



# New Hampshire **Recovery Plan**

## **State and Local Fiscal Recovery Funds** 2022 Report

## New Hampshire 2022 Recovery Plan

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**STATE OF NEW HAMPSHIRE  
OFFICE OF THE GOVERNOR**

**CHRISTOPHER T. SUNUNU**  
Governor

July 29, 2022

The Honorable Janet Yellen  
Secretary of the Treasury  
The Department of the Treasury  
500 Pennsylvania Avenue, NW  
Washington, D.C. 20220

Dear Secretary Yellen:

The State of New Hampshire was one of the first states to operationalize CARES Act funding to respond to the COVID-19 pandemic, investing hundreds of millions of dollars in healthcare, childcare, and small businesses in a matter of weeks and months. New Hampshire has continued that approach in its strategic and targeted use of the ARPA State Fiscal Recovery Funds (SFRF). Through the Governor's Office for Emergency Relief and Recovery (GOFERR), in cooperation with the Legislature and the Executive Council, New Hampshire has used these one-time funds to provide relief from the negative effects of the health crisis and advanced the recovery of individuals, businesses, and communities across New Hampshire in the face of workforce challenges, inflation, and supply chain constraints.

The resiliency of Granite Staters has been inspiring and has played a significant role in catapulting our economy forward. Their engagement, as well as the insights gained from industry data and studies, have helped the State make strategic, one-time, generationally impacting investments into housing, critical components of our health care systems such as mental health and SUD, public health, water infrastructure, economic development, and more.

The State has prioritized tens of millions of dollars for mental and behavioral health services and infrastructure – a need that has been exacerbated by the pandemic. The State is investing in affordable housing at an unprecedented level with the \$100 million InvestNH fund. InvestNH will help add thousands of new workforce housing units quickly and help provide more affordable and stable housing throughout New Hampshire.

In addition to the investments in mental health and housing, New Hampshire has provided funds for COVID-19 response, funded an innovative veterans services campus and retreat center, added funds to its State Loan Repayment Plan for health care workers working in medically underserved areas in the State, and allocated more than \$200 million for water infrastructure.

As the State continues to invest in priorities and projects with long-term benefits, these one-time funds will be used to benefit individuals, communities, and businesses, while also continuing to support current and future public health needs resulting from COVID-19.

Please find GOFERR's 2022 Recovery Plan for ARPA SFRF enclosed.

Sincerely,

A handwritten signature in blue ink that reads "Chris T. Sununu".

Christopher T. Sununu  
Governor of New Hampshire

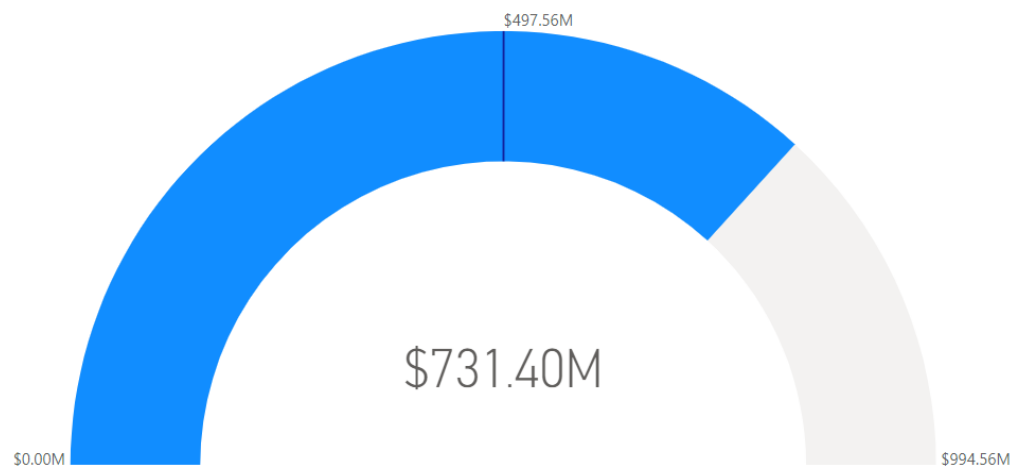
### General Overview

#### Executive Summary

Since 2020, New Hampshire's response to the COVID-19 pandemic has focused on two key areas: protection of public health and the State's economy. This has been done with a focus on quickly getting relief and recovery programming into the hands of those who need it most in the most efficient and effective way possible. These efforts have had results: New Hampshire's recovery from COVID-19 has become a national model. Our economy had recovered to pre-pandemic levels in early 2021 and continues to see growth and expansion, people are back to work, our employers are seeing growth, and people and companies are moving to New Hampshire.

Under the American Rescue Plan Act (ARPA) State Fiscal Recovery Fund (SFRF), New Hampshire has received \$994,555,877.60 million and is committed to using SFRF for two primary purposes: 1) addressing immediate, short-term needs of communities, the economy, and all Granite Staters; and 2) supporting long-term strategies that focus on one-time investments to ensure this funding provides benefits beyond the short term. As of the end of the second quarter of this calendar year, New Hampshire has funded over 130 projects, representing approximately 74 percent of the State's SFRF allocation.

*Figure 1: New Hampshire's SFRF Allocation*



Looking ahead, the State will continue to fund initiatives in line with outlined purposes, in particular, investments supporting vulnerable populations and those disproportionately impacted by COVID-19. New Hampshire will further expand the reach and impact of each ARPA SFRF dollar by coordinating multiple funding sources and programs, such as Emergency Rental Assistance, the Homeowner Assistance Fund, the Capital Projects Fund (for expanding access to high-speed broadband), and more. New Hampshire will also continue to identify and address the needs of its residents as the State works with elected officials, stakeholders, and the public to assess and facilitate investments in projects and programs that further New Hampshire's public health and economic recovery from the pandemic and its negative effects.

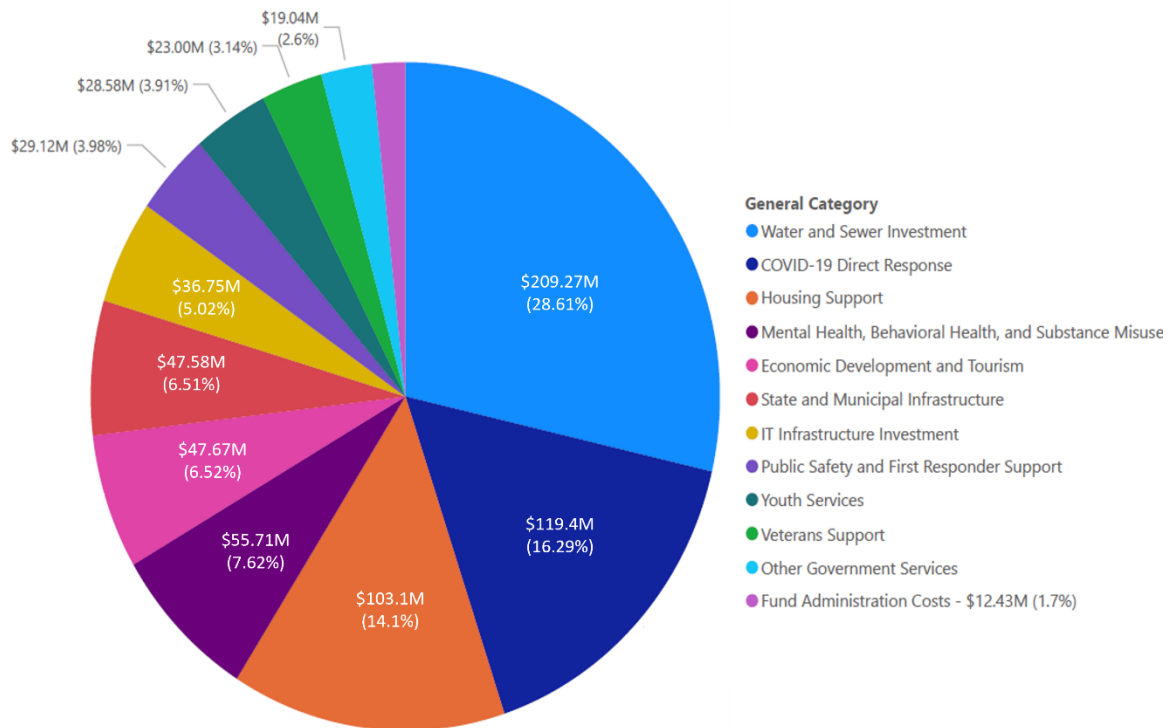
## New Hampshire 2022 Recovery Plan

### Uses of Funds

In April 2020, Governor Christopher T. Sununu established the Governor's Office for Emergency Relief and Recovery (GOFERR) to oversee the deployment of the State's appropriation under the Coronavirus Relief Fund of the Coronavirus Aid, Relief, and Economic Security Act (CARES Act). Since then, GOFERR has continued its facilitation and transparent disbursement of federal COVID-19 relief funds, including administration of the State's SFRF allocation, through strategic investments that maximize the positive impact these funds have across the State.

In accordance with U.S. Treasury guidance, New Hampshire's SFRF funded projects align with the federally defined areas of eligibility referred to as "Expenditure Categories," a detailed enumeration of which can be found in the Project Inventory attached to this report. To provide the public with a clearer understanding of how these funds are supporting individuals, businesses, and communities across the state as New Hampshire recovers from the effects of the pandemic, the State has summarized its investments in several general categories that better illustrate priority areas of focus (see Figure 2 below).

Figure 2: Categories of SFRF Investment



## **COVID-19 Direct Response**

New Hampshire is proud to be a leader in its quick and effective response to COVID-19, and the State's forward-looking approach in preparing for future surges of the virus and public health needs that may arise as a result. New Hampshire remains committed to the fight against COVID-19 and will continue to use SFRF funds in a variety of ways that help reduce the spread of the virus, improve mitigation tactics, and ensure the availability of resources, while doing its utmost to keep New Hampshire's economy open and vibrant. Such projects have included investment in ventilation systems in State buildings that improve COVID-19 mitigation, utilizing hospital surge response teams to maintain a stable workforce in critical facilities, and more.

Moreover, it is critical to ensure the State's most vulnerable populations are protected, which is why it has funded projects that target mitigation efforts and facility improvements in congregate settings, such as youth residential facilities and county nursing homes. Such projects also enable those establishments to adapt to lessons learned from the pandemic and act on best practices established for ongoing mitigation and prevention efforts. For example, the SFRF supported County Nursing Home Infrastructure Program will be used for heating, ventilation, and air conditioning (HVAC) improvements, as well as other capital and equipment investments or renovations that will help update and modernize facilities and provide a safer environment for residents.

An additional example of using SFRF to directly respond to COVID-19 is the State's use of funds to ensure residents have access to at-home test kits when they need them most. Rapid and early detection of COVID-19 remains key to reducing its spread, limiting the strain on the State's health care system, and keeping schools and businesses open. As a result, New Hampshire purchased one million over-the-counter antigen tests to be distributed in communities.

## **Expanding Access to Affordable & Workforce Housing**

Through innovative responses to the COVID-19 pandemic, New Hampshire has been able to help small businesses weather the impacts of the pandemic, resulting in the rapid recovery of the State's economy. However, there are still many long-term effects of the pandemic that impact these businesses, such as workforce shortages. In addition, businesses are being impacted by increased inflation, supply chain constraints, and more.

The COVID-19 pandemic has also exacerbated New Hampshire's housing supply shortage, drastically reduced inventory, and put significant upward pressure on housing costs. The need for more affordable housing has only compounded during the pandemic, as the State has experienced an increase in residents, which in many respects has been driven by households moving out of more densely populated, urban centers in other parts of the country in search of more space and opportunity for outdoor recreation. This population influx, coupled with the market stressors described, has prompted an unprecedented investment in housing development in the State.

On February 17, 2022, the Governor proposed a once-in-a-generation investment in housing across the State: a project known as InvestNH. This initiative, which has since been approved

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through the State process, will use SFRF funds to incentivize more affordable housing stock at the planning, permitting, and development phases. This four-pronged program will continue to be rolled out over the summer of 2022 and will provide funding through four grant programs: a Capital Grant Program, Municipal Per Unit Grant Program, Municipal Zoning Grant Program, and a Municipal Demolition Grant Program, with each described in more detail in the project spotlight below.

### Project Spotlight: InvestNH Housing Fund

The InvestNH Housing Fund is a critical \$100M investment designed to increase affordable rental units for lower and middle income workers – the project aims to:

- Incentivize towns to build more affordable housing;
- Break down barriers at the local permitting level to expand access;
- Provide direct funding to owners and developers to accelerate the completion of new affordable housing;
- Support an evolving workforce across diverse industries;
- Revitalize communities by replacing vacant, dilapidated, or sick buildings with new housing;
- Grow the state tax base, and attract and retain existing businesses.

Increasing housing stock will help support health care and child care providers, machinists, teachers, and workers in other industries – especially as the state's workforce and population grows and diversifies. 10% of the total allocation will go towards the New Hampshire Housing Finance Authority to support its programming, including the HOME Investment Partnership Programs and the Affordable Housing Fund – both of which are dedicated to support communities in building, buying, and/or rehabilitating affordable housing.

Descriptions of the planned programs within InvestNH follow:

- **The Capital Grant Program** will provide support for affordable housing developers to fill funding gaps that have been caused by inflation, supply-chain constraints, and rising interest rates.
- **The Municipal Per Unit Grant Program** will provide support to municipalities that issue permits for eligible housing within a defined window, helping accelerate the issuance of permits and creation of housing stock.
- **The Municipal Zoning Grant** will provide funds to municipalities to assess or improve their zoning regulations that may currently create barriers to new affordable housing development.
- **The Municipal Demolition Grant Program** will provide funds to municipalities for the demolition of vacant or dilapidated buildings and associated environmental remediation in order to advance the development of affordable housing.

*Note: InvestNH is still in the program and policy design phase and has not yet been implemented as of 6/30/2022, the end of the covered period required for this Report.*

In addition to this transformative program, New Hampshire has allocated SFRF funds for a new Housing Needs Assessment Program, which provides grants for regional housing needs assessments to the State's Regional Planning Commissions. These Commissions are

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conducting a set of nine regional assessments of the state of housing in those regions, enabling better planning and access to funding going forward. The program will also include a Fair Housing Equity Assessment to identify and describe factors that might be hindering people from accessing adequate housing in the various regions of New Hampshire. This project will also support implementation of the State's [Council on Housing Stability's Strategic Plan, 2021-2024](#).

Investing in housing will help lead to generational stability for New Hampshire businesses, families, and communities. The State is focused on using SFRF to expand and build housing for New Hampshire's workforce to ensure the State has housing for individuals and families who live, contribute, and learn here.

### **Mental Health, Behavioral Health, and Substance Misuse Treatment**

The COVID-19 pandemic created an environment that has exacerbated mental and behavioral health challenges. As a result, the State has committed SFRF funds to improve access to resources promoting positive mental health, behavioral health, and substance misuse treatment and services.

For example, a number of children who had never previously been involved in the mental health system experienced high levels of distress, leading their families and providers on a difficult search for pediatric acute and inpatient care. To help provide relief and much needed support, the State purchased Hampstead Hospital, a transformational investment to deliver dedicated mental health services to New Hampshire's youth who deserve access to high quality mental health providers. This investment will allow the State to expand bed capacity to meet growing mental and behavioral health needs.

Additionally, the State remains focused on making a substantial impact in the treatment of substance misuse, a challenge that has been amplified by the pandemic. For example, two projects receiving SFRF funds that focus on substance misuse services include the Dual Diagnosis in Addiction Pilot Program with the Farnum Center and the Recovery Friendly Workplace Initiative, which is being implemented in partnership with Granite United Way. More funding and support in this critical area is expected in the coming months.

#### **Project Spotlight: Recovery Friendly Workplace Initiative**

This project grants funds to support the State's Recovery Friendly Workplace Initiative (RFW), in partnership with Granite United Way, which works to proactively prevent substance misuse and support recovery from substance use disorders in the workplace – an issue that was exacerbated by the COVID-19 pandemic. Granite United Way is the non-profit organization that is administering the program. The RFW program, established by the Governor in 2018, assists businesses with creating work environments that are supportive to those in or seeking recovery, in addition to those who may have a loved one experiencing a substance use disorder (SUD).

Through this initiative, workplaces receive support and guidance from Recovery Friendly Advisors, regional Public Health Networks, and Recovery Community Organizations that help get them connected to SUD-related information, resources, and trainings. Participating workplaces also move through an RFW checklist and, through doing so, can become officially designated as an RFW by the



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Governor. All of the services offered through the initiative are offered at no cost and are tailored to meet the unique needs of each workplace.

### Economic Development and Tourism

New Hampshire's small businesses were hit with a heavy burden during the COVID-19 pandemic and the State responded with several substantial programs focused on providing small business relief, such as the Local Restaurant Infrastructure Investment Program.

Further, sustaining the State's economic recovery requires addressing workforce shortages and challenges largely driven by the pandemic and businesses across the country adapting to it. To help address such pandemic-related workforce challenges, SFRF funds will be used for investment in targeted marketing efforts aimed at increasing the labor pool available for high-demand jobs and business sectors, such as technology, construction, transportation, hospitality, and healthcare. Investment in these sectors will ensure a robust workforce for years to come.

Additionally, SFRF funds continue to be used to support the State's tourism infrastructure in support of an industry that continues to rebound from the economic shutdown during the health crisis. And as a State with plentiful outdoor activities, New Hampshire has seen significant increases in tourist traffic in State Parks and related facilities, requiring investment in infrastructure and capital improvements to meet increased demand at these venues, which also support social distancing and other mitigation tactics.

#### Project Spotlight: Local Restaurant Infrastructure Investment Program

The Local Restaurant Infrastructure Investment Program is designed to help small, locally owned restaurants address challenges created by workforce shortages, consumer behavior, and overall restaurant safety. The grant program allowed local restaurants to submit an application for reimbursement of purchases of eligible equipment, infrastructure, and technology, up to \$15,000 per location. Eligible purchases include but are not limited to equipment or software to expand or adopt digital services such as online reservations, host-less check in, at-table payment systems and menus that help provide more flexibility and increase capacity, and HVAC system upgrades to improve COVID-19 mitigation.

This project was designed to support New Hampshire's vibrant small business community and support restaurants that have been drastically impacted by the COVID-19 pandemic. Small restaurants were forced to come up with new and innovative ways to operate safely amidst the pandemic, and these grants will help provide those restaurants with financial relief for such investments to ensure that they can continue to serve the people of New Hampshire and visitors.

### Public Safety and First Responder Support

New Hampshire has a proud tradition of supporting its first responders and represents the gold standard for safe communities, consistently ranking in the top three states for Public Safety in the United States. However, Fire and Emergency Medical Service (EMS) departments across the State continue to face challenges brought on by the pandemic, such as increased call volume straining their existing workforce and increased challenges in recruiting new staff. SFRF

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funds will continue to be used to improve first responder recruitment and retention efforts statewide, develop a statewide dashboard tracking first responder workforce data, and make improvements to first responder training centers.

Additionally, the COVID-19 pandemic presented many operational challenges to congregate living facilities in the State, such as the need to properly manage quarantine and medical isolation while providing safe and secure housing to ensure the proper delivery of healthcare and programmatic services to individuals. SFRF funds will also continue to be used to improve ventilation systems in congregate settings and more.

### **Project Spotlight: Increased Victims Services**

Since the onset of the pandemic in 2020, the State has seen a 63 percent increase in outreach to domestic violence and sexual assault crisis lines and a 24 percent increase in emergency shelter use for domestic violence victims. Mandated social isolation, compounded with the fear of getting sick, instantly provided new ways for abusive partners to leverage power and control. Additionally, job loss and financial instability has augmented the impact of economic abuse, which further makes it difficult for survivors to access resources.

The Department of Justice (DOJ) is utilizing SFRF funds to increase grant funding to organizations that currently partner with the State to provide victims services to those who experience abuse, including victims of physical, sexual, and economic abuse, as well as organizations that support children who are experiencing abuse in their homes.

## **Veterans Support**

New Hampshire's passion for supporting Veterans and active military service members continued through the COVID-19 pandemic when access to mental health support and substance misuse treatment became more limited. As a result, the State has allocated funding for the creation of the Veteran Housing and Retreat Center – a state-of-the-art campus with housing, supportive services, and respite/retreat beds for Veterans and their families. This facility in Franklin, New Hampshire will serve as a true integration of care coordination and therapeutic and recreational services, designed by and for veterans and military personnel using best practices.

### **Project Spotlight: Veteran Housing and Retreat Center**

This project will create a mixed housing, supportive services, and retreat campus for Veterans and their families at a 15-acre site located in Franklin, New Hampshire. The campus will include amenities to assist in the health and wellness of residents and guests, including fully-accessible dining, meeting, and recreational spaces, as well as an art gallery, offices, and accessible bedrooms and bathrooms for overnight accommodations. Additionally, the facility will include 31 units of permanent housing and 30 retreat beds for Veterans and guests.

The program and campus will benefit from collaborative partnerships with Veteran services organizations to ensure a continuum of care and service. The holistic integration of care coordination, therapeutic and recreational services are pivotal to recovery and overall wellness.

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Examples of services that will be provided include:

- Care Coordination through Easterseals New Hampshire
- Home care services
- Transportation services to ensure access to key resources in the community
- Behavioral health services, including mental health and substance use treatment programs

With a focus on providing high quality, coordinated and holistic services in conjunction with safe, stable and affordable housing, the Veteran Housing and Retreat Center aims to be the regional center of excellence for Veterans' services across New England.

### Youth Services

The COVID-19 pandemic has had a significant impact on New Hampshire's youth who have experienced significant periods of isolation, lost critical instructional time, and who remain a major focus of the State's SFRF funding. New Hampshire is committed to using SFRF to promote youth activities outside the classroom by providing access to mental health supports through summer camps and in its schools through social and emotional learning. One example of this is the Empowering Youth Program, which aims to build on the previous CARES Act program that benefited middle and high school-aged youth. This renewed funding is available to summer and school-year youth programming.

Additionally, COVID-19 mitigation efforts have presented challenges for non-profit entities that provide treatment programs to youth in residential settings and transitional housing in congregate settings. In some circumstances, these facilities have had to combine spaces into a single larger room, spread out into other spaces not designed for the program purpose, or separate youth into different spaces. SFRF will be used to improve these youth facilities, ensuring that New Hampshire's youth will have access to environments that foster their growth and recovery.

### Project Spotlight: Early Intervention and Prevention Behavior Health Support

The pandemic exacerbated mental and behavioral health challenges among students and children. The Early Intervention and Prevention Behavior Health Support project responds to this challenge by enhancing and expanding the implementation of Student Assistance Programs (SAP) in under-resourced school districts. This program is proven to assist schools in meeting the behavioral health needs of students, parents and caregivers, and staff resulting in improved academic and behavioral health outcomes and harm reduction.

This project will also hire a contractor for data analytics support for the Youth Risk Behavior Surveillance Survey. Technical assistance to conduct data analysis and examine risk and protective factors will assist school districts in making informed decisions regarding curriculum, policies, and programming that will lead to better outcomes for students.

## IT Infrastructure Investment

New Hampshire continues to invest in the confidentiality, integrity, and availability of critical personal and public health information for New Hampshire's citizens and key public health programs that are protected by the Department of Information Technology's (DoIT) cybersecurity program. Since the early days of the pandemic, the volume and severity of attempted cyber-attacks on New Hampshire's systems has increased dramatically and shown no signs of returning to pre-COVID-19 levels. The State is committed to increasing its cybersecurity by expanding cyber threat analysis capabilities to detect and block malicious cyber activity before it can affect systems that store and protect sensitive personal and public data. These improvements will ensure that the State information technology infrastructure is built to respond to future threats that could prove costly during emergency response and address challenges presented by an increasingly online world.

### Project Spotlight: DoIT Cybersecurity

DoIT's cybersecurity program protects the integrity and availability of critical personal and public health information of New Hampshire's citizens. DoIT is employing SFRF funds to strengthen their cybersecurity program to meet the increased threats to New Hampshire's protected data.

The funds are being used to monitor and protect the real-time flow of personal and federally protected health information. Another use of funds is to provide positive identity verification and protection from phishing and ransomware attacks by malicious actors who are using the COVID-19 public health emergency as a lure in phishing emails and infected attachments. These projects ensure that New Hampshire's data is as safe as possible, and the State can continue to employ data-driven responses to the challenges it faces.

## Water and Sewer Investment

Through the use of SFRF funds, the State has the opportunity to improve, expand, and modernize New Hampshire's water and sewer systems, and will continue to prioritize these important investments.

Funds are being used to make substantial investments in this critical infrastructure, which will have long-lasting impacts on Granite Staters in communities statewide by improving access to clean drinking water and modernized wastewater systems. Most of these crucial water infrastructure projects are in early development stages but will range from improving centralized wastewater treatment and stormwater systems to upgrading the storage, transmission, and distribution of drinking water.

Additionally, the State is making investments to address per- and polyfluoroalkyl substances (often referred to as "PFAS") contamination – a widely used, long lasting chemical pollutant. These investments in the State's water and sewer systems will have a direct benefit on the everyday lives of residents, with potential health benefits and providing peace of mind to residents that their drinking water is clean and safe.

**Project Spotlight: Supplementing the Clean Water & Drinking Water State Revolving Funds**

SFRF will be used to supplement the Clean Water State Revolving Fund (CWSRF) and Drinking Water State Revolving Fund (DWSRF).

The CWSRF provides low-cost financial assistance for planning, design, and construction projects to communities, nonprofits, and other local government entities for both wastewater infrastructure projects (collection systems, pumping stations, and wastewater treatment) and other water pollution control projects (nonpoint source, watershed protection or restoration, and estuary management).

The DWSRF provides low-interest financing for community public water systems and non-transient nonprofit water systems infrastructure projects. The primary types of projects funded by the DWSRF program include replacement of aging water pipes and meters, installation of new wells, pumphouse and treatment system upgrades, interconnections, and construction of storage tanks.

The Department of Environmental Services (DES) is supplementing these programs by utilizing ARPA SFRF in combination with existing funding or as SFRF-only grants. Over 100 projects in municipalities of all sizes across the State will likely benefit.

**State and Municipal Infrastructure**

In addition to water and sewer infrastructure, New Hampshire is using SFRF funds to invest in State and municipal infrastructure more broadly. These dollars will support specific types of infrastructure projects, such as rehabilitating State and municipally owned dams. This SFRF project was recently approved. As a result, dam rehabilitation efforts are in early development stages.

An additional project of note is the [Locality Equipment Purchase Program](#), which provides awards of up to \$50,000 per locality (cities and towns) to purchase safety and emergency equipment needed in response to the health crisis and its negative effects. This program is designed to assist cities and towns in addressing increased demand and strain on their equipment and services as they continue to respond to the pandemic and related public safety issues. Many localities have faced new or substantially increased challenges due to the pandemic, and this funding helps ensure that they have access to the equipment that they need to support residents.

**Other Government Services**

To make certain that New Hampshire will continue to offer the services that people rely on, SFRF funds will be allocated to other government services, such as public health support for the Department of Health and Human Services (DHHS) and technology investments that will allow State agencies to meet COVID-19-related and other demands more efficiently.

Other areas of investment will further the State's efforts to improve permitting processes to ensure SFRF-funded and other projects are timely completed and have long-lasting positive impacts on services provided to the public.

**Project Spotlight: Support for Indigent Defense**

High staff turnover and case backlogs stemming from pandemic-related shutdowns have created increasingly burdensome caseloads for the State's public defenders.

SFRF funds are being used by the Judicial Council to bolster the number of public defenders available to the state, minimizing the burden of extreme caseloads and expediting the time to trial for those who depend on these services. The project will also fund increased instances of staff training, which will allow new public defenders to be trained more quickly and enable them to take on cases sooner, while ensuring state-wide standardization in training on criminal defense.

**Administration Costs**

To ensure all SFRF funding is distributed, administered, and reported on in an accurate and timely manner, New Hampshire continues to use SFRF in accordance with Treasury guidance for administrative purposes.

## Effective Management of Funds

### Promoting Equitable Outcomes

The State has used SFRF funds to make key investments, bolster critical services, and revamp policies and systems that provide all Granite Staters opportunities to participate in and benefit from New Hampshire's recovery from the COVID-19 pandemic. This health crisis has created a plethora of unique challenges and issues to be addressed, but this funding has also presented the State with the ability to engage in diverse investments throughout the economy, in government services, and most importantly, its residents in urban and rural communities.

An area in which New Hampshire has focused on promoting equitable outcomes is housing. Housing stability is a foundational, basic need – and some residents lack access to affordable housing. The State has doubled down on increasing its affordable housing stock by investing in the construction of more affordable housing developments. Greater access to more affordable, stable housing will support the State's diversifying workforce and grow its small business community. Improving housing affordability and stability is not one-size-fits-all, and New Hampshire is taking an innovative, community-first approach.

#### **Project Spotlight: Housing Needs Administration Program**

Through an Executive Order, Governor Sununu established the Council on Housing Stability (CHS) to create housing stability for all residents. The Department of Health and Human Services, the Department of Business and Economic Affairs and the Community Development Finance Authority co-lead CHS.

From its inception, CHS has aimed to deliver on two big ticket items:

- Assessing New Hampshire's housing needs with a focus on those experiencing homelessness;
- Using this assessment to deploy resources to best meet housing needs of New Hampshire's residents, especially those considered vulnerable and low-income.

The Housing Needs Administration Program is dedicated to assessing New Hampshire's housing, homeless, and community development needs by playing an administrative and grants management role to ensure partners are supported in working towards better affordable housing for all. Moving forward, this project aims to deliver:

1. A grant to the New Hampshire Housing Finance Authority to support the hiring of a project manager for three years to coordinate work across private and public entities and coordinate engagement with stakeholders;
2. A grant to the Community Development Finance Authority to support continued use of consultants to advance Council work and coordinate implementation of the Strategic Plan.

The full 2022 State of New Hampshire Strategic Action Plan outlining key objectives for improving housing affordability is available [HERE](#).



### **Project Spotlight: Career Pathways Expansion Program**

In close collaboration with several partners, such as the NH School of Mechanical Trades, Apprenticeship NH, Winnacannut High School, and Manchester Community College, the Hampton Area Chamber of Commerce will spearhead the Career Pathways Expansion Program – a project geared toward developing and facilitating trades-based coursework and matching students with qualifying apprenticeship opportunities.

Prior to this program's development, the Chamber first put into motion a "Career Pathways Partnership Grant" aimed at furthering skills-based education and hiring to promote workforce development across industries throughout the Seacoast. The Career Pathways Expansion Program is a natural next step to build off the successful Partnership Grant program. This latest iteration represents an expansion through a multi-year strategy that adds the Greater Manchester region as a target area of opportunity.

The Chamber will allocate funding based on the number of training programs run and the resulting cost of each program. It forecasts that this funding will enable up to seven programs at two locations (Hampton and Manchester), reaching up to 20 students per program, with as many as 260 students benefiting over the duration of this program.

## **Community Engagement**

New Hampshire has a proud tradition of authentic community engagement as a cornerstone of effective public service and governance. "The People's Legislature" represents the State with the largest legislature at 424 members for a population of just over 1.35 million. Community engagement is a core component of New Hampshire's governing identity. The projects detailed within this Recovery Plan may at times first be proposed by a State agency or organization that will administer a project, stakeholders identifying specific needs, constituents proposing program ideas, or lessons learned and data originating from programs run earlier in the pandemic under the CARES Act, but any such project must ultimately be approved by locally-elected representatives of the Joint Legislative Fiscal Committee, as well as the Governor and elected members of the Executive Council.

The State has taken an inclusive approach in decision making and distributing any federal funds allocated to the State for the purposes of COVID-19 relief. Since the beginning of the health crisis, stakeholders, including local government associations, advocacy groups, and community-based organizations, have been involved in the process through written and oral comments or proposals. Roundtables have been facilitated, public legislative and stakeholder advisory board meetings have occurred, and there have been listening sessions with executive agencies and GOFERR.

In addition to the efforts outlined above and the State's community-oriented legislature, many of the projects included in this Recovery Plan were developed due to studies into the needs of specific communities and the needs of New Hampshire as a whole. Those studies were rooted in their communities and resulted in projects that were designed from the ground up with the specific needs of local residents in mind.



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One study that directly engaged community members statewide and has resulted in the development of SFRF projects was [the 2021 Economic Analysis Report: Reviving New Hampshire's Workforce](#). The study found that unemployment in super-sectors such as leisure, hospitality, education, and health services were lagging in terms of recovery. Workforce development programs have also been funded through SFRF to support recovery in these sectors.

Another study, [the Economic Recovery and Expansion Strategy](#), consisted of discussions with over 75 groups of stakeholders and identified gaps in New Hampshire's economic development network and a lack of coordination in economic development, particularly in rural areas. This analysis resulted in the creation of the SFRF-funded Collaborative Economic Development Regions (CEDRs) project, which is a great example of how New Hampshire is taking community engagement seriously not only in the pre-funding stages, but also throughout implementation. In addition to the community engagement opportunities built into the project development process, many projects include specific community-engagement processes throughout the project lifecycle so that programs can be tried, tested, and improved in conjunction with those they are intended to serve.

An additional study that is referenced in other portions of this report, [the Council On Housing Stability's Strategic Plan](#), outlines goals, objectives, and action steps on the critical topic of safe, stable, and affordable housing. It was the culmination of input and insight provided by members of the Council and the public. The Council is made up of members with diverse backgrounds, and crafting the Strategic Plan involved conducting surveys and establishing working groups with specific areas of focus, such as planning and regulation, data analytics, housing instability and homelessness, as well as regional leadership and coordination. Those working groups engaged a broad range of stakeholders and hosted regular public meetings to maximize community outreach and engagement. This Strategic Plan is a living document that has informed many SFRF project efforts, especially those focused on access to affordable housing.

In addition, the projects spotlighted below have been specifically designed to engage the community.

## New Hampshire 2022 Recovery Plan

### Project Spotlight: Choose Love Bus Tour

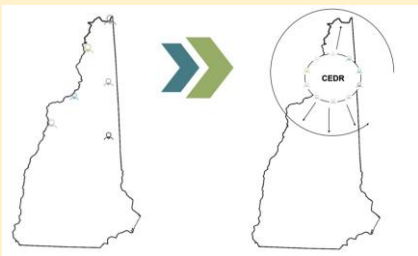
The Jesse Lewis Choose Love Movement is a non-profit organization with a mission to create safer and more loving communities through no cost Character Social Emotional Development programs that are suited for all stages of life. SFRF funds are being used to conduct a bus tour across New Hampshire to promote student and community mental health recovery from the effects of the pandemic. The Tour has already stopped in nearly 30 schools and communities around the State, holding community-wide events with local musicians, providing resources for families, and giving out free food. The Choose Love Bus Tour is designed to support the mental health needs of communities, families, and children after more than a year of anxiety, high-stress, and isolation through social and emotional learning.

The Choose Love Bus Tour provides the opportunity to unite community members while working together with mental health providers to strengthen community support networks statewide. The Tour aims to connect educators, families, and community members to increase family engagement with mental health conversations, which is vital for the well-being and success of children in and outside of schools.



### Project Spotlight: Collaborative Economic Development Regions (CEDRs)

CEDRs are areas of cooperation between local entities that work to develop solutions to the economic challenges created by the pandemic. CEDRs will encourage, support, and foster the collaboration of regional and local economic development organizations, chambers of commerce, non-profit agencies, and businesses in geographic areas throughout the State. Members may include stakeholders, economic development agencies, municipalities, and employers. SFRF funds will be used to enhance functionality and delivery of business support and relief programming.



CEDRs plan to serve as a hub for regional economic development work in four regions. This localized, regional structure ensures that each CEDR can best respond to the varying challenges faced by different parts of the state and can more directly engage with their communities and residents. CEDRs are charged with collaborating with Business and Economic Affairs (BEA) to create or align existing strategies focused on regional economic development initiatives and

potential solutions. They will also work with BEA to foster regional and State support, ensuring available services are delivered to businesses and potential investors, and convene economic development stakeholders through meetings and events to facilitate collaboration between groups and residents.

### Labor Practices

New Hampshire's comprehensive labor practices protect workers, improve the overall pool of labor talent, and ultimately lead to the successful completion of major public works projects by skilled laborers. New Hampshire strives to pay a competitive wage to ensure that the workforce has the necessary skillset to efficiently and effectively complete publicly funded infrastructure projects. The State's infrastructure projects funded through SFRF are bid on and performed following New Hampshire's procurement rules and applicable federal rules. In the past, these standards have resulted in high quality infrastructure results for projects. These projects will be another tool to strengthen economic recovery and promote readily available employment opportunities.

### Use of Evidence

Evidence-based models and program evaluation are key to informing program design and implementation for several of New Hampshire's projects. The State is committed to efficient and successful use of SFRF funds and will continue to measure outcomes for projects and refine strategies to maximize the effectiveness of the funding available. Evidence of potential program impact will play an important role in the selection criteria for projects as the State allocates remaining funds.

For example, two of New Hampshire's SFRF-funded projects spotlighted below incorporate evidenced-based strategies in their program design. These projects are regularly assessed to determine where interventions are most successful and identify where improvements can be made.

#### **Project Spotlight: Dual Diagnosis in Addiction Pilot Program**

The Farnum Center is a non-profit addiction treatment center specializing in comprehensive alcohol and other drug rehabilitation in Manchester, New Hampshire. SFRF funds are being used to develop a behavioral health program called the Dual Diagnosis Capability in Addiction Treatment (DDCAT) Pilot Program which will be implemented at the Farnum Center. The funds will be used to provide the Farnum Center with training and consultation for developing, implementing, and sustaining evidence-based practices in recovery-oriented approaches to mental health and substance use disorder (SUD) treatment.

The DDCAT Pilot Program will not only allow Farnum to better serve its clients but will also provide valuable information to the State and policymakers to determine whether the program approach (or similar approaches) should be expanded to other SUD treatment providers. The DDCAT assessment and Consolidated Framework for Implementation Research findings will be compiled in a report, which will be provided to DHHS along with a customized roadmap for implementation and training following the conclusion of the program.

**Project Spotlight: First Responder Recruitment and Training Program**

New Hampshire's fire and EMS departments are facing a shortage of trained personnel to provide emergency services. The First Responder Recruitment and Training Program aims to alleviate this shortage and increase overall capacity. The funds will be used to increase the availability of firefighter and emergency medical service provider training statewide by 1) providing the personnel resources to aid in recruitment of first responders and 2) improving infrastructure to increase capacity at training facilities.

A key component of this project is the creation of a statewide dashboard for data collection on department emergency preparedness. Currently there is no centralized collection of data on the recruitment obstacles for fire and EMS services throughout New Hampshire. The statewide dashboard will track first responder workforce data elements and the ability of departments to respond to and handle emergencies. This data will then be used to evaluate the success of the overarching program in bolstering our fire and EMS departments.

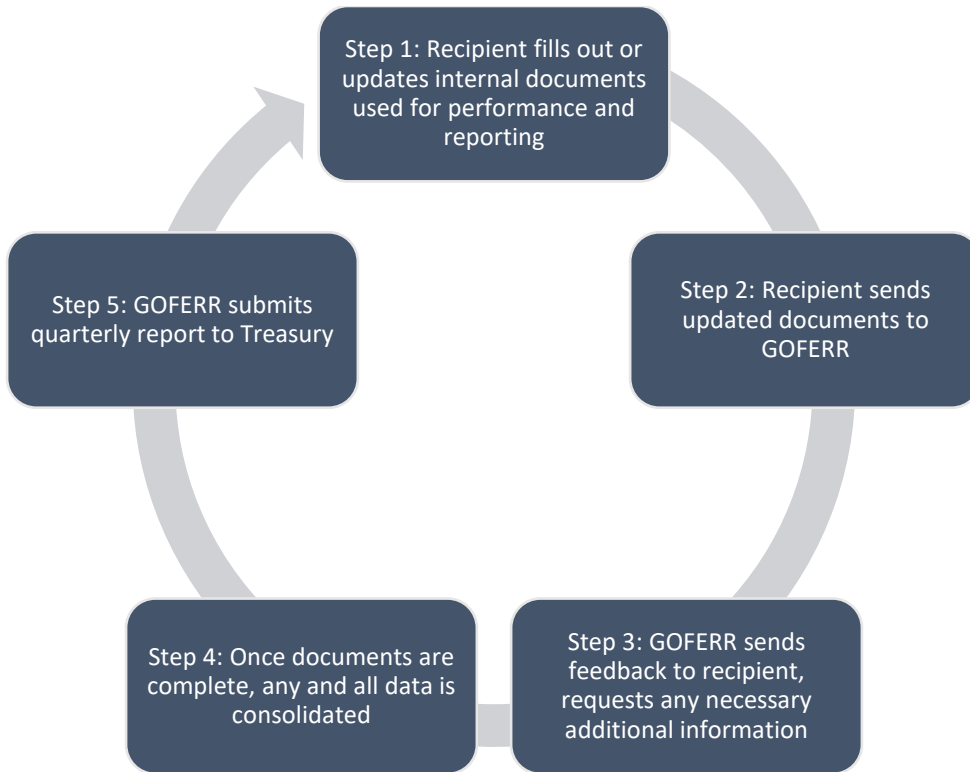
**Performance Report**

New Hampshire is diligently monitoring the performance of all projects, utilizing an approach that involves near-constant communication between GOFERR and agencies, specifically through internal tools which consistently give insight into the current state of SFRF projects. These internal tools track all Treasury-mandated metrics which are reported in quarterly Project and Expenditure Reports. This allows GOFERR to assess the effectiveness and success of projects to date and determine if revisions or reallocations are needed. In addition to internally tracking project status and metrics, individual projects are working to establish key performance indicators. As many SFRF projects are in their early stages, performance indicators and outcome measures are still in the development stage as well. New Hampshire plans to create a performance management dashboard and other public facing tools in the future.

Once an allocation has been approved for a project, the project enters the following quarterly monitoring and tracking process, as detailed in the graphic below:

## New Hampshire 2022 Recovery Plan

Figure 3: Quarterly Monitoring and Tracking Process



Transparency on performance is at the core of all the State's COVID-19 funding streams. For example, residents can track all SFRF spending from the [home page](#) of GOFERR's website by clicking on "NH American Rescue Plan State Fiscal Recovery Fund Transparency Report," which brings them to a visual explaining how funds are being allocated. This "static" report is in the process of being adapted to a more interactive dashboard for public consumption.

Specific performance metrics for major projects and expenditure categories can be found in the Project Inventory of this Report.

## Project Inventory

New Hampshire has planned and designed over 130 projects dedicated to supporting communities, families, and businesses through the pandemic and positioning them to thrive for years to come. The below projects are organized by thematic category versus expenditure category, as described in the Uses of Funds section of this document, though all corresponding E.C.s are also included. Where applicable, projects that are rooted in evidence-based practices include relevant data. Where required, key performance indicators accompany projects. Given the bulk of these projects remain in their infancy stages, future iterations of this report will contain additional key performance indicators and other performance metrics as required.

The Department of Treasury instructs recipients to provide performance metrics for “major” projects. For the purposes of this Report, a project is considered major if its funding amount is \$50 million or more (or approximately 5% of New Hampshire’s total SFRF allocation). This Report, therefore, includes three major projects: the InvestNH Program Fund, Water Quality and Hatchery Infrastructure Projects, and the County Nursing Home Infrastructure Program.

### COVID-19 Direct Response

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>At-Home COVID Test Kits</b> (00FRF602PH9519A)	\$12,000,000	1.2 – COVID-19 Testing	With the ongoing community spread of COVID-19, rapid and early detection remains important to reduce the spread of disease, limit the strain on the State’s health care system, and keep schools and businesses open. To ensure residents have access to at-home testing when they need it most, this project provides SFRF funding for the purchase of one million over-the-counter antigen tests to be distributed in communities.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project is the general public.

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Air Conditioner Replacements</b> (00FRF602PH8701)	\$522,975	1.4 – Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Childcare facilities, etc.)	Poor ventilation indoors is a primary risk factor for the transmission of COVID-19 and other illnesses. This project will fund the replacement of eight air conditioner units in a training academy school. This upgrade will improve ventilation and health of the workers and trainees that must use the facility during the ongoing COVID-19 public health emergency, many of whom are required to reside on campus for part of their training.	<b>Use of Evidence:</b> This project includes capital expenditures and most likely will not have evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project is the general public.
<b>Air Handlers &amp; Ductwork Replacement</b> (00FRF602PH4601)	\$2,146,950	1.4 – Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, etc.)	Congregate settings, including correctional facilities, have been identified as high-risk areas for the transmission of COVID-19. This project has pursued repair and re-building of aged systems and ductwork in the New Hampshire State Prison for Men (NHSP-M) in order to improve ventilation and minimize in-house transmission of COVID-19.	<b>Use of Evidence:</b> This project includes capital expenditures and most likely will not have evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project is the general public.

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Behavioral Health Strike Team</b> (00FRF602PH9517A)	\$2,226,201	1.12 – Mental Health Services	During the pandemic, the waitlist for youth in need of acute inpatient psychiatric care has grown, while staffing shortages limit the capacity of psychiatric facilities. DHHS will contract a behavioral health strike team that will augment staff at a psychiatric hospital to reduce the number of individuals waiting for psychiatric care by adding beds and expanding care.	<b>Use of Evidence:</b> To date, this project has not allocated money toward evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project is the general public.
<b>County Nursing Home Infrastructure Program</b> (00FRF602PH0222A)	\$50,075,000	1.4 – Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, etc.)	The County Nursing Home Infrastructure Program will offer grants to county nursing homes to fund facility improvements that will help mitigate and prevent the spread of future COVID-19 or other pandemic outbreaks in their facilities, and ensure facilities are safe for residents and their families.	<b>Use of Evidence:</b> This project has no obligations or expenditures, therefore there is no data available on evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project is the general public.
<b>COVID-19 After Action Report and Improvement Plan</b> (00FRF602PH2305A)	\$200,000	3.4 – Public Sector Capacity: Effective Service Delivery	This project will fund the development of an After-Action Report and Improvement Plan (AAR/IP). The AAR/IP, which meets Federal Homeland Security Exercise and Evaluation Program Guidelines, is a comprehensive assessment of COVID-19 preparedness, response, and recovery. At the conclusion of this exercise, New Hampshire will be better equipped to handle future public health emergencies.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>



<i><b>Project Title – Project ID</b></i>	<i><b>Funding Amount</b></i>	<i><b>Expenditure Category</b></i>	<i><b>Overview</b></i>	<i><b>Use of Evidence</b></i>
<b>COVID-19 Wastewater Testing</b> (00FRF602PH9523A)	\$120,120	1.2 – COVID-19 Testing	In response to the COVID-19 pandemic, the New Hampshire Division of Public Health Services, the University of New Hampshire, and local communities have begun to develop methods to track the presence of SARS-Co V-2, the virus that causes COVID-19, in local wastewater samples to assist with monitoring the emergence and distribution of COVID-19 in communities over time.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project is the general public.
<b>COVID-19 Supplies and Equipment Storage (Warehouse Lease)</b> (00FRF602PH9521A)	\$3,963,186	1.7 – Other Public Health Services	As the pandemic continues, there remains an ongoing need to maintain COVID-19-related supplies and equipment, including personal protective equipment, durable medical equipment, and more. These funds will be used to secure warehouse space to securely store these supplies.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project is the general public.
<b>Range Ventilation and Filtration</b> (00FRF602GS8701)	\$935,850	1.4 – Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, etc.)	This project funds the replacement of an aging ventilation and filtration system in an indoor firing range, which is used by corrections academy recruits. The age and inefficiency of the existing system has put users of the facility at increased risk of transmission and exposure to COVID-19, due to the inability to distance and lack of airflow in the building.	<b>Use of Evidence:</b> This project includes capital expenditures and most likely will not have evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project is the general public.

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>State Building HVAC Replace and Repair/Maintenance</b> (00FRF602PH1401)	\$24,807,100	1.4 – Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Childcare facilities, etc.)	To help mitigate the spread of COVID-19 and provide safe workspaces for State employees and safe public facilities, this project allocation will improve ventilation in court buildings through the renovation and replacement of HVAC systems.	<b>Use of Evidence:</b> This project includes capital expenditures and most likely will not have evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project is the general public.
<b>Fiber Optic Cable Upgrade and Replacement</b> (00FRF602PH4602A)	\$1,321,200	5.21 – Broadband: Other projects	During the COVID-19 pandemic, communities depended on reliable internet connection more than ever to learn, work, and maintain their health remotely. NHSP-M saw increased utilization of internet services among inmates for telehealth visits and tele-education services. This project will replace antiquated fiber optic cabling at NHSP-M with modern OM4 fiber armored cabling to support continued increased uses in service, and minimize the need for community-transport, which increases the risk of COVID-19 transmission within the facility.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Vaccine Immunization Network Interface (VINI) System Extension</b> (00FRF602PH0305A)	\$462,860	1.1 – COVID-19 Vaccination	The COVID-19 pandemic required the State to design, develop, and maintain a vaccine registration, scheduling, and administration system, known as the Vaccine Immunization Network Interface (VINI) System. The VINI system protects the privacy and security of individual's data to effectively provide for multiple COVID-19 vaccination clinics and mobile response teams to meet the demand for immunizations. This project will fund the continued use of the system to assist with ongoing community vaccination needs.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project is the general public.
<b>Performance Report</b>	<i><b>The County Nursing Home Infrastructure Program</b>, which meets the definition of a major project (&gt;\$50M), has not started and therefore no performance report metrics can be reported at this time.</i>			

## Expanding Access to Affordable & Workforce Housing

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Housing Needs Administration Program</b> (00FRF602PH0203)	\$505,505	2.15 – Long-term Housing Security: Affordable Housing	The State’s Council on Housing Stability developed a 3-year strategic plan with the goal of creating housing stability for all citizens of the State of New Hampshire. This project will advance the implementation of that plan, with funds supporting project management, community stakeholder engagement, and continued staffing support.	<b>Use of Evidence:</b> To date, this project has not allocated money toward evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project is low- or moderate-income households or populations.
<b>Regional Housing Needs Assessment Program</b> (00FRF602PH2203)	\$1,001,000	2.15 – Long-term Housing Security: Affordable Housing	Understanding the housing needs for each region will be critical in advancing the statewide vision and planning needed to solve the housing shortage and ensure affordable, adequate housing options are available to New Hampshire citizens throughout their lives. This project will provide grants to Regional Planning Commissions (RPC) to complete assessments of the regional needs for housing for persons and families at all levels of income. Each RPC receiving a grant will also complete a Fair Housing Equity Assessment to identify and describe factors that might be barring people from accessing adequate housing in the region.	<b>Use of Evidence:</b> To date, this project has not allocated money toward evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project is low- or -moderate income households or populations.

Project Title – Project ID	Funding Amount	Expenditure Category	Overview	Use of Evidence
InvestNH Program Fund (00FRF602GS2205)	\$100,102,503	6.1 – Provision of Government Services	Housing is inextricably linked to New Hampshire’s economic development goals and is a focus of the State’s Economic Recovery and Expansion Strategy (ERES). This project will fund incentivizes aimed at increasing housing stock at the planning, permitting, and development phases with grant opportunities for both developers and municipalities.	Use of Evidence: <i>Not required.</i>
				Impacted Population: <i>Not required.</i>
InvestNH Program and Support Staff (00FRF602PH2205)	\$1,496,000	3.2 – Public Sector Workforce: Rehiring Public Sector Staff	This project will fund the creation of a small team of housing experts who will be focused on developing and administering ARPA-funded housing initiatives and generally supporting housing development in the State. These staff will work with partners to ensure strategic alignment of State and federal housing policies, programs, and advocacy efforts across State government.	Use of Evidence: <i>Not required.</i>
				Impacted Population: <i>Not required.</i>
Performance Report – Major Projects	InvestNH Program Fund, which meets the definition of a major project (>\$50M), has not started and therefore no performance report metrics can be reported at this time.			
Performance Report - EC-specific Metrics	Housing Needs Administration Program (EC 2.15) – 0 affordable housing units preserved or developed at this stage of the project.  Regional Housing Needs Assessment Program (EC 2.15) – 0 affordable housing units preserved or developed at this stage of the project.			

## Mental Health, Behavioral Health, and SUD Programs

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Choose Love Bus Tour</b> (00FRF602PH0205)	\$207,708	1.12 – Mental Health Services	The COVID-19 pandemic has contributed to high stress, anxiety, and isolation. The Choose Love Bus Tour delivers free Character Social Emotional Development programs directly to communities, families, and children. With its Choose Love Formula, the tour teaches residents social and emotional learning skills to create welcoming, supportive, and loving spaces across the State post-pandemic.	<b>Use of Evidence:</b> To date, this project has not allocated money toward evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project is the general public.
<b>Early Childhood Mental Health Support</b> (00FRF602PH9511A)	\$1,601,600	1.12 – Mental Health Services	This project will invest in improvements to behavioral health and wellness by expanding access to prevention and early intervention services that are not traditionally covered by Medicaid, including assistance reducing familial stress, providing caregiver support with parenting, and improving child-caregiver relationship.	<b>Use of Evidence:</b> \$1,600,000 is allocated toward evidence-based interventions. A program evaluation will be conducted once the contract is in place. The evidence-based intervention, child parent psychotherapy, includes therapy for children ages 0-5 and their parents/caregivers and helps families heal and grow after stressful experiences.
				<b>Impacted Population:</b> The impacted community served by this project is the general public.

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Early Intervention and Prevention Behavior Health Support</b> (00FRF602PH9510)	\$2,752,750	1.12 – Mental Health Services	<p>This project will seek to respond to the exacerbated effect that the pandemic has had on mental and behavioral health challenges among students and children by investing in resources for under-resourced school districts, including enhancing and expanding the implementation of Student Assistance Programs (SAP) and Behavioral (MTSS-B) programs, and hiring contractors to assist with the Youth Behavior Surveillance Survey and the completion of the Crosswalk of Behavioral Health Plans, all of which support school districts in making informed decisions about curriculum, policies, and programming that will lead to the best outcomes for their students.</p> <p>The MTSS-B Model is a comprehensive system of social, emotional, and behavioral supports to promote student wellness and improve engagement in learning for ages 12-18.</p>	<p><b>Use of Evidence:</b> \$2,000,000 is allocated toward evidence-based interventions. A program evaluation of the project will be conducted once contracts are in place.</p> <p>The project will implement evidenced-informed prevention strategies and programs that engage youth to be the drivers of change to promote health and wellbeing in schools and communities. This project will also enhance SAP infrastructure by increasing capacity of State personnel to ensure fidelity of programming, increase SAP counselor competency, and evaluate program outcomes.</p> <p><b>Impacted Population:</b> The impacted community served by this project is the general public.</p>

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Facility and COVID-19 Response Support – Nursing Facilities</b> (00FRF602PH9512A)	\$2,183,357.60	1.14 – Other Public Health Services	This project will ensure that individuals are able to receive medical care that is timely and appropriate, despite the increased staffing and resource barriers caused by the pandemic, by compensating nursing facilities for any Medicaid-pending days that are not later reimbursed by Medicaid.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project is the general public.
<b>Facility and COVID-19 Response Support – Acute Care</b> (00FRF602PH9512B)	\$4,092,178.80	1.14 – Other Public Health Services	The COVID-19 pandemic has put significant strain on the capacity of the healthcare system. Under this project, Ambulatory Surgical Centers will be designated as Acute Care Centers, offering higher rates of reimbursement, and expanding the availability of services for acute patients.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project is the general public.
<b>Facility and COVID-19 Response Support – Rehabilitation Centers</b> (00FRF602PH9512C)	\$4,092,178.80	1.14 – Other Public Health Services	Staffing shortages and facility capacity have decreased the availability of spots in long-term care facilities. This project will pay increased rates to incentivize rehabilitation centers to accept nursing home residents who are waiting for a bed in a long-term care facility.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project is the general public.



<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Facility and COVID-19 Response Support – Residential</b> (00FRF602PH9512D)	\$4,092,178.80	1.14 – Other Public Health Services	This project will ensure that individuals are able to receive medical care that is timely and appropriate, despite the increased staffing and resource barriers caused by the pandemic, by paying mid-level residential care facilities for any Medicaid pending days that are not later reimbursed by Medicaid.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project is the general public.
<b>Facility and COVID-19 Response Support – Long-Term Care</b> (00FRF602PH9512E)	\$6,002,373.90	1.14 – Other Public Health Services	Long-term care facilities are experiencing staffing shortages and outbreaks of COVID-19 that prevent them from admitting patients currently awaiting discharge from hospitals. This project aims to serve patients by hiring, maintaining, and providing temporary relief staffing to long-term care facilities.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project is the general public.
<b>Farnum/Betty Ford Dual Diagnosis Pilot Program</b> (00FRF602PH0212)	\$136,386	1.13 – Substance Use Services	The Farnum/Betty Ford Dual-Diagnosis Pilot Program will be a collaborative project between DHHS and The Farnum Center. The project will fund the development, implementation, and maintenance of evidence-based programming in a recovery-focused setting for individuals seeking both mental health and SUD treatment.	<b>Use of Evidence:</b> To date, this project has not allocated money toward evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project is the general public.

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>The Recovery Friendly Workplace Initiative</b> (00FRF602PH0207)	\$1,003,500	1.13 – Substance Use Services	This project grants funds to support The Governor's RFW initiative, a program he created in 2018 to assist businesses with creating work environments that are supportive to those in or seeking recovery from substance use disorders. Workplaces receive support and guidance from Recovery Friendly Advisors, regional Public Health Networks, and Recovery Community Organizations that help get them connected to SUD-related information, resources, and trainings.	<b>Use of Evidence:</b> To date, this project has not allocated money toward evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project is the general public.
<b>Hampstead Hospital Purchase</b> (00FRF602PH9507)	\$14,880,505	1.12 – Mental Health Services	COVID-19 has exacerbated many children's behavioral health issues and New Hampshire continuously struggles to serve these children due to limited pediatric psychiatric capacity. This project will fund the purchase of Hampstead Hospital, a 111-bed licensed and accredited psychiatric hospital in Hampstead, improving the State's ability to provide inpatient psychiatric, behavioral, and substance use services, as well as to expand bed capacity to meet the growing behavioral health needs of youth.	<b>Use of Evidence:</b> \$14,880,505 will be allocated toward evidence-based interventions.  The contractor responsible for delivery of all clinical services at Hampstead Hospital is required to maintain full accreditation and follow evidence-based models in all forms of care provided to patients with psychiatric issues, substance use disorder issues, or both.  This applies not only to direct diagnostic and treatment practices, but to the larger trauma-informed and family-

				<p>centered caregiving context. Through regular reporting and case reviews, the Department of Health and Human Services will regularly assess compliance with evidence-based practice, ensuring consistent adherence to best research evidence, clinical expertise, and patient values/preferences.</p>
				<p><b>Impacted Population:</b> The impacted community served by this project is the general public.</p>

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Hampstead Hospital Operations Contract</b> (00FRF602PH9525A)	\$9,088,811	1.12 – Mental Health Services	This project provides funding support for operations at Hampstead Hospital through June 30, 2023, ensuring that the facility has the resources needed to effectively expand service offerings to increase the availability of mental and behavioral health and substance use disorder services among children and adults.	<b>Use of Evidence:</b> \$9,088,811 is allocated toward evidence-based interventions.  Evidence-based care in an inpatient psychiatric setting includes appropriateness for admission to an Institute for Mental Disease (IMD), using evidence-based medicine to tailor treatment plans to specific patient needs, and employing evidence-based philosophies in how the hospital operates on a daily basis.
				<b>Impacted Population:</b> The impacted community served by this project is the general public.

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Involuntary Emergency Admissions Case Improvements</b> (00FRF602PH0220A)	\$2,064,061	1.12 – Mental Health Services	Shutdowns of courts during the pandemic, as well as staffing shortages and increases in caseloads, have resulted in a significant backlog and delayed processing of cases in New Hampshire court systems. This project will expedite the processing of involuntary emergency admissions cases with the creation of a single, statewide mental health docket and the hiring of judges and staff dedicated specifically to processing that mental health docket.	<b>Use of Evidence:</b> This project has no obligations or expenditures, therefore there is no data on evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project is the general public.
<b>Mental Health System Service Improvements – LTC &amp; Assisted Living Expansion</b> (00FRF602PH9501B)	\$2,095,416	1.12 – Mental Health Services	This project is focused on establishing capacity for long-term care behavioral health beds at nursing and assisted living facilities for patients currently residing at two facilities: New Hampshire Hospital and Glencliff Home for the Elderly. The designated beds will be reserved for behavioral health patients for one year to assess utilization.	<b>Use of Evidence:</b> To date, this project has not allocated money toward evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project is the general public.

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Mental Health System Service Improvements – Psychiatric Care Expansion for Children</b> (00FRF602PH9501C)	\$2,386,239	1.12 – Mental Health Services	To assist in addressing the lack of in-state capacity for children’s inpatient psychiatric services, this project will be the execution of a contract with pediatric psychiatric facility providers and will offer enhanced reimbursement to those providers for services that are not otherwise covered by insurance.	<b>Use of Evidence:</b> To date, this project has not allocated money toward evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project is the general public.
<b>New Hampshire Hospital Upgrades - Lamott Roof at Glenclyff</b> (00FRF602PH9502C)	\$2,420,000	1.12 – Mental Health Services	This project focuses on improving New Hampshire Hospital’s mental health system safety for patients and staff, specifically by replacing the roof on the hospital’s Lamott Wing, ultimately ensuring that the already strained mental health bed capacity can be sustained safely.	<b>Use of Evidence:</b> This project is a capital expenditure and most likely will not include evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project is the general public.
<b>New Hampshire Hospital Upgrades - NHH Renovations Health &amp; Safety</b> (00FRF602PH9502B)	\$2,420,000	1.12 – Mental Health Services	This project focuses on upgrades to patient rooms, bathrooms, shower/tub rooms, unit cafeteria/kitchens and common areas at New Hampshire Hospital, ultimately improving safety for patients and staff and ensuring the hospital maintains its ability to operate at full capacity.	<b>Use of Evidence:</b> This project is a capital expenditure and most likely will not include evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served is the general public.

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>New Hampshire Hospital Upgrades - Seclusion Room Safety Upgrades</b> (00FRF602PH9502A)	\$2,420,000	1.12 – Mental Health Services	This project focuses on improving New Hampshire Hospital's mental health system safety for patients and staff, specifically by funding repairs and upgrades on seclusion rooms. Specific upgrades may include replacement of seclusion room walls and floors with behavioral health grad seclusion room safety padding, installation of essential surveillance systems, replacement of existing hardware/fixtures with emergency locking hardware fixtures, and removal and replacement of fomite surfaces such as carpet to improve infection control standards.	<b>Use of Evidence:</b> This project is a capital expenditure and most likely will not include evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project is the general public.
<b>Support for Youth Services Center – Staffing</b> (00FRF602PH9513A)	\$846,805	1.12 – Mental Health Services	The pandemic has had a significant impact on correctional staffing at the Youth Services Center. This project will be used to execute a contract with a healthcare staffing agency to provide temporary staffing at the center. Additional staffing will be used to ensure every shift is staffed appropriately to maximize youth safety. The contract will also allow for temporary staff to transition to permanent status to ensure long-term workforce capacity and stability.	<b>Use of Evidence:</b> \$846,720 is allocated toward evidence-based interventions. A program evaluation will be conducted. Using the tenets of evidence-based, trauma-informed behavior management and treatment programming, the Youth Counselor fosters a safe and therapeutic milieu and supports group counseling sessions as well as individualized care.

				<b>Impacted Population:</b> The impacted community served by this project is the general public.
<b>Performance Report</b>	No performance report needed as none of the above are “major” projects or relate to mandatory ECs.			

### Economic Development and Tourism

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Broadband Infrastructure Program Support</b> (00FRF602WB2201)	\$659,734	3.2 – Public Sector Workforce: Rehiring Public Sector Staff	Broadband has become critical for people to carry out their daily lives. The COVID-19 public health emergency underscored the necessity of a good internet connection to ensure families and businesses could continue to both survive and thrive. This project will fund the hiring of 3 staff who will form the State’s Broadband Office and will be tasked with designing and implementing broadband priorities and programming.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>



<i><b>Project Title – Project ID</b></i>	<i><b>Funding Amount</b></i>	<i><b>Expenditure Category</b></i>	<i><b>Overview</b></i>	<i><b>Use of Evidence</b></i>
<b>Bear Brook, Bear Hill - Campground Expansion Feasibility Study</b> (00FRF602PH3501N)	\$2,400,000	2.35 – Aid to Tourism, Travel, or Hospitality	New Hampshire offers a wide range of outdoor activities, which saw an increase in demand during the pandemic as people opted to be outside where COVID-19 transmission tends to be lower. To keep up with this demand and invest in natural spaces for residents and tourists alike, the Department of Natural and Cultural Resources (DNCR) will conduct a feasibility study to inform its decision around expanding the Bear Brook, Bear Hill Campground.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.
<b>Bear Brook, Catamount Pond - Campground Expansion Feasibility Study</b> (00FRF602PH3501J)	\$695,000	2.35 – Aid to Tourism, Travel, or Hospitality	New Hampshire offers a wide range of outdoor activities, which saw an increase in demand during the pandemic as people opted to be outside where COVID-19 transmission tends to be lower. To keep up with this demand and invest in natural spaces for residents and tourists alike, DNCR will conduct a feasibility study to inform its decision around expanding the Catamount Pond Horse Campground at Bear Brook State Park.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Cannon Mt. Station Sewage Pipeline</b> (00FRF602WB3501C)	\$1,200,000	2.35 – Aid to Tourism, Travel, or Hospitality	This project will invest in capital improvements to the Cannon Mt. Station Sewage Pipeline, allowing DNCR to offer visitor services and support private concessionaire's operations at the Tram Summit building in Franconia Notch State Park, which has seen significant increases in utilization during the pandemic.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.
<b>Career Pathways Program</b> (00FRF602PH0215A)	\$345,395	2.25 – Addressing Educational Disparities: Academic, Social, and Emotional Services	The pandemic has further highlighted the challenges seen in the trades-based labor market. This project, which is expanding the model of an existing program that operates in other areas of the State, will develop and facilitate skills-based education and hiring and work with high schools to match students with qualifying apprenticeship opportunities, streamlining the school-to-work pipeline.	<b>Use of Evidence:</b> This project has no obligations or expenditures, therefore there is no data on evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project will be the high school students who are at risk of not continuing their education at the conclusion of high school.

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>CDL Licensing Improvements Program</b> (00FRF602PH2302)	\$3,192,099	2.36 – Aid to Other Impacted Industries	New Hampshire has lost over 3,000 licensed CDL drivers since the start of the COVID-19 pandemic. This project will alleviate the pressure put on the shipping and logistics industries due to COVID-19 by increasing the availability of resources available to candidates seeking a commercial driver's license (CDL) with added testing sites, personnel, and mobile equipment, ultimately making the path to achieving CDL clearer.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the commercial transportation sector.
<b>CDL Licensing Marketing and Communications</b> (00FRF602PH2204)	\$503,003	2.36 – Aid to Other Impacted Industries	BEA will develop and execute a strategic marketing and communications plan to more readily provide resources to ensure candidates can obtain CDLs. This funding will support the development of creative assets, including training videos, social ads, TV/radio ads, etc. to clearly explain how to become a CDL driver and any changes to the CDL licensing process. These efforts will help to support the commercial transportation and logistics industries in attracting and retaining new drivers.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the commercial transportation sector.

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Coleman Lodges Building Renovation</b> (00FRF602PH3501M)	\$800,000	2.35 – Aid to Tourism, Travel, or Hospitality	In response to the increased use of State Park land during the pandemic, DNCR will fund improvements to the Coleman Lodges Building, increasing capacity to serve more tourists. These improvements include renovation of buildings at a former youth services site increasing the site's capacity for overnight stays by motorized and non-motorized visitors.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.
<b>Collaborative Economic Development Regions (CEDRs)</b> (FRF602PH2202)	\$210,210	6.1 – Provision of Government Services	Collaborative Economic Development Regions are areas of cooperation between local entities which will work to develop solutions to the economic challenges that have been created by the pandemic. CEDRs will encourage, support, and foster the collaboration of regional and local economic development organizations, chambers of commerce, non-profit agencies, and businesses. Members may include stakeholders, economic development agencies, municipalities, and employers. This project will provide each CEDR with grant monies to assist with functionality and delivery of business support and relief programming.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>College and Career Skills Mentoring Pilot Program (Big Brothers)</b> (00FRF602PH5602)	\$400,644	2.25 – Addressing Educational Disparities: Academic, Social, and Emotional Services	The Big Brothers Big Sisters College and Career Skills Mentoring Pilot Program delivers an evidence-based technology-enhanced one-on-one mentoring program for low-income high school students at West High School in Manchester. The program follows a cohort model whereby mentors are matched with high school students, typically freshmen, and support them through a curriculum that builds skills for future college and career success.	<b>Use of Evidence:</b> This program has been developed using the New York City-based iMentor, which has been extensively studied as a mentoring model, including <a href="#">a rigorous evaluation</a> funded by the New York University Social Innovation Fund. Program metrics will be used to measure the success of the program over its life.
				<b>Impacted Population:</b> The impacted community served by this project is low- or - moderate income households or populations.
<b>Crawford, Dry River - Campground Expansion Feasibility Study</b> (00FRF602PH3501H)	\$1,480,000	2.35 – Aid to Tourism, Travel, or Hospitality	New Hampshire offers a wide range of outdoor activities, which saw an increase in demand during the pandemic as people opted to be outside where COVID-19 transmission tends to be lower. To keep up with this demand and invest in natural spaces for residents and tourists alike, DNCR will conduct a feasibility study to inform its decision around expanding the Dry River Campground at Crawford Notch State Park.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Fire Tower Renovation and Reconstruction</b> (00FRF602PH3501O)	\$2,373,000	2.35 – Aid to Tourism, Travel, or Hospitality	DNCR has seen a significant increase in use of State Park land during the pandemic. This project will fund improvements to fire towers that require comprehensive work for continued staff and visitor safety and enjoyment despite increased use.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.
<b>Fort Stark General Improvements</b> (00FRF602PH3501D)	\$615,000	2.35 – Aid to Tourism, Travel, or Hospitality	Fork Stark, another land site that has seen significant increase in use during the pandemic, requires infrastructure improvements to ensure the safety of an increasing number of visitors. This project will fund a set of improvement and redevelopment programs focused on security and safety.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.
<b>Franconia Notch Signage</b> (00FRF602PH3501C)	\$100,000	2.35 – Aid to Tourism, Travel, or Hospitality	New Hampshire has seen significant increases in State Park use during the pandemic, which has presented challenges in ensuring the safety of all visitors. DNCR intends to fund the installation of missing signage, upgrading of existing signage, and installation of message boards to communicate safety and venue messaging to an increasing number of park visitors and hikers.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.

<i><b>Project Title – Project ID</b></i>	<i><b>Funding Amount</b></i>	<i><b>Expenditure Category</b></i>	<i><b>Overview</b></i>	<i><b>Use of Evidence</b></i>
<b>Hampton RV Park Electrical Upgrade</b> (00FRF602PH3501F)	\$347,000	2.35 – Aid to Tourism, Travel, or Hospitality	As tourism has increased, so has use of the State’s many RV parks. DNCR intends to fund electricity upgrades at the Hampton RV Park to support the increased number of visitors relying on the park.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.
<b>Healthcare Workforce Capacity – Underserved Populations</b> (00FRF602PH9506A)	\$5,000,000	2.10 – Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)	COVID-19 has taken a heavy toll on primary care and other healthcare teams who have been on the front lines of the pandemic with many suffering from stress, trauma, burnout and increased behavioral health challenges. This project will expand the current State Loan Repayment Program, which provides funds to health care professionals working in areas designated as being medically underserved. Qualifying healthcare professionals work in primary care, including medical care, oral health, and behavioral health services and will include physicians, nurses, technicians, and other healthcare professional staff.	<b>Use of Evidence:</b> \$4,000,000 will be allocated toward evidence-based interventions.  A program evaluation will be conducted over a three-year period as part of a contract that began July 1, 2022.
				<b>Impacted Population:</b> The impacted community served by this project will be the those residing in an area of the State deemed to be medically underserved.

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Expanding and Modernizing Technology Related Programming (Nashua Community College Engineering)</b> (00FRF602GS0201)	\$2,696,000	6.1 – Provision of Government Services	This project is dedicated to renovating a facility at Nashua Community College to expand, enhance, and modernize engineering technology-related programming. The engineering program equips graduates with skills for advancing manufacturing careers in the regional economy, including through short-term training and degree programs. This education will prepare students to enter the advanced manufacturing sector or re-enter in high-need areas and based on prior experience.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not Required.</i>
<b>Jericho - Campground Expansion Feasibility Study</b> (00FRF602PH3501L)	\$1,405,000	2.35 – Aid to Tourism, Travel, or Hospitality	New Hampshire offers a wide range of outdoor activities, which saw an increase in demand during the pandemic as people opted to be outside where COVID-19 transmission tends to be lower. To keep up with this demand and invest in natural spaces for residents and tourists alike, DNCR will conduct a feasibility study to inform its decision around expanding the Jericho Campground.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.



<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Licensed Practitioner Nurse (LPN) Program</b> (00FRF602PH0219A)	\$2,616,266	2.10 - Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)	This project will fund an expansion of the Community College System of New Hampshire LPN Program, which aims to increase the LPN workforce to meet critical needs in hospitals, long-term care facilities, and other healthcare settings most impacted by COVID-19. This investment aims to double the LPN training program capacity and expand CCSNH training sites.	<b>Use of Evidence:</b> <i>Mid-July reporting should include data re: evidence-based interventions.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the healthcare sector.
<b>LNA Recruiting and Training Program</b> (00FRF602PH0214)	\$785,385	2.10 – Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)	This project's goal is to rapidly grow a pipeline of caregivers available for work in nursing homes and other healthcare settings by piloting a program to recruit and train at least 300 high school students to become licensed nursing assistants LNAs. By offering student scholarships that cover the full cost of training, uniforms, and licensing for an accelerated LNA course, the program will reduce barriers that keep students from entering the healthcare field while in high school. In addition to recruitment and training, this project will assist high school students in finding job placements, after having completed the course and obtaining licensure, in a New Hampshire healthcare setting.	<b>Use of Evidence:</b> To date, this project has not allocated money toward evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project will be the healthcare sector.

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Local Restaurant Infrastructure Investment Program</b> (00FRF602PH0208)	\$3,068,250	2.35 – Aid to Tourism, Travel, or Hospitality	The Local Restaurant Infrastructure Investment Program is a grant program designed to help restaurant owners address pandemic-related workforce issues and overall restaurant safety challenges experienced by smaller, locally owned businesses.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.
<b>Mollidgewock - Campground Expansion Feasibility Study</b> (00FRF602PH3501K)	\$2,703,305	2.35 – Aid to Tourism, Travel, or Hospitality	New Hampshire offers a wide range of outdoor activities, which saw an increase in demand during the pandemic as people opted to be outside where COVID-19 transmission tends to be lower. To keep up with this demand and invest in natural spaces for residents and tourists alike, DNCR will conduct a feasibility study to inform its decision around expanding the Mollidgewock Campground.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.
<b>Mt. Washington Sherman Adams Building Improvements</b> (00FRF602PH3501B)	\$1,475,000	2.35 – Aid to Tourism, Travel, or Hospitality	DNCR plans to repair the Sherman Adams Building on Mt. Washington to maintain building integrity to support public services and make improvements to ensure compliance with life safety codes. This building serves over 300,000 visitors who hike the mountain or travel to the summit by the Cog Railway or by car. This work is critical to meet increased tourism demand, continue to support public services, and ensure guest safety.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.

<i><b>Project Title – Project ID</b></i>	<i><b>Funding Amount</b></i>	<i><b>Expenditure Category</b></i>	<i><b>Overview</b></i>	<i><b>Use of Evidence</b></i>
<b>Mt. Washington Sewage Upgrade</b> (00FRF602WB3501B)	\$3,000,000	2.35 – Aid to Tourism, Travel, or Hospitality	Throughout the pandemic, state park facilities have been more heavily utilized as people opt to spend more time outdoors. This project focuses on improving sewage infrastructure on Mt. Washington State Park to meet increased tourism and visitor demand.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.
<b>Mt. Washington Treatment Plant and Water System Upgrade</b> (00FRF602WB3501A)	\$1,041,102	2.35 – Aid to Tourism, Travel, or Hospitality	Throughout the pandemic, state park facilities have been more heavily utilized as people opt to spend more time outdoors. This project focuses on investing in water infrastructure in the Sherman Adams Building at Mt. Washington State Park to meet increased strain from tourism and visitor demand.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.
<b>Park Utility Upgrades – Ellacoya</b> (00FRF602WB3501G)	\$475,000	2.35 – Aid to Tourism, Travel, or Hospitality	State parks are an essential component of the tourism, hospitality, and travel industries. Throughout the pandemic, state park facilities have been more heavily utilized as people spend more time outdoors. Continued investments ensure facilities remain open and operational while increasing the capacity at campgrounds to meet increased demand, accommodate RVs, and provide a safe experience for all visitors.	<b>Use of Evidence:</b> <i>Not required.</i>

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Park Utility Upgrades – Ellacoya (Continued)</b> (00FRF602WB3501G)	\$475,000	2.35 – Aid to Tourism, Travel, or Hospitality	<i>(Continued)</i> This project will specifically fund improvements at the Ellacoya RV Park, including electricity improvements.	<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.
<b>Park Utility Upgrades – Greenfield</b> (00FRF602WB3501D)	\$270,000	2.35 – Aid to Tourism, Travel, or Hospitality	Throughout the pandemic, state park facilities have been more heavily utilized as people opt to spend more time outdoors. This project will fund improvements at the campgrounds at Greenfield State Park. These improvements will include replacing the water system distribution/piping and moving electrical wires underground – investments which are critical to the capacity to support increased use of the grounds.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.
<b>Park Utility Upgrades – Jericho</b> (00FRF602WB3501E)	\$85,000	2.35 – Aid to Tourism, Travel, or Hospitality	Throughout the pandemic, state park facilities have been more heavily utilized as people opt to spend more time outdoors. This project will fund improvements at the Jericho Mountain RV Park within Jericho Mountain State Park, ensuring that the park has the capacity to support increased use.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Pawtuckaway, Big Island - Campground Expansion Feasibility Study</b> (00FRF602PH3501I)	\$390,000	2.35 – Aid to Tourism, Travel, or Hospitality	New Hampshire offers a wide range of outdoor activities, which saw an increase in demand during the pandemic as people opted to be outside where COVID-19 transmission tends to be lower. To keep up with this demand and invest in natural spaces for residents and tourists alike, DNCR will conduct a feasibility study to inform its decision around expanding the Pawtuckaway, Big Island Campground at Pawtuckaway State Park.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.
<b>Pop-Up Wi-Fi Connectivity</b> (00FRF602PH0304A)	\$201,828	6.1 – Provision of Government Services	COVID-19 has driven a large increase in attendance in outdoor activities. These events are often held in areas where there is little or no mobile data coverage and permanent buildout of broadband capacity is unfeasible. This project will be used to purchase high quality weatherproof portable wireless internet connectivity devices that can be used at these events to ensure access to connection as events increase in size.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.
<b>Ragged Neck Upgrades</b> (00FRF602PH3501E)	\$250,000	2.35 – Aid to Tourism, Travel, or Hospitality	DNCR will fund the design, engineering, and preliminary site work for facility upgrades to the bathroom, pavilion, and cottage at Rye Harbor, Ragged Neck State Park to support the site in its capacity to effectively serve an increasing number of tourists.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.

<i><b>Project Title – Project ID</b></i>	<i><b>Funding Amount</b></i>	<i><b>Expenditure Category</b></i>	<i><b>Overview</b></i>	<i><b>Use of Evidence</b></i>
<b>Roofing and Repairs</b> (00FRF602PH3501A)	\$1,550,000	2.35 – Aid to Tourism, Travel, or Hospitality	DNCR will fund deferred maintenance across the park system to ensure parks continue to be safe and available to the public and maintain the integrity of the structures. In addition to roofing, these services will include repair system failures related to water, septic, and heating, and make utility upgrades, all of which are critical to ensuring safety of an ever-increasing number of visitors using the park system.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.
<b>Subgrants for Covid-19 Safety Response</b> (00FRF602GS2002)	\$2,000,000	6.1 – Provision of Government Services	Relaxed COVID-19 restrictions have increased demand for travel, hospitality, and tourism activities, posing a challenge to municipalities as they deal with increases in unrest and security challenges stemming from increased traffic. This project will fund local grants that can be used to purchase safety items, fund local public safety staffing, and other personnel as needed.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Support for Indigent Defense</b> (00FRF602PH0701)	\$2,066,000	3.4 – Public Sector Capacity: Effective Service Delivery	This project will assist the Judicial Council by funding existing indigent defense programs while also recruiting and training new attorneys and helping expedite the court process.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Temporary Relief for Guardian Appointments</b> (00FRF602PH0217A)	\$963,463	1.12 – Mental Health Services	As a result of the COVID-19 pandemic, a rising number of indigent patients need guardian appointments before they are discharged from a hospital. This project enables the State to provide temporary relief to address emergent guardianship, decreasing languishing in hospital settings.	<b>Use of Evidence:</b> This project has no obligations or expenditures, therefore there is no data on evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project will be the general public.
<b>The Save Our Granite Stages (SOGS) Program</b> (00FRF602PH3502)	\$1,011,000	2.35 – Aid to Tourism, Travel, or Hospitality	The New Hampshire State Council on the Arts will create a competitive grant program for nonprofit and for-profit performing arts venues and/or performing arts production entities that experienced a negative economic impact of the pandemic from mandated closures and decreased visitation.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.

Project Title – Project ID	Funding Amount	Expenditure Category	Overview	Use of Evidence
Transportation Workforce Recruitment (00FRF602PH2702)	\$1,023,000	2.10 – Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)	Several industries are experiencing workforce shortages as they continue to recover from the ongoing pandemic. This project will assist small to medium-sized freight and/or passenger transportation employers in recruiting and retaining employees into positions requiring a CDL.	<b>Use of Evidence:</b> To date, this project has not allocated money toward evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project will be the commercial transportation sector.
Workforce Recruitment Marketing and Outreach (00FRF602PH2201)	\$1,003,503	6.1 – Provision of Government Services	To address workforce challenges presented by the pandemic, employers need to attract new employees. Small businesses do not always have the resources to provide a positive representation of the long list of benefits of living and working in New Hampshire. This project will fund the development of recruitment marketing strategies and materials as well as targeted outreach tools and assets for employers to attract new talent.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
Performance Report – Major Projects	No performance report needed as none of the above are “major” projects.			



Performance Report – EC-specific Metrics	<b>College and Career Skills Mentoring Pilot Program (Big Brothers)</b>
	<ul style="list-style-type: none"> <li>8 students participating.</li> </ul>
	<b>Career Pathways Program</b>
	<ul style="list-style-type: none"> <li>This project has not started, so there are no EC-specific performance metrics to report.</li> </ul>
	<b>Transportation Workforce Recruitment – EC 2.10 – 0 people enrolled at this stage of the project.</b>
	<b>Healthcare Workforce Capacity – Underserved Populations – EC 2.10 – 0 people enrolled at this stage of the project.</b>
	<b>LNA Recruiting and Training Program – EC 2.10 – 113 students enrolled.</b>

## Public Safety and First Responder Support

Project Title – Project ID	Funding Amount	Expenditure Category	Overview	Use of Evidence
<b>American Red Cross</b> (00FRF602PH0221A)	\$220,000	1.4 – Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Childcare facilities, etc.)	The American Red Cross (ARC) has been substantially impacted by the COVID-19 pandemic, seeing significant reductions in sponsored blood drives by businesses due to increased remote work, and significant decreases in donor engagement. This project will provide funds to the New Hampshire ARC to support the safe, uninterrupted provision of blood and blood supply products through investment in critical infrastructure, including the purchase of a new HVAC system, blood transport vehicle, and generator, all of which will assist with the changing operational needs resulting from the pandemic.	<b>Use of Evidence:</b> This project has no obligations or expenditures, therefore there is no data on evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project will be the general public.

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>First Responder Recruitment and Training Program</b> (00FRF602PH2303)	\$2,738,541	2.10 – Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)	Staffing shortages are a persistent problem, including within the Fire and Emergency Medical Services industries. This project will fund New Hampshire’s First Responder Recruitment and Training program, dedicated to adding personnel, training existing and new personnel, and facility improvements at the Raymond S. Burton Fire and EMS Facility in Bethlehem.	<b>Use of Evidence:</b> The First Responder Recruitment and Training Program is using an evaluation-based approach to their training and recruitment programs. Each training program is reviewed at completion and general student understanding is assessed. The curriculum is adjusted based on findings and lessons learned. Additionally, metrics are under development for the retention portion of the program – detail on these metrics will be provided in future reporting periods.
				<b>Impacted Population:</b> The impacted community served by this project will be the public safety sector.

<i><b>Project Title – Project ID</b></i>	<i><b>Funding Amount</b></i>	<i><b>Expenditure Category</b></i>	<i><b>Overview</b></i>	<i><b>Use of Evidence</b></i>
<b>Incident Planning and Operations Center (IPOC)</b> (00FRF602PH2301)	\$750,750	1.7 – Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	This project will fund the completion of operational upgrades to the State Emergency Operations Center (SEOC). The SEOC enables New Hampshire to coordinate emergency responses for both natural and human-caused incidents. The funds will be used to upgrade the existing audio/video controller and display within the SEOC, integrate audio/video technology across all affiliated conference rooms, and upgrade the SEOC layout for increased flexibility and efficiency during emergency response activations, all improvements that have been deemed critical during ongoing COVID-19 activation activities.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the general public.
<b>Internet Crimes Against Children (ICAC)</b> (00FRF602GS2003A)	\$720,000	6.1 – Provision of Government Services	As children are spending more time online than ever before, ICAC has seen a rapid rise in the number of investigations from multiple internet service provider cyber tips per month. This project will support ICAC with the purchase of new computer equipment, software, and other technology devices to perform cyber forensic examinations, a new service vehicle for the task force, and assist with training of newly assigned police officers, all to help meet growing demand for ICAC services.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>

<i><b>Project Title – Project ID</b></i>	<i><b>Funding Amount</b></i>	<i><b>Expenditure Category</b></i>	<i><b>Overview</b></i>	<i><b>Use of Evidence</b></i>
<b>National Guard Temporary Staff Support</b> (00FRF602PH4604A)	\$539,490	3.1 – Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers	The pandemic has spurred staffing shortages at the Department of Corrections as staff take time off to recover from COVID-19 infections, and the State sees increases in retirement. This project will fund temporary staff support in prisons to properly manage quarantine and medical isolation, provide safe and secure housing, and ensure the proper delivery of healthcare and programmatic services to incarcerated populations.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>NH Fish &amp; Game Critical Computer Equipment</b> (00FRF602PH7502)	\$150,000	2.35 – Aid to Tourism, Travel, or Hospitality	New Hampshire has seen a sharp increase in the use of outdoor recreation as people opt outside due to the pandemic. This project will fund the purchase of critical computer equipment, which will enable Conservation Officers to better serve the public.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.
<b>NH Fish &amp; Game Critical Emergency Response Equipment</b> (00FRF602PH7501)	\$61,887	2.35 – Aid to Tourism, Travel, or Hospitality	New Hampshire has seen a sharp increase in the use of outdoor recreation as people opt outside due to the pandemic. This project will fund the purchase of two new emergency response boats, enhancing the capacity of Conservation Officers as demand for water-rescue services increase.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the travel, tourism, and hospitality sectors.

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>NHSP Forensic Biology Resources</b> (00FRF602PH2304)	\$1,230,400	3.5 - Public Sector Capacity: Administrative Needs	The Forensic Biology Unit has seen a sharp increase in the number of incoming case requests during the pandemic, and the testing and reporting time required for the resulting analyses have been exacerbated as staff were reassigned or quarantined while incoming cases rose. This project will fund the purchasing of technology that will allow the Unit to complete analysis of sexual assault kits and other evidentiary materials more efficiently, resulting in a sustainable decrease in turnaround time and a reduction in backlog.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>School Physical Security Assessments</b> (00FRF602GS2301)	\$170,480	6.1 – Provision of Government Services	This project will support the Homeland Security Emergency Management School Preparedness Program which is responsible for conducting physical security assessments for kindergarten through grade twelve public and non-public (non-boarding) schools. Assessments will be conducted by experts who will examine the physical buildings and grounds and make recommendations based on three physical security capabilities: surveillance, access control, and emergency alerting.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>

<i><b>Project Title – Project ID</b></i>	<i><b>Funding Amount</b></i>	<i><b>Expenditure Category</b></i>	<i><b>Overview</b></i>	<i><b>Use of Evidence</b></i>
<b>School Security Project Investment</b> (00FRF602GS5601A)	\$10,260,000	6.1 – Provision of Government Services	This project will create a grant program to support school security programs for both public and non-public schools. The requested funds in this project will be specifically applied to programs to improve security in K-12 public and non-public schools.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Support for Increased Victim Services</b> (00FRF602PH2001)	\$5,000,000	1.11 – Community Violence Interventions	After long periods of isolation, increases in job instability and economic stressors, and increases in mental health and SUD episodes, the pandemic has given rise to increased demand for victim services. This project will support DOJ in its ability to fund victims support services through community programs such as the Child Advocacy Center, the New Hampshire Coalition Against Domestic and Sexual Violence, and Northern Human Services.	<b>Use of Evidence:</b> This project has no obligations or expenditures, therefore there is no data on evidence-based interventions.
				<b>Impacted Population:</b> The impacted community served by this project will be the general public.
<b>Upgrading the Offender Management System (OMS)</b> (00FRF602PH4603A)	\$7,156,500	6.1 – Provision of Government Services	This project will fund the upgrade of the existing Offender Management System, including data migration to a modern state-based structure, records cleanup and business improvement, migration of core servers from v4 on premise to the v8 cloud solution, additional training of personnel on the new platform, and updating of the internal data warehouse to provide continuity of reporting.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>

<b>Performance Report – Major Projects</b>	<i>No performance report needed as none of the above are “major” projects.</i>
<b>Performance Report – EC-specific Metrics</b>	<p><b><i>First Responder Recruitment and Training Program (EC 2.10)</i></b></p> <ul style="list-style-type: none"> <li>• <i>20 workers enrolled in sectoral job training programs.</i></li> <li>• <i>15 workers have completed sectoral job training programs.</i></li> </ul> <p><b><i>Support for Increased Victim Services (EC 1.11)</i></b></p> <ul style="list-style-type: none"> <li>• <i>This project has not started, so there are no EC-specific performance metrics to report.</i></li> </ul>

#### IT Infrastructure Investment

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>American Rescue Plan (ARP) Cloud Services</b> (00FRF602PH0302)	\$3,449,700	3.4 – Public Sector Capacity: Effective Service Delivery	By way of this project, the Department of Information Technology will design, develop, implement, and provide cloud solutions to modernize digital government services, enabling State employees to work remotely and ensure that the State has the IT infrastructure to respond quickly to changing business needs when disasters occur.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>American Rescue Plan (ARP) Continuity of Operations</b> (00FRF602PH0303)	\$871,487	3.4 – Public Sector Capacity: Effective Service Delivery	To help agencies best serve citizens and businesses during pandemic conditions, this project enhances core information technology services that are required to implement cloud-based infrastructure, directly accommodating the State's continuity of operation (COOP) and disaster recovery services (DS) and enabling the State's ability to run IT services from a flexible and scalable cloud platform.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>American Rescue Plan (ARP) Critical IT Infrastructure</b> (00FRF602GS0301)	\$23,600,000	6.1 – Provision of Government Services	This project addresses core IT infrastructure modernization to enhance security and monitoring capabilities, allow for rapid infrastructure expansion to address capacity and business needs, and better protect both State and citizen information.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>American Rescue Plan (ARP) Cybersecurity</b> (00FRF602PH0301)	\$2,086,000	3.4 – Public Sector Capacity: Effective Service Delivery	This project will fund cybersecurity program enhancements that are targeted to better protect critical personal and public health information for citizens and key public health programs managed by the State, including monitoring and protecting health information related to COVID-19 vaccinations, expanding cyberthreat analysis capabilities, and providing positive identity verification.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>



<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Cyber Insurance and Protection Program</b> (00FRF602PH0304)	\$6,744,385	6.1 – Provision of Government Services	Since the beginning of the COVID-19 pandemic, attempted cyber-attacks on systems have increased. The response to this increased risk by cyber insurance carriers has been to scale back coverage and increase costs to the point where traditional cyber insurance no longer adequately mitigates risk. This project will fund the implementation of a proactive cybersecurity self-insurance and protection program.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Performance Report</b>	<i>No performance report needed as none of the above are “major” projects.</i>			

## Youth Services

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Empowering Youth Program</b> (00FRF602PH9524A)	\$3,500,000	1.14 – Other Public Health Services	This project will fund the Empowering Youth Program, a program designed to benefit middle and high-school aged youth. The program will respond to the public health emergency by providing educational efforts or services for mental health, substance misuse prevention and education, and other areas of behavioral health. Additionally, it aims to prevent and respond to violence by providing services to address lost instructional time in middle or high schools for any student that lost access to in-person instruction for a significant period of time – a direct result of the COVID-19 pandemic.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Community:</b> The impacted community served by this project will be the general public.
<b>Youth Residential Facility Improvement Program</b> (00FRF602PH0204)	\$25,075,050	1.4 – Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Childcare facilities, etc.)	This project will provide grants through a program that will deliver funding for youth residential treatment and transitional living facility improvements. It will reimburse grant awardees for program costs for facility improvements that promote prevention of COVID-19 in a congregate setting.	<b>Use of Evidence:</b> This project has no obligations or expenditures, therefore there is no data on evidence-based interventions.
				<b>Impacted Community:</b> The impacted community served by this project will be the general public.
<b>Performance Report</b>	No performance report needed as none of the above are “major” projects or relate to mandatory ECs.			

## Veterans Support

Project Title – Project ID	Funding Amount	Expenditure Category	Overview	Use of Evidence
Veteran Housing and Retreat Center (00FRF602GS0202A)	\$23,000,000	6.1 – Provision of Government Services	<p>This project will create a mixed housing, supportive services, and retreat campus for veterans and their families in a 15 acre site located in Franklin. The facility will include 31 units of permanent housing and 30 respite/retreat beds for veterans and guests.</p> <p>The program and campus will benefit from collaborative partnerships with veteran services organizations to ensure a continuum of care and service. The holistic integration of care coordination, therapeutic and recreational services are pivotal to recovery and overall wellness.</p>	Use of Evidence: Not required.
				Impacted Population: Not required.
Performance Report	No performance report needed as none of the above are “major” projects or relate to mandatory ECs.			

## Water and Sewer Investment

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Clean Water and Drinking Water Project Administrative Costs</b> (00FRF602WB4401Z)	\$4,706,335	7.1 – Administrative Expenses	This project supports administrative costs affiliated with administering investments in drinking water and wastewater infrastructure.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>

<i><b>Project Title – Project ID</b></i>	<i><b>Funding Amount</b></i>	<i><b>Expenditure Category</b></i>	<i><b>Overview</b></i>	<i><b>Use of Evidence</b></i>
<b>Clean Water: Centralized Wastewater Collection &amp; Conveyance</b> (00FRF602WB4401F)	\$19,520,700	5.2 – Clean Water: Centralized Wastewater Collection and Conveyance	This project supports investments in centralized wastewater collection and conveyance statewide.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Clean Water: Centralized Wastewater Treatment</b> (00FRF602WB4401E)	\$37,914,215	5.1 – Clean Water: Centralized Wastewater Treatment	This project supports investments in centralized wastewater collection and conveyance statewide.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Clean Water: Combined Sewer Overflow</b> (00FRF602WB4401H)	\$2,100,000	5.4 – Clean Water: Combined Sewer Overflows	This project supports investments in combined sewer overflow infrastructure statewide.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Clean Water: Decentralized Wastewater</b> (00FRF602WB4401G)	\$5,857,784	5.3 – Clean Water: Decentralized Wastewater	This project supports investments in decentralized wastewater infrastructure statewide.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Clean Water: Energy Conservation</b> (00FRF602WB4401J)	\$545,700	5.7 – Clean Water: Energy Conservation	This project supports investments in energy conservation statewide.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>

<i><b>Project Title – Project ID</b></i>	<i><b>Funding Amount</b></i>	<i><b>Expenditure Category</b></i>	<i><b>Overview</b></i>	<i><b>Use of Evidence</b></i>
<b>Clean Water: Nonpoint Source</b> (00FRF602WB4401L)	\$309,000	5.9 – Clean Water: Nonpoint Source	This project supports investments in nonpoint source infrastructure statewide.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Clean Water: Stormwater</b> (00FRF602WB4401I)	\$7,248,284	5.6 – Clean Water: Stormwater	This project supports investments in stormwater infrastructure statewide.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Drinking Water: Lead Remediation</b> (00FRF602WB4401N)	\$1,036,000	5.12 – Drinking Water: Lead Remediation, including in Schools and Daycares	This project supports investments in lead remediation infrastructure statewide	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Drinking Water: Other Water Infrastructure</b> (00FRF6020WB4401A)	\$4,892,150	5.15 – Drinking Water: Other Water Infrastructure	This project supports investments in other water infrastructure statewide.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Drinking Water: Source</b> (00FRF602WB4401O)	\$6,003,725	5.13 – Drinking Water: Source	This project supports investments in source infrastructure statewide.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>

<b>Project Title – Project ID</b>	<b>Funding Amount</b>	<b>Expenditure Category</b>	<b>Overview</b>	<b>Use of Evidence</b>
<b>Drinking Water: Storage</b> (00FRF602WB4401P)	\$655,200	5.14 – Drinking Water: Storage	This project supports investments in storage infrastructure statewide.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Drinking Water: Transmission &amp; Distribution</b> (00FRF602WB4401M)	\$21,994,309	5.11 – Drinking Water: Transmission & Distribution	This project supports investments in transmission and distribution infrastructure statewide.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Drinking Water: Treatment</b> (00FRF6020WB4401Q)	\$26,684,933	5.10 – Drinking Water: Treatment	This project supports investments in treatment infrastructure statewide.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Port Authority Investments - Hampton Harbor Floating Docks</b> (00FRF602GS1301C)	\$560,000	6.1 – Provision of Government Services	This project will fund the Pease Development Authority's replacement of the Hampton Harbor Marine Facility Floating Dock Replacement.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Port Authority Investments - Main Wharf Rehabilitation &amp; Modification</b> (00FRF602GS1301B)	\$1,000,000	6.1 – Provision of Government Services	This project will fund the Pease Development Authority's wharf rehabilitation project, which will improve the state-owned deep water ship wharf, which requires significant upgrades.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>

<i><b>Project Title – Project ID</b></i>	<i><b>Funding Amount</b></i>	<i><b>Expenditure Category</b></i>	<i><b>Overview</b></i>	<i><b>Use of Evidence</b></i>
<b>Port Repairs</b> (00FRF602GS1301A)	\$943,615	6.1 – Provision of Government Services	This project will fund the Pease Development Authority's wharf rehabilitation project, which will improve the state-owned deep water ship wharf, which requires significant upgrades.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Port Authority - Portsmouth Commercial Fish Pier</b> (00FRF602GS1301D)	\$1,250,000	6.1 – Provision of Government Services	This project will fund the Pease Development Authority's need for supplementary support for the wharf rehabilitation project.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Water and Sewer: Other</b> (00FRF602WB4401D)	\$293,665	5.18 – Water and Sewer: Other	This project supports investments in other water and sewer infrastructure statewide.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Water and Sewer: Private Wells</b> (00FRF602WB4401C)	\$10,238,000	5.16 – Water and Sewer: Private Wells	This project supports investments in private wells statewide.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Water Quality and Hatchery Infrastructure Projects</b> (00FRF602WB7502A)	\$55,000,000	6.1 – Provision of Government Services	This project will help meet the State's water quality standards, federal permit requirements, and maintain the State's hatchery program. Moreover, the recreational fishing industry is a significant economic driver in New Hampshire, an industry supported by hatcheries that feed the lakes and rivers in the State. To sustain demand and minize environmental impact of such recreational activity, this project will fund critical infrastructure repair and modernization.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Wetlands Mitigation</b> (00FRF602GS1301E)	\$500,000	6.1 – Provision of Government Services	This project will fund the Pease Development Authority’s rehabilitation and mitigation of wetlands.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Performance Report – Major Projects</b>	<b><i>Water Quality and Hatchery Infrastructure Projects</i></b> , which meets the definition of a major project (>\$50M), has not started and therefore no performance report metrics can be reported at this time.			



## State and Municipal Infrastructure

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Dam Rehabilitation</b> (00FRF602GS4402A & 00FRF602GS4402Z)	\$34,269,514	6.1 – Provision of Government Services	This project supports investments in reahabilitation of State and municipal dam infrastructure.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Dam Rehabilitation Positions</b> (00FRF602PH4402A)	\$730,486	3.2 – Public Sector Workforce: Rehiring Public Sector Staff	This project supports investments in rehabilitation of State and municipal dam infrastructure, an allowable use of SFRF funds. Additional full-time temporary positions are needed in the Engineering and Construction Section to accomplish this work within the deadlines established in ARPA.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Locality Equipment Purchase Program</b> (00FRF602PH0206)	\$12,580,068	1.14 – Other Public Health Services	This project will issue grants to municipalities of up to \$50,000 for reimbursement for the purchase of safety and emergency equipment in response to the COVID-19 pandemic. This program is designed to assist cities and towns as they continue to respond to the pandemic and related public safety challenges.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the general public.
<b>Performance Report</b>	<i>No performance report needed as none of the above are “major” projects or relate to mandatory ECs.</i>			

## Other Government Services

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Air Permit Relief Program</b> (00FRF602GS4401)	\$1,616,127	6.1 – Provision of Government Services	The Department of Environmental Services (NHDES) State Air Permit Program ensures that stationary sources of air pollution including power plants, industrial facilities, and commercial facilities operate in compliance with the Federal Clean Air Act and NH RSA 125-C. This project will fund the gap in the program budget caused by a drop in emission-based fees paid by regulated entities due to pandemic shutdowns.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Bureau of Family Assistance Call Center</b> (00FRF602PH9505A)	\$5,222,102	1.14 – Other Public Health Services	As continuous eligibility for Medicaid comes to an end with the end of the public health emergency, the State predicts a significant increase in call volume to the Bureau of Family Assistance Call Center. This project will fund the onboarding of temporary staff who will assist in managing this increased call volume and assist with ongoing staffing shortages resulting from worker turnover and COVID-19-related absence.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the general public.

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Offshore Wind Assessment</b> (00FRF602GS5201)	\$250,000	6.1 – Provision of Government Services	This project will fund the completion of a clean energy assessment looking at three areas of impact for offshore wind: economic impacts, energy impacts, environmental impacts. The goal is to provide elected officials, policymakers, stakeholders, and the public at large with the necessary information to evaluate the feasibility of offshore wind as an energy source.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Direct Care and Institutional Employee Retention Incentives</b> (00FRF602PH1406)	\$4,235,300	3.3 - Public Sector Workforce: Other	The COVID-19 pandemic caused an increase in statewide turnover, which refers to employees leaving service. Statewide turnover increased by 2.6% during the period from June 2019 to March 2022 and vacancies at direct care facilities were well above state averages. This project would create an incentive payment to encourage eligible workers to stay in their jobs.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Immunization Privacy Impact Assessment</b> (00FRF602PH9518A)	\$84,084	3.4 – Public Sector Capacity: Effective Service Delivery	These funds will go towards the hiring of a contractor to conduct a Privacy Impact Assessment for the New Hampshire Immunization Information System. The contractor will gather information on the data being collected, processed, stored, and used within the solution, provide details on the intended use of this data, and assess privacy controls in place. The assessment will also examine and evaluate alternative processes for handling this sensitive information to mitigate potential privacy concerns.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>LRM Permitting Positions</b> (00FRF602PH4401)	\$283,500	3.2 – Public Sector Workforce: Rehiring Public Sector Staff	The NHDES Land Resources Management Program is responsible for issuing permits for development projects. ARPA funding for infrastructure projects will increase demand for permits, many of which will need to be processed on an expedited timeline to meet federal deadlines. Additional staffing is needed to handle this surge of permits without delays. The goal is to speed up permitting decisions for drinking water and wastewater infrastructure projects through outreach and training of consultants and employees to improve both the quality of applications submitted and the speed of reviews.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Medicaid Care Management Study</b> (00FRF602PH9516A)	\$500,500	3.4 – Public Sector Capacity: Effective Service Delivery	New Hampshire continues to confront complex challenges tied to the COVID-19 pandemic, including its impacts on the health and well-being of the most medically vulnerable individuals and families. Additionally, the State is experiencing a psychiatric boarding issue in emergency departments, an ongoing opioid epidemic, and housing shortages. Due to these factors as well as other health and social barriers, a clear need exists to evaluate the effectiveness and success of the current Medicaid Care Management (MCM) model. This project will fund consulting support to study the existing model and present recommendations on how improvements can be made to ensure the best possible health outcomes for residents.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Per Bed Relief at Glencliff Home (LNA Wage Enhancements)</b> (00FRF602PH9520A)	\$300,300	2.36 – Aid to Other Impacted Industries	This project will allocate funds to support operations at Glencliff Home in order to ensure appropriate staffing levels of LNAs per bed. This is similar to funding provided to other nursing facilities not run by the State, to which funding was provided on a per bed basis and could be utilized for operational costs, such as wages or wage enhancements.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> The impacted community served by this project will be the healthcare sector.

<i><b>Project Title – Project ID</b></i>	<i><b>Funding Amount</b></i>	<i><b>Expenditure Category</b></i>	<i><b>Overview</b></i>	<i><b>Use of Evidence</b></i>
<b>State Agency Recruitment Support</b> (00FRF602PHJ405A)	\$526,208	3.2 – Public Sector Workforce: Rehiring Public Sector Staff	This project will fund the development of a new agency, the Statewide Recruitment Unit, which will be composed of a Human Resources Specialist and two Human Resource Coordinators. These temporary full-time staff will be charged with providing recruitment support needed to fill positions of critical need across state government.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Statewide Recruitment and Referral Incentive Program</b> (00FRF602PH1407)	\$1,307,450	3.3 - Public Sector Workforce: Other	Increased statewide turnover as a result of the COVID-19 pandemic has caused increased vacancies in essential jobs. Statewide turnover, which refers to employees leaving state service, has increased from 9.0% in June 2019 to 11.6% as of March 2022. This project creates an incentive payment to eligible full-time State employees referring a new hire to a position. The referred hire will also receive an incentive payment.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Temporary Permit Application Review Staff Support for Water Projects</b> (00FRF602WB7501)	\$560,290	3.2 – Public Sector Workforce: Rehiring Public Sector Staff	The New Hampshire Fish and Game Department (NHFGD) will employ 3 full-time temporary staff members to review permit applications to assist with the increase in projects requiring permitting due to ARPA. The funding for this project will cover costs associated with salary and benefits of staff, equipment, supplies, travel, and telecommunications.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Temporary Staff for Criminal Investigation</b> (00FRF602GS2001)	\$1,429,178	3.2 – Public Sector Workforce: Rehiring Public Sector Staff	Increased statewide turnover as a result of the COVID-19 pandemic has caused increased vacancies in essential jobs, including investigative and prosecutor roles at DOJ. This project will fund the hiring of the legal team assisting with the ongoing investigation and prosecution of the criminal acts that are alleged to have occurred at the Youth Detention Center (YDC).	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Performance Report</b>	<i>No performance report needed as none of the above are “major” projects.</i>			

#### Fund Administration Costs

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>GOFERR Budget</b> (00FRF602PH0202Z)	\$7,707,236	7.1 – Administrative Expenses	GOFERR is the office that was established by Governor Sununu and administers COVID-19 funding. This allocation funds GOFERR’s ability to administer SFRF.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Guidehouse Inc. Contract</b> (00FRF602PH0201Z)	\$3,500,000	7.1 – Administrative Expenses	This project reflects the hiring of Guidehouse to assist GOFERR in administering, auditing, and reporting on COVID-19 federal relief funds to relieve administrative burden.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>

<i>Project Title – Project ID</i>	<i>Funding Amount</i>	<i>Expenditure Category</i>	<i>Overview</i>	<i>Use of Evidence</i>
<b>Temporary Capacity Increase - DPW</b> (00FRF602PH1404)	\$1,227,396	3.2 – Public Sector Workforce: Rehiring Public Sector Staff	The pandemic has significantly expanded the portfolio that the Division of Public Works (DPW) oversees. In a typical biennium, about \$90 million of capital budget-funded projects are overseen by DPW, though recent acceptances of ARPA funding will add at least \$65 million to that total. To account for this increase and continue serving the State effectively, this project aims to add additional, temporary capacity.	<b>Use of Evidence:</b> <i>Not required.</i>
				<b>Impacted Population:</b> <i>Not required.</i>
<b>Performance Report</b>	<i>No performance report needed as none of the above are “major” projects or relate to mandatory ECs.</i>			