

McLennan County, Texas Recovery Plan

State and Local Fiscal Recovery Funds July 1, 2024 – June 30, 2025

McLennan County
July 1, 2024 – June 30, 2025 Recovery Plan

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GENERAL OVERVIEW – EXECUTIVE SUMMARY

In response to the COVID-19 pandemic, the federal government created the State and Local Fiscal Recovery Fund (SLFRF) to address the economic fallout and lay the foundation for a strong and equitable recovery. The total grant allocated to the County is \$49,846,009, to be received in two payments over a period of two years.

Per Treasury guidance, the Recovery Plan Performance Report provides the public and Treasury information on the projects that recipients are undertaking with program funding and how they are planning to ensure program outcomes are achieved in the effective, efficient, and equitable manner. McLennan County will update this report in the following years including key performance indicators and some mandatory indicators identified by Treasury. The Recovery Report will grow each year, as the County increases its spending, projects, reporting, and becomes more educated on the extent of reporting required.

The County has identified key areas on which to focus expenditure of the SLFRF funds. These areas include: public health, behavioral health, water infrastructure, aid to non-profits that provide services to the community and who have suffered revenue loss, aid to small businesses, etc. The McLennan County Commissioners Court is determined to ensure the resources provided through the SLFRF are expended in the most effective, efficient, and equitable manner possible. Most of the initial spending relates to public health and welfare. Since the initial report, the County has invested heavily in funding water projects and emergency response efforts.

Uses of Funds

The American Rescue Plan Act (ARPA), through the State and Local Fiscal Recovery Fund (SLFRF), has provided local governments with resources to respond to the negative effects of the COVID-19 pandemic and ensure a strong and equitable economic recovery.

The McLennan County Commissioners Court, through public hearings, work sessions, feedback and discussion with other community leaders, has analyzed the negative economic impacts within the County caused by COVID-19 and has created its American Rescue Plan Act ("ARPA") Spending Plan. The purpose of this plan is to 1) indicate projects that are funded or are proposed to be part of the County's Spending Plan, 2) provide information on the procedure for requesting grant funds for Non-County projects (Non-County projects are projects that address other than County buildings and County operations); and 3) provide factors that will guide the County in its decisions on spending the grant funds for Non-County projects.

The County has chosen to focus on priority areas to receive funding. These priority areas focus on public health, behavioral health, water infrastructure, assistance to non-profits that provide services to the community with an emphasis on serving the underserved, assistance to historically underutilized small businesses, and child welfare. All of these areas have either had a negative impact or have been identified as having a lack of resources caused by COVID-19.

a. Public Health (EC 1)

- McLennan County has coordinated several projects to promote testing, vaccinations, and public health. While these projects have been funded by other programs such as CARES they are important to include to provide a broader context on the overall approach for pandemic recovery.
- McLennan County has provided funding to public health/behavioral health projects.
 - **Waco Family Medicine** - This project is being used to assist Waco Family Medicine in the construction of a new main clinic facility for primary care, mental health, oral health and health care professional training. The clinic will address pandemic operational needs, COVID-19 mitigation measures, the ability to respond to the COVID-19 health emergency, and the ability to safely serve the underserved and most vulnerable at an expanded level. Income limits apply so that those served are the economically disadvantaged. For example, Waco Family Medicine serves a culturally diverse patient population, with 80% of its patients living at or below the Federal Poverty Line. Demographics of its patient population are:

43.9% Hispanic, 25.9% White, 23.6% African-American, 1.25% Asian/Pacific Islander.
 - **Heart of Texas Region MHMR** - This project is being used to assist Heart of Texas MHMR in the construction of a public mental and behavioral health facility, which will be a one-stop location for multiple mental health services. The mental health facility will address pandemic operational needs, COVID-19 mitigation measures, the ability to respond to the

COVID-19 health emergency, expanded provisions of mental and behavioral health services to the disadvantaged, and will address the negative impacts of COVID-19, especially to the disadvantaged as it primarily serves the poor and indigent regardless of their ability to pay.

- **McLennan County**

- **Operational** - The County has expended funds for the purchase of PPE, cleaning/sanitizing Courtrooms and facilities, providing security at an off-campus facility rented to hold jury calls/trials and overtime for nurses assisting in Covid testing for County employees.
- **Facilities** – This project is being used to focus on enhancing County facilities and technology to ensure safe and healthy operations within its public safety and judicial functions.
 - **HVAC** - This Project would allow the County to upgrade its existing HVAC units to newer units that allow the introduction of outside air into the facilities. Introduction of outside air would allow for better ventilation and better air quality in congregate settings, such as courtrooms and jails. The County's current units range from 10-18 years in age and do not have this capability.
 - **Downtown Jail – HVAC** - The County is converting the vacant Downtown Jail into a Judicial Center. The current County Courthouse was built in 1902 and is not adequately sized for the current growing judicial system. The Judicial Center will allow for adequately sized lobby and courtroom spaces that will allow for social distancing. Specifically, this project will focus on the installation and improvements of ventilation systems that will be incorporated into the building.
 - **Air Purification Units** - These units utilize proprietary technology shown to be highly effective in disabling the virus that causes COVID-19. Units would be deployed at jail(s), court facilities, high traffic areas like the Tax Office, etc.
 - **McLennan County Fire Alarm System for Detention Facility** - The existing fire alarm system at the Jack Harwell Detention Center is failing quickly and needs immediate replacement. A new fire alarm system for the facility is a matter of public safety especially in a detention setting. This project will provide the funds for the Silent Knight Addressable Fire Alarm System
 - **McLennan County Thermal Camera for Law Enforcement Operations** - The thermal camera on the McLennan County Sheriff's Office helicopter has become inoperable after years of great performance. The Sheriff's Office has identified the L3 Harris WESCAM MX-10 EO/IR System as the system in which it has the most confidence and which best meets its needs. Locating fleeing criminals or fugitives, or finding lost persons are some of the primary intended uses of the system which serve to protect public safety.

- **Bridge of Souls** - was a temporary public art installation during Waco's popular riverside Cultural Arts Festival during October 2021. It honored the 568 (and rising) people from our community who had died from COVID-19. A mobile free vaccination clinic was made available at the festival on October 15, 16, and 17, 2021. The availability of the mobile free vaccination clinic was marketed as part of the Festival marketing leading up to the festival, and at the site of the art installation. During that same period, the Heart of Texas Region MHMR had a presence at the festival to provide counseling and to connect people with mental health resources in our community. The availability of mental health services in the community was also marketed at the art installation site. For the ceremony, mental health workers were present to assist families and medical providers, and to connect people with mental health resources in our community.
- **See also Cenikor under section b. Negative Economic Impacts (EC 2)**

b. Negative Economic Impacts (EC 2)

- In April 2020, at beginning of the pandemic, McLennan County and the City of Waco used local (non-federal) funds from the Waco McLennan County Economic Development Corporation to create a Small Business Recovery Fund that helped numerous local businesses. It is important to note this program to show the County's overall approach to pandemic recovery.
- **Cen-Tex Minority Business Equity Fund** – This project is being used to assist minority-owned businesses in rebounding from the downturn in business caused by the COVID-19 pandemic by providing capital through its Cen-Tex Minority Equity Fund to better the business and sustain its existence. This does not include payments for lost profits. The funds must be used to enhance the business, increase inventory, add space, or otherwise assist in the business's recovery.
- **Cenikor** - Project is a renovation project to better serve clients in need of substance abuse treatment and to address increased costs caused by the pandemic. Cenikor's Waco facility saw an increase in the cost of care per client by 23% and the clients stayed longer. These increased expenses are attributed to the preventative Covid-19 measures that Cenikor made to ensure that clients and staff remain safe and to ensure that positive case clients were safe and still treated for their addiction.
- **Friends for Life** - The pandemic has interfered with normal fundraising and has increased costs, creating significant fiscal harm to the Friends for Life. In addition, Friends for Life lost 70% of its adult day care revenue and 100% of its Life Skills program revenue for about a year due to the pandemic. Grant funds will be used for the following programs:
 - Adult Day Care
 - Money Management
 - Guardianship
 - Life Skills
 - Independent Living

- Quality of Life - Friends For Thanksgiving, Adopt -A- Grandparent, etc.
- **Greater Waco Sports Commission** - The Greater Waco Sports Commission seeks to encourage and develop local, healthful amateur sports and activities, while at the same time bringing in bigger competitions for qualified locals to participate in, and for others to enjoy watching in the fresh air of the outdoors. Beneficiary operates from 1) donations; and 2) revenue raised by the events. Unfortunately, the pandemic forced the cancellation of several events/benefits which caused the Beneficiary to lose a significant amount of revenue based on past events. These losses have hurt Beneficiary's ability to plan and stage new events and to provide for local competition, leagues, and spectator sports.
- **Meals on Wheels** – Covid has led to an increase in the number of meals delivered and to the number of seniors on their waitlist. In addition, it has increased the cost of providing the service. As the demand has gone up, funding has been negatively impacted due to Covid. This project will feed 64 seniors for one year.
- **Trinity Sports** - Utilizing grant funds for needed repairs to Trinity Sport's facility to assist in providing educational and recreational opportunities for underserved, low income children. This includes a meals program. The Beneficiary has not been able to conduct fundraisers because of the pandemic, and operational costs have increased because of the pandemic. In addition, the condition of the building was inherited, and the plan for a meals service for the underserved requires significant work.
- **Volunteer Fire Departments – 501(c)(3)s** - Beneficiaries are non-profit corporations and 501(c)(3) corporations. The County is authorized to provide fire protection in the unincorporated areas of the County. It does this by contracting for fire protection services with multiple Volunteer Fire Departments, the Beneficiaries, which provide, in effect, a government service. Volunteer Fire Departments depend on fundraisers to keep themselves fiscally healthy and able to keep equipment maintained and members trained. During the COVID-19 Pandemic, fundraising could not be conducted resulting in losses.
- **McLennan County Emergency Assistance District** – Beneficiary has provided an emergency Public Safety Answering Point ("PSAP") to be used by jurisdictions when a disaster has hit their PSAP or the jurisdiction is under threat of a disaster that could take down their PSAP. The PSAP does not have radio system capabilities, meaning that in a disaster often unreliable and easily forgotten/lost hand-held radios would have to be used for dispatching public safety units to 9-1-1 calls for service. A smoother and more reliable transition in a disaster would be for the emergency PSAP already to have console radios for dispatching. This project provides funds for the purchase of console radios.
- **Texas State Technical College – Central Texas Industrial Training Center** - The construction and operation of the Central Texas Industrial Training Center in Texas Central Park will provide training in skills needed by local industry to help the unemployed and underemployed, and to allow persons who are able to gain such skills the opportunity to be more highly valued in the labor market. Covid-19 has left many unemployed or underemployed and in need of skills to apply for the large

number of industrial jobs opening-up in the Waco/McLennan County area.

- **McLennan County Investment Fund** – This program is to assist businesses that have historically been disadvantaged by lack of access to the capital market by providing micro-loans to better the business or establish the business, and sustain its existence.
- **McLennan Community College – Respiratory Care Technology Program Upgrade** - These funds will be used to purchase high-fidelity training simulators for the Respiratory Care Technology program. This equipment is critical to facilitate improved, advanced practice training for a full cohort of respiratory care students to provide care in our community and to meet local workforce demands.

c. Public Health – Negative Economic Impact: Public Sector Capacity (EC 3)

- McLennan County has partnered with the Economic Opportunities Advancement Corporation of Waco to provide rental and utility assistance to impacted citizens. Funds for this program are being provided by the Emergency Rental Assistance program 1 included in the Consolidated Appropriations Act of 2021 and by the Emergency Rental Assistance Program 2 included in the American Rescue Plan Act. Again, while this funding is not included in SLFRF, it is important to include it to show McLennan County's overall approach to pandemic recovery.
- **County Operational** - The County has expended funds for the purchase of PPE, cleaning/sanitizing Courtrooms and facilities, providing security at an off campus facility rented to hold jury calls/trials and overtime for nurses assisting in Covid testing for County employees.
- **Software** - The County has acquired new software solutions for jury management/court management from Tyler Munis. The COVID-19 pandemic caused a huge backlog of pending cases and demonstrated a hole in the County's current case management system which would be filled by this new software.
- **McLennan County Emergency Assistance District** - The County has provided funding for an emergency Public Safety Answering Point ("PSAP") to be used by jurisdictions when a disaster has hit their PSAP or the jurisdiction is under threat of a disaster that could take down their PSAP. This Project will assure that emergency dispatching of calls will continue during a disaster.
- **See also Waco Family Medicine and Heart of Texas Region MHMR under section a. Public Health (EC1)**
- **See also Cen-Tex Minority Business Equity Fund, Cenikor, Friends for Life, Meals on Wheels, and Trinity Sports under section b. Negative Economic**

Impacts (EC 2)

d. Premium Pay (EC 4)

- McLennan County has not offered premium pay and it is not being considered at this time.

e. Water, sewer, and broadband infrastructure (EC 5)

- McLennan County has engaged Lockwood, Andrews and Newnam as a consultant to assist the County in developing a list of infrastructure-related projects that will meet the requirements and allowable uses for funding through the American Recovery Plan Act (ARPA). The County has funded projects to address arsenic levels in drinking water that exceed Environmental Protection Agency limits, to increase the availability of drinking water, and to better water quality. The County has also provided funding to assist in the provision and delivery of water to affected areas, including but not limited to: new water supply and distribution lines, new water wells, cooling and pressure towers, and emergency generators. These projects are all absolutely necessary to the provision of drinking water in these areas.
- The County has provided funding for improving several low water crossings to help keep the public safe during large stormwater events.

f. Revenue Replacement (EC 6); Government Services (EC 6-1)

- **Volunteer Fire Departments – non 501(c)(3)s** - Beneficiaries are non-profit corporations, but not 501(c)(3)s. The County is authorized to provide fire protection in the unincorporated areas of the County. It does this by contracting for fire protection services with multiple Volunteer Fire Departments, the Beneficiaries, which provide, in effect, the government service of fire protection. Volunteer Fire Departments depend on fundraisers to keep themselves fiscally healthy and able to keep equipment maintained and members trained. During the COVID-19 Pandemic, fundraising could not be conducted resulting in losses. The Beneficiaries lost funding which reduces their ability to operate fully and efficiently provide fire protection services. The Beneficiaries agree that in return for this funding they will continue to provide fire protection services for the County at least at pre-Pandemic levels.
- **McLennan County Fire Protection Association** – The Volunteer Fire Departments do not currently have reliable and interoperable radio systems in their vehicles which interferes with their ability to protect public health and safety and puts firefighters at risk. Beneficiary seeks to use the funding to provide radio updates to the County's VFDs, providing the VFDs with reliable radios that are interoperable with other jurisdictions.
- **Paul Tyson Field Demolition** – The County has entered into a “Venue Project” with the City of Waco and Waco Independent School District, whereby land has been exchanged among the entities, in part, to enhance recreational opportunities in an inner-city neighborhood. Per State law, the Venue Project can only be funded through a Hotel Occupancy Tax and a tax on rental cars. This revenue was severely impacted during the pandemic.

As part of the project, the ISD and County exchanged land including land where the “old” Paul Tyson Field was located, to allow the ISD to construct a new facility. The “old” Paul Tyson Field is in a state of disrepair and must be demolished. The County will use a portion of its lost revenue replacement to demolish the “old” field which now sits on County land.

- **Personnel** – The County used \$9,014,099.64 from the Revenue Replacement portion to pay for personnel expenses during the FY 24 budget year.
- **Tehuacana Creek** - Baseline Water Quality and Environmental Health Survey of NRCS Reservoir 19 - The purpose of the project is to characterize baseline water quality and environmental health in NRCS Reservoir 19 located northeast of Waco in Hill County. Baseline water quality and environmental information will be used to evaluate causes of water quality and environmental changes resulting from construction of an adjacent municipal landfill. This landfill is proposed to be constructed north of the reservoir between Horse and Packwood creeks which are tributaries to Reservoir 19.
- **City of Mart** – The Project is to complete a study re: the construction of an improved and safer dam to assist in the production of public drinking water and enhance public safety.
- **PACES** – Provides funds to study the current healthcare system in McLennan County and to provide solutions for a sustainable, efficient healthcare system.

Promoting equitable outcomes

The Commissioners Court has chosen to grant fund numerous non-profit agencies, which serve the historically underserved, marginalized, and adversely affected sections of the population. McLennan County will strive to ensure all targeted populations are aware of and have access to these programs. Future annual reports will provide updates to these projects as they develop along with how they promoted equitable outcomes.

McLennan County's overall equity strategy translates into specific services or programs in the following Expenditure Categories:

- Negative Economic Impacts (EC 2): assistance to households to address impacts of the pandemic, which have been most severe among low-income populations. This includes assistance with rent and utilities. The funding for this program is being administered by the EOAC of Waco with funds provided by the Emergency Rental Assistance program 1 included in the Consolidated Appropriations Act of 2021 and by the Emergency Rental Assistance Program 2 included in the American Rescue Plan Act.
- *Negative Economic Impacts (EC 2):* assistance to non-profits to address impacts of the pandemic, which have been most severe among low-income populations. This includes assistance with food, housing, healthcare, and other needs.
- *Services to Disproportionately Impacted Communities (EC 3): services to address health disparities and the social determinants of health for adults and children, many of which are designated as "Low Socio-Economic Status", by giving them expanded access to healthcare services, including mental and behavioral health services.*
- Services to Disproportionately Impacted Communities (EC 3): services to promote healthy childhood environments. By increasing access to healthcare and mental healthcare for those disproportionately affected, the County is promoting healthy childhood environments. In addition, Trinity Sports provides education, structured programs and recreation, and meals to disproportionally affected children.

Community Engagement

Commissioners Court Work Sessions - County staff continues to facilitate a series of public work sessions during regular meetings of the Commissioners Court. These ongoing work sessions provide relevant information related to eligible uses of SLFRF funding and information from subject matter experts and key community stakeholders. For instance, on September 21, 2021, the Court held public hearings in which representatives from Waco Family Medicine and the Heart of Texas MHMR discussed pandemic-related impacts on various community health needs. The Court has held many work sessions on the water projects that have been funded.

Labor Practices

Each Beneficiary or Subrecipient Agreement requires compliance with the grant terms, including those relating to labor.

Use of Evidence

McLennan County promotes the use of evidence-based practices. Many of the projects selected by the County leveraging SLFRF funds are grounded in research and evidence, particularly in the Health and Human Services realm. When determining program design, a variety of steps are taken to promote the best possible outcomes, including: research and literature reviews, identification of best and/or promising practices, investigation into the practices of peer and surrounding jurisdictions, use of validated instruments for evaluation, use of data to identify and target program beneficiaries, and the identification of evidence-based practices. To the extent that the County completely understands the “evidence-based interventions” concept, every expenditure under this Plan is for evidence-based interventions in eligible categories.

Table of Expenses by Expenditure Category

Note: All beneficiary and sub-recipient agreements were entered into after March 3, 2021.

Note: Expenditure Categories were updated per the U.S. Department of the Treasury since the previous Recovery Plan Performance Report was issued. The new Expenditures categories below represent previous expenditures reported in the newly assigned categories.

Expenditure Category		Cumulative Expenditures to Date (\$)	Amount since last Recovery Plan
1: Public Health			
1.1	COVID-19 Vaccination^	-	-
1.2	COVID-19 Testing^	5,700.00	-
1.3	COVID-19 Contact Tracing^	-	-
1.4	Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)**^	3,249,726.00	2,622,428.00
1.5	Personal Protective Equipment^	14,064.03	-
1.6	Medical Expenses (including Alternative Care Facilities)^	2,500,000.00	-
1.7	Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)^	180,139.00	20,094.43
1.8	COVID-19 Assistance to Small Businesses^	-	-
1.9	COVID 19 Assistance to Non-Profits^	-	-
1.10	COVID-19 Aid to Impacted Industries^	-	-
1.11	Community Violence Interventions**^	436,368.00	436,368.00
1.12	Mental Health Services**^	3,000,000.00	-
1.13	Substance Use Services**^	-	-
1.14	Other Public Health Services^	58,650.00	-
2: Negative Economic Impacts			
2.1	Household Assistance: Food Programs**^	-	-
2.2	Household Assistance: Rent, Mortgage, and Utility Aid**^	-	-
2.3	Household Assistance: Cash Transfers**^	-	-
2.4	Household Assistance: Internet Access Programs**^	-	-
2.5	Household Assistance: Paid Sick and Medical Leave^	-	-
2.6	Household Assistance: Health Insurance**^	-	-
2.7	Household Assistance: Services for Un/Unbanked**^	-	-
2.8	Household Assistance: Survivor's Benefits^	-	-
2.9	Unemployment Benefits or Cash Assistance to Unemployed Workers**^	-	-
2.10	Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)**^	604,900.00	-
2.11	Healthy Childhood Environments: Child Care**^	-	-
2.12	Healthy Childhood Environments: Home Visiting**^	-	-
2.13	Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System**^	-	-
2.14	Healthy Childhood Environments: Early Learning**^	-	-
2.15	Long-term Housing Security: Affordable Housing**^	-	-
2.16	Long-term Housing Security: Services for Unhoused Persons**^	-	-
2.17	Housing Support: Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities**^	-	-
2.18	Housing Support: Other Housing Assistance**^	-	-
2.19	Social Determinants of Health: Community Health Workers or Benefits Navigators**^	-	-
2.20	Social Determinants of Health: Lead Remediation**^	-	-
2.21	Medical Facilities for Disproportionately Impacted Communities^	-	-
2.22	Strong Healthy Communities: Neighborhood Features that Promote Health and Safety^	-	-
2.23	Strong Healthy Communities: Demolition and Rehabilitation of Properties^	-	-
2.24	Addressing Educational Disparities: Aid to High-Poverty Districts^	-	-
2.25	Addressing Educational Disparities: Academic, Social, and Emotional Services**^	-	-
2.26	Addressing Educational Disparities: Mental Health Services**^	-	-
2.27	Addressing Impacts of Lost Instructional Time^	-	-
2.28	Contributions to UI Trust Funds^	-	-
2.29	Loans or Grants to Mitigate Financial Hardship^	100,000.00	-
2.30	Technical Assistance, Counseling, or Business Planning**^	-	-
2.31	Rehabilitation of Commercial Properties or Other Improvements^	-	-
2.32	Business Incubators and Start-Up or Expansion Assistance**^	-	-
2.33	Enhanced Support to Microbusinesses**^	-	-
2.34	Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)^	9,132,834.00	8,399,999.89

2.35	Aid to Tourism, Travel, or Hospitality^	-	-
2.36	Aid to Other Impacted Industries^	-	-
2.37	Economic Impact Assistance: Other**^	-	-
3: Public Health-Negative Economic Impact: Public Sector Capacity			
3.1	Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers	13,906.56	-
3.2	Public Sector Workforce: Rehiring Public Sector Staff	-	-
3.3	Public Sector Workforce: Other	-	-
3.4	Public Sector Capacity: Effective Service Delivery	499,458.00	362,458.00
3.5	Public Sector Capacity: Administrative Needs	-	-
4: Premium Pay			
4.1	Public Sector Employees	-	-
4.2	Private Sector: Grants to Other Employers	-	-
5: Infrastructure			
5.1	Clean Water: Centralized Wastewater Treatment	-	-
5.2	Clean Water: Centralized Wastewater Collection and Conveyance	-	-
5.3	Clean Water: Decentralized Wastewater	-	-
5.4	Clean Water: Combined Sewer Overflows	-	-
5.5	Clean Water: Other Sewer Infrastructure	-	-
5.6	Clean Water: Stormwater	1,691,348.00	1,691,348.00
5.7	Clean Water: Energy Conservation	-	-
5.8	Clean Water: Water Conservation	-	-
5.9	Clean Water: Nonpoint Source	-	-
5.10	Drinking water: Treatment	3,366,471.00	2,577,318.46
5.11	Drinking water: Transmission & Distribution	1,478,071.00	938,071.00
5.12	Drinking water: Lead Remediation, including in Schools and Daycares	-	-
5.13	Drinking water: Source	1,309,923.00	421,142.00
5.14	Drinking water: Storage	113,968.00	113,968.00
5.15	Drinking water: Other water infrastructure	2,437,180.00	2,437,180.00
5.16	Water and Sewer: Private Wells	-	-
5.17	Water and Sewer: IIJA Bureau of Reclamation Match	-	-
5.18	Water and Sewer: Other	-	-
5.19	Broadband: "Last Mile" projects	-	-
5.20	Broadband: IIJA Match	-	-
5.21	Broadband: Other projects	-	-
6: Revenue Replacement			
6.1	Provision of Government Services	10,000,000.00	9,169,099.64
6.2	Non-federal Match for Other Federal Programs	-	-
7: Administrative			
7.1	Administrative Expenses	441,271.00	259,111.82
7.2	Transfers to Other Units of Government	-	-
8: Natural Disasters			
8.13	Other Emergency Relief: Natural Disaster that is Threatened to occur in future	18,413.00	18,413.00
	Total Expenditures	40,652,390.59	29,467,000.24

PROJECT #	EXPENDITURE CATEGORIES	PROJECT TITLE	REVISED BUDGET	ACTUALS	REMAINING
1	Public Health				
A1-602120-1	1.2 - COVID-19 Testing	McLennan County COVID-19 Testing	5,700.00	5,700.00	-
A1-607106-1	1.4 - Prevention in Congregate Settings	McLennan County Court Cleaning Prevention	146,815.00	146,815.00	-
A1-701000-1	1.4 - Prevention in Congregate Settings	McLennan County Air Purification	362,248.70	362,248.70	-
A1-606000-5359	1.4 - Prevention in Congregate Settings	Air Purification Maint Agreement	33,000.00	33,000.00	-
A1-701000-5400	1.4 - Prevention in Congregate Settings	HVAC Renovation	6,829,831.00	2,609,523.03	4,220,307.97
A1-701223-5400	1.4 - Prevention in Congregate Settings	Downtown Jail - HVAC Bid	1,859,598.36	-	1,859,598.36
A1-501000-1	1.5 - Personal Protective Equipment	McLennan County PPE	14,064.03	14,064.03	-
A1-604156-1	1.6 - Medical Expenses (Including Alt. Care Facilities)	Waco Family Medicine	2,500,000.00	2,500,000.00	-
A1-604149-1	1.7 - Other COVID-19 Public Health Expense	Cultural Arts of Waco	10,000.00	10,000.00	-
A1-701000-9971	1.11 - Community Violence Interventions	SO Thermal Cameras	436,368.00	436,368.00	-
A1-604157-1	1.12 - Mental Health Services	HOT MHMR	3,000,000.00	3,000,000.00	-
A1-601111-1	1.14 - Other Public Health Services	BASE Rental and Equipment Set up	58,650.00	58,650.00	-
A1-606000-5346	1.14 - Other Public Health Services	JHDC Fire Alarm System	268,278.87	268,278.87	-
	Total Public Health		15,524,553.96	9,444,647.63	6,079,906.33
2	Negative Economic Impacts				
A2-604165-1	2.10 - Asststance to Unemployed or Underemployed Workers	McLennan Community College	604,900.00	604,900.00	-
A2-604159-1	2.29 - Small Business: Loans or Grants to Mitigate Financial Hardship	Cen-Tex Minority Business Equity Fund	50,000.00	50,000.00	-
A2-604153-1	2.29 - Small Business: Loans or Grants to Mitigate Financial Hardship	McLennan Community Investment Fund	50,000.00	50,000.00	-
A2-604160-1	2.34 - Assistance to Impacted Nonprofit Organizations	Cenikor	24,500.00	24,500.00	-
A2-604161-1	2.34 - Assistance to Impacted Nonprofit Organizations	Trinity Sports	71,000.00	71,000.00	-
A2-604158-1	2.34 - Assistance to Impacted Nonprofit Organizations	Friends for Life	348,000.00	348,000.00	-
A2-602102-1	2.34 - Assistance to Impacted Nonprofit Organizations	Greater Waco Sports Commission	96,525.00	96,525.00	-
A2-604131-1	2.34 - Assistance to Impacted Nonprofit Organizations	Volunteer Fire Dept - Bruceville Eddy	4,000.00	4,000.00	-
A2-604131-1	2.34 - Assistance to Impacted Nonprofit Organizations	Volunteer Fire Dept - China Spring	15,000.00	15,000.00	-
A2-604131-1	2.34 - Assistance to Impacted Nonprofit Organizations	Volunteer Fire Dept - Elm Mott	15,000.00	15,000.00	-
A2-604131-1	2.34 - Assistance to Impacted Nonprofit Organizations	Volunteer Fire Dept - Robinson	10,316.22	10,316.22	-
A2-604131-1	2.34 - Assistance to Impacted Nonprofit Organizations	Volunteer Fire Dept - Mart	5,492.89	5,492.89	-
A2-604131-1	2.34 - Assistance to Impacted Nonprofit Organizations	Volunteer Fire Dept - Downsville	15,000.00	15,000.00	-
A2-604139-1	2.34 - Assistance to Impacted Nonprofit Organizations	Meals on Wheels	128,000.00	128,000.00	-
A2-604163-1	2.36 - Aid to Other Impacted Industries	Texas State Technical College	8,400,000.00	8,400,000.00	-
	Total Negative Economic Impacts		9,837,734.11	9,837,734.11	-
3	Public Health-Negative Economic Impact: Public Sector Capacity				
A3-411960-1	3.1 - Public Sector Workforce: Payroll and Benefits	BASE Security	13,626.81	13,626.81	-
A3-411960-2	3.1 - Public Sector Workforce: Payroll and Benefits	Nurses Administering County COVID Testing	279.75	279.75	-
A3-616120-7013	3.4 - Public Sector Capacity: Effective Service Delivery	Tyler Tech - Enterprise Jury Software	58,090.00	58,090.00	-
A3-616120-7012	3.4 - Public Sector Capacity: Effective Service Delivery	Tyler Tech - Enterprise Case Manager	1,322,660.00	224,379.86	1,098,280.14
A3-616120-7014	3.4 - Public Sector Capacity: Effective Service Delivery	Tyler Tech - Civil Process	154,620.00	30,589.92	124,030.08
A3-616120-7011	3.4 - Public Sector Capacity: Effective Service Delivery	Tyler Tech - Enterprise Supervision	318,886.00	49,398.00	269,488.00
A3-604164-1	3.4 - Public Sector Capacity: Effective Service Delivery	McLennan County Emergency 911 District	137,000.00	137,000.00	-
	Total Services to Disproportionatly Impacted Communities		2,005,162.56	513,364.34	1,491,798.22
4	Premium Pay				
	Total Premium Pay		-	-	-
5	Infrastructure				
A5-630125-1	5.1 - Centralized Wastewater Treatment	City of West	560,000.00	-	560,000.00
A5-706101-5378	5.6 - Clean Water - Storm Water	Trading Post Creek	543,517.51	543,517.51	-
A5-706101-5388	5.6 - Clean Water - Storm Water	E. Rainer Road	324,860.00	324,860.00	-
A5-706101-5387	5.6 - Clean Water - Storm Water	Holy Road LWC	633,274.00	633,274.00	-
A5-706101-5392	5.6 - Clean Water - Storm Water	Fern Valley	329,437.75	189,696.95	139,740.80
A5-604166-1	5.10 - Drinking Water - Treatment	Leroy-Tours-Gerald Water Supply (Arsenic)	789,152.54	789,152.54	-
A5-630124-1	5.10 - Drinking Water - Treatment	City of Riesel (Arsenic)	1,050,847.46	311,555.55	739,291.91
A5-630126-1	5.10 - Drinking Water - Treatment	FHLM Regional Water Supply Corp (Arsenic)	1,892,881.36	1,892,881.36	-
A5-630127-1	5.10 - Drinking Water - Treatment	Prarie Hill Water Supply Corp	372,881.36	372,881.36	-
A5-630134-1	5.10 - Drinking Water - Treatment	Birome Water Supply (Arsenic)	294,237.29	294,237.29	-
A5-604167-1	5.11 - Drinking Water - Transmission & Distribution	Ross Water Supply Corp	540,000.00	540,000.00	-
A5-630131-1	5.11 - Drinking Water - Transmission & Distribution	China Spring Community WSC	218,696.00	218,696.00	-
A5-630132-1	5.11 - Drinking Water - Transmission & Distribution	City of Lorena	225,000.00	225,000.00	-
A5-630133-1	5.11 - Drinking Water - Transmission & Distribution	East Crawford Water Supply Corp	494,375.00	494,375.00	-
A5-604168-1	5.13 - Drinking Water - Source	Cottonwood Water Supply Corp	298,781.00	298,781.00	-
A5-630135-1	5.13 - Drinking Water - Source	Levi Water Supply Corp	560,000.00	560,000.00	-
A5-630136-1	5.14 - Drinking Water - Storage	Bosque Basin Water Supply Corp	113,968.00	113,968.00	-
A5-706101-5391	5.13 - Drinking Water - Other Infrastructure	Springfield Road	169,728.60	156,904.47	12,824.13
A5-604166-2	5.15 - Drinking Water - Other Infrastructure	Leroy-Tours-Gerald Water Supply	125,000.00	125,000.00	-
A5-630124-2	5.15 - Drinking Water - Other Infrastructure	City of Riesel	47,000.00	-	47,000.00
A5-630128-1	5.15 - Drinking Water - Other Infrastructure	Axtell Water Supply Corp	436,000.00	436,000.00	-
A5-630129-1	5.15 - Drinking Water - Other Infrastructure	Elk-Oak Lake Water Supply Corp	407,500.00	407,500.00	-
A5-630130-1	5.15 - Drinking Water - Other Infrastructure	Miers Settlement Water Supply Corp	350,000.00	350,000.00	-
A5-630134-2	5.15 - Drinking Water - Other Infrastructure	Birome Water Supply	155,000.00	155,000.00	-
A5-630137-1	5.15 - Drinking Water - Other Infrastructure	Pure Water Supply Corp	403,680.00	403,680.00	-
A5-630138-1	5.15 - Drinking Water - Other Infrastructure	McLennan Co. WCID #2	560,000.00	560,000.00	-
	Total Infrastructure		11,895,817.87	10,396,961.03	1,498,856.84
6	Revenue Replacement				
A6-604131-1	6.1 - Provision of Government Services	Volunteer Fire Dept - Elk	5,500.00	5,500.00	-
A6-604131-1	6.1 - Provision of Government Services	Volunteer Fire Dept - Riesel	3,000.00	3,000.00	-
A6-604131-1	6.1 - Provision of Government Services	Volunteer Fire Dept - Speegleville	6,825.00	6,825.00	-
A6-604131-1	6.1 - Provision of Government Services	Volunteer Fire Dept - Valley Mills	15,000.00	15,000.00	-
A6-604131-1	6.1 - Provision of Government Services	Volunteer Fire Dept - West	15,000.00	15,000.00	-
A6-604131-2	6.1 - Provision of Government Services	McLennan County Fire Protection Association	285,575.36	285,575.36	-
A6-704000	6.1 - Provision of Government Services	Venue Project - Area B Demolition	500,000.00	500,000.00	-
A6-604162-1	6.1 - Provision of Government Services	Tehuacana Creek Water Improvement District	30,000.00	30,000.00	-
A6-630139-1	6.1 - Provision of Government Services	City of Mart (Dam Study)	75,000.00	75,000.00	-
A6-630141-1	6.1 - Provision of Government Services	PACES	50,000.00	50,000.00	-
A6-411200-1	6.1 - Provision of Government Services	Personnel	9,014,099.64	9,014,099.64	-
	Total Revenue Replacement		10,000,000.00	10,000,000.00	-
7	Administrative				
A7-615112-1	7.1 - Administrative Expenses	FORVIS	299,500.00	212,341.89	87,158.11
A7-602119-1	7.1 - Administrative Expenses	Lockwood, Andres & Newman, Inc. - Identification	73,219.49	56,438.98	16,780.51
A7-602119-1	7.1 - Administrative Expenses	Lockwood, Andres & Newman, Inc. - Monitoring	146,780.51	127,661.95	19,118.56
A7-625100	7.1 - Administrative Expenses	County Legal Counsel	44,828.00	44,828.00	-
	Total Administrative		564,328.00	441,270.82	123,057.18
8	Emergency Relief from Natural Disasters				
A8-630140-1	8.13 - Other Emergency Relief: Threat of Future Natural Disaster	City of Lacey Lakeview - Sirens	18,412.50	18,412.50	-
	Total Administrative		18,412.50	18,412.50	-
TOTAL ALLOCATIONS			49,846,009.00	40,652,390.43	9,193,618.57

Project Inventory

Project

Project [Identification Number]: Waco Family Medicine [A1-604156-1]

Funding amount: \$2,500,000

Project Expenditure Category: [1.6 Medical Exp (Including Alt. Care Facilities)]

[Additional authority is found under Category 1.12, Mental Health Services, 1.13 Substance Use Services and 1.14 Other Public Health Services]

Project overview

- This project is being used to assist Waco Family Medicine in the construction of a new main clinic facility for primary care, mental health, oral health and health care professional training. Beneficiary is a Federally Qualified Health Center (FQHC) providing health care to underserved residents of McLennan and Bell counties. The clinic will address pandemic operational needs, COVID-19 mitigation measures, the ability to respond to the COVID-19 health emergency, and the ability to safely serve the underserved and most vulnerable at an expanded level. Income limits apply so that those served are the economically disadvantaged. Final Rule Commentary at pp. 127-128 provides that: facilities designed to address disparities in public health outcomes (clinics, hospitals, etc.) are eligible capital expenditures. Beneficiary is making the capital expenditure in part from the ARPA funds allocated to it by the County.

Use of Evidence

Goals are:

- *To improve public health outcomes.*
- *To address healthcare for underserved residents.*
- *To address pandemic operational needs and responding to health emergencies.*
- <https://wacofamilymedicine.org/>
- <https://compassionandchoices.org/resource/covid-19-impact-on-underserved-communities/>
- <https://www.rutgers.edu/news/impact-covid-19-underserved-communities>

Evidence-based interventions in the new facility.

The new facility will serve as the principal site for the Waco Family Medicine (WFM) clinic system (also known as the Heart of Texas Community Health Center), a large, 60,000-patient Federally Qualified Health Center. 95% of the system's patients live at or below 200% of the federal poverty level. Additionally, internal research has shown that 80% of their patients suffer from a comorbid psychiatric diagnosis. The new facility is designed to address these specific factors and social determinants of health (SDoH) using evidence-based modalities.

Waco Family Medicine is the only site in McLennan County offering robust opioid use disorder (OUD) treatment for those with limited access to healthcare. Importantly, "the overdose crisis is, in part, an epidemic of poor access to care" (Wakeman and Barnett NEJM 2018). 80% of Americans cannot access treatment for OUD (Saloner and Karthikeyan JAMA 2015). To address this disparity, WFM has developed a medication assisted treatment (MAT) clinic utilizing buprenorphine for OUD. At similar clinics, MAT has been shown to lead to better rates of abstinence when compared to detox and counseling alone and also prevents overdose, directly improving mortality risk (Schwartz et al AJPH 2013). These funds will allow WFM to expand their clinic space to allow for increased capacity and a team-based, multidisciplinary approach.

An epidemic level of mental and behavioral health disorders exists, and the volume of mental illness is increasing (Olfson J Clin Psychiatry 2014) and will accelerate further due to the impact of the COVID-19 pandemic (Rohilla, et al J Family Med Prim Care 2020). Primary care is the *de facto* mental health system in the United States, as primary care clinicians serve most patients who receive treatment for mental illness and prescribe a majority of psychotropic medications. Remarkably, up to 75% of primary care visits include mental or behavioral health components (Robinson, et al Behavioral Consultation and Primary Care: A Guide to Integrating Services 2007). These realities—in addition behavioral health factors having an outsized influence on morbidity and mortality, register the need to “include substance use disorders and other mental health conditions under the same roof as congestive heart failure and other chronic conditions” (Saitz, et al Ann Fam Med 2017).

To this end, WFM leverages an award-winning integrated care program where Integrated Behavioral Health (IBH) providers are core members of the primary care team, working alongside physicians, nurse practitioners and physicians assistants in a *shared-care model* to enhance primary care and improve population and mental health outcomes. Moreover, WFM also operates a robust and successful internal behavioral health consultation service (BHCC) where primary care clinicians can refer patients for short-term diagnostic clarification and treatment planning across the full range of mental health conditions. The BHCC service does not retain patients long-term but returns patients back to their primary care provider for ongoing management, usually after fewer than four consultation visits, and thus increases treatment capacity for behavioral health conditions across the WFM system. WFM’s new clinic design incorporates new and designated space for both the BHCC clinic and imbedded IBH providers.

WFM is expanding current programs to address SDoH. Their new facility will integrate a wellness and coach-based exercise center into the first floor of the building. Prior research has shown that 70% of US adults do not get adequate physical activity. Insufficient physical activity is a major contributor to the burden of chronic disease, resulting in a significant financial burden on the healthcare system. Primary care settings that integrate physical activity screening and promotion via linking strategies (e.g., referral to health coaches and integrated exercise facilities) were 80% more likely to have patients who reported exercising regularly (Balasubramanian, et al Am J Prev Med 2008). WFM’s Wellness Center is directly integrated in the new building to seamlessly link their services with patient care services.

A Community Health Resource Center (CHRC) is a “one-stop shop,” a physical location that co-locates services so that patients can gain access to multiple health, SDoH, and wellness resources in one facility. CHRCs have been shown to increase access to healthcare, wellness, and human services (Garney, et al JABFM 2013; CHRC Case Study, Center for Community Health Development – TAMHSC). Modeled on the CHRC model, WFM’s new building design incorporates a Community Health “Marketplace” on the ground floor that will incorporate community partners such as WIC, social service organizations and a medical-legal partnership as well as a teaching kitchen, wellness center, and fresh produce distribution.

Population Being Served

Waco Family Medicine (WFM) has provided most of the primary health care (medical, dental, and behavioral) for the vulnerable population for 51 years. Its service area has no County Hospital District nor any other organized primary care physician services for individuals living at or below 200% of the Federal Poverty Level. As a Federally Qualified Health Center (FQHC), Waco Family Medicine provided care to 61,394 unique patients with 73% living at or below 200% of the Federal Poverty Level, with a race/ethnicity stratification of:

- 23.6% African American/Black

- 43.9% Hispanic
- 1.25% Asian/Pacific Islander
- 25.9% White

- **Evidence Based Expenditures.**

The evidentiary basis of the Beneficiary's program has been provided by the beneficiary and is set out above. However, beyond this, our knowledge of the Beneficiary and the key role that it plays in serving the medical and mental health of the underserved in an overwhelmed healthcare environment supports the project. We know from first- hand observation that there is a need for this project in our community to better serve the poor and underserved population. We have interviewed key personnel of the Beneficiary and others in the medical community not associated with the Beneficiary and the project appears to have universal support. We have also reviewed scholarly articles and other publications and have conducted research. The full \$2,500,000 allocated to the Beneficiary is found to be for evidence based interventions.

- **Performance Report**

Based on the excess patient demand for Waco Family Medicine, and the patient demographics, the construction of the new facility itself would be a sufficient performance indicator. Therefore, the progress of the construction will be periodically reviewed as an indicator of Project performance.

Expected Operations Start Date: The facility opened in June, 2024

Project

Project [Identification Number]: Heart of Texas Region MHMR [A1-604157-1]

Funding amount: \$3,000,000

Project Expenditure Category: [1.7, Capital Investments or Physical Plant Changes to Public Facilities that respond to the COVID-19 public health emergency]

[Additional authority is found under Category 1.12 Mental Health Services]

Project overview

- This project is being used to assist Heart of Texas MHMR in the construction of a public mental and behavioral health facility, which will be a one-stop location for multiple mental health services. The mental health facility will address pandemic operational needs, COVID-19 mitigation measures, the ability to respond to the COVID-19 health emergency, expanded provisions of mental and behavioral health services to the disadvantaged, and will address the negative impacts of COVID-19, especially to the disadvantaged as it primarily serves the poor and indigent regardless of their ability to pay. Final Rule Commentary at page 69 provides that: “Mental and behavioral health facilities are eligible capital expenditures.” The Beneficiary will make the capital expenditure in part with the ARPA funds allocated to it by the County.

Use of Evidence

- *Goals are:*
 - *To improve behavioral health outcomes.*
 - *To address behavioral healthcare for underserved residents.*
 - *To address pandemic operational needs and responding to health emergencies.*
 - *To create more equitable access to mental/behavioral healthcare and to provide for better mental/behavioral health outcomes for the poor.*
- Links to websites/articles which discuss the pandemics impact on mental and behavioral health:
- <https://www.hotrmhmr.org/>
- <https://www.kff.org/coronavirus-covid-19/issue-brief/the-implications-of-covid-19-for-mental-health-and-substance-use/>
- <https://www.cdc.gov/mentalhealth/stress-coping/cope-with-stress/index.html>
- <https://www.commonwealthfund.org/blog/2020/long-term-impact-covid-19-mental-health>
- <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC7361582/>

Key outcomes for the Crisis Hub project include the following: 1) decrease wait-time for Law Enforcement officers who are dropping off individuals requiring Behavioral Health Crisis Care; 2) decrease the frequency of individuals in Behavioral Health Crisis who present at local Emergency Departments; 3) better coordinate all Crisis Care and Support Services; and 4) improve general Behavioral Health outcomes for individuals experiencing Behavioral Health Crisis Episodes. These objectives represent nationally recognized Best Practices for Behavioral Health Crisis.

The Crisis Hub is designed to provide the following services: Crisis Assistance and Triage, Short-term Crisis Care, Law Enforcement Drop Off, Safety Monitoring, Extended Observation, Medical Clearance, Psychiatric Consultation, Medication and Medication Management Support, Substance Abuse Assessment and Referrals for Treatment, Housing Specialists and Access to Housing Services, Care

Coordination and Integrated Care Support, Medical Care, Crisis Respite Services, Crisis Residential Services, and Peer and Family Support.

As the pilot provider site for the Texas Children Recovering from Trauma (TCRFT) initiative, beginning in 2012, HOTRMHMR undertook extensive training to be designated as an NCTSN Category III trauma provider, and therefore formalized and promoted Trauma Informed Care (TIC) principles, training, and implementation. Tightly interwoven into TIC activities, as well as into Certified Community Behavioral Health Clinic standards, is the health equity model known as Culturally and Linguistically Appropriate Services (CLAS). HOTRMHMR strictly adheres to National CLAS Standards, and actively assesses Agency policies and procedures, along with programmatic activities, to ensure that all services are provided in a culturally responsive manner. The Agency also seeks out consumer voice through local advisory committees, and has functional mechanisms in place, like Certified Family and Peer Partner services, to elicit input from consumers in the process of guiding programmatic decision-making. These activities are meant to assist in the overall vision of providing a culturally responsive continuum of care.

HOTRMHMR's services include: Certified Community Behavioral Health Clinic (CCBHC) Services, Targeted Case Management, Medicaid Rehab Services and Skills Training, Psychosocial Rehab, Medication Support, Crisis Intervention, Psychotherapy (both individual and group), Adult and Child Psychiatric Services, Nursing Services, Peer and Family Support, Supported Employment, Education & Housing Services, Assertive Community Treatment (ACT) Services, YES Waiver Services, Youth and Adult Homeless Support Services, Co-occurring Psychiatric and Substance Use Disorder Services (COPS-D) and SUD Services, Veterans Services, Integrated Health Services, as well as a full range of IDD/ECI Services, and more.

- *Heart of Texas Behavioral Health Network routinely seeks consultation from SAMHSA, the National Council of Mental Wellbeing, and other program experts concerning Best Practice programming. It is envisioned that the Crisis Hub program will provide a network of services that will achieve the National Council of Mental Wellbeing's Crisis Services Aspirational Goal, as outlined in their Roadmap to the Ideal Crisis System, "Every person receives the right service in the right place, every time." In this way, we have sculpted programming to meet the National Council of Mental Wellbeing's Best Practice model.*
- Heart of Texas Behavioral Health Network (HOTBHN) provided 11,887 Crisis Interventions in its six-county catchment area between the dates of 9/1/2020 and 8/19/2021 (HOTBHN, Crisis Volume Statistics), with over 20,000 additional services provided to citizens in need of Covid-19-specific Behavioral Health support. These numbers are representative of actual crisis intervention services for which data is definitively collected. It is understood amongst local service providers that there are, indeed, more incidents of crisis episodes occurring within the geographical Heart of Texas Region than are officially reported.
- **Client Demographics for the Agency**
- White (60%)
Hispanic or Latino (25%)
Black or African American (14%)
Asian (1%)
- **Evidence Based Expenditures.**
Evidence based information for the project is set forth above. However, beyond this, our knowledge of the Beneficiary and the key role that it plays in serving the mental and behavioral health of the underserved in an overwhelmed care environment supports the project. We know

from first- hand observation that there is a need for this project in our community to better serve the poor and underserved population. We have interviewed persons in the mental health field and there seems to be wide support for this Project. We have also reviewed scholarly articles and other publications and conducted other research. The full \$3,000,000 allocated to the Beneficiary is found to be for evidence based interventions.

- **Performance Report**

Based on the existing and increasing demand for mental/behavioral health services (especially since the Pandemic), the construction of the new facility itself would be a sufficient performance indicator. Therefore, the progress of the construction will be periodically reviewed as an indicator of Project performance.

The ribbon cutting for the facility was held in October, 2023 and the facility is now operational.

Project

Project [Identification Number]: Cenikor [A2-604160-1]

Funding amount: \$24,500

Project Expenditure Category: [1.9 and 2.34, Aid to nonprofit organizations]

[Additional authority is found under Category 1.13 Substance Use Services]

Project overview

- Project is a renovation project to better serve clients in need of substance abuse treatment and to address increased costs caused by the pandemic. Cenikor's Waco facility saw an increase in the cost of care per client by 23% and the clients stayed longer. These increased expenses are attributed to the preventative Covid-19 measures that Cenikor made to ensure that clients and staff remain safe and to ensure that positive case clients were safe and still treated for their addiction.
- Use of Evidence
- *Goal is to provide aid to a non-profit that suffered increased costs due to the pandemic.*
- Cenikor is an evidence-based treatment provider accredited by the Commission on Accreditation of Rehabilitation Facilities (CARF). With its personalized programs, clients can adjust their recovery methods as needs change. Some individuals are best served with short-term residential programs, while others need the convenience and flexibility of our outpatient facilities. Cenikor works with each person to find the right recovery treatment plan.
- Links to websites/articles which discuss the pandemics impact on substance abuse:
- <https://www.cenikor.org/locations/waco-texas/>
- <https://www.kff.org/coronavirus-covid-19/issue-brief/the-implications-of-covid-19-for-mental-health-and-substance-use/>
- <https://www.drugabuse.gov/drug-topics/comorbidity/covid-19-substance-use>
- <https://www.apa.org/monitor/2021/03/substance-use-pandemic>
- Cenikor provides its clients a minimum of 30 hours of programming each week, with programming 7 days a week. Living in Balance is the primary curriculum, which is an evidence-based model. They also supplement programming with other curriculums, like Seeking Safety, which are additional evidence-based curriculums as an example.

- **Evidence Based Expenditures.**

The beneficiary has provided evidence, some of which has been cited above, that shows the services that it provides and the project are evidence based. In addition, we have reviewed scholarly articles and other publications, including about the Pandemic's impact on substance abuse and find the Beneficiary's program to be solidly based on evidence.

We know from our courts, jails, and probation departments that drug addiction is constantly on the rise. The Beneficiary's structured rehabilitation programs are needed in our community. The full amount of the allocation of \$24,500 is for evidence based interventions.

- **Performance Report**

, In capital projects the performance indicators may be the construction itself where there is reasonably strong evidence that the construction of the Project itself will cause the goals to be met.

- Has Cenikor made the improvements required to better serve patients?
Yes.

Project

Project [Identification Number]: Cen-Tex African American Chamber of Commerce – Small Business Equity Fund [A2-604159-1]

Funding amount: \$50,000

Project Expenditure Category: [2.29, Small Business Economic Assistance (Grants to mitigate economic hardship)]

Project overview

- This project is being used to assist minority-owned businesses in rebounding from the downturn in business caused by the COVID-19 pandemic by providing capital through its Cen-Tex Minority Equity Fund to better the business and sustain its existence. This does not include payments for lost profits. The funds must be used to enhance the business, increase inventory, add space, or otherwise assist in the business's recovery.
- Use of Evidence
- *Goal is to assist minority-owned businesses in recovering from the pandemic.*
- *County staff has reviewed evidence-based publications and reports conducted by the Minority Business Development Agency – U.S. Department of Commerce. The provision of these funds is in alignment with those evidence-based findings.*
- Links to websites/articles which discuss the pandemic's impact on minority-owned businesses:
- <https://www.mbda.gov/research>
- <https://www.centexchamber.com/>
- <https://www.pnas.org/content/117/30/17656>
- <https://www.census.gov/data/experimental-data-products/small-business-pulse-survey.html>
- **Evidence Based Expenditures.**

Based on scholarly articles and other publications, the full amount of \$50,000, is for evidence based intervention. It is also evidence based given our knowledge of the beneficiary or subrecipient's operations; information from the beneficiary or subrecipient; and interviews.

- **Performance Report**

Due diligence of the beneficiary in selecting businesses that meet project goals to which to award grants, understanding that no business venture is guaranteed success.

Pre-grant due diligence: The Equity Fund Program accepted applications for local business prospects to receive the ARPA funds given from the county. The Funds Advisory Committee then selected the local business who qualified for the business grants.

Actual grant awards

The business awardees and their grant amount are below:

- | | |
|---------------------------|---------|
| • SWEEP | \$5,000 |
| • Roe My Style | \$2,000 |
| • Symphony Candles | \$5,000 |
| • The Relationship Clinic | \$2,000 |
| • KOR Transportations | \$3,000 |

- 4 Son's Trucking \$5,000
- Glyphx Design \$3,000
- Thrst Coffee \$5,000
- Blue Horse Transport \$5,000
- Rob's Mobile Detailing \$5,000
- Hilliard BBQ \$3,000
- BW Consulting \$3,000
- The Hat Stand \$4,000

Project

Project [Identification Number]: Friends for Life [A2-604158-1]

Funding amount: \$348,000

Project Expenditure Category: [1.9 and 2.34, Aid to nonprofit organizations]

[Additional authority is found under 1.14, Other Public Health Services]

Project overview

- The pandemic has interfered with normal fundraising and has increased costs, creating significant fiscal harm to the Friends for Life. In addition, Friends for Life lost 70% of its adult day care revenue and 100% of its Life Skills program revenue for about a year due to the pandemic.
- Program means the use of the grant funds for:
 - Adult Day Care - The ADC is a safe and happy place for seniors and persons with disabilities to come each day to enjoy nutritious meals, snacks, and lots of fun activities provided by the trained RN and CNA staff.
 - Money Management - Serve as a representative payee and fiduciary for seniors and persons with disabilities who are at risk of losing independence due to the inability to manage financial matters.
 - Guardianship - Serve as a guardian for seniors and persons with disabilities whom the courts have determined are unable to perform basic life skills and have no family or friends willing or suitable to serve in this capacity.
 - Life Skills - The Life Skills Program provides one on one training with adults with Intellectual Disabilities living in nursing facilities with the goal of increased independence and transition into a community setting.
 - Independent Living - Volunteers help us ensure that the elderly and people with disabilities can live independently and safely in their homes as long as possible through services such as transportation to and from medical appointments, delivery of groceries, or small household repairs.
 - Quality of Life - Volunteers help us to minimize the isolation and loneliness of seniors and persons with disabilities in our community through our different programs that include Friends For Thanksgiving, Adopt -A- Grandparent, etc.
- Use of Evidence
- Goals are –
 - *To provide aid to a non-profit that suffered revenue loss and increased costs due to the pandemic.*
 - To improve the quality of life for seniors and people with disabilities, particularly those who are without family to care for them
- Links to websites/articles which discuss the pandemic's impact on people with disabilities:
 - <https://friendsforlife.org/>
 - <https://www.frontiersin.org/articles/10.3389/fpubh.2021.738304/full>
 - <https://chrt.org/publication/fighting-social-isolation-and-loneliness-in-adults-with-disabilities/>
 - <https://www.cdc.gov/ncbddd/humandevelopment/covid-19/people-with-disabilities.html>
 - https://www.cdc.gov/ncbddd/humandevelopment/covid-19/guidance-for-direct-service-providers.html?CDC_AA_refVal=https%3A%2F%2Fwww.cdc.gov%2Fcoronavirus%2F2019-ncov%2Fneed-extra-precautions%2Fdirect-service-providers.html

- **Evidence Based Interventions**

- **Guardianship:**

Outcome: Client will have a safe living environment, have access to needed medical care and have the best quality of life possible.

Output: Monthly in-person visits by care managers will monitor and evaluate personal situation for each client. Care managers will advocate with medical providers and other care-givers for best quality of life.

Data collected at each monthly visit will be the documentation used to evaluate the overall effectiveness of the program.

- **Money Management:**

Outcome: Client's funds will be protected while ensuring expenses are paid and personal needs met.

Output: Money management staff will pay bills directly to providers. Staff will deposit funds to a re-loadable debit card for client's person use. Staff will document all activity in a database software program and will reconcile all bank accounts monthly.

Data collected in the software program plus the bank statements received monthly will be the documentation used to evaluate the overall effectiveness of the program.

- ***NOTE; During the pandemic, it became apparent that many of the money management clients have other problems besides the inability to manage financial matters. Friends for Life is in the process of recruiting Phone Friend volunteers to call each of its money management clients to check in on well-being and to identify any unmet needs. The agency has also developed a new program called Lifelines, staffed with a Master of Social Work, to do case management and assist with problems identified by the Phone Friends volunteers.***

- **Life Skills:**

Outcomes: Nursing Facility residents with Intellectual and Developmental Disabilities will be encouraged to become more independent in daily life and to be more engaged in the day to day activities in the facility. The ultimate outcome is to transition back into community settings if desired.

Outputs: Life Skills Trainers will visit daily to provide one on one assistance and training to improve socialization, communication and cognitive skills.

Data collected in daily case notes plus monthly reports submitted to MHMR will be the documentation used to evaluate the effective of the program. Client status is also monitored in quarterly care plan meetings at the nursing facility.

- **Independent Living/Quality of Life:**

Outcome: Seniors and adults with disabilities without a support system will continue to live independently and safely as long as possible with assistance from volunteers. Isolation will be reduced.

Output: Volunteers will provide transportation to necessary medical appointments. Volunteers will provide delivery of grocers and personal items. Volunteers will provide minor household repairs. Volunteer phone friends will call weekly to visit and identify any unmet needs. Volunteers will deliver birthday gifts and Christmas gifts. Volunteers will deliver hot meal on Thanksgiving.

NOTE: Lifelines staff and volunteers are available to assist with any problems that cannot be solved via volunteer services.

Data will be collected via surveys conducted by Baylor interns and program staff to evaluate the effectiveness of the programs.

- **Adult Day Care:**

Outcome: Attendees will have a safe place to spend the day, with nutritious meals/snacks and fun activities.

Output: Trained RN and CNAs provide necessary medical needs. Kitchen supervisor provides a nutritious hot breakfast and lunch. Trained activities director provides a variety of activities and utilizes volunteers to assist with activities as possible.

Data will be collected via surveys sent home with attendees requesting evaluation of day services provided. This data will be used to evaluate the effectiveness of the program.

- **It is important to note that Friends for Life undergoes twelve unique audits yearly from different agencies and organizations. These audits measure the effectiveness of the program overseen by each agency.**

- **Evidence Based Expenditures.**

Based on the foregoing and scholarly articles and publications, the full amount of \$348,000 is for evidence based interventions. Also, our knowledge of the beneficiary or subrecipient's operations support that the funding is for evidence based interventions.

- **Performance Report**

- Is Friends for Life providing the same level of programs and assistance that it did pre-Pandemic? Check at 12 and 24 months after grant.

Friends for Life continues to recover from the pandemic. For example, prior to Covid, the adult day care center had 120 enrollees. There are currently 96 enrolled in the program. All programs have continued and LifeLines is a new program that started during Covid to work in conjunction with all the other programs.

Project

Project [Identification Number]: Waco Cultural Arts Fest – Bridge of Souls [A1-604149-1]

Funding amount: \$10,000

Project Expenditure Category: [1.7 Other Covid Public Health Exp]

[Additional authority is found under 1.1, COVID-19 Vaccination; 1.12 Mental Health Services]

Project overview

- BRIDGE OF SOULS was a temporary public art installation during Waco's popular riverside Cultural Arts Festival during October 2021. It honored the 568 (and rising) people from our community who had died from COVID-19.

Families of COVID-19 victims were invited to help create the banners, and approximately 150 artists were paid a small bursary to support the cost of art supplies plus their design and creation time. Turning statistics into a visual representation of beloved people of all ages and backgrounds is a chance for families to commemorate loved ones, and our whole community to honor medical workers and those who risked their lives to care for others. And while turning statistics into visual acknowledgement of those lost is helpful to the families; it also creates a visual representation of the scope of the pandemic and brings home its seriousness. Information on free vaccination clinics/pop-ups was clearly displayed near the art installation. Mental health has taken a documented turn for the worse during the pandemic. It is hoped that the project will be a cathartic experience for the families and others, and possibly result in support networks being created amongst the families or amongst healthcare workers. A mobile free vaccination clinic was made available at the festival on October 15, 16, and 17, 2021. The availability of the mobile free vaccination clinic was marketed as part of the Festival marketing leading up to the festival, and at the site of the art installation. During that same period, the Heart of Texas Region MHMR had a presence at the festival to provide counseling and to connect people with mental health resources in our community. The availability of mental health services in the community was also marketed at the art installation site. For the ceremony, mental health workers were present to assist families and medical providers, and to connect people with mental health resources in our community.

- Use of Evidence

- Goals are:

- *To provide increased awareness to the pandemic.*
- *To promote free vaccination clinics at the festival.*
- *To encourage and promote access to mental health services.*
- *To provide on-site mental health counseling services.*
- <https://www.americansforthearts.org/node/103614>

- Evidence Based Expenditures.

The full amount of \$10,000 is for evidence based interventions. Scholarly articles and other publications support this position. In addition, knowledge of the beneficiary's operations and the purposes of this project support that the funds were spent for evidence based interventions.

- Performance Report

- The Bridge of Souls event was completed. Was the availability of Vaccine marketed? Yes. Was the vaccine made available at the event? Yes. Were mental health professionals available at the event? Yes. Did the event educate on the dangerous nature of COVID-19? Yes.

Project

Project [Identification Number]: Volunteer Fire Departments – 501(c)(3) [A2-604131-1]

Funding amount: \$64,809.11

Project Expenditure Category: [1.9 and 2.34, Aid to nonprofit organizations]

Project overview

- Beneficiaries are non-profit corporations and 501(c)(3) corporations. The County is authorized to provide fire protection in the unincorporated areas of the County. It does this by contracting for fire protection services with multiple Volunteer Fire Departments the Beneficiaries, which provide, in effect, a government service. Volunteer Fire Departments depend on fundraisers to keep themselves fiscally healthy and able to keep equipment maintained and members trained. During the COVID-19 Pandemic, fundraising could not be conducted resulting in losses. Funding was provided to:
 - Bruceville-Eddy VFD
 - China Spring VFD
 - Elm Mott VFD
 - Robinson VFD
 - Mart VFD
 - Downsville VFD
- Use of Evidence
- Goals are:
 - *To provide aid to a non-profit that suffered revenue loss and increased costs due to the pandemic.*
 - *To ensure fire protection services continue to be provided*
- <https://www.npr.org/2022/02/03/1077383009/calls-volunteer-fire-departments-few-first-responders>
- <https://www.pewtrusts.org/en/research-and-analysis/blogs/stateline/2021/11/09/pandemic-adds-stress-to-already-strained-rural-fire-departments>
- **Evidence Based Expenditures.**

The full amount of \$46,317 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, and knowledge of the Beneficiary's operations.
- **Performance Report**

Are the VFDs providing the same or higher level of fire protection service to the unincorporated areas as before the Pandemic? Review 12 and 24 months after receipt of the grant.
Yes.

Project

Project [Identification Number]: Volunteer Fire Departments – non 501(c)(3) [A6-604131-1]

Funding amount: \$45,325

Project Expenditure Category: [6.1, Provision of Government Services]

Project overview

- Beneficiaries are non-profit corporations, but not 501(c)(3)s. The County is authorized to provide fire protection in the unincorporated areas of the County. It does this by contracting for fire protection services with multiple Volunteer Fire Departments, the Beneficiaries, which provide, in effect, the government service of fire protection. Volunteer Fire Departments depend on fundraisers to keep themselves fiscally healthy and able to keep equipment maintained and members trained. During the COVID-19 Pandemic, fundraising could not be conducted resulting in losses. The Beneficiaries lost funding which reduces their ability to operate fully and efficiently provide fire protection services. The Beneficiaries agree that in return for this funding they will continue to provide fire protection services for the County at least at pre-Pandemic levels.
- Elk VFD
- Riesel VFD
- Speegleville VFD
- Valley Mills VFD
- West VFD

- Use of Evidence

- Goals are:

- *To provide aid to a non-profit that provides Government Services.*
 - *To ensure fire protection services continue to be provided*
- <https://www.npr.org/2022/02/03/1077383009/calls-volunteer-fire-departments-few-first-responders>
- <https://www.pewtrusts.org/en/research-and-analysis/blogs/stateline/2021/11/09/pandemic-adds-stress-to-already-strained-rural-fire-departments>

- **Evidence Based Expenditures.**

The full amount of \$45,325 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, and knowledge of the Beneficiary's operations.

- **Performance Report**

Are the VFDs providing the same or higher level of fire protection service to the unincorporated areas as before the Pandemic? Review 12 and 24 months after receipt of the grant.

Yes.

Project

Project [Identification Number]: Trinity Sports [A2-604161-1]

Funding amount: \$71,000

Project Expenditure Category: [1.9 and 2.34, Aid to nonprofit organizations]

Project overview

- Utilizing grant funds for needed repairs to Trinity Sport's facility to assist in providing educational and recreational opportunities for underserved, low income children. This includes a meals program. The Beneficiary has not been able to conduct fundraisers because of the pandemic, and operational costs have increased because of the pandemic. In addition, the condition of the building was inherited, and the plans for a meals service for the underserved requires significant work.
- Use of Evidence
- Goals –
 - *To provide aid to a non-profit that suffered revenue loss and increased costs due to the pandemic.*
 - *To increase opportunities for underserved children.*
 - *Operating a meals program for underserved children.*

County staff has reviewed Princeton University's "Future of Children" collection of research and analysis aimed to promoting effective policies and programs for children.

<https://futureofchildren.princeton.edu/>

- Links to websites/articles which discuss childhood food insecurity and the pandemics impact on youth:
- <https://www.urban.org/research/publication/evidence-based-strategies-end-childhood-food-insecurity-and-hunger-vermont>
- <https://g4yd.nipissingu.ca/wp-content/uploads/sites/72/2021/03/Bruner-et-al.-2020-IRSEP-PYD-Meta.pdf>
- <https://www.trinitysportsorganization.org/>
- <https://www.psychiatrictimes.com/view/new-findings-children-mental-health-covid-19>
- <https://www.unicef.org/press-releases/impact-covid-19-poor-mental-health-children-and-young-people-tip-iceberg>
- <https://www.washingtonpost.com/sports/2021/04/02/youth-sports-parents-poll-coronavirus/>
- <https://www.cdc.gov/coronavirus/2019-ncov/community/schools-childcare/youth-sports.html>

- **Evidence Based Expenditures.**

The full amount of \$71,000 is for evidence based interventions based on our own review and investigation; our knowledge of the beneficiary or subrecipient's operations; information from the beneficiary or subrecipient; and scholarly articles and other publications. The need for this project in the demographic area where Beneficiary's operations are located is high. Allowing children to be nourished and to participate in structured programs instead of wandering the streets is important to the health and welfare of the children and the community.

- **Performance Report**

Completion of construction/renovation necessary to support programs for children.

As of December 31, 2022, Trinity Sports Organization has received the full \$71,000.00 and completed the following:

1. Updated restroom (to be ADA compliant)
2. Updated kitchen to be used as a commercial space for a food program (beginning Sept)
3. Updated front entrance desk
4. Updated floors in the front area, 2 classrooms, and a large meeting area
5. Updated paint in the front area and large meeting area
6. Cleaned out facility
7. Painted total exterior
8. Updated wood gym floor
9. Paint exterior
10. Installed new door locks

It has completed the construction/renovation required under the Agreement.

Is the entity providing programs for children as referenced above? Yes

Project

Project [Identification Number]: Greater Waco Sports Commission [A2-602102-1]

Funding amount: \$96,525

Project Expenditure Category: [1.9 and 2.34, Aid to nonprofit organizations]

Project overview

- The Greater Waco Sports Commission seeks to encourage and develop local, healthful amateur sports and activities, while at the same time bringing in bigger competitions for qualified locals to participate in, and for others to enjoy watching in the fresh air of the outdoors. Beneficiary operates from 1) donations; and 2) revenue raised by the events. Unfortunately, the pandemic forced the cancellation of several events/benefits which caused the Beneficiary to lose a significant of revenue amount based on past events. These loses have hurt Beneficiary's ability to plan and stage new events and to provide for local competition, leagues, and spectator sports.
- Use of Evidence
- *Goal is to provide aid to a non-profit that suffered revenue loss and increased costs due to the pandemic.*
- <https://wacosports.org/>
- <https://www.sportstravelmagazine.com/sports-and-covid-19-what-happened-earlier-this-summer/>
- <https://www.un.org/development/desa/dspd/2020/05/covid-19-sport/>
- <https://www.tennessean.com/story/sports/2021/03/01/can-sports-fans-catch-covid-19-in-stands-nashville-predators-tennessee-titans/4547972001/>

- **Evidence Based Expenditures.**

The full amount of \$96,525 is for evidence based interventions based on our own review and investigation; our knowledge of the beneficiary or subrecipient's operations; information from the beneficiary or subrecipient; and scholarly articles and other publications.

- **Performance Report**

Has the Greater Waco Sports Commission used the funding to underwrite athletic competitions and events open to the public in the greater Waco area?

Yes.

Project

Project [Identification Number]: McLennan County Operational/Facility Project

• [A1-607106-1] McLennan County Court Cleaning Prevention	\$146,815
• [A1-602120-1] Covid 19 Testing	\$5,700
• [A1-501000-1] McLennan County PPE	\$14,064
• [A1-701000-1] McLennan County Air Purification	\$362,248
• [A3-411960-1] BASE Security	\$13,628
• [A3-411960-2] Nurses Administering County COVID Testing	\$280
• [A1-601111-1] BASE Rental and Equipment Set up	\$58,650
• [A1-701000-5400] HVAC Upgrade	\$6,829,831
• [A1-701000-5400] Downtown Jail – HVAC	\$1,859,598.36

Funding amount: See above

Project Expenditure Category: [1.4, Prevention in Congregate Settings, 1.5, Personal Protective Equipment, 1.7, Capital Investments or Physical Plant Changes to Public Facilities that respond to the COVID-19 public health emergency, 3.1, Payroll Cost for Public Health, Safety and Other, 1.14, Other Public Health Services]

Project overview

- This project is to enhance the health and safety of County operations at County facilities.
 - Operational - The County has expended funds for the purchase of PPE, cleaning/sanitizing Courtrooms and facilities, renting an office campus location to hold jury calls/trials, providing security at the off campus facility and overtime for nurses assisting in Covid testing for County employees.
 - Facilities – This project is being used to focus on enhancing County facilities and technology to ensure safe and healthy operations within its public safety and judicial functions.
 - i. This Project would allow the County to upgrade its existing HVAC units to newer units that allow the introduction of outside air into the facilities. Introduction of outside air would allow for better ventilation and better air quality in congregate settings, such as courtrooms and jails. The County’s current units range from 10-18 years in age and do not have this capability.
 - ii. Air Purification Units. These units utilize proprietary technology shown to be highly effective in disabling the virus that causes COVID-19. Units would be deployed at jail(s), court facilities, high traffic areas like the Tax Office, etc.
 - iii. The County is converting the vacant Downtown Jail into a Judicial Center. The current County Courthouse was built in 1902 and is not adequately sized for the current growing judicial system. The Judicial Center will allow for adequately sized lobby and courtroom spaces that will allow for social distancing. Specifically, this project will focus on the installation and improvements of ventilation systems that will be incorporated into the building.

Use of Evidence

- *Goals are:*

- *To improve health/safety of working environment*
- *To improve health/safety of County facilities for the public*
- Links to websites/articles which discuss solutions for bettering air quality in public locations:
- <https://www.cdc.gov/coronavirus/2019-ncov/community/ventilation.html>
- <https://www.cdc.gov/coronavirus/2019-ncov/community/office-buildings.html>
- <https://www.epa.gov/coronavirus/ventilation-and-coronavirus-covid-19>
- https://www.cdc.gov/niosh/emres/2019_ncov_ppe.html

ActivePure Air Purification Units:

Active Pure is proven to reduce 99.8% of the SARS-CoV-2 (Covid) virus on surfaces within 7 hours and is highly effective against the airborne virus. See www.activepure.com

- **Evidence Based Expenditures.**

Based on scholarly articles and other publications, and results of published tests, these funds are being expended for evidence based interventions.

- **Performance Report**

Levels of COVID-19 exposure in the workplace. Numbers of COVID-19 cases.

In the only area that this technology has already been installed (the Jail) we saw a significant decrease in COVID-19 and Flu-like cases. Representatives from Active Pure presented data during a Commissioners Court meeting in June 2024.

HVAC Project – Currently, it is 50% complete.

Downtown Jail – HVAC – under construction

Project

Project [Identification Number]: Water - Arsenic Mitigation

- Birome Water Supply Corporation [A5-630134-1]
- FHLM Regional Water Supply Corporation [A5-630126-1]
- Leroy-Tours-Gerald Water Supply Corporation [A5-604166-1]
- Prairie Hill Water Supply [A5-630127-1]
- City of Riesel (Subrecipient) [A5-630124-1]

Funding amount: \$4,027,118

Project Expenditure Category: [5.10, Drinking Water Treatment]

Project overview

- This project is intended to improve the quality and safety of water provided to customers by water providers in McLennan County. More specifically, this Project is intended to abate arsenic in Beneficiary's water supply to below 10 parts per billion. The Environmental Protection Agency ("EPA") lowered the arsenic level acceptable for potable water from 20 parts per billion to 10 parts per billion. Due to this change, many water service providers in McLennan County are in violation of this new standard and are facing \$30,000 per day fines from the EPA.

- Use of Evidence

- Goals are:

- *To provide aid to ensure a clean drinking water source.*
- <https://www.epa.gov/dwreginfo/drinking-water-arsenic-rule-history>
- https://www.epa.gov/sites/default/files/2014-03/documents/arsenic_toxfaqs_3v.pdf
- https://www.epa.gov/sites/default/files/2021-04/documents/arsenic_april_2021.pdf

- **Evidence Based Expenditures.**

The full amount of \$4,027,118 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, advice and involvement of professionals, and knowledge of the water service providers' operations.

- **Performance Report**

Have Projects to mitigate arsenic levels been started? Yes. Are the Projects expected to mitigate arsenic levels once completed? Yes. For this category, some projects will not be completed by December 31, 2026, but expenditure of all grant funds will have been made on the Projects prior to that date. This is a complex area and different approaches require different timelines. However, the County is monitoring progress.

Project [Identification Number]: Water - Non-Arsenic Projects

5.11, Drinking Water Transmission and Distribution

- Ross Water Supply Corp [A5-604137-1]

- China Spring Community WSC [A5-630131-1]
- City of Lorena [A5-630132-1]
- East Crawford Water Supply Corp [A5-630133-1]

5.13, Drinking Water Source

- Cottonwood Water Supply Corp [A5-604168-1]
- Levi Water Supply Corp [A5-630135-1]

5.14, Drinking Water Storage

- Bosque Basin Water Supply Corp [A5-630136-1]

5.15, Drinking Water Other Infrastructure

- McLennan Co. WCID #2 [A5-630138-1]
- Pure Water Supply Corp [A5-630137-1]
- Axtell Water Supply Corp [A5-630128-1]
- Birome Water Supply Corporation [A5-630134-2]
- City of Riesel [A5-630124-1]
- Miers Settlement Water Supply Corp [A5-630130-1]
- Leroy-Tours-Gerald Water Supply [A5-604166-2]
- Elk-Oak Lake Water Supply Corp [A5-630129-1]

Funding amount: \$4,935,000

Project Expenditure Category: [5.11, Drinking Water Transmission and Distribution, 5.13, Drinking Water Source, 5.14, Drinking Water Storage, 5.15, Drinking Water Other Infrastructure]

Project overview

This project is to provide funding to acquire water supply and distribution lines, new wells, cooling/pressure towers, and emergency generators, among other matters necessary to provide drinking water to the affected areas.

- Use of Evidence
- Goals are:
 - *To provide aid to ensure provision of water services when electrical power is lost.*
 - <https://www.trwa.org/blogpost/1539239/335224/Protecting-Your-Water-Supply-During-an-Emergency>
 - <https://www.houstonchronicle.com/news/houston-texas/houston/article/Texas-water-systems-now-must-plan-for-power-16277851.php>

- **Evidence Based Expenditures.**

The full amount of \$4,935,000 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, advice and involvement of professionals, and knowledge of the water service providers' operations.

- **Performance Report**

Installation and testing of the water infrastructure improvements.

Entity	Current Construction Status
<i>Axtell WSC (Non-Arsenic)</i>	<i>Generators: 100%</i> <i>Additional: Not Started</i>
<i>Birome (Non-Arsenic)</i>	<i>Less than 50%</i>
<i>Birome (Arsenic)</i>	<i>85%</i>
<i>Bosque Basin WSC</i>	<i>100%</i>
<i>China Spring WSC</i>	<i>Well Rehabilitation – 100%</i> <i>Water Line – 15%</i>
<i>City of Lorena</i>	<i>90%</i>
<i>City of Riesel (Non-Arsenic)</i>	<i>Not Started – Anticipated Next Few Months</i>
<i>City of Riesel (Arsenic)*</i>	<i>Well Site Testing</i>
<i>City of West</i>	<i>89%</i>
<i>Cottonwood WSC</i>	<i>100%</i>
<i>East Crawford WSC</i>	<i>100%</i>
<i>EOL WSC (Non-Arsenic)</i>	<i>Generators: 100%</i> <i>Additional: 50%</i>
<i>FHLM</i>	<i>69%</i>
<i>Levi WSC</i>	<i>Less than 50%</i>
<i>LTG WSC (Non-Arsenic)</i>	<i>Less than 50%</i>
<i>LTG WSC (Arsenic)</i>	<i>Not Started</i>
<i>McLennan Co WCID #2</i>	<i>100%</i>
<i>MS WSC (Non-Arsenic)</i>	<i>95%</i>
<i>Prairie Hill WSC</i>	<i>Not Started – Anticipated Next Month</i>
<i>Pure WSC</i>	<i>100%</i>
<i>Ross WSC</i>	<i>Generator – 100%</i> <i>Connection to Waco – 90%</i>

Caveat: Emergency generators are on backorder. Emergency generators are very difficult to acquire and 12-18 months lead time is not unusual.

Project

Project [Identification Number]: Tehuacana Creek Water Improvement District [A5-604162-1]

Funding amount: \$30,000

Project Expenditure Category: [6.1, Provision of Government Services]

Project overview

- This is a Baseline Water Quality and Environmental Health Survey of NRCS Reservoir 19. This project is to characterize baseline water quality and environmental health in NRCS Reservoir 19 located northeast of Waco in Hill County. Baseline water quality and environmental information will be used to evaluate causes of water quality and environmental changes resulting from construction of an adjacent municipal landfill. This landfill is proposed to be constructed north of the reservoir between Horse and Packwood Creeks which are tributaries to Reservoir 19.
- Use of Evidence
- Goals are:
 - To provide aid to conduct a study to ensure a clean water source.
- <https://www.epa.gov/eg/landfills-effluent-guidelines>
- <https://www.cleanwateraction.org/tags/landfill>

- **Evidence Based Expenditures.**

The full amount of \$30,000 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, advice and involvement of professionals, and knowledge of the District's operations.

- **Performance Report**

Has the study set a baseline against which potential pollution from the landfill can be measured?

Yes.

Project

Project [Identification Number]: Trading Post Creek [A5-706101-5378]

Funding amount: \$543,517.51

Project Expenditure Category: [5.6, Clean Water – Storm Water]

Project overview

- The Trading Post Road low water creek crossing is one of many low water crossings within the Tehuacana Creek watershed. Currently two 8-foot diameter metal pipe culverts approximately fifty years of age have received irreparable damage due to age and deformity caused by large debris floating down the creek channel during large stormwater events. The dilapidated metal pipe culverts will be replaced with two 9-foot by 8-foot concrete box culverts, and the gravel roadway over the culverts will be topped with concrete pavement. Additionally, flood warning signage with flashing lights (during flood events) will be installed. The stormwater protection and improvement project will assist in keeping the road open during large stormwater events as well as increase public safety by alerting the public to floodwaters ahead via the flood warning signage and flashing signals.

- Use of Evidence

- Goals are:

- *To provide aid to keep the public safe during large stormwater events.*
- <https://www.txdot.gov/safety/severe-weather/flash-floods.html>
- <https://www.cdc.gov/disasters/psa/driving.html>

- **Evidence Based Expenditures.**

The full amount of \$543,517.51 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, advice and involvement of professionals.

- **Performance Report**

For capital projects the performance indicators may be the construction itself where there is reasonably strong evidence that the construction of the Project itself will cause the goals to be met.

The Project was completed in April, 2024

Project

Project [Identification Number]: East Rainer Road [A5-706101-5388]

Funding amount: \$324,860

Project Expenditure Category: [5.6, Clean Water – Storm Water]

Project overview

The E. Rainer Road low water creek crossing is one of many low water crossings in McLennan County. The water creek crossing is located along White Rock Creek west of Texas *Farm to Market* 3149 (aka W Tours Road). The existing 12-inch diameter metal pipe culvert had become irreparable damage due to age and deformity caused by large debris floating down the creek channel during large stormwater events. The dilapidated metal pipe culvert is to be replaced with two 2-foot by 6-foot concrete box culverts, and the existing gravel roadway over the culverts will be replaced with concrete pavement. Additionally, flood warning signage with flashing lights (during flood events) will be installed. The stormwater protection and improvement project will assist in keeping the road open during large stormwater events as well as increase public safety by alerting the public to floodwaters ahead via the flood warning signage and flashing signals.

- Use of Evidence
- *Goals are:*
 - *To provide aid to keep the public safe during large stormwater events.*
 - <https://www.txdot.gov/safety/severe-weather/flash-floods.html>
 - <https://www.cdc.gov/disasters/psa/driving.html>

- **Evidence Based Expenditures.**

The full amount of \$324,860 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, advice and involvement of professionals.

- **Performance Report**

In capital projects the performance indicators may be the construction itself where there is reasonably strong evidence that the construction of the Project itself will cause the goals to be met.

The project was physically completed by June 28, 2024

Project

Project [Identification Number]: City of Mart (Dam Study) [A5-630139-1]

Funding amount: \$75,000

Project Expenditure Category: [6.1, Provision of Government Services]

Project overview

The Project is to construct an improved and safer dam to assist in the production of public drinking water and enhance public safety.

- **Use of Evidence**
- **Goals are:**
 - *To provide aid to assist in the production of public drinking water*
 - <https://www.epa.gov/sdwa>
 - <https://www.cdc.gov/healthywater/drinking/index.html>

- **Evidence Based Expenditures.**

The full amount of \$75,000 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, advice and involvement of professionals.

- **Performance Report**

Has the Study been completed? __Yes__

Project

Project [Identification Number]: City of West (WWTP) [A5-630125-1]

Funding amount: \$560,000

Project Expenditure Category: [5.1, Centralized Wastewater Treatment]

Project overview

- The Project made the subject of this Agreement is to construct intake components for the new Wastewater Treatment Plant. The City of West has suffered economic harm from the COVID-19 Pandemic in the form of revenue loss during the Pandemic and unreasonable inflation during the Pandemic and continuing through the present making pipes, chemicals, pumps and other necessary items very expensive. Without the assistance of the ARPA funds it would be very difficult to make the needed acquisitions, repairs and improvements.
- Use of Evidence
- Goals are:
 - *To provide aid to ensure a useful wastewater system.*
 - <https://www.usgs.gov/special-topics/water-science-school/science/wastewater-treatment-water-use#:~:text=The%20major%20aim%20of%20wastewater,animals%20living%20in%20the%20water.>

- **Evidence Based Expenditures.**

The full amount of \$560,000 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, advice and involvement of professionals, and knowledge of the water service providers' operations.

- **Performance Report**

Have the needed acquisitions, repairs and improvements been completed?

At this time work is well underway on the project, but the project is not yet complete.

Project

Project [Identification Number]: Old Springfield Road [A5-706101-5391]

Funding amount: \$169,728.60

Project Expenditure Category: [5.13, Drinking Water – Other Infrastructure]

Project overview

- The Project is extending a City of Waco Water Line along Old Springfield Road in McLennan County, Precinct 2. This will provide clean drinking water to an underserved community. Expanded water services in the form of an adequately sized line to provide the required pressure and capacity could accelerate growth in this area.

-

- Use of Evidence

- Goals are:

- *To provide aid to ensure clean drinking water.*
- <https://www.epa.gov/sdwa>
- <https://www.who.int/news-room/fact-sheets/detail/drinking-water>

- **Evidence Based Expenditures.**

The full amount of \$169,728.60 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, advice and involvement of professionals.

- **Performance Report**

Have the needed acquisitions, repairs and improvements been completed?

Currently, work is well underway on the project, but the project is not yet complete.

Project

Project [Identification Number]: Venue Project – Area B (Paul Tyson Field) Demolition [A6-704000]

Funding amount: \$500,000

Project Expenditure Category: [6.1, Provision of Government Services]

Project overview

- This is the provision of Government Services to demolish an old football field that was involved in a land exchange with Waco ISD as part of a larger “Venue Project.” The overall project will bring outdoor recreational activities to an inner-City neighborhood.
- Use of Evidence
- Goals are:
 - *To provide recreational activities in an inner-City community.*
<https://outdoorindustry.org/article/increase-outdoor-activities-due-covid-19/>
<https://extension.unh.edu/blog/2021/04/outdoor-recreation-impacts-community-economy-during-covid-19>

- **Evidence Based Expenditures.**

The full amount will be for evidence based interventions. This is based on scholarly articles and other publications, review of the project, advice and involvement of professionals, working with the City of Waco Parks and Recreations Department on the entire project, working with Waco ISD and knowledge of the existing neighborhood.

- **Performance Report**

Has the neighborhood been enhanced by the removal of the old structure? Yes

Has public safety been enhanced by the removal of the old structure? Yes

Has the removal of the old structure cleared the way for trades of land that will result in new sport facilities and green areas that will benefit the public? Yes

Project

Project [Identification Number]: Meals on Wheels [A2-604139-1]

Funding amount: \$128,000

Project Expenditure Category: [1.9 and 2.34, Aid to nonprofit organizations]

Project overview

- Meals on Wheels is a non-profit corporation and is a 501(c)(3) corporation. It delivers meals to seniors who would not have access to healthy food but for their services. It serves the underserved and those living near or at poverty. In the U.S. Department of the Treasury “Overview of the Final Rule” at page 18, “food assistance” is expressly recognized as eligible for ARPA funds.
- Covid has greatly impacted Meals on Wheels. It has led to an increase in the number of meals they deliver and to the number of seniors on their waitlist. In addition, it has increased the cost of providing the service. As the demand has gone up, funding has been negatively impacted due to Covid. They are requesting funds in the amount of \$128,000 to feed 64 seniors for one year
- Use of Evidence
- Goals are:
 - *To provide aid to a non-profit that suffered revenue loss and increased costs due to the pandemic.*
 - *To provide food service to the underserved and those living near or at poverty.*
- Research demonstrates that Meals on Wheels helps low-risk older adults age in the community and out of costly nursing homes. Community-based Meals on Wheels programs provide client-centered services that address the social determinants of health impacting the populations they serve.
- https://www.mealsonwheelsamerica.org/docs/default-source/conference/2018-session-materials-handouts/wednesday/115/deliveringmorethanameal_anintegratedapproachtoimprovinghealthyaging.pdf?sfvrsn=a1f3bd3b_4#:~:text=Research%20demonstrates%20that%20Meals%20on,impacting%20the%20populations%20they%20serve.
- **Evidence Based Expenditures.**

Technically, the full amount is backed by evidence based on our own review and investigation; our knowledge of the beneficiary or subrecipient’s operations; information from the beneficiary or subrecipient; scholarly articles and other publications, and common sense when looking at the proposed use and the standard or normally expected outcome of the proposed use.
- **Performance Report**
 - Progress of the entity in reaching pre-pandemic service levels.
From January 2024 – March 2024, McLennan County Seniors received 2,412 meals from the utilization of the ARPA funds.

Project

Project [Identification Number]: McLennan Community College – Respiratory Care Technology Program Upgrade [A2-604165-1]

Funding amount: \$604,900

Project Expenditure Category: [1.9 and 2.34, Negative Economic Impacts to non-profit, 2.10 Assistance to unemployed or underemployed workers]

Project overview

These funds will be used to purchase high-fidelity training simulators for the Respiratory Care Technology program. This equipment is critical to facilitate improved, advanced practice training for a full cohort of respiratory care students to meet local workforce demands. The McLennan Community College Respiratory Care Technology Program provides a dynamic educational program for students pursuing a career in respiratory therapy. The program offers a two-year associate in applied sciences degree and is fully accredited by the Commission on Accreditation for Respiratory Care (CoARC). The program provides students with the necessary didactic and clinical experiences needed to prepare them to provide the highest quality patient care.

- Use of Evidence
- *Goals are:*
 - *To provide aid to provide enhanced respiratory technicians training and to address a local shortage of technicians.*
- https://www.draeger.com/en-us_us/Hospital/Insights/Enhancing-Patient-Experience/Respiratory-Therapist-Shortage
- <https://senate.texas.gov/cmtes/81/c610/0223-DouglasLMurphy.pdf>

- **Evidence Based Expenditures.**

The full amount of \$604,900 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, advice and involvement of professionals, and knowledge of the college's operations.

- **Performance Report**

Has the training equipment been incorporated into the respiratory therapy program?

The equipment was purchased in January 2024 and has been incorporated into the program.

Project

Project [Identification Number]: Texas State Technical College – Central Texas Industrial Training Center [A2-604163-1]

Funding amount: \$8,400,000

Project Expenditure Category: [2.36, Aid to Other Impacted Industries]

Project overview

The planned project of the Beneficiary is the construction and operation of the Central Texas Industrial Training Center in Texas Central Park to provide training in skills needed by local industry to help the unemployed and underemployed, and to allow persons who are able to gain such skills the opportunity to be more highly valued in the labor market. Covid-19 has left many unemployed or underemployed and in need of skills to apply for the large number of industrial jobs opening-up in the Waco/McLennan County area. These groups were hardest hit by the Pandemic in terms of jobs and job opportunities, especially in the minority communities.

Use of Evidence

- *Goals are:*
- to allow pathways out of poverty to the unemployed and working poor,
- to provide higher wages to the underemployed, and
- to create a job pipeline for local industry.

<https://www.mckinsey.com/capabilities/people-and-organizational-performance/our-insights/to-emerge-stronger-from-the-covid-19-crisis-companies-should-start-reskilling-their-workforces-now>
<https://www.themanufacturer.com/press-releases/impact-welder-training-covid-19/>

- **Evidence Based Expenditures.**

The full amount of \$8,400,000 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, advice and involvement of professionals, and knowledge of the water service providers' operations.

- **Performance Report**

For capital projects the performance indicators may be the construction itself where there is reasonably strong evidence that the construction of the Project itself will cause the goals to be met.

Has the Training Center been completed and is it providing the programs referenced above?

Construction is complete and the facility is open and operational.

Project [Identification Number]: McLennan County Emergency Assistance District [A3-604164-1]
Funding amount: \$137,000
Project Expenditure Category: [3.4, Effective Service Delivery] [Also 8.13 other emergency relief future natural disaster]

PP, 60-61 of the Commentary to the Final Rule includes “emergency response radio systems” as an eligible use of ARPA funds.

Project overview

Beneficiary has provided an emergency Public Safety Answering Point(“PSAP”) to be used by jurisdictions when a disaster has hit their PSAP or the jurisdiction is under threat of a disaster that could take down their PSAP. The PSAP does not have radio system capabilities, meaning that in a disaster often unreliable and easily forgotten/lost hand-held radios would have to be used for dispatching public safety units to 9-1-1 calls for service. A smoother and more reliable transition in a disaster would be for the emergency PSAP already to have console radios for dispatching. Neither the jurisdictions, nor the Beneficiary have the funds to accomplish this important project. This Project will assure that emergency dispatching of calls will continue during a disaster.

- Use of Evidence
- Goals are:
 - To provide aid to ensure reliable communications during an emergency.
- <https://www.mcead911.org/>
- <https://capitol.texas.gov/tlodocs/87R/handouts/C4202021030409001/d94e97f5-1f52-4ce2-96f2-24ceb603a46b.PDF>

- **Evidence Based Expenditures.**

The full amount of \$137,000.00 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, advice and involvement of professionals, and knowledge of the district’s operations.

- **Performance Report**

Have the console radios been installed?

As of November 2023, all radios have been installed, programmed, and are operational at the 9-1-1 back-up PSAP.

Under the approved addendum to the beneficiary agreement, MCEAD purchased Uninterruptable Power Supply (UPS) units for four Public Safety Answering Points (PSAPs).

Project

Project [Identification Number]: McLennan County Fire Alarm System for Detention Facility [A1-606000-5346]

Funding amount: \$268,278.87

Project Expenditure Category: [1.14, Other Public Health Services]

Project overview

The existing fire alarm system at the Jack Harwell Detention Center is failing quickly and needs immediate replacement. A new fire alarm system for the facility is a matter of public safety especially in a detention setting. This project will provide the funds for the Silent Knight Addressable Fire Alarm System.

- Use of Evidence
- Goals are:
 - *To provide aid to ensure capable equipment is available to help protect public safety.*
- https://www.dhs.gov/sites/default/files/publications/ThermalImagingTech_TN_0305-508.pdf
- *PP 60-61 of the Commentary to the Final Rule identifies emergency response equipment as an eligible ARPA project*

- **Evidence Based Expenditures.**

The full amount of \$268,278.87 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, advice and involvement of professionals, and knowledge of the water service providers' operations.

- **Performance Report**

Has the fire alarm system been installed and is it operational? Yes.

Project

Project [Identification Number]: McLennan County Investment Fund [A2-604153-1]

Funding amount: \$50,000

Project Expenditure Category: [2.29, Small Business: Loans or Grants to Mitigate Financial Hardship]

Project overview

Program means the use of the grant funds for: Assisting businesses that have historically been disadvantaged by lack of access to the capital market by providing micro-loans to better the business or establish the business, and sustain its existence.

Use of Evidence

- Goals are:

- *To provide aid to small businesses impacted by the Covid-19 pandemic.*

<https://www.mckinsey.com/industries/public-and-social-sector/our-insights/covid-19s-effect-on-minority-owned-small-businesses-in-the-united-states>

<https://home.treasury.gov/policy-issues/coronavirus/assistance-for-small-businesses>

- **Evidence Based Expenditures.**

The full amount of \$50,000 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, advice and involvement of professionals, and knowledge of the water service providers' operations.

- **Performance Report**

How many small businesses received funding due to this program? 3 businesses to date.

Understanding that small business loans are not a guaranteed endeavor, has there been any defaults on the loans made? No This goes to the due diligence of the recipient in making the loans.

The ARPA Funds received from McLennan County were added to our Board Designated ARPA Loan Fund to serve the needs of deserving small businesses in McLennan County. From these funds we have provided loans to 3 small business owners. The loan total as of December 31, 2023 is \$30,600.00.

Project

Project [Identification Number]: McLennan County Thermal Camera for Law Enforcement Operations [A1-701000-9971]

Funding amount: \$436,368

Project Expenditure Category: [1.11, Community Violence Interventions] [Also 1.14 other public health]

Project overview

The thermal camera on the McLennan County Sheriff's Office helicopter has become inoperable after years of great performance. The Sheriff's Office has identified the L3 Harris WESCAM MX-IO EO/IR System as the system in which it has the most confidence and which best meets its needs. Locating fleeing criminals or fugitives, or finding lost persons are some of the primary intended uses of the system which serve to protect public safety.

- Use of Evidence
- Goals are:
 - *To provide aid to ensure capable equipment is available to help protect public safety.*
- https://www.dhs.gov/sites/default/files/publications/ThermalImagingTech_TN_0305-508.pdf
- *PP 60-61 of the Commentary to the Final Rule identifies emergency response equipment as an eligible ARPA project*

- **Evidence Based Expenditures.**

The full amount of \$436,368 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, advice and involvement of professionals.

- **Performance Report**

Has the thermal camera system been installed? Yes

Project

Project [Identification Number]: McLennan County Fire Protection Association [A6-604131-2]

Funding amount: \$285,575.36

Project Expenditure Category: [6.1, Provision of Government Services]

Project overview

The Volunteer Fire Departments do not have reliable and interoperable radio systems in their vehicles which interferes with their ability to protect public health and safety and puts firefighters at risk. Subrecipient seeks to use the funding to provide radio updates to the County's VFDs, providing the VFDs with reliable radios that are interoperable with other jurisdictions. This is needed to protect public health and safety by causing faster response times and assuring that the proper assets are responding; including assets needed from other jurisdictions, and to protect firefighters who need assistance.

The County has jurisdiction to provide fire protection to the unincorporated areas of the County. Fire Protection is provided to the unincorporated areas of the County by a number of VFDs partially supported by the County. The VFDs perform a government service for the County. The purchase of the radios is thus justified and will be payable out of the County's lost revenue funds.

- Use of Evidence
- Goals are:
 - *To provide aid to ensure reliable radio communications for Volunteer Fire Departments.*
- https://www.usfa.fema.gov/downloads/pdf/publications/voice_radio_communications_guide_for_the_fire_service.pdf
- [PP. 60-61 of the Commentary to the Final Rule indicates that the acquisition of emergency communications equipment is an eligible use of ARPA funds.](#)

- **Evidence Based Expenditures.**

The full amount of \$285,575.36 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, advice and involvement of professionals..

- **Performance Report**

Have the radios been purchased and installed?

10/2/2023 Update: All of the grant funded mobile radios have been received, inventoried, property inventory tagged, installed and signed/accepted by each of the departments. This includes Moody and Crawford.

Project [Identification Number]: City of Lacy Lakeview Tornado Siren [A8-630140-1]

Funding amount: \$18,412.50

Project Expenditure Category: [8.13, Other emergency relief: natural disaster that is threatened to occur]

Project overview

The City of Lacy-Lakeview has a need for a replacement of a non-functioning outdoor tornado warning siren. This siren is necessary for public health and safety by warning citizens of a tornado in the area. McLennan County lies in “Tornado Alley”, an area known for the frequency of tornadoes. The City of Waco, located in McLennan County and only minutes from Lacy-Lakeview, was struck by a tornado on May 11, 1953, killing 114 and injuring 597. The Waco tornado holds the somber title of the deadliest tornado in Texas history since 1900. According to the National Weather Service, there have been 66 recorded tornadoes in McLennan County since 1880. This constant threat of a natural disaster in our community makes it imperative to have functioning outdoor tornado warning sirens. This siren will help to lessen or avert the threat of a future tornado on the City of Lacy-Lakeview by providing an early warning for the residents to seek shelter and take cover.

- Use of Evidence
- Goals are:
 - *To provide aid to ensure capable equipment is available to help protect public safety.*
- https://www.weather.gov/unr/Warning_Systems
- <https://www.britannica.com/place/Tornado-Alley>
- <https://www.weather.gov/fwd/mclennan-tor>
- <https://www.fema.gov/case-study/tornado-sirens-proved-beneficial-rural-communities>
- <https://nvlpubs.nist.gov/nistpubs/TechnicalNotes/NIST.TN.1950.pdf>
- <https://www.nytimes.com/2016/05/24/us/tornado-sirens-an-old-technology-still-play-a-vital-role.html>
- <https://www.fema.gov/grants/tools/benefit-cost-analysis>

- **Evidence Based Expenditures.**

The full amount of \$18,412.50 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, advice and involvement of professionals, including those with emergency management expertise.

- **Performance Report**

Has the tornado warning siren been installed and tested?

Project

Project [Identification Number]: PACES [A6-630141-1]

Funding amount: \$50,000

Project Expenditure Category: [6.1, Provision of Government Services]

Project overview

Despite tremendous effort from all involved in local health care, the entire McLennan County health and wellness system operates in a continuous state of financial and service crisis. The current health care structure is insufficient to meet the long-term needs of our community. Health and wellness issues neglected today will evolve into chronic, expensive, population-wide issues in the future, which will inhibit economic productivity and growth. Without central planning and strategic decision making, all residents of McLennan County are facing decreased services from hospitals and medical providers, fewer physicians, higher insurance premiums, and an overall decline in health outcomes.

The Partnership for Accessible Care and Economic Sustainability (“PACES”) was developed by local healthcare executives, governments and non-profit entities, including the Waco Foundation, to study and try to solve the problems.

PACES has determined that the first step to solving the problems is to critically study and assess how healthcare is delivered in McLennan County. The County and the City of Waco, along with the Waco Foundation, have stepped forward to fund the study due to the serious nature of the problems in healthcare delivery being encountered. The study will actually be carried out by one or more professional consultants.

Waco Foundation has agreed to serve as fiscal agent for the funds provided and to contract with one or more professional consultants to carry out the study in consultation with PACES..

- Use of Evidence
- Goals are:
 - *To study the current healthcare system in McLennan County and to provide solutions for a sustainable, efficient healthcare system.*
 - <https://www.jointcommission.org/our-priorities/sustainable-healthcare/>
 - <https://www.ache.org/blog/2021/designing-for-healthcare-sustainability-a-framework>

- **Evidence Based Expenditures.**

The full amount of \$50,000 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, advice and involvement of professionals.

- **Performance Report**

The completion of the study itself will be the primary evidence of performance at this point. The study is intended as a building block in the process of coming to determinations on how to correct the financial and delivery shortcomings of healthcare in McLennan County. Other building block studies on specific financial and delivery centers are expected before solutions are determined. However, this study serves as the primary building block for the project.

Project

Project [Identification Number]: Tyler Tech – Software [A3-616120-7011, A3-616120-7012, A3-616120-7013, A3-616120-7014]

Funding amount: \$1,854,256.00

Project Expenditure Category: [3.4 - Public Sector Capacity: Effective Service Delivery]

Project overview

Tyler Tech - Enterprise Jury Software
Tyler Tech - Enterprise Case Manager
Tyler Tech - Civil Process
Tyler Tech - Enterprise Supervision

This project is the acquisition of new software solutions for jury management/court management from Tyler Munis. Tyler Munis is McLennan County's current financial management software provider. Obtaining these software solutions is part of the county's plan to streamline systems countywide. The aim of this software is to limit congregate settings by notifying potential jury members of if/when their services are needed and would give the court system more control over how often new cases enter their queue. The COVID-19 pandemic caused a huge backlog of pending cases and demonstrated a hole in their current case management system which would be filled by this new software.

- Use of Evidence
- Goals are:
 - *To provide aid to ensure effective service delivery and specifically addressing those needs that were caused or exacerbated by the pandemic.*
- *According to the Final Rule Overview, recipient governments can use ARPA funds for effective service delivery and funds may be used to address administrative needs of recipient governments that were caused or exacerbated by the pandemic. The Final Rule Overview gives the following two allowable activities with regard to administrative needs and effective service delivery on page 29:*
 1. *Address administrative needs caused or exacerbated by the pandemic, including addressing backlogs caused by shutdowns, increased repair or maintenance needs, and technology infrastructure to adapt government operations to the pandemic (e.g., videoconferencing software, data and case management systems)*
 2. *Technology infrastructure to improve access to and the user experience of government IT systems, as well as technology improvements to increase public access and delivery of government programs and services*
- **Evidence Based Expenditures.**

The full amount of \$1,854,256.00 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, advice and involvement of professionals, and collaboration with those in the McLennan County judicial system.

- **Performance Report**

Has the software been installed?

Project

Project [Identification Number]: Holy Road [A5-706101-5387]

Funding amount: \$633,274.00

Project Expenditure Category: [5.6, Clean Water – Storm Water]

Project overview

- *Low water crossings at two locations were replaced on Holy Road. Multiple concrete box culverts were installed at each location with construction completed in the fall of 2024. The new box culverts provided increased capacity allowing residential and commercial traffic to safely traverse Holy Road during periods of increased rain intensity.*

- *Use of Evidence*
- *Goals are:*
- *To provide aid to keep the public safe during large stormwater events.*
- *<https://www.txdot.gov/safety/severe-weather/flash-floods.html>*
- *<https://www.cdc.gov/disasters/psa/driving.html>*

- *Evidence Based Expenditures.*

The full amount of \$633,274.00 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, advice and involvement of professionals.

- *Performance Report*

For capital projects the performance indicators may be the construction itself where there is reasonably strong evidence that the construction of the Project itself will cause the goals to be met.

The Project was completed in Fall, 2024.

Project

Project [Identification Number]: Fern Valley [A5-706101-5392]

Funding amount: \$329,437.75

Project Expenditure Category: [5.6, Clean Water – Storm Water]

Project overview

- *The Fern Valley Low Water Crossing project is replacing a corrugated metal culvert that was washed out during heavy rains. This culvert provided the only access to properties at the end of Fern Valley Road. The project entails raising the grade of the crossing and replacing the corrugated metal culvert with a concrete box culvert*

- *Use of Evidence*
- *Goals are:*
- *To provide aid to keep the public safe during large stormwater events.*
- *<https://www.txdot.gov/safety/severe-weather/flash-floods.html>*
- *<https://www.cdc.gov/disasters/psa/driving.html>*

- *Evidence Based Expenditures.*

The full amount of \$329,437.75 is for evidence based interventions. This is based on scholarly articles and other publications, review of the project, advice and involvement of professionals.

- *Performance Report*

For capital projects the performance indicators may be the construction itself where there is reasonably strong evidence that the construction of the Project itself will cause the goals to be met.

The Project was completed in _____,_____

Project

Project [Identification Number]: Administrative Expenses [A7-615112-1, A7-602119-1, A7-602119-1, A7-625100]

Funding amount: \$564,328.00

Project Expenditure Category: [7.1 - Administrative Expenses]

FORVIS

Lockwood, Andres & Newman, Inc. - Identification

Lockwood, Andres & Newman, Inc. - Monitoring

County Legal Counsel

Project overview

- *The County has allocated ARPA funds to help in the efficient, accurate determination of eligibility of ARPA Projects and the ongoing monitoring of the subsequent contracts.*