



PIMA COUNTY

A large, green saguaro cactus with several white, star-shaped flowers in bloom. The cactus has many sharp spines and is covered in green, bumpy, unopened flower buds. The background is a clear blue sky.

American Rescue Plan Act Coronavirus State and Local Fiscal Recovery Funds

2025 Recovery Plan Performance Report | Pima County, Arizona

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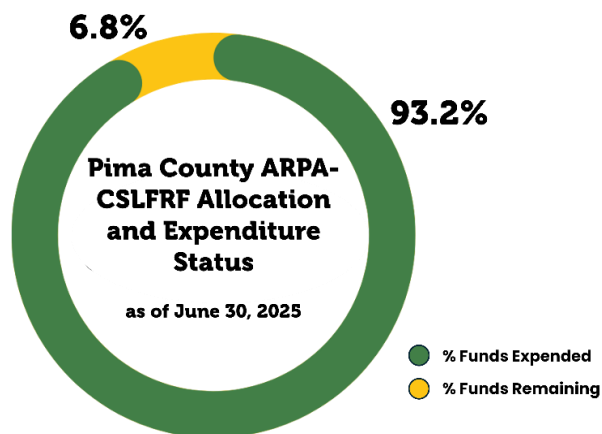
GENERAL OVERVIEW

Executive Summary

In response to the profound economic and public health crises caused by the COVID-19 pandemic, Pima County received \$203,421,667 in federal funding in 2021 through the American Rescue Plan Act's Coronavirus State and Local Fiscal Recovery Fund (ARPA-CSLFRF). This substantial infusion of federal resources stands as one of the largest financial investments in the County's recent history, empowering a robust and coordinated response aimed at mitigating the pandemic's far-reaching impacts on residents and local systems.

Recognizing the urgency and complexity of recovery efforts, County leaders acted swiftly to develop a strategic framework grounded in equity, transparency, and broad community engagement. By December 2021, a carefully curated portfolio of 52 projects was approved, reflecting a comprehensive, multi-dimensional approach to recovery. These initiatives were developed collaboratively with County departments, the Board of Supervisors, and a diverse array of community stakeholders, ensuring alignment with the most pressing local needs.

Since then, the portfolio has expanded to 55 initiatives, demonstrating the County's ongoing commitment to flexibility and responsiveness. Currently, **24** projects are actively addressing critical challenges such as healthcare accessibility, economic revitalization, and infrastructure modernization. Another **27** projects have been successfully completed, delivering measurable improvements to residents' quality of life and bolster community resilience. Four projects were discontinued after careful evaluation, exemplifying a disciplined and prudent approach to resource allocation. Through strategic management and collaborative governance, ARPA-CSLFRF funding has significantly accelerated Pima County's recovery trajectory, underscoring a steadfast dedication to building a healthier, more prosperous future for all. The County has a remaining balance of just over \$13.8 million in obligated funds.



Pima County's ARPA-CSLFRF investments strategically address the intertwined challenges of pandemic response and economic recovery by prioritizing businesses and populations disproportionately affected by COVID-19.

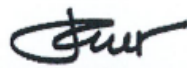
The project portfolio is already producing tangible, measurable results that highlight the County's commitment to strengthening community resilience. Key outcomes include enhanced public health infrastructure designed to better serve residents during ongoing



and future health crises, expanded essential services such as housing assistance and food security programs, and targeted economic revitalization efforts aimed at creating sustainable job growth and supporting small businesses. Collectively, these efforts are fostering a healthier and economically vibrant community.

Despite encountering operational challenges common to today's environment such as labor shortages and persistent supply chain disruption, Pima County remains unwavering in its commitment to a rigorous, data-driven, and transparent approach for managing and implementing ARPA-CSLFRF projects. To ensure the highest standards of accountability and effectiveness, the County established clear milestones, oversight mechanisms, and monthly performance monitoring. By adhering to this disciplined timeline, the County demonstrates its steadfast dedication to responsibly stewarding these critical resources and maximizing their positive impact across the community. This strategic fiscal management is essential to ensure that the benefits of the ARPA-CSLFRF investments reach all residents, particularly those most affected by the pandemic's hardships.

Thank you,



Jan Leshner
Pima County Administrator

Pima County Profile

Pima County, located in southern Arizona, encompasses a unique mix of urban centers and rural communities, including five incorporated municipalities—Tucson, South Tucson, Marana, Oro Valley, and Sahuarita—as well as numerous unincorporated areas. The county also includes the sovereign lands of the Tohono O'odham Nation and the Pascua Yaqui Tribe.

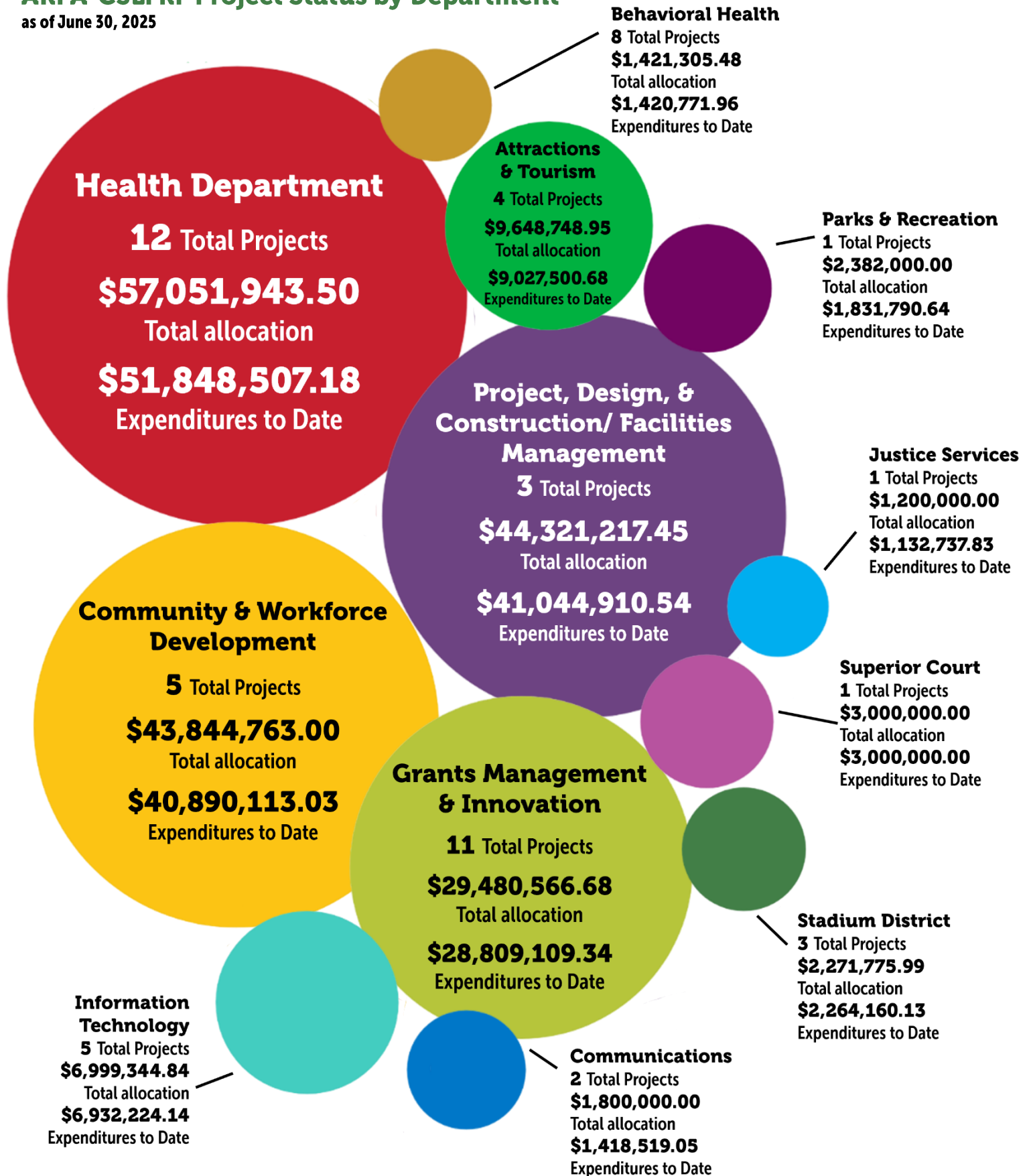
Covering more than 9,000 square miles, Pima County shares over 125 miles of international border with Mexico, positioning it as a key hub for cross-border commerce and collaboration. Visitors and residents alike are drawn to the region's iconic Sonoran Desert landscapes and wide range of outdoor recreational activities.

The County's economy is supported by several major sectors, including health sciences and innovation, advanced manufacturing, logistics, and clean technology. With a strategic location, growing infrastructure, and strong public-private partnerships, Pima County continues to play a vital role in Arizona's overall economic development.



ARPA-CSLFRF Project Status by Department

as of June 30, 2025



Use of Funds

Pima County's ARPA-CSLFRF portfolio is designed to support a comprehensive recovery through strategic investments across five of six expenditure categories:

Public Health (EC 1)

Projects supported under this category include:

- COVID-19 testing, vaccination, and treatment
- Public health messaging and PPE distribution
- Expanded healthcare services for vulnerable residents
- Data systems modernization to enhance health crisis response
- Safety measures within the County court system

\$59,234,326.68

Expenditures to Date

\$3,698,576.15

Remaining Funds

61%

Of Projects are completed

94.12%

Expended

Negative Economic Impacts (EC 2)

Initiatives address core community needs such as:

- Emergency food and shelter
- Eviction prevention and rental assistance
- Workforce development and job training
- Early childhood education support
- Revitalization of tourism and outdoor recreation

\$63,338,313.88

Expenditures to Date

\$4,396,501.69

Remaining Funds

45%

Of Projects are completed

93.51%

Expended

Public Health-Negative Economic Impact: Public Sector Capacity (EC 3)

Key infrastructure projects include:

- Medical Examiner facility expansion
- Domestic violence crisis shelter expansion
- Health and workforce service center in a qualified census tract
- Ajo Community Center renovation

\$50,115,479.82

Expenditures to Date

\$5,639,122.83

Remaining Funds

20%

Of Projects are completed

89.89%

Expended

Premium Pay (EC 4)

N/A
Expenditures to Date

N/A
Remaining Funds

N/A
Of Projects are completed

N/A
Expended

No ARPA-CSLFRF funds were allocated for Premium Pay.

Water, Sewer, and Broadband Infrastructure (EC 5)

\$6,932,224.14
Expenditures

\$67,120.70
Balance

40%
Of Projects are completed

99.04%
Expended

Broadband investments include:

- Secure network expansion for County departments
- Cybersecurity enhancements
- Cloud migration
- Virtual services and remote work infrastructure upgrades

Revenue Replacement (EC 6)

\$10,000,000.00
Expenditures

\$0
Balance

100%
Of Projects are completed

100%
Expended

ARPA-CSLFRF Funds have been instrumental in offsetting revenue losses caused by the COVID-19 pandemic, ensuring the continuity of essential government services and fulfilling cost-share or matching requirements for other federal programs. Notably, these investments have strengthened public health initiatives, supported critical facility upgrades, and sustained core government operations impacted by revenue shortfalls.



Each allocation has been guided by data and community input to focus on those most impacted by the pandemic, including low-income households, minority populations, and frontline workers. This comprehensive approach balances urgent public health needs with economic stabilization and infrastructure improvements; all aimed at building a more equitable and resilient community.

Use of Other Federal Recovery Funds

Pima County has aligned ARPA-CSLFRF with:

- **Emergency Rental Assistance (ERA)** – to support housing stability for renters affected by the pandemic.
- **Homeowner Assistance Fund (HAF)** – to prevent mortgage delinquencies, foreclosures, and utility shutoffs.
- **Capital Projects Fund (CPF)** – to expand access to high-speed internet, education, and health services.
- **Infrastructure Investment and Jobs Act (IIJA)** – to advance transportation, water, and broadband infrastructure.
- **CARES Act** – to continue supporting early pandemic response initiatives.

Through intentional coordination and resource optimization, Pima County has amplified the impact of recovery dollars and strengthened its capacity to serve residents equitably and effectively.

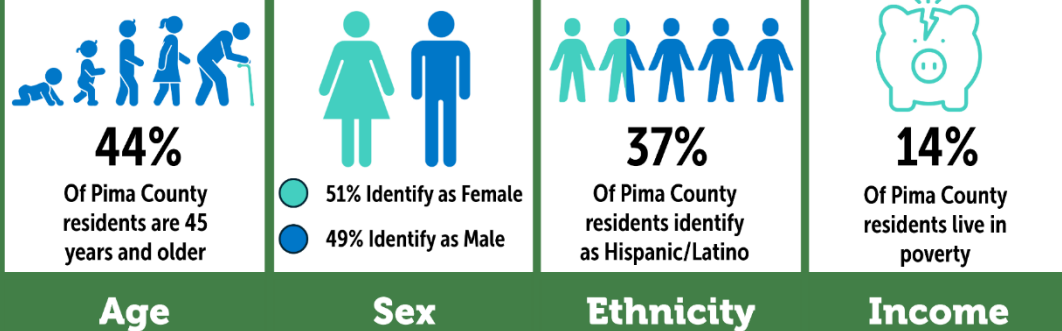
Promoting Equitable Outcomes

Goals and Strategy

Pima County has prioritized investment in historically underserved and economically marginalized communities. A 2020 Board resolution formally recognized racial and income disparities as a public health crisis, shaping the County's equity-focused approach.

Equity in Program Design and Delivery

- Mobile healthcare units and culturally responsive public health campaigns improved access.
- Economic support programs targeted small businesses, nonprofits, and low-income households.
- Employment initiatives focused on those facing barriers to work (e.g., disconnected youth, veterans, formerly incarcerated individuals).
- Preschool expansion and housing programs addressed gaps in access to early learning and housing stability.



Challenges and Progress

Labor shortages and inflation affected implementation timelines, yet Pima County sustained progress in key equity goals through continuous community consultation and flexible planning.

Community Engagement

From the outset, Pima County recognized that a strong, inclusive recovery would only be possible through active and ongoing community engagement. To that end, the County implemented a multi-tiered engagement strategy designed to gather meaningful input, build public trust, and ensure ARPA-CSLFRF investments reflected the needs and priorities of the people most affected by the COVID-19 pandemic.

Countywide Strategy

At a broad level, Pima County adopted a collaborative approach to project development and decision-making:

- County departments engaged subject-matter experts, service providers, and residents during the planning and scoping of individual projects, ensuring initiatives were informed by real-world experience and community insight.
- The Board of Supervisors staff maintained open lines of communication with constituents, using regular meetings, community events, and one-on-one outreach to gather feedback, answer questions, and explain funding priorities.
- Ongoing feedback mechanisms—including public comment periods, community forums, and digital suggestion tools—allowed for adjustments to projects as community needs evolved. This adaptive strategy helped ensure that the ARPA-CSLFRF portfolio remained responsive and relevant throughout implementation.

This collaborative process not only improved the quality and focus of funded projects but also strengthened public confidence in how federal dollars were being used to support local recovery.

Direct Project Feedback

At the project level, many initiatives incorporated built-in mechanisms for capturing feedback directly from participants and stakeholders:

- Surveys, interviews, and focus groups were used across a wide range of projects to collect detailed, qualitative input. An example of this comes from PC10 Pima Early Education Program Scholarships (PEEPs) which surveyed both parents and providers about their experiences and satisfaction, among other things.
- This direct engagement helped program managers refine services in real time—enhancing accessibility, ensuring cultural relevance, and tailoring outreach to better reach underserved communities.

Public Transparency Portal (www.PimaRecovers.com)

To further reinforce transparency and encourage ongoing community involvement, the County launched PimaRecovers.com in February 2022:

- The site serves as a central hub for ARPA-CSLFRF project updates, public reporting, and financial data.
- Residents can explore how funds are being used and learn about available services.

Labor Practices

Pima County promotes strong labor standards in all ARPA-CSLFRF-funded infrastructure projects, guided by federal Uniform Guidance (2 CFR 200), state statutes, and local procurement regulations. While Arizona law prohibits local jurisdictions from establishing prevailing wage ordinances, the County maintains a strong commitment to fair labor practices, contractor accountability, and inclusive economic participation.

Implementation Framework

The County's labor compliance strategy is embedded in the lifecycle of every infrastructure project, from procurement through completion. Pima County's Grants Management and Innovation (GMI) Department and Procurement Office work collaboratively to ensure adherence to all applicable labor standards, including:

- **Contract Language:** Standardized contract templates incorporate federal labor requirements, domestic preferences, and compliance expectations.
- **Procurement Priorities:** The County prioritizes Small Business Enterprises (SBE) and Disadvantaged Business Enterprises (DBE) to promote inclusive economic opportunity.

- Pre-Award Screening: All vendors and subcontractors must have a valid Unique Entity Identifier (UEI) and be registered in [SAM.gov](https://sam.gov), ensuring eligibility and transparency.

Although Arizona law restricts setting prevailing wages, Pima County remains committed to fair compensation and labor protections.

Support for Fair Labor and Local Economy

Despite limitations on enforcing prevailing wage laws, Pima County:

- Encourages fair market compensation through competitive solicitations
- Promotes local hiring and the use of regional vendors whenever feasible
- Collects self-attestations and certifications from contractors to validate compliance with labor and nondiscrimination laws
- Works to ensure that projects reflect community benefits, including local job creation, small business participation, and contractor accountability

Ongoing Oversight and Improvement

Pima County is continuously improving its labor monitoring practices. Recent steps include:

- Developing a labor compliance toolkit for ARPA-CSLFRF subrecipients and project managers
- Offering training sessions and workshops on labor regulations and best practices
- Enhancing data collection and tracking to identify and address any gaps in compliance

By embedding labor standards into every stage of the project process and offering robust oversight, Pima County ensures ARPA-CSLFRF investments deliver not only infrastructure improvements but also high-road employment opportunities and equitable economic impact.

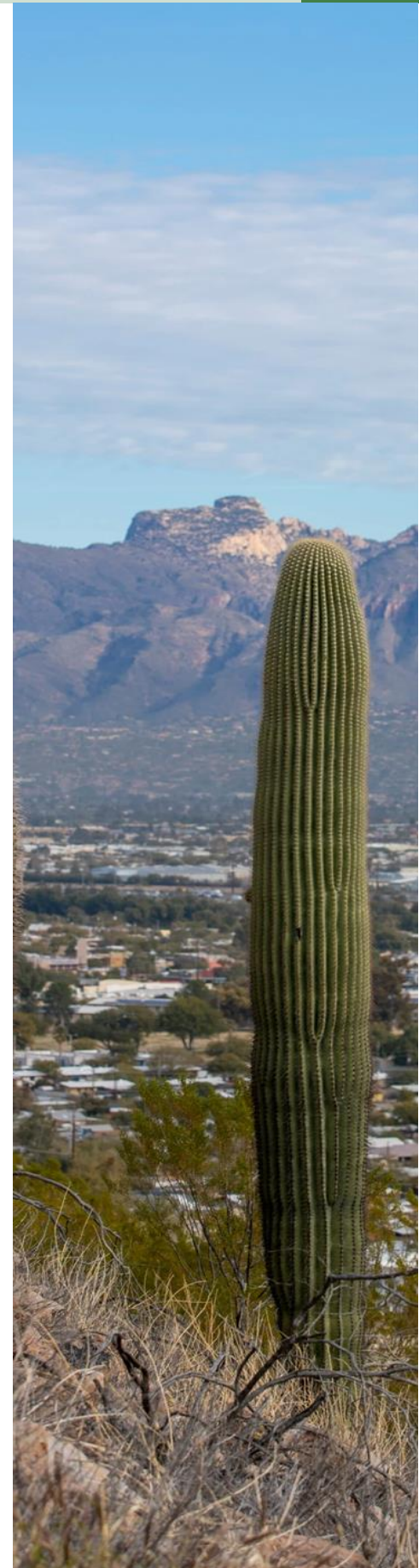
Uses of Evidence and Performance Report

Pima County's strategy incorporates evidence-based decision-making and performance evaluation from planning through implementation. The County recognizes that recovery is not only about deploying funds, but about measuring outcomes, learning from implementation, and adjusting strategies to maximize impact—particularly for communities disproportionately affected by the pandemic.

Pima County's Grants Management and Innovation Department (GMI)

- Co-developed monitoring and evaluation frameworks across all ARPA-CSLFRF projects
- Supports departments with data collection, analysis, and reporting
- Provides public feedback tools and synthesizes qualitative insights through surveys and interviews.

GMI also helps departments contextualize results, challenges, and lessons learned for internal and public use.



Performance Reporting and Performance Evaluation Capacity

Performance management is central to ensuring ARPA-CSLFRF funds are spent effectively and responsibly. Through structured reporting, consistent tracking, and outcome evaluation, the County maintains a high level of transparency and accountability.

Key Features

- The County Administrator provides updates to the Board of Supervisors, summarizing fiscal performance, implementation progress, and community impact across the ARPA-CSLFRF portfolio.
- All projects are required to track outputs and outcomes aligned with their stated objectives. KPIs are designed to reflect both scale and equity of service delivery.
- Where possible, program data is broken down by geography, income level, race/ethnicity, gender, and other relevant demographics to surface disparities and track equity progress.
- Performance and expenditure data are stored securely and visualized through a centralized dashboard, enabling real-time access for County leadership and oversight bodies.

GMI also assists departments in synthesizing evaluation findings to inform adaptive management. In some cases, this has led to revisions in project design, reallocation of funds, or expanded community engagement efforts to better meet evolving needs.

Promoting a Culture of Evidence and Learning

Pima County views ARPA-CSLFRF as an opportunity to strengthen its internal capacity for long-term impact measurement and public accountability. As such, GMI continues to:

- Build evaluation literacy among County staff and partners
- Develop templates and guidance for outcome-based reporting
- Align ARPA-CSLFRF activities with national best practices in public sector evaluation

By embedding performance and evidence into its recovery infrastructure, Pima County is better positioned to deliver equitable, efficient, and measurable results for its residents—both during this recovery period and beyond.

Performance Report

Pima County integrates a performance management system into the ARPA-CSLFRF program to track progress toward overall goals and measure individual project outcomes. Projects are grouped by common objectives, each with tailored key performance indicators (KPIs) to efficiently monitor results.

The County collected data regularly (where applicable) and regularly provide quarterly reports to the Board of Supervisors, which includes both project-specific and general updates. Performance information is shared publicly to ensure transparency and foster community trust.

Regular reviews of performance data allow the County to adapt strategies and improve program impact over time.



EC 1



EC 2



EC 3



EC 4



PIMA COUNTY ARPA-CSLFRF PERFORMANCE REPORT



PIMA COUNTY



EC 1

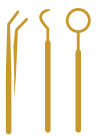
Public Health

Pima County's Public Health initiatives make sure that all County residents are protected from COVID-19 and have access to quality healthcare and healthcare-related services.



COVID-19 Response

These projects keep residents safe through resource distribution, disease mitigation, and public health communication.



Equitable Healthcare Access

These projects support the health of youth and adults in institutional settings through communicable disease vaccinations and dental care.



Enhancing Public Services

These projects bring a wide variety of upgrades to public services used by residents including support for victims of domestic violence, improvements in court technology, and upgrades to medical examiner equipment.

Pima County COVID-19 Public Health Response



Project at a Glance

Pima County Health Department (PCHD) has been directly responsible for deploying public health emergency pandemic response efforts. These include Epidemiological Infrastructure (previously Contact Tracing and Case Investigation (CTCI), Communicable Disease Vaccines (previously COVID-19 Vaccination), and Communicable Disease Testing (previously COVID-19 Testing). These three initiatives are paramount to mitigating disease spread, a central tenant of public health.

The former CTCI project has been expanded into a comprehensive communicable disease investigation initiative at PCHD, now addressing foodborne illnesses, vaccine-preventable diseases, sexually transmitted infections, vector- and zoonotic-borne infections, and school-based outbreaks. With a strategic focus on health equity and high-need populations, this initiative enhances early detection, rapid response, and mitigation efforts to reduce the spread of infectious diseases throughout Pima County.

Community Benefit

On May 11, 2023, the Federal government declared the end of the Federal Public Health Emergency, signaling a shift in the nation’s approach towards the COVID-19 pandemic. In response, PCHD has moved forward in mitigating other communicable diseases by investigating disease cases, supporting vaccinations, and distributing test kits. These three projects have contributed to stopping the spread of COVID-19 and other communicable diseases in Pima County, ensuring County residents stay safe and healthy. Pima County has expanded self-testing availability, vaccination, and contact tracing and case investigations activities for numerous communicable diseases via these projects.

Testing throughout Pima County has also helped better identify, isolate, and mitigate the transmission of communicable diseases across Pima County. In Fiscal Year 2025 (July 1, 2024 – June 30, 2025), PCHD **investigated 2,107 cases** while the contractor Student Aid for Field Epidemiology Response (SAFER) investigated **454 cases of mandatory reportable communicable diseases**. PCHD administered **20,383 vaccine doses** for respiratory-related illness for **11,497 unique patients**. PCHD distributed **5,056 test kits**.

Beyond ARPA

This funding has laid the foundation for Pima County to act efficiently in case of future communicable disease outbreaks. PCHD will continue to invest in communicable disease prevention, mitigation, and contact tracing efforts to protect the County and the health of its constituents. Further, PCHD has been providing test kits that are available at Pima County libraries, clinic locations, and through mobile outreach and events.

Project Highlight



2,107

Cases Investigated by PCHD



20,383

Vaccine Doses Administered for respiratory-related illnesses



11,497

Unique patients

IDENTIFICATION NUMBER

PC01

Epidemiological Infrastructure

PC02

Communicable Disease Vaccines

PC03

Communicable Disease Testing

EXPENDITURE CATEGORY

1.3

COVID-19 Contact Tracing
PC01

1.1

COVID-19 Vaccination
PC02

1.2

COVID-19 Testing
PC03

ADOPTED BUDGET

\$ 17,135,820.08

PC01

\$ 9,682,590.01

PC02

\$ 11,059,045.33

PC03

TOTAL EXPENDITURES

\$ 14,761,134.48

PC01

\$ 9,600,200.11

PC02

\$ 10,972,301.69

PC03

STATUS

Ongoing

Communicable Disease Mitigation Effort at Congregate Sites

Project at a Glance

The Communicable Disease Mitigation Effort at Congregate Sites project has two primary objectives: disseminate COVID-19 and other communicable disease resources (testing, vaccination, and educational materials) to community partners and priority populations, and to provide virtual or on-site training to identify and mitigate COVID-19 and other communicable disease infection risks. It provides support to assisted living, skilled nursing, rehabilitation, homeless shelters, and other congregate living sites.

Community Benefit

Pima County Health Department (PCHD) has provided pandemic-relief services to vulnerable populations at numerous congregate care settings in Pima County to reduce the outbreak of communicable diseases. In Fiscal Year 2025 (July 1, 2024 – June 30, 2025), PCHD supported **505 sites**. PCHD created **four training materials** and delivered **12 training sessions**.

PCHD has also provided outbreak investigation support and control measures to mitigate the spread of communicable diseases in congregate settings. In Fiscal Year 2025 PCHD **investigated 79 outbreaks**: 22 in Assisted Living facilities, 19 in Early Education Centers, K-8 school, or High Schools, 2 in Hospitals, 30 in Long Term Care facilities, and 6 in other private, public, or unknown settings. For facilities that had reported COVID-19 outbreaks, 4 accepted infection control assessments (ICARs), 6 accepted COVID-19 testing/Personal Protective Equipment supplies, and 2 accepted assistance with coordinating a vaccination clinic.

Beyond ARPA

PCHD has created a congregate site liaison team which focuses on infection control and communicable disease mitigation in Pima County. PCHD will continue to provide resources and educational materials at congregate care settings in Pima County until funds are exhausted.



IDENTIFICATION NUMBER

PC04

EXPENDITURE CATEGORY

1.4

Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)

ADOPTED BUDGET

\$ 709,691.29

TOTAL EXPENDITURES

\$ 568,177.51

STATUS

Ongoing

Project Highlight



505

**Sites supported by
PCHD in Fiscal Year
2025**

COVID-19 Therapeutics and Genomic Sequencing

Project at a Glance

The project conducted genomic sequencing of COVID-19 variants to enable targeted therapeutic interventions more rapidly to ensure equitable access to care. Genomic sequencing is a laboratory method used to identify which variant of SARS-CoV-2 (COVID-19) is present in a specimen.¹ This project helped track the spread of the virus, how it was changing, and how those changes may have affected public health.

Community Benefit

This service ensured that individuals had access to evaluation and care regardless of their insurance status and ability. Throughout the term of this project (2023 to 2024), Pima County Health Department (PCHD) issued 3,216 COVID-19 Therapeutics prescriptions.

Beyond ARPA

Due to the Federal government declaring an end to the COVID-19 public health emergency and the successful reduction in the transmission of the virus, Pima County ended the project in June 2024.



IDENTIFICATION NUMBER

PC05

EXPENDITURE CATEGORY

1.6

Medical Expenses (including Alternative Care Facilities)

ADOPTED BUDGET

\$ 351,425.67

TOTAL EXPENDITURES

\$ 351,425.67

STATUS

Complete

Project Highlight



3,216

**Therapeutic
prescriptions issued**

¹ National Center for Immunization and Respiratory Diseases (NCIRD), "What is Genomic Surveillance?", CDC, December 2, 2022, <https://archive.cdc.gov/#/details?url=https://www.cdc.gov/coronavirus/2019-ncov/variants/genomic-surveillance.html>



Health Department Testing Support Supplies FY2021

Project at a Glance

Since the onset of the COVID-19 pandemic in early 2020, testing has been among the highest priorities in Pima County's pandemic response. Testing capacity has informed emergency response planning and the strategic focus of limited resources. In this context, Pima County Health Department (PCHD) supported the widespread availability of COVID-19 testing across Pima County to all residents. The County continued supporting testing initiatives despite exhausting its ARPA-CSLFRF during the height of the pandemic infection period.

Community Benefit

Testing supplies and services were integral to public health pandemic mitigation efforts in Pima County and around the world. Pima County allocated \$2,075,341.49 in ARPA-CSLFRF, in part for *Maximus* contact tracing efforts, but largely for staffing supplies and workspaces for the Public Health Emergency Preparedness (PHEP) team to respond to the COVID-19 pandemic. PCHD used these allocated funds to purchase testing support supplies deployed across Pima County in order to stop COVID-19 disease transmission and lower mortality.

IDENTIFICATION NUMBER

PC08b

EXPENDITURE CATEGORY

1.2

COVID-19 Testing

ADOPTED BUDGET

\$ 2,075,341.49

TOTAL EXPENDITURES

\$ 2,075,341.49

STATUS

Complete

Health Department Vaccine Support Supplies FY2021



Project at a Glance

Pima County directed \$3,117,942.64 in ARPA-CSLFRF toward Pima County Health Department's (PCHD) COVID-19 vaccine costs, specifically supplies and services. These funds were used in partnership with local hospitals, medical partners, and the City of Tucson for the large vaccine distribution sites at the onset of vaccine distribution efforts.

Community Benefit

PCHD implemented COVID-19 vaccination efforts across the Pima County community with an initial focus on populations that have higher health risk-factors, are at risk for disproportionate health outcomes, and other special populations. PCHD leveraged a mix of County, State, and Federal resources while drawing upon the expertise of community partners and contracted agencies to efficiently deliver vaccines to the community.

Following activation of Pima County's first COVID-19 vaccine point-of-distribution (POD) sites in mid-December 2020, PCHD issued its *Pima County, Arizona COVID-19 Accelerated Immunization Plan*² in January 2021. Through this plan, PCHD proposed a vaccine rollout aimed towards reducing the burden on hospital resources caused by the large number of COVID-19 infections at the time. PCHD also identified and addressed the numerous logistical demands associated with obtaining vaccine supply from the federal government via the Arizona Department of Health Services by standing up fixed-site vaccination PODs. In recognition of this identified need, PCHD issued its *Promoting Vaccine Equity for Vulnerable Populations in Pima County Accelerating COVID-19 Immunity*³ plan in February 2021. This plan was organized around the foundational belief that "COVID-19 vaccines should be equally available to everyone, everywhere." This principle has guided PCHD vaccination strategy from early 2021 forward, and it has been implemented in a variety of ways.

IDENTIFICATION NUMBER

PC08c

EXPENDITURE CATEGORY

1.1

COVID-19 Vaccination

ADOPTED BUDGET

\$ 3,117,942.64

TOTAL EXPENDITURES

\$ 3,117,942.64

STATUS

Complete

² Chuck Huckleberry to Pima County Board of Supervisors, January 12, 2021, *County Accelerated Immunization Plan*, <https://content.civicplus.com/api/assets/5b64a057-3d03-40fa-9e6b-10c716865618?cache=1800>

³ Pima County Health Department, "Promoting Vaccine Equity For Vulnerable Populations In Pima County", <https://content.civicplus.com/api/assets/az-pimacounty/8999e393-c76a-43b6-8cf9-a91320cfae48/pima-county-covid-vaccine-vulnerable-outreach.pdf>



Office of the Medical Examiner Equipment



Project at a Glance

During the COVID-19 Pandemic, the Pima County Office of Medical Examiner (OME) experienced a drastic increase in overall processing of remains, investigations, and indigent interment processing. The COVID-19 pandemic exposed serious facility and equipment limitations to meeting the growing demand for services within Pima County. The County allocated an amount of \$4 million of ARPA-CSLFRF funding for the facility to function as a consolidated larger-capacity facility, with an increase in cold storage space, cremation equipment, autopsy examination tables, increased intake/release space and overall capacity.

Community Benefit

The project greatly increased the service capacity of the OME through an increase in space and the addition of state-of-the-art equipment. This facility is expected to serve other nearby counties such as Cochise County, Santa Cruz County, Pinal County, etc., in addition to Pima County.

Beyond ARPA

Upgrades to the OME facility were completed in December of 2024 with full payment to the contractor released by June of 2025. The upgrades include the installation of a large walk-in cold storage room, autopsy tables, cremation retorts, anthropology and other lab equipment. This improved facility will continue to serve the public of Pima County and nearby counties with death investigations as needed, including forensic anthropology and the indigent interment program.

IDENTIFICATION NUMBER

PC16

EXPENDITURE CATEGORY

1.7

Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)

ADOPTED BUDGET

\$ 4,000,000.00

TOTAL EXPENDITURES

\$ 4,000,000.00

STATUS

Complete

Domestic Violence Shelter Improvements

Project at a Glance

Sub-recipient Emerge Center Against Domestic Abuse (Emerge!) received \$1,000,000.00 of ARPA-CSLFRF funds to renovate its emergency domestic violence shelter from a congregate to a non-congregate space and to increase the number of available beds. For the most vulnerable domestic violence survivors, emergency shelter may be the only option for escaping the violence in their home or intimate relationship. Emerge! is the only emergency shelter in the community designed for the unique safety and trauma needs of domestic violence victims and their children.

Community Benefit

Pima County's ARPA-CSLFRF contribution helped improve the shelter's capacity to mitigate communicable disease transmission of COVID-19 and any future pandemics. The congregate facility's former 13 units (which served 20-25 households and a maximum of 51 people) were expanded to 25 non-congregate rooms, each with their own bathroom and kitchenette. This will permit up to **42** households (approximately **84** individuals) to be sheltered on any given night and is estimated to result in more than 700 individuals being served each year.

Beyond ARPA

The County's ARPA-CSLFRF funding for this project was fully expended in 2023, and non-ARPA-CSLFRF funds were used to complete the ongoing renovations. The renovations were completed in December 2024, allowing Emerge! to move out of their hotel space and into the upgraded building. Community members seeking shelter from domestic violence now have a safe, more private space to recover and plan their next steps.



IDENTIFICATION NUMBER

PC17

EXPENDITURE CATEGORY

1.4

Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)

ADOPTED BUDGET

\$ 1,000,000.00

TOTAL EXPENDITURES

\$ 1,000,000.00

STATUS

Complete

Project Highlight



12

Additional non-congregate rooms constructed

Domestic Violence Legal and Navigation Services

Project at a Glance

On April 16, 2024, Pima County Board of Supervisors determined that funding planned for its Domestic Violence Legal Services project were to be redirected. \$115,815.53 of the funds were used for staff before the Board of Supervisors redirected the remaining funds to address other urgent COVID recovery community concerns where funds could be immediately impactful.



IDENTIFICATION NUMBER

PC18

EXPENDITURE CATEGORY

1.11

Community Violence Interventions

ADOPTED BUDGET

\$ 115,815.53

TOTAL EXPENDITURES

\$ 115,815.53

STATUS

Complete



Correctional Health Vaccine Storage

Project at a Glance

Cold storage equipment was purchased to safely store COVID-19 and other communicable disease vaccines. The equipment supports preventive health care for youth and adults housed in Pima County-operated detention centers.

Community Benefit

Pima County purchased two vaccine refrigerators and two vaccine freezers to enhance vaccine storage capacity. Pima County Adult Detention Center (PCADC) and Pima County Juvenile Detention Center (PCJDC) purchased one refrigerator and one freezer for each site. Since neither facility had storage dedicated to vaccines previously, vaccine-dedicated storage increased by 100% at both sites.

Each piece of equipment included a certificate of calibration, required per the Centers for Disease Control and Prevention (CDC) for programs intending to enroll in the *Vaccines for Children* program. In addition to the refrigerators and freezers, professional vaccine transport coolers were purchased so the vaccines could be brought to the units for administration or, in the event of power failure, to an alternate emergency refrigeration site. Data loggers were also purchased for all four devices to monitor storage temperatures, ensuring the vaccines remain effective.

Beyond ARPA

Pima County now has the ability to store any vaccines that are needed or may be needed in the future. This markedly improves the County's resilience and capability to deal with future public health emergencies.

IDENTIFICATION NUMBER

PC19

EXPENDITURE CATEGORY

1.7

Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)

ADOPTED BUDGET

\$ 35,187.43

TOTAL EXPENDITURES

\$ 35,187.43

STATUS

Complete



Correctional Health Vaccine Purchase

Project at a Glance

As part of Pima County's commitment to ending the COVID-19 pandemic, ARPA-CSLFRF was used to purchase COVID-19 vaccines for youth and adults remanded to the Pima County Juvenile and Adult Detention Centers. Given that court-involved individuals are considered at higher risk for contracting communicable diseases and may be less likely to receive preventive health care, Pima County made the decision to expand vaccination efforts to other communicable diseases once the incidence rate of COVID-19 had subsided.

Community Benefit

Ten different vaccines were purchased and stored for use at the Pima County Adult and Juvenile Detention Centers, including HPV, Meningococcal, two types of Meningitis B, Tdap, Hepatitis A, Hepatitis B, Pneumococcal, Zoster, and Varicella. As of summer 2025, all purchased vaccine doses have been administered to the youth at the Juvenile Detention Center, supporting the County's commitment to supporting this vulnerable population and the County's continuing mission to preserving the public health.

Beyond ARPA

All project vaccines have been purchased and will continue to be provided to individuals in the Pima County Adult and Juvenile Detention Centers, improving long-term access to essential healthcare and reducing the spread of preventable diseases among a vulnerable population.

IDENTIFICATION NUMBER

PC20

EXPENDITURE CATEGORY

1.7

Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)

ADOPTED BUDGET

\$ 164,812.57

TOTAL EXPENDITURES

\$ 164,280.23

STATUS

Complete



Juvenile Correctional Dental

Project at a Glance

In-house dental care is now provided to youth under 18 at both the Pima County Juvenile and Adult Detention Centers. This service has reduced exposure to COVID-19 and other communicable diseases while significantly increasing access to preventive and corrective dental care. For many youth, it is their first visit to a dentist or hygienist. The equipment purchased includes a dental chair and light, an x-ray machine, lead aprons, educational materials, and hygiene kits with toothbrushes, floss, and toothpaste.

Community Benefit

Before this program, juveniles at the Pima County Juvenile Detention Center (PCJDC) could only receive dental care offsite. Guardians were responsible for scheduling, attending, and covering the cost of appointments, and youth had to be transported in handcuffs with an officer escort—placing stress on both the juveniles and facility staff.

Offsite care was limited, often requiring travel for anything beyond basic evaluations. Since establishing the on-site dental unit, a dentist and hygienist now provide regular preventive and comprehensive care—including cleanings, cavity treatments, and extractions—without limits on visit frequency.

The program also extended services to juveniles held at the Pima County Adult Detention Center (PCADC), where maintaining separation from adult inmates presents logistical challenges. To meet this need, the Pima County Behavioral Health Department (PCBH) secured portable dental equipment, allowing staff to deliver safe, compliant care directly to these youth.

Beyond ARPA

Youth in the care of Pima County detention centers now have significantly improved access to essential dental services. This program has removed longstanding barriers to care, ensuring that detained youth receive timely screenings, education, and treatment. Its continuation beyond the ARPA-CSLFRF funding period ensures lasting access to critical dental care, supporting the overall health and well-being of a vulnerable population.

IDENTIFICATION NUMBER

PC22

EXPENDITURE CATEGORY

1.14

Other Public Health Services

ADOPTED BUDGET

\$ 100,000.00

TOTAL EXPENDITURES

\$ 99,998.82

STATUS

Complete

Pima County Courts - Remote Enabled Projects

Project at Glance

Pima County Superior, Juvenile, and Consolidated Justice Courts invested \$3 million in ARPA-CSLFRF to upgrade technology infrastructure, enabling safer court operations during COVID-19, reducing case backlogs, and improving compliance. Courtrooms were outfitted for remote hearings and conference calls, probation officers received laptops for virtual client interactions, and a new mental health app was introduced to better support clients with additional needs.

Community Benefit

The courtroom updates provide enhanced audio/visual services to court users and established the court's capacity to serve clients remotely. This resulted in enhanced continuity of operations readiness, and improved protocols to mitigate against future pandemics. The enhancements also increased participation by people on probation thanks to increased accessibility and communication. Finally, **676** defendants have been served by the new mental health app as of June 25, 2025.

Beyond ARPA

These permanent upgrades will continue to serve the Pima County community by providing improved access to the courts and greater communication between Adult and Juvenile Probation Officers and their probationers. It will also allow the County to swiftly re-implement more robust health and safety policies in the event of a new public health emergency post-COVID-19.



IDENTIFICATION NUMBER

PC36

EXPENDITURE CATEGORY

1.7

Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)

ADOPTED BUDGET

\$ 3,000,000.00

TOTAL EXPENDITURES

\$ 3,000,000.00

STATUS

Complete

Project Highlight



676

**Defendants Served by
Mental Health App**



Fire District COVID-19 Support

Project at a Glance

The Pima County Board of Supervisors, in recognition of the essential and irreplaceable public health and safety role fire districts serve in Pima County, prioritized reimbursing fire districts for expenses related to the effects of the COVID-19 pandemic that were not covered by other funding sources. Throughout the COVID-19 pandemic, rural fire districts incurred additional non-reimbursable expenses, specifically personnel-related expenses, personal protective equipment, and supply expenses related to providing emergency services.

Community Benefit

The Pima County Fire Chiefs Association solicited requests from fire districts and related non-profits operating outside of the municipal fire departments' service areas for reimbursement of eligible expenses. Seven Pima County fire districts received reimbursements from Pima County's ARPA-CSLFRF. Through the Fire District COVID-19 Support project, local fire districts improved their ability to respond to emergency situations within the communities they serve. The project was completed in Fall 2022.

In 2022, Pima County Grants Management and Innovation Department was presented with a Community Partnership Commendation Award by the Northwest Fire District in recognition of an act or series of acts that foster a positive relationship with the recipient organization and the district for providing excellent service to the constituents of the Northwest Fire District.

IDENTIFICATION NUMBER

PC46

EXPENDITURE CATEGORY

1.14

Other Public Health Services

ADOPTED BUDGET

\$ 938,452.06

TOTAL EXPENDITURES

\$ 938,452.06

STATUS

Complete

Public Health Vaccination Wayfinding Ellie Towne

Project at a Glance

Pima County allocated \$4,883.91 of ARPA-CSLFRF to support Pima County Public Health Preparedness efforts for a COVID-19 site at the Ellie Towne Flowing Wells Community Center (Ellie Towne). Ellie Towne, a County-owned community center, was identified as an appropriate access point for COVID-19 testing at the start of the pandemic in 2020.

Community Benefit

The Public Health Vaccination Wayfinding Ellie Towne project provided clear signage, testing instructions, and navigation support to facilitate safe and effective service delivery at the Ellie Towne COVID-19 Testing Site. Through this site, the County was able to resource and deploy COVID-19 serology testing to the community at no cost.



IDENTIFICATION NUMBER

PC48

EXPENDITURE CATEGORY

1.2

COVID-19 Testing

ADOPTED BUDGET

\$ 4,883.91

TOTAL EXPENDITURES

\$ 4,883.91

STATUS

Complete

PC Employee Vaccine Incentive Project

Project at a Glance

This project was approved by Pima County Board of Supervisors in August 2021 to provide incentives to Pima County employees who were fully vaccinated by October 2021. The project was deployed to encourage employees and their families to get vaccinated for COVID-19 while improving the health and wellness of the Pima County community.

Community Benefit

The Pima County Human Resources and Benefits Department successfully marketed and administered the project by allocating a one-time \$300.00 COVID-19 Health incentive and three days of approved paid leave for Pima County employees when they submitted proof they were fully vaccinated before October 1, 2021. More than 4,000 employees submitted proof of vaccinations and received the \$300.00 incentive and three days of approved paid leave benefits.



IDENTIFICATION NUMBER

PC54

EXPENDITURE CATEGORY

1.1

COVID-19 Vaccination

ADOPTED BUDGET

\$ 6,294,039.75

TOTAL EXPENDITURES

\$ 6,294,039.75

STATUS

Complete

Project Highlight



4000+

**Employees submitted
proof of vaccination**

Strangulation Exams

Project at a Glance

Pima County used ARPA-CSLFRF to provide no-cost forensic strangulation exams to survivors of violence, ensuring compliance with Arizona Revised Statute 13-1414, which requires counties to cover the cost of forensic evidence collection in sexual assault cases. To fulfill this mandate, Pima County contracted with the Southern Arizona Center Against Sexual Assault (SACASA), a division of CODAC Health, Recovery & Wellness. Through this partnership, CODAC delivered compassionate, trauma-informed care, helping to build survivor trust, reduce trauma, and support more effective investigations and prosecutions.

Community Benefit

Forensic strangulation exams serve a vital role in supporting victims, particularly in legal proceedings against their perpetrators. As of June 1, 2024, SACASA has conducted **seven** such exams, fully utilizing the allocated project funding. These exams have provided essential medical care to survivors and strengthened the potential for successful prosecution of offenders.

Beyond ARPA

With the ARPA-CSLFRF allocation fully expended for this project, Pima County will continue providing forensic strangulation exams using non-ARPA-CSLFRF funding, as required by Arizona state law. This ensures uninterrupted access to critical medical and legal support for survivors, reinforcing the County’s commitment to victim care and the pursuit of justice.



IDENTIFICATION NUMBER
PC55

EXPENDITURE CATEGORY
1.14
Other Public Health Services

ADOPTED BUDGET
\$ 4,177.88

TOTAL EXPENDITURES
\$ 4,177.88

STATUS
Complete

Project Highlight



7

**Strangulation Exams
performed since
project start**



Expanded Vector Surveillance

Project at a Glance

Pima County Health Department (PCHD) is enhancing public health through its vector surveillance programs to monitor and control the spread of disease through insect vectors such as mosquitos. Pima County vector surveillance and control activities focus on local geographic areas with the most favorable conditions for disease transmission by taking into consideration the presence of animal hosts, climate conditions, and susceptible human populations. Pima County has contracted Arbo Scientific LLC for mosquito surveillance by weekly trapping from the months of June through October. It will also use PCR methods to detect the presence of pathogens in the trapped mosquitos. PCHD has purchased a sub-zero freezer to preserve the trapped mosquitoes for further investigation.

Community Benefit

Community outreach events and presentations have proven beneficial in identifying the critical hotspots and guiding community-specific control measures in the form of increased surveillance and testing in those areas. Public health outreach efforts, including responses to human case complaints, have been integral in reducing mosquito-borne disease risks.

Between July 1, 2024, and June 30, 2025, the Pima County Health Department (PCHD) trapped **219,997** mosquitoes, the vast majority of which (216,072) were female. *Psorophora columbiae* dominated the sample, accounting for over 209,000 of the females. Other prominent species included *Culex quinquefasciatus*, *Culex tarsalis*, and *Aedes aegypti*.

PCR testing was conducted on **6,173** mosquitoes, with 1,325 testing positive for West Nile virus (WNV)—a positivity rate of approximately 21.5%. This year saw the highest number of WNV-positive mosquito pools since 2013, totaling 24 pools spread across seven surveillance sites.

PCHD stored five female *Aedes aegypti* mosquitoes in a sub-zero freezer for future testing. Species identification indicated that more than 95% of the mosquitoes collected were known vectors. Vector competency by species ranged from 92% to 100%, with *Aedes aegypti* reflecting the lowest vector percentage at 61.8%.

In addition to surveillance, PCHD led **six** public outreach events and distributed educational materials to more than **500** residents across the community.

Beyond ARPA

The Expanded Vector Surveillance project will continue to ensure that diseases from animal and insect vectors are monitored and controlled in Pima County. Funding will be used to expand vector surveillance across the county to reduce exposure to diseases like malaria, dengue, and other illnesses transmitted through mosquitoes, lice, ticks, and arthropods. The project will continue to grow and to provide awareness on disease transmission at the community level throughout Pima County. This project will also help PCHD improve their institutional capacity to respond to outbreaks of other diseases in the near future.

IDENTIFICATION NUMBER

PC57

EXPENDITURE CATEGORY

1.14

Other Public Health Services

ADOPTED BUDGET

\$ 536,094.55

TOTAL EXPENDITURES

\$ 215,436.39

STATUS

Ongoing

Project Highlight



219,997

Mosquitoes trapped



Mobile Health Clinic

Project at a Glance

Pima County Health Department (PCHD) purchased and outfitted a vehicle as a mobile health clinic to reach residents living in rural and other medically underserved areas of Pima County. The clinic will provide reproductive and sexual health services, vaccinations and immunizations, HIV and STI services, basic blood pressure and A1c screenings, referrals to other services, and health promotion services.

Community Benefit

PCHD contracted Chef Units LLC for the procurement of a new class-A vehicle and outfit it as a mobile clinic. The Mobile Health Clinic project will expand the mobile clinic program within the Tucson area, connect Pima County community members residing in rural and underserved areas with easier access to healthcare services, and collaborate with other community partners on health service provision. The mobile health vehicle was delivered in May 2025. Payment to the vendor is expected to be fully processed in early Fiscal Year 2026, pending receipt of the vehicle title.

Beyond ARPA

PCHD has received the mobile health vehicle and will begin providing services to residents living in rural and other medically underserved areas of Pima County in Fiscal Year 2026. The mobile clinic program is currently supported by clinical services program staff, nurses, and clinicians. These necessary roles, supplies, and services are funded under the PCHD General Fund in addition to supplemental funding from non-ARPA-CSLFRF grants.

IDENTIFICATION NUMBER

PC58

EXPENDITURE CATEGORY

1.14

Other Public Health Services

ADOPTED BUDGET

\$ 313,582.64

TOTAL EXPENDITURES

\$ 0.00

STATUS

Ongoing

Transition Center

Project at a Glance

Pima County Justice Services installed the Transition Center (TC), a modular facility adjacent to the Pima County Adult Detention Center (PCADC), and the Pre-Trial Services modular facility to engage the misdemeanor population released from pretrial services with a pending court date. The TC connects individuals released from the PCADC with necessary health, social, housing, and other supportive services. This program is integral to supporting the continuum of services for the justice involved population. It is expected to reduce re-arrest of individuals released on a pre-trial basis and increase compliance with court expectations including attendance at future court hearings.

The project also operated the Cooling Center at the Mission Annex facility to provide safe, air-conditioned space for residents to escape the heat during Summer 2024.

Community Benefit

The TC helps justice-involved individuals access crucial services and reduces barriers to employment, housing, healthcare, and social services. The project aims to lower criminal activity, lower the spread of diseases, increase access to social services, and reduce strains on emergency services. Non-justice-involved individuals from the community may also seek assistance from the Center, and the Cooling Centers provided safe respite from extreme summer temperatures to any community member.

The project started on August 3, 2023. Since inception through June 30, 2025 (Fiscal Year 2025), the project has assisted 2,537 unique individuals and staff have made 4,603 total contacts with them. Some individuals have contacted Justice Navigator staff multiple times. Since inception, adults released on a pre-trial basis requested:

- Follow-up support from Justice Navigators 4,355 times.
- Support from the program 2,854 times.
- Information and other resources 4,130 times.
- Referrals to community agencies 592 times.

The project assisted 1,597 individuals with a searchable court date. 47% (755 individuals) showed up to their proceeding court date. Five percent of individuals with a searchable court date were booked within 7 days of TC visit, and 15% of individuals were booked within 30 days of TC visit.

Out of 2,537 unique individuals served, 1,801 (71.0%) individuals identified themselves as male, 710 (28.0%) individuals identified themselves as female, 14 (0.6%) individuals identified themselves as transgender, eight (0.3%) individuals were of unknown gender, and four (0.2%) individuals identified themselves as nonbinary. Based on race/ethnicity, 1,010 (39.8%) individuals reported themselves as Caucasian, 968 (38.2%) individuals as Hispanic, 231 (9.1%) individuals as African American, 197 (7.8%) individuals as Native American and 90 (3.5%) individuals as Unknown. Individuals aged 18 to 49 years old comprised the vast majority (2,008 or 79.1%) of people served at the TC.

The Mission Cooling Center was in operation from August 5, 2024, through October 31, 2024. During the period, the Cooling Center provided services for visitors: 226 individuals received services like justice navigation (104), training and community services (85), public health services (20), and other services (17). An additional 180 individuals utilized cooling services only.



IDENTIFICATION NUMBER

PC59

EXPENDITURE CATEGORY

1.4

Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)

ADOPTED BUDGET

\$ 1,200,000.00

TOTAL EXPENDITURES

\$ 1,132,737.83

STATUS

Ongoing

Project Highlights



2,537

**Unique Individuals
Served Since August
2023**



592

**Referrals to Other
Community Agencies**



Beyond ARPA

The Transition Center and its staff, including Justice Navigators—who have personal experiences similar to justice-involved individuals—will continue to support individuals by connecting with necessary services and reducing barriers to attending the court procedures. The program aims to empower individuals and improve their access to community services. Likewise, the program will support justice-involved individuals to resettle/reestablish in the community.

Due to the purchase of the modular building that houses the Transition Center, major ongoing operational costs will be for staff. As of July 1, 2025, all Pima County staff have been transitioned from grant funding to County General Funds to sustain the program indefinitely. The City of Tucson has also contributed two additional employees to Transition Center operations to expand operational capacity and assist with transporting participants. Pima County Justice Services continues to seek state, local, and other grant funding to expand and enrich the services offered at the Transition Center to extend the lifespan of this critical project.



Communications and Outreach: Public Health & Economic Recovery

Project at a Glance

In response to the COVID-19 pandemic, the Pima County Communications Office (COMMS) was instrumental in ensuring residents received timely, accurate, and multilingual public health information. In close collaboration with the County's Health and Administration Departments, COMMS developed and distributed vital outreach materials to promote awareness of available resources and services, such as COVID-19 testing and vaccination sites, guidelines for preventing COVID-19 infection, and access to personal protective equipment. These efforts extended beyond emergency response, supporting the recovery of key sectors—particularly tourism, travel, and hospitality—through targeted promotions, event outreach, and industry storytelling that encouraged community engagement and economic revitalization.

Community Benefit

COMMS delivered a wide-reaching media campaign to keep the public informed and engaged throughout the pandemic recovery. By leveraging print, digital, social media, and outdoor advertising, the County ensured that residents had ongoing access to timely public health updates, available resources, and key community events. In addition to promoting health and safety, COMMS supported economic recovery by leading targeted outreach efforts to boost public engagement and attract job applicants for essential County positions. Overall, **2,401** ads were published as part of this project, reaching a total audience of **1,599,703** people.

Beyond ARPA

The Communications Office's outreach campaign supported the County's immediate pandemic response and strengthened its long-term capacity to inform, engage, and mobilize the public. By investing in inclusive and adaptive communications strategies, Pima County has made its community more resilient by providing them with improved knowledge in how to respond to a public health emergency.

Project Highlights



2,401

Ads published



1,599,703

Total Audience

IDENTIFICATION NUMBER

PC41

Public Health
Communications and
Outreach

PC42

Economic Recovery
Communications and
Outreach

EXPENDITURE CATEGORY

1.7

Other COVID-19 Public Health
Expenses (including
Communications,
Enforcement,
Isolation/Quarantine)
PC41

2.37

Economic Impact Assistance:
Other
PC42

ADOPTED BUDGET

\$ 1,094,000.00

PC41

\$ 706,000.00

PC42

TOTAL EXPENDITURES

\$ 782,793.26

PC41

\$ 635,725.79

PC42

STATUS

Ongoing



EC 2

Negative Economic Impacts

Pima County's Negative Economic Impacts initiatives address community members' basic needs for food and shelter, and high-quality early childhood education, help residents access family sustaining wage employment, and reinvigorate the local tourism market.



Workforce Investment Services

These projects assist job seekers with employment training, education, support services, and provide digital infrastructure upgrades to the Pima County departments that support these efforts.



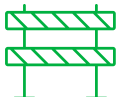
Early Childhood Education

The PEEPs project provides pre-schooling to disadvantaged families, helping children grow and making it easier for their parents to return to work.



Housing and Food Security

These projects helped equip local pantries with operational support for increased need and provide shelter and legal services to the homeless and renters facing evictions.



Economic Development

These projects aid in the repair and marketing of local attractions in entertainment, hospitality, and tourism.

Emergency Housing - Medical Support

Project at a Glance

This project provided no-cost COVID-19 testing, COVID-19 vaccination, and medical staff support for individuals and families seeking legal asylum who were temporarily sheltered at sites in Pima County. All individuals who tested positive for COVID-19 were placed in non-congregate shelters and provided medical monitoring during the CDC recommended quarantine period.

Community Benefit

This project served 77,892 asylum seekers by providing free testing and vaccination to individuals who were temporarily housed at Pima County shelters. Pima County Health Department mitigated the further spread of COVID-19 and its associated negative health impacts. The project administered over 2,000 vaccine doses throughout the term of this project.



IDENTIFICATION NUMBER

PC07

EXPENDITURE CATEGORY

2.16

Long-term Housing Security:
Services for Unhoused
Persons

ADOPTED BUDGET

\$ 775,000.00

TOTAL EXPENDITURES

\$ 775,000.00

STATUS

Complete

Project Highlights



77,892

Asylum Seekers served



Over 2,000

Asylum Seekers
vaccinated



Emergency Eviction Legal Services (EELS)

Project at a Glance

Pima County's Emergency Eviction Legal Services project, beginning in 2021 due to growing numbers of individuals and families at risk because of the COVID-19 pandemic, is one of Pima County's efforts to reduce homelessness by providing no-cost legal and other services to tenants facing eviction. The EELS team ensures eligible tenants are directly connected to highly qualified legal counsel who provide either brief legal assistance or full legal representation.

Website: <https://www.pima.gov/957/Emergency-Eviction-Legal-Services>

Community Benefit

Pima County reduces homelessness by providing eligible tenants legal services at no cost, presenting constituents with access to the resources they need to navigate the eviction legal process and reducing the number of evictions. Since its inception (August 2021), there have been **8,461 households (19,459 people, including children)** served by EELS, and **2,813 households** referred to legal services (**1,973** received brief legal assistance, while **840** received full legal representation). Over the term of this program, **49%** of cases have ended favorably for the tenant either due to a judgement for the defendant, a dismissal of the case, or a settlement, preventing an eviction from being added to their record.

The benefits of the EELS program take different forms depending on each client's individual circumstances. For example, [W]'s landlord filed to evict him despite the fact that his landlord received approval from Pima County for rental assistance to pay the rent [W] owed. EELS referred him to legal counsel, who argued that the landlord should accept assistance and withdraw the complaint, which the landlord agreed to do.

In a separate case, [T]'s landlord filed to evict him based on alleged material and irreparable breach of the lease. EELS referred the case to legal counsel, and the case was set for trial, after which [T] prevailed and received a judgment in his favor.

As a final example, [R], a mother of six, was referred to EELS in late December 2024. Her husband had lost his job, and the family had received an eviction notice. EELS was able to expedite payment of their rent arrears and a month of prospective rent. [R] was grateful that EELS could keep them housed: "You guys really are awesome and doing a good job on helping people."

These cases provide a clear demonstration of the real-world, immediate impact made by the EELS program on thousands of Pima County's constituents.

Demographics

Race and Ethnicity

Self-reported race and ethnicity data is captured during the eligibility and enrollment process. This data is input into the EELS case management system, Apricot. Of the **8,461** households served, the top three sub-categories for race were **4,155 (49%)** White, **2,792 (33%)** Unknown/preferred not to answer, and **1,053 (13%)** Black/African American. These numbers have not changed significantly compared year to year.

Out of the 8,461 households, **3,120 (37%)** identified as Hispanic or Latino, **3,766 (45%)** identified as Non-Hispanic or Latino, and **1,575 (19%)** preferred not to answer, indicated "n/a", or were unknown.

Gender

The EELS applicant data demonstrates that the majority of applicants—**4,653 (55%)**—identify as female, **2,755 (33%)** identify as male, and **nine** applicants identified as non-binary. **Nineteen** applicants preferred not to disclose their gender, and **48** applicants' gender is unknown or did not respond to the question.

IDENTIFICATION NUMBER

PC09

EXPENDITURE CATEGORY

2.18

Housing Support: Other
Housing Assistance

ADOPTED BUDGET

\$ 6,213,785.49

TOTAL EXPENDITURES

\$ 6,178,656.46

STATUS

Ongoing



Beyond ARPA

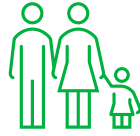
EELS and other County wrap-around services, including access to job assistance and legal services, will continue to provide a holistic approach to preventing evictions and reducing homelessness. EELS has designed a streamlined program with additional sustainability qualification requirements to help prevent recidivism among recipients. EELS' residence in the Community & Workforce Development department facilitates direct referrals to other departmental programming such as job assistance or childcare to help clients maintain a path to sustainability. Due to EELS' success in securing favorable legal outcomes for nearly half of all clients, Pima County is actively pursuing additional funding to continue providing this critical service to its communities.

Project Highlights



53%

Of Households with children are single parents



19,459

People served by EELS across 8,461 households



37%

Of people receiving EELS services identified as Hispanic

Pima Early Education Program Scholarships (PEEPs)

Project at a Glance

The Pima Early Education Program scholarships (PEEPs) program was created to increase equitable access to high quality preschools for eligible three- to five-year-old children and to increase the number of high-quality preschools in Pima County. The program serves children from economically disadvantaged families with incomes at or below 300% of the Federal Poverty Level (FPL), racial or ethnic minority children, and dual language learners attending eligible preschool in Pima County.



Photos provided by Pima County Community Workforce and Development.

Community Benefit

This program supports parents by providing children of low-income families with the quality pre-school education they need to overcome educational disparities. PEEP's has been serving students since School Year 2022 (SY22). PEEP's served 856 students in SY22, 1,356 students in SY23, 1,923 students in SY24, and **1,542 students** in SY25. This reduction occurred because Federal pandemic funding of Quality First scholarships was subsidizing the per scholarship cost. However, in SY25, Pima County is funding the full scholarship cost, meaning the funding supports a lesser number of scholarships.

Table 1, below, presents the information on the types of programming funded by PEEP's and the number of students served in Pima County for SY25.

Table 1 - Types of Programming Funded by PEEP's and Number of Students Served in SY25

Type	Number of preschools	Total number of students served
Quality First Scholarships	188	694
Head Start Extended Day	10	208
School District Expansion	30	640
Total	228	1,542

Demographics

In SY25, demographic data was collected on **1,506** students. Students identified as belonging to a racial or ethnic minority accounted for **76%** of the total group. Students who identified as Hispanic of any race comprised **64%** of all students. PEEP's staff also tracks the number of PEEP's students recognized as dual language learners: **398** of **1,506** students (**26%**) were recognized as dual language learners. Participating programs were located both within the City of Tucson (where the majority of Pima County's population lives) and in rural communities such as Ajo, Arivaca, and Three Points, AZ. This demonstrates PEEP's' commitment to ensuring that all children have access to high quality early education.

In a recent *PEEP's Parent and Provider Survey 2024*, both parents and providers recognized the program's pivotal role in alleviating financial burdens and the promotion of early childhood development. Parents reported increased employment stability and overall family wellbeing, while providers noted improvements in operational quality and staff compensation.



IDENTIFICATION NUMBER

PC10

EXPENDITURE CATEGORY

2.11

Healthy Childhood
Environments: Child Care

ADOPTED BUDGET

\$ 29,943,454.00

TOTAL EXPENDITURES

\$ 28,564,650.63

STATUS

Ongoing

Project Highlights



1,542

**Students served in
2025**



228

**Preschools served in
2025**



Beyond ARPA

The County's commitment to advancing early childhood education and ensuring affordable access to high-quality preschools for all families remains a top priority moving forward. The Board of Supervisors made the decision to transition PEEPs to the Library District tax levy once the ARPA-CSLFRF funds are expended.⁴ On May 6, 2025, the Board of Supervisors approved the agreement between PEEPs and School Districts, Child-Parent Centers Inc., and First Things First to utilize CWD PEEPs Special Revenue Fund (from Library District funding) for a 3-year term until June 30, 2028.



Photos provided by Pima County Community Workforce and Development.

Thank you so much for this program and for all of your help and support in this process. Without it we couldn't have sent our child to preschool, and we are beyond grateful that something like PEEPS exists.

- PEEPs Parent

I am grateful for the 5 scholarships our school is receiving. It allows 10 children to attend our school who otherwise could not. The scholarship program helps our school to be sustainable. Without it, we would surely be out of business.

- Quality First Provider

I absolutely love the PEEPs grant. My child would not be able to attend preschool as I would not be able to afford it without PEEPs

-PEEPs Parent

⁴ Jan Leshner to Pima County Board of Supervisors, May 5, 2025, "Pima Early Education Program Funding is Sustainable", <https://content.civicplus.com/api/assets/a9d9e836-ba4d-4d7a-9d5a-20b2022ac3c6>



Community and Workforce Development Data System Upgrade

Project at a Glance

Pima County is implementing a new data management system to enhance services within the Community and Workforce Development (CWD) Department. The U.S. Treasury's Final Rule allows such improvements to support better delivery of government programs. Demand for CWD services has increased significantly since the COVID-19 pandemic, particularly for programs aiding affected individuals and families. With Pima County's implementation of the Prosperity Initiative—a series of policies designed to reduce generational poverty and improve individual and community wealth—increased demand for CWD services is expected to continue.

Community Benefit

Pima County residents impacted by COVID-19 will benefit from a new digital "one-stop" platform for accessing Community and Workforce Development services. This system will consolidate four separate programs, making services easier to access. The vendor is currently developing and testing both the public-facing and internal components, customizing the platform to meet CWD's needs, while Pima County Information Technology and CWD staff work with the vendor to plan for data migration. The new system is tentatively scheduled to be activated on September 1, 2025.

Beyond ARPA

Once complete, the upgraded system will allow CWD to deliver services more efficiently, streamlining access to assistance and better supporting communities affected by COVID-19 and future health emergencies. After exhaustion of the ARPA-CSLFRF allocation, CWD will absorb the ongoing licensing costs associated with the system into its existing departmental budget, ensuring the community will continue to benefit from the upgraded system well into the future.

IDENTIFICATION NUMBER

PC11

EXPENDITURE CATEGORY

2.37

Economic Impact Assistance:
Other

ADOPTED BUDGET

\$ 955,939.51

TOTAL EXPENDITURES

\$ 732,929.06

STATUS

Ongoing

Emergency Housing Support, Case Management, and Supportive Services

Project at a Glance

The Emergency Housing Support and Case Management project offers temporary housing, case management, and supportive services to individuals and families experiencing homelessness due to eviction. Its goal is to help community members secure permanent housing. Pima County's Community & Workforce Development (CWD) Department leads Pima County's homelessness initiatives and records shelter client data in the Homeless Management Information System (HMIS). The project also includes youth programming aimed at improving educational outcomes and economic opportunities for youth facing barriers.

Community Benefit

In early 2022, Pima County CWD secured non-congregate hotel spaces to house newly evicted individuals and families at risk of homelessness to address rising community demand. Initially, the project operated 40 hotel rooms with a capacity of 160 individuals on any given night. In partnership with the City of Tucson, the project moved to The Craycroft site in October 2023, offering more rooms at a lower rate, increasing the efficacy of the ARPA-CSLFRF allocation. To date, the project has served **1,519** individuals across **489** households with an average length of stay of **107** days. Most households (**63%**) have children. On July 1, 2024, youth programming with basic education and job training was added to this project, serving **578** students thus far.

The Emergency Housing program provides support to individuals in a wide variety of situations. For example, [C] became homeless due to eviction after her daughter passed away. Losing her daughter "turned [her] world upside down," and she "couldn't keep a job." Her time at the shelter was "such a blessing," an opportunity to obtain "services like the food and snacks, El Rio Health visits, diaper help, job fair listings [and] many other things they provide."

[M] and her family, including two children, entered The Craycroft after an exit from another shelter fell through. After about six weeks, they were able to exit the shelter to housing. During their stay, [M]'s husband and daughter helped out at the shelter by picking up trash and sorting donated clothes. Upon exit, [M] said, "Without The Craycroft, I don't know where we would be!"

In a final example, [C] is a disabled senior who was referred to The Craycroft by a community partner after undergoing a major surgery. While at the shelter, she was able "to go forward with [her] life" before ultimately exiting to housing.

Demographics

Race and ethnicity data, self-reported at intake, shows the top groups served were White (**33%**), multi-race (**22%**), and Black (**16%**). In contrast, Pima County's population was estimated to be 58% white, 4% black, and 23% two-or-more races as of 2023⁵, indicating a disproportionate need for emergency housing among non-white members of the community. Gender data indicates that **59%** of applicants identify as female, while **40%** identify as male.

Beyond ARPA

Community and Workforce Development recently secured additional funding from the Arizona Department of Housing (ADOH) to sustain operations and programming at The Craycroft. This support ensures continued on-site case management and services, helping clients transition to stable housing. Additionally, nonprofit partner Compass Affordable Housing provides ongoing case management to promote long-term housing stability for clients receiving rehousing assistance.



IDENTIFICATION NUMBER

PC13

EXPENDITURE CATEGORY

2.18

Housing Support: Other
Housing Assistance

ADOPTED BUDGET

\$ 6,731,584.00

TOTAL EXPENDITURES

\$ 1,174,586.56

STATUS

Ongoing

Project Highlights



489

**Total Households
Served**



59%

**Of people served
identify as female**

⁵ U.S. Census Bureau, U.S. Department of Commerce. "ACS Demographic and Housing Estimates." *American Community Survey, ACS 1-Year Estimates Data Profiles, Table DP05*, <https://data.census.gov/table/ACSDP1Y2023.DP05?q=DP05+ACS+Demographic+and+Housing+Estimates&q=050XX00US04019>



Visit Tucson Destination Promotion

Project at a Glance

The COVID-19 pandemic severely impacted Pima County's tourism, travel, and hospitality sector due to restrictions on travel and group gatherings, economic effects caused by unemployment, and visitors' health concerns. To support recovery, the Visit Tucson Destination Promotion project—completed in 2024—mobilized the nonprofit organization Visit Tucson to launch a marketing campaign aimed at attracting visitors and revitalizing the local tourism economy.

Community Benefit

In 2022, Visit Tucson launched advertising campaigns promoting local attractions such as the Arizona-Sonora Desert Museum, Colossal Cave, Historic Pima County Courthouse, Pima County Fair, Pima Air & Space Museum, and Old Tucson. These efforts attracted thousands of travelers, significantly boosting visitation and overnight stays in the area.

Visit Tucson also promoted major sporting events, including El Tour de Tucson, the U.S. Tennis Association League Nationals, and the EA West Regional Showcase, helping to increase attendance and community engagement.

Additionally, ARPA-CSLFRF funding supported the promotion of cultural events like The Toast arts brunch, the Tucson City of Gastronomy Chef Ambassador program, Film Fest Tucson, and the Mexican Independence Day Celebration at the Tucson Community Center—enhancing Pima County's cultural vibrancy and community connections.

Beyond ARPA

The Visit Tucson advertising campaigns played a vital role in revitalizing Pima County's attractions and tourism industry. By promoting key destinations like the Arizona-Sonora Desert Museum, Colossal Cave, and Old Tucson, the project helped attract thousands of visitors, increasing foot traffic and overnight stays that support local businesses and hospitality providers. The promotion of major sporting and cultural events further energized the community, fostering greater engagement and strengthening the county's reputation as a vibrant destination. Overall, this initiative contributed significantly to the recovery and growth of Pima County's tourism sector, benefiting both residents and the local economy.

IDENTIFICATION NUMBER

PC24

EXPENDITURE CATEGORY

2.35

Aid to Tourism, Travel, or Hospitality

ADOPTED BUDGET

\$ 1,999,829.24

TOTAL EXPENDITURES

\$ 1,999,829.24

STATUS

Complete

City of Gastronomy Food Destination Promotion

Project at a Glance

The COVID-19 pandemic sharply reduced eating out in Pima County, challenging local restaurants and bars in the nation's first UNESCO-designated City of Gastronomy. To support economic recovery, the Pima County Department of Attractions and Tourism used ARPA-CSLFRF funding for the City of Gastronomy Food Destination Promotion project, which revitalized the local dining scene by sponsoring events that showcased Southern Arizona's rich food culture.

Community Benefit

This annual cuisine and culture festival has grown since its debut in 2022 and has become a significant new asset for tourism and economic growth in Southern Arizona. The 2024 edition lasted four days and attracted more than **5,500 attendees**, including people from 7 other cities in Arizona, 15 cities in eight other U.S. states, 3 cities in Mexico, and 2 cities in Australia. More than **85 local businesses** and contractors profited directly from \$613,000.00 in direct spending by the festival and attendees, **75 jobs were supported**, \$26,000.00 in local and state taxes were generated, and the overall economic impact (direct, indirect, and induced) was more than \$1,100,000.00 (based on data from Tucson City of Gastronomy, Visit Tucson, and Arizona Commission of the Arts).

In 2023, funding from the City of Gastronomy Food Destination Promotion grant followed up *Pueblos del Maíz Fiesta* with five more grant-sponsored events. First, the 2023 Tucson Cocktail Challenge was a night of competition between five finalists, each with the goal of making the "Cocktail of the Year," receiving a perpetual trophy and claiming a check for \$250. TCoG reported 116 attendees at the 2023 Tucson Cocktail Challenge and raised \$5,806.00 for its events budget after selling 76 tickets.

Second, 50 people attended the Uniquely Tucson Cooking Demonstrations for Hispanic Heritage Month. Two of TCoG's Chef Ambassadors from local restaurants performed the cooking demonstrations. People attended free of charge.

Third, Dining in the Desert treated 52 people to a five-course supper, which was prepared by four Chef Ambassadors from TCoG and an award-winning vintner from the region. Dining in the Desert sold 50 tickets and raised \$5,750 for TCoG's events budget to continue the event next year. More than 3,600 accounts received the Instagram post for Dining in the Desert and the post garnered over 5,000 views.

Beyond ARPA

Through the City of Gastronomy Food Destination program, Pima County Attractions and Tourism used ARPA-CSLFRF funding to help reinvigorate Tucson's commercial dining sector and strengthen its identity as a UNESCO City of Gastronomy. By sponsoring and promoting key culinary events—including the Pueblos del Maíz Fiesta, Cocktail of the Year competition, Hispanic Heritage Month cooking demonstration, Dining in the Desert fundraiser, and the Parma meets Tucson chef exchange—the initiative boosted local economic activity, supported restaurants and vendors, and attracted both residents and international visitors.

Beyond immediate economic benefits, the program also created opportunities for long-term investment in Tucson's culinary heritage through fundraising events and cultural exchanges. These efforts not only helped mitigate the impacts of the COVID-19 pandemic but also reinforced Tucson's global reputation as a vibrant and resilient food destination.



IDENTIFICATION NUMBER

PC25

EXPENDITURE CATEGORY

2.35

Aid to Tourism, Travel, or Hospitality

ADOPTED BUDGET

\$ 499,225.96

TOTAL EXPENDITURES

\$ 499,225.96

STATUS

Complete



Old Tucson Reopening Assistance

Project at a Glance

Old Tucson Studios, a historic film location and theme park, plays a key role in Pima County's tourism economy. The site closed during the COVID-19 pandemic and later reopened under new operators. To support its revival, Pima County used ARPA-CSLFRF to complete essential repairs and renovations, improving safety, modernizing facilities, and enhancing its appeal as a regional tourist destination.

Community Benefit

Old Tucson Studios closed on September 9, 2020, and reopened for business on October 6, 2022. From its reopening in 2022 to July 2024, over **80,000 guests** attended the annual Nightfall Halloween and the Christmas/Yuletide celebration events.^{6,7} Additionally, Old Tucson operated over 85 days of historical tours and 60 Ghost Tours. The venue continues to host numerous shows and events throughout each year including stunt shows, night markets, and seasonal attractions. In 2025, it is expected to operate for 363 days with over 20 days of park operations for Nightfall and 19 days for Yuletide.⁸ Old Tucson Studios remains a source of employment and revenue for Pima County, as well as a source of entertainment for people within the Southern Arizona region.

Beyond ARPA

Thanks to ARPA-CSLFRF-funded repairs and renovations, Old Tucson has reopened as a vibrant historic destination that continues to attract visitors from near and far. As the tourism industry recovers from the effects of the COVID-19 pandemic, Pima County residents and guests alike can once again enjoy and celebrate this culturally significant landmark.

IDENTIFICATION NUMBER

PC26

EXPENDITURE CATEGORY

2.35

Aid to Tourism, Travel, or Hospitality

ADOPTED BUDGET

\$ 3,812,900.93

TOTAL EXPENDITURES

\$ 3,812,900.93

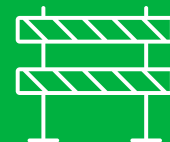
STATUS

Complete

⁶ Jan Leshar to Pima County Board of Supervisors, March 6, 2023, "Old Tucson Update Report", <https://content.civicplus.com/api/assets/37d16376-e735-4278-94e6-c619ccbe639a?cache=1800>

⁷ Jan Leshar to Pima County Board of Supervisors, July 5, 2024, "Old Tucson Semi-Annual Update", <https://content.civicplus.com/api/assets/5f709ffe-dbb3-4abd-8658-9c2ed331127d>

⁸ Jan Leshar to Pima County Board of Supervisors, January 22, 2025, "Update – Old Tucson Semi-Annual Update & Projected 2025 Operating Calendar", <https://content.civicplus.com/api/assets/3f4e797b-971f-4a95-90a6-b203bc1b1c2f>



Leased Properties Re-opening Assistance

Project at a Glance

Pima County's tourism, travel, and hospitality sectors were significantly impacted by the COVID-19 pandemic, leading to closures and limited operations at many leased attractions. The Leased Properties Reopening Assistance project supported repairs, renovations, and upgrades at seven key sites, helping them prepare for a strong return to tourism. Additionally, ARPA-CSLFRF funding enabled a partnership with the University of Arizona's AI CORE team to develop virtual reality experiences for several major landmarks, enhancing future visitor engagement.



Colossal Cave Mountain Park photos and online customer review. Photos provided by Pima County Attractions and Tourism.

Community Benefit

Pima County supported the reopening and enhancement of several major tourism sites through ARPA-CSLFRF-funded improvements:

- **Colossal Cave Mountain Park:** ARPA-CSLFRF supported safety upgrades and preservation work at this historic site. The final step is approval of a Cave Management Plan to ensure long-term ecological and visitor experience balance.
- **Southern Arizona Heritage and Visitor Center:** Partnering with the University of Arizona's AI CORE, the County is developing virtual reality experiences to promote local attractions and improve accessibility. Planned activities include an AI-guided tour of the Pima Air and Space Museum and a time-lapse of the Arizona-Sonora Desert Museum at dawn. Filming is underway, and prototypes are in development.
- **Titan Missile Museum:** Recently acquired by Pima County, this national historic landmark underwent ADA-compliant sidewalk upgrades to improve customer experience and expand access to all members of the public.

IDENTIFICATION NUMBER

PC27

EXPENDITURE CATEGORY

2.35

Aid to Tourism, Travel, or Hospitality

ADOPTED BUDGET

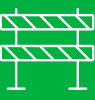
\$ 3,336,792.82

TOTAL EXPENDITURES

\$ 2,715,544.55

STATUS

Ongoing



- **Pima Air and Space Museum:** Targeted advertising efforts contributed to a significant increase in attendance in Fiscal Year 2024, and recent improvements to guest areas allowed for greater ADA access to Hangar 4.
- **Pima County Fairgrounds:** Funding helped address maintenance needs postponed during the pandemic. The 2024 fair was held in April, with final impact assessments and project wrap-up expected by September 2024.
- **Arizona-Sonora Desert Museum:** Essential repairs and air system upgrades were completed to improve the visitor experience and support animal well-being after pandemic-related disruptions.
- **Ajo AZ Golf Club** – Renovations supported by ARPA-CSLFRF have helped revitalize this rural recreational site by upgrading LED lighting, replacing the main entrance with an ADA and fire-code compliant door, and upgrading insulation to reduce cooling costs.

These projects collectively supported the revitalization of Pima County's tourism sector, enhancing accessibility, safety, and long-term sustainability at key attractions.



Arizona Sonoran Desert Museum Patio. Photo provided by Pima County Attractions and Tourism.

Beyond ARPA

With support from ARPA-CSLFRF, Pima County revitalized several key cultural and recreational sites, improving safety, accessibility, and visitor experience. The much needed repairs and upgrades the sites, combined with new virtual reality initiatives developed with the University of Arizona, will expand access to County attractions and celebrate Pima County's cultural and natural heritage. This will drive tourism in Pima County, supporting the local economy and community connections.

Kino Stadium District - Rejuvenating the Kino Stadium District

Project at a Glance

Pima County designated a parking lot at Kino Veterans Memorial Stadium District to serve Pima County residents in various capacities related to the COVID-19 pandemic. The services included outdoor vaccination/mobile health clinics and food distribution. Excessive use throughout the pandemic damaged the parking lot. The Kino Stadium District Parking Lot Restoration project and the Kino Stadium District Asphalt Development project significantly improved the condition of the parking lot.

Community Benefit

The project restored the parking lot to a condition better than the condition prior to its use during the COVID-19 pandemic. The project added **828** parking spaces which granted more people access to events held at the Kino Stadium District. The restoration included the addition of ADA-compliant parking spaces. Increased capacity helped to increase revenue for Pima County and allowed the parking lot to return to its normal use.

The parking lot improvements not only added parking space but were also booked for hosting: 1) bi-weekly training sessions to teach participants how to use driverless cars, 2) Auto-X events every other month, and 3) multiple bike criteriums. Replacing gravel with asphalt also made the annual Tucson Gem and Jewelry Show more pleasant for attendees and vendors alike. The newly restored parking lot had 180 days booked in advance for events over the 2024 calendar year. The project was completed in Fiscal Year 2023.



IDENTIFICATION NUMBER

PC28

Kino Stadium District Parking
Lot Restoration

PC29

Kino Stadium District Asphalt
Development

EXPENDITURE CATEGORY

2.35

Aid to Tourism, Travel, or
Hospitality

ADOPTED BUDGET

\$ 829,918.34

PC28

\$ 691,857.65

PC29

TOTAL EXPENDITURES

\$ 829,918.34

PC28

\$ 691,857.65

PC29

STATUS

Complete

Project Highlight



828

Parking Spaces
Added



Kino Event Center Repair

Project at a Glance

The Kino Event Center Repair project restored the facility to its pre-pandemic condition so it can resume its original purpose. During COVID-19, the center was repurposed for testing, vaccinations, PPE storage, and holding symptomatic individuals, resulting in heavy use and modifications beyond its intended design. This caused significant interior wear and equipment damage which led to substantial revenue loss due to event cancellations.



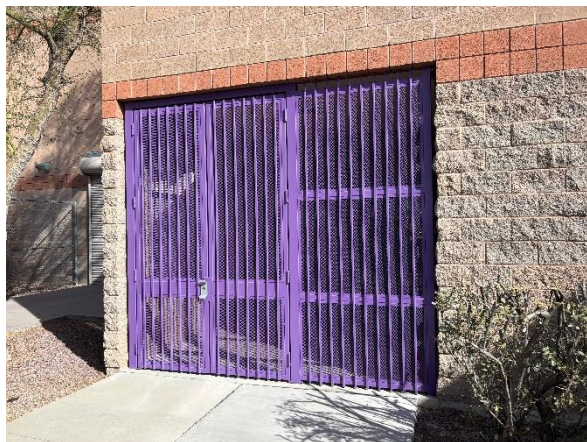
Kino Event Center Basketball Court Photo by Stadium District.

Community Benefit

The Kino Stadium District stepped up during the pandemic to serve urgent community needs. This included turning the Kino Event Center into a vital COVID-19 response facility. These actions helped hundreds of residents daily and addressed the health impacts of the pandemic. The return to intended usage of the Kino Event Center after repairs and enhancements has been accompanied by elevated utilization among members of the Pima County community. Customer satisfaction has already significantly increased, and although the Kino Event Center typically books events 30-60 days ahead of time, increased bookings are anticipated for Fall 2025.

Beyond ARPA

Repairs and renovations at the Kino Event Center are complete, pending final invoices. The scope included replacing the gymnasium flooring, millwork, signage, and the perimeter fencing. A non-ARPA-CSLFRF source is funding the final upgrade to the basketball hoop mechanism. Despite delays due to the theft of equipment and material misdelivery, Kino Event Center staff have reported increased interest and some additional increased bookings since last fiscal year. With repairs finished and COVID-19 emergency operations winding down, the center is once again a desirable venue for community events.



Door Repair. Photo by Stadium District.

IDENTIFICATION NUMBER

PC30

EXPENDITURE CATEGORY

2.35

Aid to Tourism, Travel, or Hospitality

ADOPTED BUDGET

\$ 750,000.00

TOTAL EXPENDITURES

\$ 742,384.14

STATUS

Ongoing



PCC Micropathways to In-Demand Jobs

Projects at a Glance

Pima Community College (PCC) launched seven strategic Micro-Pathways projects designed to create accelerated, high-impact educational opportunities for low-income, unemployed, and underemployed residents of Pima County. These programs connect students directly to high-demand careers in health care, technology, public safety, and skilled trades, equipping them with industry-relevant credentials through certificate and associate degree programs. These skills and credentials will allow these students to attain jobs with living wages, mitigating the negative economic effects of the COVID-19 pandemic, especially on students whose education or training were interrupted during the public health emergency.

Community Benefit

PCC's Micro-Pathways initiative represents a bold, long-term investment in the region's workforce and economic vitality. By embedding innovative learning models, PCC has reimaged the role of community colleges—not just as education providers, but as engines of equitable economic development. Significant funds have been invested in cutting-edge equipment, virtual simulation tools, and modern instructional technologies, ensuring students are workforce-ready upon completion.

PCC also removes financial barriers by offering scholarships, free testing vouchers, career counseling, and access to essential tools like Chromebooks and laptops—laying a foundation for sustained community uplift and multigenerational impact.

Measured Community Impact

- **1,828 low-income students** enrolled across critical workforce sectors
- **778 certifications and program completions**, preparing students for immediate employment
- **3,735+ additional individuals** (students and community members) benefited from upgraded educational infrastructure and technology

Each micro-pathway is tailored to specific workforce sectors, expanding opportunity and strengthening the region's economic resilience:

Project Highlights

Micro-pathways (P1): Surpassed its goal by serving **751** students—offering financial support, career guidance, and apprenticeship pathways. With **430** graduates, this program is building a steady pipeline of skilled talent.

Health Professions (P2): Introduced state-of-the-art anatomy learning through synthetic cadavers and the Anatomage Table, creating immersive training environments and preparing students with hands-on clinical skills critical to future public health capacity.

Public Safety (P3): Invested in advanced simulation technologies like the TOM Manikin and SimMan to deliver realistic EMT and Paramedic training. This equipment not only supports PCC students but also serves JTED high school learners—cultivating early career interest in life-saving professions.

Adult Education (P4): Supported adult learners with **776** GED testing vouchers and distributed **392** Chromebooks—providing foundational skills and tools to empower residents re-entering the workforce.

Cybersecurity (P5): Invested in testing support for Offensive Security Certified Professional (OSCP) credentials, helping local students break into one of the fastest growing and most secure career fields.

Hospitality (P6): Purchased kitchen equipment and POS systems for training. Upgraded kitchens and café spaces with Far UV technology for airborne pathogen elimination, supporting both workforce safety and health resilience. The system is monitored through an annual data subscription to assess impact and scalability.

IDENTIFICATION NUMBER

PC44

EXPENDITURE CATEGORY

2.10

Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

ADOPTED BUDGET

\$ 4,697,735.35

TOTAL EXPENDITURES

\$ 4,505,231.33

STATUS

Ongoing



Veterinary Technology (P7): Provided cloud-based software, laptops, and certification preparation, resulting in **87** associate degree completions and **28** Veterinary Technician National Exam passers—directly strengthening the region’s veterinary workforce.

Beyond ARPA

This comprehensive initiative addressed current workforce gaps and also built long-term capacity for Pima County to respond to future economic shocks and public health emergencies. As more residents earn credentials, gain employment, and increase household income, the return on investment will be seen in higher tax contributions, stronger families, and a more resilient local economy. PCC’s Micro-Pathways model exemplifies how strategic, student-centered investments in education drive community transformation, creating lasting impact far beyond the classroom.

Project Highlights



1,828

**Low-income
students served**



3,735+

**Individuals
benefited from
technology
upgrades**



778

**Students with
completed
certifications
or degrees**

JobPath Tuition and Support Programs

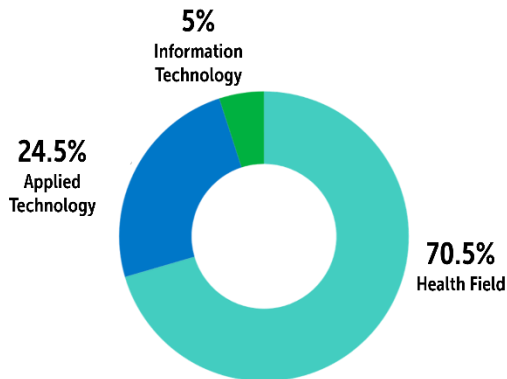
Project at a Glance

JobPath enabled **1,060** low-income students and workers to pursue career-focused education, helping them overcome economic barriers and build brighter futures. By December 31, 2024, **648** individuals successfully completed training programs in high-demand sectors such as HVAC, aviation technology, and licensed practical nursing—gaining the skills needed for living-wage careers and long-term financial stability.

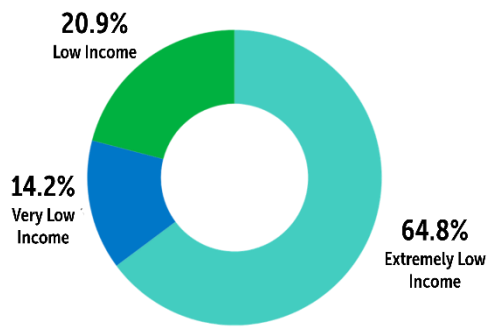
Beyond ARPA

JobPath's work has had a direct, transformative impact on families and communities. By targeting under-resourced populations—especially individuals from racial and ethnic minority backgrounds—JobPath connected opportunity with need. Participants not only gained education and credentials, but also received holistic support like help with tuition, transportation, and emergency needs. This approach ensured that life's obstacles did not become roadblocks to success. JobPath continues to partner with Pima County's Community and Workforce Development Department to provide much-needed support in their journey toward financial stability.

Total Students Served by Industry



Total Students Served by Income



IDENTIFICATION NUMBER

PC45 | PC45.2

EXPENDITURE CATEGORY

2.10

Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)

ADOPTED BUDGET

\$ 2,791,027.84

PC45

\$ 16,452.37

PC45.2

TOTAL EXPENDITURES

\$ 2,791,027.84

PC45

\$ 16,452.37

PC45.2

STATUS

Complete

Project Highlights

1060

Students served



648

Students completed their program

Food Security Initiative

Project at a Glance

The project supported individuals and families at heightened risk of hunger due to job loss, income disruption, and limited access to food—challenges intensified by the COVID-19 pandemic. Through strategic partnerships with community-based organizations, the initiative strengthened local food distribution networks, provided essential operational support, and ensured that thousands of residents had consistent access to nutritious food during a time of crisis. This project not only addressed urgent needs but also laid the foundation for more resilient food systems in Pima County.

Community Benefit

The funds were awarded to the Arizona Food Bank Network (AzFBN) which issued subawards to more than 30 community-based organizations (CBOs). These CBOs were already embedded in vulnerable communities, particularly in food deserts and areas with limited access to conventional food aid systems. The initiative enabled them to expand services, build operational resilience, and directly meet urgent needs.

Community Impact

- 2,205.02 tons of food distributed
- 115,978 households served across Pima County
- 30+ community organizations sustained through strategic subawards
- Thousands of individuals in food deserts reached through decentralized, grassroots distribution networks

Beyond ARPA

Unlike traditional food aid, the initiative addressed systemic sustainability by supporting:

- Refrigeration units and cold storage
- Vehicle repairs and maintenance for food delivery
- Personnel and staffing costs
- Insurance, utilities, and essential office supplies

These investments ensured that CBOs could continue operations well beyond the peak of the crisis, allowing food distribution efforts to remain active, reliable, and community-driven into the post-pandemic era.



IDENTIFICATION NUMBER

PC47

EXPENDITURE CATEGORY

2.1

Household Assistance: Food Programs

ADOPTED BUDGET

\$ 600,000.00

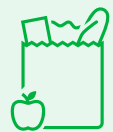
TOTAL EXPENDITURES

\$ 600,000.00

STATUS

Complete

Project Highlight



115,978

Households served
with 2,205.02 tons of
food

County Parks Improvements

Project at a Glance

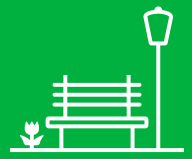
The County Parks Improvement project is nearing completion, having renovated seven Pima County parks—Picture Rocks, Sunset Pointe, Ebonee Marie Moody, Manzanita, E.S. Bud Walker, Brandi Fenton, and Rillito Regional. Key upgrades include the renovation or replacement of three playgrounds, installation of baseball field lighting to extend operating hours, and replacement of aging pool pump rooms.

Community Impact

This project enhances the physical, social, and mental well-being of Pima County residents by maintaining safe, healthy recreational spaces. Renovating and replacing aging amenities ensures these parks remain accessible for community use. Located across Tucson and the rural community of Ajo, these parks provide inclusive opportunities for residents from all backgrounds to enjoy.

Beyond ARPA

The completed renovations to all three playgrounds and the upgraded baseball field lighting have already enhanced community access to safe, modern recreational spaces. With the E.S. Bud Walker pool pump room finished and Manzanita Park's pool pump room nearing completion, residents are benefiting from improved facilities. Once all projects are completed by early 2026, the entire community will have renewed opportunities to engage in healthy outdoor activities.



IDENTIFICATION NUMBER

PC53

EXPENDITURE CATEGORY

2.22

Strong Healthy Communities:
Neighborhood Features that
Promote Health and Safety

ADOPTED BUDGET

\$ 2,382,000.00

TOTAL EXPENDITURES

\$ 1,831,790.64

STATUS

Ongoing

Project Highlight



**Pima County parks
renovated**



EC 3

Public Health Negative Economic Impact: Public Sector Capacity

Pima County's Public Sector Capacity initiatives improve access to necessary public services, especially for low-income, rural, and otherwise vulnerable populations.



Maintaining Vital Public Services

These projects support the vital public services provided by hospitals, shelters, and community centers, guaranteeing that these services can continue for years to come.

Health Department Vaccine and Testing Salary and Fringe FY2021

Project at a Glance

Pima County directed \$3,315,409.80 in ARPA-CSLFRF to cover salary and employee-related expenses incurred by Pima County Health Department (PCHD) for staffing deployed to COVID-19 vaccination and testing initiatives from March 3, 2021, through June 30, 2021. These funds were utilized for public health employees directly responsible for the County's work responding to the public health emergency. These staff supported the resourcing of vaccine distribution points, both large-scale public vaccine sites and additional point-of-distribution (POD) sites, throughout the community.

Community Benefit

Despite enormous external obstacles, including obstacles imposed by the federal and state governments, Pima County exceeded its vaccine rollout goal of inoculating **300,000 persons** with first doses by March 31, 2021. By that date, PCHD and partners had administered at least one vaccine dose to more than **360,000 people**. Pima County's use of large-scale and POD sites resulted in the highest vaccination rates in Arizona.



IDENTIFICATION NUMBER

PC08a

EXPENDITURE CATEGORY

3.1

Public Sector Workforce:
Payroll and Benefits for Public
Health, Public Safety, or
Human Services Workers

ADOPTED BUDGET

\$ 3,315,409.80

TOTAL EXPENDITURES

\$ 3,315,409.80

STATUS

Complete



Northwest Services Center



Northwest Services Center exterior. Photo by Pima County Photo by Pima County Project Design & Construction.

Project at a Glance

The Northwest Services Center (NWSC) facility is a critical community asset located within a medically and economically underserved census tract and adjacent to other underserved areas in Pima County. The facility will build community resilience by providing a wide range of services: medical health, behavioral health, health data infrastructure, consumer and food safety, career assistance, and housing assistance services. The project is nearly complete, with full operation of all functional areas open to the public in July of 2025.

Community Benefit

The NWSC will promote community health, economic resilience, and access to critical services by hosting them all in a single, centralized location within the community. The vast majority of the work has been completed at the site. The remaining scope of work includes installing additional parking lot and security fencing, signage, and miscellaneous items supporting occupancy, all of which are in progress. Pima County staff began occupying the building in May 2025, and work is expected to be 100% complete by the end of 2025.

Beyond ARPA

The NWSC has begun its public operations and will continue to provide supportive services in the form of 1) primary behavioral health clinical supports; 2) community outreach and education through public health nursing, a vaccine-preventable disease program, and the Community Health and Food Safety program; and 3) the housing of public health data infrastructure and vital records. The project will foster economic recovery and improved economic well-being for Pima County residents by providing employment support services operated through the Pima County Community and Workforce Development Department. Pima County Public Health Services will transition from the Health Clinic on First Avenue, Community and Workforce Development Services from the Commerce Loop facility, as well as the additional Vital Records and Consumer Health and Food Safety location supporting operations at the Abrams Health Building.



Pima County One-Stop Career Center office in the Northwest Services Center facility. Photo by Pima County Project, Construction, and Design Department.

IDENTIFICATION NUMBER
PC14

EXPENDITURE CATEGORY
3.4

Public Sector Capacity:
Effective Service Delivery

ADOPTED BUDGET
\$ 36,898,549.00

TOTAL EXPENDITURES
\$ 33,686,907.15

STATUS
Ongoing



Curley Gymnasium - Ajo

Project at a Glance

The Curley School Gymnasium is located within the rural town of Ajo, AZ, which has been medically underserved since 2008. The facility is on the National Register of Historic Places and is significant to Ajo and its surrounding communities, but it requires significant renovations. These renovations have turned it into a multi-purpose facility that provides coordinated services to a historically underserved population, acting as a community space for civic, public health, recreational activities, and other services. The renovation is nearly complete and is estimated to open to the public during the summer of 2025.

Community Benefit

Curley School Gymnasium will act as a space for community gatherings and Pima County sponsored public health activities to mitigate the effects of future pandemics and other public health emergencies. It will improve the resiliency of the community by functioning as an emergency shelter and "cooling center", providing space to seek refuge during the hot summer months. The upgrades to the facility will allow the community to continue to use and enjoy a historic building while providing critical services to a historically underserved population beyond the term of the ARPA-CSLFRF grant.

Beyond ARPA

The facility is near completion with the only remaining work including repaving the parking lot, completing the generator enclosure, landscaping at the site and other minor items which shall be complete by the end of July 2025 with final payment of the contractors following by September 2025. Once complete, this project will continue to serve its community in a variety of functions well after the term of ARPA-CSLFRF. These renovations will allow the Ajo and adjacent communities to utilize the space to participate in community events, receive public health services and education all contributing to improving the resiliency of the community.



Curley School Gymnasium updated ductwork. Photo by Pima County Project Design & Construction.

IDENTIFICATION NUMBER

PC15

EXPENDITURE CATEGORY

3.4

Public Sector Capacity:
Effective Service Delivery

ADOPTED BUDGET

\$ 3,422,668.45

TOTAL EXPENDITURES

\$ 3,358,003.39

STATUS

Ongoing



Drexel Congregate Shelter Facility

Project at a Glance

Pima County allocated \$4,137,975.40 million from ARPA-CSLFRF to expand its capacity to assist legally processed asylum seekers released into the county by the U.S. Department of Homeland Security. These funds helped purchase the Drexel Congregate Shelter, a building and property determined to be a more cost-effective solution for temporary housing compared to continuously booking hotel rooms to meet the nightly need for over 1,000 beds for individuals and families. ARPA-CSLFRF also covered costs for facility maintenance, repairs, and utilities. Non-ARPA-CSLFRF funds supported essential services at the shelter including staffing, meals, accommodations, medical screenings, hygiene access, travel planning assistance, and other humanitarian aid.

Community Benefit

This project supported the County's goal of preventing the street-level release of legally processed asylum seekers into the community. By offering temporary shelter and essential services, it ensured that individuals and families were not left to seek refuge on the streets, at bus stations, or in already overburdened homeless shelters. This investment also reduced additional strain on County services and programs operating at full capacity. Additionally, Pima County Health Department staff conducted health screenings and were able to identify individuals needing testing for communicable disease infection and, when necessary, initiating treatment.

Beyond ARPA

In January 2025, the termination of federal humanitarian aid programs for asylum seekers led Pima County to close its congregate shelters. However, the community investment in the Drexel facility continues to yield long-term benefits. On June 2, 2025, the Pima County Board of Supervisors announced that the building would be repurposed to house the Pima County Recorder's Office and the Elections Department. Although the two departments are currently in the same space, both have increased space needs. The Recorder's Office was previously going to relocate to a leased facility. Utilizing the Drexel site enables the County to keep these two highly collaborative departments together in the same building while giving each department the space they need. This eliminates the need for a leased facility, reducing ongoing costs. As a result, the ARPA-CSLFRF investment continues to provide value to the broader community through more effective use of public resources and improved access to vital civic services.

IDENTIFICATION NUMBER

PC56

EXPENDITURE CATEGORY

3.4

Public Sector Capacity:
Effective Service Delivery

ADOPTED BUDGET

\$ 4,137,975.40

TOTAL EXPENDITURES

\$ 3,659,022.08

STATUS

Ongoing



Hospital Infrastructure

Project at a Glance

The Hospital Infrastructure project consists of three components that will enhance Pima County's capacity to address the needs of patients presenting with behavioral health and substance misuse disorders while improving hospital infrastructure. Pima County Health Department (PCHD) is collaborating with Tucson Medical Center (TMC) to enhance their emergency department, the connectivity of their digital infrastructure, and installing a new medical record system.

Pima County Facilities Management Department supported the Banner Health South Hospital to improve its building infrastructure by performing needed repairs and maintenance. These efforts will innovate and improve the healthcare system in Pima County.

Community Benefit

Both projects served the entire Pima County population, but especially populations who were disproportionately impacted by the COVID-19 pandemic. In particular, TMC's emergency department experiences high numbers of patients with behavioral health and/or substance misuse concerns. The emergency department renovations will improve TMC's capacity to treat these vulnerable and often underserved patients, while the installation of a new Epic Medical Record data system will provide community partners with a common platform to share data and make informed medical and behavioral healthcare decisions.

Similarly, the repair and maintenance of Banner Health's South Hospital will continue to provide uninterrupted high quality medical care to the region, including those individuals who experienced disproportionate impacts during the COVID-19 pandemic.

Beyond ARPA

The Banner Health South Hospital building's improvement is complete, as is the design work for improvement to TMC's emergency department. Laboratory, telemetry, and nurse call equipment for TMC will be procured and received by December 31, 2026. Digital infrastructure enhancements and the Epic Medical Record System will also be implemented before December 31, 2026.

IDENTIFICATION NUMBER

PC60

EXPENDITURE CATEGORY

3.4

Public Sector Capacity:
Effective Service Delivery

ADOPTED BUDGET

\$ 7,980,000.00

TOTAL EXPENDITURES

\$ 6,096,137.40

STATUS

Ongoing



EC 5

Water, Sewer, and Broadband Infrastructure

Pima County's Infrastructure initiatives help boost the County's internet security, efficiency, and capacity.



Fortifying Information Technology Infrastructure

These projects safeguard Pima County information technology through enhanced security, broadband access, public safety network, and equipment.



Remote Enabled Workforce Security Upgrade

Project at a Glance

The Pima County Information Technology Department (ITD) implemented Cisco Umbrella, Cisco Secure Endpoint network solutions, and the VMware NSX Security platform to increase access to secure cloud environments for County staff, departments, and community partners.

Community Benefit

Cisco Umbrella and Cisco Secure Endpoint network solutions provided virtual protection to laptops when employees were working remotely, allowing the County to provide uninterrupted services to its staff, departments, and community partners during the pandemic. The reports showed that Cisco Umbrella was blocking malicious activity and keeping the mobile workforce safe. Likewise, VMware NSX security platform provided greater secure network access to staff, partners and the community.

Beyond ARPA

Cisco Umbrella continues to protect public computer users from harm at County locations by blocking access to malicious domains and cloud applications. VMware NSX continues to provide secure connectivity for virtual applications.

IDENTIFICATION NUMBER

PC31

EXPENDITURE CATEGORY

5.21

Broadband: Other projects

ADOPTED BUDGET

\$ 3,155,000.00

TOTAL EXPENDITURES

\$ 3,106,634.92

STATUS

Ongoing

Public Safety Support Network Upgrade (ESAE)



Project at a Glance

Pima County Information Technology Department (ITD) established an Azure Enhanced Secure Administrative Environment (ESAE) with assistance from Microsoft Corporation, monitored network security while documenting its security capacity, and constructed Privileged Access Workstations for staff. This enhances the security profile for the Sheriff’s department and updates existing ESAE environments to modernized architecture.

Community Benefit

This project improves technical support and access to Pima County programs and networks, addressing COVID-19 threats in public safety settings. Implementing an ESAE architecture secures all Pima County Microsoft Active Directory environments and Azure tenants at the administrative root level, protecting **over 7,000 accounts**.

Beyond ARPA

Direct engagement with Microsoft Corporation concluded at the end of 2024, but several tasks remain to be completed. Additionally, the implementation process is in the planning process along with communicating potential impacts to the user community. System maintenance activities have been allocated to the appropriate teams and will require minimal external support in the future. Finally, actions to secure the on-premises assets are ongoing, and ITD team workflows are being adjusted to align with the enhanced security methods, ensuring long-term security benefits from the ARPA-CSLFRF investment.

IDENTIFICATION NUMBER
PC32

EXPENDITURE CATEGORY
5.21
Broadband: Other projects

ADOPTED BUDGET
\$ 920,000.00

TOTAL EXPENDITURES
\$ 919,070.72

STATUS
Ongoing



Broadband Infrastructure: Fiber

Project at a Glance

Pima County Information Technology Department (ITD) partnered with Arizona Communications Experts Inc. to install broadband infrastructure to provide better connectivity at three County-owned facilities via new broadband fiber connections.

Community Benefit

The project installed **4,100** feet of a 48-strand single-mode fiber optic cable (48SM) to upgrade the broadband infrastructure at the Pima County Sheriff's Department, starting at 1750 E. Benson Highway and terminating at 1215 E. Pennsylvania Street. An additional **13,200** feet of a 144-strand single mode fiber optic cable (144SM) was added to connect the Sheriff's Office to the Elections Office at 6650 S. Country Club Road. These connections allowed for access to cloud-based data storage for future data center operations.

Beyond ARPA

The Involta 48SM Fiber Connection project was completed in October 2022. This fiber optic connection will provide the primary connection for cloud-based access for future redundant data center operations. The Elections Office 144SM Fiber Connection project was completed in September 2024. All necessary electronics have been installed, and the fiber optic connection is currently active. These new fiber optic cables are expected to have a lifespan of 20+ years, allowing the benefits of this ARPA-CSLFRF project to extend well beyond the term of the grant.

IDENTIFICATION NUMBER

PC33

EXPENDITURE CATEGORY

5.21

Broadband: Other projects

ADOPTED BUDGET

\$ 1,181,758.71

TOTAL EXPENDITURES

\$ 1,163,932.37

STATUS

Ongoing

Network Equipment

Project at a Glance

This project implemented infrastructure to support a local, cloud-based public health data system by installing, testing, validating, and monitoring new network equipment. Pima County Information Technology Department (ITD) has completed the Dell IDPA Expansion VxRail upgrade and VMWare NSX services projects. The capacity to restore critical data was a key metric for this project's success.

Community Benefit

The Dell IDPA Expansion VxRail project increased critical data backup capacity and reduced system downtime, thus protecting systems and data. This allowed for higher availability to community members receiving services at County locations. Additionally, the VMWare NSX services project added new security features and replaced unsupported software, improving the availability and redundancy of connections.



IDENTIFICATION NUMBER

PC34

EXPENDITURE CATEGORY

5.21

Broadband: Other projects

ADOPTED BUDGET

\$ 544,344.84

TOTAL EXPENDITURES

\$ 544,344.84

STATUS

Complete

Security Software and Services Implementation



Project at a Glance

This project provided cyber threat protection and monitoring across the County network by installing, validating, and monitoring new security software. Pima County Information Technology Department (ITD) implemented Proofpoint Secure Share software and CyAlly software which supports the Cloud Security Information and Event Management (SIEM) system.

Community Benefit

The implementation of secure file sharing software has enhanced cyber threat protection and monitoring throughout the County network. This improvement has led to a decrease in the support hours required by Pima County staff (7,000+ users) for secure file sharing. Additionally, it aids the Pima County user community in securely sharing large files using reliable methods.

The CyAlly software boosts cyber security and supports the SIEM system by using on-premises log-forwarding servers on **over 7,000 workstations**. This setup enables continuous monitoring and quick threat identification, reporting issues to the Network Operations Center and security team for resolution. Proactive monitoring prevents threats and keeps teams aware of potential issues, ensuring system uptime for County operations.

Beyond ARPA

All allocated ARPA-CSLFRF funds have been expended for this project, but system maintenance and audit activities for the Proofpoint File Share system will continue so long as the system is used by the County. Additionally, the CyAlly initiative requires incorporating additional systems for monitoring, maintenance of systems that support the SIEM, and optimizing information feeds to ensure system efficiency. This ARPA-CSLFRF allocation allowed Pima County to develop a solid foundation for its security software, and the County will continue to invest in the system to ensure the funds continue to provide improved cyber security into the future.

IDENTIFICATION NUMBER

PC35

EXPENDITURE CATEGORY

5.21

Broadband: Other projects

ADOPTED BUDGET

\$ 1,198,241.29

TOTAL EXPENDITURES

\$ 1,198,241.29

STATUS

Complete

PIMA COUNTY ARPA-CSLFRF PROJECT INVENTORY



Name of Project	Project Identification Number	Project Expenditure Category	Project Expenditure Subcategory	Category Name	Allocation	Spent-to-date	Estimated completion date	Purpose	Description (Main activities, timeline, primary delivery mechanisms, partners, and intended outcomes)	Website link	KPIs	Demographics (Y/N)	Amount spent on evidence-based interventions	Status
Epidemiological Infrastructure	PC01	1-Public Health	1.3	COVID19 Contact Tracing	\$ 17,135,820.08	\$ 14,761,134.48	Fall 2025	COVID-19 Contact Tracing and Case Investigation identifies exposures and cases in order to reduce spread of disease.	Pima County Health Department (PCHD) committed to a robust contact tracing/case investigation program during the COVID-19 pandemic starting in July 2020. This work allows the County to identify, respond to, and mitigate disease outbreaks. PCHD contracted MAXIMUS and UofA- SAFER for this purpose.	https://www.pima.gov/2031/Health	Number of cases investigated; Number of contacts traced; Number of field investigations completed	No	N/A	Ongoing
Communicable Disease Vaccines	PC02	1-Public Health	1.1	COVID19 Vaccination	\$ 9,682,590.01	\$ 9,600,200.11	Fall 2025	Vaccination against COVID-19 is to reduce the transmission of infectious disease.	PCHD is committed to vaccinate Pima County residents through contracted agencies, community partners, and PCHD staff. Vaccine access will remain available through multiple qualified health entities and at locations accessible to all residents.	https://www.pima.gov/2031/Health	Number of individuals vaccinated in Pima County; Percentage of County population fully vaccinated; Percentage of fully vaccinated booster-eligible population that has received a first booster dose.	Yes	N/A	Ongoing
Communicable Disease Testing	PC03	1-Public Health	1.2	COVID19 Testing	\$ 11,059,045.33	\$ 10,972,301.69	Fall 2025	Identify COVID-19 cases. Knowing who has COVID-19 helps to reduce transmission of COVID-19, and helps individuals to make informed decisions about seeking health care.	Diagnostic COVID-19 testing is made widely available across Pima County. At-home-test kits will be distributed. PCHD contracted Paradigm for testing. PCHD will continue antigen testing at the Abrams Building.	https://www.pima.gov/2031/Health	Number of tests were performed; Number of at-home tests purchased; Number of at-home tests distributed	Yes	N/A	Ongoing
Communicable Disease Mitigation Effort at Congregate Sites	PC04	1-Public Health	1.4	Prevention in Congregate Settings (Nursing Homes Prisons/Jails Dense Work)	\$ 709,691.29	\$ 568,177.51	Fall 2025	COVID-19 mitigation efforts in congregate settings and for other highly vulnerable populations in Pima County.	PCHD will provide the supplies and staff to mitigate COVID-19 transmission in congregate settings. It will disseminate COVID-19 resources (testing, vaccination, and educational materials) to community partners and priority populations, and provide virtual or on-site training to identify and mitigate COVID-19 infection risks.	https://www.pima.gov/2031/Health	Number of sites supported; Number of training materials created; Number of training sessions delivered	No	N/A	Ongoing
COVID-19 Therapeutics and Genomic Sequencing (formerly mAB)	PC05	1-Public Health	1.6	Medical Expenses (including Alternative Care Facilities)	\$ 351,425.67	\$ 351,425.67	Completed 2024	Provide COVID-19 Therapeutics and genomic sequencing to more rapidly target therapeutic intervention.	PCHD will deliver COVID-19 medication, to eligible, high-risk individuals who test positive for COVID-19 and support genomic sequencing when needed to assess COVID-19 within Pima County. PCHD will provide staffing and contracting for therapeutic services.	https://www.pima.gov/2031/Health	Number of genomic samples sequenced; number of therapeutics prescriptions issued	No	N/A	Completed
Emergency Housing - Medical Support	PC07	2-Negative Economic Impacts	2.16	Long-term Housing Security: Services for Unhoused Persons	\$ 775,000.00	\$ 775,000.00	Completed 2023	Support for testing, vaccination and emergency medical care for individuals and families residing in Emergency Housing.	Funds will provide for 24/7 access to medical care, in addition to COVID-19 testing and vaccinations, for individuals housed in emergency shelter due to COVID-19. Medical care will reduce disease transmission rates and ensure the population's physical well-being.	https://www.pima.gov/2031/Health	Number of individuals served; Number of COVID-19 tests administered; Number of vaccinations delivered	No	N/A	Completed
Health Department Vaccine and Testing Salary and Fringe FY2021	PC08a	3-Public Health-Negative Economic Impact: Public Sector Capacity	3.1	Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers	\$ 3,315,409.80	\$ 3,315,409.80	Completed 2022	Cover salary and employee-related expenses incurred by Pima County Health Department (PCHD) for staffing deployed to COVID-19 vaccination and testing initiatives from March 3, 2021, through June 30, 2021.	Allocated to payroll costs incurred by PCHD staff deployed to COVID-19 vaccination and testing duties from March 3, 2021, through June 30, 2021. Onsite support provided at testing/vaccination points of distribution sites. The Federal Emergency Management Agency was a partner. Intended outcome was the mitigation of COVID-19 infection spread.	https://www.pima.gov/2031/Health	Number of employees supported	N/A	N/A	Completed
Health Department Testing Support Supplies FY2021	PC08b	1-Public Health	1.2	COVID19 Testing	\$ 2,075,341.49	\$ 2,075,341.49	Completed 2022	Pima County purchased supplies and executed a sub-recipient agreement with a qualified vendor to staff testing centers and to conduct contact tracing.	Staff COVID-19 testing centers and test individuals. Conducted testing at various sites across the county. Intended outcome was the mitigation of COVID-19 infection spread.	https://www.pima.gov/2031/Health	Number of tests given; Percent positive tests	N/A	N/A	Completed
Health Department Vaccine Support Supplies FY2021	PC08c	1-Public Health	1.1	COVID19 Vaccination	\$ 3,117,942.64	\$ 3,117,942.64	Completed 2022	Vaccinate individuals against the COVID-19 infection using federally approved vaccines.	Staff COVID-19 vaccination centers and vaccinate individuals. Conducted vaccination activities at various sites across the county. Intended outcome was the mitigation of COVID-19 infection spread.	https://www.pima.gov/2031/Health	Number of vaccines given	N/A	N/A	Completed
Emergency Eviction Legal Services (EELS)	PC09	2-Negative Economic Impacts	2.18	Housing Support: Other Housing Assistance	\$ 6,213,785.49	\$ 6,178,656.46	Fall 2025	Keep tenants housed by providing free legal and other services to tenants who face eviction and cannot afford counsel.	The program uses County-employed Court Navigators to connect with landlords or tenants, to determine whether tenants are eligible for services, and to refer eligible tenants to counsel, assist with rent-assistance applications, and provide access to other resources.	https://www.pima.gov/957/Emergency-Eviction-Legal-Services	Number of households served	Yes	N/A	Ongoing
Pima Early Education Program (PEEPs)	PC10	2-Negative Economic Impacts	2.11	Healthy Childhood Environments: Child Care	\$ 29,943,454.00	\$ 28,564,650.63	Fall 2025	Increase the number of eligible 3-5 year-old children attending evidence-based high-quality preschools.	Pima County Early Education Program is expanding access to early childhood education (ECE) to interested income-eligible households seeking high-quality preschool since July 1, 2021. The program has contracted with First Things First and Child Parent Centers, and coordinated with school districts in Pima County for service delivery.	https://www.pima.gov/975/Pima-Early-Education-Program-Scholarship	Number of children served by program; Number of schools and classrooms with at least one PEEPs enrolled student	Yes	\$ 28,564,650.63	Ongoing
Community and Workforce Development Data System Upgrade	PC11	2-Negative Economic Impacts	2.37	Economic Impact Assistance: Other	\$ 955,939.51	\$ 732,929.06	Fall 2025	Enable the department to procure and develop a comprehensive data solution that will integrate department services and improve the client enrollment process.	The data management system will enable the department to improve data tracking and data management across program areas. These improvements will allow the department to improve service delivery models through data-driven performance management.	https://www.pima.gov/804/Community-Workforce-Development	Was client management system procured?; Staff satisfaction with the design; "Go live" date	No	N/A	Ongoing
Kino Service Center Facility Modifications	PC12	2-Negative Economic Impacts	2.37	Economic Impact Assistance: Other	\$ -	\$ -	Canceled	Canceled	Canceled	N/A	N/A	N/A	N/A	Canceled
Emergency Housing Support, Case Management, and Supportive Services	PC13	2-Negative Economic Impacts	2.18	Housing Support: Other Housing Assistance	\$ 6,731,584.00	\$ 5,413,876.88	Fall 2025	Help Pima County residents avoid homelessness.	Provides emergency shelter for individuals and families experiencing, or at risk of homelessness associated with the negative economic impact of COVID-19, such as job loss, underemployment, illness of self or family member, or childcare needs.	https://www.pima.gov/957/Emergency-Eviction-Legal-Services	Number of households receiving eviction prevention services; Number of affordable housing units preserved or developed; Number of individuals and families served	Yes	N/A	Ongoing
Northwest Services Center	PC14	3-Public Health-Negative Economic Impact: Public Sector Capacity	3.4	Public Sector Capacity: Effective Service Delivery	\$ 36,898,549.00	\$ 33,686,907.15	Winter 2025	Build a new facility for statute-mandate public health, services, housing, workforce, and community services support. This facility is in a Qualified Census Tract and a medically underserved area.	NWSC will provide: 1) primary and behavioral health clinical supports 2) Community Outreach and Education through various programs, and 3) housing to public health data infrastructure and vital records. The NWSC will foster economic recovery and economic well-being by providing employment support services operated through Pima County Community and Workforce Development department (CWD).	https://www.pima.gov/395/Facilities-Management	Number of employees of contractors and sub-contractors working on the project; Number of direct hrs; Degree to which the design, construction, and implementation of the project completed in a timely manner and achieved the expected quality.	No	N/A	Ongoing

Name of Project	Project Identification Number	Project Expenditure Category	Project Expenditure Subcategory	Category Name	Allocation	Spent-to-date	Estimated completion date	Purpose	Description (Main activities, timeline, primary delivery mechanisms, partners, and intended outcomes)	Website link	KPIs	Demographics (Y/N)	Amount spent on evidence-based interventions	Status
Curley Gymnasium-Ajo	PC15	3-Public Health-Negative Economic Impact: Public Sector Capacity	3.4	Public Sector Capacity: Effective Service Delivery	\$ 3,422,668.45	\$ 3,358,003.39	Fall 2025	This facility will be modified to meet public health COVID-19 recommendations, specifically with respect to adequate physical distancing, space for COVID-19 testing, and coordination of services for this population.	Assistance from ARPA-CSLFRF monies will fund repairs, renovations, maintenance, and construction alterations. Once complete, the Ajo Curley School Gymnasium will be a multi-functional facility for a rural county area without adequate capacity to address future pandemic-type health events and adequate respite space for those seeking asylum.	https://www.pima.gov/395/Facilities-Management	Design data detailing the use and intent of the facility; Construction and implementation timeline; Demographics of facility users upon completion	Yes	N/A	Ongoing
Office of the Medical Examiner Equipment	PC16	1-Public Health	1.7	Other COVID19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	\$ 4,000,000.00	\$ 4,000,000.00	Completed 2025	The purpose is to increase in freezer space (including auxiliary and mobile cold storage), incinerators, and additional equipment which are all crucial in assuring appropriate and timely response to the COVID-19 pandemic.	The equipment purchased with ARPA-CSLFRF money will increase freezer space, incinerators, intake and release capacity, and accommodate auxiliary and mobile cold storage for overflow that is necessary for handling substantial increases in mortality and the size of the service area during the COVID-19 pandemic.	https://www.pima.gov/212/Medical-Examiner	List of furniture, fixtures, and equipment purchased; the degree to which OME capacity increased	No	N/A	Completed
Domestic Violence Shelter Improvements	PC17	1-Public Health	1.4	Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)	\$ 1,000,000.00	\$ 1,000,000.00	Completed 2023	Renovate the current emergency domestic violence shelter from a congregate to a non-congregate space.	The ARPA-CSLFRF-funded enhancements to the current shelter will increase the capacity to serve more families and improve the shelter's ability to accommodate non-congregate shelter to respond to the current and any future pandemic emergencies.	Emergel Center Against Domestic Abuse	Number of available units and capacity, compared to previous facility	No	N/A	Completed
Domestic Violence Legal and Navigation Services	PC18	1-Public Health	1.11	Community Violence Interventions	\$ 115,815.53	\$ 115,815.53	Closed 2024	Provide no cost legal and housing support to survivors of domestic violence.	PCBH will contract with local lawyers experienced in domestic relations, to provide legal advice and representation for more complex cases.	https://www.pima.gov/160/Behavioral-Health	Number of survivors/families referred to the program through community resources	Yes	N/A	Completed
Correctional Health Vaccine Storage	PC19	1-Public Health	1.7	Other COVID19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	\$ 35,187.43	\$ 35,187.43	Completed 2023	Safely store vaccines within the Pima County correctional facilities.	Pima County purchased two vaccine refrigerators and two vaccine freezers to enhance vaccine storage capacity. Pima County Adult Detention Center (PCADC) and Pima County Juvenile Detention Center (PCJDC) purchased one refrigerator and one freezer for each site.	https://www.pima.gov/160/Behavioral-Health	Number of refrigerators or freezers purchased by site	No	N/A	Completed
Correctional Health Vaccine Purchase	PC20	1-Public Health	1.7	Other COVID19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	\$ 164,812.57	\$ 164,280.23	Completed 2025	Purchase vaccines for the vaccination of youth and adults detained in Pima County correctional facilities.	10 different vaccines have been purchased and stored for both PCADC and PCJDC. These vaccines include Human Papillomavirus (HPV), Meningococcal, two different Meningitis B, Tdap, Hepatitis A, Hepatitis B, Pneumococcal, Zoster, and varicella.	https://www.pima.gov/160/Behavioral-Health	Vaccine doses purchased; Vaccines administered	No	N/A	Completed
Mental Health Legal Representation Equipment	PC21	1-Public Health	1.7	Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	\$ -	\$ -	Canceled	Canceled	Canceled	N/A	N/A	N/A	N/A	Canceled
Juvenile Correctional Dental	PC22	1-Public Health	1.14	Other Public Health Services	\$ 100,000.00	\$ 99,998.82	Completed 2025	Provide dental care to children who otherwise have limited or no access to dental treatment.	Prior to the initiation of this program, juveniles detained at Pima County Juvenile Detention Center (PCJDC) were only able to receive dental care offsite; receiving this care required the guardian to arrange the appointment, be present at the appointment, and be financially responsible for the appointment.	https://www.pima.gov/160/Behavioral-Health	Number and percent of children receiving dental services on site at PCJDC compared to baseline	No	N/A	Completed
Supportive Housing and Job Training	PC23	2-Negative Economic Impacts	2.16	Long-term Housing Security: Services for Unhoused Persons	\$ 1,312.07	\$ 1,312.07	Closed	Closed	Closed	N/A	N/A	N/A	N/A	Completed
Visit Tucson Destination Promotion	PC24	2-Negative Economic Impacts	2.35	Aid to Tourism, Travel, or Hospitality	\$ 1,999,829.24	\$ 1,999,829.24	Completed 2024	Pima County's economic recovery from COVID-19 is heavily linked to tourism. ARPA-CSLFRF funds are allocated to attracting business and leisure visitors through a robust and strategic online presence and support of local cultural and recreational events.	ARPA-CSLFRF dollars spent on Visit Tucson Destination Promotion will return and increase former tourism attendance and spending in Pima County.	https://www.visittucson.org/	Extent to which number of unique Visit Tucson website users meet expectations	No	N/A	Completed
City of Gastronomy Food Destination Promotion	PC25	2-Negative Economic Impacts	2.35	Aid to Tourism, Travel, or Hospitality	\$ 499,225.96	\$ 499,225.96	Completed 2024	Pima County's economic recovery from COVID-19 is heavily linked to tourism. ARPA-CSLFRF funds are allocated to attracting business and leisure visitors through a robust and strategic online presence and support of local cultural and recreational events.	ARPA-CSLFRF funds fuel TCoG's promotion and production of culinary events that reinvigorate the regional food culture and the hospitality industry in Pima County.	https://tucson.cityofgastronomy.org/	Social media analytics - impressions, clicks, click throughs, likes, comments, retweets, mentions; Event attendance; Minority and women-owned business participation	No	N/A	Completed
Old Tucson Reopening Assistance	PC26	2-Negative Economic Impacts	2.35	Aid to Tourism, Travel, or Hospitality	\$ 3,812,900.93	\$ 3,812,900.93	Completed 2023	Due to the effects of COVID-19 closures and operator change, the County was tasked with repair, maintenance and security of the property.	Funding will be used for 152 repair and maintenance projects at the Old Tucson property.	https://oldtucson.com/	Old Tucson re-open date; attendance	No	N/A	Completed

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Leased Properties Re-opening Assistance	PC27	2-Negative Economic Impacts	2.35	Aid to Tourism, Travel, or Hospitality	\$ 3,336,792.82	\$ 2,715,544.55	Fall 2025	Tourism to the County's recreation properties has declined due to COVID-19. Many of these facilities have only able operate at partial capacity, if at all, during the pandemic. Repair, maintenance, and promotion for County-owned leased properties are crucial for safe reopening.	ARPA-CSLFRF will be used to assist these attraction operators with making the necessary repairs and replacements to operate safely, and to publicize their re-opening.	https://www.pima.gov/395/Facilities-Management	Completion status of repairs and maintenance; Attendance	No	N/A	Ongoing
Kino Stadium District Parking Lot Restoration	PC28	2-Negative Economic Impacts	2.35	Aid to Tourism, Travel, or Hospitality	\$ 829,918.34	\$ 829,918.34	Completed 2023	The three Kino Stadium District (KSD) projects are meant to undo the alterations and deterioration that occurred in order to repurpose the Kino Stadium District for serving community needs during the COVID-19 pandemic.	This parking lot was used extensively as a COVID-19 testing and vaccination site. The restoration is required to ensure a return to its pre-pandemic condition and purpose.	https://www.pima.gov/395/Facilities-Management	Project completion date; Staff satisfaction with the result; Change in number of available parking spaces, including ADA spaces	No	N/A	Completed
Kino Stadium District Asphalt Development	PC29	2-Negative Economic Impacts	2.35	Aid to Tourism, Travel, or Hospitality	\$ 691,857.65	\$ 691,857.65	Completed 2023	The three Kino Stadium District (KSD) projects are meant to undo the alterations and deterioration that occurred in order to repurpose the Kino Stadium District for serving community needs during the COVID-19 pandemic.	This parking lot was used extensively as a COVID-19 testing and vaccination site. The restoration is required to ensure a return to its pre-pandemic condition and purpose.	https://www.pima.gov/395/Facilities-Management	Project completion date; Staff satisfaction with the result; Change in number of available parking spaces, including ADA spaces	No	N/A	Completed
Kino Event Center Repair	PC30	2-Negative Economic Impacts	2.35	Aid to Tourism, Travel, or Hospitality	\$ 750,000.00	\$ 742,384.14	Fall 2025	The three Kino Stadium District (KSD) projects are meant to undo the alterations and deterioration that occurred in order to repurpose the Kino Stadium District for serving community needs during the COVID-19 pandemic.	This property was used extensively as a COVID-19 testing and vaccination site. The restoration is required to ensure a return to its pre-pandemic condition and purpose.	https://www.pima.gov/395/Facilities-Management	Project Completion date; Staff and customer satisfaction with the result; Number of events booked at KEC since the repair	No	N/A	Ongoing
Remote Enabled Workforce Security Upgrade (Cisco VM Software)	PC31	5-Infrastructure	5.21	Broadband: Other projects	\$ 3,155,000.00	\$ 3,106,634.92	Fall 2025	Increase secure access to cloud environments for staff, departments and partners.	Pima County Information Technology Department (PCITD) implemented Cisco Umbrella and Cisco Secure Endpoint network solutions, and the NSX Security platform. It is enhancing monitoring of current software.	https://www.pima.gov/639/Information-Technology	Project completion date; Staff and County Business Partner satisfaction with the upgrades; Degree to which County systems benefitted from increased protection against cyber-attacks	No	N/A	Ongoing
Public Safety Support Network Upgrade (ESAE)	PC32	5-Infrastructure	5.21	Broadband: Other projects	\$ 920,000.00	\$ 919,070.72	Fall 2025	Engage Microsoft to provide technical assistance to public safety support environment.	The project will implement an Azure Secure Administrative Environment, monitor network security and document security capacity, and build Privilege Access Workstations (PAWS).	https://www.pima.gov/639/Information-Technology	Number of PAWs built; Staff and County Business Partner satisfaction with the result	No	N/A	Ongoing
Broadband Infrastructure: Fiber	PC33	5-Infrastructure	5.21	Broadband: Other projects	\$ 1,181,758.71	\$ 1,163,932.37	Fall 2025	Implement broadband infrastructure to provide better connectivity at County locations.	The project will install new fiber connection for better connectivity. It will provide Pima County with access to cloud-based storage for future Data Center operations.	https://www.pima.gov/639/Information-Technology	Miles of new fiber installed; Staff and County Business Partner satisfaction with the result	No	N/A	Ongoing
Network Equipment	PC34	5-Infrastructure	5.21	Broadband: Other projects	\$ 544,344.84	\$ 544,344.84	Completed 2025	Implement infrastructure to provide services to support public health data systems that reside on the premises and in the cloud.	The project will install new network equipment, test and validate new equipment, and monitor new network equipment for performance.	https://www.pima.gov/639/Information-Technology	Date equipment installed, tested, and validated; Satisfaction with network equipment performance; Staff and County Business Partner satisfaction with the result; Capacity to restore critical data	No	N/A	Completed
Pima County Security Software Services Implementation	PC35	5-Infrastructure	5.21	Broadband: Other projects	\$ 1,198,241.29	\$ 1,198,241.29	Completed 2025	Cyber threat protection and monitoring across the County network.	The project will install security software, test and validate security software, and monitor new security software across the County network.	https://www.pima.gov/639/Information-Technology	Number of security threats identified and number of security threats mitigated through this increased security	No	N/A	Completed
Pima County Courts - Remote Enabled Projects	PC36	1-Public Health	1.7	Other COVID19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	\$ 3,000,000.00	\$ 3,000,000.00	Completed 2025	Pima County Superior, Juvenile, and Consolidated Justice Court will use a total of \$3,000,000.00 in ARPA-CSLFRF funds to implement technology infrastructure upgrades.	Examples of upgrades include CTC technology to support remote and onsite participation for court staff, jury deliberation rooms renovations, and audio and sound-reinforcement.	https://www.sc.pima.gov/	Completion dates of planned projects; End-user satisfaction	No	N/A	Completed
Public Health Communications and Outreach	PC41	1-Public Health	1.7	Other COVID19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	\$ 1,094,000.00	\$ 782,793.26	Fall 2025	Develop and conduct public health communications and marketing campaigns to aid in the response, mitigation and recovery of the COVID-19 pandemic.	Pima County Communications has worked closely with the County's Health and Administration Departments to produce timely, multilingual, and effective pandemic-related information and outreach materials for the general public throughout the pandemic.	https://www.pima.gov/161/Communications-Office	Social media metrics; Direct mail campaign metrics; Outdoor advertisement metrics; Event attendance metrics	No	N/A	Ongoing
Economic Recovery Communications and Outreach	PC42	2-Negative Economic Impacts	2.37	Economic Impact Assistance: Other	\$ 706,000.00	\$ 635,725.79	Fall 2025	Help restore and grow local event/festival and hospitality industries through event sponsorships and marketing.	Pima County Communications (COMMS) supported economic recovery by promoting local events, businesses, and public health best practices to stimulate growth in pandemic-affected sectors.	https://www.pima.gov/161/Communications-Office	Social media metrics; Direct mail campaign metrics; Outdoor advertisement metrics; Event attendance metrics	No	N/A	Ongoing

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PCC Micro pathways to In-Demand Jobs	PC44	2-Negative Economic Impacts	2.10	Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)	\$ 4,697,735.35	\$ 4,505,231.33	Fall 2025	Increase community member access to multiple education and training activities in Workforce Investment Board (WIB)- identified fields in support of the members gaining / maintaining family-sustaining wage employment.	Pima Community College (PCC) has seven Micro-pathways projects targeting low-income, unemployed, or underemployed workers in Pima County for in-demand jobs, achieved through investments in equipment, software, scholarships, course infrastructure, and accessibility options. This project began July 1, 2022 and will sunset December 31, 2024.	https://www.pima.edu/	Number of students enrolled in sectoral job training programs; Number of students that completed sectoral job training programs	Yes	N/A	Ongoing
JobPath Tuition and Support Programs	PC45	2-Negative Economic Impacts	2.10	Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)	\$ 2,807,480.21	\$ 2,807,480.21	Completed 2025	Provide low- to no-income individuals with educational and training opportunities leading to re-employment in Workforce Investment Board (WIB) identified growth industries at livable wage scales (\$16 per hour).	Job Path program supports students and lower-income workers in Pima County, providing financial aid, case management, and training assistance to obtain higher income jobs, addressing COVID-19's impact on the local economy. This is a 3-year project that began July 1, 2021 and will sunset on December 31, 2024.	https://jobpath.org/	Number of workers that enrolled in sectoral job training programs; Number of workers that completed sectoral job training programs	Yes	N/A	Completed
Fire District COVID-19 Support	PC46	1-Public Health	1.14	Other Public Health Services	\$ 938,452.06	\$ 938,452.06	Completed 2023	Support local-area fire district, specifically staffing and supplies, to continue COVID-19 and safety priorities for rural Pima County residents.	Provide funds for COVID-19 related overtime and coverage, as well as necessary supplies and services, for rural fire districts, specifically for EMT services.	https://www.pima.gov/2072/Fire	Number of fire districts that received reimbursement funding; types of purchases	No	N/A	Completed
Food Security Initiative	PC47	2-Negative Economic Impacts	2.1	Household Assistance: Food Programs	\$ 600,000.00	\$ 600,000.00	Completed 2024	Address food insecurity in Pima County and its impact on people at-risk of hunger, as a result of the COVID-19 Pandemic.	As a result of COVID-19 related job loss, individuals and families experienced increased food insecurity. ARPA-CSLFRF is used to support the capacity of existing food pantries to meet the increased need, e.g. staffing, food items, and equipment.	https://azfoodbanks.org/	Number of households served	No	N/A	Completed
Public Health Vaccination Wayfinding Ellie Towne	PC48	1-Public Health	1.2	COVID19 Testing	\$ 4,883.91	\$ 4,883.91	Completed 2022	Funding allocated to supplies and services, associated with COVID-19 saliva testing at Ellie Towne Center.	Funds used to support the ongoing COVID-19 testing services provided at Ellie Towne Community Center. Purchased supplies have been used by the Center to safely and effectively direct community members to COVID-19 testing and vaccination services.	https://www.pima.gov/1279/Elle-Towne-Flowing-Wells-Community-Center	Description of supplies purchased	No	N/A	Completed
Economic Recovery Marketing	PC49	2-Negative Economic Impacts	2.35	Aid to Tourism, Travel, or Hospitality	\$ -	\$ -	Canceled	Develop data-driven economic recovery marketing and resource strategies, with a particular emphasis on businesses and industries disproportionately impacted by the pandemic, to promote continued economic growth in the region.	Pima County commissioned an economic study in partnership with Sun Corridor and Hilton & Myers Advertising to support economic recovery from COVID-19 impacts. The study findings will inform long-term growth strategies, and a targeted marketing campaign will be designed to aid disproportionately affected businesses and industries.	https://suncorridorin.com/living-and-working/thrive-in-tucson/	Number of direct and indirect jobs facilitated; Number of businesses attracted to and expanding in Pima County; related social media metrics	No	N/A	Canceled
Downtown Tucson Partnership Continued Partnership	PC50	2-Negative Economic Impacts	2.35	Aid to Tourism, Travel, or Hospitality	\$ -	\$ -	Canceled	Canceled	Canceled	https://downtowntucson.org	Number of businesses supported	No	N/A	Canceled
Revenue Replacement	PC52	6-Revenue Replacement	6.1	Provision of Government Services	\$ 10,000,000.00	\$ 10,000,000.00	Completed 2021	Provision of Government Services	Provision of Government Services	N/A	N/A	No	N/A	Completed
County Parks Improvements	PC53	2-Negative Economic Impacts	2.22	Strong Healthy Communities: Neighborhood Features that Promote Health and Safety	\$ 2,382,000.00	\$ 1,831,790.64	Spring 2026	Renovate existing Natural Resources Parks and Recreation sites where playgrounds, swimming pool equipment, lighting, or other necessary accessories requires replacement.	Pima County Natural Resources, Parks and Recreation (NRPR) has identified seven county-operated park sites where playground (3) or swimming pool equipment (2) has reached its life expectancy and needs to be replaced. Additionally, two parks where new or additional lighting will measurably expand hours of operation for recreational use of the baseball/softball fields.	https://www.pima.gov/1193/Parks-Recreation	Project timeline and budget adherence; Number of expanded use hours (lighting system); Number of additional years of safe equipment use yielded (playground equipment, pool filtration);	Yes	N/A	Ongoing
PC Employee Vaccine Incentive Project	PC54	1-Public Health	1.1	COVID19 Vaccination	\$ 6,294,039.75	\$ 6,294,039.75	Completed 2024	Encourage uptake of COVID-19 vaccinations for Pima County employees and their families with a primary goal of supporting the health and wellness of both the employees and the general community.	The Pima County Board of Supervisors approved employee incentives related to COVID-19 vaccination. As a result, vaccinated employees received incentives, specifically paid leave and stipend. This incentive promoted COVID-19 safety for all staff working in County facilities.	https://www.pima.gov/2167/COVID-19-Vaccine-Information-Registratio	Number of employees who submit proof of vaccination; Number and worth of incentives distributed to eligible employees	No	N/A	Completed
Strangulation Exams	PC55	1-Public Health	1.14	Other Public Health Services	\$ 4,177.88	\$ 4,177.88	Completed 2025	Provide the funding for strangulation exams for survivors of assault.	In Arizona, the A.R.S. 13-1414 mandates that the county where the offense occurred is responsible for covering all expenses related to medical or forensic interviews or examinations required to gather evidence of dangerous crimes against children or sexual offenses.	https://www.pima.gov/160/Detainee-and-Crisis-Systems	Number of strangulation exams, by facility; demographic information such as age, gender identity, race, ethnicity, and zip code of examined individuals.	Yes	N/A	Completed
Drexel Congregate Facility Shelter	PC56	3-Public Health-Negative Economic Impact: Public Sector Capacity	3.4	Public Sector Capacity: Effective Service Delivery	\$ 4,137,975.40	\$ 3,659,022.08	Fall 2025	Pay for maintenance, repairs, and utilities at the Drexel Congregate Shelter Facility	Pima County will use the funds to pay for necessary maintenance, repairs, and utilities at the Drexel Congregate Shelter facility that provides temporary shelter and other services to legally processed asylum seekers (LPAS) as part of a Pima County humanitarian aid effort. The overarching goal of the humanitarian aid project is to prevent street-level releases of LPAS into the community while providing temporary food, shelter, and other services to the asylum seekers as they travel to their sponsors elsewhere in the United States.	N/A	N/A	No	N/A	Ongoing
Expanded Vector Surveillance	PC57	1-Public Health	1.14	Other Public Health Services	\$ 536,094.55	\$ 215,436.39	Fall 2025	Enhance public health infrastructure through vector surveillance, controlling the spread of disease through animal (including insect) vectors across Pima County.	Pima County's Health Department will use the funding to enhance public health infrastructure through vector surveillance, controlling the spread of disease through animal (and insect) vectors across Pima County.	https://www.pima.gov/2100/Mosquitoes	Weekly trapping and testing data (totals for mosquito counts, mosquito species male/female total counts, and PCR results); the number of community outreach events, presentations, or flyers; recording of historic mosquito numbers	No	N/A	Ongoing

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Mobile Health Clinic	PC58	1-Public Health	1.14	Other Public Health Services	\$ 313,582.64	\$ -	Fall 2025	Purchase and outfit a vehicle as a mobile health clinic to reach residents living in rural and other medically underserved areas of Pima County.	Pima County Health Department will purchase and outfit a vehicle as a mobile clinic to reach residents living in rural and other medically underserved areas of Pima County to provide primary care as well as health promotion services.	https://www.pima.gov/2218/Mobile-Clinic	Report the purchase of the singular vehicle to serve as the mobile health clinic.	No	N/A	Ongoing
Transition Center	PC59	1-Public Health	1.4	Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)	\$ 1,200,000.00	\$ 1,132,737.83	Fall 2025	The Transition Center (TC) connects individuals released from the Pima County Adult Detention Center with needed health, social, and housing (or other identified) services.	The Transition Center will connect individuals released from the Pima County Adult Detention Center with needed health, social and housing (or other identified) services. This program (and facility) is integral to supporting the continuum of services for the justice involved population and is expected to reduce re-arrest of individuals released on a pre-trial basis and increase compliance with court expectations, including attendance at court hearing.	https://www.pima.gov/3085/Transition-Center	# of Individuals engaged (with demographic characteristics), # unique, of those engaged, # of Individuals who accepted resources, by type of resource, # of Individuals referred to providers, by type of provider, # of Individuals who accepted Navigator assistance, by type of Navigator assistance, # of individuals who accepted support, # of Transition-Center engaged people who show up to their proceeding court date.	Yes	N/A	Ongoing
Community Health Hub	PC60	3-Public Health-Negative Economic Impact: Public Sector Capacity	3.4	Public Sector Capacity: Effective Service Delivery	\$ 7,980,000.00	\$ 6,096,137.40	Fall 2026	Enhance the Pima County Health Department's (PCHD) and Tucson Medical Center's (TMC) Emergency Department (ED) and modernize data systems.	Enhancement of public health services and strengthening the public health capacity is an enumerated use of ARPA ARPA-CSLFRF funds. The County has identified a pivotal and unique opportunity to partner with Tucson Medical Center (TMC) on two aligned projects to enhance the provision of health services in the community, and at the Pima County Health Department (PCHD). A new Epic Medical Record (EPIC) system within the consortium of participants in the Community Health Hub will provide the critical infrastructure to better share data across a continuum of providers. Additionally, a redesign of a local hospital's emergency room department is necessary based on increases in high acuity patient visits as well as total ED visits overall at the hospital. Patients are more frequently presenting with complex behavioral health concerns including co-occurring mental health and substance use disorders, suicidal ideation, alongside acute medical needs. Funds will be used to aid in the capital campaign to expand this vital component of the health care system to ensure accessibility to emergency care in Pima County.	https://www.pima.gov/2031/Health	Reports on the completion of the design and demolition of facilities; Report on the purchase of equipment for TMC's ED; Tracking of the EPIC system's and Community Health Hub's implementation	No	N/A	Ongoing



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