



# **AMERICAN RESCUE PLAN ACT**

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**2024 ANNUAL REPORT**

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## A MESSAGE FROM DAVID COULTER

The American Rescue Plan Act provided Oakland County with a pivotal opportunity to shape the strength, sustainability and equity of the county's recovery from the COVID-19 pandemic and shape future economic growth for the county's residents, businesses, communities and organizations.

With \$244 million in ARPA dollars, the county went well beyond the immediate, acute needs brought about by the public health crisis and was able to be even more thoughtful and strategic with our spending. We wanted to address the chronic needs that we knew existed before COVID hit in 2020, but were only magnified by the pandemic.

The plans for that funding turned into action in the past year. And we made substantial strides in our long-term goals.

These goals focus on the health and success of our residents and businesses, make sure we have livable neighborhoods and communities that are environmentally sustainable, safe, inclusive and welcoming for all who already, or want to call Oakland County their home.

We have used our ARPA dollars on one-time investments targeted at addressing long-term community needs that were exacerbated by the pandemic.

These investments are designed to strengthen the resiliency of our residents and businesses, build up the infrastructure of our communities and organizations and give people the tools they need to chart a path toward healthy and successful lives.

Through initiatives that expanded access to mental and physical healthcare services, education and training through our workforce development departments, small business outreach and equipment for small and

medium-sized manufacturers, Oakland County is ensuring that the economic recovery from COVID is sustainable well beyond the end of the ARPA funding.

This funding continues to change our residents' lives for the better. We gave businesses the tools they needed to recover, succeed and thrive and allowed nonprofit organizations to make the investments they needed to strengthen and sustain their operations for future generations.

At our core, the work we do in Oakland County is about people – our residents and businesses, our communities and organizations – and how we can best serve their needs and give them the tools to succeed.

In this report, you'll find the details and stories of the incredible programs and progress we have been able to achieve for Oakland County with the help of ARPA funding.

Sincerely,



David Coulter  
Oakland County Executive



## EXECUTIVE SUMMARY

Oakland County's mission, vision and values guided the development and implementation of its plan for the \$244,270,949 awarded under the American Rescue Plan Act (ARPA) State and Local Fiscal Recovery Funds (SLFRF). The plan responds to the adverse health and economic impacts experienced by residents, community organizations, and business owners from COVID-19. As required by the Act, Oakland County presents its Recovery Plan Performance Report for the period ending June 30, 2024. The most recent figures available as of May 31, 2024 shows the County has appropriated the entire award and expended \$137,246,530. All funds must be obligated by December 31, 2024 and expended by December 31, 2026. The County is on track to meet these deadlines.

Created with community and county employee input, the County's mission is to serve through collaborative leadership and to support communities where residents flourish and businesses thrive. The County envisions itself to be a healthy, safe and thriving place where everyone is valued, quality of life is high, and economic opportunity abounds. The County's values drive all we do, this plan included.

Those values are as follows:

- Collaborative leadership
- Fiscal responsibility
- Results-oriented
- Respect for people as individuals
- Service excellence
- Social justice
- Transparency
- Ethical government

The County has adopted a Strategic Framework integrating the mission, vision and values to define priorities, guide work, and assist with developing projects and measuring impact on the community. The Framework's eight areas group together programs and initiatives with common purpose and clear measurable goals. When deciding how, when, and where to appropriate funding, county decision makers used this framework as a tool to ensure that ARPA investments build on existing efforts, allow for a solid, equitable recovery from the pandemic and work toward realizing the County's vision. The following table lists each of the areas and their respective community objectives.

# EXECUTIVE SUMMARY



## THRIVING & INCLUSIVE ECONOMY

- Increase business investment
- Improve minority business development
- Grow worker wages



## LIVABLE NEIGHBORHOODS

- Improve housing affordability
- Create a welcoming community
- Ensure access to parks and recreation, transportation, and healthy food



## HEALTHY RESIDENTS

- Protect babies in their first year of life
- Increase access to health care
- Improve the mental health of the community
- Increase access to home health care services



## ENVIRONMENTAL SUSTAINABILITY

- Protect our drinking water
- Reduce county government emissions and energy use
- Promote cleaner transportation alternatives



## SKILLED & EDUCATED WORKFORCE

- Ensure access to early learning programs
- Create education and training opportunities
- Improve job placement and retention



## PUBLIC SAFETY AND FAIRNESS IN CRIMINAL JUSTICE SYSTEM

- Lower crime rate
- Reduce the likelihood of juveniles re-entering the system



## DIVERSITY, EQUITY & INCLUSION

- Prevent hate crimes
- Decrease child poverty



## ORGANIZATIONAL EXCELLENCE

- Ensure the county workforce reflects the people it serves
- Maintain the highest fiscal stewardship
- Increase opportunities in county procurement
- Provide the highest customer service

# MENTAL HEALTH CONVENING

If there is one area in which the American Rescue Plan funding provided some of the most desperately needed assistance, it was improving and expanding access to mental health care for Oakland County residents.

As part of the county's more than \$40 million investment in mental health care, \$10 million in grants were provided in 2022 and 2023 to 41 non-profit agencies to provide care for residents of all ages.

The programs ranged from music and art programs to intense therapy for domestic violence survivors, suicide prevention initiatives and counseling for a wide variety of demographic groups.

The success stories for the programs that helped treat more than 61,000 residents across the county are heartening, life-affirming and in some cases, life-saving. And the investments made beyond client and patient-based treatments, including staff training and development and upgrading equipment, software and hardware, will last well beyond the end of the ARPA funding.

An "Oakland Together Community Conversations: Mental Health Services" session convened by Oakland County in March brought virtually all the agencies together to share successes, challenges and offer support to each other.

The session produced concrete connections among the agencies and the professionals who work there, as well as the beginnings of a network of advocates for increased local, state and federal investments in mental health care.

And the foundations of a partnership between the agencies and Oakland County's Workforce Development department was born to begin exploring apprenticeships and training programs to attract, retain and provide additional education for mental health workers who would like to begin a career in the sector but may not have a bachelor's or master's degree.

It's this type of follow-up to the grants that will ensure that the valuable ARPA funding will have a profound, transformative and lasting impact on accessible mental health care in Oakland County.



## USE OF FUNDS

In the following section, Use of Funds, details of projects, and their respective impact in each area will be discussed.

### PHASE 1 (ACUTE)

Through the end of 2021, investments were made to mitigate pandemic-related challenges that aligned with Oakland County's strategic framework. Some of the work continues and the accomplishments are significant:



#### HEALTHY RESIDENTS MENTAL HEALTH

- \$2 million went to 10 local hospital systems to aid emergency rooms as residents sought immediate mental health assistance that the ERs were not equipped to handle. The funds were matched with hospital and Michigan Hospital Association (MHA) funds resulting in more than 12,000 visits/consults performed by health professionals. Patient placement was expedited and the number of violent incidents in ERs decreased.
- \$10 million was appropriated and \$7.8 million was distributed in a competitive grant process during Phase 1 to 41 non-profits that have since served more than 61,000 residents, most of them children under the age of 18. The remaining dollars were distributed through a second competitive bid process to 10 high-performing Phase I recipients. These awardees could expend the funds on operational needs. In March 2024 a Convening of the awardees was hosted by the County to consider next steps.
- \$2 million was directed toward schools as they faced increased student mental health and other

needs through: Youth Assistance; OCHN-led mental health navigators; a fund to help families meet insurance deductibles and co-pays, and Communities in Schools (CIS), an evidence-based intervention aimed at student success implemented in Ferndale, Madison Heights, Oak Park and expanded in Pontiac. The CIS program is a match-based grant with support from the Ballmer Group, the districts, and the county. Over 18,000 students and 3,800 parents have been served through this school year. All four projects operated in school year 2023-2024.



#### SKILLED & EDUCATED WORKFORCE ECONOMIC RECOVERY

- \$1.5 million in flexible workforce assistance helps people returning to work or furthering credentials/education with wrap-around supports (transportation, books, etc.). As of the end of May, 1,660 residents have been assisted to date, some more than once, with 1,987 services/assistance provided. In 2023 an additional \$7,585,000 was committed to these efforts.
- \$1.2 million was awarded for childcare scholarships of up to \$1,200. 883 scholarships have been awarded as of the end of May.
- \$1 million restarted the Business Resource Network which is currently supporting 21 businesses and their 3,470 employees, these numbers fluctuate as partners enter and leave the network. 865 individuals have been served and 1043 barriers removed. An additional \$815,000 was appropriated to fund the Network in 2023.



## LIVEABLE NEIGHBORHOODS HOUSING

- \$2 million was directed to legal assistance for crisis housing needs. More than 8500 households and 15,000 individuals have been assisted with eviction and foreclosure prevention.
- \$7 million will expand the number of available emergency shelter beds and increase the number of available units to ensure healthier and more private settings for families.
- \$2 million provides grants for critical home repairs to residents.



## ORGANIZATIONAL EXCELLENCE GOVERNMENT OPERATIONS

\$67 million in ARPA funds were used to offset increased costs due to the pandemic, including the following examples:

- Cleaning and laundry services previously performed by trustees at the jail and higher inmate food service costs resulting from the pandemic.
- 1,200 computers purchased to make remote work more effective for our employees and conference room upgrades completed to facilitate remote meetings.
- X-ray machine purchased for the Medical Examiner's Office allows for safer and less intrusive autopsies.
- Successful implementation of the County's new financial system has been completed, after a significant delay during the pandemic.
- \$34 million was used to fund the Public Health department during the pandemic

## PHASE 2 (CHRONIC)

During 2022 and 2023, investments pivoted toward more chronic county needs and longer-term projects. The potential for these projects to have long-lasting impact is immense.



## THRIVING & INCLUSIVE ECONOMY

- \$18 million appropriated to Phase II of the Business Forward Initiative, renamed THRIVE, including \$2.5 million directed at Small Business Recovery and Resilience grants, and \$500,000 for Business Community Navigators. More than 9,338 small business contacts have been made, including many women-, minority- or veteran- owned businesses. THRIVE, a non-profit focused on bridging economic disparities, fostering inclusive growth, and equitable opportunities by leveraging a network of diverse partners implements this project.
- \$15 million assigned to Project DIAMOND Phase II to build on the successful distribution of 3-D printers through CARES Act funds and build a network of Industry 4.0 companies. A partnership with Automation Alley is leading the effort that has been recognized by the Governor who plans to duplicate its success in other parts of the state.

## USE OF FUNDS



### HEALTHY RESIDENTS

- \$8,650,000 was put toward providing direct mental health services in the schools. All 28 public school districts and six public school academy districts (charter schools) received funding to implement a variety of programs selected by the districts as being critical to student needs. Some districts increased staff, others trained existing staff, others expanded programming, and some increased screening and assessment capacity. Over 82,000 students were served.
- \$1 million was put toward a community-based medical residency program with Honor Health intended to serve individuals disproportionately impacted by the pandemic.
- \$2.5 million will support the expansion of Corktown Health in Hazel Park bringing medical care, behavioral health and support services to the community.
- There is a three-pronged approach to food insecurity with \$1.7 million going to emergency food providers, \$300,000 to a Food Landscape study, managed by the University of Michigan and intended to improve access and food security, and \$250,000 to broadening the Double Up Food Bucks program, allowing SNAP beneficiaries to double the purchasing power of benefits. To date, 35,000 households and over 71,000 individuals collectively received almost 3.5 million pounds of food.
- \$500,000 to the Crisis Intervention Training Pilot Program, building a team of first responders and trained officers.



### SKILLED & EDUCATED WORKFORCE

- \$2.8 million supported Oakland80 Career Navigators who guide residents seeking in-demand jobs and/or career advancement through increased post-secondary education attainment. Over 63,000 (duplicated) residents received information on the services with 2,050 supported directly with in depth one-on-one counseling and navigation services. In two years, Oakland County has gone from 61% of our residents with a post-secondary degree or training certificate to 69%. An additional \$6.4 million was appropriated to this effort this fiscal year emphasizing the County's commitment to resident reaching their full educational potential.
- \$5 million was distributed through a competitive application process for Out-of-School Time Learning Supports directed at 30 programs supporting missed learning opportunities and social and emotional development of children between the ages of 0-18. The awards were divided among four areas: Restarting or supporting established programming, Operational support to existing programs, Expansion, or Community. By the end of March, 11,000 students had been served, about two-thirds of them between the ages of six and 12.
- \$450,000 addressed the labor shortage issue in the childcare industry by funding training for the Child Development Associate (CDA), the basic industry certification necessary for Head Start and Great Start Readiness Program (GSRP) classrooms. One hundred candidates

enrolled in a program that leads to the CDA and additional training required for licensure was also supported. Almost 4,000 participants took 181 2-hour trainings offered in support of childcare providers seeking to preserve licenses and/or to increase quality of care.



### **LIVEABLE NEIGHBORHOODS**

- An initial investment of \$5 million in a Housing Trust Fund will increase access to rental and/or home ownership for families at the 300% FPL (Federal Poverty Line). This year an additional \$13 million was added to the fund. The County has committed additional annual funding of \$2 million.
- \$5,550,000 was appropriated to support our older residents. The bulk of the appropriation, \$5 million, provides grants to 29 Oakland County senior centers for capital, technology, infrastructure, equipment improvements and/or professional development. \$500,000 funds a series of educational/COVID-19 communication pieces for Oakland County seniors; and \$50,000 offers funding opportunities to non-profit organizations that provide senior-centered services in Oakland County and are interested in leveraging evidence-based volunteer management practices.



## MADISON HEIGHTS ACTIVE ADULT CENTER

Receiving a portion of the \$5 million in funding from the county's American Recovery Plan Act (ARPA), the Madison Heights Active Adult Center (AAC) has been able to become an even more attractive hub for older adults. It's a place for them to stay active, learn something new, make new friends and have fun. "Everybody needs a laugh, and this is our laughing place," said Dwayne, a patron of the center.

The AAC used its \$250,000 in ARPA funding to fill its brand-new building with a sensory garden and outdoor seating, install technology equipment and touchless features, and upgrade its exercise and HVAC equipment. With these improvements, the center can welcome more members and offer more activities, increasing the quality of life for older adults.

"We're open to anybody age 50 and up. It doesn't matter what city you live in, what county you live in, we're accepting of everybody," Active Adult Supervisor Jennifer Cowen said.

The 14,022-square-foot center also boasts a(n):

- Large main room for dining, special events, bingo, and lunch and learns
- Fitness studio with various group classes
- Lounge with a tubular glass chimney and wingback chairs
- Billiards room with two pool tables and a shuffleboard
- Classroom for hands-on hobby and cooking lessons
- Indoor walking path that loops around the main room

The AAC even provides transportation services for day trips and multi-day vacations as well as running errands and doctor appointments.

"I love it here. This gets me out of the house after my wife passed away," said Jerry a member of the center and avid pool player.

Oakland County Executive Dave Coulter said, "Since 2015, Oakland County's senior population has been greater than the population of children. It certainly makes sense to invest some of the federal COVID relief funding we received into helping our older residents, And what better way to make that investment than providing the funding for upgrades at the county's senior centers."



### ENVIRONMENTAL SUSTAINABILITY

- \$3,900,000 is supporting cities, villages and townships (CVTs) in project planning, engineering analysis and other related professional services needed to support critical infrastructure project proposals, leveraging other funding opportunities.
- \$1 million was approved for a Broadband Feasibility Study to assess community needs, identify funding sources, and make recommendations to address the unequal and inequitable distribution of broadband. The study has been completed, identifying the neediest areas, and next steps are being considered.
- \$120,000 invested in the Clinton River Trail to preserve the environment and increase outdoor recreational opportunities has completed the ARPA part of a larger project. Trails were resurfaced, roadway crossings upgraded to be ADA compliant, crossings realigned, and bollards installed.
- \$240,000 leveraged existing Water Affordability Programs by working with community partners, including United Way for Southeastern Michigan, to increase enrollment. Other funding sources are being sought to continue developing strategic marketing and outreach plans.
- \$9,750,000 to invest in a once in a generation opportunity to extend sanitary sewer services from Genesee County to preserve the environment and create economic opportunity in northern Oakland County.
- \$15 million to make critical investments in the county park system and enhance opportunities in underserved areas. The plan includes funding to reopen the South Oakland County Parks and Recreation Office and develop recreation programming and interpretation facilities; grant funding for local priority park improvement and outdoor recreation projects; improvements in four Oakland County Parks; and long-term park partnerships to facilitate the expansion of the Oakland County Park system.



Victor Lyman (center)

The Oakland80 initiative has helped thousands of Oakland County residents get the education and training they need to start on a successful career journey. The goal: getting 80% of Oakland County's residents a college degree or certified training by 2030.

Data shows postsecondary education and training dramatically improves a person's chances of getting a good-paying job. And with more than \$20 million in American Rescue Plan funding, Oakland County is helping residents achieve their goals. Since the County launched Oakland80 two years ago, the percentage of adults receiving a degree or certificate increased from 61% to 69%.

While the program has concentrated on younger adults, it has recently expanded to high school students to connect them to the opportunities at colleges and other advanced training. But the Oakland80 program has no age limit.

In January, Victor Lyman, a 79-year-old retired Marine attended a Veterans' Resource Fair put on by Oakland County, where he connected with Oakland80 navigator Nykol Baker. One of his biggest regrets, he told her, was that he was one credit shy of a degree from Oakland Community College.

He was on a path 40 years ago to get a Food Management degree, after his service in Okinawa and Vietnam, but a job opportunity and family obligations forced him to drop out. Nykol teamed with OCC and the county's Veterans' Service department to see what



Victor would have to do to graduate. The class he needed wasn't offered, but some research revealed that a physical education class would fulfill the requirement. More digging into the matter showed that Victor's military service would qualify as the credit he needed.

So, with his family and members of the Oakland80 team in the audience, Victor put on his bright green cap and gown and received his Food Service Management degree in May. "It was something in the back of my mind that I always wanted to do," Victor said. "I finally feel accomplished."

One person at a time, no matter the age, Oakland County is committed to breaking the barriers that keep people from achieving their dreams.

Bonnie Collum



LaToya Hopkins



## OAKLAND SAVES

For Bonnie Collum of Waterford and LaToya Hopkins of Pontiac, the Oakland SAVES initiative – funded with \$5 million in ARPA dollars – brought each of them an unexpected energy-efficient upgrade to their homes.

Bonnie was dealing with a 60-year-old furnace that was on its last legs, but she couldn't afford to buy a modern one because the need for a new roof stretched her fixed income to its limits. So, she kept her heat hovering at a chilly 50 degrees during the winter, hoping to get another year or two out of her aging furnace.

When she heard about Oakland SAVES in January, she was one of the first to apply and get approved for a grant, which allowed her to get a new furnace. By early March, her house was nice and toasty again and her heating bills saw an immediate decline.

For LaToya, a home audit by the Oakland County Housing and Neighborhood Development department to identify the cause of a leaky basement, led to the discovery of another problem. A sliding

glass door and window in her kitchen was causing extreme heat in the summer and frigid breezes in the winter.

The replacement was on the list of must-dos for the Hopkins, but likely not for a few years. The housing department let the Hopkins know about the Oakland SAVES program and suggested that replacement windows could qualify for a \$5,000 grant.

By mid-June, the new energy-efficient, double-paned sliding glass door and kitchen window were installed and the family began to enjoy cooking again without broiling in the summer and freezing in the winter.

"This program is amazing," LaToya said. "A job this big is not at the top of the list. We maybe would have gotten to it in the next three to five years."

Oakland SAVES proved to be a spectacular success with the \$5 million in funding exhausted within one week of the program's announcement and nearly 1,100 households receiving the energy efficiency grants.

# USE OF FUNDS

## CHRONIC PROJECTS ADDED IN 2023

The Board of Commissioners has appropriated the entire allocation and all projects are scheduled to be obligated by December 31, 2024. Some of the appropriations went to existing projects and those investments were noted above. The following new investments have been made since the last annual report (June 30, 2024.)



### THRIVING & INCLUSIVE ECONOMY

- \$5 million to Main Street Oakland County Placemaking partnering with up to 13 designated downtown communities to create dynamic and accessible improved public spaces. Leveraging local funds, these projects will attract visitors, investments, and businesses.



### HEALTHY RESIDENTS

- \$1 million to create a Co-Responder team model aiming to reduce harm and facilitate alternatives to arrest by providing police-mental health professional co-response to call for service involving individuals in crisis.
- \$1 million to create an Integrated Urgent Care that provides urgent medical and mental health services with 12 hours of virtual visits seven days a week.
- \$2 million to reduce or eliminate medical debt for residents with income levels up to 400% of the federal poverty line.



### SKILLED & EDUCATED WORKFORCE

- \$200,000 for Dutton Farms to provide education and workforce development opportunities to adults with developmental disabilities.



### LIVEABLE NEIGHBORHOODS

- \$218,580 to improve safety at Pontiac schools by providing a Pontiac School Resource Officer creating a better learning environment for students.
- \$2 million toward rehabilitating Webster Elementary School converting it to a Community Center in a commercial corridor in Pontiac.
- \$3 million to support low-and moderate-income senior households by funding municipalities to contract with local businesses to provide household services such as lawn mowing and snow removal.



### ENVIRONMENTAL SUSTAINABILITY

- \$200,000 will fund a Backflow Preventer Pilot Program designed to mitigate basement flooding from sewer back-ups after significant rain events for eligible households.
- \$300,000 will go to households experiencing financial hardship, but who earn above qualifying income levels for public assistance, for drinking water and sewer utility services through the Direct Utility Assistance project.
- \$5 million invested in Michigan Saves (Oakland Saves) will reduce

energy burdens for lower income homeowners and promote energy efficiency in the county.

- \$600,000 will improve an aging drinking water system that serves residents of Royal Oak Township.
- \$700,000 will improve the sewer disposal system in Royal Oak Township.



### **PUBLIC SAFETY AND FAIRNESS IN CRIMINAL JUSTICE SYSTEM**

- \$1 million committed to assessing practices employed by Children’s Village and the broader juvenile justice system. Practices to be assessed include the diversion, deflection, and detention decision of youth; an analysis seeking to identify the appropriateness of community treatment versus detention; and how to maximize the physical environment’s effect at Children’s Village.

# PROJECT DIAMOND

## PROJECT DIAMOND TRANSFORMS SMALL MANUFACTURING AND HEALTHCARE INNOVATION

Automation Alley's Project DIAMOND, funded by a \$15 million ARPA investment from Oakland County, is revolutionizing small manufacturing with a network of 3D printers. This initiative is now taking another leap forward as Gov. Gretchen Whitmer will expand the program, first regionally in Wayne, and Macomb counties, and then statewide as part of her "Infrastructure for Innovation" initiative.

One success is the ArcAngel by WarriorNP, a Bloomfield Hills-based company dedicated to innovations in neonatal and pediatric care. WarriorNP collaborated with Adapt Technology in Auburn Hills, a Project DIAMOND company, to create the ArcAngel, an endotracheal feeding tube holder for premature infants in neonatal intensive care units (NICUs).

The ArcAngel's innovative design allows for easy, one-handed adjustment of tubes by NICU nurses, eliminating the need for adhesive tape on a newborn's delicate skin," said Jessica Harnish, founder of WarriorNP, "Over my 20-plus years of working in the NICU as both a registered nurse and neonatal nurse practitioner, I've observed a lack of innovation when it comes to the very life-saving devices used on our most vulnerable patients. Standardizing tube securement (with ArcAngel) sets up clinicians for success by streamlining airway management, reducing stress for both clinicians and patients."

*Tom Kelly, Executive Director of Automation Alley, Pavan Muzumdar, Chief Operating Officer of Automation Alley and CEO of Project DIAMOND, and Oakland County Executive Dave Coulter tour Air and Liquid Systems in Rochester Hills.*



Brian Smith, director of engineering at Adapt Technology, said, "3D printers created a ton of solutions for us. There's this big issue in the field where in the neonatal unit, they take all those hoses, they tape them to their face. An infant that age only has a couple layers of skin. I've never seen a product launch like this one has launched."



By providing critical resources to small manufacturers, the initiative not only boosts economic growth but also enables the creation of products that address significant medical challenges.

## PROMOTING EQUITABLE OUTCOMES

The County is committed to operationalizing equity for disproportionately impacted communities and households with its ARPA investments and by taking other concrete acts that further equitable outcomes for its residents.

A review of individual recipients of various ARPA programs demonstrates this commitment, with many examples including the following. Almost 80% of individuals served by agencies under the non-profit mental health grant live in households earning less than \$25,000. (Based on agencies that collect the data.) Individuals receiving workforce assistance are also largely low income. School districts were invited to participate in the Communities in Schools project based on the percentage of students receiving free or reduced-price lunches. Non-profits funded through the Healthy Food Access Initiative distribute food to food insecure households.

The County's values explicitly call for social justice and respect for people as individuals. Our mission includes ensuring that residents flourish. Our vision states that everyone is valued, quality of life is high and economic opportunity abounds. This is the lens by which we allocated ARPA funding. While we strive to ensure that no resident is hungry, unhoused or without needed medical attention, we also recognize that the county institutions that contribute to equitable outcomes must be shored up and supported. The investment of these one-time dollars needs to be made with long-run equity in mind.

To that end it is instructive to consider the following sectors of the county's service delivery infrastructure that have been supported and strengthened by these investment dollars as they recover from the ill effects of the COVID pandemic.

- The non-profit sector was aided in recovery as well as more than 60 non-profits that serve residents received funding through the following initiatives: Non-Profit Mental Health, Out-of-School Time, Healthy Food Access, Legal Services, and Senior Centers.
- Cities, villages and townships are also recovering from pandemic-related troubles. The County provided an opportunity for CVTs to leverage other opportunities by allowing them to use County dollars for the purposes of planning and engineering as the gateway to infrastructure dollars. This drawing down of federal and state dollars strengthens municipalities by updating services to residents and freeing up local tax dollars for other purposes.
- The Business sector received support directly in programs such as THRIVE, Small Business Restart, Project DIAMOnD and indirectly as its workforce was supported with wrap-around services including childcare, transportation and the like.
- Health care providers were aided with hospital Emergency Room support, brick and mortar support in Corktown Health in Hazel Park. OCHN was able to provide additional school support, and a new residency program through Honor Health promises to pay dividends for years to come.
- The Education sector undoubtedly suffered during COVID and direct support assists in its recovery. Districts received funding for mental health, wrap around support for students and families, and for out-of-school time activities, and career navigators helped redirect adult students to livelihoods that can support families.
- Disparities in access to public space became evident as people were restricted in where they could congregate during the pandemic. The County's investment in the parks and recreation sector promises to narrow that gap.

## PROMOTING EQUITABLE OUTCOMES

- Experts agree that being without a home makes succeeding in any aspect of life incredibly challenging. The investment in short-and long-term housing and keeping people sheltered results in equitable outcomes.
- While the criminal justice system is a public responsibility, how we treat juveniles is of particular importance so examining our internal infrastructure and commitment to effective fairness is an investment that will spill over to many sectors.

These ARPA investments do not happen in a vacuum. The following two examples demonstrate the depth of commitment to equitable outcomes.

The County Executive appointed a chief diversity, equity, and inclusion officer who directs the Oakland County Equity Council. Comprised of volunteer employees from nearly every county department or office of an elected county official, its mission is to:

- Create a culture that respects diversity, equity, and inclusion
- Promote cultural sensitivity and understanding among all employees
- Encourage and promote workforce diversity
- Ensure that the public we serve receives services in a culturally sensitive manner.

This mission reflects the commitment to not only allocate funds to programs that serve those disproportionately affected by the pandemic, but also to ensure that the implementation of these and all county services are delivered in a way that promotes equity. The County's strategic framework includes a goal of Diversity, Equity, and Inclusion with community objectives to prevent hate crimes and to decrease child poverty. In almost every ARPA investment, expected outcomes include focusing on the welfare of our children—either directly or indirectly. Multiple projects address

the basic needs of children including their mental and physical health, having a safe and secure home, nourishing food to eat, a place to play, and the circumstances necessary to fully develop their potential.

A second example addresses public transit, without which residents are limited in where they can live, work, go to school, engage in outdoor recreation, receive health care, shop, and carry-on basic life activities. In November 2022, the voters approved a \$68.2 million Oakland Transit Millage resulting in:

- Oakland County Board of Commissioners approving contracts with four public transportation providers
- SMART (Suburban Mobility Authority for Regional Transportation) will conduct extensive community engagement with residents, businesses, and local officials to explore service expansions later this year in 15 Oakland County communities, some seeing fixed route service for the first time.
- Other public transportation service providers will add to their hours of operation and destinations.

As Oakland County Executive Dave Coulter pointed out “Accessible and reliable public transportation is a critical necessity for our residents, our businesses and communities and our economy.”

The County is committed to engaging the community to develop projects that are pivotal in shaping the strength, sustainability, and equity of the County's recovery from the COVID-19 pandemic and future economic growth.

Community Engagement strategies that have been undertaken to date include:

## Strategic Framework

As the County developed its Strategic Framework, it engaged a professional consultant to evaluate data and best practices across the country, it engaged county leadership in establishing the Vision, Mission and eight strategic goals. The county surveyed residents and hosted focus groups to gather input from residents on the Strategic Framework. The county identified community indicators and community objectives to measure performance. These measurements are tracked on a public dashboard on the county website.

## Executive COVID-19 Economic Recovery Task Force

The Task Force comprised of business, education, labor, health care, community and local government leaders formed subgroups across specific priority policy areas and informed initial projects to address the County's acute needs, as well as guiding principles for the ideation and implementation of proposals. The guiding principles require that proposed programs address equity, effectiveness, sustainability, efficiency, and priorities that are transformative.

## Department of Public Communications

The County recognized the need to improve communication with the community. The Public Communications Department was created to centralize and improve the overall effectiveness of public communication and community engagement.

## Survey of Local Governments

The County continues to survey local government units to understand their priorities and identify areas where cooperation and resource leveraging make sense for all levels of government. City, Village, and Township leadership were invited to meet with the County Executive to share plans for using ARPA dollars and to seek opportunities to leverage spending.

## Public Comments

Community members have an opportunity for public comments at the Commission Meetings.

## Mental Health Convening

Following the completion of the Non-Profit Mental Health grant, the 40 awardees were invited to come together to share learnings and to explore next steps. Details can be found on page 4.

## Labor Practices

No infrastructure projects meeting the Treasury reporting threshold have been implemented to date. The County has experience administering labor requirements as required by state and federal grants and supports strong labor practices in infrastructure and capital expenditure projects, regardless of size. Projects using federal funds will comply with all applicable federal labor requirements.

## Use of Evidence

The County is committed to developing programs that either use or create a body of evidence. The County has utilized evidence-based interventions as noted in the project detail.



## WEBSTER COMMUNITY CENTER

The global COVID pandemic exacerbated issues such as food insecurity, homelessness and childcare in many communities, including the Oakland County seat of Pontiac.

To help, leaders of Micah 6 Community, a grassroots non-profit, established a community garden in a Pontiac neighborhood providing residents a place to both grow and harvest fresh produce and summer programming for their children.

To bolster Micah 6's ambitious initiatives to support residents, Oakland County awarded \$2 million in ARPA funding toward the rehabilitation of the long-abandoned Elmer R. Webster Elementary School into the Webster Community Center, a vibrant gathering spot for the neighborhood and city.

"This is a big project that will absolutely be transformative for our neighborhood, the M-59 corridor and the West Side of Pontiac," said Coleman Yoakum, founder and executive director of Micah 6.

The 53,000-square-foot school is located along a major thoroughfare, surrounded by residential homes and had been vacant since 2007. The basement became a

swimming pool of wastewater, the roof was decaying, and windows were broken or boarded up. However, tearing down or gutting the building was never an option. Micah 6 wanted to protect the historic integrity of the structure and in 2022, the Webster School was listed on the National Register of Historic Places.

Micah 6 and the county made the health of the neighbors and the environment a top priority during the renovations, which included extracting a deteriorating 20,000-gallon underground fuel tank at the property.

When completed in 2025, the Webster Community Center will feature space for 11 partners providing health and wraparound services, fresh food, space for recreational, music and art activities, Rochester University and public transportation services.

The county's infusion of ARPA dollars into the project couples well with several of its strategic goal, investing in communities disproportionately impacted by the COVID pandemic and promoting environmental sustainability by creating walkable neighborhoods and green spaces, along with repurposing, rather than tearing down historic buildings.

# PROJECT INVENTORY

OAKLAND COUNTY, MI



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PROJECT (Project Number)	PROJECT DESCRIPTION	APPROPRIATION	EXPENDITURE CATEGORY
<b>THRIVING &amp; INCLUSIVE ECONOMY</b>			
<b>Main Street Oakland County Placemaking</b> (# GRN-1004139)	The project will partner with up to 13 designated downtown communities, leveraging local funds, to create dynamic and accessible new and improved public spaces that will attract visitors, investment and business.	\$5,000,000	6.1 Provision of Government Services
<b>Project DIAMOnD Phase II</b> (# GRN-1004015)	Project DIAMOnD Phase 2 will provide an additional 750 3D printers (Phase One provided 250 3D Printers) to Oakland County SMEs providing a needed Industry 4.0 capital infusion to help alleviate the economic downturn caused by COVID-19, while providing a tipping point in providing a means to allow Oakland County SMEs to position themselves to help alleviate the Supply Chain issues caused by COVID-19 by taking advantage of the need for onshoring manufacturing technology and goods.	\$15,000,000	6.1 Provision of Government Services
<b>THRIVE</b> (# GRN-1003461)	The project is providing consulting and technical assistance to small businesses and organizations with obtaining professional services, federal, state and local resources.	\$18,000,000	2.30 Technical Assistance, Counseling, or Business Planning
<b>HEALTHY RESIDENTS</b>			
<b>Corktown Health Initiative</b> (# GRN-1003870)	The project is supporting the acquisition and renovation of a 17,000-square-foot existing property located in Hazel Park for providing medical care, behavioral health, and support services to the community.	\$2,500,000	6.1 Provision of Government Services
<b>Crisis Intervention Training Pilot</b> (# GRN-1004017)	The CIT pilot provided a forum for effective problem solving regarding the interaction between the criminal justice and mental health care system and created the context for sustainable change.	\$500,000	1.11 Community Violence Interventions
<b>Double Up Food Bucks</b> (# GRN-1003868)	The project will support increasing the awareness of Double Up Food Bucks (DUFb), broaden and deepen vendor engagement, and support SNAP participants' usage through continued marketing, communications, and technology innovations.	\$250,000	2.1 Household Assistance: Food Programs
<b>Emergency Room Services Grant</b> (# GRN-1003568)	The project supported Oakland County health care providers experiencing an increase in patients visiting emergency rooms seeking mental/behavioral health and substance abuse care. The County has engaged the Michigan Health and Hospital Association (MHA) to provide grant administration services, including funding distribution to individual grantees, reviewing expenses submitted for reimbursement by hospitals, program compliance, and reporting requirements	\$2,000,000	6.1 Provision of Government Services
<b>Expand Co-Responder Program</b> (# GRN-1004397)	The project will create a co-responder team model in a collaborative approach to behavioral crisis response that seeks to reduce harm and facilitate alternatives to arrest by providing police-mental health professional co-response to calls for service (CFS) involving individuals in crisis.	\$1,000,000	1.12 Mental Health Services

PROJECT (Project Number)	PROJECT DESCRIPTION	APPROPRIATION	EXPENDITURE CATEGORY
<b>HEALTHY RESIDENTS</b>			
<b>Food Landscape Study</b> (# GRN-1003869)	The project is supporting the County with a comprehensive actionable plan to improve healthy food access and security in Oakland County. The University of Michigan (Poverty Solutions Center/Ford School of Public Policy) is managing the program offering guidance, case studies, data, and appropriate best practices cultivated from current County and Statewide efforts	\$300,000	3.4 Public Sector Capacity; Effective Service Delivery
<b>Healthy Food Access Initiative</b> (# GRN -1003867)	The project is providing Oakland County community food partners with funding to meet the greater food costs they are experiencing at this time.	\$1,700,000	6.1 Provision of Government Services
<b>Honor Family Medicine Residency Program</b> (# GRN-1003871)	The project is supporting the development of a community-based medicine residency program that will service individuals disproportionately impacted by COVID-19.	\$1,000,000	1.14 Other Public Health Services
<b>Integrated Urgent Care</b> (# GRN-1004358)	The project will address the need for access to primary care and mental health services by creating an Urgent Primary and virtual visits and 12 hours of virtual visits 7 days a week for urgent medical and mental health services.	\$1,000,000	6.1 Provision of Government Services
<b>Medical Debt Relief</b> (# GRN-1004353)	This project aims to reduce or eliminate the burden of medical debt for Oakland County residents with income levels up to 400%of the federal poverty line.	\$2,000,000	6.1 Provision of Government Services
<b>Mental Health Nonprofit Grant Program</b> (# GRN-1003458)	The project provided competitive grants to non-profit organizations delivering mental/behavioral health services and associated support services	\$10,000,000	6.1 Provision of Government Services
<b>Mental Health Professionals in Oakland Schools</b> (# GRN-1003874)	The project is supporting the placement of mental health professionals in Oakland County schools.	\$8,650,000	6.1 Provision of Government Services
<b>School Partnerships Grant: Communities in Schools</b> (# GRN-1003599)	The project provided opportunities for school districts to place student support coordinators in selected schools to implement the evidence-based Communities in Schools wrap-around program.	\$500,000	2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services
<b>School Partnerships Grant: School Mental Health Fund and Navigators</b> (# GRN-1003607)	The project is providing support for direct mental health services, including deductibles, co-pays, and costs for underinsured and uninsured Oakland County students. In addition, OCHN is deploying School Mental Health Navigators across Oakland County to work with Oakland County schools to increase access to culturally diverse, social, emotional, and mental health services and supports for students.	\$1,450,000	1.12 Mental Health Services
<b>School Partnerships Grant: Youth Assistance Grant</b> (# GRN-1003509)	The project is assisting families as needed in three broad categories: emergency needs, mental health, and skill building	\$550,000	6.1 Provision of Government Services

PROJECT (Project Number)	PROJECT DESCRIPTION	APPROPRIATION	EXPENDITURE CATEGORY
<b>SKILLED &amp; EDUCATED WORKFORCE</b>			
<b>Business Resource Network Restart</b> (# GRN -1003457-2)	The project is supporting businesses and their employees to address issues related to workforce retention, supportive services, and best practices.	\$1,865,000	6.1 Provision of Government Services
<b>Childcare Development Associate (CDA) Community Based Training</b> (# GRN-1003873)	The project provided funding for Early Childhood Educators to complete the Child Development Associate training and funded various Early Learning Community training programs.	\$450,000	2.10 Assistance to Unemployed or Underemployed Workers
<b>Childcare Scholarships</b> (# GRN-1003457-4)	The project is supporting families with childcare costs including co-pays, application fees, and direct care costs with payment directly to licensed providers.	\$1,200,000	2.10 Assistance to Unemployed or Underemployed Workers
<b>Dutton Farm</b> (# GRN-1004376)	The project will provide education and workforce development opportunities to adults with developmental disabilities.	\$200,000	6.1 Provision of Government Services
<b>Flexible Workforce Assistance</b> (# GRN-1003457-3)	The project is assisting individuals facing financial barriers limiting access to career credentials and higher education programs.	\$9,085,000	2.10 Assistance to Unemployed or Underemployed Workers
<b>Oakland80 Career Navigators</b> (# GRN-1003457-1)	The project is informing individuals of the skills, potential education, and training paths necessary for accessing quality in-demand jobs and career advancement.	\$9,274,000	2.10 Assistance to Unemployed or Underemployed Workers
<b>Out of School Time Learning Supports Investment</b> (# GRN-1003881)	The project is providing out of school time opportunities that support the missed learning opportunities experienced by children and their need for social and emotional development in Oakland County.	\$5,000,000	6.1 Provision of Government Services
<b>LIVABLE NEIGHBORHOODS</b>			
<b>Critical Home Repairs</b> (# GRN-1003688)	The project will provide grants and loans for critical home repairs to residents.	\$2,000,000	6.1 Provision of Government Services
<b>Elderly Empowerment Communication</b> (# GRN-1004158)	The project is developing a series of educational/COVID-19 communication pieces for seniors 50+ in Oakland County.	\$500,000	6.1 Provision of Government Services
<b>Housing Trust Fund</b> (# GRN-1003663)	The project will support increased access to rental and/or homeowner housing for families living at or below 65% AMI/300%FPL.	\$18,000,000	2.15 Long-term Housing Security: Affordable Housing
<b>Legal Aid Assistance &amp; Housing Crisis Support</b> (# GRN-1003459)	The project is assisting residents experiencing crisis housing needs related to the pandemic, including eviction, foreclosure, rent and utility bills, and other related issues.	\$2,000,000	6.1 Provision of Government Services

PROJECT (Project Number)	PROJECT DESCRIPTION	APPROPRIATION	EXPENDITURE CATEGORY
<b>LIVABLE NEIGHBORHOODS</b>			
<b>Pontiac School Resource Officer</b> (# GRN-1003970)	The project improved safety at Pontiac Schools to provide a better learning environment for students.	\$218,580	6.1 Provision of Government Services
<b>Pontiac Skate Park</b> (# GRN-1003611)	The project provided a conduit for outdoor recreation, youth programming, and new engaging activities for the City of Pontiac residents.	\$125,000	2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety
<b>Senior Centers/Initiatives</b> (# GRN-1004016)	The project is offering funding to Oakland County senior centers for small capital, technology, infrastructure, equipment improvements, professional development, and/or transportation needs.	\$5,000,000	6.1 Provision of Government Services
<b>Senior Chore Pilot Program</b> (# GRN-1004348)	The project is funding a county-wide senior chore program that aids seniors with home maintenance and task that they might not be able to do any longer, which helps them maintain their independence.	\$3,000,000	6.1 Provision of Government Services
<b>Shelter Capacity Fund</b> (# GRN-1003687)	The project is providing funding to increase the number of available emergency shelter beds for both individuals and families experiencing homelessness and to de-congregate currently available units to improve safety and privacy.	\$7,000,000	6.1 Provision of Government Services
<b>Unlocking Doors</b> (# GRN-1003512)	The project reimburses eligible landlords for the cost of repairing homes or apartments rented to homeless individuals with a qualifying HCV.	\$315,000	6.1 Provision of Government Services
<b>Volunteerism Mini-Grants</b> (# GRN-1004159)	This project aims to fund capacity building mini-grants to non-profits that provide senior centered services in Oakland County and are interested in leveraging evidence-based volunteer management practices. Each non-profit can apply up for to \$10,000.	\$55,000	6.1 Provision of Government Services
<b>Webster Community Center Redevelopment</b> (# GRN-1004138)	The project will rehabilitate parts of the former Webster Elementary School located in a well – documented commercial corridor at 640 West Huron Ave. in Pontiac, Michigan.	\$2,000,000	6.1 Provision of Government Services
<b>ENVIRONMENTAL SUSTAINABILITY</b>			
<b>Backflow Preventer Pilot Program</b> (# GRN-1004365)	The project is designed to mitigate basement flooding from sewer backups after large rain events by installing backflow prevention and sump pumps on the private sewer leads of eligible and participating households.	\$200,000	6.1 Provision of Government Services
<b>Broadband Feasibility Study</b> (# GRN-1003696)	The project will explore broadband options in Oakland County and provide recommendations.	\$1,000,000	6.1 Provision of Government Services

PROJECT (Project Number)	PROJECT DESCRIPTION	APPROPRIATION	EXPENDITURE CATEGORY
<b>ENVIRONMENTAL SUSTAINABILITY</b>			
Clinton River Trail Safety & Maintenance Improvements (# GRN-1003879)	The project funded improvements to the Clinton River Trail to address social determinants of health, reduce social isolation, link to neighboring communities, and promote active and healthy lifestyles for people of all ages and abilities.	\$120,000	2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety
CVT Local Infrastructure Planning Grants (# GRN-1003596)	The project is providing financial assistance to Oakland County local governments for project planning, engineering, analysis, and other related professional services in support of critical infrastructure project proposals. Eligible infrastructure projects must conform to eligibility requirements of the Michigan Clean Water State Revolving Fund (CWSRF) or Drinking Water State Revolving Fund (DWSRF).	\$3,450,000	6.1 Provision of Government Services
Direct Utility Assistance (# GRN-1004364)	The project is providing financial resources for drinking water and sewer utility services, as well as plumbing repairs, to households experiencing financial hardship that earn above qualifying income limits of public assistance programs.	\$300,000	6.1 Provision of Government Services
Michigan SAVES (Oakland SAVES) (# GRN-1004359)	The project is providing funding to homeowners for energy efficient home improvements to reduce energy burdens for lower-income homeowners and promote energy efficiency in Oakland County.	\$5,000,000	6.1 Provision of Government Services
Northwest Sewage Drain (#GRN-1004144)	The project will provide funding for the creation of a county drainage district, to conduct a feasibility study to extend sanitary sewer services.	\$9,750,000	6.1 Provision of Government Services
Parks and Outdoor Recreation Infrastructure (# GRN-1004019–1004023, 1004323–1004331)	The project includes funding to reopen the South Oakland County Parks and Recreation Office and develop recreation programming and interpretation facilities; grant funding for local priority park improvements in four Oakland County Parks; and long-term park partnerships to facilitate the expansion of the Oakland County park system.	\$15,000,000	6.1 Provision of Government Services
Royal Oak Township Drinking Water (# GRN-1004366)	The project provides Royal Oak Township funding to make improvements to the drinking water system as residents are served by an aging drinking water system that is in dire need of improvement.	\$600,000	6.1 Provision of Government Services
Royal Oak Township Sewer System Improvements (# GRN-1004367)	The project provides Royal Oak Township funding to make improvements to the sewer disposal system that is in dire need of improvements.	\$700,000	6.1 Provision of Government Services
Royal Oak Township Infrastructure Repair (# GRN-1004368)	The project provides administrative support for the lead service line replacement program to help Royal Oak Township improve its water system. The lead service line replacement program will be completed in Fiscal Years 2022 through 2024.	\$450,000	6.1 Provision of Government Services

PROJECT (Project Number)	PROJECT DESCRIPTION	APPROPRIATION	EXPENDITURE CATEGORY
<b>ENVIRONMENTAL SUSTAINABILITY</b>			
<b>Water Affordability Program</b> (#GRN-1003875)	The project provides support to increase enrollment in existing water bill assistance programs for low-income households.	\$240,000	3.4 Effective Service Delivery
<b>PUBLIC SAFETY &amp; FAIRNESS IN CRIMINAL JUSTICE SYSTEM</b>			
<b>Children's Village</b> (# GRN -1004360)	This project is designed to be an assessment of the practices employed by Children's Village and the juvenile justice system. The project will include an assessment of the practices around the diversion, deflection, and detention decision of youth; an analysis of appropriate services to treat youth in the community and / or in detention; the physical environment at Children's Village and how it can be used to maximum effectiveness.	\$1,000,000	6.1 Provision of Government Services
<b>ORGANIZATIONAL EXCELLENCE</b>			
<b>Arts, Beats, &amp; Eats Festival</b> (# GRN -1003503)	The project promoted awareness of cultural diversity in arts, entertainment, food programming, and presentation.	\$80,000	6.1 Provision of Government Services
<b>County Operations FY 2021</b> (# GRN-1003556)	The project funded county operational costs created by COVID-19 pandemic.	\$6,268,458	6.1 Provision of Government Services
<b>County Operations FY 2022</b> (# GRN-1003617-1-10)	The project funded county operational costs created by COVID-19 pandemic.	\$8,097,800	6.1 Provision of Government Services
<b>County Operations FY 2023</b> (# GRN-1004054-1-21)	The project funded county operational costs created by COVID-19 pandemic.	\$7,000,000	6.1 Provision of Government Services
<b>County Operations FY 2024</b> (# GRN-1004256)	The project is funding county operational costs created by COVID-19 pandemic.	\$5,000,000	6.1 Provision of Government Services
<b>Department of Public Communications</b> (# GRN-1004051)	The project includes the transfer and funding of all positions of the Office of Public Communication Division from the County Executive Department to the Department of Emergency Management and Homeland Security which aligns with the critical importance of facilitating coordinated, timely and effective communication of information to the public and community stakeholders, particularly during emergency situations.	\$1,300,000	6.1 Provision of Government Services
<b>Digital Records Project</b> (# GRN-1004018)	The project transitioned various paper-based County functions to digital technology and processes.	\$450,000	6.1 Provision of Government Services
<b>Homeland Security Position</b> (# GRN -1003598)	The Homeland Security positions were created due to the increased workload associated with staff assisting in the procurement and distribution of over 4M pcs of PPE. Emergency Mgmt Div is also responsible for supporting COVID-19 testing and vaccination clinics.	\$325,000	6.1 Provision of Government Services

PROJECT (Project Number)	PROJECT DESCRIPTION	APPROPRIATION	EXPENDITURE CATEGORY
<b>ORGANIZATIONAL EXCELLENCE</b>			
<b>Public Health Department Payroll</b> (# GRN - 1004343)	The project funded the Public Health Department Payroll during the pandemic.	\$34,000,000	6.1 Provision of Government Services
<b>Winter Blast Royal Oak Festival</b> (# GRN-1003635)	The project supported local economic activity at a historic time of year that has low economic activity, supporting local businesses as they emerged beyond the pandemic.	\$50,000	6.1 Provision of Government Services
<b>Workday</b> (# GRN -1003600)	The project provided funding to purchase an accounting system that streamlined grant accounting and reporting.	\$4,945,628	6.1 Provision of Government Services

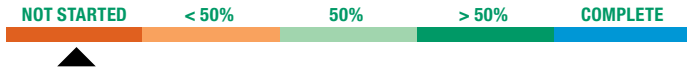
# THRIVING & INCLUSIVE ECONOMY



# MAIN STREET OAKLAND COUNTY PLACEMAKING

**Project Name:** Main Street Oakland County Placemaking  
**Project Identification Number:** GRN-1003461  
**Project Expenditure Category:** 6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services  
**Funding Amount:** \$5,000,000

PRELIMINARY TIMELINE	
Main Street Oakland County Placemaking	
KEY MILESTONES	DATE
Board Approved	January 2024
Project Initiated	January 2024
Project Completion	December 2026



## PROJECT OVERVIEW

During the pandemic, the Main Street Oakland County downtowns and communities witnessed the decline in small business sales and visitation to their respective districts by residents, diners, shoppers and visiting tourists. The lack of adequate public gathering spaces that allowed for ample social distancing, and the cancellation of events and farmers markets and festivals amplified the decline in revenue to small businesses. In addition, many of the Main Street Oakland County downtowns contain a multitude of dining establishments adversely impacted by the COVID shutdown and the elimination of events and festivals in the downtown areas in which they depended for revenue.

The Main Street Oakland County Placemaking and Public Spaces Program will partner with up to 13 designated downtown communities, leveraging local funds, to create dynamic and accessible new and improved public spaces that will attract visitors, investment, and business. The program will fund transformative improvements that will add a positive financial value to the community and local businesses. Finally, the placemaking and public spaces program will provide adequate gathering spaces should social distancing be required again in the future.

## PERFORMANCE REPORT

### OUTPUTS:

1. Number of people who utilize the newly created public spaces on an annual basis during special events and functions in the district in year following completion.
2. Number of new activities and functions that take place in the public space in the district in the year following completion.
3. Number and dollar value of private sector partner contributions to the completion of the public space in the district.
4. Number of new businesses, or business expansions in the district following the completion of the public space in the district.

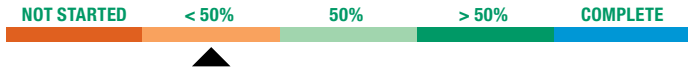
### OUTCOMES:

1. The creation of accessible new and improved public spaces that will attract visitors, investment, and business to 13 designated downtown locations.

# PROJECT DIAMOND - PHASE II

**Project Name:** Project DIAMOnD - Phase II  
**Project Identification Number:** GRN-1004015  
**Project Expenditure Category:**  
6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services  
**Funding Amount:** \$15,000,000

PRELIMINARY TIMELINE	
Project DIAMOnD - Phase II	
KEY MILESTONES	DATE
Board Approved	September 2022
Project Initiated	October 2022
Project Completion	September 2026



## PROJECT OVERVIEW

This project is the second Phase of Project DIAMOnD. Project DIAMOnD (Distributed Independent and Agile Manufacturing On Demand) is transforming traditional supply chains and marketplace business models, creating a network that manages itself and delivers benefit to all. It begins by creating the country’s largest distributed 3D printing network operating a blockchain technology platform.

Project DIAMOnD Phase 2 will provide an additional 750 3D printers (Phase One provided 250 3D Printers) to Oakland County SMEs providing a needed Industry 4.0 capital infusion to help alleviate the economic downturn caused by COVID-19, while providing a tipping point in providing a means to allow Oakland County SMEs to position themselves to help alleviate the Supply Chain issues caused by COVID-19 by taking advantage of the need for onshoring manufacturing technology and goods.

## PERFORMANCE REPORT

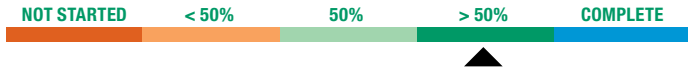
### OUTPUT:

- Program launched May 2023; network and application design in process.
- Number of small businesses applied/ served: 237
- Total number of candidates reviewed and approved by Board of Commissioners: 39
- Total number of program referrals to resources
- Number of individuals to obtain capital/ business loan

### OUTCOMES:

- Continue the success in Project DIAMOnD Phase I mitigating supply chain issues by providing more agile, cost-effective means of producing prototypes, jigs, components and finished parts during a time of limited supply and rising costs.
- Continue the success from Phase I of the program helping companies reduce the cost of production (i.e., financial hardship) by employing tools and know-how provided in the program to implement additive manufacturing techniques.
- Phase II would extend these benefits to additional Oakland County manufacturers, to increase the resiliency of an important pillar of our economy.

**Project Name:** THRIVE  
**Project Identification Number:** GRN-1003461  
**Project Expenditure Category:**  
 6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services  
**Funding Amount:** \$18,000,000



PRELIMINARY TIMELINE	
THRIVE	
KEY MILESTONES	DATE
Board Approved	June 2021
Project Initiated	October 2021
Project Completion	December 2026

## PROJECT OVERVIEW

This project is funding between 10-13 THRIVE Consultants that will be embedded in economically disadvantaged communities in Oakland County. The THRIVE Consultants will provide counseling and technical assistance to Oakland County small businesses and organizations in obtaining professional services, federal, state, and local resources. In addition, professional training opportunities and tailored support based on the business industry and

stage will be provided to each business. While these services are available to all entrepreneurs and small businesses in the County who have experienced negative impacts due to COVID -19, targeted outreach efforts will be directed toward small businesses owned by individuals qualifying as economically and socially disadvantaged, as defined by Section 8(a) of the Small Business Administration.

## PERFORMANCE REPORT

### OUTPUTS:

#### Small Business Entrepreneur Client Interactions

- 9,338

#### Business to Business (B2B)

- 46 new Business to Business partners
- Expert panel and speed networking event
  - 1 completed, 2 scheduled
- Agreements signed with Professional Business Providers
  - Legal
  - Financial (CPA, CFO, Accounting, Taxes)
  - Marketing (Social, Website, SEO, Print, e-commerce)
  - Information Technology
  - Human Resources

#### Strategic Partnerships

- 158 strategic partnerships total (including non-profits, Chambers, DDA's, City Government, Economic Development partners, Lenders)

#### Workshops

- 90 held
- 2436 participants

### OUTCOMES:

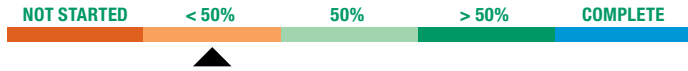
This project will create a sustainable ecosystem and trusted resource where underserved small businesses can thrive and grow by providing direct customized assistance of measurable resources geared to meet business needs to recovery and/or next step business initiatives. The THRIVE Consultants will partner with Resource partners (i.e., DDAs, Chambers of Commerce, etc.) in each designated community to provide applicable access to services and programs. Professional support services will also be available as needed.

# HEALTHY RESIDENTS



# CORKTOWN HEALTH

**Project Name:** Corktown Health  
**Project Identification Number:** GRN-1003870  
**Project Expenditure Category:**  
6 Revenue Replacement  
**Subcategory:** 6.1 Provision of Government Services  
**Funding Amount:** \$2,500,000



PRELIMINARY TIMELINE	
Corktown Health	
KEY MILESTONES	DATE
Board Approved	June 2022
Project Initiated	October 2022
Project Completion	June 2025

## PROJECT OVERVIEW

Corktown Health has extensive experience addressing the needs of groups that were highly impacted by COVID-19, specifically in the LGBTQ+ community. This project will close a major gap in Oakland County by serving population groups among the most impacted

by COVID-19. This project will allow for the acquisition and renovation of a 17,000-square-foot existing property located in Hazel Park to be utilized for providing medical care, behavioral health, and support services to the community.

## PERFORMANCE REPORT

### OUTPUTS:

Metrics to be measured include demographics of clients including sexual orientation and gender identity, race, socioeconomic status, age, insurance type, etc.

- Services administered via billing codes and EHR
- Top zip codes for individuals served
- Number of unduplicated users
- Number of visits
- Number and type of referrals made
- Primary social determinants of health needs identified
- Client satisfaction
- % of population accessing mental and behavioral health care
- % of patients who screen positive for symptoms of depression
- % of patients with diabetes, pre-diabetes, hypertension

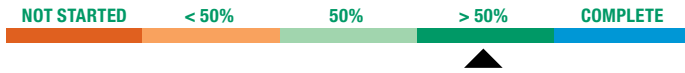
### OUTCOMES:

COVID-19 revealed and exacerbated health disparities that were already pervasive in states and communities across the country. Those most impacted by the pandemic include lower-income people, racial and ethnic minorities, sexual and gender minorities, older adults, and people with pre-existing medical and/or mental health conditions. Corktown Health has extensive experience addressing the needs of residents across these highly impacted groups. Corktown Health's proposed Hazel Park location will close a major gap in Oakland County by serving population groups among the most impacted by COVID-19.

# CRISIS INTERVENTION TRAINING PILOT

**Project Name:** Crisis Intervention Training Pilot  
**Project Identification Number:** GRN-1004017  
**Project Expenditure Category:**  
1.0 Mental Health Services  
**Sub Category:**  
1.11 Community Violence Interventions  
**Funding Amount:** \$500,000

PRELIMINARY TIMELINE	
Crisis Intervention Training Pilot	
KEY MILESTONES	DATE
Board Approved	August 2022
Project Initiated	March 2023
Project Completion	December 2024



## PROJECT OVERVIEW

This project, Crisis Intervention Training (“CIT”) Pilot, will provide a forum for effective problem solving regarding the interaction between the criminal justice and mental health care system and create the context for sustainable change.

The Crisis Intervention Training Pilot Program aims to build a robust team of CIT trained officers and experienced first-responders. Funding will be utilized to contract with Oakland Community Health Network (“OCHN”), who will administer CIT training to the law enforcement officers. The program will fill the gaps present in the community policing model to ensure that mental health resources are available to those residents who have been most impacted by the COVID-19 pandemic.

OCHN will administer the CIT Pilot Program and use funding for program staff and supplies. OCHN will also disburse reimbursements to law enforcement agencies whose officers attend CIT training and achieve CIT certification.

## USE OF EVIDENCE

Studies suggest CIT training is effective in improving police officers’ knowledge and attitudes when responding to mental health crises calls and the CIT training is effective for improving officers’ behavioral intentions in terms of their use of force decisions as well as de-escalation techniques.

- <http://www.acpjc.org/Content/114/2/issue/ACPJC-1991-114-2-A16.htm>
- <http://nrepp.samhsa.gov/landing.aspx>
- <http://cebcp.org/evidence-based-policing/the-matrix/>

## PERFORMANCE REPORT

### OUTPUTS:

- Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced
  - The establishment of this pilot training program is assisting the most marginalized residents of the County and giving them the opportunity to discover and utilize resources previously unattainable to them. A substantial change in crisis response by law enforcement will have an immediate impact on those who suffer most from the impacts of COVID-19. COVID19 has had an unprecedented impact on mental health and substance abuse due to the lack of social interaction and prolonged isolation.
- Brief description of how a recipient's response is related and reasonably and proportional to a public health or negative economic impact of COVID-19
  - Oakland County residents – many residents experienced negative mental health impacts due to COVID-19. *Due to the COVID-19 virus, citizens in Oakland County found themselves isolated with little social interaction. This social isolation had an impact on mental health, substance abuse, and other societal issues like suicide and domestic abuse*
  - Currently there are very few law enforcement agencies with officers trained in Crisis Intervention. One goal of this Pilot Program is to target those agencies, particularly in marginalized communities so that there will be certified instructors at a majority of police agencies in Oakland County.
  - Crisis Intervention Team (CIT) development with Oakland County law enforcement agencies is crucial to our mutual commitment to serving our communities. Reducing the prevalence of people with mental/behavioral health needs entering

the justice system, increasing access to needed supports and services, while improving community and officer safety, are the objectives of implementing Crisis Intervention Teams.

- Number of workers enrolled in sectoral job training programs: 0
- Number of workers completing sectoral job training programs: 0
- Number of people participating in summer youth employment programs: 0
- The dollar amount of the total project spending that is allocated towards evidence-based interventions. \$500,000
- Indication if a program evaluation of the project is being conducted

### OUTCOMES:

The project looks to improve the following performance indicators:

- Number of 40 hour Crises Intervention training courses hosted: 9
- Number of Police Officers trained in Crises Intervention: 179
- Number of Law Enforcement agencies taking part in the Crises Intervention Training: 11
- Number of people trained as Train the Trainers to ensure the continuation of Crises Intervention Training for law enforcement after the grant is over: 17

# DOUBLE UP FOOD BUCKS EXPANSION IN OAKLAND COUNTY

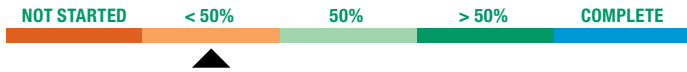
**Project Name:** Double Up Food Bucks Expansion in Oakland County

**Project Identification Number:** GRN-1003868

**Project Expenditure Category:** 2. Negative Economic Impacts

**Subcategory:** 2.1 Household Assistance: Food Programs

**Funding Amount:** \$250,000



PRELIMINARY TIMELINE	
Double Up Food Bucks Expansion in Oakland County	
KEY MILESTONES	DATE
Board Approved	June 2022
Project Initiated	July 2022
Project Completion	December 2025

## PROJECT OVERVIEW

This project will expand Double Up Food Bucks (DUFB), a national program started in Michigan, that is operated by Fair Food Network (FFN). Under the program, SNAP Consumers are eligible to receive an additional \$20 for fruit and vegetable purchases at participating vendors.

DUFB expands the purchasing power of SNAP Consumers with the goals of reducing insecurity and improving nutrition. Additionally, DUFB continues to remain responsive to evolving community needs as the pandemic evolves.

FFN has identified Oakland County as an area of opportunity to expand the program.

Currently, there are five participating vendors across the County which are Oakland County Farmers Market, Rochester Farmers Market, Oak Park Farmers Market, Glory Foods, and Western Marke.

Through this project, FFN is committed to bringing DUFB to more families in Oakland County, broadening and deepening vendor engagement, and supporting SNAP Consumers' usage through continued marketing, communications, and technology innovations. Additionally, the program mitigates the negative impact on food security caused by inflation.

## PERFORMANCE REPORT

### OUTPUTS:

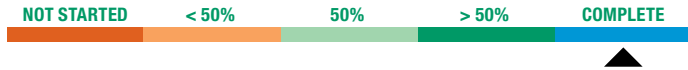
- Total Number of New DUFB Retailers in Oakland County
- Total Number of Households that used DUFB Any Retailer Type
- Total Dollar Amount Redeemed at Any Retailer Type

### OUTCOMES:

Expanding access to DUFB to Oakland County households using SNAP could directly increase SNAP and DUFB redemptions helping families enrolled in SNAP maximize their benefits by getting double the monetary value for fruits and vegetable purchases. Additionally, this reduction in the cost of produce allows the family to spend their SNAP benefits on pantry staples. With DUFB, households can purchase not just more food, but nutritious fruits and vegetables. This provides long-term health and economic benefits and establishes lifelong healthy eating habits.

# EMERGENCY ROOM SERVICES GRANT

**Project Name:** Emergency Room Services Grant  
**Project Identification Number:** GRN-1003568  
**Project Expenditure Category:**  
6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services  
**Funding Amount:** \$2,000,000



PRELIMINARY TIMELINE	
Emergency Room Services Grant	
KEY MILESTONES	DATE
Board Approved	June 2021
Project Initiated	October 2021
Project Completed	May 2023

## PROJECT OVERVIEW

This project supported Oakland County health care providers experiencing an increase in patients visiting emergency rooms seeking mental/behavioral health and substance abuse care. The County engaged the Michigan Health and Hospital Association (MHA) to provide

grant administration services, including funding distribution to individual grantees, reviewing expenses submitted for reimbursement by hospitals, program compliance and reporting. These awards were leveraged with MHA funding.

## PERFORMANCE REPORT

### OUTPUTS:

- Approximately 13,000 visits/consults performed by health professionals.
- Patient placement expedited.
- Decrease in number of violent incidents in the ER.
- Ten hospital ERs supported.

### OUTCOMES:

The Emergency Room Services Grant Program aimed to bolster the capacity for mental health services in emergency rooms in Oakland County and enabled hospitals to better respond to increased demand for mental health services. The County has engaged the Michigan Health and Hospital Association to review mental health care expenses for hospital emergency rooms and provide reimbursement for services provided. The following costs were eligible for reimbursement through the program:

- Costs of a psychiatrist, social worker, or other behavioral health professional to provide a consult or services to a behavioral health patient that presents in the hospital emergency department. Examples, where the funding can be allocated, include:
  - Internal clinician/provider wages, fringe benefits, and other direct labor costs.
  - External clinician/provider costs billed to the hospital
- Costs related to placing patients in an appropriate care setting or referral to community-based services. Examples where the funding can be allocated include:
  - Direct labor and related room costs associated with patient stays prior to successful placement/referral
  - Ancillary justified costs related to improving behavioral health services in hospital emergency departments

# EXPAND CO-RESPONDER PROGRAM

**Project Name:** Expand Co-Responder Program

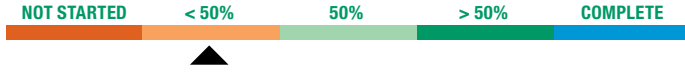
**Project Identification Number:** GRN-1004397

**Project Expenditure Category:**

1. Mental Health Services

**Sub Category:** 1.12 Mental Health Services

**Funding Amount:** \$1,000,000



PRELIMINARY TIMELINE	
Expand Co-Responder Program	
KEY MILESTONES	DATE
Board Approved	December 2023
Project Initiated	June 2023
Project Completion	December 2026

## PROJECT OVERVIEW

Communities, either individually or in collaboration, will provide a 50 percent funding match for the cost of co-responders who will become an integral part of their community law enforcement teams. A co-responder team model is a collaborative approach to behavioral crisis response that seeks to reduce harm and facilitate alternatives to arrest by providing police-mental health professional co-response to calls for service (CFS) involving individuals in crisis.

The COVID-19 pandemic and the resulting economic recession have negatively affected many people's mental health and created new barriers for people already suffering from mental illness and substance use disorders. During the pandemic, about 4 in 10 adults in the U.S. have reported symptoms of anxiety or depressive disorder, a share that has been largely consistent, up from one in ten adults who reported these symptoms from January to June 2019. A KFF (Kaiser Family Foundation) Health Tracking Poll from July 2020 also found that many adults are reporting specific negative impacts on their mental health and well-being, such as difficulty sleeping (36%) or eating (32%), increases in alcohol consumption or substance use (12%), and worsening chronic conditions (12%), due to worry and stress over the coronavirus. As the pandemic wears on, ongoing and necessary public health measures expose many people to experiencing situations linked to poor mental health outcomes, such as isolation and job loss.

In the first year of the COVID-19 pandemic, global prevalence of anxiety and depression increased by a massive 25%, according to a scientific brief released in March 2022 by the World Health Organization (WHO). The brief also highlights who has been most affected and summarizes the effect of the pandemic on the availability of mental health services and how this has changed during the pandemic.

Many psychologists and psychiatrists have reported an influx of people seeking mental health support during the pandemic. A commitment to mental health needs to be accompanied by a continued investment at the local levels to address the chronic shortage of mental health resources and services.

The intended impact of the program/project will be the following, but not limited to:

- Provides mobile response to a variety of community settings
- Provide face-to-face crisis intervention to help de-escalate and/or stabilize individuals in crisis and prevent further criminal justice involvement, when possible.
- Completes or arranges for Access Eligibility Screenings, as needed. Determine eligibility for Medicaid specialty services, and appropriate level of care by utilizing clinical, and level of care tools.
- Provides referrals to multiple community resources and communicate these resources to individuals who are in need.
- Ensures necessary releases are obtained to

## EXPAND CO-RESPONDER PROGRAM

allow for cross-system collaboration.

- Coordinates with provider network, through on-call if needed, for follow-up appointments.
- Provides individual with appointment confirmation, address to provider and other pertinent information.
- Connects out-of-county individuals with appropriate CMH contact.
- Provides follow-up and support services to individuals to ensure their engagement in services.
- Follows protocols and policies as outlined by mental health and law enforcement agencies.
- Develops rapport and maintain strong working relationship with law enforcement agencies and stakeholders.
- Assists with training implementation for internal and external partners.
- Identifies gaps, system barriers and community needs through Interagency collaboration.

## PERFORMANCE REPORT

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### OUTPUTS:

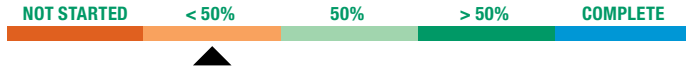
- Number of workers enrolled in sectoral job training programs: 0
- Number of workers completing sectoral job training programs: 0
- Number of people participating in summer youth employment programs: 0

### OUTCOMES:

- Number of Co-Responders hired : 2
- Number of new communities with a Co-Responder: 5

# FOOD LANDSCAPE STUDY

**Project Name:** Food Landscape Study  
**Project Identification Number:** GRN-1003869  
**Project Expenditure Category:** 3. Public Health-Negative Economic Impact: Public Sector Capacity  
**Sub Category:** 3.4 Public Sector Capacity: Effective Service Delivery  
**Funding Amount:** \$300,000



PRELIMINARY TIMELINE	
Food Landscape Study	
KEY MILESTONES	DATE
Board Approved	June 2022
Project Initiated	September 2023
Project Completion	December 2025

## PROJECT OVERVIEW

This project is funding a Food Landscape Study providing Oakland County and community food partners a comprehensive actionable plan based on a strategic assessment, disparity study, and planning process to improve healthy food access and security in Oakland County. The County, along with community partners, will utilize the study to develop collaborative and streamlined services for those experiencing food insecurity and hunger. The project is considering/assessing the following:

- Inequities and disparities within the food system of the County
- Improve alignment between existing programs/providers
- Possibility of a single point of entry or shared intake process to better serve people experiencing food needs.
- Produce a robust wrap-around system of care for people using the services.

- Using existing community resources more creatively and efficiently across all sectors.
- Mitigating transportation needs.
- Establish other programs, initiatives, and/or systems to assist in eliminating food insecurity.
- Adoption of community-wide outcome measures with bench-marking data for the agencies involved in the food access and security community.
- Recommendations for policy change at all levels of government to address barriers to healthy food access such as how community CDBG funds can be utilized to support some food access.
- Examples of successful food system models that might be useful in Oakland County.
- Develop and grow strong community engagement.

## PERFORMANCE REPORT

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### OUTPUTS:

#### Food Study Plan

- Public Sector Consultants are currently coordinating with Oakland County and local partners to gather and analyze information to create the actionable plan.
- Number of Surveys Submitted
- Number of Focus Groups Conducted
- Number People Attending Focus Groups
- Number of Key Informant Interviews
- Number of Steering Committee Meetings
- Number of People Attending Steering Committee Meetings

### OUTCOMES:

A food landscape study provides a starting place to assess service models, best practices, innovation, true need, and outcomes. It will serve as a tool for the County to determine if actions on SNAP can be helpful and how the County could assist. A study will also help to align initiatives and services for those who want to engage in the space as tertiary agencies such as hospital systems; in other words, allow for the County's preferred "no wrong door".

# HEALTHY FOOD ACCESS INITIATIVE

**Project Name:** Healthy Food Access Initiative (aka Emergency Food Grant)

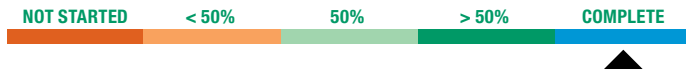
**Project Identification Number:** GRN-1003867

**Project Expenditure Category:**

6. Revenue Replacement

**Sub Category:** 6.1 Provision of Government Services

**Funding Amount:** \$1,700,000



PRELIMINARY TIMELINE	
Healthy Food Access Initiative	
KEY MILESTONES	DATE
Board Approved	June 2021/June 2022
Project Initiated	October 2021
Project Completed	May 2024

## PROJECT OVERVIEW

This project will provide financial support to emergency food providers in Oakland County. This project will allow recipients to continue receiving healthy food to supplement federal benefits that are not meeting their monthly requirements. The project provided funding to Oakland Hope, Lighthouse of Oakland County, Pontiac Community Foundation and other emergency food providers.

Oakland Hope received a \$1,000,000 allocation to help purchase food for distribution to people in need, equipment updates, and building improvements. Lighthouse of Oakland County, as the largest emergency food provider, received an allocation of \$350,000. The remaining \$350,000 will be used for a grant program through a subrecipient administrating agency, Pontiac Community Foundation (including an amount to cover administrative costs). Emergency food providers will apply for grants of up to \$50,000 to provide for residents of Oakland County struggling with food barriers or needs.

## PERFORMANCE REPORT

### OUTPUTS:

Pontiac Community Foundation received 24 grant applications for the Healthy Food Access grants. The breakdown of the types of organizations that applied for grants included:

- 54% of applicants were community-based organizations
- 21% were faith-based
- 13% were food pantries
- 8% were other
- 4% were educational institutions

Organizations that applied for larger operational grants distributed between 1,500 and 150,000 pounds of food per month, with a mean of 13,800 pounds of food among applicants. Organizations that applied for smaller programmatic grants serve between 25 and 2,923 households per month, with a mean of 237 households served per month among applicants. Pontiac Community Foundation and associated agencies have reached a total number of 8,676 households with 18,822 individuals and distributed 648,002 pounds of food.

The following organizations were awarded funds:

- The Baldwin Center, Inc.: \$50,000
- Hospitality House: \$50,000
- Metro Food Rescue: \$40,000
- Neighborhood House: \$10,000
- Micah 6 Community: \$25,000
- Jewish Family Services of Metro Detroit: \$25,000
- Affirmations LGBTQ+ Community Center: \$25,000
- Chaldean American Ladies of Charity: \$25,000
- YMCA OF Metropolitan Detroit: \$25,000
- Catholic Charities of Southeast Michigan: \$25,000

Lighthouse has reached a total of 11,045 households with 34,809 individuals and distributed a total of 1,468,360 pounds of food.

Oakland Hope funds have gone towards purchasing food, building improvements, and employee payroll. Oakland Hope has reached a total of 15,189 households with 17,606 individuals and distributed a total of 1,363,916 pounds of food.

### **Total Pounds of Food Distributed:**

3,480,278 Pounds

### **Total Number of Households Assisted:**

34,910 Households Assisted

### **Total Number of Individuals Assisted:**

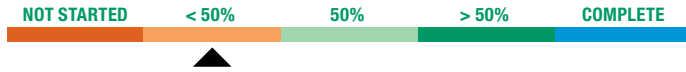
71,237 Assisted

### OUTCOMES:

The improvement of food security county wide.

# HONOR FAMILY MEDICINE RESIDENCY PROGRAM

**Project Name:** Honor Family Medicine Residency Program  
**Project Identification Number:** GRN-1003871  
**Project Expenditure Category:** 6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services  
**Funding Amount:** \$1,000,000



PRELIMINARY TIMELINE	
Honor Family Medicine Residency Program	
KEY MILESTONES	DATE
Board Approved	June 2022
Project Initiated	July 2022
Project Completion	December 2025

## PROJECT OVERVIEW

This project will create a community-based, collaborative, and public health-focused residency program dedicated to addressing the health disparities in underserved areas of Oakland County while creating a pipeline of family practice physicians for Oakland County and the State of Michigan. The residents will be engaged in the community through Honor Family Medicine Residency Program (“HONOR”) locations, including school-based health centers, public health, mental and behavioral health, and primary care locations. These locations are in partnership with Oakland County Health Division, the core physician network of Oakland Community

Health Network, and will include various other community entities. Hospital partners include St. Joseph Mercy Oakland, Beaumont, and Henry Ford Health System. By working in underserved communities, the residents gain valuable experience addressing complex and extensive health care issues that will allow them to grow as a physician. With Accreditation Council for Graduate Medical Education (“ACGME”) accreditation, HONOR will seek family medicine accreditation over the next 12 months and be on track to launch the residency program and accept patients under the program in 2023.

## PERFORMANCE REPORT

### OUTPUTS:

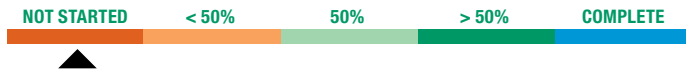
- Number of Patient Visits
- Top Five Service Categories of Patient Visits
- Number of Residents

### OUTCOMES:

This project is expected to increase the number of residents and increase services provided to individuals receiving medical care. The project will have a significant impact by serving up to 4,500 patients annually.

# INTEGRATED URGENT CARE

**Project Name:** Integrated Urgent Care  
**Project Identification Number:** GRN-1004358  
**Project Expenditure Category:**  
6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services  
**Funding Amount:** \$1,000,000



## PROJECT OVERVIEW

The COVID-19 pandemic affected everyone, however, it disproportionately impacted communities with high social vulnerabilities such as low income, homelessness, unemployment, limited access to mental and physical health. One of those communities in Oakland County is the city of Pontiac. The pandemic exacerbated the need for access to primary care and mental health services. Oakland County Health Division, St. Joseph Mercy Oakland Hospital, Oakland Community Health Network and Honor Community Health

will partner to address the need for increased access to primary care and mental health services by creating an Urgent Primary and Behavioral Health Center (UPBHC). The center will provide a combination of 12 hours of walk-in and virtual visits and 12 hours of virtual visits 7 days a week for urgent medical and mental health services. We believe that an integrated response aimed to triage, coordinate treatment, provide mental health interventions, bridge prescriptions, conduct medical interventions, and follow-up with individuals at risk is needed.

## PERFORMANCE REPORT

### OUTPUTS:

- Number of in person patient visits
- Number of virtual patient visits
- Top five service categories of patient visits

### OUTCOMES:

An integrated urgent care center would improve access to primary care and mental health services and would be open to all individuals seeking service, regardless of ability to pay, and offer both in person and telehealth visits to limit barriers to seeking care.

### PRELIMINARY TIMELINE

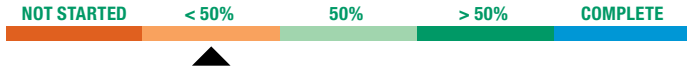
#### Integrated Urgent Care

KEY MILESTONES	DATE
Board Approved	November 2023
Project Initiated	January 2024
Project Completion	December 2025

# MEDICAL DEBT RELIEF

**Project Name:** Medical Debt Relief  
**Project Identification Number:** GRN-1004353  
**Project Expenditure Category:**  
6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services  
**Funding Amount:** \$2,000,000

PRELIMINARY TIMELINE	
Medical Debt Relief	
KEY MILESTONES	DATE
Board Approved	October 2023
Project Initiated	February 2024
Project Completion	September 2026



## PROJECT OVERVIEW

This project aims to reduce or eliminate the burden of medical debt for Oakland County residents with income levels up to 400% of the federal poverty line. The health and economic effects of COVID-19 were significant contributors to medical debt burdens for county residents. RIP Medical Debt, a 501(c)

(3) organization based in New York, works with health care providers to identify patients without outstanding medical debt who meet income and debt level criteria, purchases that debt at a rate as low as \$.01 for each dollar owed, and relieves individuals from payment for the debt purchased.

## PERFORMANCE REPORT

### OUTPUTS:

- Number of individuals assisted
- Demographics of individuals assisted such as age, gender, race, ethnicity, etc.
- Home zip code of individuals assisted

### OUTCOMES:

Outstanding medical debt is a source of financial and mental stress, especially on individuals with lower incomes. Reducing or eliminating that financial and health burden will positively affect these residents.

# MENTAL HEALTH NONPROFIT GRANT PROGRAM

**Project Name:**

Mental Health Nonprofit Grant Program

**Project Identification Number:** GRN-1003458

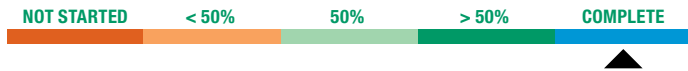
**Project Expenditure Category:**

6. Revenue Replacement

**Sub Category:**

6.1 Provision of Government Services

**Funding Amount:** \$10,000,000



PRELIMINARY TIMELINE	
Mental Health Nonprofit Grant Program	
KEY MILESTONES	DATE
Board Approved	June 2021
Project Initiated	October 2021
Project Completed	October 2023

## PROJECT OVERVIEW

This project will administer a competitive grant process for non-profit organizations delivering mental/behavioral health services and associated support services with the goal of increasing the capacity of these organizations to meet the growing demand

for services. Grants are awarded to agencies using evidence-based interventions. The first round of awards totaling \$7.9 million went to 41 agencies. Ten high performing awardees received a Phase 2 grant amounting to \$1.8 million.

## PERFORMANCE REPORT

**OUTPUTS:**

60,521 individuals were served by 41 agencies throughout the County.

**DEMOGRAPHICS:**

Municipal Distribution (Top 10)

MUNICIPALITY	PHASE 1 INDIVIDUALS
Pontiac	17,727
Novi Township	4,147
Novi City	2,341
Troy	2,048
Oak Park	1,697
Oxford Charter Township	1,598
West Bloomfield Charter Twp.	1,560
Southfield	1,458
Madison Heights	1,348
Waterford Charter Twp.	1,297

**PHASE 1 AND PHASE 2 MUNICIPAL DISTRIBUTION:**

MUNICIPALITY	PHASE 2 INDIVIDUALS
Waterford Charter Twp.	581
Oak Park	220
Pontiac	182
West Bloomfield Charter Twp.	132
Village of Clarkston	123
Farmington Hills	103
Walled Lake	100
Royal Oak City	94
Southfield	84
Ferndale	80

# MENTAL HEALTH NONPROFIT GRANT PROGRAM

## RACE/ETHNICITY DISTRIBUTION:

RACE/ETHNICITY	PHASE 1 INDIVIDUALS	PHASE 2 INDIVIDUALS
Black or African American	12,022	514
White	9,960	1,667
Hispanic or Latino	3,807	175
Asian	769	23
American Indian or Alaska Native	36	6
Two or More Races	549	89
Other	2,090	109

## OUTCOMES:

The project will increase the capacity of nonprofit organizations delivering mental/behavioral health services and associated support services to meet the growing demand for services.

## GENDER DISTRIBUTION:

GENDER	PHASE 1 INDIVIDUALS	PHASE 2 INDIVIDUALS
Female	18,674	1,471
Male	12,103	885
Non-Binary	56	13
Other	161	27

## AGE BRACKET DISTRIBUTION:

AGE BRACKET	PHASE 1 INDIVIDUALS	PHASE 2 INDIVIDUALS
0-5	446	40
6-12	9,203	297
13-17	12,196	352
18-24	2,490	239
25-34	2,144	376
35-44	2,197	361
45-54	2,142	322
55-64	1,836	262
65 and older	1,357	371

## INCOME BRACKET DISTRIBUTION:

INCOME BRACKET	PHASE 1 INDIVIDUALS	PHASE 2 INDIVIDUALS
Less than \$25,000	6,824	512
\$25,000 to \$34,999	818	269
\$35,000 to \$44,999	378	174
\$45,000 to \$74,999	405	79
More than \$75,000	235	41

# MENTAL HEALTH PROFESSIONALS IN OAKLAND SCHOOLS

**Project Name:**

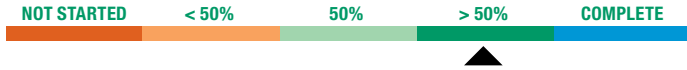
Mental Health Professionals in Oakland Schools

**Project Identification Number:** GRN-1003874

**Project Expenditure Category:** 1. Public Health

**Sub Category:** 1.12 Mental Health Services

**Funding Amount:** \$8,650,000



PRELIMINARY TIMELINE	
Mental Health Professionals in Oakland Schools	
KEY MILESTONES	DATE
Board Approved	June 2022
Project Initiated	January - March 2023
Project Completion	June 2024

## PROJECT OVERVIEW

This project is to provide grants to Oakland County public school districts and public academies to fund efforts that address the mental health needs of students across the county including: 1. additional mental health professionals in schools, 2. training to increase the capacity of faculty and administrators to identify students in need of mental health intervention services, 3. programming to improve the social and emotional needs of students, 4. increase the capacity to do school-based mental health screenings and/or assessments of students.

The need for mental health services for our young has become urgent. According to the U.S. Department of Health and Human Services, one in five children and adolescents experience a mental health problem. In addition, mental health problems are on the rise. Emergency room visits of children aged 5–11 have increased 24% since the onset of the pandemic. Yet only about 20% of those children who experience mental health problems receive treatment. Of those who do 70% to 80% of them receive treatment in school. Schools are the ideal place for families and students to have access to these services. Schools have ongoing, consistent communication with families. Research has demonstrated that students are more likely to seek counseling when it is available at school.

**USE OF EVIDENCE:**

- \$4,027,191 will be used for evidence-based interventions

## PERFORMANCE REPORT

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### OUTPUTS:

- \$8,305,000 distributed to all 34 applicants
- 27 reports received for the reporting period Jan.-March 2023
- 2 school districts will start using grant funding in Sept. 2023
- \$1,374,547 spent by the school districts as of March 31, 2023
- 82,138 students served
- 87.62 mental health professionals funded by the grant (new hires and/or supplementing existing ones)
- 2,020 staff/faculty trained

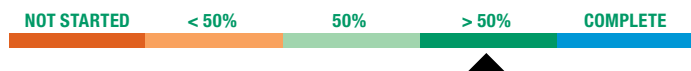
### OUTCOMES:

During COVID-19, Oakland County students and their families were socially isolated, asked to cope with daily life stressors including stressors associated with the COVID-19 pandemic, and often without access to the typical community resources available to assist them with coping. Many school districts are seeing an increase in mental health related behaviors not experienced prior to the COVID-19 pandemic. These behavioral and mental issues are negatively impacting the school culture, which often disrupts education for all students. Student mental health and behavioral support needs have greatly increased, both in the number of students needing support and the intensity of support and interventions needed. The grant funding is being utilized to pay salaries/benefits for general education mental and behavioral health support staff (social workers, school counselors and other mental health professionals) for K-12 students; mental/behavioral health assessment materials and train the trainer/coach costs/fees for crisis intervention; trauma informed practices in schools and restorative practices. The objective is to better meet the whole child needs of Oakland County students and to increase the capacity of staff to provide trauma informed and evidence-based interventions at every level.

# SCHOOL PARTNERSHIPS GRANT: COMMUNITIES IN SCHOOLS

**Project Name:** School Partnerships Grant: Communities in Schools  
**Project Identification Number:** GRN-1003599  
**Project Expenditure Category:** 2. Negative Economic Impacts  
**Sub Category:** 2.25 Addressing Educational Disparities: Academic, Social and Emotional Services  
**Funding Amount:** \$500,000

PRELIMINARY TIMELINE	
School Partnerships Grant: Communities in Schools	
KEY MILESTONES	DATE
Board Approved	November 2021
Project Initiated	January 2022
Project Completion	September 2026



## PROJECT OVERVIEW

The project will provide opportunities for the placement of Student Support Coordinators in selected Oakland County school districts for the purpose of implementing the evidence-based Communities in Schools wrap-around program. Oakland County’s investment will be matched by a donation from The Ballmer Group, a national foundation, and by participating districts. CIS will provide implementation and administrative support.

### USE OF EVIDENCE:

CIS is an evidence-based program.

<https://www.communitiesinschools.org/our-data/>

Districts were invited to apply based on the percentage of free and reduced lunch cost eligibility.

## PERFORMANCE REPORT

### OUTPUTS:

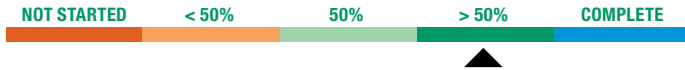
- Number of districts served: Four (4) including Ferndale, Madison, Oak Park and Pontiac
- Number of schools served: 10
- Accounting of supports:
  - 698 Tier 1 Whole School Supports
  - 305 Case Managed students
  - 1,800 Total Tier 1 hours
  - 4,124 Students served
  - 2,589 Parents served
- Most Common Tier 1 Supports:
  - Life/Social Skills
  - Attendance
  - Behavioral Interventions/Modifications
  - Family Engagement

### OUTCOMES:

The advantage of using an evidence-based program is that “outcomes” will follow outputs. CIS supported students are more likely to attend school, get promoted, and graduate.

# SCHOOL PARTNERSHIPS GRANT: MENTAL HEALTH FUND & NAVIGATORS

**Project Name:** School Partnerships Grant: School Mental Health Fund and Navigators  
**Project Identification Number:** GRN-1003607  
**Project Expenditure Category:** 1. Public Health  
**Subcategory:** 1.12 Mental Health Services  
**Funding Amount:** \$1,450,000



PRELIMINARY TIMELINE	
School Partnership Grant: School Mental Health Fund & Navigators	
KEY MILESTONES	DATE
Board Approved	June 2021
Project Initiated	May 2022
Project Completion	June 2025

## PROJECT OVERVIEW

This project will both: 1) deploy School Mental Health Navigators across Oakland County to work with Oakland County schools for the purpose of increasing access to culturally diverse, social, emotional, and mental health services and support for students, and 2) support the cost of direct mental health services, including deductibles, co-pays, and costs for underinsured and uninsured low-income Oakland County students and families. School staff, including school social workers, counselors, psychologists, and other faculty will collaborate with the School Mental Health Navigators to link students needing specialized mental health supports and services to highly trained service providers. The School Mental Health Resource Specialist will support the Navigator by developing and maintaining

a directory of resources and serving as an alternative point of contact for school staff, students, and families.

Families can also request assistance for up to 15 mental health services or \$2,000 to support the cost of direct mental health services, whichever threshold is reached first, and may request additional support beyond the threshold limit. Approval of requests will be on a first come first served basis and is contingent upon funding availability. Service providers are required to directly invoice Oakland County Community Health Network (OHCN) for services upon family consent. OHCN has designated staff to process payments and track the number of services and total expenses for each family/student.

## PERFORMANCE REPORT

### OUTPUTS:

May 2022 through September 2023

- Community Presentations: 126
- Service Requests Received: 315
- Service Requests Fulfilled: 246
- Requests Not Fulfilled: 69 (Families were referred by school but did not respond to follow-up outreach.)

January 2024 through March 2024

- Referrals to program: 118
- Resources provided (e.g. mental health services): 166
- Intellectual Development Disability Screenings: 35
- Mental Health Screenings: 9
- Community or School Events/Presentations: 40

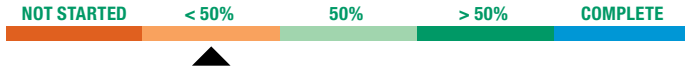
### OUTCOMES:

The School Mental Health Navigator model will serve as the 'safety net' for students whose mental health needs require specialized interventions beyond what schools can provide. The coordination of these supports and services by the School Mental Health Navigator will further the overarching goal of creating a strong foundation for students' academic success. Mental health services will also be more equitably distributed as adequate insurance coverage or a family's ability to pay a deductible or co-pay will not prevent a child from access to needed services.

# SCHOOL PARTNERSHIPS GRANT: YOUTH ASSISTANCE

**Project Name:** School Partnerships Grant: Youth Assistance Grant  
**Project Identification Number:** GRN-1003509  
**Project Expenditure Category:** 1. Public Health  
**Subcategory:** 1.11 Community Violence Interventions  
**Funding Amount:** \$550,000

PRELIMINARY TIMELINE	
School Partnership Grant: Youth Assistance	
KEY MILESTONES	DATE
Board Approved	June 2021
Project Initiated	October 2021
Project Completion	December 2025



## PROJECT OVERVIEW

This project will support Youth Assistance caseload families, youth on Probation and youth in Re-entry at Children’s Village from various geographic areas of the County. In their casework with a family, if a need for financial assistance is discovered, a Caseworker can apply to use these funds to be applied to a family’s specific needs. Support could fall into three broad categories: emergency needs (rent, food, utilities, car repairs, etc.); mental health (payment for counseling sessions, help with co-pays, activities designed to assist with needs

of Special Populations, etc.); skill building (scholarships for youth to participate in classes, activities, etc. designed to improve ability, confidence, and resiliency while reducing problematic behaviors).

Funds will also be utilized to purchase evidence-based educational curriculum and resources that Youth Assistance Casework staff can utilize with youths/families who are unable to access immediate care or treatment.

## PERFORMANCE REPORT

### OUTPUTS:

- Number of individuals served, demographics, and support category:  
204 Families

Hispanic . . . . .	6
Multi Racial . . . . .	3
American Indian . . . . .	1
Asian . . . . .	9
White . . . . .	39
Choose Not to Self-Identify . . . . .	16

### DEMOGRAPHICS:

- **Gender**  
Male . . . . . 112  
Female . . . . . 92
- **Eligibility for Public Assistance**  
Eligible. . . . . 153  
Not Eligible. . . . . 38  
Unknown . . . . . 13
- **Race/Ethnicity** (began collecting in 2024)  
Black or African-American . . . . . 23

### OUTCOMES:

Students and families will receive support that encourages students to stay in school and avoid contact with the judicial system.

# SKILLED & EDUCATED WORKFORCE



# OAKLAND COUNTY BUSINESS RESOURCE NETWORK RESTART

**Project Name:** Oakland County Business Resource Network Restart

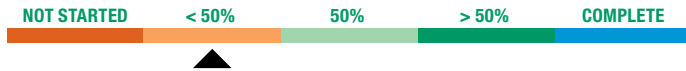
**Project Identification Number:** GRN-1003457-2

**Project Expenditure Category:**

6. Revenue Replacement

**Sub Category:** 6.1 Provision of Government Services

**Funding Amount:** \$1,865,000



PRELIMINARY TIMELINE	
Oakland County Business Resource Network Restart	
KEY MILESTONES	DATE
Board Approved	June 2021
Project Initiated	October 2021
Project Completion	December 2026

## PROJECT OVERVIEW

This project will continue and build on the Business Resource Network (BRN) to deploy three success coaches to Oakland County businesses. The Oakland County BRN supports businesses and their employees to address issues related to workforce retention, provide supportive services, and share best practices. Topics include addressing:

- barriers to childcare and transportation,
- employee health & wellness,
- education/training, and
- other employee-focused needs.

### USE OF EVIDENCE:

The project will use evidence-based interventions as below:

**American Enterprise Institute “Employer Resource Networks: A Review”**

<https://poverty.umich.edu/files/2021/03/Employer-Resource-Networks.pdf>

The dollar amount of the total project spending allocated towards evidence-based interventions is \$1,865,000.

## PERFORMANCE REPORT

### OUTPUTS:

- Number of employers currently 21 (all-time high 25)
- Number of employees: 3,470
- Number of employees served: 865
- Number of services provided: 1,043
- Number of new participants: 436
- Number of duplicative participants: 429
- Types of interaction: Meeting, Email, Text, Phone Call

- Types of barriers addressed: Transportation, Housing, Financial Wellness, Childcare, Legal, Utility Support, Career Path, Health Care, Food Assistance, Soft Skills, Work/Life Balance, Referral to DHHS, Financial Coaching, Auto Repairs, Mental Health Referral, Financial Literacy, License/Certification Support, Workforce Training, ESL Support, Legal Services

**DEMOGRAPHICS:**

• **Gender**

Male . . . . .	138
Female . . . . .	250
DNI . . . . .	19

• **Ethnicity**

Hispanic/Latino . . . . .	17
Not Hispanic/Latino . . . . .	372
DNI . . . . .	18

• **Race**

Black/AA . . . . .	269
Asian . . . . .	1
American Indian/Alaskan . . . . .	0
Hawaiian/Pacific Islander . . . . .	0
White . . . . .	98
More than one race . . . . .	1
DNI . . . . .	38

• **Employment Status**

Employed . . . . .	405
Underemployed . . . . .	2

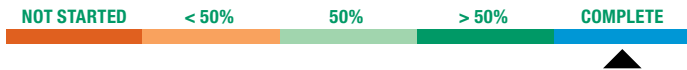
**OUTCOMES:**

Use of ARPA funding will allow the program to (1) continue in the absence of State funding, and (2) return to the original “free” model to allow the most impacted businesses to participate. BRN supports businesses and their employees to address issues related to workforce retention, provide supportive services, and share best practices. Topics include childcare, transportation, employee health & wellness, education/training, and other employee-focused needs.

# CDA COMMUNITY BASED TRAINING

**Project Name:** Childcare Development Associate (CDA) Community Based Training  
**Project Identification Number:** GRN-1003873  
**Project Expenditure Category:**  
 2. Negative Economic Impacts  
**Sub Category:** 2.10 Assistance to Unemployed or Underemployed Workers  
 (e.g., job training, subsidized employment, employment supports or incentives)  
**Funding Amount:** \$450,000

PRELIMINARY TIMELINE	
Childcare Development Authority (CDA) Community Based Training	
KEY MILESTONES	DATE
Board Approved	June 2022
Project Initiated	July 2022
Project Completed	September 2023



## PROJECT OVERVIEW

This project will provide funding to complete the Child Development Associate (“CDA”) and to fund various Early Learning Community training programs. The Early Childhood Education (“ECE”) sector has seen an unprecedented number of its workforce leave the sector due to the COVID-19 pandemic. These circumstances, paired with low wages, drive qualified staff into other jobs that pay higher wages. This workforce gap is further exacerbated by the expansion of the Great Start Readiness Program (“GSRP”), the state’s subsidized four-year old pre-school program, which requires certified staff in classrooms. Most staff in GSRP and Head Start programs require a base-level CDA certification to be in the classroom. Key stakeholders, like the

Wayne-Oakland-Macomb Resource Center and United Way’s Early Learning Community partners, must collaborate to address this disparity.

The program will include \$200,000 to fund 4 cohorts of 25 participants each to complete the CDA training through the Early Learning Community. The other \$250,000 will go to fund the Early Learning Community efforts in Oakland County to continue the offering of the self-directed CDA trainings, additional trainings aimed at improving overall program and staff quality and coordinated supports to assist providers and individuals in accessing these trainings and other supportive services and programs.

## PERFORMANCE REPORT

### OUTPUTS:

- Number of new workers enrolled in sectoral job training program (CDA): 229
- Number of workers completing sectoral job training program (CDA): 35
- Number of new people participating in summer youth employment programs – N/A
- Number of Training Participants in OFS Professional Development: 3,929
- Number of Trainings for OFS Professional Development: 181

### OUTCOMES:

The program funded to deliver the CDA training currently graduates about 100 providers in the tri-county area. This investment of an additional 100 candidates for Oakland County residents doubles the tri-county effort.

### DEMOGRAPHICS (CDA Participants Only):

#### • Gender

Male . . . . .	15
Female . . . . .	211
Did Not Identify . . . . .	3

#### • Ethnicity

Hispanic or Latino . . . . .	11
Not Hispanic or Latino . . . . .	206
Chose Not to Identify Ethnicity . . . . .	12

#### • Race

Black or African American . . . . .	104
American Indian/Alaskan . . . . .	0
Asian . . . . .	6
White . . . . .	108
Chose Not to Self-Identify . . . . .	11

#### • Employment Status

Employed . . . . .	176
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# CHILDCARE SCHOLARSHIPS

**Project Name:** Childcare Scholarships  
**Project Identification Number:** GRN-1003457-4  
**Project Expenditure Category:**  
 2. Negative Economic Impacts  
**Sub Category:** 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)  
**Funding Amount:** \$1,200,000

PRELIMINARY TIMELINE	
Childcare Scholarships	
KEY MILESTONES	DATE
Board Approved	June 2021
Project Initiated	October 2021
Project Completion	September 2024



## PROJECT OVERVIEW

This project will support families adversely impacted by COVID-19. The Childcare Scholarship is administered by the Workforce Development Division for families who are presented with barriers to employment opportunities. The Childcare Scholarship would

support families with coverage costs which include co-pays, application fees, direct care costs, and more. Recipients apply for childcare support and Oakland County Michigan Works! sends the funding directly to the childcare providers to ensure appropriate use of funding.

## PERFORMANCE REPORT

### OUTPUTS:

- Number of individuals served: 883
- Number of applications received: 1,352
- Number of applications approved: 883

### DEMOGRAPHICS:

- **Gender**
  - Male . . . . . 113
  - Female . . . . . 746
  - Chose not to identify gender . . . . . 24
- **Ethnicity**
  - Hispanic or Latino . . . . . 41
  - Not Hispanic or Latino . . . . . 803
  - Chose not to identify . . . . . 39
- **Race**
  - Black or African-American . . . . . 342
  - American Indian/Alaskan . . . . . 5
  - Asian . . . . . 16
  - White . . . . . 460
  - Choose Not to Self-Identify . . . . . 60

### • Employment Status

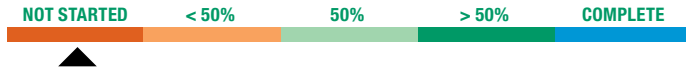
- Employed . . . . . 661
- Not Employed . . . . . 206
- Employed but received notice of Military Separation . . . . . 14
- Did not identify . . . . . 2

### OUTCOMES:

The primary outcome is increased access to affordable childcare. More than 200,000 women have dropped out of the workforce in Michigan, with one in four indicating that childcare is an issue. These funds are needed to address emergency childcare access for individuals to return to employment and/or education. These funds will allow the County to support ALICE populations, individuals starting/enrolled in education, dislocated workers, and other individuals who may not meet MDHHS eligibility requirements.

# DUTTON FARM

**Project Name:** Dutton Farm  
**Project Identification Number:** GRN-1004376  
**Project Expenditure Category:**  
6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services  
**Funding Amount:** \$200,000



PRELIMINARY TIMELINE	
Dutton Farm	
KEY MILESTONES	DATE
Board Approved	October 2023
Project Initiated	October 2023
Project Completion	December 2026

## PROJECT OVERVIEW

The Workforce Development Program at Dutton Farm places and supports adults with developmental disabilities into customized, integrated jobs within the community. Dutton Farm provides individualized job coaching, support, employment matches based on skills and desires, and ongoing

job coaching and support services to ensure employment retention and long-term success. This investment will expand the Workforce Development Program staff, space, and training opportunities for adults with disabilities, resulting in increased employment opportunities and wages.

## PERFORMANCE REPORT

### OUTPUTS:

- Number of workers enrolled in sectoral job training programs
- Number of workers completing sectoral job training programs
- Number of people participating in summer youth employment programs
- Number of individuals enrolled in the Dutton Farm Workforce Development Program
- Number of hours of employment generated by individuals enrolled in the Dutton Farm Workforce Development Program
- Rate of retention at 90-days for individuals placed into employment through the Dutton Farm Workforce Development Program

### OUTCOMES:

The objective of the program is to ensure adults with developmental disabilities have employment opportunities to earn income, obtain job skills, obtain increased independence, and to live a life of purpose, inclusion, and dignity.

# FLEXIBLE WORKFORCE ASSISTANCE

**Project Name:** Flexible Workforce Assistance  
**Project Identification Number:** GRN-1003457-3  
**Project Expenditure Category:**  
2. Negative Economic Impacts  
**Sub Category:** 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)  
**Funding Amount:** \$9,085,000



## PROJECT OVERVIEW

This project is assisting individuals facing financial barriers that are limiting access to career credentials and higher education programs. The project is being administered by Michigan Works! and mirrors aid provided through federal funding for barriers to employment, including support for transportation, childcare, work clothing, books and supplies, housing, utilities, medical/dental/vision, and training/education opportunities.

PRELIMINARY TIMELINE	
Flexible Workforce Assistance	
KEY MILESTONES	DATE
Board Approved	June 2021
Project Initiated	November 2021
Project Completion	December 2026

The Flexible Workforce Assistance is being administered through our six Oakland County Michigan Works! locations in Novi, Oak Park, Pontiac, Southfield, Troy, and Waterford. Four of the locations directly align with Qualified Census Tracts – Oak Park, Pontiac, Southfield, and Waterford.

## PERFORMANCE REPORT

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### OUTPUTS:

- Number of Individuals served:  
1,600 (unduplicated)
- Enrollment in sectoral job training programs:
  - Number of workers enrolled in sectoral job training programs: 400
  - Number of workers completing sectoral job training programs: 66
  - Number of people participating in summer youth employment programs: 4
  - None: 376
  - Customer did not identify: 90
- Types of Flexible Workforce Assistance:
  - 1,987 total number of services/assistance provided (individuals may receive more than one service and they may receive services more than once)
  - Transportation . . . . . 381
  - Automotive Repair. . . . . 106
  - Automotive Insurance . . . . . 54
  - Other Automobile Fees . . . . . 30
  - Child/Dependent Care Assistance . . . . 51
  - Housing and Apartment Allowances. . . 329
  - Medical/Dental Services . . . . . 12
  - Clothing . . . . . 158
  - Additional Work-Related Expenses. . . 148
  - Testing Fees . . . . . 72
  - Workforce Training. . . . . 144
  - Educational Materials . . . . . 460
  - Student Educational Balance Debt . . . . 41
  - Relocation Expenses. . . . . 1

### DEMOGRAPHICS:

- **Gender**
  - Female. . . . . 1,159
  - Male. . . . . 480
  - Chose not to identify. . . . . 21
- **Ethnicity**
  - Hispanic or Latino . . . . . 98
  - Not Hispanic or Latino . . . . . 1,467
  - Chose not to identify ethnicity . . . . . 95
- **Race**
  - American Indian/Alaskan. . . . . 7
  - Asian . . . . . 65
  - Black or African American. . . . . 821
  - Hawaiian or Pacific Islander . . . . . 1
  - White . . . . . 656
  - More than one race . . . . . 10
  - Chose not to Self-Identify . . . . . 99
- **Employment status**
  - Employed . . . . . 848
  - Not Employed . . . . . 796
  - Employed but received notice of Military Separation . . . . . 8
  - Did not identify . . . . . 9

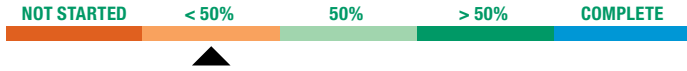
### OUTCOMES:

Residents will return to employment and/or education mitigating the negative economic effects of the COVID pandemic.

# OAKLAND80 CAREER NAVIGATORS

**Project Name:** Oakland80 Career Navigators  
**Project Identification Number:** GRN-1003457-1  
**Project Expenditure Category:**  
2. Negative Economic Impacts  
**Sub Category:** 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)  
**Funding Amount:** \$9,274,000

PRELIMINARY TIMELINE	
Oakland80 Career Navigators	
KEY MILESTONES	DATE
Board Approved	June 2021
Project Initiated	February 2022
Project Completion	December 2026



## PROJECT OVERVIEW

This project will engage 6-12 Navigators to inform individuals of the skills, potential education, and training paths needed to gain access to quality in-demand jobs and career advancement. Oakland80 Navigators will assist individuals with accessing the proper level of education and training to acquire skills and find placement in new employment during this time of economic recovery. Oakland80 Navigators will also help facilitate equitable

access to federal, state, and local programs targeted at addressing the acute need and to bridge short-term coverage gaps caused by the COVID-19 pandemic. This project is intended to help impacted individuals seeking to move to a job that provides better opportunities for economic advancement through education and training. This project seeks to ensure a positive outcome for the residents accepted into the MI Reconnect for Frontliners program.

## PERFORMANCE REPORT

### OUTPUTS:

- Number of Individuals served:
  - 63,708 received information on services available (may include duplicates if received more than one)
  - 2,050 received in depth one-on-one counselling and navigation services (includes duplicates if a person is assisted during different months)

### DEMOGRAPHICS:

#### • Gender

Female . . . . .	1,373
Male . . . . .	654
Chose not to identify gender . . . . .	23

#### • Ethnicity

Hispanic or Latino . . . . .	80
Not Hispanic or Latino . . . . .	1,809
Chose not to identify ethnicity . . . . .	161

#### • Race

American Indian/Alaskan . . . . .	4
Asian . . . . .	50
Black or African American . . . . .	1,116
White . . . . .	635
More than one race . . . . .	19
Chose not to Self-Identify . . . . .	223

#### • Employment Status

Employed . . . . .	1,006
Not Employed . . . . .	1,014
Employed but received notice of Military Separation . . . . .	9
Did not identify . . . . .	21

- Type of assistance provided:
  - Outreach
  - Initial intake and counselling
  - Career and education planning
  - Referral to education partner
  - Referral to Michigan Works!
  - Referral to community resource
  - Follow-up services
  - Workshop
- Number of workers enrolled in sectoral job training programs: 744
- Number of workers completing sectoral job training programs: 43
- Number of people participating in summer youth employment programs: 65
- None of the above: 705
- Did not identify: 493

### OUTCOMES:

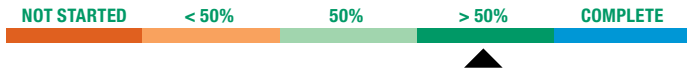
The project looks to improve the following performance indicators:

- K-12 Graduation rate
- Postsecondary Enrollment number
- Postsecondary Completion rate
- Number of high-school graduates who have some college credits, but no degree, who obtain a degree or other postsecondary credential

# OUT OF SCHOOL TIME LEARNING SUPPORTS

**Project Name:** Out of School Time Learning Supports  
**Project Identification Number:** GRN-1003881  
**Project Expenditure Category:**  
 6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services  
**Funding Amount:** \$5,000,000

PRELIMINARY TIMELINE	
OST Learning Supports	
KEY MILESTONES	DATE
Board Approved	July 2022
Project Initiated	January 2023
Project Completion	February 2025



## PROJECT OVERVIEW

This project created a competitive grant opportunity to support school districts, public school academies, and non-profit organizations in providing out of school educational curriculum, tutoring, and youth-wellbeing activities. The intent of this fund is to help close

gaps in student learning due to the Covid-19 pandemic. United Way for Southeastern Michigan (United Way) was selected to design, administer, and monitor the use of grant funds on behalf of Oakland County. Thirty partners were selected.

## PERFORMANCE REPORT

### OUTPUTS:

- Total Number of Students Served: 10,954  
*Note: not all agencies collect the same information, so totals may not add up to 10,954*
- **Gender Distribution**
  - Male . . . . . 5,802
  - Female . . . . . 5,258
  - Non-Binary . . . . . 24
- **Race/Ethnicity Distribution**
  - Black or African American . . . . . 3,691
  - White . . . . . 1,974
  - Hispanic or Latino . . . . . 776
  - Asian . . . . . 201
  - American Indian or Alaska Native . . . . . 31
  - Middle Eastern or North African . . . . . 15
  - Native Hawaiian or Other Pacific Islander . . . . . 5
  - Self-Described . . . . . 285
- **Age Bracket Distribution**
  - 0-5 . . . . . 1,429
  - 6-12 . . . . . 7,127
  - 13-19 . . . . . 2,603

### OUTCOMES:

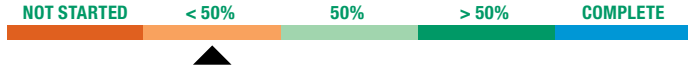
Each project in the portfolio seeks to support students to close the gap experienced as a result of COVID. At the end of the program (two years) individual program outcomes will be gathered and reported.

# LIVABLE NEIGHBORHOODS



# CRITICAL HOME REPAIRS

**Project Name:** Critical Home Repairs  
**Project Identification Number:** GRN-1003688  
**Project Expenditure Category:**  
6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services  
**Funding Amount:** \$2,000,000



PRELIMINARY TIMELINE	
Critical Home Repairs	
KEY MILESTONES	DATE
Board Approved	June 2022
Project Initiated	January 2024
Project Completion	December 2026

## PROJECT OVERVIEW

This project offers grants to assist homeowners in Qualified Census Tracts in Oakland County with necessary critical repairs. The program will be administered through agencies active in Oakland County. The agencies will identify eligible homeowners and contract with home improvement contractors to provide eligible critical repairs. The program will make the repairs using a grant-based system and not loans.

The program will address Oakland County’s growing need to address critical home repairs required by homeowners within the Qualified Census Tracts so they can remain in their homes with dignity. Senior owned homes will be prioritized, though other homes are eligible. This program supports neighborhood revitalization, blight reduction, and aging in place.

A one-time investment is targeted at addressing long-term community needs that have been exacerbated by the COVID-19 public health emergency and its negative economic impacts. The investment in repairs will bring transformational and sustainable change to Oakland County’s neighborhoods through both the fund investment and the affordable payback from homeowners served through the program.

### USE OF EVIDENCE:

**Reinforcing Low-Income Homeownership Through Home Repair: Evaluation of the Make It Home Repair Program**

<https://poverty.umich.edu/files/2021/02/PovertySolutions-Make-It-Home-Repair-Program-Feb2021-final.pdf>

## PERFORMANCE REPORT

### OUTPUTS:

- Demographics of household members (e.g., age, race, etc.)
- Number of households assisted
- Types of repairs

### OUTCOMES:

The investment in repairs will bring transformational and sustainable change to Oakland County’s neighborhoods through the fund.

# ELDERLY EMPOWERMENT COMMUNICATION

**Project Name:** Elderly Empowerment Communication

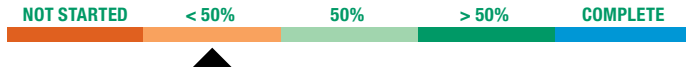
**Project Identification Number:** GRN-1004158

**Project Expenditure Category:**

6. Revenue Replacement

**Sub Category:** 6.1 Provision of Government Services

**Funding Amount:** \$500,000



PRELIMINARY TIMELINE	
Elderly Empowerment Communication	
KEY MILESTONES	DATE
Board Approved	October 2023
Project Initiated	October 2023
Project Completion	December 2026

## PROJECT OVERVIEW

The aim of this project is to develop a series of educational/COVID-19 communication pieces for seniors 50+ in Oakland County. Not all seniors have internet connections or are able to find necessary information online. The senior population still prefers to receive a brochure, postcard or letter in mail rather than an email or online communication.

## PERFORMANCE REPORT

### OUTPUTS:

The first mailer in the series was sent out on October 18, 2023, to 257,157 seniors in the county, the total cost of the mailer was \$106,197.

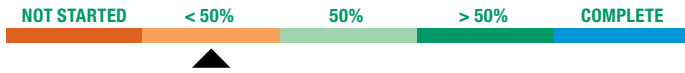
### OUTCOMES:

Senior residents will be better informed and equipped to access health, social and economic resources once they receive this series of educational/resources pieces, which will be mailed directly to them.

# HOUSING TRUST FUND

**Project Name:** Housing Trust Fund  
**Project Identification Number:** GRN-1003663  
**Project Expenditure Category:**  
2. Negative Economic Impacts  
**Sub Category:** 2.15 Long-term Housing Security:  
Affordable Housing  
**Funding Amount:** \$18,000,000

PRELIMINARY TIMELINE	
Housing Trust Fund	
KEY MILESTONES	DATE
Board Approved	April 2022
Project Initiated	August 2022
Project Completion	December 2026



## PROJECT OVERVIEW

This project will use ARPA funding to increase available rental and/or homeowner housing throughout Oakland County for families living below 120% of the area median income (AMI). Affordable housing developers will submit proposals to the Oakland County Housing Trust Fund for affordable housing developments. ARPA funds, in the form of loans or grants, will be used to provide gap financing to successful proposals. Per contracts with non-profit developers, a percentage of housing units will be designated as affordable units supporting households at or below 120% AMI for an affordability period of at least 20 years. Further eligibility of these funds will be based on policies and procedures created by the Neighborhood & Housing Development Division.

A Housing Trust Fund (“Trust”) is a flexible way for Oakland County to help address affordable housing. Funds are earmarked for the production or preservation of affordable housing. These trusts create a dependable source of affordable housing funding, can be used to provide bridge funding that helps leverage other sources of funding (such as the Low-Income Housing Tax Credit), and flexibly meet local priorities such as providing housing for persons with disabilities, and improving the overall health and well-being of communities.

## PERFORMANCE REPORT

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### OUTPUTS:

- Number of affordable housing developments and total number of units completed
- Geographic locations of affordable housing developments completed
- Demographics of citizens placed in housing in ARPA-SLFRF-funded housing units
- Total development/construction cost of completed ARPA-SLFRF-funded housing developments

### OUTCOMES:

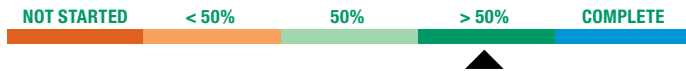
- Create jobs, including a significant number of construction-related jobs, and new residents support additional jobs in other sectors going forward.
- Attract both employers and employees by providing affordable places for workers to live, which will help attract and retain a diverse and skilled workforce.
- Increase consumer spending through job creation and through increasing the buying power of future occupants by reducing their spending on housing.
- Increase government revenues for both state and local governments through increased tax and fee collection due to construction, an expansion of the tax base, and stable (or rising) local property values.
- Lower the risk of foreclosure and produce a more sustainable path to homeownership.

### • Positive social impacts include:

- Provide a vehicle to build generational wealth and transfer of family wealth from generation to generation.
- Increase savings and allow for families to have more disposable income to save for the future.
- Improve educational outcomes including graduation rates and lifetime earnings.
- Improve health outcomes by increasing access to healthcare, quality neighborhood amenities, healthy foods, and green space; and by reducing health disparities linked to poor housing quality housing instability generally.
- Increase access and opportunities by increasing access to affordable and reliable transportation, better jobs, better schools, improved healthcare, and community services.

# LEGAL AID ASSISTANCE AND HOUSING CRISIS SUPPORT

**Project Name:** Legal Aid Assistance and Housing Crisis Support  
**Project Identification Number:** GRN-1003459  
**Project Expenditure Category:** 6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services  
**Funding Amount:** \$2,000,000



PRELIMINARY TIMELINE	
Legal Aid Assistance and Housing Crisis Support	
KEY MILESTONES	DATE
Board Approved	June 2021
Project Initiated	September 2021
Project Completion	September 2026

## PROJECT OVERVIEW

This project will fund professional services contracts with qualified legal aid and assistance organizations, including Legal Aid & Defender Association, Lakeshore Legal Aid, and Oakland County Mediation Center Legal Aid, to provide assistance to Oakland County residents experiencing crisis housing needs related to the pandemic, including eviction, foreclosure, rent and utility bills, and other related issues.

## PERFORMANCE REPORT

### OUTPUTS:

Number of Households served	8,565
Number of Households receiving Eviction Prevention Services	8,520
Number of Affordable housing units preserved or developed	0
Households assisted with eviction	8,520
Households assisted with foreclosure	45
<b>TOTAL HOUSEHOLDS ASSISTED</b>	<b>8,520</b>

Individuals Assisted with eviction	14,987
Individuals Assisted with foreclosure	69
<b>TOTAL INDIVIDUALS ASSISTED</b>	<b>15,056</b>

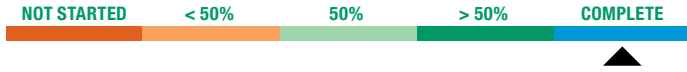
### OUTCOMES:

The program will reduce the number of residents experiencing a housing crisis.

# PONTIAC SKATE PARK

**Project Name:** Pontiac Skate Park  
**Project Identification Number:** GRN-1003611  
**Project Expenditure Category:**  
2. Negative Economic Impacts  
**Sub Category:** 2.22 Strong Healthy Communities:  
Neighborhood Features that Promote Health & Safety  
**Funding Amount:** \$125,000

PRELIMINARY TIMELINE	
Pontiac Skate Park	
KEY MILESTONES	DATE
Board Approved	December 2021
Project Initiated	June 2022
Project Completed	July 2023



## PROJECT OVERVIEW

This project is being used so the County could contribute \$125,000 of ARPA funds to fill a gap in a \$250,000 matching grant given to the City of Pontiac by the Ralph C. Wilson Foundation ('The Skate Park Project') for the construction of a free public skate park in addition to \$50,000 to fund project design costs that specifically intend to lessen the environmental impact of the skate park. With the use of these matching funds, the City of Pontiac will be able to build a 10,000 square foot concrete skate park.

Presently, there are no organized skate-based activities in Pontiac. This project will be a conduit for outdoor recreation, youth programming, and new engaging activities for Pontiac residents and will be an attraction for residents in nearby communities. The draw of a skate park facility of this size and grandeur will bring new customers to local establishments and will promote commerce and new patronage. The skate park and all of its benefits would push Pontiac further along in the quest to become a destination city.

The city has a Parks and Recreation Master Plan that was created using the Guidelines for the Development of Community Park, Recreation, Open Space, and Greenway Plans by the Michigan Department of Natural Resources. This document includes plans for a public skate park, adequate lighting, and environmental impact measures.

With the funding provided by the Skate Park Project, funds already raised by the Pontiac Skate Park Project, and matching funds from The City of Pontiac and The Oakland County Board of Commissioners, the City of Pontiac will build a free public 10,000 square foot park.

The Project has begun construction on the 10,000 square foot park. A contractor has been selected through a competitive bid process. The winning bidder was Grindline Skateparks out of Seattle, WA. The estimated completion date is July 15, 2023. The City is planning for a ribbon cutting event with local and County leadership to be in attendance for late July. Once the construction phase is complete an invoice will be initiated by the City to the County for the full extent of the ARPA funding amount as per the Interlocal Agreement.

## PERFORMANCE REPORT

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### OUTPUTS:

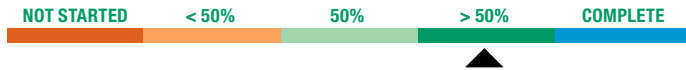
1. The skate park sees an average of 25-35 skaters on pleasant weather days.
2. A reunion is being planned for skaters who grew up at Oakland Park.
3. The City of Pontiac Parks and Recreation Department is offering a skateboard class Fall 2024.
4. There have been skaters from as far away as Flint utilizing the skate park.

### OUTCOMES:

Studies have shown that for the communities that install skateparks, there is a greater sense of pride and connection along with ownership in the community by its residents, which has a lasting impact on all involved.

# SENIOR CENTERS/INITIATIVES PROGRAMS

**Project Name:** Senior Centers/Initiatives Program  
**Project Identification Number:** GRN-1004016  
**Project Expenditure Category:**  
6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services  
**Funding Amount:** \$5,000,000



PRELIMINARY TIMELINE	
Senior Centers / Grants	
KEY MILESTONES	DATE
Board Approved	August 2022
Project Initiated	October 2022
Project Completion	December 2026

## PROJECT OVERVIEW

The project will offer Oakland County senior centers funding for small capital, technology, infrastructure, equipment improvements, professional development, and/or transportation needs. Senior centers have adapted to a new reality on how to provide their services and offer programming during the COVID-19 pandemic. They have started to provide classes and game activities online or via phone, but not all seniors have internet access. Others have restrictive phone minutes, find hearing on the phone difficult, or are averse to joining in remote games or classes. The

senior centers get funding from a variety of sources, including center-based fundraising activities. The budget gaps created by negative economic impact prevent senior centers from implementing necessary capital/technology upgrades.

The aim of this project is to offer funding to Oakland County senior centers for small capital/technology/infrastructure/equipment improvements, professional development, and/or transportation needs. Each senior center can apply for funding up to \$250,000.

## PERFORMANCE REPORT

### OUTPUTS:

- 43 completed grant applications received
- \$8,416,500 in requests
- \$9,370,966 in match funding
- 29 applications total awarded for \$4,999,256
- Each awardee will agree to a scope of work that best addresses the needs of the community and report on the project quarterly until completion. Plans are far-ranging and include upgrades to kitchen facilities, pickleball courts, gutter replacements, CRM system, HVAC repairs, air cleaning system among other projects

### OUTCOMES:

Loneliness is oft cited as a major health concern for seniors. Investment in community-based programming that specifically addresses the needs of seniors will result in better health outcomes for residents.

# SENIOR CHORE PILOT PROGRAM

**Project Name:** Senior Chore Pilot Program  
**Project Identification Number:** GRN-1004348  
**Project Expenditure Category:**  
6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services  
**Funding Amount:** \$3,000,000

PRELIMINARY TIMELINE	
Senior Chore Pilot Program	
KEY MILESTONES	DATE
Board Approved	August 2022
Project Initiated	February 2024
Project Completion	July 2026



## PROJECT OVERVIEW

This project aims to support low- and moderate-income senior households by funding municipalities to contract with local business to provide households services such as lawn mowing, snow removal, etc.

## PERFORMANCE REPORT

### OUTPUT:

- Total Service Visits
- Total Households Served
- Total Individuals Served

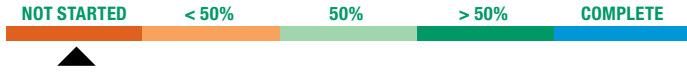
### OUTCOMES:

Supporting low- and moderate-income seniors to stay in their own homes by assisting with household services, the County is able to support seniors aging in place while also helping improve the neighborhoods they live in.

# SHELTER CAPACITY FUND

**Project Name:** Shelter Capacity Fund  
**Project Identification Number:** GRN-1003687  
**Project Expenditure Category:**  
6. Revenue Replacement  
**Subcategory:** 6.1 Provision of Government Services  
**Funding Amount:** \$7,000,000

PRELIMINARY TIMELINE	
Shelter Capacity Fund	
KEY MILESTONES	DATE
Board Approved	April 2022
Project Initiated	July 2022
Project Completion	December 2026



## PROJECT OVERVIEW

This project will provide funding to increase the number of available emergency shelter beds for both individuals and families experiencing homelessness in our community and to de-congregate currently available units to improve safety and privacy. Eligible expenses will include property acquisition, construction, and development soft costs associated with the above-mentioned purposes. Funds would be leveraged with other available federal funds such as (HOME-ARP) and would be issued in the form of grants.

This project addresses Oakland County's lack of adequate emergency shelter beds to meet the full need. In 2019, nearly 3,000 people experienced homelessness in Oakland County. However, only 172 year-round shelter beds accommodated roughly 1,000 people. To address this gap, the Shelter Capacity Fund project will add at least 90 new, year-round, permanent shelter beds, including beds dedicated to families. Moving individuals and

families off the streets and out of their cars and into a stable, temporary, and supportive shelter environment not only immediately improves their quality of life, but also makes it easier for them to connect to critical, long-term housing solutions. Oakland County's emergency shelter providers implement housing-first programming and principles. Once in the shelter, Oakland County shelter providers immediately begin assisting clients in attaining long-term housing by developing housing plans, helping them apply for various housing assistance programs, conducting housing searches, and securing vital documents needed to attain housing. Making long-term housing an immediate goal of every shelter guest allows our community to ensure the emergency shelter is used as a path to stability.

This is a recommendation of the Oakland County Homelessness Blueprint report.

## PERFORMANCE REPORT

### OUTPUTS:

- Number and geographic locations of shelter beds
- Length of shelter stay
- Readmittance rates

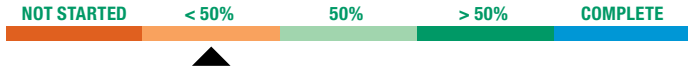
### OUTCOMES:

People experiencing homelessness are at increased risk of infection when sleeping in congregate settings and are at increased risk of severe COVID-19 infections due to a disproportionate amount of pre-existing health conditions. This project mitigates these challenges.

# UNLOCKING DOORS

**Project Name:** Unlocking Doors  
**Project Identification Number:** GRN-1003512  
**Project Expenditure Category:**  
6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services  
**Funding Amount:** \$315,000

PRELIMINARY TIMELINE	
Unlocking Doors	
KEY MILESTONES	DATE
Board Approved	August 2021
Project Initiated	January 2022
Project Completion	December 2025



## PROJECT OVERVIEW

The Program offers eligible landlords a reimbursement for minor unit repairs when they rent their home or apartment to a person experiencing homelessness with a qualifying Housing Choice Voucher.

## PERFORMANCE REPORT

### OUTPUTS:

- Number of landlords asking for reimbursements
- Number of landlords reimbursed
- Number of landlords willing to rent to households with Housing Choice Vouchers because of Unlocking Doors Oakland (via survey)
- Number of households with Housing Choice Vouchers who are housed

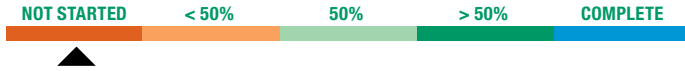
### OUTCOMES:

The investment in repairs will bring transformational and sustainable change to Oakland County's neighborhoods through the fund.

# VOLUNTEERISM MINI-GRANTS

**Project Name:** Volunteerism Mini-Grants  
**Project Identification Number:** GRN-1004159  
**Project Expenditure Category:**  
6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services  
**Funding Amount:** \$55,000

PRELIMINARY TIMELINE	
Volunteerism Mini-Grants	
KEY MILESTONES	DATE
Board Approved	August 2022
Project Initiated	August 2024
Project Completion	September 2026



## PROJECT OVERVIEW

This project aims to fund capacity building mini-grants to non-profits that provide senior centered services in Oakland County and are interested in leveraging evidence-based volunteer management practices. Each non-profit can apply up for to \$10,000.

## PERFORMANCE REPORT

### OUTPUT:

- Number of Non-profits served

### OUTCOMES:

- Investing time in recruiting, retaining, managing, stewarding, cultivating, and eventually, soliciting for volunteers will prove beneficial to nonprofit in the long run and subsequently to Oakland County senior residents.

# WEBSTER COMMUNITY CENTER REDEVELOPMENT

**Project Name:**

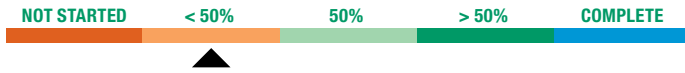
Webster Community Center Redevelopment

**Project Identification Number:** GRN-1004138**Project Expenditure Category:**

6. Revenue Replacement

**Sub Category:** 6.1 Provision of Government Services**Funding Amount:** \$2,000,000

PRELIMINARY TIMELINE	
Webster Community Center Redevelopment	
KEY MILESTONES	DATE
Board Approved	January 2023
Project Initiated	February 2024
Project Completion	December 2026



## PROJECT OVERVIEW

This project is a part of the rehabilitation of the former Webster Elementary School located in a well-documented commercial corridor at 640 West Huron Ave in Pontiac, Michigan, 48341. The neighborhood within and adjacent to this census tract has historically struggled with high unemployment, a high number of renters and low median household income; racially it is 61 percent black, 31 percent white and 8 percent Hispanic – demographic sectors that were most significantly impacted by the COVID

pandemic. The school building is listed on the National Register of Historic Places and is being repurposed into a community center which will provide critical services needed to address the negative impacts of COVID. The large array of social services to be provided will address issues of poverty, hunger, housing, transportation, health care and student and youth services. It will stand as a center of stability and resiliency for the community.

## PERFORMANCE REPORT

**OUTPUTS:**

- Number of people served
- Number of programs offered
- Types of programs offered to community

**OUTCOMES:**

This project will improve and transform an existing historical building into a significant community asset. A bus stop is planned for the site. Residents of all ages can connect with services to address food and housing insecurity, health and mental well-being, critical social services as well as activities to for youth development and to promote student success.

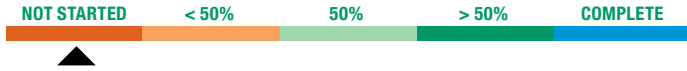
# ENVIRONMENTAL SUSTAINABILITY



# BACKFLOW PREVENTER PILOT PROGRAM

**Project Name:** Backflow Preventer Pilot Program  
**Project Identification Number:** GRN-1004365  
**Project Expenditure Category:**  
6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services  
**Funding Amount:** \$200,000

PRELIMINARY TIMELINE	
Backflow Preventer Pilot Program	
KEY MILESTONES	DATE
Board Approved	December 2023
Project Initiated	June 2024
Project Completion	December 2026



## PROJECT OVERVIEW

This project is designed to mitigate basement flooding from sewer backups after large rain events by installing backflow prevention valves and sump pumps on the private sewer leads of eligible and participating households in Oakland County.

Through the office of the Oakland County Water Resources Commissioner (WRC), eligible residents may receive installation of a backflow prevention system in their private sewer line. The valve is designed to automatically close to prevent flow from the combined sewer main from backing up in to the owner's basement during heavy rain events. Eligible participants will only be required to pay a \$100 participation fee to receive the system which may include up to two backflow valves (one for the sanitary drain and one for the footing drain) and one sump pump. All other costs, including installation and materials, would be covered by the program. The average cost of a backflow prevention system can range from \$10,000 to \$15,000. The requested ARPA funds will support the pilot program in the City of Berkley. Based on the outcome of the pilot, the program will be updated and launched countywide.

The goal of this program is to help residents prevent basement flooding from sewer backups after large rain events that can cause damage to homes and personal property, in addition to exposure to harmful contaminants from untreated wastewater. Oakland County, along

with many other areas in Michigan and the United States, is experiencing an increase in variability of climate events. In southeastern Michigan, this has resulted in more intense, more frequent rain events that the existing aging infrastructure was not designed to withstand. These intense, localized events often result in greater occurrences of flooding.

While the WRC works diligently to maintain, improve, and replace existing infrastructure to address climate impacts, this program would provide residents an opportunity to help build a more resilient storm sewer system at their own front door. This project will help address many long-term needs that were exacerbated by the COVID-19 public health emergency and its negative impacts, including housing insecurity, environmental sustainability, and critical infrastructure. Preventing basement flooding from sewer backups will help keep residents in healthy and safe homes free of contaminants from wastewater. It will also help homes be more resilient to the impacts of climate change and will allow local governments to partner with homeowners to invest in critical sewer system infrastructure.

## PERFORMANCE REPORT

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### OUTPUTS:

- No metrics have been assigned to this project by the project managers to date

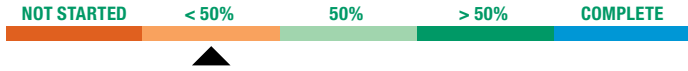
### OUTCOMES:

The goal of this program is to help residents prevent basement flooding from sewer backups after large rain events that can cause damage to homes and personal property, in addition to exposure to harmful contaminants from untreated wastewater. Oakland County, along with many other areas in Michigan and the United States, is experiencing an increase in variability of climate events. In southeastern Michigan, this has resulted in more intense, more frequent rain events that the existing aging infrastructure was not designed to withstand. These intense, localized events often result in greater occurrences of flooding.

# BROADBAND FEASIBILITY STUDY

**Project Name:** Broadband Feasibility Study  
**Project Identification Number:** GRN-1003696  
**Project Expenditure Category:**  
6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services  
**Funding Amount:** \$1,000,000

PRELIMINARY TIMELINE	
Broadband Feasibility Study	
KEY MILESTONES	DATE
Board Approved	May 2022
Project Initiated	January 2023
Project Completion	December 2026



## PROJECT OVERVIEW

This project will explore broadband options in Oakland County and provide recommendations. The pandemic amplified the importance of broadband as many households struggled due

to lack of access to internet service, devices to connect and the skills to effectively use the internet.

## PERFORMANCE REPORT

### OUTPUTS:

1. A county-wide feasibility study with the following elements:
  - Competitive and needs analysis to understand the County’s broadband needs and to make a realistic estimate of market demand for broadband services
  - Pre-Engineering to estimate the cost of building the network
  - A review of the state and federal broadband grants that will best fit the County
  - A step-by-step description of the best way to identify broadband partners to serve the entirety of the County
  - A written report that will summarize work completed and findings
2. Countywide Infrastructure Pre-Inventory – completed
3. Business Model Analysis – the analysis will include the following elements:
  - A financial analysis estimating the incremental revenues, expenses, and potential profitability for each of the opportunities in the feasibility study report; special emphasis will be placed on quantifying grant funding needed to bring better broadband to rural areas within the County
  - A summary of policy implications and recommendations for the County’s consideration

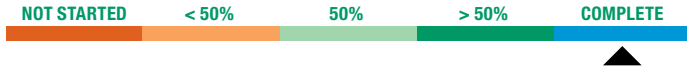
### OUTCOMES:

The COVID pandemic highlighted the need for reliable broadband throughout the county. Communities without were disproportionately affected as students could not participate in virtual learning, employees could not work remotely, and businesses could not communicate with potential customers. Recognizing the elements necessary to support broadband will mitigate these disproportionate impacts.

# CLINTON RIVER TRAIL SAFETY & MAINTENANCE IMPROVEMENTS

**Project Name:** Clinton River Trail Safety & Maintenance Improvements  
**Project Identification Number:** GRN-1003879  
**Project Expenditure Category:**  
 2. Negative Economic Impacts  
**Sub Category:** 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health & Safety  
**Funding Amount:** \$120,000

PRELIMINARY TIMELINE	
Clinton River Trail Safety & Maintenance Improvements	
KEY MILESTONES	DATE
Board Approved	March 2022
Project Initiated	May 2022
Project Completed	January 2023



## PROJECT OVERVIEW

This project with the Friends of the Clinton River Trail (“FCRT”) is collaborating with the City of Pontiac, City of Sylvan Lake, Healthy Pontiac We Can Coalition, Oakland County, and other stakeholders to make essential safety improvements, maintenance repairs, and accessibility renovations to the Clinton River Trail in Pontiac. This former railroad was converted into a walking and biking trail in 2004. Since that time the city has seen a significant reduction in its DPW/Park budget and staff, leaving the Clinton River Trail (“CRT”) in need of major maintenance, repairs and upgrades to meet current shared-use path standards. This project will transform this popular linear park and address social determinants of health, reduce social isolation, link to neighboring communities, and promote active and healthy lifestyles for people of all ages and abilities. Proposed improvements include pedestrian activated signal at a busy roadway, upgrading all road crossings to be ADA compliant, new crushed limestone surface for 1.75 miles, addressing maintenance needs adjacent to the Clinton River, and installing bollards to prevent unauthorized motorized vehicles. In addition, the proposed project will implement goals/objectives identified in the 2017 Complete Streets Pontiac Plan and the 2021 Pontiac Parks & Recreation Master Plan. The FCRT partnered with Oakland University in 2014 to conduct trail user observations using

the evidence-based System for Observing Play and Recreation in Communities (“SOPARC”) tool. After the proposed improvements have been completed, another SOPARC assessment could be done and compared to the 2014 baseline data. In addition, the CRT will once again be an ideal location to provide free, outdoor active recreational opportunities where local groups/organizations can offer walking/ biking clubs to area residents. The number of participants in these programs and related health outcomes could also be tracked over time.

In addition, in 2019, FCRT worked with the Michigan Trails and Greenways Alliance and was awarded a Mini Grant from REI for trail maintenance. FCRT worked with the West Bloomfield Parks & Recreation staff and the City of Pontiac to treat this section of the shared use path with herbicide and reduce the vegetation growing on the surface. Before and after photos were taken. A photo comparison can be done with the original surface, before/after herbicide treatment, and after reconstruction takes place. The allocated ARPA funding of \$120,000 will go directly toward construction costs to upgrade the trail. No portion of that funding will be used to conduct trail observations.

## PERFORMANCE REPORT

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### OUTPUTS:

- Upgrades identified and completed
- Walkability Score 43
- Access to greenspace increased

### OUTCOMES:

The project improved the overall trail user's experience, made necessary safety and accessibility enhancements at road crossings, and addressed ongoing maintenance needs because of the increased use of parks/trails during the COVID-19 pandemic.

# CVT LOCAL INFRASTRUCTURE PLANNING GRANTS

**Project Name:**

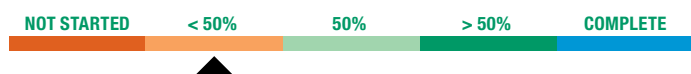
CVT Local Infrastructure Planning Grants

**Project Identification Number:** GRN-1003596**Project Expenditure Category:**

6. Revenue Replacement

**Subcategory:** 6.1 Provision of Government Services**Funding Amount:** \$3,450,000

PRELIMINARY TIMELINE	
CVT Local Infrastructure Planning Grants	
KEY MILESTONES	DATE
Board Approved	September 2021
Project Initiated	December 2021
Project Completion	December 2024



## PROJECT OVERVIEW

This project will provide financial assistance to Oakland County local governments for project planning, engineering, analysis, and other related professional services in support of critical infrastructure project proposals. Eligible infrastructure projects must conform with the eligibility requirements of the Michigan Clean Water State Revolving Fund (CWSRF) or Drinking Water State Revolving Fund (DWSRF).

## PERFORMANCE REPORT

**OUTPUTS:**

- Number of future grants submitted to federal and state opportunities because of this grant
- Number of grants received because of this support
- Number of applications received 40

**OUTCOMES:**

The investment in critical infrastructure project planning and analysis will bring transformational and sustainable change to Oakland County's neighborhoods by enabling Oakland County Communities to solve long-standing critical infrastructure needs.

# DIRECT UTILITY ASSISTANCE

**Project Name:** Direct Utility Assistance  
**Project Identification Number:** GRN-1004364  
**Project Expenditure Category:**  
6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services  
**Funding Amount:** \$300,000

PRELIMINARY TIMELINE	
Direct Utility Assistance	
KEY MILESTONES	DATE
Board Approved	December 2023
Project Initiated	May 2024
Project Completion	December 2024



## PROJECT OVERVIEW

The WRC Hardship Assistance Program was developed, in partnership with the United Way for Southeastern Michigan, to provide financial resources for drinking water and sewer utility services, as well as plumbing repairs, to households experiencing financial hardship that earn above qualifying income limits of public assistance programs, but below amounts needed afford basic costs of living in Oakland County. This population is commonly known by the acronym “ALICE” which stands for,

Asset Limited, Income Constrained, Employed. With income above Federal Poverty Levels, but below basic survival threshold, ALICE households earn too much to qualify as “poor” but are still unable to make ends meet. They often work in low-paying jobs, with fewer benefits, and less security such as cashiers, health care workers, laborers, educators, and security guards. According to the most recent ALICE report, 22% of households in Oakland County are ALICE and 9% are in poverty.

## PERFORMANCE REPORT

### OUTPUTS:

- Number of applications
- Number of approved applications
- Number of denied applications

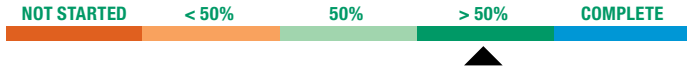
### OUTCOMES:

This program is designed to provide direct water utility assistance to support a population commonly known by the acronym “ALICE” which stands for, Asset Limited, Income Constrained, Employed. With income above Federal Poverty Levels, but below basic survival threshold, ALICE households earn too much to qualify as “poor” but are still unable to make ends meet. In Oakland County, it’s estimated that 22% of households are considered ALICE. While households that are considered ALICE are present in communities all over Oakland County, higher populations may be found in communities like Pontiac, Royal Oak Township, Hazel Park, Oak Park, Southfield, and Troy.

# MICHIGAN SAVES (OAKLAND SAVES)

**Project Name:** Michigan SAVES (Oakland SAVES)  
**Project Identification Number:** GRN-1004359  
**Project Expenditure Category:**  
6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services  
**Funding Amount:** \$5,000,000

PRELIMINARY TIMELINE	
Oakland SAVES	
KEY MILESTONES	DATE
Board Approved	November 2023
Project Initiated	January 2024
Project Completion	December 2026



## PROJECT OVERVIEW

Michigan Saves proposes a program to spend \$5 million of ARPA funds to reduce energy burdens for lower-income homeowners and promote energy efficiency in Oakland County. The program includes two tiers of ARPA-funded incentives—one for income-qualified homeowners and one for all other homeowners—so all Oakland County residents can benefit from the project. There is a third tier that does not include any ARPA funds and is simply Michigan Saves traditional residential financing programs, which would remain available to residents once the program funds are exhausted.

### TIER 1: 100% INCENTIVE FOR INCOME-QUALIFIED HOMEOWNERS

Tier one’s objective is to serve impacted residents who earn too much to qualify for free services from the federal Weatherization Assistance Program and most utility income-qualified programs but struggle to qualify for traditional financing. These homeowners exist within every community and are overlooked when it comes to energy assistance programs. The United Way would consider these residents to be asset-limited, income-constrained, employed or ALICE homeowners. These homeowners are making ends meet but are one emergency expense away from financial difficulty.

Michigan Saves recommends limiting this tier to homeowners with household incomes at 200 to 250 percent of the federal poverty level. See Attachment A for the 2023 federal poverty guidelines.

Tier one’s unique elements include:

- \$4,000,000 of ARPA funds with \$112,500 in administrative costs, leaving \$3,887,500 for project implementation, as shown in Table 1 (see attached proposal pg. 5).
- A grant incentive for up to \$5,000 in energy improvements, with minimal out-of-pocket costs for the homeowner. The \$5,000 cap could be reduced to serve more homeowners or raised to provide more comprehensive or expensive improvements. Homeowners would be responsible for any cost above the \$5,000 incentive cap.
- Homeowners must provide proof of income by submitting their 1040 tax form for 2022 (or most recent available)

## TIER 2: 20% INCENTIVE FOR ALL HOMEOWNERS

For tier two, ARPA funds are deployed as grants to any homeowner who does not qualify for Tier 1.

Unique elements of this tier include:

- \$1,000,000 of ARPA funds with \$37,500 in administrative costs, leaving \$962,500 for project implementation
- A grant incentive equal to 20 percent of a project's cost, not to exceed \$3,000. To earn the full incentive, homeowners will need to implement a \$15,000 project. Thus, the funds have the potential to leverage significant private capital for energy efficiency improvements.
- The option to finance the project costs through Michigan Saves, pay cash or credit, or use another source of financing. We assume that Michigan Saves will finance 25 percent of projects.
- \$1,000,000 of ARPA funds could leverage as much as \$3,865,000 in private capital, for a leverage ratio of \$3.86 to \$1.00.

## PERFORMANCE REPORT

### OUTPUTS:

- Households Served (#):  
Committed = 1,114; Paid = 949
- Estimated Lifetime Energy Savings (kWh):  
4,797,157
- Estimated Lifetime Energy Savings (therms):  
2,381,633
- Estimated Utility Bills Savings  
(\$0.14 per kWh): \$671,602
- Estimated Utility Bills Savings  
(\$1.11 per therms): \$2,643,613
- Rebates Paid by Utilities: \$52,110
- Tier 1 Avg. Project Cost = \$5,896
- Tier 2 Avg. Project Cost = \$12,989

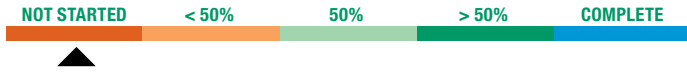
### OUTCOMES:

Support over 1,100 households achieve greater energy efficiency, weatherization, and/or renewable energy systems to reduce utility costs and improve health of the household

# NORTHWEST SEWAGE DRAIN

**Project Name:** Northwest Sewage Drain  
**Project Identification Number:** GRN-1004144  
**Project Expenditure Category:**  
6. Revenue Replacement  
**Subcategory:** 6.1 Provision of Government Services  
**Funding Amount:** \$9,750,000

PRELIMINARY TIMELINE	
Northwest Sewage Drain	
KEY MILESTONES	DATE
Board Approved	June 2022
Project Initiated	October 2024
Project Completion	September 2025



## PROJECT OVERVIEW

This project, the Northwest Sewage Drain project, was designed based on conceptual studies conducted by The Water Resources Commissioner (“WRC”) regarding the protection of the environment and the provision of sanitary sewer service to serve certain areas located within the Village of Ortonville and within the Townships of Groveland, Holly, and Brandon (collectively the Oakland County “Communities”) through an extension of service from Genesee County.

The Communities have petitioned for the creation of a county drainage district formed under Chapter 20 of Act No. 40 of the Public Acts of Michigan of 1956, as amended (“Drain Code”), to conduct a feasibility study to extend sanitary sewer service from the Oakland County border with Genesee County to serve certain areas within the Communities, negotiation of an agreement with Genesee County to determine the feasibility of providing additional capacity consisting of the extension of services to the Oakland County border with Genesee County, an exploration of, and request for, applicable grants and other funding sources.

The Project is planned to consist of three phases:

- 1) Phase One involves the construction of a \$33 million sanitary sewer by Genesee County that will provide pipe capacity for Oakland County. The construction cost allocation is based on each participant’s share of sewage flow. Genesee County is allocated approximately \$10 million based on expected flow. The cost allocation to the district based on expected sewer flow is \$23 million. The district requests an initial \$10 million to acquire permanent capacity in the sewer. The remaining \$13 million will be financed by the district.
- 2) Phase Two involves the construction of a sewer extension along Dixie Highway and Grange Hall Road at an estimated cost of \$49 million.
- 3) Phase Three involves the construction of a sewer extension along Perryville Road at an estimated cost of \$59 million.

## PERFORMANCE REPORT

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### OUTPUTS:

- Completion of Phases 1, 2, and 3

### OUTCOMES:

The Project promotes public health, safety, and welfare by reducing the environmental dangers of failing septic systems and further promotes the appropriate treatment of sanitary sewage from homes, buildings, and schools in the Communities.

The Project promotes the protection of the environment in Oakland County, especially its lakes, streams, and headwaters of the Flint River Watershed through elimination of failing septic systems.

# PARKS AND OUTDOOR RECREATION INFRASTRUCTURE

**Project Name:**

Parks and Outdoor Recreation Infrastructure

**Project Identification Number:**

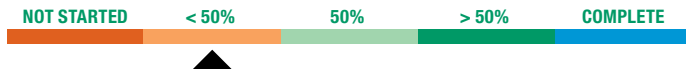
GRN-1004020-23; 1004323-31

- GRN-1004020 \$750,000.00 Catalpa Oaks
- GRN-1004021 \$200,000.00 Lyon Oaks
- GRN-1004022 \$3,750,000.00 Red Oaks
- GRN-1004023 \$3,500,000.00 Waterford Oaks
- GRN-1004323 \$1,300,000.00 Pontiac Oaks
- GRN-1004324 \$1,500,000.00 Oak Park Woods
- GRN-1004325 \$1,500,000.00 Southfield Oaks
- GRN-1004326 \$400,000.00 Hazel Park/Green Acres
- GRN-1004327 \$300,000.00 Hazel Park/Community Center
- GRN-1004328 \$500,000.00 Oak Park/Farmers Market
- GRN-1004329 \$500,000.00 Pontiac/Crystal Lake
- GRN-1004330 \$300,000.00 Royal Oak Twp/Mack-Rowe
- GRN-1004331 \$500,000.00 Southfield/Beech Woods

**Project Expenditure Category:** 6. Revenue Replacement

**Sub Category:** 6.1 Provision of Government Services

**Funding Amount:** \$15,000,000



## PROJECT OVERVIEW

The Oakland County Parks and Recreation Commission has developed the Healthy Communities Park and Outdoor Recreation Investment Plan, a comprehensive proposal to utilize ARPA funding leveraged with funding from Oakland County Parks and Recreation and long-term partnerships with local governments to make major investments that will rejuvenate and enhance parks that serve residents disproportionately impacted by the pandemic.

Identified projects include improvements to the following existing Oakland County Parks (OCP) properties: Catalpa Oaks, Lyon Oaks, Red Oaks and Waterford Oaks. Long-term local partnerships that enhance community parks and expand the OCP system are established in Madison Heights, Oak Park, Pontiac and Southfield. Funding has been allocated for capital grants and partnerships with local communities: Hazel Park, Royal Oak Township, Oak Park, Pontiac and Southfield.

PRELIMINARY TIMELINE	
Parks and Outdoor Recreation Infrastructure	
KEY MILESTONES	DATE
Board Approved	October 2022
Project Initiated	January 2023
Project Completion	December 2026

## PERFORMANCE REPORT

### OUTPUT:

- Agreements executed with 6 partner local communities.
  - 4 Interlocal Partnership Agreements
    - City of Madison Heights (8/7/2023)
    - City of Oak Park (8/8/2023)
    - City of Pontiac (6/23/2023)
    - City of Southfield (11/29/2023)
  - 2 License Agreements
    - Charter Township of Royal Oak / Mack-Rowe Park (5/11/2023)
    - City of Hazel Park / Green Acres Park (5/11/2023)
  - 4 Grant Agreements
    - City of Hazel Park / Community Center Modernization (5/11/2023)
    - City of Oak Park / Farmers Market (8/8/2023)
    - City of Pontiac / Crystal Lake Revitalization (8/8/2023)
    - City of Southfield / Beech Woods Playground (11/23/2024)
- Public engagement conducted, and project scopes developed for each location.
  - Oakland County Parks Projects: Project scopes developed based on two public engagement reports: 2022 Oakland County Parks Community Needs Assessment Findings Report; and 2022 Oakland County Parks American Rescue Plan Act Parks Improvement Planning.
    - Catalpa Oaks Park
    - Lyon Oaks Park
    - Red Oaks Park
    - Waterford Oaks County Park
  - Interlocal Partnership Agreements: Park Action Plans approved by community. Incorporated survey and open house public engagement results.
    - City of Madison Heights / Red Oaks Nature Preserve and Park (11/17/2023)
    - City of Oak Park / Oak Park Woods at Shepherd Park (1/30/2024)
    - City of Pontiac / Pontiac Oaks (10/3/2023)
- City of Southfield /Southfield Oaks (3/28/2024)
  - License Agreements: Overall project scope developed with community as part of license agreement development. Conducted public engagement to further develop scope detail.
  - Grant Agreements: Grant scopes were developed by grantee based on public engagement conducted by each community.
- Design firms engaged and schematic designs completed.
  - Catalpa Oaks County Park
  - Red Oaks County Park
  - Oak Park Woods at Shepherd Park
  - Pontiac Oaks
  - Southfield Oaks
  - Waterford Oaks
- Design coordinated with in-house staff and construction commenced and/or completed.
  - Charter Township of Royal Oak / Mack-Rowe Park Project
  - City of Hazel Park / Green Acres Park Project
  - Pontiac Oaks / Repairs and replacement of existing damaged structures
- Tracked grant projects quarterly, provided technical assistance if needed.
  - City of Hazel Park / Community Center Modernization
  - City of Oak Park / Farmers Market
  - City of Pontiac / Crystal Lake Revitalization
  - City of Southfield / Beech Woods Playground

# PARKS AND OUTDOOR RECREATION INFRASTRUCTURE

## OUTCOMES:

- Transform and eliminate historic inequities in the distribution of the benefits of the Oakland County Parks system and significantly enhances capacity to serve residents of densely populated diverse core urban cities.
- Expand accessibility and use of existing community park facilities to serve regional recreational needs.
- Rejuvenate and enhance existing OCP parks that serve disproportionately impacted populations.
- Make investments in park infrastructure that will have the greatest impact in improving the health and wellbeing of our residents.
- Change in park usage/visitation to open recreation parks within the Oakland County Parks system: As projects are completed, we will track the number of visits to each park annually using Cobalt360 reports<sup>2</sup>. 2024 reports will establish baseline data for each park with ARPA investment. Comparison reporting will begin in 2025.
- Change in populations served by park investments throughout Oakland County: As ARPA-funded improvements come into service, we will track the community demographic characteristics within a 10-minute walk time area and compare with Oakland County. This list of project sites will include parks with OCP ARPA-funded improvements that are not part of the OCP system. Reporting will begin in 2025 when projects begin to be completed and available to the public.

## METRICS:

- Change in populations served by Open Recreation Parks managed by Oakland County Parks: Open Recreation Park is defined as a park that provides general recreation amenities (e.g., playgrounds, trails, picnic tables and benches, playing courts) with no financial barrier to entry (no vehicle permit, or other user fees required). As new areas come into OCP management, we will track the community demographic characteristics within a 10-minute walk time area and compare with overall statistics for Oakland County.

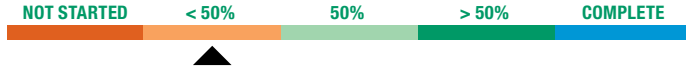
<sup>1</sup> Community demographic data is generated using ESRI Business Analyst Online

<sup>2</sup> <https://www.cobalt360.org/programs.html>

METRIC <sup>1</sup>	JAN. 1, 2023 BASELINE	JUNE 30, 2024	CHANGE	OAKLAND COUNTY
Number of OCP Open Rec Parks	3	6	+ 100%	
Acreage of OCP Open Rec Parks	259	399	+ 54%	
Population within 10-min walk (2023)	8,098	13,978	+ 73%	1,285,938
Households within 10-min walk (2021)	3,320	6,004	+ 81%	520,393
Median Household Income within 10-min walk (2023)	\$70,326	\$62,133	- 12%	\$91,020
% Households below poverty level within 10-min walk (2021)	11.63%	14.07%	+ 2%	8.25%
% Households receiving Food Stamps/SNAP (2021)	9.28%	9.53%	+ 0.25%	7.04%
% Households with 1+ persons with disability within 10-min walk (2021)	23.10%	25.47%	+ 2%	22.38%

# ROYAL OAK TOWNSHIP DRINKING WATER

**Project Name:** Royal Oak Township Drinking Water  
**Project Identification Number:** GRN-1004366  
**Project Expenditure Category:**  
6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services  
**Funding Amount:** \$600,000



PRELIMINARY TIMELINE	
ROT Drinking Water	
KEY MILESTONES	DATE
Board Approved	December 2023
Project Initiated	January 2024
Project Completion	December 2025

## PROJECT OVERVIEW

Royal Oak Township residents are served by an aging drinking water system that is in dire need of improvement. The water mains are at the end of their useful life, there are many main breaks that disrupt water service, they are undersized, and there is low customer water pressure. There are lead service lines and the system recently exceeded the lead action level.

This construction project will help make improvements to the drinking water system and includes watermain replacement along Eight Mile Road between the Township's connection to the Great Lakes Water Authority water system at Wyoming to Mendota, watermain installation on Pasadena, watermain replacement on Fitzgerald, and watermain replacement on Woodside. In addition, this project will correct two incomplete loops in the water system. The requested funding will cover the costs of professional engineering support services required for approximately 6,000 feet of watermain to be installed by replacement of deteriorated watermain with frequent breaks.

The water system serves a significantly overburdened population of approximately 2,400 people that was disproportionately impacted by the COVID-19 pandemic. Water bills are already beyond unaffordable for many, and higher rates to finance the cost of this drinking water system infrastructure improvement project are not a viable option. Outside funding is a necessity. This request would provide needed funds to address the serious problems these residents are dealing with and work towards the goal of safe water system infrastructure and affordable water.

These water system improvements will provide a public health benefit, improved water quality, and improved reliability. These projects will directly improve customer drinking water by preventing residents having to boil their water due to main breaks. Water pressure will be improved in customer homes by replacing old corroded watermain connected to old lead and corroded galvanized services. Customers will not be drinking water from lead service lines. The improvements will translate into improved public health, safety, and access to high quality drinking water.

## PERFORMANCE REPORT

### OUTPUTS:

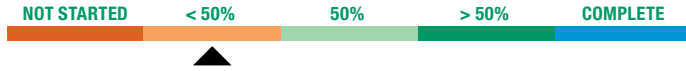
- The \$600,000 of ARP funds will pay for engineering and professional services required to leverage the available federal funding for the construction costs.

### OUTCOMES:

Approximately, the Water System Improvement will provide a public health benefit, improved water quality and improved reliability.

# ROYAL OAK TOWNSHIP SEWER SYSTEM IMPROVEMENTS

**Project Name:** Royal Oak Township Sewer System Improvements  
**Project Identification Number:** GRN-1004367  
**Project Expenditure Category:** 6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services



**Funding Amount:** \$700,000

## PROJECT OVERVIEW

Royal Oak Township residents are served by an aging combined sewer disposal system that is in dire need of improvement. The focus of the project is to rehabilitate and improve sections of the Township’s system, including cleaning and televising of sewers; manhole inspections; GIS updates; excavation spot repairs and installing full liners and partial spot liners in sewers; on-site full-time construction inspection; and administration tasks related to these services.

These system improvements will provide a public health benefit, and improved system resiliency. The system serves a significantly overburdened population of approximately 2,400 people that was disproportionately impacted by the COVID-19 pandemic. Water and sewer bills are already beyond affordable for many, and higher rates to finance the cost of this system improvement project are not a viable option. Outside funding is a necessity. This request would provide needed funds to address the serious problems these residents are dealing with and work towards the goal of a reliable and resilient sewer disposal system and affordable sanitation services.

## PERFORMANCE REPORT

### OUTPUTS:

Areas for repair have been identified. Design proposal received; award forthcoming. Design to be completed by August 2024. Project award no later than September 16, 2024.

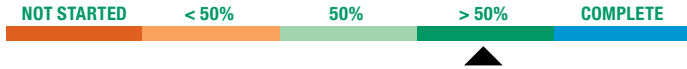
### OUTCOMES:

These system improvements will provide a public health benefit, and improved system resiliency. This project will provide needed funds to address the serious problems ROT residents are dealing with and work towards the goal of a reliable and resilient sewer disposal system and affordable sanitation services.

PRELIMINARY TIMELINE	
ROT Sewer System Improvements	
KEY MILESTONES	DATE
Board Approved	December 2023
Project Initiated	June 2024
Project Completion	August 2025

# WATER AFFORDABILITY PROGRAM

**Project Name:** Water Affordability Program  
**Project Identification Number:** GRN-1003875  
**Project Expenditure Category:**  
3: Public Health-Negative Economic Impact:  
Public Sector Capacity  
**Sub Category:** 3.4 Effective Service Delivery  
**Funding Amount:** \$240,000



PRELIMINARY TIMELINE	
Water Affordability Program	
KEY MILESTONES	DATE
Board Approved	June 2022
Project Initiated	June 2022
Project Completed	March 2023

## PROJECT OVERVIEW

This project will fund program management costs related to increasing enrollment in two existing water assistance programs, namely, GLWA’s Water Residential Assistance Program (WRAP) and the federal Low-Income Household Water Assistance Program (LIHWAP). WRAP and LIHWAP provide direct assistance to water customers for past due water bills. LIHWAP is a new temporary emergency program developed in response to the pandemic that provides direct past due water bill assistance to help low-income households. Funding for LIHWAP is only available until September 30, 2023, unless it is depleted prior to that date. WRAP is an existing temporary water bill assistance program to qualifying low-income households within the GLWA service area. The pandemic restrained WRAP client service opportunities and significant updates to the program are currently in process.

Over the course of calendar year 2021, with funding received from EGLE via an Affordability Planning Grant, we have been researching and developing water affordability plans for two Oakland County communities, the City of Pontiac and the Charter Township of Royal Oak, which are intended to serve as a local and statewide model. A critical finding from our research is that there is extremely low enrollment in available water assistance programs, but that low enrollment is not reflective of the need for such programs. Accordingly, the focus of our affordability plan is to increase enrollment in existing water

assistance programs, like WRAP and LIHWAP. The grant funding from EGLE, which was intended to develop affordability plans, has been exhausted. WRC is now focused on the implementation phase. The funding for this project will help implement a component of the affordability plans; specifically, to improve the delivery of two economic relief programs, LIHWAP and WRAP, through program evaluation, data analysis, and targeted outreach.

The WRAP only provides assistance to households for two years unless a senior or disabled. A gap exists in two places: 1) for those who have already used the WRAP for two years and 2) WRAP funding allocation for Oakland County is insufficient to meet the need of increased enrollment.

## PERFORMANCE REPORT

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### OUTPUTS:

- Eligible Oakland County public water utility customers enrolled in the current assistance programs to leverage dollars.

### OUTCOMES:

- Leverage existing Federal and GLWA funds to support those at risk of falling into water arrear-based foreclosure
- Provide assistance to eligible households prior to certification of water bill debt to tax rolls
- Increase enrollment in existing Federal and GLWA water affordability programs in order to discontinue returning these funds
- Establish an income-based water affordability program in collaboration with GLWA's bill paying improvements going into effect on July 1, 2022.

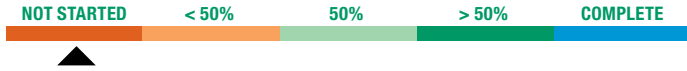
# PUBLIC SAFETY AND FAIRNESS IN CRIMINAL JUSTICE SYSTEM



# CHILDREN'S VILLAGE

**Project Name:** Children's Village  
**Project Identification Number:** GRN-1004360  
**Project Expenditure Category:**  
 6. Revenue Replacement  
**Sub Category:** 6.10 Provision of Government Services  
**Funding Amount:** \$1,000,000

PRELIMINARY TIMELINE	
Children's Village	
KEY MILESTONES	DATE
Board Approved	November 2023
Project Initiated	January 2024
Project Completion	December 2026



## PROJECT OVERVIEW

This project is designed to be an assessment of the practices employed by Children's Village and the juvenile justice system. The project will include an assessment of the practices around the diversion, deflection, and detention decision of youth; an analysis of appropriate services to treat youth in the community and / or in detention; the physical environment at Children's Village and how it can be used to maximum effectiveness. The intent of the project is to improve outcomes and eliminate racial disparities among youth involved with the juvenile justice system. This will be achieved through a cooperative effort of key stakeholder to research and institute evidenced-based and trauma informed practices. COVID-19 has had a serious impact on youth in the justice system. Many coming into the system have significant behavioral health needs, face educational deficits and have been exposed to systemic and structural trauma. These issues are exacerbated by the staffing shortages caused by COVID-19 on the service industry and workforce. Staffing at rehabilitative detention facilities is problematic and results in a backlog of youth awaiting placement. This assessment will help us identify youth who can be safely diverted from the system and identify what programs and services are needed to effectively treat youth in the community and, when necessary, in detention.

## PERFORMANCE REPORT

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### OUTPUTS:

1. Development of a comprehensive 10-year Campus Master plan that provides Oakland County with all the findings, recommendations and items necessary to move the campus from its existing condition to a future demand state.
2. The development of a community resource inventory that can be accessed digitally and in print that provides comprehensive information about programs, services, and resources for justice impacted youth and their families within Oakland County.
3. A resource gap analysis that describes where resource gaps exist (or barriers to accessing services) based on age group, gender, race/ethnicity, and geographic location. This analysis will identify where additional community resources may need to be focused to meet the needs of our youth.
4. The identification, development and implementation of policy, practice, and program solutions to reduce the use of secure detention and improve the racial and ethnic equity throughout the system (including by addressing the relative rate index (RRI) at various decision points), as well as reducing detention and system penetration.
5. Development of key performance indicators and metrics to evaluate progress and impact on meeting juvenile justice reform goals.

### OUTCOMES:

To create a systemic long-term plan for rehabilitation of youth that decreases the reliance on detention, increases community-based treatment options, reduces racial disparities across decision points and results in positive outcomes for youth and community.

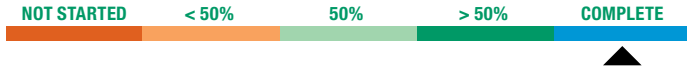
# ORGANIZATIONAL EXCELLENCE



# ARTS, BEATS & EATS FESTIVAL

**Project Name:** Arts, Beats, & Eats  
**Project Identification Number:** GRN-1003503  
**Project Expenditure Category:**  
6. Revenue Replacement  
**Sub Category:** 6.1 Provision of Government Services  
**Funding Amount:** \$80,000

PRELIMINARY TIMELINE	
Arts, Eats & Beats Festival	
KEY MILESTONES	DATE
Board Approved	August 2021
Project Initiated - Festival	September 2021
Project Completed	January 2022



## PROJECT OVERVIEW

This project promoted awareness of cultural diversity in arts, entertainment, and food programming and presentation. The event’s impact on small businesses, mental health, and celebrating a return to normalcy was transformational. The project funded the gate staffing and infrastructure support and the two key initiatives listed below.

### INITIATIVE I:

Allocation of a portion of admission revenue in partnership with Kroger to support food insecurity and support organizations that deal with hunger and food needs in the community.

### INITIATIVE II:

Awareness for the LBGTQ community, including direct support developed by engagement with the LBGTQ community.

## PERFORMANCE REPORT

### OUTPUTS:

- Purpose of funds – Safety Protocols
- 370,000 Attendees
- 55 Local restaurants
- 100 art vendors
- 200 musical acts (some local, some national)

### OUTCOMES:

The festival allowed residents to re-engage with impacted entertainment and art industries and allowed workers in those areas to participate with live audiences, signaling economic recovery in those sectors.



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