

**American Rescue Plan Act
State and Local Fiscal Recovery Funds**

July 31, 2022



Orange County, Florida 2022 Recovery Plan

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Executive Summary

On March 11, 2021, President Biden signed the \$1.9 trillion American Rescue Plan Act of 2021 (ARPA) to provide direct relief to Americans, contain the COVID-19 virus, and rescue the economy. Within ARPA contained an allocation of \$362 billion in state and local fiscal recovery funds to assist state and local governments in the recovery. Orange County’s direct allocation based on population is \$270.7 million. The first half of the ARPA funding received from the US Treasury was in the amount of \$135.4 million. Orange County is now in receipt of the second half from the US Treasury in the amount of \$135.4 million and presentation before the Board of County Commissioners is scheduled for July 14, 2022. The deadline to obligate funds as required by federal law is December 31, 2024, and funds must; be fully expended by December 31, 2026.

Orange County’s plan focuses on bringing the COVID-19 pandemic under control; addressing the urgent needs of residents, families and neighborhoods hardest hit by the COVID-19 public health emergency; and making investments to provide economic recovery and rebuilding. The Orange County Board of County Commissioners have approved five (5) area of focus to include business assistance, social and community services, public health and safety, infrastructure projects, and revenue recovery, that will be used to invest in areas that were heavily impacted by the pandemic. The chart below is a summary of the current funding allocations for each of the focus categories. The specific programs and projects associated with the categories are described in further detail in this report. Further updates and information will be posted in Orange County’s website as progress is made throughout the coming years.

Funding Categories	Funding	Allocation
Business Assistance	\$31.8 Million	24%
Social and Community Services	\$40.7 Million	30%
Public Health and Safety	\$24.2 Million	18%
Infrastructure Projects	\$12.2 Million	9%
Revenue Recovery Investments	\$26.5 Million	19%
Total	\$135.4 Million	100%

Uses of Funds



\$31.8 million for Small Business Assistance & Economic Development, including:

- \$21.8 million for Small Business Grants
- \$4.0 million to assist with Nonprofit Technical Assistance Program
- \$3.0 million to provide micro-grants for Home-based Businesses
- \$3.0 million for grants to GIG workers



\$40.7 million for Social & Community Services, including:

- \$10.3 million for Job Training to provide a suite of employment and retraining opportunities
- \$10.3 million for Childcare Services to aid in child care, academic services, aid to high-poverty districts, healthy childhood services, and other programs
- \$10.0 million to sustain Food Bank access through existing partnerships
- \$7.0 million for Adult and Youth Mental Health programs
- \$3.0 million for Homelessness to provide aid in rental assistance, eviction prevention, and other programs



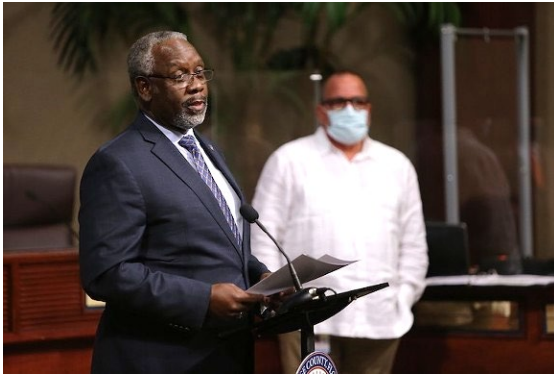
\$24.2 million for Public Health and pandemic response, including:

- \$22.8 million to support vaccination and COVID-19 testing
- \$1.4 million for pandemic response safety costs such as personal protective equipment (PPE) and PPE warehouse improvements



\$12.2 million for Infrastructure, including:

- \$7.5 million for bridging digital divide in fixed and mobile broadband
- \$4.7 million to extend water service to the south west portion of Bithlo Rural Area and two (2) residential streets in east Orange County, Frankel Street and Lake Downey Drive



\$ 26.5 million for Fiscal Sustainability & Core County Services, including: *

- \$8.7 million for land acquisition for Fire Station 32, construction of Fire Station 80 and EOC Renovations
- \$7.8 million for purchase of Fire and Public Works heavy equipment
- \$5.7 million for Technology needs such as security enhancements, broadband literacy, mobile hotspots and tablets, digital infrastructure upgrades at community centers
- \$1.5 million for installation of a new Public Safety Radio Communications Tower
- \$1.5 million to assist Art & Cultural Agencies that were affected by COVID-19
- \$1.3 million to provide Virtual Mental Health to county employees

**Items marked with asterisk are funded through the revenue loss provision of ARPA.*

Promoting Equitable Outcomes

Orange County created a plan to provide equitable outcomes to meet many areas of need throughout the County.

A. Goals

1. Business Assistance

- Aid businesses that have been impacted by the COVID-19 pandemic by providing grants to home and small businesses, which include minority owned businesses.
- Evaluate cash grants for GIG workers that didn't qualify for unemployment or Federal PPP.
- Provide nonprofit technical assistance to prepare local nonprofits to pursue partnerships with the County as well as other local municipalities
- Provide minority and women business enterprise support to ensure seamless contracting procedures and outreach initiatives are in place to grow these businesses.

2. Social & Community Services

- Expand and create additional capacity to serve the homeless.
- Provide prevention, early intervention, and enhanced medical services to for youth and adult mental health.
- Provide a suite of new employment and retraining opportunities for residents whose careers were negatively affected by the COVID-19 pandemic.
- Provide childcare funding for families not eligible for current School Readiness vouchers and focusing on areas in high-poverty districts. Funding will expand access to childcare assistance by broadening the income eligibility threshold qualifying more families to receive enriching high-quality, low-cost childcare, and equitably distribute the funding so that the families and programs who most need it get the support. In addition, most childcare owners and providers are women of color operating childcare programs in Orange County's most overburdened and under-resourced communities, ensuring that Orange County's working poor families can access childcare in their community.
- Provide funding to Second Harvest Food Bank to provide food for those in the community that are unable to afford it.

3. Health & Public Safety

- Establish COVID-19 testing sites for residents to get tested for free if they feel they may have contracted the disease.
- Partner with the State Health Department on setting up vaccination sites.
- Procure the necessary personal protective equipment supplies for those in the community that may need supplies to staff safe from COVID-19.

4. Infrastructure – Water and Broadbanding

- Extending water mains to service areas in the County that don't have reliable water service.
- Expanding fixed and mobile broadbanding in the County and targeting rural areas and underserved neighborhoods that have no or unreliable access to the internet.

5. Revenue Recovery Investments

- Using funding to build new fire stations to serve the community.
- Using funding to replace Fire Rescue Engines and Public Works heavy equipment to be able to respond to emergencies timely.
- Allocated funding to build a new public safety radio tower to serve the west side of Orange County that is experiencing rapid growth.
- Purchasing the necessary technology security upgrades to ensure a safe county technology network.
- Looking to provide technology training and equipment to those in the community that are in need. As well as upgrading technology at the community centers.
- Utilizing some funding to enhance the County's Emergency Operations Center to provide necessary responses during emergencies.
- Assisting the Arts community with grants to those impacted greatly by the pandemic.

B. Awareness

1. Marketing programs on the Orange County website.
2. Working with community and charity organizations to communicate programs, such as the United Way of Central Florida,
3. Seeking feedback from the County's many advisory boards.
4. Orange TV and other media sources.
5. Mayor's weekly press conferences.
6. Board of County Commissioner Meetings.

C. Access and Distribution

1. Orange County will target the access of the programs being offered. Some of the programs will be available for electronic submission and others will be in person submissions. Systems will be developed to reach as many residents as possible in need for a particular program.
2. The County will be using established community organizations to run many of the social services programs to better target those in need.
3. The County will contract with private providers for business assistance and other programs to provide the necessary resources for access and distribution of resources.

D. Outcomes

1. The intended outcome of the programs is primary focused on closing gaps in business, social services, and infrastructure needs throughout the community.
2. The health and public safety goal are safety awareness through testing and a reduction in the number of COVID-19 cases through vaccinations.
3. Revenue recovery investment outcomes are focused on meeting needs that were impacted by the pandemic on county government's resources.

Community Engagement

Orange County will use a variety of community engagement methods to reach the diverse residents of the community.

- A. Web - Orange County's website will serve as a platform through which the community and other stakeholders can find out about services being offered. This information will be available in English and Spanish.
- B. Community Partners - Orange County will be working with the various community partners to push out the information for business assistance, social service programs, and public safety resources to reach those that need these services.
- C. Social Media - Will use the various social media platforms (Facebook, Twitter, Instagram) to communicate the services being offered by the County.
- D. Print/Flyers - For certain programs will be developing print material to explain programs and services that are being offered. Will produce in English and Spanish
- E. Community Meetings - May hold community meetings with partnerships with County Commissioner to target various programs.
- F. Press Releases - The Mayor and Commissioners will use the local media channels to explain the programs being offered and how to obtain those services.
- G. Advisory Boards - Will use advisory boards to help community programs especially for social services.

Labor Practices

The County will take all necessary affirmative steps to assure that minority businesses, women's business enterprises, and labor surplus area firms are used when possible. Affirmative steps will include:

- A. Placing qualified small and minority businesses and women's business enterprises on solicitation lists thereby assuring that small and minority businesses, and women's business enterprises are solicited whenever they are potential sources.
- B. Dividing total requirements, when economically feasible, into smaller tasks or quantities to permit maximum participation by small and minority businesses, and women's business enterprises.
- C. Establishing delivery schedules, where the requirement permits, which encourage participation by small and minority businesses, and women's business enterprises.
- D. Using the services and assistance, as appropriate, of such organizations as the Small Business Administration and the Minority Business Development Agency of the Department of Commerce; and
- E. Requiring the prime contractor, if subcontracts are to be let, to take the affirmative steps listed above.

The county hereby establishes a minimum annual contract dollar participation goal of twenty-five (25) percent of contract dollars awarded to minority/women business enterprises for participation in the construction area. The twenty-five (25) percent goal applies to all

construction related procurement. Fifty (50) percent of the total dollar value of supplies furnished by certified minority/women business enterprises will be counted toward the goals established for the project provided the supplier is not a manufacturer. If the minority/women business enterprise supplier also manufactured the goods, one hundred (100) percent of those dollars will be allotted toward the minority/women business enterprise goals. If a minority/women business enterprise prime contractor certifies that it will self-perform fifty-one (51) percent or more of the project with its own forces, it will not be required to comply with the minority/women business enterprise subcontracting goals. If the minority/women business enterprise prime contractor does not certify that it will self-perform at least fifty-one (51) percent of the project, then the minority/women business enterprise prime contractor must comply with the twenty-five (25) percent annual minority/women business enterprise subcontracting goal. Contract awards will count towards minority/women business enterprise subcontract participation only for subcontractors who are certified in a specific line of work or business for which a defined scope of work is sought at the time of bid or proposal opening. Only these minority/women business enterprise firms certified or recognized by the county will count towards the subcontracting goals. A prime contractor is not required to subcontract out work that it has historically and consistently performed with its own work force. For that portion that the prime contractor does not historically and consistently perform, the prime shall make a good-faith effort as defined herein, to utilize all available minority/women business enterprise. However, if after the award of bid, the prime contractor chooses to subcontract such work to a non-minority/women business enterprise firm, the prime contractor may face penalties. A business acting or that will act as broker, front, conduit or pass-through shall not be certified or recertified as a minority/women business enterprise, unless in the case of a broker the brokering service reflects normal industry practice and provides or will provide a commercially useful function. The compliance officer may revoke the certification of any minority/women business enterprise that is determined to be acting under these arrangements in connection with one (1) or more county procurement contracts, and contractors and subcontractors who create or knowingly participate in such arrangements shall be subject to the penalties enumerated in this division. The relevant market for which the county will recognize and calculate minority/women business enterprise participation will be as follows: (1) Construction - Orlando Metropolitan Statistical Area.

Use of Evidence

Orange County used evidence to determine many of the areas to focus its financial local recovery fund allocations.

- A. The Small Business Grant Program will focus on companies that were only able to obtain \$50,000 or less in the Federal PPP program loan. Under the PPP program, \$133B, or 25%, of PPP funding had gone to companies in economically disadvantaged areas known as HUB business zones and 27% went to businesses operating in low- and moderate-income neighborhoods according to the SBA. Many of these businesses couldn't secure loans until very late in the program. Setting a PPP threshold will ensure that the Small Business Grant Program will reach the companies that received the least amount of assistance previously.

- B. Cash grants for GIG workers (independent contractors who typically do short-term work for multiple clients) that couldn't obtain unemployment or qualify for PPP. According to the US Chamber of Commerce, 1 in 10 workers utilize GIG work as their primary source of income. Many don't receive benefits due to the structure of these types of jobs. Examples of GIG workers include Freelancers, rideshare drivers, food delivery drivers, creative workers, web designers, bartenders, actors, musicians, etc.
- C. A project, titled "Breakthrough" fosters access to a network of evidence-based clinical services for youth ages 9 to 16 with two or more involuntary psychiatric hospitalizations. Family navigation services are provided to each youth/family, in the community for approximately eighteen to twenty-four months, based on the needs of the family. Embrace Families, the lead Child Welfare Organization for Orange County, employs the Family Navigators and manages the pool of funds for family financial assistance. Two additional Navigators will be hired for this project and will serve 40 families per year.
- D. People living without basic shelter are at high risk for COVID-19 infection due to limited access to the preventive measures recommended by (CDC), including handwashing, home isolation, avoiding high touch surfaces, and rapid access to health care to help prevent an outbreak. Funding will include an expansion of homeless outreach to outer areas of Orange County and will include case management, connection to medical, mental health and housing resources. Outreach to the more rural settings of Orange County has been identified as gaps in the continuum of care in homeless system. Services are rooted in evidence-based practices.
- E. According to the Administration for Children and Families, one in six childcare jobs have been lost during the pandemic, and turnover rates for child care workers is high. The inability of providers to recruit and retain a high-quality workforce disrupts the stable relationships between children and providers that is important to child development and wellbeing. Funding will provide financial relief to childcare providers to help defray unexpected business costs associated with the pandemic, and to help stabilize their operations so that Early Head Start centers may continue to provide care as they have faced increase in staff turnover and a more competitive job market during the pandemic.
- F. During the COVID-19 public health emergency, food insecurity grew exponentially. Second Harvest of Central Florida reports that food distribution exceeded the prior year by over 1 million pounds per month. Funding will provide support for Bring Hope Home, Mobile Drop and to expand partner feeding capacity building. Bring Hope Home provides both fresh produce and non-perishable food items delivered to the homes of seniors, homebound individuals, people with a disability and those in the high-risk group for contracting coronavirus. Mobile Drop provides fresh produce and other nutritious food through feeding programs in Orange County. The Partner Feeding Capacity Building project will increase the flow of fresh fruit and vegetables from Florida farmers and other sources by expanding refrigeration capacity.
- G. Expansion of community mental health and identified gaps in the current available mental health services in Orange County. All these services are rooted in evidence-based practices.
- H. Expansion of homeless prevention and diversion for Orange County residents. Even with a temporary moratorium on evictions, the number of families and individuals seeking rental assistance because of loss of employment or lack of employment and loss of housing due to

COVID-19 has increased. Rapid Rehousing, an evidence-based intervention, will provide short-term case management and assistance to families and individuals.

- I. Expansion of use of evidence-based practices in education settings for children/youth in Orange County experiencing social, emotional, and mental health distress that has been exacerbated by COVID-19. Researchers from the University of Central Florida will rigorously evaluate the effectiveness of services and related youth and family outcomes utilizing evidence based assessment tools such as CDI2- Clinical Depression Inventory 2 (age 7 and above); CBCL – Child Behavior Checklist- preschool and school aged (parent) and Youth Self Report (YSR)(age 11 and 12) and Teacher Report Form (TRF) (Teacher), the LSDQ- Loneliness and Social Dissatisfaction Questionnaire; and LACA -Loneliness and Aloneness Scale for Children and Adolescents.
- J. Broadband installations will be placed in marginalized areas of the County as the installations will be expected in LMI designated addresses. Furthermore, it is expected that these same residents were adversely affected by the COVID-19 pandemic, with already earning very low/low wages and coming from industries – such as hospitality/tourism- which was most affected by the pandemic.

Performance Report

Orange County has utilized the American Rescue Plan Act funding to continue to bring the COVID-19 pandemic under control and address the needs of the residents, families and neighborhoods disadvantaged and impacted by the COVID-19 public health emergency by successfully accomplishing the following:

- A. Small Business program has focused on partnering with multiple local agencies to assist small business with grants that can be used towards rent or mortgage, payroll, utility costs or safety improvements tied to the COVID pandemic. Partnerships are being formed to implement nonprofit technical assistance to prepare local nonprofits the ability to work with the County as well as other local municipalities.
- B. All efforts have begun to expand and create social and community services to serve the homeless and those residents in need of prevention, early intervention, and enhanced mental health services. To address the food insecurity the county has partnered with Second Harvest Food Bank to provide support for mobile drops and to expand local partner feed capacity building.
- C. To address the health and public safety of the residents, created by the COVID-19 emergency health pandemic, testing sites were strategically positioned throughout the county to provide free testing for those who felt they may have contracted the disease. Multiple vaccination sites were established in conjunction with the State Health Department. The county has secured the necessary personal protective equipment supplies to respond to the community's needs to help residents to stay safe.
- D. Projects are underway to address the county's broadband infrastructure needs. It is the county's intent to have broadband installations placed in marginalized residential areas of the County and it is expected that these same residents, who were adversely affected by the COVID-19 pandemic, would benefit the greatest. An estimated 1200 homes are targeted for

these projects, bringing fixed and mobile data to county residents. Construction is expected to begin in October 2022.

- E. In an effort to provide reliable water service to the residents of orange county, projects are in design to extend water service to the south-west portion of Bithlo rural area and to sections of east orange county. As the project progresses, community meetings will be held, and an email address will be provided for public comments.
- F. To aid the county in fiscal sustainability and ensure continued core county services, multiple revenue recovery investments are underway. Departments are in talks regarding land acquisition for Fire Stations #32 and #80 while the Fire Rescue Emergency Operations Center renovations are in the bidding process. The build process for the Fire Heavy Equipment project has initiated. The property for the Public Safety Radio Tower has been identified and soil tests have been conducted for environmental evaluations.

Project Inventory

PUBLIC HEALTH

PROJECT 8621: COVID-19 Vaccination

FUNDING AMOUNT: \$3,922,000

PROJECT EXPENDITURE CATEGORY: 1.1;
COVID-19 Vaccination

MANAGING DEPARTMENT: Health Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding will support continued COVID-19 vaccination efforts for Orange County residents in order to contain and mitigate the spread of COVID-19. Orange County will offer COVID-19 vaccines at no cost throughout the community to decrease the spread of COVID-19. To promote equitable outcomes, the County has established several vaccination sites in and near qualified census tracts. This is made possible with the collaboration of the Florida Department of Health in Orange County.

designed to debunk vaccine myths, highlight trusted voices in the community, and encourage residents to get vaccinated and become advocates.

USE OF EVIDENCE

Output Measures

- Points of access for vaccination in Qualified Census Tracts
- Vaccination rate for eligible residents

Outcome Measures

- Number of vaccinations
- Increased vaccination rates in qualified census tracts

PERFORMANCE REPORT

The County has expanded its services through this funding to include COVID-19 vaccinations for inmates at Orange County Jail.

PROJECT 8620: COVID-19 Testing

FUNDING AMOUNT: \$18,921,012

PROJECT EXPENDITURE CATEGORY: 1.2;
COVID-19 Testing

MANAGING DEPARTMENT: Health Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding will support the County’s continued efforts to combat the widespread presence of the COVID-19 virus within our community. Currently, the County is offering PCR/molecular and rapid/antigen COVID-19 testing for all Orange County residents.

Through our public awareness campaign to ensure residents are information of the multiple testing options offered throughout the County, we can identify positive cases and mitigate the spread of COVID-19. Testing is currently being offered at no cost seven days a week from 9am to 5pm in or near qualified census tracts.

USE OF EVIDENCE

Output Measures

- Testing availability
- Positivity rates

Outcome Measures

- Number of tests completed
- Decreased transmission rates

PERFORMANCE REPORT

The County has expanded its services through this funding to include COVID-19 testing for inmates at Orange County Jail.

PROJECT 8622: Personal Protective Equipment

FUNDING AMOUNT: \$450,000

PROJECT EXPENDITURE CATEGORY: 1.5;
Personal Protective Equipment

MANAGING DEPARTMENT: Health Services

EXISTING OR NEW PROJECT: Existing

USE OF EVIDENCE

Output Measures

- Quantity of PPE distributed

Outcome Measures

- Decreased transmission rates

PROJECT OVERVIEW

The Orange County Health Services Department will utilize funding to purchase personal protective equipment (PPE) such as hand sanitizer, masks, and gloves. Staff will distribute PPE at all testing locations, which are located in or near qualified census tracts. In addition to testing site locations, the Health Services Department will supply PPE for distribution at different community events throughout the County.

PROJECT 8611: Adult Mental Health
Community Expansion

FUNDING AMOUNT: \$5,000,000

PROJECT EXPENDITURE CATEGORY: 1.12;
Mental Health Services

MANAGING DEPARTMENT: Community and
Family Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding will include an expansion of community mental health and identified gaps in the current available mental health services in Orange County. All these services are rooted in evidence-based practices. These gaps would include the following projects that will address mental health concerns that have been exacerbated by COVID-19:

- Peer Respite for Mental Health
- Peer Respite for the Homeless with Mental Health
- Certified Peer Respite Training
- Expansion of Residential Mental Health Services
- Increase of Outpatient Mental Health Services
- Mental Health Care for LGBTQ+ Community

All projects listed are a result of an extensive community gaps analysis during the first year of COVID-19 and that are currently being reviewed in Mayor Demings Mental and Behavioral Health System of Care Community Analysis. All these services are to serve individuals with mental health concerns and that are often marginalized and uninsured or under insured.

USE OF EVIDENCE

Output Measures:

- Number and demographics of individuals served (unduplicated)

Outcome Measures:

- Reduction in deep end, inpatient mental health services
- Participants will report overall improved mental health

PERFORMANCE REPORT

Mental Health services have been given at the LGBT + Center Orlando to over 300 citizens. Starting in June 2022, a Peer Support Specialist began having individual and one-on-one group sessions from the Grand Avenue Economic Community Development Corporation.

PROJECT 8608: Expansion of Community Substance Abuse Services

FUNDING AMOUNT: \$1,000,000

PROJECT EXPENDITURE CATEGORY: 1.13; Substance Use Services

MANAGING DEPARTMENT: Community and Family Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding will support an expansion of community substance abuse services and identified gaps in the current available substance abuse services in Orange County. All of these services are rooted in evidence-based practices. These gaps would include the following projects, in collaboration with a public provider, that will address substance abuse concerns that have been exacerbated by COVID-19.:

- Expansion of Residential Substance Abuse Services for youth and adults who are uninsured and under insured
- Increase of inpatient Detoxification Services for adults who are uninsured and under insured
- Expansion of Medicated Assistance Treatment (MAT) for adults

All projects listed were a result of an extensive community gaps analysis during the first year of COVID-19 and that are currently being reviewed in Mayor Demings Mental and Behavioral Health System of Care Community Analysis. All these services are to serve individuals with substance abuse concerns and that are often marginalized and uninsured or under insured. Outcomes are intended to close the identified gaps.

USE OF EVIDENCE

Output Measures:

- Number and demographics of individuals served (unduplicated)

Outcome Measures:

- Reduction in deep end, inpatient services and substance use
- Participants will report overall improved health

PERFORMANCE REPORT

This project has not started; it is currently in the process of finalizing the request for proposals.

NEGATIVE ECONOMIC IMPACTS

PROJECT 8614: Food Bank

FUNDING AMOUNT: \$10,000,000

PROJECT EXPENDITURE CATEGORY: 2.1;

Household Assistance: Food Programs

MANAGING DEPARTMENT: Community and Family Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding will provide support for Bring Hope Home, Mobile Drop, and to expand the Partner Feeding Capacity Building program. Bring Hope Home provides fresh produce and non-perishable food items delivered to the homes of seniors, homebound individuals, the disabled and those in the high-risk group for contracting coronavirus. Mobile Drop provides fresh produce and other nutritious food through feeding programs in Orange County. The Partner Feeding Capacity Building project will increase the flow of fresh fruit and vegetables from Florida farmers and other sources by expanding refrigeration capacity. The funds would be deployed in a manner that effectively enables Orange County partner agencies to access food for their feeding programs at no cost to them paired

with direct home delivery to Orange County residents unable to access the food pantries. There will also be an emphasis on communities of color.

USE OF EVIDENCE

Output Measures:

- Number of meals provided
- Number of residents receiving food relief
- Number of new community partnerships

Outcome Measures:

- Number and percentage of community partner feeding programs that demonstrate increased capacity to serve community residents

PERFORMANCE REPORT

Bring Hope Home (BHH), Food Distribution, and Mobile Food Drops took place this month. Over 5,000 individuals were provided food through Bring Hope Home and over 50 mobile drops performed. Under the direction of Second Harvest Food Bank of Central Florida, Inc., Public Ally continued work and there has been two (2) new BHH Coordinators added that started at the end of May 2022.

PROJECT 8606: Homeless Diversion/
Prevention – Rental Assistance

FUNDING AMOUNT: \$500,000

PROJECT EXPENDITURE CATEGORY: 2.2;
Household Assistance: Rent, Mortgage, and
Utility Aid

MANAGING DEPARTMENT: Community and
Family Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding will support an expansion of homeless prevention and diversion for Orange County residents. Even with a temporary moratorium on evictions, the number of families and individuals seeking rental assistance because of loss of employment or lack of employment and loss of housing due to COVID-19 has increased. Rapid Rehousing, an evidence-based intervention, will provide short-term case management and assistance to families and individuals for:

- Short term rental assistance for new moves following loss of prior dwelling
- Utility Assistance
- Deposits
- All activity to be documented in HMIS

- Possible partners include Coalition for the Homeless, Catholic Charities, Salvation Army

USE OF EVIDENCE

Output Measures:

- Number and demographics of individuals served (unduplicated)
- Average cost of assistance

Outcome Measures:

- Number of participants diverted from homelessness
- Number of participants admitted to shelter
- Number of evictions prevented
- Number of foreclosures prevented
- Number of participants that become homeless

PERFORMANCE REPORT

This project is still in the planning phase between Orange County's legal team and vendor, Coalition for the Homeless.

PROJECT 8607: Wayne Densch Community Center

FUNDING AMOUNT: \$500,000

PROJECT EXPENDITURE CATEGORY: 2.22;

Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

MANAGING DEPARTMENT: Community and Family Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

This will fund the construction of a community center located on the property of the Wayne Densch Apartments in Eatonville, Florida. The funding will allow for implementation of new programs in an underserved community that will outlast the physical impact of COVID-19 and provide an array of mental health and substance abuse services including access to healthcare and occupational therapy, as well as licensed mental health professionals, case management, and peer support staff. In addition, the community center will provide space for recreational activities to allow for safe interaction among peers, support groups, meal support, and access to technology, employment services, financial literacy classes and a peer lead atmosphere.

All of which will lessen the residents' social isolation and threat of returning to homelessness. The services provided by the community center will be open to all residents of Wayne Densch Apartments in addition to qualifying members of the surrounding community contingent upon capacity.

USE OF EVIDENCE

Outcome Measures:

- To create a space to provide supportive services to the severely mentally ill and other individuals dealing with mental health and/or substance use disorders.

PERFORMANCE REPORT

This project has not yet started; a contract is still in the planning phase with Ability Housing, an organization that specializes in providing high-quality, community-inclusive, and affordable rentals in Florida

PROJECT 8612: Job Training and Retraining

FUNDING AMOUNT: \$10,300,000

PROJECT EXPENDITURE CATEGORY: 2.10;
Job Training Assistance (e.g., Sectoral job-
training, Subsidized Employment,
Employment Supports or Incentives)

MANAGING DEPARTMENT: Community and
Family Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding will allow Orange County to provide a comprehensive suite of new employment and retraining services for residents whose careers were negatively affected by the COVID-19 pandemic. This initiative will re-train residents whose jobs were eliminated, or hours were significantly reduced, into new career paths of similar or higher wages.

The initiative will seek several educational partners and external organizations' assistance in resident and employer outreach, as well as work directly with nonprofit organizations who represent large memberships of human resource management departments and potential employers throughout the County, who

previously have not partnered on similar initiatives.

USE OF EVIDENCE

Output Measures:

- Outreach to a minimum of 8,000 residents
- Provide workforce Services to a minimum of 2,500 residents
- Improved access to career, training, and employment information

Outcome Measures:

- 80% of those in workforce services will complete programming
- 80% of residents will become employed
- 50 % will earn hourly wages of \$15 per hour or more
- A minimum of three new post-secondary programs utilizing modeling and simulation technology

PERFORMANCE REPORT

The Central Florida Regional Workforce Development Board, Inc., has diligently moved forward with initiatives and continues to provide services in the community; these services include job fairs, recruitment, job placement, and employer development and assessment. The funding is

encumbered at 10% and objectives have been achieved at 20%. It is anticipated that greater activity will occur in the next quarter as vocational schools open.

PROJECT 8601: Small Business Grants

FUNDING AMOUNT: \$21,832,715

PROJECT EXPENDITURE CATEGORY: 2.29;
Small Business Economic Assistance
(General)

MANAGING DEPARTMENT: County
Administration

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding will support a small business cash grant program for companies that have a commercial location and are located within the County. If a company meets the eligibility criteria, they would receive a \$10,000 grant that can be used towards rent or mortgage, payroll, utility costs or safety improvements tied to the COVID pandemic.

The Small Business Grant Program will focus on companies that were only able to obtain \$50,000 or less in the Federal PPP program loan. Under the PPP program, \$133B, or 25%, of PPP funding had gone to companies in economically disadvantaged areas known as HUB business zones and 27% went to businesses operating in low- and moderate-

income neighborhoods according to the SBA. Setting a PPP threshold will ensure that the Small Business Grant Program will reach the companies that received the least amount of assistance previously.

We intend to use our existing list of applicants from the CARES act programs as well as our Communications Team. We will also work with our community chamber, consul and technical service provider networks to help communicate the program to the entire county.

USE OF EVIDENCE

Output measures

- Negative COVID impact
- Physical address, District
- Demographics
- Number of employees

Outcome Measures

- Number of businesses assisted
- Percentage of minority and woman-owned businesses (67% for CARES funding)
- Percentage of business assisted by District

PROJECT 8600: Micro Grant Home-Based Program

FUNDING AMOUNT: \$3,000,000

PROJECT EXPENDITURE CATEGORY: 2.29; Small Business Economic Assistance (General)

MANAGING DEPARTMENT: County Administration

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding will support a small business cash grant program for Home-Based Businesses without a commercial location would be eligible for a grant in the amount up to \$3,000. The Micro Grant for Home-Based Businesses Program will be available for companies that have not received any PPP funding through the Federal program.

We intend to use our existing list of applicants from the CARES act programs as well as our Communications Team to market the grants. We will also work with our community chamber, consul and technical service provider networks to help communicate the program to the entire county.

USE OF EVIDENCE

Output measures

- Negative COVID impact
- Physical address, District
- Demographics
- Number of employees
- Software program can report on demographics, location/residence, type of business, etc.

Outcome Measures

- Number of Businesses granted
- Percentage of minority and woman-owned businesses (67% for CARES funding)
- Percentage by District

PROJECT 8603: Small Business Assistance - Nonprofit Technical Assistance

FUNDING AMOUNT: \$4,000,000

PROJECT EXPENDITURE CATEGORY: 2.34; Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted

MANAGING DEPARTMENT: County Administration

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Program will be administered by community partner, *Rollins College's Edyth Bush Institute for Philanthropy and Nonprofit Leadership (EBI)*. This program will prepare local nonprofits, meeting specific eligibility criteria, to pursue partnerships with the County as well as other local municipalities. The program would be to ensure the continued vibrancy of the sector that serves the citizens of Orange County. We envision further expanding and developing relationships with nonprofits in the years to come, specifically to support and elevate small sized nonprofits and/or nonprofits that are led by "socially and economically disadvantaged individuals" while also

elevating the sustainability of mature nonprofits.

EBI currently offers workshops, certificates, coaching and other custom programs. There are 6,617 nonprofits in Orange County with over 58,000 employees. EBI would utilize their list of existing Orange County nonprofits to target the marketing towards these groups. Orange County would also work with various economic development partners and internal departments to help communicate the program broadly.

USE OF EVIDENCE

Output measures

- Defines specific revenue thresholds to build pool of candidate nonprofits
- Physical address, District
- Demographics

Outcome Measures

- Service 261 nonprofits by December 2024
- Percentage of minority and woman-owned nonprofits assisted
- Percentage of business assisted by District

PROJECT 8602: Small Business Assistance -
Gig Worker Grant Program

FUNDING AMOUNT: \$3,000,000

PROJECT EXPENDITURE CATEGORY: 2.37;
Other Economic Support

MANAGING DEPARTMENT: County
Administration

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding will provide cash grants for Gig workers (independent contractors who typically do short-term work for multiple clients) that couldn't obtain unemployment or qualify for PPP. Grants are limited to \$1,400 per worker per ARP guidelines. According to the US Chamber of Commerce, 1 in 10 workers utilize Gig work as their primary source of income. Many don't receive benefits due to the structure of these types of jobs. Examples of Gig workers include; Freelancers, rideshare drivers, food delivery drivers, creative workers, web designers, bartenders, actors, musicians, etc.

Orange County has worked with various groups in the community to get and understanding of the challenges currently

facing Gig workers in various industry groups. Working with the Greater Orlando Performing Arts Relief (GOPAR) to review the results of an industry survey they have conducted to determine the challenges of their workforce during the COVID pandemic. Also reaching out to various other industry associations representing Gig workers.

USE OF EVIDENCE

Output measures

- Gig workers must show loss due to COVID impact
- Physical address, District
- Demographics
- Report on demographics, location/residence, type of business, etc.

Outcome Measures

- Number of Gig workers awarded
- Percentage of disadvantaged and minority Gig workers
- Percentage of Gig workers assisted by District

SERVICES TO

DISPROPORTIONATELY IMPACTED

COMMUNITIES

PROJECT 8613: Childcare

FUNDING AMOUNT: \$544,756

PROJECT EXPENDITURE CATEGORY: 2.14;

Education Assistance: Early Learning

MANAGING DEPARTMENT: Community and Family Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding will provide financial relief to child care providers to help defray unexpected business costs associated with the pandemic, and to help stabilize their operations so that Early Head Start centers may continue to provide care as they have faced increase in staff turnover and a more competitive job market during the pandemic. Funding will enhance recruitment efforts, by allowing potential scholarship to new hires to take the state mandated 45- hour training, as well as the Infant/Toddler Child Development Associate (CDA), that must be completed before entering an Early Head Start classroom. In

addition, funding will also allow the organization to adjust wage rates of the teacher assistant and family advocate positions to remain competitive. This should include both directly operated classrooms as well as increasing the daily payment rate to subcontracting providers to pass the increase down to instructional staff.

USE OF EVIDENCE

Output Measures

- Number of program participants completing 45 hours of training
- Number of teacher assistants receiving a wage increase
- Number of family advocates receiving a wage increase

Outcome Measures

- Number and percentage of program participants who qualify to receive a job in Early Head Start

PERFORMANCE REPORT

The Community Coordinated Care for Children, Inc are in the process of choosing CDA providers for both in-person and online classes.

PROJECT 8618: Childcare Services – Academic Services

FUNDING AMOUNT: \$1,000,000

PROJECT EXPENDITURE CATEGORY: 2.25; Addressing Educational Disparities: Academic, Social, and Emotional Services

MANAGING DEPARTMENT: Community and Family Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding will provide financial relief to providers to help defray unexpected business costs associated with the pandemic, and to help stabilize their operations so that they may continue to provide care as they face less revenue and higher expenses during the pandemic. Funding will provide staff support to provide literacy, STEM, and academic supports to address profound learning loss.

During the COVID-19 public health emergency, youth attending afterschool programs have demonstrated that they have experienced trauma and stress that impacts mental health. This funding will also provide for investments in mental health supports

for youth via contracts for trauma-informed therapist(s) to treat the chronic emotional and behavioral issues that afflict Orange County youth. Many low-income and minority students were disproportionately served by remote or hybrid education during the pandemic and lacked the resources to participate fully in remote schooling or live in households without adults available throughout the day to assist with online coursework. It is anticipated that this funding will target these youth.

USE OF EVIDENCE

Output Measures

- Number receiving academic supports
- Number receiving mental health supports

Outcome Measures

- Number and percentage showing improvement in academic
- Number and percentage showing improvement in emotional and behavior issues

PERFORMANCE REPORT

This project has not yet started, and no vendor has been chosen.

PROJECT 8609: Supporting Child/Youth Mental Health in Education Systems

FUNDING AMOUNT: \$500,000

PROJECT EXPENDITURE CATEGORY: 2.26; Addressing Educational Disparities: Mental Health Services

MANAGING DEPARTMENT: Community and Family Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding will be utilized for an expansion of evidence-based practices in education settings for children/youth in Orange County experiencing social, emotional and mental health distress that has been exacerbated by COVID-19. Through partnerships with the University of Central Florida (UCF) and Orange County Public Schools (OCPS), and private entities (Disney, Full Sail University, Nemours Children’s Hospital, Advent Health Systems, etc.) the following projects will be implemented:

- Virtual Reality Playground - a virtual reality playground in which school aged children, ages 3-14
- CHERISH Program - promotes children's emotional health and academic readiness.

- Sources of Strength - A best practice youth suicide prevention project.

Services will be embedded in schools experiencing higher-incidences of mental health symptomology as evidenced by incidents of school suspensions, expulsions, crisis response, arrests, and psychiatric hospitalizations.

USE OF EVIDENCE

Output measures

- Number served
- Number with increased access to evidence-based practices
- Increased use of Peer Leaders in school environments

Outcome measures

- Improved mental health functioning for youth
- Improved social and emotional development for young children
- Increased youth-adult connects

PERFORMANCE REPORT

This project has not yet started; a request for proposal is in process.

PROJECT 8617: Childcare Services – Aid to High Poverty Districts

FUNDING AMOUNT: \$8,500,000

PROJECT EXPENDITURE CATEGORY: 2.24; Addressing Educational Disparities: Aid to High-Poverty Districts

MANAGING DEPARTMENT: Community and Family Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding will provide financial relief to child care providers to help defray unexpected business costs associated with the pandemic, and to help stabilize their operations so that they may continue to provide care as they face less revenue and higher expenses during the pandemic.

Funding will expand access to child care assistance by supporting families who earn less than 300% of federal poverty guidelines and are not eligible for current School Readiness vouchers, provide a supplement above the current School Readiness payment to offset the continued cost of COVID, equip child care providers with

technology, and provide training and professional development opportunities to child care owners, early learning entrepreneurs, directors, family child care home providers, etc., aimed to strengthen financial skills and build business acumen in support of quality child care for Orange County’s families.

USE OF EVIDENCE

Output Measures

- Number of child care slots provided to families earning less than 300% of federal poverty guidelines
- Number of supplements provided to child care centers
- Number and types of technology purchased
- Number of child care providers, directors, entrepreneurs trained

Outcome Measures

- Number and percentage of participants attending trainings
- Number and percentage of child care providers that increased their enrollment

PERFORMANCE REPORT

The Orange County School Readiness Coalition, Inc launched project activities the second week of June 2022. During the second week of June, more than 1,100 families received funding notifications to begin the enrollment process. As families submitted the required eligibility documentation, staff reviewed and approved children for enrollment at a School Readiness approved provider of their choice. By the end of June, 48 children were enrolled into the project.

PROJECT 8616: Breakthrough

FUNDING AMOUNT: \$500,000

PROJECT EXPENDITURE CATEGORY: 2.13;
Healthy Childhood Environments: Services
to Foster Youth or Families Involved in Child
Welfare System

MANAGING DEPARTMENT: Community and
Family Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding will be used to improve access to community-based services for youth and families involved in or at risk of involvement in Child Welfare systems due to recurrent psychiatric hospitalizations by providing “Family Navigators” (peer support service) and need-based financial assistance. The need and demand for these types of services and interventions has been exacerbated by COVID-19.

The project “Breakthrough” fosters access to a network of evidence-based clinical services for youth ages 9 to 16 with two or more involuntary psychiatric hospitalizations. Family navigation services are provided to each youth/family, in the community for approximately eighteen to twenty-four

months, based on the needs of the family. Embrace Families, the lead Child Welfare Organization for Orange County partners on this project.

USE OF EVIDENCE

Output Measures

- Number of youth and families served
- Number of youth and families with increased access to evidence-based practices
- Number of youth and families receiving need based financial assistance

Outcome measures

- Improved family functioning
- Decreased parental stress
- Diversion from child welfare/families remain intact
- Reduction in psychiatric hospitalizations
- Improved mental health functioning for youth

PERFORMANCE REPORT

This project has not yet started; a contract is still in the planning phase with Embrace Families, a social services organization in Central Florida.

PROJECT 8619: Childcare Services – Healthy Childhood

FUNDING AMOUNT: \$254,500

PROJECT EXPENDITURE CATEGORY: 2.37;
Economic Impact Assistance: Other*^

MANAGING DEPARTMENT: Community and Family Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

In response to the COVID-19 pandemic funding will be used to provide community-based family support services to pregnant and parenting families. Programming will be designed to promote the well-being of children and families that will increase the strength and stability of families (including adoptive, foster, and extended families); increase parents' confidence and competence in their parenting abilities; afford children a stable and supportive family environment; and help them to identify where improvement is needed and to obtain assistance with respect to matters such as child development, family budgeting, coping with stress, health, and nutrition.

Funding will improve access to such services via home visits and/or mobile units.

Information and referral services will be provided to encourage the healthy growth, nutrition, and development of children age newborn to three. The provision of basic essentials will be afforded to eligible families who are experiencing Social Determinants of Health that may hinder their ability to provide basic essentials for their children.

USE OF EVIDENCE

Output Measures

- Number and demographics of individuals served (unduplicated)

Outcome Measures

- Number and percentage of participants will increase their knowledge of community resources
- Number and percentage of participants will increase their competence in parenting abilities

PERFORMANCE REPORT

This project has not yet started; however, a contract is currently in the works with Central Florida Diaper Banks. Diaper Bank's mission as an organization is to assist families in the Central Florida community by providing diapers to their infants and toddlers that are in need.

PROJECT 8610: Homelessness

FUNDING AMOUNT: \$2,000,000

PROJECT EXPENDITURE CATEGORY: 2.16;
Long-term Housing Security: Services for
Unhoused Persons

MANAGING DEPARTMENT: Community and
Family Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding will support an expansion of homeless outreach to outer areas of Orange County and will include case management, connection to medical, mental health and housing resources. Outreach to the more rural settings of Orange County has been identified as gaps in the continuum of care in homeless system. Services are rooted in evidence-based practices. These gaps would include the following projects that will address homelessness, medical risk and mental health concerns that have been exacerbated by COVID-19:

- HOPE Team Expansion Pilot and the
- Case Management at Drop In Center

This project will support Orange County residents that are homeless and/or impoverished accessing resources with

community partners. Nationally, over 50% of unsheltered homeless are tri-morbid. The goal of these projects is to connect the vulnerable to resources to include medical, housing, and other needed community resources as well as preventing the spread of COVID-19.

USE OF EVIDENCE

Output Measures

- Number and demographics of individuals served (unduplicated)

Outcome Measures

- Number of participants housed
- Number of participants that will report overall improved mental health
- Number of participants vaccinated
- Number of participants tested

PERFORMANCE REPORT

Through this funding, the Samaritan Resource Center has provided mental health counseling and employment services to 120 citizens. The Clean the World Foundation, starting in December 2021, has helped over 300 citizens by providing access to mobile shower units, WASH (Water, Sanitation, and Hygiene) educational services, and COVID-19 testing & vaccinations.

INFRASTRUCTURE

PROJECT 8630: Bithlo Rural Area Water-Phase 1 West

FUNDING AMOUNT: \$3,880,000

PROJECT EXPENDITURE CATEGORY: 5.11;
Drinking water: Transmission & distribution

MANAGING DEPARTMENT: Utilities

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

This project will extend water service to the south west portion of Bithlo Rural Area, south of SR 50 and west of N. 3rd Street to provide central water to 337 Low/Mod income single family residential parcels.

The project will serve all single-family residential parcels within the service area. The project area is a Low/Mod income area. Notices of upcoming project will be distributed to all single-family residents of the project area. Community meetings will be held to inform residents of the project. Community meetings will be held and, an email address will be provided for written comments.

USE OF EVIDENCE

Outcome Measures

- Number of 337 Low/Mod income single family residential parcels receiving central water.

PERFORMANCE REPORT

Construction for this project has not currently started; the project has recently completed the preliminary design report (PDR) and is moving into final design phase. Construction is expected to begin October of 2023.

PROJECT 8633: Lake Downey Drive and Frankel Street Water Main Extension

FUNDING AMOUNT: \$820,000

PROJECT EXPENDITURE CATEGORY: 5.11; Drinking water: Transmission & distribution

MANAGING DEPARTMENT: Utilities

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

The project would extend water service to two (2) residential streets in east Orange County, Frankel Street and Lake Downey Drive. Frankel Street is located north of Dean Creek Lane and east of Dean Road and will provide central water to 15 Low/Mod income single family residential parcels. Lake Downey Drive is located south of Flowers Avenue and east of Dean Road and will provide central water to 19 Low/Mod income single family residential parcels.

The project will serve all single-family residential parcels within the service area. The project area is a Low/Mod income area. Notices of upcoming project will be distributed to all single-family residents of the project area. Community meetings will be held to inform residents of the project.

USE OF EVIDENCE

Outcome measures

- Making central water available to 34 Low/Mod income single family residential parcels.

PERFORMANCE REPORT

Construction for this project has not currently started; the project has recently completed the preliminary design report (PDR) and is moving into final design phase. The expected construction start date is July 2023.

PROJECT 8632: Mobile Broadband

FUNDING AMOUNT: \$68,000

PROJECT EXPENDITURE CATEGORY: 5.16;
Broadband: “Last Mile” projects

MANAGING DEPARTMENT: County
Administration/Information System and
Services

EXISTING OR NEW PROJECT: New

IN A QUALIFIED CENSUS TRACT: No

PROJECT OVERVIEW

Orange County intends to make new mobile broadband infrastructure deployments where there currently are none, especially to areas of the County where low to moderate income residents live and/or work. This initiative will include mobile assets to support residents, small businesses, churches, assisted living facilities and/or municipality facilities.

Infrastructure installations addressing these identified areas of the County will be prioritized over exclusive 5G deployments (i.e. 4G is acceptable). It is intended for these mobile telecom investments to be placed in marginalized areas of the County as the installations will be expected in LMI designated addresses. Furthermore, it is

expected that these same residents were adversely affected by the COVID-19 pandemic, with already earning very low/low wages and coming from industries – such as hospitality/tourism- which was most affected by the pandemic.

USE OF EVIDENCE

Outcome Measures

- Closing gaps in access to education, health, business, or other quality of life aspects where tele-capabilities are required.

PERFORMANCE REPORT

Through Ookla, LLC, software has been used by a third-party technical database to determine areas of Orange County that need to be augmented for better quality mobile networks. This will allow for a better understanding to which residents and areas need the infrastructure and/or improved broadband performance.

PROJECT 8631: Fixed Broadband

FUNDING AMOUNT: \$7,405,160

PROJECT EXPENDITURE CATEGORY: 5.16;

Broadband: “Last Mile” projects

MANAGING DEPARTMENT: County Administration/Information System and Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Orange County intends to prioritize fixed broadband infrastructure deployment where there currently is none. This initiative will include main fixed assets leading directly to homes and/or businesses for “last mile” service. After new fiber and/or co-axial installations have been fully realized in the County, remaining funding will be utilized to target fixed asset upgrade needs throughout low/median income areas of the County.

The intended outcome is for every eligible residential address, regardless of occupation at the time of installation completion, to have “last mile” broadband infrastructure where there previously was no infrastructure. Furthermore, it is expected that these same residents were adversely affected by the COVID-19 pandemic, with

already earning very low/low wages and coming from industries – such as hospitality/tourism- which was most affected by the pandemic.

USE OF EVIDENCE

Output Measures

Outcome Measures

- Gaps in access closed

PERFORMANCE REPORT

This project will be done in two phases: (1) Design & Engineering and (2) Construction & Operations. A consultant has completed data gathering for Phase 2 and will be preparing the details and scope for the RFP for design, as well as engineering of the Anchor Institution Fiber Optic Network. An RFP for ‘Service Provider’ for this project has been issued with the decision expected in August of 2022 and construction expected to begin by November of 2022.

REVENUE REPLACEMENT

PROJECT 8623: Personal Protective Equipment Warehouse Improvement

FUNDING AMOUNT: \$900,000

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: Health Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding will be utilized for the renovation of the County's PPE Warehouse. The warehouse will store the county's stockpile of PPE and other related emergency equipment for the COVID-19 pandemic and other public health emergencies. The renovation of this warehouse will ensure county residents have access to PPE irrespective of their income.

Local hospital representatives were elicited for feedback on what types of PPE should be stored in the warehouse, in addition to nursing homes, Federally Qualified Health Centers, Corrections, Medical Clinic, and other healthcare organizations.

USE OF EVIDENCE

Output Measures

- Quantity of PPE stockpiled

Outcome Measures

- Distribution quantities

PROJECT 8646: Digital Infrastructure Upgrade

FUNDING AMOUNT: \$425,000

PROJECT EXPENDITURE CATEGORY: 6.1; Provision of Government Services

MANAGING DEPARTMENT: Community and Family Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

This project proposes an upgrade to all digital infrastructure at Orange County's 12 community centers managed by Orange County Community Action Division. The centers are one-stop centers for delivery and referral to social services.

The community centers are located in Orange County's low-income census tracts and provide access to social services, computer labs and goods/services to support families. Each center will assess the needs of residents to ensure that desired services are provided and incorporated into the delivery of online and computer services.

USE OF EVIDENCE

Outcome Measures

- Increase the ability of centers to provide digital and computer services to low income and underserved populations thereby reducing disparities in access to digital or online applications for services.

PROJECT 0797: Fire Station #80

FUNDING AMOUNT: \$6,000,000

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: Administrative
Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

The project is for the construction of a 3-Bay Fire Station to replace the existing station located at 1841 Bonnevill Dr, Orlando, FL 32826. The current station is a prefabricated metal building constructed in 1973. This building has exceeded its functional lifespan and no longer provides an optimal working and living environment for first responders. The design for the new fire station #80 was funded from Orange County. The project is scheduled to be substantially complete by Spring 2023.

USE OF EVIDENCE

Outcome measures

- Ability to provide fire rescue services to the residents of East Orange County from modern fire station.

PERFORMANCE REPORT

Purchase orders were issued for the construction services, survey work, additional design services, and construction material testing during the quarter. A limited notice to proceed was issued to the construction contractor to prepare submittals for the project.

PROJECT 0798: Fire Station #32 Land Acquisition

FUNDING AMOUNT: \$1,500,000

PROJECT EXPENDITURE CATEGORY: 6.1; Provision of Government Services

MANAGING DEPARTMENT: Fire Rescue

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding for this project will allow the purchase of a 1.71 parcel located at Avalon Road and “New” Hartzog Road for the permanent construction of Fire Station 32. At present, Fire Station 32 is located and operating from a strip mall plaza suite.

The logic to provide emergency services to countywide residents and visitors is predicated on response metrics centered on population density. It is an equitable service delivery model that promotes evidence-based decision-making for where stations are located.

USE OF EVIDENCE

Outcome measures

- Response times to the targeted district and complimenting network areas.

PERFORMANCE REPORT

The process of negotiation between the seller and Real Estate Management has begun; a meeting took place to discuss contract terms and contingencies of the seller to acquire the lot for Fire Station 32.

PROJECT 8640: Fire Heavy Equipment

FUNDING AMOUNT: \$5,000,000

PROJECT EXPENDITURE CATEGORY: 6.1;

Provision of Government Services

MANAGING DEPARTMENT: Fire Rescue

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

This project replaces heavy rolling stock apparatus that have exceeded operational life expectancy by measures of age, miles, and maintenance and repair. The project includes the purchase of (5) fire engines and (2) fire aerial apparatus. The designs meet the current configuration and model of OCFRD's apparatus, lending itself to continuity and standardization. The expected timeline with the project is approximately (1) year from the date the purchase order with the vendor is finalized.

The apparatus will be positioned throughout Orange County's (43) fire stations, which serve a diverse and growing population. The design of the heavy rolling stock apparatus is predicated on a number of best practices, goals to reduce exposure to carcinogens, and internal stakeholders that made up the apparatus committee.

USE OF EVIDENCE

Outcome measures

- (5) fire engines replaced
- (2) fire aerial apparatus replaced

PERFORMANCE REPORT

On December 14th, 2021, the Orange County Board of County Commissioners approved a sole source purchase order for purchase of apparatus.

Other progress updates include the following:

- Build process initiated for fire engines and fire aerial apparatus
- Anticipated delivery date for fire engines is February 2023
- Anticipated delivery date for fire aerial apparatus is October 2023.

PROJECT 8641: Public Works Heavy
Equipment

FUNDING AMOUNT: \$2,800,000

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: Public Works

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Orange County has established a list of heavy equipment items needed for future ventures. With this project, funding is intended to bring inventory up to date regarding new and replacement of Heavy Equipment in the Roads & Drainage Division.

The Public Works department intends to purchase items such as milling machines, pavers, concrete trucks, and sweeper trucks. The purchase of these items will allow Orange County to replace equipment that has exceeded operational life expectancy.

USE OF EVIDENCE

Outcome measures

- Number of equipment purchased

PROJECT 8642: Erect a County – Public Safety Radio Communications Tower

FUNDING AMOUNT: \$2,800,000

PROJECT EXPENDITURE CATEGORY: 6.1; Provision of Government Services

MANAGING DEPARTMENT: Information System and Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Orange County current owns and operates a Motorola radio communications system supporting public safety 1st responders and many other agencies throughout Orange County. This critical system provides support to law enforcement, police departments, fire departments, hospitals, Corrections, county departments, medical services, LYNX, O.U.C., Convention Center, local, state, and federal agencies, and the Orange County School Board.

Funding will allow the County to secure a property site to erect a new 250' to 290' radio communications tower within the county to provide the best roaming coverage. The needed radio communications equipment will be purchased and installed from this fund.

Antennas and microwave dishes will also be installed to support connectivity to the radio network.

This project serves the community by enabling increased and improved radio communications for 1st Responders who serve the community. This project will also enhance communications in schools and provide mutual aid services for any major incidents at a school. The local transit system known as LYNX, also uses this system which will enhance their capacity to serve the citizens of Orange County.

USE OF EVIDENCE

Output measures

- Obtain the necessary property to develop and install a tower.
- Install a communications shelter.
- Install the Motorola radio equipment and base stations.
- Install the antennas and microwave dishes to connect the site to the existing network.
- Activate the site and test with public safety users.

PERFORMANCE REPORT

- Property identified for tower development and installation.
- August 2022 project for Board approval and signing of lease agreement.
- Purchase order issued for Motorola radio equipment
- Environmental evaluations and pre-activation work underway.

PROJECT 8643: Cyber Security Infrastructure Upgrade, Technology Security Enhancements

FUNDING AMOUNT: \$2,950,000

PROJECT EXPENDITURE CATEGORY: 6.1; Provision of Government Services

MANAGING DEPARTMENT: Information System and Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

The funding will support major initiatives that will enhance and strengthen Orange County's cyber and electronic security operations and infrastructure county-wide. The investment will greatly increase the County's ability by securing access to the network, the ability to respond to potential threats, safeguard data and facilities, and train our current and future workforce through certifications and specialized training.

With these funds, Orange County will implement and enhance its current Information Security program to protect systems that all Orange County citizens rely on.

USE OF EVIDENCE

Output measures

- Compliance, Prevention and Detection for all cyber activities.

Outcome measures

- A strengthened and enhanced program that can monitor, detect, and respond with agility to cyber incidents.
- An informed staff on cybersecurity.
- Strengthened SCADA systems and networks.
- An enhanced infrastructure that is up-to-date with newest technologies.

PROJECT 8644: Broadband Technology Literacy

FUNDING AMOUNT: \$500,000

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: County Administration/Community and Family Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding for the digital literacy effort will be divided into two components: broadband technology access issues triaging educational campaign and in-person group training for small groups of residents at Community Action Centers.

The public education campaign on broadband literacy is expected to tackle broadband access issues within the household or business' building. The goal would be to teach County residents and small businesses some basics on improving their internet connections/speeds/etc. and other internet literacy topics.

For in-person broadband training, the County will support senior residents, and

where needed, other residents with tele-capability needs, in a more thorough course beyond that of the public education campaign.

These efforts are an attempt to support marginalized parts of the County's population with either no formal training or previous access to broadband capabilities. Once taught how to improve performance (especially speeds) via the main educational campaign, or further taught the basics of access and use of broadband technologies, it is expected that residents will be able to pursue education, health, jobs, and/or other opportunities available through the internet.

USE OF EVIDENCE

Outcome Measures

- Number of residents with access to working broadband infrastructure
- Number of elderly individuals that have equitable access and a meaningful understanding of how to use the broadband infrastructure

PROJECT 8645: Mobile Hotspots and Tablets

FUNDING AMOUNT: \$535,000

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: County
Administration/Information System and
Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding will allow the County to acquire mobile devices for citizens that were identified by various service providers throughout the County (i.e., senior citizens, Ryan White program patients, Head Start families, and/or residents pursuing workforce training or new job opportunities) that cannot access broadband available services because they cannot afford a device.

Devices will be available, with data plans, at no charge to at least 3,000 unique households and pre-loaded with necessary applications and/or links to County services as well as complementary partners' services. Each device will also maintain an embedded application to provide updates, new service

applications, push notifications on behalf of the County, and to help locate lost devices.

This program is intended for residents who are the most marginalized and have significant health, financial and/or other burdens to bear. This demographic represents residents most adversely affected by the pandemic, again whether financially, due to health concerns or both.

USE OF EVIDENCE

Outcome Measures

- Number of residents with access

PROJECT 8647: Virtual Mental Health

FUNDING AMOUNT: \$1,322,715

PROJECT EXPENDITURE CATEGORY: 6.1;

Provision of Government Services

MANAGING DEPARTMENT: County Administration/Human Resources

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

This funding will support Orange County’s upcoming investments in virtual and/or online mental health-based technology that complements our employee mental wellbeing program, Orange County Mind Matters. The initiative aims to support employees to thrive in their positions, while also supporting their families, as the mental burdens of the pandemic continue.

The pilot projects selected for this initial phase of the initiative were selected because if they prove successful, can be scaled for all employees and their families to use at low to no cost. These projects include:

- Immersive De-Escalating Virtual Environment Simulator – A Virtual Walk-Through Nature
- OCELOT – an Empathy Learning and Occupational Therapy Training System

- Relaxzootion – a Mobile Application for Assisting Children with Relaxation and Meditation Techniques
- Professionally Curated Stress, Anxiety, Depression and Substance Abuse Reduction Resources Project

These projects aim to develop and deploy immersive, mixed reality-based solutions to learn, practice, and transfer empathy-related cognitive, affective, and behavior processes in dealing with high-stress, dynamic real-world emergency and/or crisis scenarios.

USE OF EVIDENCE

Outcome Measures

- Number of devices distributed

PERFORMANCE REPORT

As of July 2022, this project is at month 7 of its 18-month timeline and is trending ahead of schedule. Various Orange County staff stakeholder meetings have been conducted. Avatars and training scenario modules are under development in Head Start, Health Services, and Mental Health. Scenario modules for Homelessness and Crisis Assistance are in final review.

PROJECT 0803: Emergency Operation Center
Renovation

FUNDING AMOUNT: \$1,200,000

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: Administrative
Services

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding is for the renovation of the Orange County Emergency Operation Center. The renovations will include technology upgrades, replacing the access flooring, adding new furnishings and millwork, and providing security upgrades to the facility. The American Rescue Plan Act funding is partial funding for the project and Orange County is funding the balance of the project.

USE OF EVIDENCE

Outcome Measures

- Continue to provide emergency operation services to the community from an updated, modern facility.

PERFORMANCE REPORT

The project is currently in the bidding phase for construction. Due to not receiving competition on the first and second solicitations, the project is being bid for the third time. The third solicitation was ongoing through the end of the quarter.

PROJECT 8648: Dr. Phillips Front Yard Festival

FUNDING AMOUNT: \$500,000

PROJECT EXPENDITURE CATEGORY: 6.1; Provision of Government Services

MANAGING DEPARTMENT: Arts and Cultural Affairs

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding will support the nonprofit Dr. Phillips Center for the Performing Arts and the outdoor Front Yard Festival. The investment will allow them to keep the temporary performance space with distanced seating and COVID-mindful safety protocols going through December 2021. The Front Yard Festival performances have and will continue to include performers and content reflective of our diverse community and to offer the cultural stimulus and balm that is desperately needed in our community and to employ hundreds of arts workers and creatives.

The Front Yard Festival will host FusionFest with its emphasis on diversity and many other diverse offerings. With increased safety measures in place from C.A.R.E.S.

funds, the investment of the A.R.P.A. funds, will allow the Front Yard Festival to continue to serve our populace is the safest way possible

USE OF EVIDENCE

Outcome Measures

- Attendance at performances
- diverse nature of offerings

PERFORMANCE REPORT

With this funding, the Dr. Phillips Center for Performing Arts held the Frontyard Festival from June 2021 – December 2021. The Frontyard Festival allowed for socially distanced events outdoors over a six-month period. The results of the Frontyard Festival:

- 105 shows
- 14 movies
- 6,534 boxes sold
- 21,353 tickets sold
- 71 free events
- 44 live & local
- 4 concerts sold out
- 40 community giveback boxes

This project has been completed and all funds expensed.

PROJECT 8649: Art Agency Assistance

FUNDING AMOUNT: \$1,000,000

PROJECT EXPENDITURE CATEGORY: 6.1;
Provision of Government Services

MANAGING DEPARTMENT: Arts and
Cultural Affairs

EXISTING OR NEW PROJECT: Existing

PROJECT OVERVIEW

Funding will support nonprofit arts organizations who were the first to close and the last to reopen. The investment will allow them to keep from folding and to offer the cultural stimulus and balm that is desperately needed in our community and to employ hundreds of arts workers and creatives.

The goal is to bring employment and attendance levels back to pre-COVID levels so the arts and cultural community can once again begin to serve our populace.

USE OF EVIDENCE

Outcome Measures

- Attendance at performances

PERFORMANCE REPORT

United Arts is a non-profit organization that works to serve arts, sciences, and history by raising and distributing funds while collaborating with individuals, businesses, local governments, and more than 75 arts and cultural organizations in Central Florida. Through an application process, United Arts has distributed funding to 29 different local arts organizations meeting the criteria pertaining to loss due to COVID-19.

Applications were made available starting December 1st, 2021. A total of 38 applications were submitted; 30 organizations qualified and were offered contracts. One organization declined the award, leaving 29 organizations receiving recovery funds. All awards were disbursed by March 1st, 2022.