



RECOVERY PLAN

State and Local Fiscal Recovery Funds

2021 Report

A wide-angle photograph of a majestic, snow-capped mountain peak, likely Mount Rainier, rising above a dense forest of evergreen trees. The sky is a clear, vibrant blue. The image is partially obscured by a dark blue vertical bar on the left and a dark blue horizontal bar at the bottom, which frame the text.

PIERCE COUNTY,
WASHINGTON

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*Including Promoting Equitable Outcomes and Use of Evidence

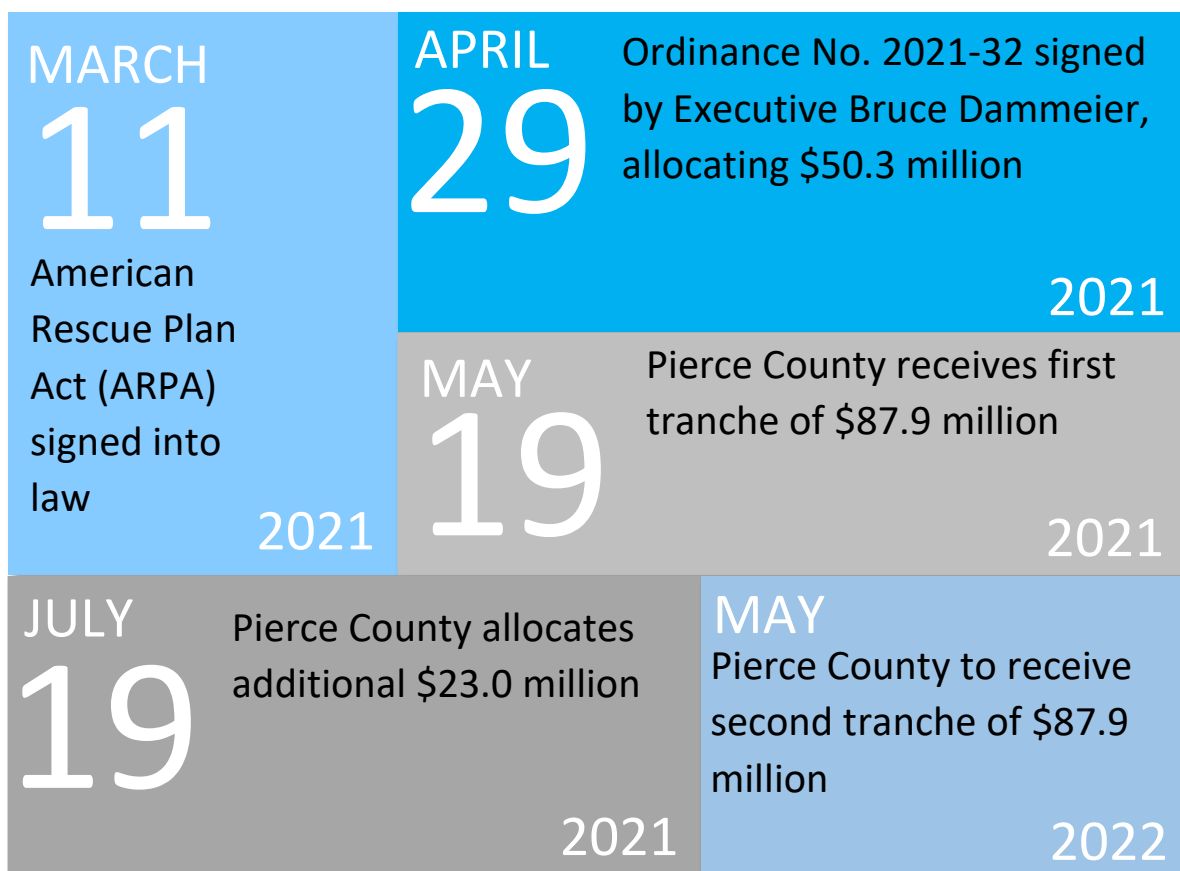
EXECUTIVE SUMMARY

2021 RECOVERY PLAN

The American Rescue Plan Act of 2021 (ARPA), bill H.R.1319, was signed into law by President Biden on March 11, 2021 to provide relief towards an equitable economic recovery. The State and Local Coronavirus Fiscal Recovery Fund (SLFRF) legislation, part of ARPA, includes \$65.1 billion in direct aid to all counties in America.

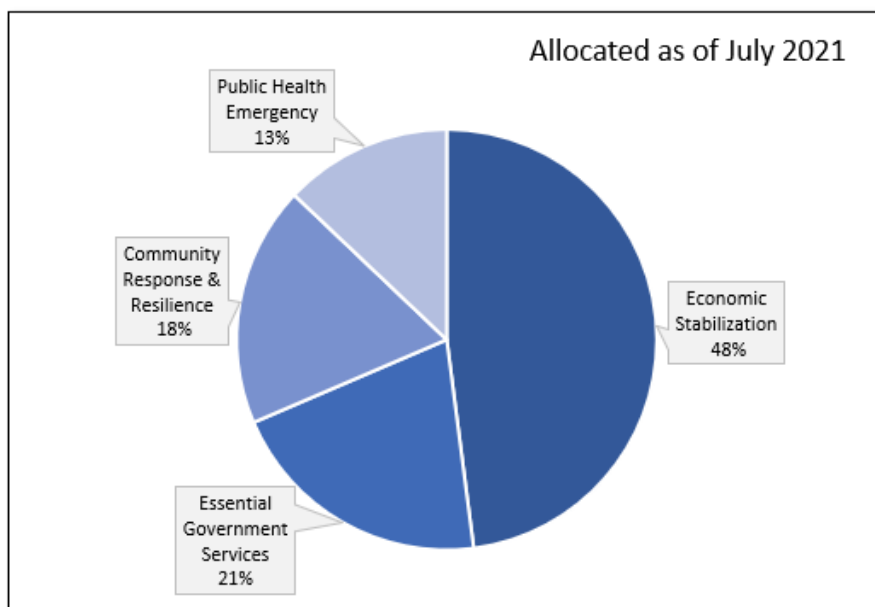
Pierce County was allocated \$175.8 million in pandemic response and recovery funding to be received in two tranches. As funds must be obligated by December 31, 2024 and spent by December 31, 2026, Pierce County will address emergent needs now, and plan purposefully to use the remaining funds over the course of the next five years.

In anticipation of receiving the ARPA funds, the Pierce County Council adopted Ordinance No. 2021-32, which allocated an initial \$50.3 million of the funds. Pierce County Executive Bruce Dammeier signed the ordinance on April 29, 2021.



Economic stabilization topped the list of emergency funding needs in the first round of ARPA allocations. Allocations provided support to Pierce County's small businesses, included funding for business assistance, entrepreneurship and technical assistance grants, and workforce development programs. Additional allocations were made for the County's public health emergency response, summer youth programs, local food banks, and assistance for homelessness services.

In a second round of ARPA funding allocations, Ordinance No. 2021-53 was adopted and signed by Executive Dammeier on July 19, 2021. \$15 million was allocated to support expansion of broadband infrastructure. Small businesses received another \$8 million for grant programs designed to help businesses grow and adapt to the evolving marketplace. Additional funding was allocated for the acquisition of hotel/motel space to support unhoused individuals.



A total of \$79,405,000 has been allocated to date:

- \$38,075,000 for **Economic Stabilization**
- \$16,365,000 for **Essential Government Services**
- \$14,700,000 for **Community Response and Resilience**
- \$10,265,000 for **Public Health Emergency Response**

Roughly \$8.6 million remains to be allocated from the first tranche of ARPA funding. As part of the 2022-23 budget process, the Executive will evaluate program allocations and propose a plan to respond to the needs of Pierce County's residents and recover from the pandemic. The Executive and County Council will address long-term needs facing Pierce County, with a focus on allocating funds to make sustainable improvements that can be built on moving forward.

As of July 31, 2021, Pierce County has expended \$11.7 million of the \$79.4 million in allocated funds.

USES OF FUNDS

2021 RECOVERY PLAN

The lists below represent a selection of initial allocated funding uses by expenditure category.



Public Health

- \$8,715,000 for COVID-19 testing and personal protective equipment storage
- \$1,550,000 towards Health Department Services
- \$5,500,000 for modifications to County facilities to adhere to COVID-19 safety guidelines and improve telework efficiencies
- \$6,480,000 for court related services and backlog



Negative Economic Impact

- \$15,000,000 in business assistance grants for Small Businesses and Non-Profits
- \$5,000,000 for Entrepreneurship and Technical Assistance programs with a focus on Black, Indigenous, People of Color (BIPOC) communities
- \$2,260,000 for Emergency Food Network and local Farmer's Markets



Services to Disproportionately Impacted Communities

- \$7,000,000 to house and support homeless individuals/families
- \$3,335,000 in services and counselling for those in need, including domestic violence support, and summer youth programs



Infrastructure

- \$15,000,000 to support partnerships and seed money for grants to provide or improve broadband services in underserved areas of Pierce County

ELIGIBLE USES

1. Support public health expenditures
2. Address negative economic impacts caused by the public health emergency
3. Invest in water, sewer, and broadband infrastructure

INELIGIBLE USES

1. Changes that reduce net tax revenue
2. Extraordinary payments into a pension fund

Use of Funds

Per U.S. Treasury's eligible use of funds, projects will address the public health emergency, negative economic impacts from the pandemic, services to those most disproportionately impacted, and infrastructure needs. Pierce County will use evidenced-based interventions with proven outcomes where possible, and target under and unserved communities.

Public Health

As confirmed COVID-19 cases continue to rise, testing remains one of the top priorities. In August 2021, Pierce County saw one of the largest surges in confirmed cases since December of 2020. To ensure the broadest access to testing, Pierce County is investing over half of the currently allocated Public Health dollars to mobile and mass testing sites. Mobile testing allows greater access to testing and support throughout underserved and vulnerable populations.

To help build back citizens' access to timely justice, over

\$6 million has been allocated to alleviate the historic court backlog experienced throughout the COVID-19 pandemic. Funds will go towards pretrial services, electronic monitoring, additional bailiffs, services to support facility requirements to mitigate spread of COVID-19, and other necessary support.

Negative Economic Impact

In continuation of the efforts made in 2020 with the Coronavirus Aid, Relief, and Economic Security (CARES) Act, Pierce County will focus on small businesses to further stabilize the local economy and reduce ongoing negative impacts. Approximately \$20 million will be distributed in the form of grants to support varying needs. The grants will focus on support to stabilize and help small businesses grow, such as providing critical professional services (bookkeeping, tax advice, graphic design, web design, marketing strategies, and legal advice), one-time information technology, and capital needs, up to \$400,000 for childcare businesses, and direct assistance grants. \$5 million will be provided to Entrepreneurship and Technical Assistance programs with a focus on BIPOC communities. Through this grant, a training program will be created that addresses relevant business topics, financial education, profitability, marketing, business branding, hiring, leasing, insurance, and more. The program will also offer cash grants to participants for financial needs associated with building and sustaining their businesses. Though not exclusive to the BIPOC communities, there will be a strong focus on working with representatives from BIPOC and marginalized communities to ensure the programs are tailored to meet all needs, and messages are delivered to areas that are not always represented.

Disproportionately Impacted Communities

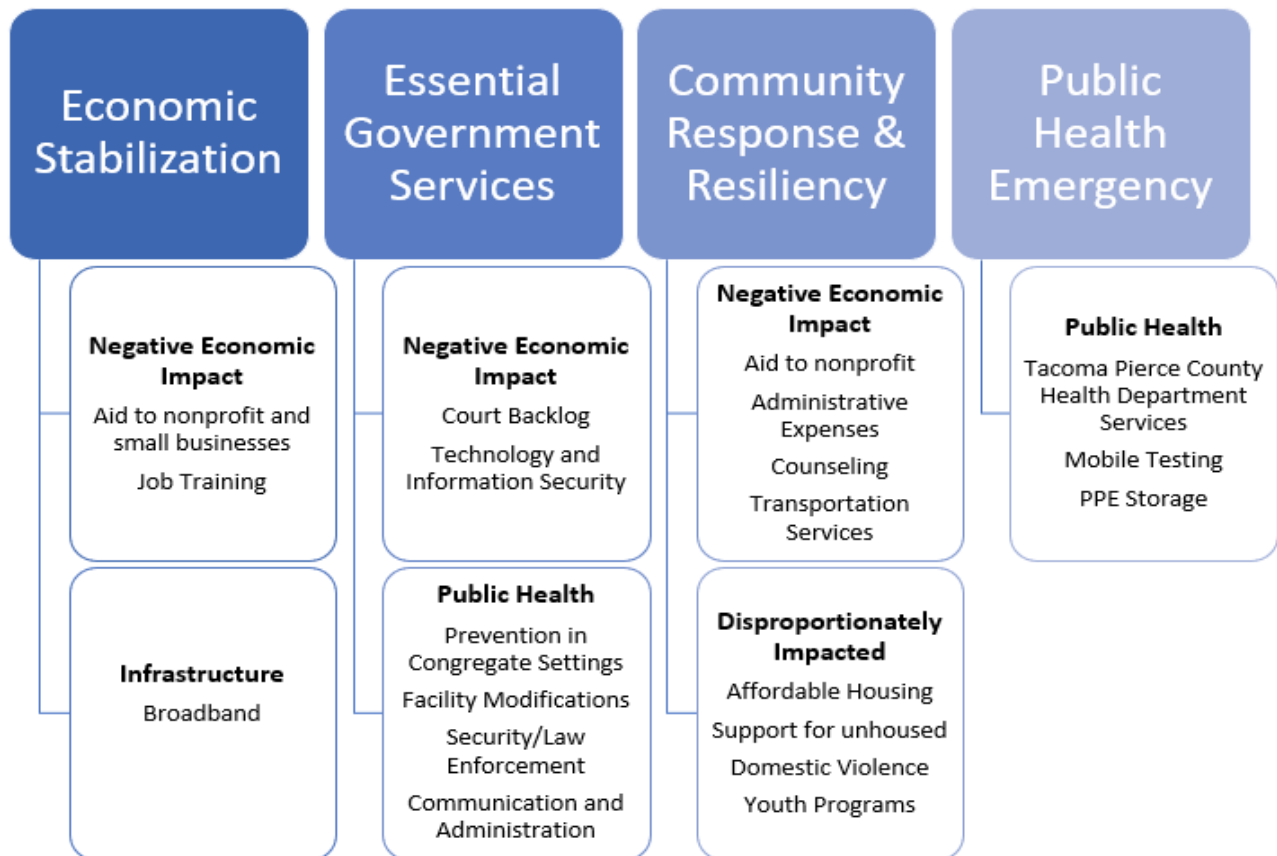
To further assist those disproportionately impacted by the pandemic, Pierce County Human Services will partner with the City of Tacoma and City of Lakewood to support the purchase of a local hotel property by the Low Income Housing Institute (LIHI). This project will establish approximately 90 units for homeless individuals, couples, and/or small families.

Counseling and outreach will be provided by local non-profits such as Comprehensive Life Resources, and domestic violence support groups like YWCA, Rebuilding

Hope, Catherine Place, and Crystal Judson Family Justice Center. Youth programs will support, educate, and socialize youth throughout the community who have felt the impacts of the pandemic.

Infrastructure

Lastly, \$15 million has been allocated to support partnerships and seed money to provide or improve broadband services in underserved areas of Pierce County. With the increase in telehealth, telework, and virtual school environments, this will help to ensure individuals in all communities are able to equally access broadband as the demand continues to increase.



*Above table shows correlation between Pierce County's categorizations in relation to U.S Treasury's expenditure categories.

PROMOTING EQUITABLE OUTCOMES 2021 RECOVERY PLAN

In Spring of 2021, a team of stakeholders reviewed the current Pierce County strategic plan and updated many areas to reflect the current environment in which we are serving our residents. A common theme throughout the newly updated strategic priorities is promoting equity and ensuring each person throughout Pierce County is thoughtfully included.

A PLACE PEOPLE ARE PROUD TO CALL HOME

Promoting equity through offering services, opportunities, and equal access to all members of the community will benefit not only underserved and disproportionately impacted individuals, but the entire community as a whole. The decisions made

over the next three years will have a lasting impact on the community, in the immediate time frame and for many years to come. The updated strategic plan will help align and drive those impactful decisions.

With the strategic plan as the framework, Pierce County is allocating ARPA funding with a focus on equitable outcomes and targeting its most impacted communities. The County is stabilizing and growing businesses owned by people of color by investing in training and entrepreneurship, making testing available to members of all communities through mobile and mass testing sites, working directly with leaders within BIPOC communities to receive multi-perspective input, and being fully transparent with communities through our Open Pierce County website.

A place people are proud to call home.

Our mission: Build strong communities.

Vibrant Communities

- Safe and just communities
- Healthy and happy people
- Clean, sustainable environment
- Attainable housing



Entrepreneurial Climate

- Jobs and entrepreneurship
- Reliable and accessible infrastructure
- Skilled workforce



Effective Government

- Regional leadership and tribal partnerships
- Accountability for results
- Customer-focused services
- Talented and diverse employees



Safe and Just Communities

People have confidence they are safe and will be treated fairly

Skilled Workforce

Expand living-wage job training for underserved communities

Attainable Housing

Everyone has access to a safe and affordable place to live

Jobs and Entrepreneurship

Distribute economic recovery assistance, with focus on BIPOC communities

Accountability for Results

Measurement and public transparency drive improved decisions, performance, and fiscal responsibility

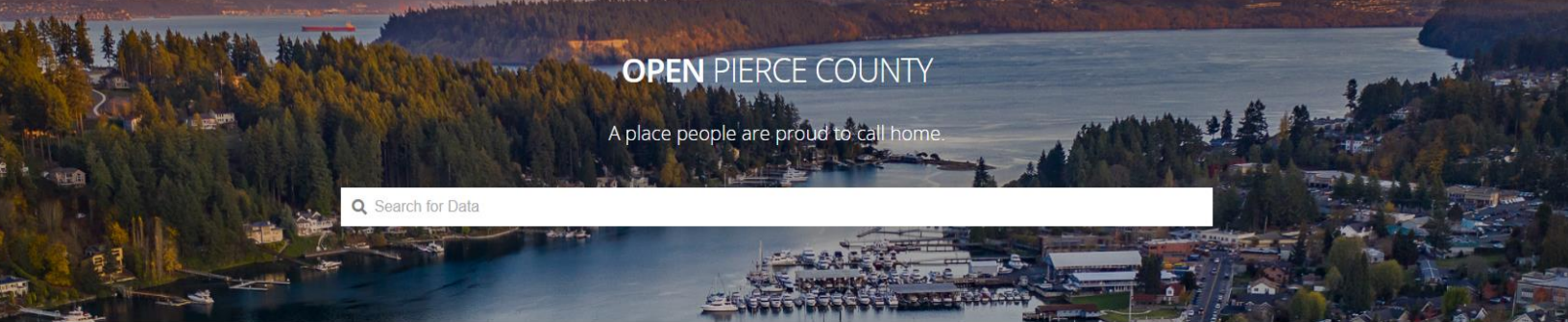
Talented and Diverse Employees

Our employees are productive, innovative and reflect the communities we serve



Pierce County

Integrity • Partnership • Respect • Innovation • Accountability



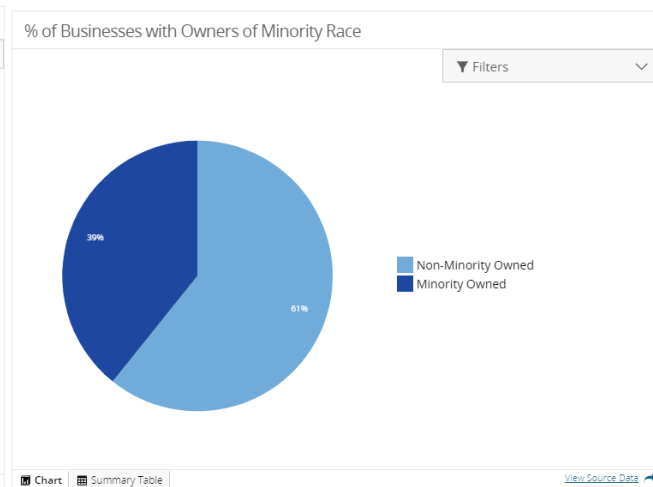
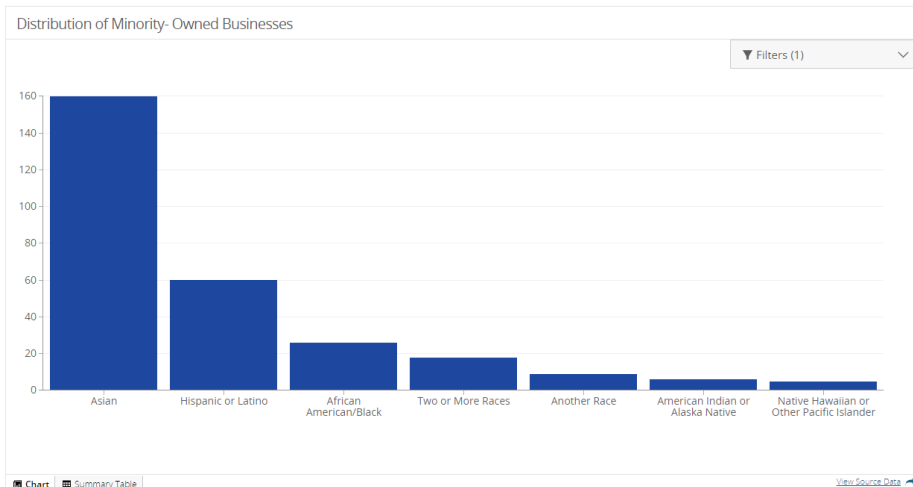
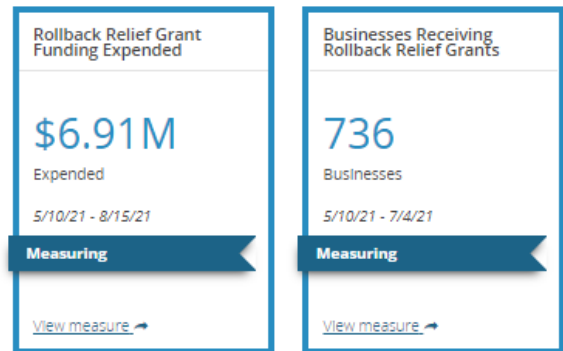
OPEN PIERCE COUNTY is a data-driven dashboard intended to help the public understand and evaluate Pierce County's progress toward our strategic priority areas: Vibrant Communities, Entrepreneurial Climate, and Effective Government. The indicators and measures in this report are a combination of community-level outcome indicators and Pierce County government operational performance measures. This information provides a transparent and accountable record of our performance.

As ARPA funds are allocated and expended, Open Pierce County will continue to be updated with disaggregated data to monitor progress toward equity goals. Data is updated frequently, in some cases weekly, and measures will be added continuously as new data components become available. This valuable Open Pierce County data will be used to assess

equity, gauge success of programs, and adjust planning as necessary.

The below visualizations outline an example of disaggregated data for the Business Assistance program. The data provided includes total number of businesses that received assistance, percent of businesses with minority owners, and distribution of minority groups.

Open Pierce County can be found at <https://open/piercecountywa.gov>.



Countywide Equity Index and Diversity, Equity, and Inclusion

In the first week of August 2021, the County Council unanimously passed two resolutions (R2021-108s and R2021-109) aimed at Pierce County's commitment to diversity, equity, and inclusion. As part of the Countywide Equity Index (R2021-108s), Pierce County will identify a multitude of indicators that will assist in making equitable decisions. Initial recommended indicators include items such as: Accessibility, Livability, Education, Economy, and Environmental Health.

Established by Resolution No. 2021-109, the Equity Review Committee will provide the Pierce County Council with recommendations to continue moving the County to a more culturally competent organization. Each Councilmember will appoint two members, one of which must represent a marginalized and/or underserved community, from their respective district to serve as voting members. They will be joined by non-voting members assigned by certain Pierce County Departments and Branches.

While implementation is still in the early stages, the Equity Index and Equity Review Committee will continue to develop over time and offer valuable information to promote equitable outcomes.

Resolution No. R 2 0 2 1 - 1 0 8 s

Tool measuring accessibility, livability, education, environmental health, and the economy throughout Pierce County to be called the Countywide Equity Index

Resolution No. R 2 0 2 1 - 1 0 9

Reaffirming the Pierce County Council's commitment to Community Inclusivity. Establishes a County Equity Index and Diversity, Equity and Inclusion Policy to guide all aspects of decision making. Establishes an Equity Review Committee to Review Recommendations and to monitor and review continuing data analysis conducted by the Executive's Criminal Justice Workgroup



Multi-Jurisdiction Collaboration

The Pierce County Council held a multi-jurisdiction study session on May 27, 2021 to share plans related to ARPA funds, including discussion of funds already appropriated. The study session stressed the importance of working collaboratively, locally, regionally, and countywide to ensure the funds were allocated in the most efficient, and effective ways. During the study session, the below funding principles were shared, which will help drive the best outcomes for our communities.



Cross-Community Information Sharing

As part of the CARES Act, the Tacoma-Pierce County Health Department (TPCHD) conducted a campaign that invited representatives to share information with their communities. Organizations affiliated with BIPOC, income, gender, faith, and other culturally diverse communities were included in initial requests for feedback. Additionally, the TPCHD identified six geographically based Communities of Focus that faced disproportionately poor health outcomes – East Tacoma, Key Peninsula, Parkland, White River, Springbrook, and South Tacoma.

Outreach to the communities included an appearance on a Spanish speaking radio station, radio and digital advertising to veterans, and paid ads on social media to ensure a wide variety of disproportionately impacted communities had access to valuable information. Responses were received from at least 14 community groups, and the information gained from such interactions was used to form decisions related not only to CARES Act, but for ARPA as well.

Stakeholder Steering Committee

A steering committee was created in early 2020 to provide input on utilization of CARES Act funds. This same steering committee, co-chaired by Executive Bruce Dammeier and Council Chair Derek Young, was reconvened in 2021 to provide strategic input on ARPA funds. The Committee included 12 key stakeholders, representing a diverse group of members from the community, and worked together to review and identify potential funding scenarios. The recommended scenarios were presented to the County Council and assisted in funding allocation decisions.

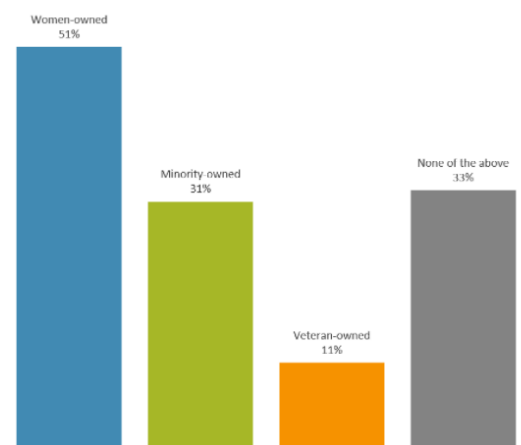
Business Owner Survey

To gauge the participation and effectiveness of assistance throughout the pandemic, the Pierce County Economic Development Department surveyed over 1,700 local businesses across Pierce County. The majority of those surveyed were small businesses – 77% reported having 10 or fewer employees, while 31% were minority owned and 51% women owned businesses.

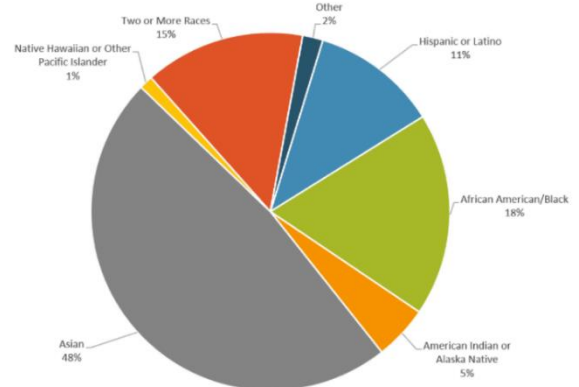
The results showed the most utilized programs were small business assistance grants and the personal protective equipment (PPE) program. The survey closed March 2, 2021 and shortly after, the APRA funds were allocated with an initial focus on support for small businesses.

According to those surveyed, only 16% of businesses sought no assistance during the pandemic. The percentage of local businesses using County programs and services to assist with economic recovery is encouraging, and the ARPA funds will continue to focus on local businesses to further boost the economy in an equitable manner.

Q: Is your company women, minority, or veteran-owned? (select all that apply)



Q: If your business is minority-owned, please specify your business ownership race/ethnicity:



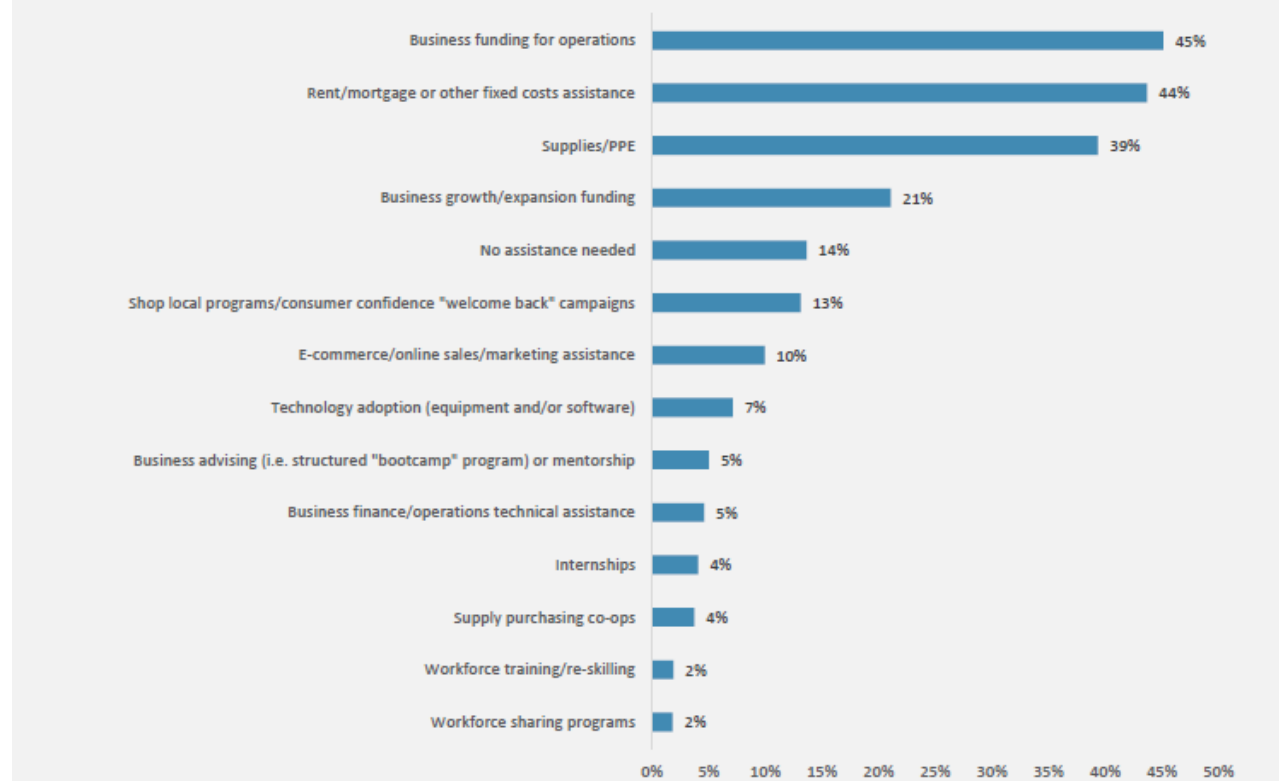
Specific to the ARPA Rollback Relief Grants, 40% of the recipients were minority owned businesses, 53% were women owned, and 10% were veteran owned. Looking at the entire recipient pool, 70% of the funds went to minority, women, and veteran owned businesses.

In designing our economic recovery programs, outreach partners included: The Black Collective, The Urban League, Mi Centro, Korean Women's Association, Asia Pacific Cultural Center, and the Puyallup Tribe. Economic Development worked with the broader network of BIPOC and business organizations to both help promote existing programs and design new programs. Using these networks has allowed the County to

connect with underserved businesses using their trusted source networks.

The results of the business survey helped guide ARPA allocations to reach BIPOC, veteran, women, and rural owned businesses that are often underrepresented. Recognizing the pandemic had a significant impact on minority and women owned businesses, efforts were made to develop strong social networks and coalitions to reach priority populations. A vital part of outreach has been helping these populations navigate and access resources. All programs have been viewed through a lens of equity, diversity, and inclusion to inform and implement programming.

Q: What programs or services would most help your business in 2021?



Further details from the survey can be found at <https://www.piercecountywa.gov/7194/2021-Pierce-County-Business-Survey>

Pierce County has allocated \$15 million for broadband infrastructure projects.. The program is currently being designed, and strong labor standards will be used to promote effective and efficient delivery of high-quality infrastructure projects while supporting economic recovery.

Additional detail will be provided once the program has been finalized and as other infrastructure projects are identified.



TABLE OF EXPENSES BY EXPENDITURE CATEGORY
2021 RECOVERY PLAN

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
1	Expenditure Category: Public Health		
1.2	COVID-19 Testing ¹	3,014,799.69	3,014,799.69
1.4	Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, etc.)	951,536.79	951,536.79
1.5	Personal Protective Equipment	44,249.25	44,249.25
1.7	Capital Investments or Physical Plant Changes to Public Facilities that respond to the COVID-19 public health emergency	51,016.33	51,016.33
1.12	Other Public Health Services	184,554.14	184,554.14
2	Expenditure Category: Negative Economic Impacts		
2.2	Household Assistance: Rent, Mortgage, and Utility Aid	210,976.33	210,976.33
2.9	Small Business Economic Assistance (General)	6,910,281.21	6,910,281.21
2.13	Other Economic Support	123,198.45	123,198.45
3	Expenditure Category: Services to Disproportionately Impacted Communities		
3.9.	Healthy Childhood Environments: Other	169,782.00	169,782.00
3.11	Housing Support: Services for Unhoused persons	1,341.67	1,341.67
3.16	Social Determinants of Health: Community Violence Interventions	536.44	536.44

¹The Federal Emergency Management Agency (FEMA) is expected to authorize the use of FEMA public assistance funding to cover testing costs. Upon this approval the County plans to reallocate the ARPA funds used for testing to support other services.

PROJECT INVENTORY

State and Local Fiscal Recovery Funds

2021 Report

A wide-angle photograph of a city skyline at night, likely Tacoma, Washington. The image shows several tall buildings with lit windows, a bridge in the foreground, and a body of water reflecting the city lights. The sky is a mix of orange and blue, suggesting dusk or dawn. The text "PIERCE COUNTY, WASHINGTON" is overlaid in white capital letters on the left side of the image.

PIERCE COUNTY,
WASHINGTON

COVID - 19 TESTING

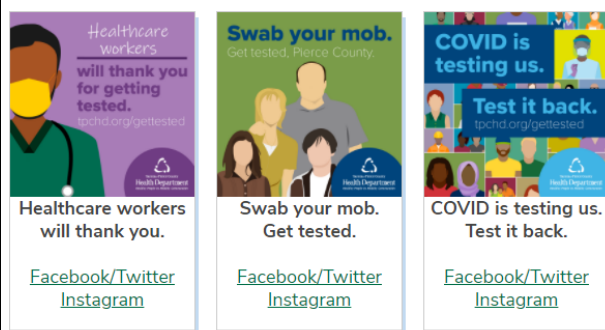
Project: COVID-19 Testing¹

Funding Amount: \$8,000,000

Expenditure Category: 1.2 COVID-19 Testing

Project Overview: COVID-19 mobile and mass testing sites.

Promoting Equitable Outcomes: Many of the static testing sites are located within Qualified Census Tracts, ensuring accessibility to all. From May 2021 to August 2021, over 25,000 COVID-19 tests were administered across Pierce County.



Performance Indicators:

Output Measures

- Number of tests conducted daily
- Number of tests conducted in total
- Total confirmed cases (% of positive tests over one week period)
- Locations of testing sites

Outcome Measures

- Reduce trends in test positivity
- Increase access to testing in QCTs
- Sustain low transmission and positivity rates

¹The Federal Emergency Management Agency (FEMA) is expected to authorize the use of FEMA public assistance funding to cover testing costs. Upon this approval the County plans to reallocate the ARPA funds used for testing to support other services.

PERSONAL PROTECTIVE EQUIPMENT

Project: Personal Protective Equipment (PPE) and Storage

Funding Amount: \$797,160

Expenditure Category: 1.5 Personal Protective Equipment

Project Overview: Rent and operations for PPE warehouse along with distribution of PPE.

Performance Indicators:

Output Measures

- Number of PPE stored
- Number of PPE distributed
- Number of groups serviced with PPE
- Number of PPE received from state and donations
- Number of PPE items distributed to Tier 1, 2, 3, and 4

Outcome Measures

- Sustain low transmission and positivity rates
- Ensure individuals and groups have access to PPE
- Ensure equal access across all communities

PREVENTION IN CONGREGATE SETTINGS

Project: Prevention in congregate settings

Funding Amount: \$4,268,210

Expenditure Category: 1.4 Prevention in Congregate Settings

Project Overview: Operate offsite court locations to allow for proper COVID-19 mitigation protocol, including social distancing. Reduce congregate populations in the County Jail, including support for a Pretrial Services program, Electronic Home Monitoring, and Electronic Home Detention.

Use of Evidence:

Pretrial detention leads to an average increase of \$129 in non-bail court fees owed, which is difficult for many to pay – 82% of defendants who were charged court fees are still in debt five years later. Pretrial detention also leads to a 136 day increase in the minimum number of days before being eligible for parole. (Stevenson, 2016)

Promoting Equitable Outcomes: Pierce County was selected as a Research-Action Site to partner with Advancing Pretrial Policy and Research (APPR) to improve pretrial justice systems – leading to equal protection, and access amongst all. APPR prioritizes safety and promotes racial equity through their research, and collaborative efforts with communities such as Pierce County.

Performance Indicators:*Output Measures*

- Number of home detention persons
- Number of home monitoring persons
- Total fees waived
- Number of inmates not requiring transportation
- Number of pending cases

Outcome Measures

- Increase efficiency in performing court functions due to time and cost savings associated with not transporting inmates
- Reduction in COVID-19 exposure
- Reduction in persons jailed
- Reduction in overall court backlog

PUBLIC HEALTH SERVICES

Project: Law Enforcement Public Health Services

Funding Amount: \$331,500

Expenditure Category: 1.12 Other Public Health Services

Project Overview: Law Enforcement activities related to increased need to monitor crowds, support animal control efforts related to court

backlog, anti-street racing enforcement, and other COVID-19 related expenses. Includes application to notify citizens of ongoing activity to include testing, vaccination sites and times, contact tracing, and media updates (1.8 Other COVID-19 Public Health Expenses).

Performance Indicators:*Output Measures*

- Number of animals supported due to court backlog
- Number of individuals accessing North Lake Tapps Park daily
- Number of individuals ticketed

Outcome Measures

- Decrease in exposure, reducing spread of COVID-19 through mitigation and prevention
- Minimization of illegal street racing, increasing safety of community

FACILITY ADAPTATIONS

Project: Facility Adaptations

Funding Amount: \$5,500,000

Expenditure Category: 1.7 Capital Investments or Physical Plant Changes to Public Facilities that respond to the COVID-19 Public Health Emergency.

Project Overview: Modifications to County facilities to adhere to COVID-19 safety guidelines and support hoteling and consolidation of County leased space

Performance Indicators:*Output Measures*

- Number of facilities updated
- Number of employees working in impacted facilities

Outcome Measures

- Decrease in exposure, reducing spread of COVID-19 through mitigation and prevention
- Increase ability to function fully and properly with reduced risk

TACOMA PIERCE COUNTY HEALTH DEPARTMENT

Project: Tacoma-Pierce County Health Department (TPCHD) Support

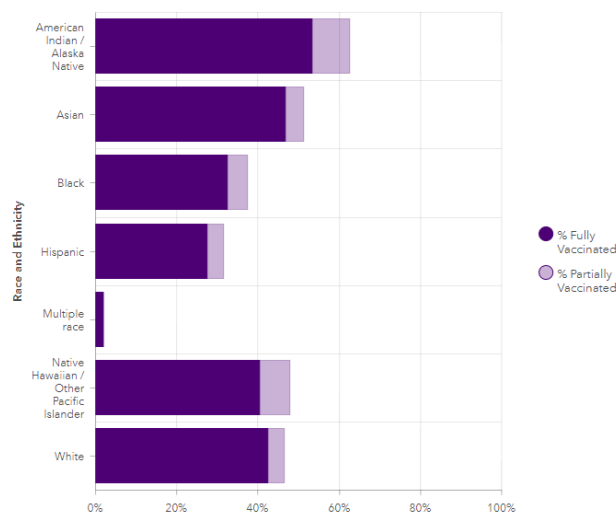
Funding Amount: \$1,550,000

Expenditure Category: 1.12 Other Public Health Services

Project Overview: Wrap-Around services for COVID-19 Isolation and Quarantine; Treatment Services for COVID-19 Staff and Patients; Reopening of the building to the public.

Promoting Equitable Outcomes: [TPCHD](#) is located within a Qualified Census Tract, making it easily accessible to underserved communities. They focus on timely and effective communication by ensuring materials are easy to read and translated into multiple languages (goal is to have 75% of messages at or below an 8th grade reading level).

Continued focus on vaccinating the community, ensuring all individuals, regardless of race or ethnicity have proper avenues to receiving accurate information and access to vaccines. The below chart as of 8/7/2021, sourced from [TPCHD](#), shows current vaccination distribution across groups.



Performance Indicators:

Output Measures

- Number of care center beds
- Number of care center patients

- Number of patients currently using care center
- Number of beds currently in use
- Number of individuals receiving care coordination for isolation and/or quarantine
- Demographics of individuals served

Outcome Measures

- Sustain low transmission and positivity rates to reduce number of patients requiring care
- Access to care and services to the public

ENTREPRENEURSHIP AND TECHNICAL ASSISTANCE GRANTS

Project: Entrepreneurship and Technical Assistance Grants

Funding Amount: \$5,000,000

Expenditure Category: 2.9 Small Business Economic Assistance

Project Overview: Entrepreneurship and Technical Assistance programs with a focus on BIPOC communities (Ordinance 2021-71). Pierce County Business Accelerator Program includes a training on relevant business topics (finance, profitability, marketing, business branding, etc.), and limited financial assistance to those who graduate from the program. Graduates may be eligible to receive up to \$500 per month over a 12-month period for rent to support businesses, along with funding to assist with certain professional services.

Promoting Equitable Outcomes: Supporting businesses in the micro or start-up stage with revenue of less than \$325,000 annually, residing within Pierce County. The Pierce County Economic Development Team is actively engaging and seeking partnerships with representatives from underserved communities, such as the Tacoma Urban League, tribal and indigenous groups, the Pierce County Black Collective, and Asian Pacific Cultural Center to promote this program. Pierce County will continue to work with these communities to ensure valuable feedback is included in the development and future of the program.

Performance Indicators:

Output Measures

- Total number of grant submissions
- Total number of grants received
- Total number of grant submissions by BIPOC community members
- Total number of grants received by BIPOC community members
- Location of businesses receiving grants
- Number of businesses receiving grants within Qualified Census Tract

Outcome Measures

- Increase in BIPOC community member access to entrepreneurship and technical assistance
- Increase in number of BIPOC community members ability to obtain jobs/open new businesses
- Reduction in job/business loss of BIPOC community members

FOOD SUPPORT

Project: Food Support

Funding Amount: \$2,260,000

Expenditure Category: 2.13 Other Economic Support

Project Overview: Funding to support distribution of food to those disproportionately impacted through Emergency Food Network (EFN) and partner pantries

Support of local Farmers Markets to continue to provide goods and services to community members.

Performance Indicators:

Output Measures

- Number of farmers market vendors
- Location of farmers markets
- Pounds distributed by EFN
- Pounds distributed by partner sites
- Visits to food pantries

Outcome Measures

- Increased access to food for underserved communities

COMMUNITY INVOLVEMENT

Project: Fairs and Community Events

Funding Amount: \$200,000

Expenditure Category: 2.13 Other Economic Support

Project Overview: Funding for Pierce County Fair, Lacamas Community Center, and Other Community events to promote inclusion and reduce isolation.

Performance Indicators:

Output Measures

- Number of visitors served
- Number of persons employed
- Location of fairs and community centers
- Number of community events held

Outcome Measures

- Increase community approval and engagement

SMALL BUSINESS GRANTS

Project: Grants for Small Businesses and Non-Profits

Funding Amount: \$15,350,000

Expenditure Category: 2.9 Small Business Economic Assistance

Project Overview: Relief Rollback Grants for Small Business and Nonprofits to offset the challenges occurred due to COVID-19.

Up to \$400,000 will be set aside for childcare businesses in unincorporated Pierce County. Additionally, \$4 million of the allocated \$15 million will be used to provide professional services, including bookkeeping, tax advice, graphic design, web design, marketing strategies, and legal advice.

To ensure equity amongst community members, \$350,000 will be allocated for counselors to connect businesses to Federal and State funded programs, as well as assist with the application processes.

Performance Indicators:

Output Measures

- Number of grant applications submitted
- Number of applicants receiving grants
- Number of individuals staffed to assist
- Age of applicants receiving support
- Race of applicants receiving support
- Location of businesses receiving grants
- Number of jobs retained/created
- Number of new businesses established
- Sales & revenue of businesses receiving grants

Outcome Measures

- Reduction in number of individuals not receiving eligible Federal and State funds
- Reduction in small business closures
- Minimizing unemployment due to small business closures

WORKFORCE DEVELOPMENT

Project: Workforce Development through Job Training

Funding Amount: \$2,025,000

Expenditure Category: 2.7 Job Training Assistance

Project Overview: Continue two Washington Service Corps crews with a focus on youth development.

Funding for Workforce Central for a Summer Jobs Program, Reskill-Upskill-Business Fund, and Rapid Employer-Driven Cohort Training.

Performance Indicators:

Output Measures

- Number of people participating in summer youth employment programs
- Number of locations providing support
- Age of individual receiving support
- Race of individual receiving support
- Number of workers enrolled in sectoral job training programs
- Number of individuals completing sectoral job training programs

Outcome Measures

- Improved skills for unemployed individuals
- Number of individuals employed by end of the summer
- Number of individuals employed after one year

TRANSPORTATION SERVICES

Project: Transportation Services
Funding Amount: \$60,000
Expenditure Category: 2.13 Other Economic Support

Project Overview: Funding for not-for-profits to provide bus passes, pre-paid gas cards, shuttle rides, and other transit-oriented services throughout incorporated and unincorporated Pierce County.

Performance Indicators:

Output Measures

- Number of bus passes provided
- Number of pre-paid gas cards provided
- Age of individuals receiving bus passes
- Age of individuals receiving pre-paid gas cards
- Race of individuals receiving bus passes
- Race of individuals receiving pre-paid gas cards
- Home address of individuals receiving bus passes
- Home address of individuals receiving pre-paid gas cards

Outcome Measures

- Increase transportation access to those in underserved communities
- Ability for individuals to access health care, attend school, and attend work

FINANCIAL COACHING

Project: Financial Coaching
Funding Amount: \$395,000
Expenditure Category: 2.13 Other Economic Support

Project Overview: Funding for [Center for Strong Families & Sound Outreach](#). Sound Outreach empowers Pierce County residents to achieve their financial dreams and to secure personal financial security through an integrated model of coaching and counseling.

Performance Indicators:

Output Measures

- Number of individuals receiving financial coaching
- Number of individuals in Qualified Census Tract
- Age of individuals
- Race of individuals

Outcome Measures

- Increase in number of individuals that are more secure in their financial situation
- Reduction in debt
- Reduction in eviction rates
- Increased access to financial counseling to underserved communities

COURT BACKLOG

Project: Court Backlog
Funding Amount: \$3,604,430
Expenditure Category: 2.13 Other Economic Support

Project Overview: Funding for expenses associated to significant court backlog, exasperated by the pandemic. Steps to reduce backlog will include implementation of COVID-19 safety measures, hiring additional court staff and attorneys to increase speed of case resolution, live streaming capabilities, animal control expenses, and phone tree translation services.

Performance Indicators:

Output Measures

- Current number of unresolved cases
- Amount of time to resolution
- Total Full Time Equivalents hired

Outcome Measures

- Reduction in overall outstanding court backlog
- Increase in resolution time of cases

HOMELESS SHELTER DEVELOPMENT

Project: Acquisition of land and development of a homeless shelter

Funding Amount: \$5,000,000

Expenditure Category: 3.10 Housing Support: Affordable Housing

Project Overview: Pierce County Human Services will partner with City of Tacoma and City of Lakewood to support the purchase of the Comfort Inn hotel property by Low Income Housing Institute (LIHI). This project will bring online approximately 90 units for homeless individuals, couples, and/or small families.

Performance Indicators:

Output Measures

- Number of affordable housing units preserved or developed
- Number of single occupancy units
- Number of multi occupancy units

Outcome Measures

- Increase number of individuals able to remain housed
- Increase access to housing opportunities
- Reduction of homeless rates in local vicinity

HOMELESSNESS SERVICES

Project: Homelessness Services

Funding Amount: \$2,000,000

Expenditure Category: 3.11 Housing Support: Services for Unhoused Persons

Project Overview: Funding for homeless services, including enhanced outreach, camper relocation, site restoration, hygiene services, day centers, and inclement weather/temporary shelter programs.

Promoting Equitable Outcomes: Pierce County Human Services received input from the ARPA Steering Committee, the Continuum of Care, and the Tacoma/Pierce County Coalition to End Homelessness. Collaboration with these

groups provided community input to assist in making use of funds decisions.

Performance Indicators:

Output Measures

- Number of shelter beds provided
- Number of shelter beds accessed
- Number of hygiene sites provided
- Number of hygiene site visits
- Number of temporary shelters
- Location of provided support
- Number of affordable housing units preserved or developed

Outcome Measures

- Increase access to housing and hygiene opportunities

YOUTH AND YOUNG ADULT HOMELESSNESS

Project: Youth and Young Adult Homelessness

Funding Amount: \$300,000

Expenditure Category: 3.11 Housing Support: Services for Unhoused Persons

Project Overview: Funding for [Comprehensive Life Resources](#); a non-profit group that offers intensive services for those suffering from homelessness to assist in helping clients gain and maintain stable independent housing solutions. Comprehensive Life Resources has several programs aimed at supporting homeless youth including foster care, counseling, and residence for youth with significant psychiatric impairment.

Performance Indicators:

Output Measures

- Number of individuals supported
- Number of programs supported
- Number of individuals requiring cross-service support
- Number of youths placed in foster care
- Number of partnerships and collaboration with subgroups
- Location of provided support

- Number of affordable housing units preserved or developed

Outcome Measures

- Reduction of homelessness in youth and young adult individuals
- Increased access to homelessness services for those within underserved communities

A F F O R D A B L E H O U S I N G C O N S U L T A N T

Project: Affordable Housing Consultant

Funding Amount: \$150,000

Expenditure Category: 3.10 Housing Support: Affordable Housing

Project Overview: Funding for Pierce County Council to hire an Affordable Housing Action Strategy Consultant.

Performance Indicators:

Output Measures

- Number of programs identified
- Number of programs implemented
- Number of people or households receiving eviction prevention services
- Number of affordable housing units preserved or developed

Outcome Measures

- Increase in knowledge and accessibility related to affordable housing opportunities

D O M E S T I C V I O L E N C E S E R V I C E S

Project: Domestic Violence Services

Funding Amount: \$285,000

Expenditure Category: 3.16 Social Determinants of Health: Community Violence Interventions

Project Overview: Funding for [Crystal Judson Family Justice Center](#), [YWCA](#), [Rebuilding Hope](#), [Catherine Place](#) and [Our Sister's House](#) to provide support to those who experience

domestic violence as a direct result of the COVID-19 pandemic.

Performance Indicators:

Output Measures

- Location of individuals serviced
- Number of individuals serviced
- Number of organizations collaborating
- Types of services provided
- Age of individuals
- Race of individuals

Outcome Measures

- Reduce and prevent violence in the community
- Increase access to domestic violence services
- Increase feeling of safety amongst community members

P R O G R A M C O O R D I N A T O R S

Project: Program Coordinators

Funding Amount: \$250,000

Expenditure Category: 3.14 Social Determinants of Health: Community Health Workers or Benefits Navigators

Project Overview: Resources to connect residents to federal and state funded programs and assist with the application process.

Performance Indicators:

Output Measures

- Number of residents assisted
- Number of residents receiving aid
- Number of residents in Qualified Census Tract
- Age of residents
- Race of residents
- Number of residents unaware of state and federal opportunities

Outcome Measures

- Reduce number of eligible residents not receiving support
- Increase awareness within underserved communities

HEALTHY CHILDHOOD ENVIRONMENTS

Project: Youth Programs

Funding Amount: \$2,500,000

Expenditure Category: 3.9 Healthy Childhood Environments: Other

Project Overview: Expansion of youth summer programs and camps to provide learning, and socialization opportunities.

Funding for Graduate Tacoma, Foundation for Tacoma Students.

Justice Involved Youth

Performance Indicators:

Output Measures

- Number of youths supported
- Number of community partnerships
- Number of summer programs offered
- Location of participants

Outcome Measures

- Increase in graduation rates over the next five years
- Reduction in absenteeism
- Increase in ability for parents to work during summer while children are out of school

B R O A D B A N D

Project: Broadband Improvements

Funding Amount: \$15,000,000

Expenditure Category: 5.17 Broadband: Other projects

Project Overview: Support for partnerships, seed money, and matching money for grants to provide or improve broadband services in underserved areas of Pierce County.

Performance Indicators:

Output Measures

- Speeds/pricing tiers offered
- Technology to be deployed
- Miles of fiber
- Cost per mile
- Cost per passing
- Number of institutions and businesses experiencing increased access
- Number of households experiencing increased access

Outcome Measures

- Increase in overall access to dependable broadband
- Increase in ability for virtual learning, telework and telehealth appointments

COVID - 19 R E L A T E D A D M I N I S T R A T I V E E X P E N S E S

Project: Administrative Expenses

Funding Amount: \$1,808,700

Expenditure Category: 7.1 Administrative Expenses

Project Overview: Staffing to support administration, communication, and coordination of ARPA funds, including essential services, contracting, accounting, and reporting of COVID-19 relief funding.

Performance Indicators:

Output Measures

- Number of contracts administered
- Amount of relief funding administered

Outcome Measures

- Accurate and timely reporting and distribution of ARPA funds in accordance with U.S. Treasury's guidelines