

2025 REPORT

Maricopa County Arizona

Recovery Plan

STATE & LOCAL FISCAL RECOVERY FUNDS

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Thomas Galvin

Chairman, Board of Supervisors
District 2

It's been a half-decade since the first COVID-19 case in Arizona. In that time, Maricopa County government has worked diligently to help residents rebuild and recover what was lost because of the pandemic. For some people, the loss was acute: the precious lives of loved ones, neighbors, or friends. For others, it was a loss of livelihood: perhaps a job, a business, or a home. For children, it was the loss of valuable time inside the classroom in the presence of teachers and peers.

The pandemic took its toll on communities across our great county, but Maricopa County has emerged stronger.

With the support of our Board of Supervisors, County staff stood up new programs, offered expanded services, and funded trusted community partners whose work is helping to make our community more resilient. As one of the nation's most populous counties, Maricopa County received \$871 million in American Rescue Plan Act (ARPA) funds, allowing us to make unprecedented investments to help individuals and families prosper in a changing world.

In fiscal year 2025 alone, we have spent:

- ✓ \$58.8 million on **housing solutions and homelessness**.
- ✓ \$27.8 million on **public health infrastructure**.
- ✓ \$7.7 million on **workforce development**.
- ✓ \$4.9 million on **public safety**.

By the time all ARPA funds are expended, we expect to have invested nearly \$300 million to expand housing options, \$133 million on improvements to public health infrastructure, and approximately \$40 million each on workforce development and public safety programs. These investments are helping to grow prosperity and increase security for all residents, but especially those facing challenging circumstances. Below are a few stories of the people we've helped and issues we've addressed using ARPA funds.



Housing

[Lorena Pacheco](#) and her three kids had been through a lot by the time they applied to Acacia Heights. In 2022, they ended up homeless after leaving what Pacheco called “a situation we weren’t safe at.” Then, in 2024, she was diagnosed with Stage 4 breast cancer. What Pacheco wanted most in the face of that terminal diagnosis was to have all three of her children under one roof. She found the perfect place in the central Phoenix apartment community of Acacia Heights, funded, in part, by \$1.6 million from Maricopa County’s ARPA allocation. As Pacheco says, “It feels amazing to be able to live at a place where I grew up and I can also afford on my own.”

[Amanda Torres](#) has a new home thanks to a first-of-its-kind funding model. Built on land formerly used by a school district, La Esperanza Terrace is the first affordable housing project to be financed by Arizona’s School District Surplus Land Initiative. La Esperanza Terrace was developed by local non-profit UMOM New Day Centers, with Maricopa County investing \$6 million of ARPA funding in the \$36 million project. Torres said she’d been living paycheck to paycheck, unsure how she would afford housing, until she found La Esperanza Terrace.

Maricopa County is also investing ARPA dollars to address the number of veterans experiencing homelessness. The County made a \$3 million investment in a [Veterans Transitional Housing](#) facility in Glendale. As my colleague, Supervisor Debbie Lesko noted, “What better use of government money than that?” Work on the facility broke ground in early 2025. In addition to 50 housing units, the facility will offer resources from 75 different veteran organizations at a centralized community center.

In FY 2025 alone, Maricopa County spent \$23.7 million toward help for people experiencing homelessness, \$27.8 million for affordable housing projects, and \$7.3 million for rent and mortgage assistance.



Public Health Infrastructure

Post-COVID, there has been greater demand for mental health services, and Maricopa County has [partnered with Valleywise Health](#) to ensure those resources are available. Using ARPA dollars, Maricopa County funded an expansion and renovation of the [Mesa Outpatient Behavioral Center](#) and the creation of a new clinic for people experiencing serious mental illness to get court-ordered evaluations. Together, these facilities are expected to serve more than 1,000 people annually.

Other public health infrastructure investments include the renovation of the Office of the Medical Examiner facility; new Public Health clinic locations in Glendale, Goodyear, and Mesa; several new federally qualified healthcare centers; and an \$8 million investment in the [Center for Advanced Molecular and Immunological Therapies](#) (CAMI). CAMI will develop biotherapies that will help people live better and longer.

These ARPA-funded centers link clinical services (emergency psychiatric care), social services (court-ordered evaluations), and community-based programming—creating a more seamless, holistic public health ecosystem.

Additionally, Maricopa County continues to use ARPA funds to provide resources to residents impacted by extreme heat. In 2024, thanks to expanded availability of [heat relief sites](#), we saw our first year-over-year decline in heat deaths in a decade despite 113 consecutive days of temperatures at or above 100°F between late May and mid-September. So far this heat season (May-June 2025), active heat relief centers operated for nearly 9,200 hours and supported nearly 28,000 individuals.

Workforce Development

A healthy and prosperous community needs an educated and well-trained workforce. In FY 2025, the Board invested nearly \$8 million into programs that help unemployed or underemployed individuals get the skills they need to get the jobs they want. Among those:

- ✓ Expanded apprenticeship opportunities, focused on high-demand industries such as construction and healthcare.
- ✓ A Career, College, and Credential initiative that helps workers get into trade schools or community colleges, or helps them obtain better jobs through certification programs.
- ✓ Subsidized employment for youth ages 16 to 21 in high-demand industries.

All of this, coupled with a thorough review of our decades-old zoning code, the hiring of the County's first-ever economic development advocate, and innovative initiatives from our Workforce Development Board, show that Maricopa County is not just talking about an economy that works for everyone, but is taking action to make it a reality.



Public Safety

As a county supervisor, my highest priority is public safety. And while most of our public safety spending comes from county tax dollars, we have been able to utilize ARPA funds to support public safety priorities including:

- ✓ Increased criminal case staffing for the Maricopa County Attorney's Office and Maricopa County Public Defender's Office.
- ✓ Diversion programs that offset treatment and drug-testing costs for defendants.

Public safety funding makes up nearly 50 percent of the overall County budget and was supplemented in FY 2025 by nearly \$5 million in ARPA funds.

Accountability

Over the past five years, Maricopa County has prioritized accountability in investing ARPA funds. An interactive dashboard allows residents to track fund allocations in real time at Maricopa.gov/RescueFunds. Each dollar is tied to a strategic goal, a measurable metric, and a long-term vision.

ARPA funds have not been used to create ongoing financial obligations. Instead, they have funded catalytic one-time projects that expand capacity, not dependency.

You can find more details about specific programs and initiatives in the pages that follow.



CHAIRMAN THOMAS GALVIN, BOARD OF SUPERVISORS, DISTRICT 2

Uses of Funds

Public Health (EC1)

Since the onset of the COVID-19 pandemic, now five years ago, Maricopa County has worked to provide appropriate and adequate responses to the COVID-19 pandemic to ensure all residents have the necessary infrastructure in place to meet their healthcare needs, and to be able to respond to future disease outbreaks disease. The County has allocated \$188.8 million of SLFRF funds to address various public health impacts of COVID-19. It's notable that \$47.2 million of our public sector and economic impact allocations are also being dedicated to Public Health outcomes. Not only did the County provide COVID-19 testing, vaccinations, and personal protective equipment for both internal and external partners, it is currently supporting new public health clinics, a research center, Federally Qualified Healthcare Centers, and facilities to care for those with mental illness, with a focus on underserved areas. Maricopa County is readying for our future.

Negative Economic Impacts (EC2)

The County has allocated \$518 million of SLFRF funds to address various negative economic impacts due to the pandemic and has established many projects to assist low-income persons. The County committed \$296.7 million (of the \$518 million) in funding for affordable housing and homelessness projects, and projects to support eviction prevention. Additional projects offer workforce assistance, food assistance, burial assistance, and nonprofit provider assistance.

To prevent evictions, the County provided direct payments to landlords with assurance of no eviction, legal services to prevent evictions, navigation and application assistance for Emergency Rental Assistance, and longer-term case management.

To address the issues of unemployment and underemployment caused by the pandemic, the County provided funding for workforce assistance solutions and developed a set of comprehensive best-practice workforce assistance projects targeted to those most impacted by the pandemic. Plus, \$30.2 million in grants was offered to 1,354 negatively impacted small businesses in 2022 and 2023.

The County recognized the important contribution nonprofit organizations provide in addressing local negative economic impacts. Approximately \$13.9 million was granted to various providers including adult day health services and domestic violence providers to support the need for increased services and address the increase cost to provide such services because of the pandemic.

Public Health-Negative Economic Impact: Public Sector Capacity (EC3)

Maricopa County is providing a variety of services to disproportionately impacted communities to maximize the recovery from the COVID-19 pandemic. The County has allocated \$86.3 million of SLFRF funds to address public health negative economic impacts by boosting public sector capacity. Specifically, the County has provided funding for nursing retention incentives, increased staffing for criminal court cases, and renovations for the Medical Examiner facility to increase capacity.

Premium Pay (EC4)

Maricopa County allocated \$16 million of SLFRF funds to cover the cost of premium pay for its frontline employees. Premium pay was provided for certain Public Health and Safety positions working within the jails and court systems where services must be provided regardless of the pandemic. As of April 10, 2023, the COVID-19 public health national emergency has ended, and premium pay is no longer being provided.

Infrastructure (EC5)

To help build critical technical infrastructure in underserved areas, Maricopa County has allocated \$48.5 million of SLFRF funds for various broadband and water infrastructure projects, committing \$34.6 million to a partnership with Arizona State University, the Institute for Digital Inclusion Acceleration and the Sun Corridor Network to map, leverage and connect underserved parts of the County.

The COVID-19 pandemic reinvigorated use of the County's extensive park system. Maintaining trails, updating drinking water pumps and storage tanks, and adding new wastewater evapo-transpiration beds will help provide additional upkeep needed for these areas. The County directed \$13.9 million to repair and maintain wastewater infrastructure and drinking water infrastructure within our parks, recreation areas and County islands within urban and suburban areas.

Revenue Replacement (EC6)

Maricopa County will take advantage of the standard allowance of \$10 million authorized in the SLFRF Final Rule and will apply these resources to County Construction in Process (CIP) Projects within the county government system. A large portion of this allocation is directed to improving security within the County's court system through modern monitoring technology.

Administrative (EC7)

Maricopa County has allocated \$3.6 million of SLFRF funds to Administrative Oversight to ensure monitoring, accounting, and reporting is timely and transparent. \$870,000 of the administrative allocation supported several outlying fire districts throughout the County as they responded to the COVID-19 pandemic.

Emergency Relief from Natural Disasters (EC8)/Surface Transportation (EC9)/Title I (EC10)

Through June 30, 2025, none of Maricopa County's SLFRF allocation has been committed to these expenditure categories.

Community Engagement

The County has used multiple forms of feedback and data to determine the projects it intends to conduct. For example, the County used three comprehensive and detailed community assessments of key issues around housing and homelessness to inform its strategy to address them. These assessments (each required by agencies such as the Department of Health and Human Services, Office of Head Start and the Department of Housing and Urban Development) use multiple information sources including U.S. federal data, local community resident surveys, and community partner surveys including Community Action Programs and local cities. The County compiled this information and further researched best and promising practices to address the key issues identified. A similar approach and methodology applied to combatting the opioid epidemic, which was exacerbated by the COVID-19 pandemic. Two electronic needs assessment surveys were conducted to gather quantifiable information from providers and people with substance use disorder (SUD) and improve understanding of underlying causes and experiences with substance use. The surveys provided a summary of the current state of substance use prevalence and deaths, as well as a range of evidence-based strategies for Maricopa County to prioritize community needs. Additionally, the County has taken various steps to reach out to large stakeholders and groups such as coalitions to ensure its actions meet the needs of the community and serve those who are traditionally underserved. Finally, the County continues to reach out to community stakeholders and collect data from many local sources to inform its public health approaches.

Residents are informed about funding and nearby services through frequent updates on the County's American Rescue Plan Act dashboard and advertising of social programs in each district.

Labor Practices

Maricopa County has engaged with many contractors and sub-contractors to support diverse infrastructure and capital improvement projects in response to the COVID-19 pandemic and has developed an internal system for review and approval of ARPA funding of capital projects to expand workforce capacity.

In keeping with U.S. Treasury requirements, Maricopa County developed and shared a Labor Reporting Tool with contractors and sub-contractors to ensure compliance with Davis-Bacon Related Acts. This reporting tool includes an explanation section to aid in understanding the complex definitions of fringe benefits and the different ways contractors can conform to the Department of Labor's guidance on fringe benefits.

The County capital project directors and certified agency procurement aids (CAPA) evaluate individual project scopes and proposals for the required trades and ensure regular communication channels with project managers to stay on schedule and identify potential concerns. The general contractor implements and posts weekly schedules clearly at the jobsite and coordinates with subcontractors for delivery of each phase of the construction project. Labor disputes and disruptions are minimized in the capital projects with multiple stakeholders engaging in the Construction Management at Risk (CMAR) delivery method. The bid package included in the CMAR process ensures future contractors are aware of project deliverables, deadlines, and terms and conditions of the ARPA grant. This allows contractors to minimize disruptions by scheduling time between each phase of the construction project. Timelines are examined by Maricopa County and all stakeholders attend regular project meetings with planning, development, permitting, construction, and inspection to inform the status of project. Challenges are identified and mitigated through engineer and safety

GENERAL OVERVIEW

officer consultations. The Occupational Safety and Health Administration 30 and 10 certifications ensure each subcontractor provides a safe and healthy workplace. As the standard of safety, federal level licensure and training is provided to all laborers prior to working onsite. Personal protective equipment is required to be always worn. The superintendent is responsible for holding safety meetings and communicates in weekly meetings with the general contractor to avoid delays and identify any injuries. Lead times and schedules of laborers are reviewed as project team leaders supervise the progression of different elements of the construction project. The capital projects carried out by the County require these workforce practices to ensure laborers are working in a safe environment.

Use of Evidence

Many of the projects identified in the following Project Inventory will express specifics about the use of evidence practice being applied to them.

Maricopa County has a broad strategy to ensure SLFRF funds are used for well-established, defined, evidence-based interventions and programs that have a documented history of effectively addressing the issues they aim to solve. In many cases, the project or program funded through SLFRF funds directly impacts and addresses the issue it aims to solve such as COVID-19 vaccinations or additional homeless shelter capacity, and these projects provide immediate results showing their impact and effectiveness. In other circumstances where projects are funded based on model programs or strategies, such as domestic violence interventions, the County conducts research on effective evidence-based approaches as well as consulting with subject matter experts who have robust knowledge of the field to determine how and where to use SLFRF funds. If the County does not have research, expertise, or direct evidence to show project success, the County requires projects to collect data on a variety of outcomes which will inform and help build evidence for best practices. The County's overall approach is to ensure evidence is used to inform project selection and use data from the projects to build evidence of a project or program's effectiveness.

Program planning includes evaluation planning meetings to establish performance indicators, timelines, and standardized reporting templates. Many departmental projects include tracking of indicators where there is preliminary evidence to support the program theory. Contractors and partners are asked if their interventions have a scientific basis or process evaluation which could improve program activities. Some projects have a research element tied to the purpose of the program.

Performance Report

Maricopa County is committed to providing reasonable output and outcome measures for many projects funded in whole, or in part, with SLFRF funds. The County now has 142 projects in its inventory. Along with mandatory performance indicators, many projects have, or are designing, key performance indicators intended to show the efficacy of public health and economic support investments. While recognizing the applicability of various mandatory performance indicators, it's important to also recognize not all eligible uses will fit cleanly into these measures. Data gathering and analysis is ongoing. By applying continuous improvement practices to performance, the County can Plan, Do, Check and Act. Many of the projects identified in the following Project Inventory will express specifics about the ongoing performance attributes under consideration.

Public Health

COVID-19 Mitigation and Prevention

COVID-19 Vaccination

Project 86ARPAVACC: COVID-19 Vaccination – ARPA

Funding Amount: \$3,269,166

Project Expenditure Category: 1.1 COVID-19 Vaccination

Project Overview

- Maricopa County supplemented ongoing COVID-19 vaccination services with continued targeted outreach to high-risk and hard-to-reach populations.
- Maricopa County used monies to support COVID-19 vaccination services in the community through public health staff, multiple contracted vendors, and Medical Reserve Corps (MRC) volunteer strike teams. Funds were used to cover maintenance and storage of vaccines, medical supplies, mobile vaccine clinic fuel, and temporary staff to perform data entry, vaccine transport, and logistical support.
- Certain expenditures for vaccinations originally posted to CARES resources were moved to this project.
- **This project was completed in December 2023.**

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output: Vaccine doses
- Outcome: Reduced numbers of infections and severity of symptoms
- Mandatory Performance Indicators: None required

COVID-19 Testing

Project 26ARPATEST: ARPA COVID Testing

Funding Amount: \$32,466,001

Project Expenditure Category: 1.2 COVID-19 Testing

Project Overview

- Maricopa County provided testing services for COVID-19 as required for public health investigation and protection from COVID-19.
- Maricopa County Correctional Health provided COVID testing specifically in the County jails.
- **This project was completed in December 2023.**

Project Demographic Distribution

- 1 Impacted General Public
- 20 Disproportionately Impacted other households or populations that experienced a disproportionate negative economic impact of the pandemic

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output: Testing provided to help ensure inmates were given proper treatment if tested positive with COVID-19
- Outcome: Number of inmates in the County Jail tested for COVID-19
 - Calendar Year
 - 2021 – 64,172
 - 2022 – 70,499
 - 2023 – 33,123
- Mandatory Performance Indicators: None required

COVID-19 Contact Tracing

Project 86ARPACT: Contact Tracing

Funding Amount: \$2,765,189

Project Expenditure Category: 1.3 COVID-19 Contact Tracing

Project Overview

- The pandemic exacerbated the need to improve outbreak detection and response. Maricopa County Department of Public Health (MCDPH) epidemiologists support disease investigation, outbreak response, and infection control actions for residents, healthcare providers, and partners. MCDPH partnered with Arizona State University (ASU) to increase capacity to rapidly scale and respond to emergency public health events with trained investigators, while allowing Arizona State students to gain experience in public health. This program will sustain MCDPH's capacity to investigate cases of disease and other conditions reported to public health (including COVID-19), identify and respond to outbreaks, facilitate laboratory testing, and provide infection control guidance and support to the public and partners.

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- This initiative to improve outbreak detection and response created a total of six ARPA-funded positions, all filled by staff. The Epidemiology Division at MCDPH partnered with ASU to increase its capacity to conduct disease investigations. Throughout the last year, MCDPH assigned 1,800 positive cases and investigated 639 cases. Of cases assigned, 95.8 percent had successful contact attempts. The enhanced investigative capacity of MCDPH through the ASU partnership created an opportunity to start a yearlong, multi-county enhanced surveillance project for coccidioidomycosis (Valley Fever). This project will provide further insight into Maricopa County residents' experience with the disease while allowing MCDPH to continue focusing on salmonellosis impact in the community.
- Output: Number of positive case notifications completed
- Outcome: Percentage of positive cases (with contact information) notified within one (1) business day

Output/Outcome	Aggregated Data
Staffing	
Total Number of ARPA-Funded Positions	6
Percentage of Positions Filled by Staff	100%

PROJECT INVENTORY

Output/Outcome	Aggregated Data
Disease Investigations	
Number of Cases Assigned (Only Positive Cases are Assigned)	1,800
Number of Cases Investigated	639
Percentage of Cases Assigned with Contact Attempts	95.8%

- Mandatory Performance Indicators: None required

Personal Protective Equipment

Project 86ARPAPPE: ARPA PPE

Funding Amount: \$3,559,390

Project Expenditure Category: 1.5 Personal Protective Equipment

Project Overview

- Since the outbreak of the COVID-19 pandemic, Maricopa County's Department of Public Health (MCDPH) served as a key provider of PPE items (masks, gloves, goggles, gowns, face shields, hand sanitizer, etc.) to support the resupply needs of facilities and organizations around the county. Many PPE recipients were members of long-term care facilities, shelters, schools, and other communities disproportionately impacted by the COVID-19 pandemic. This program oversaw the logistics and warehousing to support the maintenance, provision, and processing of requests for COVID-19 PPE and disease mitigation supplies for the COVID-19 recovery response. Resources were prioritized based on the size of the facility, active cases, and burn rate.
- **This project was completed in May 2024.**

Project Demographic Distribution

- 1 Impacted General Public
- 20 Disproportionately Impacted other households or populations that experienced a disproportionate negative economic impact of the pandemic

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Under this ARPA-funded initiative, MCDPH hired three staff members to provide logistical support for the execution of this program and to employ effective community-outreach strategies in dispersing PPE. MCDPH managed three warehouse locations totaling approximately 10,000 square feet in West Phoenix to store PPE materials.
- From the program's launch in June 2021 to May 2024, 603 PPE requests were received and fulfilled across 105 unique zip codes. More than 57 million pieces of PPE have been provided to community members in need.
- Mandatory Performance Indicators: None required

Medical Expenses (Including Alternative Care Facilities)

Project 47ARPACCR: County COVID-19 Response

Funding Amount: \$1,085,020

Project Expenditure Category: 1.6 Medical Expenses (Including Alternative Care Facilities)

Project Overview

- Maricopa County provided medical expenses for COVID-19 treatment and hospitalization.
- Expenditures for medical expenses originally posted to CARES resources were moved to this project.
- **This project was completed by June 30, 2021.**

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Mandatory Performance Indicators: None required

Other COVID-19 Public Health Expenses (Including Communications, Enforcement, Isolation/Quarantine)

Project 86ARPAISO: Isolation Hotel

Funding Amount: \$16,794,118

Project Expenditure Category: 1.7 Other COVID-19 Public Health Expenses (Including Communications, Enforcement, Isolation/Quarantine)

Project Overview

- This project provided isolation or quarantine housing and wrap-around services for persons testing positive or exposed to COVID-19.
- Maricopa County used monies as part of its ongoing COVID-19 response to continue isolation hotel services in the community. Contracted services through multiple vendors included site management, housing, food, cleaning, laundry, security, and transportation services for persons testing positive for COVID-19 and/or for persons exposed to a person testing positive for COVID-19.

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Maricopa County helped mitigate the spread of COVID-19 as 98.7 percent of participants completed their CDC-required isolation period. The hotel staff provided additional support with necessities such as daily meals, hygiene, over-the-counter medication, formula, diapers and transportation for those in need. Many people served by this program were disproportionately impacted by COVID-19 including more than 13,400 refugees who were largely referred by the Phoenix International Rescue Committee.
- Mandatory Performance Indicators: None required

Community Violence Interventions

Project 19ARPA DVP: Diversion Programming

Funding Amount: \$2,014,517

Project Expenditure Category: 1.11 Community Violence Interventions

Project Overview

- Maricopa County Attorney's Office diversion programs are defendant self-pay programs. This is a barrier for defendants, even more so with the lingering economic impact of COVID, continued inflationary concerns and joblessness, mental health challenges, and instability in this population. ARPA is used to offset eligible defendants' diversion assessment, treatment and drug-testing costs.
- The negative economic impact of COVID-19 has impacted defendants' ability to pay for services. Diversion contractors have also raised some of their fees to keep up with the inflationary challenges. The Diversion Strategies Group (DSG) has developed a Sliding Scale of how providers will be reimbursed for assessment and treatment costs based upon defendant's family size and income. Defendants who are enrolled in Medicaid, known as the Arizona Health Care Cost Containment System (AHCCCS), or who have a family income greater than 232 percent of the federal poverty level will not be eligible for ARPA funding. The treatment providers will work with the respective defendants to determine if they are eligible for AHCCCS or for ARPA reimbursement and which ARPA discount category is appropriate.
- Eligibility requirements are based upon 2025 Federal Poverty Guidelines, offering discounts of 25 percent to 75 percent for treatment costs using the Sliding Scale, thereby reducing financial barriers to diversion completion.
- The DSG contracts with three community-based behavioral health providers: La Frontera Empact, SAGE Counseling Inc. and Southwest Behavioral and Health Services for assessment and treatment services and one drug-testing provider: Averhealth.
- The DSG has established intended outcomes by provider. These outcomes include the:
 - Number of Domestic Violence Excessive Response and Felony Diversion Program defendants who received ARPA funds for assessment and/or treatment services.
 - Number of Developmental Disability and Serious Mental Illness-Felony Diversion Program defendants who received ARPA funds for assessment and/or treatment services.
 - Number of Parenting Skills and Veterans Diversion program defendants who received ARPA funds for assessment and/or treatment services.
 - Total number of Diversion program defendants who received ARPA funds for assessment and/or treatment services.
 - Total number of Felony Diversion Program and Veterans Diversion Program defendants who received ARPA funds for drug testing.
 - Total number of Justice Court Diversion program defendants who received ARPA funding.
- [Website of the project.](#)

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- To assist financially challenged defendants who have been offered diversion, the project works to offset their assessment costs and to pay their ongoing treatment and drug-testing (if required) costs, thus increasing defendant participation and diversion success rates.
- All the diversion programs are based upon research evidence. The largest diversion program (Felony Diversion Program) underwent two program evaluations in 2022: one evaluation effort involved the Correctional Program Checklist, and another the use of the Propensity Score Matching by two outside academic evaluators who compared the outcomes associated with defendants who successfully and unsuccessfully completed that program in 2021. “FDP was very successful in reducing the likelihood of recidivism, increasing the time to recidivism, and reducing the likelihood of serious recidivism.” (Dr. Gary Sweeten and Dr. Shi Yan, School of Criminology and Criminal Justice, Arizona State University, 2022). Additionally, the Felony Diversion Program underwent various contract monitoring activities in 2024 to review that contractor requirements were followed consistently and to fidelity.

Performance Report

- Output:
 1. The number of months when the Felony Diversion Program successful completions met or exceeded the target value: 9
 2. The number of months when the Justice Court successful completions met or exceeded the target value: 9
 3. The number of months when the Serious Mental Illness-Felony Diversion Program successful completions met or exceeded the target value: 7
 4. The number of months when the Domestic Violence Excessive Response successful completions met or exceeded the target value: Not applicable: The last client was discharged from DVER in January 2024, but there is enrollment at this time.
 5. The number of months when the percentage of Animal Cruelty successful completions met or exceeded the Target value: Program ended due to low enrollment. Last discharge was in November 2023.
- Outcome: Eligible defendants will no longer be required to fully self-pay for diversion treatment services that address the defendant’s unlawful conduct and lessen the significant consequences of a criminal conviction, such as barriers to employment and housing.
- Mandatory Performance Indicators: None apply

PROJECT INVENTORY

Project 22HSARPADA: Legal and Counseling Services, Community-Based Services, and Financial Assistance to Domestic Violence Survivors

Funding Amount: \$10,000,000

Project Expenditure Category: 1.11 Community Violence Interventions

Project Overview

- Maricopa County provided monies for domestic violence service providers countywide to conduct a variety of domestic violence intervention services. Domestic violence service providers in the state reported a significant increase in need for domestic violence services as a result of the COVID-19 pandemic. More recent research and federal guidance indicated domestic violence interventions should be based on trauma-informed approaches. As a result, the County provided monies to service providers using trauma-informed approaches to domestic violence interventions including legal and counseling services, community-based services, and financial assistance to domestic violence survivors. The County has also provided monies to support domestic violence shelter services, which are experiencing increased demand.
- **This project was completed in September 2024.**

Project Demographic Distribution

- 20 Disproportionately Impacted other households or populations that experienced a disproportionate negative economic impact of the pandemic.

Use of Evidence

- This project improved direct service to domestic violence survivors by increasing the availability of funding for providers for financial assistance, legal assistance, shelter services, and trauma-informed community-based practices. The federal agency, Substance Abuse and Mental Health Services Administration, promoted and published resources for using a trauma-informed approach which includes community-based interventions. Phillips, Lyon, Fabri, and Warshaw (2015) National Center on Domestic Violence, Trauma, and Mental Health published a report *Promising Practices and Model Programs: Trauma-Informed Approaches to Working with Survivors of Domestic and Sexual Violence and Other Trauma* detailing best practices for trauma-informed domestic violence services such as home visitation, which was used for this project.
- No program evaluation is being conducted.

Performance Report

- Output: Hours of service provided by service type: (269,374 total)
 - Community-based services: 78,202
 - Shelter services: 171,175
 - Legal services: 7,917
 - Counseling services: 11,501
 - Financial assistance hours: 345
 - Other services: 234

PROJECT INVENTORY

- Outcome: Number of unique clients (survivors and household members) served by service type: (213,950 total)
 - Domestic violence hotline/helpline: 5,078
 - Community-based services: 204,999
 - Shelter services: 556
 - Legal services: 562
 - Counseling services: 1,732
 - Financial assistance hours: 1,023
- Mandatory Performance Indicators: None apply

Behavioral Health

Mental Health Services

Project 86ARPASCNA: Mental Health Services

Funding Amount: \$18,958,364

Project Expenditure Category: 1.12 Mental Health Services

Project Overview

- The negative impacts of the COVID-19 pandemic led to an increased need for additional behavioral health facilities and services. Maricopa County Department of Public Health (MCDPH) is funding capital improvement projects in partnership with Valleywise Health, a direct provider of inpatient and outpatient behavioral health services to residents across Maricopa County, including in medically underserved areas. Valleywise Health is utilizing ARPA funds to create additional capacity for serving individuals with Serious Mental Illness (SMI) in the West Valley (Maryvale) and East Valley (Mesa) to address the mental health impacts the COVID-19 pandemic continues to have on Maricopa County residents.

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- None of the funding amount was allocated to evidence-based interventions.
- No program evaluation is being conducted.

Performance Report

- Valleywise Health is currently implementing three capital improvement projects: the expansion and renovation of its Mesa Outpatient Behavioral Center is ongoing, the creation of a new SMI clinic in Maryvale has been completed, and a courtroom space in Maryvale's Hospital has also been completed. All of these projects have the goal of increasing access to healthcare for Maricopa County residents.
- The renovation of the Mesa and Maryvale outpatient health centers will result in a better healthcare experience for patients. The Maryvale project is forecasted to serve 700 patients annually, and Mesa is forecasted to serve 408 patients annually. The Mesa renovation project will enhance clinic functions and improve the patient experience by adding window replacements, new kitchen appliances, a soft water system, landscaping with artificial turf, and a canopy. Additionally, the Maryvale renovation project will add a kitchen wall divider and a patio fence to maximize the use of clinical space.

PROJECT INVENTORY

Output/Outcome	Aggregated Data
Mesa (Desert Vista) Outpatient Behavioral Health	
Forecasted Square Footage Being Constructed	7,076
Forecasted Number of Patients Seen Annually	408
Forecasted Number of Medical/Exam Rooms	6
Maryvale Outpatient Behavioral Health	
Forecasted Square Footage Being Constructed	8,971
Forecasted Number of Patients Seen Annually	100
Forecasted Number of Medical/Exam Rooms	6

- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 95ARPABHPP: Behavioral Health Evaluation and Treatment Pilot Project

Funding Amount: \$2,990,364

Project Expenditure Category: 1.12 Mental Health Services

Project Overview

- As part of a pilot project for behavioral health, Maricopa County is funding the administrative expenses of Mercy Care, which operates the Regional Behavioral Health Authority, to expand the number of locations that are staffed and equipped to perform court-ordered evaluation and court-ordered treatment hearings.
- Mercy Care, a managed care organization administered by Aetna Medicaid Administrators LLC, will contract with a qualified screening and evaluation agency ("Provider") to fund the Provider's administrative expense of expanding court-ordered evaluation services.

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- None of the funding amount was allocated toward evidence-based interventions.
- No program evaluation is being conducted.

Performance Report

- Output: Internal labor costs and payments to Mercy Care:
 - FY 2023: \$785,500
 - FY 2024: \$1,635,600
 - FY 2025: \$163,100
 - Total: \$2,584,200
- Outcome: Number of Court ordered Evaluations/Treatment Dockets subsidized in 2025: 555 bringing the cumulative total to 1,003
- Mandatory Performance Indicators: None required

Substance Use Services

Project 11ARPASAT: Substance Abuse Testing

Funding Amount: \$488,428

Project Expenditure Category: 1.13 Substance Use Services

Project Overview

- This project mitigated the cost of required substance use testing for individuals on probation or those with a Family Court matter.
- Individuals struggling with substance use disorder often face financial instability. Reducing or eliminating the cost of testing allows the individual to focus on recovery and other socially supportive services.
- The County contracted with Averhealth.
- **This project was completed by June 30, 2024.**

Project Demographic Distribution

- 1 Impacted General Public
- 7 Impacted Other households or populations that experienced a negative economic impact of the pandemic.

Use of Evidence

- None of the funding amount was allocated to evidence-based interventions.
- No program evaluation is being conducted.

Performance Report

- Output: Substance use monitoring
- Outcome:
 - Number of tests administered: 212,438
 - Number of clients served: 26,226
- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 86ARPAOARP: Opioid Abuse Response

Funding Amount: \$3,524,818

Project Expenditure Category: 1.13 Substance Use Services

Project Overview

- Since the late 1990s, prescriptions for opioid medicine in the U.S. have led to widespread misuse of prescription and non-prescription opioids. The negative economic impact of COVID-19 worsened opioid abuse within Maricopa County, contributing to a five-fold increase in the rate of overdose deaths involving prescription opioids.¹ From 2012-2021, Maricopa County's rate of overdose death increased more than 6,000 percent.
- In response, Maricopa County launched a multi-departmental case investigation program, collecting data from County hospital facilities to inform prevention strategies with linkages to care and harm-reduction education.
- Although the opioid-specific overdose data has remained stable since 2021, this program allowed Maricopa County Department of Public Health (MCDPH) to conduct two needs assessments to explore the underlying causes of substance use; to depict the current state of opioid/substance use overdose deaths and prevalence, and to present a range of evidence-based strategies and prioritized needs relevant to Maricopa County and communities disproportionately impacted by the opioid epidemic.
- The program will continue to support MCDPH in reaching residents with a mobile clinic.

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- None of the funding amount was allocated to evidence-based interventions.
- No program evaluation is being conducted.

Performance Report

- Maricopa County Department of Public Health (MCDPH) began to collect quantitative data on substance abuse in Maricopa County and hired an opioid response staff to understand the impact of substance abuse. In July 2023, a contract with LeCroy & Milligan Associates, Inc. was established to create a substance use needs assessment. This assessment was completed and administered to People Who Use Drugs (PWUD) to learn about the community's experiences and barriers in accessing services such as treatment, harm reduction supplies, and housing. Additionally, two opioid abuse response staff were hired, and 67 percent of positions were filled by staff. The opioid response staff creates project briefs based on the outcomes from the needs assessments while maintaining relationships with community providers.
- The University of Arizona Mobile Health Unit program purchased and renovated a mobile vehicle to expand outreach and provision of services within Maricopa County. The services include distributing naloxone kits, immunizations, and HIV and STD testing to Maricopa County residents. The Mobile Health Unit also identifies patients in need of referrals to local clinics, health institutions, or health specialists for further medical care and follow-up.

PROJECT INVENTORY

Their services were provided within 19 zip code areas. A total of 1,782 individuals received a health screening, 41 percent of which received an abnormal result from their health screening. In addition, 167 individuals received an HIV test, none of which tested positive.

Output/Outcome	Aggregated Data
Staffing	
Total Number of ARPA-Funded Positions	3
Percentage of Positions Filled by Staff	67%
Needs Assessment	
Major Activities of the Needs Assessment	1. Recommendations from Maricopa County's first Substance Use Needs Assessment are shaping the strategic plan, guiding position papers, and informing substance use responses across local jurisdictions. To broaden impact, the report was shared with community partners and municipalities and published on the MCDPH website for public access. 2. Maricopa County contracted with 26 community-based organizations to advance the goals and objectives outlined in the strategic plan and needs assessment.
U of A Street Medicine Mobile Unit – Health Screening	
Number of Individuals Receiving a Health Screening	1,782
Percentage of Individuals Receiving an Abnormal Result from their Health Screening	41%
U of A Street Medicine Mobile Unit – HIV Tests	
Number of Individuals Receiving an HIV Test	167
Percentage of Individuals Receiving Positive HIV Test	0%

- Mandatory Performance Indicators: None required

Program Code: 86ARPAOAR1 (Subset of 86ARPOARP)

Program Overview

- The majority of the U.S. population lives within 5 and 10 miles (88.9 percent and 96.5 percent, respectively)² of a community pharmacy. As a result, community pharmacists are the most accessible health care professional and often the only provider in certain underserved areas.
- During the COVID-19 pandemic, pharmacy personnel were deemed essential, and those in community pharmacy settings were readily available to communicate information, provide services, and protect needed supplies (i.e., distilled water for nebulizers and C-PAP machines and hand sanitizer) from hoarding behavior as the pandemic unfolded.
- In this program, the Arizona Pharmacy Association (AzPA) has equipped pharmacy personnel to effectively and confidently facilitate access to Naloxone to mitigate potential harm to patients at high risk.

Program Demographic Distribution

- The target demographic includes users of natural/semi-synthetic opioids. This includes but is not limited to males under the age of 45 according to the CDC's Opioid Data to Action Grant via the Arizona Department of Health Services Medical Electronic Disease Surveillance Intelligence System (MEDSIS)³.

Use of Evidence

- None of the funding amount was allocated to evidence-based interventions.
- No program evaluation is being conducted.

Performance Report

- Maricopa County Department of Public Health (MCDPH) contracted AzPA to develop and implement a Naloxone distribution program with Maricopa County pharmacies, which includes access to Naloxone over the counter at no cost. Through their partnership, AzPA and MCDPH have identified 27 independent pharmacies, seven retail pharmacies, and 13 grocery chain pharmacies, representing a total of 47 pharmacies best positioned to receive reimbursement for offering free Naloxone based on fatal/nonfatal overdose data and population level income data. AzPA receives discounted Naloxone product for pharmacies through Narcan Direct and has determined the workflow for direct delivery to enrolled pharmacies.
- Another priority of the program is to implement educational campaigns for pharmacy staff and Maricopa County residents. The purpose of the pharmacy staff campaigns is to increase knowledge around Naloxone standing orders and reduce stigma about substance use and People Who Use Drugs (PWUD). The purpose of the education for Maricopa County residents is focused on how to access Naloxone. AzPA purchased a website domain and created the Stop Overdose Deaths AZ (SODA) Community Awareness site that provides education material and resources. According to AzPA, it has conducted 84 pharmacy staff-specific trainings and distributed 8,519 naloxone kits to Maricopa County residents.

PROJECT INVENTORY

Output/Outcome	Aggregated Data
Pharmacies Distributing Naloxone	
Number of Pharmacies Enrolled in the Program	47
Number of Naloxone Kits Distributed	8,519
Pharmacy Trainings	
Number of Trainings Completed	84
Number of Pharmacy Training Participants That Completed Training	84
Number of Pharmacy Training Participants That Completed the Pre- and Post Assessment	80
Average Change in Knowledge Reported by Pharmacy Training Participants	73% reported increased knowledge

- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 86ARPASMT: Substance Use and Mental Health Data Trend Analysis

Funding Amount: \$1,915,298

Project Expenditure Category: 1.13 Substance Use Services

Project Overview

- The COVID-19 pandemic exacerbated the pre-existing opioid epidemic. This program supports Maricopa County Department of Public Health (MCDPH) epidemiologists and disease investigators in monitoring data trends of substance use and mental health pre- and post-pandemic within Maricopa County. MCDPH provides data requested from partners, supports the MC Suicide Mortality Review Board, maintains up-to-date community dashboards and situational awareness of conditions of concern (i.e., suicide, non-fatal overdose), and links people to resources.

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- None of the funding amount was allocated to evidence-based interventions.
- No program evaluation is being conducted.

Performance Report

- With ARPA funding to support substance use investigations in Maricopa County, the Substance Use and Mental Health (SUMH) team hired five positions, all filled by staff. This was in addition to the assistance given from the CDC Foundation that helps fill critical positions in understaffed health departments. The team has conducted 344 Substance Use Investigations and 4 Suicide Mortality Review Board meetings. The purpose of the Suicide Mortality Review Board is to decrease the number of preventable suicide deaths through systematic review of Maricopa County suicide fatalities conducted by a multidisciplinary team of professionals, subject matter experts, and community members with lived experience. This information is then placed on the Maricopa County website to inform the public about updated and accurate occurrences in the County.

Output/Outcome	Aggregated Data
Staffing	
Total Number of ARPA-Funded Positions	5
Percentage of Positions Filled by Staff	100%
Substance Use and Mental Health Trend Analysis	
Total Number of Substance Use Investigations Completed	344
Total Number of Suicide Mortality Review Board Meetings	4

- Mandatory Performance Indicators: None required

Other Public Health Services

Project 22HDARPAWR: Weather Relief

Funding Amount: \$10,604,866

Project Expenditure Category: 1.14 Other Public Health Services

Project Overview

- To address heat-related illness and death during summer months, Maricopa County supports heat-relief services for individuals and families experiencing homelessness in local municipalities. These activities include but are not limited to cooling centers, respite centers, hydration kit distribution, transportation, and hotel vouchers.
- Since 2014, the number of heat-related deaths in Maricopa County has reached record numbers every year. The 2023 heat season was especially deadly, with more than 640 confirmed heat-related deaths.⁴ To mitigate heat-related illnesses and deaths in 2025, Maricopa County Department of Public Health partnered with six local organizations and the cities of Chandler, Glendale, Phoenix, Mesa, and Tempe to execute a weather relief initiative and participate in the Heat Relief Network. The network is a voluntary regional partnership of service providers, faith-based organizations, local government, and non-profits that aim to prevent heat-related illness and death among vulnerable populations. The 11 partners increased access to heat relief for those in need of services for the 2025 heat season by expanding the number of heat relief centers (HRCs) and hours of operation. HRCs offered by the cities include respite and cooling centers and provide areas for individuals to rest and receive heat relief services and supplies (i.e., water, snacks).

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Outcome: Number of visits to heat relief centers prior to May 2025: 82,078
- While the typical heat relief season is from May to September, three sites continued to provide services in October 2024 due to continued high temperatures.
- This year, the Weather Relief program began heat relief center operations in May to align with the beginning of the 2025 heat season in Maricopa County. Eleven respite centers and 19 cooling centers will be operated or supported by the partners throughout the heat season (May-September). In May and June 2025, active centers operated for a combined 9,168.5 hours, with a total of 27,930 individuals visiting the center.

PROJECT INVENTORY

Output/Outcome	Aggregated Data
Hours of Operation	22,993
Total Number of Visits to a Heat Relief Center	110,008

- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 22SDARPAAC: Support Recruitment and Retention of Home Care Agency Caregivers

Funding Amount: \$1,558,602

Project Expenditure Category: 1.14 Other Public Health Services

Project Overview

- Maricopa County used ARPA funding to support improved Home Care Agency recruitment and retention. Already impacted by low wages, the number of direct service caregivers who provide critical services to the elderly and adults with disabilities in their homes decreased significantly during the pandemic resulting in increased health risks for many vulnerable adults. After funding research from September 2021 to April 2022 to determine evidence-based (feasible) strategies that would improve recruitment and retention, Maricopa County provided funding to at least 15 of the 27 licensed home care agencies for recruitment and retention efforts. Increasing the number of caregivers improves the health and quality of life for many vulnerable residents.
- **This project was completed in June 2024.**

Project Demographic Distribution

- 10 Impacted Non-Profits that experienced a negative economic impact of the pandemic

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 22SDARPABC: Biohazard Cleaning for Vulnerable Adults

Funding Amount: \$164,107

Project Expenditure Category: 1.14 Other Public Health Services

Project Overview

- Maricopa County funded biohazard cleans for vulnerable adults including the elderly and adults with disabilities.
- Biohazard cleans vary in size and scope and can involve a range of activities including removing waste, mold, and other dangerous substances that pose health risks to homeowners. Due to the individualized scope, each biohazard clean may vary significantly.
- The County continuously tracked expenditures and performance to ensure monies were used efficiently and equitably. This project coordinated services with the State of Arizona's Adult Protective Services program to ensure that those adults suffering from abuse or neglect were prioritized.
- **This project was completed in June 2024.**

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations.

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Outputs:
 - Number of biohazard cleaning projects completed: 36
 - Average cost per Biohazard clean: \$5,780
- Outcome:
 - Number of seniors and adults with disabilities provided with biohazard cleaning services allowing improving their safety and quality of life: 36
- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 47ARPAPHBD: Public Health Building

Funding Amount: \$13,983,321

Project Expenditure Category: 1.14 Other Public Health Services

Project Overview

- As Public Health infrastructure is needed to expand service delivery and meet the needs of the population affected by the pandemic, these funds would be used to build an additional site in the metropolitan Phoenix area. An additional site will expand Maricopa County's public health geographic presence to offset the pandemic-associated service area growth and allow the County to better serve those most impacted. This project/site will complement four other public health service delivery sites and will expand capacity, service area, accessibility, and overall reach by 25 percent.
- This site will include a central pharmacy, indigent decedent burial and death registration services, an STI clinic, immunizations clinic, Women Infant Children's (WIC) clinic, and supporting administrative spaces. These functions directly address the focus area growth identified above. Synergies created through the centralized pharmacy include expansion of services to satellite clinics and potential for coordinated pharmacy support to Maricopa County's Correctional Health Services Department.

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 79ARPAACDC: Animal Care and Control Disease Control

Funding Amount: \$1,250,000

Project Expenditure Category: 1.14 Other Public Health Services

Project Overview

- The Maricopa County Animal Care & Control West Shelter facility has deteriorated with overuse from the continually overcrowded animal population. The County is using these funds to improve shelter conditions to mitigate the spread of contagious diseases. Many facility updates, which were overdue as a result of funding constraints, have been needed to address modern workflow, disease mitigation, and safety concerns for the people and pets that are coming to the shelter.
- Capital projects include enhanced barriers, filtration, airflow, and other projects that will protect and promote the health of our citizens and pets by mitigating the spread of diseases passed to both animals and humans by rodents, birds, and mosquitos. Specifically:
- The ventilation system and the number of air handlers was analyzed to determine if the negative air pressure and airflow was appropriate to effectively mitigate animal-related disease spread.
- Barrier walls were raised to six feet with solid material between kennels. Four-foot removeable visual barriers of 4 feet high were installed to stop the spread of disease commonly passed through droplets.
- Barriers and entry points in closed kennels were sealed to prevent access to birds and rodents to reduce the spread of diseases.
- Bird spikes were installed to surfaces above and adjacent to kennels to alleviate the bird nesting and droppings.
- Cleanable exterior barrier walls were installed to eliminate tripping hazards, reduce disease by allowing for easier cleaning, and reduce reactivity and agitation in dogs.
- Hose valves replaced to reduce drips and water pooling will lessen rodents, birds, and mosquitos and the risk of vector-borne disease.
- Shade canopies were installed to cool surfaces impacted by summer heat allowing dogs to be safely transported out of interior kennels during cleaning. Floor runners will reduce slips, improve cleaning and allow more dogs to be taken out to yards, which can reduce stress leading to better health overall.
- Clinic updates include the replacement of counters with pre/post-surgery kennels, repair of leaking plumbing and installation of stainless-steel cabinets to house surgical kits closed compartments.
- To mitigate ticks and the spread of disease, shop vacs, stainless spray nozzles, and dryers will be added to the grooming where dogs that come into the shelter are cleaned.
- Expansion of the Field Intake and Clinic Parvo rooms will provide an intermediary room for arriving dogs who otherwise must wait in trucks, even during summer heat, providing a safe place for dogs to decompress from the field prior to being handled for intake. The American Society of Veterinarian's Guidelines for Standards of Care in Animal Shelters influence ACC decisions and cite fear, anxiety, and stress (FAS) as leading causes of animal illness. These changes are focused around reducing FAS to reduce illness.
- New, smaller front lobby counters and semi-private modular cubicles with two customer stations that can be cleaned between pets will allow the Shelter Diversion team to meet and provide intervention resources to owners considering pet surrender. This mitigates the spread of diseases commonly seen in a shelter environment from being passed to owned animals.
- New wayfinding signage in English and Spanish and exterior building patches and painting will improve shelter navigation and shelter appearance, which can generate greater public visitation and

PROJECT INVENTORY

volunteerism resulting in increased adoptions, reduced length of stay, lower animal populations in the shelter, and reduced spread of disease.

Project Demographic Distribution

- 1 Impacted General Public
- 2 Impacted low-or-moderate income households or populations
- 3 Impacted households that experienced unemployment

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output:
 - Drainage solutions
 - Visual barriers
 - Shade and cooling
 - Bird spikes
 - Clinic and grooming room updates
 - Wayfinding
- Outcome:
 - Reduction in drips and water pooling decreases the number of birds, rodents, and mosquitos.
 - Barriers stop dogs from passing disease through droplets spread to neighbor dogs through barking, coughing and sneezing
 - Barriers reduce agitation for dogs caused by pedestrians and other dogs in their line-of-sight Dogs that are calmer in their kennels are more appealing to adopters
 - Shade outside of clinic release for post-surgery dogs to be safely released and reduce the impacts of heat on people and pets
 - Bird spikes in and around kennel buildings to mitigate illnesses caused by birds
 - Parvo ward updates to isolate sick dogs o Grooming room updates to mitigate sickness, tick-born illness, and to increase adoptability thus reducing length of stay
 - Improved signage and wayfinding to guide customers away from sick areas to mitigate the spread of disease and help them connect with lost or new pets
- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 86ARPAACT: Adverse Childhood Training and Resources

Funding Amount: \$3,424,622

Project Expenditure Category: 1.14 Other Public Health Services

Project Overview

- Adverse childhood experiences, or ACEs, are potentially traumatic events such as violence, abuse, and neglect that occur from ages 0 - 17. ACEs can lead to a cascade of negative health outcomes including developmental, behavioral, physical, emotional, and mental.⁵ Creating and sustaining trauma-informed environments for children and families can help prevent ACEs.
- Maricopa County Department of Public Health (MCDPH) contracted with the Arizona Adverse Childhood Experiences Consortium (AZACE) to collaborate on the Adverse Childhood Training and Resources initiative.
- The Consortium works to bring awareness to the impacts of childhood adversity and provide resources to build resilience in individuals, families, and communities. Its programs provide tiered training over three years that is designed to help community and youth-serving organizations better address the unique needs of students, families, and educators. Training has been provided to many entities including: Phoenix Children's Hospital, Rising Youth Theater, Ronald McDonald House, Maricopa County Office of Public Defense Services, and school districts.
- The goal of the training is to create a resilient system by integrating trauma-informed social and emotional practices in Arizona community culture.
- **This program was completed in June 2025.**

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- During this reporting year, MCDPH hosted three Youth Mental Health First Aid Trainings with a total of 98 participants. AZACE carried out 310 trainings with 2,694 participants over the past year. Moreover, AZACE recruited 43 resilience ambassadors to support the sustainability of the program's initiatives within their schools beyond the grant term. To further support program sustainability, AZACE launched a free, online resource library to the public that provides information, research, and resources related to ACEs and trauma-informed practices.⁶ The resource library has received 10,927 website views since it was launched.
- Phoenix Children's Hospital partnered with AZACE to deliver trauma-informed trainings to medical professionals across many disciplines. During the reporting year, it completed 45 trainings with 860 medical professionals. In December 2024, Phoenix Children's Hospital hosted the "Building Resiliency by Strengthening Relationships" symposium with 95 percent of attendees reporting an increased familiarity with ACEs after the symposium.

PROJECT INVENTORY

- Since its initiation in January 2022, AZCES provided training to 3,454 participants. Phoenix Children’s Hospital provided training to 1,869 medical professionals, and MCDPH provided Youth Mental Health First Aid Training to 276 participants.
- **This program completed in June 2025.**

Output/Outcome	Aggregated Data
Arizona Adverse Childhood Experiences Consortium (AZACE)	
Number of Trainings	310
Number of Participants	2,694
Phoenix Children’s Hospital	
Number of Trainings	45
Number of Participants	860
MCDPH Youth Mental Health First Aid Training	
Number of Trainings	3
Number of Participants	98

- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 86ARPADEMC: Dementia Support Services

Funding Amount: \$624,370

Project Expenditure Category: 1.14 Other Public Health Services

Project Overview

- Dementia is a growing public health concern. Alzheimer's disease is the leading cause of dementia (11 percent among those 65 and older, and almost 35 percent among those 85 and older).⁷ According to the Alzheimer's Association, Arizona ranks as the highest in the nation for the percentage increase of Alzheimer's and dementia cases from 2020-2025.⁸ This program funded two non-profit organizations who provided important education to a broad range of healthcare professionals, first responders, and medical students with the goal of improving recognition and diagnosis of early stages of dementia and providing the highest level of care for patients living with dementia. These topics were covered through a series of virtual, in-person, and asynchronous training and collaborative sessions to share and educate on best practices in dementia management and diagnosis.
- **This project was completed in March 2024.**

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- MCDPH contracted two organizations for services related to *An Education Series for Maricopa County Healthcare Providers for Early Diagnosis for Persons Experiencing Dementia* with Banner Alzheimer's Institute (BAI) and Hospice of the Valley (HOV).
- Using the Project ECHO (Extension for Community Healthcare Outcomes) dementia training and tele-mentoring model, Banner developed a collaborative telemedicine curriculum to address the key knowledge areas required for diagnosing and managing care for individuals with dementia.⁹ Banner completed four ECHO cohorts, mentoring 342 clinicians across 11 medical professional types. Banner collaborated with Hospice of the Valley to host three full-day workshops, educating a total of 121 physicians, nurse practitioners, nurses, social workers, and health coaches. Through this collaborative program, Banner has noted higher levels of engagement, and a much higher rate of participant cases presented than typical of traditional educational sessions. Banner used confidence and negative views measures for training participants that were derived from the validated scale, General Practitioners Attitude and Confidence Scale for Dementia (GPACS-D). The ECHO program saw a more than 16 percent increase in confidence managing patients with dementia and a two percent improvement in negative views of dementia. Out of the 121 participants who attended the HOV workshops, Banner reported a 64 percent average increase in confidence in care delivery and a 48 percent average improvement in negative views on dementia.
- Hospice of the Valley utilized the Dementia Care and Education Campus (DCEC), an integrated model of care for people with all stages and types of dementia, to address the rapidly expanding number of

PROJECT INVENTORY

people living with dementia in the community. The dementia education team trained a diverse array of students, engaging 21 unique professions who work with people living with dementia on the best practices for dementia care. By conducting professional conferences, presentations, and physician outreach, HOV has reached 6,400 learners with information about advanced and palliative care planning, caregiver roles and support, managing behaviors and irritation, pharmacological and non-pharmacological care, and immersive experiences such as Dementia Moments and Vitamin M (Music) for Dementia. HOV created two online video training modules for medical students, residents and first responder and gave continuing medical education (CME) credits to 956 eligible healthcare learners, of whom 97 percent reported an increase in session-specific knowledge in the post-training survey.

Output/Outcome	Aggregated Data
BAI Dementia ECHO	
Total Number of Clinicians Trained	342
Average Percent Increase in Confidence in Treating Patients with Dementia	16% (approx.)
Average Percent Decrease in Negative Views of Dementia	48%
<i>Dementia Care and Education Campus (Hospice of the Valley)</i>	
Total Number of Professionals Trained	6,400 (approx.)

- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 86ARPAEST: Enhanced Syphilis Treatment Services

Funding Amount: \$1,305,007

Project Expenditure Category: 1.14 Other Public Health Services

Project Overview

- Sexually transmitted diseases (STD) rate increases are considered a “hidden epidemic” due to the unmet need for access to care, prevention, and treatment. During the pandemic, lockdowns created significant barriers for STD testing. Maricopa County Department of Public Health (MCDPH) has been the treatment provider for most outside community organizations in Maricopa County that offer STD testing, largely because the organizations do not have the staff capacity to meet testing needs or funds available to provide treatments (i.e., Bicillin used to treat Syphilis).
- MCDPH has contracted with organizations that have established testing systems for HIV screening, testing, and referral, and focuses on addressing systemic issues of health equity to expand testing services for STDs with high prevalence within the County. The goal is to increase testing accessibility by expanding outreach services and to improve community resource/service systems to reach exposed populations. Testing is provided on-site and at community events to ensure the population has more equal access to sexual health services regardless of insurance status or socioeconomic status.

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- MCDPH contracted two community-based organizations for Enhancing Syphilis Treatment Services, Chicanos Por La Causa (CPLC) and West Valley OB-GYN, to contribute to the expansion of health services in their respective communities.
- CPLC has integrated STD testing into its existing HIV screening, testing, and prevention services program. By using an existing program, CPLC offers STD testing to existing HIV testing target populations as well as new populations of high-risk persons age 45 and under. The Promotora HIV testing team was promoted to the title “HIV/STD Tester” and splits time between clinical and non-clinical settings to make HIV/STD testing available. CPLC hired eight people with 87 percent of open positions filled by staff. CPLC has conducted testing in its clinic as well as at 59 community events across 66 unique zip codes; results showed an average of 15 percent rate of positivity in the population tested in the Phoenix metro area. Individuals CPLC tested were contacted with results within five business days and were directed to appropriate medical care and treatment services. Positive individuals are positive for gonorrhea, chlamydia, and reactive for syphilis. Syphilis reactive tests are not always diagnosed to syphilis. An individual person that is positive can also have multiple co-infections or only have one positive result.
- West Valley OB-GYN is using funding to meet its overarching goal of increasing access to care for STD testing and treatment services. It is expanding test services to patients in the West Valley and

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addressing transportation barriers for individuals who may not be able to commute to the Maricopa County STD clinic. West Valley OB-GYN incorporated Harm Reduction Friday events for its community, which has seen an increase in houseless individuals' request for testing and physical evaluations. The West Valley OB-GYN clinic tested 866 individuals for STDs and contacted 100 percent of those tested with results within five working days. The 102 individuals that tested positive were referred to treatment and care services. These outreach services provide support and at-home testing to patients who may fear coming into a clinical setting or who are unable to attend a clinic due to factors such as a lack of transportation. West Valley OB-GYN hired 6 positions with 100 percent of open positions filled by staff. West Valley OB-GYN continues to use social media and online presence by developing culturally relevant educational videos for the large Hispanic patient demographic served. These videos are presented with Spanish with English subtitles and educate patients about STD signs and symptoms, STD testing, and STD treatment services provided at the Maricopa STD clinic and the West Valley OB-GYN clinic.

Output/Outcome	Aggregated Data
Staffing	
Total Number of ARPA-Funded Positions for CPLC	8
Total Number of ARPA-Funded Positions for West Valley OB-GYN	10
Percentage of Positions Filled by Staff at Both Organizations	100%
Chicanos Por La Causa	
Total Number of Individuals Tested	741
Average Rate of Individuals Positive for At Least One STI	15%
West Valley OB-GYN	
Total Number of Individuals Tested	866
Average Rate of Individuals Positive for At Least One STI	12%

- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 86ARPAHRC: Building Healthy and Resilient Communities

Funding Amount: \$999,864

Project Expenditure Category: 1.14 Other Public Health Services

Project Overview

- Maricopa County Department of Public Health (MCDPH) partnered with local non-profit organizations to support innovative approaches around food and space equity in agriculture and nutrition education for low-income and marginalized communities. The organizations serve on the Community Advisory Board (CAB) to represent the disproportionately impacted communities they serve in the Central Region of Maricopa County and ensure the developed and implemented Regional Action Plan/Community Health Improvement Plan includes a variety of voices in identifying and prioritizing areas of need.
- This program aimed to alleviate the public health challenges faced by low-income communities in east-central Phoenix and low-income, formerly incarcerated, veterans, and communities in South Phoenix by focusing on addressing systemic barriers to accessing nutritious food options that were exacerbated by the COVID-19 pandemic.
- **This project was completed in December 2023.**

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- MCDPH awarded two grants for Building Healthy and Resilient Communities to Creighton Community Foundation and Tiger Mountain Foundation, respectively.
- Creighton Community Foundation (CCF) works to improve food equity and nutritional health in east-Central Phoenix through community gardens, SNAP outreach/enrollment, and SNAP community-supported Farmer's Markets for local residents. CCF has built five Linking Ecosystem and Hardware for Regeneration (LEHR) garden beds at the Acre 51 Community Garden using water-efficient and carbon-capturing techniques. The garden produced 1,518 pounds of food that was distributed to 160 garden volunteers, increasing community access to locally grown and nutritious foods.
- These innovative approaches to interweaving sustainability into community agriculture have resulted in 33,220 gallons of water saved and has generated topsoil that improves nutrient quality of soil and food grown within it. Through mobile distributions and site events, CCF has connected 1,500 people to the Area 51 garden site and has recorded a 5 percent increase per quarter in SNAP enrollment in its target community.
- In addition, CCF has established charters and formed a Land Use Coalition for Open Space Equity (LUCOSE) coalition, delving into open space equity and policy to change systems and environments to foster green community spaces for recreation, growing, and building of strong community ties. Three meetings were held to educate coalition members about property tax and formal documentation of policies. CCF also completed the permitting and design requirements for a renovation of a shipping

PROJECT INVENTORY

container to be used as a Food Activity Center at the garden to improve community nutritional health and education.

- Tiger Mountain Foundation (TMF) has built community capacity by expanding edible landscaping projects throughout low-income populations in the Central and South Phoenix. Expanding agri-landscaping, community gardens, and incubator farms in the region eliminate cost and transportation barriers that limit access to fresh produce. These expansions are increasing food access and knowledge of healthy living practices.
- TMF hired 71 workers from low-income and food desert communities and maintained 107 workers, contributing to sustainability and increased community capacity to accomplish these agri-landscaping expansions. It completed 100 percent of the business plans for the agri-landscaping initiative.
- In addition, TMF formed strong working relationships and memorandums of understanding with well-established low-income housing development partners and prominent faith-based organizations to develop business plans for constructing a greenhouse store, a naturalistic healthcare facility, and 30 mini-homes for veterans and low-income individuals and families. Pre-zoning, pre-permitting and architectural renderings for construction projects are 80 percent complete. TMF's Healthy Eating and Active Lifestyle Team successfully used its 37 Personal Strategy Roadmap (PSR) model to tailor a new program curriculum to the learning style and cultural needs of the community it serves.

Output/Outcome	Aggregated Data
Creighton Community Foundation	
Total Pounds (lbs.) of Food Produced	1,518 lbs.
Total Gallons (gals) of Water Saved Using Garden Technique vs. Traditional Agricultural Practices	33,220 gallons
Total Number of Land Use Coalition Meetings Held	3
Average Number of Participants Per Land Use Meeting	23
Tiger Mountain Foundation	
Total Number of New People Hired in Agri-Landscaping	71
Total Number of Maintained People in Agri-Landscaping	107
Total Number of Created Personal Strategy Roadmaps (PSRs)	37

- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 86ARPAMVAC: Mobile Vaccination Vehicles

Funding Amount: \$483,907

Project Expenditure Category: 1.14 Other Public Health Services

Project Overview

- Historically underserved communities face barriers to accessing quality healthcare including vaccination services. Limited access to vaccine clinics, lack of transportation, and work schedules are some of the obstacles that individuals face when seeking vaccinations. To serve hard-to-reach and high-risk populations that have difficulty getting access to clinical care, Maricopa County Department of Public Health (MCDPH) purchased and retrofitted a mobile health vehicle to help support the delivery of vaccinations to Maricopa County residents.
- **This project was completed in February 2025.**

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- MCDPH purchased a 26-foot truck to serve as a mobile health unit. The unit was retrofitted to update safety features including wheelchair lift access, handrails for entrance into truck, and bathroom accessibility, and operational adjustments including installation of storage cabinets, multiple sinks, and workstation surfaces. The mobile health unit was fully operational as of 2025 and provides vaccinations, rapid STD tests, and other services to Maricopa County residents.
- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 86ARPAPHCL: Public Health Clinic Locations

Funding Amount: \$40,931,068

Project Expenditure Category: 1.14 Other Public Health Services

Project Overview

- Covering more than 9,000 square miles, Maricopa County is home to more than 4.6 million people and has one of the fastest-growing populations in the United States, which results in a growing demand for healthcare services. The COVID-19 pandemic highlighted indisputable challenges in serving communities in different regions of Maricopa County including transportation barriers. To address this, Maricopa County Department of Public Health (MCDPH) is working to expand the number of clinic locations to provide more community health services to all. While these services are offered regardless of socioeconomic status, most clients qualify for Medicare and live 200 percent below the federal poverty level.
- Three public health clinic locations have been purchased in Goodyear, Glendale, and Mesa to expand MCDPH's geographical reach and ability to offer direct services such as child and adult vaccinations, sexually transmitted disease (STD) and TB testing and treatment, nutrition services including WIC, oral health services and mandated vital record services.

Project Demographic Distribution

- Impacted General Public

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- The Public Health Clinics program is spearheading four capital improvement projects across Maricopa County, aimed at enhancing healthcare accessibility for local residents and introducing new services to communities. These clinics will be strategically located in Mesa, Goodyear, and Glendale.
- With a substantial 39,000 square feet, the Mesa Clinic will accommodate a range of services. WIC and Oral Health services will occupy 2,821 square feet; STD Testing/Treatment facilities will occupy 3,883 square feet; Immunizations will occupy 2,279 square feet, and Vital Records will occupy 2,013 square feet. Completion of this project is slated for December 2025.
- Construction is completed for Goodyear South, a 20,849 square foot facility. Immunizations and Vital Records opened services in March 2025. STD Testing/Treatment will open services upon receipt of clinical and pharmacy licensing.
- A separate structure at Goodyear North, spanning 11,770 square feet, will cater to Human Services programs such as Head Start and Workforce Development. It will also provide designated workspace for public health staff and storage. Construction for this building is expected to conclude by October 2025.
- The Glendale Clinic, encompassing 18,397 square feet, houses crucial services including WIC, Oral Health, STD Testing/Treatment, Immunizations, and Vital Records. This project is now completed.

PROJECT INVENTORY

- In total, these clinics will serve an estimated 416,360 patients annually, contributing to the enhancement of public health services and community well-being.

Output/Outcome	Aggregated Data
Total Forecasted Square Footage Being Constructed in Medically Underserved Areas in Maricopa County	90,016
Total Forecasted Number of Patients Seen Yearly	416,360

- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 86ARPAPHCR: Public Health Community Recovery

Funding Amount: \$111,073

Project Expenditure Category: 1.14 Other Public Health Services

Project Overview

- The Public Health Community Recovery program provides opportunities for existing or new initiatives which prioritize disproportionately impacted populations within Maricopa County. Currently, four programs are active: Youth Advisory Council, Community Rising, Automated External Defibrillator (AED), and Oral Health. Each program seeks to improve its community of focus by providing educational programs, training, health services, and access to individuals in need.
- Youth Advisory Council (YAC): According to the 2023 State of Mental Health in America report, Arizona's 49th place ranking indicates a higher prevalence of mental health and substance use issues among adults and youth.¹⁰ Spearheaded by the Maricopa County Department of Public Health (MCDPH) Office of Tobacco Prevention and Cessation, the YAC encouraged youth ages 12 to 18 to learn about public health efforts, engage in dialogues focused on wellness, and improve mental and physical health. Through monthly meetups, youth discussed how to cultivate positive coping strategies and increase their level of resiliency. YAC embraced elements of the Positive Youth Development (PYD) framework by acknowledging individualistic potential, strengths, and capabilities as way to empower participants to make more informed decisions. Studies have shown when PYD framework is applied to programs, youth are more likely to be engaged, display positive behavior outcomes, and be able to stop problem behaviors.¹¹ The virtual modality of this program allowed for participation from a larger geographical reach and eased potential logistical barriers such as transportation. **This portion of the project was completed in June 2024.**
- Community Rising: This program works to create sustainable measures to aid in community health. Working with ParkRx, it provides trainings in biometrics, and yoga, strength, and personal trainer certification courses at locations throughout the metropolitan Phoenix area with a focus on Hispanic and Latino communities that demonstrate a commitment to growth and creating opportunities for community members.
- AED Program: After identifying out-of-compliance AEDs within public health administrative building and clinical locations in 2023, MCDPH implemented efforts to support the development of an AED policy and build an AED program that complies with manufacturer's instructions, complements state AED statues, maintains AED serviceability, and increases accountability. **This portion of the project was completed in March 2025.**
- Oral Health: In 2015, 60 percent of Arizona third graders were affected by tooth decay and 30 percent had pain, dental infection, or severely decayed teeth in need of urgent treatment.¹² To mitigate this health issue, the Oral Health program provided dental screenings, sealants, education, and referrals to 2nd grade and 6th grade children attending schools where at least 50 percent of the students participated in the Arizona Department of Education National School Lunch Program. These preventative services were provided at no cost to the school or child. **This portion of the project was completed in November 2024.**

Project Demographic Distribution

- 1 Impacted General Public

PROJECT INVENTORY

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- As of June 30, 2025, Community Rising held four biometric outreach events and completed screenings for 172 individuals. It also held four yoga classes with 38 people participating. Nine individuals enrolled in Personal Trainer/Strength Training to obtain certification; currently five individuals have completed certification. To date, no personal training/strength training sessions have been provided.
- The AED program deployed 19 AEDs to bring public health buildings to compliance. AED Familiarization Training was finalized and offered to staff. This project was completed in March 2025.
- Oral Health service providers attended 15 back to school events to promote the Cavity Free Az Program to parents or guardians. This program provided 627 screenings and 422 sealants to those uninsured students screened. Students with insurance were referred to their insurer. **This program was completed in November 2024.**

Output/Outcome	Aggregated Data
AED	
Total Number of AEDs Purchased	19
Total Number of AEDs Deployed	0
Community Rising	
Total Number of Individuals that Completed Training(s)	5
Average Change in Knowledge Reported by Training Participants	69%
Oral Health	
Total Number of Uninsured Students Screened for a Sealant	560
Percentage of Uninsured Students Provided Sealants	75%

- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 86ARPARSTD: Rapid STD Test Kits (Mobile Testing)

Funding Amount: \$149,622

Project Expenditure Category: 1.14 Other Public Health Services

Project Overview

- The CDC Sexually Transmitted Disease (STD) Surveillance Report 2020 highlighted the strain that the COVID-19 pandemic had on public health infrastructure and the subsequent impact on STD surveillance data.¹³ During the height of the pandemic, STD testing services around the nation were either shut down or limited. Reduced screening may have contributed to severe underreporting of STD cases and transmission. Since reopening, there has been an increased demand for STD testing and treatment services within Maricopa County. This program allows Maricopa County Department of Public Health (MCDPH) to expand its mobile STD testing services by supporting the purchasing of rapid test kits and a laboratory STD testing instrument. Mobile clinic rapid STD testing will increase the service area to reach disproportionately impacted populations, particularly those with limited access to on-site services.

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- The Rapid STD program procured a rapid plasma reagin (RPR) laboratory testing instrument. This instrument will support mobile rapid testing once it begins. STD staff were trained on using the instrument and rapid testing will begin via the MCDPH mobile health unit soon.
- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 86ARPAVUN: Vaccines for Uninsured
Funding Amount: \$1,915,069
Project Expenditure Category: 1.14 Other Public Health Services

Project Overview

- Adults who are uninsured face a barrier to accessing free routine immunizations, ultimately resulting in lower vaccination rates among this group.¹⁴ The barrier to insurance is challenging for those who need certain high-cost vaccines, such as the two-dose shingles regimen. To increase the access and availability of no-cost vaccines for uninsured adults residing within Maricopa County, Maricopa County Department of Public Health (MCDPH) has used funds to purchase the following vaccines: Tdap (Tetanus-Diphtheria-Pertussis), Varicella, Meningococcal, MMR (Measles, Mumps, Rubella), PCV-20 (pneumococcal), Hepatitis B & A, Shingrix (Zoster), IPV (Injectable Polio Vaccine), and HPV (Human Papillomavirus Vaccine).
- MCDPH offers immunizations at Maricopa County clinics, the MCDPH mobile health unit, and community events in partnership with local churches, community centers, libraries, and other organizations. MCDPH also continues to leverage its long-standing relationship with The Arizona Partnership for Immunizations, an organization focused on increasing immunization acceptance and administration within Arizona, to support the Vaccines for Uninsured program.

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- MCDPH administered 5,802 vaccines to residents throughout Maricopa County; 49 percent of which were administered to uninsured adults at no cost. MCDPH staff also conducts follow-up for those needing multiple doses, and this effort has resulted in 1,777 uninsured adults completing their recommended vaccination series.

Output/Outcome	Data
Total Number of Vaccines Administered	31,116
Percentage of Vaccines Administered to Uninsured Adults	33%
Total Number of Uninsured Adults Finishing Their Vaccine Series	1,777

- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 86ARPAWIC: WIC Service Enhancements
Funding Amount: \$3,481,933
Project Expenditure Category: 1.14 Other Public Health Services

Project Overview

- The Maricopa County Department of Public Health (MCDPH) Women, Infants, and Children (WIC) program provides nutritious foods, nutrition education, and breastfeeding support primarily to low-income pregnant and breastfeeding women. Program funding supports the daily operations of the WIC program by providing rental assistance for clinics across in Maricopa County and supporting staff payroll for the WIC outreach and management staff. In addition, this program supports outreach activities and partnerships in an effort to recruit and retain all eligible WIC clients in the hardest-to-reach populations.

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- ARPA funds provide rent assistance for nine MCDPH WIC Clinics. During the past year, the WIC program collaborated with 104 unique community partners. WIC Outreach Staff continue to play an integral role in connecting eligible WIC clients, particularly among hard-to-reach populations, to critical health services. This year, the WIC program has served 511,353 clients throughout Maricopa County.

Output/Outcome	Aggregated Data
WIC Clinics	
Number of WIC Clinics ARPA Supports with Rent Assistance	9
Total Number of Clients Served	511,353

- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 95ARPACAMI: UofA Center for Advanced Molecular and Immunological Therapies

Funding Amount: \$8,000,000

Project Expenditure Category: 1.14 Other Public Health Services

Project Overview

- Maricopa County, along with other private and governmental organizations, is funding the design, construction, and project management of a new University of Arizona Center for Advanced Molecular Immunological Therapies (CAMI) in Maricopa County that will support the research of new immunotherapies to combat ongoing COVID-19 effects. The Center's research also will help to develop a better understanding of how to protect those who are most vulnerable and why some individuals are afflicted with Long COVID.

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output: The opening of the CAMI Center
- Outcome: Coordinated interdisciplinary approaches for the discovery and development of core platform technologies for personalized cell-and gene-based therapies in four key areas: infectious disease, cancer, autoimmune disease, and real time immune system monitoring. These advances will help the public to survive and thrive during COVID and future pandemics.
- Mandatory Performance Indicators: None required

Negative Economic Impacts

Assistance to Households

Household Assistance: Food Programs

Project 22HSARPAFA: Food Bank Support

Funding Amount: \$3,500,000

Project Expenditure Category: 2.1 Household Assistance: Food Programs

Project Overview

- Maricopa County distributed funding to local food banks and pantries that provide food assistance to low-income and food-insecure people who were disproportionately impacted by the COVID-19 pandemic. The project funds were distributed equitably among the major food assistance providers in the County. A portion of the funding was used to expand research and client data analysis capabilities to allow for more transparent and accurate data on the number of people served and areas with the greatest need for food assistance. This data can then be used to support future targeted food assistance programs.
- **This project was completed in September 2024.**

Project Demographic Distribution

- 4 Impacted households that experienced increased food or housing insecurity

Use of Evidence

- The goal of this project is to reduce food insecurity by providing critical funding to food banks. Bazwerghi, McKay, and Dunn (2016) Journal of Community Health *The Role of Food Banks in Addressing Food Insecurity: A Systematic Review* found that food banks play a critical role in reducing food insecurity and can be further supported by better funding.
- No program evaluation is being conducted.

Performance Report

- Output: Amount of funding provided to buy and provide foods to food insecure people: \$3,500,000 (including capacity building funds)
- Outcome: Pounds of food provided to food insecure persons: 31,995,161
- Mandatory Performance Indicators: Number of households served (by program if recipient establishes multiple separate household assistance programs): 968,458

Household Assistance: Rent, Mortgage and Utility Aid

Project 22CDARPACM: Longer-Term Case Management and Self Support

Funding Amount: \$4,475,000

Project Expenditure Category: 2.2 Household Assistance: Rent, Mortgage and Utility Aid

Project Overview

- Maricopa County uses funds to provide long-term case management for clients obtaining rent and utility assistance through programs the County administers. As a result of COVID-19, the County has seen an increase in the amount of time staff have to devote to various clients as many clients have ongoing and complex issues (even after obtaining rent or utility assistance). The County provides case managers who work with these clients and provide long-term coaching and case management to help them reach economic sustainability. These long-term case management services will help clients obtain other County or community-based services, such as workforce assistance and childcare/early education assistance.

Project Demographic Distribution

- 14 Disproportionately Impacted low-income households and populations

Use of Evidence

- The goal of this evidence-based project is to prevent evictions by providing long-term case management services for those facing eviction due to COVID-19. Long-term case managers are able to work with the more complex cases and help clients obtain multiple services, which will not only prevent evictions but will help guide clients to obtain more long-term support. According to research conducted by Treskon et.al. (April 2021) *Eviction Prevention and Diversion Programs: Early Lessons from the Pandemic* case management is an important component of preventing evictions
- No program evaluation is being conducted.

Performance Report

- Output: Funds provided to people receiving long-term case management including monies used to prevent eviction.
- Mandatory Performance Indicators: Households served by the program:
 - Justice Involved Navigation and Rapid Rehousing: 221
 - Community Bridges, Inc. and Phoenix Rescue Mission Hand in Hand Outreach: 886

PROJECT INVENTORY

Project 22CDARPALA: Eviction Prevention Legal Aid

Funding Amount: \$1,768,798

Project Expenditure Category: 2.2 Household Assistance: Rent, Mortgage and Utility Aid

Project Overview

- Maricopa County is funding access to expert legal counsel for individuals facing eviction. These legal professionals help tenants understand their rights, offer case-specific advice, negotiate with landlords, and provide representation in any of the County's 26 Justice Courts, if needed. This support is expected to significantly reduce eviction rates. Additionally, it will create opportunities to connect tenants with other County services including ongoing rental and utility assistance, to help prevent future housing instability.

Project Demographic Distribution

- 14 Disproportionately impacted low-income households and populations

Use of Evidence

- The primary objective of this evidence-based initiative is to prevent evictions by offering essential legal mediation and representation to individuals at risk of eviction due to nonpayment of rent. County data on eviction programs show that many tenants lack access to effective legal support that could otherwise help them avoid displacement. This project seeks to fill that gap. Research by Holl, Dries, and Wolf (2015) *Interventions to Prevent Tenant Evictions: A Systematic Review*, published in Health and Social Care in the Community, identifies legal assistance as an effective strategy for reducing the likelihood of eviction.
- No program evaluation is being conducted.

Performance Report

- Output: Number of persons provided with assistance or legal representation: 1,019
- Outcome: Number of evictions that were prevented. Defined as number of persons not evicted because of successful negotiation with landlord and/or representation in Justice Court: 41
- Mandatory Performance Indicators:
 - Number of households served (by program if recipient establishes multiple separate household assistance programs): 201
 - Number of households receiving eviction prevention services (including legal representation): 201

PROJECT INVENTORY

Project 22CDARPANA: Navigation and Application Assistance

Funding Amount: \$3,871,102

Project Expenditure Category: 2.2 Household Assistance: Rent, Mortgage and Utility Aid

Project Overview

Maricopa County uses funds to help residents obtain rental and/or utility assistance by providing designated navigators as well as emergency/temporary housing assistance, if needed. Designated rental and utility assistance navigators will contact people who submitted incomplete applications for rental or utility assistance through programs like ERA and guide them to complete applications. Additionally, this funds staff who will assist people experiencing a housing crisis and refer them to agencies that can provide them with bridge shelter housing. The results are more applications for rental/utility assistance, a higher quality of submitted applications, a greater sum of monies provided to persons who need rental/utility assistance to prevent eviction, and more people in crisis are connected with critical housing supports to prevent homelessness. Overall, this will result in service to a greater number of people impacted by COVID-19.

Project Demographic Distribution

- 14 Disproportionately impacted low-income households and populations

Use of Evidence

- The goals of this evidence-based project are to prevent evictions and improve long-term housing sustainability by assisting eligible people obtain key documentation and effectively apply for ERA program assistance. Substantial data including experimental studies across a variety of human service and health fields show that individuals who receive resource navigation and technical assistance are more likely to participate in funded programs. Additionally, research by Schapiro, et al. (2021) *The Effects of Rental Assistance on Housing Stability, Quality, Autonomy, and Affordability* (Journal of Housing Policy Debate) showed that people receiving rental assistance were less likely to report housing instability, low quality housing, lack of autonomy related to housing, and other measures of housing affordability. This project will help more people who are qualified for the ERA obtain services and avoid short-term eviction.
- No program evaluation is being conducted.

Performance Report

- Output: Funds to provide navigation and application assistance
- Mandatory Performance Indicators:
 - Number of households served (by program if recipient establishes multiple separate household assistance programs): 1,994
 - Number of households receiving eviction prevention services (including legal representation): 511

PROJECT INVENTORY

Project 22CDARPAPL: Payments to Landlords

Funding Amount: \$11,589,030

Project Expenditure Category: 2.2 Household Assistance: Rent, Mortgage and Utility Aid

Project Overview

- Maricopa County uses these funds to prevent tenant evictions due to nonpayment of rent by providing direct payments to utility companies and to landlords who provide assurances that they will not evict tenants following payment by the County.
- The County will identify landlords that obtain monies through rent and utility assistance programs such as the Emergency Rental Assistance (ERA) program and create partnerships with these landlords. This program will help support other programs such as ERA and further prevent tenant evictions. This resource will be utilized after the completion of the Emergency Rental Assistance grant from ARPA is completed.

Project Demographic Distribution

- 14 Disproportionately impacted low-income households and populations

Use of Evidence

- The goal of this evidence-based project is to prevent low-income persons from being evicted by providing direct payments to landlords with the assurance that these tenants will not be evicted. This project will help support other eviction prevention programs such as ERA funded by the American Rescue Plan Act. Research conducted by Treskon et.al. (April 2021) *Eviction Prevention and Diversion Programs: Early Lessons from the Pandemic* showed that direct financial assistance (including payments to landlords) is critical to prevent evictions.
- No program evaluation is being conducted.

Performance Report

- Outcome: Number of tenants who were not evicted because of direct payments from the County: 1,268
- Mandatory Performance Indicators: Number of households receiving eviction prevention services (including legal representation): 1,268

PROJECT INVENTORY

Project 89ARPAEP: Eviction Prevention

Funding Amount: \$449,272

Project Expenditure Category: 2.2 Household Assistance: Rent, Mortgage and Utility Aid

Project Overview

- Rental assistance was provided for those negatively financially impacted by COVID-19 including those who lost jobs or had significant income reduction due to the pandemic.
- Individuals were verified to be “low income” per federal standards. The Treasury determined that low-income people have had financial difficulties because of COVID-19.
- **This project was completed in August 2021.**

Project Demographic Distribution

- 14 Disproportionately Impacted low-income households and populations

Use of Evidence

- None of the funding amount was allocated toward evidence-based interventions.
- No program evaluation was conducted.

Performance Report

- Output: Money provided to renters for rent payment assistance
- Outcome: Number of households that were provided rent assistance: 31
- Mandatory Performance Indicators: Number of households receiving eviction prevention services (including legal representation): 31

PROJECT INVENTORY

Project 89ARPAUA: Utility Assistance

Funding Amount: \$396,238

Project Expenditure Category: 2.2 Household Assistance: Rent, Mortgage and Utility Aid

Project Overview

- Utility payment assistance was provided for those negatively financially impacted by COVID-19 including those who lost jobs or had significant income reduction due to the pandemic.
- Individuals were verified to be “low income” per federal standards. The Treasury determined that low-income persons have had financial hard times because of COVID-19.
- **This project was completed in December 2023.**

Project Demographic Distribution

- 14 Disproportionately Impacted low-income households and populations

Use of Evidence

- None of the funding amount was allocated toward evidence-based interventions.
- No program evaluation was conducted.

Performance Report

- Output: Money provided to households for utility assistance
- Outcome: Number of households served: 358
- Mandatory Performance Indicators:
 - Number of households served (by program if recipient establishes multiple separate household assistance programs): 358
 - Number of households receiving eviction prevention services (including legal representation): 358

Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Project 22WDARPAE: Apprenticeship Expansion Program

Funding Amount: \$12,500,000

Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Project Overview

- This project intends to provide apprenticeship opportunities for county residents, bolstering the pipeline of skilled workers in a variety of career fields such as construction, healthcare, information technology and advanced manufacturing. According to the U.S. Chamber of Commerce, the pandemic caused a "major disruption" to labor markets, a "reshuffle" that is still negatively impacting industries with an "in-person" required workforce. This project expects to help up to 3,000 people enter apprenticeships through 2026.

Project Demographic Distribution

- 3 Impacted households that experienced unemployment

Use of Evidence

- None of the funding amount was allocated toward evidence-based interventions.
- No program evaluation was conducted.

Performance Report

- Output: Through new and established partnerships, Maricopa County will continue to engage registered apprenticeship programs in key targeted industry sectors to increase apprenticeship opportunities within the County.
- Outcome:
 - Number of newly secured apprenticeship partnerships: 16
 - Increased number of new apprentices served within various apprenticeship programs: 2,033
- Mandatory Performance Indicators:
 - Number of workers enrolled in sectoral job training programs: 428
 - Number of workers completing sectoral job training programs: 428

PROJECT INVENTORY

Project 22WDARPACC: Career, College, and Credential Initiative

Funding Amount: \$9,889,124

Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Project Overview

- The County is using funding to provide programs that will help workers obtain credentials and education from a variety of sources that will lead them to long-term employment in high-demand industries, as defined by the County's Workforce Development Board. Although traditional university degree programs can achieve good employment outcomes for many, the goal of this program is to support individuals seeking work in trades by attending trade schools or community colleges, and/or help workers obtain better jobs through certification programs.
- The initiative intends to focus services on those who were disproportionately impacted by COVID-19 including low-income, unemployed, justice-involved, unhoused, and underemployed persons.

Project Demographic Distribution

- 3 Impacted households that experienced unemployment

Use of Evidence

- None of the funding amount was allocated to evidence-based interventions.
- No program evaluation was conducted.

Performance Report

- Output: Number of students/persons enrolled in career navigation services and provided with support to obtain credentialing and other career advancement services: 2,272
- Outcome: Aggregated participant obtainment of education milestones: 988
- Mandatory Performance Indicators:
 - Number of workers enrolled in sectoral job training programs: 1,382
 - Number of workers completing sectoral job training programs: 623

PROJECT INVENTORY

Project 22WDARPAEI: Employer Services Initiative

Funding Amount: \$2,219,867

Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Project Overview

- The County allocated funds to qualified contractors to execute programs aimed at preserving jobs and supporting individuals at risk of unemployment. These initiatives focused on maintaining a skilled workforce through employee retention programs and comprehensive support services. Examples of these efforts included established programs such as incumbent worker training, navigation services, and other resources designed to aid employers in retaining and enhancing their staff's skills for improved job opportunities and sustainable careers. This free service aimed not only to help businesses retain their workforce, thereby benefiting the companies themselves, but also to foster long-term success for individuals in low-income and low-skilled professions. By providing opportunities for advancement and access to more sustainable employment, these programs sought to elevate economic prospects and strengthen our community's workforce overall.
- **This project was completed in August 2024.**

Project Demographic Distribution

- 3 Impacted households that experienced unemployment

Use of Evidence

- This project will use moderate- to high-evidence based practices such as incumbent worker training, work experience, and on-the-job training to help underemployed persons upskill to better paying positions and also to help the companies employing those persons to retain their employees. Like the Job Seeker Initiative, these programs are based entirely or mostly on evidence-based practices. For example, Miller, C., et. al. (2009). Strategies to Help Low-wage Workers Advance: Implementation and Early Impacts of the Work Advancement and Support Center (WASC) Demonstration and Glosser, A., et. al. (2016). Testing Two Subsidized Employment Approaches for Recipients of Temporary Assistance for Needy Families: Implementation and Early Impacts of the Los Angeles County Transitional Subsidized Employment Program showed these types of programs are highly effective in improving retention rates and improving wages for underemployed workers.
- No program evaluation was conducted.

Performance Report

- Output: Number of workers provided incumbent worker training, work experience, navigation services, and on-the-job training and other employer retention services: 2,067
- Outcome: Number and percentage of workers who retained their jobs because of Employer Services Initiative services: 1,680 or 81.3 percent
- Mandatory Performance Indicators:
 - Number of workers enrolled in sectoral job training programs: 263
 - Number of workers completing sectoral job training programs: 263

Project 22WDARPAJI: Job Seeker Initiative

Funding Amount: \$11,910,802

Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Project Overview

- Maricopa County will allocate funds to implement a range of Workforce Development initiatives including rapid worker training, navigation and counseling services, and various support services. These initiatives aim to specifically assist individuals disproportionately affected by COVID-19, such as those who are low-income, unemployed, justice-involved, homeless, or underemployed. The primary objective is to support these individuals in securing sustainable employment opportunities in high-demand industries identified by the County's Workforce Development Board. This comprehensive approach seeks to address immediate needs while laying the groundwork for long-term economic stability and career advancement within the community.

Project Demographic Distribution

- 3 Impacted households that experienced unemployment

Use of Evidence

- The goal of this project is to help job seekers obtain sustainable and long-term employment through multiple services that are based on interventions with a moderate- to strong-evidence base. According to studies published in the U.S. Department of Labor Clearinghouse such as Smith, T. C., et. al (2010). *Rapid Employment Model Evaluation: Update #2* and Modicamore, D., et. al. (2017). *Accelerating Connections to Employment Volume I Final Evaluation Report*. Programs such as rapid or accelerated training, navigation services, and support services have been shown to improve employment, retention, and wages for those in workforce programs and services.
- No program evaluation was conducted.

Performance Report

- Output: Number of job seekers provided rapid worker, navigation, and other similar workforce assistance services: 31,479
- Outcome: Number of unemployed and underemployed job seekers who obtained a job or improved their wages based on Job Seeker Initiative Services: 12,598
- Mandatory Performance Indicators:
 - Number of workers enrolled in sectoral job training programs: 239
 - Number of workers completing sectoral job training programs: 150

PROJECT INVENTORY

Project 22WDARPASY: Summer Youth Program

Funding Amount: \$2,273,831

Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Project Overview

- Maricopa County has allocated funds to create temporary, subsidized employment opportunities in high-demand industries for youth aged 16-21. This initiative aims to prioritize individuals who have been disproportionately affected by COVID-19, including those who are low-income, unemployed, justice-involved, homeless, or underemployed. The program's primary objective is to empower youth by helping them set goals and pursue long-term employment in high-demand industries, as identified by the County's Workforce Development Board. Integral to this effort is the delivery of workshops and curriculum designed to equip youth with the necessary skills for on-site work experiences. Emphasis will be placed on enhancing job readiness, exploring career options, developing soft skills, and securing sustainable employment opportunities.

Project Demographic Distribution

- 20 Disproportionately Impacted other households or populations that experienced a disproportionate negative economic impact of the pandemic

Use of Evidence

- None of the funding amount was allocated to evidence-based interventions.
- No program evaluation was conducted.

Performance Report

- Output: Number of job seekers participating in a work experience: 364
- Outcome: Job seekers determine a career pathway, become employed, enroll in continuing workforce programming, or enroll in post-secondary education: 364
- Mandatory Performance Indicators:
 - Number of workers enrolled in sectoral job training programs: N/A
 - Number of workers completing sectoral job training programs: N/A
 - Number of people participating in summer youth employment programs: 364

PROJECT INVENTORY

Project 30ARPAYCC: Youth Conservation Crews

Funding Amount: \$800,000

Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Project Overview

- ARPA funding supported this two-year project to provide on the job training for youth conservation crews that completed maintenance, rehabilitation, and construction on 636 miles of trails. The project leveraged resources for job skill development and provided experiential learning opportunities for youth in a real-life natural resource environment while providing improvements to highly visited trails across Maricopa County.
- **This project was completed in December 2024.**

Project Demographic Distribution

- 7 Impacted Other households or populations that experienced a negative economic impact of the pandemic

Use of Evidence

- None of the funding amount was allocated to evidence-based interventions.
- No program evaluation was conducted.

Performance Report

- Mandatory Performance Indicators: Number of people participating in summer youth employment programs: 150

PROJECT INVENTORY

Project 95ARPAGNPP: Graduate Nurse Practice Readiness Pilot Project

Funding Amount: \$1,973,718

Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Project Overview

- This program was a collaborative effort between Maricopa County, hospitals and medical centers, and nursing programs (colleges/universities) within Maricopa County to increase the number of qualified nurses in Maricopa County. Nurses have been critical in handling various public health emergencies, and Maricopa County strives to address this long-term shortage of nurses. The program aimed to help mitigate various public health emergencies, such as the COVID-19 pandemic, and address chronic shortages in the number of nurses needed across the County. The goal was to increase the number of qualified nurses and create a model for future incentive programs and improvements that address nurse shortages in Maricopa County.
- **The project was completed December 2024.**

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- None of the funding amount was allocated toward evidence-based interventions.
- No program evaluation was conducted.

Performance Report

- Output: Number of senior-level student nurses provided incentives and training to complete coursework: 253
- Mandatory Performance Indicators:
 - Number of workers enrolled in sectoral job training programs: 253
 - Number of workers completing sectoral job training programs: 253

PROJECT INVENTORY

Project 95ARPAIN27: City of Phoenix Innovation 27 Workforce Development

Funding Amount: \$1,000,000

Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Project Overview

- The City of Phoenix will use the funds awarded by Maricopa County to complete the adaptive reuse construction of a former big box department store into a workforce training, education and innovation facility known as the Innovation 27 Workforce Training and Education Collaborative (Innovation 27). The project is approximately 128,000 square feet and is located on eight acres.
- Phoenix has competitively procured or will competitively procure design services and construction services in compliance with this Agreement and applicable local, state, and federal regulations for the following services:
 - Site Analysis
 - Design Development
 - Code and Zoning Compliance
 - Construction Documents
 - Construction Administration and Inspection
 - Construction of the site

Project Demographic Distribution

- 3 Impacted households that experienced unemployment

Use of Evidence

- None of the funding amount was allocated toward evidence-based interventions.
- No program evaluation was conducted.

Performance Report

- Mandatory Performance Indicators:
 - Number of workers enrolled in sectoral job training programs: This project began late in FY 2024 and does not expect to open until summer of 2026. No data has yet been gathered regarding the number of workers.

Healthy Childhood Environments: Child Care

Project 22EDARPAEE: Early Education and Childcare Bridge Funding

Funding Amount: \$929,945

Project Expenditure Category: 2.11 Healthy Childhood Environments: Child Care

Project Overview

- Maricopa County used monies to improve the quality of its early education and childcare programs (federally established Head Start and Early Head Start programs) by paying additional funds to enhance and expand the classroom and other support spaces at several locations. Expanding this program's reach provided more opportunities for low-income families to enroll their children in a quality educational program. Enhancement further supported the enrichments to the children's learning and development, which improves school readiness. This project also helped to bridge existing federal funding with other sources of funding, so that the changes made to the programs would be sustained long-term.
- **This project was completed in December 2024.**

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- None of the funding amount was allocated to evidence-based interventions.
- No program evaluation was conducted.

Performance Report

- Outcome:
 - Number of early education sites to be improved: 3
 - Number of classrooms and supporting spaces expanded and improved: 8
 - Number of children served: 1,083
- Mandatory Performance Indicators:
 - Number of children served by childcare and early learning services (pre-school/pre-K/ages 3-5): 1,083

Long-Term Housing Security: Affordable Housing

Project 22HDARPAHS: Affordable Housing Development and Support

Funding Amount: \$2,418,552

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- To address the growing lack of affordable housing in the County, Maricopa County is supporting the development of affordable housing for low-income households. The resources allocated in Project HDARPAHS primarily cover administrative and oversight costs for 36 specific projects, 22HDARPH01 through 22HDARPH36, which are detailed individually on the following pages.
- The County contracts for developers for construction and requires that proposals include options for serving economically disadvantaged persons. Proposals include options such as constructing new affordable housing or renovating an existing building to become affordable housing. These affordable housing projects utilize various blended funding sources. Some of the other funding sources may have ongoing expenditures.
- For example, Maricopa County is awarding \$1,875,000 of ARPA funds to the A.R.M. of Save the Family Foundation of Arizona, a Community Housing Development Organization (CHDO), for the project named Rental Housing - HOME PY22 CHDO Gap Funding to develop 19 ARPA-funded units to increase the amount of affordable rental housing. The CHDO will construct this multifamily rental project to serve a population earning at or below 80 percent of the Area Median Income.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- The goal of this evidence-based project is to create and/or preserve affordable housing for low-to-moderate income people who have been negatively impacted by the rising cost of housing, which was impacted by the COVID-19 pandemic. Policymakers and advocates consider a household cost-burdened if more than 30 percent of its income goes toward housing costs.¹⁵ A cost-burdened household may be unable to afford other critical and nondiscretionary expenses such as health and childcare, food, and transportation.¹⁶
- A 2023 estimate by the National Low Income Housing Coalition (NLIHC) found that to be able to afford a two-bedroom apartment in the Phoenix metro area at the fair market rate, which is estimated at \$1,556 per month, a worker needed to earn approximately \$30 per hour.¹⁷
- Housing stability increases positive outcomes for households, including educational attainment, employment, and mental and physical wellness.¹⁸ One way to improve housing stability and the well-being of children and adults is to increase access to affordable housing.¹⁹ The creation of affordable housing also revitalizes low-to-moderate income communities, increasing neighborhood safety, improving local employment opportunities, and benefiting local businesses.²⁰ The research strongly demonstrates affordable housing is an effective way to stabilize households and revitalize low-income communities.
- No program evaluation was conducted.

PROJECT INVENTORY

Performance Report

- Output: Portion of funds to preserve or develop 19 affordable housing units: \$1,875,000
- Outcome: Number of affordable housing units preserved or developed: 19
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 19

PROJECT INVENTORY

Project 22HDARPH01: Affordable Housing AHI2900E Van Buren

Funding Amount: \$7,730,022

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County is awarding ARPA funds to Arizona Housing, Inc. for the project named 2900 EVB to develop 50 ARPA-funded units out of a total of 50 units to increase the amount of affordable rental housing. Arizona Housing, Inc. will rehabilitate this multifamily rental project to serve a population earning at or below 50 percent of the Area Median Income.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 50
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 50

PROJECT INVENTORY

Project 22HDARPH02: Affordable Housing Newtown Commun Dev MC Comm Land

Funding Amount: \$5,200,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County awarded ARPA funds to Newtown Community Development Corporation for the project named Community Land Trust to acquire, rehabilitate, and resell scattered-site, single-family homes. Newtown Community Development Corporation used its Community Land Trust (CLT) program to increase homeownership opportunities for those households experiencing negative economic impacts from COVID-19.
- **This project was completed in March 2025.**

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 32
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 32

PROJECT INVENTORY

Project 22HDARPH03: Affordable Housing Newtown Commun Dev Gila Bend Comm

Funding Amount: \$5,000,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County is awarding ARPA funds to Newtown Community Development Corporation for the project named Community Land Trust Gila Bend to acquire, rehabilitate, and resell scattered-site, single-family homes. Newtown Community Development Corporation will use its Community Land Trust (CLT) program to increase homeownership opportunities for those households experiencing negative economic impacts from COVID-19.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 20
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 20

PROJECT INVENTORY

Project 22HDARPH04: Affordable Housing Newtown Commun Dev Rev DWN Payment

Funding Amount: \$5,757,512

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County is awarding ARPA funds to Newtown Community Development Corporation for the project named Revolving Down Payment Assistance "DPA" to provide down payment assistance to 144 owners throughout Maricopa County. Newtown Community Development Corporation will utilize the "DPA" program to allow owners whose households are experiencing negative economic impacts from COVID-19 to have the ability to purchase single-family homes at an affordable cost.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 144
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 144

PROJECT INVENTORY

Project 22HDARPH05: Affordable Housing Affordable Housing Institute

Funding Amount: \$3,000,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County awarded ARPA funds to Affordable Housing Institute, Inc. for the project named Salt River Flats to develop 10 ARPA-funded units out of a total of 192 units to increase the amount of affordable rental housing. Affordable Housing Institute, Inc. constructed this multifamily rental project to serve a population earning at or below 60 percent of the Area Median Income.
- **This project was completed in June 2024.**

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 10
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 10

PROJECT INVENTORY

Project 22HDARPH06: Affordable Housing Roers Buckeye Downtown LP

Funding Amount: \$2,000,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County awarded ARPA funds to Roers Buckeye Downtown Limited Partnership for the project named Solana Villas Apartments to develop six ARPA-funded units out of a total of 200 units to increase the amount of affordable rental housing. Roers Buckeye Downtown Limited Partnership constructed this multi-family rental project to serve a population earning at or below 60 percent of the Area Median Income.
- **This project was completed in September 2024.**

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 6
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 6

PROJECT INVENTORY

Project 22HDARPH07: Affordable Housing Chicanos Por La Causa Inc Pueblo Apts

Funding Amount: \$1,600,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County is awarding ARPA funds to Chicanos Por La Causa, Inc. for the project named Pueblo Apartments to develop eight ARPA-funded units out of a total of 161 units to increase the amount of affordable rental housing. Chicanos Por La Causa, Inc. will construct this multifamily rental project to serve a population earning at or below 60 percent of the Area Median Income.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 8
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 8

PROJECT INVENTORY

Project 22HDARPH08: Affordable Housing Centerline of Glendale LLC

Funding Amount: \$3,000,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County is awarding ARPA funds to Centerline on Glendale, LLC for the project named Centerline on Glendale Phase I to develop 13 ARPA-funded units out of a total of 186 units to increase the amount of affordable rental housing. Centerline on Glendale, LLC will construct this multifamily rental project to serve a population earning at or below 60 percent of the Area Median Income.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 13
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 13

PROJECT INVENTORY

Project 22HDARPH09: Affordable Housing Centerline of Glendale Two LLC

Funding Amount: \$3,000,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County is awarding ARPA funds to Centerline on Glendale Two, LLC for the project named Centerline on Glendale Phase II to develop 12 ARPA-funded units out of a total of 182 units to increase the amount of affordable rental housing. Centerline on Glendale Two, LLC will construct this multifamily rental project to serve a population earning at or below 60 percent of the Area Median Income.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 12
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 12

PROJECT INVENTORY

Project 22HDARPH10: Affordable Housing MHMP 19 Glendale Senior Apartments LLLP

Funding Amount: \$9,500,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County is awarding ARPA funds to MHMP 19 Glendale Senior Apartments LLLP for the project named Glendale Senior Housing to develop 29 ARPA-funded units out of a total of 148 units to increase the amount of affordable rental housing. MHMP 19 Glendale Senior Apartments LLLP will construct this multifamily rental project to serve a population earning at or below 60 percent of the Area Median Income.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 29
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 29

PROJECT INVENTORY

Project 22HDARPH11: Affordable Housing, UMOM Housing 9, LLC, Bret Tarver Terrace

Funding Amount: \$6,000,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County awarded ARPA funds to UMOM Housing 9, LLC for the project named La Esperanza Terrace to develop six ARPA-funded units out of a total of 96 units to increase the amount of affordable rental housing. UMOM Housing 9, LLC constructed this multifamily rental project to serve a population earning at or below 60 percent of the Area Median Income.
- **This project was completed in March 2025.**

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 6
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 6

PROJECT INVENTORY

Project 22HDARPH12: Affordable Housing for Hope Acacia Heights II LLC

Funding Amount: \$1,600,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County is awarding ARPA funds to Housing for Hope, Inc. for the project named Acacia Heights, II to develop five ARPA-funded units out of a total of 66 units to increase the amount of affordable rental housing. Housing for Hope, Inc. will construct this multifamily rental project to serve a population earning at or below 60 percent of the Area Median Income.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 5
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 5

PROJECT INVENTORY

Project 22HDARPH13: Affordable Housing ARM Save the Family Foundation

Funding Amount: \$1,517,694

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County awarded ARPA funds to ARM of Save the Family Foundation for the project named Affordable Rental Movement to develop five ARPA-funded units out of a total of five units to increase the amount of affordable rental housing. ARM of Save the Family Foundation acquired and rehabilitated five single-family rental homes to serve a population earning at or below 60 percent of the Area Median Income.
- **This project was completed in June 2024.**

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 5
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 5

PROJECT INVENTORY

Project 22HDARPH14: Affordable Housing FSL Holding Properties LLC

Funding Amount: \$833,647

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County awarded ARPA funds to FSL Holding Properties, LLC for the project named Casa Del Sol to develop 16 ARPA-funded units out of a total of 16 units to increase the amount of homeownership opportunities. FSL Holding Properties, LLC constructed affordable single-family homes to serve a population earning at or below 120 percent of the Area Median Income.
- **This project was completed in February 2025.**

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 16
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 16

PROJECT INVENTORY

Project 22HDARPH15: Affordable Housing Habitat for Humanity Central Arizona

Funding Amount: \$2,565,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County awarded ARPA funds to Habitat for Humanity Central Arizona for the project named Alta Vista to develop 25 ARPA-funded units out of a total of 25 units to increase the amount of homeownership opportunities. Habitat for Humanity Central Arizona constructed affordable single-family homes to serve those households experiencing negative economic impacts from COVID-19.
- **This project was completed in January 2025.**

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 25
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 25

PROJECT INVENTORY

Project 22HDARPH16: Affordable Housing Chicanos Por La Causa Inc 6th Ave

Funding Amount: \$0

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- This project was cancelled.

PROJECT INVENTORY

Project 22HDARPH17: Affordable Housing, Guadalupe Commun Dev (SF Dev 6 Units)

Funding Amount: \$1,040,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County is awarding ARPA funds to Guadalupe Community Development Corp for the project named Avenida del Yaqui Villas Single Family New Construction HOME Gap Funding to develop six ARPA-funded units to increase the amount of homeownership opportunities. Guadalupe CDC will construct affordable single-family homes to serve a population earning at or below 80 percent of the Area Median Income.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 6
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 6

PROJECT INVENTORY

Project 22HDARPH18: Affordable Housing, Newtown Commun Dev (CLT 4 Units)

Funding Amount: \$780,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County is awarding ARPA funds to Newtown Community Development Corporation for the project named Newtown CLT 4 units - HOME Gap Funding, to acquire, rehabilitate, and resell four scattered-site, single-family homes. Newtown Community Development Corporation will use its Community Land Trust (CLT) program to increase homeownership opportunities for households at or below 80 percent of the Area Median Income.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations.

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 4
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 4

PROJECT INVENTORY

Project 22HDARPH19: Affordable Housing City of Glendale, Villa Manuel Lito Pena

Funding Amount: \$950,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County awarded ARPA funds to the City of Glendale for the project named Villa Manuel Lito Pena to develop five ARPA-funded units out of a total of 80 units to increase the amount of affordable rental housing. Cesar Chavez Foundation, through its development agency Cielo Housing Development LLC, constructed this multifamily rental project to serve a population earning at or below 60 percent of the Area Median Income.
- **This project was completed in August 2024.**

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 5
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 5

PROJECT INVENTORY

Project 22HDARPH20: Affordable Housing City of Glendale, Unity at Glendale

Funding Amount: \$2,400,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County awarded ARPA funds to the City of Glendale for the project named Unity at West Glendale to develop 12 ARPA-funded units out of a total of 105 units to increase the amount of affordable rental housing. TWG Development LLC constructed this multifamily rental project to serve a population earning at or below 60 percent of the Area Median Income.
- **This project was completed in August 2024.**

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 12
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 12

PROJECT INVENTORY

Project 22HDARPH21: Affordable Housing City of Glendale, 67 Flats

Funding Amount: \$2,861,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County awarded ARPA funds to the City of Glendale for the project named 67 Flats to develop 13 ARPA-funded units out of a total of 384 units to increase the amount of affordable rental housing. Dominion constructed this multifamily rental project to serve a population earning at or below 60 percent of the Area Median Income.
- **This project was completed in August 2024.**

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations.

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 13
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 13

PROJECT INVENTORY

Project 22HDARPH22: Affordable Housing City of Glendale, Juniper Square

Funding amount: \$1,000,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County awarded ARPA funds to the City of Glendale for the project named Juniper Square to develop five ARPA-funded units out of a total of 221 units to increase the amount of affordable rental housing. Dominion constructed this multifamily rental project to serve a population earning at or below 60 percent of the Area Median Income.
- **This project was completed in August 2024.**

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 5
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 5

PROJECT INVENTORY

Project 22HDARPH23: Affordable Housing IDA of Maricopa County

Funding Amount: \$500,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County is awarding ARPA funds to The Industrial Development Authority of the County of Maricopa, Maricopa County IDA, for the project named Home in Five, to provide down payment and closing cost assistance to 54 owners throughout the County. Maricopa County IDA will utilize the program to allow households who are experiencing negative economic impacts from COVID-19 to have the ability to purchase single-family homes at an affordable cost.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations.

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 54
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 54

PROJECT INVENTORY

Project 22HDARPH24: Affordable Housing City of Avondale, Lgcy Infill Proj Ph 3

Funding Amount: \$1,750,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County is awarding ARPA funds to the City of Avondale for the project named Legacy Infill Project Phase 3, to develop and resell six scattered-site, single-family homes. Newtown Community Development Corporation will include the homes in its Community Land Trust (CLT). The project will increase homeownership opportunities for those households with incomes up to 80 percent (2 households) and 120 percent (4 households) of the Area Median Income.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 6
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 6

PROJECT INVENTORY

Project 22HDARPH25: Affordable Housing City of Avondale, Infill Housing Program

Funding Amount: \$1,000,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- The City of Avondale is responsible for the Avondale Infill Housing Program which will utilize \$1,000,000 of ARPA funding to develop two single family homes on two lots previously purchased with Neighborhood Stabilization Program (NSP) funding. The City of Avondale will utilize a Request for Proposal to select a nonprofit developer and then will reconvey the two lots to the developer. The two single family homes will be sold to low-income households that earn up to 120 percent of the Area Median Income at the time of qualification.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 2
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 2

PROJECT INVENTORY

Project 22HDARPH26: Affordable Housing City of Tolleson, Owner-Occup Hsng Rehab

Funding Amount: \$1,000,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County is awarding ARPA funds to the City of Tolleson for the project named Owner Occupied Housing Rehab to rehabilitate 18 owner-occupied homes. The project will preserve affordable housing and serve households earning at or below 80 percent of the Area Median Income.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 18
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 18

PROJECT INVENTORY

Project 22HDARPH27: Affordable Housing Town of Guadalupe, Homeowner Rehab Program

Funding Amount: \$1,000,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County awarded ARPA funds to the Town of Guadalupe for the project named Homeowner Rehab Program to rehabilitate 50 of 55 owner-occupied homes. The project preserved affordable housing and served households earning at or below 80 percent of the Area Median Income.
- **This project was completed in January 2025.**

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 50
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 50

PROJECT INVENTORY

Project 22HDARPH28: Affordable Housing Town of Gilbert, Community Land Trust

Funding Amount: \$450,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County awarded ARPA funds to Town of Gilbert for the project named Community Land Trust to acquire, rehabilitate, and resell three scattered-site, single-family homes. Newtown Community Development Corporation included the homes in their Community Land Trust (CLT), and the Town of Gilbert increased homeownership opportunities for households earning at or below 120 percent of the Area Median Income.
- **This project was completed in November 2024.**

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 3
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 3

PROJECT INVENTORY

Project 22HDARPH29: Affordable Housing City of Phoenix, Horizon on Villa

Funding Amount: \$5,000,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County is awarding ARPA funds to the City of Phoenix for the project named Horizon on Villa to develop 10 ARPA-funded units out of a total of 109 units to increase the amount of affordable rental housing. Gorman and Company will construct this multifamily rental project to serve a population earning at or below 60 percent of the Area Median Income.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 10
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 10

PROJECT INVENTORY

Project 22HDARPH30: Affordable Housing City of Phoenix, Super 8 Project

Funding Amount: \$5,000,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County is awarding ARPA funds to the City of Phoenix for the project named Super 8 to develop 40 ARPA-funded units out of a total of 125 units to increase the amount of affordable rental housing. The City of Phoenix will construct this multifamily rental project to serve a population earning at or below 30 percent of the Area Median Income.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 40
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 40

PROJECT INVENTORY

Project 22HDARPH31: Affordable Housing City of Chandler, Villas on McQueen

Funding Amount: \$5,000,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County is awarding ARPA funds to the City of Chandler for the project named Villas on McQueen to develop 14 ARPA-funded units out of a total of 157 units to increase the amount of affordable rental housing. Gorman and Company will construct this multifamily rental project to serve a population earning at or below 60 percent of the Area Median Income.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 14
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 14

PROJECT INVENTORY

Project 22HDARPH32: Affordable Housing City of Chandler, Site 3 Project

Funding Amount: \$5,000,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County is awarding ARPA funds to the City of Chandler for the project named Site 3 to develop 16 ARPA-funded units out of a total of 300 units to increase the amount of affordable rental housing. This multifamily rental project will serve a population earning at or below 60 percent of the Area Median Income.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 16
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 16

PROJECT INVENTORY

Project 22HDARPH33: Affordable Housing Town of Wickenburg, Wickenburg Apartments

Funding Amount: \$0

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- This project was cancelled.

PROJECT INVENTORY

Project 22HDARPH34: Affordable Housing City of Tempe, Multi-Fam Afford Rent Hsng

Funding Amount: \$10,800,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County awarded ARPA funds to the City of Tempe for the project named Multi-family Affordable Rental Housing to develop 50 ARPA-funded units out of a total of 100 units to increase the amount of affordable rental housing. The City of Tempe constructed this multifamily rental project to serve a population earning at or below 80 percent of the Area Median Income.
- **This project was completed in November 2024.**

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 50
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 50

PROJECT INVENTORY

Project 22HDARPH35: Affordable Housing City of Goodyear, Suncrest Vista

Funding Amount: \$2,000,000

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County awarded ARPA funds to the City of Goodyear for the project named Suncrest Vista Senior Housing Community to develop 10 ARPA-funded units out of a total of 261 units to increase the amount of affordable rental housing. Dominion Incorporated constructed this multifamily rental project to serve a population earning at or below 50 percent of the Area Median Income.
- **This project was completed in September 2024.**

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 10
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 10

PROJECT INVENTORY

Project 22HDARPH36: Affordable Housing NAC El Mirage Housing, LLC

Funding Amount: \$10,583,125

Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing

Project Overview

- Maricopa County is awarding ARPA funds to the NAC EL Mirage Housing, LLC for the project named Cross Winds at Three Star Pointe to develop 21 ARPA-funded units out of a total of 45 units to increase the amount of affordable rental housing. Native American Connections will construct this multifamily rental project to serve a population earning at or below 60 percent of the Area Median Income.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- See Project 22HDARPAHS, Affordable Housing Development and Support.

Performance Report

- Output: Money to preserve or develop affordable housing units
- Outcome: Number of affordable housing units preserved or developed: 21
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 21

Long-Term Housing Security: Services for Unhoused Persons

Project 22HDARPALE: Landlord Engagement Improvement Project

Funding Amount: \$7,500,000

Project Expenditure Category: 2.16 Long-Term Housing Security: Services for Unhoused Persons

Project Overview

- Maricopa County is funding and overseeing the establishment and administration of a centralized systemwide landlord engagement service for the County's homeless services system. The project will include rental market research as well as outreach, education, recruitment, incentivization, and retention of landlords to expand housing opportunities for people experiencing homelessness. This project will further support other County efforts such as Permanent Supportive Housing and Rapid Rehousing long-term and allow for more targeted landlord engagement activities in the future. The project will result in increased numbers of landlords participating in County programs to house those experiencing homelessness as well as increase the numbers of persons experiencing homelessness placed in housing.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- None of the funding amount was allocated to evidence-based interventions.
- No program evaluation is being conducted.

Performance Report

- Output:
 - Total number of properties that accept homeless housing programs: 623
 - Number of new properties recruited to accept homeless housing programs: 463
 - Total number of units available by unit size, city, zip code, and housing programs accepted with an emphasis on units in zip codes that support de-concentration efforts: 1,053
 - Number of landlord outreach and education events hosted or participated in by landlord engagement service: 96
- Outcome: Percentage increase in annual homeless housing placements per year (Goal: 20 percent for year one and 10 percent annually thereafter).
- Mandatory Performance Indicators:
 - Number of households receiving eviction prevention services (including legal representation): 218
 - Number of affordable housing units preserved or developed: 79

PROJECT INVENTORY

Project 22HDARPAPF: ARPA Provider Funding (Flexible Funding Account)

Funding Amount: \$3,000,000

Project Expenditure Category: 2.16 Long-Term Housing Security: Services for Unhoused Persons

Project Overview

- Maricopa County established a pool of funds from which homeless service providers were able to request monies on behalf of persons who are experiencing homelessness or may become homeless in order to provide housing and wrap around support services. Providers were able to request up to \$2,500 per person annually for services such as rent and utilities. These funds were provided to one or more providers through a competitive request for proposals. These providers were required to show that their process to approve/deny applications for assistance was made in a fair, expedient, and reliable manner. Homeless service providers have reported that individuals can often unexpectedly experience circumstances where they may become homeless. Monies for this project helped to prevent and address these situations as well as assist those who were currently homeless to find and be supported in long-term housing.
- **This project was completed in September 2024.**

Project Demographic Distribution

- 20 Disproportionately Impacted other households or populations that experienced a disproportionate negative economic impact of the pandemic

Use of Evidence

- None of the funding amount was allocated to evidence-based interventions.
- No program evaluation is being conducted.

Performance Report

- Output:
 - Number of assistance applications processed: 194
 - Percent of approved applications for assistance processed within 15 business days: 100 percent
- Outcome:
 - Number of persons prevented from becoming homeless through flexible funding: 109
 - Number of persons experiencing homelessness who obtained housing through flexible funding: 211
- Mandatory Performance Indicators:
 - Number of households receiving eviction prevention services (including legal representation) 109
 - Number of affordable housing units preserved or developed: 109

PROJECT INVENTORY

Project 22HDARPAPH: Shelter Services, City of Phoenix

Funding Amount: \$7,500,000

Project Expenditure Category: 2.16 Long-Term Housing Security: Services for Unhoused Persons

Project Overview

- The purpose of the Agreement is to expand homeless services for individuals and families experiencing homelessness and establish temporary transitional and permanent supportive senior housing in the city of Phoenix.
- These shelter unit projects utilize various blended funding sources. Some of the other funding sources will have ongoing expenditures.
- Funding, in the amount of \$1,500,000 has been made available for emergency shelter, essential services, and facility operations.
- Funding, in the amount of \$6,000,000 has been made available for the development and operation of temporary transitional housing or permanent supportive housing for seniors ages 55 or older with an income at or below 30 percent of the Area Median Income.

Project Demographic Distribution

- 4 Impacted households that experienced increase food or housing insecurity

Use of Evidence

- None of the funding amount was allocated to evidence-based interventions.
- No program evaluation is being conducted.

Performance Report

- Mandatory Performance Indicators: Number of shelter units developed: 54

PROJECT INVENTORY

Project 22HDARPARR: ARPA Rapid Rehousing

Funding Amount: \$4,000,000

Project Expenditure Category: 2.16 Long-Term Housing Security: Services for Unhoused Persons

Project Overview

- Maricopa County provided monies to increase Rapid Rehousing Services for homeless persons. Rapid Rehousing is a federally established program with a significant amount of evidence from the U.S. Department of Housing and Urban Development as well as published research showing that the program effectively lowers the number of homeless individuals by providing them with more stable long-term housing. The County contracted with established nonprofit service providers to conduct these services and address the significant increase in demand that occurred because of the COVID-19 pandemic. This project also coordinated with other County programs for reducing homelessness to ensure monies were spent efficiently and effectively.
- **This project was completed in December 2024.**

Project Demographic Distribution

- 20 Disproportionately Impacted other households or populations that experienced a disproportionate negative economic impact of the pandemic

Use of Evidence

- The goals of this evidence-based project were to rehouse homeless persons and place them into long-term housing. County community assessments show a lack of capacity to shelter homeless persons. This project helped to address that critical gap. A multitude of studies and research show that providing homeless services such as shelter beds reduces homelessness. PEW Results First Clearinghouse further indicates this program has a positive impact based on high-quality evidence.

Performance Report

- Mandatory Performance Indicators:
 - Number of homeless persons provided rapid rehousing assistance: 351
 - Percentage of individuals and families provided rapid rehousing services who returned to homelessness: 17 percent

PROJECT INVENTORY

Project 22HDARPASB: Additional Homeless Shelter Beds

Funding Amount: \$1,557,689

Project Expenditure Category: 2.16 Long-Term Housing Security: Services for Unhoused Persons

Project Overview

- The County provided monies to local service providers to add new shelter, bridge, and transitional beds for people experiencing homelessness. While the number of beds each provider added and the costs for the added beds varied, this project significantly increased the number of available beds for those experiencing homelessness and allowed service providers to better address the increase to homelessness caused by COVID-19.
- By providing these monies to expand the bed capacity for homeless persons, the County helped to significantly improve countywide services to end homelessness and allowed service providers to better address the increase to homelessness caused by COVID-19.
- **This project was completed in March 2025.**

Project Demographic Distribution

- 20 Disproportionately or populations that experienced a disproportionate negative economic impact of the pandemic

Use of Evidence

- The goals of this evidence-based project were to increase the available number of beds that can house homeless persons. County community assessments show a lack of capacity to shelter homeless persons. This project was designed to help address this critical gap. A multitude of studies and research show that providing homeless services such as shelter beds reduces homelessness.
- No program evaluation is being conducted.

Performance Report

- Output: Money to preserve or develop shelter for individuals and families experiencing homelessness
- Outcome: Number of shelter units preserved or developed: 173
- Mandatory Performance Indicators: Number of shelter units preserved or developed: 173

PROJECT INVENTORY

Project 22HDARPASS: Provide Additional Homelessness Services

Funding Amount: \$64,760,785

Project Expenditure Category: 2.16 Long-Term Housing Security: Services for Unhoused Persons

Project Overview

- Maricopa County is continuing its COVID-19 Isolation and Housing Program for people experiencing homelessness. These funds will be used to continue providing homeless services at various bridge housing locations, which the County established with CARES Act funding. These bridge locations provide critical services to persons experiencing homelessness who are transitioning to permanent housing. Due to the COVID-19 pandemic, many homeless persons became infected with the virus but were unable to go to shelters or other housing because of COVID-19 restrictions. The programs funded by this project will continue to mitigate this issue.
- No program evaluation is being conducted.

Project Demographic Distribution

- 20 Disproportionately Impacted other households or populations that experienced a disproportionate negative economic impact of the pandemic

Use of Evidence

- The goals of this evidence-based project are to provide critical housing to homeless individuals as they transition to permanent housing and to prevent further COVID-19 infections for homeless by providing quarantine housing. A multitude of studies and research supports use of transitional and bridge housing to help these individuals obtain more permanent housing.

Performance Report

- Mandatory Performance Indicators:
 - Number of homeless persons provided bridge housing services: 5,013
 - Number of homeless persons moved to permanent/long-term housing: 1,305

PROJECT INVENTORY

Project 22HDARPS01: Shelter Beds Community Bridges

Funding Amount: \$7,326,250

Project Expenditure Category: 2.16 Long-Term Housing Security: Services for Unhoused Persons

Project Overview

- To support adults experiencing homelessness, Maricopa County will provide monies to homeless service provider Community Bridges, Inc, to acquire and rehab a 55,000 square-foot property in the North Dunlap and I-17 corridor in North Phoenix to provide 100 new low-barrier shelter beds.
- By providing monies to expand the capacity of new shelter, bridge and transitional beds, the County will help significantly improve countywide services to end homelessness and allow service providers to better address the increase to homelessness caused by COVID-19.

Project Demographic Distribution

- 2 Impacted low- or moderate-income households or populations

Use of Evidence

- The goal of this evidence-based project is to increase the available number of beds that can house homeless persons. County community assessments show a lack of capacity to shelter homeless persons; this project will help address the critical gap. A multitude of studies and research show that providing homeless services such as shelter beds reduces homelessness.
- No program evaluation is being conducted.

Performance Report

- Mandatory Performance Indicators: Number of homeless persons provided bridge housing services: 100

PROJECT INVENTORY

Project 22HDARPS02: Shelter Beds Society of St Vincent de Paul

Funding Amount: \$6,000,000

Project Expenditure Category: 2.16 Long-Term Housing Security: Services for Unhoused Persons

Project Overview

- To support adults experiencing homelessness, Maricopa County provided funds to the Society of St. Vincent de Paul to construct a building at 308 and 310 W. Watkins in Phoenix to provide 100 additional beds for people experiencing homelessness.
- By providing monies to expand the capacity of new shelter, bridge and transitional beds, the County helped to significantly improve countywide services to end homelessness and allowed service providers to better address the increase to homelessness caused by COVID-19.
- **This project was completed in September 2024.**

Project Demographic Distribution

- 2 Impacted low- or moderate-income households or populations

Use of Evidence

- The goal of this evidence-based project was to increase the number of beds available to homeless individuals. County community assessments show a lack of capacity to shelter homeless persons. This project helped to address the critical gap. A multitude of studies and research show that providing homeless services such as shelter beds reduces homelessness.
- No program evaluation is being conducted.

Performance Report

- Mandatory Performance Indicators: Number of homeless persons provided bridge housing services: 100

PROJECT INVENTORY

Project 22HDARPS03: Shelter Beds Tempe Community Action Agency TCAA

Funding Amount: \$6,000,000

Project Expenditure Category: 2.16 Long-Term Housing Security: Services for Unhoused Persons

Project Overview

- To support adults experiencing homelessness, Maricopa County will provide funds to the Tempe Community Action Agency to acquire property and construct a building to provide shelter beds for a minimum of 70 individuals and to provide 10 units of bridge housing.
- By providing monies to expand the capacity of new shelter, bridge and transitional beds, the County will help to significantly improve countywide services to end homelessness and allow service providers to better address the increase to homelessness caused by COVID-19.

Project Demographic Distribution

- 2 Impacted low- or moderate-income households or populations

Use of Evidence

- The goal of this evidence-based project is to increase the number of beds available to homeless persons. County community assessments show a lack of capacity to shelter homeless persons. This project will help address the critical gap. A multitude of studies and research show that providing homeless services such as shelter beds reduces homelessness.
- No program evaluation is being conducted.

Performance Report

- Mandatory Performance Indicators: Number of homeless persons provided bridge housing services: 70

PROJECT INVENTORY

Project 22HDARPS04: Shelter Beds City of Avondale

Funding Amount: \$1,986,061

Project Expenditure Category: 2.16 Long-Term Housing Security: Services for Unhoused Persons

Project Overview

- Maricopa County will provide monies to the City of Avondale to expand shelter infrastructure for homeless individuals in the Avondale area. A subrecipient will construct six bridge housing units for families experiencing homelessness as they transition to permanent independent housing. It is anticipated that 10 families will receive shelter services on an annual basis.
- By providing monies to expand the capacity of new shelter, bridge and transitional beds, the County will help to significantly improve countywide services to end homelessness and allow service providers to better address the increase to homelessness caused by COVID-19.

Project Demographic Distribution

- 2 Impacted low- or moderate-income households or populations

Use of Evidence

- The goal of this evidence-based project is to increase the number of beds available to homeless persons. County community assessments show a lack of capacity to shelter homeless persons. This project will help address that critical gap. A multitude of studies and research show that providing homeless services such as shelter beds reduces homelessness.
- No program evaluation is being conducted.

Performance Report

- Mandatory Performance Indicators: Number of homeless persons provided bridge housing services:
10

PROJECT INVENTORY

Project 22HDARPS05: Shelter Beds City of Mesa

Funding Amount: \$4,000,000

Project Expenditure Category: 2.16 Long-Term Housing Security: Services for Unhoused Persons

Project Overview

- Maricopa County provided funds to the City of Mesa to expand shelter infrastructure for homeless individuals or families in Maricopa County. A subrecipient of the City expanded homeless shelter availability by acquiring a hotel/motel located at 6733 E. Main Street in Mesa to offer temporary emergency shelter and services to people experiencing homelessness or transitioning out of homelessness. The project was designed to provide up to 70 shelter rooms for approximately 500 homeless individuals annually.
- By providing monies to expand the capacity of new shelter, bridge and transitional beds, the County helped to significantly improve countywide services to end homelessness and allow service providers to better address the increase to homelessness caused by COVID-19.
- **This project was completed in December 2023.**

Project Demographic Distribution

- 2 Impacted low- or moderate-income households or populations

Use of Evidence

- The goal of this evidence-based project was to increase the number of beds available to homeless individuals. County community assessments show a lack of capacity to shelter homeless persons. This project will help address the critical gap. A multitude of studies and research show that providing homeless services such as shelter beds reduces homelessness.
- No program evaluation is being conducted.

Performance Report

- Mandatory Performance Indicators: Number of homeless persons provided bridge housing services: 500

PROJECT INVENTORY

Project 22HDARPS06: Shelter Beds City of Phoenix

Funding Amount: \$6,250,000

Project Expenditure Category: 2.16 Long-Term Housing Security: Services for Unhoused Persons

Project Overview

- Maricopa County provided funds to the City of Phoenix to expand shelter infrastructure for homeless individuals or families in central Maricopa County. A City subrecipient expanded homeless shelter availability by acquiring a hotel located at 2425 S. 24th Street in Phoenix to offer temporary shelter, case management, housing navigation, mental health, substance use services, and other essential services. The project was designed to provide shelter for a minimum of 460 homeless individuals annually.
- By providing monies to expand the capacity of new shelter, bridge and transitional beds, the County helped to significantly improve countywide services to end homelessness and allow service providers to better address the increase to homelessness caused by COVID-19.
- **This project was completed in November 2023.**

Project Demographic Distribution

- 2 Impacted low- or moderate-income households or populations

Use of Evidence

- The goal of this evidence-based project was to increase the number of beds available to homeless persons. County community assessments show a lack of capacity to shelter homeless persons. This project will help address the critical gap. A multitude of studies and research show that providing homeless services such as shelter beds reduces homelessness.
- No program evaluation is being conducted.

Performance Report

- Mandatory Performance Indicators: Number of homeless persons provided bridge housing services: 460

PROJECT INVENTORY

Project 22HDARPS07: Shelter Beds City of Surprise

Funding Amount: \$2,580,000

Project Expenditure Category: 2.16 Long-Term Housing Security: Services for Unhoused Persons

Project Overview

- Maricopa County will provide funds to the City of Surprise to expand shelter infrastructure for homeless individuals in the northwest area of Maricopa County. A City subrecipient will expand homeless shelter availability by rehabilitating seven residential units to be utilized as short-term, non-congregate shelter for women and families serving an anticipated 150 unduplicated persons per year. The subrecipient also will acquire and rehabilitate existing multi-family housing units for short-term shelter. It is anticipated 42 individuals will receive temporary shelter per year at this location.
- By providing monies to expand the capacity of new shelter, bridge and transitional beds, the County will help to significantly improve countywide services to end homelessness and allow service providers to better address the increase to homelessness caused by COVID-19.

Project Demographic Distribution

- 2 Impacted low- or moderate-income households or populations

Use of Evidence

- The goal of this evidence-based project is to increase the number of beds available to homeless persons. County community assessments show a lack of capacity to shelter homeless persons. This project will help address the critical gap. A multitude of studies and research show that providing homeless services such as shelter beds reduces homelessness.
- No program evaluation is being conducted.

Performance Report

- Mandatory Performance Indicators: Number of homeless persons provided bridge housing services: 192

PROJECT INVENTORY

Project 22HDARPS08: Shelter Beds City of Tempe

Funding Amount: \$7,300,000

Project Expenditure Category: 2.16 Long-Term Housing Security: Services for Unhoused Persons

Project Overview

- Maricopa County provided funds to the City of Tempe to expand shelter infrastructure for homeless individuals or families in Maricopa County. A City subrecipient expanded homeless shelter availability by acquiring a building located at 1915 E. Apache Blvd, Tempe to offer temporary shelter, case management, workforce development, assistance with permanent housing and other essential services. The project was designed to provide up to 60 shelter rooms for approximately 120 homeless individuals annually.
- By providing monies to expand the capacity of new shelter, bridge and transitional beds, the County helped to significantly improve countywide services to end homelessness and allow service providers to better address the increase to homelessness caused by COVID-19.
- **This project was completed in December 2024.**

Project Demographic Distribution

- 2 Impacted low- or moderate-income households or populations

Use of Evidence

- The goal of this evidence-based project is to increase the number of beds available to homeless persons. County community assessments show a lack of capacity to shelter homeless persons. This project will help address the critical gap. A multitude of studies and research show that providing homeless services such as shelter beds reduces homelessness.
- No program evaluation is being conducted.

Performance Report

- Mandatory Performance Indicators: Number of homeless persons provided bridge housing services: 120

PROJECT INVENTORY

Project 22HDARPS09: Shelter Beds City of Glendale

Funding Amount: \$3,000,000

Project Expenditure Category: 2.16 Long-Term Housing Security: Services for Unhoused Persons

Project Overview

- Maricopa County will provide funds to the City of Glendale, which will contract with Veterans Community Project (VCP) for the construction and services of the project named VCP Glendale. It will consist of a minimum of 50 units of non-congregate transitional housing for veterans and their families and will provide on-site wrap around services with in-depth case management focused on self-sufficiency and housing stability. Veterans may stay in their unit as they continually progress in their program and toward their transition to permanent housing.
- By providing monies to expand the capacity of new shelter, bridge and transitional beds, the County will help to significantly improve countywide services to end homelessness and allow service providers to better address the increase to homelessness caused by COVID-19.

Project Demographic Distribution

- 2 Impacted low- or moderate-income households or populations

Use of Evidence

- The goal of this evidence-based project is to increase the number of beds available to homeless persons. County community assessments show a lack of capacity to shelter homeless persons. This project will help address the critical gap. A multitude of studies and research show that providing homeless services such as shelter beds reduces homelessness.
- No program evaluation is being conducted.

Performance Report

- Mandatory Performance Indicators: Number of homeless persons provided bridge housing services: Minimum of 50

PROJECT INVENTORY

Project 22HSARPAHG: Homeless Services Grants for Small Cities and Towns

Funding Amount: \$3,000,000

Project Expenditure Category: 2.16 Long-Term Housing Security: Services for Unhoused Persons

Project Overview

- In an effort to address rising rates of homelessness, Maricopa County will support the implementation of various services for individuals and families experiencing homelessness in local municipalities, with the goal of removing barriers for unsheltered individuals and families to transition into long-term housing. These activities will include but are not limited to street outreach, case management, transportation, hotel vouchers, and flex funding.
- Funding will be made available to Small Cities and Towns that do not receive other funding to address homeless and unsheltered individuals in their respective communities.

Project Demographic Distribution

- 20 Disproportionately Impacted or populations that experienced a disproportionate negative economic impact of the pandemic

Use of Evidence

- The goals of this evidence-based project are to rehouse homeless persons and place them into long-term housing.
- County community assessments show a lack of capacity to shelter homeless persons. This project will help address the critical gap. A multitude of studies and research show that providing homeless services such as shelter beds reduces homelessness, and the PEW Results First Clearinghouse further indicates this program has a positive impact based on high-quality evidence.
- No program evaluation is being conducted.

Performance Report

- Output: Money to preserve or develop services for individuals and families experiencing homelessness
- Outcome: Number of individuals receiving services: 3,566
- Mandatory Performance Indicators:
 - Number of households receiving eviction prevention services (including legal representation): Not applicable
 - Number of affordable housing units preserved or developed: Not applicable

PROJECT INVENTORY

Project 22HSARPAHN: Homeless Navigation and Additional Housing Services

Funding Amount: \$80,505

Project Expenditure Category: 2.16 Long-Term Housing Security: Services for Unhoused Persons

Project Overview

- Maricopa County provided funding for housing-related navigation services for individuals and families facing homelessness to move them from emergency shelter to housing.
- **This project was complete in June 2024.**

Project Demographic Distribution

- 20 Disproportionately Impacted other households or populations that experienced a disproportionate negative economic impact of the pandemic

Use of Evidence

- None of the funding amount was allocated to evidence-based interventions.
- No program evaluation is being conducted.

Performance Report

- Mandatory Performance Indicators: None apply

PROJECT INVENTORY

Project 22HSARPAHS: Homelessness System Regional Training and Service Standardization

Funding Amount: \$68,250

Project Expenditure Category: 2.16 Long-Term Housing Security: Services for Unhoused Persons

Project Overview

- Maricopa County will purchase training content on six identified topics to help homeless service providers use more equitable processes and increase levels of service. Standardized training modules and certifications will be developed for provider staff to improve skills, staff retention, and service delivery to people experiencing homelessness.

Project Demographic Distribution

- 20 Disproportionately Impacted other households or populations that experienced a disproportionate negative economic impact of the pandemic

Use of Evidence

- None of the funding amount was allocated to evidence-based interventions.
- No program evaluation is being conducted.

Performance Report

- Output: Funds to purchase training materials and publication
- Outcome: Develop staff trainings on identified topics: 6 trainings completed
- Mandatory Performance Indicators: None reported

Housing Support: Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities

Project 22CDARPARE: Relocation Assistance

Funding Amount: \$5,500,000

Project Expenditure Category: 2.17 Housing Support: Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities

Project Overview

- Maricopa Relocation Assistance Program provides resettlement agencies and non-profit organizations with funding primarily to deliver one-time or limited-time support services that will assist refugees and their families in overcoming obstacles and achieving economic and social self-sufficiency.

Project Demographic Distribution

- 14 Disproportionately Impacted low-income households and populations

Use of Evidence

- None of the funding amount was allocated to evidence-based interventions.
- No program evaluation is being conducted.

Performance Report

- Output: This program will provide critical support services to refugees and their families in Maricopa County, ultimately helping them achieve self-sufficiency and independence ensuring a positive integration into the community.
- Outcome:
 - Total number of households served: 7,515
 - Upon each agency program completion, total number of Maricopa County residents who participated and completed activities to support self-sufficiency and community integration: 1,112
- Mandatory Performance Indicators: None apply

Housing Support: Other Housing Assistance

Project 22HDARPAER: Emergency Repairs and HVAC

Funding Amount: \$18,650,000

Project Expenditure Category: 2.18 Housing Support: Other Housing Support

Project Overview

- Maricopa County is providing emergency home repairs to individuals and families experiencing hardship as a result of the economic impacts of the COVID-19 pandemic and the need for costly repairs to their homes. These services will be provided countywide and will include general emergency repairs such as roofing and plumbing, rehabilitations such as ADA accommodations and addressing safety hazards, HVAC repairs and replacements, and other repairs/cleanup such as bio-hazard cleaning. The program will have a heavy focus on HVAC repairs and replacements over the summer to help eliminate heat-related deaths occurring in homes. These services will be targeted to low-income persons (80 percent Area Median Income) and prioritized for persons most disproportionately impacted such as seniors, children, and persons with disabilities.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- The goals of this evidence-based project are to improve the safety and well-being of low-income persons by providing critical repairs to their homes. These services will allow cost-burdened individuals who have been disproportionately impacted by the pandemic to address key safety hazards in their homes. Research conducted by the University of Michigan (February 2021) *Reinforcing Low-income Homeownership through Home Repair: Evaluation of the Make It Home Repair Program* showed evidence that persons receiving such public emergency home repair services could not have repaired their homes without such services. Further, the experimental study showed that the public home repair programs improved the safety, livability of the home, and stability of home ownership.
- No program evaluation is being conducted.

Performance Report

- Output:
 - Number of low-income persons served: 2,565
 - Number of persons served who live in a Qualified Census Tract: 216
- Outcome: Number of served homes where emergency repair needs were alleviated: 1,135
- Mandatory Performance Indicators: Number of affordable housing units preserved or developed: 1,135

Social Determinants of Health: Community Health Workers or Benefits Navigators

Project 22SDARPACM: Case Management, Intensive Care Case Management, and Support

Funding Amount: \$3,279,265

Project Expenditure Category: 2.19 Social Determinants of Health: Community Health Workers or Benefits Navigators

Project Overview

- Maricopa County is using monies to expand its Senior Adult Independent Living (SAIL) program through several strategies. The County will hire a SAIL Program Intensive Case Manager who will be responsible for case management to clients with the most complicated and labor-intensive issues to address. Currently this work falls to existing case managers and decreases the time they can devote to clients. Funds also will be used to hire multiple SAIL case managers. With fewer than 30 case managers who manage more than 120 cases per month, the workload of these employees prevents staff from providing the preferred level of customer service and support to their clients. Additional case managers will significantly reduce this burden and allow for higher quality services to these vulnerable adults.
- Funds will be used to purchase necessary supplies for clients to help them remain living in their homes safely and with dignity as well as to purchase staff equipment and supplies to increase efficiency and effectiveness in service delivery.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- The goal of this evidence-based project is to help support seniors and persons with disabilities remain living in their homes safely and with dignity. According to Beswick et.al. (2008) *Complex Interventions to Improve Physical Function and Maintain Independent Living in Elderly People: A Systematic Review and Meta-analysis*, case management interventions to assist adults maintain independent living improved multiple health outcomes.

Performance Report

- Output: A team of 16 case managers, 1 supervisor, 1 case aide, and the technological devices needed to meet the demands of the growing population of aging adults in Maricopa County.
- Outcome: Number of additional clients assisted (aggregate caseload of clients served by ARPA-funded case managers): 3,361 additional clients; 45,585 hours of case management provided
- Mandatory Performance Indicators: None required

Medical Facilities for Disproportionately Impacted Communities

Project 86ARPAFQHC: Federally Qualified Health Care Centers

Funding Amount: \$52,000,000

Project Expenditure Category: 2.21 Medical Facilities for Disproportionately Impacted Communities

Project Overview

- The fast-growing population of Maricopa County has increased the health burden on the County's existing medical facilities. The COVID-19 pandemic exacerbated the already strained health system. Federally Qualified Healthcare Centers (FQHCs) are key partners in closing the gap in healthcare services. FQHCs are clinics that provide healthcare services primarily to medically underserved populations, including low-income, underinsured, and uninsured people.
- The program will support Maricopa County-based FQHCs to provide expanded services and improve health center capacity to address the need for increased access to healthcare services. Under the FQHCs program, Maricopa County has provided funding to support the Arizona Alliance of Community Health Centers (AACHC) in contracting eight FQHCs to undergo 13 projects to renovate existing clinics, construct new buildings, or purchase and install new equipment to improve services and expand access to care for medically underserved populations. For newly constructed and renovated health centers, services provided include psychiatry, pharmacy, substance use disorder services, family medicine, women and children services, specialty services, and more.

Project Demographic Distribution

- 1 Impacted General Public
- FQHCs provide a range of comprehensive services to populations that have limited access to healthcare, such as low-income individuals or those who are uninsured or underinsured. This program supports the growing healthcare need for areas that are medically underserved.

Use of Evidence

- This expenditure category is not required to have evidence-based reporting. However, according to *What Works for Health*, FQHCs are scientifically supported in increasing access to healthcare and improving health outcomes.²¹ For a health center to receive an FQHC certification, the entity must provide comprehensive services and have an ongoing quality assurance program including an annual review, serve a designated Medically Underserved Area (MUA) or Medically Underserved Population (MUP), and offer a sliding scale to qualifying individuals and families.²² FQHCs have been found to perform similarly if not the same as non-FQHCs on multiple measures related to quality and access to care. FQHCs can also reduce health disparities related to access to care due to serving uninsured and underinsured populations.

Performance Report

- MCDPH partnered with AACHC to support the growth of eight FQHC organizations to carry out 13 clinical construction and renovation projects.
- Six projects were completed and considered operational since the start of the program in June 2021:

PROJECT INVENTORY

- Mountain Park Health Center – Construction of new facility
- Neighborhood Outreach Access to Health (NOAH) Administration Building – Equipment purchases and IT network project
- NOAH Cholla Health Center – Construction of new facility
- Valleywise Community Health Center in Avondale – Clinic renovation project
- Circle the City Downtown Family Health Center – Clinic renovation project
- Valle del Sol – Clinic renovation project

Output/Outcome	Aggregated Data
FQHCs	
Forecasted Square Footage	129,056
Forecasted Number of Medical/Exam Rooms	64
Forecasted Number of Patients Seen Yearly	15,087

Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project 22HSARPASA: Surprise Resource Center

Funding Amount: \$18,000,000

Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview

- Maricopa County is partnering with the City of Surprise to construct a new Community Resource Center in Surprise, Arizona. The resource center will be used by City and Maricopa County staff to provide various services including workforce assistance, rental and utility assistance, and connections to other Maricopa County and City of Surprise social support services. Due to the variety of services that will be provided, the resource center will strengthen the immediate and long-term health and economic resiliency of northwest Maricopa County.
- The City of Surprise has provided the community resource center design and site, which is an underdeveloped former mobile home park that has been cleared for some time. When the resource center opens, several Maricopa County departments will be on-site to provide resident services.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output: Project completion to expenditure ratio: (goal is 100 percent completion with 100 percent or less of budgeted cost = ratio of 1:1): 1.06 percent
- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 30ARPAIPKS: Investments in Parks

Funding Amount: \$22,839,034

Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview

- This project will provide supplemental resources to several Maricopa County parks to ensure outdoor spaces are modernized, improved, and maintained. Outdoor recreational opportunities are important ways to maintain resident and visitor quality of life.
- Investment in outdoor recreation spaces to better serve citizens disproportionately impacted by COVID-19 is an eligible use of ARPA funding. According to a recent study, park usage during COVID-19 demonstrated a drop-off in urban and county park use of “census tracts with lower socioeconomic status.”²³ To engage these census tracts, Maricopa County Parks and Recreation will create new amenities: a family campground in the southwest valley (Estrella Mountain Regional Park), bike tracks in the east and west valley (White Tank Mountain and McDowell Mountain Regional Parks), and hiking trail access in the northwest region (Lake Pleasant Regional Park). The pandemic resulted in socially and economically disadvantaged individuals staying closer to home, unwilling or unable to travel to utilize these services. The requested projects will provide quick access to camping, hiking, and biking to better serve disproportionately impacted communities through local access and improved service offerings.

Project Demographic Distribution

- 7 Impacted Other households or populations that experienced a negative economic impact of the pandemic

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Mandatory Performance Indicators: None required

Assistance to Small Businesses

Loans or Grants to Mitigate Financial Hardship

Project 95ARPASBRP: Small Business Resilience Program – Loans and Grants

Funding Amount: \$39,955,981

Project Expenditure Category: 2.29 Loans or Grants to Mitigate Financial Hardship

Project Overview

- To address negative economic impacts and mitigate financial hardship experienced by small businesses as a result of the COVID-19 pandemic, Maricopa County provided economic assistance to help small businesses grow through the Small Business Resilience Program.
- Maricopa County offered grants up to \$25,000 to help stabilize and support underserved small businesses, micro-businesses and nonprofits that experienced financial hardship due to the COVID-19 pandemic.
- Small businesses that demonstrated revenue declines or unanticipated operating cost deficits from July - December 2019 and July - December 2020 as well as other qualifications were able to apply for a grant for up to \$25,000.
- **This project was completed in December 2023.**

Project Demographic Distribution

- 8 Impacted small businesses that experienced a negative economic impact of the pandemic

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output: Grant awards to impacted small and micro-sized businesses
- Outcome: Grants totaling \$30.1 million were awarded to 1,354 small and micro-sized businesses from a wide range of business types across multiple ethnicities. The grants helped a wide range of business types meet their payroll, rent and many other costs thereby mitigating the pandemic's impact on the businesses, their employees and their supply chains.
- Mandatory Performance Indicators: Number of small businesses served (by program if recipient establishes multiple separate small businesses assistance programs): 1,354

Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project 22HSARPADF: Reduce Domestic Violence Funding Gaps

Funding Amount: \$5,000,000

Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project Overview

- Maricopa County provided monies to reduce funding gaps that nonprofit domestic violence service providers experienced as a result of COVID-19. Domestic violence service providers reported significant decreases in revenues and funding because their main funding sources, federal contracts/funds, and fundraising efforts declined due to COVID-19. Specifically, federal cuts for victim services and an inability to raise donations because of the COVID-19 pandemic caused significant revenue losses for service providers while service needs remained high or increased during the pandemic. The monies distributed helped to restore service levels for providers across the County and helped to ensure the stability of domestic violence service programs.
- **This project was completed in September 2024.**

Project Demographic Distribution

- 28 Disproportionately Impacted non-profits that experienced a negative economic impact due to the pandemic

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output: Monies used to reduce revenue loss/funding gaps: \$5,000,000
- Outcome:
 - Number of non-profits served: 9
 - Percentage of monies distributed to domestic violence service providers using a trauma-informed approach: 100 percent
- Mandatory Performance Indicators: Number of non-profits served (by program if recipient establishes multiple separate non-profit assistance programs): 9

PROJECT INVENTORY

Project 22HSARPANA: Nonprofit Assistance Program

Funding Amount: \$13,886,444

Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project Overview

- Maricopa County provides grants to human services/social services providers to expand existing programs or to develop and implement unique services that will serve Maricopa County residents. The County awarded and is managing grants up to \$200,000 with 82 nonprofit providers to provide a variety of services including: food assistance, eviction prevention, housing services, legal services for low-income persons, job training, senior assistance, services for persons with disabilities, homeless shelter assistance, clothing for impoverished persons, youth education and mentoring, and domestic violence shelter assistance.
- By providing funds to a large number of nonprofit providers that were negatively impacted by the pandemic, this project assists a large number of people in obtaining housing, legal assistance, food, safety/protection, employment, and many other necessities. It expands Maricopa County's partnerships with nonprofits and will allow more referrals of County clients to nonprofit providers for additional assistance leading to better outcomes.

Project Demographic Distribution

- 28 Disproportionately Impacted non-profits that experienced a negative economic impact due to the pandemic
- 15 Disproportionately Impacted households and populations residing in Qualified Census Tracts

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output: Total clients provided with services through nonprofits: 2,132,542
- Outcome: Social assistance programs that have been added or maintained through nonprofit assistance:
 - Children's Programs: 12
 - Workforce Assistance: 15
 - Food Assistance: 6
 - Domestic Violence Assistance: 2
 - Clothing Programs: 2
 - Eviction Prevention: 6
 - Homeless Programs: 11
 - Services to persons with disabilities: 7
 - Senior Support: 8
 - Healthcare Assistance: 5
 - Other Social Services Programs: 8

PROJECT INVENTORY

- Mandatory Performance Indicators: Number of Non-Profits served (by program if recipient establishes multiple separate non-profit assistance programs) 82

PROJECT INVENTORY

Project 22HSARPANB: Nonprofit Capacity Building and Technical Assistance

Funding Amount: \$0

Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project Overview

- This project was cancelled.

PROJECT INVENTORY

Project 95ARPABAS: Business Association Support

Funding Amount: \$253,094

Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project Overview

- To address negative economic impacts and disparities in public health outcomes as a result of the COVID-19 pandemic, Maricopa County provided economic assistance to help stabilize nonprofit 501c(6) organizations that promote local small businesses through marketing, networking, and professional development.
- **This project was completed in December 2023.**

Project Demographic Distribution

- 11 Impacted Classes of non-profits designated as negatively economically impacted by the pandemic

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output: Number of 501(c)6 Organizations provided with funding
- Outcome: Number of business associations provided with funding to promote growth due to recent economic setbacks from COVID-19: 4
- Mandatory Performance Indicators: Number of non-profits served (by program if recipient establishes multiple separate non-profit assistance programs): 4

Aid to Other Impacted Industries

Project 22SDARPARR: Adult Day Health Care Center Revenue Replacement

Funding Amount: \$2,995,806

Project Expenditure Category: 2.36 Aid to Other Impacted Industries

Project Overview

- The County provided monies to reopen Adult Day Health Care Centers that closed due to COVID-19. During the pandemic, six Adult Day Health Care Centers located in Maricopa County closed. These centers provided critical services to seniors and adults with disabilities; and had been unable to safely reopen because of a lack of funding. These funds were distributed equitably to the Adult Day Health Centers based on need to help them safely reopen and provide services. This project helped to reopen more than 85 percent of the Adult Day Health Centers in the County allowing for many vulnerable adults to be served.
- This project was completed in June 2024.

Project Demographic Distribution

- 10 Impacted Non-Profits that experienced a negative economic impact of the pandemic

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output: 5 of the 6 Adult Day Health Care Centers were reopened
- Mandatory Performance Indicators: None required

Economic Impact Assistance: Other

Project 22CDARPATR: Transportation Assistance

Funding Amount: \$766,988

Project Expenditure Category: 2.37 Economic Impact Assistance: Other

Project Overview

- Maricopa County partnered with Arizona's 2-1-1 provider to offer free transportation to low-income residents facing a housing or rent crisis. Specifically, these services transported residents from their homes to housing resources (e.g., nonprofit, County, City, or State locations) to obtain mortgage, rent, or other housing services needed to prevent eviction and homelessness.
- **This project was completed in June 2024.**

Project Demographic Distribution

- 14 Disproportionately Impacted low-income households and populations

Use of Evidence

- None of the funding amount was allocated to evidence-based interventions.
- No program evaluation was conducted.

Performance Report

- Output: Number of Human Service Rides Provided to Vulnerable Individuals: 10,355
- Outcome: Transportation to Secure or Maintain Housing/Shelter: 394
- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 22HSARPABA: Funeral and Burial Assistance

Funding Amount: \$2,049,247

Project Expenditure Category: 2.37 Economic Impact Assistance: Other

Project Overview

- Maricopa County is distributing monies to economically disadvantaged individuals to assist with burial and cremation services. This project only serves economically disadvantaged persons who have been affected by the COVID-19 pandemic, such as by loss of employment, and recent death of a loved one. Low-income for this program is defined as 200 percent of the federal poverty level. The County requires applicants to submit income documentation, such as paystubs or enrollment in other federal programs for households with low-income (e.g., TANF, SNAP, SSI), to support the applicant's eligibility for services. The County provided up to \$1,200 per applicant for burial and cremation services. This amount was increased to \$2,000 on February 20, 2025. The project is expected to serve approximately 15 to 20 households per week.

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- None of the funding amount was allocated to evidence-based interventions.
- No program evaluation was conducted.

Performance Report

- Output:
 - Number of applicants approved for assistance: 2,340
 - Number of approved applicants who are low-income (200 percent of FPL): 2,340
- Outcome: Percentage reduction in funeral costs for applicants: 100 percent (42 percent of applicants had expenses fully covered and 58 percent had a reduced expense)
- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 22SDARPASC: Additional Funding for Senior Centers

Funding Amount: \$1,964,693

Project Expenditure Category: 2.37 Economic Impact Assistance: Other

Project Overview

- Maricopa County provided funds to help reopen senior centers that had been closed due to COVID-19. More specifically, 18 Senior Centers throughout the County closed during the stay-at-home orders and had been unable to reopen because of a lack of funding. These senior centers provided critical services to the elderly and improve their overall health and quality of life.
- **This project was completed in June 2024.**

Project Demographic Distribution

- 2 Impacted low-or-moderate income households or populations

Use of Evidence

- The goal of this project was to improve a critical support system for hundreds of vulnerable older adults by reopening senior centers closed due to COVID-19. Providing monies to help reopen these centers is an evidence-based practice for providing this support and improving the health outcomes of seniors. Information and research collected by the National Council on Aging show that senior centers rely on government funding to operate and research by this Council as well as others such as Aday et. al. (2018) *Linkages between the Senior Center as a Public Place and Successful Aging* show senior centers improve the physical and mental health of these disproportionately impacted persons.
- No program evaluation was conducted.

Performance Report

- Outcome: Number of senior centers reopened and providing critical services to seniors (goal of 14): 18
- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 34ARPASPVP: Support for Vulnerable Populations

Funding Amount: \$6,556,856

Project Expenditure Category: 2.37 Economic Impact Assistance: Other

Project Overview

- This project will enable Maricopa County to bring a 24:1 ratio of court-appointed cases to staffing order to facilitate hospital discharges, coordinate community housing, enroll in entitlements, ensure health care services, and more.
- The project mitigates and prevents vulnerable populations from being denied medical and other essential public health services and enhances health care capacity by discharge to congregate living or alternative care facilities.

Project Demographic Distribution

- 14 Disproportionately Impacted low-income households and populations

Use of Evidence

- None of the funding amount is allocated toward evidence-based interventions.
- No program evaluation was conducted.

Performance Report

- Output: Provide guardianship, conservatorship, and decedent services on court-appointed cases.
- Outcome: Staffing-to-case ratio is 24:1, bringing Maricopa County closer in line with other Arizona agencies.
- Mandatory Performance Indicators: None required

Public Health–Negative Economic Impact: Public Sector Capacity

General Provisions

Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers

Project OPAY: Payroll County COVID-19 Response

Funding Amount: \$23,458,110

Project Expenditure Category: 3.1 Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Service Workers

Project Overview

- This project provides initial payroll for public health COVID-19 response grants staff and reallocated payroll for COVID-19 dedicated staff paid from other funding (mostly General Fund).
- Maricopa County has hired 57 new staff for positions that will support the ARPA and several other COVID-19 response grants awarded to Maricopa County Department of Public Health (MCDPH). There are also numerous staff paid from other sources (mostly General Fund) whose COVID-19 response time/cost will be allocated to this ARPA program.
- A portion of this project is dedicated to public health workforce expansion and strengthening the organizational capacity MCDPH, which reallocated funding for COVID-19 response staff to hire 57 new staff to support ARPA grant-funded administrative and programmatic activities and several other COVID-19 response grants.

Project Demographic Distribution

- This section is not applicable per Treasury Reporting Guidance.

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output: Number of FTE's: 57
- Outcome: Number of Compliance Reports submitted on time: 15 of 15
- Mandatory Performance Indicators: None required

Public Sector Workforce: Other

Project 21ARPAEWR: Retention Bonus for Election Workers

Funding Amount: \$249,250

Project Expenditure Category: 3.3 Public Sector Workforce: Other

Project Overview

- Elections Department essential worker premium retention pay.
- **This project was completed in December 2023.**

Project Demographic Distribution

- This section is not applicable per Treasury Reporting Guidance.

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 26ARPANRI: Nursing Retention Incentive

Funding Amount: \$360,000

Project Expenditure Category: 3.3 Public Sector Workforce: Other

Project Overview

- This funding addressed retention issues for nurses who are not eligible for a sign-on incentive by providing retention incentives to persuade employees to remain with the Correctional Health Department rather than choosing other employment options.
- **This project was completed by June 2023.**

Project Demographic Distribution

- This section is not applicable per Treasury Reporting Guidance.

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 86ARPAPHS: ARPA Other Public Health Services

Funding Amount: \$2,926,523

Project Expenditure Category: 3.3 Public Sector Workforce: Other

Project Overview

- Maricopa County Department of Public Health (MCDPH) has increased in size by more than 130 positions funded by various COVID-19 grants to address the pandemic and provide communities in Maricopa County with public health services. MCDPH modified and adapted workspaces to incorporate social distancing safety standards and continues to allow alternate and telework schedules throughout the department to maintain project staff. This program's funding supports rent and infrastructure costs for staff, providing space required to perform associated public health work functions including engaging directly in community services.

Project Demographic Distribution

- This section is not applicable per Treasury Reporting Guidance.

Use of Evidence

- A stronger public health infrastructure ensures food and water safety, allows diseases to be detected and monitored, mitigates outbreaks, provides child and maternal healthcare, and monitors data. Continued investments will strengthen our public health workforce and infrastructure, supporting a public health system that is prepared to respond to any future health threat.²⁴

Performance Report

- The funding for this program allows MCDPH to lease floor space and create workstations in the Public Health Administration Building for MCDPH staff. Currently, 10,700 square feet of space is leased on floor two, which houses 72 workstations (67 cubicles and 5 offices) and one multi-use space. MCDPH continues to accommodate ongoing staff recruitment while prioritizing safety and flexibility for on-site and off-site employee schedules, including procuring laptops for telecommuting staff that work from remote settings.

Output/Outcome	Aggregated Data
Total Number of Spaces Using ARPA Funding on Second Floor: Cubes, Offices, and Multi-Use Spaces	Cubicles: 67 Office Spaces: 5 Multi-Use Spaces: 2
Average Number of Employees Occupying Spaces on Second Floor	Average number of employees occupying spaces per quarter: 61 Cubicles: 56 Office Spaces: 5 Multi-Use Spaces: 1

- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 95ARPABHRR: Recruitment Retention Prem Pay for BHS Inpatient Capacity

Funding Amount: \$10,600,000

Project Expenditure Category: 3.3 Public Sector Workforce: Other

Project Overview

- By offering incentives to existing and new staff at inpatient behavioral health centers throughout the county, individuals who experienced negative impacts from the pandemic can receive appropriate behavioral health treatment. The interrelationship between mental illness and homelessness is well documented. Maricopa County is working diligently to ensure the appropriate array of services are available to citizens who need intensive care.

Project Demographic Distribution

- This section is not applicable per Treasury Reporting Guidance.

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output:
 - Number of sign-on bonuses: 1,610
 - Number of retention bonuses: 2,013
 - Number of terms: 1,251
 - Net bonuses: 2,372
- Outcome: Increased or stable number of available behavioral health inpatient beds
- Mandatory Performance Indicators: None required

Public Sector Capacity: Effective Service Delivery

Project 22HSARPAIT: Human Services IT Platform

Funding Amount: \$4,500,000

Project Expenditure Category: 3.4 Public-Sector Capacity: Effective Service Delivery

Project Overview

- Maricopa County invested in the development of a database system and client portal for its Human Services Department (HSD) programs. These programs encompass workforce development, early education, childcare, community services such as rental and utility assistance, and more. This IT system empowers Human Services Department staff by enabling efficient management of client applications and communications, tracking performance metrics and expenditures, reducing paperwork, and enhancing overall customer service. Moreover, the system enables the department's clients to electronically and expeditiously apply for services, addressing barriers exacerbated by the COVID-19 pandemic. Additionally, the data gathered through this IT system supports County administration and leadership in strategic service planning.
- **This project was completed by December 2024.**

Project Demographic Distribution

- This section is not applicable per Treasury Reporting Guidance.

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output: Through implementing the Dynamics client engagement platform, HSD will improve tracking of its client case management, rental/utility applications, and file closeout.
- Outcome:
 - Number of contact forms submitted through the Client Portal: 74,603
 - Number of clients utilizing/receiving multiple services: 69,825
 - Number of hours dedicated to case management: 48,738
 - Number of rental and utility applications processed: 32,149
 - Number of referrals processed: 7,258
- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 29ARPAOMER: OME Facility Renovation

Funding Amount: \$18,736,386

Project Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery

Project Overview

- Higher total county death rates, rates of deaths reported to the Office of the Medical Examiner (OME), and medical examiner case rates during the pandemic, which included direct COVID-19 death investigations and case rate increases indirectly related to the pandemic (overdoses, traffic fatalities, heat-related deaths, and homicides), accelerated the need for additional staffing to adequately respond. Despite the official end of the pandemic, these case rates continue to be much larger than pre-pandemic levels. Maricopa County's population has grown 3 percent from 2019 to 2024 while the county death rate has grown 13 percent, the rate of deaths reported to the OME for inquiry has grown 20 percent, and the OME case rate has grown 21 percent.
- Additionally, labor market shifts during the pandemic undermined previously successful workflow strategies whereby lower skilled workers could participate in investigation workflows; these activities had to be shifted to more skilled staff requiring expansion of that skilled team. Planning must consider that these caseload effects will continue into the foreseeable future and OME is statutorily responsible for responding in order to understand deaths in our community (including COVID and indirect COVID deaths). Construction on a new investigators space began in November 2023, with staff moving into that area in May 2024; at the same time, construction work was taking place in the basement of the main OME building.
- Construction in the main building was mostly completed in January 2025, allowing staff to move back into this space.
- Smaller punch-list items continue to be addressed and finalized.

Project Demographic Distribution

- This section is not applicable per Treasury Reporting Guidance.

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output: Square footage of remodeled space plus square footage of additional space: 48,667
- Outcome: Percentage of square footage equipped and ready for use: 98 percent
- Mandatory Performance Indicators: None required

Project 79ARPAACC: Animal Care and Control Diversion and Rescue

Funding Amount: \$3,317,000

Project Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery

Project Overview

- The negative economic impacts of the COVID-19 pandemic continue to reach into pet ownership and care. Unemployment, transitions in employment, lack of affordable housing and the persistence of homelessness increase the numbers of pet surrender. Maricopa County is using funds to reduce animal occupancy and overcrowding in its shelters through two programs: Shelter Diversion and Rescue Partner Support, which directly divert or reduce animals from the shelter population.
- Maricopa County Animal Care & Control's (MCACC) two Shelter Diversion Navigators assist pet owners seeking to surrender their pets due to financial or housing issues, or personal challenges. Support includes education about available resources such as low-cost veterinary care, pet food banks, temporary foster care, and behavioral training. MCACC also partners with organizations that serve unhoused and low-income populations to provide comprehensive assistance to pet owners in need.
- The Shelter Diversion program sponsored impound and licensing fees to divert dogs from the shelter, and ensure they are properly vaccinated and have a better chance of returning home if lost. It also sponsored adoptions that include spay/neuter, licensing, and vaccines to clear shelter space during high-capacity periods when safety and disease mitigation were heightened concerns. Sponsored microchips also were provided to reduce pets' time in the shelter.
- Seven drive-thru style Care on the Go events were held to help pets stay healthy and in their homes. The County also partnered with private sponsors to provide no-cost DAPP vaccine to protect against Canine Distemper Virus, Canine Adenovirus type 1, Canine Adenovirus type 2, Canine Parainfluenza Virus, Canine Parvovirus, and no cost microchips.
- MCACC sponsored no cost microchips in honor of National Pet ID Week. Studies show that more than five million animals enter shelters nationwide each year. Of those shelter animals, 40 percent to 60 percent are lost pets. It is estimated that that one in three pets will go missing at some point, sometimes at no fault of the owner. Microchipping greatly increases the chances of reuniting dogs with their owners and may help reduce the crowding problem shelters face. Due to its success, the weeklong program was extended through the calendar year.
- MCACC is the only open-intake municipal shelter providing services Maricopa County. To improve community awareness and drive adoptions, MCACC launched a marketing campaign that included updating two bus-style adoption and dog transport vehicles with wraps featuring marketing messages. The new wraps are a cost-effective mobile advertising that provides increased exposure and boosts the County's brand recognition and marketing campaign, Adopt. For Dogs' Sake.
- The Shelter Playgroup Alliance provided safe handling and playgroup training to staff focusing on positive reinforcement training, canine body language, appropriate dog play signals, and enrichment. Playgroups are based on Least Intrusive Minimally Aversive (LIMA) methods and avoid the use of aversive training methods. Research has shown that smaller, positive reinforcement-based playgroups can provide more benefits for the dogs in our care decreasing shelter deterioration and providing an increased chance at adoption.
- As spaying and neutering is the most effective way to keep pets healthy while also helping to tackle pet overpopulation and reduce unwanted litters, MCACC contracted with a vendor to provide no cost spay/neuter sterilization services and vaccines at various veterinarian clinics throughout the County.

PROJECT INVENTORY

- MCACC launched the Rescue Partner Support program to financially incentivize rescue partners to transfer hard-to-place dogs to their facilities. Special circumstances, such as medical and behavioral needs, were factors for eligibility. Providing nominal funds to rescue partners allows additional resources to support these dogs until they can be adopted.

Project Demographic Distribution

- This section is not applicable per Treasury Reporting Guidance.

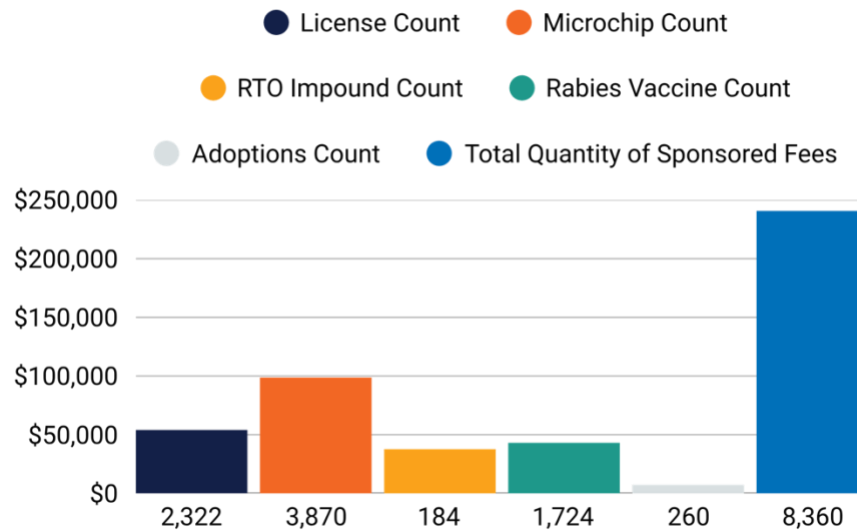
Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output:
 - Sponsored Licensing fees.
 - Sponsored Microchip fees.
 - Sponsored Return to Owner (RTO) impound fees.
 - Sponsored Rabies vaccinations.
 - Sponsored Adoptions during peak capacity to incentivize adopters.
 - Shelter diversion through education and access to resources.
 - Financial incentives to rescue partners for hard-to-place dogs.
 - No-cost vaccinations and spay/neuter sterilizations through Contractor.
- Outcome:
 - Sponsored licensing for 2,322 dogs
 - Sponsored microchips for 3,870 dogs
 - Sponsored impound fees to divert 184 dogs from the shelter
 - Provided rabies vaccinations for 1,724 dogs
 - Sponsored Adoptions for 260 dogs

ARPA Sponsored Fees



- Shelter Diversion Navigator data from our tracking system indicates:
 - Stray Appointments*
 - 2,052 appts made in 2025 (171 per month)
 - 542 diverted (45 per month)
 - 26 percent Diversion rate
 - *Does not include Walk-In customers
- Owner Surrender Appointment*
 - 429 appts made in 2025 (36 per month)
 - 204 diverted (17 per month)
 - 48% Diversion Rate
 - *Does not include Walk-In customers
- Diverted 223 dogs by providing \$58,250 through rescue partner support.
- Contractor provided 8,912 no-cost vaccinations
 - 4,560 Rabies
 - 3,451 Parvo/Distemper
 - 901 FVRCP
- Contractor provided Microchips for 243 pets.
- Contractor provided no-cost Spay/Neuter for 6,350 pets:
 - 5,214 Dogs (2,384 male and 2,830 female)
 - 1,136 Cats (486 male and 650 female).
- If we take just the females spayed within this project and estimate, at the least, one litter per female, we prevented 17,400 births (average of 5 births per litter).
- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 86ARPAPHI: Public Health Informatics System Improvements

Funding Amount: \$1,651,223

Project Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery

Project Overview

- Throughout the COVID-19 pandemic, teams of Maricopa County Department of Public Health (MCDPH) epidemiologists and data specialists developed real-time public health data reports and dashboards. Numerous challenges were identified due to antiquated data collection, integration, and analytical systems and processes. eClinical Works (eCW) will provide MCDPH with a fully integrated Electronic Health Records (EHR) system for use across its clinics. The solution is compliant with the Health Insurance Portability and Accountability Act (HIPAA) and Health Information Technology for Economic and Clinical Health (HITECH) regulations, offering comprehensive features and functionality necessary for clinic operations.
- The EHR system will enable the electronic exchange of immunization data, incorporate relevant data and message standards, including Health Level Seven (HL7), a nationally recognized standard for electronic data exchange in healthcare. The system will integrate with the Arizona State Immunization Information System (ASIIS), the statewide immunization registry, to document immunization administration effectively.
- The EHR solution must align with the Immunization Information System (IIS) Functional Standards, Public Health, Promoting Interoperability Programs, the Centers for Disease Control and Prevention (CDC) Core Data Elements, and CDC Data Code set requirements.
- As MCDPH grows its operations, a training plan will be developed between eCW and MCDPH to address the size and type of any future expansion. Additionally, MCDPH staff will have access to online training resources and user guides via the Customer Portal at my.eclinicalworks.com.
- This program will improve MCDPH's ability to provide situational awareness to Maricopa County leadership for future public health emergencies and monitoring health during mass gatherings by modernizing the public health surveillance system and supporting accessible public health data for the community.

Project Demographic Distribution

- 1 Impacted General Public

Use of Evidence

- According to Healthy People 2030, a strong public health infrastructure includes a capable and qualified workforce, up-to-date data and information systems, and agencies that can assess and respond to public health needs.²⁵ Information technology (IT) has been identified to enhance the safety and effectiveness of care. According to *Health IT and Patient Safety: Building Safer Systems for Better Care*, in order to make patient care safer using health IT, transparency in the reporting of health IT safety incidents must be improved and monitoring of health IT products must be enhanced.²⁶

PROJECT INVENTORY

Performance Report

This program aims to advance technology to provide efficient services to Maricopa County residents by implementing a new electronic health record system, eClinicalWorks. The rollout has just begun, and the new environment is undergoing testing using existing workflows and flexible features with limited data collected so far. Users are now transitioning to the system from their paper processes.

Output/Outcome	Data
Total Number of Staff Trained	38
Percent of eCW Implementation Completed	55%
Surveillance and Informatics System Platform Finalized and Functioning (Y/N)	TBD
Surveillance and Informatics System Completeness of Reports	TBD
High/Low Predictive Value Positive	TBD

PROJECT INVENTORY

Project 86ARPAPHIT: Public Health IT Platform

Funding Amount: \$1,963,300

Project Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery

Project Overview

- Maricopa County Department of Public Health (MCDPH) faces the logistical undertaking of tracking large amounts of deployable assets and equipment for all department programs and activities. These duties historically fell upon individual grant programs and employees, which posed a challenge in accountability and efficiency in inventory management. The Public Health IT Platform program was established to improve public health infrastructure of the department through improved asset and software management.
- This program funds the MCDPH logistics staff and software improvement projects that work to improve department asset management.
- These projects will ensure visibility on resources and potentially reduce unnecessary spending and loss while keeping MCDPH accountable and more efficient in its use of assets.

Project Demographic Distribution

- This section is not applicable per Treasury Reporting Guidance.

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- ARPA supports five MCDPH Logistics positions (Logistics Manager, Logistics Program Coordinator, two Logistics Support Specialists, and an ACRO position) to lead the Department's inventory and asset management. The team works on projects that will improve MCDPH's logistical capabilities and increase organizational capacity and accountability.
- The Asset Management System (AMS) project is currently in the launch and execution phase and has 831 active users. The logistics team carries out in-person trainings to help users understand the processes involved with tracking assets in the system.
- The second project, which is the upgrade of the supply inventory management system, is in the definition and planning phases. The launch of upgrades to this system is dependent on the completion of the AMS project.
- The logistics team also manages MCDPH warehousing and storage capacity. To date, departmental warehouse storage has increased by more than 3,200 square feet of space. The logistics team surveyed storage needs and is developing solutions for future warehousing needs.
- The MCDPH Logistics team also manages the department's County fleet vehicles and is in the process of developing and standardizing a documentation system for installing telematics devices in vehicles and developing a Geographic Information System (GIS) mapping mobile app.
- Finally, eight software improvement projects are ongoing by the MCDPH Enterprise Technology & Innovation (ETI) team. These solutions will equip the county with improved capability to manage inventory and documentation on a digital platform.

PROJECT INVENTORY

Output/Outcome	Data
Staffing	
Total Number of ARPA-Funded Positions	5
Percentage of Positions Filled by Staff	100%
Asset Management and Tracking System (AMS)	
Number of Active Users	831
Supply Inventory Management System	
Number of Active Users	0

- Mandatory Performance Indicators: None required

Public Sector Capacity: Administrative Needs

Project ARPACRCS: Criminal Case Staffing

Funding Amount: \$18,587,555

Project Expenditure Category: 3.5 Public Sector Capacity: Administrative Needs

Project Overview

- The Maricopa County Attorney's Office is using ARPA monies to assist in prosecuting increased vehicular, homicide, capital litigation, and family violence crimes committed in Maricopa County throughout the COVID pandemic. Violent crimes have increased by more than 32 percent since the COVID-19 pandemic began in 2020. Eight attorneys, two paralegals, and two legal support specialists will be hired to facilitate moving these serious crimes expeditiously through the court processes. Work will be dedicated explicitly to prosecuting vehicular, homicides, capital litigation, and family violence crimes.
- The Public Defense System will use ARPA monies to represent clients charged with homicide and family violence crimes committed in Maricopa County throughout the COVID pandemic. Nine attorneys, three investigators, three mitigations specialist, three paralegals, and three legal secretaries will be hired to facilitate the moving of these cases through the court process. Costs charged to ARPA funds will be exclusively for homicides and family violence crimes occurring in Maricopa County during the COVID pandemic.

Project Demographic Distribution

- This section is not applicable per Treasury Reporting Guidance.

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

Maricopa County Attorney

- Output: Prosecution of increased numbers of vehicular, homicide, capital litigation, and family violence crimes.
 - Number of cases reviewed: 859
 - Number of cases filed: 328
 - Number of cases prosecuted by ARPA-funded attorneys: 380
- Outcome: Reduction in the number of cases awaiting resolution
- Mandatory Performance Indicators: None required

Public Defense

- Output: Provide representation to defendants charged with non-capital murder with staff attorneys
- Outcome: Percent of non-capital defendants represented by staff attorneys: 72 percent of assigned cases
- Mandatory Performance Indicators: None required

Premium Pay

Public Sector Employees

Project PMPY: Hazard Pay

Funding Amount: \$15,951,580

Project Expenditure Category: 4.1 Public Sector Employees

Project Overview

- This program provided premium pay to 2,788 critical County front line workers including Adult Probation, Correctional Health, Election Workers, Juvenile Probation, Superior Court, and Sheriff Detention employees who worked on the COVID-19 response.
- The average dollar amount provided for Hazard Pay was \$4 - \$5 per hour.
- **This project was completed in April 2023.**

Project Demographic Distribution

- This section is not applicable per Treasury Reporting Guidance.

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output: Monies used to provide premium pay for County front-line workers specifically Adult Probation, Correctional Health, Election Workers, Juvenile Probation, Superior Court, and Sheriff Detention employees to the extent in which they work with COVID-19 response.
- Outcome: Number of County front line workers receiving Hazard Pay: 2,788
- Mandatory Performance Indicators: Number of workers to be served with premium pay in K-12 schools: Not applicable

Infrastructure

Water and Sewer

Clean Water: Other Sewer Infrastructure

Project SEWR: Parks Wastewater ARPA

Funding Amount: \$2,924,143

Project Expenditure Category: 5.5 Clean Water: Other Sewer Infrastructure

Project Overview

- Provide wastewater infrastructure improvements at Lake Pleasant County Park.
- Lake Pleasant evapo-transpiration beds removal and reinstallation of new components.
 - Projected/actual construction start date: July 2021
 - Projected/actual initiation of operations: June 2024
 - Location: Latitude: 33°51'52.1" N, Longitude: 112° 19'2.2" W
 - NPDES permit number: P-100602 (ADEQ Aquifer Protection Permit)
 - PWS ID number: N/A

Project Demographic Distribution

- This section is not applicable per Treasury Reporting Guidance.

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output: To provide Lake Pleasant evapo-transpiration beds removal and reinstallation of new components
- Outcome: Number of evapo-transpiration beds completed
- Mandatory Performance Indicators: None required

Drinking Water: Other Water Infrastructure

Project 22HSARPAWI: County Island(s) Water Infrastructure

Funding Amount: \$5,000,000

Project Expenditure Category: 5.15 Drinking Water: Other Water Infrastructure

Project Overview

- Maricopa County has established the Rural and Unincorporated Water and Wastewater Infrastructure Program (Program) to support water and wastewater infrastructure for communities that have been disproportionately affected by the COVID-19 pandemic. This program is focused on improving the overall health and safety of residents in these rural areas by addressing the health and safety needs related to water and wastewater in low- to moderate-income multi-family properties. Current projects include replacing septic tanks with municipal wastewater lines and replacing septic tanks with new technology that drastically reduces the nitrogen total.

Project Demographic Distribution

- This section is not applicable per Treasury Reporting Guidance.

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output: Maricopa County will provide engineering, permitting, construction, and construction management services to repair septic, sewer, or water-related deficiencies in County islands and rural unincorporated areas using ARPA funding.
- Outcome: Number of septic-related projects: 3
- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project WATR: Parks Drinking Water ARPA

Funding Amount: \$5,507,063

Project Expenditure Category: 5.15 Drinking Water: Other Water Infrastructure

Project Overview

- This project will provide drinking water infrastructure improvements at County parks.

Project Demographic Distribution

- This section is not applicable per Treasury Reporting Guidance.

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output: Provide safe drinking water for the 1.1 million visitors to the parks listed.
- Mandatory Performance Indicators: None required

Water and Sewer: Other

Project 95ARPAGBSW: Gila Bend Sewer

Funding Amount: \$500,000

Project Expenditure Category: 5.18 Water and Sewer: Other

Project Overview

- Maricopa County collaborated with the Town of Gila Bend to replace a water and sewer line damaged during a flood in August 2021. This infrastructure is crucial for all Gila Bend residents, and the town had been implementing interim measures to support them until the repairs were completed. Additionally, the funding partially covered a wastewater study and the rehabilitation of utility holes. Maricopa County is committed to aiding partner agencies during public infrastructure emergencies like damaged or broken sewer lines.
- **This project was completed in September 2024.**

Project Demographic Distribution

- This section is not applicable per Treasury Reporting Guidance.

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output: Replace 250 linear feet of wastewater line and rehabilitate wastewater utility holes
- Outcome: Residents in a qualified census tract and low-income census tract served with repaired wastewater lines and utility hole rehabilitation: 1,465
- Mandatory Performance Indicators: None required

Broadband

Broadband: Other Projects

Project 95ARPABBA – 95ARPABBF: Broadband Initiative

Funding Amount: \$34,600,000

Project Expenditure Category: 5.21 Broadband: Other Projects

Project Overview

- The Maricopa County Broadband Initiative (MCBI) is designed around collaboration between multiple partners. Maricopa County is the initiative sponsor; Arizona State University is providing program and grant management as well as broadband mapping; Sun Corridor Network is providing broadband infrastructure expansion; and the Institute for Digital Inclusion Acceleration is expanding digital skills, digital navigator support, device provisioning and community-based Technology Hives.
- The initiative's primary focuses are: custom mapping efforts to provide detailed insights into broadband use, identifying underserved areas and informing targeted infrastructure improvements; digital infrastructure to deliver high-speed internet to underserved regions and improve connectivity for community institutions and residents; and to a comprehensive approach to offering digital devices, tech support, training programs, and community-based Technology Hives.

Project Demographic Distribution

- This section is not applicable per Treasury Reporting Guidance.

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- A [June 2025 news article](#) offers insight into the outcomes being derived from this project.
- [Monthly Report for Maricopa County](#)
- Mandatory Performance Indicators: None required

PROJECT INVENTORY

Project 95ARPABRBD: Broadband Other Projects

Funding Amount: \$0

Project Expenditure Category: 5.21 Broadband: Other Projects

Project Overview

- This project was cancelled. The scopes of projects 95ARPABBA through 95ARPABBF encompassed the County's ARPA/SLFRF investment in Broadband.

Revenue Replacement

Provision of Government Services

Project 47ARPARVRP: Revenue Replacement of Government Services

Funding Amount: \$10,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Project Overview

- County Construction in Process (CIP) Projects for Government Services.

Project Demographic Distribution

- This section is not applicable per Treasury Reporting Guidance.

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Mandatory Performance Indicators: None required

Administrative

Administrative Expenses

Project ARPAOV: County Support

Funding Amount: \$2,728,509

Project Expenditure Category: 7.1 Administrative Expenses

Project Overview

- County administrative support such as grant oversight, accounting, reporting, auditing, subrecipient monitoring, human resources, and procurement.

Project Demographic Distribution

- This section is not applicable per Treasury Reporting Guidance.

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output:
 - Oversight of subrecipient monitoring
 - On time delivery of Quarterly Performance and Expenditure Reports through April 2027
 - On time delivery of Annual Recovery Plan Performance Reports through April 2027
- Outcome:
 - Compliance with ARPA/SLFRF rules and regulations
 - Timely and accurately informed stakeholders
- Mandatory Performance Indicators: None required

Transfers to Other Units of Government

Project 955ARPAFD: Support for Fire Districts

Funding Amount: \$870,115

Project Expenditure Category: 7.2 Transfers to Other Units of Government

Project Overview

- This project supported outlying area public health responses through several fire districts.
- **This project was completed in December 2023.**

Project Demographic Distribution

- This section is not applicable per Treasury Reporting Guidance.

Use of Evidence

- This section is not applicable per Treasury Reporting Guidance.

Performance Report

- Output: Money provided to fire districts throughout the County.
- Outcome: Five outlying fire districts in Maricopa County have been reimbursed for employee paid leave time associated with COVID-related absences from work and were offered vaccine incentives and payroll costs for staff substantially dedicated to the COVID-19 response. These districts are:
 - Arizona Fire and Medical Authority
 - Buckeye Valley Fire District
 - Daisy Mountain Fire District
 - Harquahala Valley Fire District
 - Rio Verde Fire District
- Mandatory Performance Indicators: None required

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301 W. Jefferson St. • Phoenix, AZ 85003
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