stability for parents' employment and learning experiences for young children that lay the groundwork for lifelong learning and wellbeing.

Intended outcomes are as follows:

- Expand the accessibility and number of quality home or center-based childcare providers and/or spots.
- Fund improvements to playgrounds and outdoor learning spaces, as well as those that help facilities meet higher quality standards.
- Increase access to resources to address COVID-related developmental delays.
- Increase access to programs with proven results in early child learning.

Various elements of the program will be implemented during FY 23 and will continue for at least 3 years.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Success will be defined and measured by the number of early childhood spots available and measurable results for early learning programs.

Office of Resilience and Community Services (RCS)

Project ARP-0018-RCS: Utility Assistance Program

Funding amount: \$5,000,000

Project Expenditure Category: 2.2 Household Assistance: Rent, Mortgage, and Utility Aid

Project Overview

The Utility Assistance program provided financial assistance to households facing disconnection of essential utility services. RCS partnered with Associated and Community Ministries, LG&E and Louisville Water Foundation to set up several access points for individuals to receive assistance (e.g., The Louisville Water Company assistance link). RCS leveraged existing data (<https://greaterlouisvilleproject.org/reports>) to connect with residents with the greatest need of assistance and provided services through in-person, telephone, digital, and drop-off contacts. The following Greater Louisville report details the neighborhoods with the greatest need for assistance: https://greaterlouisvilleproject.org/content/uploads/2016/11/Final-PDF_GLP-2015-Poverty-Report.pdf. The Utility Assistance program was funded from July 2021 through June 2022.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

The Utility Assistance program provided assistance to 4,476 households across the most highly impacted populations within the community.

Race	
Applicant	Number
African American	3,115
African American & American Indian/Alaskan Native	14
African American & White	31
American Indian/Alaskan Native	5
Asian	16
Asian and White	1
Multi-Racial	89
Native Hawaiian and Other Pacific Islander	2
Other	87
Unknown	40
White	1,072
White & American Indian/Alaskan Native	4

Ethnicity	
Applicant	Number
Hispanic	100
Non-Hispanic	4,319
Unknown	57

Gender	
Applicant	Number
Female	3,539
Male	933
Other	3
Unknown	1

Income	
Household Annual Income	Number
No Income	1,645
Under 10,000	822
10,000 to 20,000	968
20,000 to 30,000	547
30,000 to 40,000	290
40,000 to 50,000	99
50,000 to 60,000	45
60,000 to 70,000	25
70,000 +	32
Data Not Available	3

Household Type	
Description	Number
Single Person	2,513
Single Parent Female	1,340
Two Parent Household	214
Multigenerational Household	132
Two Adults No Children	132
Single Parent Male	88
Non-related Adults with Children	20
Other	32
Unknown	5

Applicant Employment Status	Number
Employed Full-Time	1,169
Unemployed (Not in Labor Force)	926
Unemployed (Short - Term, 6 months or less)	871
Employed Part-Time	557
Unemployed (Long - Term, more than 6 months)	725
Retired	200
Unknown	27
Migrant Seasonal Farm Worker	1

Project ARP-0019-RCS: Food Insecurity

Funding amount: \$250,000

Project Expenditure Category: 2.1 Household Assistance: Food Programs

Project Overview

The negative impacts of the COVID-19 pandemic created an increased demand for assistance with food insecurity concerns across the community. RCS partnered with the Dare to Care Food Bank to meet the increased demand. RCS and Dare to Care also partnered with the Center of Employment Opportunities (CEO) which provides job opportunities for ex-felony offenders reentering the community. CEO provided temporary staffing services to Dare to Care in order to distribute 17.7 million pounds of food to approximately 20,000 households between October 2021 and June 2022.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. Food Distributed Q2, Q3, Q4	18,450,000 lbs.	Dare to Care
2. Meals per Person in Need	85 or higher	Dare to Care, Feeding America
3. Accurate/On time orders	100%	Dare to Care
4. Maintain food safety standards	-Superior rating (AIB) -Passed inspection (FDA) -Compliant food safety standards (Feeding America)	AIB International, FDA, Feeding America
5. Number of individuals participating in job training program	50	Center for Employment Opportunities

Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Number of job placements	25	Center for Employment Opportunities
2. Number of participants completing job training component	35	Center for Employment Opportunities
3. Average hourly wages of those participants placed in jobs who worked at Dare to Care	\$14/hour	Center for Employment Opportunities

Dare to Care has served 78,215 food insecure individuals and 69 program participants from CEO. This amounts to approximately 20,000 households. In addition, with the assistance of CEO, Dare to Care was able to distribute 17.7 million pounds of food to those in need.

Project ARP-0020-RCS: Child Care Emergency & Safety Supplies

Funding amount: \$1,500,000

Project Expenditure Category: 1.5 Personal Protective Equipment

Project Overview

By providing all childcare facilities the opportunity to order PPE supplies and have them delivered directly, this project ensured that no childcare facility, regardless of income, size, or location, had to close due to lack of PPE and other safety supplies, and ensured that the staff were well equipped to avoid a COVID breakout, giving the facilities the opportunity to stay open during the pandemic and provide families childcare so parents could continue to work.

LMG provided funds to the local Metro United Way to distribute PPE and safety supplies to childcare facilities from November 2021 through June 2022. Metro United Way will leverage existing centralized

process for procuring and deploying PPE, cleaning supplies, and safety equipment to 267 Jefferson County licensed and certified childcare providers as they continue to operate while managing COVID-19.

Additional information can be found at: <https://louisvilleky.gov/government/neighborhood-place/covid-assistance-programs>.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. Number of applications received from childcare sites.	300 (70% of childcare sites)	MUW grant portal
2. Number of childcare providers who receive supplies.	300 (70% of childcare sites)	MUW grant portal, excel form
3. Council Districts Served	100% of all districts	100%

Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Childcare providers will have the supplies needed to safely continue operations during COVID-19 pandemic	75% of childcare providers who receive supplies and respond to a survey will report that support helped them maintain a healthy and safe environment	State data centers
2. Reduce classroom closures due to COVID -19	Match 2019 classroom closure rates	State data centers

Outputs:

1. Number of applications received from childcare sites – 267 (67% of childcare sites)
2. Number of childcare providers who receive supplies – 267 (100% of applications)
3. Council Districts Served – All (100%)

Outcomes:

1. Childcare providers will have the supplies needed to safely continue operations during COVID-19 pandemic – 100% percent of providers who received PPE and responded to a survey reported the supplies they received helped them maintain a healthy and safe environment.
2. Reduce classroom closures due to COVID-19 – due to changing COVID guidelines unable to track

Project ARP-0021-RCS: Outdoor Safe Space

Funding amount: \$1,500,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

The funds for this project have been used to outfit an Outdoor Safe Space that provides temporary outdoor housing (tents) and support services to 50 residents. Residents are chronically homeless and referred by homeless outreach teams. All residents receive basic needs and support services to help stabilize them and prepare them to move to more permanent housing if they desire.

RCS partnered with Hope Buss to operate the site. Hope Buss seeks to change the lives of those they serve by providing resources and extending access to varying needs by neighborhood. They work to assess those needs of residents and become partners with churches and community organizations to ensure those needs are met. The Hope Buss wishes to create a dialogue with the community to increase their understanding of the challenges faced by persons experiencing houselessness.

RCS also utilized funds to link small grassroots organizations to the Homeless Management Information System and connect them to the larger community organizations and government agencies that work to address homelessness. These grassroots organizations are:

- Jacob's Ladder
- Women of the Well
- The Forgotten Louisville
- Fern Creek Street Reach
- Feed Louisville
- Keep Louisville Warm
- My Dog Eats First
- L.O.U. Outreach

Additional community partners providing services to the Outdoor Safe Space residents include:

- Coalition for the Homeless - HMIS/Staff Training Resources
- St. John Center - Staff training resources/outreach services
- NuLease Medical Solutions - 24/7 healthcare provider. Weekly COVID testing and initial resident intake, healthcare screenings
- Metro United Way - resource support and capacity building
- Bridgehaven - Daily offsite activities for residents
- New Leaf - Addiction and mental health services
- Louisville Recovery Connection Center - Daily offsite and onsite activities, addiction and recovery support
- My Dog Eats First - Providing resources to pets. Vaccinations, exams, etc.
- Phoenix Health Centers - Medical services and Support
- Louisville Metro Public Health and Wellness - Syringe/Clean Needle Exchange
- YMCA
- VOKAL KY - Community Partner and Support
- UP For Women - provides services and support for women in the Village

The project is being funded with ARP funds through April 2023 and anticipates leveraging other funding services to continue operations through April 2025. Additional information can be found at: www.thehopebuss.org/hopevillage

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. Needs assessment for each resident	100% of residents	The Hope Buss
2. Creation of a personal development plan	70% of residents	The Hope Buss
3. Number of residents moving from houselessness to living on site	50 residents	The Hope Buss
4. Average number of services engaged by residents	Average of 3 services	The Hope Buss and additional service providers
5. Number of residents that get legal identification	80% of residents	The Hope Buss
Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Residents are able to get services (public benefits) they otherwise could not access without identification	100% of the 80% who get an ID are able to access services	The Hope Buss will maintain records of services accessed by residents.
2. Residents make progress on their personal development plan	100%	The Hope Buss refers to appropriate community service providers. THB will coordinate records with other service providers to track participation.
3. Residents report increased stability and hope	70%	Pre and post self-evaluation administered by The Hope Buss.

To date, the program has directly assisted 73 individuals:

- White: 52.5% Black: 30% Hispanic: .01% Other: 17.4%
- Male: 60.5% Female: 27.5%; Non-Binary 2.0%
- 7 participants are currently in Rehabilitation and recovery
- We've provided over 3000 meals with the community meal share.
- 15 faith-based institutions are actively involved with the project. Providing mentorship and faith-based support.
- 97% of residents have been enrolled in Medicare or Medicaid
- 2 veterans have resided at the Village, referred by the VA
- 15% of residents are participating in Soft Skills class
- 6 residents have successfully secured a housing solution

Office of Safe & Healthy Neighborhoods (OHSN)

Project ARP-0034-SHN: Community Violence Intervention Program

Funding amount: \$8,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

The Community Violence Intervention Program (CVIP) intends to reduce gun violence and related deaths in six Louisville communities that are experiencing high levels of gun violence. Through direct intervention we intend to reduce the level of embeddedness individuals have with criminal gangs/groups, thus reducing the number of overall gun victimization of young black males between the ages of 14-24.

Utilizing a multipronged approach to prevent shootings involving primarily young people ages 14-24, the model relies on the use of culturally appropriate staff who respond to shootings to prevent retaliation and detect and resolve conflicts that are likely to lead to shootings. They develop relationships with high-risk individuals who are likely to engage in gun violence and link them to with resources such as education and job training. Staff collaborates with neighborhood organizations and other community groups to organize neighborhood events and public education activities that promote a no-shooting message. The strategy aims to change behaviors, attitudes, and social norms directly related to gun violence.

Six community organizations will be selected to receive funding and/or technical assistance under this project, which are grassroots organizations that have direct relationships with the communities they serve. The funding under this project will help build their organizational capacity to better serve the targeted population of young black males ages 14-24 by providing an opportunity to fully fund needed staffing levels, provide funding for needed services and provide the training and technical assistance on how best to serve the targeted population through a specific, public health, evidence-based violence reduction model.

The project's main activities will be to deploy teams of violence interventionists and outreach case managers in high-priority neighborhoods to disrupt and mediate group/gun violence in the community. Specific activities:

- Behavior Change
 - Conduct outreach with Cure Violence participants
 - Conduct street mediation and violence interruption
 - Coordinate hospital interventions during critical incident responses
 - Conduct groups and meetings with high-risk individuals
- Norm Change
 - Conduct community outreach and focus groups
 - Conduct public messaging and education campaigns
 - Coordinate post shooting responses, vigils, rallies, and marches
 - Coordinate with faith-based and other community groups
 - Develop positive relationship with law enforcement and political leaders

Trained community violence interrupters and community outreach workers, will be utilized to:

- detect and interrupt ongoing group conflicts that will achieve successful mediations resulting in less violent outcomes,
- change attitudes and behavior of those most at risk to be involved in violence, through increasing protective factors and decreasing risk factors of program participants,
- reduce involvement in violence,
- change community norms regarding the use of firearms to settle disputes and overall acceptance of gun violence using community change campaigns that will result in communal norms around violence shifted, and
- build social cohesion and increasing safety.

LMG is currently evaluating applications for partner organizations to operate new sites. The partner organizations should be selected by July 2022. Selected organizations will provide violence interruption (conflict mediation) and case management services. Each organization will be evaluated on their historical connections to the community the serve, prior experience, and capacity to serve high-risk individuals who are involved in gangs/groups. The project has not yet commenced, but once grants have been awarded, the project will be implemented in 60 days and is expected to continue through December 2024.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Output and outcome KPIs by demographic will be defined with community partners once programs have been fully implemented.

Overall output and outcome performance indicators are anticipated to address the following measures:

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. Number of high-risk individuals receiving outreach case services	1,500	# of case plans uploaded into Cure Violence Global database
2. Number of street mediations conducted	780	# of street mediations forms uploaded into Cure Violence Global database
3. Number of coordinated hospital interventions conducted	63	# of coordinated crisis response plans created by Pivot to Peace
4. Number of overall contacts with high-risk individuals	60,000	# of individual daily contact forms uploaded in Cure Violence Global database
5. Number of community meetings held	360	# of community meeting participant sign-in sheets uploaded into Cure Violence Global database
6. Development of a localized violence reduction campaign	6	Written violence reduction campaign strategic plan with activities confirmed complete

Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Reduction in the number of shootings in the designated neighborhood	25% reduction when compared to previous three (3) year average	Crime data from LMPD
2. Change in attitudes of community residents towards their ability to influence violence reduction in their communities (Denormalization)	25% increase in community member belief they have the ability to influence violence reduction in their community	Pre and Post Community Attitude and Belief Surveys

Project ARP-0035-SHN: Coordinated Crisis Response to Gun Violence

Funding amount: \$1,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

The Victim Services Initiative will be a multidisciplinary team to serve individuals and families impacted by shootings and homicides. OSHN will build on existing victim-centered response strategies by creating a comprehensive delivery system that expands existing partnerships while building new capacities. There are two components:

- The creation of a Victim Support Multidisciplinary Team that coordinates and ensures short- and long-term services to those directly victimized by gun violence;
- The creation of a Community Sanctuary Project – a faith-led, community partnership that engages community residents within 48 hours of exposure to gun violence, providing emotional and spiritual support, while educating and connecting residents to trauma support services in the community.

Gun violence in Louisville tends to concentrate in marginalized communities comprised primarily of African American residents, many of whom live at or below the poverty line. This project will serve those communities disproportionately affected/impacted by gun violence. The project seeks to enhance victim services provided to Louisville residents impacted by shootings and homicides. The ultimate outcome is to develop a comprehensive delivery system that meets the needs of all residents in Louisville.

Historically, studies have found African American victims of gun violence or those exposed to community gun violence residing in lower income neighborhoods generally do not seek assistance through government programs. The project seeks to educate and outreach to those communities to enhance the knowledge and usage of such support services. The project seeks to determine how best to provide such services to this population.

Following a high-profile incident of gang/group involved gun violence, a designated and trained faith organization will open as a “Community Sanctuary” and serve as a place for residents of all faith backgrounds to gather, offer and receive support, and access spiritual and/or emotional assistance and services. The Community Sanctuary Project will provide educational and triage services to those residents exposed to incidents of gun violence in an effort to best address the exposure. For now, the project is limited to two neighborhoods and 48 activations in response to a critical gun incident as defined by the

project team: Children under 18 years old shot; incident involving multiple victims shot; shooting in a very public place. There are no limitations, challenges or barriers for those who wish to participate.

The Victim Support Multidisciplinary Team will be comprised of government and community organizations that have experience and training in providing direct victim services. The team will concentrate on 25-50 victims of gun violence with a priority on those victims/survivors of gun homicide related to gang/group activity. Those to be served will be identified through a process led by the team and in consultation with LMPD victim assistance unit. Once clients are identified, there should be no challenges or barriers to provide/receive services. The team will meet weekly to discuss shootings and gun related homicides to determine how to best collectively service victims and survivors.

OSHN anticipates full implementation of the model by August 2022 with the project continuing through December 2024.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

The Community Sanctuary Project is currently creating a marketing plan that will educate the communities of two pilot neighborhoods (Newburg and Russell) about the project and services. Activations target residents in smaller geographic areas within each targeted neighborhood. Prior to each activation, a project team will canvass the targeted zone and educate all residents about the services being offered.

- Output KPIs for the Community Sanctuary Project include:
 - Number of community agencies serving as partners as per signed MOU.
 - Number of faith-based partners to serve as host activation sites.
 - Number of activations.
 - Number of community residents educated on trauma related to violence exposure.
- Output KPIs for the Victim Support Multidisciplinary Team include:
 - Number of agencies serving as partners per signed MOU.
 - Number of team meetings to discuss coordinated services.
 - Number of victims/survivors provided coordinated services as determined by a coordinated service plan.
 - Number of peer mentor service hours provided to victims and survivors of gun violence.
- Other Outcome KPIs:
 - Increased capacity to deliver high quality services to victims of gun violence and greater access to a wider variety of general and/or customized victim services.
 - Greater satisfaction in services received to strengthen the relationship between LMG and its residents.
 - Greater diversity of victims served, including underserved populations.
 - Address victim needs in a streamlined and comprehensive manner transferring a greater level of voice & ownership to the community when supporting victims of violent crime.
 - Greater trust in LMG services and law enforcement to enhance victim/community cooperation with criminal investigations.

Project ARP-0036-SHN: Restorative Justice Expansion

Funding amount: \$1,300,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

The Restorative Justice process allows victims of crime to participate fully in the resolution of the offense – with a focus on seeking solutions and making amends. Trained facilitators lead a face-to-face meeting for victims (or a victim representative) and offenders along with supporters from both sides. Participation in restorative justice programs is voluntary for victims, as well as offenders. The offender must be willing to accept responsibility for their actions and the harm caused. The victim and their support group must be willing to meet with the offender to discuss how the offense impacted them and what needs to be done to repair the harm. This facilitated process is centered on making things right for all parties involved while enabling creative solutions not used within the traditional justice system. (<https://www.voamid.org/restorative-justice>)

OSHN has partnered with Volunteers of America (VOA), which provides a holistic and restorative approach to the traditional criminal justice system by bringing together the offender, victim and community to make things right. Restorative Justice programming includes focusing on reducing recidivism and addressing the root causes for behavior. VOA has been working with the criminal justice system and Jefferson County Public Schools for several years but has only been able to serve 16% of youth entering the juvenile justice system each year and with five public schools. Individuals are referred to the program by the courts and the court designated workers program, and the VOA accepts all referrals for intake. Progressing in the program is dependent on the involved individuals' willingness to participate.

This project will significantly expand the city's ability to engage in restorative practices with the criminal justice and Jefferson County public-school system. The project is expected to start July 1, 2022 and run through December 2024.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

This project is projected to expand the Restorative Justice program to 150 annual referrals (375 total by December 2024). Key Performance Indicators for Output and Outcome are presented here:

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. Number of eligible referrals with case plans	150 annual referrals	VOA's data management tracker
2. Number of restorative practices implemented with agreements/plans	80% of potential participants contacted	VOA's data management tracker
3. Number of restorative practice agreements/plans completed	50% of participants complete the process	VOA's data management tracker

Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Number of volunteers participating in restorative practices	45 volunteers	VOA's volunteer management system
2. Number of community partners engaged or new partnerships	10 community partners and partnerships	Documented by VOA's Community Impact Coordinator

Project ARP-0037-SHN: Trauma Resilient Communities Expansion

Funding amount: \$4,500,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

The Trauma Resilient Communities (TRC) is a program that promotes resilience and equity for Louisville's youth and families that are disproportionately affected by trauma, systemic inequities, violence, and civil unrest. Specifically, the program focuses on enhancing leadership and systems capacity to create and sustain a trauma-informed system of care to:

- increase knowledge and skills of personnel who make referrals and provide services to children and families regarding trauma, racial inequity, community violence, and related services;
- provide a trauma-focused intervention service to children and their families exposed to community violence; and
- evaluate the impact of the project on consumers of the program.

The expansion of this program will be housed in seven Neighborhood Places (NP) that are disproportionately affected by gun violence: Bridges of Hope NP; South Central NP; NorthWest NP; First NP; Cane Run NP; Charmoli Center NP; and South Jefferson NP. The expertise of the community partners will be focused in the area of clinical research, workforce development, child development, restorative justice, racial trauma and mental health. The partners assisting are:

- Martin and Muir
- Family and Children's Place
- Side by Side Studio's
- Transformative Justice: Mental Health Center
- Metro's Office for Women
- Resilience and Communities Services

The projects main activities are as follows:

- Trauma-informed system of care capacity building
- Trauma-responsive community, first responder, and referral source education
- Trauma-focused youth and family centered interventions
- Consumer feedback and evaluation to help youth and their families overcome the effects of trauma.

The project’s intended outcomes are:

- Accessible trauma therapy to 85k plus children and families in Louisville ZIP codes most directly impacted by violence (40118, 40202, 40203, 40208, 40209, 40210, 40211, 40212, 40213, 40214, 40215, 40216, 40217, 40219, 40258, 40272, 40291, 40228, and 40229)
- A shift in individual and community norms related to trauma and violence
- Reduction in adverse childhood experiences (ACEs) and toxic stress - which lead to negative individual and communal outcomes that increase violence and impede safety.
- Improved physical and mental health outcomes for children and families in communities with high adverse community experiences (Community ACEs)
- Decreased stress on schools with healthier students entering the system better able to focus and engage in learning processes.

This funding will expand the project through December 2024.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Most projects are in the development phase or just executed, so data is not available at this time. Anticipated Key Performance Indicators for Output and Outcome are:

KentuckianaWorks

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. Development of a screening tool to identify youth/young adults who meet criteria	Within the first 30 days	Screening tool
2. Screen clients	200 clients per year	# of youth/young adults screened
3. Evidence-based trauma therapy	50 clients per year	# of youth/young adults receiving evidence-based trauma-focused clinical services
4. Youth participate in group psychoeducation	60 clients per year	Attendance logs
5. ACES Presentation	200 per year	Attendance logs
Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Clients complete 12 sessions of trauma therapy	50%	Client records
2. Clients motivated to continue multiple sessions of group psychoeducation	75%	Client records

Community Based Mental Health Services Project

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. Case load	20 clients per week	IT Front Desk Report
2. Screen clients	50 clients per year	# of clients screened
3. Evidence-based trauma therapy	25 clients per year	# of clients receiving evidence-based trauma-focused clinical services

Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Clients complete 12 sessions of trauma therapy	50%	Client records
2. Increase Affective expression and regulation	75%	Pre/Post Assessment
3. Reduction in trauma triggers (i.e., fight, flight, freeze)	75%	Pre/Post Assessment
4. Increased positive thoughts and self-talk	75%	Pre/Post Assessment

Project ARP-0038-SHN: Ambassador Institute Expansion - Community Mobilization Project

Funding amount: \$331,200

Project Expenditure Category: 1.11 Community Violence Interventions

Project Overview

This project will expand the existing Community Mobilization Project, which is currently working within six communities (Newburg, Portland, Smoketown, Parkhill, Shawnee, and Russell) and has 49 indirect community partners. The project will be working in neighborhoods with the most community needs as identified through asset maps, resident feedback, and crime reports analyzed through neighborhood profiles. The six neighborhoods identified accounted for 34% of homicides last year.

The Ambassador Institute expansion will employ a community health development (CHD) approach to assist violence prevention Ambassadors (individuals, communities, and organizations) in developing and implementing collaborative, community-driven, community-specific frameworks for community violence prevention. Stakeholders meet monthly to learn about different violence prevention interventions. This includes Crime Prevention through environmental design, community trainings, asset mapping, and more. Through training and technical assistance, stakeholders are introduced to new ideas, share their own expertise, and interact with new neighborhood partners giving them an ability to collaborate and leverage collective knowledge.

The Community Mobilization Initiative teams that have been formed in each of the neighborhoods are building violence prevention frameworks that, when implemented, will decrease the risk of violence occurring in each respective area. This has the potential to impact the entire population of each neighborhood.

OSHN works with well-known community partners in each neighborhood that can provide insight and solicit support about the project. These community partners are categorized by our five core areas of engagement: community building, health and social wellness, juvenile and criminal justice, economic development, and education. Our partners include faith leaders, law enforcement, social services agencies, schools, and business owners within each neighborhood.

This project anticipates:

- Increased community capacity to implement community-based violence prevention strategies.
- Equipped and confident community members and organizations with the ability to mobilize efforts for prevention.
- Equipped community members and groups with the ability to be proactive in disrupting activity that doesn't align with created anti-violence community norms.
- Decreased opportunity for violence through addressing community and social factors that contribute to violence.
- Increased awareness of the threat of violence to our city and mobilization strategies for all sectors of the community to get involved.
- Positively influence health behaviors of individuals and communities, as well as the living and working conditions that influence violence.

Main activities include partnership building, assessment of current activities and existing resources, planning, guided implementation, and sustainability planning. Training and technical assistance by the OSHN team (and partners) serve to build community capacity for selecting, tailoring, planning, implementing, evaluating, and sustaining evidence-based programming within the communities to address a variety of risk factors contributing to violence. Each community prevention framework will include elements of the Pivot to Peace Initiative to satisfy the need for intra- and interpersonal-level responses to violence, as well as components that focus across the other socioecological levels, including strategies for youth development, the built environment, community norms, social cohesion, and policy changes.

This project is an expansion of a pre-existing locally funded project. Local funds are being used through Fiscal 2022, and ARP funds will be used for expanded activities beginning in Fiscal 2023..

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

- Anticipated Output KPIs:
 - Identified backbone agency/organization/group within each neighborhood
 - Number of partners and organizations represented
 - Number of community meetings and attendees
- Anticipated Outcome KPIs:
 - Baseline and follow up capacity building metrics
 - Asset/resource inventor
 - Community prevention framework logic model and workplan
 - Number and type of activities implemented
 - Number and type of media outreach strategies

Project ARP-0039-SHN: Ambassador Institute Expansion – Capacity Building Fellowship

Funding amount: \$668,800

Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project Overview

Designed to build the capacity to assist people with significant barriers to service, the organizational Capacity Building Fellowship works with small, community-based organizations to identify “whatever is needed to bring a nonprofit to the next level of operational, programmatic, financial, or organizational maturity so it may more effectively and efficiently advance its mission into the future. This includes, but is not limited to, increasing organizational effectiveness, leadership skills, program planning, and evaluation skills.

This initiative will focus on six priority communities with high rates of gun violence and crime. These communities are riddled with community-level risk factors for violence, including poverty, violence and racial prejudice, socially and structurally disorganized neighborhoods, high rates of adults involved in crime, and high prevalence of drugs and firearms. Youth are more likely to feel hopeless, helpless, and scared in disadvantaged environments, and such communities are more likely to have social norms that condone or promote violence.

To enter the project, organizations respond to a RFA, are vetted according to internal criteria, before 10 organizations are selected to move through this first cohort. The main activities are an assessment that specifies areas in which each organization needs improvement. Based on that assessment, the organizations begin their cohort group and one-on-one coaching sessions with technical experts. After five months of engagement, they receive a mini-grant to support their violence prevention program. Grants are provided at the beginning of summer, to increase summer resources and initiatives for violence prevention that focus on youth, during the months with greatest spikes in violence.

The main delivery mechanisms of the project expand our public health prevention approach that builds organizational capacity to address issues of violence. The FY22 budget currently funds the project at \$60,000, for six mini grants of \$10,000 to organizations that complete the fellowship. ARP funds will allow us to increase the number of community-based organizations served each year from six to 10, as well as increase the mini grant amount to \$20,000. It also allows us to solidify partnerships with trainers and consultants.

The project is anticipated to run until December 2024. Initial payments of \$60,000 have been approved as of June 2022.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

The Output KPI is the number of non-profit organizations participating in the fellowship.

- Expected Outcome KPIs:
 - Increase networking opportunities and guide development of strategic plans across organizations serving areas disproportionately experiencing violence.
 - Improve coordination between organizations working to prevent youth violence.
 - Increase the number of youth violence prevention programs in Louisville.

- Build internal capacity (e.g., grant writing skills, budget planning, program evaluation) of community-based organizations.
- Elevate the visibility of smaller community-based organizations doing work aligned with the city's Re-Imagining Public Safety strategy.
- Increase trust and legitimacy between LMG and community members.
- Increase relationships and legitimacy between OSHN and community members.
- Enhance collaboration with OSHN's outreach efforts in priority support areas related to violence prevention.
- Enhance positive perceptions of LMG in the areas of support, resource allocation and community engagement.

Project ARP-0041-SHN: Everytown USA Data Fellow

Funding amount: \$117,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

Everytown USA is the largest violence prevention organization in the US. Its expertise includes gun violence prevention research, data collection, and movement building. Their website <https://www.everytown.org/>.

The Everytown Data Fellow funded through this project will help improve OSHN's data collection efforts by helping centralize and merge data from multiple sources (e.g., LMPD, University of Louisville Hospital) and assisting various agencies that provide wraparound services to streamline their data collection efforts.

The Data Fellow's main activities will involve managing the storage of data systems as we work to build a much-needed data warehouse to support structured querying and evaluating progress against KPIs. The Data Fellow will also assist with building an advanced system of statistical analysis, utilizing regression analysis and other advanced methods to determine correlations and key factors that impact protective and risk factors associated with violence in Louisville.

Recognizing the need for transparency and bidirectional communication with the community and key stakeholders, the primary delivery mechanism of the Data Fellow will be to assist with building dashboards and systems for reporting relevant information to interested parties and to the public in a clear and meaningful manner. Data visualization may also be used to support reporting through various continuous improvement mechanisms, such as a Louisville gun statistics program and our own internal Louisville Statistics (LouieStat) program.

Hiring of a Data Fellow is underway, with an anticipated start in July 2022 and funding through June 2023.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Anticipated Output KPIs are:

- Streamlined, electronic data warehouse that houses and integrates data from multiple sources;
- Internal and external system of reporting, including dashboards for the public and key stakeholders;
- A report of independent variables most highly correlated with gun violence in Louisville; and
- Exchanging learnings with other metropolitan areas as appropriate.

Project ARP-0042-SHN: Family Recovery Court (FRC) - Seven Counties

Funding amount: \$200,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

Family Recovery Courts focus on reunification of families that are involved in the child welfare system and struggling with parental substance use, while also increasing healthy parent-child relationships. This program not only helps the families involved, but it also leads to a decreased interface between the police and legal systems and those with substance use disorder, which ultimately contributes to increased public safety and community wellbeing.

Juvenile Family Recovery Court (JFRC) is a voluntary program for parents who are court-involved and Child Protective Services (CPS) active, due to substance use issues. Parents are eligible for the program if the Cabinet has filed a petition on the basis of substance use and the petition has been adjudicated by the courts. Participants enter the program no later than 30 days post-adjudication and are involved for approximately 12-18 months. The program is phase-based, focusing on different areas of need.

The project's intended outcomes are to improve parent and child relationships, increase reunification, and expand programming to include training all staff in motivational interviewing to assist with participant retention. This project pre-dated ARP. When its previous funding source ended, ARP funded the project to continue to December 2022. Completed less than 50%. As of June 17, 2022, the project has expended \$29,354.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

It is anticipated that there will be 23 FRC participants during program with approximately 12-15 participants joining the program this calendar year. We have been able to partner with the Nearly New shop to employ 2 current FRC participants and we have another participant who is interviewing for a position. We currently have participants interviewing at Scarlet Hope and for internships with Seven Counties and the office of State Rep. Keturah Herron.

Output Performance Indicators		
Output Measure	Output Target Number	Output Data Source
1. Participants will successfully complete 52 weeks of JFRC, including completion of all 3 required phases of services	20 successful graduates during this grant period	JFRC monthly tracking and attendance sheets Participant tracking database
2. Children of the completed participants will achieve permanency	20 successful graduates will have children	Collaborative tracking with CHFS
3. Increased understanding among community partners of the impact of substance use disorder and trauma	Bi-annual training with the Family Court term Quarterly training for all JFRC community partners and staff	Sign in sheets for each training

Outcome Performance Indicators		
Outcome Measure	Outcome Target Number	Outcome Data Source
1. Demonstrate decrease in overall cost due to sustained sobriety and decreased time in out of home care	Children of 20 participants will be successfully returned	TWIST data from CHFS Data analysis per contract with UL
2. Attendance at required court sessions, treatment appointments, classes	85% compliance among all participants for duration of grant period	JFRC monthly tracking and attendance sheets; Participant tracking database

- Current data outcome for 23 participants:
 - Race: 4 African American, 19 non-Hispanic Caucasian.
 - Gender: 2 males, 21 females.
 - Income: 11 participants are employed with income ranging from \$8,400- \$36,000 per year. All of our participants receive some form of government assistance (Medicaid, SNAP, WIC, 3C's, and/or Section 8 Housing).
 - Breakdown by zip code: 40219 (1), 40291 (2), 40272 (1), 40220 (2), 40207 (1), 40258 (2), 40206 (1), 40212 (3), 40203 (2), 40204 (1), 40217 (5), 40202 (1), 40018 (1).

Project ARP-0060-SHN: Office of Youth Development

Funding amount: \$8,500,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

The Louisville Metro Office of Youth Development (OYD) holds a vision to build a world that centers youth voices, agency, safety, and liberation. Through its mission, OYD seeks to transform systems that prevent young people from living equitable, healthy and happy lives. OYD values youth voices, equity, social justice, transformational change, advocacy, and community building.

This project will add three positions to expand OYD:

- A Grants Coordinator will support the grants management supervisor and is budgeted at 100% effort (1.00 FTE; 12 calendar months) annually. The grants coordinator will be responsible for the planning, organizing, and coordination of all OYD grant activities, including Youth External Agency Fund. Additionally, the grants coordinator will monitor grant activities, control expenditures, collect and analyze data, and prepare reports on projects, programs, and services. This position is budgeted at 100% effort (1.00 FTE; 12 calendar months).
- A Data Center Manager will oversee the activities of the Youth Development Services Data Center to ensure it meets its goals and objectives. They will report directly to the Youth Development Strategy & Operations Officer and oversee the Data Analyst and Policy Analysis. They will be responsible for maintaining relationships and an understanding of local, state, and federal data linked to the social determinants of health for Jefferson County youth. This position is budgeted at 100% effort (1.00 FTE; 12 calendar months) annually.
- A Data Analyst will gather data sources, coordinate primary qualitative and quantitative data collection, and lead the development of the Youth Equity Report. They will generate analysis of data and connect local, state, and national data relative to youth health outcome measures. They will be responsible for data visualizations as well as supporting the office and partners in using data gathered to set priorities. They will also work closely with the Policy Analyst to understand data trends and how to align activities and objectives of the Louisville Youth Network and other local youth serving organizations. This position is budgeted at 100% effort (1.00 FTE; 12 calendar months) annually.

Strategic Initiative I: Network for Youth Development and Community Building

Purpose: Create a comprehensive and accessible Youth Development System for Louisville Youth (10-24) to access a variety of services and programs.

The Network for Youth Development and Community Building will fill a gap within the city of Louisville by connecting youth-serving organizations. Local youth-serving organizations can work together to leverage resources and knowledge to comprehensively address the needs of Louisville youth. By increasing awareness and access, youth-serving organizations will be more equipped to decrease service duplication while also providing youth with a continuum of care without breaking connection. Organizations will also be able to share trainings and data to understand trends and set priorities. The Network gives OYD the opportunity to work directly with those making an impact at the individual, intrapersonal, organizational, and public policy levels of the socioecological model.

Strategic Initiative II: Social Justice Youth Development Certification Program

Purpose: Equip the youth development workforce with the supports, tools, and resources needed to practice a holistic approach to youth development focused on promoting social justice and equity for youth, their families, and communities.

Louisville holds a rich and diverse array of youth development programs and services. These programs have the potential to address inequities experienced by some of the most underserved youth in our communities. In order to make larger impacts, these programs need professional development support, tools, and resources to adopt equitable approaches to youth development through their policies and practices. The Social Justice Youth Development Certificate Program will focus on addressing this need for youth-serving organizations and youth development professionals, so that Louisville's youth receive high-quality social justice- and equity-focused supports, opportunities, programs, and services. Steering

and planning committees for the certificate program are being established with the first phase of the certificate program, set to roll out in May 2021.

Strategic Initiative III: Youth Development Services Data Center

Purpose: Gather data that tells a holistic story of youth in Louisville, utilizing local and state data sources, to examine the impacts the social determinants of health have on the life expectancy rates of Louisville youth.

Currently, there is no county-level mechanism to understand youth (ages 10 – 24) outcomes, outside of those provided by Jefferson County Public Schools (JCPS). The outcomes that are provided are typically around education and workforce. Youth outcome measures are included in state level data sources such as Kids Count – Kentucky Youth Advocates, Kentucky Department of Education, and Kentucky Center for Statistics. However, we see the opportunity to create standardized metrics and outcomes for Jefferson County youth to track the impact of local youth initiatives. The Youth Development Services Data Center will generate metrics that will inform how Louisville Metro Government can impact future outcomes for Louisville’s youth.

The project expects to achieve the desired outcomes by the end of 2023.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Success will be measured by:

- Number of youth-serving organizations engaged (across initiatives)
- Number of youths served
- Number of engaged and trained for implementation of initiatives
- Number of community members engaged in community youth development practice
- Number of youth-adult partnerships created
- Number of organizations and youth workers who complete the Social Justice Youth Development Certification Process
- Established TA crisis hotline for youth workers
- Published Youth Equity Report
- Established Youth Development Services Data Center

Louisville Metro Police Department (LMPD)

Project ARP-0033-LMP: Public Safety Reform

Funding amount: \$17,500,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

The Public Safety Reforms Project will improve the ways in which our public safety employees protect the residents of Jefferson County. This project will allow LMPD to continually advance training, performance standards, skills, supervision, officer wellness, recruitment, and community engagement. The Public Safety Reforms Project is comprised of three initiatives:

- Creation of the Accountability and Improvement Bureau (AIB) within LMPD. This Bureau will act on multiple fronts: improved training, performance standards, improved supervision tools and skills, audits, and accountability. AIB staff will include experts in curriculum development, adult education, legal instruction, officer wellness, IT/Analytics, managers, and auditors.
- Technology and equipment upgrades within LMPD that are related to and recommended by the AIB.
- Additional measures for community engagement, community and LMPD surveys, officer recruitment and staffing, and deflection.

This project has numerous delivery methods including but not limited to, training, policy development and supervision. The timeline for Public Safety Reform is continuous in nature, and these funds will be used to establish a functional Accountability and Improvement Bureau in a way that is sustainable in perpetuity.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Success will be demonstrated by the continuous improvement of LMPD and LMG, reflected in the work and reports of the Accountability and Improvement Bureau. One important part of the AIB is the Audit Section. The reports from the Audit Section will show if the training, performance, implementation, and supervision is successful and advancing the work of LMPD. In addition to this audit work, surveys of community members and police officers will also demonstrate how the improvements are received and understood.

Project ARP-0043-LMP: LMPD Technology

Funding amount: \$6,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

During the COVID-19 pandemic, violent crime in Louisville has dramatically increased and become an important social determinant of health, especially in lower income neighborhoods corresponding to Qualified Census Tracts. The use of technology in policing is essential. Since we are the premiere investigative unit in Kentucky, digital evidence comes to LMPD for processing. It is essential that we keep

up with technology demands. Every violent crime scene has a mobile device attached to it, and the need for the evidence is in demand now more than ever.

MetroWatch Camera Expansion project is seeking to deploy additional cameras. This project could result in an additional 200-250 cameras for LMPD. The expansion of cameras will also require an increase in storage for the video from the cameras. In addition, more cameras cannot be added to the MetroWatch Camera system until the database server software is upgraded. Civic Innovation and Technology (CIT) also will require an additional FTE to handle the increased workload of keeping more cameras updated and operational.

Digital Evidence is fast becoming more critical when solving crime and the retention period for Digital Evidence information is also increasing. LMPD requires a separate solution for the storage of digital evidence and a software management solution for keeping the evidence efficiently organized, as well as maintaining chain of custody. CIT will work with LMPD to procure and install a digital evidence management solution.

The Digital Forensics Unit is tasked with providing cell phone extractions and analysis, cell site analysis, and storage of electronic evidence. This evidence is critical in every type of criminal investigation. The detectives in the Digital Forensics Unit are trained in specialized fields to assist the department in requesting, downloading, analyzing, storing, and presenting evidence to a judge or jury. The equipment and software purchased will provide much-needed tools that could extract and store crucial evidence which in turn should boost successful prosecution rates.

LMPD will leverage the funding provided for technology investments to lower crimes rates (especially in crimes that are violent in nature), increase the rate of resolving violent crime, increase the rate of closing cases, increase arrests for violent crimes, and higher rate of conviction when cases are adjudicated. Funds will be obligated for the service contracts to continue through 2026.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Output KPIs will include the number of criminal cases that utilize the new digital evidence solution and the number of incidents that are served with the additional cameras. The intended outcome is a reduction in the crime rate.

Youth Transitional Services (YTS)

Project ARP-0045-YTS: Juvenile Assessment Center

Funding amount: \$3,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

Since the closure of Youth Detention Services in December 2019, there has been no safe space for law enforcement to bring youth to be screened by the Court Designated Worker (CDW). The Juvenile Assessment Center will provide a space for the CDW to conduct confidential screening assessment on juveniles, a place for juveniles to receive basic life needs (e.g., food, restroom and medical) while being in a staff secured setting supervised by sworn peace officers.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Expected Output KPIs are:

- Number of youths brought into the facility
- Demographics of youth
- Disposition of youth
- CDW presence
- Medical presence

Office of Management and Budget

Project ARP-0027-OMB: Premium Pay - Metro Employees

Project Expenditure Category: 4.1 Public Sector Employees

Project ARP-0028-OMB: Vaccination Incentives - Metro Employees

Project Expenditure Category: 1.1 COVID-19 Vaccination

Funding amount: \$ TBD

Project Overview

Staff across LMG were committed to the continuity of services for Louisville residents throughout the pandemic.

LMG provided Premium Pay For those who put their own health at risk to fulfill their duties. Eligible workers who performed essential work were classified into two tiers based on the level of risk inherent to their position and duties. Tier 1 were those employees with the most direct exposure to the public, including, but not limited to, public health and public safety. Tier 2 employees with less direct exposure to the public, but who were still onsite with coworkers or in contact with materials that had been handled by others. Tier 1 employees received up to \$\$4000 in Premium Pay and Tier 2 employees received \$1000 in Premium Pay.

In addition to Premium Pay, all staff were eligible for a vaccination incentive if they provided proof of vaccination or an approved exemption. Employees who were Premium Pay Tier 1 were received a vaccination incentive up to \$1000. Employees who were Premium Pay Tier 2 or who were not able eligible for Premium Pay received a vaccination incentive up to \$500.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

LMG's fiscal year end is June 30, and work continues to reconcile the final Premium Pay and Vaccination Incentives data. The final performance report for the Premium Pay and Vaccination Incentives will be published in future reporting.

Project ARP-0029-OMB: Premium Pay – Public Sector Component Unit/External Agencies

Project Expenditure Category: 4.1 Public Sector Employees

Project ARP-0030-OMB: Vaccination Incentives – Premium Pay – Private Sector Component Units/ External Agencies

Project Expenditure Category: 4.2 Private Sector: Grants to Other Employers

Project ARP-0031-OMB: Vaccination Incentives – Component Units/External Agencies

Project Expenditure Category: 1.1 COVID-19 Vaccination

Funding amount: \$ TBD

Project Overview

LMG component units and external agencies were committed to the continuity of services for Louisville residents throughout the pandemic.

LMG provided Premium Pay For those who put their own health at risk to fulfill their duties. Eligible workers who performed essential work were classified into two tiers based on the level of risk inherent to their position and duties. Tier 1 were those employees with the most direct exposure to the public, including, but not limited to, public health and public safety. Tier 2 employees with less direct exposure to the public, but who were still onsite with coworkers or in contact with materials that had been handled by others. Tier 1 employees received up to \$\$4000 in Premium Pay and Tier 2 employees received \$1000 in Premium Pay.

In addition to Premium Pay, all staff were eligible for a vaccination incentive if they provided proof of vaccination or an approved exemption. Employees who were Premium Pay Tier 1 were received a vaccination incentive up to \$1000. Employees who were Premium Pay Tier 2 or who were not able eligible for Premium Pay received a vaccination incentive up to \$500.

Component units and external agencies include Suburban Fire and EMS, County Clerk, Sheriff, Kentucky Science Center, Waterfront Development Corporation, Belle of Louisville, Kentuckiana Works. Payment to Suburban Fire and EMS were contingent upon acceptable cost sharing with other localities, as well as distribution requirements similar to vaccination requirements set for Metro employees.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

LMG's fiscal year end is June 30, and work continues to reconcile the final Premium Pay and Vaccination Incentives data. The final performance report for the Premium Pay and Vaccination Incentives will be published in future reporting.

Project ARP-0032-OMB: Compliance and Reporting

Funding amount: \$15,000,000

Project Expenditure Category: 7.1 Administrative Expenses

Project Overview

This project encompasses administrative costs necessary to meet LMG’s significant compliance and reporting responsibilities throughout the life of the State and Local Fiscal Recovery Fund (SLFRF). Primary costs for this project include Office of Management and Budget (OMB) personnel and contract labor costs; the Louisville Accelerator Team’s (LAT) contract labor; software for managing SLFRF grants, contracts, and projects; reporting software; contract consultants; and miscellaneous other administrative costs.

OMB staff and contractors manage the financial and compliance activities associated with SLFRF projects, including financial monitoring of subrecipients. OMB also produces financial data for the Quarterly Project and Expenditure Reports and the annual Recovery Plan Performance Report.

LAT staff and contractors provide administrative project management support for the SLFRF projects. LAT staff and contractors work with the Office of the Mayor and the Louisville Metro Council advising on project selection and reporting project updates. The mission of LAT is to provide support, remove hurdles and assist LMG agencies and subrecipients to deliver these projects on time and on budget.

For further information on the outputs of the OMB and LAT initiative, refer to <https://louisvilleky.gov/government/american-rescue-plan>

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

The performance of the administrative duties of the OMB and LAT are demonstrated in achievement of the key goals for this project:

1. Ensure compliance with Treasury and 2 CFR 200 requirements as evidenced by the annual Single Audit;
2. Ensure successful management of all SLFRF projects as evidence by the quarterly and annual reporting provided to Treasury; and
3. Providing timely and transparent reporting to the Mayor, Council and citizens of Louisville to demonstrate the impacts of the SLFRF funded projects.

Project ARP-0044-OMB: Public Safety Hiring Initiative

Funding amount: \$4,800,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

Staffing across Louisville Metro has been negatively impacted by the COVID-pandemic, but few areas affect our community as directly as those in the Emergency Services and Metro Police Departments. To ensure Louisville residents have reliable essential services, the Public Safety Hiring Initiative has been established to provide hiring and relocation incentives to all new hires, rehires, and lateral hires

from outside of Metro government, effective January 31, 2022, through July 31, 2022. Incentives are paid in three installments – completion of job training, and after the first and second year of service – to encourage retention of hires.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Louisville Metro is in the process of instituting policies and procedures to govern the Public Safety Hiring Initiative. So far 69 eligible hires have been identified, and the initiative could potentially allow for an additional 531 new hires. Additional performance metrics are being developed and will be reported in future editions of this report.

Project ARP-0046-OMB: Public Safety Salaries

Project Expenditure Category: 6.1 Provision of Government Services

Funding amount: \$11,167,916

Project Overview

These funds were obligated from revenue loss to the provision of salaries for the Public Safety Agency for Fiscal Year 2021.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

As a direct provision of expenditures that are part of the routine budget for LMG, there are no direct or indirect performance metrics for this obligation.

Metro Parks

Project ARP-0049-PAR: Chickasaw Park Pond

Funding amount: \$2,500,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

The Chickasaw Pond is the only flatwater recreational amenity in west Louisville. The project will restore Chickasaw Park Pond for use by the community.

This project will resolve an environmental justice issue by restoring Chickasaw Park Pond for safe use by the community. It advances the goals of the West Louisville Outdoor Recreation Initiative to create nature-based park infrastructure that supports outdoor programming and promotes equitable access to nature and the outdoors in Louisville.

Once restored, this pond will be available for passive recreational use by residents and for formal organized programming by Metro Parks through their Louisville ECHO (Louisville is Engaging Children Outdoors) program. As a capital infrastructure improvement, this project will provide west Louisville residents with convenient access to a flat body of water. This removes a community barrier and addresses a programming need for Metro Parks to have a space in west Louisville where residents, particularly youth, can be provided introductory experiences (e.g., water safety, canoeing/kayaking, fishing). Without this amenity, residents must continue to seek those experiences outside of their neighborhood.

The pandemic exposed the need for all residents to have safe access to a range of outdoor activities, including within local park spaces. It is accepted that low-income and communities of color have been less resilient in the face of the pandemic because of disparities, including those related to environmental justice concerns, which limited access to outdoor spaces.

A primary measure of success is public perception of the completed project and its ability to:

1. assuage community concerns around any lingering pollutant-related safety concerns and
2. meet community goals related to the restored pond's purpose as a park amenity.

Project completion is estimated to be spring of 2024

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

KPIs will be created to track passive recreational use of the pond by residents. Additional programs such as water safety, canoeing, and fishing will be tracked.

Project ARP-0054-PAR: Iroquois Park Tennis Courts

Funding amount: \$500,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

Iroquois Park is a major urban park serving council districts 12, 15, and 21 with an estimated population served of over 100,000. This project will renovate a tennis court complex and provide a free and safe environment for outdoor recreation. The major urban park classification means we will be reaching the maximum number of people with a renovated outdoor recreational opportunity.

According to data provided through the Olmsted Parks Conservancy, it's also the city's most heavily visited public park. Additionally, it's also the area in Louisville with the highest number of foreign-born/international residents: among the neighborhoods surrounding the park, Kenwood Hill (23%), Auburndale (14%), Beechmont (12%) and Iroquois (12%) have a much higher population of foreign-born residents than the city's 7% average cited by the University of Louisville's Department of Urban Affairs demographic study of Louisville neighborhoods from 2017.

This project could begin as soon as 6 months after the grant agreement has been signed.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

The basic measure of success is to see park users playing tennis again on the courts. A more measurable way to define success is to track the number of people who are reserving the courts to play through our reservation system.

Project ARP-0055-PAR: Berrytown Park

Funding amount: \$200,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

Berrytown Park is a community park serving council District 19. It also includes a community center that is home to Metro's AIR (Adaptive and Inclusive Recreation) program. The AIR program has provided recreational opportunities for youth and adults with disabilities and has partnered with organizations such as the Special Olympics, Kentucky School for the Blind, and others.

Many of the Department's tennis courts have either reached or exceeded their useful service life and need renovation in order to provide safe outdoor tennis opportunities. Due to a lack of necessary funding, this renovation project has been put on the deferred maintenance list with prospects of adequate funding. This project will renovate the Berrytown tennis court complexes within the Parks Department and provide a free and safe environment for outdoor recreation. The community park classification with a community center with a regional draw means we will be reaching the maximum number of people with a renovated outdoor recreational opportunity.

This project could begin as soon as 6 months after the grant agreement has been signed.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

The basic measure of success will be to see park users playing tennis again on the courts. A more measurable way to define success is to track the number of people who are reserving the courts to play through our reservation system and the number of new tennis programs offered by the community center staff.

Project ARP-0056-PAR: Elliott Park Master Plan Implementation

Funding amount: \$500,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

Elliott Park is 1 of 17 Olmstead-designated parks, and it is on the National Registry of Historic Places. Louisville Parks and Recreation and Metro Government has a great opportunity to complete a project of this significance with ARP funding and the help of our non-profit partners. We have worked with the Olmsted Parks Conservancy throughout the entire master plan process to garner as much community support and buy-in of the master plan process.

Elliot Park is on the west side of the Russell neighborhood and has not seen significant capital investments since 1998. The park needs redevelopment and upgrades in order to keep it a relevant fixture in the Russell neighborhood, which has recently seen major investment in residential and commercial properties. Elliot Park has approximately 2,700 people residing within a 10-minute walk of the park with a makeup of 30% children and 15% seniors. Furthermore, approximately 70% of this population is considered low-income residents according to the Trust for Public Lands Data Analysis Tool.

The focus of the master plan process and design qualities include equity, accessibility, and sustainability. Many of these significant park qualities have been lost over the years due to lack of significant investments. This project will address these issues and bring Elliot Park up to current park standards making it a neighborhood destination and point of civic pride in the Russell Neighborhood again.

The project is currently in the design/permitting phase which is expected to be complete in June 2022. We expect to put out a bid for the plans when the design is complete and anticipate construction in the Fall 2022.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

The measure of success will depend on how much of the design is constructed. It is expected there will be significant elements of the master plan that will have to be removed from the design without the full amount of funding available.

Project ARP-0057-PAR: Swimming Pools**Funding amount:** \$5,000,000**Project Expenditure Category:** 6.1 Provision of Government Services**Project Overview**

Algonquin pool is 68 years old and has not seen major renovations for approximately 20 years. The list of repairs that need to be made on a yearly basis makes keeping this pool open to the public difficult. The cost of repairs far outpaces the amount of revenue generated every season. The lack of investment in the pool has resulted in a low number of participants for regular swimming opportunities as well as programs offered. This lack of aquatic access and programs have limited the opportunities for at-risk children to learn how to swim and have the chance for outdoor exercise. Plans need to be developed and major construction needs to occur to bring the public pool up to current standards and provide a safe facility for those aquatic participants.

The project will fund the plan development/construction of a new aquatic facility and allow Parks and Recreation to bring old outdoor swimming pools up-to-date and make it a relevant aquatic facility. A modern aquatic facility will increase the number of users.

This project is expected to be completed in 2023.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Project success will be measured by the increase in numbers of participants for recreational swimming, swim lessons, lifeguard/junior lifeguard training, and other organized swimming programs.

Louisville Free Public Library

Project ARP-0051-LIB: Main Library

Funding amount: \$8,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

The Main Library is the largest public library facility in Kentucky and holds the largest collection of materials of any public library outlet in the state. It lacks the more innovative features that have been included in our recently built regional libraries such as a maker space, demonstration kitchen, and studio space for an artist in residence. Main provides services that support the entire LFPL system, so there are more staff located at Main than any other location. Of our 328 staff positions, 104 are based at Main. And approximately 16,000 square feet of space in the “stacks” area of the 1906 building is not usable due to lack of accessibility caused by structural features, as well as the presence of lead paint in the area. The Main Library is the flagship public library in the state and directly or indirectly serves the entire population of the Louisville MSA. It also serves as the regional library for the entire Urban Services District and economically challenged neighborhoods including Smoketown, Russell, Parkland, Shelby Park, and Shawnee. It lacks the more innovative features that have been included in our recently built regional libraries such as a maker space, demonstration kitchen, and studio space for an artist in residence.

To provide additional space for modern services at Main there are two opportunities that can be considered:

1. Acquire additional property near the Main Library and transfer some or all the non-public-service functions to that site: facilities department, community relations, materials ordering, shipping and receiving, technology.
2. Remove the built-in stacks from the 1906 building, eliminate the lead paint presence, and turn that area into usable public space. The relocation of staff to the newly acquired property will free up thousands of square feet of space at the Main Library that could be converted to public space and used for traditional purposes such as additional seating and shelving to increase the collection size. The additional space will also allow for creation of interactive learning spaces, more meeting and co-working spaces, and cutting-edge features like an artificial intelligence learning center, augmented reality labs, an outdoor children’s pavilion, and a lending collection of things (microscopes, binoculars, small tools, gardening equipment, seed libraries, small appliances, art supplies, etc.)

The intended outcomes will be to increase the square footage of Main Library to continue closing the gap between the KY state standard for Library square footage per capita and the current LPFL metric and improve the level of services available so that it is on a par with newer Regional Libraries in the Southwest, South Central, and Northeast regions of Louisville Metro.

Project is expected to begin in summer 2022 and to be completed in 2024.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Key measures of success we expect see improved through this project include:

- Square Feet of Library Space per Capita
- Books per Capita
- Total Library Circulation
- Total Library Visits
- Total Public Computer Sessions.

Project ARP-0052-LIB: Portland Library

Funding amount: \$800,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

The Portland Library branch is currently too small, lacks adequate accessibility, and needs modernization to bring it up to par with other branches in the system. The plan calls for full renovation of the existing building to address accessibility issues, water intrusion, and quality of the fixtures and furnishings. In addition, the plan calls for the construction of a 4,500 square foot addition to enable a much larger materials collection, more computers, additional meeting room space, better accessibility, and a user experience comparable to that at library branches in other neighborhoods.

The intended outcomes will be to increase the square footage of Main Library to continue closing the gap between the KY state standard for Library square footage per capita and the current LPFL metric and improve the level of services available so that it is on a par with newer Regional Libraries in the Southwest, South Central, and Northeast regions of Louisville Metro.

Project expected to begin in fall of 2022 with a 9 - 12-month completion estimate.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Key measures of success we expect see improved through this project include:

- Square Feet of Library Space per Capita
- Books per Capita
- Total Library Circulation
- Total Library Visits
- Total Public Computer Sessions.

Project ARP-0053-LIB: Parkland Library

Funding amount: \$800,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

The Parkland Library on Virginia Ave. closed over 30 years ago and has been in use now for many years as the offices of the LMPD Professional Standards Unit. Closure of branch libraries in the 1990s was

one contributor to the current failure of the LFPL system to meet state minimum standards for square footage of library space per capita. Within one mile of the Virginia Avenue site there are 17,500 residents, including over 5,000 minors. A grassroots movement led by the “Friends of the Parkland Library” has been actively campaigning to see the building renovated and reopened as a public library. This funding application will cover the costs of renovating the building and preparing it for use as a library once LMPD has been relocated to another site.

The existing building is an original Carnegie funded library that opened in 1906. This project will expand the existing library and add an elevator to make all areas of the library accessible to the handicapped. The historical façade of the 1913 Carnegie building will be preserved. Renovating the 6,000 sq ft building should allow us to provide access to a materials collection of over 20,000 items, as well as 30 or more public computers, a meeting room for use by the public, and space for library early childhood literacy programming.

This project will reopen a long-closed public library in a community that has suffered from economic adversities. The library will provide support for educational pursuits and skill-building, resume development services, and job search assistance. The availability of computer technology for public use, including broadband Internet access, printing, copying, scanning, and faxing, will also assist area residents in seeking a new or better job. Training classes available from the library in person or online using Library public computers will also be a benefit to area residents who want to learn more on many job-related topics ranging from soft skills like communication and leadership, to technology skills including database management, preparation for technology certification testing, and learning computer and mobile app development skills.

Project will be completed 12 months from commencement

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Key measures of success we expect see improved through this project include:

- Square Feet of Library Space per Capita
- Books per Capita
- Total Library Circulation
- Total Library Visits
- Total Public Computer Sessions.

Project ARP-0058-LIB: Fern Creek Library

Funding amount: \$5,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

The Fern Creek Library was closed in 2018 due to budget issues. Prior to the closure it operated in a leased space and was the 8th busiest branch in the system for materials circulation.

The LFPL system does not meet state standards for total library square footage per capita. Reopening the Fern Creek Library is a key element of our long-range plan to close the gap between our current total square footage and the state standard. We currently have 411,351 square feet of library space, which is

48,703 square feet less than the state minimum standard. Using state guidelines to project to the year 2029, our minimum state standard will be 510,199 square feet, we will need to add 91,000 square feet of new library space by 2030 to meet the minimum standard.

Project steps include:

- Locate and acquire suitable property
- Build an 18,000 square foot library
- Add adequate staffing to operate the library
- Acquire all library materials, furnishings, computers, etc.

The project is expected to be complete by October 1, 2023

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

Key measures of success we expect see improved through this project include:

- Square Feet of Library Space per Capita
- Books per Capita
- Total Library Circulation
- Total Library Visits
- Total Public Computer Sessions.

Civic Innovation and Technology

Project ARP-0059-CIT: Broadband

Funding amount: \$2,000,000

Project Expenditure Category: 5.19 Broadband: “Last Mile” projects

Project Overview

Currently, nearly 900 residential units in our community lack access to high-speed internet infrastructure. In addition, thousands of residents who are low income find the cost of access to be a barrier to adoption. Broadband was identified as a critical need for residents to isolate during COVID 19, enables telework, remote learning, and e-commerce, especially for residents in low-income areas.

This project is designed to accomplish the following:

- First, we will connect all the remaining 900 homes in Louisville that lack access to high-speed internet (defined as 25Mbps/3Mbps) by partnering with an established Internet Service Provider (ISP) to complete their network build to all remaining properties that are considered unserved/underserved by FCC standards and bring them to the ARP defined minimum speeds of 100/20Mbps.
- Second, we will deploy broadband to the Parkway Place housing complex to allow residents to connect to the internet. We will ensure the long-term viability of this network by establishing a mechanism to then reimburse operating costs from the FCC Affordable Connectivity Program to sustain the project beyond construction. Parkway Place was selected because an existing CARES funded internet option will expire for these residents in the upcoming year.

Project should last approximately 12 months from start to completion, pending any ordering delays for fiber optic cable due to supply chain issues. Work on unserved homes could start within 60 days with work in Parkway Place beginning closer to 120 days to visible start due to pole make ready and permitting rules. Project completion is expected in 2023.

Use of Evidence

No funds have been allocated toward evidence-based interventions.

Performance Report

The key measures of success are:

- Completion of construction to provide high-speed internet access to the unserved areas.
- Every unit in Parkway Place will be connected to high-speed internet and provided with a device.