County of Placer

Recovery Plan

State and Local Fiscal Recovery Funds

2025 Report

County of Placer

2025 Recovery Plan

Table of Contents

GENERAL OVERVIEW

Executive Summary

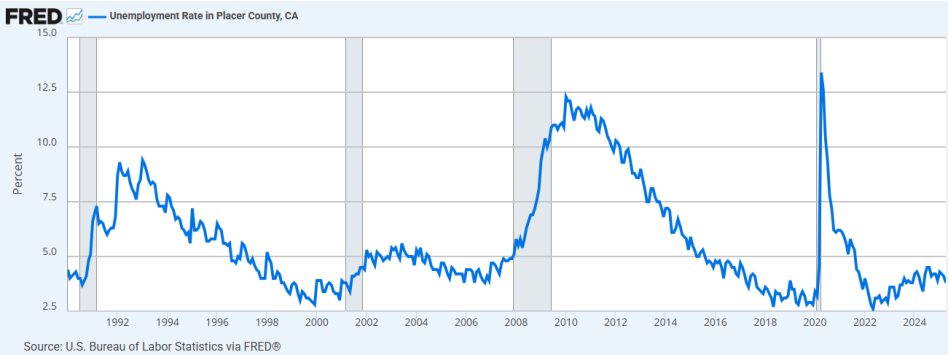
Placer County is pleased to present its 2025 Annual Recovery Plan and Performance Report for the American Rescue Plan Act (ARPA), State and Local Fiscal Recovery Funds (SLFRF). This report covers the period of July 1, 2024 to June 30, 2025.

The American Rescue Plan Act of 2021 was signed into law on March 11, 2021. One aspect of the ARPA established the Coronavirus State and Local Fiscal Recovery Funds and delivers $350 billion to state, local, and Tribal governments across the country to support their response to and recovery from the COVID-19 public health emergency. The intention of these funds is to build on and expand support for the public health emergency previously provided through the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Placer County was given a direct allocation of $77,370,739 of Fiscal Recovery Funds. Per the SLFRF guidelines, all funds must be obligated by December 31, 2024, and all funds expended by December 31, 2026.

To provide some background, the County of Placer in northern California is part of the greater Sacramento metropolitan area. Once part of the historic Gold Rush, Placer County is experiencing a new rush - population growth. Placer County is one of the fastest growing counties in California. In the 2010 census the population was 348,432, which grew to 404,739 per the 2020 census. Placer County consistently ranks in the top 3 California counties for Quality of Life. Blessed with natural beauty and the famous Lake Tahoe, Placer County is also home to world-class snow sports and was host for the 1960 Winter Olympics at Palisades Tahoe (formerly known as Squaw Valley). Historic towns dot the landscape and are a haven for tourists who visit year-round.

Despite its position of growth and economic stability, Placer County has not been immune to the negative effects of COVID-19. Unemployment in Placer County spiked to nearly 14% during the initial months of the COVID-19 pandemic. As of April 2025, unemployment was around 3.8%.



Placer County received just over $41 million in federal funds provided by the Coronavirus Aid, Relief, and Economic Security (CARES) Act. The County distributed 40% of these funds to local businesses and non-profits to sustain them during the pandemic. The majority of the remaining 60% supported our public health and safety response to the pandemic.

The following charts show the distribution of CARES funds to our local partners and the number of organizations impacted.

The distribution of CARES funds by organization type is shown below:

For additional information regarding the Placer Shares program, please visit https://www.placer.ca.gov/shares.

Placer County is building on the success of its use of CARES funds by utilizing its allocation of SLFRF funds to undertake projects that will improve public health, increase access to affordable housing, and expand water, wastewater, and broadband infrastructure, all with a focus on promoting equitable outcomes and supporting a strong recovery from the negative effects of the COVID-19 pandemic.

The County has made much progress on the projects it has chosen to fund with its allocation of SLFRF, as discussed in the project inventory section. The County has faced some challenges, however, in utilizing these funds. One challenge with undertaking infrastructure projects was ensuring that funds were obligated by December 31, 2024 and making sure they will be expended by December 31, 2026. The projects the County chose to fund with SLFRF will meet these deadlines; however, there are other eligible projects that were not chosen due to these timing constraints. Further, some projects had their allotments decreased and shifted to other projects due to challenges in meeting the deadlines.

Another challenge relates to the determination of eligibility. The County has chosen to use SLFRF funds only for projects that are undoubtedly eligible under the SLFRF guidelines, but there were other promising projects that were rejected due to the uncertainty of eligibility.

Despite these challenges, the receipt of SLFRF funds has provided the County with an enormous opportunity to invest in our community and provide essential public health support to our citizens.

Uses of Funds

The following general uses of SLFRF funds were approved by the Placer County Board of Supervisors on August 10, 2021, and updated on May 24, 2022, October 31, 2023, and October 22, 2024. The current allocation of funds is shown below:

Project	Amount	Expenditure Category
Lincoln Sewer	$ 3,000,000	Infrastructure
Placer One/Sunset Sewer	$28,000,000	Infrastructure
PCGC Infrastructure	$ 8,500,000	Infrastructure
Broadband Expansion	$10,000,000	Broadband
Hwy 49 Wastewater Capacity Improvement	$ 9,000,000	Infrastructure
Revenue Replacement	$ 7,470,739	Revenue Replacement
HHS Projects	$11,400,000	Public Health
	$77,370,739	

As of June 30, 2025, $55,088,986.10 of SLFRF funds have been expended. The projects that Placer County is undertaking with SLFRF funding will help support a strong and equitable recovery from the COVID-19 pandemic, as discussed below.

Public Health (EC 1)

The health of our citizens is vital to economic recovery. Expenditures in the Public Health category will include increases in services for mental health, substance abuse treatment, child

welfare services, and housing support, as well as other public health initiatives. A healthy community where people can work, go to school, and live balanced, productive lives will support a strong economic recovery.

SLFRF funds have been used to complete project specific renovations at the County's Cirby Hills campus for a 24/7 Mental Health Adult Crisis Respite/Urgent Care Center called Lotus Behavioral Health Crisis Center. SLFRF funds are also being used to provide staffing for this facility with a focus on hiring candidates able to meet the diverse cultural and language needs of Placer County's unserved and underserved populations. A ribbon cutting ceremony took place on August 15, 2022, and operations began in September 2022.

SLFRF funds were used to expand the Family Crisis Mobile Team through increased staffing. This enabled Placer County to provide behavioral and mental health crisis services for families with children to a larger portion of the county. During this project, the Family Mobile Team merged with the adult Mobile Crisis Team which provided a number of enhancements. First, merging allowed more teams to be available to the county at any one time and second, staff members were trained to respond to all age groups for efficiency and effectiveness. Additionally, services expanded to even more geographic locations in the county, and having one point of contact to deploy mobile teams has been less confusing to first responders, family members, and the public. The pandemic caused an increase in calls for mobile crisis services and inpatient hospitalizations for youth. The merged Family Crisis Mobile Team responded to youth in crisis and assisted with family stress and strain brought on by increases in economic hardship, loss of housing, lack of after school activities, loss of socialization, and material insecurities due to pandemic restrictions.

Funds were also used to increase our Substance Use Disorder (SUD) Perinatal program. The overall goal was to provide effective, timely, and accessible services to pregnant and parenting women. Funds were also used for outreach efforts, treatment services, and to increase staffing to better serve this population.

SLFRF funds are continuing to be used for our Home Visiting project designed to address disparities in public health outcomes for populations disproportionately impacted by the pandemic and to focus on childhood health and/or welfare including childcare, home visits by health professionals, and services for child welfare involved families and youth. Funds have been used to successfully amend several contracts to include expanded home visiting and child welfare supports. Contracted providers include culturally experienced and established sources to reach unserved and underserved populations including Native American and Latino communities, and economically and racially diverse pregnant and parenting foster youth.

These public health programs are and have been responsive to the cultural and linguistic needs of individuals of Placer County's underserved communities. Unserved and underserved populations identified as priorities during the FY 2024-2027 Mental Health Services Act (MHSA) community planning process remained Transitional Age Youth (ages 16-25), Older Adults (ages 60+), LGBTQ+, Native American and Latino communities, and Veterans. Continued emphasis on recruiting more bilingual and culturally diverse staff to the behavioral health workforce in all roles has assisted in reducing disparities.

Placer County currently offers residential treatment programs for substance use disorders, which are contracted through Placer County Health and Human Services (HHS) and are available to all individuals upon determination of medical necessity. The pandemic caused an increase in demand for services, and at the same time barriers to access increased due to social distancing requirements which further reduced capacity of an already strained resource.

In 2025, treatment access and capacity continue to be a challenge. Several recovery residence programs closed and many residential programs operate with reduced capacity due to staffing challenges. SLFRF funds have been allocated to two recovery residence projects to expand the capacity of treatment programs and locations in Placer County. First, funds were used to aid renovation costs to add 16 beds to Placer's SUD continuum of care in a project called The Harbor.

Second, funds are being used to renovate a building to create two separate psychiatric mental health purpose areas in a project called Building 117 – Psychiatric Health Facility. One portion of the building will be a voluntary urgent care/crisis respite center for youth experiencing a subacute mental health crisis and/or other urgent care issue. The other portion of the building will be a 16-bed psychiatric health facility (PHF) for adults which will fill a critical gap in service for adults requiring involuntary acute care psychiatric treatment.

Additionally, we are continuing to meet with current and potential providers to further develop strategies to address this desperate need.

Water, Sewer, and Broadband Infrastructure (EC 5)

Still considered a rural county, access to stable and productive broadband is lacking. This is a priority for the County as it races to mitigate the consequences of wildfire in our communities by delivering critical messaging on more outlets to our citizens. Increasing access to high-speed internet also helps families with students who attend school virtually, or otherwise use the internet to complete schoolwork, by ensuring that educational attainment is not hindered by a lack of fast, reliable internet. The investment in broadband infrastructure will also benefit those who work remotely, helping to ensure the financial stability of those households. Additionally, this will benefit current businesses that need fast and reliable internet to meet their operational needs, as well as encourage the growth of new businesses which create jobs and benefit the local economy. In addition to the $10 million in SLFRF funds allocated to broadband infrastructure, on April 18, 2023 the Board of Supervisors approved the use of an additional $7.4 million in General Fund Capital Reserves to support the broadband initiative.

Appropriate and affordable sanitation is also critical for the health of communities, and SLFRF funds have been allotted to construct sewer infrastructure to support this. The Lincoln Sewer #1 project replaced existing regional wastewater treatment facility brush aerators with more efficient aerators, increasing the efficiencies per gallon of wastewater treated through reduced energy use. These efficiencies enable local agencies to keep rates as low as possible, making utility costs more affordable for all customers. The Lincoln Sewer #2 project lined the emergency storage basin at the regional pump station in North Auburn to make the sewer conveyance system more resilient and emergency responsive. This will also prevent the

potential for contact of untreated wastewater with groundwater, helping to ensure a healthy community.

The Placer One (aka Placer Ranch)/Sunset Sewer project will construct backbone infrastructure to convey wastewater to be collected from future developments to existing regional wastewater treatment facilities and therefore increase the efficiencies per gallon of wastewater treated through economies of scale. These efficiencies correspond to a lower cost of sewer service, increasing affordability for all customers served. The infrastructure project will support the construction and supply of residential housing in the region to make housing more affordable for residents of the county, create many equitable jobs that would be available to both skilled and unskilled labor, and increase higher education opportunities in the region.

The Highway 49 Wastewater Capacity Improvement Project is a sewer infrastructure project in the North Auburn area that will support the construction of housing, including affordable housing, by expanding the capacity of the current wastewater collection system to accommodate sewer flows associated with current and planned growth in the area.

Sewer, water, and stormwater infrastructure will be constructed at the Placer County Government Center (PCGC Infrastructure project) to support the construction of a new consolidated service building for Health and Human Services, as well as achievable housing and commercial development.

Revenue Replacement

In the second Project and Expenditure Report due April 30, 2022, Placer County elected the Standard Allowance of $10 million for revenue replacement, as permitted in the final rule.

On October 31, 2023, the Placer County Board of Supervisors approved a reallocation of $1,470,739 of SLFRF funds designated for a Parks and Trails project because the eligibility of the project was uncertain. These funds were reallocated to the Highway 49 Wastewater Capacity Improvement Project, as described above. In addition, $2,529,261 of Revenue Replacement funds were allocated to the Highway 49 Project. Together, the project was allocated $4,000,000 in SLFRF funds and will be reported under the Infrastructure category.

Of the remaining $7,470,739 in the Revenue Replacement category, $6,773,048.80 was used by the Health and Human Services Department to support their Animal Services and Environmental Health operations.

The last project funded out of the Revenue Replacement category is the MTS Management project. Placer County has opened a first-of-its-kind mobile temporary shelter (MTS) in Auburn to serve unhoused residents. This project includes the use of SLFRF funds for a contract that provided 24-7 onsite management of the MTS through June 30, 2023 for a total of $697,690.20. As of July 1, 2023, the contract for management of the MTS has been funded by other, non-SLFRF funds.

More information about all projects can be found in the Project Inventory section of this report.

Planned Use of Other Federal Recovery Funds

The Health and Human Services Department (HHS) applied for and received Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA) funds and Supplemental American Rescue Plan Act (ARPA) funds for public health, behavioral health, and mental health projects. Additionally, HHS received Supplemental ARPA and Supplemental CRRSAA Mental Health Block Grants (MHBG) specific to mental health projects and Supplemental Substance Abuse Block Grants (SABG) specific to behavioral health projects. The Adult System of Care division utilized Coronavirus Relief Funds allocated under the CARES Act, administered by HCD, to purchase a hotel utilizing Project Homekey funding and renovations are complete. The hotel is undergoing phased renovations to convert the property into 82 units of permanent supportive housing. Thirty-two units are now occupied by permanent residents and the remaining units are projected to be complete by mid-2025.

Placer County was also awarded $21,213,834.80 in Emergency Rental Assistance grants, of which a portion was distributed to the City of Roseville Housing Authority and a portion was distributed to the Placer County Housing Authority to serve the unincorporated area of the county. This funding was used to assist households that were unable to pay rent or utilities due to the pandemic.

Additionally, HCD offered three rounds of Community Development Block Grant Coronavirus Response (CDBG-CV) funding, which was made available pursuant to the CARES Act. The Community Development Resource Agency (CDRA) was awarded a total of $1,772,860 in CDBG-CV1 and CDBG CV2-3 grants for Microenterprise Forgivable Loans up to $100,000 for small businesses impacted by the Coronavirus disaster. This also provided grants for a Business Assistance Program which provided technical assistance as well as forgivable loans up to $50,000 for each job created or retained where 50% or greater of the jobs created or retained were filled by low-to-moderate income individuals as per CDBG income levels.

Promoting equitable outcomes

In designing programs and selecting projects with equity in mind, Placer County considered the goals of the projects and who would be served by them, public awareness of the projects, access and distribution, and intended outcomes.

Goals and Populations to be Served

The projects being undertaken with SLFRF funds will serve historically underserved, marginalized, and adversely affected groups.

The Lincoln Sewer #1 project increases efficiency and will make utility costs more affordable for all customers, especially benefiting the low-income residents that reside in our sewer service areas. The Lincoln Sewer #2 project improves the sewer conveyance system in the North Auburn area, making it more resilient and emergency responsive. This will benefit residents in the North Auburn area, many of whom are low-income.

The Placer One/Sunset Sewer project will allow for the development of an area which has been unable to grow due to lack of infrastructure. The Placer One and Sunset areas will include low-

income housing and will generate job growth and provide new higher education opportunities in the region. In addition, multiple properties in the eastern sewer shed of the Sunset area are owned by the United Auburn Indian Community and would also be served by the infrastructure planned in this project.

Another project funded by SLFRF funds is the construction of sewer, water, and stormwater infrastructure at the Placer County Government Center (PCGC). Within a 50-acre area of the PCGC, affordable/workforce housing projects are planned which is a significant need for a relatively lower income population associated with the greater Auburn area. The PCGC Infrastructure project will provide the development framework to address housing needs and businesses that will create jobs for the underserved and lower income members of the community.

Access to key resources for job searching, interviewing, working from home, education from home, and connecting to many public services are dependent on a high-quality internet connection. By investing funding in the expansion and enhancement of broadband infrastructure, we ensure that communities that have been historically unserved or underserved will benefit from improved access to these critical resources in the future. Much of our county is geographically underserved due to the large percentage of wildland and wildland-adjacent communities in the eastern half of the county where broadband buildout is expensive and difficult to incentivize. However, we also have underserved groups in the urbanized and agricultural western part of our county with needs for low cost or publicly available broadband access.

The Highway 49 Wastewater Capacity Improvement Project will increase the capacity of the Highway 49 trunkline to accommodate sewer flows associated with current and planned growth in the area, including areas identified for low-income housing. This will benefit the residents of the area, including low-income residents.

The multiple projects undertaken by Placer County's Health and Human Services Department are designed to reach historically underserved, marginalized, and disproportionately affected populations, including older adults (ages 60+), LGBTQ+, Native American and Latino communities, veterans, transition-aged youth, and pregnant and parenting youth.

For example, the Lotus Behavioral Health Crisis Center will serve any Placer County residents aged 18 and over who are in mental health crisis, are medically stable, and are not currently placed on a 5150 hold. Services are provided to this population regardless of race, ethnicity, gender (including gender identity and expression), sexual orientation, culture, etc.

The SUD Perinatal program services were available to all Placer County SUD clients. Admission was based upon clinical need and supported by a standardized assessment tool. The focus population for the program was pregnant or post-partum women who struggle with substance use challenges. The needs of this population are unique and oftentimes require women-specific services. The distinctive needs and challenges of this population have traditionally resulted in decreased access to care and poor treatment outcomes. Specifically, this project focused on increased access, outreach, and treatment services for the SUD perinatal population in the following categories:

- Pregnant women
- Women with dependent children
- Women attempting to regain custody of their children
- Postpartum women and their children
- Women with substance-exposed infants

Those who meet the Perinatal requirements were served in the following priority order:

- Pregnant IVDUs – These are pregnant females who use drugs by injection and indicate they have actively used in the previous 12 months including while incarcerated.
- Pregnant substance abusers – These are pregnant females who use substances and indicate they have actively used in the previous 12 months including while incarcerated.
- IVDUs – Other persons who use drugs by injection and indicate they have actively used in the previous 12 months including while incarcerated.
- All other eligible individuals.

Placer County's SUD Perinatal Program continues to operate using other funding sources.

The project goals of the expanded Family Crisis Mobile Team were to expand behavioral and mental health mobile crisis intervention services for families in underserved geographic areas of Placer County through the addition of a mobile response unit. Family Crisis Mobile Teams responded to youth in crisis and families overwhelmed by the devastating effects brought about by the ongoing restrictions of daily life caused by the pandemic and other stressors. Calls for mobile crisis services, 5150 evaluations, and inpatient hospitalizations for youth have all increased throughout the pandemic and continue through today. Depression, anxiety, and youth suicide attempts are all topics of local and national conversations. Family tensions exacerbated by the pandemic including loss of employment, loss of income, loss of housing, parental mental health issues, increases in substance use issues, and domestic violence all led to immense family stress and strain. The Family Mobile Team merged with the Mobile Crisis Team to provide 24/7 services throughout most of Placer County in a more efficient and effective manner.

The Building 117 – Psychiatric Health Facility capital project target population will be those adults requiring inpatient psychiatric treatment. These populations have a long history of being underserved and marginalized. These services are only available to those who either qualify for Medi-Cal or are underinsured.

The Harbor capital project target population will be those needing residential substance use treatment services. This program will be available to re-entry (prison or jail release population) and SUD Perinatal clients. All of these populations have a long history of being underserved and marginalized. These services are available to those who either qualify for Medi-Cal or are underinsured and in need of a supportive placement as part of their recovery journey.

The MTS Management project identified in the Revenue Replacement category specifically served low-income and unhoused individuals. The funding of HHS Operations in the Revenue Replacement category supports Environmental Health and Animal Services.

Public Awareness of Services Funded by SLFRF

Placer County is committed to ensuring equal and practical ability for residents and businesses to become aware of the services and programs funded by SLFRF funds.

The County has published a webpage located at https://www.placer.ca.gov/7476/American-Rescue-Plan-Act informing interested parties about the SLFRF funds allocated to the County and the Board-approved uses of the funds. It includes links to relevant websites and public meeting documents, as well as a dedicated email address for any questions or comments on these funds.

Placer County has developed a broad-based media platform for dissemination of information to residents and businesses including web content, social media, and press releases regarding multiple projects, including the Placer One/Sunset Sewer and PCGC Infrastructure projects. A web page is dedicated to the Placer Ranch/One specific plan at https://www.placer.ca.gov/6456/Placer-Ranch-Specific-Plan. Information can also be found at www.placerone.com.

The funds for the Broadband Infrastructure project will be used to connect underserved and unserved households to broadband services. The households will be notified of the service availability once broadband becomes available for each household. Therefore, the ability for residents and businesses to become aware of the services funded is highly equitable and practical.

For the Urgent Care Center, the Expanded Family Crisis Mobile Team, and Home Visiting projects, the County worked with our culturally specific, community-based organizations and community members to provide input on the most effective ways to link to culturally appropriate supports, including utilization of our cultural brokers, to those seeking services. Language alone can create barriers in emergency settings if there is no staff person present who can communicate with an individual who is in crisis. In the event a bilingual staff member is not available, interpretation services will be utilized. Links between county services and the community-based organizations, cultural brokers, and community interest holders continue to become more robust and better able to perform unserved and underserved communities of available resources.

For the SUD Perinatal program, services are listed within our program brochures and flyers. Clients are also offered these services when screening indicates the need for these services. These are also easily found on the Placer County Substance Use Services webpage.

The Building 117 – Psychiatric Health Facility capital project was announced in a Placer County press release.

The Harbor capital project was developed with funding from a Behavioral Health Continuum Infrastructure Program grant and the American Rescue Plan Act SLFRF funds. The Harbor offers services to individuals awaiting placement in residential treatment programs as well as to those exiting residential treatment programs to a lower level of care – a unique dual model. A news release discussed the opening of this facility.

For the Highway 49 Wastewater Capacity Improvement Project, the County has implemented a comprehensive outreach program to keep residents, commuters, and business owners informed. Communication channels include social media platforms, flyers, postcards, and a dedicated project-specific website at www.northauburnsewer.org. The website also provides a project-specific email address and phone number that the public can use to obtain information or ask questions.

Access and Distribution

Placer County is also committed to ensuring there are no differences in levels of access to benefits and services across groups, and no administrative requirements that result in disparities in ability to complete applications or meeting eligibility criteria.

There are no differences in levels of access to benefits and services across groups for the Broadband Infrastructure project. Each service provider that provides broadband services in Placer County has their own distinct administrative requirements to sign up for services. We do not anticipate disparities across providers in the ability for residents to complete applications or meet eligibility criteria.

All services provided at the Urgent Care Center are available to all guests requiring them, independent of the ability to pay. The other projects undertaken by Placer County's Health and Human Services Department, including the new Building 117 – Psychiatric Health Facility, The Harbor, Expanded Family Crisis Mobile Team, and Home Visiting projects have/had no administrative requirements that would result in disparities. The need for these services, and subsequent referrals, are based upon need. Lastly, clients served by the SUD perinatal project are not required to complete an application for SUD perinatal services. They meet with staff to discuss their needs, complete an assessment tool with a staff member, and get connected for treatment.

The Mobile Temporary Shelter is a low-barrier shelter, meaning that while alcohol, drugs, and weapons are not allowed on the premises, drug testing is not required. There are health and safety rules that all clients must abide by, but reducing requirements for entry encourages unhoused individuals to seek shelter and resources.

Focus of Intended Outcomes

Many of the projects and programs to be undertaken by Placer County using SLFRF funds have intended outcomes focused on closing gaps, reaching universal levels of service, or disaggregating progress by race, ethnicity, and other equity dimensions where relevant for the policy objective.

The Lincoln and Placer One/Sunset Sewer projects will increase the efficiencies per gallon of wastewater treated and result in lower costs for customers. This will help close the gap between lower income and higher income populations.

The infrastructure planned at the Placer County Government Center, in part, is focused on closing the affordable housing gap in the area, regardless of race, ethnicity, and other equity dimensions. This and the Highway 49 Wastewater Capacity Improvement Project will help increase the amount of low-income housing and close the gap between lower income and higher income populations.

The intended outcome of the Broadband Infrastructure project is to close the digital divide by providing households and businesses access to broadband service. We plan to address the underserved households and businesses in addition to the unserved to move toward establishing a universal level of service for everyone. We are using community survey assessments to baseline current levels of internet availability across geographic areas, which can also be mapped with GIS data from our most recent census to identify areas of economic or racial inequity in our region. Comparison surveys before and after infrastructure expansions will allow us to evaluate program success and confirm expanded and improved access in underserved areas.

For the Urgent Care Center project, the County worked with an independent program evaluator to achieve intended outcomes. We continue to utilize the independent evaluation final report along with those recommendations as well as using ongoing data to inform present and future decisions.

For the SUD Perinatal program, we successfully increased outreach and treatment efforts to the perinatal population. We will continue to collaborate with community medical providers and Placer County Public Health to identify women in need of these services. The overall goal was and continues to be to provide women-specific services designed to meet their unique needs. We hope to increase community awareness of treatment options for this population of SUD clients.

For the Building 117 - Psychiatric Health Facility capital project we are focused on increasing Placer's recovery residence capacity to reduce escalation to a major mental health crisis, which too often leads to emergency room visits, inpatient hospitalization, costly psychiatric hospitalization, or placement disruption for youth into out-of-home care.

For The Harbor capital project we focused on increasing capacity, decreasing wait times to enter treatment, and providing services to those in need of Placer's SUD continuum of care. The Harbor offers services to individuals awaiting placement in residential treatment programs as well as to those exiting residential treatment programs to a lower level of care – a unique dual model. This dual model will strengthen transitions between levels of care and increase support services and access to care.

With the Expanded Family Crisis Mobile Team project, unserved and underserved individuals and their families were strengthened and stabilized. Additionally, some resulting trauma in underserved communities was avoided when crises were ameliorated, allowing youth to stay in the community as opposed to being admitted to an emergency room or inpatient facility. Diversion rates support this outcome.

With the Home Visiting project, more formal Child Welfare interventions might have been necessary as well as more formal cases entering the system in underserved communities if we had not been able to expand and enhance services for this vulnerable population. Results of the Home Visiting project are disaggregated by race to gauge progress by ethnic group. Results

indicate services have been utilized well and funding has been spent on projects as indicated. Program evaluations and ongoing data collection continue to inform this project.

The intended outcome of the MTS Management project is to ensure a successful shelter that is safe, organized, and provides supportive services and temporary housing to unhoused members of our community. The goal of the low-barrier shelter is to provide unhoused individuals with temporary shelter with the hope of securing permanent housing in the future.

The intended outcome of the HHS Operations revenue replacement project was to provide much needed financial support for the HHS Animal Services division and Environmental Health operations.

Geographic and Demographic Distribution of Funds

The geographic distribution of funding spans the entire county. Certain projects, like sewer infrastructure, will serve a specific area, such as the Placer One/Sunset Sewer project in the southwest corner of the county, and the Lincoln and PCGC Infrastructure projects in the North Auburn area. The Highway 49 Wastewater Capacity Improvement Project is located in the North Auburn area and will serve residents in that region.

The Urgent Care Center project will have a specific physical location but will serve citizens of the entire county. The projects relating to the provision of mental health and substance use services will likewise serve citizens of the entire county. The Broadband Infrastructure projects include construction in multiple locations across the western part of the county.

The projects undertaken by the Health and Human Services department serve people countywide. Some projects, including the Expanded Family Crisis Mobile Response Team, Home Visiting, and the SUD Perinatal project, were designed to include response to requests for service in unserved and underserved areas of Placer County.

The demographics of the beneficiaries of the projects range widely, and include racial minorities, transitional age youth, those with substance use disorders, members of the LGBTQ+ community, the mentally ill, and people across the entire socio-economic spectrum.

The MTS Management project provides funding for management of our low-barrier shelter, located on the PCGC government campus in Auburn, but is intended to service unhoused individuals from anywhere in the county.

Equity Outcomes

As of June 30, 2025, $55,088,986.10 of SLFRF funds have been expended. Placer County's use of SLFRF funds is intended to promote equitable outcomes and were designed with equity in mind, and these efforts will be measured qualitatively and quantitatively over time. Available project updates and performance information are provided in the Project Inventory section.

Community Engagement

On July 21, 2021, the Placer County Board of Supervisors held a workshop to discuss priorities and potential uses of the SLFRF funds allotted to the County. The use of the funds was further discussed and revised at the August 10, 2021, March 24, 2022, October 31, 2023, and October 22, 2024 regular Board of Supervisors meetings. Notices of these meetings were published at the County administrative offices and online. The public was invited to attend in person, call in via telephone or zoom, or to submit written comments. Feedback was received from the public and community organizations and incorporated into the Board's decision on the highest and best use of the SLFRF funds.

As mentioned previously, Placer County has published a webpage located at https://www.placer.ca.gov/7476/American-Rescue-Plan-Act informing interested parties about the SLFRF funds allocated to the County and the Board-approved uses of the funds. It includes links to relevant websites and public meeting documents, as well as a dedicated email address for any questions or comments on these funds. This is also the location where this and future Recovery Plan and Performance Reports will be posted.

Community engagement has occurred for many of the individual projects. The PCGC Infrastructure Project is part of the PCGC Master Plan, for which the County performed community engagement including numerous public meetings, many press releases, and social media postings that allowed for public notification as to the projects' scope and importance and allow for opportunities for public comment.

Placer County staff provided an overview of the Highway 49 Wastewater Capacity Improvement Project at the May 14, 2024, North Auburn Municipal Advisory Council meeting. Advance notice was distributed to residents in the surrounding area, encouraging public attendance and participation. Questions received during and after the meeting were addressed. Construction began in March 2025, and a dedicated webpage, www.northauburnsewer.org, was created to provide ongoing construction updates. A link to the project webpage is also featured in the District Supervisor's newsletter, which is distributed to subscribers who wish to stay informed of local issues.

For the Broadband Infrastructure project, Placer County requested citizen feedback regarding their service provider's performance and satisfaction through a broadband community survey in November 2020, in the fall of 2021, and again in 2023 to elicit feedback from additional citizens. The surveys were used to create a baseline of current service levels across the county. An update on the progress of these projects was also presented to the Board of Supervisors on June 11, 2024.

Public engagement was performed for the Urgent Care Center project as well. During the FY 2020-2023 Mental Health Services Act (MHSA) Three-Year Plan community planning process, Placer County's MHSA stakeholder advisory group, the Campaign for Community Wellness (CCW), identified further development of our crisis services as a priority need for Placer County.

CCW includes individuals and organizations giving specific voice to families, consumers, Latinos, Native Americans, LGBTQ+, children, youth, transitional age youth, adults, and older

adults. It also includes representatives in education, health care, housing, law enforcement and substance use services.

For the SUD Perinatal program, we contacted community providers referring perinatal clients to Placer County for services.

For The Harbor, we partnered with an existing vendor to aid with completing the renovation portion of the project.

The Expanded Family Crisis Mobile Team, which is now an integrated mobile crisis team for all ages, is a part of Placer County's System of Care (SOC). The SOC is committed to a culture of integration that extends to individuals who are in crisis. It co-locates representatives from several disciplines so they work as a seamless team. These focused disciplines include behavioral health and child welfare, juvenile probation, public health nursing, and educational representatives from the Office of Education. Additionally, County employees work closely with community-based service providers such as CalVoices, Youth Empowerment Support Program, KidsFirst, Lighthouse Family Resources, Sierra Mental Wellness Group, Latino Leadership Council, Sierra Native Alliance, and others.

Additionally, we have a countywide Memorandum of Understanding (MOU) with law enforcement agencies, local hospitals, probation, jails, jail medical providers, and community partners such as those mentioned above. The countywide team meets, at a minimum, on a quarterly basis to review the effectiveness of crisis services, and to address any potential gaps and/or innovations. This process has occurred for many years and, at times, has included a review of the roles and responsibilities of each entity based on the long-standing MOU. The functionality and effectiveness of the mobile crisis teams will continue to be a discussion item during these meetings so that collective wisdom can be applied to improve processes and outcomes.

For the Home Visiting project, the County continues to work with community partners, including some listed above, as well as our culturally specific, community-based organizations and community members to provide input on the most-effective ways to link to culturally appropriate supports, including utilization of our cultural brokers, for child welfare involved family and youth. Services in the Home Visiting project include home visits by health professionals, parent educators, and social service professionals to continue services for child welfare involved families and youth. HHS will continue to realize project goals by expanding services with our contracted providers.

Communication with stakeholders will continue via ongoing collaboration with community-based organizations and committees, the broad County media platform including web content, social media, press releases, and signage where appropriate.

Labor Practices

Placer County follows all applicable laws and regulations related to its procurement practices and public works construction including the provisions of the public contract code such as prevailing wage implementation. Preference is given to local candidates, contractors, and vendors when possible and practicable.

Use of Evidence

SLFRF funds will be used for evidence-based interventions for some of the projects Placer County plans to undertake, including Home Visting program, and the Lotus Behavioral Health Crisis Center. More information on this is provided in the Project Inventory section.

Performance Report

The performance of each project funded by SLFRF funds will be evaluated based on the unique characteristics of the project itself. It will be measured over time to determine progress and efficiency and effectiveness compared to predetermined goals, including how the projects have progressed against equity goals. The performance indicators for the various projects are discussed in the Project Inventory section below.

PROJECT INVENTORY

Project 100-01.1: Lincoln Sewer #1 - Aeration
Funding amount: $2,652,245.00
Project Expenditure Category: 5.1 Clean Water: Centralized Wastewater Treatment

Project Overview

This infrastructure project replaced existing Lincoln regional wastewater treatment facility brush aerators with more efficient aerators and line the maturation pond at the Lincoln wastewater treatment plant. The intended outcome of the pond lining portion of the project is to restore capacity, reduce energy consumption, and provide a more reliable and efficient wastewater treatment system. The aerator portion of the project will reduce the energy demand per gallon of wastewater treated, contributing to addressing climate change.

Evidence Based Intervention

This project does not include an evidence-based intervention.

Performance Report

The maturation pond lining portion of this project has been completed. The aerator portion is also complete and online. As-builts of the plans were created and delivered along with updates to the Operations and Maintenance (O&M) Manual.

This project has resulted in the restoration of 4.2 MGD of aeration capacity as well as restored treatment capacity of the regional sewer treatment system and increased treatment resiliency and response. This project continues to reduce energy use and related power costs.

Project 100-01.2: Lincoln Sewer #2 – Storage Pond Lining
Funding amount: $347,755.00
Project Expenditure Category: 5.2 Clean Water: Centralized Wastewater Collection and Conveyance

Project Overview

This project lined the emergency storage basin at the regional pump station in North Auburn to make the sewer conveyance system more resilient and emergency responsive.

Evidence Based Intervention

This project does not include an evidence-based intervention.

Performance Report

Construction of the storage pond liner began in August 2024 and was completed on January 6, 2025. Approximately 107,000 sq. ft. of 60 mil geomembrane was installed at a total cost of $684,402, with $347,755 funded by SLFRF funds and the balance funded by Sewer Maintenance District 1 reserves.

Project 100-02: Placer One/Sunset Sewer
Funding amount: $28,000,000.00
Project Expenditure Category: 5.2 Clean Water: Centralized Wastewaster Collection and Conveyance

Project overview

The sewer infrastructure project proposes to design and construct a backbone sewer system to serve Placer One (aka Placer Ranch) and Sunset areas to the two points of connection at the existing South Placer Wastewater Authority (SPWA) trunk sewer.

A preliminary design for the sewer infrastructure has been prepared to serve approximately 28,000 equivalent dwelling units throughout the Placer One and Sunset areas including housing (single family, multifamily, workforce and low income), job producing commercial and industrial sites, and a university.

The intended outcome of the project is to build sewer backbone infrastructure from the northeastern portion of Sunset area near the intersection of Athens Avenue and Industrial Boulevard, south through the Sunset and Placer One areas, to the two points of connection on the existing SPWA trunk sewer allowing for development of the uses discussed above.

The Placer One and Sunset Area specific plans and other information can be viewed at https://www.placer.ca.gov/3307/Sunset-Area-Plan-Placer-Ranch-Specific-P.

The County and its Cities have endeavored to regionalize sewer treatment at larger wastewater treatment facilities to reduce the energy demand per gallon of wastewater treated through economies of scale, which contributes to addressing climate change.

Evidence Based Intervention

This project does not include an evidence-based intervention.

Performance Report

The County has negotiated reimbursement agreements with two developers regarding the construction of the infrastructure. Construction of one portion of the sanitary sewer infrastructure began in July 2023 and is ongoing. Improvements are being constructed in two phases (1A and 1B). Construction of a backbone infrastructure sanitary sewer (BBI), a force main (FM) and lift station (LS) are included in Phase 1A. The FM is complete and more than 90% of the BBI and LS work is complete. Phase 1B includes two gravity sewer sections. Construction of one section is almost complete. Construction of the second section, the Sunset Area East Gravity portion, is scheduled to occur in four stages. Stages 1 and 2 began in November 2024 and are in progress. Stages 3 and 4 began in June 2025 and construction is anticipated to be completed by winter of 2026.

The full project will be completed before the end of 2026.

Below are links to articles and press releases related to this project:

- https://www.placer.ca.gov/9171/Infrastructure-work-at-Placer-One-set-to
- https://www.placer.ca.gov/8791/Board-approves-Placer-One-sewer-line
- https://www.sacbee.com/community/roseville-placer/article273769340.html
- https://www.placer.ca.gov/9171/Infrastructure-work-at-Placer-One-set-to

Project 100-03: PCGC Infrastructure
Funding amount: $8,500,000.00

This project is comprised of three component projects:
Project 100-03.1: PCGC Infrastructure - Sewer
Project Expenditure Category: 5.2 Clean Water: Centralized Wastewater Collection and Conveyance
Project 100-03.2: PCGC Infrastructure - Water
Project Expenditure Category: 5.11 Drinking water: Transmission & Distribution
Project 100-03.3: PCGC Infrastructure - Stormwater
Project Expenditure Category: 5.6 Stormwater

Project overview

With the recently approved Placer County Government Center (PCGC) Master Plan for the County's 200-acre government center in North Auburn, California, the PCGC Infrastructure project provides campus-wide utilities in support of planned public and private development as outlined in the master plan. The total cost of the project is approximately $16 million, with $8.5 million funded by SLFRF and the rest funded by other County sources. The new infrastructure includes upgrades to sewer, water, and stormwater systems throughout the

campus. This infrastructure work provides the framework for needed housing, mixed-use commercial, community/recreation and governmental service development. Environmental review has been completed as a part of the PCGC Master Plan.

Main Project Activities:

- Civil engineering consulting
- Coordination with a multitude of jurisdictional agencies and regional stakeholders
- Preparation of plans and specifications for review and permitting
- Competitive bidding of approved plans and specifications
- Negotiation of contracts and obtainment of Board of Supervisors approval for construction
- Construction of infrastructure with management and oversight by Placer County

Primary Delivery Mechanism:
The project utilized the Design-Bid-Build method of delivery.

Outcomes:
The outcome of the project is the modernization of the PCGC's failing and problematic WWII-era infrastructure systems, providing the long-term development framework for the creation of a vibrant town center and destination for the North Auburn community, much needed affordable/workforce housing facilities, mixed-use commercial that acts as an economic engine and job center, a community/recreation hub for a wide range of ages, and consolidation of County services to a single location to better serve the residents of Placer County.

The infrastructure contributes to the eventual development of housing and commercial uses that brings new jobs in an existing built-up area in need of affordable housing, potentially reducing commutes and vehicle usage (carbon reduction) for those that work in the immediate area.

Evidence Based Intervention

This project does not include an evidence-based intervention.

Performance Report

The Placer County Board of Supervisors authorized the solicitation of bids for the construction of new sewer, water, and stormwater improvements on September 13, 2022. A bid was accepted, and the Board approved a contract on December 13, 2022. A notice to proceed was issued on January 9, 202 with construction commencing in February 2023. Construction was completed in February 2025.

Information on the PCGC Master Plan can be found at https://www.placer.ca.gov/2814/Placer-County-Government-Center-Master-P.

Below are links to articles and press releases related to this project

- https://www.placer.ca.gov/7203/PCGC-News
- https://www.placer.ca.gov/8495/Infrastructure-improvements-for-Placer-C

- https://www.placer.ca.gov/9784/Placer-unveils-PCGC-vision.

Project 100-05.1: Highway 49 Wastewater Capacity Improvement Project
Funding amount: $9,000,000.00
Project Expenditure Category: 5.2 Clean Water: Centralized Wastewaster Collection and Conveyance

Project overview

This is a sewer infrastructure project in the North Auburn area that will support the construction of housing, including affordable housing, by expanding the capacity of the current wastewater collection system to accommodate sewer flows associated with the current and planned growth in the area.

Use of Evidence

These funds are not being used to fund an evidence-based intervention.

Performance Report

The Board of Supervisors approved the plans and specifications for this project on November 27, 2023. This project went out to bid in Q3 2024, a contract was executed on November 1, 2024, and construction is approximately 25% complete. The project is expected to be completed this winter.

Below are links for a press release and a construction video related to this project:

- https://www.placer.ca.gov/9502/SR-49-sewer-line-extension
- Highway 49 sewer pipeline construction video

Project 300-01: Broadband Infrastructure
Funding amount: $10,000,000.00
Project Expenditure Category: 5.19 Broadband: Last Mile

This project is comprised of five component projects:
Project 300-01.1: Broadband – Loomis
Funding Amount: $2,126,025.00
Project Expenditure Category: 5.19 Broadband: Last Mile
Project 300-01.2: Broadband – N. Auburn
Project Expenditure Category: 5.19 Broadband: Last Mile
Funding Amount: $3,017,191.00
Project 300-01.3: Broadband - Newcastle
Project Expenditure Category: 5.19 Broadband: Last Mile
Funding Amount: $4,662,856.00
Project 300-01.4: Broadband - Sheridan
Project Expenditure Category: 5.19 Broadband: Last Mile
Funding Amount: $118,019.00

Project 300-01.5: Broadband - Penryn
Project Expenditure Category: 5.19 Broadband: Last Mile
Funding Amount: $75,909.00

Project overview

The focus of the Countywide Broadband Infrastructure projects is to invest in building out broadband infrastructure into the underserved and unserved areas of Placer County in support of economic development, public safety, remote learning, telehealth services, and overall community prosperity and equity through digital inclusion. Large portions of Placer County lack sufficient broadband access to carry out daily work activities, leisure activities, or essential tasks over the internet. Placer County has worked with service providers in conjunction with the Gold Country Broadband Consortium (aka Sierra Business Council) to identify the underserved and unserved areas and develop projects to extend broadband access to the homes and businesses within those regions.

Placer County's Information Technology 2025 Strategic Plan can be viewed at https://www.placer.ca.gov/DocumentCenter/View/2163/Information-Technology-Strategic-Plan-PDF.

SLFRF funds are being used to expand broadband in the five areas of Loomis, North Auburn, Newcastle, Sheridan, and Penryn. These projects will provide fast, reliable broadband and therefore enable teleworking and virtual learning where it was not possible before. This could result in a decrease in vehicle miles travelled, reducing vehicle emissions, and help address climate change.

Use of Evidence

This project does not include an evidence-based intervention.

Performance Report

On June 14, 2022 the Placer County Board of Supervisors approved a qualified list of providers for broadband internet expansion services. Staff prioritized the areas on which to request bids for broadband infrastructure construction. Responses to the request were received in the fall of 2022 and evaluated by staff. On April 18, 2023 the Board considered various options for broadband expansion projects. Ultimately, the Board authorized seven projects, four of which were to be funded fully or partially by SLFRF funds. One other project (300-01.5 – Penryn) had previously received authorization to be partially funded by SLFRF funds.

We are using community survey assessments and working with internet service providers to baseline current levels of internet availability across geographic areas. Comparison surveys before and after infrastructure expansions will allow us to evaluate program success and confirm expanded and improved access in underserved areas. Specific key performance indicators include

- Upload and download speeds

- Miles of fiber installed
- Cost per mile
- Cost per passing
- Number of funded locations served, broken out by speeds
- Number of funded locations served, broken out by type

The Sheridan and Penryn projects are 100% complete. Construction on the other projects is not complete and the information on the performance indicators listed above will not be available for those areas until project completion.

Project specific milestones are listed below:

Loomis – 95% complete
- Fiber design completed
- Pole engineering completed
- 100% of construction permits submitted
- Project will include 64 miles of new fiber network
- Began to serve customers Q2 2025
- Broadband access to 2,005 passings

N. Auburn – 50% complete
- Fiber design completed
- Pole engineering/permitting in process
- 80% construction permitting submitted
- Construction 15% complete
- Project will include 104 miles of new fiber network
- Anticipate starting to serve customers Q3 2025
- Broadband access to 1,609 passings

Newcastle – 35% complete
- Fiber design completed
- Pole engineering/permitting in process
- 75% construction permitting submitted
- Construction 5% complete
- Project will include 170 miles of new fiber network
- Anticipate starting to serve customers Q3 2025
- Broadband access to 3,279 passings

Sheridan – 100% complete
- Project includes 16 miles of new fiber network
- Broadband access to 411 passings
- Started serving customers Q3 2024

Penryn – 100% complete
- Project includes 31 miles of new fiber network

- Broadband access to 802 passings
- Started serving customers Q2 2024

Below are links to articles and press releases related to this project:

- https://www.placer.ca.gov/9785/Broadband-expansion-update
- https://www.placer.ca.gov/8851/More-funding-for-broadband-services
- https://goldcountrymedia.com/news/283239/placer-approves-another-172m-in-funding-to-extend-broadband-service/
- https://www.placer.ca.gov/7557/Broadband
- https://www.placer.ca.gov/8851/More-funding-for-broadband-services
- https://www.placer.ca.gov/8263/Placer-bringing-broadband-to-Penryn

Project 200-03.1: Urgent Care Center - Capital
Funding amount: $280,818.82
Project Expenditure Category: 1.12 Mental Health Services - CAPITAL

Project overview

This Project added a 6-bed 24/7 Mental Health Adult Crisis Respite Center (Lotus Behavioral Health Crisis Center) embedded within our existing array of services at the Cirby Hills campus. It is considered an intermediate level of support for those experiencing a mental health crisis that is more severe than what a standard “drop-in center” could provide but does not require an emergency room or inpatient psychiatric hospitalization setting. Residential crisis stabilization programs provided at this facility (see Project 200-03.2) offer short-term “sub-acute” care for individuals who need inpatient stay, at lower costs and without the overhead of hospital-based acute care.

The goal of the Lotus Behavioral Health Crisis Center is to create a local respite service that offers a safe, supportive, home-like environment for community members to utilize when experiencing a behavioral health crisis. It is an alternative that is less costly and less intrusive than a hospital setting and more easily designed to connect individuals immediately to needed supports and ultimately reduce recidivism.

Creating a new behavioral health receiving center where law enforcement can drop off patients and individuals/families can self-refer is a culture shift and an innovative practice for Placer County. This has enabled Placer to shift from being overly dependent on emergency rooms and having law enforcement present for all crisis interactions, to having an environment that is solely focused on the behavioral health needs of the individual. This shift is extremely innovative for Placer County. Services are provided by peer and licensed behavioral health teams specifically trained in crisis intervention, de-escalation, and engagement tools. The staff is well-trained in linkage to post crisis care and invested in ensuring treatment plans are client-centered and individualized.

The cost for this project was more than the $280,818.82 allotted. The amount needed in excess of that was funded by other secured sources.

Use of Evidence

This project did not include an evidence-based intervention.

Performance Report

The renovation was completed timely and within budgeted funds. A ribbon cutting for the new facility, named Lotus Behavioral Health Crisis Center, took place on August 15, 2022 with operations beginning September 6, 2022. Additional construction efforts were completed since then to upgrade the space to an R-4 Occupancy, which allows clients to stay over 24 hours if needed. The previous occupancy restricted the length of stay to under 24 hours. The additional construction work included upgrades to the building fire systems to add the higher fire rating.

Below are links to articles and press releases related to this project:

- https://www.placer.ca.gov/8214/Lotus-Behavioral-Health-Crisis-Center-op
- https://vitals.sutterhealth.org/unique-option-opens-up-for-those-experiencing-a-mental-health-crisis/
- https://www.abc10.com/article/news/local/roseville/roseville-mental-health-center-placer/103-31d572c8-96a2-4673-8cc1-b893bca37909

Project 200-03.2: Urgent Care Center – Program (Lotus)
Funding amount: $4,648,319.44
Project Expenditure Category: 1.12 Mental Health Services

Project overview

As discussed above, the County has used SLFRF funds to add a 6-bed 24/7 Mental Health Adult Crisis Respite Center (Lotus Behavioral Health Crisis Center) embedded within our existing array of services at the Cirby Hills campus. This project funds the staff and programming of the Center through 2024.

Services include:
- Case management/linkage to services
- Crisis management
- Individual and group therapy
- Peer-to-peer support/peer services
- Linkage to cultural supports and services, including cultural brokers
- Development or review of a Wellness, Recovery, Action, Plan (WRAP plan)
- Medication review/consultation with RN (during daytime hours)
- Psychiatric consult (as needed)

Use of Evidence

The goal of the Lotus Behavioral Health Crisis Center is to create a local respite service that offers a safe, supportive, home-like environment for community members to utilize when

experiencing a behavioral health crisis. SLFRF funds are being used to seek out evidenced-based interventions such as trauma-informed care, to best serve guests admitted into the program. Trauma-informed care offers the opportunity to engage more fully in their health care, develop a trusting relationship with their provider, and improve long-term health outcomes.

Trauma-informed care seeks to:

- Realize the widespread impact of trauma and understand paths for recovery
- Recognize the signs and symptoms of trauma in patients, families, and staff
- Integrate knowledge about trauma into policies, procedures, and practices
- Actively avoid re-traumatization

Approximately 60% of the total project cost of $4,648,319.44 is allocated toward evidence-based intervention.

Performance Report

The County contracted with The Indigo Project to provide a comprehensive analysis of the first year of the program, and its effectiveness and usefulness in the community. This team of consultants met regularly with the County/ASOC team as well as community providers and provided analysis. A final report of these findings was completed in December 2023. Some key findings of this report, covering the first year of the program (September 6, 2022 through June 30, 2023) follow:

- Lotus received 718 referrals, representing 375 unique individuals
- 72% of those referred were unhoused and 42% reported substance use
- Of the 718 referrals, 471 were admitted to Lotus
- 70% of Lotus clients successfully completed treatment
- 91-97% of clients who completed an anonymous experience survey at the end of their stay reported feeling welcome, respected, and that Lotus met their needs
- 88% of clients reported they would likely recommend Lotus to a family member or friend

Data from the beginning of operations on September 6, 2022 through June 30, 2025 follows:

- The program has served approximately 3,705 individuals since opening
- 82% of clients admitted from July 1, 2024 through June 30, 2025 had Medi-Cal
- 32% of clients surveyed from July 1, 2024 through June 30, 2025 indicated they utilized Lotus as an alternative to calling 911 or going to an emergency room
- An average of 98% of clients surveyed from July 1, 2024 through June 30, 2025, believed the Lotus Center met their needs
- An average of 93% of clients surveyed from July 1, 2024 through June 30, 2025, indicated they would recommend the Lotus Center to a friend

Project 200-04: SUD Perinatal
Funding amount: $171,602.91
Project Expenditure Category: 1.13 Substance Use Services

Project overview

Placer County's perinatal services team provides women-specific support services. The goal is to increase access to treatment, provide outreach to underserved clients, and to improve treatment outcomes for pregnant and postpartum women. Services include case management, SUD and mental health (MH) assessment, educational and vocational services, TB and HIV screening and services, parenting skill-building, and SUD treatment linkage. Substance abuse education is also provided and focuses on the impacts of alcohol and/or illicit drug use during pregnancy and while breastfeeding. The perinatal team works closely with many community partners to ensure prompt access to both primary and pediatric care when needed. The needs of dependent children are also prioritized. When treatment services for children are deemed medically necessary, this team will assist with these linkages. Perinatal residential treatment, outpatient counseling (both SUD and MH), medication assisted treatment, and transitional housing are all treatment interventions available to Perinatal clients.

The COVID-19 pandemic required residential SUD providers to create increased distance between their residents which then reduced capacity. In addition, isolation due to COVID-19-exacerbated addiction issues within the community drove up the requests for services by over 50%. The wait time to enter treatment was already over the guidelines set forth by the state prior to COVID-19 but increased sharply as a result of the pandemic. COVID-19 also impacted the workforce within these facilities, decreasing access to quality care.

The use of SLFRF funds allowed us to expand our current staffing model. Previously, we employed one part-time social worker to perform outreach and attend to the service needs of this population. SLFRF funds allowed the addition of one Full Time Equivalent (FTE). We initially hoped to hire another to expand and diversify service delivery. Regrettably, the search for qualified candidates was a challenge. This challenge, combined with the need to obligate SLFRF funds by December 31, 2024, lead us to reallocate funds to increase capacity through construction and renovation projects as well as to support currently operating programs for those needing substance use treatment services.

The website for the Health and Human Services perinatal website is located at https://www.placer.ca.gov/2195/Perinatal-Substance-Use-Services.

Use of Evidence

Approximately 60% of the original SUD Perinatal project's total cost was attributable to evidence-based interventions.

Performance Report

All allocated funds have been expended for this project.

Placer County uses Network Provider Performance Standards to measure and track program performance across its SUD services. These standards were also used to measure success and outcomes within the perinatal program. Measures include timeliness (access to the programs), recidivism rates over time, number of people treated over a baseline amount, access to outpatient treatment, and qualitative client satisfaction surveys. We also adhere to Perinatal Practice Guidelines provided by the California Department of Healthcare Services through including these with our Drug Medi-Cal Organized Delivery System (DMC-ODS) policies. Our DMC-ODS contracts also include provisions which require adherence to these guidelines by our community partners.

The SLFRF-funded Perinatal Services ended December 31, 2024. During the period of July 1, 2024 through December 31, 2024, staff served 9 new clients and assisted the existing clients with care coordination. Last year, July 1, 2023 through June 30, 2024, 27 clients were served. Ten were admitted to residential treatment. Interim care and/or outpatient treatment was provided to the other 17 clients. Overall satisfaction among DMC-ODS clients including Perinatal clients was 88.6%.

Project 200-05: The Harbor Recovery Residence
Funding amount: $280,000.00
Project Expenditure Category: 1.13 Substance Use Services - CAPITAL

Project overview

As intended, SLFRF funds were used for a portion of renovation expenses to expand recovery residence access in Placer County. The Harbor, a new 16-bed recovery residence, bridges critical gaps for people seeking treatment for substance use disorders. The Harbor offers services to individuals awaiting placement in residential treatment programs as well as to those exiting residential treatment programs to a lower level of care – a unique dual model. We partnered with an existing vendor and used SLFRF funds to aid with the renovation costs of an existing space to open this facility.

Use of Evidence

Funds were not used to fund evidence-based interventions, but rather the renovation of an existing building to expand capacity.

Performance Report

The Harbor program renovations are complete and the program opened on February 25, 2025. Since opening through June 19, 2025, the program has served 59 adults. Total bed days exceed 1,300. This is based upon the number of clients served and the average length of stay per resident.

Below is a link to a press release related to this project:

- https://www.placer.ca.gov/10184/Unique-substance-use-recovery-facility-o

Project 200-06: Expanded Family Crisis Mobile Team
Funding amount: $658,106.49
Project Expenditure Category: 1.12 Mental Health Services

Project overview

To address behavioral and mental health needs and mitigate negative effects from increases in economic hardship, material insecurity, parental stress, and behavioral health challenges in families with children. To accomplish this task, we have expanded our Family Crisis Mobile services to a larger area of Placer County through the addition of another mobile response team. The teams are now an Integrated Mobile Crisis Team which serves most areas of the county on a 24/7 basis. A Tahoe crisis member is located in that geographic location.

Services and delivery mechanisms include:

- Case management/linkage to services
- Crisis management
- Peer-to-peer support/ peer services
- Linkage to cultural supports and services, including cultural brokers
- Development or review of a Wellness, Recovery, Action, Plan (WRAP plan)
- Medication review/consultation with RN (during daytime hours)
- Psychiatric consult (as needed)

Intended Outcomes:

- Decrease emergency room visits by:
  - Improving mobile crisis response times
  - Prioritizing outreach to youth/young adults who are repeat visitors
  - Expanding referral sources beyond law enforcement and crisis line
  - Increasing the ratio of in-home safety plans written versus emergency room visits and psychiatric hospitalizations
- Decrease the number of family stress and strain-related calls that become:
  - Law-enforcement-involved calls
  - Child Welfare investigations
  - Inpatient hospitalizations
- Improve a child/youth and family crisis experience by:
  - Providing supportive services in non-institutionalized settings to children, adults, and families in crisis
  - Reducing the time that children, adults, and families in crisis interact with law enforcement personnel
  - Providing Family/Parent advocates to support and educate family and support people during the crisis

- Reaching out to the communities in the southern and mid-county areas so that crisis services can be provided before they necessitate law enforcement involvement

This project delivered expanded services by hiring additional FTE's and/or utilizing contractors depending on what is deemed to be the most efficient model.

Information the Placer County's mobile crisis teams can be found at https://www.placer.ca.gov/5982/County-Mental-Health-Triage-Services and https://www.placer.ca.gov/9529/Mobile-Crisis-Team-expands-services-to-2.

Use of Evidence

The goals of the project were to:

- Improve the client and family experience by increasing crisis responses in the community and decreasing those in institutional settings
- Work with local police departments without being tied to them for referrals (which has limited the number of families being served thus far)
- Expand responses to the entire southern county geographic area
- Make all adults and children between the ages of 0 and 25 in the southern and mid-county areas a priority call

SLFRF funds were used to seek out evidenced-based interventions such as trauma-informed care, to best serve guests admitted into the program.

Trauma-informed care offers the opportunity to engage more fully in their health care, develop a trusting relationship with their provider, and improve long-term health outcomes.

Trauma-informed care seeks to:

- Realize the widespread impact of trauma and understand paths for recovery
- Recognize the signs and symptoms of trauma in patients, families, and staff
- Integrate knowledge about trauma into policies, procedures, and practices
- Actively avoid re-traumatization

Of the total project cost of $658,106.49, 60% was allocated to evidence-based interventions.

Performance Report

All SLFRF funds allocated to this project have been expended and the project is considered complete.

Mobile Crisis Team – All Teams

Key performance indicators included the demographics and number of customers served, recidivism rates over time, and qualitative client satisfaction surveys. There were 3,162 requests for Mobile Crisis Team (MCT) services. Of these requests, the MCT dispatched to 2,144 crisis encounters (over 1,416 unique clients). There were 2,144

hours logged on scene at these encounters. The outcomes we measure for this program are response times from referral call to team arrival, diversions from Emergency Departments, and to expand referral sources beyond law enforcement. From July 1, 2024, through June 30, 2025, the average minutes from referral call to MCT arrival on scene was 52.5 minutes. (Medi-Cal requires response times to be <60 minutes in urban areas and <120 minutes in rural areas.) 68% of encounters diverted clients from the Emergency Department. During this reporting period, the majority of referrals to this program came from Community Referrals (e.g. community partners, self-referrals, family referrals) 59%, followed by law enforcement (32%), then County Personnel (5%), and Schools (3%).

Mobile Crisis Team – All Teams – After Hours Services Only

Of the 3,162 requests for Family Mobile Crisis Team (MCT) services, 854 occurred after hours (after normal business hours on weekdays, or over weekends). There were 432 total MCT services provided (over 136 unique clients). From July 1, 2024, through June 30, 2025, the average minutes from after-hours referral call to MCT arrival on scene was 57.3 minutes. 80% of after-hours encounters diverted clients from Emergency Departments. During this project's final reporting period, the majority of after-hours referrals to this program came from community referrals (58%), followed by law enforcement (38%), and then referrals from county personnel (3%).

Project 200-07: Home Visiting
Funding amount: $2,347,198.51
Project Expenditure Category: 2.12 Healthy Childhood Environments - Home Visiting

Project overview

This project is intended to address disparities in public health outcomes, serve populations disproportionately impacted by the COVID-19 public health emergency, and address childhood health or welfare. Services in the Home Visiting project include home visits by health professionals, parent educators, and social service professionals to continue services for child welfare involved families and youth. HHS will continue to realize Project goals by expanding services with our contracted providers

Intended outcomes:

- Decrease number of youths entering the Child Welfare System
- Reduce neglect and abuse
- Provide more services in the community
- Provide parenting and family support to youths and families

These services are provided through expanding and enhancing contracted community providers

Use of Evidence

Approximately 60% of funds are being used to for evidence-based intervention.

Performance Report

There are six community partners utilizing SLFRF funds to provide Home Visiting programs to the community. In Fiscal Year 2024-2025, there were a total of 431 families (representing 969 individuals) served through these programs; 347 of these families were low-income families. The community providers who tracked demographics by individuals served, reported that the top three race/ethnicity served were Hispanic/Latino (73%), White (14%), and American Indian/Alaska Native (6%). The community providers who tracked demographics by families served, reported that the top three race/ethnicity served were White (54%), Hispanic/Latino (16%), and two or more races (13%). Of the families who completed programs during the 2024-2025 state fiscal year, 93% achieved positive outcomes in permanency, safety, family stability, and mental/behavioral health. Clients reported improved relationships between parents and children, improved school performance, and improved community and cultural connections. The families showed significant growth in protective factors with more positive communication skills, emotional regulation, and behavioral management skills.

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The Differential Response (DR) Specialist and Family Support Advocate at Sierra Community House (SCH) work with families as a resource person, joining the Placer County CSOC (Children's System of Care) professionals when they meet with families with a report of child abuse/neglect. The Differential Response Specialist connects families to much needed services and support, including legal services, peer support, parenting classes, and domestic violence and sexual assault crisis intervention services. These programs and services help the family stabilize the situation that lead to the Child Welfare report being opened.

Project 200-09: Building 117 – Psychiatric Health Facility
Funding amount: $3,031,854.00
Project Expenditure Category: 1.12 Mental Health Services – CAPITAL

Project Overview
This project is the renovation of a building on Placer County's Government Center campus in Auburn, CA which will create two separate psychiatric mental health purpose areas. One portion will create a 16-bed Adult Psychiatric Health Facility (PHF), and a separate portion of the building will be a voluntary Urgent Care/Crisis Respite Center for youth experiencing a subacute mental health crisis, serious family issues leading to placement instability, and/or other urgent care issues.

For adults, the PHF is a much-needed resource in our County and will fill a critical gap in service for those requiring involuntary acute care psychiatric treatment. In our County we have a 16-bed PHF in Roseville but this is insufficient and always at capacity. As a result, many Placer County residents in need are forced to receive treatment elsewhere, out-of-county, sometimes 2-3 hours away, far from family members and service providers who

provide them support. Creation of this PHF in Auburn will alleviate this shortfall and keep our residents and clients closer to home.

There is currently no urgent care or crisis respite center in Placer County for youth experiencing a mental health crisis, serious family issues leading to placement instability, or other urgent care issues. It is hoped that the youth urgent care/crisis respite center will result in reduced escalation to a major mental health crisis leading to inpatient hospitalization, or to placement disruption into out-of-home care. These outcomes are not only more costly, but they are also incredibly traumatic for youth and their families, leading to additional stress and strain and disruptions in placements at home

Use of Evidence:
All ARPA funds are dedicated to construction.

Performance Report
Much of the demolition of Building 117 was completed this past quarter, with outside structures, and demolition inside the actual building. The General Contractor for the site and shell improvements has completed the selective demolition. The shear walls, foundations and framing are complete, as are the new foundations at the historic porches. New roofing installation is complete. The new windows are currently in the process of being installed. The current construction for the site and shell improvements is slated to be completed at the end of July 2025. The Tenant Improvement package, which is funded from other sources, has been submitted to the building department with construction scheduled from October 2025 through November 2026. Construction inside the youth portion of the building commenced, with a timeline of late 2026 for occupancy.

The HHS program leadership team is working on developing either joined or separate Requests for Proposals for the actual service provision in the adult psychiatric health facility and the youth urgent care sides of the building. ASOC may release a separate RFP due to having already decided this will be an outside provider operated facility. CSOC has not finalized this decision due to additional construction and licensure steps needed before occupancy.

Below is a link to a press release related to this project:

- https://www.placer.ca.gov/9215/Three-new-mental-health-facilities

Project 500-01.2: MTS Management
Funding amount: $697,690.20
Project Expenditure Category: 6.1 Provision of Government Services

Project overview

Placer County has opened a first-of-its-kind mobile temporary shelter (MTS) in Auburn to serve local unhoused residents. The low-barrier shelter is located in the Placer County Government Center and consists of approximately 50 heavy-duty tents with cots and basic bedding. The shelter, which opened February 14, 2023, also has shower and restroom facilities, trash service, drinking water access, and picnic tables. Supportive

services, such as referrals for drug treatment and housing resources, are available next to the shelter in a County facility that doubles as a warming and cooling center during extreme weather. This project #500-01.2 includes the use of SLFRF funds for a contract that provides 24-7 onsite management of the MTS. The MTS was managed by First Step Communities through June 30, 2023. Starting July 1, 2023, the MTS was managed by The Gathering Inn (TGI), and funding for the contract with TGI is from non-SLFRF funds.

Use of Evidence

These funds are not being used to fund an evidence-based intervention.

Performance Report

From its opening on February 14, 2023 through June 30, 2023:

- 132 individual clients spent at least one night at the MTS. 17 of these clients returned, totaling 149 program intakes.
- Shelter staff and case managers facilitated a total of 10,327 separate client services for the duration of the project. This is an average of 80 Case Management services per client who stayed with us.
    - 86 Client Crisis Interventions were performed. These events require our staff to be trained in communication techniques that assist in de-escalating highly emotional situations. The goal of these interventions is to manage emotional crises well so clients can continue to stay with the program.
    - 65 Mental Health Care Screening were completed.
    - 56 Substance Use Disorder Assessments were performed.
    - 113 physician referrals were made.
    - 112 instances of helping clients with their social security/SSI applications, appeals, agency interactions, etc.
    - 142 Healthcare connection services were performed. This is everything from helping get insurance, to making sure the client makes their medical appointments.
- 30 people were placed in permanent or step-up housing situations.
    - 15 people (14%), were placed into temporary indoor housing. This includes emergency shelter, hotel programs with vouchers, and transitional housing.
    - 8 people (7.4%) were exited to hospital, psychiatric, and substance abuse treatment facilities. FSC considers these positive exits because the clients receive the medical treatment needed to support their recovery from homelessness.
    - 7 people (6.5%) were placed into permanent housing. Permanent housing is considered any rental (subsidized or not) and family reunifications.
- 7 people (6.5%) exited to jail.
- 70 people (64.8%) were exited to a place not meant for habitation, or back to homelessness. This number includes clients who disappeared and/or voluntarily

left the program. This number also includes people who were exited for behavior, or violations of community guidelines.

- 42 clients were on-site as of June 30, 2023.

Below are links to articles and press releases related to this project:

- https://www.placer.ca.gov/8626/County-to-open-low-barrier-shelter-for-u
- https://www.placer.ca.gov/8688/County-opens-mobile-temporary-shelter-fo
- https://www.placer.ca.gov/8651/Supervisors-authorize-funding-to-manage-

Project 200-09 – HHS Operations

Funding amount: $6,773,048.80

Project Expenditure Category: 6.1 Provision of Government Services

Project overview

Funding in the amount of $6,773,048.80 was provided to the Health and Human Services department to offset the cost of their operations in their Animal Services and Environmental Health divisions.

Use of Evidence

These funds are not being used to fund an evidence-based intervention.

Performance Report

Not applicable.