

New Castle County, Delaware

Recovery Plan

State and Local Fiscal Recovery Funds
July 1, 2024 – June 30, 2025

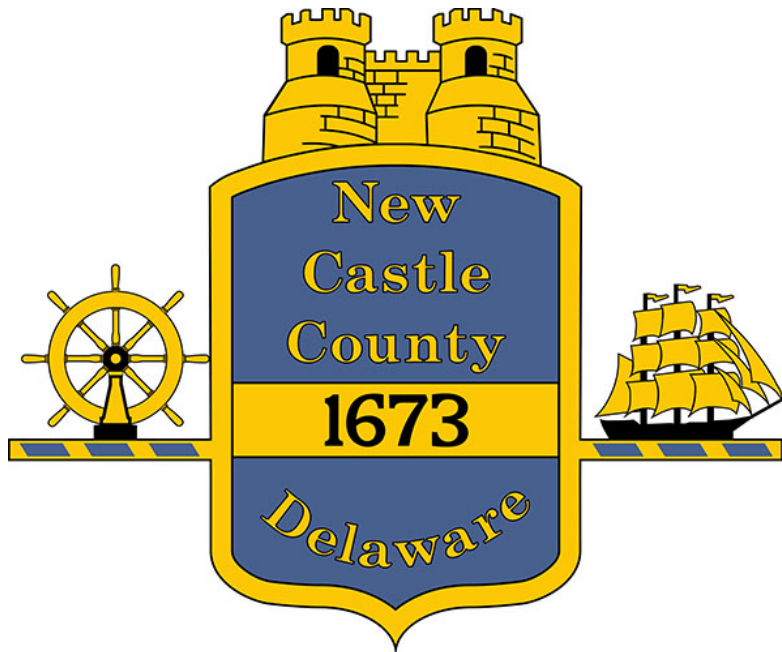


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GENERAL OVERVIEW

1. Executive Summary

In New Castle County, Delaware, the COVID-19 pandemic revealed and deepened long-standing inequities across our community, from health disparities to educational outcomes and access to safe outdoor spaces. Building on lessons learned, the County has continued to leverage the American Rescue Plan Act (ARPA) Coronavirus State and Local Fiscal Recovery Funds (SLFRF) to create meaningful, lasting improvements for residents.

Since our last report in 2024, we have made significant progress in delivering projects and programs designed to support both immediate community recovery and long-term resilience. Through strategic investments and partnerships, we have executed over 200 subaward agreements, grant-in-aid awards, and beneficiary agreements with local organizations, ensuring robust compliance, technical assistance, and fiscal oversight.

In addition, the County continues to directly deliver infrastructure and community benefits projects, including wastewater upgrades, stormwater management, park enhancements, and workforce development initiatives. Many projects have moved into advanced implementation phases, with measurable outcomes such as increased access to workforce training, expanded support for vulnerable populations, and enhanced public spaces. All told we have completed 185 projects over the past year, increasing the total number of projects completed to 202 leaving 41 yet to be completed. In dollar terms we have expended \$80.5 million (74%) out of the \$108.5 million provided by the U.S. Treasury.

Looking ahead, we anticipate the successful completion of these projects and do not plan to launch additional initiatives beyond those already underway. Our focus will remain on finalizing the investments, ensuring their long-term sustainability, and continuing to address historical inequities to build a stronger, healthier, and more resilient New Castle County. We anticipate the full expenditure of our State and Local Fiscal Recovery Fund by the deadline of December 31, 2026.

2. Uses of Funds

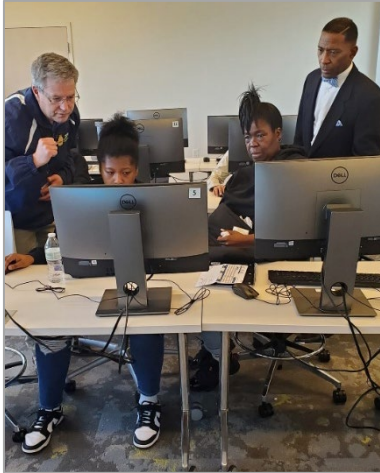
Our administration has budgeted for, and New Castle County Council has approved appropriations of, both tranches of SLFRF funds into the areas of focus that we have categorized publicly as:

Building Better Communities – This priority area is to identify and implement strategies aimed at reducing violence and strengthening community engagement in underserved neighborhoods across New Castle County. Efforts include partnerships with local organizations, community-led initiatives, and investments in public safety resources that help foster trust, social cohesion, and neighborhood revitalization.

Health Equity – This priority area seeks to address long-standing health inequities by expanding programs such as the National Health Corps pilot, offering continued support to victims of domestic violence, piloting new Wellness Centers in elementary schools to improve early health access, and hosting large-scale community health fairs to connect residents with vital health screenings and services.



Affordable Housing – The affordable housing priority area aims to expand and preserve the supply of affordable rental and ownership housing units, while also increasing transitional housing opportunities for individuals and families experiencing homelessness. These investments support housing stability and help reduce barriers for low- to moderate-income residents.



Workforce Development – Workforce development priority area focuses on preparing youth and adults for meaningful employment opportunities while providing pathways for small businesses to grow and compete for County contracts. Initiatives include skills training, apprenticeships, and technical assistance to strengthen the local labor market and expand small business participation in public procurement.

Neighborhood Revitalization – This priority area supports the revitalization of commercial corridors in disproportionately affected communities through targeted investments in infrastructure, streetscape improvements, and small business assistance. In addition, web service support is provided to help local entrepreneurs build an online presence and expand their customer base.

Environmental Justice – Environmental justice priority area identifies opportunities to address historic environmental burdens in impacted neighborhoods by enhancing outdoor green spaces, restoring natural resources, and improving environmental health outcomes. Projects prioritize communities most affected by past disinvestment or industrial activities.

Hope Center Sustainability & Enrichment – This priority area helps define sustainability strategies and performance measures for the New Castle County Hope Center, an emergency shelter for adults and families experiencing homelessness.

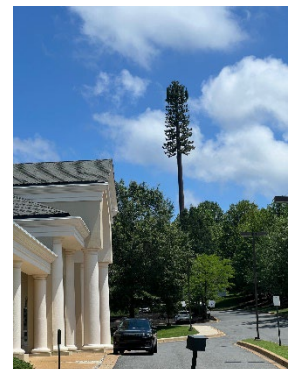


Support to the Hotel Industry – This County priority area supports the efforts by the Greater Wilmington Convention and Visitors Bureau to promote New Castle County as a destination location through the promotion of tourism and, thus, increasing hotel stays to help the local hospitality sector recover from pandemic-related losses.

Stormwater/Wastewater Infrastructure – Investment in this priority area funds critical stormwater and wastewater infrastructure improvements as identified by the New Castle County Public Works Department. Projects aim to protect public health, improve water quality, and to strengthen climate resilience throughout the County.

Mobile Broadband Infrastructure – This priority area supports the implementation aspects of the study done to improve cellular broadband access across the County by identifying high impact areas to construct additional towers, increasing connectivity for public safety and public use. The County solicited bids from providers for those towers and have, so far, completed construction of one cell tower, with an additional tower planned to be completed in the future.

Support to the Volunteer Fire Service – New Castle County provided



targeted financial support to volunteer fire companies in this priority area to offset the negative economic impacts they experienced during the pandemic recovery phase, ensuring these vital public safety services were able to maintain their operations and serve the community effectively.



Non-Profit Support – New Castle County supports nonprofit organizations working to meet community needs as a priority area that were intensified by the pandemic. Assistance includes funding to offset negative economic impact, technical support, and capacity-building to help nonprofits sustain and expand their programs addressing food insecurity, mental health, education, and other critical services.

ARPA Administration Revenue Replacement – New Castle County provided grant in aid for “Government services” defined by the Final Rule as any service traditionally provided by a government, including construction of roads and other infrastructure, provision of public safety and other services, and health and educational services. New Castle County has routinely provided financial support to nonprofits throughout our jurisdiction and did so as part of this revenue replacement priority area. This support is a vital tool for the County’s mission to maintain the delicate balance of elevating the quality of life for its residents and sustaining affordable services for the benefit of the public.

Projects across all priority areas are approved, underway, and can be correlated to the ARPA Expenditure Categories in this fashion:

Public Health (EC 1) –

New Castle County allocated a total of \$3,654,203.68 to respond to the pandemic, the broader health impacts of the pandemic, and the public health emergency to include community violence interventions and behavioral health. So far New Castle County has expended \$2,863,467.69 (78%) and completed 20 out of 30 projects with 18 projects being completed in the past 12 months.

As part of our **Building Better Communities (BBC)** initiative, we have completed and continue to operate numerous projects including projects under EC 1.11: Community Violence Interventions and EC 1.12: Mental Health Services, all aimed at addressing needs in disproportionately impacted communities.

As part of the BBC initiative, we formalized a program called **Project SEED** (Sustained Empowerment Enhancement and Development), a program within the New Castle County Division of Police that addresses quality-of-life issues within neighborhoods and empowers community champions to lead change. We also reviewed and funded multiple projects undertaken by Project SEED, including mental health workshops and community cleanups.

The Building Better Communities committee reviewed and recommended sub-recipient awards to multiple non-profit entities creating or expanding community programs to prevent violence and support the victims of trauma due to violence, including the following:

- Our **Supporting Kidds** project provides funds to support the activities of the Healing Pathways in a Box program, which provides mental health support for youth with the goal of mindfulness and how to cope with the world around them and loss of loved ones. The program assists youth impacted by the pandemic who have been exposed to the loss of a loved one at an early age and need mental health assistance. This program specifically assists Disproportionately Impacted households who reside in qualified census tracts

(QCTs) with low- or moderate-income households or populations and students who attend Title I schools.

- The **Red Clay Consolidated School District** received reimbursement for contracting with Children and Families First Delaware Inc. (CFF) to deliver trauma counseling services at Alexis I. DuPont Middle School. This initiative addressed the trauma experienced by students and reduced violence within the communities served by the school. CFF offered School-Based Consultation Services to the faculty and professional teams at the school, utilizing the space provided by the school.
- The **Exceptional Care for Children (ECG) – Airway Clearance** project focused on purchasing an airway clearance system to help medically fragile children (who are treated by ECG) to help clear secretions from the airways of individuals with conditions that affect their ability to clear their own airway – which can be exacerbated by COVID-19. This includes individuals impacted by, but not limited to, cystic fibrosis or neuromuscular disorders.
- Programs such as the **Kappa Care Initiative** and **A Safer Knollwood** focus on working with youth and young adults to reduce crime and gun violence in high-risk neighborhoods and/or provide resources to those who have been the direct and indirect victims of violent crime.

The BBC Committee also reviewed data and recommended specific communities of focus for investment based on educational results, community violence, and income data. The defined communities of focus include Knollwood, Sparrow Run, Rosegate, Richardson Park, Brookside, Pleasantville and Penn Rose, resulting in projects such as those listed below.

- Boys & Girls Club of Delaware youth engagement programs in both Knollwood and Sparrow Run for at-risk youth.
- Delaware Coalition Against Gun Violence project for youth engagement and education on community safety.
- YWCA Esteem program educating youth on healthy relationships and conflict resolution in Rosegate and Richardson Park.
- Delaware Food Bank support for the Pleasantville and Brookside neighborhoods.

In May 2025, New Castle County received an assessment from the University of Delaware evaluating the impact of the Building Better Communities (BBC) initiative in Knollwood and Richardson Park. The findings confirmed that the BBC investments aligned with national best practices in youth development and successfully supported local community-based organizations in expanding safe, accessible programming. While short-term crime data did not show conclusive reductions, the report emphasized the positive impact on youth engagement and community infrastructure, as well as the need for sustained funding and stronger evaluation capacity among local nonprofits.

We are also supporting community violence interruption programs via subaward agreements with Strive: How you Lead Matters for youth engagement and mentoring and the Hope Commission, for a program called Habilitation Empowerment Accountability Therapy (HEAT) Program. The HEAT Program is a manualized, culturally proficient curriculum that has shown promise in pilot studies for improving outcomes among young adult men in drug courts and parole.

Also in the Public Health Expenditure Category are **projects aimed at preventing and addressing domestic violence**, including agreements with the YWCA Sexual Assault Resource Center (SARC), Amanecer Counseling, and the Delaware Center for Justice.



Negative Economic Impacts (EC 2)

New Castle County allocated a total of \$32,770,635.04 to respond to the negative economic impacts and harms caused or exacerbated by the pandemic. So far New Castle County has expended \$22,141,840.00 (68%) and completed 61 out of 80 projects with 52 projects being completed in the past 12 months.

We are committed to investing in projects that increase the supply of affordable housing throughout New Castle County with focus on efforts that expand access to transitional, rental, and homeownership opportunities for low-to-moderate-income residents.

Eight projects were selected for funding through a competitive review process led by the New Castle County Affordable Housing Committee. Notably, renovations at the Central YMCA to provide supportive housing for single men experiencing homelessness have been completed. Interfaith Community Housing of Delaware has completed renovations on several affordable rental units in Overlook Colony, and construction continues on new affordable homes in the Southbridge community in partnership with Our Youth Inc.



Site visits have confirmed significant progress on unit modernization and upgrades that enhance livability and long-term affordability in all communities mentioned. Furthermore, we are funding the rehabilitation of twenty-four (24) affordable rental units, including the on-site community space and rental office located in New Castle. These units will be made available to families earning between 50% and 60% of Area Median Income (AMI).

Looking ahead, we anticipate the development of a mixed income workforce housing project, which will include at least 40 new ARPA-funded rental units targeted at families earning less than 90% of AMI.

We are investing in **workforce development** in multiple ways: expanding the County's Youth Employment Program, investing in computer programming as part of the County's 1,000 Kids Coding initiative, and supporting apprenticeship for construction trades with food stipends to program participants. The latter two are in fields where talent is in high demand and underemployed or unemployed individuals can build skills and careers.

In addition, to **support entrepreneurs**, we are funding three cohorts of the Launcher Entrepreneurship program, providing business education and technical assistance to entrepreneurs in communities hardest hit by the pandemic.

We created a **Small Business Enterprise (SBE)** program to expand and diversify the pool of qualified, registered SBE vendors to the county. We started with a consultant to review the current situation and gather data and have since hired a full-time SBE Coordinator who is actively engaging with small businesses, providing technical support, and matching contract opportunities to SBE profiles. Since the SBE Coordinator started in early 2024, we have seen an increase of 77% in SBEs registered with New Castle County. As of January 2025, the SBE Coordinator position has assumed a permanent role with the County, now funded by the County's yearly operational budget.

We have contracted with a local Community Development Financial Institution (CDFI) to provide technical assistance and grants to **small businesses in specific commercial corridors** in the County that were disproportionately impacted by the pandemic.



We are also **supporting small businesses** impacted by the pandemic by establishing a program to improve the health and appearance of targeted commercial corridor areas to revitalize commerce for small businesses within underserved communities through the distribution of grants to eligible businesses.

We continue to fund the **National Health Corps Delaware** to address health inequities by working with various local non-profits. This program has evolved nationally to focus on members gaining experience and training as Community Health Workers; we intend to continue funding this program through 2026.

We have expanded **home visiting nursing support for first-time mothers**, providing more mothers and children with intervention shown to impact health outcomes later in life. Using a 'pay for success' model, we are stretching our investment in this program farther than we could do with the SLFRF funds alone.

We are addressing **financial impacts to vulnerable populations** with specific projects like Kind to Kids' UGrad program, providing educational support for youth in foster care and Leading Youth Through Empowerment (LYTE)'s programs addressing pandemic learning losses for disproportionately impacted students.

We have established the **sustainability of the Hope Center**, the hotel the County purchased in November 2020 and transformed into housing for individuals and families experiencing homelessness. Specifically, we transitioned the Assistant Managing Director role previously supported by ARPA funds to a permanent position supported by the County's annual operational budget. We are also increasing educational enrichment opportunities at the Hope Center, by providing onsite learning resources through partnership with the United Way of Delaware, as half of the Hope Center residents on any given day are children.

Public Health-Negative Economic Impact: Public Sector Capacity (EC 3)

New Castle County allocated a total of \$523,421.01 to support the public sector workforce and its capacity. New Castle County has expended 100% of this funding

across 8 projects of which 4 were completed in the past 12 months.

As part of this, for example, was to ensure certain SLFRF projects being considered or undertaken by New Castle County were appropriate and eligible. To do so New Castle County utilized both expert **consultants and legal services** to conduct several studies and analyses of projects for which the County did not have the capacity to complete. This included completing a **mobile cell tower coverage** in the County, strategic and operational planning for the Hope Center, and legal review for certain projects.

Premium Pay (EC 4)

New Castle County allocated a total of \$8,093,050.98 and has expended 100% of this funding, which encompassed one project and was completed in the past 12 months.

This encompassed premium pay direct deposits which were made to eligible New Castle County employees on December 23, 2021. The County distributed Premium Pay to employees that faced heightened risks due to the character of their work with the County.

As part of its premium pay program, the County paid premium payments to certain employees who are exempt from FLSA overtime provisions and whose salary (including the premium payment) exceeds the Final Rule's wage threshold for New Castle County, DE. These employees Premium Pay Narrative represent a small percentage of the total employees paid by the County's premium pay program.

To ensure that the program was responsive to all employees that assumed increased risks to their health as a result of performing essential work during the pandemic, the County evaluated all workers' duties and health risks and confined qualified employees to only those employees whose duties require regular in-person interactions with the public and/or co-workers and/or regular physical handling of items that were handled by the public or co-workers. Qualified employees were then compensated a flat \$5.00 per hour premium payment for every hour they could demonstrate was performed within County facilities or in the field and in-person interactions or materials handling could not be avoided.



Finally, total premium payments were capped at limits to not exceed \$5,000. In reviewing the duties and work performed by the employees whose salary exceeds the Final Rule's threshold, the County has determined that they endured similar risks to their health and safety in performance of essential work as employees whose salaries and wages are below the threshold. Therefore, the County determined that fairness and consistency dictated that all employees should be recognized and compensated fairly and consistently for the increased risks to their health and safety for the performance of essential work during the pandemic, including employees whose salaries exceeded the Final Rule's threshold.

Due to the limitations imposed by the County on premium pay compensation, the employees that exceed the Final Rule's wage threshold benefited the least from the premium payments they received as a percentage of their annual earnings. As a percentage of annual earnings, the County's premium payment was most responsive to lower wage employees.

Water, Sewer, and Broadband Infrastructure (EC 5)

New Castle County allocated a total of \$3,269,704.91 to fund projects such as the rehabilitation of the Sewer system in the Holloway Terrace community, Little Mill Creek Restoration at Woodland Run Park, county-wide sewer point repairs, specific stormwater basin improvements, and other projects prioritized by our Public Works team. So far New Castle County has expended \$3,160,970.21 (97%) and completed 3 out of 4 projects with all 3 projects completed in the past 12 months.



Revenue Replacement (EC 6)

New Castle County allocated a total of \$53,137,449.41 to support government services, grants to organizations, and spending with all revenue replacement funds obligated by December 31, 2024. So far New Castle County has expended \$39,122,753.66 (74%) and completed 97 out of 106 revenue replacement projects with all 97 being completed in the past 12 months.

Administrative and Other (EC 7)

New Castle County allocated a total of \$7,082,754.97 to fulfill the required and necessary administrative, compliance, and oversight of the entire SLFRF program. So far New Castle County has expended \$4,604,840.80 (65%) and completed 11 out of 13 projects with 9 being completed in the past 12 months.

3. Community Engagement

New Castle County's public engagement process began in June 2021 with a call for community input on how to reimagine the County using State and Local Fiscal Recovery Funds (SLFRF). Since the initial outreach, we've received 146 written comments from residents with ideas ranging from supporting non-profits and expanding daycare access to investing in infrastructure and community safety.

To guide decision-making, the County chartered a five-committee ARPA Task Force composed of subject matter experts and community representatives in the areas of:

- Early Childhood Learning
- Economic and Community Development
- Workforce Development
- Intergovernmental Collaboration
- Audit & Compliance (an extension of work begun under the CARES Act)

These committees held 23 meetings in the summer of 2021 and provided formal recommendations to the County Executive. In tandem, New Castle County Council hosted two public workshops in June and July 2021 to further discuss funding priorities and ensure transparency.

In 2022, the County expanded its engagement efforts by launching the Building Better Communities (BBC) Committee, which continues to meet monthly. This committee is

focused on developing and implementing strategies to reduce violence and strengthen community engagement in under-resourced neighborhoods.

As projects move into their implementation and completion phases, we continue to conduct engagement within the communities where these investments are taking place. This includes direct outreach, community meetings, and site visits to ensure that projects remain aligned with community needs and that residents have opportunities to provide feedback. By doing so, we aim to foster trust, transparency, and long-term impact that reflects the lived experiences of those most affected.

Oversight remains a priority. The CARES Act/ARPA Audit and Compliance Committee continues to meet monthly under the joint leadership of the County Auditor and Chief Financial Officer. These public meetings provide ongoing transparency and ensure accountability in the use of federal funds.

Initial appropriation legislation for the first tranche of funding was introduced and discussed with the County Council in public meetings held in November 2021. The second tranche was brought to the Council for consideration and approval in July 2022. As of this reporting period (July 2024–June 2025), no new tranches are anticipated, and the County is focused on completing and evaluating current projects for compliance to all rules and regulations.

4. Labor Practices

For all infrastructure projects using SLFRF funds, we are using the County's robust bidding and monitoring practices. In addition, Minority and Women-owned Business Enterprises (MWBE) are afforded full opportunity to submit proposals and will not be subject to discrimination on the basis of race, color, national origin, sex, religion, age, disability, or sexual orientation in consideration of any award.

5. Use of Evidence

As we have been considering administration priorities and working to design specific SLFRF projects, we are actively working with subrecipients to help them shape project goals and measure impact. We are investing in multiple evidence-based interventions (EBIs), including our “pay for success” project to support at-risk first-time mothers, which is now underway and showing promising initial positive impact. Among our Affordable Housing projects, Good Neighbors Home Repair will provide data on their impact in providing low-income homeowners with critical repairs to help them stay in their homes. Investment in the Latin American Community Center to construct a new childcare center that supports low-income households in need of childcare services will also provide helpful insights on the impact of this service expansion in the community. Finally, food insecurity programs like Bethel Cares: Power Lunch will provide data on the impact of their program to address food insecurity in a disproportionately impacted community in Wilmington. Programs that are Evidence-based Interventions are noted as such in the Project Inventory that follows in the balance of this report.

6. Performance Report

In our agreements with certain projects, we required that the performance measures be articulated and agreed upon with recipients before agreements were executed. The funds have then been obligated with reporting requirements that go above and beyond those performance measures which are required to be reported to the US Treasury to utilize SLFRF funds.

We successfully obligated all SLFRF funds by December 31, 2024, and continue to complete compliance and monitoring reviews (as resources allow) as funds are expended

by projects as they reach certain spending thresholds through December 31, 2026, with our compliance partner Guidehouse. These compliance and monitoring reviews follow a risk-based approach to ensure funds are being utilized by organizations in compliance with all applicable federal rules and regulations. If any negative compliance findings result as part of these reviews, New Castle County requires organizations to take corrective actions to bring their organization into compliance and resolve the deficiency.

7. ARPA Success Stories

Building Better Communities – Boys & Girls Club of Delaware Success Story

“Club Nights” are exciting times at both the Greater Newark and Claymont Boys & Girls Clubs (B&G Clubs). Teenagers from the Sparrow Run and Knollwood Communities are picked up and driven to the club for the evening. A typical Club Night for the Knollwood teenagers might include:

- **Tuesdays:** Students meet weekly to go through the Botvin Life Skills Program, an evidence-based substance abuse and violence prevention program designed to reduce teenage drug and alcohol abuse, as well as encourage problem solving and decision-making.¹ Topics covered include:
 - Mental health
 - Opioids
 - Alcohol use
 - Self esteem
- **Thursdays:** Weight Training Club and Gaming Club
 - Weight Training Club: Students meet weekly to learn how to safely lift weights and care for their physical health.
 - Gaming Club: Students meet weekly to play either computer or PlayStation video games tournament style.



At the Newark B&G Club, you'll find teenage girls ages 15-18 meeting weekly for the Chat & Chew time where they prepare a meal together and discuss various topics including relationships, mental health, and life after high school. While the girls are socializing and learning life skills of meal preparation, the teenage boys are participating in Money Matters, which centers around financial literacy. Participants learn how to save, invest and set goals. On Tuesdays, these students also go through the Botvin Life Skills Program.

Each club has a Keystone program with members from both communities. The students meet weekly to improve leadership skills and plan community service projects for their respective clubs. The year ends with the National Keystone Conference in July.

¹ Botvin LifeSkills Training, Evaluation Studies, <https://www.lifeskillstraining.com/evaluation-studies/>.



Teens are also offered the opportunity at least once a month to attend a field trip or participate in an activity to expose them to life outside their circumstances. These field trips include going to such activities as: the Escape Room; the University of Delaware Basketball Game; the Delaware Blue Coats Basketball Game; and the Main Event Arcade and Bowling. The students are also exposed to arts and experiences that they may not know they have an interest in, such as Paint Night, CPR training, and Job Readiness Programming.

As a result of this ARPA grant, the Claymont Boys & Girls Clubs and Knollwood Teens expressed the following outcomes when they were surveyed:

- Increase in daily school attendance on the two days of the program (Tuesday & Thursday) ***Attendance Tripled at the Claymont Club**
- Increase in total number of teen memberships ***Attendance doubled at the Claymont Club**
- 23 Knollwood teens became members
- Teens reported that they experienced a larger sense of community while in the program
- 100% reported new connections/partnerships made
- 100% expressed that they enjoyed the safe environment the club provided
- 100% of teens reported a greater understanding of how to get involved
- 50% expressed an increased interest in attending school on the days that they had Boys & Girls programming
- Increase in long term career/college planning

Affordable Housing Success Story

Affordable housing is an important cornerstone of County Executive Marcus Henry's plan for New Castle County. Affordable housing was also an important focus of the County's priorities for American Rescue Plan Act funding. We would like to highlight two projects that the County invested in this area.

Oliver's Estates

On June 27, 2025, there was a grand opening ceremony at Oliver's Estates, a new development of eight affordable townhomes on South Heald Street in Southbridge.

The homes, developed by local nonprofit Our Youth, Inc. and longtime community leader Norman Oliver, were made possible through a partnership between New Castle County, Cinnaire, and NeighborGood Partners. New Castle County contributed \$1 million in American Rescue Plan Act (ARPA) funding to support the project.

Each home is listed for \$250,000 and available to buyers at or below 120% of the Area Median Income. The project reflects a larger commitment by the County to support small-scale, community-led development that strengthens neighborhoods and creates long-term stability for families.



Overlook Colony

The Overlook Colony Neighborhood is currently one of the focus areas of the Claymont Renaissance Development Corporation (CRDC). This historic community was built as a pre-World War I planned community by the General Chemical Corporation for its workers. The last time this community was renovated was in the late 1980s.

The Interfaith Community Housing of Delaware (ICHDE) has undertaken a rehabilitation project of this neighborhood with plans to make improvements to the thirty-six units that they currently own. These units are designated for rental by low-income families earning between 50% and 60% of the Area Median Income (AMI). To date, 90% of the units have been rehabbed and are occupied.



The goal of this project was to beautify the community with a more vibrant, thriving area, which aligns with the CRDC's goals and plans for Claymont, DE. The renovations at Overlook Colony will improve energy efficiency and enhance the quality of life for 35 families while maintaining affordable rent.

The Overlook Colony Revitalization Project includes replacing roofs, installing new flooring, windows and doors, full kitchen remodeling including cabinets, counter tops, and new energy efficient appliances. The plumbing and electrical systems were upgraded, the drywall was upgraded, and each unit was freshly painted. The exterior stucco was replaced with durable vinyl siding, the porch stoops restored, and the rooflines maintained.

New landscaping will green up the area. Interfaith was able to offer temporary relocation of the residents to other units within the same property while the rehab is ongoing.

Health Equity Success Story

Guess who just turned 10 years old on July 1, 2025? The YWCA's Sexual Assault Response Center (SARC) program celebrated 10 years of providing healing, hope and empowerment to 34,368 individuals whose lives have been impacted by domestic violence/sexual assault. It doesn't matter whether the assault happened yesterday or many years ago, SARC is there to offer assistance to those in need.

When an individual has been sexually assaulted, reaching out for help can be the first step toward recovery and healing. SARC interventions reduce the likelihood of repeat abuse, address the basic needs of survivors to improve diverse factors contributing to health and economic stability, and protect and improve survivor mental health. The program utilizes evidence-based methods to advance health and well-being equity despite gender-based violence.

As a result of the pandemic, SARC has been serving more clients, providing more intensive and costly services for longer periods of time, while their expected funding was anticipated to be cut 15-20% from federal funders during the



timeframe 4/1/2024 – 3/31/2026. The ARPA funding helped SARC bridge this gap and weather this period when the program was facing challenges on all fronts. Below is more detailed information on the services that SARC provided over the year.

YWCA DE SARC	7/1/24 – 9/30/24	10/1/24 – 12/31/24	1/1/25 – 3/31/25	4/1/25 – 6/30/25	7/1/24 – 6/30/25
Description	Q4	Q5	Q6	Q7	Cumulative
Helpline Calls	1,454	1,485	1,732	1,877	6,548
Hospital Accompaniments	64	48	20	57	189
Police Accompaniments	60	40	23	44	167
Court Accompaniments	96	37	12	41	186
Aftercare Case Management Clients	193	154	196	161	704
Aftercare Case Management Sessions	856	741	1,185	1,222	4,004
Referrals to Community Resources	4,839	4,349	3,157	4,743	17,088
Support Group Sessions	16	18	11	15	60
Individual Counseling Sessions	166	217	185	186	754
Shelter and Housing Placements	164	149	148	108	569
Safety Plans	623	656	419	865	2,563
New Unduplicated	1,046	936	997	1,141	4,120
Continuing Served	408	549	784	793	2,534
Total Individuals Served	1,454	1,485	1,781	1,934	6,654

The Hope Center Success Stories

ARPA funding was used to provide an academic enrichment program for kids K-12 that are living at the Hope Center, an emergency shelter that provides housing and support for those experiencing homelessness. United Way of Delaware has partnered with Let's Grow, Act, Win (LGAW) to facilitate this afterschool enrichment program. Kids can get the extra help they need in an environment that inspires their intellectual curiosity. The kids enjoy learning and love “Coach” Williams. Pictures are a testimony to the success of the program.

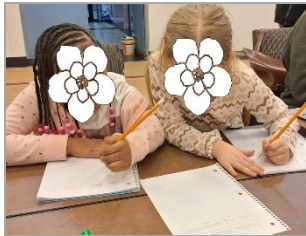
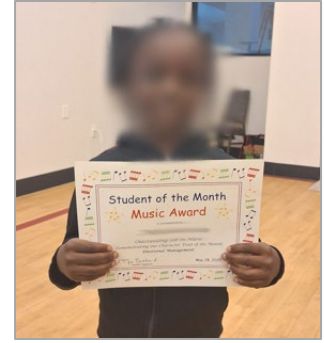
A Portrait of Courage: Painting Hope at the Hope Center

At the New Castle County Hope Center, every child carries a story – and some, like the young girl in this photo, paint theirs with extraordinary strength. Despite having no use of her arms or hands, this remarkable girl uses her feet to create beautiful artwork, proving that ability is not defined by limitations. With unwavering focus and a joyful spirit, she brings color to her canvas – and inspiration to everyone around her. Her presence at the Hope Center is a powerful reminder of the resilience that lives within our children. She is not only overcoming adversity, she is redefining it. Surrounded by support, love, and opportunity, she is thriving in a space where her gifts are celebrated. The image of her painting beside a friend reflects not only artistic expression, but also the deep sense of community fostered within the shelter.



A Star on the Rise: Mr. K's Journey at the New Castle County Hope Center

Meet Mr. K - a bright, determined young boy whose life has been transformed through the support of the Let's Grow, Act, Win (LGAW) Enrichment Program at the New Castle County Hope Center. Once facing the daily challenges of housing instability, Mr. K is now thriving. In May, his growth was officially recognized when he was named Student of the Month. His mother proudly shared how much he has grown, both emotionally and academically, since becoming a part of the enrichment program.



In the image on the left, two young girls work side by side on a writing activity, focused and determined. This is what hope looks like: young minds nurtured in a safe space where learning is encouraged and supported.

This moment on the right says it all: color, creativity, connection, and a handprint of hope from the LGAW Enrichment Program at the Hope Center, providing proof that healing happens when kids are free to be kids. Below are some statistics about the enrichment program at the Hope Center.



Hope Center Academic Enrichment & DE211 Concierge Data	2024	Program To Date
Total # of Students Served	61	218
Total # of Tradition Public or Charter School Students Attended	39	54
Total # of Students Enrolled in BookNook	65	145
Total # of BookNook Reading Sessions	146	342
Total # of ELA Common Core Standards Passed	52	78
Total # of DE211 Concierge Clients Served	16	90
Total # of DE211 Concierge Client Children Served	30	108
Total # of DE211 Concierge Referrals	41	193

PROJECT INVENTORY

Project ARPA00001: ARPA Coordinator for New Castle County, DE

Project ARPA00001: ARPA Coordinator for New Castle County, DE
Period of Performance: 11/22/2021 – 3/8/2022
Funding amount: \$40,820.00
Cumulative Obligations: \$40,820.00
Cumulative Expenditures: \$40,820.00
Annual Obligations: (\$9,179.00)
Annual Expenditures: \$0.00
Project Expenditure Category: 7.1 Administrative Expenses
Project Overview: This project was undertaken to hire vendor Morris-Levenson, LLC to perform professional services to complete the tasks of the American Rescue Plan Act (ARPA) Coordinator for New Castle County, DE. The ARPA Coordinator's work focused on: the effective management and administration of New Castle County's SLFRF funds; coordinating the County's efforts to use its SLFRF funds, working with a variety of stakeholders to coordinate the many aspects of deciding on and disbursing the County's SLFRF funds; working to ensure that SLFRF expenditures were made in accordance with the Act and consistent with guidance issued by the U.S. Department of Treasury; and worked to ensure that the County met its compliance and reporting obligations.

Project ARPA00002: Behavioral Health School Based Services at A.I. DuPont Middle School

Project ARPA00002: Behavioral Health School Based Services at A.I. DuPont Middle School
Period of Performance: 4/23/2022 – 7/16/2024
Funding amount: \$53,599.68
Cumulative Obligations: \$53,599.68
Cumulative Expenditure: \$53,599.68
Annual Obligations: (\$86,760.00)
Annual Expenditures: \$0.00
Project Expenditures Category: 1.11 Community Violence Interventions
Project Overview: This project reimbursed Red Clay Consolidated School District (the "District") for hiring Children and Families First Delaware Inc. (CFF) for provided services for a trauma counseling program at Alexis I. DuPont Middle School (the "School"), to address the trauma experienced by students and to mitigate violence within the communities of students attending the school. CFF provided School-Based Consultation Services to the faculty and professional teams at the school within space provided by the school.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$53,599.68
Performance Report
- Number of workers enrolled in sectoral job training programs: 0 - Number of workers completing sectoral job training programs: 0 - Number of people participating in summer youth employment programs: 25

Project ARPA00003: At-Risk First Time Mothers

Project ARPA00003: At-Risk First Time Mothers
Period of Performance: 10/1/2022-9/30/2026
Funding amount: \$3,075,000.00
Cumulative Obligations: \$3,075,000.00
Cumulative Expenditure: \$1,449,329.00
Annual Obligations: \$0.00

Annual Expenditures: \$566,448.00
Project Expenditures Category: 2.12 Healthy Childhood Environments: Home Visiting
<u>Project Overview:</u> This project expanded access to the Nurse Family Partnership® Model (“NFP Model” or the “Intervention”) implemented by CFF in order to facilitate home nursing visits to 120 first-time, low-income mothers in New Castle County, which positively altered the trajectories of parents and children and increased access to high quality home visiting services for the County’s most vulnerable residents, including clients who were underrepresented, disadvantaged, and/or unhoused. The project was model which allowed for the measurement of project outcomes.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$3,075,000.00
Performance Report
- Number of children served by childcare and early learning services (pre-school/pre- K/ages 3-5): 0 - Number of families served by home visiting: 421

Project ARPA00004: Project SEED Coordinator Position

Project ARPA00004: Project SEED Coordinator
Period of Performance: 2/22/2022 – 12/31/2024
Funding amount: \$304,611.37
Cumulative Obligations: \$304,611.37
Cumulative Expenditure: \$304,611.37
Annual Obligations: \$283.07
Annual Expenditures: \$283.07
Project Expenditure Category: 1.11 Community Violence Interventions
<u>Project Overview:</u> Funding was requested for the hiring of the full-time, limited-term position of Project SEED Coordinator to provide leadership to the Project SEED (Sustained Empowerment Enhancement & Development) program. The program is part of the Building Better Communities initiative, intended to strengthen neighborhoods and decrease violence, using a phased approach to support neighborhood self-sufficiency and growth. Understanding that each neighborhood has unique challenges that, left unaddressed, will reduce quality of life for residents, Project SEED uses an integrated, multi-disciplinary approach to address quality of life issues in each neighborhood and aims to identify and empower community champions to organize fellow residents in making change. The Coordinator worked with the Project SEED team to identify neighborhoods that would benefit from the involvement and subsequent resources that Project SEED offered; had detailed knowledge of County Government to include specific services offered to improve the well-being, health and safety of our communities; worked with internal and external stakeholders to achieve this goal; researched and attended trainings pertaining to community outreach; established and monitored performance measures for Project SEED; prepared detailed monthly reports capturing activities that aligned with the established performance measures and neighborhood needs; and evaluated programs used by Project SEED for efficiency and effectiveness.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$304,611.37
Performance Report
- Number of workers enrolled in sectoral job training programs: 0 - Number of workers completing sectoral job training programs: 0 - Number of people participating in summer youth employment programs: 0

Project ARPA00006: Overtime for COVID Test Kit Distribution at Government Center 1/8/22

Project ARPA00006: Overtime for COVID Test Kit Distribution at Government Center 1/8/22
Period of Performance: 3/14/2022 – 6/30/2023
Funding amount: \$4,754.61
Cumulative Obligations: \$4,754.61
Cumulative Expenditures: \$4,754.61
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 3.1 Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers
<u>Project Overview:</u> This project funded test kit distribution on Saturday, January 8, 2022, at Government Center. The Public Works Construction Support crew set up a COVID Test Site at the Government Center, which included set up and break down, directing traffic, and assisting where needed. The hours worked by Public Works team members were integral in the distribution of at-home, rapid COVID-19 test kits to members of the community. This was a mass distribution event that resulted in about 4500 test kits (9000 tests total) being distributed to the community during the Omicron variant surge in the County.
Programmatic Reporting:
Performance Report
Number of government FTEs responding to COVID-19 supported under this authority: 8

Project ARPA00007: ANP Technologies Inc. COVID-19 Rapid Tests Distributed Through Ivira Pharmacy

Project ARPA00007: ANP Technologies Inc. COVID-19 Rapid Tests Distributed Through Ivira Pharmacy (CANCELLED)
Period of Performance: 1/26/2022 – 4/5/2024
Funding amount: \$0.00
Cumulative Obligations: \$0.00
Cumulative Expenditures: \$0.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 1.2 COVID-19 Testing
<u>Project Overview:</u> New Castle County purchased Rapid Antigen Tests approved for use through Point of Care and distributed them to independent pharmacy Ivira Health, who conducted testing for the community at no charge at their retail pharmacy site. The pharmacy partner used its online scheduling system to make appointments available for rapid tests on the pharmacy's premises and oversaw customers taking tests and assisting as needed. At the time, it was unknown whether the test was reimbursable by insurance companies. This project provided SLFRF funds for reimbursement needed to Ivira to cover pharmacy staff time to assist with the test. If the pharmacy was unable to be reimbursed for tests, the County reimbursed the pharmacy for those tests. This project was a pilot program to test whether this type of deployment would be successful in meeting the community's needs. By April 2024 demand for publicly available test kits dropped off, causing the funding need to dissipate. As a result, this project was cancelled on April 5, 2024.

Project ARPA00008: SHI SimpliGov ARPA Portal for New Castle County, DE

Project ARPA00008: SHI SimpliGov ARPA Portal for New Castle County, DE
Period of Performance: 1/21/2022-6/6/2023
Funding amount: \$55,275.00
Cumulative Obligations: \$55,275.00

Cumulative Expenditures: \$55,275.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 7.1 Administrative Expenses
<u>Project Overview:</u> Payment went to vendor SHI for the design and maintenance of an online "SimpliGov" portal for capturing and approving ARPA expenditures. This online portal was critical to the administration of New Castle County's ARPA funding. Specifically, the portal allowed all proposed projects/expenditures to be reviewed and approved from a compliance and legal perspective and ensured that related documents for a particular project or expenditure were housed together. The SHI SimpliGov ARPA Portal aided County with fielding the wide range of subrecipient, contractor, and beneficiary project requests, and ensured the proper application for funds, compliance review for applicants, and retention of all documentation for program reporting and compliance with the Uniform Guidance and SLFRF Award Terms and Conditions.

Project ARPA00011: Web Development Services for Qualified Small Business

Project ARPA00011: Web Service
Period of Performance: 6/9/2023 – 12/8/2023
Funding amount: \$22,068.88
Cumulative Obligations: \$22,068.88
Cumulative Expenditures: \$22,068.88
Annual Obligations: (\$31,491.12)
Annual Expenditures: \$0.00
Project Expenditure Category: 2.30 Technical Assistance, Counseling, or Business Planning
<u>Project Overview:</u> To assist qualified small businesses (i.e., small businesses located in qualified census tracts or those serving people living in qualified census tracts), the County issued an RFP to hire web developer companies who are on "retainer" to assist small business applicants with adding more e-commerce and other user-friendly functionalities to their websites. The County covered all or most of the cost of the web developer fees to small businesses who qualified under the program, with the intent to help small businesses hit disproportionately during the pandemic.
Programmatic Reporting
Use of Evidence
The dollar amount of the total project spending that is allocated towards evidence-based Interventions: \$22,068.88
Performance Report
Number of Small Businesses Served: 2

Project ARPA00013: Wastewater Based Epidemiology System

Project ARPA00013: Wastewater Based Epidemiology System
Period of Performance: 6/17/2022 – 01/19/2024
Funding amount: \$282,566.45
Cumulative Obligations: \$282,566.45
Cumulative Expenditures: \$282,566.45
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 1.7 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)
<u>Project Overview:</u> This project was undertaken by the University of Delaware through its Center for Environmental and Wastewater Epidemiology Research. They conducted research regarding detection and analysis of SARS-CoV-2 virus and other microorganisms of concern (MOCs) in wastewater samples in the county of New Castle. The University of Delaware performed

individual, weekly, and overall trend analysis of viral detection.
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Project ARPA00014: National Health Corps

Project ARPA00014: National Health Corps
Period of Performance: 10/4/2022 – Present
Funding amount: \$1,630,888.49
Cumulative Obligations: \$1,630,888.49
Cumulative Expenditures: \$859,317.05
Annual Obligations: \$661,776.47
Annual Expenditures: \$356,344.09
Project Expenditure Category: 2.19 Social Determinants of Health: Community Health Workers or Benefits Navigators
Project Overview: To support communities hit hardest by the pandemic, this project recruits, trains, and places paid volunteers in under-resourced organizations across the state. These volunteers serve in key roles, such as Care Coordinators, Health Educators, and Patient Navigators, helping to expand access to health education and essential services. By embedding trained members in some of the state's most innovative nonprofits, the project aims to strengthen local capacity and promote healthier, more resilient communities.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$1,630,888.49

Project ARPA00015: Guidehouse ARPA Support Services

Project ARPA00015: Guidehouse ARPA Support Services
Period of Performance: 2/15/2022 – Present
Funding Amount: \$4,426,223.48
Cumulative Obligations: \$4,426,223.48
Cumulative Expenditures: \$2,950,913.50
Annual Obligations: \$209,813.97
Annual Expenditures: \$922,363.00
Project Expenditure Category: 7.1 Administrative Expenses
Project Overview: Guidehouse services supported oversight, including consultation for ensuring compliance with legal, regulatory, and other requirements, of use of the SLFRF funds. Guidehouse's work was performed under the County Attorney's direction and focused on providing the County with the support necessary to confirm that all expenditures of SLFRF were made in accordance with the Act and consistent with guidance issued by the U.S. Department of Treasury as well as other federal agencies as applicable. Guidehouse was available to address the County's specific concerns relative to the spending of the SLFRF funding. Guidehouse provided the following deliverables: monthly reports; subrecipient eligibility determinations; project eligibility determinations. This engagement was originally awarded to Grant Thornton Public Sector; however, on October 1, 2022, Grant Thornton Public Sector was acquired by Guidehouse Inc. and the engagement to support the County was transferred to Guidehouse.

Project ARPA00016: L.E.E.P. Pathways to Apprenticeship Food Stipend Initiative

Project ARPA00016: L.E.E.P. Pathways to Apprenticeship Food Stipend Initiative
Period of Performance: 4/19/2022 – Present
Funding amount: \$75,000.00
Cumulative Obligations: \$75,000.00
Cumulative Expenditures: \$48,350.00

Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 2.1 Household Assistance: Food Programs
<u>Project Overview:</u> L.E.E.P. Pathways to Apprenticeship Food Stipend Initiative provided food stipends to participants in a pre-apprenticeship program that targeted low-income communities, including those formerly incarcerated, people on public assistance, and those living in public housing. Funds were for L.E.E.P. to provide food stipends to 50 participants in a pre-apprenticeship program that was implemented through six-week cohorts where the food stipends would be disbursed weekly, and the food stipends were intended to increase the retention rate of cohort participants and expand participant access by eliminating the food insecurity barrier.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$75,000.00
Performance Report
Number of households served (by program if recipient establishes multiple separate household assistance programs): 134

Project ARPA00021: "1,000 Kids Coding Initiative"

Project ARPA00021: 1,000 Kids Coding Initiative
Period of Performance: 1/22/2022 – 8/31/2022
Funding amount \$619,254.47
Cumulative Obligations: \$619,254.47
Cumulative Expenditures: \$619,254.47
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 2.27 Addressing Impacts of Lost Instructional Time
<u>Project Overview:</u> The 1,000 Kids Coding Initiative provided funding for up to 100 youth participants in New Castle County, addressing educational gaps through work-based learning. ARPA00021 acted as a companion project to ARPA00037.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$619,254.47
Performance Report
- Number of Students in Evidence-Based tutoring: 138 - The National Center for Education Statistics ("NCES") School ID or NCES District ID: 100008000225, 100128000154, 100128000296, 100128000297, 100008000024, 100128000181, 100023000209, 100130000276, 100001500112, 100020000238

Project ARPA00024: Holloway Terrace Outfall Sanitary Sewer Replacement

Project ARPA00024: Holloway Terrace Outfall Sanitary Sewer Replacement
Period of Performance: 7/15/2022 – 1/20/2023
Funding amount: \$1,283,764.06
Cumulative Obligations: \$1,283,764.06
Cumulative Expenditures: \$1,283,764.06
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 5.2 Clean Water: Centralized wastewater collection and

conveyance
Project Overview: Funds for this project paid for the County's contract with Eastern States Construction Service, Inc. ("ESC"), described as "Holloway Terrace Outfall Sanitary Sewer Replacement, Contract No. 2021-05, Bid #22-2201 (the "Agreement"). The Holloway Terrace Outfall conveys wastewater from residential, commercial, and industrial properties in an area immediately south of the City of Wilmington. The project replaced wastewater assets to provide reliable sewer service to existing customers in a low-income area, protect environmentally sensitive areas from overflows, and support planned redevelopment in the area ("work is located at 49 Davidson Lane, Holloway Terrace, New Castle, DE 19720"). The project enabled the enumerated eligible use of "necessary investments in water, sewer and broadband infrastructure," and satisfies the requirements of Expenditure Category 5.2.
Programmatic Reporting:
• Projected/actual construction start date: Sep 12, 2022 • Projected actual initiation of operations date: Jan 20, 2023 • Location Type: Address • Location Details: 49 Davidson Lane, Holloway Terrace, New Castle, DE 19720 • Public Water System (PWS) ID Number: DE0000663 • National Pollutant Discharge Elimination System (NPDES) Permit Number: DE0020320 • Median Household Income of Service Area: \$58,289.00 • Lowest Quintile Income of the service area: \$12,785.00

Project ARPA00026: Community Health Fair

Project ARPA00026: Community Health Fair
Period of Performance: 5/16/2022 – 6/4/2022
Funding amount: \$22,040.67
Cumulative Obligations: \$22,040.67
Cumulative Expenditures: \$22,040.67
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 1.1 COVID-19 Vaccination
Project Overview: The County's Emergency Medical Services (EMS) team organized and hosted a Community Health Fair on June 4, 2022, to provide health information and resources to families in Wilmington. This project was an event focused on providing and encouraging County residents to get their first or second dose of the COVID-19 vaccination. The event was strategically planned to outline some potential areas that New Castle County paramedics used to create more substantial relationships with partners and the community. This initiative offered health equity inclusion, community education, wrap-around services, recruitment, natural partnerships, and opened avenues for future expansion of programs. Thirty-two (32) organizations participated in this event to address healthy equity within the community, including Delaware Breast Cancer Coalition, Planned Parenthood, Christiana Care, Henrietta Johnson, Westside Health, YMCA, Nemours, Victory Christian Fellowship, DHSS, St. Francis LIFE, Food Bank, Hero Help, and Recovery Innovations. Over 1,000 individuals attended this Saturday afternoon event.

Project ARPA00027: Mobile Coverage Study

Project ARPA00027: Mobile Coverage Study
Period of Performance: 9/8/2022 – 3/3/2023
Funding amount: \$200,000.00
Cumulative Obligations: \$200,000.00
Cumulative Expenditures: \$200,000.00

Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery
<u>Project Overview:</u> On June 29, 2022, the County issued a request for proposals regarding the preparation of a mobile coverage study (the "Study"), BID# 23PP-003 (the "RFP"), as supplemented on July 7, 2022; and Columbia Telecommunications Corporation (CTC) was identified as the successful bidder in response to the RFP by the County. Originally Scoped pursuant to 31 C.F.R. § 35.6(e)(2)(i)(A) and Expenditure Category 5.21: Broadband: Other projects, this project has been determined to be aligned to 31 CFR 35.6(b)(3)(ii)(E)(3) and Expenditure Category 3.4: Public Sector Capacity: Effective Service Delivery. CTC provided professional services to conduct the study in New Castle County of mobile commercial coverage deficiencies and recommend solutions for gaps in service, as set forth in CTC's response to the RFP. In particular, the study assisted in determining what areas in the County have "gaps" in their communication coverage area that could lead to emergency calls being dropped. The data and maps provided in the study presented by CTC to the county in February 2023 has assisted in determining locations for additional infrastructure to address these gaps in service by cell phone providers that present critical problems for 911 calls.

Project ARPA00028: Community Violence Intervention

Project ARPA00028: Community Violence Intervention
Period of Performance: 4/27/2022 – 6/30/2023
Funding amount: \$250,000.00
Cumulative Obligations: \$250,000.00
Cumulative Expenditures: \$250,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 1.11 Community Violence Interventions
<u>Project Overview:</u> The requested funding will be used to hire six community members, or "natural helpers and influencers," in the targeted neighborhoods to serve as "Community Well-Being Ambassadors" and be based at the host sites, CSE, and Network Connect. One of the CWAs will also function as a "lead" to provide support to the others.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$250,000.00
Performance Report
- Number of workers enrolled in sectoral job training programs: 61 - Number of workers completing sectoral job training programs: 33 - Number of people participating in summer youth employment programs: 35

Project ARPA00029: Kappa Care Initiative

Project ARPA00029: Kappa Care Initiative
Period of Performance: 9/12/2022 – Present
Funding amount: \$150,000.00
Cumulative Obligations: \$150,000.00
Cumulative Expenditures: \$71,250.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 1.11 Community Violence Interventions

Project Overview: This project is comprised of anti-violence community initiatives for teenagers, as well as educational courses including financial literacy, art, and job training for youth who have been the direct and indirect victims of violent crime.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$150,000.00
Performance Report
- Number of workers enrolled in sectoral job training programs: 0 - Number of workers completing sectoral job training programs: 0 - Number of people participating in summer youth employment programs: 0

Project ARPA00031: Supporting Kidds Childhood Bereavement

Project ARPA00031: Supporting Kidds Childhood Bereavement
Period of Performance: 9/30/2022 – 3/14/2024
Funding amount: \$175,500.00
Cumulative Obligations: \$175,500.00
Cumulative Expenditures: \$175,500.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 1.12 Mental Health Services
Project Overview: Funds for Supporting Kidds, Inc., (“Supporting Kidds”) provided grief support groups in New Castle County schools and supplemental therapy services for grieving children, many of whom had lost a parent or sibling. Supporting Kidds implemented the School Grief Groups and Individual Therapy Project, a wraparound service that provided group and individual therapy to help grieving children and allowed children to get help while at schools. This project mitigated financial, transportation, and other barriers to receiving these group or individual therapy services, addressing the increased need for bereavement services due to the COVID-19 pandemic and the loss many children and families were experiencing.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$175,500.00

Project ARPA00033: DCS Youth Employment

Project ARPA00033: DCS Youth Employment
Period of Performance: 5/22/2023 – Present
Funding amount: \$1,430,009.00
Cumulative Obligations: \$1,430,009.00
Cumulative Expenditures: \$1,027,259.98
Annual Obligations: \$895,200.77
Annual Expenditures: \$494,854.25
Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers
Project Overview: The New Castle County (NCC) Department of Community Services (DCS) received \$1,430,009.00 in funding (project costs for three years) to provide assistance to unemployed or underemployed youth for job training, employment, and employment support in New Castle County, Delaware. The project supports the wages and fringe benefits for youth placed year-round in meaningful employment opportunities. The youth will be employed from January through December annually for three years providing important assistance to unemployed youth workers along with stimulating workforce and economic recovery from the COVID-19

Pandemic.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$1,430,009.00
Performance Report
- Number of workers enrolled in sectoral job training programs: 236 - Number of workers completing sectoral job training programs: 6 - Number of people participating in summer youth employment programs: 147

Project ARPA00036: Hotel Accommodations & Food for First Responders

Project ARPA00036: Hotel Accommodations & Food for First Responders
Period of Performance: 5/20/2022 – 6/30/2023
Funding amount: \$1,257.58
Cumulative Obligations: \$1,257.58
Cumulative Expenditures: \$1,257.58
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 1.7 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)
<u>Project Overview:</u> This project was undertaken to cover hotel accommodations and food expenses for first responders who were (1) exposed or (2) tested positive for COVID-19.

Project ARPA00037: DCS Youth Employment - Coding

Project ARPA00037: DCS Youth Employment - Coding
Period of Performance: 1/1/2022 – 6/30/2022
Funding amount: \$170,155.22
Cumulative Obligations: \$170,155.22
Cumulative Expenditures: \$170,155.22
Annual Obligations: \$(955.74)
Annual Expenditures: \$(955.74)
Project Expenditure Category: 2.27 Addressing Impacts of Lost Instructional Time
<u>Project Overview:</u> The New Castle County (NCC) Department of Community Services (DCS) received \$170,155.22 during the program period of January 1, 2022, through June 30, 2022. The project supported wages and benefits for up to 100 youth placed in coding positions with vendor Code Differently (CD), addressing the impacts of lost instructional time. In addition, the project supported contractual Youth Coordinator(s) who assisted with the day-to-day administration of the program, hiring and retaining youth, working with youth and worksite supervisors, providing professional development and life coaching, processing payroll, and making referrals for additionally needed wrap around services.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$170,155.22
Performance Report
- Number of Students in Evidence-Based tutoring: 138 - The National Center for Education Statistics (“NCES”) School ID or NCES District ID: 100008000225, 100128000154, 100128000296, 100128000297, 100008000024, 100128000181, 100023000209, 100130000276, 100001500112, 100020000238

Project ARPA00038: RFP/Grant Writing Assistance

Project ARPA00038: RFP/Grant Writing Assistance
Period of Performance: 5/24/2022 – 8/18/2023
Funding amount: \$18,334.00
Cumulative Obligations: \$18,334.00
Cumulative Expenditures: \$18,334.00
Annual Obligations: \$(31,665.00)
Annual Expenditures: \$0.00
Project Expenditure Category: 7.1 Administrative Expenses
<u>Project Overview:</u> This project with Progressive Software Computing, Inc. (PSCI) funded contractual work completed by Adrienne Thompson, who worked at the direction of the County and provided the following services: meeting with business unit(s) point of contact(s) to efficiently and effectively gather data and business requirements; developing Scopes of Work for each request for proposal based on specific initiatives; working with the County to ensure compliance with New Castle County Procurement Code and the Uniform Guidance, Treasury Regulations and Guidance, and Treasury Terms and Conditions; assisting with the writing of grants as needed; collaborating with businesses' point of contact(s) from multiple departments; and gathering and transfer data to write an effective Scope of Work for procurement projects and grants.

Project ARPA00040: Sparrow Run Community Day

Project ARPA00040: Sparrow Run Community Day
Period of Performance: 5/27/2022 – 5/27/2024
Funding amount: \$3,539.00
Cumulative Obligations: \$3,539.00
Cumulative Expenditures: \$3,539.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 1.11 Community Violence Interventions
<u>Project Overview:</u> Project SEED (Sustained Empowerment Enhancement and Development) is a program within New Castle County Police Department that addresses quality of life issues within neighborhoods and empowers community champions to lead change and reduce instances of community violence. To accomplish its goals, Project SEED organized and facilitated a series of community events in the Sparrow Run community. This project provided financial support for a kickoff community event held on May 29, 2022. The event included the New Castle County Behavioral Health, who provided mental health and substance use services; the Help initiative, who distributed Health & Safety Kits which included First Aid Kits, Fire Extinguishers, Carbon Monoxide Detectors, Smoke Detectors, and information about Smart 911; and Child Inc, who was present to provide services such as domestic violence counseling, food pantry, job search assistance, section 8/public assistance help, and other social service referrals and support. Participants enjoyed a portable roller-skating rink and light refreshments while receiving valuable information on violence reduction, community services, and job counseling.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$3,539
Performance Report
- Number of workers enrolled in sectoral job training programs: 0 - Number of workers completing sectoral job training programs: 0 - Number of people participating in summer youth employment programs: 0

Project ARPA00041: Funding for Advertising ARPA Bids

Project ARPA00041: Funding for Advertising ARPA Bids
Period of Performance: 6/1/2022 – 3/8/2024
Funding amount: \$1,438.40
Cumulative Obligations: \$1,438.40
Cumulative Expenditures: \$1,438.40
Annual Obligations: \$(13,561.60)
Annual Expenditures: \$0.00
Project Expenditure Category: 7.1 Administrative Expenses
<u>Project Overview:</u> This project established a funding source to pay the costs of advertising RFPs in the News Journal/Gannett Co. Inc. The average cost, for example, of an RFP advertisement was \$700-\$1,200 depending on the number of lines and frequency of advertising. The County had multiple ARPA projects that required RFPs.

Project ARPA00042: Project SEED Community Liaison 1

Project ARPA00042: Project SEED Community Liaison 1
Period of Performance: 5/24/2022 – 12/31/2024
Funding amount: \$219,895.43
Cumulative Obligations: \$219,895.43
Cumulative Expenditures: \$219,895.43
Annual Obligations: \$1,303.71
Annual Expenditures: \$1,303.71
Project Expenditure Category: 1.11 Community Violence Interventions
<u>Project Overview:</u> This project supported the full-time, limited-term position of Project SEED Liaison, filled by George Corbin, to provide additional support to the Project SEED program. This position reported to the Project SEED Coordinator.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$219,895.43
Performance Report
- Number of workers enrolled in sectoral job training programs: 0 - Number of workers completing sectoral job training programs: 0 - Number of people participating in summer youth employment programs: 0

Project ARPA00043: Project SEED Community Liaison 2

Project ARPA00043: Project SEED Community Liaison 2
Period of Performance: 5/24/2022 – 12/31/2024
Funding amount: \$218,270.23
Cumulative Obligations: \$218,270.23
Cumulative Expenditures: \$218,270.23
Annual Obligations: \$1,303.71
Annual Expenditures: \$1,303.71
Project Expenditure Category: 1.11 Community Violence Interventions
<u>Project Overview:</u> This project supported the full-time, limited-term position of Project SEED Liaison, filled by Adriana Ochoa, to provide additional support to the Project SEED program. This position reports to the Project SEED Coordinator.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based

interventions: \$218,270.23
Performance Report
- Number of workers enrolled in sectoral job training programs: 0 - Number of workers completing sectoral job training programs: 0 - Number of people participating in summer youth employment programs: 0

Project ARPA00044: ARPA Coordinator for New Castle County, DE (full-time position)

Project ARPA00044: ARPA Coordinator for New Castle County, DE (full-time position)
Period of Performance: 3/8/2022 – 12/31/2024
Funding amount: \$446,429.23
Cumulative Obligations: \$446,429.23
Cumulative Expenditures: \$446,429.23
Annual Obligations: \$84,060.27
Annual Expenditures: \$84,060.27
Project Expenditure Category: 7.1 Administrative Expenses
<u>Project Overview:</u> This project supported a full-time employee ARPA Coordinator position, transitioning from the initial contractual ARPA Coordinator (ARPA00001) role to a regular County employee position. This position played a key role in the effective management and administration of New Castle County's SLFRF funds; coordinating the County's efforts to use its SLFRF funds, reviewing all proposed projects, working with a variety of stakeholders to coordinate the many aspects of deciding on and disbursing the County's SLFRF funds; working closely with outside experts (Grant Thornton and Guidehouse); providing regular updates to internal stakeholders, County Council, the CARES Act/ARPA Audit Committee and outside organizers seeking or receiving funding; working to ensure that SLFRF expenditures were made in accordance with the Act and consistent with guidance issued by the U.S. Department of Treasury; and working to ensure that the County meets its compliance and reporting obligations. This project ended in December 2024 and continued in ARPAADMIN as part of the Administrative Cost Estimate.

Project ARPA00045: Legal Fees

Project ARPA00045: Legal Fees
Period of Performance: 7/27/2022 – 6/6/2023
Funding amount: \$1,307.25
Cumulative Obligations: \$1,307.25
Cumulative Expenditures: \$1,307.25
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 7.1 Administrative Expenses
<u>Project Overview:</u> This project funded legal fees incurred to ensure compliance with state, local, and federal law concerning the County's program of rapid COVID-19 testing at a pharmacy site.

Project ARPA00046: Assistant Managing Director for Hope Center

Project ARPA00046: Assistant Managing Director for Hope Center
Period of Performance: 10/7/2022 – 12/31/2024
Funding amount: \$319,456.76
Cumulative Obligations: \$319,456.76
Cumulative Expenditures: \$319,456.76
Annual Obligations: \$78,352.92
Annual Expenditures: \$78,352.92
Project Expenditure Category: 2.16 Long-Term Housing Security: Services for Unhoused persons

Project Overview: This project funded the full-time, limited-term position of Assistant Managing Director for the Hope Center, a 192-room hotel New Castle County purchased in 2020 to house people experiencing homelessness during the COVID-19 pandemic. The Hope Center housed over 1,200 people experiencing homelessness and assisted 127 households to transition from the Hope Center to permanent housing. The Assistant Managing Director aided the increased capacity needs of the Hope Center and was involved in the day-to-day operations of the Center working directly with unhoused individuals and households as well as help with performance evaluation and partner development. The duties of Assistant Managing Director included assisting with the day-to-day operations of the organization including federally funded programming and reporting; preparing correspondence and other related functions; assisting with research, and reporting metrics; assisting with financial analysis of the Hope Center operations; planning onsite programming for Hope Center participants to further the goal of securing affordable housing; working with partners; growing internal and external partner relationships; supervising onsite New Castle County case managers; and implementing New Castle County-approved policies and procedures relevant to Hope Center operations.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$319,456.76
Performance Report
- Number of households receiving eviction prevention services (including legal representation): 0 - Number of affordable housing units preserved or developed: 0

Project ARPA00048: SHI SimpliGov Workflow for Web Development Services for Qualified Small Businesses

Project ARPA00048: SHI SimpliGov Workflow for Web Development Services for Qualified Small Businesses
Period of Performance: 6/17/2022 – 6/6/2023
Funding amount: \$1,566.51
Cumulative Obligations: \$1,566.51
Cumulative Expenditures: \$1,566.51
Annual Obligations: \$(13,593.24)
Annual Expenditures: \$0.00
Project Expenditure Category: 7.1 Administrative Expenses
Project Overview: This project funded activities completed by vendor SHI to build the online web portal needed to support the Web Development Services for Qualified Small Business program (ARPA00011). Specifically, this new workflow was used to gather requests efficiently and fairly from small businesses who wished to apply for the program and manage the documentation they submitted. The workflow was designed to allow for efficient information flow between the small business applicants and the assigned web service vendors who were chosen through the County's RFP process.

Project ARPA00049: Sustaining Opportunities for Playful STREAM Learning for NCC Children

Project ARPA00049: Sustaining Opportunities for Playful STREAM Learning for NCC Children
Period of Performance: 8/8/2023 – 12/31/2026
Funding amount: \$100,000.00
Cumulative Obligations: \$100,000.00
Cumulative Expenditures: \$100,000.00
Annual Obligations: \$0.00

Annual Expenditures: \$0.00
Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
<u>Project Overview:</u> The Delaware Children's Museum had to reduce staff due to the Museum's closure during the COVID-19 pandemic and the subsequent financial impacts of the closure. This project provides funding for the museum to address those financial impacts, enabling them to hire and re-hire staff members lost during the pandemic and to train the staff to meet the needs of the visitors to the museum and the children who participate in special Museum programs.
Programmatic Reporting:
Performance Report
Number of Non-Profits served (by program if recipient establishes multiple separate non-profit assistance programs): 1

Project ARPA00051: Hospitality Center 2.0

Project ARPA00051: Hospitality Center 2.0
Period of Performance: 8/9/2023 – Present
Funding amount: \$4,000,000.00
Cumulative Obligations: \$4,000,000.00
Cumulative Expenditures: \$405,720.84
Annual Obligations: \$0.00
Annual Expenditures: \$405,720.84
Project Expenditure Category: 2.16 Long-Term Housing Security: Services for Unhoused Persons
<u>Project Overview:</u> This project provides funding to support long-term housing and address housing insecurity concerns in New Castle County by providing eight transitional housing units for families experiencing homelessness. In addition, the residents will receive case management to assist them in securing more permanent housing and address any barriers they may face in an effort to ensure families served become independent and self-sustainable.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$4,000,000
Performance Report
- Number of households receiving eviction prevention services (including legal representation): 0 - Number of affordable housing units preserved or developed: 0

Project ARPA00052: YMCA Sexual Assault Response Center Support

Project ARPA00052: YMCA Sexual Assault Response Center Support
Period of Performance: 8/4/2022 – 5/2/2023
Funding amount: \$97,000.00
Cumulative Obligations: \$97,000.00
Cumulative Expenditures: \$97,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
<u>Project Overview:</u> This project provides YWCA Delaware with one-time gap funding to address the demonstrated FY23 shortfall to its Sexual Assault Response Center (SARC), the only statewide full-service sexual assault response center. SARC helps ensure survivors of sexual assault have access to the services they need to recover and heal. Specific services provided by

staff include the SARC Helpline, aftercare case management, counseling services, and legal services.
Programmatic Reporting:
Performance Report
Number of Non-Profits served (by program if recipient establishes multiple separate non-profit assistance programs): 1

Project ARPA00056: First Tee-Delaware

Project ARPA00056: First Tee-Delaware
Period of Performance: 12/13/2023 – 6/30/2024
Funding amount: \$9,200.00
Cumulative Obligations: \$9,200.00
Cumulative Expenditures: \$9,200.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
<u>Project Overview:</u> This project created youth golf programs at Maple Lane Elementary and Talley Middle School, as well as expanded after-school programming for youth residents from the Knollwood Community.
Programmatic Reporting:
Performance Report
Number of Non-Profits served (by program if recipient establishes multiple separate non-profit assistance programs): 1

Project ARPA00059: Overlook Colony Revitalization Project

Project ARPA00059: Overlook Colony Revitalization Project
Period of Performance: 4/15/2023 – Present
Funding amount: \$2,300,000.00
Cumulative Obligations: \$2,300,000.00
Cumulative Expenditures: \$1,869,954.26
Annual Obligations: \$0.00
Annual Expenditures: \$1,073,169.56
Project Expenditure Category: 2.15 Long-Term Housing Security: Affordable Housing
<u>Project Overview:</u> Project to fund the rehabilitation of thirty-six (36) affordable rental housing units in 3207 E. Brandywine Avenue, Claymont, DE 19703. Interfaith Community Housing of Delaware, Inc., ("Interfaith Community Housing of Delaware") was selected, based on their application, to receive a grant for their Overlook Colony Revitalization project to rehabilitate thirty-six (36) affordable rental housing units in Claymont. The subaward agreement with Interfaith Community Housing of Delaware contemplates transfers of up to \$2,300,000.00 to fund the renovation of thirty-six apartments in the Overlook Colony Apartments. These rental units will be made available to low income (25% - 60% of Area Median Income) families.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$2,300,000
Performance Report
Number of households receiving eviction prevention services (including legal representation): 0

- Number of affordable housing units preserved or developed: 32

Project ARPA00060: Knollwood Project, Claymont Boys & Girls Club

Project ARPA00060: Knollwood Project, Claymont Boys & Girls Club
Period of Performance: 4/26/2023 – 6/30/2024
Funding amount: \$25,000.00
Cumulative Obligations: \$25,000.00
Cumulative Expenditures: \$25,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 1.11 Community Violence Interventions
<u>Project Overview:</u> The Boys & Girls Clubs of Delaware, Inc., implemented the Knollwood Project, Claymont Boys & Girls Club, which provides afterschool programming for 18 teens from the Knollwood community, including targeted training and prevention, transportation to and from facility, and incentive trips to increase participation.
Programmatic Reporting:
Use of Evidence
• Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$25,000.00
Performance Report
• Number of workers enrolled in sectoral job training programs: 0 • Number of workers completing sectoral job training programs: 0 • Number of people participating in summer youth employment programs: 0

Project ARPA00063: A Safer Knollwood

Project ARPA00063: A Safer Knollwood
Period of Performance: 1/1/2024-9/1/2025
Funding amount: \$65,000.00
Cumulative Obligations: \$65,000.00
Cumulative Expenditures: \$47,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 1.11 Community Violence Interventions
<u>Project Overview:</u> Through this project, the Delaware Coalition Against Gun Violence will work with Knollwood youth and young adults to conduct a community needs assessment, develop an awareness campaign resulting from results of the assessment, and host a Community Safety Day to connect the community to resources and foster social cohesion. The purpose of this work is to reduce crime in the Knollwood Neighborhood.
Programmatic Reporting:
Use of Evidence
• Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$65,000.00
Performance Report
• Number of workers enrolled in sectoral job training programs: 0 • Number of workers completing sectoral job training programs: 0 • Number of people participating in summer youth employment programs: 0

Project ARPA00064: Upskill DE – Digital and Multimedia Training

Project ARPA00064: Upskill DE

Period of Performance: 4/26/2023 – Present
Funding amount: \$166,050.00
Cumulative Obligations: \$166,050.00
Cumulative Expenditures: \$61,200.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
<u>Project Overview:</u> Funding through this project enables the Go Make a Difference Corporation to implement the Upskill DE – Digital and Multimedia Training project, a program that provides training in digital and multimedia skills, as well as leadership and professional development, to youth in order to reduce violence and unemployment for youth disproportionately impacted by COVID-19.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$166,050.00
Performance Report
- The National Center for Education Statistics (“NCES”) School ID or NCES District ID: 1000230, 1000200, 1001240, 1001300 - Number of Students Participating in evidence-based tutoring programs: 25

Project ARPA00065: Chef at Reader’s Café

Project ARPA00065: Chef at Reader’s Café
Period of Performance: 7/25/2023 - 12/31/2024
Funding amount: \$169,801.38
Cumulative Obligations: \$169,801.38
Cumulative Expenditures: \$169,801.38
Annual Obligations: \$60,180.86
Annual Expenditures: \$60,180.86
Project Expenditure Category: 7.1 Administrative Expenses
<u>Project Overview:</u> This project funded the hiring of a full time Chef at the Reader’s Café, located in the Route 9 Library & Innovation Center, who developed, coordinated, and expanded the customer base and sales. The Chef fulfilled a key role in managing and supervising all operations at the café to stimulate its economic recovery from the pandemic, as well as provide low-income and low-access communities impacted by the Pandemic with fresh, healthy food options.

Project ARPA00066: Commercial Corridor Program

Project ARPA00066: Commercial Corridor Program
Period of Performance: 10/1/2023 – Present
Funding amount: \$700,000.00
Cumulative Obligations: \$700,000.00
Cumulative Expenditures: \$568,573.95
Annual Obligations: \$0.00
Annual Expenditures: \$314,864.79
Project Expenditure Category: 2.31 - Rehabilitation of Commercial Properties or Other Improvements
<u>Project Overview:</u> The County issued a request for priced proposals for professional services to establish a program designed to improve the health and appearance of targeted commercial corridor areas and revitalize the commerce for small business merchants in those underserved

communities. Vendor True Access Capital Corporation (“TAC”) submitted the winning bid, and the County engaged TAC to perform all services necessary and appropriate to distribute \$440,000 in ARPA-funded grants to eligible businesses.
Programmatic Reporting
Performance Report
Number of Small Businesses Served: 51

Project ARPA00068: Small Business Enterprise Program

Project ARPA00068: Small Business Enterprise Program
Period of Performance: 5/15/2023 – 9/30/2023
Funding amount: \$100,000.00
Cumulative Obligations: \$100,000.00
Cumulative Expenditures: \$100,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$4,450.00
Project Expenditure Category: 2.30 Technical Assistance, Counseling, or Business Planning
Project Overview: New Castle County has contracted with a vendor to create a Small Business Enterprise (SBE) Program designed to expand and diversify the pool of qualified, registered SBE vendors, facilitate eligibility for contract work, and actively match contract opportunities to SBE profiles. A corollary goal is to validate existing vendor registration data and develop SBE profile data to identify strategies and opportunities using data and business intelligence (BI) tools.
Programmatic Reporting:
Performance Report
Number of small businesses Served: 295

Project ARPA00069: NCC Elem Wellness Centers

Project ARPA00069: NCC Elementary School Wellness Centers
Period of Performance: 5/30/2023 – 6/30/2025
Funding amount: \$2,000,000.00
Cumulative Obligations: \$2,000,000.00
Cumulative Expenditures: \$2,000,000.00
Annual Obligations: \$500,000.00
Annual Expenditures: \$1,360,000.00
Project Expenditure Category: 2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
Project Overview: This project funds the creation of four new Wellness Centers in Elementary and Middle Schools to address trauma and health equity concerns as an aftermath of the Covid-19 pandemic. The schools selected, one in each of four school districts in the county, serve children in families living in poverty who have been disproportionately affected by the Covid-19 epidemic. Wellness Centers provide coordinated multidisciplinary medical, mental health, and nutrition services within the school building that are delivered by community-based health systems in cooperation with local school districts and school buildings.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$1,940,000.00
Performance Report
The National Center for Education Statistics (“NCES”) School ID or NCES District ID: 100008000027, 100023000271, 100020000231, 100130000252

- Number of Students Participating in evidence-based tutoring programs: N/A

Project ARPA00071: Consultant Services for Strategic and Operational Planning for the Hope Center

Project ARPA00071: Consultant Services for Strategic and Operational Planning for the Hope Center
Period of Performance: 12/12/2022 – 10/6/2023
Funding amount: \$114,409.50
Cumulative Obligations: \$114,409.50
Cumulative Expenditures: \$114,409.50
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery
Project Overview: On March 17, 2022, the County issued a request for proposals regarding consultant services to identify expansion opportunities for the Hope Center (the “Study”), BID# 22PP-008 (the “RFP”); and Vel-Kar, LLC was identified as the successful bidder in response to the RFP by the County. Preparation of the Study was determined to be an eligible use of CSLFR funds pursuant to 31 C.F.R. § 35.6(b)(3)(ii)(E)(3) and Expenditure Category 3.4: Public Sector Capacity: Effective Service Delivery. Vel-Kar provided consulting services for future strategic and operational planning for the Hope Center to design solutions to decrease systemic inequities and increase economic mobility for those currently identified as homeless.

Project ARPA00073: DCS Technology Youth Employment

Project ARPA00073: DCS Technology Youth Employment
Period of Performance: 10/6/2022 – 5/31/2025
Funding amount: \$2,642,038.74
Cumulative Obligations: \$2,642,038.74
Cumulative Expenditures: \$2,248,893.72
Annual Obligations: \$1,263,485.28
Annual Expenditures: \$882,156.76
Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)
Project Overview: The New Castle County (NCC) Department of Community Services (DCS) requested funding to provide assistance to unemployed or underemployed youth for job training, education, employment, and employment support in technology. This project expanded the current DCS Youth Employment Program by hiring additional youth year-round in meaningful computer technology work opportunities to address the negative economic impacts of COVID-19. The project hired additional youth during the summer. Funds were allocated to youth living in disproportionately impacted, low-income households. This is a companion project to ARPA00077.
Programmatic Reporting:
Use of Evidence
• Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$1,312,416.00
Performance Report
• Number of workers enrolled in sectoral job training programs: 294 • Number of workers completing sectoral job training programs: 94 • Number of people participating in summer youth employment programs: 0

Project ARPA00074: Rosegate Clean up

Project ARPA00074: Rosegate Clean up

Period of Performance: 9/30/2022 – 9/30/2022
Funding amount: \$401.90
Cumulative Obligations: \$401.90
Cumulative Expenditures: \$401.90
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety
<u>Project Overview:</u> This project funded activities completed by Project SEED to provide socialization and improve neighborhood health by organizing a communal clean-up of the Rosegate neighborhood. Project SEED completes neighborhood clean-ups to improve neglected areas of our communities, as well as build and reconstruct relationships amongst neighbors.

Project ARPA00075: Our Youth Inc NCC Housing Grant (Oliver's Estate)

Project ARPA00075: Our Youth Inc NCC Housing Grant (Oliver's Estate)
Period of Performance: 7/27/2023-9/20/2024
Funding amount: \$500,000.00
Cumulative Obligations: \$500,000.00
Cumulative Expenditures: \$500,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$367,000.00
Project Expenditure Category: 6.1 Revenue Replacement: Provision of Government Services
<u>Project Overview:</u> This project funds an affordable housing construction project, Oliver's Estate, initiated in response to the pandemic and its negative economic impacts. Oliver's Estate will provide residents with affordable housing as well as guidance in navigating the home buying process. New Castle County provided a share of the overall project investment.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$500,000.00
Performance Report
- Number of households receiving eviction prevention services (including legal representation): 0 - Number of affordable units preserved or developed: 0

Project ARPA00077: Code Differently Youth Technology Career Program

Project ARPA00077: Code Differently Youth Technology Career Program
Period of Performance: 10/1/2022 – 5/31/2025
Funding amount: \$1,989,419.92
Cumulative Obligations: \$1,989,419.92
Cumulative Expenditures: \$1,913,898.55
Annual Obligations: \$89,900.00
Annual Expenditures: \$498,019.35
Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)
<u>Project Overview:</u> Funding for this project allowed Code Differently to establish and administer a Youth Technology Career Program designed to provide education, training, career counseling, and related worksite experiences tailored for disadvantaged youth. This is a companion project to ARPA00073.
Programmatic Reporting:

Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$1,899,520.00
Performance Report
- Number of workers enrolled in sectoral job training programs: 294 - Number of workers completing sectoral job training programs: 94 - Number of people participating in summer youth employment programs: 0

Project ARPA00078: Sparrow Run Project, Greater Newark Boys & Girls Club

Project ARPA00078: Sparrow Run Project, Greater Newark Boys & Girls Club
Period of Performance: 1/25/2023-6/30/2024
Funding amount: \$37,448.24
Cumulative Obligations: \$37,448.24
Cumulative Expenditures: \$37,448.24
Annual Obligations: \$(182.76)
Annual Expenditures: \$0.00
Project Expenditure Category: 1.11 Community Violence Interventions
<u>Project Overview:</u> Funds provided to the Boys & Girls Clubs of Delaware, Inc. provided community violence interventions and after school programming for 20 teens from the Sparrow Run community. These activities included targeted training and prevention, transportation to and from the facility, and incentive trips to increase participation. The Greater Newark Boys & Girls Club sought funding to expand their services to more teens in the Sparrow Run community. The Club's programs provided educational and social opportunities to at-risk youth in a supervised environment and kept teens from engaging in risky behaviors and away from violent crime. The Sparrow Run community is in the New Castle County sub state area of Newark, Delaware. According to the 2020 American Community Survey (ACS), 8.3% of the children, 7.6% of the families, and 23.5% of all individuals are below the poverty level in the Newark, Delaware area.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$37,631.00
Performance Report
- Number of workers enrolled in sectoral job training programs: 0 - Number of workers completing sectoral job training programs: 0 - Number of people participating in summer youth employment programs: 0

Project ARPA00079: Oakmont Cleanup

Project ARPA00079: Oakmont Cleanup
Period of Performance: 10/24/2022 – 10/24/2022
Funding amount: \$643.90
Cumulative Obligations: \$643.90
Cumulative Expenditures: \$643.90
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety
<u>Project Overview:</u> This project funded activities completed by Project SEED to provide socialization and improve neighborhood health by organizing a communal clean-up of the Oakmont neighborhood. Project SEED completes neighborhood clean-ups to improve neglected areas of our communities, as well as build and reconstruct relationships amongst neighbors.

Project ARPA00081: Child, Inc. Studio Project

Project ARPA00081: Child, Inc. Studio Project
Period of Performance: 6/28/2023-12/31/2024
Funding amount: \$85,472.00
Cumulative Obligations: \$85,472.00
Cumulative Expenditures: \$85,472.00
Annual Obligations: \$29,236.20
Annual Expenditures: \$85,472.00
Project Expenditure Category: 2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
<u>Project Overview:</u> Funds for Child, Inc., were provided for the establishment of a studio in their existing Sparrow Run Family Resource Center to provide multimedia skills training for youth participants who have been disproportionately impacted by the COVID-19 pandemic. Partner organizations Travel Cause and the C.A.U.S.E. additionally provided technical and educational support as well as direct service programming, including youth engagement and training related to the Studio Project's sonic and video activities.
Programmatic Reporting:
Use of Evidence
The dollar amount of the total project spending that is allocated towards evidence-based interventions: \$85,472.00
Performance Report
- The National Center for Education Statistics ("NCES") School ID or NCES District ID: N/A - Number of students participating in evidence-based tutoring programs:44

Project ARPA00083: Central YMCA Housing

Project ARPA00083: Central YMCA Housing
Period of Performance: 7/26/2023-12/15/2023
Funding amount: \$500,000.00
Cumulative Obligations: \$500,000.00
Cumulative Expenditures: \$500,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 2.15 Long-term Housing Security: Affordable Housing
<u>Project Overview:</u> Young Men's Christian Association of Delaware ("YMCA of Delaware") was selected to receive a grant for their Central YMCA Male Supportive Housing program, to renovate the units that provide housing for single homeless males at their facility in Wilmington. The subaward agreement with YMCA of Delaware provides for up to \$500,000.00 to fund the renovation of 102 of the total 180 rooms in the existing Central YMCA facility. These units are provided to clients referred to by the Delaware Housing Alliance via the Central Intake Housing System. The YMCA of Delaware and its partners sought funding to renovate its five-story, 180 single-room facility to provide affordable housing and aid the homeless population affected by the COVID-19 pandemic. The facility was in need of renovation and additional funding was needed to assist the residents of the YMCA as they struggle with unemployment, food and housing insecurities, and mental and behavioral health issues.
Programmatic Reporting:
Use of Evidence
The dollar amount of the total project spending that is allocated towards evidence-based

interventions: \$500,000.00
Performance Report
Number of households receiving eviction prevention services (including legal representation): 0
Number of affordable housing units preserved or developed: 154

Project ARPA00084: Men's Workshop

Project ARPA00084: Men's Workshop
Period of Performance: 11/21/2022 – 11/21/2022
Funding amount: \$475.43
Cumulative Obligations: \$475.43
Cumulative Expenditures: \$475.43
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 1.12 Mental Health Services
<u>Project Overview:</u> The Let's Grow Together Men's Conference was held November 19th, 2022. During the workshop, facilitators in the field of mental health hosted different workshops and panel discussions on different topics addressing mental health. The conference's goal was to create a safe and open outlet in the community where men of different ages can learn about different mental health stigmas, help identify, understand and respond to different signs of possible mental illness and normalize conversations addressing mental health issues amongst men.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$475.43

Project ARPA00085: Women's Conference

Project ARPA00085: Women's Conference
Period of Performance: 3/14/2023 – 3/14/2023
Funding amount: \$745.02
Cumulative Obligations: \$745.02
Cumulative Expenditures: \$745.02
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 1.12 Mental Health Services
<u>Project Overview:</u> Project SEED hosted a Women's Conference, which included workshops with facilitators in the field of mental health to explore supporting mental health for women. This event enabled women to identify and address some most of the most common socio-economic reasons that may prevent women from recognizing mental health issues and seeking help, risk factors for mental health problems in women, and barriers to accessing mental health services among women.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$745.02

Project ARPA00086: Project SEED Uniforms

Project ARPA00086: Project SEED Uniforms
Period of Performance: 12/8/2022 – 6/16/2023
Funding amount: \$3,347.95

Cumulative Obligations: \$3,347.95
Cumulative Expenditures: \$3,347.95
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery
<u>Project Overview:</u> This project funded the purchase of uniforms for Project SEED members, enabling them to be easily recognized when carrying out official Project SEED activities in different communities and at events. They also allowed Project SEED members to maintain a professional image.

Project ARPA00088: Environmental Justice Project Eligibility

Project ARPA00088: Environmental Justice Project Eligibility
Period of Performance: 12/20/2022 – 6/6/2023
Funding amount: \$45,435.95
Cumulative Obligations: \$45,435.95
Cumulative Expenditures: \$45,435.95
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery
<u>Project Overview:</u> This project funded legal advice concerning the eligibility of remedial plans for two areas qualifying as QCTs and/or disproportionately impacted communities/populations, including potential solutions to address proximity to industrial sites which results in negative health outcomes.

Project ARPA00089: SBE Program Coordinator

Project ARPA00089: SBE Program Coordinator
Period of Performance: 1/22/2024 - 12/31/2024
Funding amount: \$187,676.66
Cumulative Obligations: \$187,676.66
Cumulative Expenditures: \$187,676.66
Annual Obligations: \$99,611.38
Annual Expenditures: \$99,611.38
Project Expenditure Category: 2.30 Technical Assistance, Counseling, or Business Planning
<u>Project Overview:</u> New Castle County, Delaware recruited and hired a Program Coordinator for its newly created Small Business Enterprise Office. This position helped lead the design, development, and implementation of expanded enterprise-level diversity and sustainability programs/initiatives, in collaboration with NCC's SBE technical consultant.
Programmatic Reporting
Use of Evidence
The dollar amount of the total project spending that is allocated towards evidence-based Interventions: \$0.00
Performance Report
Number of Small Businesses Served: 496

Project ARPA00090: Hope Center Academic Enrichment Program

Project ARPA00090: Hope Center Academic Enrichment Program
Period of Performance: 3/1/2023 – Present
Funding amount: \$213,089.00
Cumulative Obligations: \$213,089.00
Cumulative Expenditures: \$101,855.78

Annual Obligations: \$0.00
Annual Expenditures: \$65,785.23
Project Expenditure Category: 2.27 Addressing Impacts of Lost Instructional Time
<u>Project Overview:</u> This project is to establish and administer an after-school academic enrichment program for disadvantaged youths (K-12) living in a temporary shelter with their families at the New Castle County Hope Center. The program provides professional services, including outreach to families to enroll in the program; tutoring at-risk youths through a trauma-lens with empathy and compassion; engaging them to participate and explore their potential while understanding their experience of being homeless as a child; and inspiring their intellectual curiosity.
Programmatic Reporting:
Performance Report
- The National Center for Education Statistics ("NCES") School ID or NCES District ID: 100008000225, 100128000154, 100128000296, 100128000297, 100008000024, 100128000181, 100023000209, 100130000276, 100001500112, 100020000238 - Number of students participating in evidence-based tutoring programs: 218

Project ARPA00091: Labcorp Employee Testing

Project ARPA00091: Labcorp Employee Testing
Period of Performance: 12/6/2022 – 12/6/2022
Funding amount: \$232,936.00
Cumulative Obligations: \$232,936.00
Cumulative Expenditures: \$232,936.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 1.2 COVID-19 Testing
<u>Project Overview:</u> The funding for this project went towards the Payment of \$232,936 to LabCorp Corporation of America Holdings ("Labcorp") for the provision of COVID-19 testing to New Castle County employees from March 1, 2022, through August 1, 2022, pursuant to New Castle County Code 2.05.502.A.9 and 2 C.F.R. §200.320(c)(3). The time period covered by this request—March through July of 2022—corresponded with a substantial spike in COVID-19 cases in Delaware due to the Omicron and BA.5 variants of COVID-19.

Project ARPA00097: DDOJ – Prosecutors at Homicide Scenes

Project ARPA00097: DDOJ – Prosecutors at Homicide Scenes
Period of Performance: 6/24/2024 – Present
Funding amount: \$85,000.00
Cumulative Obligations: \$85,000.00
Cumulative Expenditures: \$28,810.33
Annual Obligations: \$0.00
Annual Expenditures: \$28,810.33
Project Expenditure Category: 1.11 Community Violence Interventions
<u>Project Overview:</u> New Castle County will partially fund a Delaware Department of Justice (DDOJ) initiative to compensate DDOJ prosecutors to appear after-hours at homicide scenes to improve the quality of homicide investigations, increase conviction rates, and reduce violent crime.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$85,000
Performance Report

• Number of workers enrolled in sectoral job training programs: 0
• Number of workers completing sectoral job training programs: 0
• Number of people participating in summer youth employment programs: 0

Project ARPA00098: Launcher Entrepreneurship Program

Project ARPA00098: Launcher Entrepreneurship Program
Period of Performance: 8/9/2023 – Present
Funding amount: \$308,174.73
Cumulative Obligations: \$308,174.73
Cumulative Expenditures: \$153,639.77
Annual Obligations: \$0.00
Annual Expenditures: \$153,639.77
Project Expenditure Category: 2.30 Technical Assistance, Counseling, or Business Planning
<u>Project Overview:</u> West End Neighborhood House is utilizing SLFRF funds to conduct a series of workshops in designated QCTs to provide support to entrepreneurs and small business owners. The workshops will include technical assistance, coaching, and making connections to funding opportunities.
Programmatic Reporting
Use of Evidence
The dollar amount of the total project spending that is allocated towards evidence-based Interventions: \$308,174.73
Performance Report
Number of Small Businesses Served: 112

Project ARPA00100: Milan Data Science Strategies – Develop and Analyze Performance Metrics for NCC Hope Center

Project ARPA00100: Milan Data Science Strategies – Develop and Analyze Performance Metrics for NCC Hope Center
Period of Performance: 5/22/2023-6/30/2024
Funding amount: \$24,000.00
Cumulative Obligations: \$24,000.00
Cumulative Expenditures: \$24,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery
<u>Project Overview:</u> Milan Data Science Strategies was selected via an RFP process to identify and develop key performance metrics to enhance, expand, and develop the New Castle County Hope Center programs. The consultant created a draft dashboard that can be used to track metrics in real time.

Project ARPA00108: YWCA - ESTEEM, YW Leaders, Healthy Relationships and Capacity Building

Project ARPA00108: YWCA - ESTEEM, YW Leaders, Healthy Relationships and Capacity Building
Period of Performance: 1/2/2024 – Present
Funding amount: \$274,110.00
Cumulative Obligations: \$274,110.00
Cumulative Expenditures: \$91,456.00
Annual Obligations: \$0.00

Annual Expenditures: \$0.00
Project Expenditure Category: 1.11 Community Violence Interventions
Project Overview: YWCA will improve and expand its youth development programming into the Rosegate and Richardson Park neighborhoods.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$274,110.00
Performance Report
- Number of workers enrolled in sectoral job training programs: 0 - Number of workers completing sectoral job training programs: 0 - Number of people participating in summer youth employment programs: 0

Project ARPA00111: Rosegate Playgrounds

Project ARPA00111: Rosegate Playgrounds
Period of Performance: 5/1/2024 – 4/18/2025
Funding amount: \$235,919.96
Cumulative Obligations: \$235,919.96
Cumulative Expenditures: \$235,919.96
Annual Obligations: \$0.00
Annual Expenditures: \$235,919.96
Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety
Project Overview: New Castle County funded this project to install new playground equipment and PIP Safety Surfacing in the Rosegate community.

Project ARPA00118: Exceptional Care for Children - Airway Clearance

Project ARPA00118: Exceptional Care for Children - Airway Clearance
Period of Performance: 6/29/2023 – Present
Funding amount: \$74,950.00
Cumulative Obligations: \$74,950.00
Cumulative Expenditures: \$49,688.00
Annual Obligations: \$0.00
Annual Expenditures: \$20,738.00
Project Expenditure Category: 1.9 COVID 19 Assistance to Non-Profits
Project Overview: This project provided funds for Exceptional Care for Children, Inc. ("ECC"), for the purchase of airway clearance systems to help the medically fragile children whom ECC treats, many of whom have complex respiratory issues and other health conditions that are exacerbated by COVID-19. ECC is partnering with Hillrom to purchase specific airway clearance systems that are used to help clear secretions from the airways of individuals with conditions that affect their ability to clear their own airways, such as cystic fibrosis or neuromuscular disorders, and may also be equipped with nebulizers or other features that can help to deliver medications or other treatments directly to the airways.
Programmatic Reporting:
Performance Report
Number of Non-Profits served: 1

Project ARPA00119: Everett Theatre ARPA Support

Project ARPA00119: Everett Theatre ARPA Support
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Period of Performance: 6/21/2023 – 8/2/2023
Funding amount: \$35,000.00
Cumulative Obligations: \$35,000.00
Cumulative Expenditures: \$35,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
<u>Project Overview:</u> This project provided one-time funding to the Everett Theatre as support for its financial impacts due to the COVID-19 pandemic, particularly donations lost due to inability to hold the organization's gala fundraiser in 2021.
Programmatic Reporting:
Performance Report
Number of Non-Profits served: 1

Project ARPA00121: YWCA's Sexual Assault Response Center – Maintaining Capacity for Increased Needs

Project ARPA00121: YWCA's Sexual Assault Response Center – Maintaining Capacity for Increased Needs
Period of Performance: 7/1/2023 – Present
Funding amount: \$344,075.00
Cumulative Obligations: \$344,075.00
Cumulative Expenditures: \$110,092.04
Annual Obligations: \$0.00
Annual Expenditures: \$110,092.04
Project Expenditure Category: 1.11 Community Violence Interventions
<u>Project Overview:</u> This project provides funding for the YWCA to operate Delaware's only Sexual Assault Response Center (SARC) and allows YWCA to sustain and expand services.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$344,075.00
Performance Report
- Number of workers enrolled in sectoral job training programs: 0 - Number of workers completing sectoral job training programs: 0 - Number of people participating in summer youth employment programs: 0

Project ARPA00122: Amanecer Counseling: Supporting Female Victims of Domestic Violence

Project ARPA00122: Amanecer Counseling: Supporting Female Victims of Domestic Violence
Period of Performance: 7/1/2023-6/30/2025
Funding amount: \$100,528.99
Cumulative Obligations: \$100,528.99
Cumulative Expenditures: \$57,042.61
Annual Obligations: \$(0.01)
Annual Expenditures: \$44,616.56
Project Expenditure Category: 1.11 Community Violence Interventions
<u>Project Overview:</u> This project provides SLFRF funds to support goals to improve mental health-related outcomes among low-income, female victims of domestic violence and provide emergency food resources and financial support to avoid eviction/utility shut-off and/or legal protection. These activities help prevent physical harm to 50 female victims of domestic violence.

Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$100,529.00
Performance Report
- Number of workers enrolled in sectoral job training programs: 0 - Number of workers completing sectoral job training programs: 0 - Number of people participating in summer youth employment programs: 0

Project ARPA00123: Delaware Center for Justice: Adult Victim's Services

Project ARPA00123: Delaware Center for Justice: Adult Victim's Services
Period of Performance: 5/1/2024-3/31/2025
Funding amount: \$50,000.00
Cumulative Obligations: \$50,000.00
Cumulative Expenditures: \$50,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$50,000.00
Project Expenditure Category: 1.11 Community Violence Interventions
<u>Project Overview:</u> The program provided SLFRF funding to Delaware Center for Justice, Inc. to expand behavioral health services to those who suffer from domestic abuse.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$50,000.00
Performance Report
- Number of workers enrolled in sectoral job training programs: N/A - Number of workers completing sectoral job training programs: N/A - Number of people participating in summer youth employment programs: N/A

Project ARPA00124: Child Inc: Domestic Violence Community Health Worker Program

Project ARPA00124: Child Inc: Domestic Violence Community Health Worker Program
Period of Performance: 7/16/2024-9/30/2025
Funding amount: \$375,000.00
Cumulative Obligations: \$375,000.00
Cumulative Expenditures: \$227,425.00
Annual Obligations: \$0.00
Annual Expenditures: \$227,425.00
Project Expenditure Category: 2.19 Social Determinants of Health: Community Health Workers or Benefits Navigators
<u>Project Overview:</u> This project is to support Child Inc. in hiring additional Community Health Workers to provide case management and other support to women and children impacted by domestic violence.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$375,000.00

Project ARPA00126: Annual SimpliGov Maintenance & Subscription

Project ARPA00126: Annual SimpliGov Maintenance & Subscription
Period of Performance: 4/17/2023-6/7/2024
Funding amount: \$70,038.30
Cumulative Obligations: \$70,038.30
Cumulative Expenditures: \$70,038.30
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 7.1 Administrative Expenses
<u>Project Overview:</u> This project funded the annual (12-month) maintenance and subscription for SimpliGov, the system of record for all of the county's SLFRF project requests and grant programs, ensuring robust grant administration and document management.

Project ARPA00127: Critical Home Repairs for Low-Income Families

Project ARPA00127: Critical Home Repairs for Low-Income Families
Period of Performance: 9/27/2023-5/3/2024
Funding amount: \$90,000.00
Cumulative Obligations: \$90,000.00
Cumulative Expenditures: \$90,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 2.18 Housing Support: Other Housing Assistance
<u>Project Overview:</u> This project provided funding to Good Neighbors Inc. to conduct repairs to 25 low-income homes inside the County area, helping combat housing insecurity and the lack of affordable housing.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$90,000
Performance Report
- Number of households receiving eviction prevention services (including legal representation): 0 - Number of affordable housing units preserved or developed: 30

Project ARPA00128: Sparrow Run 3x3 Basketball Tournament

Project ARPA00128: Sparrow Run 3x3 Basketball Tournament
Period of Performance: 6/21/2023 – 8/3/2023
Funding amount: \$1,172.13
Cumulative Obligations: \$1,172.13
Cumulative Expenditures: \$1,172.13
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 6.1 Revenue Replacement: Provision of Government Services
<u>Project Overview:</u> This Project SEED initiative funded the procurement of necessary items (referees, shirts, trophies, medals) for a 3X3 basketball Tournament that the Project SEED team hosted in the Sparrow Run neighborhood on June 24, 2023. One of the main goals of the basketball tournament was to promote health and wellness amongst the youth of the Sparrow Run Neighborhood.

Project ARPA00129: Position: ARPA Finance Officer

Project ARPA00129: Position: ARPA Finance Officer
Period of Performance: 4/11/2023-12/31/2024
Funding amount: \$334,145.56
Cumulative Obligations: \$334,145.56
Cumulative Expenditures: \$334,145.56
Annual Obligations: \$334,145.56
Annual Expenditures: \$0.00
Project Expenditure Category: 7.1 Administrative Expenses
<u>Project Overview:</u> This project funds the addition of a full-time ARPA Finance Officer. The ARPA Finance Officer carries out multiple activities to ensure successful implementation of the ARPA funding, including: Serving as key Point of Contact (POC) for the CFO and other Finance department employees to the ARPA process; serving as liaison to County Auditor for data requests concerning SLFRF; serving as Finance department point of contact for all Single Audit requests concerning SLFRF; accessing expenditure data and provide regular internal reports on funds encumbered and expended; reviewing quarterly and annual reports as prepared by the county's outside compliance partner Guidehouse; providing legal support as needed to draft sub-award agreements, beneficiary agreements, MOUs and contracts; serving as liaison for assigned potential recipients of funds, shepherding them through the ARPA review process, including helping them apply for UEIs and helping them provide necessary documentation for the review process; coordinating with other members of the internal ARPA team on the overall portfolio of projects; and collaborating with team in preparing updates for Count Council. This project ended in December 2024 and continued in ARPAADMIN as part of the Administrative Cost Estimate.

Project ARPA00132: ARPA Eligibility Legal Review – Rt 9 Library Innovation Center

Project ARPA00132: ARPA Eligibility Legal Review – Rt 9 Library Innovation Center
Period of Performance: 9/6/2023-6/30/2024
Funding amount: \$81,473.00
Cumulative Obligations: \$81,473.00
Cumulative Expenditures: \$81,473.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery
<u>Project Overview:</u> This project funded legal services connected to another SLFRF-funded project. Namely, NCC utilized funding to request a legal opinion concerning the Route 9 County Library Innovation Center Reader's Cafe Chef project, ARPA00065.

Project ARPA00133: Grant to Humane Animal Partners

Project ARPA00133: Grant to Humane Animal Partners
Period of Performance: 9/15/2023 –9/15/2023
Funding amount: \$150,000.00
Cumulative Obligations: \$150,000.00
Cumulative Expenditures: \$150,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
<u>Project Overview:</u> Humane Animal Partners received SLFRF funding to address pandemic impacts to their budget.
Programmatic Reporting:

Performance Report
Number of Non-Profits served (by program if recipient establishes multiple separate non-profit assistance programs): 1

Project ARPA00134: Grant to Forgotten Cats, Inc

Project ARPA00134: Grant to Forgotten Cats, Inc
Period of Performance: 9/15/2023 – 9/22/2023
Funding amount: \$51,608.00
Cumulative Obligations: \$51,608.00
Cumulative Expenditures: \$51,608.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
<u>Project Overview:</u> Forgotten Cats received SLFRF funding to address pandemic impacts to their budget.
Programmatic Reporting:
Performance Report
Number of Non-Profits served (by program if recipient establishes multiple separate non-profit assistance programs): 1

Project ARPA00135: Grant to Faithful Friends Animal Society

Project ARPA00135: Grant to Faithful Friends Animal Society
Period of Performance: 9/15/2023 – 9/22/2023
Funding amount: \$150,000.00
Cumulative Obligations: \$150,000.00
Cumulative Expenditures: \$150,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
<u>Project Overview:</u> This grant is for the Faithful Friends Animal Society, a No-kill facility that provides support for 18,000 animals per year and will address pandemic impacts to their budget.
Programmatic Reporting:
Performance Report
Number of Non-Profits served (by program if recipient establishes multiple separate non-profit assistance programs): 1

Project ARPA00139: Latin American Community Center Inc

Project ARPA00139: Latin American Community Center Inc
Period of Performance: 9/14/2023 – 11/22/2023
Funding amount: \$500,000.00
Cumulative Obligations: \$500,000.00
Cumulative Expenditures: \$500,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 2.11 Healthy Childhood Environments: Child Care
<u>Project Overview:</u> This project supported expanding childcare access in the community through the

construction of a brand-new Early Development Center. The Latin American Community Center Inc. used funds to assist with the purchase of the land as well as a renovation to transform the building to fit the needs of the childcare program.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$500,000.00
Performance Report
- Number of children served by childcare and early learning services (pre-school/pre-K/ages 3-5): 33 - Number of families served by home visiting: 0

Project ARPA00140: Little Mill Creek Restoration at Woodland Run Park

Project ARPA00140: Little Mill Creek Restoration at Woodland Run Park
Period of Performance: 7/19/2023 – 5/1/2025
Funding amount: \$585,900.85
Cumulative Obligations: \$585,900.85
Cumulative Expenditures: \$585,900.85
Annual Obligations: \$(6,843.63)
Annual Expenditures: \$177,090.18
Project Expenditure Category: 5.6 Clean Water: Stormwater
<u>Project Overview:</u> This project provided the final restoration design of the Little Mill Creek and tributaries. The contracted firm provides geotechnical and structural engineering for two pedestrian bridge crossings, as well as detailed recommendations to protect park amenities and improve flood conveyance and fish passage.

Project ARPA00143: ARPA Community Liaison Position Request

Project ARPA00143: ARPA Community Liaison Position Request
Period of Performance: 5/9/2023-12/31/2024
Funding amount: \$306,149.70
Cumulative Obligations: \$306,149.70
Cumulative Expenditures: \$306,149.70
Annual Obligations: \$101,074.38
Annual Expenditures: \$101,074.38
Project Expenditure Category: 7.1 Administrative Expenses
<u>Project Overview:</u> This project funds the addition of a full-time ARPA Community Liaison. The ARPA Community Liaison has carried out multiple activities to ensure successful implementation of the ARPA funding, including: communicating with non-profit organizations who have applied for funding; supporting them in applying for Unique Entity Identifiers where necessary; scheduling follow-up meetings in person or virtually where necessary to gather additional information and documentation; working with the ARPA team, Guidehouse and Communications team to compile and share information on community impacts; and collaborating with ARPA team members to develop and manage specific programs planned. This project ended in December 2024 and continued in ARPAADMIN as part of the Administrative Cost Estimate.

Project ARPA00144: Literacy Empowers

Project ARPA00144: Literacy Empowers
Period of Performance: 3/1/2024-6/30/2025
Funding amount: \$55,000.00
Cumulative Obligations: \$55,000.00

Cumulative Expenditures: \$51,182.46
Annual Obligations: \$3,913.78
Annual Expenditures: \$27,777.92
Project Expenditure Category: 2.4 Household Assistance: Internet Access Programs
<u>Project Overview:</u> This project provides SLFRF funds to Literacy Delaware to rebuild and expand literacy programs, including expanding access to digital literacy skills to disproportionately impacted adult learners.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$55,000.00
Performance Report
Number of households served (by program if recipient establishes multiple separate household assistance programs): 177

Project ARPA00147: The Delaware Center for Contemporary Arts, Inc.

Project ARPA00147: The Delaware Center for Contemporary Arts, Inc.
Period of Performance: 9/15/2023 – 9/22/2023
Funding amount: \$100,000.00
Cumulative Obligations: \$100,000.00
Cumulative Expenditures: \$100,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
<u>Project Overview:</u> This project provides on-time funding to the Delaware Center for Contemporary Arts, Inc., who applied for assistance to replace their lost revenue due to the COVID-19 pandemic. The Delaware Center for Contemporary Arts has struggled to keep and maintain salaried and hourly employees as well as other operational costs due to the loss of revenue.
Programmatic Reporting:
Performance Report
Number of Non-Profits served (by program if recipient establishes multiple separate non-profit assistance programs): 1

Project ARPA00148: District 3 Additional Parks Crew

Project ARPA00148: District 3 Additional Parks Crew
Period of Performance: 3/28/2024 - 12/31/2024
Funding amount: \$326,291.64
Cumulative Obligations: \$326,291.64
Cumulative Expenditures: \$326,291.64
Annual Obligations: \$171,497.69
Annual Expenditures: \$243,935.64
Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety
<u>Project Overview:</u> The purpose of this project was to establish and hire additional parks crew workers in the District 3 Corridor of New Castle County. This crew consisted of (1) Crew Chief 1, (2) Motor Equipment Operator Is (MEO) and (2) Maintenance & Construction Workers (M&C). The funds were also used to purchase equipment for the new parks crew, including (1) crew cab dump truck, (1) 20' landscape trailer, (2) 60" trim mowers, (2) weed eaters, (2) handheld blowers, and

miscellaneous hand tools.

Project ARPA00149: Banning Park - 2nd Turf Field, Drainage, Pavilions

Project ARPA00149: Banning Park - 2nd Turf Field, Drainage, Pavilions
Period of Performance: 8/1/2024 - 2/28/2025
Funding amount: \$1,400,000.00
Cumulative Obligations: \$1,400,000.00
Cumulative Expenditures: \$772,144.97
Annual Obligations: \$0.00
Annual Expenditures: \$772,144.97
Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety
<u>Project Overview:</u> New Castle County is using the requested funds to construct a second synthetic turf field, improve spectator stands, provide additional parking, and install a new pavilion with drainage improvements.

Project ARPA00150: Surratte Play Area Improvements

Project ARPA00150: Surratte Play Area Improvements
Period of Performance: 9/12/2024 - Present
Funding amount: \$246,221.60
Cumulative Obligations: \$246,221.60
Cumulative Expenditures: \$89,976.25
Annual Obligations: \$246,221.60
Annual Expenditures: \$89,976.25
Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety
<u>Project Overview:</u> This project funds the installation of new playground equipment and required surfaces below the equipment at the County's Surratte Park. These activities will improve park amenities at Surratte Park, which is located in Census Tract 154, a Qualified Census Tract that is also adjacent to other QCTs. This park is easily accessible to the multiple neighborhoods that surround it and is a heavily used outdoor recreational space. The playground equipment required replacement due to age and wear and tear from use.

Project ARPA00152: Surratte Tree Removal/Shade Installation

Project ARPA00152: Surratte Tree Removal/Shade Installation
Period of Performance: 4/30/2024 – 5/23/2025
Funding amount: \$65,832.00
Cumulative Obligations: \$65,832.00
Cumulative Expenditures: \$65,832.00
Annual Obligations: \$0.00
Annual Expenditures: \$55,532.00
Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety
<u>Project Overview:</u> New Castle County used this project's funding to remove the trees near the Surratte Park's pool and replace them with a shade structure.

Project ARPA00154: Rosegate Park Cameras and Lighting Installation

Project ARPA00154: Rosegate Park Cameras and Lighting Installation
Period of Performance: 10/1/2024 – Present

Funding amount: \$42,874.11
Cumulative Obligations: \$42,874.11
Cumulative Expenditures: \$0.00
Annual Obligations: \$42,874.11
Annual Expenditures: \$0.00
Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety
<u>Project Overview:</u> This project is to install cameras and lighting along pathways as requested by the community. These improvements will increase the safety of the pathways, contributing to the community's health and wellness. This project is intended to improve safety and lighting in the Rosegate Community, which is located in Census Tract 155.02, a Qualified Census Tract.

Project ARPA00156: Planned Parenthood DE

Project ARPA00156: Planned Parenthood DE
Period of Performance: 9/15/2023 – 9/22/2023
Funding amount: \$55,000.00
Cumulative Obligations: \$55,000.00
Cumulative Expenditures: \$55,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
<u>Project Overview:</u> This project provided one-time funding to Planned Parenthood of Delaware to replace a significant loss in revenue attributable to the COVID-19 pandemic and the related shutdowns. Planned Parenthood attempted to stay open in the early stages but eventually had to shut down. Once re-opened, the expense of PPE and loss of donations continued to place a burden on the organization.
Programmatic Reporting:
Performance Report
Number of Non-Profits served (by program if recipient establishes multiple separate non-profit assistance programs): 1

Project ARPA00160: Project SEED: Program Budget 6-12 Month Projection

Project ARPA00160: Project SEED: Program Budget 6-12 Month Projection
Period of Performance: 10/19/2023 - 12/31/2024
Funding amount: \$43,147.68
Cumulative Obligations: \$43,147.68
Cumulative Expenditures: \$43,147.68
Annual Obligations: \$21,935.43
Annual Expenditures: \$21,935.43
Project Expenditure Category: 1.11 Community Violence Interventions*
<u>Project Overview:</u> The Project SEED (Sustained Empowerment Enhancement & Development) program is in the Building Better Communities initiative, intended to strengthen neighborhoods and decrease violence, using a phased approach to support neighborhood self-sufficiency and growth. Understanding that each neighborhood has unique challenges that, left unaddressed, will reduce quality of life for residents, Project SEED uses an integrated, multi-disciplinary approach to address quality-of-life issues in each neighborhood and aims to identify and empower community champions to organize fellow residents in making change.
Programmatic Reporting:

Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: 0
Performance Report
- Number of workers enrolled in sectoral job training programs: 0 - Number of workers completing sectoral job training programs: 0 - Number of people participating in summer youth employment programs: 0

Project ARPA00161: Kingswood Community Center

Project ARPA00161: Kingswood Community Center
Period of Performance: 3/15/2024 – 5/30/2025
Funding amount: \$100,000.00
Cumulative Obligations: \$100,000.00
Cumulative Expenditures: \$100,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$100,000.00
Project Expenditure Category: 2.14 Healthy Childhood Environments: Early Learning
Project Overview: This project provided SLFRF funds to Kingswood Community Center, Inc. to add new teachers to its Early Learning Academy. This addition brought its capacity back to pre-pandemic levels, which were reduced due to social distancing and remote learning requirements due to the pandemic. Expanding these services will benefit local children who grow up in largely low-income households.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$100,000.00
Performance Report
- Number of children served by childcare and early learning services (pre-school/pre-K/ages 3-5): 65 - Number of families served by home visiting: 42

Project ARPA00162: Kind to Kids

Project ARPA00162: Kind to Kids
Period of Performance: 2/5/2024 – Present
Funding amount: \$100,000.00
Cumulative Obligations: \$100,000.00
Cumulative Expenditures: \$99,989.97
Annual Obligations: \$17,252.66
Annual Expenditures: \$81,178.50
Project Expenditure Category: 2.13 Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System
Project Overview: This project provides SLFRF funds to support the Kind to Kids UGrad Education Program in providing resources to foster care students to achieve in school and succeed in their education and future careers. Kind to Kids gives students the support to obtain a high school degree, succeed in college, trade school or a career after graduation by assigning an education advocate to each child enrolled in the program that will assist by connecting students to tutors and college and career prep, developing support systems, assisting with enrollment, and providing individual support.
Programmatic Reporting:

Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$100,000.00
Performance Report
- Number of children served by childcare and early learning services (pre-school/pre-K/ages 3-5): 0 - Number of families served by home visiting: 90

Project ARPA00166: SE5, SCG Community Outreach Initiative: Collaborating with The BBC

Project ARPA00166: SE5, SCG Community Outreach Initiative: Collaborating with The BBC
Period of Performance: 3/15/2024-6/14/2024
Funding amount: \$149,999.00
Cumulative Obligations: \$149,999.00
Cumulative Expenditures: \$149,999.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 1.11 Community Violence Interventions
<u>Project Overview:</u> SpeakEnglish5, SCG Inc. will utilize funds for programming designed to "address crime prevention and violence reduction in a multidisciplinary fashion". Subrecipient's initiative will provide violence intervention to the residents of the Pleasantville and Brookside communities through a multidiscipline approach, including youth workforce development and mentorship, as well as life coaching for adults. The funds will be used for staff costs, program materials, and guest speakers serving over 500 youth and adults.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$149,999.00
Performance Report
- Number of workers enrolled in sectoral job training programs: 0 - Number of workers completing sectoral job training programs: 0 - Number of people participating in summer youth employment programs: 0

Project ARPA00167: 2019-2022 Countywide Sanitary Sewer Point Repair

Project ARPA00167: 2019-2022 Countywide Sanitary Sewer Point Repair
Period of Performance: 6/10/2024-3/8/2025
Funding amount: \$735,800.00
Cumulative Obligations: \$735,800.00
Cumulative Expenditures: \$735,800.00
Annual Obligations: \$34,269.16
Annual Expenditures: \$405,791.92
Project Expenditure Category: 5.2 Clean Water: Centralized Wastewater Collection and Conveyance
<u>Project Overview:</u> This project included the repair of sanitary sewer point repairs, manhole repairs, sanitary lateral repairs, associated rehabilitation and performance of all necessary work to perform the mentioned tasks including, but not limited to, associated demolition, clearing, grubbing, dewatering, bypass pumping, pavement removal, maintenance of traffic, restoration of grass areas, curb, sidewalk, or pavement replacement, drainage and erosion/sediment control and all associated work in accordance with the project plans and specifications.
Programmatic Reporting:

Projected/actual construction start date: 6/10/2024
Projected actual initiation of operations date: 10/8/2024
Location Type: Address
Location Details: #'s 4 – 200 South Dupont Road, Wilmington, DE, 19805
Public Water System (PWS) ID Number: N/A
National Pollutant Discharge Elimination System (NPDES) Permit Number: DE0020320
Median Household Income of Service Area: \$86,020.00
Lowest Quintile Income of the service area: \$18,822.00

Project ARPA00170: Big Brothers Big Sisters of Delaware

Project ARPA00170: Big Brothers Big Sisters of Delaware
Period of Performance: 2/20/2024-2/7/2025
Funding amount: \$100,000.00
Cumulative Obligations: \$100,000.00
Cumulative Expenditures: \$100,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$100,000.00
Project Expenditure Category:
<u>Project Overview:</u> This project provides funding to Big Brothers Big Sisters of Delaware to expand tutoring and mentoring within schools in New Castle County, primarily those in Promise Neighborhoods. Big Brothers Big Sisters works with students in Title I schools in the City of Wilmington and received requests for additional tutoring and mentoring services during and following the COVID-19 pandemic. The organization used funds to build capacity to service an additional 200 youth county-wide.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$100,000
Performance Report
- The National Center for Education Statistics ("NCES") School ID or NCES District ID: 100130000254; 100128000297 - Number of Students Participating in evidence-based tutoring programs: 40

Project ARPA00171: Center for Structural Equity

Project ARPA00171: Center for Structural Equity
Period of Performance: 1/25/2024 – Present
Funding amount: \$150,000.00
Cumulative Obligations: \$150,000.00
Cumulative Expenditures: \$59,470.50
Annual Obligations: \$0.00
Annual Expenditures: \$59,470.50
Project Expenditure Category: 1.11 Community Violence Interventions
<u>Project Overview:</u> This project will use SLFRF funds to support the Center for Structural Equity to create a violence intervention program aimed at assisting students who have shown a decrease in academic achievement, a decrease in school attendance, or other indicators that they may be a victim or perpetrator of youth crime.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based

interventions: \$150,000.00
Performance Report
- Number of workers enrolled in sectoral job training programs: 180 - Number of workers completing sectoral job training programs: 76 - Number of people participating in summer youth employment programs: 108

Project ARPA00174: The Teen Warehouse: High-Risk Youth Mentoring Program

Project ARPA00174: The Teen Warehouse: High-Risk Youth Mentoring Program
Period of Performance: 4/29/2024 – 5/30/2025
Funding amount: \$100,000.00
Cumulative Obligations: \$100,000.00
Cumulative Expenditures: \$100,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$100,000.00
Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)
<u>Project Overview:</u> This project provided funds to Teen Warehouse Inc. to conduct comprehensive employability skills training, as well as job assistance, personal development, and soft skills training to equip unemployed youth with the ability to obtain and retain employment in any field.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$100,000.00
Performance Report
- Number of workers enrolled in sectoral job training programs: 192 - Number of workers completing sectoral job training programs: 154 - Number of people participating in summer youth employment programs: 50

Project ARPA00179: Wilton Park Improvements

Project ARPA00179: Wilton Park Improvements
Period of Performance: 9/15/2024 – 11/15/2024
Funding amount: \$237,600.00
Cumulative Obligations: \$237,600.00
Cumulative Expenditures: \$237,600.00
Annual Obligations: \$0.00
Annual Expenditures: \$237,600.00
Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety
<u>Project Overview:</u> New Castle County provided improvements to the deteriorated amenities within Wilton Park, including game courts and pathways.

Project ARPA00183: Fair Chance

Project ARPA00183: Fair Chance
Period of Performance: 12/14/2023 – 5/3/2024
Funding amount: \$99,960.00
Cumulative Obligations: \$99,960.00
Cumulative Expenditures: \$99,960.00
Annual Obligations: \$0.00

Annual Expenditures: \$0.00
Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)
<u>Project Overview:</u> This project partially funded the Hope Center's Career Services program and wraparound services for the unemployed, underemployed, and those facing housing or food insecurity who have been negatively impacted by the COVID-19 pandemic.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$100,000.00
Performance Report
- Number of workers enrolled in sectoral job training programs: 0 - Number of workers completing sectoral job training programs: 0 - Number of people participating in summer youth employment programs: 0

Project ARPA00184: First State Squash

Project ARPA00184: First State Squash
Period of Performance: 9/1/2023 – 10/18/2024
Funding amount: \$100,000.00
Cumulative Obligations: \$100,000.00
Cumulative Expenditures: \$100,000.00
Annual Obligations: \$20,331.42
Annual Expenditures: \$22,344.22
Project Expenditure Category: 2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
<u>Project Overview:</u> This project provided SLFRF funds to support First State Squash to supply academic support, squash training as a form of physical activity, and wellness education for students located in Title I schools.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$100,000
Performance Report
- The National Center for Education Statistics ("NCES") School ID or NCES District ID: 100001400106; 100000600017; 100001000079; 100020000232; 100005900372 - Number of Students Participating in evidence-based tutoring programs: 70

Project ARPA00192: Leading Youth Through Empowerment: Pandemic Related Learning Loss and College Access Issues in Low-to-Moderate Income New Castle County Students

Project ARPA00192: Leading Youth Through Empowerment: Pandemic Related Learning Loss and College Access Issues in Low-to-Moderate Income New Castle County Students
Period of Performance: 2/20/2024-12/13/2024
Funding amount: \$193,655.00
Cumulative Obligations: \$193,655.00
Cumulative Expenditures: \$193,655.00
Annual Obligations: \$0.00
Annual Expenditures: \$69,334.89
Project Expenditure Category: 2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services

Project Overview: This project provided Leading Youth Through Empowerment, Inc. with SLFRF funds to create two programs that serve low-to-moderate income students in New Castle County. These programs were designed to ensure the middle and high school students who have lost educational ground or have gotten lost in the college application process receive the assistance needed, and to benefit at-risk students of New Castle County.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$193,655.00
Performance Report
- The National Center for Education Statistics (“NCES”) School ID or NCES District ID: N/A - Number of Students Participating in evidence-based tutoring programs: 198

Project ARPA00197: Bethel CARES: Power Lunch Program

Project ARPA00197: Bethel CARES: Power Lunch Program
Period of Performance: 4/22/2024 – 6/13/2025
Funding amount: \$125,000.00
Cumulative Obligations: \$125,000.00
Cumulative Expenditures: \$125,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$125,000.00
Project Expenditure Category: 2.1 Household Assistance: Food Programs
Project Overview: Bethel CARES, Inc. utilized this project’s funds to provide up to 500 additional meals for families within impacted community in New Castle County. The program was designed to feed individuals and families who have been impacted by hunger from financial hardships, homelessness, food disparities, addictions, and other challenges exacerbated by the COVID-19 pandemic.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$125,000.00
Performance Report
Number of households served (by program if recipient establishes multiple separate household assistance programs): 720

Project ARPA00200: ARPA Grant Program for Volunteer Fire Companies

Project ARPA00200: ARPA Grant Program for Volunteer Fire Companies
Period of Performance: 11/28/2023 – 12/15/2023
Funding amount: \$1,000,000.00
Cumulative Obligations: \$1,000,000.00
Cumulative Expenditures: \$1,000,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
Project Overview: New Castle County does not operate a professional fire service and relies upon non-profit volunteer fire companies to provide fire and ambulance services to the County’s residents. The applicants requested funds to mitigate financial losses, continue and expand their work to meet the needs of citizens of New Castle County. The Volunteer Fire Companies serving

New Castle County, Delaware has endured similar and severe public health and negative economic impacts that have either been caused or exacerbated by the COVID-19 Public Health Emergency. To this end, this program is a targeted grant program to support these VFCs.
Programmatic Reporting:
Performance Report
Number of Non-Profits served (by program if recipient establishes multiple separate non-profit assistance programs): 21

Project ARPA00201: Wilmington Hope Commission: HEAT Program

Project ARPA00201: Wilmington Hope Commission: HEAT Program
Period of Performance: 3/13/2024 – Present
Funding amount: \$100,000.00
Cumulative Obligations: \$100,000.00
Cumulative Expenditures: \$39,490.32
Annual Obligations: \$(39,490.32)
Annual Expenditures: \$0.00
Project Expenditure Category: 1.11 Community Violence Interventions
<u>Project Overview:</u> This project will use SLFRF funds to fund the Wilmington Hope Commission (WHC), who will implement and extend the Habilitation Empowerment Accountability Therapy (HEAT) program. The HEAT program is a manualized, culturally proficient curriculum that has shown promise in pilot studies for improving outcomes among young adult men in drug courts and parole to serve over 100 justice-involved individuals.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$100,000.00
Performance Report
- Number of workers enrolled in sectoral job training programs: 48 - Number of workers completing sectoral job training programs: 48 - Number of people participating in summer youth employment programs: N/A

Project ARPA00207: Stormwater Management Basin Improvements II, Various Locations

Project ARPA00207: Stormwater Management Basin Improvements II, Various Locations
Period of Performance: 7/8/2024 – Present
Funding amount: \$664,240.00
Cumulative Obligations: \$664,240.00
Cumulative Expenditures: \$555,505.30
Annual Obligations: \$55,927.21
Annual Expenditures: \$514,256.06
Project Expenditure Category: 5.6 Clean Water: Stormwater
<u>Project Overview:</u> This project includes improvements to four existing stormwater management basins located on private open space in the following subdivisions: Hawks Nest, Lynmoore, Wyndom, and Academy Hills (basin and outfall on separate parcels). Work includes erosion and sediment control measures, temporary bypass pumping, dewatering, removal and disposal of accumulated sediment, removal and disposal of existing outlets structures and / or discharge pipes, placement of new outlet structures, discharge pipes, rip-rap drainage chute, soil-cement mixture, and/or flared end sections, backfilling and regrading, stabilization of embankments and channels, removal of erosion control measures, and preparation of as-built plans in accordance with the contract specifications and drawings.

Programmatic Reporting:
Projected/actual construction start date: 7/8/2024
Projected actual initiation of operations date: 11/5/2024
Location Type: Address
Location Details: 9 Andrew Lane, Bear, DE 19701
Public Water System (PWS) ID Number: N/A
National Pollutant Discharge Elimination System (NPDES) Permit Number: DE0051071
Median Household Income of Service Area: \$86,020.00
Lowest Quintile Income of the service area: \$18,822.00

Project ARPA00208: Supporting Kidds: Healing Pathways in a Box

Project ARPA00208: Supporting Kidds: Healing Pathways in a Box
Period of Performance: 3/28/2024-4/12/2024
Funding amount: \$39,257.91
Cumulative Obligations: \$39,257.91
Cumulative Expenditures: \$39,257.91
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 1.12 Mental Health Services
<u>Project Overview:</u> This project provided funds to Supporting Kidds, Inc. to support the continuation of the Healing Pathways in a Box program, which provides mental health support for youth, with the goal of mindfulness and how to cope with the world around them and loss of loved ones. Funds supported the cost of personnel to run the program, snacks, supplies, and contractual costs to host workshops focused on healing from trauma through arts, with the goal of helping youth within the Boys and Girls Club.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$39,257.91

Project ARPA00209: Safety and Accessibility for Persons with Disabilities

Project ARPA00209: Safety and Accessibility for Persons with Disabilities
Period of Performance: 8/20/2024 – 6/30/2025
Funding amount: \$100,250.00
Cumulative Obligations: \$100,250.00
Cumulative Expenditures: \$100,250.00
Annual Obligations: \$100,250.00
Annual Expenditures: \$100,250.00
Project Expenditure Category: 1.9 COVID 19 Assistance to Non-Profits
<u>Project Overview:</u> This project provides funding to Easter Seals Delaware & Maryland's Eastern Shore. The Easter Seals will purchase COVID-mitigating bathroom equipment limited to touchless toilets, touchless sinks with faucets, touchless paper towel dispensers, and touchless soap dispensers to be installed in their facility bathrooms.
Programmatic Reporting:
Performance Report
Number of Non-Profits served: 1

Project ARPA00223: STRIVE: How You Lead Matters

Project ARPA00223: STRIVE: How You Lead Matters
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Period of Performance: 1/2/2024-12/20/2024
Funding amount: \$100,000
Cumulative Obligations: \$100,000
Cumulative Expenditures: \$100,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$58,651.00
Project Expenditure Category: 1.11 Community Violence Interventions
<u>Project Overview:</u> This project funded Strive: How You Lead Matters, a program that provides violence intervention services through positive and engaging workforce development programming and their Sports Challenge program for students in New Castle County.
Programmatic Reporting:
Use of Evidence
Dollar amount of the total project spending that is allocated towards evidence-based interventions: \$100,000.00
Performance Report
- Number of workers enrolled in sectoral job training programs: 38 - Number of workers completing sectoral job training programs: 38 - Number of people participating in summer youth employment programs: 22

Project ARPA00234: Pay for Success Intermediary Services

Project ARPA00234: Pay for Success Intermediary Services
Period of Performance: 3/1/2024-6/7/2024
Funding amount: \$50,000.00
Cumulative Obligations: \$50,000.00
Cumulative Expenditures: \$50,000.00
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery
<u>Project Overview:</u> New Castle County funded professional services to help design a pay-for-success project related to children living at the New Castle County Hope Center.

Project ARPA00265: NCC Sewer Infrastructure Projects

Project ARPA00265: NCC Sewer Infrastructure Projects (RECLASSIFIED)
Period of Performance: 7/28/2023-10/31/2024
Funding amount: \$4,208,007.06
Cumulative Obligations: \$4,208,007.06
Cumulative Expenditures: \$4,208,007.06
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 5.2 Clean Water Centralized Wastewater Collection and Conveyance
<u>Project Overview:</u> New Castle County is utilizing funds to cover the cost of 24 SLFRF eligible wastewater infrastructure projects between March 3, 2021, to present. The eligible projects included in this clean water program are system rehabilitation initiatives throughout multiple locations within New Castle County, renovations to interceptors, addressing sewage issues, expanding the county's existing sewage system, and upgrading pump stations. As of the Q3 2024 P&E Report, this project was reclassified to 6.1 Revenue Replacement: Provision of Government Services and realigned under ARPAREvReplace.

Programmatic Reporting:
Projected/actual construction start date: 7/28/2023
Projected actual initiation of operations date: 6/7/2024
Location Type: Address
Location Details: 187A Old Churchmans Road New Castle, DE 19720
Public Water System (PWS) ID Number: N/A
National Pollutant Discharge Elimination System (NPDES) Permit Number: DE0020320, DE0051071, DE0050547
Median Household Income of Service Area: \$86,020.00
Lowest Quintile Income of the service area: \$18,822.00

Project ARPA00271: Interfaith Community Housing - Arbor Point III Project

Project ARPA00271: Interfaith Community Housing - Arbor Point III Project
Period of Performance: 12/3/2024 – Present
Funding amount: \$1,828,741.00
Cumulative Obligations: \$1,828,741.00
Cumulative Expenditures: \$0.00
Annual Obligations: \$1,828,741.00
Annual Expenditures: \$0.00
Project Expenditure Category: 2.15 Long-term Housing Security: Affordable Housing
Project Overview: This project provides funding to Interfaith Community Housing to revitalize 24 affordable rental units managed by Interfaith Community Housing in their Arbor Point III Complex, as well as the rental office and community space. 23 families will directly benefit, and the full community will benefit from the community space revitalization. The planned renovations at Arbor Place III will improve energy efficiency and enhance the overall quality of life for 23 families while maintaining affordable rent. The project includes roof replacement, installation of new flooring, interior and exterior restoration, energy efficient window replacement, mechanical and appliance upgrades, new cabinetry and countertops, upgraded plumbing and electrical systems, drywall repair, indoor and outdoor painting, interior and exterior door replacement, siding and landscaping.
Programmatic Reporting:
Use of Evidence
The dollar amount of the total project spending that is allocated towards evidence-based interventions: N/A
Performance Report
- Number of households receiving eviction prevention services (including legal representation): N/A – Not Started - Number of affordable housing units preserved or developed: N/A – Not Started

Project ARPA00285: NCC Parks: Wilton Park Project Expansion: Playground Replacement

Project ARPA00285: NCC Parks: Wilton Park Project Expansion: Playground Replacement
Period of Performance: 10/1/24-11/8/24
Funding amount: \$108,121.50
Cumulative Obligations: \$108,121.50
Cumulative Expenditures: \$108,121.50
Annual Obligations: \$108,121.50
Annual Expenditures: \$108,121.50
Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that

Promote Health and Safety
<u>Project Overview:</u> This project funded the installation of new playground equipment and required surfaces below that equipment at the County's Wilton Park. This park is county-owned and managed and is located within a Qualified Census Tract (149.08). This outdoor space is easily accessible to the surrounding neighborhood and is heavily used and the playground equipment required replacement due to age and wear and tear from use.

Project ARPAPremiumPay1: Premium Pay

Project ARPAPremiumPay1: Premium Pay
Period of Performance: 12/23/2021-6/30/2023
Cumulative Obligations: \$8,093,050.98
Cumulative Expenditures: \$8,093,050.98
Annual Obligations: \$0.00
Annual Expenditures: \$0.00
Project Expenditure Category: 4.1 Public Sector Employees
<u>Project Overview:</u> Premium pay direct deposits were made to eligible New Castle County employees on December 23, 2021. The County distributed premium pay to employees that faced heightened risks due to the character of their work with the County. As part of its premium pay program, the County paid premium payments to certain employees who are exempt from FLSA overtime provisions and whose salary (including the premium payment) exceeded the Final Rule's wage threshold for New Castle County, DE. These employees' Premium Pay Narrative represented a small percentage of the total employees paid by the County's premium pay program. To ensure that the program was responsive to all employees that assumed increased risks to their health as a result of performing essential work during the pandemic, the County evaluated all workers' duties and health risks and confined qualified employees to only those employees whose duties require regular in-person interactions with the public and/or co-workers and/or regular physical handling of items that were handled by the public or co-workers. Qualified employees were then compensated a flat \$5.00 per hour premium payment for every hour they could demonstrate was performed within County facilities or in the field and in-person interactions or materials handling could not be avoided. Finally, total premium payments were capped at limits to not exceed up to \$5,000. In reviewing the duties and work performed by the employees whose salary exceeds the Final Rule's threshold, the County has determined that they endured similar risks to their health and safety in performance of essential work as employees whose salaries and wages were below the threshold. Therefore, the County determined that fairness and consistency dictated that all employees should be recognized and compensated fairly and consistently for the increased risks to their health and safety for the performance of essential work during the pandemic, including employees whose salaries exceeded the Final Rule's threshold. Due to the limitations imposed by the County on premium pay compensation, the employees that exceed the Final Rule's wage threshold benefited the least from the premium payments they received as a percentage of their annual earnings. As a percentage of annual earnings, the County's premium payment was most responsive to lower wage employees.
Programmatic Reporting:
Performance Report
Sectors Designated as Essential Critical Infrastructure Sectors: New Castle County has paid premium pay only to County employees. No premium pay was awarded to third-party employers.

Number of workers to be served: 1,447
Number of workers to be served with premium pay in K-12 schools: 0

Project ARPAREvReplace: New Castle County Provision of General Government Services

Project ARPAREvReplace: New Castle County Provision of General Government Services
Period of Performance: 7/8/2022 – Present
Funding amount: \$52,536,277.28
Cumulative Obligations: \$52,536,277.28
Cumulative Expenditures: \$38,521,581.53
Annual Obligations: \$34,695,987.96
Annual Expenditures: \$20,693,939.82
Project Expenditure Category: 6.1 Revenue Replacement: Provision of Government Services
<u>Project Overview:</u> General government services provided by 103 projects, including 6 active and/or completed projects reported before July 2025. Some of the projects involve maintenance services to government buildings, operating revenue replacement, Sewer Payments, Fuel purchases, Sewer Infrastructure projects, and other government services provided.

Project ARPANonProfits: New Castle County Assistance to NonProfits

Project ARPANonProfits: New Castle County Assistance to NonProfits
Period of Performance: 11/1/2023 – 6/7/2024
Funding amount: \$2,157,810.56
Cumulative Obligations: \$2,157,810.56
Cumulative Expenditures: \$2,157,810.56
Annual Obligations: \$46,000.00
Annual Expenditures: \$46,000.00
Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)
<u>Project Overview:</u> Assistance provided via grants to 27 non-profit organizations who applied for funding to address pandemic-related community impacts.
Programmatic Reporting:
Performance Report
Number of Non-Profits served (by program if recipient establishes multiple separate non-profit assistance programs): 27

Project ARPAADMIN: EC 7.3 Administrative Costs 2025-2026

Project ARPAADMIN: EC 7.3 Administrative Costs 2025-2026
Period of Performance: 1/1/25 – Present
Funding amount: \$1,211,226.16
Cumulative Obligations: \$1,211,226.16
Cumulative Expenditures: \$208,621.97
Annual Obligations: \$47,920.07
Annual Expenditures: \$208,089.16
Project Expenditure Category: 7.3 Costs Associated with Satisfying the Administrative and Other Legal Requirements of the SLFRF Program After the Obligation Deadline has passed
<u>Project Overview:</u> This project currently consists of three full-time positions, previously described by, and accounted for, in projects ARPA00044 – ARPA Coordinator, ARPA00129 – ARPA Finance Officer, and ARPA00143 – ARPA Community Liaison. Since those projects' inception, roles and responsibilities have been adjusted to reflect the developing needs of administering the grant program. Without regard to the original titles or description, administrative tasks are currently shared between three FTEs but may be re-allocated as necessary for changes in

personnel, changes in compensation, or other changes in personnel, legal, or administrative costs.
Programmatic Reporting:
Performance Report
Estimated expenses to cover relevant legal and administrative requirements of SLFRF in 2025, 2026, and award closeout:
Actual funds expended to cover eligible administrative and legal expenses: \$0.00
<u>Provide a description of the eligible administrative and legal costs as discussed in Part 2-B of the SLFRF Compliance and Reporting Guidance (Page 39):</u> The ARPA Administrative team will coordinate the County's ARPA State and Local Fiscal Recovery Fund. The costs associated with this project include salaries and wages, fringe benefits, and necessary technology costs. The duties of the ARPA Administrative Team will vary day-to-day but can be broadly classified across the following categories: General Administration and Compliance, Legal, Finance, and Communications. Specifically, these duties will include oversight of projects and project close-outs, approvals of payment requests, compliance and monitoring to ensure adherence to SLFRF and Uniform Guidance, legal issues that may arise, and communication with recipients, sub-recipients, and County leadership for all aspects of the SLFRF program.
<u>Explanation of how the figure for the estimated fund required to cover eligible administrative and legal expenses was determined:</u> The figures for the Administrative Costs in 2025, 2026, and Closeout were estimated by taking the quarterly average spending on salaries and wages, benefits, and certain cross-charges, and applying a County approved 2.5% annual COLA (Cost of Living Adjustment) to the forecasted expenditures starting in Q3 2025 and again in Q3 2026, as these Treasury reporting periods are the start of each New Castle County fiscal year. Approximately one quarter of forecasted expenditures were allocated for a closeout period in Q1 2027.