County of San Diego

2022 Annual Recovery Plan Performance Report

American Rescue Plan Act (ARPA)

State and Local Fiscal Recovery Funds

July 29, 2022

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GENERAL OVERVIEW

Executive Summary

The COVID-19 pandemic has had a significant impact on the lives of individuals, businesses, and communities across San Diego County. Since the beginning, the San Diego County Board of Supervisors (Board) has been committed to taking action to protect the health of the public and provided resources to individuals, families, and local businesses. The County of San Diego (County) has secured past federal and State stimulus funds to use toward the COVID-19 response efforts, including $388 million in CARES Act, Coronavirus Relief Fund (CRF) revenue utilized for public health response activities as well as a range of investments to support the community and promote economic recovery of the region. However, additional resources are still required to support the County's ongoing efforts toward addressing and recovering from the COVID-19 pandemic. To guide the distribution of COVID-19 response and recovery-related federal, State, and local funding and resources, the County used an equity lens and a quantitative and qualitative data-driven approach to prioritize and integrate explicit consideration of racial and gender equity where possible. This approach, along with input from community workshops and stakeholders, consideration of other available funding sources, and the U.S. Treasury's Interim Final Guidelines helped to inform the spending priorities of the nearly $650 million in funds allocated to the County through the American Rescue Plan Act of 2021 (ARPA). These priorities are organized in the County's ARPA Framework adopted by the County of San Diego Board of Supervisors on June 8, 2021 with the understanding that projects may be added, removed, or expanded from the framework to ensure alignment with the final rules and regulations, when released.

The broad range of projects under the County's ARPA Framework strive to address economic and other impacts, while balancing the ongoing need for a robust public health response. Additionally, there is a recognition that programs supporting environmental justice, sustainability, climate adaptation, and the food system are critical to the region's resiliency. The spending plan addresses the complex factors that influence health, and equity including educational attainment, housing, transportation options and neighborhood safety.

County of San Diego's ARPA Framework:

Prior and On-Going COVID-19 Response ($311.5M)

- Prior & On-Going COVID-19 Response Efforts Through September 2021 ($236.5M)
- Post September 2021 Efforts ($75M)

Premium Pay for Government Essential Workers ($36M)

- Hazard Pay for County Employees ($36M)

Mental Health Services ($32M)

- Behavior Health Services Support for Children and Youth ($30M)
- In-Home Supportive Services: Technology for Social Inclusion and Wellbeing ($2M)

Homeless Services ($85M)

- Housing, Shelter, Including Acquisition of Facilities and Wrap-Around Services ($70M)

- Housing Vouchers & Local Rent Subsidy Program & Services ($10M)
- LGBTQ Homeless Services/Housing ($5M)

Food Assistance ($20M)

- Food Distribution Programs ($9M)
- Expansion of Mas Fresco More Fresh Nutrition Incentive Program ($2M)
- Nutrition Incentives Beyond Supplemental Nutrition Assistance Program to Medi-Cal ($1M)
- Community Food Production Projects ($7M)
- Food System Sustainability and Equity Procurement Guidelines ($1M)

Senior & Youth Services ($10M)

- Youth Services Fund - Career Pathways for Foster Youth ($5M)
- No-Cost Transportation to Youth and Seniors ($3M)
- Grant Program for Youth Sports and Youth Camps ($2M)

Child Care Subsides ($16M)

- Child Care Workforce Investment ($10M)
- Child Care Voucher Program for Targeted Populations ($2M)
- Child Care Grant Program ($2M)
- Child Care Facility Development and Improvement ($2M)

Direct Stimulus Payments ($40M)

- Innovation in Foster Care: Cash Transfer for Youth At-Risk Families ($15M)
- Direct Cash Assistance for Populations Disproportionately Impacted ($15M)
- Stimulus Payments to Low Income Immigrants Excluded from Federal/State Benefits ($10M)

Legal Services ($15M)

- Eviction Counseling and Outreach/Prevention Services for Tenants and Landlords in Financial Need ($15M)

Small Business & Non-Profit Stimulus Payments ($56M)

- Small Business & Non-Profit Stimulus Program ($33M)
- Restaurant Fee Waivers ($7.5M)
- Special Event Fee Waiver ($1.5M)
- Arts & Culture (Augment Community Enhancement Funds) ($5M)
- Rental Assistance for Small Landlords With No Other Source of Rental Assistance ($5M)
- Security Deposit Assistance Program ($4M)

Infrastructure ($32M)

- Broadband for County Region ($10M)
- Investments in Stormwater, Sewer, and Drinking Water ($13M)
- Investment Electric Vehicle Replacement/Infrastructure ($5M)
- Invest in Local, Independent Fire Districts ($4M)

Community Engagement is core to the County's General Management system. As projects were developed and continue to be developed, robust input is gathered from stakeholders and the community through a variety of methods, as appropriate. A priority for the County is ensuring that community engagement efforts are culturally appropriate and accessible to best serve the targeted population. With equity being a key value, the County is dedicated to applying multiple strategies to achieve an equity lens to appropriately design programs and services so that underserved communities have equitable opportunities. When possible, the County has prioritized projects that

are based on evidence-based practices or will be conducting assessments and evaluations for those that employ new and innovate approaches. Project performance management is done at the project level and metrics are detailed in the project inventories.

This report serves as the second Annual Recovery Plan and Performance Report. Projects may be added, removed, or expanded from the framework to ensure alignment with rules and regulations. Future reports will build upon this report.

Uses of Funds

Since the beginning of the COVID-19 pandemic, the San Diego County Board of Supervisors (Board) has been committed to taking action to protect the health of the public and provided resources to individuals, families, and local businesses. However, additional resources are still required to support the County's ongoing efforts toward addressing and recovering from the COVID-19 pandemic. The County of San Diego (County) has secured past federal and State stimulus funds to use toward the COVID-19 response efforts, including $388 million in CARES Act, Coronavirus Relief Fund (CRF) revenue utilized for public health response activities as well as a range of investments to support the community and promote economic recovery of the region. However, additional resources are still required to support the County's efforts toward addressing the COVID-19 pandemic and support a strong and equitable recovery from the COVID-19 pandemic and economic downturn. In anticipation of receipt of the future federal and State stimulus funds, in early March 2021 the Board directed the Chief Administrative Officer to return to the Board with a framework for the use of these funds toward the County's COVID-19 pandemic response efforts. Soon after, the American Rescue Plan Act of 2021 (ARPA) was signed into law and the County of San Diego was allocated nearly $650 million in State and Local Fiscal Recovery Funds (SLRF) also known as American Rescue Plan Act (ARPA) funds.

With input from community workshops held in March 2021 as well as from other correspondence received from advocates, the County ARPA Framework was developed with the understanding that as final federal guidance is released, projects may be added or removed from the framework to ensure alignment with rules and regulations. As the framework has been implemented, several strategies have been and continue to be utilized to maximize the impact of the work. Strategies include engaging in public-private partnerships or contracting with organizations who have the subject matter expertise or ability to serve identified populations to address equity and leveraging other State and federal funds including funds through the Federal Emergency Management Agency (FEMA).

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A summary of how funds are being utilized are detailed below, categorized by SLFRF Expenditure Categories (EC).

Public Health (EC 1)

Prior and On-Going COVID-19 Response

The largest portion of the funds, $311.5 million, is being allocated toward Prior and On-Going COVID-19 Response efforts that cover a range of costs including testing, tracing, safe isolation services, vaccination efforts, Personal Protective Equipment (PPE) supplies, outreach and education, media, public health efforts, and administrative costs. Majority of these projects are under the Public Health EC. The County has developed a robust COVID-19 response that is rooted

in health equity. Through examining the data, the County identified disparities among race/ethnic groups, age, zip code and other factors. This data helped to inform strategies to ensure equity.

Components of the COVID-19 response include the Test, Trace, Treat Strategy (T3), a large-scale population health-based strategy which uses collaborative effort to achieve collective impact in protecting the public's health and ensuring the continuity of such protection throughout all stages of the region's reopening. The T3 Strategy includes accessible COVID-19 testing, culturally competent disease investigation, and assistance with safe isolation with individualized services. The vaccination efforts utilized a mix of County-hosted vaccination sites, super stations, mobile clinics, and sites in which the County partnered with hospitals, clinics, and city fire agencies to ensure that those living in the lowest health equity quartile and those disproportionality effect by COVID have access to vaccinations. Active engagement of community sectors, region-wide vaccine messaging and focused community outreach have also been key as they supported the most vulnerable and prevented the healthcare system from being overwhelmed.

Throughout all COVID-19 response activities, multiple strategies have been employed including:

- a focus on equity;
- early, active, and sustained engagement of community partners;
- utilization of scientific evidence and data;
- proactive transparency and communication;
- clear goals and measurable results; and
- culturally responsive hiring and staffing practices.

Through the County's Medical Operations Center, requests for Personal Protective Equipment, (PPE) are submitted by Healthcare facilities that could not procure their supplies through normal channels. The Medical Operations Center processes and delivers the PPE for these requests. All deliveries were handled within 72 hours of the request being received. Items were purchased from vendors to support all healthcare partners in the county.

Mental Health Services

The pandemic had many impacts to behavioral health. On December 7, 2021, the U.S. Surgeon General issued an [Advisory on Protecting Youth Mental Health](#) to highlight the urgent need to address the nation's youth mental health crisis exacerbated by COVID-19 and calling for a swift and coordinated response to improve the mental health of children, adolescents, and young adults. The County is investing funds in creating the Screening to Care Initiative to address mental health treatment needs for middle school students. This program would offer universal screening to students facilitated by staff, regardless of insurance status.

The COVID-19 pandemic has disproportionately impacted older adults and those living with a variety of disabilities and health conditions. To prevent unnecessary exposure to COVID-19, many older adults and persons with disabilities have been experiencing less in-person social contact than prior to the pandemic. Further, the pandemic has resulted in fewer opportunities for older adults and persons with disabilities to receive in-person mental health services. The County is investing ARPA funds in increasing access to technology, technology training, Internet/data, telemedicine,

and social engagement/mental health resources support that will allow older adults to increase social connection and decrease loneliness and barriers to mental health care.

Also related to mental health services, the County is investing in the Palm Avenue Recuperative Care program is a collaborative effort with the City of San Diego to provide transitional housing, recuperative care and other healthcare service coordination to adults with a substance use disorder and/or co-occurring conditions who are experiencing homelessness. This program will expand transitional housing, recuperative care, and other healthcare service coordination and engagement to improve health outcomes and decrease utilization of high-cost services for adults who are not yet connected to care.

Negative Economic Impacts (EC 2)

The County is using ARPA funds to respond to the negative economic impacts of the COVID-19 public health emergency, including through the provision services to households (such as housing supports, access to nutrition and childcare), small businesses, non-profits, and impacted industries. A large portion of County ARPA Framework is dedicated to projects aligned with the Negative Economic Impacts EC.

Homeless Services
According to the 2022 Point in Time Count, approximately 8,500 are experiencing homelessness across San Diego County which has increased by 10% since 2020. Many people in the County are currently experiencing or at risk of homelessness, which has been exacerbated by the COVID-19 pandemic. To address these needs, the County allocated significant portion of the funds for a variety of housing resources including acquisition of facilities. wraparound and supportive services, emergency vouchers, flexible funding mechanisms, rent subsidy programs, and housing programs affirming and responsive to the needs of the LGBTQ population. All of these programs align with the County's Framework for Ending Homelessness.

Food Assistance
Food assistance was one of the highest priorities that resulted from the County-held community workshops. San Diego Hunger Coalition estimates that, as of March 2021, approximately 1 in 3 San Diegans experience nutrition insecurity, or are unable to provide three, nutritious meals per day for themselves and/or their families. This is up from an estimated 1 in 4 San Diegans in 2019. Programs in the County's ARPA Framework aligned with this expenditure are providing low-income families and seniors with nutritious food. Additionally, the Community Food Production program aims to disseminate funds to support a variety of community-led projects with the intended purpose of increasing food sovereignty in low-income communities and communities of color. The types of projects that will be eligible to receive funding include, but are not limited to, urban agriculture, direct-to-consumer food models, processing and distribution infrastructure, policy interventions that improve the local food system, and food and farm-based educational initiatives.

Senior & Youth Services

To support youth and seniors in overcoming the economic challenges resulting from the COVID-19 pandemic, a specific Senior & Youth Services component was built into the County ARPA Framework. With transportation being identified by the community as a major barrier for both age groups in economic independence, the County is investing in transportation programs to provide free bus passes for youth and other free transportation services for qualified seniors who struggle with access.

Many youth lost out on the opportunity to participate in sports and camps during the shutdowns and even after as their families struggled financially. The Youth Sports and Camps Waiver Program provides youth with the opportunity to participate in recreational sports or camps for free or at a reduced cost. It was designed to reduce financial barriers that could otherwise limit or prevent kids and teens from participating in these activities.

Foster youth are particularly vulnerable to negative economic impacts of the pandemic. Several programs with the County's ARPA framework are geared towards supporting these youth. Aligned with this expenditure category, there is a program in development that aims to provide foster youth with career assessment, employable skills and knowledge, and financial incentives to current/former foster youth, who are interested in pursuing careers with the County of San Diego.

Child Care Subsidies

As the region re-opened and more people went back to work there has been an increasing need for access to childcare. However, San Diego County childcare providers were already struggling to fill vacant staff positions pre-pandemic. Staff turnover can be expensive for providers and detrimental to children's development and relationship with caregivers. Several projects under the Child Care Subsidies component of the County's ARPA Framework align with the Negative Economic Impacts expenditure category and are still under development. The projects aim to provide business infrastructure and workforce support to local childcare providers, provide child care vouchers to families involved with the County's Health and Human Services, Child Welfare Services (CWS) who are working toward reunification with their children and developing a child care facility for County of San Diego workers.

Direct Stimulus Payments

The Direct Stimulus Payments component of the County's ARPA framework aims support the populations that have been disproportionately impacted by COVID-19. Several projects under this component align with the Negative Economic Impacts expenditure category and are still under development. Project focus on providing economic assistance to support the basic needs of impacted individuals and families such as to foster youth, immigrants excluded from federal and state benefits, and families living in areas of the region that were disproportionately impacted by the COVID-19 pandemic.

Legal Services

The COVID 19 pandemic has created a great deal of economic uncertainty and has affected lower income families with housing needs. The Tenant Legal Services Program provides eviction counseling and outreach/prevention legal services for tenants and landlords in financial need. The Coordinated Eviction Prevention Program will use data and targeted outreach activities to identify households at-risk of being evicted. Services include providing tailored support to households facing the threat of eviction with the goal of preventing unnecessary evictions, including preventing evictions from untraditional tenant situations.

Small Business and Non-Profit Stimulus Program

The Small Business and Non-Profit Stimulus Program component of the County's ARPA framework aims to provide economic assistance, primarily to help businesses and nonprofit entities impacted by COVID-19. The Small Business Stimulus Grant provides grants to qualified small businesses and non-profit organizations with twenty (20) or fewer full-time equivalents (FTEs), including sole proprietorships and independent contractors, based and operated within San Diego County. The County previously allocated $27.5M in CARES Act CRF funding for a similar small business grant assistance program (for organizations with 100 or fewer employees) in 2020. Given the tremendous demand for the program, the County allocated additional funding of $20M from its own General Fund in 2020. The APRA funds help continue this program for struggling businesses and nonprofits.

Recognizing the impact the pandemic had on San Diego County's food industry businesses, ARPA funds are being used to waive restaurant and bar annual health permit renewal fees for Fiscal Year 2021-2022 in order to help them succeed in rebuilding. Annual health permit renewal fees for business types of Restaurant Food Facility, Low Risk Food Facility, and Restricted Food Service Facility were waived upon the permit renewal date during FY 2021-2022 from July 1, 2021 to June 30, 2022. Additionally, the meeting and events industry is an essential economic driver for the San Diego region. The events industry has been significantly impacted by the COVID-19 pandemic. The County has been utilizing ARPA funds to waive special event permit fees for nonprofit organizations and commercial businesses holding public special events such as festivals, parades, runs/walks, and other planned public events at County parks and facilities, as well as temporary food event and vendor permit fees in the region during Fiscal Year 2021-2022.

Another industry impacted by the pandemic is the Arts and Culture industry. According to a report from Americans for the Arts, COVID-19 Pandemic's Impact on The Arts: Research Update (May 17, 2021), artists remain the most severely affected segment of the nation's workforce. 99% of producing and presenting organizations have cancelled events and financial losses to nonprofit arts and culture organizations are $16.5 billion. Among organizations yet to reopen at that time, 42% lacked the funds needed to restart in-person programming. The County's existing Community Enhancement program funds cultural activities, museums, visitor and convention bureaus,

economic development councils, and other similar institutions/organizations, including County programs and projects, which promote and generate tourism and/or economic development within San Diego County. The Community Enhancement program is typically funded with a combination of local Transient Occupancy Tax (TOT) and County General Fund resources. ARPA funding is being used to augment these funding sources for the expansion of this program.

The housing rental industry was significantly impacted during the pandemic, particularly smaller landlords who are not able to access any other source of governmental COVID-19-related financial assistance that would compensate for lost rental income, including local rental assistance programs developed by the County and incorporated cities. Funds under this component are being used to develop the County's Rental Assistance for Small Landlords (RASL) program. This program aims to help small landlords that have not been able to access federal, State, or local financial assistance for loss of rental income. RASL is available to landlords that operate less than five rental units and have at least three months in rental arrears per request. The County will compensate eligible landlords for unpaid arrears accumulated from April 2020, for a maximum award amount of $15,000 per rental unit. RASL can also assist landlords that have been left with unpaid rent by former tenants during this period.

The Security Deposit Assistance Program (SDAP) helps eligible County residents with a security deposit payment. The program provides one-time payment assistance for renters unable to pay for a security deposit through a security deposit voucher program. Eligible applicants that are relocating and need financial assistance may be awarded up to $7,000 towards their new rental security deposits. SDAP recipients will be provided a voucher they can use within 60 days (extensions will be allowed up a maximum of 90 days total) and the security deposit will be paid directly to their new landlord. This program is aimed to assist low- or moderate-income households who have experienced negative economic impacts resulting from the pandemic. Households must be at or below 120 percent area median income to qualify for the program.

Public Health-Negative Economic Impact: Public Sector Capacity (EC 3)

The County is using ARPA funds to the to support public sector workforce and capacity, including public sector payroll, and building of public sector capacity. Funds are being utilized specifically to cover the payroll costs associate with staff performing activities related to the COVID-19 pandemic response. Additionally, ARPA funds within this expenditure category are being used to develop and implement a Sustainable, Equitable, and Local Food Sourcing Program and Policy for the County and its food service providers. Research suggests that focusing public funds towards purchases that consider principles such as sustainability, equity, and local food systems, supports institutions in offering healthier, more sustainably produced foods, which can potentially lead to healthier outcomes. A food sourcing policy that takes into account values, such as the regional food system and local economy, would support producers and/or businesses run by members of historically marginalized communities.

Premium Pay (EC 4)

The COVID-19 pandemic presented the County and its workforce with unprecedented new challenges. In recognition of these efforts the County's Department of Human Resources – Labor Relations Division has held a number of meetings with County labor organizations to determine appropriate qualifications for hazard pay and has worked with each County department to confirm all eligible employees. Based on available funding sources such as Coronavirus Aid, Relief, and Economic Security Act (CARES) Coronavirus Relief Fund, Federal Emergency Management Agency (FEMA), and ARPA, County leadership determined that the premium pay provision of the American Rescue Plan offers the most appropriate funding alignment for this program. Approximately $36 million is allocated to this component of the framework. Hazard pay for eligible County employees has been made available in two levels: a $2,500 one-time lump sum payment to employees working for an extended period of time in facilities where COVID-19 exposure was more likely (such as detention and medical facilities), and a $1,500 one-time lump sum payment for employees working in conditions where exposure was not as likely, but still elevated due to interaction with the public and other employees.

Water, sewer, and broadband infrastructure (EC 5)

Infrastructure
The COVID-19 pandemic highlighted the need for regional infrastructure improvements. Given its large, rural backcountry with limited broadband access, the County's unincorporated areas merit extra attention. Demographic analysis on socially vulnerable populations within the County, as well as stakeholder and engagement activities including focus groups, public workshops, interviews with leaders and organizations that serve vulnerable communities, have led to the identification of five groups of constituents being acutely impacted by lack of broadband access and being potential beneficiaries of this Plan. Low-income students need internet and internet enabled devices to complete schoolwork but lack internet access due to cost of broadband subscriptions and devices. Residents of tribal areas experience low broadband availability, low advertised connection speeds, and high-cost plans. Businesses and teleworking employees in San Diego County struggle with strong, reliable connectivity to complete their day-to-day work. Areas with the most non-English/ less than "very well," English speakers, coincide with areas of lower broadband adoption and struggle to access online services and affordable offerings. In northeastern rural areas of the County, seniors make up 30 to 40% or more of the population, and often lack access to internet, internet enabled devices, and struggle with digital literacy. ARPA funds are being used to develop a comprehensive infrastructure plan for deploying broadband infrastructure to the unincorporated areas in the region. This plan will be used to strategize and implement broadband infrastructure with the objective of having reasonably priced universal access, and enhanced network capacity and speed to meet the needs of the next decade of digital expansion and improve the resiliency of the network.

Additionally, a variety of investments are planned for stormwater, sewer and drinking water infrastructure. Water utilities and public works departments often struggle to find, assess, validate, and implement technology innovations in public utilities systems. Traditional procurement processes tend toward familiar solutions rather than newer technologies or system upgrade options that can provide multiple benefits. This project aims to create a platform or launchpad for public experimentation and innovation to help test, deploy, and scale "hardware" solutions that can

address infrastructure gaps, including preparing for future pandemics, addressing local water pollution, expanding broadband connectivity, and providing early detection and monitoring to improve overall resilience to climate change. To improve our regional infrastructure, we cannot simply build more of what we already have. We need systematic ways of evaluating and implementing innovative infrastructure solutions with direct public health, environmental, and economic benefits. ARPA funds will be allocated to the San Diego Regional Policy & Innovation Center to work with regional partners to establish the technology launchpad and leverage research and private investment dollars to scale in coordination with regional municipalities.

During the COVID-19 pandemic, many residents and families struggled to pay their rent and utility bills. An estimated 1.6 million California households statewide were late on their water bills, totaling over $1 billion. The State has allocated $2 billion in funding to address these unpaid utility bills, but this serves as a one-time fix when a longer-term solution to improve efficiency is needed. The utility bill data will be used to identify census blocks, neighborhoods, or commercial districts that are struggling to pay their current utility bills as a result of the pandemic and use this information to target federal or state grants that will fund infrastructure projects to improve efficiency, affordability, and reduce the likelihood of future bill default. These future infrastructure projects can include, but are not limited to water efficiency upgrades, pipe replacements, insulation, and building retrofits. Partnerships with water agencies, and others will be secured to provide data that will form the basis of the regional needs assessment. This comprehensive program will support communities and small businesses in need throughout the region to get the resources they require and ensure that these entities are prepared for any future stochastic shocks. ARPA funds will be allocated to the San Diego Regional Policy & Innovation Center to conduct the data capture and analysis and identify potential funding for follow-on project implementation.

Investment in stormwater infrastructure will be used to deploy a set of high-value climate-resilient green infrastructure demonstration projects and "only dig once" pilots by creating a multi-benefit project with combined broadband solutions (e.g., new conduit). This is a novel approach to combating digital divide issues with integrated water, streets, and broadband planning and procurement can serve as pilot for improving cross-sector resource-efficiency. The funding will be used to identify overlays where there is need for both stormwater infrastructure and broadband connectivity, along with the potential for improving disaster resilience, for example, through improved wildfire monitoring. The analysis will focus on the entire County, but the projects will be limited to the unincorporated areas of the region. These projects will demonstrate an equity and multi-benefit approach to stormwater challenges addressing climate change resilience, community equity, wildfire risk, broadband connectivity, and how to address local water quality issues.

The County's Green Streets Clean Water Plan identified the highest priority multi-benefit locations for green streets across nearly 1,200 miles of roads within 24 unincorporated community planning areas. Green streets provide opportunities to capture and treat stormwater, improve pedestrian safety, and enhance green spaces while supporting clean water in local creeks, rivers, lakes, and ultimately the ocean. One project listed in this plan has been identified as priority for the use of ARPA Funds.

The Tijuana River Valley project would restore habitat, as well as remove an abandoned structure and debris from a 5-acre site in the Tijuana River Valley. Currently, the vacant site is filled with invasive plant species and debris. The abandoned structure invites unauthorized activities and personnel while Department of Parks and Recreation rangers are not present. The location of the site immediately adjacent to the Tijuana River also makes it a priority for restoration to enhance the ecosystem.

The Camp Lockett water, wastewater, and stormwater improvement project will provide funding to private property owners within the Camp Lockett Master Plan area to establish water and sanitary sewer services, improve the safety and reliability of potable water and wastewater infrastructure, and improve drainage facilities to protect public safety and property. The improvements will support implementation of the Camp Lockett Historic District Master Plan and redevelopment of existing properties for community benefit purposes.

Community-Focused Stormwater Improvement Partnerships seek to provide multi-benefit water quality improvements on unincorporated private properties. Pollution can be reduced by installing permeable pavement, rainwater capture, biofiltration, or similar practices. Projects are designed to also benefit the public by creating additional park space, expanding the urban tree canopy, creating community garden space, or addressing other needs as identified by a robust community engagement process. Candidate properties would include places of worship, community centers, non-profits, and schools. Phases I and II will identify project opportunities and focus on the community engagement process to create viable designs. In Phase III, one or more projects will be selected for implementation.

Transfers to Other Units of Government (EC 7)

Infrastructure

Fire Districts are part of the frontline response to the pandemic by responding to 9-1-1 calls for medical assistance as well as providing personnel and infrastructure support for community COVID-19 testing and vaccination clinics. The County is providing reimbursement for local independent fire districts for expenditures that could include, but are not limited to, purchase of personal protective equipment, capital investments for facility improvements related to infection control, COVID-19 death benefits, and premium pay.

Promoting Equitable Outcomes

Equity is a [key value](#) of the County and as such, the County is dedicated to applying an equity lens to appropriately design programs and services so that underserved communities have equitable opportunities as well as using data driven metrics, lived experiences and the voices of our community to weave equity through all policies and programs.

This value is threaded through all projects in the County's ARPA Framework. The framework supports most vulnerable residents in the San Diego County region with an equity lens and quantitative and qualitative data-driven approaches used to prioritize and integrate explicit consideration of racial and gender equity, where possible. The broad range of projects under the County's ARPA Framework strive to address the complex factors that influence health and equity including educational attainment, housing, transportation options and neighborhood safety. Additionally, there is a recognition that programs supporting environmental justice, sustainability, climate adaptation, and the food system are critical to the region's resiliency strategies that have and will be used to promote equity include:

- Contracting with subject matter experts will be engaged in various projects to provide expertise in ensuring evaluation designs are guided by an equity lens.
- Utilizing the [California Healthy Places Index (HPI)](#) to identify underserved communities' interventions and services. HPI is a tool, developed by the Public Health Alliance of Southern California, to assist in exploring local factors that predict life expectancy and comparing community conditions across the state. The HPI provides overall scores and more detailed data on specific policy action areas that shape health, such as housing, transportation, education and more. Using case line list data through October 3, 2020, it was identified that out of the 47,077 COVID-19 cases, 39% live in the lowest HPI quartile, which indicates less health opportunities. Additionally, the County utilized the HPI to identify 39 zip codes that were within the lowest quartile and had the highest burden of COVID-19 defined as a cumulative case rate of at least 10,000 COVID-19 cases per 100,000 population.

San Diego County Health Equity Zip Codes (39 Zip Codes)							
91901	91915	91948	91980	92058*	92083	92110	92173*
91905*	91917*	91950*	92004	92060	92084	92113*	92259
91906*	91934*	91962	92020	92066*	92086*	92114	92536
91910	91935	91963	92027	92070	92102*	92139	92672
91911	91945	91977	92055	92081	92105*	92154	

*California Department of Public Health (CDPH) assigned Vaccine Equity Metric Quartile 1 zip codes

- Analyzing data by geography, age, and race/ethnicity. For example, the County tracks overall testing rates, case rates, hospitalizations and deaths and vaccination progress, with much of this by rates by geography, age, and race/ethnicity. Through this data, it was found that the Hispanic/Latino community carries a large burden of COVID-19 disease in the County.

According to the San Diego Association of Governments 2019 population estimates, 33% of San Diego County's population is Hispanic/Latino. Using case data through August 3, 2021, 53.4% of the COVID-19 cases with known race/ethnicity were Hispanic or Latino.

- Examining data for trends of inequities. For example, data shows disproportionality for children in foster care is an issue both locally and nationally, resulting in a greater percentage of African American and Native American children involved in the foster care system. These disparities can be seen across nearly every metric within the child welfare system. Children of color tend to be reported to the child abuse hotline, investigated, removed from their parents at a far greater percentage than their occurrence in the general population. In addition, they data shows that they reunify at a decreased rate and are more likely to languish in care for longer periods of time.
- Utilizing GIS mapping to determine density and location of key services in target communities.
- Focusing programs on disproportionately impacted populations and communities and/or business and nonprofits that serve these populations. Examples include:
  - Older adults and homebound persons with disabilities
  - low-income minority older individuals, older individuals with Limited English Proficiency, and older individuals residing in rural areas.
  - Youth experiencing mental health issues
  - Adults with substance use disorder and/or co-occurring conditions who are experiencing homelessness
  - Individuals and families experiencing or at risk of homelessness
  - Individuals and families experiencing food insecurity
  - The LGBTQ community
  - Foster youth and families involved in Child Welfare Services
  - Rural communities
- Investing in infrastructure projects that prioritize environmental justice and sustainability.
- Ensuring outreach, materials and applications are accessible in multiple languages.

Community Engagement

Access is a [key value](#) of the County and community engagement is core to how the County conducts business. The County is committed to building trust with the residents we serve through transparent communication and neighborhood engagement that is accessible in the languages, facilities and methods that meet their needs. The County believes that all that we do should be for, and created in partnership with, the people we serve.

During the COVID-19 pandemic, the County's leveraged the foundation set by *[Live Well San Diego](#)* is the San Diego County region's long-term strategy for healthy, safe, and thriving communities focused on improving population health and achieving collective impact through public-private partnerships. There are over 500 *Live Well San Diego* recognized partners who represent all sectors – from government, to business, to schools, to faith-based and community organizations and represent the diverse communities of San Diego County. These partners are actively involved in collaborating and even came together during the COVID-19 Pandemic to participate in the [County's COVID-19 Education and Outreach sectors](#). Through these sectors, the County continuously communicates sector-specific COVID-19 information virtually to thousands of stakeholders to facilitate transparency, ensure accessibility for all populations, and keep the general public informed of the latest information as it relates to local response efforts.

Through community workshops and other community input opportunities, the County has been able to obtain critical public input on the use of future federal and State COVID-19 stimulus funding. In anticipation of passing of ARPA and the receipt of the SLFRF, the County hosted five virtual 90-minute community workshops between March 15, 2021 and March 19, 2021. These workshops gave the public the opportunity to provide feedback on the potential uses of anticipated funds. A total of 386 individuals from across the San Diego County region participated and arrangements were made to provide interpretation in Arabic, Chinese, Filipino, Spanish, and Vietnamese. Based on categories identified in ARPA, participants were able to engage with an online polling feature within the virtual meeting and rank the categories in order from highest priority to lowest and provide suggestions on the use of the funds.

Incorporating feedback received, a proposed ARPA "In-Concept" framework was presented at the April 6, 2021 Board meeting. As part of this public meeting, the community had the opportunity to provide both written and oral comments. Additionally, after the release of the Interim Final Guideline to Implement ARPA, a revised County ARPA Framework as presented at the June 8, 2021 Board meeting and again, public comments were received.

As projects are being developed, they will incorporate feedback and input from the community through a variety of methods. A priority for the County is ensuring that community engagement efforts are culturally appropriate and accessible to best serve the targeted population. Written communication is translated into multiple threshold languages and translators are available for oral communication.

Methods for community engagement including but are not limited to:

- gathering public comments through the public Board meetings;
- engaging the County's Citizen advisory boards;

- utilizing existing community engagement/listening sessions;
- connecting with existing recipients of services and service providers;
- engaging with stakeholder and community groups;
- print and online media such flyers, handouts, websites, and newsletters;
- conducting Focus groups;
- conducting Surveys;
- obtaining support from contractors or consultants; and
- connecting with Youth-led groups.

Labor Practices

Per the guidelines, workforce practices must be reported on for projects being pursed under SLFRF Expenditure Category 5: Water, sewer, and broadband infrastructure. The infrastructure component of the County ARAP Framework would most align with this category, however projects are still being developed. When the projects are developed, labor practices will be described in future reports.

Use of Evidence

The State and Local Fiscal Recovery Funds define evidence-based interventions as those with "strong or moderate" evidence. A third category is defined as "preliminary". Preliminary evidence means the evidence base can support conclusions about the program's contribution to observed outcomes. The evidence base consists of at least one non-experimental study. Moderate evidence means that there is a reasonably developed evidence base that can support causal conclusions. The evidence base consists of one or more quasi-experimental studies with positive findings on one or more intended outcomes OR two or more non-experimental studies with positive findings on one or more intended outcomes. Strong evidence means that the evidence base can support causal conclusions for the specific program proposed by the applicant with the highest level of confidence. This consists of one or more well-designed and well-implemented experimental studies conducted on the proposed program with positive findings on one or more intended outcomes.

The County values both evidence-based interventions and innovative approaches. The County ARPA Framework was intended to be mix of innovative approaches that leverage preliminary evidence as well as project that fall under the concept of "strong and moderate" evidence based. Below are a few highlights of evidence-based practices that may meet the ARPA criteria for evidence based which are being incorporated into the project:

- The use of Community Health Workers or Promotoras to promote positive health outcomes has been recognized as a best practice, especially in Hispanic/Latino communities. The CDC recommends using 'community champions' to build vaccine confidence. The County is employing the use of Community Health Workers in communities disproportionately affected by COVID-19 to boost the uptake of the vaccine.

- The school-based Specialty Mental Health Services being built will utilize evidence based and evidence informed practices such as Motivation Interviewing, Trauma Focused Cognitive Behavioral Therapy, and various other modalities as appropriate. Various other tools evidence-based tools will be utilized to evaluate progress such as the Pediatric Symptoms Checklist (PSC) for both Youth and Caregivers and the Child and Adolescent Needs and Strengths (CANS).
- The design of the IHSS: Technology for Social Inclusion and Well Being project is based off research showing that access to increased information and communication technology for older adults can decrease loneliness and social isolation.

Performance Report

The County's mission is to strengthen communities with innovative, includes and data-driven services through a skilled and supported workforce. Data and performance management is critical to ensuring the delivery of services that best meet the needs of our communities and achieve the intended goals. For projects that have been implemented, information on metrics can be found in the project inventories and are managed at the project level. Additional updates on data will be provided in subsequent Annual Recovery Plans and are reported in the quarterly Project and Expenditure reports.

PROJECT INVENTORIES

Project 1a: COVID-19 Vaccination

Funding Amount: A total of $311.5 million has been earmarked for a range of COVID-19 public health response activities including vaccinations (project 1a), testing (project 1b), contact tracing (project 1c), personal protective equipment (project 1d), other COVID-19 public health expenses (project 1e), community health workers (project 1f), payroll costs for public health, safety, and other public sector staff responding to COVID-19 (project 1g), and administrative expenses (project 1h). Funding will be used to meet needs in each area depending on response phase, and federal and State revenue from other sources will be leveraged to help cover costs when available including the use of funding from the Federal Emergency Management Agency (FEMA).

Project Expenditure Category: 1.1, COVID-19 Vaccination

Project Overview:
Vaccine efforts focused on accessible access to the vaccine through the support of a robust ecosystem of vaccination providers. Strategies included but were not limited to:
- Launched Project SAVE (Scheduling Assistance for Vaccine Equity) this improved vaccination rates among impacted communities by utilizing community health workers for outreach and schedule vaccine appointments for residents
- Created Vaccine Support team in 2-1-1 to help address equity issues—follow-up calls were arranged if clients faced barriers to scheduling or were unable to access appointments.
- Implemented the Homebound San Diegans program to provide in-home vaccinations to homebound individuals.
- Partnered with Fire Agencies to provide vaccinations to special populations such as those in rural communities and senior facilities.
- Partnered with healthcare systems to set up the State's first Vaccination Superstations which provided large-scale vaccination events to over 5,000 individuals a day per site.
- Engagement of local Clinical leaders through the Clinical Advisory Committee.

Coronavirus Disease 2019 (sandiegocounty.gov)

Performance Report:
The County's online Vaccination Dashboard www.coronavirus-sd.com tracks the number of eligible residents vaccinated (fully or at least one dose). As of June 30, 2022, San Diego County is at 84.2% (2,649,720 of 3,147,936) fully vaccinated with 94.7% of residents with at least one dose. This Dashboard also captures these data by race/ethnicity, gender, age, region, and with maps.

	Data Through 7/31/2021		Data Through 6/30/2022		Number of Individuals Receiving First Dose Between 7/31/22 and 6/30/22	% increase
HPI	Number	Percent	Number	Percent		
1 Least Healthy	452,058	23%	630,024	25%	178,972	39%
2	460,321	23%	603,573	24%	143,993	31%
3	517,997	26%	642,237	25%	124,870	24%
4 Most Healthy	551,024	28%	668,240	26%	117,628	21%
Total	1,981,400	100%	2,544,074	100%	565,463	28%
HPI Not Available	132,317		210,801			

Number of San Diego County Residents Receiving Their First Dose (including Johnson & Johnson) by HPI Quartile and Date Range

Project 1b: COVID-19 Testing

Funding Amount: A total of $311.5 million has been earmarked for a range of COVID-19 public health response activities including vaccinations (project 1a), testing (project 1b), contact tracing (project 1c), personal protective equipment (project 1d), other COVID-19 public health expenses (project 1e), community health workers (project 1f), payroll costs for public health, safety, and other public sector staff responding to COVID-19 (project 1g), and administrative expenses (project 1h). Funding will be used to meet needs in each area depending on response phase, and federal and State revenue from other sources will be leveraged to help cover costs when available including the use of funding from the Federal Emergency Management Agency (FEMA).

Project Expenditure Category: 1.2, COVID-19 Testing

Project Overview: The testing component of the County's T3 Strategy aimed to provide accessible COVID-19 testing. Multiple approaches were employed to achieve this goal including a focus on building excellence in the public health laboratory and regional testing system; developing expanded and equitable capacity for testing; conducting effective and culturally tailored communication and outreach; providing timeline and quality data analysis; and implementing flexible, culturally responsive hiring and staff practices. The first County testing site was opened on March 16, 2020, at a local sports stadium, allowing for drive-up testing in a large-scale setting. On April 27, 2021, the COVID-19 County Laboratory Testing Task Force was established to provide a forum for hospitals and health systems to facilitate laboratory testing and engage in mutual problem solving. As it became clear that laboratory capacity needed to expand, a partnership with a private laboratory (Helix Lab) was initiated on July 3, 2020. Through summer and fall, continuing process improvements were undertaken with Helix to improve the testing process. In addition, the County's laboratory continued to make improvements throughout the response, expanding its testing platform with Perkin Elmer, innovating with genome sequencing, and implementing technology advancements such as Electronic Lab Reporting. At its peak, County testing reached an average of 10,000 tests per day in December 2020. In April 2021, the County received an Epidemiology and Laboratory Capacity Grant to support COVID-19 testing among other COVID-19 functions. Many partners were also involved in building and assuring adequate laboratory capacity. The County Laboratory Testing Task Force was formed for this purpose. The Public Health Laboratory, hospitals, and private laboratories all worked together to help ensure equitable distribution of testing resources, timely reporting of results, utilization of state-of-the-art laboratory equipment, and facilitation of open communication and collaboration. Other tactics for improving access

https://www.sandiegocounty.gov/coronavirus/

Performance Report

Entity	Tests from 7/1/21 – 6/30/22
San Diego Public Health Lab	171,966
Helix Lab	739,000
Total	910,966

Project 1c: COVID -19 Contact Tracing

Funding Amount: A total of $311.5 million has been earmarked for a range of COVID-19 public health response activities including vaccinations (project 1a), testing (project 1b), contact tracing (project 1c), personal protective equipment (project 1d), other COVID-19 public health expenses (project 1e), community health workers (project 1f), payroll costs for public health, safety, and other public sector staff responding to COVID-19 (project 1g), and administrative expenses (project 1h). Funding will be used to meet needs in each area depending on response phase, and federal and State revenue from other sources will be leveraged to help cover costs when available including the use of funding from the Federal Emergency Management Agency (FEMA).

Project Expenditure Category: 1.3, COVID-19 Contact Tracing

Project Overview: The Trace component of the County's T3 Strategy included the direct focus of disease surveillance and disease control operations. Key operational areas included: disease reporting, intake and processing of reported COVID-19 cases and lab results, case investigation, contact tracing, preoutbreak assessment, outbreak investigations, data analysis and data reports, and health education and promotion. Strategies included:

- Utilizing Community Health Workers to support contact tracing efforts
- Contract with University of California San Diego (UCSD) for contract tracing support among the college age population ages 18 to 24 years throughout San Diego County.
- Partnering with the County's Land Use and Environment Group, the Epidemiology Unit made referrals to the Department of Environmental Health and Quality
- The Safe Reopening Compliance Team about community settings with possible safe reopening safety concerns or because of outbreaks occurring in such settings.
- The Safe Reopening Compliance Team reported on site assessments and field responses to clusters and outbreaks at skilled nursing facilities in addition to long-term care facilities.
- Referrals were provided for cases and contacts needing resources and services, including a COVID-19 Positive recovery stipend for employed individuals not otherwise eligible for paid time-off or State unemployment benefits. Trace had extensive partners within the community, including hospitals, clinics, laboratories, border health, military, schools and institutions of higher education. These partners also included local, State and Federal entities.

Link to website: https://www.sandiegocounty.gov/coronavirus/

Performance Report

7/1/2021-6/30/2022	
The total percent of cases investigated within 24 hours	37% (205,375 of 553,125
The total percent of contacts where first attempt was made within 24 hours	96.1% (54,792 of 57,034)

Project 1d: Personal Protective Equipment

Funding Amount: A total of $311.5 million has been earmarked for a range of COVID-19 public health response activities including vaccinations (project 1a), testing (project 1b), contact tracing (project 1c), personal protective equipment (project 1d), other COVID-19 public health expenses (project 1e), community health workers (project 1f), payroll costs for public health, safety, and other public sector staff responding to COVID-19 (project 1g), and administrative expenses (project 1h). Funding will be used to meet needs in each area depending on response phase, and federal and State revenue from other sources will be leveraged to help cover costs when available including the use of funding from the Federal Emergency Management Agency (FEMA).

Project Expenditure Category: 1.5, Personal Protective Equipment

Project Overview: The Medical Operations Center logistics section processes and delivers requests for Personal Protective Equipment (PPE) that are submitted by all healthcare facilities and first responder agencies that could not procure their supplies through normal channels. All deliveries have been handled within 72 hours of the request being received. Items are purchased from vendors to support all healthcare partners in the county.

Link to website: Public Health Preparedness and Response

Performance Report

7/01/2021-6/30/2022	
Items of PPE were requested, processed, and delivered	6,026,012

Project 1e: Other COVID-19 Public Health Expenses

Funding Amount: A total of $311.5 million has been earmarked for a range of COVID-19 public health response activities including vaccinations (project 1a), testing (project 1b), contact tracing (project 1c), personal protective equipment (project 1d), other COVID-19 public health expenses (project 1e), community health workers (project 1f), payroll costs for public health, safety, and other public sector staff responding to COVID-19 (project 1g), and administrative expenses (project 1h). Funding will be used to meet needs in each area depending on response phase, and federal and State revenue from other sources will be leveraged to help cover costs when available including the use of funding from the Federal Emergency Management Agency (FEMA).

Project Expenditure Category: 1.7, Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)

Project Overview: A range of public health response activities are covered in this area and include but are not limited to communications, coordination of medical services related to the response, on-site response and assistance to the community, costs associated with administering public health hotels including activities such as daily wellness checks, and costs for temporary nursing services as needed. Below is a further description of some of the main areas of response in this project category. The County has been engaged in robust marketing efforts to inform communities about COVID19 testing sites, vaccination sites and general COVID-19 educational efforts that reach the County's ethnic and diverse communities, various target groups, as well as the general population by employing marketing strategies that reflect the cultural values, beliefs and norms of a targeted audience. The County continues to provide a 24-hour comprehensive Information and Referral service to provide callers with quick, free access to information about community, health and human services, and disaster services, including information on pandemic-related services. Since March of 2020, the goal of the Temporary Lodging Program or Public Health Hotels (non-congregate shelters) was to contain the spread of the COVID-19 virus across the County / region by linking individuals to isolation support. This was done through establishing, managing, and sustaining COVID-19 isolation, quarantine, and shelter locations in a non-congregate setting such as hotels to care for affected individuals, families and persons experiencing homelessness. Wrap around services were provided to individuals including medical, behavioral health, daily wellness checks with nurses and all hotel accommodations. Guests received three meals per day, laundry services and had 24/7 security on site. The Isolation Support Nurse Help Line (ISNHL) linked San Diego County residents with Public Health Nurses providing them with support during their COVID-19 diagnoses. ISNHL is comprised of nurses who offered information to confirmed COVID positive individuals regarding isolation and health information included in the County of San Diego 2021 Recovery Plan Performance Report 31, the virus and symptoms they may experience. The ISNHL team also provided available resources to these individuals while in isolation during the pandemic. Through our ConnectWellSD referral system, Help Line staff provided information and/or create referrals for resources such as rental assistance, food banks, locating primary care providers, applications for Medi-Cal, CalFresh, CalWORKS, as well as General Relief, to those impacted by COVID-19. This included referring qualifying individuals and/or families residing in the County of San Diego Public Health hotels for temporary lodging if

needed. County of San Diego staff who operated the call center worked directly with their contracted partners to provide transportation to the hotels, customized rooms for lodging and connected directly with the hotel operations and clinical teams at the isolation locations. Staff collaborated with local hospitals, Federally Qualified Health Centers (FQHCs), homeless service providers and other community partners to prevent spread in congregate settings and throughout the community.

Performance Report

Individuals Served in Isolation/Quarantine Support	
Total served through 06/30/2022	14,517
7/1/2021-6/30/2022	5,769

Project 1f: Community Health Workers

Funding Amount: A total of $311.5 million has been earmarked for a range of COVID-19 public health response activities including vaccinations (project 1a), testing (project 1b), contact tracing (project 1c), personal protective equipment (project 1d), other COVID-19 public health expenses (project 1e), community health workers (project 1f), payroll costs for public health, safety, and other public sector staff responding to COVID-19 (project 1g), and administrative expenses (project 1h). Funding will be used to meet needs in each area depending on response phase, and federal and State revenue from other sources will be leveraged to help cover costs when available including the use of funding from the Federal Emergency Management Agency (FEMA).

Project Expenditure Category: 2.19, Social Determinants of Health: Community Health Workers or Benefits Navigators

Project Overview:
During the COVID-19 pandemic, the County of San Diego (County) quickly mobilized a new Community Health Worker (CHW) model to provide tailored outreach and education to residents who had been traditionally hard to reach due to factors such as linguistic and cultural differences, geographic isolation, or historic distrust of government. As trusted messengers, CHWs were connecting communities impacted by long-standing health disparities to needed services and systems of care. Over 250 CHW's were deployed, who spoke 26 languages and served all six regions of San Diego County. They were focusing on underserved communities including Black and African American, Latino/Latinx, refugee, and Asian and Pacific Islander. CHWs were reaching people through focused individual outreach efforts, multimedia outreach, and referrals as well information which was provided for testing and vaccination. Community Health Workers not only provided vital information, but assisted families in finding resources, scheduling vaccine and testing appointments, walking individuals through testing/vaccination sites and overall provides a trusted support system. Evaluation efforts which are currently underway will help define what County-led CHW efforts look like moving forward, as a sustainable model in supporting all communities to be healthy, safe, and thriving.

Use of Evidence:
The use of Community Health Workers or Promotoras to promote positive health outcomes has been recognized as a best practice, especially in Hispanic/Latino communities. The CDC recommends using 'community champions' to build vaccine confidence. The County is employing the use of Community Health Workers in communities disproportionately affected by COVID-19 to boost the uptake of the vaccine.

Performance Report

Community Health Workers Metrics 7/1/2021-6/30/2022	
Number of vaccination referrals made to disproportionately impacted individuals	57,642
Number of individuals assisted in scheduling a testing and/or vaccination appointment	19,066
Number of languages outreach conducted in	23 Highest language needs Spanish, English, Arabic, Somali, Karen, Amharic, Swahili, Tagalog, Burmese, Kurdish, Vietnamese,
Number of activities reaching disproportionately impacted communities	34,944
Number of people reached by individual communication	393,932
Number of outreach views using multimedia approaches	18,350,064

Project 1g: Payroll Costs for Public Health, Safety, and Other Public Sector Staff

Funding Amount: A total of $311.5 million has been earmarked for a range of COVID-19 public health response activities including vaccinations (project 1a), testing (project 1b), contact tracing (project 1c), personal protective equipment (project 1d), other COVID-19 public health expenses (project 1e), community health workers (project 1f), payroll costs for public health, safety, and other public sector staff responding to COVID-19 (project 1g), and administrative expenses (project 1h). Funding will be used to meet needs in each area depending on response phase, and federal and State revenue from other sources will be leveraged to help cover costs when available including the use of funding from the Federal Emergency Management Agency (FEMA).

Project Expenditure Category: 3.1, Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers

Project Overview: This project refers to staff that are responding to COVID-19, but who were not easily allocable to a specific category. Costs include staff responding at the County's Emergency Operations Center (EOC) and Medical Operations Center (MOC) performing activities such as creating and distributing communications regarding COVID-19 activities within the County to relevant emergency medicine and emergency medical services community partners and coordinating and providing recommendations and guidelines to the healthcare community. Staff assisting with overall EOC/MOC administrative functions are also included, as well as staff working on various other planning, development and implementation of COVID-19 initiatives and activities.

Performance Report: This project category is used for administrative expenses of payroll. No metrics are required for reporting.

Project 1h: Administrative Expenses

Funding Amount: A total of $311.5 million has been earmarked for a range of COVID-19 public health response activities including vaccinations (project 1a), testing (project 1b), contact tracing (project 1c), personal protective equipment (project 1d), other COVID-19 public health expenses (project 1e), community health workers (project 1f), payroll costs for public health, safety, and other public sector staff responding to COVID-19 (project 1g), and administrative expenses (project 1h). Funding will be used to meet needs in each area depending on response phase, and federal and State revenue from other sources will be leveraged to help cover costs when available including the use of funding from the Federal Emergency Management Agency (FEMA).

Project Expenditure Category: 7.1, Administrative Expenses

Project Overview: Administrative Expenses included County staff time and other resources required to administer our pandemic response that do not fit neatly into another expenditure category including costs such as fiscal claiming support, data processing and mapping services to aid in the vaccination effort, and various temporary administrative staffing support.

Performance Report: This project category is used to charge administrative expenses that do not fit in any other expenditure category. No metrics are required for reporting.

Project 2a: Hazard Pay for County Employees

Funding Amount: $36 million

Project Expenditure Category: 4.1, Public Sector Employees

Project Overview: In recognition of employee's efforts during the COVID-19 pandemic, hazard pay for eligible County employees was made available in two levels: a $2,500 one-time lump sum payment to employees working for an extended period in facilities where COVID-19 exposure was more likely (such as detention and medical facilities), and a $1,500 one-time lump sum payment for employees who were working in conditions where exposure was not as likely, but still elevated due to interaction with the public and other employees. Most payments were distributed in August 2021, with some payments being made upon the return of certain employees who were on leave of absence at that time.
Link to website:

Performance Report:

County Employees -Hazard Pay Received	
9,614	Through 6/30/2022

Project 3a: Behavioral Health Support for Children and Youth

Funding Amount: $30 million

Project Expenditure Category: 1.12, Mental Health Services

Project Overview:
On December 7, 2021, the U.S. Surgeon General issued an Advisory on Protecting Youth Mental Health (Advisory) to highlight the urgent need to address the nation's youth mental health crisis and calling for a swift and coordinated response to improve the mental health of children, adolescents, and young adults. In alignment with these recommendations and in partnership with the San Diego County School Board Association and school districts across the county, the Screening to Care Initiative was developed to address mental health treatment needs for middle school students by offering universal screening to students facilitated by staff, regardless of insurance status. These services will use a multi-tiered approach, which will include universal screening of students facilitated by middle school staff, regardless of the child's insurance status. Based on the screening results, students will be stratified into three different tiers of intervention: Tier 1) school community and classroom-based intervention; Tier 2) small group intervention; and Tier 3) referral to treatment level services through the BHS SchooLink programs.

Use of Evidence: The school-based Specialty Mental Health Services being built will utilize evidence based and evidence informed practices such as Motivation Interviewing, Trauma Focused Cognitive Behavioral Therapy, and various other modalities as appropriate. Various other evidence-based tools will be utilized to evaluate progress such as the Pediatric Symptoms Checklist (PSC) for both Youth and Caregivers and the Child and Adolescent Needs and Strengths (CANS).

Performance Report: This program is still in development and metrics will be reported in future reports. The following represent proposed key performance indicators for the School Health Initiative:

- Increased equitable access to Medi-Cal and unfunded students,
- Collaboration with the private health system to promote access to care for students,
- Evaluate, select, and implementation of universal screening as appropriate,
- Child and Adolescent Needs and Strengths (CANS) demonstrating progress in life functioning, risk behavior, and behavioral/emotional needs,
- Pediatric Symptoms Checklist (PSC) demonstrating amount of improvement; reliable improvement; and clinically significant improvement,
- Youth Services Survey (YSS) reflecting general satisfaction, access, cultural sensitivity, participation in treatment planning, outcomes of services, functioning, and social confidence, Hospitalization rates, School performance and attendance,
- Workforce recruitment and retention, resulting in staffing ratios that promote quality care.

Project 3b: IHSS: Technology for Social Inclusion and Wellbeing

Funding Amount: $2 million

Project Expenditure Category: 1.12, Mental Health Services

Project Overview: The In-Home Supportive Services (IHSS) program provides personal care assistance to eligible individuals who are receiving Supplemental Security Income or who have a low income and need help in the home to remain independent. Caregiving services are conducted by Individual Providers (IPs) who may be family members, friends, or caregivers identified via the Public Authority (PA). Access to resources that improve mental health has been shown to reduce stress, reduce feelings of isolation, and enhance the quality of life. This program would utilize technology such as tablets and associated accessories, internet access and/or data plans, and in-home training to use this technology to impact and improve the mental health of a subset of homebound IHSS recipients and IHSS IPs.

Use of Evidence: The design of the IHSS: Technology for Social Inclusion and Well Being project is based on research showing that access to increased information and communication technology for older adults can decrease loneliness and social isolation.

Performance Report: This program is still in development and metrics will be reported in future reports. Intended outcomes include:
- Increased access and reduced barriers to technological connectivity
- Increased ability to engage with technology
- Reduced social isolation
- Reduced barriers to care
- Increased quality of life

Project 4a.1: Housing, Shelter, Including Acquisition of Facilities and Wrap-Around Services: Specialized Funding for Imminent Needs Program

Funding Amount: $3 million

Project Expenditure Category: 2.18, Housing Support – Other Housing Assistance

Project Overview: The Specialized Funding for Imminent Needs (SFIN) program goal is to remove financial barriers that prevent households from obtaining and sustaining housing by incorporating a flexible funding mechanism as part of the homeless services teams conducting outreach and case management. Adding a flexible funds component to these teams would enhance the ability to provide supports for core needs such as, emergency night stays, clothing, medicine, hygiene items, storage, and immediate payments at grocery and convenience stores. These funds could also be used to pay for expenses, such as security deposits, rental payments, moving expenses, fees to obtain identification documents, transportation, auto repairs and health care expenses.

Use of Evidence: Project is still in development, updates will be provided in future reports.

Performance Report: This program is still in development and metrics will be reported in future reports. Initial performance indicators will focus on funds that provide immediate assistance to individuals experiencing and at-risk of homelessness.

Performance reports may include following information:

- Number of unduplicated households (individuals or families) for whom disbursement of funding was provided.
- Total contract amount expended per County region:
- Services information

Project 4a.2: Housing, Shelter, Including Acquisition of Facilities and Wrap-Around Services: DGS support for acquisition of facilities

Funding Amount: $2.8 million

Project Expenditure Category: 2.16, Long-term Housing Security: Services for Unhoused Persons

Project Overview: The County of San Diego's Department of General Services (DGS) and Health and Human Services Agency are working together to identify suitable sites in Incorporated and Unincorporated Areas of San Diego County that are available to acquire under a lease, license, land swap or purchase agreement and can be used to address the emergency housing needs of persons experiencing or at risk of homelessness.

Use of Evidence: Project is still in development; updates will be provided in future reports.

Performance Report: This program is still in development and metrics will be reported in future reports. The performance will be based on three phases of effort: 1) Programming and Regulatory Requirements; 2) Siting Framework, Due Diligence and Scoring; and 3) Project management.

Project 4a.3a & 4a.3b: Palm Avenue Recuperative Care and Wellness Center: Transitional Housing, Recuperative Care, Health Care Service Coordination

Funding Amount: $7.8 million

Project Expenditure Category: 1.12, Mental Health Services and 1.13, Substance Use Services

Project Overview

The Palm Avenue Recuperative Care program is a collaborative effort with the City of San Diego to provide transitional housing, recuperative care, and other healthcare service coordination to adults with a substance use disorder and/or co-occurring conditions who are experiencing homelessness. This program will expand transitional housing, recuperative care, and other healthcare service coordination along with engagement to improve health outcomes and decrease utilization of high-cost services for adults who are not yet connected to care.

Use of Evidence: Project is still in development; updates will be provided in future reports.

Performance Report
This project is still in development. Metrics will be reported in future reports.

Project 4a.4: Housing, Shelter, Including Acquisition of Facilities and Wrap-Around Services: Emergency Housing Options

Funding Amount: $44 million

Project Expenditure Category: 2.16, Long-term Housing Security: Services for Unhoused Persons

Project Overview: The Compassionate Emergency Solutions and Pathways to Housing (CESPH) Program will provide services that will be offered in the following housing interventions: (1) safe parking (including RV option), (2) emergency sleeping cabins, and (3) emergency shelters.

Use of Evidence: Project is still in development; updates will be provided in future reports.

Performance Report: This program is still in development and metrics will be reported in future reports. Initial performance indicators will focus on the number of enrolled program participants, successful exits, occupancy rate, placements from the Unincorporated Area of the county, program terminations, developed housing plans and receipt of key services including housing navigation.

Performance reports may include following information:

- Number of persons utilizing compassionate emergency housing solutions;
- Demographic information of program participants;
- Total number of unduplicated people housed;
- Average length of time in program;
- Number of housing assessments completed including housing retention plans completed;
- Date Housing Assessment and Housing Plan were completed;
- Number of housing placements made;
- Number of housing placements retained over six (6), 12, 18 and 24 months while in the program; and
- Total amount of emergency housing participant flexible funds (Emergency Flexible Funds) provided to participants, by funding amount and type of specialized assistance provided.

Project 4a.5: Housing, Shelter, Including Acquisition of Facilities and Wrap-Around Services: Construction of Extremely Low-Income Housing

Funding Amount: $12 million

Project Expenditure Category: 2.15, Long-term Housing Security: Affordable Housing

Project Overview: This project will create permanent supportive housing for extremely low-income households defined as households earning 30% or below the Area Median Income who are at the greatest risk of experiencing homelessness.

Use of Evidence: Project is still in development; updates will be provided in future reports.

Performance Report: Project is in development. Metrics will be updated in future reports.

Project 4b.1 & 4b.2: Housing Vouchers & Local Rent Subsidy Program & Services

Funding Amount: $10 million

Project Expenditure Category: 2.16, Long-term Housing Security: Services for Unhoused Persons; 2.17, Housing Support: Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities

Project Overview: This program is still in development and will assist those experiencing homelessness by providing housing resources, which may include emergency vouchers and local rent subsidy programs.

Use of Evidence: Project is still in development; updates will be provided in future reports.

Performance Report: Project is in development. Metrics will be updated in future reports.

Project 4c: LGBTQ-Affirming Homeless Services/Housing

Funding Amount: $5 million

Project Expenditure Category: 2.18, Housing Support- Other Assistance

Project Overview: This program will provide innovative housing and supports for vulnerable populations experiencing and at-risk of homelessness including affirming resources for people identifying as LGBTQ+ and experiencing and at-risk of homelessness. The three focused efforts, through three separate procurements, include (1) training curriculum for providers, planning groups, and units of government, (2) Enhanced Case Management Services, and (3) Innovative Housing Supports.

Use of Evidence: Project is still in development; updates will be provided in future reports.

Performance Report: This program is still in development and metrics will be reported in future reports. The performance report will be based on three separate of efforts: 1) Capacity Building; 2) Enhanced Case Management; and 3) Innovative Housing and Supports.

Performance reports may include the following:

Capacity Building:
- Number of trainings;
- Presentation survey results

Enhanced Case Management:
o Number of unduplicated households (individuals or families) for whom assistance was requested
o Number of unduplicated households (individuals or families) for whom assistance was received; include service type received

Innovative Housing and Services
o Number of unduplicated households (individuals or families) for whom assistance was requested
o Number of unduplicated households (individuals or families) for whom assistance was received; include type of housing and service type received
o Demographic Information

Project 5a.1: Food Distribution Programs (Food Banks)

Funding Amount: $4.5 million

Project Expenditure Category: 2.1, Household Assistance: Food Programs

Project Overview
As a result of the COVID-19 pandemic, families, children, and seniors are faced with unprecedented food access challenges. Food distribution programs and services provided by The Jacobs & Cushman San Diego Food Bank and Feeding San Diego are critical services that provide nutritious, healthy food for families and individuals in need. The Food Banks Pantry Food Box and Backpack programs provide pre-packaged food boxes and easy-to-carry bags/backpacks filled with nutritious food to ensure families, school-age children, and seniors have access to locally sourced fresh fruits and vegetables and healthy staple items throughout the week and help bridge the gap between weekday school meals. These Food Banks food distribution programs help meet the food needs of our most vulnerable populations throughout the region, as well as help support local agricultural businesses. The Programs were implemented in January 2022.

Use of Evidence: Utilizing a food box/backpack model to reduce food insecurity has shown promising evidence of positive impacts.

San Diego Food Bank | San Diego Charity | Charities in San Diego | SD Food Bank

Feeding San Diego – Home

Performance Report

Food Bank Distribution	Dates	Total
Pantry Food Boxes	1/22- 6/22	19,152
Backpacks	1/22 – 6/22	6,010

Project 5a.2: Food Distribution Programs (Senior Nutrition Program)

Funding Amount: $4.5 million

Project Expenditure Category: 2.1, Household Assistance: Food Programs

Project Overview:
The Senior Nutrition Program provides free nutritionally sound meals to individuals aged 60 and older. Meals are provided to seniors a minimum of five days per week via congregate meal sites, home delivery, or as "take-home" meals. The Senior Nutrition Program is meant to promote health and prevent disease, malnutrition, nutrient deficiencies, and food insecurity. The County's Aging & Independence Services (AIS) partners with fourteen contracted providers to deliver services countywide. The Senior Nutrition Program assists older adults to live independently by promoting better health and quality of life. The COVID-19 pandemic created additional hardships for older adults who are more vulnerable and at-risk to the COVID-19 virus, and as a result, more likely to stay home to prevent exposure to the virus. Home-delivered and take-home meals are critical services that our senior community depends on to ensure access to healthy, nutritious food and that help to improve senior food security and reduce risk of chronic diseases.

https://www.sandiegocounty.gov/content/sdc/hhsa/programs/ais/Older-Adults/Meals-Senior-Dining.html

Use of Evidence: Utilizing a meal distribution model to reduce food insecurity has shown preliminary evidence of positive impacts.

Performance Report: This program was implemented on January 1, 2022. In Fiscal Year 2021-22, the funding for the Senior Nutrition Program provided reimbursement for approximately 190,000 additional meals. In Fiscal Year 2022-23, it is anticipated that this funding will provide reimbursement for approximately 240,000 additional meals.

Mandatory Performance Indicators: Per reporting guidelines, projects in expenditure category 2 must include the following metrics, however none of these apply to the program design.
• Number of workers enrolled in sectoral job training programs: 0
• Number of workers completing sectoral job training programs: 0
• Number of people participating in summer youth employment programs: 0

Project 5b: Community Food Production Projects

Funding Amount: $7 million

Project Expenditure Category: 2.22, Strong Health Communities: Neighborhood Features that Promote Health and Safety

Project Overview:
One of the greatest threats of COVID-19 was its impact on the food supply chain as well as increased food and nutrition insecurity as a result of economic downturn. The San Diego Food System Alliance recently published a report known as San Diego County Food Vision 2030 which considered the impacts of COVID-19 on the local food system. It is a 10-year plan and movement to cultivate a healthier, more sustainable, and more just food system throughout San Diego. The vision includes a total of 10 objectives. Objective 6 of the vision details how to advance community food environments and identifies strategies to improve this aspect of the local food system.

The County has contracted with the San Diego Foundation to disseminate funds to support a variety of community-led projects with the intended purpose of increasing food sovereignty, especially in low-income communities and communities with limited access to good food. The types of projects that will be eligible to receive funding include, but are not limited to, urban agriculture, direct-to-consumer food models, processing and distribution infrastructure, policy interventions that improve the local food system, and food and farm-based educational initiatives. The initial timeline for the project is anticipated to be as follows:

- Beginning January 2022 through June 2022, efforts were focused on assessing existing needs and solidifying the grant agreement.
- From June 2022 until September 2022, focus will be on community engagement and developing parameters for distributing the funds (i.e., identifying the types of eligible partners and projects).
- From September 2022 until the funding's end, staff will select projects and partners for funding, monitor implementation, and evaluate results. The goal for this project is for San Diego residents to have increased access to healthy, locally grown, raised, and caught food as well as new models for sustaining these improvements.

Of the $7 million, $1 million has been has also been made available for internal County projects that have the same target populations and objectives.

Use of Evidence: Community gardens have been shown to increase community and civic engagement.

Performance Report: This program is still in development and metrics will be reported in future reports. Proposed measures include:
Output measures:
- Number of partners engaged in the input process.

- Number of projects that apply for funding.
- Number of projects that receive funding.

Outcome measures:
- Pounds of food grown or produced through funded projects.
- Number of community-oriented events led by partners at project sites.
- Number of individuals with increased access to good food.

Project 5c: Expansion of ¡Más Fresco! More Fresh Nutrition Incentive Program

Funding Amount: $2 million

Project Expenditure Category: 2.1, Household Assistance: Food Programs

Project Overview: The expansion of the ¡Más Fresco! More Fresh Nutrition Incentive Program provides nutrition incentives to low-income families to purchase fresh fruits and vegetables at participating retailers and farmers markets but does not require enrollment in federal Supplemental Nutrition Assistance Program (SNAP) or CalFresh benefits. The nutrition incentive program will help low-income families and individuals reduce food insecurity, increase access to healthy foods, and improve nutrition and health status, as well as help support local agricultural businesses in San Diego County.

[Mas Fresco Plus Produce](#)

Use of Evidence: This innovative program builds off the SNAP program which is proven to have positive impacts in food security.

Performance Report

¡Más Fresco! Enrollees	Dates
266	02/2022-06/2022

Project 5d: Nutrition Incentives Beyond SNAP to Medi-Cal

Funding Amount: $1 million

Project Expenditure Category: 2.1, Household Assistance: Food Programs

Project Overview:

This program will provide Medi-Cal recipients and others affected by COVID-19, particularly those suffering from chronic diseases, with produce prescriptions from their healthcare providers to be filled for free at participating grocery stores and farmers markets. These nutrition incentive programs help low-income families and individuals reduce food insecurity, increase access to healthy foods, and improve nutrition and health status, as well as help support local agricultural businesses in San Diego County. The Produce Prescription Program is one of three components that comprise the Mas Fresco Plus Program.

[Mas Fresco Plus Produce](#)

Use of Evidence: This innovative program builds off the program designs that may have positive impacts in food security.

Performance Report:

¡Más Fresco! Plus Enrollees	Dates
294	02/2022-06/2022

Project 5e: Food System Sustainability and Equity Procurement Guidelines

Funding Amount: $1 million

Project Expenditure Category: 3.4, , Public Sector Capacity - Effective Service Delivery

Project Overview:
Research suggests that focusing public funds towards purchases that consider principles such as sustainability, equity, and local food systems, supports institutions in offering healthier, more sustainably produced foods, which can potentially lead to healthier outcomes. Additionally, a policy that takes into account values, such as the regional food system and local economy, would support producers and/or businesses run by members of historically marginalized communities.

The Sustainable, Equitable, and Local Food Sourcing Program and Policy Framework Plan will have two components. One component will be the development of a program to assess current practices and develop a comprehensive set of tools, technical support, and action plans to support the various County food service operations in becoming more sustainable, equitable and focused on local food sourcing. Building off the assessments, the other part of the program will be the development of a County-wide policy in collaboration with partners across the County enterprise to guide food sourcing and purchasing.

The sustainable, equitable, and local food procurement program and policy will consider the following procurement values: 1) Local Sourcing: the promotion of robust regional economies by sourcing from locally-owned small and mid-sized agricultural and food processing operations, 2) Equity-Informed Sourcing: products from minority-owned farms and businesses across the food chain and prioritizing businesses that provide living wages, 3) Elevated Labor Standards: products from producers who operate safe and healthy working conditions and have fair compensation for all food chain workers and producers, 4) Organic or Regenerative Certification: products from third party certified organic producers and/or producers that employ production systems that reduce or eliminate synthetic pesticides and fertilizers while at the same time reducing on-farm energy, water consumption, wasted food, and greenhouse gas emissions. Additionally, can refer to producers who conserve and regenerate soil and water to support biodiversity and bio sequestration thereby increasing resilience to climate change, 5) Low-Carbon Intensity: products from producers who minimize emissions released from production, packaging, processing, transport, preparation, and waste of food, 6) Nutritional Co-Benefit: foods that support the promotion of health and well-being through offering generous portions of vegetables, fruits, whole grains, and minimally processed foods while reducing salt, sugars, and artificial additives, and that are also beneficial to the overall environment (see above definitions of "organic or regenerative certification" and "low-carbon intensity").

Performance Report: This program is still in development and metrics will be reported in future reports. Proposed metrics include:

Output measures:
- Number of baseline assessments completed.
- Number of implementation plans developed and implemented.
- Number of County food service operations that have improved a point in at least one procurement value or have demonstrated progress towards a point in at least one procurement value.
- Number of annual assessments conducted.

Outcome measures:
- Dollar amount diverted towards procurement of foods in each of the five procurement values.
- Percent food spend diverted towards procurement of foods in each of the five procurement values.

Project 6a: Youth Services Fund - Career Pathways for Foster Youth

Funding Amount: $5 million

Project Expenditure Category: 2.13, Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System

Project Overview: Career Pathways will provide career assessment, employable skills and knowledge, financial incentives to current/former foster youth who need career and education support and resources. Eligible youth who are enrolled in high school, vocational/certificate programs, or college/university will receive additional financial support (scholarships, educational related expenses) to ensure continuation/completion of their program while participating in Career Pathways.

Use of Evidence: This program is still in development; updates will be provided in future reports.

Performance Report
This program is still in development and metrics will be reported in future reports.

Proposed metrics include:
- Total youth enrolled in Career Pathways, who are enrolled in: I. High school II. Post secondary III. Vocational program
- Total youth completed a career readiness assessment
- Total youth who are interested in any current positions at the County of San Diego I. Types of positions
- Total youth who receive an internship or student worker position with the County of San Diego
- Total youth who are hired by the County of San Diego upon completion of Career Pathways program I. Part-time vs. Full-time
- Total new businesses/nonprofit organizations that hire former foster youth
- Satisfaction surveys

Project 6b.1: No-Cost Transportation to Youth

Funding Amount: $1.5 million

Project Expenditure Category: 2.37, Economic Impact Assistance: Other

Project Overview: The COVID-19 pandemic created significant economic impacts for many families, especially in communities of color. Families experienced additional stressors, such as job loss, reduction in income, and risk of homelessness. Concrete supports including transportation in times of need are vital to recovery and wellbeing.

To maximize community resources and outcomes, this program will support the collaborative SANDAG's Youth Opportunity Pass effort to provide unlimited free transit to youth aged 18 years and under in San Diego County. The priority population will include youth impacted by the COVID-19 pandemic identified by the California Healthy Places Index and in areas that are 60 percent or below the median income.

https://youthopportunitypass.sandag.org/

Use of Evidence: This program is still in development; updates will be provided in future reports.

Performance Report: Data not yet available and will be provided in future reports. Data will include:
- Price paid per youth
- Number of rides by residents
- Number of youth served

Project 6b.2: No-Cost Transportation to Seniors

Funding Amount: $1.5 million

Project Expenditure Category: 2.37, Economic Impact Assistance: Other

Project Overview: There are approximately 959,000 San Diegans over the age of 55, and by 2030, that number is expected to grow to more than 1.1 million. This program will seek to meet the transportation needs of vulnerable low-income older adults at a time where the rising costs of transportation can be a barrier to accessing goods and services. This project will provide no-cost transportation services to low-income adults aged 60 and over who reside within eligible health equity zip codes within the county. The proposed program model includes rides upon request for each enrolled individual. Qualifying trips include medical appointments, errands, groceries, senior centers, and other activities including social gatherings.

Use of Evidence: This program is still in development; updates will be provided in future reports.

Performance Report

This program is still in development and metrics will be reported in future reports. Proposed metrics include:

- Number of households served.
- Number of eligible older adults served (by zip code and age bracket).
- Number of miles traveled per program participant.

Project 6c: Grant Program for Youth Sports and Youth Camps

Funding Amount: $2 million

Project Expenditure Category: 2.37, Economic Impact Assistance: Other

Project Overview
This project reduces financial barriers for San Diego County youth residents that would otherwise have limited opportunities to participate in youth sports and camps. The waiver program provides youth with the opportunity to participate in recreational sports or camps for free or at a reduced cost. The two reimbursement levels are based on the organization's score in the California Healthy Places Index (HPI). The program is managed by the County of San Diego Department of Parks and Recreation (DPR) and directly benefits participants in youth sports and camps that take place in unincorporated San Diego County and at County-managed facilities.

www.sdparks.org/content/sdparks/en/news-events/news-stories/ARPAYouthSportsGrantApplication.html.

Use of Evidence: Utilizing the California Healthy Places Index (HPI) is a widely adopted tool to address health inequities.

Performance Report:
Since the program launched in October 2021 and as of June 30, 2022, $637,008 is being processed for eligible organizations/participants serving 10,915 youth. In addition, $53,968 has been spent on staffing and administration of the program.

DPR anticipates that the funding will be fully committed to qualified organizations by the end of calendar year 2022, approximately fourteen months from the launch date. The program is anticipated to benefit over 20,000 youth.

Project 7a: Child Care Workforce Investment

Funding Amount: $10 million

Project Expenditure Category: 2.11, Healthy Childhood Environments: Child Care

Project Overview: This program is currently under development and subject to subsequent approval by the Board. Currently, the plan for this project is to create a pilot program in partnership with public universities, community colleges, San Diego Workforce Partnership, family childcare homes, in addition to school districts. The partners will provide job training for new early educators joining the field in a model that compensates interns and mentors, and offers scholarships for continuing education in child development for the existing workforce. In addition, there are plans to support providers with a retention stipend, at an amount to be determined. The California Department of Social Services (CDSS) is also establishing a program to provide a supplemental rate for providers. This local stipend would be made available to providers that would not be eligible for the supplemental rate paid by the CDSS.

Use of Evidence: This program is still in development; updates will be provided in future reports.

Performance Report
This program is still in development and metrics will be reported in future reports.

Project 7b: Child Care Voucher Program for Targeted Populations

Funding Amount: $2 million

Project Expenditure Category: 2.11, Healthy Childhood Environments: Child Care

Project Overview: Child Welfare Services (CWS) will partner with a contractor to provide limited childcare vouchers to eligible families throughout all areas of San Diego County. This project aims to provide additional supports and mitigation of barriers for parents currently involved with CWS who are in the process of reunifying with their children. Of further benefit, children residing in foster care receiving childcare services will be provided a trauma informed transition from the care of their caregiver to their parent by the potential use of the same childcare provider. The time-limited childcare voucher may be provided to parents with children birth to 12 years of age for a period of up to six months until the child is successfully enrolled into-long term subsidized childcare.

Use of Evidence: This program is still in development; updates will be provided in future reports.

Performance Report

This program is still in development and metrics will be reported in future reports. Proposed metrics include:
•Total parents served
• Total children served
 • Total vouchers distributed to children 1) 0-24 months 2) 2-5 years old 3) 6-12 years old
• Average and range of voucher amounts
• Length of time from voucher to being in a child care setting
• Length of time from emergency voucher to another subsidized child care
• Number of children who remained with the same child care provider when they were in foster care
• Length of time to reunification
• Reunification Rates
• Re-entry into foster care
 • Navigation Services to parents and children Mandatory Performance Indicators: Per reporting guidelines, projects in expenditure categories

This program is still in development and these metrics will be explored for applicability to program design.

Project 7c: Child Care Grant Program

Funding Amount: $2 million

Project Expenditure Category: 2.11, Healthy Childhood Environments: Child Care

Project Overview: This program is currently under development and subject to subsequent approval by the Board. At this time, the plan is to develop a Childcare Shared Services Alliance (SSA) Grant Program focused on creating a centralized infrastructure of supports for Early Care and Education targeted toward Family Child Care (FCC) homes. The Childcare SSA Grant Program will address the overall goal of the local Child Care Plan and recommendations and align with our local Quality Counts California, a statewide Quality Rating and Improvement System, San Diego-Quality Preschool Initiative

Funds in the amount of $2 million will support business infrastructure and targeted facilities investments for FCC providers. The intent of the Childcare SSA Grant program is to bolster the efficiencies and sustainability of childcare providers and enhance business resilience.

Use of Evidence: This program is still in development; updates will be provided in future reports.

Performance Report

This program is still in development and metrics will be reported in future reports. Mandatory Performance Indicators:

Project 7d: Child Care Facility Development

Funding Amount: $2 million

Project Expenditure Category: 2.11, Healthy Childhood Environments: Child Care

Project Overview: During the COVID-19 Pandemic, access to childcare was identified as a major challenge for many workers, especially those who were disproportionately affected. As a result, the County of San Diego allocated a portion of ARPA funds to explore the ability to develop a childcare facility.

Use of Evidence: This program is still in development; updates will be provided in future reports.

Performance Report: This program is still in development and metrics will be reported in future reports.

Project 8a: Direct Cash Assistance for Populations Disproportionately Impacted

Funding Amount: $15 million

Project Expenditure Category: 2.3, Household Assistance: Cash Transfers

Project Overview: This program is currently under development. At this time, the plan for this program is to establish a direct cash assistance program for individuals and families that were disproportionality impacted by COVID-19 and reside in one of the 39 Health Equity zip codes. 39 zip codes were identified as Health Equity Zip Codes for San Diego County. Zip codes with at least 25% of the area within a Healthy Placed Index 2.0 Quartile 4 census tract or zip codes experiencing a high burden of COVID-19 were selected. These 39 zip codes include the 12 zip codes identified by the California Department of Public Health for the Health Equity Vaccine Metrics Quartile, which includes those areas with the least healthy conditions.

Use of Evidence: This program is still in development; updates will be provided in future reports.

Performance Report: This program is still in development and metrics will be reported in future reports.

Project 8b: Innovation in Foster Care: Cash Transfer Program for Youth and At-Risk Families

Funding Amount: $15 million

Project Expenditure Category: 2.3, Household Assistance: Cash Transfers

Project Overview: This program is intended to increase resiliency in impacted communities, promote family strengthening, prevent child maltreatment, and reduce long-term public costs associated with the care of youth in the foster care system. Research shows that children living in low socioeconomic households are at a higher risk of child maltreatment and entering into foster care. Similarly, research also indicates that increased economic hardships are associated with increased child welfare involvement. Protective factors are conditions or attributes in individuals, families, and communities that promote the health and well-being of children and families. One of the six protective factors to prevent child maltreatment is concrete support in times of need. The program will serve up families with children ages 0 to 12 years who are at risk of entering foster care, particularly in disadvantaged communities. Eligible families will receive monthly income subsidies for up to two years and have access to equitable opportunities to participate in supportive services. A randomized control trial evaluation of the program will follow participating families during the two years of receiving cash disbursements, and up to two years after, to determine the sustainability of protective factors, the resiliency of the program, and the effectiveness of guaranteed income as a means of reducing the risk for child abuse and neglect. To ensure a successful implementation with maximum impact in the community, the County Child Welfare Services is procuring a contract for the development and implementation of the program. An evaluation of the program will also be conducted. Intended outcomes of the Cash Transfer Program include increased protective factors in families, raised awareness of economic supports, reduced familial stress, and reduced rates of child maltreatment, and reduce child entry into foster care.

Use of Evidence: This program is still in development; updates will be provided in future reports.

Performance Report: This program is still in development and metrics will be reported in future reports. Proposed metrics include but are not limited to:
- Number of participating families in each test and control group
- Data disaggregated by race, ethnicity, income, and other relevant factors
- Number of families participating in supportive services
- Retention of families
- Increased protective factors in families (parental resilience, social connections, concrete support in times of need, knowledge of parenting and child development, and social and emotional competence of children)
- Reduced familial stress

- Reduction in rates of child maltreatment
- Reduction in rates of child entry into foster care
- Reduced disparity in the child welfare system
- Increased health and socioeconomic equity and status

Project 8c: Stimulus Payments to Low Income Immigrants Excluded from Federal and State Benefits

Funding Amount: $10 million

Project Expenditure Category: 2.3, Household Assistance: Cash Transfers

Project Overview: The program design, development, and operationalizing analysis are in process. Current plans for the program are to provide direct stimulus payments in the form of cash aid, to low-income immigrants excluded from federal and state benefits, who have been disproportionately affected by COVID-19

Use of Evidence: This program is still in development; updates will be provided in future reports.

Performance Report: This program is still in development and metrics will be reported in future reports.

Project 9a: Coordinated Eviction Prevention Program

Funding Amount: $5 million

Project Expenditure Category: 2.2, Household Assistance: Rent, Mortgage, and Utility Aid

Project Overview: The Coordinated Eviction Prevention System (CEPS) aims to reduce negative economic impacts by providing countywide eviction prevention services for households with extremely low incomes. Keeping people in their homes and preventing episodes of homelessness helps reduce negative public health impacts. CEPS will use data and targeted outreach activities to identify households at-risk of being evicted. Services to include providing tailored support to households facing the threat of eviction with the goal of preventing unnecessary evictions, including preventing evictions from untraditional tenant situations. The program will use a collaborative approach to provide coordinated eviction prevention services, including tenant support, tenant and landlord education, financial supports, case management, system navigation, rehousing support, and connections to services, such as legal, mediation and conflict resolution, benefits, money management, workforce opportunities, behavioral health, and other supportive services to prevent unnecessary evictions Countywide.

Use of Evidence: This program is still in development; updates will be provided in future reports.

Performance Report: This program is still in development and metrics will be reported in future reports.

Performance reports may include the following information:

- The total number of households referred to the program
- The total number of households enrolled in the program and the zip code of all enrolled households
- The total number of households exited from the program and reasons for each exit
- Reasons for housing instability for households ever enrolled in the program
- The total number of households that avoided an eviction
- The total number of households that were evicted after enrolling in the program and the reason for the eviction
- Total number of each Coordinated Eviction Prevention System service provided per enrolled household and a list of each service provided
- A list that includes individualized data for each enrolled household, including demographic information for each participant enrolled in the program
- Number of targeted outreach activities conducted, date of event, number of people contacted at the event, and the location of each event
- List of each household referred to the program during the reporting period, the date of the referral, the date the household was contacted and reasons for non-enrollment for each household who was referred but not enroll into the program

- List of screenings completed during the reporting period and scores of all screenings completed
- Reasons for housing instability for each household enrolled during the reporting period
- A list of each household who exited the program during the reporting period and reasons for all exits
- Housing stabilization status for all enrolled households during the reporting period
- A list of households who avoided eviction and became stabilized in their housing during the reporting period
- A list of households who were evicted during the reporting period and the reason for the eviction
- A list of households who were evicted during the reporting period and were provided with rehousing services and avoided homelessness
- A list of enrolled households who received tenant support services during the reporting period and the type of tenant support service each household received
- The number of Tenant and Landlord Education services provided during the rating period, the type of education service provided, and the location it was provided
- A list of enrolled households who received case management services during the reporting period
- A list of enrolled households who received landlord mediation and conflict resolution services during the reporting period and a list of households who reached an agreement through these service

Project 9b: Tenant Legal Services

Funding Amount: $10 million

Project Expenditure Category: 2.2, Household Assistance: Rent, Mortgage, and Utility Aid

Project Overview: The COVID 19 pandemic has created a great deal of economic uncertainty and has affected lower income families with housing needs. Through an existing contract with Legal Aid Society of San Diego, the Tenant Legal Services program provides eviction counseling and outreach/prevention legal services for tenants and landlords in financial need. As part of the County ARPA Framework, approximately $10 million has been allocated to fund the current program for one year and then to amend the contract and expand services over an additional two years.

Use of Evidence: Providing legal services for tenants and landlords in financial need is a widely accepted practice to support housing stability.

Performance Report:

Households served	
7/1/2021-6/30/2022	1,664

Projects 10a.1 & 10.a2 : Small Business Stimulus Program (Non-profits & Small Businesses)

Funding Amount: $33 million

Project Expenditure Category: 2.29, Loans or Grants to Mitigate Financial Hardship, 2.34, Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project Overview:
This program provides economic assistance to help small businesses and nonprofit entities impacted by COVID-19. Funds awarded to cover costs related to:
- Innovation to promote outdoor business to protect employee and public health.
- Payroll/employee retention or supporting employees, including but not limited to Workers Comp Insurance premium and Unemployment Insurance premium increases related to COVID-19, employee paid leave due to COVID-19 illness.
- Purchase of Personal Protective Equipment (PPE) to protect employee and public health and efforts to sanitize the business environment.
- Rent or mortgage payments (excluding property tax payments).
- Addressing temporary COVID-19 related restrictions on business activity.
- Increasing technology capacity to enable alternative work forms.
- Creating new marketing campaigns or business plans.
- Paying vendor invoices.
- Facility cleaning/restoration.
- Costs associated with additional training or virtual learning to implement COVID-19 safety measures.
- Expenses required to plan for a safe reopening such as expert assessments and/or to conduct research or market surveys.

The funding for this program are divided equally among the County's five Supervisorial District offices for distribution to qualified small businesses and non-profit organizations. Applicants must be able to demonstrate their qualifications through an online application process. After a Board office selects an applicant for the award, the applicant will submit a signed grant agreement and then receive a payment from the County's Auditor & Controller. The Office of Financial Planning monitors the agreement for submission of required expenditure documentation within the required timeframe. The program will continue until all funds are distributed, all documentation is received, and all grant terms are satisfactorily met. In accordance with ARPA provisions, qualifying expenditures must be incurred no later than December 31, 2024. Given the scope of the program, County staff administrative duties may be supplemented by third party services if necessary

https://www.sandiegocounty.gov/content/sdc/stimulusgrant.html

Performance Report: Performance reports are generated for this program to indicate awards made by the district, remaining amounts to be allocated, and statistics regarding satisfactory

completion of expenditure documentation within prescribed timeframes. These report results are also compared to the results of previous COVID-19 small business grant programs described above to detect differences in allocation trends and project compliance. As a multi-year effort, this program will continue to generate outcome indicators across several categories, including the continued compliance and success of organizations in various business sectors, HPI quartiles, and District locations.

Mandatory Performance Indicators:
These metrics are being explored for applicability to program design.
• Number of workers enrolled in sectoral job training programs- n/a
 • Number of workers completing sectoral job training programs-n/a
 • Number of people participating in summer youth employment programs- n/a

Projects 10b.1 & 10b.2: Restaurant Fee Waivers (For-Profit & Non-Profit)

Funding Amount: $7.5 million

Project Expenditure Category: 2.29, Loans or Grants to Mitigate Financial Hardship, 2.34, Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project Overview: The COVID-19 pandemic has had a significant impact on the lives of individuals, businesses, and communities across San Diego County. Restaurants and the food-service industry contribute to the local economy and culture providing a commonality for people centered around food and nourishment. Restaurants are essential businesses, and many had to make substantial changes to their business model and service delivery, reduce operating hours and/or workforce, or close due to the impact of the COVID-19 statewide restrictions. These funds were used to waive the annual health permit fees for restaurants and bars for FY 2021-2022.

Performance Report:

Restaurant Permits Waived	
8,479	$6,821,989

From July 1, 2021-June 30, 2022, DEHQ assisted 8,479 for-profit restaurants with fee waivers, providing a total of $6,821,989 in relief for these businesses throughout the region. Restaurant and food facilities health permit renewal fees were assessed annually in the month that the permit was originally issued by DEHQ. Throughout the fiscal year, fee waivers were automatically applied to restaurants in the month that their permit was renewed. Upon permit renewal, restaurants saved between $753-$1,930 depending on the type of permit they hold.

Restaurant Permits Waived (Non Profit)	
250	$192,552

From July 1, 2021-June 30, 2022, DEHQ assisted 250 non-profit restaurants with fee waivers, providing a total of $192,552 in relief for these businesses throughout the region. Restaurant and food facilities health permit renewal fees were assessed annually in the month that the permit was originally issued by DEHQ. Throughout the fiscal year, fee waivers were automatically applied to restaurants in the month that their permit was renewed. Upon permit renewal, restaurants saved between $753-$1,930 depending on the type of permit they hold.

Projects 10c.1 & 10c.2: Special Event Fee Waiver (For-Profit & Non-Profits)

Funding Amount: $1.5 million

Project Expenditure Category: 2.29, Loans or Grants to Mitigate Financial Hardship, 2.34, Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project Overview: The COVID-19 pandemic has had a significant impact on the lives of individuals, businesses, and communities across San Diego County. Events create meaningful experiences for the community and celebrate our humanity. The event industry employs thousands of event professionals in San Diego County, many of whom had become unemployed, and/or on the brink of needing to close their businesses. Beyond event planners and producers, the impact of event cancellations due to the pandemic has deeply impacted rental companies, caterers, staging companies, security providers, food and beverage providers and more. These funds were used to waive the annual permit fees for special events (County Park rental fee permits and temporary food event permits) for FY 2021-2022.

Link to website: http://www.sdcountytempevents.org/

Performance Report

Special Event Permits Waived (For-Profit)		Amount Waived
DEHQ– For-Profit Temp Event Organizers and Vendors	2,734	$1,051,959
DPR – For-Profit Special Event Permits	15	$351,405
Total	**2,749**	**$1,403,364**

For the period of July 1, 2021 through June 30, 2022, DEHQ assisted 231 ($100,907) for-profit temporary event organizers and 2,503 ($951,052) for-profit temporary event vendors with fee waivers, totaling $1,051,959 in economic relief and stimulus for the local event industry. DPR assisted for-profit event organizers renting space at County parks with 15 fee waivers totaling $351,405 in rental fee relief. The base rental fees range from $200 to $64,100 depending on the facility, the areas rented, and the duration of the rental.

Special Event Permits Waived (Non-Profit)		Amount Waived
DEHQ – Non-Profit Temp Event Organizers and Vendors	149	$48,041
DPR – Non-Profit Special Event Permits	13	$48,595
Total	**162**	**$96,636**

For the period of July 1, 2021 through June 30, 2022, DEHQ assisted 77 ($35,556) non-profit temporary event organizers and 72 ($12,485) non-profit temporary event vendors with fee waivers, totaling $48,041 in economic relief and stimulus for the local event industry. DPR assisted non-profit event organizers renting space at County parks with 13 fee waivers totaling $48,595 in rental fee relief. The base rental fees range from $200 to $64,100 depending on the facility, the areas rented, and the duration of the rental.

Project 10d.2: Arts & Culture (Augment Community Enhancement Funds)

Funding Amount: $5 million

Project Expenditure Category: 2.34, Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

Project Overview: The County's existing Community Enhancement program funds cultural activities, museums, visitor and convention bureaus, economic development councils, and other similar institutions/organizations, including County programs and projects, which promote and generate tourism and/or economic development within San Diego County. Funds were used to augment this program, targeted toward arts and culture organizations. These funds aim to mitigate financial hardships due to the pandemic, for public health measures, and to respond to negative economic impact for the communities these organizations serve. Each of the County's five Supervisorial Board office's are allocated an equal share of the funding and is given the responsibility for selecting qualified organizations. The Office of Financial Planning is responsible for collecting and retaining the resulting grant agreements and required expenditure documentation. Grant payments are issued by the Auditor & Controller.

https://www.sandiegocounty.gov/content/sdc/communitygrants.html

Performance Report:

Of the $5.0M allocated an estimated total of $571,378 awards has been made to 22 non-profit organizations as of June 20, 2022.

Project 10e: Rental Assistance for Small Landlords With no Other Source of Rental Assistance

Funding Amount: $5 million

Project Expenditure Category: 2.29, Loans or Grants to Mitigate Financial Hardship

Project Overview: This program aimed to help small landlords that have not been able to access federal, State, or local financial assistance for loss of rental income. The funds were available to landlords that operate less than five rental units. The County compensated eligible landlords for unpaid arrearages accumulated from April 2020, for a maximum award amount of $15,000 per rental unit. In addition, the funds assisted landlords that were left with unpaid rent by former tenants during this period. The program opened for applications on September 1, 2021. The County has received sufficient applications to fully utilize the funding and, as of May 27, 2022 the portal is no longer accepting applications.

Link to website: Rental Assistance for Small Landlords (sandiegocounty.gov)

Performance Report:
As of July 8, 2022, the County has awarded approximately $4.34 million on behalf of 398 households.

Project 10f: Security Deposit Assistance Program

Funding Amount: $4 million

Project Expenditure Category: 2.2, Household Assistance: Security Deposit

Project Overview: With thousands of County residents financially impacted by the COVID-19 pandemic, many are faced with evictions and searching for affordable units. This program helps eligible County residents by offering a security deposit payment. The program provides one-time payment assistance for renters unable to pay for a security deposit through a security deposit voucher program. The application period opened September 3, 2021 and will remain open until further notice. Eligible applicants who are relocating and need financial assistance may be awarded up to $7,000 towards their new rental security deposits, said security deposit cannot exceed two months' rent for a maximum award amount of $7,000. Program recipients will be provided a voucher (must use within 90 days), extensions may be granted for a total of up to 150 days, and the security deposit will be paid directly to their new landlord. This new program is aimed to assist low- or moderate-income households who have experienced negative economic impacts resulting from the pandemic.

https://www.sandiegocounty.gov/content/sdc/sdhcd/community-development/SDAP.html

Use of Evidence: Rental assistance programs have been shown to reduce hardships for low-income families, though the data may not meet the SLFRF definition of evidence based.

Performance Report:
This program will assist renters get into a new unit. As of July 8, 2022, the County has awarded approximately $1.2 million on behalf of 434 tenants.

Project 11a: Broadband for County Region

Funding Amount: $10 million

Project Expenditure Category: 5.19, Broadband Last Mile projects

Project Overview: Given its large, rural backcountry with limited broadband access, the County's unincorporated areas merit extra attention. The County awarded a contract for the development of a comprehensive infrastructure plan for deploying broadband infrastructure to the unincorporated areas in the region. This plan will be used to strategize and implement broadband infrastructure with the objective of having reasonably priced universal access, and enhanced network capacity and speed to meet the needs of the next decade of digital expansion and improve the resiliency of the network. The goal is to complete the plan by the end of 2022.

Given its large, rural backcountry with limited broadband access, the County's unincorporated areas merit extra attention. Demographic analysis on socially vulnerable populations within the County, as well as stakeholder and engagement activities including focus groups, public workshops, interviews with leaders and organizations that serve vulnerable communities, have led to the identification of five groups of constituents being acutely impacted by lack of broadband access and being potential beneficiaries of this Plan. Low-income students need internet and internet enabled devices to complete schoolwork but lack internet access due to cost of broadband subscriptions and devices. Residents of tribal areas experience low broadband availability, low advertised connection speeds, and high-cost plans. Businesses and teleworking employees in San Diego County struggle with strong, reliable connectivity to complete their day-to-day work. Areas with the most non-English/ less than "very well," English speakers, coincide with areas of lower broadband adoption and struggle to access online services and affordable offerings. In northeastern rural areas of the County, seniors make up 30-40+% of the population, and often lack access to internet, internet enabled devices, and struggle with digital literacy. Ultimately the Plan serves all constituents of San Diego County, but it is often helpful to have a better understanding of potential key groups of residents for which programs that are derived from this strategy can be targeted for.

https://buynet.sdcounty.ca.gov/Solicitations/SolicitationDetail.aspx?SolicitationID=2909224&AID=1&Tracker=Y&optSearchBy=RFX&searchtext=11080&RESP_TYPE=BUYNET&RegUser=Guest

This project will allow for the expansion of digital services such as e-commerce, telemedicine, and remote learning, which can reduce or eliminate the need for residents in the unincorporated areas to drive long distances, thus lowering greenhouse gas emissions.

Performance Report: This program is still in development and metrics will be reported in future reports.

Labor Practices:

This plan is the initial component to prioritize areas of need. No direct infrastructure or capital expenditures will be done under this effort.

Projects 11b.1, 11b.2 &11b.3: Investments in Stormwater, Sewer and Drinking Water: SDRPIC (Water, Wastewater, Water Energy Technology Launchpad Platform)

Funding Amount: $1 million

Project Expenditure Category: 5.15, Drinking water: Other water infrastructure, 5.7, Clean Water: Energy Conservation, 5.5, Clean Water: Other Sewer Infrastructure

Project Overview: The San Diego County Board of Supervisors allocated $13 million in ARPA funding to a variety of stormwater, sewer, and drinking water projects and directed $4.5 million of that funding be granted to the San Diego Regional Policy and Innovation Center (SDRPIC) for three projects. The Water and Wastewater Technology Launchpad Platform is one of the three projects, and it has three subprojects that focus on drinking water infrastructure, water energy conservation, and sewer infrastructure. The overall project aims to create a platform, or launchpad, for public experimentation and innovation to help test, deploy, and scale "hardware" solutions that can address infrastructure gaps, including preparing for future pandemics, addressing local water pollution, and providing early detection and monitoring to improve overall resilience to climate change.

The workplan for this project is broken into five tasks.
- Task 1 Regional Infrastructure "Hot Spot" Mapping will look at how and where key municipal services and regional infrastructure could be impacted by climate change, and this will be used as the basis for identifying sector partners and startup solutions.
- Task 2 Taxonomy of Interventions will develop a comprehensive database of interventions and solutions based on the risk assessment in Task 1.
- Task 3 Legal and Permitting Framework for Testing and Piloting will develop a pilot framework to accelerate testing and development.
- Task 4 Project Finance Development will generate the necessary capital to support pilot efforts.
- Task 5 Launchpad Kick-off will officially kick-off the Technology Launchpad with municipal partners and financial backers. The launchpad will track impacts, assess financial longevity, and evaluate opportunities for widespread implementation in the San Diego Region.

The total project funding amount is $1 million, and the project is expected to be complete in summer of 2024.

https://www.sdrpic.org/

Performance Report: SDRPIC is actively designing the launchpad framework, reviewing Geographic Information System (GIS) mapping tools to seek out common water problems in the

region, and researching what technologies can help solve the region's infrastructure, equity, and access disparities among communities. Additional data will be provided in future reports.

Labor Practices:
There will be no direct infrastructure or capital expenditures under this effort.

Project 11b.4: Investments in Stormwater, Sewer and Drinking Water: SDRPIC-Utility Bill Data Capture and Analysis

Funding Amount: $1.25 million

Project Expenditure Category: 5.15, Drinking water: Other water infrastructure

Project Overview: The San Diego County Board of Supervisors allocated $13 million in ARPA funding to a variety of stormwater, sewer, and drinking water projects and directed $4.5 million of that funding be granted to the San Diego Regional Policy and Innovation Center (SDRPIC) for three projects. The Utility Bill Data Capture and Analysis is one of the three projects. Data will be used to identify census blocks, neighborhoods, or commercial districts that are struggling to pay their current utility bills as a result of the pandemic. This information will then be used to target federal or state grants that will fund infrastructure projects to improve efficiency, affordability, and reduce the likelihood of future bill default. The workplan for this project is broken into five tasks.

- Task 1 Data Gathering on water and affordability metrics and analysis of key trends resulting from pre- and post-pandemic economic outlooks.
- Task 2 Identification of Interventions will analyze the impact of a suite of targeted infrastructure interventions that will both improve affordability and quality of life for disadvantaged communities and reduce the burden on municipal governments and utilities.
- Task 3 Program Targeting will utilize information from Tasks 1 and 2 to create a program targeting strategy.
- Task 4 Program Pilot will conduct a year-long pilot to deploy the interventions identified in the first 3 tasks.
- Task 5 Evaluation will assess the impact of the program on residents, municipal and regional sustainability, decarbonization, and affordability metrics.

The project is expected to be complete in summer of 2024.

https://www.sdrpic.org/

Performance Report: SDRPIC is conducting a national scan of water-related issues and will use the literature review to design a methodological approach that will help identify the presence and potential scale of regional issues in the San Diego context. Additional data will be provided in future reports.

Labor Practices:
There will be no direct infrastructure or capital expenditures under this effort.

Project 11b.5: Investments in Stormwater, Sewer and Drinking Water: SDRPIC-Green Infrastructure Demonstration Projects Combined with Broadband

Funding Amount: $2.25 million

Project Expenditure Category: 5.6, Clean Water: Stormwater

Project Overview: The San Diego County Board of Supervisors allocated $13 million in ARPA funding to a variety of stormwater, sewer, and drinking water projects and directed $4.5 million of that funding be granted to the San Diego Regional Policy and Innovation Center (SDRPIC) for three projects. The Green Infrastructure Demonstration is one of the three projects. The funding will be used to identify overlays where there is need for both stormwater infrastructure and broadband connectivity, along with the potential for improving disaster resilience, for example, through improved wildfire monitoring. The analysis will focus on the entire county, but construction of projects will be limited to the unincorporated areas of the region. The workplan for this project is broken into seven tasks.

- Task 1 Opportunity Inventory will identify high priority sites for improved stormwater management, broadband expansion, and related infrastructure upgrades.
- Task 2 Prioritization of Opportunities and Pilot Selection will prioritize 2-3 sites for pilot implementation with the goal of selecting one site for pilot implementation and a suite of secondary sites that could be developed if barriers are identified at later points.
- Task 3 Prioritization Methodology Report will produce a report documenting the prioritization methodology and how it supports "only-dig-once" implementation.
- Task 4 Feasibility, Design, Permitting, and Engineering will include community engagement and will result in final 100% design and plan sets.
- Task 5 Implementation will employ consultant services to develop the new green stormwater infrastructure pilot.
- Task 6 Public Ribbon Cutting ceremony to celebrate the program and raise awareness about both green stormwater infrastructure and the need for expanded digital services.
- Task 7 Evaluation and Report will conduct an evaluation of the project for both environmental, economic, and community impact.

The project is expected to be complete in summer of 2024.

https://www.sdrpic.org/

Performance Report: This project is still in development and metrics will be reported in future reports. SDRPIC is working with stakeholders and evaluating potential pilot locations, opportunities for efficiency, and regulatory hurdles.

<u>Labor Practices:</u>

While SDRPIC has not yet bid any infrastructure development work, they are committed to utilizing firms committed to prevailing wages and intend to align with the following recently approved SANDAG community benefits agreement hiring goals:

Hiring Goals
- 30% goal of total hours work performed by Disadvantaged Workers
    - Individuals from low-income areas
    - Includes Veterans residing anywhere
- 10% goal of total hours work performed by Targeted Workers
    - Veterans
    - Apprentices with less than 15% of required hours
    - No High School Diploma or GED
    - Homeless
    - Former Foster Youth
    - Custodial Single Parent
    - Unemployed
    - Receiving Government Assistance
    - Low-Income (100% below Federal Poverty Level)
    - Formerly Incarcerated
    - MC3 Pre-Apprenticeship Graduates

Project 11b.6: Investments in Stormwater, Sewer and Drinking Water: DPW for Green Streets Infrastructure

Funding Amount: $2.5 million

Project Expenditure Category: 5.6, Clean Water: Stormwater

Project Overview: The San Diego County Board of Supervisors allocated $13 million in ARPA funding to a variety of stormwater, sewer, and drinking water projects and directed $2.5 million of that funding be used for one or more projects from the County's Green Streets Clean Water Plan. Green streets use natural processes, including filtration through plants and soil, to treat water runoff from streets in an environmentally friendly way. The Green Streets Clean Water Plan identified the highest priority multi-benefit locations for green streets across nearly 1,200 miles of roads within 24 unincorporated community planning areas. Green streets provide opportunities to capture and treat stormwater, improve pedestrian safety, and enhance green spaces while supporting clean water in local creeks, rivers, lakes, and ultimately the ocean. The Green Streets Clean Water Plan was completed in spring 2022, and one or more projects will be selected from the highest priority location(s) to receive ARPA funding for construction.

https://www.sandiegocounty.gov/content/sdc/dpw/watersheds/GI-Projects/GSCWplan/

Performance Report: This project is still under development. Metrics will be provided in a future report.

Labor Practices:
Construction contracts for green streets projects will be competitively and publicly bid and will create short-term construction jobs and long-term employment opportunities for ongoing maintenance. All workers employed on public works projects must be paid prevailing wages determined by the California Department of Industrial Relations, according to the type of work and location of the project. The prevailing wage rates are usually based on rates specified in collective bargaining agreements.

Projects 11b.7, 11b.8 & 11b.9: Investments in Stormwater, Sewer and Drinking Water: Camp Lockett-Drinking Water System Improvements

Funding Amount: $2 million

Project Expenditure Category: 5.15, Drinking water: Other water infrastructure, 5.5, Clean Water: Other Sewer Infrastructure, & 5.6, Clean Water: Stormwater

Project Overview

This project provides funding to nonprofit organizations that are part of the Camp LOCKETT Interest Group (CLIG) within the Camp Lockett Master Plan area to establish water and sanitary sewer services, improve the safety and reliability of potable water and wastewater infrastructure, and improve drainage facilities to protect public safety and property. These agencies must apply for funds through an application/proposal, and applications will be reviewed and selected by a Selection Committee. The County will focus on health and safety projects related to drinking water, wastewater, and stormwater.

Performance Report

This program is still in development and metrics will be reported in future reports.

Labor Practices:

Construction contracts by grantees will be required to be competitively and publicly bid and help stimulate the local economy by creating primarily construction-related employment opportunities. All workers employed on public works projects must be paid prevailing wages determined by the California Department of Industrial Relations, according to the type of work and location of the project. The prevailing wage rates are usually based on rates specified in collective bargaining agreements.

The County also has the Working Families Ordinance.
The ordinance requires contractors working on County construction projects for work performed by a combination of multiple trades over $1 million, or over $25,000 when all work is performed by an apprenticeable occupation, to adhere to the following requirements:

- pay prevailing wages
- utilize a skilled and trained workforce
- provide paid sick leave

Project 11b.10: Investments in Stormwater, Sewer and Drinking Water: Water Improvements in the Tijuana River Valley

Funding Amount: $2 million

Project Expenditure Category: 5.9, Clean Water: Nonpoint Source

Project Overview: The San Diego County Board of Supervisors allocated $13 million in ARPA funding to a variety of stormwater, sewer, and drinking water projects. $2.0 million of the $13 million was allocated for a project in the Tijuana River Valley. The project would restore habitat, as well as remove an abandoned structure and debris from a 5-acre site in the Tijuana River Valley. Currently, the vacant site is filled with invasive plant species and debris. The abandoned structure invites unauthorized activities and personnel while Department of Parks and Recreation rangers are not present. The location of the site immediately adjacent to the Tijuana River also makes it a priority for restoration to enhance the ecosystem. The proposed project includes the treatment, demolition, and removal of the on-site building and debris, potential amending of soils to make them suitable for restoration, irrigation system installation, native plant installation, and establishment.

Performance Report: This program is still in development and metrics will be reported in future reports.

Labor Practices: This project will follow the California Public Contract Code, including requirements to utilize a skilled and trained workforce through prevailing wage. The strong labor standards as outlined in the California Public Contract Code promote effective delivery infrastructure projects while supporting employment opportunities for a range of workers.

Project 11b.11: Investments in Stormwater, Sewer and Drinking Water: Other Stormwater, Water and Wastewater Projects

Funding Amount: $2 million

Project Expenditure Category: 5.6, Clean Water: Stormwater

Project Overview: The San Diego County Board of Supervisors allocated $13 million in ARPA funding to a variety of stormwater, sewer, and drinking water projects. $2 million of the $13 million was allocated for Community-Focused Stormwater Improvement Partnerships to provide multi-benefit water quality improvements on unincorporated private properties. Pollution can be reduced by installing permeable pavement, rainwater capture, biofiltration, or similar practices. Candidate properties would include places of worship, community centers, non-profits, and schools. Phases I and II will identify project opportunities and focus on the community engagement process to create viable designs. In Phase III, one or more projects will be selected for implementation.

Performance Report: This program is still in development and metrics will be reported in future reports.

Labor Practices:
Any construction contract will be competitively and publicly bid and will create short-term construction-related employment opportunities. All workers employed on public works projects must be paid prevailing wages determined by the California Department of Industrial Relations, according to the type of work and location of the project. The prevailing wage rates are usually based on rates specified in collective bargaining agreements.

Project 11c: Investment Electric Vehicle (EV) Replacement/Infrastructure

Funding Amount: $5 million

Project Expenditure Category: 3.4, Public Sector Capacity Effective Service Delivery

Project Overview: The funding for this project will be used to cover Vehicle Premiums as departments convert from combustible engines to electric motors. Currently, there is a sizable price difference which our depreciation schedules cannot cover. Funds will also be used to develop the required EV infrastructure at various County sites.
Short-Term – Department of General Services Fleet Services meeting with client departments on forecasted vehicle orders for replacement with EV Capable vehicles.
Mid-Term – Finalize plan and return to the Board of Supervisors to transfer appropriations, as necessary.
Long-Term – Implementation; procure vehicles and begin projects for EV. How project contributes to addressing climate change: Gasoline fueled light duty vehicles are responsible for 45% of the County's Green House Gas (GHG) emissions. Transitioning a portion of the County's fleet to EVs will support the County's Clean Air for All equity campaign which positively impacts San Diego residents and visitors by improving local air quality through the reduction of vehicle GHG emissions.

Performance Report: This program is still in development and metrics will be reported in future reports.

Project 11d: Invest in Local, Independent Fire Districts

Funding Amount: $4 million

Project Expenditure Category: 7.2, Transfers to Other Units of Government

Project Overview: The American Rescue Plan Act (ARPA) funding provides for support against the negative impacts of the COVID-19 pandemic for local, independent Fire Districts in unincorporated areas of San Diego County. This project will involve fire districts submitting requests to County Fire for reimbursement of expenses incurred through June 30, 2024, up to their share of the allocation. If a fire district anticipates having an unused share of funds, a reallocation will be made to other districts.

Performance Report: This program's performance will be reported using metrics from completed reimbursements to Fire Districts. As of July 28, 2022, five Fire Districts have been reimbursed an estimated total of $544,300, making up approximately 13.6% of the total apportioned amount.

Labor Practices: Funding is used to support local Fire Districts for their costs incurred from mitigating COVID-19 and to provide safe working spaces. If a Fire District utilizes the funding to reduce the transmission of COVID-19 in their facilities or during interaction with the public, their staff and the public will be better protected, and their staffing levels will be more manageable.