



CITY OF RIVERSIDE

RECOVERY PLAN

STATE AND LOCAL
FISCAL RECOVERY FUNDS



2024

City of Riverside
Recovery Plan

**State and Local Fiscal Recovery
Funds**
2024 Report

City of Riverside
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GENERAL OVERVIEW

Executive Summary



The City of Riverside (City) continues with its response to the impacts the COVID-19 pandemic has had on our community by designing and implementing a variety of programs ranging from public health and community support to investment in our community infrastructure. Projects range from

near completion to the final design phase. The projects and programs have been well received by the community and many have benefitted from these services. The funding provided by the American Rescue Plan Act (ARPA) is addressing many of the negative impacts the pandemic had on our community and allowing for a successful recovery. The City continues to use the adopted *Riverside Road to Recovery* and the *Envision Riverside 2025 Strategic Plan*, to not only recover successfully from the impacts of the pandemic but also look toward the future of our community and remain resilient. The two plans have a clear roadmap for the next few years to achieve an equitable and sustainable recovery.

Riverside Road to Recovery

In May 2020, the City Council approved the Riverside Road to Recovery (Recovery Framework). The City developed the framework to drive recovery in Riverside shortly after the pandemic started. The framework is divided into three phases *Response*, *Recovery*, and *Thrive*. Within each phase, key categories with broad objectives and supporting actions support the overall goals. The Recovery Framework has guided how State and Local Fiscal Recovery Funds (SLFRF) are used.

The Recovery Framework is intended to:

1. Provide a sustainable and resilient post-crisis recovery framework for Riverside's residents, businesses, workforce, and other agencies that remain fluid to changing response activities and regulatory guidelines.
2. Identify ways to combat the pandemic in a meaningful way and identify responses and recovery strategies that are appropriate to the risks and can be sustained over necessary periods.
3. Employ the tools necessary to keep virus transmissions as low as possible while restarting the economy.
4. Identify measures of effective health protection with gradual relaxation of restrictions in the social and economic environment.
5. Establish a strategy to guide the nimble development of implementable actions through a phased approach during the economic recovery.

Areas of Focus:

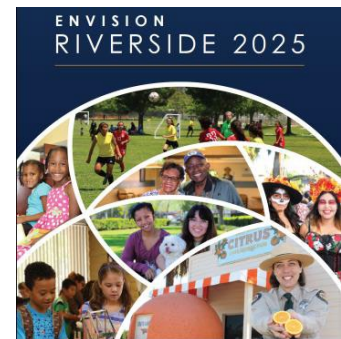
This framework is broken down into five key areas: Economy, Community, Environment – Natural and Built, Internal Organizational Response, and Communication. Under each Area of Focus, there are identified objectives with corresponding action items and

anticipated benefits. These are used to guide the development of implementation items, identify responsible City departments, key partners, and community stakeholders, and establish any necessary timelines and budgets.

The Recovery Framework is intended to be a fluid framework and is meant to be flexible in response to evolving changes of the pandemic and the availability of resources. The Recovery Framework also considers strategies to mitigate impacts to community members and suggests other strategies to ensure the recovery process is safe, equitable, and inclusive. The development of this Recovery Framework has better positioned the city to develop an equitable and inclusive plan for the American Rescue Plan Act funds.

Envision Riverside 2025 Strategic Plan

On October 20, 2020, the City Council approved the Envision Riverside 2025 Strategic Plan identifying six strategic priorities. Cross-cutting threads are incorporated throughout all areas of the Envision Riverside 2025 Strategic Plan that is reflected in all our outcomes. Implementation of all Strategic Priorities should be reflected in all our outcomes and include: Community Trust, Equity, Fiscal Responsibility, Innovation, and Sustainability and Resiliency. These cross-cutting threads will be implemented in designing and implementing projects and programs with the funds received.



Cross-Cutting Thread	Description	Applicable Evaluation for ARPA
Community Trust	Riverside is transparent and makes decisions based on sound policy, inclusive community engagement, involvement of City Boards & Commissions, and timely and reliable information. Activities and actions by the City serve the public interest, benefit the City's diverse populations, and result in greater public good.	Implementation of engagement of constitutions and communities in developing plans for the use of funds to catalyze broader economic recovery and rebuilding.
Equity	Riverside is supportive of the City's racial, ethnic, religious, sexual orientation, identity, geographic, and other attributes of diversity and is committed to advancing the fairness of treatment, recognition of rights, and equitable distribution of services to ensure every member of the community has equal access to share in the benefits of community progress.	Evaluation of potential programs and projects response to disproportionately impacted groups and the exacerbation of health inequities along racial, ethnic, and socioeconomic lines.
Fiscal Responsibility	Riverside is a prudent steward of public funds and ensures responsible management of the City's financial	Evaluation of potential programs for necessary investments in services and infrastructure.

	resources while providing quality public services to all.	Provision of government services to the extent of the reduction in revenue due to COVID-19.
Innovation	Riverside is inventive and timely in meeting the community's changing needs and prepares for the future through collaborative partnerships and adaptive processes.	Evaluation of programs to make necessary investments in water, sewer, or broadband infrastructure.
Sustainability and Resiliency	Riverside is committed to meeting the needs of the present without compromising the needs of the future and ensuring the City's capacity to persevere, adapt, and grow during good and difficult times alike.	Evaluation of projects and programs adaptability to changes and continued change over time to the response to the COVID-19 public health emergency.

These guiding plans along with community input, potential regional collaborations, infrastructure, and health and safety demands will be considered as the City develops programs and projects that will promote a response to the pandemic and economic recovery.

Uses of Funds

On July 13, 2021, the City Council received an overview of ARPA and moved to approve a return to the City Council for a workshop to focus on the use of the funds. The City of Riverside carefully considered and evaluated the use of ARPA funds. On October 5, 2021, City Council considered a proposed expenditure plan for the first tranche of funds and provided feedback, and subsequently approved an expenditure plan for the first allocation on November 9, 2021. On November 15, 2023, City Council considered the proposed updated expenditure plan for the first allocation of grant funds and reviewed the proposed expenditure plan for the second allocation of grant funds. The proposed expenditure plans were guided by the Interim Final Rule and allowed for flexibility should changes be necessary to comply with the Final Rule when published by the US Department of the Treasury and the needs of our community at that time.

Since the approval of the expenditure plan for the first tranche of funding by the City Council, staff has continued assessing needs and opportunities with careful consideration of program design to help support a strong and equitable recovery. These efforts have been done with consideration and in alignment with the City's Strategic Plan adopted in October 2021 and the Riverside Road to Recovery approved in May 2020.

The City has engaged in successful collaborative efforts with community partners. The partnerships developed continue and have resulted in services that directly benefit the community. These community partners are a resource to stay apprised of the needs of the community. Information gathered and learned by their activities and services continue to be in efforts for a strong and equitable recovery from the COVID-19 pandemic and economic downturn.

Projects and programs were and will continue to be strategically structured and considered to respond to impacts. These programs and projects may include, but are not limited to a response to:

- Mitigation and prevention
- Broader health impacts
- Negative economic impacts to households, businesses, and nonprofits
- Resources and services to communities that are disproportionately impacted
- Infrastructure supporting recovery

On November 15, 2022, a preliminary draft of the second round of ARPA funding was presented to City Council. The Mayor and City Council received and provided input. On February 7, 2023, the City Council reviewed and approved the second expenditure plan. The plan outlines the projects and programs to be designed and implemented. The plan also provides a list of the city services that will be funded with the revenue replacement. The revenue replacement expenditures were outlined to provide transparency as to how funds are being spent.

Public Health

The first allocation of funds considered SLFR funding allocation to ensure resources for vaccines, testing, and sanitization of city facilities. The pandemic has also had an impact on the mental health and well-being of people. Impacts on mental health and limitations to in-person access to mental health services during the pandemic were present in the community. Missed medical appointments and unhealthy behaviors resulting from the pandemic can have negative health impacts for the community. To address these concerns, programs were designed to support the community and provide valuable resources. Recreational opportunities have been made available to the community and are accessible at reduced rates to support physical activity and improved fitness through programming in the Parks, Recreation, and Community Services. In addition, programs within the city's library system that help support mental health are available through a partnership with a local non-profit organization. Having access to these resources in city facilities builds social connections and helps residents access them within their neighborhoods in a safe environment. During the pandemic, the City learned that parks, community centers, and libraries are critical connectors to the community. Designing integration of programs at these community hubs have allowed underserved communities to receive services alongside essential services.

The programs designed include:

- Workforce development for those that were impacted by COVID-19
- Increased educational outcomes for students that were disproportionately impacted by school closures as a result of COVID-19
- Risk mitigation to stop the spread of COVID-19 and other illnesses in the community
- Mental health support
- Childcare support

The goal is to provide resources to sustain and improve community well-being and to do this in a manner that ensures equitable access and focus on those disproportionately impacted. Some programs that aim to achieve this include, but are not limited to the following:

- Mental Health Support
- Vaccination Site
- EOC Ventilation Upgrade & Situational Awareness
- Safe at Your Library

Negative Economic Impacts

Community survey results indicated areas of need; the community identified priorities to respond to the negative impacts on households. Programs are designed to address inequities for the most vulnerable communities. Projects and programs range from resources to help families return to work, and regain financial stability to investment in resources to fill gaps in education and other skills that promote resiliency throughout the communities across generations. Projects and programs are offered through Parks, Recreation, and Community Services; Library; Police; and Community and Economic Development Departments and are focused on investing in the community to regenerate financial stability for households, businesses, and community organizations.

Small Business Support: Riverside's small and micro-business community accounts for between 60% and 70% of all local businesses, and over 32% of private employment in the City. This includes a growing number of home-based operations that may represent the primary income or serve as an important supplement to an otherwise low to moderate-income household.

When designing programs, the City continues to assess and consider how funds may be used to respond to these negative economic impacts and ways to potentially provide economic support that may infuse recovery capital into the most impacted sectors of the small business community.

The goal is to reduce financial impacts resulting from the pandemic and help not only with recovery, but also long-term success and growth. Support to the small business community may result in employment opportunities for the community helping to further improve economic sustainability. The following programs aim to achieve this.

- **Riverside Small and Micro-Business Grant:** The Riverside Small & Micro Business Resiliency Grant Program strives to facilitate access to essential resources and diminish obstacles to success encountered by small businesses in disadvantaged communities. This is completed by leveraging financial support through grant awards of up to \$25,000, the program seeks to provide a tangible and meaningful boost to qualified businesses, enabling them to overcome obstacles and contribute to the overall economic recovery. This project has assisted 365 businesses totaling \$3,912,000 in grants.
- **Business Security Match Program:** The Riverside Police Department provides Crime Prevention through Environmental Design (CPTED) walk-throughs. CPTEDs provide

businesses with recommendations to improve safety and deter crime. The program funding provides high-quality video camera systems to businesses that cannot afford them. This project has served 132 businesses.

Non-Profit Organizations: Non-profits, arts & cultural organizations, and event organizers as with most businesses had to strategize and implement new practices to serve, produce, and provide to the residents and visitors to the City of Riverside. The difference between these businesses versus "traditional" businesses is they are often volunteer-driven and work on extremely tight financial budgets that rarely leave room for extreme emergencies as with the case of the pandemic. At the onset of the pandemic, city staff contacted over 300 non-profits to learn the unique needs of the organizations; the resources and information that would best help their organizations to continue their valuable service; and to connect the community with the resources that these organizations provide. Programs are designed to ensure the services and funding will provide opportunities for these organizations to stay relevant, allow them to transition to a new way of providing services, and diversify their programs to meet more of the needs of our community. Many non-profit organizations that receive these funds provide critical social services, including mitigation of food insecurity, wellness advocacy, arts & culture, education, and career advancement.



The goal is to provide recovery funding for organizations in addition to training that will provide the resources to remain operational. The following programs aim to achieve this.

- Non-profit Development Program
- Non-profit Grant Support

Promoting Equitable Outcomes

Equitable distribution of services is in the forefront of our programs and projects that will be considered for these funds. To ensure that the City's efforts promote equitable outcomes when designing programs, an assessment to facilitate recovery at the community level will be involved. The following Recovery Framework may be used to assist in ensuring equitable outcomes.

Facilitating Recovery at the Community Level

Assessment: Assessment of resources that can help facilitate recovery based on identification of community needs resulting from the impacts of the pandemic. By evaluating the situation and identifying what is needed and what resources are available, community needs can be met.

Recovery Framework	Actions
<p>Collection of data and tools to assist in designing and implementing programs</p> <ul style="list-style-type: none"> ○ Use of the City's geographic information system (GIS) data ○ Use of Community Development Block Grant (CDBG) Qualifying Census Tracts mapping ○ Community-based organizations, economic development, nonprofit data sharing ○ Federal, State, and County health indicators 	<p>Designing projects and programs with consideration of available data to provide resources that meet identified needs.</p>
<p>Determine remaining or changing needs and resources</p>	<p>Ongoing community surveys, community meeting input, and available data will determine how funds will respond to ongoing needs.</p>
<p>Identify assets in the community</p> <ul style="list-style-type: none"> ○ Partnership with community groups and stakeholders, i.e. neighborhood groups, education, social services, health organizations, arts & culture groups, transportation 	<p>The nonprofit support grant provided an opportunity to develop continued partnerships with community organizations that provide needed services. These partnerships allow for a trusted source of services.</p>
<p>Identify assets available through city departments, i.e. Examples include but are not limited to:</p> <ul style="list-style-type: none"> ○ Parks, Recreation, and Community Services: recreation programs and classes, community and senior centers, community events ○ Library: literacy and education resources, information services and workforce programs ○ Neighborhood Engagement Division and Arts & Cultural Division: support to nonprofits and programs, community engagement ○ Riverside Public Utilities and Public Works: residential customer resources and educational programs, infrastructure ○ Police and Fire: safety programs and resources 	<p>Many of the programs funded with SLFR that are being implemented at parks, community centers, and libraries that were found to be critical connectors to the community. Designing integration of programs at these community hubs will allow underserved communities to receive services alongside essential services.</p>

The City intends to serve historically underserved communities identified by the ongoing assessment to accomplish closing gaps, reaching universal levels of service, and ensuring programs are evaluated to indicate equity progress.

Equitable Practices and Resources: It is vital and valuable to recognize and honor that many diverse communities make up the community of Riverside. These communities may have specific needs.

- Address and respond to all groups in the community and consider for example: geographic communities, age, ethnicity, language
- Reduce barriers and increase access
- Find community gatekeepers and request their involvement

As programs are designed and implemented the City's goals remain consistent with achieving outcomes that advance strong, equitable growth and sustainability, including economic and racial equity. Tools to advance equity in the city services are under development, but SLFRF is guided by Executive Order 13985 - On Advancing Racial Equity and Support for Underserved Communities Through the Federal Government. This city added a new position of Equity Officer. This is a testament to the city's commitment to advancing equity. Upon recruitment, the Equity Officer will work to ensure equitable outcomes can be achieved.

Efforts to Design SLFRF Programs:

The city's goal in designing SLFRF programs citywide is to impact the community to advance resiliency and this is possible only when equity plays a role in assisting vulnerable populations.

Awareness: Information that is considered in designing the programs as well as informing the community of these resources includes having an understanding of the demographics and using this data to best develop community communications.

According to the US Census Bureau (2021), 46.0% speak a language other than English at home. Additionally, while a pivot to virtual services did take place as a response to the pandemic and avoid interruption in services, it is important to recognize that 95.1% of households have a computer and 89.8% of households have broadband internet subscriptions, (US Census Bureau).

Social media and other virtual platforms have an increasing role in engaging the community, but careful consideration of populations that may still prefer other communication sources is important to successful awareness of resources provided by ARPA.

Access & Distribution: To ensure that the community has equitable access to the services made available through ARPA, information was provided in a manner that is easy to understand. Applications for community services are created with simple formatting and utilizing language that is easily understood. When designing programs there is a careful consideration to criteria selection to make these services attainable by community members who often are disproportionately impacted. The use of the Community Development Block Grant (CDBG) Census Tract as a qualifying criteria is an example of this effort when designing programs. Nonprofit organizations were also considered during the design of programs because oftentimes these organizations are volunteer-led and

there is turnover in these roles. A training program was established to help ensure that these organizations that most often provide necessary or critical social services to the community have additional support. The “Better Together” program has training opportunities and connects organizations with a city liaison to help ensure applications, and recordkeeping is done correctly, and efficiently, and ensure success in obtaining necessary resources.

A focus is placed on efforts to raise awareness, access, and distribution. This is going to be accomplished by several efforts including the development of relationships through partnerships, practices, and resources.

Partnerships: Identify community partners to be involved in the recovery efforts. Collaborating and bringing these partnerships together will inspire a thoughtful process to rebuild the community.

- Identify community leaders at all levels, i.e. neighborhood leaders, nonprofit organizations, creative community, faith-based organizations, and education leaders.
- Public safety, i.e. Police and Fire, EOC
- Identifying opportunities to link and foster connections with the committees and subgroups.

Desired Outcomes: The City's goals and targets for a successful implementation of the ARPA program are in alignment with the abovementioned Envisions Riverside 2025 Strategic Plan and the Riverside Road to Recovery Plan. The projects have a focus on services that are assisting underserved communities, low-income residents, and our senior population who were disproportionately impacted by the pandemic.

Implementation of SLFRF Projects:

Goals and targets: The goals and targets of the ARPA program are aligned and consistent with the Envision Riverside 2025 Strategic Plan and the Riverside Road to Recovery. These plans combined have a focus on response and mitigation; recovery; and sustainability. The programs and projects broadly fall under three main categories: Support to **Community, Business, and Non-profit Organizations**. The ARPA SLFRF funds will be used to build a more sustainable and resilient Riverside to respond to and recover from impacts related to the COVID-19 pandemic health crisis.

The Riverside Road to Recovery framework used in the designing and implementation of ARPA projects includes a community recovery process that allows for flexibility and opportunities to develop programs, plans, and initiatives. As we are moving forward in the recovery process there is a need to assess the resources that can help facilitate this process and ensure that the community has equitable resources to recover and remain resilient. By evaluating the situation and identifying what is needed and what resources are available, these identified community needs may be met. It is important to recognize that many communities make up the whole of Riverside. These communities may have shared culture, purpose, and experiences that enrich our region and may have specific

needs. As we move forward, we will need to continue to address and respond to all groups in the community, being mindful that there may be variations that have to be considered to reduce barriers and increase access. The framework also includes developing opportunities and providing resources that empower the community and encourage continuity and stability. As a community, we are having to adjust and by providing resources there is an opportunity to facilitate a successful adjustment to ongoing changes. Some opportunities that may need to be considered include: access to safe and nutritious food, community health and safety resources, education and cultural resources, workforce skills, and childcare support. As we collaborate with community partners to be involved in the recovery efforts, new formed and existing partnerships together will inspire a thoughtful process to rebuild the community.

Equity in Addressing Negative Economic Impacts

	Goals	Outcomes
Community, Small Business, and Non-profit Organizations	<p>Maintain information current and communicate available resources to the community.</p> <p>Perform periodic evaluations of community needs and cultivate partnerships with service providers.</p> <ul style="list-style-type: none"> o <i>Things are changing very often, and it manifests through changing needs in the community, so it is important to stay current and identify areas of need.</i> <p>Establish a network for non-profit organizations that provide social services to the most vulnerable.</p> <ul style="list-style-type: none"> o <i>During these times of need we have seen several organizations respond to the needs of the community by organizing food, diapers, and other needed supplies for distribution in the community.</i> 	<p>Update resources on childcare services, senior resources, food distribution, and health and wellness.</p> <p>Developing an updated community survey to assess how the community is doing now in terms of overall well-being and accessing ARPA resources.</p> <p>The "Better Together" non-profit training series has been successful in for dissemination of important information but has also created an opportunity to foster partnerships within the community to ensure that all communities are addressed as programs are designed.</p>

Community Engagement

The City is currently working on developing a citywide Community Engagement Plan to implement efforts for equitable engagement with the community. Upon adoption of the plan and toolkit, the City will utilize these tools to further efforts for equitable engagement with the community.

For ARPA SLFRF, the community will have ongoing opportunities to participate and provide

comments, feedback, and input in several ways including but not limited to:

- City Council meetings
- Community surveys
- Community meetings and events

- Email correspondence
- Community-based organizations partners
- Information available on the dedicated ARPA web page
- In-person feedback at community facilities

The expenditure plan was developed with input from community surveys. Two community surveys have served as tools to assess needs in the community. The two surveys are the CARES Act community survey that guided the distribution of funds for services and the Riverside Road to Recovery community survey. These two surveys indicated the community's priorities in terms of response and recovery. Below is an overview of the two surveys.

Riverside Road to Recovery CARES Act Community Survey Results
<p>Ranking of potential areas of need for the community</p> <ul style="list-style-type: none"> – Food Assistance – Childcare Assistance – K-12 Distance Learning – Rental Assistance – Small Business Assistance – Affordable Housing – Health/Mental Health – Business and non-profit support* <p><i>At the conclusion of CARES funded programs, the abovementioned areas continued to express need.</i></p> <p><i>*Riverside Road to Recovery</i></p>

The community engagement will focus on promoting and facilitating community vitality and social connection.

Promote and facilitate Community Vitality: Developing opportunities and providing resources that empower the community and encourage continuity and stability within the community to adjust and change with success. Obtaining input from the community to better respond to:

- Employment opportunities and training for new skills and knowledge
- Accessible and affordable temporary and permanent housing
- Access to safe and nutritious food
- Community health and safety resources
- Education and cultural resources
- Diversify resources to advocate for more equitable forms of resource distributions

Social Connection: Fostering social networks of support within the community will enhance the sense of community and increase resiliency and capacity resulting in improved community health, engagement, and enrichment. Obtaining input from the community to better respond to:

- Identification of what activities, programs, and resources encourage community resiliency
- Fostering the return to social integration with others in a manner that is safe and reduces risks
- Strengthening social capital and sense of community

Labor Practices

The City of Riverside will continue to implement workforce practices on any infrastructure projects being pursued using strong labor standards to promote effective and efficient delivery of high-quality while also supporting the economic recovery through strong employment opportunities for workers.

An example of these practices includes those from the Public Works Department listed below but are not limited to:

1. Prevailing Wages;
2. Competitive Bid Process with the lowest responsible bidder receiving the project;
3. Projects support the City's Strategic Priorities and Five Cross-Cutting Threads to benefit communities across the City; and/or
4. The City employs engineering and construction management staff to design and construct high-quality infrastructure projects.

Use of Evidence

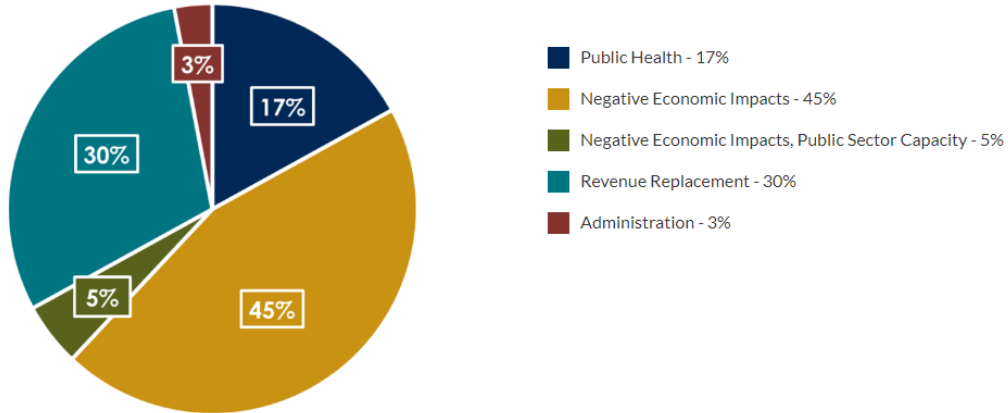
The City may use funds for evidence-based interventions. The City will evaluate programs to ensure accountability and identify opportunities to improve them moving forward. Programs will be evaluated and standards to evaluate the program will ensure accuracy and equity. The City is developing an overall approach for using evidence and evaluation that is specific to approved programs, services and/or collaborations. The City is currently in the process of selecting a consultant and an administrator to assist in the administration of the ARPA program and further development of an evaluation plan.

Performance Report

As projects are implemented and completed, methods for evaluation will be set and applied to each project. Programmatic data will be collected at the project level based on expenditure categories and data that will help in designing programs in the future that will support resiliency in the community. The project inventory provides an overview for each project and status of the project.

PROJECT INVENTORY

City of Riverside ARPA
Spending Category Group Allocation



Public Health	
1-01	<p>Vaccination Site</p> <p>Funding Amount: \$11,250.00 Project Expenditure Category: 1.1 COVID-19 Vaccination</p> <p>Project Overview, Status, & Performance: City-owned facility is the site of a community vaccination clinic. Because this facility has been committed for this use, there is a loss of revenue as a result. The funding is for the lease of the vaccination site and this vaccination clinic is managed by the Riverside County Department of Health and will provide vaccinations for residents of the City of Riverside. There is a public health benefit to the general public.</p> <p>This project has been completed.</p>

<p>1-02</p>	<p>Mental Health Support</p> <p>Funding Amount: \$450,000.00 Project Expenditure Category: 1.12 Mental Health Services</p> <p>Project Overview, Status, and Performance: Mental Health Resource Hub that provides services, counseling, and programs in various languages at no cost or reduced cost to residents facing mental health issues. City partnership between internal departments and local nonprofits. This resource hub can be used by the community and have focus areas that target the highest needs populations, i.e. families, youth, homeless population, etc. Potential partners may include health providers and related nonprofit organizations, including mental health programs at the Library.</p>
<p>1-03</p>	<p>Emergency Operations Center (EOC) Ventilation Upgrade & Situational Awareness</p> <p>Funding Amount: \$650,000.00 Project Expenditure Category: 1.4 Prevention in Congregate Settings</p> <p>Project Overview, Status, and Performance: This project is part of a phased approach to ensure the Emergency Operations Center can effectively operate in an all-hazard environment including during a disease outbreak such as a pandemic. Phase I includes a ventilation upgrade. Phase II includes remodeling of EOC layout (furniture) to provide enhanced capabilities, COVID/Pandemic safe working conditions, ADA accessibility, Upgrade the EOC audio/video situational awareness system, and improve the ventilation system.</p> <p>This project is less than 50% completed.</p>
<p>1-04</p>	<p>Enhanced Sanitation Services</p> <p>Funding Amount: \$0 Project Expenditure Category: 1.4 Prevention in Congregate Settings</p> <p>Project Overview, Status, and Performance: COVID-19 Infection prevention measure: Daily disinfectant teams to sanitize high touch services to prevent the spread of COVID-19, and reactive deep cleaning after notification of confirmed COVID-19 infection(s) at City Hall. Project funding was amended.</p>

1-14 Educational and Health Promoting Recreational and Active Living Programs Scholarships

Funding Amount: \$800,000.00

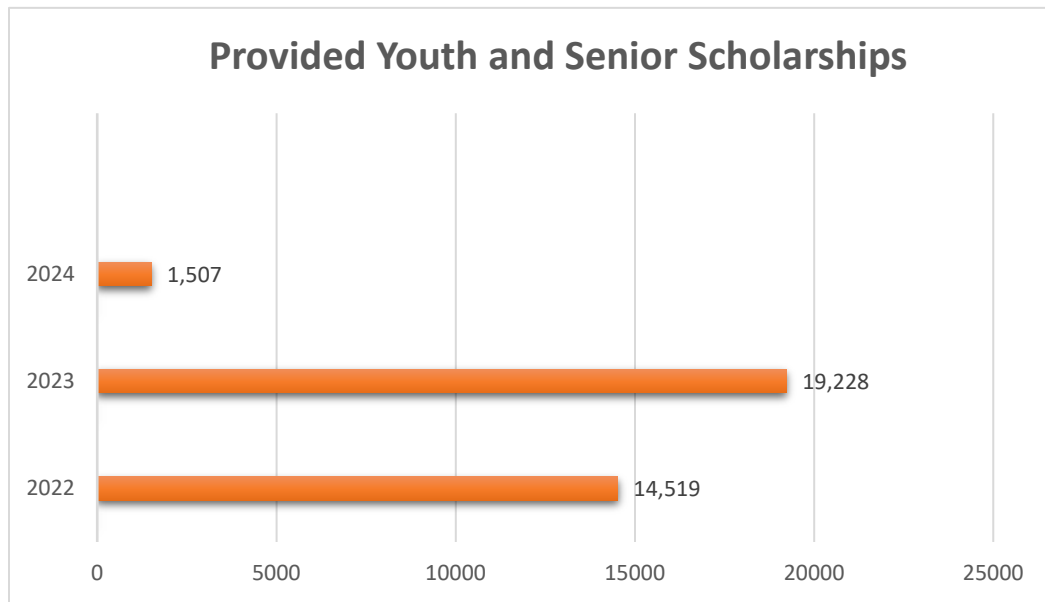
Project Expenditure Category: 1.14 Other Public Health Services

Project Overview, Status, and Performance: This program provides scholarships to participants that meet qualifying criteria or reside in a qualified census tract for activities to improve health coming out of the pandemic and reduce impacts from isolation. Serving the hardest hit communities and families - providing additional resources to high-poverty school districts (RUSD/AUSD) and offering recreational/educational services as well as services to address social, emotional, and mental health needs. The scholarships will help mitigate the lack of accessibility of recreational and educational programming and reduce and/or eliminate the financial burden to underserved communities.

Programs are available to residents of all ages and include Senior Swim; Youth Contract Classes; Riverside Arts Academy; and Youth Sports.

A total of 35,524 youth and senior scholarships have been provided.

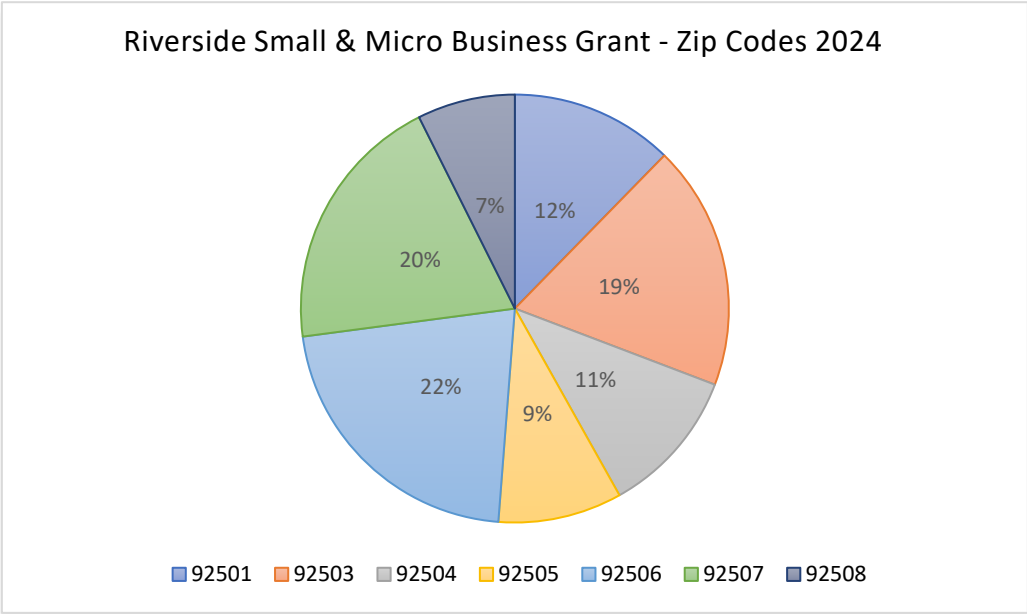
- 2022 – 14,519 participants
- 2023 – 19,228 participants
- 2024 – 1,507 participants



This project is 40% complete

1-18	<p>Safe at your Library</p> <p>Funding Amount: \$135,684.41 Project Expenditure Category: 1.14 Other Public Health Services</p> <p>Project Overview, Status, and Performance: Safe at Your Library is a host of mitigation efforts to reduce the spread of COVID-19 and other illnesses. The ability to limit access to materials that may have potential hazards, safer drinking fountains for community members at the library, enhanced security, and safety throughout, and clean exteriors and interiors of each library location. Modifications include the addition of lockable book drops, water bottle filling stations, sanitizing kits for families, and an app-based circulation feature for the community to use to check out materials with their own digital devices.</p> <p>This project is 50% completed and has served 358,622 households.</p>
2-01	<p>COVID-19 Testing Kits</p> <p>Funding Amount: \$61,182.75 Project Expenditure Category: 1.2 Public Health COVID-19 Testing</p> <p>Project Overview, Status, & Performance: Testing Kits for city employees to prevent the spread of COVID-19.</p> <p>This project has been completed.</p>
Negative Economic Impacts	
1-05	<p>Riverside Small & Micro Business Grant</p> <p>Funding Amount: \$6,000,000 Project Expenditure Category: 2.29 Loans or Grants to Mitigate Financial Hardship</p> <p>Project Overview, Status, and Performance: The Small & Micro Business Resiliency Grant Program aims not only to meet ongoing pandemic recovery requirements but also to foster the enduring resilience and expansion of local small businesses. The program strives to facilitate access to essential resources and diminish obstacles to success encountered by small businesses in disadvantaged communities. This is completed by leveraging financial support through grant awards of up to \$25,000, the program seeks to provide a tangible and meaningful boost to qualified businesses, enabling them to overcome obstacles and contribute to the overall economic recovery.</p> <p>In addition to direct financial assistance, the City of Riverside Small & Micro Business Grant Program incorporates a strategic approach to support by offering a FREE two-hour, one-on-one Business Resiliency Consultation for all applicants. This consultation serves as a valuable resource, helping businesses identify areas for improvement and develop customized strategies. The overarching goal is to</p>

enhance financial stability, ensure long-term sustainability, and build the capacity for success among small businesses in disadvantaged communities.



This project is ongoing and has assisted 365 businesses totaling \$3,912,000 in grants.

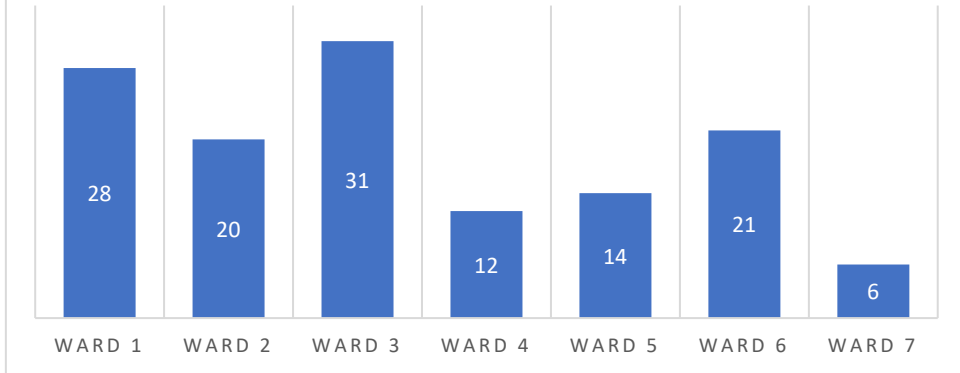
1-06 Business Security Match Program

Funding Amount: \$1,000,000

Project Expenditure Category: 2.29 Loans or Grants to Mitigate Financial Hardship

Project Overview, Status, and Performance: The Riverside Police Department will provide Crime Prevention through Environmental Design (CPTED) walk-throughs. CPTED's provide businesses with recommendations to improve safety and deter crime. The program funding will provide high-quality video camera systems to businesses that cannot otherwise afford them.

**BUSINESS SECURITY MATCH PROGRAM -
NUMBER OF APPROVED BUSINESSES BY CITY
WARDS**



This project is 50% completed and has served 132 businesses.

1-07 Senior Food Delivery

Funding Amount: \$0

Project Expenditure Category: 2.1 Household Assistance: Food Programs

Project Overview, Status, and Performance: This program would have provide bi-weekly delivery of nutritious food to the doorstep of participating seniors. Recipients will be up to 600 seniors receiving public assistance, residing in qualifying census tracts, or are homebound. Food deliveries will also include hygiene kits. Project funding was amended.

1-08 Food Rescue & Food Waste Prevention

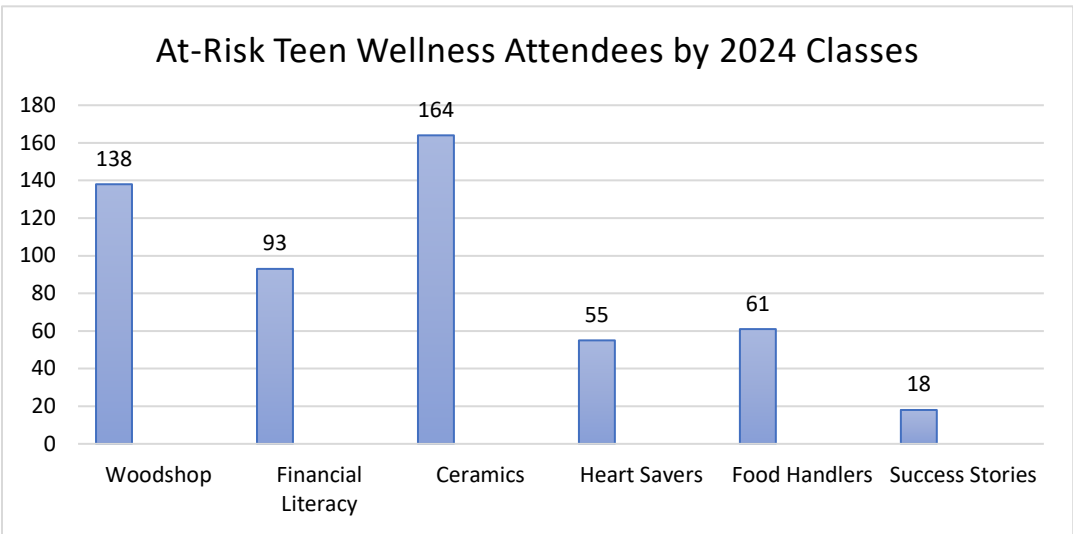
Funding Amount: \$0

Project Expenditure Category: 2.1 Household Assistance: Food Programs

Project Overview, Status, and Performance: Partnership opportunity for oversight and coordination of weekly food rescue responsibilities for coordination of food rescue activities with donors and recipients to deliver rescued food to pantry partners prior to their distribution days. Project funding was amended.

<p>1-09</p>	<p>Community Food Services for Seniors and Teens</p> <p>Funding Amount: \$2,000,000.00 Project Expenditure Category: 2.1 Household Assistance: Food Programs</p> <p>Project Overview, Status, and Performance: Collaborate with sub-recipients to provide seniors, teens, and members of the vulnerable population with a nutritious meal at least once a week. The program will offer prepared meals to individuals for either breakfast, lunch, or dinner. The goal is to distribute a minimum of 300 meals per day, four times a week throughout the program. In addition to the prepared meals, the same population will be offered commodity boxes with dairy products, fruits, and vegetables to ensure accessibility to healthy snacks. Those interested in participating must sign up and meet the specified eligibility criteria.</p> <p>This project has a 50% or more completion status. The program serves an average of 324 participants daily.</p>
<p>1-10</p>	<p>Nonprofit Development Program</p> <p>Funding Amount: \$0 Project Expenditure Category: 2.34 Assistance to Impacted Non-Profit Organizations</p> <p>Project Overview, Status, and Performance: Educational and technical workshops to provide training to non-profits in areas of fundraising, donor development, boards, marketing, etc. to help with the development of sustainability for organizations. This project has been completed. A total of 99 nonprofit organizations were approved and received funding to continue with their programs and services. Each grant was for approximately \$5,000 to \$24,000.</p>
<p>1-11</p>	<p>Nonprofit Grant Support</p> <p>Funding Amount: \$1,876,233.01 Project Expenditure Category: 2.34 Assistance to Impacted Non-Profit Organizations</p> <p>Project Overview, Status, and Performance: A grant project to support nonprofit organizations. Grants may be used for a variety of expenditures including, but not limited to: special event mitigation and prevention support; equipment, supplies, products, signage, etc. at events to help mitigate the spread of COVID-19 (e.g. hand sanitizer, sinks, signage for mask wearing, masks, etc.; mitigate interruption of services to the community; and economic hardships.</p>

<p>1-12</p>	<p>Essential Agriculture Workforce Development and Job Skills Training Scholarships & Workforce Programming Support</p> <p>Funding Amount: \$550,000.00 Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed (e.g. job training)</p> <p>Project Overview, Status, and Performance: This project provides funding to workforce and job skills programs to enable their operations to provide job and workforce training. Provide scholarships to populations who experience negative economic impact for workforce and job training programs specifically in agriculture to increase skills while simultaneously contributing to increasing food production to build food resiliency. Support and facilitate agriculture workforce training to provide program participants with a strong foundation in agriculture to connect and explore employment, career pathways, and opportunities in the food and agriculture sectors.</p> <p>This program is on track to begin in Fall 2024.</p>
<p>1-13</p>	<p>At-Risk Teen Wellness Classes</p> <p>Funding Amount: \$240,000.00 Project Expenditure Category: 2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services</p> <p>Project Overview, Status, and Performance: Provide instruction on wellness and mental health to teens most impacted by the pandemic. This program supports the public health response by providing services to address behavioral healthcare needs exacerbated by the pandemic. Serving the hardest hit communities and families: funding for community violence intervention programs, providing additional resources to high-poverty school districts (RUSD/AUSD), and offering educational services like tutoring or ASP as well as services to address social, emotional, and mental health needs.</p> <p>Each wellness class within the Parks, Recreation, and Community Services system is experiencing a consistent number of attendees. The following are attendees by session.</p> <ul style="list-style-type: none"> • Woodshop = 138 • Financial Literacy = 93 • Ceramics = 164 • Heart Savers CPR = 55 • Food Handlers = 61 • Success Stories = 18



This project is more than 50% completed.

1-15 Santa Ana River Clean-Up and Improvements

Funding Amount: \$1,000,000.00
Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health & Safety

Project Overview, Status, and Performance: Santa Ana River Homeless Encampment Clean Up and Improvements.

This project is less than 25% completed.

1-16 Bordwell Park

Funding Amount: \$8,000,000.00
Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health & Safety

Project Overview, Status, and Performance: Design and construction of a gymnasium at Bordwell Park to expand on public facilities and provide increased recreational, and educational opportunities that would serve all residents who wish to utilize them. The gym would be designed with conservation in mind to be as environmentally friendly and energy efficient as possible. The project will provide the community with access to a gymnasium facility and equipment for physical fitness & health programs.

This project is less than 50% completed.

1-17	<p>Project Bridge Program</p> <p>Funding Amount: \$1,000,000.00 Project Expenditure Category: 2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services</p> <p>Project Overview, Status, and Performance: Young Offenders and At-Risk Teen Wellness Classes for reintegration into society. Provides full program services to teens who are currently on probation (aged 16 to 22 years old at the time of program involvement). The program provides services to address behavioral healthcare needs exacerbated by the pandemic. Serving the hardest hit communities and families: funding for community violence intervention programs, providing additional resources to high-poverty school districts (RUSD/AUSD), and offering educational services like tutoring or ASP as well as services to address social, emotional, and mental health needs.</p> <p>This project is more than 50% completed. The project has served 358 participants through the Neighborhood College Young Offenders Program (NCYOP).</p>
1-19	<p>Sparking Knowledge Retention Program</p> <p>Funding Amount: \$500,000.00 Project Expenditure Category: 2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services</p> <p>Project Overview, Status, and Performance: Sparking Knowledge Retention provides new and continued access to resources to help those 0-12 who have experienced loss in literacy/early learning/academic skills due to the public health emergency. Opportunities are offered on-site at all 8 library locations, via a new Library to You outreach vehicle, and virtually through digital resources. Funds will pay for early learning tablets, HelpNow! online tutoring, story time and phonics kits for checkout, STEM-related toys and coding kits for checkout, book giveaways, an additional virtual learning resource, and a new outreach van.</p> <p>This project is more than 50% completed. This project has served 28,400 households.</p>

<p>1-20</p>	<p>Your Library in Your Neighborhood</p> <p>Funding Amount: \$345,000.00 Project Expenditure Category: 2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services</p> <p>Project Overview, Status, and Performance: To make library services more accessible to each resident and ensure a contact-less pickup of materials the library will install six (6) book lockers positioned at various locations throughout Riverside at Parks, Community/Senior Centers, select library locations, and other strategic locations. Customers will be able to request library books to be picked up at any of the lockers throughout the city, staff will deliver the items, and once notified customers will be able to pick up their items at their convenience, without having staff interaction. This will increase access to the library in a safe way that limits the spread of COVID-19 or other illnesses.</p> <p>This project is less than 50% complete.</p>
<p>1-21</p>	<p>El Dorado Park Development</p> <p>Funding Amount: \$1,800,000.00 Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health & Safety</p> <p>Project Overview, Status, and Performance: This project adds new park facilities & amenities, provides access to physical fitness & health exercise equipment to all park users, and provides irrigation water conservation improvements by removing turf, installing water-efficient drip irrigation, and installing a smart controller to substantially reduce the overall use of water. The lighting system will provide additional safety and security with expanded lighting and brightness levels throughout the park while reducing overall energy consumption & providing cost savings in perpetuity.</p> <p>This project is less than 25% completed.</p>

1-22 Childcare Support

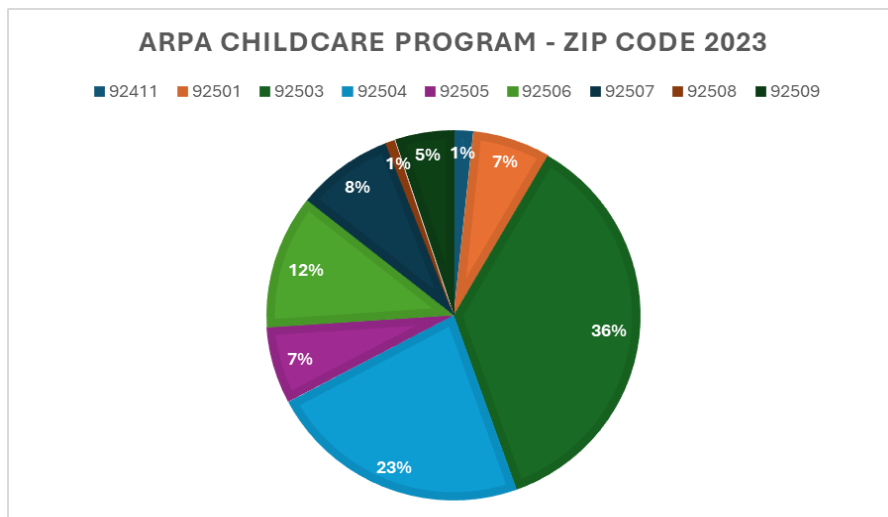
Funding Amount: \$1,500,000.00

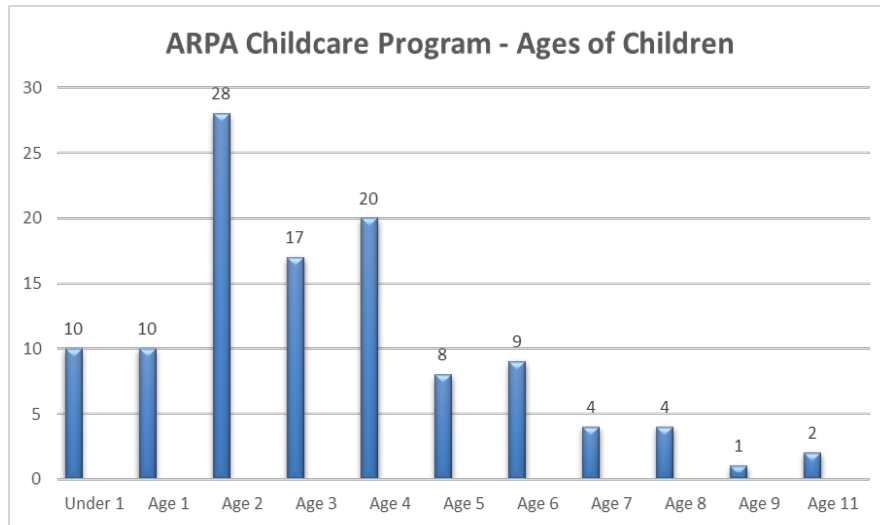
Project Expenditure Category: 2.11 Healthy Childhood Environments: Childcare

Project Overview, Status, and Performance: The program is designed to link childcare providers in the City and eligible families in need. Childcare providers who provide eligible families with services receive a match to cover a portion of the monthly tuition from the City's ARPA funding. This program is available to all residents of the city with a particular focus on ensuring equitable resources to communities who have been disproportionately impacted by the COVID-19 pandemic. Families residing within CDBG Census tracts, low-income families, families with one or both parents re-entering the workforce, and/or families receiving subsidized funding through one of the approved agencies identified in the Final Rule.

The payment allows families in Riverside to transition back into the workforce with a reduced cost in childcare for the initial transition back to the workforce. Currently, the match information is qualified families will receive a match to cover a portion of the monthly fee(s) from July 1, 2022, through December 31, 2024.

The following graphs include data collected from the program participants:





This project is 50% completed. This project has served a total of 118 children.

1-23 Career Connection Program

Funding Amount: \$500,000.00

Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed (e.g. job training)

Project Overview, Status, and Performance: Career Connection Hubs in all 8 library locations encourage workforce development, job seeking, and skill building for those that are transitioning employment opportunities due to COVID-19. These are mindful of the emergence of remote workers and the need for space that is comfortable to work. Expanding on successful areas already funded through the CARES Act; funds will pay for laptop kiosks at 6 locations with/ minimal furniture needs, free printing for all customers, 3D printers, monthly workshops in Spanish, ASL, and English, and books/e-resources. These spaces will provide increased employment opportunities and success in finding work for community members who lost work during a health emergency or need to transition to new employment; and a location for those needing to work remotely which allows them to achieve work-related goals.

This project is less than 50% completed.

2-02	<p>Nonprofit Partner Community Programs</p> <p>Funding Amount: \$0 Project Expenditure Category: 2.34 Assistance to Impacted Non-Profit Organizations</p> <p>Project Overview, Status, and Performance: Community servicing programs provided by nonprofit organization partnerships. Nonprofit subrecipients will provide social service programs to impacted and disproportionately impacted communities per ARPA guidance. Project funding was amended.</p>
Public Sector Capacity	
1-25	<p>Cybersecurity Infrastructure</p> <p>Funding Amount: \$400,000.00 Project Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery</p> <p>Project Overview, Status, and Performance: Replacement of the city's Internet-facing firewalls as it reaches the end of life, and end of support, and the city will no longer be able to get replacement parts or repair them if they fail.</p> <p>This project is in the final phase of completion.</p>
Infrastructure	
1-24	<p>Parkway Community Gardens</p> <p>Funding Amount: \$10,000.00 Project Expenditure Category: 5.6 Clean Water: Stormwater</p> <p>Project Overview, Status, and Performance: Establish a project and launch several community gardens within City parkways that would serve as stormwater filtration "rain gardens" to treat runoff from impervious surfaces in addition to being a food security lifeline within Riverside's disadvantaged neighborhoods. Project to include community training & partnership</p>
1-26	<p>Cybersecurity Infrastructure</p> <p>Funding Amount: \$0 Project Expenditure Category: 5.17 Broadband: Other projects</p> <p>Project Overview, Status, and Performance: Provide grants to offset broadband last-mile installation costs in under served areas within the City. Project funding was amended.</p>

Administration of ARPA	
1-30	<p>Community Engagement Software Platform</p> <p>Funding Amount: \$0 Project Expenditure Category: 7.1 Administrative Expenses</p> <p>Project Overview, Status, and Performance: Increase the reach for vital communication with the community on actions, programs, and projects that affect health and well-being. This software can assist the city in how quickly we can reach the public with crucial information such as vaccination, public health updates, resources, and support. This is another tool to help reach difficult populations due to barriers such as work schedules, etc. and allow input at a time most convenient for the user. Input from the community is vital to ensure efforts are responsive to identified gaps. This tool will also assist in information communicated to the community on programs available through ARPA funding and could possibly be used to track performance. Project funding was amended.</p>
1-31	<p>ARPA Grant Administration Software</p> <p>Funding Amount: \$0 Project Expenditure Category: 7.1 Administrative Expenses</p> <p>Project Overview, Status, and Performance: Grant management software for the effective administration of Federal awards, application of sound management practices, and administration of Federal funds in a manner consistent with program objectives and terms and conditions of the award. Project funding was amended.</p>
1-32	<p>Consultant ARPA</p> <p>Funding Amount: \$120,000.00 Project Expenditure Category: 7.1 Administrative Expenses</p> <p>Project Overview, Status, and Performance: Provide compliance and technical assistance.</p>
2-03	<p>ARPA Program Administrator</p> <p>Funding Amount: \$200,000.00 Project Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery</p> <p>Project Overview, Status, and Performance: Administration of the SLFRF program, including costs to support effective management and oversight.</p>