



MILWAUKEE COUNTY

2025 Recovery Plan Performance Report State & Local Fiscal Recovery Funds

July 2025

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Milwaukee County State and Local Fiscal Recovery Funds

GENERAL OVERVIEW

Executive Summary

Milwaukee County Overview

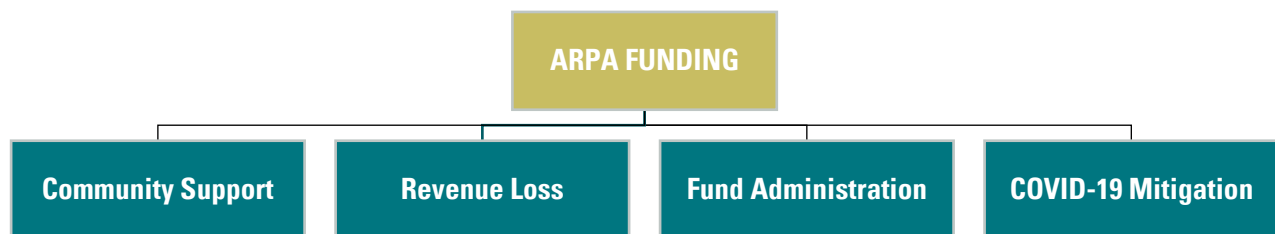
In 2019, Milwaukee County established its first strategic plan in 20 years to drive decisions and investments across the organization. In alignment, Milwaukee County committed American Rescue Plan Act (ARPA) funds to advance these strategic priorities and determine what, where, and how services are delivered while following federal guidance on allowable uses. The Milwaukee County Board of Supervisors allocated 100% of its ARPA aid to 72 projects by 2023. Projects were selected to help Milwaukee County to meet the immediate recovery needs of residents and address the public health and fiscal health crisis.

The COVID-19 pandemic had a significant impact on the county's already strained operating budget, with revenue being a key factor. The Milwaukee County Office of Strategy, Budget, and Performance (SBP) and Office of the Comptroller estimate a total revenue loss of over \$344 million for fiscal years 2020 through 2024. Milwaukee County is dedicated to making strategic investments that further the organization's ability to provide great public services after ARPA resources conclude. The County committed to ARPA projects that will drive cost savings, new revenue, or operational excellence, with long-term fiscal improvements. Projects also addressed deferred maintenance and the organization's five-year capital plan.

Key Outcome Goals

The Milwaukee County Executive and the Milwaukee County Board of Supervisors established an ARPA Task Force, a cross-section of leaders, to develop ARPA funding recommendations for the Board of Supervisors. In 2021, the ARPA Task Force approved expenditure categories and service area priorities to guide funding recommendations for the ARPA State and Local Fiscal Recovery Funds (SLFRF) received (Diagram A). The ARPA Task Force vetted projects to ensure each prioritizes the County's fiscal position, community needs, and challenges.

Diagram A: Milwaukee County ARPA Funding Expenditure Categories & Service Areas



Progress on Key Outcome Goals

Milwaukee County obligated all ARPA funds by the United States (U.S.) Department of Treasury's deadline of December 31, 2024. As of the second quarter of 2025, Milwaukee County reported 88% of funds have been expended. All Milwaukee County ARPA projects will undergo performance evaluations to demonstrate success. Progress towards key outcome goals is detailed below, organized by Milwaukee County expenditure category (Table A).

¹ Data provided in this report is from June 1, 2023 - May 31, 2024

Table A: Milwaukee County ARPA Expenditure Category Fund Objectives

Expenditure Category	Total Allocation	Number of Funded Projects	Fund Objectives
Community Support	\$40,415,339	21	Projects will respond to economic harm to workers, families, small businesses, impacted industries, and the public sector.
COVID-19 Mitigation	\$3,008,431	1	Project supported Milwaukee County's efforts to reduce the risk of COVID-19 to employees and those served in congregate settings.
Fund Administration	\$7,847,848	6	Projects will support Milwaukee County's ability to manage and coordinate the use of ARPA funds, ensuring strong programmatic support and fiscal accountability, timely reporting, and alignment with supplemental funding.
Revenue Loss Recovery	\$132,424,572	44	Projects will influence the following efforts: cost savings, revenue generation, operational improvements, the five-year capital plan and operational needs.

As projects end, a series of evaluation questions are answered to capture impact and improvements to the County's fiscal health and operations. Currently, 22 ARPA projects are undergoing evaluation to measure impact. Where feasible and relevant, select projects will complete outcome, cost-benefit, cost effectiveness, and/or impact assessment to show casual effects of those investments and inform future program design for Milwaukee County. When all projects conclude by the December 31, 2026, deadline, Milwaukee County will aggregate and analyze all project-level data into a final report. To date, Milwaukee County collected:

- **788** project-specific metrics including project outputs and outcomes
- **11** Countywide metrics including the number of people served and contracts awarded

Challenges & Opportunities

Ongoing monitoring. Milwaukee County established processes to ensure that ARPA projects approved by the Milwaukee County Board of Supervisors are appropriately spending funds and successfully reach their intended outcomes. To do this, SBP and the Office of the Comptroller conduct ongoing fiscal monitoring to ensure ARPA projects meet the U.S. Department of the Treasury's requirements to expend all ARPA funds by December 31, 2026.

Invest in Public Safety. Milwaukee County invested \$54.7 million of ARPA aid in public health and safety expenses. This strategic investment will further Milwaukee County's ability to provide great public services after ARPA resources conclude by easing the burden on the organization's operating budget. These investments in public health and safety expenses position the organization for long-term operational sustainability.

Return on Investment & Operational Efficiencies. Milwaukee County invested in projects that would increase efficiencies and create a return on investment. During this reporting period, 20 projects that met this criterion were

completed and will be assessed for overall effectiveness. This strategy supports the County's long-term fiscal health through revenue generation and/or cost-saving efforts.

ARPA Performance Measurement Model. Milwaukee County developed an ARPA performance measurement framework that utilizes data collection tools to track project outcomes and evaluate the organization's ARPA investments, which creates organizational capacity beyond ARPA funding. This model is now being expanded to guide program evaluation of Milwaukee County initiatives, including departmental scorecards and Opioid Settlement Fund evaluation.

Uses of Funds

Strategy & Goals for Milwaukee County SLFRF Program

Milwaukee County supports 72 ARPA projects across four County expenditure categories, strategically prioritizing the County's fiscal position, community needs, and challenges. To ensure fidelity, Milwaukee County is evaluating all ARPA projects to understand and communicate the return on investment, assess progress toward goals and intended outcomes, and share the impact on residents, communities, and the County's internal fiscal health. The evaluation will determine the extent to which projects achieved their goals and how those achievements align with the County's strategic objectives (Diagram B: ARPA Evaluation Strategy).

Recovery from the Pandemic & Economic Downturn

Through the Community Support expenditure category, Milwaukee County invested in projects that would stabilize and improve pre-pandemic conditions for the community, support immediate economic stabilization for households and businesses, and address the impact of the COVID-19 pandemic.

The COVID-19 Mitigation expenditure category allowed the organization to fund mitigation efforts, medical expenses, and certain public health and safety staff to ensure recovery from the pandemic. Milwaukee County invested funds to reduce the ongoing risk of COVID-19 to employees and those served in congregate settings.

Support for Milwaukee County Communities & Populations

Milwaukee County directed ARPA resources towards initiatives that addressed immediate pandemic impacts while building long-term capacity to serve residents through targeted investments in projects, services, and infrastructure improvements. Major investments include the Forensic Science Center and the new Marcia P. Coggs Health and Human Services Center, which enhance operational efficiencies and improve service delivery capacity. In addition, Milwaukee County Board of Supervisors approved 45 projects totaling \$127,492,225, to provide direct support to residents. These strategic investments improved access to services and strengthened Milwaukee County infrastructure to ensure Milwaukee County can continue to provide excellent public services beyond the ARPA funding period.

Intended & Actual Uses

As described in the U.S. Treasury's [Compliance and Reporting Guidance](#), the Treasury defined eligible uses and corresponding Expenditure Categories (ECs) starting with the April 2022 Project and Expenditure Report and expanding

Diagram B: ARPA Evaluation Strategy



in the 2023 Interim Final Rule (IFR). SLFRF recipients are required to categorize and report on their use of funds in these ECs. Milwaukee County's ARPA SLFRF programs are categorized into the ECs as described below.

Public Health (EC 1). The Milwaukee County Board of Supervisors did not approve projects that align with this Expenditure Category.

Negative Economic Impacts (EC 2). Milwaukee County approved two projects to address the economic impacts of the pandemic on the rental market. These projects, which concluded in 2024, totaled \$4,249,729 and were designed to address the economic impacts of the pandemic on the rental market.

Public Health-Negative Economic Impact: Public Sector Capacity (EC 3). The Milwaukee County Board of Supervisors did not approve projects that align with this Expenditure Category.

Premium Pay (EC 4). The Milwaukee County Board of Supervisors did not approve projects that align with this Expenditure Category.

Water, Sewer, and Broadband Infrastructure (EC 5). The Milwaukee County Board of Supervisors did not approve projects that align with this Expenditure Category.

Revenue Replacement (EC 6). The Milwaukee County Office of SBP and Office of the Comptroller currently estimate a total revenue loss of over \$344 million for the fiscal years of 2020 through 2024. For that reason, the Milwaukee County Board of Supervisors approved the majority of projects in the Revenue Replacement Expenditure Category (6.1). A total of 71 projects, or \$179,446,461, were reported within the Revenue Replacement Expenditure Category.

Leveraging Federal Funds

Milwaukee County also sought federal recovery funds from various programs under the American Rescue Plan, including Emergency Rental Assistance, the Homeowner Assistance Fund, the Capital Projects Fund, and the State Small Business Credit Initiative. Milwaukee County received the following federal and pandemic relief funds, as shown in Table B.

Table B: Milwaukee County Federal & Pandemic Relief Funds

Grant Source	Grant Amount	Grant Period
City of Milwaukee Home Grant	\$270,000	1/1/23-12/31/23
Wisconsin Department of Administration	\$3,967,737	10/7/24-9/30/26
U.S. Department of Housing & Urban Development	\$5,000,000	2/17/24-8/31/31
Wisconsin Department of Transportation (Airport Improvement Program)	\$2,890,554	Duration of Grant
Wisconsin Department of Transportation (Airport Improvement Program)	\$23,790,312	Duration of Grant
U.S. Department of Justice Bureau of Justice Assistance	\$2,000,000	10/1/24-6/30/27
Federal Transit Administration (Mass Transit Assistance)	\$2,093,669	1/18/22-3/30/25
Wisconsin Department of Health Services	\$400,140	1/1/24-6/30/25

Grant Source	Grant Amount	Grant Period
Wisconsin Department of Health Services	\$25,210	4/1/24-3/31/25
Wisconsin Department of Justice Office of Crime Victim Services	\$450,671	10/1/23-9/30/23
Wisconsin Department of Transportation (Airport Improvement Program)	\$29,029,159	Duration of Grant
Wisconsin Department of Administration	\$97,000	5/24/24-3/31/25
Wisconsin Department of Health Services	\$200,000	8/8/24-3/31/25
Total Amount	\$70,214,452	

Community Engagement

Milwaukee County invested over \$2 million to develop a sustainable model for community engagement that builds leadership and capacity of Milwaukee County staff and the overall population. During the reporting period, the County reached 15,504 people through community engagement to capture resident feedback on the best use of ARPA funds. Over the reporting period, the following activities occurred as part of the County's community engagement efforts:

- **Written Feedback.** Milwaukee County connected with residents through surveys, project proposals, and related documents which resulted in 1,385 responses to ARPA-related surveys.
- **Oral Feedback.** Milwaukee County connected with residents through outreach, community meetings, issue-specific listening sessions, stakeholder interviews, focus groups, and additional public engagement which resulted in 8,684 residents reached.
- **ARPA Task Force.** Milwaukee County connected with residents through the ARPA Task Force to receive resident feedback on project recommendations which resulted in the recommendation of 72 ARPA projects to the Milwaukee County Board of Supervisors.
- **Digital Campaigns.** Milwaukee County connected with residents through digital campaigns including social media and public awareness which resulted in ARPA-related content included in 15 media outlets and 68 social media posts.
- **Partnership with Organizations.** Milwaukee County connected with residents by collaborating with organizations to host in-person events which resulted in 7,956 unique community-based collaborations and the establishment of 107 community partnerships.

Labor Practices

Infrastructure Projects & Capital Expenditure Workforce Practices

The Milwaukee County Board of Supervisors approved \$84.8 million in ARPA aid towards capital projects in the Revenue Loss Recovery expenditure category. These projects address deferred maintenance and capital project needs.² For these ARPA-funded projects, Milwaukee County uses exemplary labor standards to promote the effective and efficient delivery of high-quality projects. Additionally, Milwaukee County supports economic recovery through quality employment opportunities for workers on capital projects. The Milwaukee County Procurement Division and the Capital Program Management Office (CPMO) monitor labor standards.

² Milwaukee County did not use ARPA funds to support infrastructure projects that include water and sewer or broadband.

Milwaukee County Procurement. The Milwaukee County Board of Supervisors approved \$263,644 in ARPA aid to ensure ethical standards are demonstrated and achieved through mandated governance, and fair, open, and transparent acquisitions of commodities and services. For ARPA projects, Milwaukee County adheres to local ordinances and Wisconsin State Statutes.

Capital Program Management Office (CPMO). The Milwaukee County Board of Supervisors approved \$500,000 in ARPA aid to support the creation of the CPMO within the Facilities Management Division, providing overall organization for ARPA-funded capital projects. The CPMO addresses Milwaukee County's backlog of capital projects and deferred maintenance. Its purpose is to establish procedures and procurement strategies, provide oversight and controls, and provide uniform reporting.

Use of Evidence

Milwaukee County routinely draws on evidence-based and best practices when providing services to residents. In accordance with the U.S. Department of Treasury's guidance and common practice, evidence-based interventions received weighted preference in the recommendation process. Milwaukee County categorized the use of evidence as strong evidence³, moderate evidence⁴, and preliminary evidence⁵ following Treasury guidance. Funded projects represented varying levels of evidence-based interventions as outlined below:

Diagram C: Performance Measurement & Evaluation

Define County ARPA evaluation questions, metrics, and strategy, and

Promote the results and findings

Introduce data collection tools, templates, and processes

Provide trainings employees on evaluation purpose, value, and

Collect quarterly impact data for all projects

Aggregate project data to show progress and answer evaluation questions to show impact

Assess and communicate County-wide progress and impact of ARPA investment

- Strong Evidence: 26 projects
- Moderate Evidence: 4 projects
- Preliminary Evidence: 31 projects
- Not Applicable: 10 projects

Performance Report

Performance Management

Milwaukee County will evaluate ARPA projects to understand and communicate the return on investment, progress toward goals and intended outcomes, and the impact of ARPA investments on residents, communities, and the County's internal fiscal health. Evaluation will show to what extent and how projects achieved their goals, as well as how those achievements ladder up to the County's strategic objectives (Diagram C). By evaluating its ARPA projects, Milwaukee County is building capacity for future performance management, measurement, and evaluation. With centralized data collection practices, required Treasury reporting and ongoing performance tracking have been simplified for the Office of Strategy, Budget & Performance and other

³ Can support casual conclusions for the specific program with the highest level of confidence. This consists of one or more well-designed and well-implemented experimental studies conducted on the proposed program with positive findings on one or more intended outcomes.

⁴ Reasonably developed evidence base that can support casual conclusions. The evidence-base consists of one or more quasi-experimental studies with positive findings on one or more intended outcomes.

⁵ Can support conclusions about the program's contribution to observed outcomes. The evidence base consists of at least one nonexperimental study. A study that demonstrates improvement in program beneficiaries over time on one or more intended outcomes OR an implementation (process evaluation) study used to learn and improve program operations would constitute preliminary evidence.

County departments. Additionally, this streamlined process will allow the County to share progress and highlights of its ARPA programming with the public.

Milwaukee County defined three distinct phases of its ARPA program evaluation: Planning & Design (Phase I), Implementation and Reporting (Phase II), and Operationalization of Recommendations (Phase III).

Phase I of the County's ARPA evaluation began with assessing the evaluation readiness of each project, followed by creating evaluation questions and plans, and refining logic models for all projects, which resulted in an evaluation framework.

Phase II started with launching a data collection tool, processes, and expectations for data collection. The phase included training and support for County employees, as well as refinement of the evaluation framework. Data is collected throughout project implementation and as projects end, a series of evaluation questions are answered to capture impact and improvement to the County's fiscal health and operations. Currently, 22 ARPA projects fully concluded and completing the final evaluation steps to measure impact.

Phase III will improve evaluation processes and program design for future County initiatives. When all ARPA projects conclude, Milwaukee County and its evaluation partners will aggregate and analyze all project-level data into a final report detailing Countywide progress and impact, as well as lessons for future performance measurement and evaluation efforts.

Key Performance Indicators

Milwaukee County developed key performance indicators and evaluation questions for ARPA projects to evaluate the extent to which the organization met its initial goals and to identify processes or lessons that can be carried forward beyond the ARPA funding period. The key performance indicators will measure the extent to which Milwaukee County met the intended outcome for each expenditure category:

- **Community Support.** Stabilize and improve pre-pandemic conditions and build the capacity of community organizations to serve residents.
- **COVID-19 Mitigation.** Effectively manage communication and mitigation efforts in response to fluctuations in local data.
- **Fund Administration.** Uphold best practices in fund administration to achieve intended programmatic and health outcomes.
- **Revenue Loss Recovery.** Improve Milwaukee County's fiscal health and ability to provide targeted services that improve community health outcomes.

The evaluation framework captures alignment with the ARPA Task Force's initial goals to achieve intended outcomes and advance Milwaukee County's strategic objectives, including operational efficiencies, return on investment for capital projects, and effectiveness in addressing the COVID-19 pandemic through projects and services to residents. Through the evaluation, Milwaukee County will measure the effectiveness of ARPA investments, demonstrate responsible stewardship of federal dollars, and build long-term organization capacity.

PROJECT INVENTORY

The projects described in the inventory have been approved by the Milwaukee County Board of Supervisors. Project descriptions shared below list the evidence-based level.

Project Name (Project ID)	Project Overview	Funding Amount	Expenditure Category	Timeline	Evidence-Base
COVID-19 Mitigation					
Emergency COVID-19 Response (1AR03)	The County invested funds to support operational expenses related to COVID-19 mitigation. These funds were focused on internal efforts to reduce the ongoing risk of COVID-19 to employees and the people they serve. Funds supported County department requests related to the purchase of personal protective equipment (PPE), testing, and physical changes to facilities, communication campaigns, and other mitigation efforts. Focusing on internal COVID-19 mitigation allowed the County to continue providing services throughout the pandemic and to stabilize staff needed for pandemic responses in County service areas.	\$3,008,431	6.1 Provision of Government Services	9/28/2021- 12/31/2024	Strong
Community Support					
Access to Mental Health Care (1AR40)	This project will close gaps in mental health access by leveraging City on a Hill's collaborative network of partners, hiring dedicated health professionals, and implementing a tech-enabled kiosk with Nurse Disrupted and Anesis Therapy that will provide responsive behavioral health services to residents.	\$408,831	6.1 Provision of Government Services	3/23/2023- 12/31/2025	Preliminary
Acts Homeownership Acquisition Fund (1AR39)	This project will acquire 100 homes each year that would otherwise be purchased by investors, preserve them for homeownership, and assist homebuyer purchases. The project includes contracting, fiscal oversight and project management support by the County Department of Health and Human Services.	\$2,583,988	6.1 Provision of Government Services	12/15/2022- 12/31/2025	Strong
Affordable Housing Development (1AR25)	This project will increase the supply of affordable housing in suburban municipalities and is operated similarly to the existing HOME Program. ARPA funds are used as gap financing for projects that have identified other sources of funding to be used as leverage including Low Income Housing Tax Credits. The Housing Division will have a rolling Request for Proposal for qualified real estate developers. The Division will primarily use this list to assist in the development of projects.	\$15,000,000	6.1 Provision of Government Services	5/17/2022- 12/31/2026	Strong

Project Name (Project ID)	Project Overview	Funding Amount	Expenditure Category	Timeline	Evidence-Base
Beach Ambassador Program (1AR31)	This project will address safety concerns at Lake Michigan beaches resulting from the lifeguard shortage and gaps in swimming ability. Milwaukee partners will provide beachgoers with face-to-face water safety information.	\$128,500	6.1 Provision of Government Services	9/9/2022- 12/31/2026	Preliminary
Children, Youth, and Family Services (CYFS) & Continuum Expansion (1AR33)	The Continuum Expansion will address an urgent need to build staff and programming capacity within CYFS and increase programming for young people who need it most. Provide critical resources to expedite implementation of the developing Champions Make Change (CMC) program (current MCAP), expand programming for youth in both secure care and the community including dedicated credible messengers, reduce the amount of time young people are stuck in detention waiting for services, and improve outcomes for committed youth.	\$4,076,974	6.1 Provision of Government Services	7/28/2022- 12/31/2026	Preliminary
Credible Messenger Program (1AR05)	This project will work with youth in the justice system to develop and maintain positive community connections, expand access to community services, and provide mentoring. This program identifies high-risk youth, ages 17-24, at the center of gun violence, provides them with seven-days-a-week mentoring and supportive relationships using credible messengers (CMs) and delivers services and supports to these individuals for a minimum of one year. The CMs have lived experience and live in the same communities.	\$2,201,200	6.1 Provision of Government Services	7/28/2022- 12/30/2026	Strong
Early Childhood & Family Engagement (1AR32)	This project will help children thrive and gives families techniques to help enhance their child's development and learning potential. Families who benefit from the services, resources, and programs will take part in selecting the organizations to facilitate the projects as part of a "Participatory Budgeting" process, which allocates resources by involving community members to share power and decision-making with government entities.	\$1,538,636	6.1 Provision of Government Services	7/19/2022- 12/31/2026	Preliminary
Emergency Health &	This project will invest in a public awareness campaign for available mental	\$234,799	6.1 Provision of	3/29/2022- 12/31/2025	Not Applicable

Project Name (Project ID)	Project Overview	Funding Amount	Expenditure Category	Timeline	Evidence-Base
Healing Campaign (1AR12)	health services. The campaign promotes and increases awareness of non-law enforcement related and preventative, upstream services in Milwaukee County's Behavioral Health Services as well as through Milwaukee County's No Wrong Door model.		Government Services		
Flexible Housing Subsidy Pool (1AR56)	This project will provide immediate housing access and offers voluntary services for individuals who are unhoused. The project is for those that are currently homeless and in need of housing and case management.	\$2,113,900	6.1 Provision of Government Services	9/23/2021- 12/31/2026	Strong
FlexRide Milwaukee (1AR42)	This project will extend and expand FlexRide Milwaukee, an on-demand transportation pilot program. FlexRide Milwaukee is designed to supplement existing Milwaukee County Transit System services.	\$1,365,000	6.1 Provision of Government Services	4/19/2023 – 12/31/2024	Preliminary
Foreclosure Rehabilitation (1AR26)	This project will rehabilitate foreclosed properties that Milwaukee County controls due to tax delinquencies. The project will prioritize home sales to first time homebuyers. As part of the foreclosure process, individuals will receive housing and basic needs assistance.	\$3,000,000	6.1 Provision of Government Services	5/17/2022- 12/31/2025	Strong
Girls Programming & Programming for Special Populations in CYFS (1AR34)	This project will support services for girls and other special populations of justice involved youth through prevention and intervention services, programming for girls in secure care, and expanded community-based alternatives to incarceration.	\$2,950,000	6.1 Provision of Government Services	7/28/2022- 12/31/2026	Preliminary
Medicaid Re- Enrollment Support (1AR44)	Milwaukee County will support residents at risk of losing health insurance coverage with re-enrolling in Medicaid or finding alternative coverage related to the Medicaid unwinding period. Through outreach, communication, training and support for local providers, the project will increase awareness of changes for Medicaid enrollees and Milwaukee County staff. The project will increase the capacity of human services providers to support Milwaukee County residents in re-enrollment and finding alternative coverage.	\$500,000	6.1 Provision of Government Services	5/17/2022- 6/30/2025	Moderate

Project Name (Project ID)	Project Overview	Funding Amount	Expenditure Category	Timeline	Evidence-Base
Mental Health Clinic for Youth & Young Adults (1AR41)	This project will support Walker's Point Youth and Family Center to maintain current mental health services, expand community outreach, and implement two new licensed professional counselor positions.	\$200,524	6.1 Provision of Government Services	3/23/2023-12/31/2025	Strong
MENTOR Greater Milwaukee – Building Mentoring Mindsets (1AR45)	This project will allow MENTOR Greater Milwaukee to offer community workshops and basic training on the foundation of mentoring. The project will help community residents feel more comfortable with being a mentor in various mentoring programs.	\$262,500	6.1 Provision of Government Services	4/20/2023-12/31/2026	Preliminary
Milwaukee Diaper Mission (1AR36)	This project will allow the Milwaukee Diaper Mission (MDM) to purchase diaper and period products to serve families and individuals in need. MDM will double the number of diapers each child receives per month, providing more security to families. MDM will also utilize this funding to hire an Operations Coordinator, creating a new job for a Milwaukeean, and hire a strategic planning consultant to create a five-year growth plan.	\$181,641	6.1 Provision of Government Services	9/22/2022-12/31/2024	Moderate
Milwaukee Market Match (1AR24)	This project will increase the purchase and consumption of locally grown fruits and vegetables by providing matching FoodShare benefits at Milwaukee County farmers markets. This project will help families participating in FoodShare purchase additional fruits and vegetables at participating farmers markets.	\$1,100,000	6.1 Provision of Government Services	5/26/2022-12/31/2025	Strong
RightTo Counsel (1AR01)	This project will provide qualifying tenants facing eviction free legal representation. The project will ensure all families facing eviction process in Milwaukee County have legal counsel to negotiate disputes, access supportive services, and provide in-court advocacy.	\$2,749,729	6.1 Provision of Government Services	6/24/2021-12/31/2022	Strong
Safer Milwaukee Program (1AR11)	This project will provide support for non-law enforcement crisis response. The Trauma Response Team receives referrals after it is recognized that a youth may have been exposed to or witnessed a potentially traumatic event. Clinicians then provide support and mental health services information.	\$550,000	6.1 Provision of Government Services	3/24/2022-12/31/2026	Not Applicable

Project Name (Project ID)	Project Overview	Funding Amount	Expenditure Category	Timeline	Evidence-Base
Sherman Park Re-Imagined (WY012311)	This project will improve healthy child and family environments, reduce the need for community violence intervention, reduce stormwater runoff, and improve clean water conditions within Milwaukee County by making improvements in Sherman Park.	\$926,303	6.1 Provision of Government Services	5/23/2023-12/31/2026	Moderate
Trauma Response Program (1AR08)	This project will include the development of crisis beds in the community for those experiencing trauma or a mental health crisis. Individuals will receive crisis services and immediate shelter.	\$1,971,200	6.1 Provision of Government Services	3/24/2022-12/31/2026	Strong
Fund Administration					
ARPA Evaluation (1AR23)	The Office of Strategy, Budget & Performance will contract with an entity to design and conduct an evaluation plan for strategies funded through ARPA. The evaluation partner will support federal reporting activities. The evaluation contract will allow the County to analyze data to measure short, intermediate, and long-term progress toward meeting the programmatic goals of ARPA investments. The evaluation plan will allow the County to establish data collection systems and processes to measure and report the impact of ARPA investments.	\$4,000,000	6.1 Provision of Government Services	6/2/2022-12/31/2026	Not Applicable
Community Engagement & Strategic Partnerships (1AR30)	Milwaukee County will build a long-term model for community engagement that centers on community health and resilience and that builds leadership, organizational, and advocacy capacity of County residents.	\$2,087,500	6.1 Provision of Government Services	7/15/2022-12/31/2026	Strong
Comptroller's Office Audit Costs (1AR29)	This project will provide funding for the increased Single Audit expenses due to Milwaukee County revenue from Federal ARPA funding. This project will result in the completed 2023 Single Audit Report.	\$200,524	6.1 Provision of Government Services	11/18/2022-12/31/2024	Not Applicable
Department of Health & Human Services ARPA Administrative Support (1AR37)	DHHS ARPA Administrative support provides funding for four positions to maintain reliable planning, monitoring, evaluation, accountability, and reporting of projects across DHHS. The positions support services including affordable housing, positive youth development, family supports, and mental health initiatives as well as neighborhood	\$896,500	6.1 Provision of Government Services	10/11/2022-12/31/2026	Not Applicable

Project Name (Project ID)	Project Overview	Funding Amount	Expenditure Category	Timeline	Evidence-Base
	redevelopment around the Marcia P. Coggs Human Services Center.				
Grant Accounting Services (1AR20)	The Comptroller's Office will provide grant accounting services including the following ARPA related services: (1) Setting up and maintaining the grant tracking system within the accounting software; (2) Providing data and guidance to the Office of Strategy, Budget & Performance and/or recipient department fiscal staff as needed; (3) Reviewing grant claims; (4) Recording claimed expenses and revenue in the accounting system; (5) Reconciling between grant claims and the accounting system; (6) Preparing information for the external auditors including single audit (and federal auditors if needed); (7) Answering auditor questions and/or referring auditors to the appropriate County staff to do so; (8) Preparing grant financial reports; and (9) Reviewing the compliance of County subrecipients with the ARPA annual and single audit requirements.	\$669,949	6.1 Provision of Government Services	6/2/2022-12/31/2026	Not Applicable
Senior Grants Analyst (1AR07)	The Senior Grants Analyst position performs oversight and project management of ARPA aid by coordinating funding allocations across the County; monitoring expenditures and documentation; satisfying fiscal and programmatic reporting requirements; and supporting supplemental grant proposals.	\$516,511	6.1 Provision of Government Services	7/13/2021-12/13/2026	Not Applicable
Revenue Loss Recovery					
Capital Program Management Office (103)	The Capital Program Management Office (CPMO) will provide overall organization of all approved ARPA capital projects, for the purpose of establishing procedures, providing oversight and controls, and uniform reporting of status projects.	\$500,000	6.1 Provision of Government Services	12/16/21-12/31/2026	Preliminary
Climate Action Plan & Lighting Jobs Program (WY062502)	Advance the Climate Action 2050 initiative by delivering a comprehensive plan for the County to reduce and offset its operational greenhouse (GHG) emissions. Additionally, the project will launch a Lighting Upgrades Program to reduce the County's largest source of GHG emissions, reducing building energy use.	\$2,171,566	6.1 Provision of Government Services	3/4/2022-12/31/2025	Strong

Project Name (Project ID)	Project Overview	Funding Amount	Expenditure Category	Timeline	Evidence-Base
	The project will improve energy efficiency of County lighting systems in 3 million sq ft of building space, resulting in an estimated \$258,664 of energy savings per year. Further, the project will be implemented through a unique partnership with a third-party workforce intermediary, electrical contractors, and the local community.				
Clinton & Bernice Rose Façade Upgrade (WY045601)	Milwaukee County will improve the Clinton and Bernice Rose Senior Center façade failures identified in field observations conducted in 2021. The Clinton and Bernice Rose Senior Center was constructed in 1982 and serves senior adults as a place to socialize, exercise and attend events and classes. This project will address the vertical cracking, deteriorated sealant, damaged brick, step cracking around brick veneer, and damaged mortar at louvre windowsills.	\$1,998,720	6.1 Provision of Government Services	9/22/2022-12/31/2024	Strong
Clinton & Bernice Rose Fire Separation (WY045604)	Milwaukee County will ensure the Clinton and Bernice Rose Multipurpose room is code compliant and adheres to safety standards. In 2017, the Milwaukee County Aging and Disabilities Services identified the multipurpose room as a high priority item as the current room separators do not meet current code compliance or safety standards. This project will improve the safety threat for members, should a fire arise.	\$478,519	6.1 Provision of Government Services	9/22/2022-12/31/2024	Strong
Correction Officer Pay (102)	This project will address pay and retention within Correctional Officer positions through premium pay increases in response to recent and significant increases in vacancies. Funds will allow for implementation of a \$3.00 per hour premium pay increase for eligible Correction Officer staff in the House of Correction, Sheriff's Office, and Department of Health and Human Services effective 10/3/21 to ensure stabilization of county services.	\$2,000,000	6.1 Provision of Government Services	10/3/2021 – 12/31/2021	Preliminary
Countywide Medical	This project will Milwaukee County Office of Emergency Management to be a leading public safety answering point and	\$226,609	6.1 Provision of	9/22/2022-12/31/2025	Strong

Project Name (Project ID)	Project Overview	Funding Amount	Expenditure Category	Timeline	Evidence-Base
Dispatch (WY010703)	a go to provider for law, fire, and medical dispatch as municipalities are looking to consolidate in preparation for NextGen 911 Technology. This will result in quality improvement and life-saving instructions by 911 dispatchers.		Government Services		
Courthouse Seventh Floor Remodel (WY062510)	This project will remodel the seventh floor of the Milwaukee County courthouse. This will result in housing the Family Court commissioner's Office, enlarge the hearing rooms and waiting space for litigants to make the space safer and more user friendly.	\$2,095,000	6.1 Provision of Government Services	9/22/2022-3/1/2025	Preliminary
Courthouse Complex Security Technology (WY062508)	This project will standardize security protocols, technologies, and the three County Courthouse facilities. This will result in security industry best practices and reduce current security vulnerabilities.	\$3,180,605	6.1 Provision of Government Services	9/22/2022-12/31/2025	Not Applicable
Courts Backlog Initiative & Grant Management (1AR09AR601)	The County has experienced an unprecedented backlog in criminal court cases as a result of the COVID-19 pandemic. This project serves to expedite the resolution of the backlog within Milwaukee County's criminal courts, while also ensuring public safety, and meeting the needs of those involved in the criminal justice system by processing and disposition of pending cases. The project will also fund a project manager to facilitate the advancement of Wisconsin ARPA-funded justice-system initiatives.	\$1,250,000	6.1 Provision of Government Services	3/24/2022-12/31/2026	Preliminary
Digital Transformation Evaluation (WY072601)	Milwaukee County will establish a digital transformation assessment project, with the output of an executable roadmap of follow-on projects. This assessment will allow Milwaukee County to use the full capability of existing information systems, to avoid operational inefficiencies coupled with increased expenses. The roadmap is necessary to identify projects that transform traditional manual processes into modern, automated, or digitized processes. The County contracted with a third party with experience across other governmental organizations, knowledge of best practices, and the ability to easily	\$1,110,348	6.1 Provision of Government Services	12/10/2021-9/30/2023	Preliminary

Project Name (Project ID)	Project Overview	Funding Amount	Expenditure Category	Timeline	Evidence-Base
	work across departments during an assessment.				
Digital Transformation – Projects (WY07260)	Milwaukee County will implement the Digital Transformation roadmap from the Digital Transformation Evaluation. The roadmap will identify projects that embrace digital transformation to leverage the full capability of existing systems. When needed, Milwaukee County will transition from traditional processes to more automated and digital processes. Projects identified through the roadmap will increase operational efficiencies and reduce expenses.	\$10,000,000	6.1 Provision of Government Services	12/10/2021-12/31/2026	Preliminary
Facilities Lead Drinking Water Testing (WY062507)	This project will advance Milwaukee County's analysis of lead in water supply sources in County facilities by procuring professional services to sample for the presence of lead in sources of drinking water. Milwaukee County has approximately 7,000 water supply sources within its facilities. The Facilities Management Division (FMD) has identified approximately 4500 representative sources to sample at County facilities. Of these, approximately 2,600 will be sampled through the CIP. ARPA funding will be used to analyze the remaining 1900 sources. The completion of the sampling analysis will help to define the need for remedial action of lead contamination in drinking water.	\$227,260	6.1 Provision of Government Services	6/23/2022-7/31/2025	Preliminary
Center for Forensic Science & Protective Medicine (WC020901)	This project will allow Milwaukee County to construct the Center for Forensic Science and Protective Medicine, a three-story, 200,000-square-foot building. The project will house Milwaukee County's Office of the Medical Examiner and Office of Emergency Management and the State's Department of Justice Milwaukee Crime Lab.	\$20,000,000	6.1 Provision of Government Services	11/17/2022-6/30/2026	Preliminary
General Aging Senior Centers (WY045605)	Milwaukee County will address Senior Center deferred maintenance projects. Improvements include repairs and replacements to flooring, windows, signage, and kitchen aesthetic updates. This project will allow the County to provide Senior Center programming that	\$500,000	6.1 Provision of Government Services	9/22/2022-12/31/2024	Preliminary

Project Name (Project ID)	Project Overview	Funding Amount	Expenditure Category	Timeline	Evidence-Base
	promotes the dignity, independence, and engagement of older adults in Milwaukee County.				
Historical Society Records Management Improvement (1AR18)	This project will support Milwaukee County Historical Society (MCHS) to remove 75,000 boxes from storage that have reached a disposition date as determined by Milwaukee County's approved retention schedule. A portion of these records are of historical importance and must be retained. The County is also generating an immense number of born-digital records and is required to improve electronic record management. MCHS will utilize consultants to help the County properly catalog, care for, and eventually transition its outdated electronic records.	\$696,534	6.1 Provision of Government Services	6/23/2022-12/31/2026	Preliminary
Community Reintegration Center Critical Video Storage Capacity (WY072606)	This project will allow the Community Reintegration Center to purchase additional video storage and equipment to support adding additional cameras. This project will result in an increase in video retention period from 30 to 90 days and additional locations for cameras to monitor.	\$406,648	6.1 Provision of Government Services	9/22/2022-1/31/2025	Preliminary
Lake Michigan Bluff Repairs (WY062509)	This project will support Milwaukee County Parks Department to study, design and implement long-term stabilization strategies on Lake Michigan shoreline bluffs minimally at Linnwood Revetment, Bay View Park, Warnimont Park, Big Bay Park, and Sheridan Park.	\$267,850	6.1 Provision of Government Services	9/22/2022-12/31/2025	Moderate
New Department of Health & Human Services Administration Coggs Building (WY045606)	Milwaukee County will construct a new building of approximately 60,000 square feet for DHHS. The project completes the consolidation of DHHS administrative staff from the Mental Health Complex and the existing Marcia P. Coggs Human Services Center. This project will include programming, planning, design, construction, and activation of the new facility. The building is in close proximity to the Mental Health Emergency Center and the improvements allow Milwaukee County to implement the 'No Wrong Door' philosophy and increase accessibility. The first floor will include a welcoming design with a lobby open to the public,	\$32,335,694	6.1 Provision of Government Services	2/3/2022-6/30/2025	Strong

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	collaboration meeting rooms, and tenant space for Friedens Food Pantry. The second, third, and fourth floors include office spaces and a small roof patio on the fourth floor.				
Fleet Management Building Solar PV System Feasibility Study (WY085401)	Milwaukee County will evaluate the feasibility to install solar panels on the Milwaukee County Department of Transportation roof. The study will provide implementation plans if it is feasible to install solar panels. Milwaukee County's Office of Sustainability has identified solar power as one of the best investments a governmental entity, business or facility can make. Solar electric systems reduce dependence on the local electric utility.	\$125,000	6.1 Provision of Government Services	6/23/2022-12/31/2024	Preliminary
Lapham Office Relocation (WY085402)	Milwaukee County will support minor demolition and remodeling of approximately 4,900 square feet of warehouse space within an existing building of Milwaukee County Department of Transportation (MCDOT). This project will result in the relocation of MCDOT staff to the Lapham location and supports MCDOT's growth and changing needs.	\$830,950	6.1 Provision of Government Services	9/22/2022-12/31/2024	Preliminary
Medical Examiner Case Management Software (WY011802)	The project is required to replace the existing system and have the functionality to accommodate case management, toxicology workflows, and information sharing with other municipal customers as well as providing data security.	\$1,154,160	6.1 Provision of Government Services	9/22/2022-12/31/2026	Preliminary
Medical Examiner Mass Spectrometer (WY011801)	The Toxicology laboratory of the Medical Examiner's Office requests to purchase an LC-QToF (Liquid chromatograph quadrupole mass spectrometer with a time-of-flight detector) to support the screening capabilities of the lab. The addition of an LC-QToF to the toxicology laboratory will allow the laboratory to decrease its turnaround time and provide accurate and timely results in the death investigations that fall under the purview of the medical examiner's office. It would also allow the laboratory to solicit toxicology reference work from other clients to provide revenue to the department. The equipment will also	\$500,000	6.1 Provision of Government Services	6/23/2022-6/30/2024	Strong

Project Name (Project ID)	Project Overview	Funding Amount	Expenditure Category	Timeline	Evidence-Base
	provide additional revenue through laboratory requests from other clients who provide revenue for services offered by the Medical Examiner's Office.				
Milwaukee County Onsite Health Clinic (WY01130)	Milwaukee County will build three onsite health clinics for employees to access health care services such as preventive health screenings and immunizations. The clinics will be located at three of the highest trafficked locations which will eliminate barriers to health care access, including but not limited to; transportation, childcare, and ability to take time off to go to the doctor. The project can lead to employee retention and could be used as a benefit addition in the hiring process.	\$1,813,000	6.1 Provision of Government Services	9/22/2022-12/31/2025	Strong
Milwaukee County Transit Employees Use of Onsite Health Clinic (WY0113022)	This project will allow Milwaukee County Transport Services (MCTS) employees to utilize the three onsite health clinics established for Milwaukee County employees. This project will help improve Transit employees' access to health care.	\$1,308,000	6.1 Provision of Government Services	12/15/2022-12/31/2025	Strong
800 MHz Microwave Backhaul Replacement (WY010702)	Milwaukee County will replace the 800 MHz microwave backhaul for its Countywide public safety radio system, due to end of life and end of support from the current vendor. Project allows for public safety and municipal groups (i.e., fire depts, police depts, highway patrol, etc.) to communicate real-time with no delays. Vendor no longer provides support/service for the current system and needs to be replaced to avoid system failure. The result of simultaneous activation of the OASIS radio sites is countywide radio coverage to over 80 agencies within Milwaukee County, and over 189 agencies OASIS system wide.	\$3,588,433	6.1 Provision of Government Services	6/23/2022-12/31/2024	Strong
Parks Boat Electronic Pay Stations (WY012304)	Milwaukee County will purchase and install new payment kiosks at three boat launch sites. The kiosks offer the ability to collect cashless payments and printed receipts for display on customer dashboards. The installation of the pay stations will decrease errors in the process and lead to greater assurance in	\$69,300	6.1 Provision of Government Services	6/23/2022-12/31/2024	Preliminary

Project Name (Project ID)	Project Overview	Funding Amount	Expenditure Category	Timeline	Evidence-Base
	revenue collection. This project will result in an estimated ten-year savings and revenues of \$98,548.				
Parks Building Occupancy Controls (WY012309)	The Milwaukee County Parks Department will address building occupancy automation and remote boiler operations so that facilities can be better managed by staff. Currently, these functions are performed in-person by an individual who also has many current work responsibilities. Installing boiler operating controls optimizes the efficiencies by utilizing outdoor temperature values to adjust the system temperatures remotely. These boiler control upgrades can also buy years of reduced costs and downtime associated with invisible problems such as worn piping erosion often found near the existing valves. Installation of 52 boiler controls and \$250,000 in costs would reduce energy and staff use by \$50,000 per year, providing a Return on Investment (ROI) in five years and resulting in ongoing savings beyond the five-year timeline.	\$274,560	6.1 Provision of Government Services	6/23/2022-3/31/2025	Preliminary
Parks Conversion to Bicycle & Pedestrian Trail (WY012306)	Milwaukee County will convert two parkway segments to bicycle and pedestrian mixed-use trails. This project will result in enhanced recreational amenities, reduced deferred maintenance and operational inefficiencies, reduced reckless driving and speeding, and opportunities for active lifestyles and healthy activities. This project addresses deferred maintenance in a future capital plan estimated at \$2,500,000 and provides \$132,000 of operational cost savings over ten years, through reduced routine maintenance needs.	\$2,648,800	6.1 Provision of Government Services	6/23/2022-6/30/2025	Strong
Parks Energy Efficient Light Fixture Upgrades (WY012308)	The Milwaukee County Parks Department will replace inefficient and aging lighting throughout the park system with new LED fixtures to improve the safety for park users within parks and parkways. The new LED fixtures will be installed along parkways, interior park pathways, and fixtures within buildings. The Parks Department staff will address light	\$3,000,000	6.1 Provision of Government Services	6/23/2022-12/31/2025	Strong

Project Name (Project ID)	Project Overview	Funding Amount	Expenditure Category	Timeline	Evidence-Base
	fixtures that are in the most urgent need of attention, and which need to be upgraded. The project will result in reduced energy usage, fewer greenhouse gas emissions and reduced need for staff repairs and standard maintenance.				
Parks Fuel Inventory Management System (WY012310)	The Milwaukee County Parks Department lacks access to the organization's existing digital fob system. This project will result in an increase in staff efficiency, provide direct data for DOT-Fleet for vehicle maintenance mileage thresholds and expand access to fuel across the county by DOT-HWY, Sheriff and other County departments.	\$695,047	6.1 Provision of Government Services	9/22/2022-1/15/2025	Preliminary
Parks Golf Course Irrigation and Cart Path Construction (WY012305)	The Milwaukee County Parks Department will replace the irrigation systems at Lake, Warnimont, Noyes, and Zablocki golf courses and install cart paths at Whitnall and Dretzka golf courses. The project will remedy the failing infrastructure and grow direct revenue for the Parks Department. The Parks Department will replace obsolete irrigation with modern, efficient infrastructure that will reduce staff time due to manual watering, ongoing maintenance, and utility operating expenses. Additionally, this project proposes to install cart paths at courses scheduled to experience infrastructure improvements to take advantage of already in-progress capital projects.	\$6,435,000	6.1 Provision of Government Services	6/23/2022-5/31/2025	Preliminary
Parks King Community Center Building Exterior Improvements (WY012303)	This project will create an engaging community center that provides connections to social services for individuals and families, access to athletics, recreation, and healthy activities at a reasonable cost to individuals and provides a positive safe space for community members. This project focuses on boosting the health outcomes of the population that the community center serves. The Milwaukee County Parks Department will enhance energy efficiency and attractiveness of the King Community Center.	\$3,015,000	6.1 Provision of Government Services	6/23/2022-12/31/2025	Preliminary

Project Name (Project ID)	Project Overview	Funding Amount	Expenditure Category	Timeline	Evidence-Base
Parks System Wide Steam Boiler Replacement (WY012307)	The Milwaukee County Parks Department will replace six steam boiler systems. Operating this type of heating system is labor intensive and require constant attention from staff. One of the six existing steam boilers will be addressed as part of the collaborative project with Milwaukee Metropolitan Sewerage District to enhance Jackson Park, and the five remaining steam boilers that will be replaced are the Lake Park Service Yard building, Wilson Park Boat House, Center Street Park Pavilion, Parks Maintenance at 68th and State St., and Pulaski Milwaukee Pavilion. In the short term, the Parks Department estimates \$40,000 of maintenance cost savings per year and earned revenue at two pavilions of \$42,000 per year. Enhancing the two rental facilities at Wilson Park and Pulaski Park will increase rental revenue.	\$1,474,000	6.1 Provision of Government Services	6/23/2022- 12/31/2025	Preliminary
Procurement Administrative Support (1AR48)	This project will provide procurement administrative support and services for Milwaukee County public procurement and contracting to ensure county agencies meet ARPA-funded project timelines, responsibilities, and obligations. Procurement administrative support for ARPA funded projects ensures the ethical standards are demonstrated and achieved through mandated governance, and fair, open, and transparent acquisitions of commodities and services. Effective administrative support will reduce ARPA timing risks resulting in improved project outcomes.	\$263,644	6.1 Provision of Government Services	4/20/2023- 12/31/2026	Preliminary
Public Safety & Public Health Payroll Costs (1AR55)	ARPA funding was used to cover public health and public safety payroll costs as a replacement for tax levy. This use of funds helped maintain critical County staffing in public safety and public health during the COVID-19 pandemic, both stabilizing public services and allowing tax levy funds to support other vital programming.	\$11,720,809	6.1 Provision of Government Services	9/25/2023- 12/31/2023	Preliminary
Purchase & Replace Kitchen Equipment & Traying Station	The Community Reintegration Center, Sheriff's Office, and the Department of Health & Human Services will purchase and/or replace kitchen and traying	\$6,268,000	6.1 Provision of Government Services	3/29/2022- 12/31/2024	Preliminary

Project Name (Project ID)	Project Overview	Funding Amount	Expenditure Category	Timeline	Evidence-Base
in Correction Facilities (WY06250)	equipment across corrections facilities. A consultant study of overall food services was conducted in 2021 and a key finding of the study included a need to replace critical kitchen equipment beyond its useful life as necessary for continued efficient food service operations. The study also concludes that the aged food service equipment needs to be replaced in order to improve the quality of food provided to residents in these facilities.				
Safe Routes to Park Program (WY012301)	The Safe Routes to Parks program is a targeted investment to improve pedestrian safety and decrease reckless driving in and near our parks. As an amenity that is dispersed throughout Milwaukee neighborhoods – and, in many cases, adjacent to schools and other community gathering places – providing safe access to parks is critical to ensuring that the benefits of these greenspaces are able to be realized by all citizens. This funding will help provide pedestrian safety measures like curb extensions, raised crosswalks, crosswalk painting and signage, as well as collaboration with the City of Milwaukee for City rights of way.	\$1,287,000	6.1 Provision of Government Services	3/24/2022- 12/31/2024	Strong
Office of Emergency Management Tornado Sirens Upgrade & Replacement	The Milwaukee County Office of Emergency Management (OEM) will upgrade and replace Milwaukee County's tornado sirens due to age and rising maintenance costs. The frequency of siren malfunctions continue to grow, causing funding to be diverted from other areas in OEM to cover the maintenance costs. Sirens are a vital component in Milwaukee County's ability to provide early warning to citizens of approaching life-threatening weather events. OEM will replace all hardware components at all 58 siren sites.	\$1,665,283	6.1 Provision of Government Services	9/22/2022- 12/31/2025	Preliminary
Washington Senior Center Lighting (WY045603)	This project will improve low level lighting to enhance safety and provide a more welcoming and vibrant environment for older adults in attendance at the facility as well as the general public. Replacement of the lighting assembly will enhance energy efficiency, safety,	\$244,627	6.1 Provision of Government Services	9/22/2022- 5/28/2025	Preliminary

Project Name (Project ID)	Project Overview	Funding Amount	Expenditure Category	Timeline	Evidence-Base
	functionality, building integrity, and any related code violations.				
Wilson Senior Center Lighting (WY045602)	This project will improve low level lighting to enhance safety and provide a more welcoming and vibrant environment for older adults in attendance at the facility as well as the general public. Replacement of the lighting assembly will enhance energy efficiency, safety, functionality, building integrity, and any related code violations.	\$232,380	6.1 Provision of Government Services	9/22/2022-4/23/2025	Preliminary
Zoo Network Upgrade & Modernization (WY082601)	The Milwaukee County Zoo (Zoo) will upgrade and modernize its network infrastructure including the installation of fiber ring for redundancy and increased capacity, network cabling for wireless access points, and wireless access points to improve wireless coverage. Network improvements are required to address current stability issues caused by aging as well as damaged fiber network and to remediate coverage gaps. For the Zoo, the modernized network will provide support for operational processes, including Animal Care, Security, the Point-of-Sale (POS) system, and provide a platform for future service growth. Network improvements will improve operational effectiveness via a reduction in paper tracking, rework, and staff time. Improvements in these operational activities also reduce animal health and welfare risks.	\$1,228,920	6.1 Provision of Government Services	6/23/2022-12/31/2024	Preliminary
Zoo Point-of-Sale System (WY082602)	This project will allow the Milwaukee County Zoo to purchase a new Point-of-Sale (POS) System which includes the hardware, training and installation, support, and purchase of software and licenses. The new system will generate incremental revenue, enhance the customer experience, ease the flow of guests entering the park, and provide annual cost savings.	\$1,938,767	6.1 Provision of Government Services	6/23/2022-12/31/2026	Preliminary

**Compiled by the Office of Strategy, Budget & Performance
Project Management Office**



**MILWAUKEE
COUNTY**

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