

County of Placer
Recovery Plan

**State and Local Fiscal Recovery
Funds**

2024 Report

County of Placer
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GENERAL OVERVIEW

Executive Summary

Placer County is pleased to present its 2024 Annual Recovery Plan and Performance Report for the American Rescue Plan Act (ARPA), State and Local Fiscal Recovery Funds (SLFRF). This report covers the period of July 1, 2023 to June 30, 2024.

The American Rescue Plan Act of 2021 was signed into law on March 11, 2021. One aspect of the ARPA established the Coronavirus State and Local Fiscal Recovery Funds and delivers \$350 billion to state, local, and Tribal governments across the country to support their response to and recovery from the COVID-19 public health emergency. The intention of these funds is to build on and expand support for the public health emergency previously provided through the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Placer County was given a direct allocation of \$77,370,739 of Fiscal Recovery Funds. Per the SLFRF guidelines, all funds must be obligated by December 31, 2024, and all funds expended by December 31, 2026.

To provide some background, the County of Placer in northern California is part of the greater Sacramento metropolitan area. Once part of the historic Gold Rush, Placer County is experiencing a new rush - population growth. Placer County is one of the fastest growing counties in California. In the 2010 census the population was 348,432, which grew to 404,739 per the 2020 census. Placer County consistently ranks in the top 3 California counties for Quality of Life. Blessed with natural beauty and the famous Lake Tahoe, Placer County is also home to world-class snow sports and was host for the 1960 Winter Olympics at Palisades Tahoe (formerly known as Squaw Valley). Historic towns dot the landscape and are a haven for tourists who visit year-round.

Despite its position of growth and economic stability, Placer County has not been immune to the negative effects of COVID-19. Unemployment in Placer County spiked to nearly 14% during the initial months of the COVID-19 pandemic. As of April 2024, unemployment was around 3.9%.



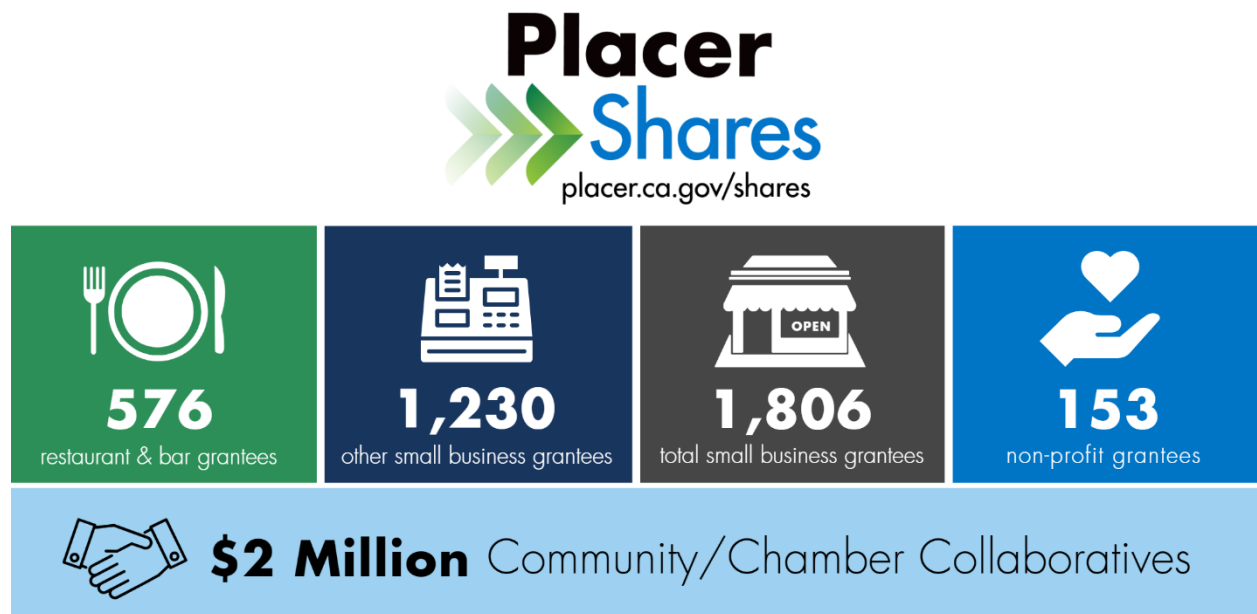
Placer County received just over \$41 million in federal funds provided by the Coronavirus Aid, Relief, and Economic Security (CARES) Act. The County distributed 40% of these funds to local

businesses and non-profits to sustain them during the pandemic. The majority of the remaining 60% supported our public health and safety response to the pandemic.

The following charts show the distribution of CARES funds to our local partners and the number of organizations impacted.



The distribution of CARES funds by organization type is shown below:



For additional information regarding the Placer Shares program, please visit <https://www.placer.ca.gov/shares>.

Placer County is building on the success of its use of CARES funds by utilizing its allocation of SLFRF funds to undertake projects that will improve public health, increase access to affordable housing, and expand water, wastewater, and broadband infrastructure, all with a focus on promoting equitable outcomes and supporting a strong recovery from the negative effects of the COVID-19 pandemic.

The County has made much progress on the projects it has chosen to fund with its allocation of SLFRF, as discussed in the project inventory section. The County has faced some challenges, however, in utilizing these funds. One challenge with undertaking infrastructure projects is ensuring that funds are obligated by December 31, 2024 and expended by December 31, 2026. The projects the County chose to fund with SLFRF will meet these deadlines; however, there are other eligible projects that were not chosen due to these timing constraints. Further, some projects had their allotments decreased and shifted to other projects due to challenges in meeting the deadlines. At least one approved project is likely to be cancelled altogether and the funds reallocated for the same reason.

Another challenge relates to the determination of eligibility. The County has chosen to use SLFRF funds only for projects that are undoubtedly eligible under the SLFRF guidelines, but there were other promising projects that were rejected due to the uncertainty of eligibility.

Despite these challenges, the receipt of SLFRF funds has provided the County with an enormous opportunity to invest in our community and provide essential public health support to our citizens.

Uses of Funds

The following general uses of SLFRF funds were approved by the Placer County Board of Supervisors on [August 10, 2021](#), and updated on [May 24, 2022](#) and [October 31, 2023](#). The current allocation of funds is shown below:

Project	Amount	Expenditure Category
Placer One/Sunset Sewer	\$ 28,000,000	Infrastructure - Water and Sewer
PCGC Infrastructure	\$ 8,000,000	Infrastructure - Water and Sewer
Lincoln Sewer	\$ 3,000,000	Infrastructure - Water and Sewer
Hwy 49 Wastewater Capacity Improvement	\$ 4,000,000	Infrastructure - Water and Sewer
Affordable Housing - Sewer	\$ 500,000	Infrastructure - Water and Sewer
Broadband Expansion	\$ 10,000,000	Infrastructure - Broadband
SB863 Mental Health Facility	\$ 5,000,000	Public Health
Public Health - HHS Projects	\$ 11,400,000	Public Health
Revenue Replacement	\$ 7,470,739	Revenue Replacement
Total	\$ 77,370,739	

Staff is still working to finalize the definition and scope for some of the projects to be completed; therefore, this report provides information about these anticipated projects as they exist today. Significant changes to the scope or nature of these projects will be included in subsequent updates to this report. See the Project Inventory section of this report for specific project listings.

As of June 30, 2024, \$48,677,959.85 of SLFRF funds have been expended. The projects that Placer County is undertaking with SLFRF funding will help support a strong and equitable recovery from the COVID-19 pandemic, as discussed below.

Public Health (EC 1)

The health of our citizens is vital to economic recovery. Expenditures in the Public Health category will include increases in services for mental health, substance abuse treatment, child welfare services, and housing support, as well as other public health initiatives. A healthy community where people can work, go to school, and live balanced, productive lives will support a strong economic recovery.

SLFRF funds have been used to complete project specific renovations at the County's Cirby Hills campus for a 24/7 Mental Health Adult Crisis Respite/Urgent Care Center called Lotus Behavioral Health Crisis Center. SLFRF funds are also being used to provide staffing for this facility with a focus on hiring candidates able to meet the diverse cultural and language needs of Placer County's unserved and underserved populations. A ribbon cutting ceremony took place on August 15, 2022, and operations began in September 2022.

The County has designated SLFRF funds to provide funding for housing for transition age youth and former foster youth, with an emphasis on addressing the barriers facing these populations in available and affordable housing. However, due to the impending obligation and expenditure deadlines, these funds may be reallocated to another project that can be completed by these deadlines.

SLFRF funds have also been used to expand the Family Crisis Mobile Team through increased staffing. This has enabled Placer County to provide behavioral and mental health crisis services for families with children to a larger portion of the county. The Family Crisis Mobile Team responds to youth in crisis as well as assists with family stress and strain brought on by increases in economic hardship, loss of housing, lack of after school activities, loss of socialization, and material insecurities due to pandemic restrictions. The pandemic caused an increase in calls for mobile crisis services and inpatient hospitalizations for youth. Planning to address these needs includes ongoing communication with local hospitals to determine how to lessen the impact on Emergency Rooms. Further, invitational advertisements have been posted seeking additional family partners and stakeholders to join the Team.

Funds are also being used to increase our Substance Use Disorder (SUD) Perinatal program. The overall goal is to have effective, timely, and accessible services to pregnant and parenting women. Funds are being used for outreach efforts, treatment services, and to increase staffing.

SLFRF funds are being used to address disparities in public health outcomes for populations disproportionately impacted by the pandemic and to focus on childhood health and/or welfare including childcare, home visits by health professionals, and services for child welfare involved families and youth. Funds have been used to successfully amend several contracts to include expanded home visiting and child welfare supports. Contracted providers include culturally experienced and established sources to reach unserved and underserved populations including Native American and Latino communities, and economically and racially diverse pregnant and parenting foster youth.

These public health programs must be responsive to the cultural and linguistic needs of individuals of Placer County's underserved communities. Unserved and underserved populations identified as priorities during the FY 2020-2023 Mental Health Services Act (MHSA) community planning process were Transitional Age Youth (ages 16-25), Older Adults (ages 60+), LGBTQ+, Native American, and Latino communities. Continued emphasis on recruiting more bilingual and culturally diverse staff to the behavioral health workforce in all roles will help reduce disparities.

Placer County currently offers residential treatment programs for substance use disorders, which are contracted through Placer County Health and Human Services (HHS) and are available to all individuals upon determination of medical necessity. The pandemic caused an increase in demand for services, and at the same time barriers to access increased due to social distancing requirements which further reduced capacity of an already strained resource.

SLFRF funds have been allocated to a Residential Treatment and Recovery project to expand the capacity of these programs in two ways. First, funds will be used to assist current providers of residential treatment and/or recovery residences expand capacity within their existing residences. Secondly, funds will be used to build or acquire additional residential treatment and/or recovery residences by contracting with existing and new SUD providers to acquire new locations with a focus on increasing treatment services in communities with unserved and underserved populations.

We are continuing to meet with current and potential providers to further develop strategies to address this desperate need. However, due to timing constraints and impending expenditure deadlines, the scope of this project may be reduced. Any changes to this project will be reflected in the next Annual Recovery Plan Performance Report.

The SB 863 Mental Health Facility project at the Placer County South Placer Jail is a capital project being undertaken under the Public Health category. This project will provide housing, programming, and treatment space for severely mentally ill inmates. This will help inmates in the correctional system get the mental health care they need while also freeing up beds in other mental health facilities and local hospitals.

Water, Sewer, and Broadband Infrastructure (EC 5)

Still considered a rural county, access to stable and productive broadband is lacking. This is a priority for the County as it races to mitigate the consequences of wildfire in our communities by delivering critical messaging on more outlets to our citizens. Increasing access to high-speed internet also helps families with students who attend school virtually, or otherwise use the internet to complete schoolwork, by ensuring that educational attainment is not hindered by a lack of fast, reliable internet. The investment in broadband infrastructure will also benefit those who work remotely, helping to ensure the financial stability of those households. Additionally, this will benefit current businesses that need fast and reliable internet to meet their operational needs, as well as encourage the growth of new businesses which create jobs and benefit the local economy. In addition to the \$10 million in SLFRF funds allocated to broadband infrastructure, on [April 18, 2023](#) the Board of Supervisors approved the use of an additional \$7.4 million in General Fund Capital Reserves to support the broadband initiative.

Appropriate and affordable sanitation is also critical for the health of communities, and SLFRF funds have been allotted to construct sewer infrastructure to support this. The Lincoln Sewer #1 project aims to replace existing regional wastewater treatment facility brush aerators with more efficient aerators, increasing the efficiencies per gallon of wastewater treated through reduced energy use. These efficiencies enable local agencies to keep rates as low as possible, making utility costs more affordable for all customers. The Lincoln Sewer #2 project will line the emergency storage basin at the regional pump station in North Auburn to make the sewer conveyance system more resilient and emergency responsive. This will also prevent the potential for contact of untreated wastewater with groundwater, helping to ensure a healthy community.

The Placer One (aka Placer Ranch)/Sunset Sewer project will construct backbone infrastructure to convey wastewater to be collected from future developments to existing regional wastewater treatment facilities and therefore increase the efficiencies per gallon of wastewater treated through economies of scale. These efficiencies correspond to a lower cost of sewer service, increasing affordability for all customers served. The infrastructure project would support the construction and supply of residential housing in the region to make housing more affordable for residents of the county, create many equitable jobs that would be available to both skilled and unskilled labor, and increase higher education opportunities in the region.

A significant and unexpected effect of the COVID-19 pandemic is an exodus of people leaving larger metropolitan areas and relocating to Placer County. This has driven up the cost of home ownership and rental rates, amplifying the need for affordable housing. Sewer infrastructure will be constructed to support affordable housing development to address these needs. California's Department of Housing and Community Development (HCD) and the Tax Credit Allocation Committee (TCAC) in the State Treasurer's Office have prepared maps that inform state financial investments to areas with positive economic, education, and health outcomes for low-income households. TCAC and HCD prefer to target funding toward projects located in High Resource Areas. The area of North Auburn has been identified as a Moderate Resource Area that is rapidly changing, meaning the area falls just below the criteria to meet a High Resource Area designation, but is trending in that direction. The SLFRF funds are needed to help construct sewer infrastructure that support the area's economic indicators, increasing the chance of leveraging state funding for affordable and supportive housing production, resulting in more equitable outcomes for all residents of the county. The construction of sewer infrastructure will also create local, well-paying jobs through the term of construction.

The Highway 49 Wastewater Capacity Improvement Project is another sewer infrastructure project in the North Auburn area that will support the construction of housing, including affordable housing, by expanding the capacity of the current wastewater collection system to accommodate sewer flows associated with current and planned growth in the area.

Sewer, water, and stormwater infrastructure will be constructed at the Placer County Government Center (PCGC Infrastructure project) to support the construction of a new consolidated service building for Health and Human Services, as well as achievable housing and commercial development.

Revenue Replacement

In the second Project and Expenditure Report due April 30, 2022, Placer County elected the Standard Allowance of \$10 million for revenue replacement, as permitted in the final rule.

On October 31, 2023, the Placer County Board of Supervisors approved a reallocation of \$1,470,739 of SLFRF funds designated for a Parks and Trails project because the eligibility of the project was uncertain. These funds were reallocated to the Highway 49 Wastewater Capacity Improvement Project, as described above. In addition, \$2,529,261 of Revenue Replacement funds were allocated to the Highway 49 Project. Together, the Project was allocated \$4,000,000 in SLFRF funds and will be reported under the Infrastructure category.

Of the remaining \$7,470,739 in the Revenue Replacement category, \$6,773,048.80 was used by the Health and Human Services Department to support their Animal Services and Environmental Health operations.

The last project funded out of the Revenue Replacement category is the MTS Management Project. Placer County has opened a first-of-its-kind mobile temporary shelter (MTS) in Auburn to serve unhoused residents. This project includes the use of SLFRF funds for a contract that provided 24-7 onsite management of the MTS through June 30, 2023 for a total of \$697,690.20. As of July 1, 2023, the contract for management of the MTS has been funded by other, non-SLFRF funds.

More information about all projects can be found in the Project Inventory section of this report.

Planned Use of Other Federal Recovery Funds

The Health and Human Services Department (HHS) applied for and received Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA) funds and Supplemental American Rescue Plan Act (ARPA) funds for public health, behavioral health, and mental health projects. Additionally, HHS received Supplemental ARPA and Supplemental CRRSAA Mental Health Block Grants (MHBG) specific to mental health projects and Supplemental Substance Abuse Block Grants (SABG) specific to behavioral health projects. The Adult System of Care division utilized Coronavirus Relief Funds allocated under the CARES Act, administered by HCD, to purchase a hotel utilizing Project Homekey funding and renovations are underway. The hotel is undergoing phased renovations to convert the property into 82 units of permanent supportive housing. Thirty-two units are now occupied by permanent residents and the remaining units are projected to be complete by mid-2025.

Placer County was also awarded in \$21,213,834.80 in Emergency Rental Assistance grants, of which a portion was distributed to the City of Roseville Housing Authority and a portion was distributed to the Placer County Housing Authority to serve the unincorporated area of the county. This funding was used to assist households that were unable to pay rent or utilities due to the pandemic.

Additionally, HCD offered three rounds of Community Development Block Grant Coronavirus Response (CDBG-CV) funding, which was made available pursuant to the CARES Act. The Community Development Resource Agency (CDRA) was awarded a total of \$1,772,860 in CDBG-CV1 and CDBG CV2-3 grants for Microenterprise Forgivable Loans up to \$100,000 for small businesses impacted by the Coronavirus disaster. This also provided grants for a Business Assistance Program which provided technical assistance as well as forgivable loans up to \$50,000 for each job created or retained where 50% or greater of the jobs created or retained were filled by low-to-moderate income individuals as per CDBG income levels.

Promoting equitable outcomes

In designing programs and selecting projects with equity in mind, Placer County considered the goals of the projects and who would be served by them, public awareness of the projects, access and distribution, and intended outcomes.

Goals and Populations to be Served

The projects being undertaken with SLFRF funds will serve historically underserved, marginalized, and adversely affected groups.

The Lincoln Sewer #1 project will increase efficiency and make utility costs more affordable for all customers, especially benefitting the low-income residents that reside in our sewer service areas. The Lincoln Sewer #2 project will improve the sewer conveyance system in the North Auburn area, making it more resilient and emergency responsive. This will benefit residents in the North Auburn area, many of whom are low-income.

The Placer One/Sunset Sewer project will allow for development of an area which has been unable to grow due to lack of infrastructure. The Placer One and Sunset areas will include low-income housing and will generate job growth and provide new higher education opportunities in the region. In addition, multiple properties in the eastern sewer shed of the Sunset area are owned by the United Auburn Indian Community and would also be served by the infrastructure planned in this project.

Another project funded by SLFRF funds is the construction of sewer, water, and stormwater infrastructure at the Placer County Government Center (PCGC). Within a 50-acre area of the PCGC, affordable/workforce housing projects are planned which is a significant need for a relatively lower income population associated with the greater Auburn area. The PCGC Infrastructure project will provide the development framework to address housing needs and businesses that will create jobs for the underserved and lower income members of the community.

The SB863 Mental Health Facility at the Placer County South Placer Jail will house severely mentally ill inmates who are in our custody, as well as Regional Jail Based Competency Program inmates. This facility will provide in-house mental health treatment for those inmates found incompetent to stand trial. This project also would reduce the number of inmates that would otherwise occupy mental health treatment space in designated mental health facilities and local hospitals, making more bed space available for non-inmates needing inpatient

services.

Access to key resources for job searching, interviewing, working from home, education from home, and connecting to many public services are dependent on a high-quality internet connection. By investing funding in the expansion and enhancement of broadband infrastructure, we ensure that communities that have been historically unserved or underserved will benefit from improved access to these critical resources in the future. Much of our county is geographically underserved due to the large percentage of wildland and wildland-adjacent communities in the eastern half of the county where broadband buildout is expensive and difficult to incentivize. However, we also have underserved groups in the urbanized and agricultural western part of our county with needs for low cost or publicly available broadband access.

The Affordable Housing Infrastructure project supports the development of lower income and supportive housing by closing the gaps on improvements needed to existing infrastructure that is insufficient in achieving an increased supply of affordable and high-quality housing for targeted beneficiaries.

Highway 49 Wastewater Capacity Improvement Project will increase the capacity of the Highway 49 trunkline to accommodate sewer flows associated with current and planned growth in the area, including areas identified for low-income housing. This will benefit the residents of the area, including low-income residents.

The multiple projects undertaken by Placer County's Health and Human Services Department are designed to reach historically underserved, marginalized, and disproportionately affected populations. For example, the Urgent Care Center will serve any Placer County residents aged 18 and over who are in mental health crisis, are medically stable, and are not currently placed on a 5150 hold. Services are provided to this population regardless of race, ethnicity, gender (including gender identity and expression), sexual orientation, culture, etc.

The SUD Perinatal program services are available to all Placer County SUD clients. Admission is based upon clinical need and supported by a standardized assessment tool. The focus population for the program are pregnant or post-partum women who struggle with substance use challenges. The needs of this population are unique and oftentimes require women-specific services. The distinctive needs and challenges of this population have traditionally resulted in decreased access to care and poor treatment outcomes. Specifically, projects will focus on increased access, outreach, and treatment services for the SUD perinatal population in the following categories:

- Pregnant women
- Women with dependent children
- Women attempting to regain custody of their children
- Postpartum women and their children
- Women with substance exposed infants

Those who meet the Perinatal requirements are served in the following priority order:

- Pregnant IVDUs – These are pregnant females who use drugs by injection and indicate they have actively used in the previous 12 months including while incarcerated.
- Pregnant substance abusers – These are pregnant females who use substances and indicate they have actively used in the previous 12 months including while incarcerated.
- IVDUs – Other persons who use drugs by injection and indicate they have actively used in the previous 12 months including while incarcerated.
- All other eligible individuals.

The target population for the Residential Treatment and Recovery project will be those needing residential substance use treatment services. These programs will also be available to re-entry (prison or jail release population) and SUD Perinatal clients. All of these populations have a long history of being underserved and marginalized. These services are only available to those who either qualify for Medi-Cal or are underinsured.

The project goals of the expanded Family Crisis Mobile Team are to expand behavioral and mental health mobile crisis intervention services for families in underserved geographic areas of Placer County through the addition of a mobile response unit. Family Crisis Mobile Teams respond to youth in crisis and families overwhelmed by the devastating effects brought about by the ongoing restrictions of daily life caused by the pandemic and other stressors. Calls for mobile crisis services, 5150 evaluations, and inpatient hospitalizations for youth have all increased since the onset of the pandemic. Depression, anxiety, and youth suicide attempts are all topics of local and national conversations, due to the loss of socialization, delay of youth sports, lack of in-person schooling, lack of after school activities, and other daily social constraints due to the pandemic. Family tensions exacerbated by the pandemic including loss of employment, loss of income, loss of housing, parental mental health issues, increases in substance use issues, and domestic violence all lead to immense family stress and strain.

The Expanded Family Crisis Mobile Team, Home Visiting, and Youth Housing projects are designed to address the needs of unserved and underserved groups such as transition-aged youth, LGBTQ+, pregnant and parenting youth, Native American, and Latino communities.

The MTS management project identified in the Revenue Replacement category specifically served low-income and unhoused individuals. The funding of HHS Operations in the Revenue Replacement category supports Environmental Health and Animal Services.

Public Awareness of Services Funded by SLFRF

Placer County is committed to ensuring equal and practical ability for residents and businesses to become aware of the services and programs funded by SLFRF funds.

The County has published a webpage located at <https://www.placer.ca.gov/7476/American-Rescue-Plan-Act> informing interested parties about the SLFRF funds allocated to the County and the Board-approved uses of the funds. It includes links to relevant websites and public meeting documents, as well as a dedicated email address for any questions or comments on

these funds.

Placer County has developed a broad-based media platform for dissemination of information to residents and businesses including web content, social media, and press releases regarding multiple projects, including the Placer One/Sunset Sewer, SB 863 and PCGC Infrastructure projects. A web page is dedicated to the Placer Ranch/One specific plan at <https://www.placer.ca.gov/6456/Placer-Ranch-Specific-Plan>. Information can also be found at www.placerone.com.

The funds for the Broadband Infrastructure project will be used to connect underserved and unserved households to broadband services. The households will be notified of the service availability once broadband becomes available for each household. Therefore, the ability for residents and businesses to become aware of the services funded is highly equitable and practical.

For the Urgent Care Center project, the Expanded Family Crisis Mobile Team, Home Visiting, and Youth Housing projects, the County will work with our culturally specific, community-based organizations and community members to provide input on recruiting, hiring, and training staff as well as the most-effective ways to link to culturally appropriate supports, including utilization of our cultural brokers. Language alone can create barriers in emergency settings if there is no staff person present who can communicate with an individual who is in crisis. In the event a bilingual staff member is not available, interpretation services will be utilized.

For the SUD Perinatal program and the Residential Treatment and Recovery project, services are listed within our program brochures and flyers. Clients are also offered these services when an SUD screening indicates the need for these services. These are also easily found on the [Placer County Substance Use Services webpage](#).

For the ongoing public health response, residents and businesses will receive very targeted and focused messaging to assure awareness of initiatives undertaken. These will be through social media, community canvassing, and other trusted media outlets.

Access and Distribution

Placer County is also committed to ensuring there are no differences in levels of access to benefits and services across groups, and no administrative requirements that result in disparities in ability to complete applications or meeting eligibility criteria.

Access to the Jail Based Competency Treatment program at the SB863 Mental Health Facility is based on court proceedings and mental health needs.

There are no differences in levels of access to benefits and services across groups for the Broadband Infrastructure project. Each service provider that provides broadband services in Placer County has their own distinct administrative requirements to sign up for services. We do not anticipate disparities across providers in the ability for residents to complete applications or meet eligibility criteria.

All services provided at the Urgent Care Center are available to all guests requiring them, independent of the ability to pay. The other projects undertaken by Placer County's Health and Human Services Department, including the Residential Treatment and Recovery, Expanded Family Crisis Mobile Team, Home Visiting, and Youth Housing projects will also have no administrative requirements that would result in disparities. The need for these services, and subsequent referrals, are based upon need. Clients are not required to complete an application for SUD perinatal services. They meet with staff to discuss their needs, complete an assessment tool with a staff member, and get connected for treatment.

The Mobile Temporary Shelter is a low-barrier shelter, meaning that while alcohol, drugs, and weapons are not allowed on the premises, drug testing is not required. There are health and safety rules that all clients must abide by, but reducing requirements for entry encourages unhoused individuals to seek shelter and resources.

Focus of Intended Outcomes

Many of the projects and programs to be undertaken by Placer County using SLFRF funds have intended outcomes focused on closing gaps, reaching universal levels of service, or disaggregating progress by race, ethnicity, and other equity dimensions where relevant for the policy objective.

The Lincoln and Placer One/Sunset Sewer projects will increase the efficiencies per gallon of wastewater treated and result in lower costs for customers. This will help close the gap between lower income and higher income populations.

The infrastructure planned at the Placer County Government Center, in part, is focused on closing the affordable housing gap in the area, regardless of race, ethnicity, and other equity dimensions. This and the Affordable Housing Infrastructure and Highway 49 Wastewater Capacity Improvement projects will help increase the amount of low-income housing and close the gap between lower income and higher income populations.

The mental health facility planned at the South Placer Jail is focused on bridging the gap between inmates in need of mental health services and the treatment necessary for them to be able to stand trial. Another outcome will be to mitigate the demands on mental health treatment space at other locations for non-inmate inpatient services.

Placer County is confronting numerous affordable and supportive housing challenges. Rising housing costs have been a key issue facing residents. In May 2024, the median home price in Placer County was \$675,000. Additionally, the average 30-year fixed mortgage rate in November 2023 was higher than it had been in approximately 20 years and has only just begun to fall since that time. Similarly, inflation is still elevated though it has cooled some from its 40-year high in the summer of 2022. These conditions are making it more challenging than ever for people to purchase affordable housing. Additionally, due to consistent growth housing stock is extremely limited in both rentals and for-sale units. Funds are anticipated to support infrastructure improvements in areas of benefit for new affordable housing stock and where

supportive services are underserved.

The intended outcome of the Broadband Infrastructure project is to close the digital divide by providing households and businesses access to broadband service. We plan to address the underserved households and businesses in addition to the unserved to move toward establishing a universal level of service for everyone. We are using community survey assessments to baseline current levels of internet availability across geographic areas, which can also be mapped with GIS data from our most recent census to identify areas of economic or racial inequity in our region. Comparison surveys before and after infrastructure expansions will allow us to evaluate program success and confirm expanded and improved access in underserved areas.

The County worked with an independent program evaluator to achieve intended outcomes for the Urgent Care Center project. For the SUD Perinatal program, we intend to increase outreach and treatment efforts to the perinatal population. We will continue to collaborate with community medical providers and Placer County Public Health to identify women in need of these services. The overall goal is to provide women-specific services designed to meet their unique needs. We hope to increase community awareness of treatment options for this population of SUD clients.

Through the Residential Treatment and Recovery project we hope to decrease our average length of stay within residential treatment settings to 30 days or less (as expected by the California Department of Health Care Services) through increasing available residential programs. Increasing support services within residential settings (through peer services) will also be strengthened to ensure effective transitions between levels of care. Increasing residential treatment capacity will increase access to care.

With the Expanded Family Crisis Mobile Team, unserved and underserved individuals and their families are strengthened and stabilized, which should reduce the need for formal Child Welfare cases and the resulting trauma in underserved communities. Similarly, with the Home Visiting project, there should be a reduced need for formal Child Welfare cases entering the system in underserved communities. Results of the Home Visiting project are disaggregated by race to gauge progress by ethnic group. Transitional age and former foster youth face a huge permanent supportive housing disparity as unserved and underserved individuals age out of many programs. By enhancing services and providing additional units, this will help level the playing field for this population.

The intended outcome of the MTS Management project is to ensure a successful shelter that is safe, organized, and provides supportive services and temporary housing to unhoused members of our community. The goal of the low-barrier shelter is to provide unhoused individuals with temporary shelter with the hope of securing permanent housing in the future.

The intended outcome of the HHS Operations project is to provide financial support for the Animal Services and Environmental Health operations.

Geographic and Demographic Distribution of Funds

The geographic distribution of funding spans the entire county. Certain projects, like sewer infrastructure, will serve a specific area, such as the Placer One/Sunset Sewer project in the southwest corner of the county, and the Lincoln and PCGC Infrastructure projects in the North Auburn area. The Affordable Housing Infrastructure project and the Highway 49 Wastewater Capacity Improvement project are located in the North Auburn area and would serve residents in that region.

The Youth Housing, SB863 Mental Health Facility, and Urgent Care Center projects will have a specific physical location but will serve citizens of the entire county. The projects relating to the provision of mental health and substance use services will likewise serve citizens of the entire county. The Broadband Infrastructure projects include construction in multiple locations across the western part of county.

The projects undertaken by the Health and Human Services department, including the Expanded Family Crisis Response Team and the SUD Perinatal program, serve people countywide.

The demographics of the beneficiaries of the projects range widely, and include racial minorities, transitional age youth, those with substance use disorders, members of the LGBTQIA+ community, the mentally ill, and people across the entire socio-economic spectrum.

The MTS Management project provides funding for management of our low-barrier shelter, located on the PCGC government campus in Auburn, but is intended to service unhoused individuals from anywhere in the county.

Equity Outcomes

As of June 30, 2024, \$48,677,959.85 of SLFRF funds have been expended. Staff is working to complete the definition and scope of some of the planned projects and programs. Placer County's use of SLFRF funds is intended to promote equitable outcomes and were designed with equity in mind, and these efforts will be measured qualitatively and quantitatively over time. Available project updates and performance information are provided in the Project Inventory section.

Community Engagement

On [July 21, 2021](#), the Placer County Board of Supervisors held a workshop to discuss priorities and potential uses of the SLFRF funds allotted to the County. The use of the funds was further discussed and revised at the [August 10, 2021](#), [March 24, 2022](#), and [October 31, 2023](#) regular Board of Supervisors meetings. Notices of these meetings were published at the County administrative offices and online. The public was invited to attend in person, call in via telephone or zoom, or to submit written comments. Feedback was received from the public and community organizations and incorporated into the Board's decision on the highest and best use of the SLFRF funds.

As mentioned previously, Placer County has published a webpage located at <https://www.placer.ca.gov/7476/American-Rescue-Plan-Act> informing interested parties about

the SLFRF funds allocated to the County and the Board-approved uses of the funds. It includes links to relevant websites and public meeting documents, as well as a dedicated email address for any questions or comments on these funds. This is also the location where this and future Recovery Plan and Performance Reports will be posted.

Community engagement has occurred for many of the individual projects. The PCGC Infrastructure Project is part of the PCGC Master Plan, for which the County performed community engagement including numerous public meetings, many press releases, and social media postings that allowed for public notification as to the projects' scope and importance and allow for opportunities for public comment.

On May 14, 2024, Placer County presented an overview of the Highway 49 Wastewater Capacity Improvement Project to the community during the North Auburn Municipal Advisory Council meeting. Prior to this date, notifications were sent out to all residents within the vicinity, inviting the public to attend. Questions received during and after the meeting were addressed and it is anticipated that community outreach and engagement will continue as the project moves forward and throughout the critical stages of the construction phase. A [webpage is dedicated to this project](#) and will be the source for more information when construction begins. In addition, a link to the project webpage will be included in the District Supervisor newsletter, which is a newsletter subscribed to by members of the public who wish to stay informed of current local matters.

For the Broadband Infrastructure project, Placer County [requested citizen feedback](#) regarding their service provider's performance and satisfaction through a [broadband community survey](#) in November 2020, in the fall of 2021, and again in 2023 to elicit feedback from additional citizens. The surveys were used to create a baseline of current service levels across the county. An [update on the progress](#) of these projects was also presented to the Board of Supervisors on June 11, 2024.

Public engagement has been performed for the Urgent Care Center project as well. During the FY 2020-2023 Mental Health Services Act (MHSA) Three-Year Plan community planning process, Placer County's MHSA stakeholder advisory group, the Campaign for Community Wellness (CCW), identified further development of our crisis services as a priority need for Placer County.

CCW includes individuals and organizations giving specific voice to families, consumers, Latinos, Native Americans, LGBTQ+, children, youth, transitional age youth, adults, and older adults. It also includes representatives in education, health care, housing, law enforcement and substance use services.

For the SUD Perinatal program, we have contacted community providers referring perinatal clients to Placer County for services. For the Residential Treatment and Recovery project, we have contacted community providers who currently provide these services. They are interested in expanding and will continue to work with Placer County.

Regarding the expanded Family Crisis Mobile Team, Placer County's System of Care (SOC) is committed to a culture of integration that extends to individuals who are in crisis. The SOC co-locates representatives from several disciplines so that they can work as a seamless team. These focused disciplines include behavioral health and child welfare, juvenile probation, public health nursing, and educational representatives from the Office of Education. Additionally, these

County employees work closely with community-based service providers such as CalVoices, Youth Empowerment Support Program, KidsFirst, Lighthouse Family Resources, Sierra Mental Wellness Group, Latino Leadership Council, Sierra Native Alliance, and others.

We have a countywide Memorandum of Understanding (MOU) with law enforcement agencies, local hospitals, probation, jails, jail medical providers, and community partners such as those mentioned above. The countywide team meets, at minimum, on a quarterly basis to review the effectiveness of crisis services, and to address any potential gaps and/or innovations. This process has occurred for many years and, at times, has included a review of the roles and responsibilities of each entity based on the long-standing MOU. The functionality and effectiveness of the mobile crisis teams will continue to be a discussion item during these meetings so that collective wisdom can be applied to improve processes and outcomes.

For the Home Visiting project, the County has worked with our culturally specific, community-based organizations and community members to provide input on recruiting, hiring, and training staff as well as the most-effective ways to link to culturally appropriate supports, including utilization of our cultural brokers.

Communication with stakeholders will continue as projects become more clearly defined and scoped, via the broad County media platform including web content, social media, press releases, and signage where appropriate.

Labor Practices

Placer County follows all applicable laws and regulations related to its procurement practices and public works construction including the provisions of the public contract code such as prevailing wage implementation. Preference is given to local candidates, contractors, and vendors when possible and practicable.

Use of Evidence

SLFRF funds will be used for evidence-based interventions for some of the projects Placer County plans to undertake, including the SUD Perinatal program, Home Visiting program, Urgent Care Center, and the Expanded Family Crisis Mobile Team. More information on this is provided in the Project Inventory section.

Performance Report

The performance of each project funded by SLFRF funds will be evaluated based on the unique characteristics of the project itself. It will be measured over time to determine progress and efficiency and effectiveness compared to predetermined goals, including how the projects have progressed against equity goals. The performance indicators for the various projects are discussed in the Project Inventory section below.

PROJECT INVENTORY

Project 100-01.1: Lincoln Sewer #1 - Aeration

Funding amount: \$2,652,245

Project Expenditure Category: 5.1 Clean Water: Centralized Wastewater Treatment

Project Overview

This infrastructure project aims to replace existing Lincoln regional wastewater treatment facility brush aerators with more efficient aerators and line the maturation pond at the Lincoln wastewater treatment plant. The intended outcome of the proposed pond lining portion of the project is to restore capacity, reduce energy consumption, and provide a more reliable and efficient wastewater treatment system. The aerator portion of the project would reduce the energy demand per gallon of wastewater treated, contributing to addressing climate change.

Evidence Based Intervention

This project does not include an evidence-based intervention.

Performance Report

The maturation pond lining portion of this project has been completed. The aerator portion is also complete and online. As-builts of the plans were created and delivered along with updates to the Operations and Maintenance (O&M) Manual.

This project has resulted in the restoration of 4.2 MGD of aeration capacity as well as restored treatment capacity of the regional sewer treatment system and increased treatment resiliency and response. This project continues to reduce energy use and related power costs.

Project 100-01.2: Lincoln Sewer #2 – Storage Pond Lining

Funding amount: \$347,755

Project Expenditure Category: 5.2 Clean Water: Centralized Wastewater Collection and Conveyance

Project Overview

This project will line the emergency storage basin at the regional pump station in North Auburn to make the sewer conveyance system more resilient and emergency responsive.

Evidence Based Intervention

This project does not include an evidence-based intervention.

Performance Report

Construction has not yet commenced on the Pond Lining project. On December 13, 2022, the Board approved the use of \$347,755 in SLFRF funds for the Storage Pond Lining project. The preliminary design phase was then initiated and completed in May 2023. A solicitation for bids was published over a three-week period beginning on May 23, 2024, and bids were received on June 18, 2024 and the project will be awarded soon. Construction is tentatively scheduled to begin in August 2024. The estimated cost for this project is more than the \$347,755 in SLFRF funds allotted to it. The balance of funding will be provided by Sewer Maintenance District 1 reserves.

Project 100-02: Placer One/Sunset Sewer

Funding amount: \$28,000,000

Project Expenditure Category: 5.2 Clean Water: Centralized Wastewater Collection and Conveyance

Project overview

The sewer infrastructure project proposes to design and construct a backbone sewer system to serve Placer One (aka Placer Ranch) and Sunset areas to the two points of connection at the existing South Placer Wastewater Authority (SPWA) trunk sewer.

A preliminary design for the sewer infrastructure has been prepared to serve approximately 28,000 equivalent dwelling units throughout the Placer One and Sunset areas including housing (single family, multifamily, workforce and low income), job producing commercial and industrial sites, and a university.

The intended outcome of the project is to build sewer backbone infrastructure from the northeastern portion of Sunset area near the intersection of Athens Avenue and Industrial Boulevard, south through the Sunset and Placer One areas, to the two points of connection on the existing SPWA trunk sewer allowing for development of the uses discussed above.

The Placer One and Sunset Area specific plans and other information can be viewed at <https://www.placer.ca.gov/3307/Sunset-Area-Plan-Placer-Ranch-Specific-P>.

The County and its Cities have endeavored to regionalize sewer treatment at larger wastewater treatment facilities to reduce the energy demand per gallon of wastewater treated through economies of scale, which contributes to addressing climate change.

Evidence Based Intervention

This project does not include an evidence-based intervention.

Performance Report

The County has negotiated a reimbursement agreement with a developer regarding the construction of the infrastructure. Construction of one portion of the sanitary sewer infrastructure began in July, 2023 and is ongoing. Improvements are being constructed

in two phases (1A and 1B). Construction of a backbone infrastructure sanitary sewer (BBI), a force main (FM) and lift station (LS) are included in Phase 1A. More than 50% of this work is completed, with 99 out of 401 revised calendar days remaining for BBI due to a winter suspension. No calendar days remain for the FM and 230 out of 578 calendar days remain for the LS. Phase 1B includes two gravity sewer sections. Construction of one section, the east gravity sewer, has begun with 250 out of 509 revised calendar days remaining due to a winter suspension.

The Sunset Area East Gravity portion is also a part of this project. Construction of this portion has not yet commenced. A new construction contract for this portion is projected to be signed before December 31, 2024, and construction is anticipated to be completed by winter 2026.

The full project will be completed before the end of 2026.

Below are links to articles and press releases related to this project:

- <https://www.placer.ca.gov/9171/Infrastructure-work-at-Placer-One-set-to>
- <https://www.placer.ca.gov/8791/Board-approves-Placer-One-sewer-line>
- <https://www.sacbee.com/community/roseville-placer/article273769340.html>
- <https://www.placer.ca.gov/9171/Infrastructure-work-at-Placer-One-set-to>

Project 100-03: PCGC Infrastructure

Funding amount: \$8,000,000

This project is comprised of three component projects:

Project 100-03.1: PCGC Infrastructure - Sewer

Project Expenditure Category: 5.2 Clean Water: Centralized Wastewater Collection and Conveyance

Project 100-03.2: PCGC Infrastructure - Water

Project Expenditure Category: 5.11 Drinking water: Transmission & Distribution

Project 100-03.3: PCGC Infrastructure - Stormwater

Project Expenditure Category: 5.6 Stormwater

Project overview

With the recently approved Placer County Government Center (PCGC) Master Plan for the County's 200-acre government center in North Auburn, California, the PCGC Infrastructure project is intended to provide campus-wide utilities in support of planned public and private development as outlined in the master plan. The total cost of the project is approximately \$16 million, with \$8 million funded by SLFRF and the rest funded by other County sources. The new infrastructure would upgrade sewer, water, and stormwater throughout the campus. This work will establish the framework for needed housing, mixed-use commercial, community/recreation and governmental service development. Environmental review has been completed as a part of the PCGC Master Plan.

Main Project Activities:

- Civil engineering consulting
- Coordination with a multitude of jurisdictional agencies and regional stakeholders
- Coordination with Griffin/Swinerton, County's developer for private development areas of the PCGC
- Prepare Plans and Specifications for review and permitting
- Competitive Bidding of Approved Plans and Specifications
- Negotiate Contracts and obtain Board of Supervisors Approval for Construction
- Construction of infrastructure with management and oversight by Placer County

Primary Delivery Mechanism:

The project will utilize the Design-Bid-Build method of delivery.

Intended Outcomes:

To modernize the PCGC's failing and problematic WWII-era infrastructure systems and provide the long-term development framework for the creation of a vibrant town center and destination for the North Auburn community, much needed affordable/workforce housing facilities, mixed-use commercial that acts as an economic engine and job center, a community/recreation hub for a wide range of ages, and consolidation of County services to a single location to better serve the residents of Placer County.

The infrastructure will contribute to the eventual development of housing and commercial uses that bringing new jobs in an existing built-up area in need of affordable housing, potentially reducing commutes and vehicle usage (carbon reduction) for those that work in the immediate area.

Evidence Based Intervention

This project does not include an evidence-based intervention.

Performance Report

The Placer County Board of Supervisors authorized the solicitation of bids for the construction of new sewer, water, and stormwater improvements on September 13, 2022. A bid was accepted, and the Board approved a contract on December 13, 2022. A notice to proceed was issued on January 9, 2023 with construction commencing in February 2023. The construction completion date is projected to be late summer 2024. The approximate timeline is subject to change.

Information on the PCGC Master Plan can be found at

<https://www.placer.ca.gov/2814/Placer-County-Government-Center-Master-P>.

Below are links to articles and press releases related to this project

- <https://www.placer.ca.gov/7203/PCGC-News>
- <https://www.placer.ca.gov/8495/Infrastructure-improvements-for-Placer-C>
- <https://www.placer.ca.gov/9784/Placer-unveils-PCGC-vision>.

Project 100-04: Affordable Housing Infrastructure

Funding amount: \$500,000

Project Expenditure Category: 5.2 Clean Water: Centralized Wastewater Collection and Conveyance

Project overview

This project will provide advance reimbursement to a developer for eligible sewer infrastructure projects in support of affordable housing.

Use of Evidence

These funds are not being used to fund an evidence-based intervention.

Performance Report

This project has not yet commenced.

Project 100-05.1: Highway 49 Wastewater Capacity Improvement Project

Funding amount: \$4,000,000

Project Expenditure Category: 5.2 Clean Water: Centralized Wastewater Collection and Conveyance

Project overview

This is a sewer infrastructure project in the North Auburn area that will support the construction of housing, including affordable housing, by expanding the capacity of the current wastewater collection system to accommodate sewer flows associated with the current and planned growth in the area.

Use of Evidence

These funds are not being used to fund an evidence-based intervention.

Performance Report

The Board of Supervisors approved the plans and specifications for this project on November 27, 2023. This project will go out to bid in Q3 2024 with a contract projected to be executed before December 31, 2024.

Below is a link for a press release related to this project:

- <https://www.placer.ca.gov/9502/SR-49-sewer-line-extension>

Project 200-01: SB863 Mental Health Facility

Funding amount: \$5,000,000

Project Expenditure Category: 1.12 Mental Health Services - CAPITAL

Project overview

The SB863 Mental Health Facility project is a 13,238 square-foot single story with a tier level, standalone adult correctional project with a focus on mental health. It will be on County-owned land adjacent to the existing Placer County South Placer Jail in the City of Roseville. The new building will provide housing, programming, and treatment space. It will include 45 beds, in three 15-bed pods with dayrooms; recreation yards; central officer custody station; multipurpose, counseling/interview, and exam rooms; and miscellaneous support spaces.

The Mental Health Facility will be constructed using the Design-Build (D-B) delivery system. The RFP resulted in a contract award to the D-B team of Clark & Sullivan Construction and Broward Builders Inc. a Joint Venture, approved by the Board of Supervisors on [May 24, 2022](#). The amount of the contract is \$18.9 million and SLFRF funds are being used to pay for \$5 million of the contract. The total project cost is estimated to be \$22.6 million and will be funded by a grant from the Board of State and Community Corrections and County reserves, in addition to the SLFRF funds. Construction completion is estimated for December 2024.

Use of Evidence

This project does not include an evidence-based intervention.

Performance Report

Construction began in January 2023. The building precast panels have all been installed along with the interior CMU block and the roofing top slab. The detention door and window frames have been installed, and the mechanical, plumbing, and electrical installation is ongoing.

Remaining construction milestones being completed on schedule are key performance indicators until such time the building is occupied. After occupancy, performance can be measured in terms of the number of inmates/patients treated and other mental health outcomes.

Below is a link for a press release related to this project:

- <https://www.placer.ca.gov/8034/Supervisors-authorize-56-million-for-two>

Project 300-01: Broadband Infrastructure

Funding amount: \$10,000,000

Project Expenditure Category: 5.19 Broadband: Last Mile

This project is comprised of five component projects:

Project 300-01.1: Broadband – Loomis

Funding Amount: \$2,126,025

Project Expenditure Category: 5.19 Broadband: Last Mile

Project 300-01.2: Broadband – N. Auburn

Project Expenditure Category: 5.19 Broadband: Last Mile

Funding Amount: \$3,017,191

Project 300-01.3: Broadband - Newcastle

Project Expenditure Category: 5.19 Broadband: Last Mile

Funding Amount: \$4,662,856

Project 300-01.4: Broadband - Sheridan

Project Expenditure Category: 5.19 Broadband: Last Mile

Funding Amount: \$118,019

Project 300-01.5: Broadband - Penryn

Project Expenditure Category: 5.19 Broadband: Last Mile

Funding Amount: \$75,909

Project overview

The focus of the Countywide Broadband Infrastructure projects is to invest in building out broadband infrastructure into the underserved and unserved areas of Placer County in support of economic development, public safety, remote learning, telehealth services, and overall community prosperity and equity through digital inclusion. Large portions of Placer County lack sufficient broadband access to carry out daily work activities, leisure activities, or essential tasks over the internet. Placer County has worked with service providers in conjunction with the Gold Country Broadband Consortium (aka Sierra Business Council) to identify the underserved and unserved areas and develop projects to extend broadband access to the homes and businesses within those regions.

Placer County’s Information Technology 2021 Strategic Plan can be viewed at <https://www.placer.ca.gov/DocumentCenter/View/2163/Information-Technology-Strategic-Plan-PDF>.

SLFRF funds are being used to expand broadband in the five areas of Loomis, North Auburn, Newcastle, Sheridan, and Penryn. These projects will provide fast, reliable broadband and therefore enable teleworking and virtual learning where it was not possible before. This could result in a decrease in vehicle miles travelled, reducing vehicle emissions, and help address climate change.

Use of Evidence

This project does not include an evidence-based intervention.

Performance Report

On [June 14, 2022](#) the Placer County Board of Supervisors approved a qualified list of providers for broadband internet expansion services. Staff prioritized the areas on which to request bids for broadband infrastructure construction. Responses to the request were received in the fall of 2022 and evaluated by staff. On [April 18, 2023](#) the Board considered various options for broadband expansion projects. Ultimately, the Board authorized seven projects, four of which were to be funded fully or partially by SLFRF funds. One other project (300-01.5 – Penryn) had previously received authorization to be partially funded by SLFRF funds.

We will be using community survey assessments and working with internet service providers to baseline current levels of internet availability across geographic areas. Comparison surveys before and after infrastructure expansions will allow us to evaluate program success and confirm expanded and improved access in underserved areas. Specific key performance indicators include

- Upload and download speeds
- Miles of fiber installed
- Cost per mile
- Cost per passing
- Number of funded locations served, broken out by speeds
- Number of funded locations served, broken out by type

Construction is not complete on these projects. Information on the performance indicators listed above will not be available until project completion.

Project specific milestones are listed below:

Loomis

- Fiber design completed
- Pole engineering in process
- 30% of aerial construction permits submitted
- Construction expected to commence Q3 2024
- Project will include 64 miles of new fiber network
- Anticipate starting to serve customers Q2 2025
- Broadband access to 2,005 passings

N. Auburn

- Fiber design completed
- Pole engineering/permitting in process
- Aerial construction permitting underway
- Construction expected to commence Q3 2024
- Project will include 104 miles of new fiber network
- Anticipate starting to serve customers Q2 2025
- Broadband access to 1,609 passings

Newcastle

- Fiber design completed
- Pole engineering in process
- Aerial construction permitting underway
- Construction expected to commence Q3 2024
- Project will include 170 miles of new fiber network
- Anticipate starting to serve customers Q2 2025
- Broadband access to 3,297 passings

Sheridan

- Pole engineering completed
- Fiber design completed
- Utility pole attachment permit pending
- 85% fiber replacement
- 0% splicing complete
- Project will include 16 miles of new fiber network
- Anticipate starting to serve customers Q4 2024

Penryn

- 100% of fiber splicing completed on west side of project
- 100% released for broadband access on west side of project
- 65% of fiber splicing completed on east side of project
- 30% released for broadband access on east side of project
- Project will include 31 miles of new fiber network
- Broadband access to 802 passings

Below are links to articles and press releases related to this project:

- <https://www.placer.ca.gov/9785/Broadband-expansion-update>
- <https://www.placer.ca.gov/8851/More-funding-for-broadband-services>
- <https://goldcountrymedia.com/news/283239/placer-approves-another-172m-in-funding-to-extend-broadband-service/>
- <https://www.placer.ca.gov/7557/Broadband>
- <https://www.placer.ca.gov/8851/More-funding-for-broadband-services>
- <https://www.placer.ca.gov/8263/Placer-bringing-broadband-to-Penryn>

Project 200-02: Ongoing Public Health Response

Funding amount: \$247,159

Project Expenditure Category: 1.7 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)

Project overview

Funding will be used for unexpected expenses related to the COVID-19 pandemic, and may include purchases of personal protective equipment, utilization of temporary staffing, public outreach, etc.

The Health and Human Services Department's Public Health Division's website is located at <https://www.placer.ca.gov/2863/Public-Health>.

Use of Evidence

These funds will not be used to fund an evidence-based intervention, but rather to continue to provide pandemic response services as necessary.

Performance Report

There has been no expenditure of SLFRF funds on this project through June 30, 2024. If these funds are ultimately determined to be unnecessary for pandemic response activities, they will be reprogrammed to another eligible use.

Project 200-03.1: Urgent Care Center - Capital

Funding amount: \$284,405

Project Expenditure Category: 1.12 Mental Health Services - CAPITAL

Project overview

This Project added a 6-bed 24/7 Mental Health Adult Crisis Respite Center (Urgent Care Center) embedded within our existing array of services at the Cirby Hills campus. It is considered an intermediate level of support for those experiencing a mental health crisis that is more severe than what a standard "drop-in center" could provide but does not require an emergency room or inpatient psychiatric hospitalization setting. Residential crisis stabilization programs provided at this facility (see Project 200-03.2) offer short-term "sub-acute" care for individuals who need inpatient stay, at lower costs and without the overhead of hospital-based acute care.

The goal of the Urgent Care Center is to create a local respite service that offers a safe, supportive, home-like environment for community members to utilize when experiencing a behavioral health crisis. It is an alternative that is less costly and less intrusive than a hospital setting and more easily designed to connect individuals immediately to needed supports and ultimately reduce recidivism.

Creating a new behavioral health receiving center where law enforcement can drop off patients and individuals/families can self-refer is a culture shift and an innovative practice for Placer County. This has enabled Placer to shift from being overly dependent on emergency rooms and having law enforcement present for all crisis interactions, to having an environment that is solely focused on the behavioral health needs of the individual. This shift is extremely innovative for Placer County. Services are provided by peer and licensed behavioral health teams specifically trained in crisis intervention, de-escalation, and engagement tools. The staff is well-trained in linkage to post crisis care and invested in ensuring treatment plans are client-centered and individualized.

The cost for this project was more than the \$284,405 allotted. The amount needed in excess of that was funded by other secured sources.

Use of Evidence

This project did not include an evidence-based intervention.

Performance Report

The renovation was completed timely and within budget. A ribbon cutting for the new facility, named Lotus Behavioral Health Crisis Center, took place on August 15, 2022 with operations beginning September 6, 2022. Additional construction efforts were completed since then to upgrade the space to an R-4 Occupancy, which allows clients to stay over 24 hours if needed. The previous occupancy restricted the length of stay to under 24 hours. The additional construction work included upgrades to the building fire systems to add the higher fire rating.

Below are links to articles and press releases related to this project:

- <https://www.placer.ca.gov/8214/Lotus-Behavioral-Health-Crisis-Center-op>
- <https://vitals.sutterhealth.org/unique-option-opens-up-for-those-experiencing-a-mental-health-crisis/>
- <https://www.abc10.com/article/news/local/roseville/roseville-mental-health-center-placer/103-31d572c8-96a2-4673-8cc1-b893bca37909>

Project 200-03.2: Urgent Care Center - Program

Funding amount: \$4,663,436

Project Expenditure Category: 1.12 Mental Health Services

Project overview

As discussed above, the County has used SLFRF funds to add a 6-bed 24/7 Mental Health Adult Crisis Respite Center (Urgent Care Center) embedded within our existing array of services at the Cirby Hills campus. This project funds the staff and programming of the Center through 2024.

Services include:

- Case management/linkage to services

- Crisis management
- Individual and group therapy
- Peer-to-peer support/peer services
- Linkage to cultural supports and services, including cultural brokers
- Development or review of a Wellness, Recovery, Action, Plan (WRAP plan)
- Medication review/consultation with RN (during daytime hours)
- Psychiatric consult (as needed)

Use of Evidence

The goal of the Urgent Care Center is to create a local respite service that offers a safe, supportive, home-like environment for community members to utilize when experiencing a behavioral health crisis. SLFRF funds are being used to seek out evidenced-based interventions such as trauma-informed care, to best serve guests admitted into the program. Trauma-informed care offers the opportunity to engage more fully in their health care, develop a trusting relationship with their provider, and improve long-term health outcomes.

Trauma-informed care seeks to:

- Realize the widespread impact of trauma and understand paths for recovery
- Recognize the signs and symptoms of trauma in patients, families, and staff
- Integrate knowledge about trauma into policies, procedures, and practices
- Actively avoid re-traumatization

Approximately 60% of the total project cost of \$4,663,436 is allocated toward evidence-based intervention.

Performance Report

The County contracted with The Indigo Project to provide a comprehensive analysis of the first year of the program, and its effectiveness and usefulness in the community. This team of consultants met regularly with the County/ASOC team as well as community providers and provided analysis. A [final report of these findings](#) was completed in December 2023. Some key findings of this report, covering the first year of the program (September 6, 2022 through June 30, 2023) follow:

- Lotus received 718 referrals, representing 375 unique individuals
- 72% of those referred were unhoused and 42% reported substance use
- Of the 718 referrals, 471 were admitted to Lotus
- 70% of Lotus clients successfully completed treatment
- 91-97% of clients who completed an anonymous experience survey at the end of their stay reported feeling welcome, respected, and that Lotus met their needs
- 88% of clients reported they would likely recommend Lotus to a family member or friend

Data from the beginning of operations on September 6, 2022 through June 30, 2024 follows:

- The program served approximately 2,100 individuals
- 86% of clients admitted from July 1, 2023 through June 30, 2024 had Medi-Cal
- 27% of clients surveyed indicated they utilized Lotus as an alternative to calling 911 or going to an emergency room
- 71% of clients who took both pre- and post-distress level surveys had a decrease in distress levels by discharge

Project 200-04: SUD Perinatal

Funding amount: \$1,005,000

Project Expenditure Category: 1.13 Substance Use Services

Project overview

Placer County's perinatal services team provides women-specific support services. The goal is to increase access to treatment, provide outreach to underserved clients, and to improve treatment outcomes for pregnant and postpartum women. Services include case management, SUD and mental health (MH) assessment, educational and vocational services, TB and HIV screening and services, parenting skill-building, and SUD treatment linkage. Substance abuse education is also provided and focuses on the impacts of alcohol and/or illicit drug use during pregnancy and while breastfeeding. The perinatal team works closely with many community partners to ensure prompt access to both primary and pediatric care when needed. The needs of dependent children are also prioritized. When treatment services for children are deemed medically necessary, this team will assist with these linkages. Perinatal residential treatment, outpatient counseling (both SUD and MH), medication assisted treatment, and transitional housing are all treatment interventions available to Perinatal clients.

The COVID-19 pandemic required residential SUD providers to create increased distance between their residents which then reduced capacity. In addition, isolation due to COVID-19-exacerbated addiction issues within the community drove up the requests for services by over 50%. The wait time to enter treatment was already over the guidelines set forth by the state prior to COVID-19 but increased sharply as a result of the pandemic. COVID-19 has also impacted the workforce within these facilities, decreasing access to quality care.

The use of SLFRF funds allows us to expand our current staffing model. Previously, we employed one part-time social worker to perform outreach and attend to the service needs of this population. Through these funds, we have hired one additional FTE and plan to hire another to expand and diversify service delivery. The search for qualified candidates has been a challenge thus far.

The website for the Health and Human Services perinatal website is located at <https://www.placer.ca.gov/2195/Perinatal-Substance-Use-Services>.

Use of Evidence

A portion of this project's total cost is attributable to evidence-based interventions.

Performance Report

Placer County uses Network Provider Performance Standards to measure and track program performance across its SUD services. These standards will also be used to measure success and outcomes within the perinatal program. Measures include timeliness (access to the programs), recidivism rates over time, number of people treated over a baseline amount, access to outpatient treatment, and qualitative client satisfaction surveys. We also adhere to Perinatal Practice Guidelines provided by the California Department of Healthcare Services through including these with our Drug Medi-Cal Organized Delivery System (DMC-ODS) policies. Our DMC-ODS contracts also include provisions which require adherence to these guidelines by our community partners.

The SLFRF-funded Perinatal Services staff have served 27 clients with care coordination this year. Ten were admitted to residential treatment. Interim care and/or outpatient treatment was provided to the other 17 clients. Last year 15 clients were served. Overall satisfaction among DMC-ODS clients including Perinatal clients was 88.6%.

Project 200-05: Residential Treatment and Recovery

Funding amount: \$1,000,000

Project Expenditure Category: 1.13 Substance Use Services - CAPITAL

Project overview

We plan to assist current providers with opening additional recovery residence and residential treatment programs. This would be accomplished by purchasing existing buildings, providing financial support to construct infrastructure for new buildings, and/or providing financial assistance to providers for leasing costs for additional locations. Ultimately, we hope to expand services with our existing or new contractors to open at least two programs within Placer County since all available Recovery Residence programs reside in neighboring counties.

Use of Evidence

These funds are not being used to fund an evidence-based intervention, but rather the purchase/construction of buildings, and/or services. Services are determined appropriate for participants through the use of a standardized assessment tool.

Performance Report

This project is still in the planning and development phase to identify additional funding necessary. Key performance indicators for the Residential Treatment and Recovery program will include the demographics and number of customers served.

Project 200-06: Expanded Family Crisis Mobile Team

Funding amount: \$1,200,000

Project Expenditure Category: 1.12 Mental Health Services

Project overview

Address behavioral and mental health needs and mitigate negative effects from increases in economic hardship, material insecurity, parental stress, and behavioral health challenges in families with children. To accomplish this task, we have expanded our Family Crisis Mobile services to a larger area of Placer County through the addition of another mobile response team.

Services and delivery mechanisms include:

- Case management/linkage to services
- Crisis management
- Peer-to-peer support/ peer services
- Linkage to cultural supports and services, including cultural brokers
- Development or review of a Wellness, Recovery, Action, Plan (WRAP plan)
- Medication review/consultation with RN (during daytime hours)
- Psychiatric consult (as needed)

Intended Outcomes:

- Decrease emergency room visits by:
 - Improving mobile crisis response times
 - Prioritizing outreach to youth/young adults who are repeat visitors
 - Expanding referral sources beyond law enforcement and crisis line
 - Increasing the ratio of in-home safety plans written versus emergency room visits and psychiatric hospitalizations
- Decrease the number of family stress and strain-related calls that become:
 - Law-enforcement-involved calls
 - Child Welfare investigations
 - Inpatient hospitalizations
- Improve a child/youth and family crisis experience by:
 - Providing supportive services in non-institutionalized settings to children, adults, and families in crisis
 - Reducing the time that children, adults, and families in crisis interact with law enforcement personnel
 - Providing Family/Parent advocates to support and educate family and support people during the crisis
 - Reaching out to the communities in the southern and mid-county areas so that crisis services can be provided before they necessitate law enforcement involvement

This project delivers expanded services by hiring additional FTE's and/or utilizing contractors depending on what is deemed to be the most efficient model.

Information the Placer County's mobile crisis teams can be found at <https://www.placer.ca.gov/5982/County-Mental-Health-Triage-Services> and <https://www.placer.ca.gov/9529/Mobile-Crisis-Team-expands-services-to-2>.

Use of Evidence

The goals of the project are to:

- Improve the client and family experience by increasing crisis responses in the community and decreasing those in institutional settings
- Work with local police departments without being tied to them for referrals (which has limited the number of families being served thus far)
- Expand responses to the entire southern county geographic area
- Make all adults and children between the ages of 0 and 25 in the southern and mid-county areas a priority call

SLFRF funds are being used to seek out evidenced-based interventions such as trauma-informed care, to best serve guests admitted into the program.

Trauma-informed care offers the opportunity to engage more fully in their health care, develop a trusting relationship with their provider, and improve long-term health outcomes.

Trauma-informed care seeks to:

- Realize the widespread impact of trauma and understand paths for recovery
- Recognize the signs and symptoms of trauma in patients, families, and staff
- Integrate knowledge about trauma into policies, procedures, and practices
- Actively avoid re-traumatization

The total project cost of \$1,200,000 is allocated to evidence-based interventions.

Performance Report

Mobile Crisis Team – All Teams

Key performance indicators include the demographics and number of customers served, recidivism rates over time, and qualitative client satisfaction surveys. There were 1,869 requests for Mobile Crisis Team (MCT) services (involving 1,333 unique individuals). Of these requests, the MCT dispatched to 1,441 crisis encounters (over 1,126 unique clients). There were 1,355 hours logged on scene at these encounters. The outcomes we measure for this program are response times from referral call to team arrival, diversions from Emergency Departments, and to expand referral sources beyond law enforcement. From July 1, 2023 through June 30, 2024, the average minutes from referral call to MCT arrival on scene was 42 minutes. (Medi-Cal requires response times to be <60 minutes in urban areas and <120 minutes in rural areas.) 74% of encounters diverted clients from the Emergency Department. During this reporting period, the majority of referrals to this program came from law enforcement (48%), followed by community referrals (47%), then referrals from county personnel (3%), and schools (2%).

Mobile Crisis Team – All Teams – After Hours Services Only

Of the 1,869 requests for Family Mobile Crisis Team (MCT) services, 631 occurred after hours (after normal business hours on weekdays, or over weekends). The MCT dispatched to 430 after-hours crisis encounters (over 365 unique clients). From July 1, 2023, through June 30, 2024, the average minutes from after-hours referral call to MCT arrival on scene was 42 minutes. 78% of after-hours encounters diverted clients from Emergency Departments. During this reporting period, the majority of after-hours referrals to this program came from law enforcement (48%), followed by community referrals (47%), and then referrals from county personnel (4%).

Project 200-07: Home Visiting

Funding amount: \$1,980,000

Project Expenditure Category: 2.12 Healthy Childhood Environments - Home Visiting

Project overview

This project is intended to address disparities in public health outcomes, serve populations disproportionately impacted by the COVID-19 public health emergency, and address childhood health or welfare. This includes childcare; home visits by health professionals, parent educators, and social service professionals; and services for child welfare involved families and youth. HHS will do this by expanding services with our contactors over the next three years.

Intended outcomes:

- Decrease number of youths entering the Child Welfare System
- Reduce neglect and abuse
- Provide more services in the community
- Provide parenting and family support to youths and families

These services would be provided through community providers who already contract with HHS. The timeline is based on their ability to hire additional staff and scale up.

Use of Evidence

A portion of funds are being used to fund an evidence-based intervention.

Performance Report

There are six community partners utilizing SLFRF funds to provide Home Visiting programs to the community. In Fiscal Year 2023-2024, there were a total of 421 families (representing 1076 individuals) served through these programs; 400 of these families were low-income families. The majority of individuals served (41%) were Hispanic/Latino, 30% were White, 18% were American Indian, and 5% were Black/African American. More than half of the families served completed the programs and achieved positive outcomes in permanency, safety, family stability, and mental/behavioral health. Clients reported improved relationships between parents and

children, improved school performance, and improved community and cultural connections. The families showed significant growth in protective factors with more positive communication skills, emotional regulation, and behavioral management skills.

Parents who actively participated in the CASA Parent Empowerment Group (PEG) achieved the goals set out by their case plan, met with their mentor weekly and developed new parenting strategies, coping skills, life skills, social skills, boundaries, healthy relationships, and communication skills which empowered them to advocate for themselves and their children. Parents also attended online peer support groups for social learning and connection. The majority of parents supported through the CASA program successfully reunified with their children and expressed feeling supported during the most challenging time of their lives. They found the support groups to be helpful and encouraging. The biggest challenge is that there are still not enough residential treatment facilities in our area (none in Placer that take Medi-Cal).

The Differential Response (DR) Specialist and Family Support Advocate at Sierra Community House (SCH) work with families as a resource person, joining the Placer County CSOC (Children's System of Care) professionals when they meet with families with a report of child abuse/neglect. The Differential Response Specialist connects families to much needed services and support, including legal services, peer support, parenting classes, and domestic violence and sexual assault crisis intervention services. These programs and services help the family stabilize the situation that lead to the Child Welfare report being opened.

Project 200-08: Youth Housing

Funding amount: \$1,050,000

Project Expenditure Category: 3.12 Housing Support: Other Housing Assistance

Project overview

The intent of this project is to acquire housing for transitional age youth and former foster youth, where they will be able to receive supportive services with a goal of better outcomes in early adulthood.

Intended Outcomes:

- Housing for unserved and underserved transitional age and former foster youths
- Reduce the disparity former foster and transitional age youth face in housing and permanent supportive housing
- Provide better outcomes in early adulthood for foster youth to complete school, go to college, and find housing.
- Keeping the unserved and underserved out of homeless shelters

Use of Evidence

These funds are not being used to fund an evidence-based intervention.

Performance Report

A target facility for the TAY Housing project has been identified with planning commenced. We will provide an update on the progress in this area in the next quarterly report.

Project 500-01.2: MTS Management

Funding amount: \$697,690.20

Project Expenditure Category: 6.1 Provision of Government Services

Project overview

Placer County has opened a first-of-its-kind mobile temporary shelter (MTS) in Auburn to serve local unhoused residents. The low-barrier shelter is located in the Placer County Government Center and consists of approximately 50 heavy-duty tents with cots and basic bedding. The shelter, which opened February 14, 2023, also has shower and restroom facilities, trash service, drinking water access, and picnic tables. Supportive services, such as referrals for drug treatment and housing resources, are available next to the shelter in a County facility that doubles as a warming and cooling center during extreme weather. This project #500-01.2 includes the use of SLFRF funds for a contract that provides 24-7 onsite management of the MTS. The MTS was managed by First Step Communities through June 30, 2023. Starting July 1, 2023, the MTS was managed by The Gathering Inn (TGI), and funding for the contract with TGI is from non-SLFRF funds.

Use of Evidence

These funds are not being used to fund an evidence-based intervention.

Performance Report

From its opening on February 14, 2023 through June 30, 2023:

- 132 individual clients spent at least one night at the MTS. 17 of these clients returned, totaling 149 program intakes.
- Shelter staff and case managers facilitated a total of 10,327 separate client services for the duration of the project. This is an average of 80 Case Management services per client who stayed with us.
 - 86 Client Crisis Interventions were performed. These events require our staff to be trained in communication techniques that assist in de-escalating highly emotional situations. The goal of these interventions is to manage emotional crises well so clients can continue to stay with the program.
 - 65 Mental Health Care Screening were completed.
 - 56 Substance Use Disorder Assessments were performed.
 - 113 physician referrals were made.
 - 112 instances of helping clients with their social security/SSI applications, appeals, agency interactions, etc.

- 142 Healthcare connection services were performed. This is everything from helping get insurance, to making sure the client makes their medical appointments.
- 30 people were placed in permanent or step-up housing situations.
 - 15 people (14%), were placed into temporary indoor housing. This includes emergency shelter, hotel programs with vouchers, and transitional housing.
 - 8 people (7.4%) were exited to hospital, psychiatric, and substance abuse treatment facilities. FSC considers these positive exits because the clients receive the medical treatment needed to support their recovery from homelessness.
 - 7 people (6.5%) were placed into permanent housing. Permanent housing is considered any rental (subsidized or not) and family reunifications.
- 7 people (6.5%) exited to jail.
- 70 people (64.8%) were exited to a place not meant for habitation, or back to homelessness. This number includes clients who disappeared and/or voluntarily left the program. This number also includes people who were exited for behavior, or violations of community guidelines.
- 42 clients were on-site as of June 30, 2023.

Below are links to articles and press releases related to this project:

- <https://www.placer.ca.gov/8626/County-to-open-low-barrier-shelter-for-u>
- <https://www.placer.ca.gov/8688/County-opens-mobile-temporary-shelter-fo>
- <https://www.placer.ca.gov/8651/Supervisors-authorize-funding-to-manage->

Project 200-09 – HHS Operations

Funding amount: \$6,773,048.80

Project Expenditure Category: 6.1 Provision of Government Services

Project overview

Funding in the amount of \$6,773,048.80 was provided to the Health and Human Services department to offset the cost of their operations in their Animal Services and Environmental Health divisions.

Use of Evidence

These funds are not being used to fund an evidence-based intervention.

Performance Report

Not applicable.