

# County of Placer

## Recovery Plan

### State and Local Fiscal Recovery Funds

### 2021 Report

Note: The Recovery Plan Performance Report will provide the public and Treasury information on the projects that recipients are undertaking with program funding and how they are planning to ensure program outcomes are achieved in an effective, efficient, and equitable manner. While this template includes the minimum requirements for the Recovery Plan, each recipient is encouraged to add information to the plan that they feel is appropriate to provide information to their constituents on efforts they are taking to respond to the pandemic and promote an equitable economic recovery.

Each jurisdiction may determine the general form and content of the Recovery Plan, as long as it meets the reporting requirements, and recipients are encouraged to tailor this template to best meet their needs. Use of infographics, tables, charts, pictures, case studies, and other explanatory elements are encouraged.

**County of Placer**  
**2021 Recovery Plan**

**Table of Contents**

**General Overview.....3**

    Executive Summary.....3

    Uses of Funds .....3

    Promoting Equitable Outcomes .....4

    Community Engagement .....5

    Labor Practices .....5

    Use of Evidence .....5

    Table of Expenses by Expenditure Category .....6

**Project Inventory.....8**

    Example Project .....9

    Additional Projects.....9

**Ineligible Activities: Tax Offset Provision .....10**

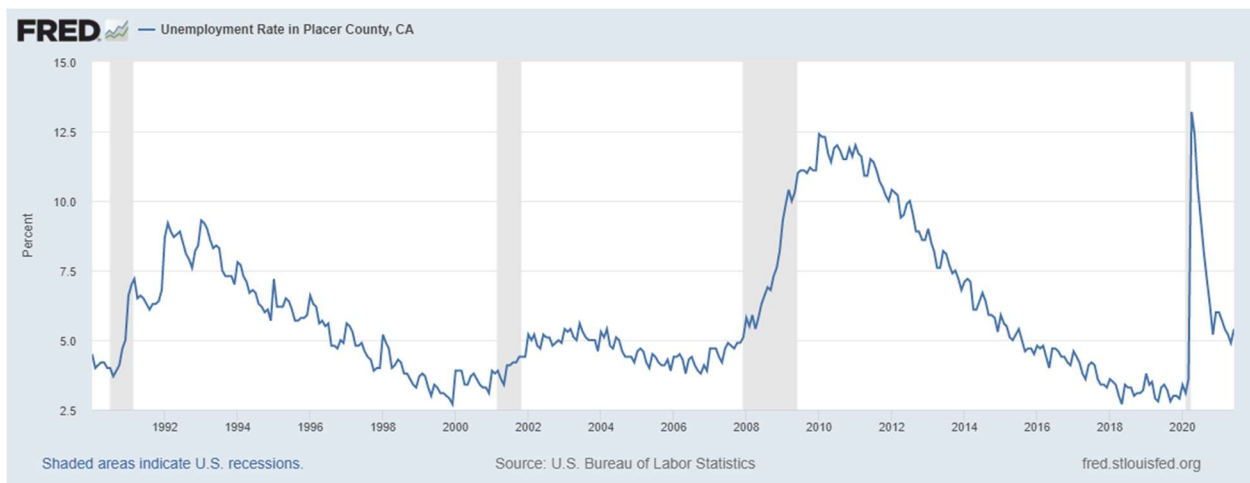
## GENERAL OVERVIEW

### **Executive Summary**

The County of Placer in northern California is part of the greater Sacramento metropolitan area. Once part of the historic Gold Rush, Placer County is experiencing a new rush - population growth. Placer County is one of the top 5 counties in California for population growth. In the 2010 census the population was 348,432, which grew to 398,329 in 2019. The 2020 census is expected to see that number climb to over 400,000. Placer County ranks in the top 3 California counties for Quality of Life. Blessed with natural beauty and the famous Lake Tahoe, Placer County is also home to world-class snow sports and was host for the 1960 Winter Olympics in Olympic Valley (formerly known as Squaw Valley). Historic towns dot the landscape and are a haven for tourists who visit year-round.

To balance its growth and maintain its status as a highly sought destination, Placer County has a rich history of environmental stewardship. Placer County recently adopted the Placer County Conservation Program (PCCP). The PCCP is a regional, comprehensive program intended to protect, enhance, and restore natural resources while streamlining permitting for public and private projects in western Placer County.

Notwithstanding its position of growth and economic stability, Placer County has not been immune from the negative effects of COVID-19. Unemployment in Placer County has been traditionally low at around 2% but spiked to nearly 14% during the initial months of the COVID-19 pandemic. Currently unemployment is still around 5%.



Placer County received just over \$41 million in federal CARES funds. The County distributed 40% of these funds to local businesses and non-profits to sustain them during the pandemic. The majority of the remaining 60% support Health and Human Services' response to the pandemic. The following charts show the distribution of CARES funds to our local partners and the number of organizations impacted. Placer County intends to utilize the Coronavirus State and Local Fiscal Recovery Funds to continue to support a strong recovery from the negative effects of the COVID-19 pandemic.



The distribution of CARES funds by organization type is shown below:



\*Does not include the most recent round of Placer Shares 'Community/Chamber Collaborative' Grants which closed on January 16.

For additional information regarding the Placer Shares program, please visit <https://www.placer.ca.gov/shares>.

### Uses of Funds

As of July 31, 2021, no State and Local Fiscal Recovery Funds (SLFRF funds) have been expended. However, at the August 10, 2021 Placer County Board of Supervisors meeting the following general uses of funds were approved:

Item	Amount
Sewer and Water Infrastructure	\$39,000,000
Broadband Infrastructure	\$10,000,000
Affordable Housing	\$8,000,000
Public Health	\$19,820,739
Revenue Replacement	\$550,000
<b>TOTAL</b>	<b>\$77,370,739</b>

Staff is still working to finalize the definition and scope for specific projects to be completed within these category amounts, so this report provides information about these anticipated projects as they exist today. Significant changes to the scope or nature of these projects will be included in subsequent updates to this report. See the Project Inventory section of this report for specific project listings.

The projects that Placer County intends to undertake with SLFRF funding will help support a strong and equitable recovery from the COVID pandemic.

Still considered a rural county, access to stable and productive broadband is lacking. This is a priority for the County as it races to mitigate the consequences of wildfire in our communities by delivering critical messaging on more outlets to our citizens. Increasing access to high-speed internet helps families with students who attend school virtually by ensuring that educational attainment is not hampered by a lack of fast, reliable internet. The investment in broadband infrastructure will also allow workers to obtain or maintain positions that require teleworking, helping to ensure the financial stability of those households. Additionally, this will benefit current businesses that need fast and reliable internet to meet their operational needs, as well as encourage the growth of new businesses which create jobs and benefit the local economy.

The health of our citizens is vital to economic recovery. Expenditures in the Public Health category will include increases in services for mental health, substance abuse treatment, child welfare services, and housing support, as well as direct pandemic response activities based on the needs that arise throughout this recovery. A healthy community where people can work, go to school, and live balanced, productive lives will support a strong economic recovery.

Appropriate sanitation is also critical for the health of communities, and SLFRF funds have been allotted to construct sewer infrastructure to support this. A significant and unexpected effect of the COVID-19 pandemic is an exodus of people leaving larger metropolitan areas and relocating to Placer County. This has driven up the cost of home ownership and rental properties, amplifying the need for affordable housing. Sewer infrastructure will also be constructed to support affordable housing development to address these needs. As mentioned, unemployment is still higher than Placer County's normal range and although there has been improvement from the recent unemployment peak which rivaled the Great Recession, the construction of sewer infrastructure will also create local, well-paying jobs through the term of construction. Infrastructure will create or maintain new jobs as businesses would now have the infrastructure in place to construct commercial space and other needs that will bring new job opportunities.

### **Strategies Employed to Maximize Programmatic Impact and Effective, Efficient, and Equitable Outcomes**

There are various strategies that have been employed to maximize programmatic impact and effective, efficient, and equitable outcomes. A strategy the County used was to hold three separate, open, public meetings to discuss the uses of SLFRF funds. The County also engaged with County departments most closely involved with community needs. County staff measured proposed projects to balance the needs of the community by addressing critical needs and

COVID impacts with a strategy to provide the greatest benefit countywide. Similarly, the County employed a strategy to move forward with proposed projects that have a legitimate ability to be completed within the defined timelines.

An example, the Parks and Open Space project aims to maximize programmatic impact by reaching as many potential users as possible. Placer County utilizes a broad-based notification program for outdoor recreational opportunities including web page, press releases, and multiple social media platforms.

The Lincoln Sewer project aims to replace existing regional wastewater treatment facility brush aerators with more efficient aerators, increasing the efficiencies per gallon of wastewater treated through reduced energy use. These efficiencies enable local agencies to keep rates as low as possible, making utility costs more affordable for all customers.

Similarly, the Placer Ranch/Sunset Sewer project would regionalize sewer treatment at larger wastewater treatment facilities and therefore increase the efficiencies per gallon of wastewater treated through economies of scale. These efficiencies correspond to a lower cost of sewer service, increasing affordability for all customers served. The infrastructure project proposed here would create many equitable jobs that would be available to both skilled and unskilled labor.

For the Broadband Infrastructure project, partnerships with local community organizations and the Placer County Health and Human Services Department will help to integrate community equity into our broadband expansion initiatives. Analysis of current access levels and regular assessments of increased and improved broadband access through a community survey will also help to evaluate new expansion programs, as well as compare an initial baseline against access levels after project completion.

Another project is to provide sewer infrastructure for affordable housing. California's Department of Housing and Community Development (HCD) and the Tax Credit Allocation Committee (TCAC) in the State Treasurer's Office have prepared maps that inform state financial investments to areas with positive economic, education, and health outcomes for low-income households. TCAC and HCD prefer to target funding toward projects located in High Resource Areas. The area of North Auburn has been identified as a Moderate Resource Area that is rapidly changing, meaning the area falls just below the criteria to meet a High Resource Area designation, but is trending in that direction. The SLFRF funds are needed to help construct sewer infrastructure that support the area's economic indicators, increasing the chance of leveraging state funding for affordable and supportive housing production, resulting in more equitable outcomes for all residents of the county.

SLFRF funds will be used to add a 24/7 Mental Health Adult Crisis Respite Center at the County's Cirby Hills campus, as well as expand our Family Crisis Mobile Team. The programs must be responsive to the cultural and linguistic needs of individuals of Placer County's underserved communities. Unserved and underserved populations identified as priorities during the FY 2020-2023 Mental Health Services Act (MHSA) community planning process were Transitional Age Youth (ages 16-25), Older Adults (ages 60+), LGBTQ+, Native American, and

Latino communities. Continued emphasis on recruiting more bilingual and culturally diverse staff to the behavioral health workforce in all roles will help reduce disparities.

Funds will also be used to increase our Substance Use Disorder (SUD) Perinatal program. The overall goal is to have effective, timely, and accessible services. Funds will be used to increase staffing, outreach efforts, and treatment services. These additional funds will increase staffing with a full-time clinician/social worker and part-time medical professional (LVN). This team will work in tandem with Placer County's larger SUD team to address the SUD, mental health, and medical issues that impact the perinatal population.

The Residential Treatment and Recovery project will assist current providers of residential treatment and/or recovery residences to expand their capacity. Residential treatment programs are contracted with Placer County HHS and are available to all individuals upon determination of medical necessity. Referrals are based upon clinical need and supported by a standardized assessment tool (the ASAM) that indicates this level care. Services are monitored to ensure they are effective and abide by contract and state guidelines.

Finally, the County plans to use SLFRF funds to provide funding for Taylor's House, or a similar provider, which provides housing for transition age youth and former foster youth. Continued emphasis will be on addressing the barriers facing these populations in available and affordable housing.

### **Planned Use of Other Federal Recovery Funds**

The Health and Human Services Department has applied for CRRSSA (Coronavirus Response and Relief Supplemental Appropriations Act) for their public health, mental health, and youth housing projects. Additionally, the Adult System of Care division is working on Project Homekey applications, a program funded primarily by Coronavirus Relief Funds (CARES Act) and administered by HCD. Placer County was also awarded in \$21,213,834.80 in Emergency Rental Assistance grants, of which 45% will be distributed to the City of Roseville with the balance remaining in the unincorporated area of the county. This funding will be used to assist households that are unable to pay rent or utilities.

### **Promoting Equitable Outcomes**

#### Populations to be Served

The projects planned to be undertaken with SLFRF funds will serve historically underserved, marginalized, and adversely affected groups.

The Lincoln Sewer project will make utility costs more affordable for all customers, especially benefitting the low-income residents that reside in our sewer service areas.

The proposed Placer Ranch/Sunset Sewer project will allow for development of an area which has been unable to grow due to lack of infrastructure. The Placer Ranch and Sunset area will include low-income housing, generate job growth in the region, and provide new higher

education opportunities. In addition, multiple properties in the eastern sewer shed of the Sunset area are owned by the United Auburn Indian Community and would also be served by the infrastructure planned in this proposed project.

One of the projects to be funded by SLFRF funds is the construction of sewer infrastructure on the Placer County Government Campus (PCGC). Within a 50-acre area of the PCGC, affordable/workforce housing projects are planned which is a significant need for a relatively lower income population associated with the greater Auburn area. The PCGC Infrastructure project will provide the development framework to address housing needs and businesses that will create jobs for the underserved and lower income members of the community. This property will also be assessed to determine any need for lead remediation.

Another project to be funded by SLFRF funds is the SB863 Mental Health Facility. This facility will house severely mentally ill inmates who are in our custody, as well as Regional Jail Based Competency Program inmates. This project will give in-house mental health treatment for those inmates found incompetent to stand trial. This project also would reduce the number of inmates that would otherwise occupy mental health treatment space in designated mental health facilities and local hospitals, making more bed space available for non-inmates needing inpatient services.

The Parks and Open Space project will serve all populations, including underserved, marginalized, and adversely affected groups. Placer County offers hundreds of miles of trails, thousands of acres of open space, and active parks within a 45-minute drive from underserved neighborhoods within the greater Sacramento and Reno areas. Placer County public recreation amenities are non-discriminatory, low cost or free, with broad-based notification platforms.

Underserved populations will also be served by our broadband project. Much of our county is geographically underserved due to the large percentage of wildland and wildland-adjacent communities in the eastern half of the county where broadband buildout is expensive and difficult to incentivize. However, we also have underserved groups primarily in the urbanized and agricultural western part of our county where needs for low cost or publicly available broadband access may differ significantly from those of rural residents.

Lower income households and permanent supportive housing for persons with mental illness are targeted beneficiaries of the Affordable Housing Infrastructure project.

The multiple projects that will be undertaken by Placer County's Health and Human Services Department also target historically underserved, marginalized, and adversely affected groups. For example, the Urgent Care Center will serve any Placer County residents aged 18 and over who are in mental health crisis, are medically stable, and are not currently placed on a 5150 hold. This is regardless of race, ethnicity, gender (including gender identity and expression), sexual orientation, culture, etc.

The target population for the SUD Perinatal program are pregnant or post-partum women who struggle with substance use challenges. The needs of this population are unique and oftentimes require women-specific services. The unique challenge of this population has



resulted in decreased access to care and poor treatment outcomes. Increasing outreach and treatment efforts to this very vulnerable population is needed.

The target population for the Residential Treatment and Recovery project will be those needing residential substance use services. These programs will also be available to re-entry (prison or jail release population) and Perinatal clients. All of these populations have a long history of being underserved and marginalized. These services are only available to those who either qualify for Medi-Cal or are underinsured.

The Expanded Family Crisis Mobile Team, Home Visiting, and Youth Housing projects target unserved and underserved groups such as transition-aged youth, LGBTQ+, pregnant and parenting youth, and Native American and Latino communities.

Finally, the ongoing public health response will target a broad demographic, including Latino, Native American, African American, homeless, and isolated geographic populations.

#### Public Awareness of Services Funded by SLFRF

Placer County is committed to ensuring equal and practical ability for residents and businesses to become aware of the services and programs funded by the SLFRF.

The County has published a webpage located at <https://www.placer.ca.gov/7476/American-Rescue-Plan-Act> informing interested parties about the SLFRF funds allocated to the County and the Board-approved uses of the funds. It includes links to relevant websites and public meeting documents, as well as a dedicated email address for any questions or comments on these funds.

Placer County has developed a broad-based media platform for dissemination of information to residents and businesses including web content, social media, press releases, and signage regarding multiple projects, including the Placer Ranch/Sunset Sewer, PCGC Infrastructure, and the Parks and Open Space projects.

The funds for the Broadband Infrastructure project will be used to connect underserved and unserved households to broadband services. The households will be notified of the service availability once broadband becomes available for each household. Therefore, it is highly equal and practical that residents and businesses will become aware of the services funded.

For the Urgent Care Center project, and the Expanded Family Crisis Mobile Team, Home Visiting, and Youth Housing projects, the County will work with our culturally specific, community-based organizations and community members to provide input on recruiting, hiring, and training staff as well as the most-effective ways to link to culturally appropriate supports, including utilization of our cultural brokers. Language alone can create barriers in emergency settings if there is no staff person present who can communicate with an individual who is in crisis. In the event a bilingual staff member is not available, interpretation services will be utilized. In those circumstances, protocols should be identified to test whether providing timely,

direct follow-up calls from bilingual staff to ensure instructions were clearly understood help increase successful utilization.

For the SUD Perinatal program and the treatment residences project, services are listed within our program brochures and flyers. Clients are also offered these services when a SUD screening indicates the need for these services. These are also easily found on the Placer County Substance Use Services webpage.

For the ongoing public health response, residents and businesses will receive very targeted and focused messaging to assure awareness of these services. These will be through social media, community canvassing, and other trusted media outlets.

### Access to Benefits and Administrative Requirements

Placer County is also committed to ensuring there are no differences in levels of access to benefits and services across groups, and no administrative requirements that result in disparities in ability to complete applications or meeting eligibility criteria.

Access to the Jail Based Competency Treatment program is based on court proceedings and mental health needs.

For the Parks and Open Space project, the online application system for use of public recreation amenities is simplified to essential information gathering. The Parks and Open Space Department has staff available with easy phone access to assist any member of the public in completing applications for use of public recreation areas where required.

There are no differences in levels of access to benefits and services across groups for the Broadband Infrastructure project. Each service provider that provides broadband services in Placer County has their own distinct administrative requirements to sign up for services. We do not anticipate disparities across providers in the ability for residents to complete applications or meet eligibility criteria.

Regarding the Urgent Care Center project, eligibility requirements are similar for all individuals seeking services through the center. All services provided at the Urgent Care Center are available to all guests requiring them, independent of ability to pay.

The multiple projects that will be undertaken by Placer County's Health and Human Services Department, including the Residential Treatment and Recovery, Expanded Family Crisis Mobile Team, Home Visiting, and Youth Housing projects will have no administrative requirements that would result in disparities. The need for these services, and subsequent referrals, are based upon need. Clients are not required to complete an application for perinatal services. They meet with staff to discuss their needs, complete an assessment tool with a staff member, and get connected for treatment. For COVID testing and vaccinations, eligibility is determined by State and Federal guidance.

## Focus of Intended Outcomes

Many of the projects and programs to be undertaken by Placer County using SLFRF funds have intended outcomes focused on closing gaps, reaching universal levels of service, or disaggregating progress by race, ethnicity, and other equity dimensions where relevant for the policy objective.

The Lincoln and Placer Ranch/Sunset Sewer projects will increase the efficiencies per gallon of wastewater treated and result in lower costs for customers. This will help close the gap between lower income and higher income populations.

The infrastructure planned at the Placer County Government Campus, in part, is focused on closing the affordable housing gap in the area, regardless of race, ethnicity, and other equity dimensions. This and the Affordable Housing Infrastructure project will help increase the amount of low-income housing and close the gap between lower income and higher income populations.

The thousands of acres of publicly available open space and parks with hundreds of miles of trails within Placer County offer a backcountry and nature experience to all residents of Placer County, and the greater Sacramento and Reno metropolitan areas that is not possible in high density urban neighborhoods.

The intended outcome of the Broadband Infrastructure project is to close the digital divide by providing households and businesses access to broadband service. We plan to address the underserved households and businesses in addition to the unserved to move toward establishing a universal level of service for everyone.

The County will work with an independent program evaluator to achieve such outcomes for the Urgent Care Center project. For the SUD Perinatal program, we intend to increase outreach and treatment effort to the perinatal population. We will continue to collaborate with community medical providers and Placer County Public Health to identify women in need of these services. The overall goal is to provide women-specific services designed to meet their unique needs. We hope to increase community awareness of treatment options for this population of SUD clients.

Through the Residential Treatment and Recovery project we hope to decrease our average length of stay within residential treatment settings to 30 days or less (as expected by DHCS) through increasing available residential programs. Increasing support services within residential settings (through peer services) will also be strengthened to ensure effective transitions between levels of care. Increasing residential treatment capacity will increase access to care.

With the Expanded Family Crisis Mobile Team, unserved and underserved individuals and their families are strengthened and stabilized, which should reduce the need for formal Child Welfare cases and the resulting trauma in underserved communities. Similarly, with the Home Visiting project, there should be a reduced need for formal Child Welfare cases entering the system in underserved communities. And, as unserved and underserved individuals age out of many programs, the transitional age and former foster youth face a huge permanent supportive housing disparity. By enhancing services and providing additional units, this will help level the playing field for this population.

## **Use of Funds to Prioritize Equity**

Placer County's planned uses of SLFRF funds prioritize economic and racial equity as a goal, name targets intended to produce meaningful equity results at scale, and articulate the strategies to achieve those targets.

The Lincoln and Placer Ranch/Sunset Sewer projects will increase efficiency and lower costs for customers, prioritizing economic equity.

The Affordable Housing Infrastructure project will likewise promote economic equity by helping to provide safe and affordable housing to lower income populations.

As an outdoor recreation destination serving the residents of Placer County as well as the greater Sacramento and Reno metropolitan areas, the open space, parks, and trails of Placer County offer convenient, low/no cost public recreation opportunities for all demographic groups.

Access to key resources for job searching, interviewing, working from home, education from home, and connecting to many public services are dependent on a high-quality internet connection. By investing funding in the expansion and enhancement of broadband infrastructure, we ensure that communities that have been historically unserved or underserved will benefit from improved access to these critical resources in the future. In addition to targeting "middle mile" and "last mile" expansions of services, we will also wherever possible partner with local non-profit organizations and the Placer Health and Human Services Department to evaluate and engage broadband expansion projects that will directly benefit our communities that have been identified as areas of opportunity to increase economic or racial equity.

For the multiple public health and mental health projects to be undertaken by the Health and Human Services Department, equity and cultural competence are stressed. Access to services is non-discriminatory and is provided based on assessment and need.

## **Intended Outcomes to Promote Equity**

Placer County is still in the planning stage of these projects and therefore no SLFRF funds have been expended yet. Staff is working to complete the definition and scope of planned projects and programs. Placer County's use of SLFRF funds is intended to promote equitable outcomes and were designed with equity in mind. The intended efforts to promote equity will be able to be measured qualitatively and quantitatively over time.

The Lincoln and Placer Ranch/Sunset Sewer projects both increase the efficiencies per gallon of wastewater treated, which correspond to a lower cost of service and increasing affordability for all customers served.

The Parks and Open Space project also promotes equitable outcomes. Placer County is a recreation destination that serves the greater Sacramento and Reno metropolitan areas. Its parks and trails are open to all members of the public. Reservations for use of public recreation areas are open to anyone without discrimination and are only required for the management of rented space and to control times of overcrowding of facilities. At all other times, any member of the public is welcome to enjoy all public recreation areas without the need for reservation.

User surveys indicate over half of weekend and holiday users of regional recreation facilities in Placer County are from outside Placer County with many originating from underserved urban areas of Sacramento and Reno. Placer County offers large scale outdoor low/no cost recreation amenities within a 45-minute drive from Sacramento or Reno.

Reliable broadband access is a critical need in rural and urban communities where essential services, education, and access to employment resources are increasingly online. Our Broadband Infrastructure projects target unserved or underserved areas that have poor or no access to broadband internet with the primary goal being to improve areas that will have an immediate benefit. Through the expansion of broadband services and in partnership with a range of local internet service providers, geographic areas and neighborhoods that have historically had little or no access to reliable internet are primary candidates for new projects and broadband infrastructure installations that will directly benefit our communities. We will be using community survey assessments to baseline current levels of internet availability across geographic areas, which can also be mapped with GIS data from our most recent census to identify areas of economic or racial inequity in our region. Comparison surveys before and after infrastructure expansions will allow us to evaluate program success and confirm expanded and improved access in underserved areas.

Placer County is confronting numerous affordable and supportive housing challenges. Rising housing costs have been a key issue facing residents. The pandemic forced businesses to shut down and lay off workers, renters have fallen behind on rent resulting in many becoming at risk of homelessness. Additionally, due to consistent growth housing stock is extremely limited in both rentals and for-sale units. Funds are anticipated to support infrastructure improvements in areas of benefit for new affordable housing stock and where supportive services are underserved. Outcomes will be measured by the number of affordable and supportive housing units that are to be entitled and constructed as a result of the infrastructure improvement investment.

The multiple projects that will be undertaken by Placer County's Health and Human Services Department are also focused on promoting equitable outcomes.

The Youth Housing project will target the unserved and underserved populations. Once housing is made available, outcomes will be easily measured by the number of underserved being housed and services provided.

For the Urgent Care Center project, Expanded Family Crisis Mobile Team, and Home Visiting projects cultural competence will continue to be an area of focus, as follows:

- Cultural competence trainings, as during past years, will continue to be stressed with the goal of increasing capacity in this area.
- Service brochures (both County and those related to community providers) are available in English and Spanish.
- Both county and network providers will continue to collaborate with local advocacy groups to ensure a presence within underserved communities.
- A 24-hour phone line with statewide, toll-free access (1-888-886-5401) operated by Placer County that has linguistic capability available for all individuals.

- Culturally competent service delivery, as discussed in of our QM Work Plan and Provider Performance Measures. Adherence to CLAS standards will be monitored and stressed.
- Continuing monthly Cultural and Linguistic Competence Committee meetings to address items related to this program and participate in the committee meetings as appropriate.

For these projects, the County will work with our culturally specific, community-based organizations and community members to provide input on recruiting, hiring, and training staff as well as the most-effective ways to link to culturally appropriate supports, including utilization of our cultural brokers. Language alone can create barriers in emergency settings if there is no staff person present who can communicate with an individual who is in crisis. In the event a bilingual staff member is not available, interpretation services will be utilized. In those circumstances, protocols should be identified to test whether providing timely, direct follow-up calls from bilingual staff to ensure instructions were clearly understood help increase successful utilization.

The SUD Perinatal program services are available to all Placer County SUD clients. Admission is based upon clinical need and supported by a standardized assessment tool. The target population for these services are:

- Pregnant women
- Women with dependent children
- Women attempting to regain custody of their children
- Postpartum women and their children
- Women with substance exposed infants

Those who meet the Perinatal requirements are served in the following priority order:

- Pregnant IVDUs – These are pregnant females who use drugs by injection and indicate they have actively used in the previous 12 months including while incarcerated.
- Pregnant substance abusers – These are pregnant females who use substances and indicate they have actively used in the previous 12 months including while incarcerated.
- IVDUs – Other persons who use drugs by injection and indicate they have actively used in the previous 12 months including while incarcerated.
- All other eligible individuals.

Placer County uses Network Provider Performance Standards to measure and track program performance across its SUD services. These standards will also be used to measure success and outcomes within the perinatal program as well. Measures include timeliness (access to the programs), readmission rates, and access to outpatient treatment. We also adhere to Perinatal Practice Guidelines provide by the California Department of Healthcare Services.

Additionally, residential treatment and recovery programs are available to all Placer County SUD clients. Admission is based upon clinical need and supported by a standardized assessment tool. Homes serve a variety of clients, including re-entry clients, perinatal clients, and general SUD clients needing support.

Placer County uses Network Provider Performance Standards to measure and track program performance across its SUD services. These standards will also be used to measure success and outcomes within residential settings as well. Measures include timeliness (access to the programs), readmission rates, and access to outpatient treatment.

### **Geographic and Demographic Distribution of Funds**

The geographic distribution of funding spans the entire county. Certain projects, like sewer infrastructure, will serve a specific area, such as the Lincoln and Placer Ranch/Sunset Sewer projects in the southwest corner of the county, and the PCGC project in the North Auburn area. The specific locations for the Affordable Housing Infrastructure project have not been finalized yet but are likely to be in the North Auburn area along Highway 49 and the Bowman area along the I-80 corridor. These areas are being considered because they have vacant affordable housing opportunity sites, constructed residential and non-residential inventory that could be converted to affordable housing or supportive services and housing developments, and are supported by land use policies that encourage higher density residential infill development.

The Youth Housing, SB863 Mental Health Facility, and Urgent Care Center projects will have a specific physical location but will serve citizens of the entire county. The projects relating to the provision of mental health and substance use services will likewise serve citizens of the entire county. Though the specific locations are still being finalized, the Broadband Infrastructure project will include construction in multiple locations across the county.

The demographics of the beneficiaries of the projects range widely, and include racial minorities, transitional age youth, those with substance use disorders, members of the LGBTQ+ community, the mentally ill, and people across the entire socio-economic spectrum.

### **Community Engagement**

On July 21, 2021, the Placer County Board of Supervisors held a workshop to discuss priorities and potential uses of the SLFRF funds allotted to the County. The use of the funds was further discussed and finalized at the August 10, 2021 regular Board of Supervisors meeting. Notices of these meetings were published at the County administrative offices and online. The public was invited to attend in person, call in via telephone or zoom, or to submit written comments. Feedback was received from the public and community organizations and incorporated into the Board's decision on the highest and best use of the SLFRF funds.

As mentioned previously, Placer County has published a webpage located at <https://www.placer.ca.gov/7476/American-Rescue-Plan-Act> informing interested parties about the SLFRF funds allocated to the County and the Board-approved uses of the funds. It includes links to relevant websites and public meeting documents, as well as a dedicated email address for any questions or comments on these funds. This is also the location where this and future Recovery Plan and Performance Reports will be posted.

Communication with stakeholders will continue as projects become more clearly defined and scoped, via the broad County media platform including web content, social media, press releases, and signage where appropriate.

Community engagement has already occurred for some of the individual projects as well. As part of the PCGC Master Plan, the PCGC Infrastructure project, as well as the SB863 Mental Health Facility project, performed community engagement which included numerous public meetings, many press releases, and social media postings that allowed for public notification as to the projects' scope and importance and allow for opportunities for public comment. Community outreach and engagement for the Affordable Housing Infrastructure project is anticipated following site selection and improvement needs identified.

Regarding the Parks and Open Space project, Placer County has recently produced a draft Park and Trail Master Plan. The 4-year planning process included over 50 public meetings and focus group workshops with public health professionals. The identified project set is consistent with the recommendations of the draft Park and Trail Master Plan.

For the Broadband Infrastructure project, Placer County requested citizen feedback regarding their service provider's performance and satisfaction through a broadband community survey in November 2020 and plans to distribute surveys beginning in the fall of 2021 to elicit feedback from additional citizens. The surveys will be used to create a baseline of current service levels across the county.

Public engagement has been performed for the Urgent Care Center project as well. During the FY 2020-2023 Mental Health Services Act (MHSA) Three-Year Plan community planning process, Placer County's MHSA stakeholder advisory group, the Campaign for Community Wellness (CCW), identified further development of our crisis services as a priority need for Placer County.

CCW includes individuals and organizations giving specific voice to families, consumers, Latinos, Native Americans, LGBTQ+, children, youth, transitional age youth, adults, and older adults. It also includes representatives in education, health care, housing, law enforcement and substance use services.

For the SUD Perinatal program, we have already contacted community providers referring perinatal clients to Placer County for services. They are aware of our plans and will continue to collaborate on service provision.

For the Residential Treatment and Recovery project, we have contacted community providers who currently provide these services. They are interested in expanding and will continue to work with Placer County.

Regarding the expanded Family Crisis Mobile Team, Placer County's System of Care (SOC) is committed to a culture of integration that extends to individuals who are in crisis. The SOC co-locates representatives from several disciplines so that they can work as a seamless team. These focused disciplines include behavioral health and child welfare, juvenile probation, public health nursing, and educational representatives from the Office of Education. Additionally, these County employees work closely with community-based service providers such as CalVoices, Youth Empowerment Support Program, KidsFirst and Lighthouse family resource centers, Sierra Mental Wellness Group, Latino Leadership Council, Sierra Native Alliance, and others.

We have a countywide Memorandum of Understanding (MOU) with law enforcement agencies, local hospitals, probation, jails, jail medical providers, and community partners such as those mentioned above. The countywide team meets, at minimum, on a quarterly basis to review the effectiveness of crisis services, and to address any potential gaps and/or innovations. This process has occurred for many years and, at times, has included a review of the roles and



responsibilities of each entity based on the long-standing MOU. The functionality and effectiveness of the mobile crisis teams will continue to be a discussion item during these meetings so that collective wisdom can be applied to improve processes and outcomes.

For the Home Visiting project, the County will work with our culturally specific, community-based organizations and community members to provide input on recruiting, hiring, and training staff as well as the most-effective ways to link to culturally appropriate supports, including utilization of our cultural brokers.

### Labor Practices

Placer County follows all applicable laws and regulations related to its procurement practices and public works construction including the provisions of the public contract code such as prevailing wage implementation. Preference is given to local candidates, contractors, and vendors when possible and practicable.

### Use of Evidence

SLFRF funds will be used for evidence-based interventions for some of the projects Placer County plans to undertake, including the Urgent Care Center and the and the Expanded Family Crisis Mobile Team. More information on this is provided in the project inventory section.

### Table of Expenses by Expenditure Category

No SLFRF funds have been expended as of July 30, 2021.

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
1	Expenditure Category: Public Health		
1.1	COVID-19 Vaccination	\$0	\$0
1.2	COVID-19 Testing	\$0	\$0
1.3	COVID-19 Contact Tracing	\$0	\$0
1.4	Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, etc.)	\$0	\$0
1.5	Personal Protective Equipment	\$0	\$0
1.6	Medical Expenses (including Alternative Care Facilities)	\$0	\$0
1.7	Capital Investments or Physical Plant Changes to Public Facilities that respond to the COVID-19 public health emergency	\$0	\$0
1.8	Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	\$0	\$0

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
1.9	Payroll Costs for Public Health, Safety, and Other Public Sector Staff Responding to COVID-19	\$0	\$0
1.10	Mental Health Services	\$0	\$0
1.11	Substance Use Services	\$0	\$0
1.12	Other Public Health Services	\$0	\$0
2	Expenditure Category: Negative Economic Impacts		
2.1	Household Assistance: Food Programs	\$0	\$0
2.2	Household Assistance: Rent, Mortgage, and Utility Aid	\$0	\$0
2.3	Household Assistance: Cash Transfers	\$0	\$0
2.4	Household Assistance: Internet Access Programs	\$0	\$0
2.5	Household Assistance: Eviction Prevention	\$0	\$0
2.6	Unemployment Benefits or Cash Assistance to Unemployed Workers	\$0	\$0
2.7	Job Training Assistance (e.g., Sectoral job-training, Subsidized Employment, Employment Supports or Incentives)	\$0	\$0
2.8	Contributions to UI Trust Funds*	\$0	\$0
2.9	Small Business Economic Assistance (General)	\$0	\$0
2.10	Aid to nonprofit organizations	\$0	\$0
2.11	Aid to Tourism, Travel, or Hospitality	\$0	\$0
2.12	Aid to Other Impacted Industries	\$0	\$0
2.13	Other Economic Support	\$0	\$0
2.14	Rehiring Public Sector Staff	\$0	\$0
3	Expenditure Category: Services to Disproportionately Impacted Communities		
3.1	Education Assistance: Early Learning	\$0	\$0
3.2	Education Assistance: Aid to High-Poverty Districts	\$0	\$0
3.3	Education Assistance: Academic Services	\$0	\$0
3.4	Education Assistance: Social, Emotional, and Mental Health Services	\$0	\$0
3.5	Education Assistance: Other	\$0	\$0
3.6	Healthy Childhood Environments: Child Care	\$0	\$0
3.7	Healthy Childhood Environments: Home Visiting	\$0	\$0
3.8	Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System	\$0	\$0
3.9.	Healthy Childhood Environments: Other	\$0	\$0
3.10	Housing Support: Affordable Housing	\$0	\$0

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
3.11	Housing Support: Services for Unhoused persons	\$0	\$0
3.12	Housing Support: Other Housing Assistance	\$0	\$0
3.13	Social Determinants of Health: Other	\$0	\$0
3.14	Social Determinants of Health: Community Health Workers or Benefits Navigators	\$0	\$0
3.15	Social Determinants of Health: Lead Remediation	\$0	\$0
3.16	Social Determinants of Health: Community Violence Interventions	\$0	\$0
4	Expenditure Category: Premium Pay		
4.1	Public Sector Employees	\$0	\$0
4.2	Private Sector: Grants to other employers	\$0	\$0
5	Expenditure Category: Infrastructure		
5.1	Clean Water: Centralized wastewater treatment	\$0	\$0
5.2	Clean Water: Centralized wastewater collection and conveyance	\$0	\$0
5.3	Clean Water: Decentralized wastewater	\$0	\$0
5.4	Clean Water: Combined sewer overflows	\$0	\$0
5.5	Clean Water: Other sewer infrastructure	\$0	\$0
5.6	Clean Water: Stormwater	\$0	\$0
5.7	Clean Water: Energy conservation	\$0	\$0
5.8	Clean Water: Water conservation	\$0	\$0
5.9	Clean Water: Nonpoint source	\$0	\$0
5.10	Drinking water: Treatment	\$0	\$0
5.11	Drinking water: Transmission & distribution	\$0	\$0
5.12	Drinking water: Transmission & distribution: lead remediation	\$0	\$0
5.13	Drinking water: Source	\$0	\$0
5.14	Drinking water: Storage	\$0	\$0
5.15	Drinking water: Other water infrastructure	\$0	\$0
5.16	Broadband: "Last Mile" projects	\$0	\$0
5.17	Broadband: Other projects	\$0	\$0
6	Expenditure Category: Revenue Replacement		
6.1	Provision of Government Services	\$0	\$0
7	Administrative and Other		
7.1	Administrative Expenses	\$0	\$0
7.2	Evaluation and data analysis	\$0	\$0
7.3	Transfers to Other Units of Government	\$0	\$0
7.4	Transfers to Nonentitlement Units (States and Territories only)	\$0	\$0

## Project Inventory

### **Project 100-01: Lincoln Sewer**

Funding amount: \$3,000,000

Project Expenditure Category: 5.1 Clean Water: Centralized Wastewater Treatment

#### *Project overview*

The proposed infrastructure project aims to replace existing Lincoln regional wastewater treatment facility brush aerators with more efficient aerators. The estimated time for completion is two months and the project could begin as soon as funding and construction plans are finalized. The intended outcome of the proposed sewer project is to restore capacity, reduce energy consumption, and provide a more reliable and efficient wastewater treatment system.

The proposed sewer infrastructure project would reduce the energy demand per gallon of wastewater treated, contributing to addressing climate change.

### **Project 100-02: Placer Ranch/Sunset Sewer**

Funding amount: \$28,000,000

Project Expenditure Category: 5.2 Clean Water: Centralized Wastewater Collection and Conveyance

#### *Project overview*

The sewer infrastructure project proposes to design and construct a backbone sewer system to serve Placer Ranch and Sunset areas to the point of connection at existing South Placer Wastewater Authority (SPWA) trunk sewer.

A preliminary design for the sewer infrastructure has been prepared to serve approximately 28,000 equivalent dwelling units throughout the Placer Ranch and Sunset areas including housing (single family, multifamily, workforce and low income), job producing commercial and industrial sites, and a university. Final design is estimated at one year and construction is estimated at two years, which could begin as soon as the final design is completed.

The intended outcome of the project is to build sewer backbone infrastructure from the northeastern portion of Sunset area near the intersection of Athens Avenue and Industrial Boulevard, south through the Sunset and Placer Ranch areas, to the point of connection on the existing SPWA trunk sewer allowing for development of the uses discussed above.

The Placer Ranch and Sunset Area specific plans and other information can be viewed at <https://www.placer.ca.gov/3307/Sunset-Area-Plan-Placer-Ranch-Specific-P>.

The County and its Cities have endeavored to regionalize sewer treatment at larger wastewater treatment facilities to reduce the energy demand per gallon of wastewater treated through economies of scale, which contributes to addressing climate change.

**Project 100-03: PCGC Infrastructure**

Funding amount: \$8,000,000

Project Expenditure Category: 5.2 Clean Water: Centralized Wastewater Collection and Conveyance

*Project overview*

With the recently approved Placer County Government Center (PCGC) Master Plan for the County's 200-acre government center in North Auburn, California, the PCGC Infrastructure project is intended to provide campus-wide utilities in support of planned public and private development as outlined in the master plan. The new infrastructure would upgrade sewer throughout the campus. This work will establish the framework for needed housing, mixed-use commercial, community/recreation and governmental service development. Environmental review has been completed as a part of the PCGC Master Plan. This project is considered "shovel ready."

Main Project Activities:

- Civil engineering consulting
- Coordination with a multitude of jurisdictional agencies and regional stakeholders
- Coordination with Griffin/Swinerton, County's developer for private development areas of the PCGC
- Prepare Plans and Specifications for review and permitting
- Competitive Bidding of Approved Plans and Specifications
- Negotiate Contracts and obtain Board of Supervisors Approval for Construction
- Construction of infrastructure with management and oversight by Placer County

Approximate Timeline:

- Obtain Permits: June 2021 – early January 2022
- Project Bid: Early January 2022 – early February 2022
- Board of Supervisors Approve Construction Contract: Late February/early March 2022
- Construction: Mid/late March 2022 – July 2022

Primary Delivery Mechanism:

The project will utilize the Design-Bid-Build method of delivery.

Intended Outcomes:

To modernize the PCGC's failing and problematic WWII-era infrastructure systems and provide the long-term development framework for the creation of a vibrant town center and destination for the North Auburn community, much needed affordable/workforce housing facilities, mixed-use commercial that acts as an economic engine and job center, a community/recreation hub for a wide range of ages, and consolidation of County services to a single location to better serve the residents of Placer County.

Information on the PCGC Master Plan can be found at <https://www.placer.ca.gov/2814/Placer-County-Government-Center-Master-P>.

General PCGC News and information can be found at <https://www.placer.ca.gov/7203/PCGC-News>.

The infrastructure will contribute to the eventual development of housing and commercial uses that bringing new jobs in an existing built-up area in need of affordable housing, potentially reducing commutes and vehicle usage (carbon reduction) for those that work in the immediate area.

**Project 200-01: SB863 Mental Health Facility**

Funding amount: \$5,000,000

Project Expenditure Category: 1.7 Capital Investments or Physical Plant Changes to Public Facilities that respond to the COVID-19 Public Health Emergency

**Project overview**

The SB863 Mental Health Facility project is a 13,238 square-foot single story with a tier level, standalone adult correctional project with a focus on mental health. It will be on County-owned land adjacent to the existing Placer County Adult Correctional Facility (SPACF) in the City of Roseville. The new building will provide housing, programming, and treatment space. It will include 45 beds, in three 15-bed pods with dayrooms; recreation yards; central officer custody station; multipurpose, counseling/interview, and exam rooms; and miscellaneous support spaces.

The Mental Health Facility will be constructed using the Design-Build (D-B) delivery system. The approximate release date of the RFP is scheduled for September 27, 2021. There are three D-B Teams that have been selected to move on to the second phase of the RFP. With a projected Notice to Proceed date of February 2022, and construction completion date of November 2023.

**Use of Evidence**

These funds are not being used to fund an evidence-based intervention.

**Project 400-01: Parks and Open Space**

Funding amount: \$1,470,739

Project Expenditure Category: 3.13 Social Determinants of Health: Other

**Project overview**

The project set identified by the Parks and Open Space Department includes major rehabilitation, infrastructure retrofit, and public safety apparatus in Placer County public

recreation areas that have received elevated outdoor public use since the beginning of the COVID response.

The Placer County Park and Trail Master Plan can be viewed at <https://placerparksplan.com/> and the Parks and Open Space departmental website can be viewed at <https://www.placer.ca.gov/Parks>.

### Use of Evidence

These funds are not being used to fund an evidence-based intervention.

### **Project 300-01: Broadband Infrastructure**

**Funding amount:** \$10,000,000

**Project Expenditure Category:** 5.17 Broadband: Other Projects

### Project overview

The focus of the Countywide Broadband Infrastructure project is to invest in building out broadband infrastructure into the underserved and unserved areas of Placer County in support of economic development, public safety, remote learning, telehealth services, and overall community prosperity and equity through digital inclusion. Large portions of Placer County lack sufficient broadband access to carry out daily work activities, leisure activities or essential tasks over the internet. Placer County will work with service providers in conjunction with Sierra Business Council to identify the underserved and unserved areas and develop projects to extend broadband access to the homes and businesses within those regions.

Placer County issued a request for proposals to solicit projects from internet service providers in July 2021. We anticipate projects to commence in October 2021 and all project work to be completed by December 2026.

Placer County's Information Technology 2021 Strategic Plan can be viewed at <https://www.placer.ca.gov/DocumentCenter/View/2163/Information-Technology-Strategic-Plan-PDF>.

This project will provide fast, reliable broadband and therefore enable teleworking and virtual learning where it was not possible before. This could result in a decrease in vehicle miles travelled, reducing vehicle emissions, and help address climate change.

### **Project 100-04: Affordable Housing Infrastructure**

**Funding amount:** \$8,000,000

**Project Expenditure Category:** 5.2 Clean Water: Centralized Wastewater Collection and Conveyance

### Project overview

Funding would be used for infrastructure improvements necessary to facilitate the development of affordable residential and supportive housing service projects. The targeted area of the funding for infrastructure improvements is within the North Auburn area along Hwy 49 and the Bowman area along the I-80 corridor. These areas were selected because they have vacant affordable housing opportunity sites, constructed residential and non-residential inventory that could be converted to affordable housing or supportive services and housing developments, and are supported by land use policies that encourage higher density residential infill development. An initial list of parcels identified are under review and include:

- Parcels identified as Housing Opportunity Sites inventory as part of the Housing Strategy and Development Plan; and
- Vacant and underutilized parcels zoned Commercial that allow for mixed use within the Highway 49 corridor; and
- Parcels identified as a Federal Enterprise Zone located behind Sutter Auburn Faith Hospital.

The estimated timeline to complete the parcel review and due diligence on the selected parcels is Spring 2022. Infrastructure improvements required to support development of affordable housing or supportive services and housing on sites would be completed by Fall 2022. Improvements would be incorporated into the existing County Capital Improvement Programs and would be executed by the Placer County Department of Public Works and Facilities Department. Funds are anticipated to be expended by December 31, 2026.

Consistent with the Sacramento Regional Council of Government (SACOG) Green Means Go Program, this project is directed at lowering greenhouse gas emissions through support of infill and compact development near existing supportive services, increasing housing and transportation options, and promoting shorter, fewer, and cleaner vehicle trips.

### **Project 200-02: Ongoing Public Health Response**

Funding amount: \$247,159

Project Expenditure Category: 1.8 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)

### Project overview

Funding will be used for unexpected expenses related to the COVID-19 pandemic, and may include purchases of personal protective equipment, utilization of temporary staffing, public outreach, etc.



### Use of Evidence

These funds are not being used to fund an evidence-based intervention, but rather to continue to provide pandemic response services as the pandemic continues to affect our residents.

The Health and Human Services Department's Public Health Division's website is located at <https://www.placer.ca.gov/2863/Public-Health>.

### **Project 200-03: Urgent Care Center**

Funding amount: \$6,867,841

Project Expenditure Category: 1.10 Mental Health Services

### Project overview

The proposed Project would add a 6-bed 24/7 Mental Health Adult Crisis Respite Center (Urgent Care Center) embedded within our existing array of services at the Cirby Hills campus. It would be considered an intermediate level of support for those experiencing a mental health crisis that is more severe than what a standard "drop-in center" could provide but does not require an emergency room or inpatient psychiatric hospitalization setting. Residential crisis stabilization programs such as this offer short-term "sub-acute" care for individuals who need inpatient stay, at lower costs and without the overhead of hospital-based acute care.

The goal of the Urgent Care Center is to create a local respite service that offers a safe, supportive, home-like environment for community members to utilize when experiencing a behavioral health crisis. It is an alternative that is less costly and less intrusive than a hospital setting and more easily designed to connect individuals immediately to needed supports and ultimately reduce recidivism.

Creating a new behavioral health receiving center where law enforcement can drop off and individuals/families can self-refer will be a culture shift and an innovative practice for Placer County. Placer will shift from being overly dependent on emergency rooms and having law enforcement present for all crisis interactions, to having an environment that is solely focused on the behavioral health needs of the individual. This shift is extremely innovative for Placer County. Services will be provided by peer and licensed behavioral health teams specifically trained in crisis intervention, de-escalation, and engagement tools. The staff will be well trained in linkage to post crisis care and be invested in ensuring treatment plans are client centered and individualized.

Services will include:

- Case management/linkage to services
- Crisis management
- Individual and group therapy
- Peer-to-peer support/peer services
- Linkage to cultural supports and services, including cultural brokers

- Development or review of a Wellness, Recovery, Action, Plan (WRAP plan)
- Medication review/consultation with RN (during daytime hours)
- Psychiatric consult (as needed)

Anticipated start date is March 1, 2022

Use of Evidence

The goal of the Urgent Care Center is to create a local respite service that offers a safe, supportive, home-like environment for community members to utilize when experiencing a behavioral health crisis. SLFRF funds will be used to seek out evidenced-based interventions such as trauma-informed care, to best serve guests admitted into the program. Trauma-informed care offers the opportunity to engage more fully in their health care, develop a trusting relationship with their provider, and improve long-term health outcomes.

Trauma-informed care seeks to:

- Realize the widespread impact of trauma and understand paths for recovery
- Recognize the signs and symptoms of trauma in patients, families, and staff
- Integrate knowledge about trauma into policies, procedures, and practices
- Actively avoid re-traumatization

Total project cost of \$6,867,841 is allocated toward evidence-based intervention.

**Project 200-04: SUD Perinatal**

Funding amount: \$1,005,000

Project Expenditure Category: 1.11 Substance Use Services

Project overview

Placer County’s perinatal services team provides women-specific support services. The goal is to increase access to treatment, provide outreach to underserved clients, and to improve treatment outcomes for pregnant and postpartum women. Services include case management, SUD and mental health (MH) assessment, educational and vocational services, TB and HIV screening and services, parenting skill-building, and SUD treatment linkage. Substance abuse education will also be provided and will focus on the impacts of alcohol and/or illicit drug use during pregnancy and while breastfeeding. The perinatal team works closely with many community partners to ensure prompt access to both primary and pediatric care when needed. The needs of dependent children are also prioritized. When treatment services for children are deemed medically necessary, this team will assist with these linkages. Perinatal residential treatment, outpatient counseling (both SUD and MH), medication assisted treatment, and transitional housing are all treatment interventions available to Perinatal clients.

The COVID pandemic required residential SUD providers to create increased distance between their residents which then reduced capacity. In addition, isolation due to COVID-exasperated addiction issues within the community drove up the requests for

services by over 50%. The wait time to enter treatment was already over the guidelines set forth by the state prior to COVID but have nearly doubled since the beginning of the pandemic. COVID has also impacted the workforce within these facilities, decreasing access to quality care.

SLFRF funds will allow us to expand our current staffing model. Currently we employ one part-time social worker to perform outreach and attend to the service needs of this population. Through these funds we plan to employ one full-time social worker (County classification; CSP I/II) as well as one part-time medical professional (LVN) to expand and diversify service delivery.

The website for the Health and Human Services perinatal website is located at <https://www.placer.ca.gov/2195/Perinatal-Substance-Use-Services>.

### Use of Evidence

These funds are not being used to fund an evidence-based intervention, but rather services. Services are determined appropriate for participants through the use of a standardized assessment tool and meeting the perinatal treatment definition.

### **Project 200-05: Residential Treatment and Recovery**

Funding amount: \$1,000,000

Project Expenditure Category: 1.7 Capital Investments or Physical Plant Changes to Public Facilities that respond to the COVID-19 Public Health Emergency

### Project overview

We plan to assist current providers with opening additional recovery residence and residential treatment programs. This would be accomplished by purchasing existing buildings, providing financial support to construct infrastructure for new buildings, and/or providing financial assistance to providers for leasing costs for additional locations. Ultimately, we hope to expand services with our existing or new contractors to open at least two programs within Placer County since all available Recovery Residence programs reside in neighboring counties. However, should suitable options not be available within Placer County we will seek a location near our county borders.

### Use of Evidence

These funds are not being used to fund an evidence-based intervention, but rather the purchase/construction of buildings, and/or services. Services are determined appropriate for participants through the use of a standardized assessment tool.

### **Project 200-06: Expanded Family Mobile Crisis Team**

Funding amount: \$1,200,000

Project Expenditure Category: 1.10 Mental Health Services

### Project overview

Enhance behavioral and mental health needs and mitigate increases in economic hardship, material insecurity, and parental stress and behavioral health challenges in families with children. To accomplish this task, we intend to expand Family Mobile Crisis to a larger area of Placer County through the addition of another mobile response team.

Services and delivery mechanisms include:

- Case management/linkage to services
- Crisis management
- Peer-to-peer support/ peer services
- Linkage to cultural supports and services, including cultural brokers
- Development or review of a Wellness, Recovery, Action, Plan (WRAP plan)
- Medication review/consultation with RN (during daytime hours)
- Psychiatric consult (as needed)

Intended Outcomes:

1. Decrease emergency room visits by:
  - a. Improving mobile crisis response times
  - b. Prioritizing outreach to youth/young adults who are repeat visitors
  - c. Expanding referral sources beyond law enforcement and crisis line
  - d. Increasing the ratio of in-home safety plans written versus emergency room visits and psychiatric hospitalizations
2. Decrease the number of family stress and strain-related calls that become:
  - a. Law-enforcement-involved calls
  - b. Child Welfare investigations
  - c. Inpatient hospitalizations
3. Improve a child/youth and family crisis experience by:
  - a. Providing supportive services in non-institutionalized settings to children, adults, and families in crisis
  - b. Reducing the time that children, adults, and families in crisis interact with law enforcement personnel
  - c. Providing Family/Parent advocates to support and educate family and support people during the crisis
  - d. Reaching out to the communities in the southern and mid-county areas so that crisis services can be provided before they necessitate law enforcement involvement

This project will deliver expanded services by hiring additional FTE's and/or utilizing contractors depending on what is deemed to be the most efficient model.

Information the Placer County's mobile crisis teams can be found at <https://www.placer.ca.gov/5982/County-Mental-Health-Triage-Services>.

## Use of Evidence

The goals of the project are to:

- Improve the client and family experience by increasing crisis responses in the community and decreasing those in institutional settings
- Work with local police departments without being tied to them for referrals (which has limited the number of families being served thus far)
- Expand responses to the entire southern county geographic area
- Make all adults and children between the ages of 0 and 25 in the southern and mid-county areas a priority call

SLFRF funds will be used to seek out evidenced-based interventions such as trauma-informed care, to best serve guests admitted into the program.

Trauma-informed care offers the opportunity to engage more fully in their health care, develop a trusting relationship with their provider, and improve long-term health outcomes.

Trauma-informed care seeks to:

- Realize the widespread impact of trauma and understand paths for recovery
- Recognize the signs and symptoms of trauma in patients, families, and staff
- Integrate knowledge about trauma into policies, procedures, and practices
- Actively avoid re-traumatization

The total project cost of \$1,200,000 is allocated to evidence-based interventions.

### **Project 200-07: Home Visiting**

Funding amount: \$1,980,000

Project Expenditure Category: 3.7 Healthy Childhood Environments - Home Visiting

#### Project overview

This project is intended to address disparities in public health outcomes, serve populations disproportionately impacted by the COVID-19 public health emergency, and address childhood health or welfare. This includes childcare; home visits by health professionals, parent educators, and social service professionals; and services for child welfare involved families and youth. HHS will do this by expanding services with our contactors over the next three years.

Intended outcomes:

- Decrease number of youths entering the Child Welfare System
- Reduce neglect and abuse
- Provide more services in the community
- Provide parenting and family support to youths and families

These services would be provided through community providers who already contract with HHS. The timeline is based on their ability to hire additional staff and scale up.

### Use of Evidence

These funds are not being used to fund an evidence-based intervention, but rather services. Services are determined appropriate for participants through the use of an assessment.

### **Project 200-08: Youth Housing**

Funding amount: \$1,050,000

Project Expenditure Category: 2.10 Aid to Nonprofit Organizations

### Project overview

This project would provide funding to Taylor's House or a similar provider. Taylor's House is for former or current foster youth and is a non-profit which we do not contract with, but they provide some level of services through their non-profit dollars. This funding would enhance services, including some supportive services through December 31, 2024.

Intended Outcomes:

- Housing for unserved and underserved transitional age and former foster youths
- Reduce the disparity former foster and transitional age youth face in housing and permanent supportive housing
- Foster youth have poor outcomes for completing school, going to college, and finding housing and the Taylor's House concept supports these youth to better outcomes in early adulthood
- Keeping the unserved and underserved out of homeless shelters

The website for the Taylor House is located at <http://www.thetaylorhouse.org/>.

### Use of Evidence

These funds are not being used to fund an evidence-based intervention, but rather to provide funding for services and housing options for the identified population.

### **Project 500-01: Revenue Replacement**

Funding amount: \$550,000

Project Expenditure Category: 6.1 Provision of Government Services

### Project overview

Using the revenue replacement calculation provided by the Department of the Treasury, Placer County calculates its revenue loss to be approximately \$12.3 million. This calculation requires the use of general revenue as of the twelve months ended December 31, 2020. Placer County's fiscal year runs from July 1 to June 30, and using the calendar year in the calculation instead of the fiscal year has caused the revenue loss to be inflated due to inconsistent timing in revenue receipts. Calculating revenue

loss using the fiscal year instead produces a revenue loss of approximately \$589k, which staff feels is more realistic. Because of this, the County has chosen to allot the lower amount, rounded down to \$550k, for the revenue replacement category.

The specific use of these funds is still under review but will likely be used to meet critical countywide needs, such as fire prevention efforts. The funds may also be used to balance the budgets of departments and divisions that are affected the most by a loss of revenue or other COVID-related impacts, to enable their continued provision of government services.

## **Performance Report**

For the Lincoln Sewer project, the metric for assessing the proposed sewer infrastructure project is reduced energy use as well as restored treatment capacity of the regional sewer treatment system. The project will save approximately \$200,000 per year in power costs and restore 4.2 MGD of aeration capacity.

The success measurement for the proposed Placer Ranch/Sunset Sewer project is a fully functioning backbone sewer system that provides for development of the housing, job growth, and educational opportunities within the Placer Ranch and Sunset areas.

The PCGC Infrastructure project supports a 20-year Master Plan by designing and constructing new critical underground infrastructure systems. Key performance indicators include timely approval of plans and specifications for issuance of construction permit to allow development opportunities for housing and commercial land uses.

Key performance indicators for the SB863 Mental Health Facility project include the number of patients treated

The success measure for the Parks and Open Space project is to offer safe, operational, well maintained recreational spaces that support activities for all demographic groups to promote physical and mental health, fitness, and socially distanced interaction. Recreational facilities are measured by industry safety standards.

For the Broadband Infrastructure project, we will be using community survey assessments and working with internet service providers to baseline current levels of internet availability across geographic areas. Comparison surveys before and after infrastructure expansions will allow us to evaluate program success and confirm expanded and improved access in underserved areas. Specific key performance indicators include upload and download speeds, miles of fiber installed, cost per mile, cost per passing, and the number of households and businesses provided new or increased access to broadband.

The key performance indicator for the Affordable Housing Infrastructure project will be the complete infrastructure improvements necessary to support planned affordable and supportive housing units or facilities on identified opportunity sites.

For the Urgent Care Center project, Placer County will work with an outside evaluator and internal system analysts to identify the key qualitative and quantitative data to collect and measure, as well as the most effective way to capture the data through our systems (such as Avatar). Measurements will likely include:

- Demographics and number of people served. What proportion of people experiencing a behavioral health crisis are allowed to use and access the Center? Are there identified access barriers?
- Change in severity/intensity of psychological symptoms between admittance to discharge (pre- and post-test client measurable questionnaire)
- Percentage of admissions requiring higher level of care upon discharge versus those who stabilized to home
- Percentage of those successfully connected to follow-up care, behavioral health services, including those in the Cirby Hills Campus, and other community supports and alternatively, no-show rates for follow-up appointments post discharge. How long do clients engage in service, who becomes disengaged, and why? How does the campus influence these questions?
- Referral tracking: Referrals received by whom (i.e., law enforcement, Sutter Hospital, family member) and from where (geographic area/location such as Roseville, Rocklin, Lincoln, etc.)
- Recidivism rates over time
- Impact on local emergency room departments: change in wait times, percentage of those referred vs accepted
- Qualitative client satisfaction surveys: How satisfied are clients and families with the care and support they receive?
- Qualitative feedback (quarterly meetings etc.) from stakeholders including but not limited to community members, peers/family members, Consumer Council, community-based organizations, Sutter Hospital, law enforcement, and program staff.

For the SUD Perinatal project, we intend to increase outreach and treatment effort to the perinatal population. We will continue to collaborate with community medical providers and Placer County public health to identify women in need of these services. The overall goal is to provide women-specific service designed to meet their unique needs. We hope to increase community awareness and treatment options for this population of SUD clients. Key performance indicators include the demographics and number of people treated over a baseline amount, recidivism rates over time, and qualitative client satisfaction surveys.

Key performance indicators for the Residential Treatment and Recovery program include the demographics and number of customers served, recidivism rates over times, and qualitative client satisfaction surveys.

The project goals of the expanded Family Mobile Crisis Team are to respond not only to youth crisis but assist with family stress and strain. Calls for mobile crisis have increased in the pandemic year compared to year prior, 5150 evaluations have increased, and inpatient hospitalizations for youth are all up. Depression, anxiety, and youth suicide attempts are all topics of local and national conversations, due to the loss of socialization, delay of youth sports, lack of in-person schooling, lack of after school activities, etc. due to the pandemic. Family stressors including loss of employment, loss of income, loss of housing, parental mental health issues, increases substance use issues, and domestic violence all lead to immense family stress and strain due to the pandemic. Key performance indicators include the demographics and number of customers served, recidivism rates over times, and qualitative client satisfaction surveys.



A key performance indicator of the Home Visiting project is the increase in the number of families served by home visiting above the baseline amount, amount of child welfare supports, including use of culturally supported providers to reach those populations impacted by the pandemic in a disparate manner, and child welfare relative stabilization.

The key performance indicators for the Youth Housing project include:

- Housing for unserved and underserved transitional age and former foster youths
- Reduce the disparity former foster and transitional age youth face in housing and permanent supportive housing
- Foster youth have poor outcomes for completing school, going to college, and finding housing and that the Taylor's House concept supports these youth to better outcomes in early adulthood.
- Keeping the unserved and underserved out of homeless shelters.