



County of San Luis Obispo **Recovery Plan**

State and Local Fiscal Recovery Funds
2025 Report

County of San Luis Obispo Recovery Plan 2025

Table of Contents

General Overview	2
Executive Summary	2
Uses of Funds	4
Promoting Equitable Outcomes.....	12
Community Engagement.....	13
Labor Practices	14
Use of Evidence.....	14
Performance Reporting.....	15
Table of Expenses by Expenditure Category	15
 Project Inventory	 18

GENERAL OVERVIEW

Executive Summary

The State and Local Fiscal Recovery Funds (the “SLFRF”), allocated under the American Rescue Plan Act (the “ARPA”) of 2021, provide critical COVID-19 relief funding to San Luis Obispo County (the “County”). These funds support various government services aimed at facilitating the County's ongoing recovery from the pandemic and fostering economic resurgence within the region. Additionally, they facilitate investments to bolster community support and foster economic resurgence within the region.

San Luis Obispo County has received approximately \$55 million in SLFRF funds, governed by the guidelines in the United States Department of the Treasury's Final Rule. This rule outlines the permissible uses and expenditure timeline for the funds. Eligible expenses can be incurred from March 3, 2021, and must be fully spent or obligated by December 31, 2024. All funds must be fully expended by December 31, 2026.

During the initial phases of the COVID-19 pandemic, the County Board of Supervisors (the “Board”) swiftly responded to the urgent requirements of the community and local businesses. This included addressing critical public health priorities and mitigating the adverse economic impacts stemming from the pandemic.

With the Board's leadership, the County developed a framework for allocating the SLFRF award based on eligible use categories established by the Treasury Department. With input during community workshops held in March 2021, the following funding categories were identified and became the basis for prioritization of San Luis Obispo County's SLFRF funding strategy.

	Public Health Emergency	\$14 M
	Business, Non-Profit, Child Care	\$9 M
	Housing/Homelessness	\$6 M
	Water, Sewer, Broadband Projects	\$15 M
	Restoration of Government Services	\$11 M

After the established framework for allocating SLFRF funding and defined spending categories were approved, the County proceeded to identify specific projects that align with the ARPA framework and support its primary objectives. In collaboration with community partners, the County selected a range of projects designed to provide relief, support recovery efforts, mitigate pandemic-related impacts, and foster an inclusive and resilient recovery. These projects, approved by the Board, address diverse community needs across various SLFRF expenditure categories.

The COVID-19 pandemic created new needs and exacerbated existing ones for individuals, businesses, and organizations in the community. SLFRF funding presented an opportunity for the County to implement impactful projects that strive not only to meet immediate needs but also to foster long-term solutions and resilience. Key categorical spending includes:

- Public health emergency funds were utilized to address health disparities exacerbated by the pandemic and implement response measures aimed at safeguarding public health from both direct and indirect consequences. These funds prioritized COVID-19 response and mitigation efforts while also advancing the goals of the County's Countywide Community Health Improvement Plan.
- Grants supporting nonprofits and small businesses served as a catalyst for a swift recovery and a vibrant local economy. Expanded programs in workforce development and job training, coupled with investments in childcare, were designed to ensure long-term business success.
- Utilizing SLFRF funds to address housing needs and homelessness aligns with the County's strategic goals and plans, which are top priorities for the Board in addressing housing challenges within the community.
- SLFRF funding allocated to water, wastewater, and broadband projects allowed the County to invest in improving access to clean drinking water, supporting essential wastewater and stormwater infrastructure, and designing future broadband projects. These projects are crucial, addressing needs that might otherwise go unfunded due to budget constraints.

Since our initial submission of the Recovery Plan Performance Report in 2021, the County has made specific adjustments to the original funding framework.

- **June 2022:** As part of the County's FY 2022-23 budget submission process, \$2 million was reallocated from the *Public Health Emergency* category to *Restoration of Governmental Services* (referred to as *Revenue Replacement* in the U.S. Treasury's Final Rule). This shift allowed the County to more broadly address the long-term impacts of the pandemic.
- **May 2023:** An additional \$2 million was reallocated from the *Water, Sewer, and Broadband Projects* category to *Revenue Replacement*. This adjustment was made to address urgent recovery needs following a series of unprecedented rainstorms that caused widespread stormwater damage to County property, infrastructure, and facilities.
- **January 2024:** The Housing Authority of the City of San Luis Obispo (HASLO) encountered significant delays with the Arroyo Grande affordable housing project. The Board rescinded the original award and reallocated the funding to HASLO's Orcutt Road affordable housing project, which required \$500,000 less than the original award. The unused balance was reallocated to *Revenue Replacement*.
- **June 2024:** To help address the County's FY 2024-25 budget shortfall, \$300,000 was reallocated from the *Public Health Emergency* category to *Revenue Replacement*.

- **December 2024:** It was determined that the South County Youth Coalition would not fully utilize all their \$150,000 grant under the *Nonprofit Grant Program*, which supported mental health services for elementary students and their families. Approximately \$63,000 in unspent funds was reallocated to *Revenue Replacement*.
- **Late 2024 (prior to the December 31 deadline):** Unspent SLFRF project funds originally allocated to the Public Health Emergency category were transferred to *Revenue Replacement*, where they will be encumbered to continue supporting various ARPA-funded Public Health initiatives.
- **Late 2024 (prior to the December 31 deadline):** Five broadband projects were originally planned to extend the existing fiber optic network to County facilities. However, these projects only progressed through the design phase and were subsequently placed on hold for future consideration. As a result, \$985,000 in unspent broadband funding was reallocated to the *Revenue Replacement* category.

Many of the reallocations to the Revenue Replacement category were made to ensure the continued delivery of essential government services. This strategy helps address immediate recovery needs in the face of limited revenue growth, allowing the County to maintain critical operations and serve the public effectively. By supporting core services, these transfers reflect a balanced approach, responding to urgent community challenges while sustaining the foundational government functions necessary for long-term stability and recovery.

Uses of Funds

The primary goal of the County's SLFRF program is to not only address the immediate needs resulting from the pandemic, but to create transformational change that will benefit our communities for many years to come. To maximize SLFRF dollars, San Luis Obispo County is focusing on the following to strengthen our communities and invest in our economy.

- Support the public health response and address negative impacts related to the COVID-19 pandemic.
- Provide support to local businesses to accelerate recovery efforts from the pandemic.
- Initiate projects to address Housing/Homelessness needs within the community.
- Continue critical government services deferred or impacted by the COVID-19 pandemic.
- Make investments in water, sewer, and broadband infrastructure.

The sections below provide a more detailed breakdown of the use of SLFRF funds by expense category, as defined by the U.S. Treasury's Final Rule. While the County's ARPA framework identified and allocated funding based on an initial set of Expense Categories (EC), these allocations are flexible by design, allowing the County to adjust to the evolving needs of the community and make program changes when determined necessary.

	Actual Spending
Public Health Emergency (EC 1)	\$4.6Million

Public Health Community Projects

The County's Public Health Department directed the majority of its Public Health Emergency SLFRF funding to Community-Based Organizations (CBOs) to advance the priorities outlined in the countywide Community Health Improvement Plan (CHIP). Recognizing the growing disparities exacerbated by the pandemic, the Department prioritized investments in community-driven projects that align with both the CHIP's strategic goals and the broader objectives of the American Rescue Plan Act. In addition to SLFRF funding, the Department leveraged other funding sources to support CBOs and sustain programs that promote equity, strengthen community health infrastructure, and improve long-term health outcomes across the County.

The portfolio of approved Public Health Community Projects and the final amount spent for each project are listed below.

Project	Amount Spent	Purpose
Boys & Girls Club of Mid Central Coast	\$300,000	After school programming with mentors for youth and teens to improve academic success, reduce risky behaviors, decrease mental health issues, and provide emotional support to families.
Community Action Partnership of San Luis Obispo (CAPSLO)	\$178,280	Adult Day Center (Monday-Friday, 8am to 5pm): Serve adults with early-stage Alzheimer's disease, dementia, & cognitive impairments to maximize living skills and maintain the highest level of cognitive functioning. Also provide caregiver respite, community outreach, and education.
Community Action Partnership of San Luis Obispo (CAPSLO)	\$364,217	Purchase, license, and equip a mobile licensed medical facility to increase access to care by removing barriers such as transportation, insurance, legal status, finances, linguistic and cultural barriers.
Centers for Family Strengthening	\$168,053	Support the Promotores Collaborative in expanding Community Health Worker Workforce Capacity. Building Coalition based on an established Spanish/Indigena/Mixteco bilingual and bicultural Latinx Health Outreach Project.
City Farm of SLO	\$79,714	Implement a Youth Empowerment Project that includes bilingual English/Spanish career & college readiness, where students develop skills and knowledge necessary for healthy and successful futures. A van was purchased to transport youth from throughout the county to the farm. Food grown and harvested from the project is provided to the SLO Food Bank for county-wide distribution.
Community Counseling Center	\$306,405	The project will strengthen the network of mental health services, increase the number of volunteer and paid therapists, non-clinical family advocates, Promotores, and increase the bilingual/bicultural capacity of coalition members.
Food Bank	\$253,251	Connect more residents with long-term financial support for food to reduce hunger and improve health. Increase enrollment by training SLO Food Bank partners to enroll participants, host targeted enrollment events with the SLO County Department of Social Services, leverage SLO County CalFresh Alliance partnerships, implement targeted media campaigns and communications, and utilize data analysis and evaluation services through the UC Cooperative Extension.

French Hospital/Hearst Cancer Research Center	\$399,683	Offer bilingual navigation, outreach, and transportation. Bilingual navigation will increase patient's cancer care knowledge, understanding of treatment options, navigation of the healthcare system, and provide emotional support.
Housing Authority of City SLO	\$378,436	Provide public transportation subsidies and a "bike borrowing" program to take clients to physical and mental health appointments; provide one-on-one and group mental health and substance use counseling; assist in applying for CalFresh benefits; provide community-based and individualized services to seniors who are aging in place.
Lumina Alliance	\$173,319	Provide direct services for adult & child survivors of sexual & intimate partner violence (no-cost, culturally sensitive, age appropriate, directive/non-directive, individual and group therapy services).
One Cool Earth	\$173,371	Expand year-round, bilingual, weekly, garden-based, science-linked nutrition education project to grow fresh produce at 42 schools with 19,000 students. Increase food access to families by promoting Cal Fresh enrollment and contributing fresh produce to food distribution agencies.
Meals that Connect	\$200,000	Enhance health, support independence, and reduce isolation by providing free, hot, noontime meals delivered at 10 community dining sites or at home to 60+older seniors.
Transitions Mental Health	\$332,542	Youth Mental Health & Suicide Prevention: Implement a series of 5 coordinated and complementary project components that will provide an overall response to the mental health needs of our young people.
SLO Noor Foundation	\$378,354	Provide mobile, bilingual, accessible, inclusive primary care in residential and commercial areas where underserved populations reside, work, congregate; expand follow-up preventive health and access to community support services.
SLO County Office of Education	\$244,010	Purchase 3 minivans and a mobile kitchen to increase student attendance for the most vulnerable secondary students, connect them to wrap-around services, increase positive engagement in the community by providing school transportation, increase access to medical and mental health services, and offering 2 meals per day.

The remaining funding within the Public Health Emergency category spending is associated with Other Services and Supplies. Some of the more significant projects in this grouping include:

Project	Amount Spent	Purpose
EOC After Action Report	\$131,410	Develop a thorough after-action report to identify and document lessons learned and areas of improvement for future emergency responses.
Workforce Development Project	\$95,006	Establish a healthcare workforce partnership to strengthen and diversify SLO County's healthcare workforce for physical, behavioral and oral health through a data-driven action plan.
Herencia Indigena Contract	\$25,850	Herencia Indigena will provide Mixteco interpretation services (phone and Zoom) through their Call Center between Public Health Department staff and their patients. Additionally, we will present Mixtec Cultural Awareness training.
Dudek Contract	\$99,759	Climate resilience assessment identifying impacts to at risk groups with recommendations for strategies to mitigate impacts and reduce health disparities.

Public Information Officer support	\$75,000	SLFRF funding is being used in small measures to offset the cost of contractual help to respond to high level inquiries from the media and the public on COVID-19.
Mexteco Indegenia Community Org Project (MICOP)	\$71,345	Pilot resource navigation and case management services for Mixteco speaking migrant indigenous community members and development of structure for sustainable cross-referrals.
Image Trend	\$88,259	Image Trend is a software application which is a repository and has access to data to assist organizations with managing patient data, incident reporting, analytics, billing and other operational aspects. It is utilized by emergency medical services, hospitals and other health-related organizations.
Other Services	\$38,593	Other services include warehouse charges and smaller purchases.

	Actual Spending
Negative Economic Impacts (EC 2)	\$14.2 Million

Business, Non-Profit, Child Care Programs

In January 2022, the Board allocated \$9 million of the County's SLFRF funds to support local businesses, non-profits, and child care services. The funds are allocated evenly across the three categories, each receiving \$3 million per category. The following table provides a summary of the three categories, followed by a more in-depth discussion on how the funds are being utilized.

Project	Amount Spent	Purpose
Businesses	\$545,000	Grants to small businesses impacted by the COVID-19 pandemic.
	\$2,430,000	Grants to organizations providing technical assistance to businesses, workforce development, or job training for individuals impacted by COVID-19.
Non-Profits	\$2,753,290	Grants to non-profit organizations to expand low-income housing options and shelter support for the homeless. Food assistance to low-income families and the expansion of arts/cultural activities.
Child Care	\$3,000,000	Funding for child care sector organizations to provide child care sector program relief and stabilization; program expansion (new slots) and quality improvement; and reinvigoration of the child care workforce.

Businesses



Recognizing the significant challenges faced by small businesses during the COVID-19 pandemic, the County leveraged existing programs and community partnerships to launch an initial \$500,000 small business grant initiative. This funding was evenly distributed among the five supervisorial districts, with \$100,000 allocated to each district. Grants supported businesses in both incorporated and unincorporated areas across the County.

Eligible small businesses with 10 or fewer employees received \$5,000, while those with up to 25 employees received \$10,000. In total, 98 grants were awarded. Due to overwhelming demand, the Board approved an additional \$45,000 in funding, bringing the total allocation for small business grants to \$545,000.

In addition to the grant program, up to \$2.45 million in SLFRF funds were allocated to local community-based organizations (CBOs) that provide services including:

- Technical assistance for small businesses and entrepreneurs.
- Workforce development and education; and
- Job training programs.

This funding is intended to help local businesses and entrepreneurs navigate the challenges of starting, adapting, and growing during and after the pandemic. It also supports initiatives aimed at addressing the regional skilled labor shortage and improving economic outcomes for unemployed or underemployed residents, particularly those economically impacted by COVID-19.

Four projects were selected to deliver a wide range of essential support services to businesses and individuals. These projects build on the County's existing partnerships with CBOs to enhance economic development, small business resilience, and workforce readiness. Notably, half of the funding in this category was allocated to a project expanding outreach centers into underserved areas of the County.

The table below summarizes the selected projects, including the amounts awarded and the intended purpose of each.

Project	Amount Spent	Purpose
SLOCOE and SLO Partners	\$750,000	SLO Partners expanded proven projects to meet employment needs of SLO companies by upskilling under and unemployed residents impacted by COVID-19. SLFRF funds were used to support SLO Partners' mission of building a strong workforce and a healthy economy through innovative modern apprenticeship projects.
Atascadero and Paso Chambers of Commerce	\$197,500	The Atascadero and Paso Robles Chambers of Commerce partnered to offer digital marketing and social media services to help small businesses in a post-pandemic economy. The project added a Program Specialist to offer hands-on digital literacy training and services.
South County Chambers of Commerce (SCCC)	\$250,000	SCCC provided Business Technical Assistance, Workforce Development, and Job Training at "Launchpads" in the cities of Arroyo Grande, Grover Beach, and unincorporated area of Nipomo in partnership with other local agencies. "Launchpads" featured coworking spaces, conference rooms, and targeted support to businesses negatively impacted by the pandemic.
Cal Poly Corporation and Center for Innovation and Entrepreneurship (CIE)	\$1,232,500	Cal Poly CIE launched three outreach centers to provide technical assistance, business planning, counseling, and job training to small businesses county-wide. Cal Poly CIE created specialized incubator programs at each location: AgTech in Paso Robles, Aerospace in Grover Beach, CleanTech in Morro Bay, and MedTech in San Luis Obispo.

In addition, \$20,000 was set aside out of the \$3 million allocation total to cover the administrative costs of the Workforce Development Board in administering the small business grant program, of which \$16,976 was spent.

Non-profits



Many nonprofit organizations in the community faced significant economic challenges during the COVID-19 pandemic, including reduced fundraising capacity, temporary closures due to public health restrictions, and a surge in demand for services. In response, the County allocated \$3 million in SLFRF funding to support nonprofits, with \$2.8 million spent to date. Funding was prioritized for projects that addressed housing availability, homelessness, and services for low-income families.

The table below summarizes the funded organizations, the amount spent to date, and the purpose of each project:

Project	Amount Spent	Purpose
5 Cities Homeless Coalition	\$275,000	Temporary emergency shelter for medically fragile and chronically homeless individuals in Grover Beach.
Community Action Partnership of SLO County	\$446,278	Homeless outreach and engagement; SAFE school program.
El Camino Homeless Organization	\$430,000	Continue operations for the ECHO Paso Robles shelter.
Food Bank	\$200,000	Purchase of wholesale food to supplement donations and support distribution efforts.
People's Self-Help Housing	\$200,000	Supportive housing program throughout San Luis Obispo County.
Boys & Girls Club of So SLO County	\$150,000	Scholarships for 80 youths for after-school enrichment and child care programs.
Boys & Girls Club of Mid Central Coast	\$150,000	"Opportunity to Thrive for all Youth" program.
South County Youth Coalition	\$86,710	Elementary Student & Family Mental Health Relief Program.
Court Appointed Special Advocates	\$115,000	Offset fundraising losses and maintain volunteer-based advocacy services.
SLO Noor Foundation	\$100,000	Establishment of a free health clinic at a People's Self-Help Housing complex.
Transition-Mental Health Association	\$0	Planned housing project for adults with mental illness who are homeless or at risk of homelessness.
Grants < \$100,000	\$630,000	22 grant awards under \$100,000 supporting a variety of community-focused projects.

With the support of this funding, many local nonprofit organizations were able to sustain and expand their missions during the critical period following the pandemic. The impact of these investments includes:

- Emergency shelter and case management services;
- Distribution of essential, nutritious food to families in need;
- Scholarships and after-school programs for youth facing financial hardship;
- Culinary training and job placement for justice-involved individuals;
- Mental health support for elementary school students;
- Improved fundraising capacity for pandemic-impacted nonprofits; and
- Services for survivors of sexual assault and intimate partner violence.

These initiatives reflect the County's commitment to strengthening community-based services and promoting resilience through the ongoing recovery process.

Child Care



Child care was critical to the County's economic recovery from the COVID-19 pandemic. Without access to high-quality and reliable child care, substantial segments of the workforce remained or became unemployed. Inadequate child care forced many workers to reduce their hours or leave the labor force entirely, exacerbating the labor shortage in the region and decreasing household incomes.

The Board allocated \$3 million toward the child care sector with a three-pronged strategy focusing on the following initiatives: child care program relief, stabilization, and tuition assistance; program expansion and quality improvement; and reinvigoration of the child care workforce.

In the first year of the Child Care Grant Program, the focus was on business relief and stabilization grants aimed at supporting employee recruitment and retention. Technical assistance was provided by Community Action Partnership of San Luis Obispo's (CAPSLO) Child Care Resource Connection. A total of 267 grants were awarded to child care centers, helping to increase capacity, improving quality, expand equitable access to resources, and stabilize operations. An additional 13 grants supported technical assistance and child care business expansion. In the current year, the program has expanded to include continued targeted outreach for non-competitive stabilization grants, the launch of new competitive expansion grants, and further development of the Ticket2Tech apprenticeship program and the Quality Counts initiative. These efforts aim to strengthen the child care workforce by upskilling professionals and boosting wage potential.

Amount	Purpose
\$1,200,000	0–12-year-old child care sector program relief and stabilization & tuition assistance
\$900,000	Program expansion & quality improvements
\$900,000	Reinvigoration of the child care workforce

Housing & Homelessness Projects

Many individuals in San Luis Obispo County are currently experiencing or are at risk of homelessness, a crisis exacerbated by the COVID-19 pandemic. In response, and consistent with the Board's identified priorities, the County allocated \$5.5 million in SLFRF funding to housing and homelessness projects. These investments focused on preserving and expanding affordable housing, increasing shelter capacity, and enhancing support services for individuals experiencing homelessness.

In August 2022, the County implemented the San Luis Obispo Countywide Plan to Address Homelessness (2022–2027). This strategic plan outlines a bold and systematic approach to significantly reducing homelessness through coordinated, evidence-based actions.

The Board approved approximately \$5.5 million in SLFRF funding to support housing and homelessness-related projects. While the County did not fully fund the larger housing initiatives, the SLFRF allocations provided critical seed funding to help launch or advance each project. As outlined in the table below, the supported efforts included the preservation and creation of low-income housing units, emergency shelter services, and support for the County's Safe Parking program, which offered individuals and families a safe place to park and sleep overnight.

Project	Amount	Purpose
Anderson Hotel Preservation	\$2,000,000	Preserves 68 units of very low-income housing.
HASLO Orcutt Rd Apartments	\$1,430,000	Add 39 new affordable housing units for individuals with special needs or experiencing homelessness.
Housing Assistance (5Cities Homeless Coalition)	\$400,000	Provides housing assistance and non-congregate emergency shelter services to homeless and low-income families in South County.
Safe Parking Homeless Project	\$1,624,406	Supports ongoing operations of the Safe Parking project.

These projects are transforming lives across the County. For example:

- The **Anderson Hotel Preservation Project** 68 units are income-restricted in accordance with Low-Income Housing Tax Credit (LIHTC) guidelines. Of those, 59 units are dedicated to households earning at or below 40% of Area Median Income (AMI), with an average tenant income of just 38.9% of AMI.
- The **HASLO Orcutt Road project** included 39 affordable housing units for tenants earning 30% to 40% of the area median income.
- Support to the **5Cities Homeless Coalition Non-Congregate Shelter** project providing wraparound services such as case management and direct financial assistance, with a strong emphasis on long-term housing stability. Temporary emergency “cabin” units were constructed in South County, offering non-congregate shelter for up to 90 days.
- The **Safe Parking Project**, launched in late 2021 as a pilot program, provided nightly shelter for 65–75 people living in vehicles. By early 2023, the County began phasing out the program with a goal of transitioning participants into permanent housing.

	Actual Spending
Public Health Public Sector Capacity (EC 3)	\$3.6 Million

Public Health Workforce Capacity

Due to the unprecedented response to the COVID-19 pandemic, the Public Health Department set-aside some of its SLFRF allocated funding to increase its work force capacity to provide critical resources in support of a broad range of COVID-19 response activities. This was achieved through the addition of several limited-term and temporary positions, which will allow some permanent staff to return to their regular jobs providing services and supporting various core Public Health programs. When available, other state and federal funding was used, besides the SLFRF funds, to support the temporary additional workforce capacity.

	Actual Spending
Water, Wastewater, Broadband Infrastructure (EC 5)	\$6.1 Million

Water & Wastewater Projects



In August 2021, the Board approved SLFRF funding for 12 high-priority water and wastewater projects identified by the Public Works and Park departments. These projects were selected based on their ability to address health and safety concerns, meet regulatory requirements, and replace aging infrastructure in the County’s water and wastewater systems. At the time, no other funding sources had been identified. The projects are distributed across the various Supervisorial Districts and were scoped with community input through prior master planning efforts.

The Board revised the original list of SLFRF funded water and wastewater infrastructure projects on several occasions, specifically in December 2022, February 2024, and most recently in December 2024 to remove projects unlikely to meet the funding deadline and add those that could be completed in time. The updated list, with project descriptions organized by expense subcategory, is provided in the Project Inventory section of this report.

Broadband Projects



The County's Information Technology Department identified 5 priority broadband projects to increase connections in the County's fiber optic network to smaller departmental offices throughout the County. Like water/wastewater projects, these projects did not have identified funding and were approved by the Board at the same time as the water/wastewater projects.

Although the original goal was to fully construct these connections, concerns about meeting the SLFRF spending deadlines led to a decision to complete the projects only through the design phase. Construction documents for all five projects were finalized and are 100% complete. In December 2024, most of the originally allocated unspent funds were reallocated to the Revenue Replacement category.

	Actual Spending
Revenue Replacement (EC 6)	\$20.4 Million

The County chose to expend SLFRF funds over a broad range of general government services under the Revenue Replacement category. The U.S. Treasury's Final Rule for SLFRF funding included two ways to determine how much was allowed under this category. The County could either elect to take a \$10 million Standard Allowance or calculate actual revenue loss according to a Formulaic Approach based on the U.S. Treasury Department's formula outlined in the Final Rule. The County chose the Formulaic Approach to calculate its estimated revenue loss due to the pandemic and to date has allocated \$20 million of its total SLFRF funding to the Revenue Replacement category. This amount was well within the maximum amount allowable when calculated by the County using the formulaic approach. Most of the Revenue Replacement spending was allocated on a departmental basis based on requests made by departments and prioritized based on the extent of direct impacts to the department because of the pandemic. The original Revenue Replacement funds were planned to be spent over three fiscal years starting in Fiscal Year (FY) 2021-22. An additional \$1 million of the County's Revenue Replacement funds was set aside for administrative costs to ensure that effective project management, as well as legal and regulatory compliance, was achieved.

As previously discussed, several adjustments have been made to the original funding framework over the past few years. In multiple cases, funds were reallocated to the Revenue Replacement category to address urgent County needs including stormwater damage from unprecedented rainstorms, budget shortfalls, and the reconciliation of unspent grant funds.

Promoting Equitable Outcomes

The County of San Luis Obispo is committed to promoting equity and inclusion in the management and implementation of its ARPA plan. The County is committed to and is working diligently to ensure that the Board's directives prioritize and target communities most impacted by the pandemic. This includes a focus on homeless populations, some of the most impacted by the COVID-19 pandemic. The broad range of projects under the County's ARPA framework allows us to reach underserved communities and vulnerable residents in the San Luis Obispo region.

As part of the County's selection process for awarding ARPA funding to subrecipients, the County directed applicants to consider specific objectives that were data-driven, evidenced-based, and impacted underserved/unserved communities. The County considered both specific SLFRF eligibility requirements as well as overall goals of promoting equitable outcomes and reaching underserved groups.

The County and its partners implemented ARPA projects that were pivotal in focusing on current recovery efforts from the COVID-19 pandemic while contributing to the County's vision of a safe, healthy, livable, prosperous, and well governed community.

Community Engagement

To reach the broader community with projects that provide relief, sustainability, and equity, integral to the County's ARPA framework, the County collaborates with recognized partners from government, business, schools, and community organizations, representing the diverse needs within San Luis Obispo County.

To guarantee that the County's SLFRF funds were distributed with a focus on community engagement, transparency, and equal access, the County collaborated with various local agencies, community advocates, and County staff to establish several ARPA Advisory Committees. These committees played a crucial role in advising the Board on projects that would impact health and equity, particularly for underserved communities.

Below is a list of SLFRF projects and their Advisory Committees, showcasing the County's dedication to community engagement:

- Public Health Community Health Improvement Projects: SLO Health Counts, a county-wide initiative dedicated to enhancing health equity in San Luis Obispo County, developed the Public Health Impacts Request for Applications (RFA) to invite funding proposals for various projects. They formed a Review Committee comprising experts from healthcare, maternal and child health, behavioral health, community advocacy, and public health sectors. This committee reviewed, evaluated, and recommended applications for funding, seeking input from the broader SLO Health Counts membership, including its Steering Committee and Leadership Council. Their combined insights informed the final recommendations presented to the Board of Supervisors.
- Technical Assistance, Workforce Development, Job Training projects: The Assistant County Administrator assembled a review committee consisting of three Department Heads experienced in economic and workforce development. This committee evaluated the applications and made funding recommendations to the Board's Subcommittee on ARPA. Subsequently, their project recommendations were presented to the Board during a public meeting. Due to the diverse range of local economic development and educational organizations in the applicant pool, external reviewers representing these groups were not included on the committee.
- Non-Profit Grants: A committee was formed to review the various non-profit organization's proposals and make grant recommendations to the Board. The committee included members of the Adults Policy Council, Children's Resource Network, Health Commission and two members at large.
- Small Business grants: The Paso Robles Chamber of Commerce served as the lead entity on behalf of the Central Coast Coalition of Chambers in determining which small businesses impacted by the pandemic would be recommended for funding. The Chamber of Commerce provided support with application intake, technical review, and outreach to the business community as part of its efforts.
- Child care grants: A collaborative consortium of local child care sector organizations were formed to manage the distribution and monitoring of the SLFRF funds and included the SLO County Office of Education, San Luis Obispo County Child Care Planning Council, Child Care Resource Connection, and First 5 SLO County.

The County continues to be transparent in its communication of SLFRF spending and its COVID-19 response efforts. Community members have had the opportunity, as part of the County Board of Supervisor's public meetings, to provide both oral and written comments regarding the use of SLFRF funds during regularly held Board meetings. Over the past three years, the Board has publicly approved the County's ARPA framework as well as each of the ARPA projects discussed in this report.

Labor Practices

The County has experience administering labor requirements as required by state and federal grants. For example, San Luis Obispo County completes several Federally funded contracts per year. The Federal contracts contain Federal Davis-Bacon Act prevailing wage requirements, which include Disadvantage Business Enterprise (DBE) programs; prevailing wage payment oversight, review, and verification; apprenticeship or trainee programs; and subcontractor designation requirements to promote fair bidding. Most federally funded projects involve highway infrastructure with Caltrans review and oversight. Staff receive formal training from Caltrans in contract administration and prevailing wage compliance.

Locally funded contracts include prevailing wage requirements under California law, with oversight by the California Department of Industrial Relations. As a result, County construction management staff and consultants hired by the County are experienced in administering prevailing wage requirements and providing oversight of these contracts.

Use of Evidence

The County will utilize robust data and analytics for SLFRF-funded projects where applicable. Evidence-based program evaluation will be critical for reviewing the implementation progress of various programs. The County will perform regular performance assessments to ensure that project goals are being met and if necessary, make course corrections.

The County of San Luis Obispo has been successful in implementing new and innovative projects that use evidence-based interventions and program evaluation. For example, one of the evaluation criteria for the Public Health Impacts Request for Applications (RFA) Process was whether projects planned to leverage evidence-based practices or models. Public Health Impact subrecipients that are using evidence-based practices include:

Boys & Girls Clubs of Mid Central Coast	CAPSLO Adult Day Center
City Farm SLO	CAPSLO Mobile Reproductive Health Clinic
Community Counseling Center of San Luis Obispo County	French Hospital Medical Center
Food Bank Coalition of San Luis Obispo County	HASLO
Lumina Alliance	One Cool Earth
San Luis Obispo County Office of Education	Transitions-Mental Health Association

Performance Reporting

The County continues to work closely with its partners and various organizations to identify unmet needs and enact programs that ensure the equitable use of SLFRF resources. As projects commence, data and performance management are critical tools to ensure that services meet community needs. When available, key performance indicators will be included and reported for each project within the Project Inventory section.

	Category	Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
1	Expenditure Category: Public Health		
1.1	COVID-19 Vaccination	-	-
1.2	COVID-19 Testing	-	-
1.3	COVID-19 Contact Tracing	-	-
1.4	Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)	-	-
1.5	Personal Protective Equipment	-	-
1.6	Medical Expenses (including Alternative Care Facilities)	-	-
1.7	Other COVID-19 Public Health Expenses (Including Communications, Enforcement, Isolation/Quarantine)	-	-
1.8	COVID-19 Assistance to Small Businesses	-	-
1.9	COVID-19 Assistance to Non-Profits	-	-
1.10	COVID-19 Aid to Impacted Industries	-	-
1.11	Community Violence Interventions	-	-
1.12	Mental Health Services	-	-
1.13	Substance Use Services	-	-
1.14	Other Public Health Services	4,554,858	990,273
2	Expenditure Category: Negative Economic Impacts		
2.1	Household Assistance: Food Programs	-	-
2.2	Household Assistance: Rent, Mortgage, and Utility Aid	-	-
2.3	Household Assistance: Cash Transfers	-	-
2.4	Household Assistance: Internet Access Programs	-	-
2.5	Household Assistance: Paid Sick and Medical Leave	-	-
2.6	Household Assistance: Health Insurance	-	-
2.7	Household Assistance: Services for Un/Unbanked	-	-
2.8	Household Assistance: Survivor's Benefits	-	-
2.9	Unemployment Benefits or Cash Assistance to Unemployed Workers	-	-
2.10	Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)	-	-

	Category	Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
2.11	Healthy Childhood Environments: Child Care	3,000,000	750,000
2.12	Healthy Childhood Environments: Home Visiting	-	-
2.13	Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System	-	-
2.14	Healthy Childhood Environments: Early Learning	-	-
2.15	Long-term Housing Security: Affordable Housing	3,430,000	-
2.16	Long-term Housing Security: Services for Unhoused Persons	1,624,406	63,030
2.17	Housing Support: Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities	-	-
2.18	Housing Support: Other Housing Assistance	400,000	131,793
2.19	Social Determinants of Health: Community Health Workers or Benefits Navigators	-	-
2.20	Social Determinants of Health: Lead Remediation	-	-
2.21	Medical Facilities for Disproportionately Impacted Communities	-	-
2.22	Strong Healthy Communities: Neighborhood Features that Promote Health and Safety	-	-
2.23	Strong Healthy Communities: Demolition and Rehabilitation of Properties	-	-
2.24	Addressing Educational Disparities: Aid to High-Poverty Districts	-	-
2.25	Addressing Educational Disparities: Academic, Social, and Emotional Services	-	-
2.26	Addressing Educational Disparities: Mental Health Services	-	-
2.27	Addressing Impacts of Lost Instructional Time	-	-
2.28	Contributions to UI Trust Funds	-	-
2.29	Loans or Grants to Mitigate Financial Hardship	545,000	-
2.30	Technical Assistance, Counseling, or Business Planning	2,430,000	991,250
2.31	Rehabilitation of Commercial Properties or Other Improvements	-	-
2.32	Business Incubators and Start-Up or Expansion Assistance	-	-
2.33	Enhanced Support to Microbusinesses	-	-
2.34	Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)	2,753,290	629,779
2.35	Aid to Tourism, Travel, or Hospitality	-	-
2.36	Aid to Other Impacted Industries	-	-
2.37	Economic Impact Assistance: Other	-	-
3	Public Health-Negative Economic Impact: Public Sector Capacity		
3.1	Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers	3,630,874	794,931

	Category	Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
3.2	Public Sector Workforce: Rehiring Public Sector Staff	-	-
3.3	Public Sector Workforce: Other	-	-
3.4	Public Sector Capacity: Effective Service Delivery	-	-
3.5	Public Sector Capacity: Administrative Needs	-	-
4	Expenditure Category: Premium Pay		
4.1	Public Sector Employees	-	-
4.2	Private Sector: Grants to other employers	-	-
5	Expenditure Category: Infrastructure		
5.1	Clean Water: Centralized wastewater treatment	660,815	86,826
5.2	Clean Water: Centralized wastewater collection and conveyance	490,851	322,300
5.3	Clean Water: Decentralized wastewater	-	-
5.4	Clean Water: Combined sewer overflows	-	-
5.5	Clean Water: Other sewer infrastructure	1,124,284	512,481
5.6	Clean Water: Stormwater	200,000	51,824
5.7	Clean Water: Energy conservation	-	-
5.8	Clean Water: Water conservation	327,384	48,427
5.9	Clean Water: Nonpoint source	-	-
5.10	Drinking water: Treatment	-	-
5.11	Drinking water: Transmission & distribution	-	-
5.12	Drinking water: Transmission & distribution: lead remediation	-	-
5.13	Drinking water: Source	200,000	-
5.14	Drinking water: Storage	2,444,508	1,292,695
5.15	Drinking water: Other water infrastructure	420,620	388,247
5.16	Water and Sewer: Private Wells	64,494	4,608
5.17	Water and Sewer: IJJA Bureau of Reclamation Match	-	-
5.18	Water and Sewer: Other	30,000	-
5.19	Broadband: "Last Mile" projects	145,880	11,032
5.20	Broadband: IJJA Match	-	-
5.21	Broadband: Other projects	-	-
6	Expenditure Category: Revenue Replacement		
6.1	Provision of Government Services	20,442,675	6,242,675
7	Administrative and Other		
7.1	Administrative Expenses	16,976	-
7.2	Transfers to Other Units of Government	-	-
7.3	Costs Associated with Satisfying the Administrative and Other Legal Requirements of the SLFRF Program after the Obligation Deadline has Passed	31,148	31,148

"-" Represents no expenditures in this category

Project Inventory

Project Name: Public Health Impacts

Project Identification Number: 160100

Total Expenditures: \$3,929,636

Total Obligations: \$3,929,636

Project Expenditure Category: 1-Public Health

Project Expenditure Subcategory: 1.14-Other Public Health Services

Project Overview:

This project addresses critical health impact areas exacerbated by the COVID-19 pandemic. Activities focused on access to care, mental health, substance abuse, food access, and healthy aging. The goal was that residents from under-resourced geographical communities and underserved populations experience improved health outcomes. This project also addresses health disparities exacerbated by the pandemic by removing barriers or hurdles to accessing services and addressing the root causes of inequities (like racism, gender inequality, power imbalances). The Public Health department hosted a competitive Request for Application (RFA) process to distribute project funds to community organizations and coalitions to carry out work to address the critical health impact areas and health disparities.

Obligated Funds:

- 160101 - Boys & Girls Clubs of Mid Central Coast (\$300,000)
- 160102 - Central Coast Ag Network, Inc. dba City Farm SLO (\$79,714)
- 160103 - Community Action Partnership of SLO-Adult Day Center (\$178,280)
- 160104 - Community Action Partnership SLO-Mobile Reproductive Health Clinic (\$364,217)
- 160105 - Community Counseling Center (CCC) of San Luis Obispo County (\$306,405)
- 160106 - Dignity Community Care dba French Hospital Medical Center (\$399,683)
- 160107 - Food Bank Coalition of San Luis Obispo County (\$253,251)
- 160108 - Housing Authority of the City of San Luis Obispo (\$378,436)
- 160109 - Lumina Alliance (\$173,319)
- 160110 - One Cool Earth (\$173,371)
- 160111 - Center for Family Strengthening (\$168,053)
- 160112 - San Luis Obispo County Office of Education (\$244,010)
- 160113 - Meals That Connect (\$200,000)
- 160114 - SLO Noor Foundation (\$378,354)
- 160115 - Transitions Mental Health Association (\$332,542)

Status: Completed

Performance Report:

Indicator	Metric
Boys & Girls Club of Mid-Central Coast:	
Support high-quality after school programming for youth and teens to improve academic success and provide overarching support.	As of project completion in Fall 2023, the project: • Reached 100% of school programming enrollment goals.

Project Inventory

	- Reached 100% of average daily attendance goals. 80% of club members reported participating in high yield learning activities. 86% demonstrated a positive change in their attitude toward learning. 90% of members will be promoted to the next grade level on time for the next school year.
CAPSLO Adult Day Center:	
Increase the number of adults served with early-stage Alzheimer's disease, dementia, & cognitive impairments at the Adult Day Center.	As of project completion in Fall 2024, the project: - Enrolled 62 clients for day care services, exceeding their goal of 60. - Provided respite care to 60 caregivers, exceeding their goal of 25. - Provided over 39,000 hours of day care and respite services for seniors with Alzheimer's and dementia and their families.
CAPSLO Mobile Reproductive Health Clinic:	
People who are uninsured, underinsured, undocumented, LGBTQIA+, unhoused, substance using, teens, foster youth, and other vulnerable populations will have increased access to reproductive health care.	The Health Care on Wheels mobile clinic continues to refine site locations and collaborates with community partners for services (food bank distribution, dental care, syringe exchange, etc.). As of December 2024, 171 individuals received mobile clinic services, for a total of 348 visits.
Center for Family Strengthening:	
Community Health Workers/Promotores will be trained and certified.	15 Community Health Workers/Promotores continue to participate in trainings to apply towards future CHW/P certification and engage in shaping the emerging field through the Central Coast CHW/P Collaborative and SLO Healthcare Workforce Partnership.
City Farm SLO:	
Underserved students will have increased access to the Youth Employment Program and assist in returning healthy food to the community.	As of December 2024, a van has been purchased to both transport students and deliver 14,315 lbs. of fresh produce that has been grown by volunteers and students in the youth empowerment program (YEP) and returned to the community through a partnership with the SLO Food Bank. A total of 70 students have graduated from the summer 2023 and 2024 YEP programs.
Community Counseling Center:	
Increase mental health supports to the Spanish- and Mixteco-speaking community through enhanced outreach, hiring of bilingual/bicultural therapists, and tailoring of therapeutic strategies for the Latinx community.	The project has designed flyers, postcards, and social media content to consolidate mental health resources for English, Spanish, and Mixteco populations, and adjusted therapeutic approaches, assessments, evaluative measures and outreach strategies to be more appropriate for the Latinx community. 83% of all Spanish- and Mixteco-speaking clients served reported an improvement in symptoms.
Food Bank Coalition of SLO County:	
Eligible households will enroll in and utilize CalFresh.	As of November 2024, CalFresh enrollment has increased by 21% households (to 20,397

Project Inventory

	households) and 16% individuals (to 28,628 individuals), compared to November 2023.
French Hospital / Hearst Cancer Resource Center:	
Spanish-speaking underserved and uninsured cancer patients will have continuity of care through in-person interpretation, resource navigation, education, group support, and access to mammograms.	As of project completion in Fall 2024, the project supported Spanish-speaking underserved and uninsured cancer patients and their continuity of care. Project staff: • Provided in-person interpretation at 3,371 medical appointments • Made 3,131 referrals to support wrap-around care • Attended 60 outreach events to share about program services
Housing Authority of City of San Luis Obispo:	
Extremely low and very low-income tenants will increase their utilization to services that include health and mental health care, CalFresh, and senior-related services.	As of project completion in Fall 2024, 68 Paso Home Key residents accessed and were connected to continuing support, including on-site mental health services, eviction prevention, CalFresh enrollment, job placement, health insurance, drug and alcohol, SSI, etc.
Lumina Alliance:	
Adults and children who experienced sexual assault/abuse and/or intimate partner violence will feel a reduction in the negative impacts of violence/trauma and increase their overall sense of safety and self-sufficiency.	As of project completion in Fall 2024, 1,387 adult and child clients received individual and group therapy services, resulting in a 64% reduction in the therapy waitlist. 43% of survivors who completed the Impact of Events Scale (IES), and Child IES Victim Assessment Tool reported a decrease in mental health symptoms following counseling for sexual or intimate partner violence.
Meals that Connect:	
Seniors will be able to access nutritious meals and a place to connect through free, hot, noontime meals.	As of project completion in Fall 2023, the project: • Delivered 210,029 meals to seniors at senior dining sites in 10 locations across the county or to their home. • Completed the purchase of a new van that can hold and deliver 3 times the amount of food in a single trip - increasing efficiency by 70% and reducing ongoing fuel costs by 60%.
One Cool Earth:	
Students increase positive nutritional behaviors through garden-based programming and nutrition education at their schools.	As of December 2024, funding has allowed One Cool Earth to increase operations to 33 schools - providing 5,094 lessons, 73 school garden work days, and 23 family cook nights.
San Luis Obispo County Office of Education:	
Students increase their attendance at school and increase their access to wrap-around services that include mental health, substance abuse, healthy food options, and career technical education.	As of project completion in Fall 2024, 3 Ford explorers were purchased to support transport for the most vulnerable secondary students, leading to a 5% increase in average daily attendance. The mobile kitchen has also been purchased and put into use for career and technical education.
SLO Noor Foundation-Free Mobile Clinic:	
Non-English-speaking individuals, immigrants, undocumented individuals, farmworkers, racial or ethnic minorities, low-income persons and other	As of December 2024, the SLO Noor Free Mobile Clinic is now operational, with completion of personnel training and unit purchase, retrofitting, and licensing/registration. They now operate 2

Project Inventory

underserved populations have greater access to inclusive primary care where they reside.	days/week for at least 4 hours per event at 8 established mobile clinic sites (San Miguel, Paso Robles, Templeton, Atascadero, Cambria, Los Osos, and Arroyo Grande and Oceano).
Transitions-Mental Health Association:	
Young people in SLO County will use and report a positive experience with the texting component of Central Coast Hotline when in crisis, to help a friend, or to receive information about resources.	Several metrics showcase the success of the new Central Coast Hotline texting system: • 93% of callers surveyed agree that the support and early intervention that they received from Hotline contributed to improved mental wellness. • 95% of callers surveyed agree that they would use Hotline again in the future, if needed or refer someone else to Hotline. • 93% of callers surveyed agree that they received an increased knowledge of mental health resources.

Project Inventory

Project Name: Public Health Other Services & Supplies

Project Identification Number: 160200

Total Expenditures: \$625,222

Total Obligations: \$625,222

Project Expenditure Category: 1-Public Health

Project Expenditure Subcategory: 1.14-Other Public Health Services

Project Overview:

This project encompasses a range of public health contractual services and supplies. These include contracted services that enhance existing Public Health offerings; software solutions designed to increase efficiencies by automating repetitive tasks, streamlining workflows, and improving data accuracy and accessibility, thereby saving time and reducing costs for the department; and supply costs related to the pandemic response. Specific projects are detailed below.

Obligated Funds:

- 160201 – EOC After Action Report (\$131,410)
- 160202 – Workforce Development Project (\$95,006)
- 160203 – Herencia Indigena interpretation contract (\$25,850)
- 160204 – Image Trend (\$88,259)
- 160205 – Dudek Contract (\$99,759)
- 160206 – Mixteco Indigena Community Project (\$71,345)
- 160207 – Public Health Electronic Health Record (\$0)
- 160208 – Support for Public Information Office of County Administration (\$75,000)
- 160211 – Medical supplies storage (\$31,175)
- 160213 – Rooted Language Contract (\$5,280)
- 160214 – Motor pool charges (\$2,138)

Status: Completed

Performance Report:

Indicator	Metric
Emergency Operation Center After Action Report	
Final version of EOC After Action Report submitted and presented to management.	Report completed in May 2023 and presented to management.
Workforce Development Project	
Establish a healthcare workforce partnership to strengthen and diversify SLO County's healthcare workforce for physical, behavioral and oral health through a data-driven action plan.	Partnership established in Sept. 2023. As of December 2024, the Partnership is working on implementing the activities in its 2024-2026 Strategic Action Plan, which has 4 priority areas: 1. Recruitment and Retention of Healthcare Employees 2. Healthcare Career Pathways Development 3. Fund Development & Advocacy 4. Sustainable Partnership Operations

Project Inventory

	Partnership continues to meet monthly to meet action plan goals.
Herencia Indigena	
Herencia Indigena will provide Mixteco interpretation services (phone and Zoom) through their Call Center between Public Health Department staff and their patients. Additionally, will present Mixtec Cultural Awareness Trainings.	HI maintained a call center to provide interpretation to Public Health's Mixtec-speaking patients. They also provided 2 Mixtec Cultural Awareness trainings per year.
Image Trend	
Utilize Image Trend software application that is a repository and provides access to data to assist with managing patient data, incident reporting, analytics, billing and other operational aspects.	Emergency Medical Services Agency successfully managed prehospital patient data and ran reports for prehospital system management. 100% of advanced/basic life support agencies utilize the program. 100% of County hospitals have access to the system.
Dudek	
Final version of climate assessment outlining and impacts to climate vulnerable populations with recommendations for future strategies and activities submitted and presented to management.	Report completed in June 2024 and presented to management.
Mixteco/Indigena Community Organizing Project (MICOP)	
Pilot resource navigation and case management services for Mixteco speaking migrant indigenous community members and develop structure for sustainable cross-referrals.	Partnership established winter 2023, for services in Northern San Luis Obispo County. Hired trilingual (English, Spanish, Mixteco) Health Navigators in January & March 2024. Developed partnership with DSS, Food Bank and other local services provides to build sustainable system and network for referrals. Tailored outreach materials were developed in both video and audio formats to reach a broader audience through social media platforms. The navigators served 396 community members in person at the Paso Robles office and 569 callers by phone.
Electronic Health Record	
The public health electronic health record (EHR) is a digital system used to collect, store, manage, and exchange health information. It is designed to support the delivery of healthcare services, improve public health outcomes, and enhance the overall efficiency of public health operations.	A Request for Proposals (RFP) was released for vendors to respond to with their proposals. The EHR team will evaluate the proposals and select a vendor in the coming year.

Project Inventory

Project Name: Support & Stabilize the Child Care Sector in the County

Project Identification Number: 104600

Total Expenditures: \$3,000,000

Total Obligations: \$3,000,000

Project Expenditure Category: 2-Negative Economic Impacts

Project Expenditure Subcategory: 2.11-Healthy Childhood Environments: Child Care

Project Overview:

The County Board of Supervisors provided staff directions to proceed with creating an implementation plan through a coalition of child care organizations to address unmet child care needs countywide. Under this implementation plan, \$3 million in SLFRF funds will focus on three primary areas of work, with a goal to stabilize and expand child care capacity to better serve local working families raising young children 0-12 years of age. In alignment with ARPA guidelines, the areas of focus include:

- 1) Child care sector program relief and stabilization
- 2) Program expansion & quality improvement
- 3) Reinvigoration of the child care workforce

Several local partners came together to draft the initial ARPA child care sector proposal. This collaborative consortium of local partners included: SLO County Child Care Planning Council, SLO County Office of Education, CAPSLO Child Care Resource Connection, Quality Counts SLO County, First 5 SLO County, and the We Are the Care Initiative. All partners are engaged in the shared development and implementation of this ARPA Child Care Funding Plan. Collectively, the partners hold significant expertise in designing and managing investments in child care capacity, quality improvement and workforce development. The San Luis Obispo County Office of Education is acting as the Fiscal Lead and responsible for implementation of programs and distribution of funding to subcontracts.

Status: Completed

Performance Report:

Indicator	Metric
Focus Area #1: Provide non-competitive direct financial assistance to all currently licensed/active child care providers (centers and family child care homes) in SLO County.	• 267 grantees (52 centers, 110 small family child care centers, 105 large family child care centers) • \$741,954 awarded • 79% of providers
Focus Area #2: Develop a child care program expansion grant application process and timeline. Provide outreach/technical assistance to identify and guide center-based programs and family child care homes for children 0-12 that want to expand or start up.	• 19 grantees for large and small family child care centers were identified for awards totaling \$1,339,764.
Focus Area #3: Directly subsidize the cost to train individuals interested in entering the child care profession by doubling funding for the Ticket 2Teach apprenticeship	• Ticket2Teach: ○ Included 34 registered apprentices ○ \$1.3M Economic Impact

Project Inventory

program. Upskill existing child care professionals to increase wages through the Quality Counts Program.	○ 12.7% Average Wage Increase • Quality Counts: ○ 2,182 hours of professional development ○ 51 center-based programs served ○ 57 family child care homes served ○ 3,621 children impacted
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Project Inventory

Project Name: Affordable Housing Projects

Project Identification Number: 104300

Total Expenditures: \$3,430,000

Total Obligations: \$3,430,000

Project Expenditure Category: 2-Negative Economic Impacts

Project Expenditure Subcategory: 2.15-Long-Term Housing Security: Affordable Housing

Project Overview:

Two projects have been approved to assist with maintaining and expanding very low-income housing options. One essential project involves the preservation of the Anderson Hotel as a permanent affordable housing option in the city of San Luis Obispo. The property has operated for 50 years as 68 units of privately owned affordable housing serving extremely low-income, frail, elderly, and the disabled.

The second project managed by Housing Authority of San Luis Obispo (HASLO) the Orcutt Road-Maxine Lewis affordable housing project within the City of San Luis Obispo will result in 39 new affordable housing units, including 20 units set aside for homeless individuals, 10 units for special needs individuals, and 9 units for low and very-low-income individuals. SLFRF funds were used to help with the financing needed to acquire the site on which the housing units are being built.

Obligated funds:

- 104301 - Anderson Hotel Preservation (\$2,000,000)
- 104302 – HASLO Orcutt Road Apartments (\$1,430,000)

Status: Completed

Performance Report:

Indicator	Metric
Anderson Hotel Preservation	
Anderson Hotel Affordable Housing Project: Number of affordable housing units preserved.	The newly renovated housing development opened in October 2024, preserving 66 affordable units. The \$2 million grant supported the property's acquisition.
Housing Authority of San Luis Obispo	
HASLO Orcutt Road Apartments: Number of affordable housing units developed.	Development of 39 new special needs affordable housing units. The funding was used to provide partial financing to acquire the land for development.

Project Inventory

Project Name: Emergency Shelter Services

Project Identification Number: 104402

Total Expenditures: \$1,624,406

Total Obligations: \$1,624,406

Project Expenditure Category: 2-Negative Economic Impacts

Project Expenditure Subcategory: 2.16-Long-Term Housing: Services for Unhoused Persons

Project Overview:

The County opened a 24-hour Safe Parking program in August 2021 and provided community members facing homelessness while living in their vehicles a place to stay and connect with case managers while pursuing more stable housing solutions. The program was set up at the Oklahoma Parking Site and case management services were provided by Community Action Partnership of San Luis Obispo. The goal of providing case management was that individuals/families would be linked with permanent housing or interim housing solutions. This project closed in May of 2024.

Obligated funds:

- 104402 - Safe Parking Project (\$1,624,406)

Status: Completed

Performance Report:

Indicator	Metric
Number of individuals served at the Oklahoma Safe Parking Program.	More than 125 people were served at the Oklahoma Parking Site.
Percentage of Safe Parking Program participants who participated in case management services and were able to move to safe and stable housing solutions.	67% were able to move to safe and stable housing solutions.

Project Inventory

Project Name: Other Housing Assistance

Project Identification Number: 104400

Total Expenditures: \$400,000

Total Obligations: \$400,000

Project Expenditure Category: 2-Negative Economic Impacts

Project Expenditure Subcategory: 2.18-Housing Support: Other Housing Assistance

Project Overview:

The 5-Cities Homeless Coalition program provides wrap-around services that encompasses case management and direct financial assistance, with a strong focus on housing support. This includes street outreach, emergency shelter, coordinated entry, immediate needs assistance, housing navigation and stabilization, services targeted at transition-age youth, financial literacy training, benefits acquisition, HMIS data management, special projects, and referrals to community resources. The Information and Referral/Coordinated Entry service offers general information and community referrals, comprehensive assessments, and development of immediate action plans, while ensuring access to essential services like internet, food, and hygiene supplies. The Rapid Re-Housing and Homeless Prevention Program provides countywide case management and financial assistance for deposits, rent, and immediate needs, including a partnership with Good Samaritan for veteran services. Immediate Needs assistance helps homeless and low-income families in South County with utilities, transportation, employment readiness, and other basic needs, aiming to move them towards self-sufficiency. Benefits Advocacy supports clients in obtaining and retaining public benefits, along with financial literacy and budgeting training. The Outreach team connects those living on the street in southern San Luis Obispo County to necessary services and resources, including improved discharge planning for hospital and jail patients. For homeless youth aged 16-24, case managers provide support through education, job development, and housing assistance, aiming to help them live independently. Additionally, a new temporary emergency shelter in Grover Beach was built consisting of individual cabins, to provide a supervised non-congregate shelter setting with comprehensive case management and life-skills development for individuals over a 90-day program.

Obligated funds:

- 104401 - 5-Cities Homeless Coalition (\$400,000)

Status: Completed

Performance Report:

Indicator	Metric
Total number of individuals reached and successfully served through the assistance program during the reporting period.	804 individuals were approached and 570 were successfully served with housing-focused assistance, shelter, and wraparound services from July 1, 2023, to September 30, 2024.

Project Inventory

Project Name: Small Business Grant Program

Project Identification Number: 104010, 104020

Total Expenditures: \$545,000

Total Obligations: \$545,000

Project Expenditure Category: 2-Negative Economic Impacts

Project Expenditure Subcategory: 2.29-Loans or Grants to Mitigate Financial Hardship

Project Overview:

The Small Business Grant Program supported small businesses facing economic impacts from the COVID-19 pandemic. While \$500,000 was made available originally for this program, an additional \$45,000 was subsequently allocated due to the high demand for this program. The funding was split among the five supervisorial districts to support a distribution of funding across the county. Business owners used the funds for eligible purposes as defined by the U.S. Department of Treasury. This included mitigation of financial hardship such as declines in revenue or impacts of business closure; implementing COVID-19 prevention or mitigation tactics; or securing technical assistance, counseling, or other services to assist with business planning needs. All participants were required to document and submit their expenditures and describe how their business was affected by the pandemic and how the grant funds were used.

A total of 98 businesses were awarded grants of \$5,000 or \$10,000 depending on the number of employees they have. The industries receiving grants were predominantly retail trade and food service. The most common uses of the funds included: 1) mortgage/rent and utilities; 2) supporting payroll and benefits; and 3) other operating costs.

Status: Completed

Performance Report:

Indicator	Metric
The number of small businesses assisted.	98 businesses received grants of \$5,000 or \$10,000 based on their number of employees.

Project Inventory

Project Name: Job Training, Technical Assistance, Workforce Development

Project Identification Number: 104100

Total Expenditures: \$2,430,000

Total Obligations: \$2,430,000

Project Expenditure Category: 2-Negative Economic Impacts

Project Expenditure Subcategory: 2.30-Technical Assistance, Counseling, or Business Planning

Project Overview:

The project provides a multitude of critical support to businesses and individuals by providing technical assistance to businesses and entrepreneurs, workforce development, education, and job training. The intention of this program is to provide technical assistance to local businesses and entrepreneurs in navigating the challenges of starting, surviving, adapting, and growing their business during the pandemic. The funding for workforce development and job training is intended to address the regional labor shortage, particularly a shortage of skilled labor, and to benefit unemployed and underemployed people and those who have suffered economically because of the COVID-19 pandemic. The projects build upon partnerships the County has had with community organizations to support economic development, small business development, workforce development, and job training.

Obligated Funds:

- 104101 – SLOCOE & SLO Partners (\$750,000)
- 104102 - Atascadero & Paso Chambers of Commerce (\$197,500)
- 104103 - South County Chambers of Commerce (\$250,000)
- 104104 - Cal Poly Corporation and CIE (\$1,232,500)

Status: Completed

Performance Report:

Indicator	Metric
SLO County Office of Education and SLO Partners	
The SLO County Office of Education and SLO Partners strategically curate relationships between business partners and the community with relevant, turn-key career pathways that strengthen the local economy by providing accelerated training opportunities to local residents so they have the skills and knowledge necessary for success, and in turn businesses have skilled workers required for a sound growing team.	At the end of 2024 the program achieved the following: • 93 employed or in apprenticeship • 85 upskilled • Average starting salary \$47K
Atascadero & Paso Chambers of Commerce	
The “Get Your Business Online” program at the Atascadero and Paso Robles Chambers of Commerce aims to support	At the end of fiscal year 2023-24, the program has achieved the following: • 70 consultations conducted • 81 new websites launched

Project Inventory

200 small businesses impacted by COVID-19 in getting online by the end of 2024.	38 trainings held
South County Chambers of Commerce (SCCC)	
SCCC Launch Pad Project is a partnership with South County Chambers of Commerce, Cal Poly Center for Innovation & Entrepreneurship (CIE), Small Business Development Center (SBDC), the City of Grover Beach, and the County of San Luis Obispo.	The Grover Beach Launch Pad continued to offer office space where individuals working remotely, or small-business owners, can rent a desk or two in an open area with excellent natural lighting or a private office for more confidentiality. Rentals are offered with convenient monthly, weekly, and daily rates.
Cal Poly Corporation and Center for Innovation and Entrepreneurship (CIE)	
Cal Poly Corporation and the Cal Poly CIE will launch three Outreach Centers to provide technical assistance, business planning, counseling, and job training to small businesses County-wide. CIE will create specialized incubator projects at each location: AgTech in Paso Robles, Aerospace in Grover Beach, CleanTech in Morro Bay, and MedTech in San Luis Obispo.	For the reporting period July 1, 2024 – June 30, 2025, the project has achieved the following: <u>Organizational capacity</u>: February 2025, hired a new Economic Development Director, CIE SBDC and Incubator programs to replace the vacant position <u>Specialized incubator programs</u>: Across all specialized incubator projects, relationship building, industry/corporate outreach, and exploration of investment opportunities has occurred. - AgTech Incubator Project in Paso Robles: Graduated 4 AgTech Incubator Companies, facilitated 3 workshops, onboarded two Ag and FoodTech incubator companies, attended 2 conferences connected to Agfoodtech innovation. - Aerospace and Aeronautics Incubator Project in Grover Beach: No new aerospace companies were onboarded during this period. Facilitated 2 workshops through partnership at the Launchpad in Grover Beach. - CleanTech Incubator Project in Morro Bay: A second startup Nextera Tech was onboarded, did not facilitate 1 workshop due to not being able to establish the coworking space in Morro Bay looking to move the coworking space to DCPD long term. Several meetings and discussions with industry partners were held. - MedTech Incubator Project in San Luis Obispo: A third startup was onboarded, 1 meetings and discussions with industry partners were held. <u>Incubator Activities Across All Verticals</u>: All project results for the fiscal year 2023-24 work plan have been delivered. Relationships with the Cal Poly Administration, Deans, the Tech Transfer Office, and Tech Park are being strengthened. Ongoing programming and

Project Inventory

	activities include a scouting new startups, scouting mentors, other networking events, partnerships with large incubator programs, and identifying partnerships with corporations
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Project Inventory

Project Name: Non-Profit Grant Program

Project Identification Number: 104200

Total Expenditures: \$2,753,290

Total Obligations: \$2,936,710

Project Expenditure Category: 2-Negative Economic Impacts

Project Expenditure Subcategory: 2.34-Assistance to Impacted Nonprofit Organizations
(Impacted or Disproportionately Impacted)

Project Overview:

The Non-Profit Grant Program distributes funding to non-profit organizations that are aligned with the Board of Supervisor's priority for housing and homelessness services to low-income families by maintaining and expanding very low-income housing options and shelter for those that are homeless. In addition, funds are provided to assist low-income families, whether it be for food assistance, offsetting the cost of participating in afterschool, or art/cultural activities they otherwise would not be able to participate in.

Obligated Funds:

- 104201 - Community Action Partnership of SLO (\$450,000)
- 104202 - El Camino Homeless Org (\$430,000)
- 104203 - 5-Cities Homeless Org (\$275,000)
- 104204 - Food Bank (\$200,000)
- 104205 - People's Self-Help Housing (\$200,000)
- 104206 - South County Youth Coalition (\$86,710)
- 104207 - Transitions Mental Health Association (\$150,000)
- 104208 - Boys & Girls Club Mid Central Coast (\$150,000)
- 104209 - Boys & Girls Club So SLO County (\$150,000)
- 104210 - Court Appointed Special Advocates (\$115,000)
- 104211 - SLO Noor Foundation (\$100,000)
- 104212 - Other smaller non-profit awards (\$530,000)
- 104213 – Restorative Partners (\$50,000)
- 104204 – Smart Share Housing Solutions (\$50,000)

Status: Completed 50% or more

Performance Report:

Indicator	Metric
El Camino Homeless Organization:	
At least 200 people will receive shelter and related services annually.	El Camino Homeless Organization exceeded the goal by serving 287 individuals during the fiscal year 2024-25.
Food Bank:	
Distribute 4.2 million pounds of food through agency partners and direct distributions annually, a total of 3.5 million meals.	From January 2023 to the present, the Food Bank distributed an average of 344,000 pounds of food each month.

Project Inventory

People's Self-Help Housing:	
1) 98% of previously homeless and at-risk households will remain stably housed for at least 6 months following placement.	1) 99.7% of clients served during the grant period remained stably housed.
2) 202 households will be prevented from returning to homelessness.	2) 332 of 334 client households remained stably housed.
South County Youth Coalition:	
1) Two eight-week psychoeducational group sessions will be provided each school year by a licensed clinician or clinical intern. Eight to ten students will be enrolled in each session on two elementary school campuses.	1) A total of eight 8-week groups at three elementary schools (Oceano, Grover Beach and Harloe). 58 students participated in the MH groups that were facilitated by a bilingual licensed clinician.
2) The family advocates funded by ARPA will serve 40 households (this includes all households that have an intake completed).	2) The family advocates funded by ARPA served 45 households.
3) The family advocate funded by ARPA will make 320 community service contacts that will assist in improving the wellbeing of families.	3) The family advocates funded by ARPA made 195 community service contacts to help improve the wellbeing of the families (both English and Spanish speaking).
Boys and Girls Club of South SLO County:	
1) 500 youth will participate in our out-of-school enrichment programming.	1) 869 youth participated in our out-of-school enrichment programming.
2) 80 youth will receive \$25 in scholarship support for a period of 50 weeks.	2) 80 youth received \$25-\$50 in scholarship support for a period of 50 weeks.
Court Appointed Special Advocates (CASA):	
Sixty new or returning private donors (individuals and corporations) will be secured, and current major donors will receive significant one-on-one attention.	SLO CASA secured 180 new individual donors and 73 new corporate donors.
Restorative Partners	
Provide culinary training to 12 trainees per year (4 at a time for 16-week training period)	In final year (FY 2023-24), Restorative Partners successfully trained 14 individuals, with each participant undergoing a 16-week training period.
Smart Share Housing Solutions	
A minimum of 15 low-income affordable homes constructed, finalized and ready for move in by December 31, 2024.	The application to the City Cultural Heritage Committee has been completed. The project will now move on to committee hearings and entitlements prior to construction.
CAPSLO - SAFE Program	
1) The ARPA Family Advocate will serve 90 households that have completed an intake.	1) 133 households that have completed an intake were served by the ARPA Family Advocate.
2) The ARPA Family Advocate will provide 1,200 community service contacts to families in need.	2) 1,765 community service contacts were provided to families in need by the ARPA Family Advocate.
3) 27 to 162 families in need (from \$50 to \$300) will be provided with financial assistance.	

Project Inventory

	3) 9 families in need were provided direct financial assistance funds from the ARPA grant.
CAPSLO – Homelessness Focused Project	
1) All households are enrolled in the Coordinated Entry Program.	1) 49 of 57 households were enrolled in the Coordinated Entry Program.
2) 30 unduplicated households at Oklahoma Ave are provided direct services.	2) 57 unduplicated households at Oklahoma Ave were provided direct services.
3) 40 households are provided direct client support.	3) 45 households were provided direct client support.
5-Cities Homeless Coalition	
1) <u>Non-congregate Shelter</u> Clients receive nightly shelter in non-congregate setting (Annual Target 40) 2) <u>Substance Abuse Treatment</u> Clients receive a referral to appropriate substance abuse treatment programs, transportation assistance, case management services for program exit planning. (Annual Target 5) 3) <u>Coordinated Entry</u> Shelter clients received coordinated intake assessment and tracking in County's HMIS system. (Annual target 40) 4) <u>Benefits Advocacy/Employment Services</u> Clients have received benefit counseling and advocacy (SSI, SSDI) to obtain or restore benefits, or mitigate overpayment penalties; employable clients connected to employment resources to secure parttime or full-time employment (Annual Target 40) 5) <u>Housing for Chronically Homeless or Medically Fragile Homeless Adults</u> Clients received housing assistance including help with deposit and rental costs (Annual Target 20) 6) <u>Street Outreach</u> Clients are engaged in case management services and referred to temporary emergency shelter when appropriate (Annual Target 40) 7) <u>Immediate Needs</u> Shelter clients receive assistance with resource information, access to computer/internet/phone, community referral and/or direct financial assistance. (Annual Target 40)	1) 76 clients received nightly shelter in a non-congregate setting. 2) 30 clients were referred to County Drug & Alcohol Services. 3) 76 clients received coordinated intake assessments and were included in the County's HMIS system. 4) 55 clients received benefit counseling. (37 exited with earned income – employment; 18 exited with unearned income, including 12 receiving disability benefits). 5) 46 clients received housing assistance. 6) Of the 158 total clients referred for temporary emergency shelter, 39 enrolled in the non-congregate shelter program and 119 individuals remain on a waitlist. Of those enrolled, 15 have been housed, 1 reunified, and 13 are still active in the program. 7) 76 clients received assistance. (51 received direct financial assistance). Project Completed FY 2024-25

Project Inventory

SLO Noor Foundation	
1) Schedule a total of 228 uninsured patient visits. Schedule average of 8 patients per day. 2) Provide a blood panel to 90% or more patients to test for health risks and chronic illness including diabetes.	1) The SLO Noor Mobile Health Clinic as of June 30, 2025, has held 106 clinic events, provided 735 patients encounters to over 350 unique patients. 2) Laboratory and radiology diagnostics are ordered and delivered to all patients who are high-risk or have chronic conditions.

Project Inventory

Project Name: Public Health Impacts

Project Name: Public Health COVID response

Project Identification Number: PH BAR 2122074

Total Expenditures: \$3,630,874

Total Obligations: \$3,630,874

Project Expenditure Category: 3-Public Health-Negative Economic Impact: Public Sector Capacity

Project Expenditure Subcategory: 3.1-Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers

Project Overview:

Staffing augmentations within the Public Health Department to respond to the COVID-19 pandemic. The additional temporary and limited positions are providing critical resources in support of a broad range of COVID-19 support functions including Human Resources, Finance, Public Information communications, and ongoing Information Technology (IT) support.

Status: Completed

Performance Report:

Indicator	Metric
Number of temporary and limited-term full time equivalent (FTE) positions funded with SLFRF funds.	36 FTE's

Project Inventory

Project Name: Infrastructure-Wastewater Treatment (Combined)

Project Identification Number: PW11, PW15

Total Expenditures: \$660,815

Total Obligations: \$1,550,415

Project Expenditure Category: 5-Infrastructure

Project Expenditure Subcategory: 5.1-Clean Water: Centralized wastewater treatment

Project Overview:

PW11 - Wastewater improvements are required to ensure wastewater is conveyed and treated, preventing spills, treating effluent to remove contaminants, and meeting all State and Federal discharge requirements. These projects protect our communities drinking water supplies. The Effluent Pump Station Variable Frequency Drives (VFDs) project includes installing four VFD's, one on each of the Los Osos Water Recycling Facility's effluent pumps and using program logic to dictate when a second pump turns on, allowing these pumps to operate within their best efficiency envelope. Recycled water effluent pumps are a critical part of the water treatment process. These VFDs will maintain more constant and reasonable pressure in the distribution system and reduce the frequency of pump starting and stopping. This will reduce energy cost and increase the life span of the effluent pump motors.

PW15 - The Polishing Pond and Effluent Pump Station project for the Oak Shores Wastewater Treatment Plant involves replacement of the effluent flowmeter/pump and wet well which have reached the end of their service life. The effluent wet well is significantly corroded and must be replaced very soon as the polishing ponds require sludge removal. This project will also evaluate the wet well intake structure.

Obligated Funds:

- Effluent Pump Station VFDs (\$19,962)
- Polishing Pond & Effluent Pump Station (\$1,530,453)

Status: Completed 50% or more

Performance Report:

Indicator	Metric
VFDs installed, flowmeter/pumps replaced	Reduced energy costs and extended useful life

Project Inventory

Project Name: Infrastructure-Wastewater collection & conveyance

Project Identification Number: PW30

Total Expenditures: \$490,851

Total Obligations: \$826,226

Project Expenditure Category: 5-Infrastructure

Project Expenditure Subcategory: 5.2-Clean Water: Centralized wastewater collection and conveyance

Project Overview:

Replacement of Lift Station 3 hoist for lifting submersible pumps from wet well at Community Service Area CSA 7A (Oak Shores). In below ground wet/drywell (47' below ground), hoist removes pumps from wet well to dry well. The ventilation system requires two fans at grade operating continuously in tandem to ventilate wet well/dry well for confined space entry. Corrosion assessment of wet/drywell walls (made of carbon steel) is included, and coating repair as needed to extend station life. Project enhances key maintenance practices to keep the pump station in continuous operations.

Obligated Funds:

- CSA 7A - Lift Station No. 3 Rehabilitation

Status: Completed 50% or more

Performance Report:

Indicator	Metric
Lift Station 3 hoist replaced, ventilation system installed	Extended useful life, reduced maintenance costs

Project Inventory

Project Name: Infrastructure-Other sewer (Combined)

Project Identification Number: PW16, PW13

Total Expenditures: \$1,124,284

Total Obligations: \$1,930,038

Project Expenditure Category: 5-Infrastructure

Project Expenditure Subcategory: 5.5-Clean Water: Other sewer infrastructure

Project Overview:

PW13 - The Los Osos Effluent Pump Station and Leach Field Improvement Maintenance project involves upgrading equipment in the Los Osos Water Recycling System leach fields including replacing Cla-Val and flowmeter at Broderson leach field and replacing Cla-Val at Bayridge each field. Existing Cla-Val valves are oversized for required flowrates and must be replaced with smaller valves that can be adjusted to meet actual flow requirements. Flowmeter at Broderson is necessary to better report flows discharged at Broderson leach field where no flowmeter exists, and staff must rely on calculating flows that involve meter readings taken at other locations throughout the day leading to inaccuracy.

PW16 - The Oak Shores Sewer Collection System's sewer interceptor is exposed in several areas along the shoreline of Lake Nacimiento, a drinking water supply. During high lake levels, the interceptor is completely submerged beneath the lake. A sewer spill would shut down water supply impacting various cities in San Luis Obispo County. The sewer interceptor, a 45+ year old existing pipe is a ductile iron pipe and is pitting on the outside. This project would only cover efforts to achieve bidding documents. This project scope includes an evaluation of the system, and the design of a solution for repairing and/or replacing the sewer interceptor pipeline for the community of Oak Shores. This project substantially reduces the risk of a sewer spill into the lake, or a substantial inflow of lake water into the sewer interceptor. Consulting services are needed to make a condition assessment of the existing sewer system that is approaching the end of its service life, perform geotechnical evaluations, and develop alternatives and project phasing and an initial final design of a sewer interceptor bypass/replacement project.

Obligated Funds:

- Los Osos Effluent Pump Station & Leach field Improvements Project (\$680,038)
- CSA 7A Interceptor Design Development (\$1,250,000)

Status: PW#13 Completed 50% or more; PW#16 Completed less than 50%

Performance Report:

Indicator	Metric
Equipment replaced	Accurate meter readings, reduced risk of spill

Project Inventory

Project Name: Avila Beach flooding study

Project Identification Number: PW22

Total Expenditures: \$200,000

Total Obligations: \$200,000

Project Expenditure Category: 5-Infrastructure

Project Expenditure Subcategory: 5.6-Clean Water: Stormwater

Project Overview:

Study to identify a preferred solution to reduce the risk of flooding homes, businesses, roads, and the public parking lot near First Street in Avila Beach. With the area being located at a low point, it experiences frequent flooding during storm events as well as nuisance water which occurs periodically year-round. An in-depth study was necessary to identify a feasible/preferred solution and develop the scope and budget to seek funding for implementation of a project that will reduce flooding risks. As part of the project, the consultant provided a review of the previously completed reports in the area and recommended a proposed solution to address flooding concerns based on the alternatives presented. The solution addressed the protection of public and private property from flooding. In addition, the solution will address water quality improvements for San Luis Obispo Creek, Avila Beach Lagoon, and San Luis Bay. The study facilitated a solution that aimed to minimize operational and maintenance staff response and in turn, decrease operational costs for the County long term.

Status: Completed less than 50%

Performance Report:

Indicator	Metric
Report completed.	Targeted completion December 2025.

Project Inventory

Project Name: Connections to other REW users

Project Identification Number: PW14

Total Expenditures: \$327,384

Total Obligations: \$1,240,067

Project Expenditure Category: 5-Infrastructure

Project Expenditure Subcategory: 5.8-Clean Water: Water conservation

Project Overview:

To reduce pumping demands in the Los Osos groundwater basin, the Los Osos Recycled Water System is looking to increase potential users that are not currently connected. Connections will require plumbing modifications both off and onsite. Targeted connections will help reduce groundwater pumping for turf irrigation in the basin. The project will fund the purchase of piping materials, appurtenances, recycled water signage, and the purchase of purple sprinkler heads. The targeted focus will be to maximize the use of recycled water on large turf areas within the basin.

Status: Completed less than 50%

Performance Report:

Indicator	Metric
Users connected	Number of new users TBD

Project Inventory

Project Name: Cyanotoxin Detection System

Project Identification Number: PW3

Total Expenditures: \$200,000

Total Obligations: \$200,000

Project Expenditure Category: 5-Infrastructure

Project Expenditure Subcategory: 5.13-Drinking water: Source

Project Overview:

The Cyanotoxin Detection System (CDS) project includes sampling and analytical equipment for monitoring cyanotoxins in raw water (surface water or groundwater under the influence of surface water), and recycled water systems with open reservoirs. Additional work will include updating the Cyanotoxin Management Plan. Harmful algal blooms (HABs) in freshwater systems are becoming increasingly common and present critical threats to drinking water systems and recreational waters. Cyanotoxins may enter a drinking water supply because of HAB growth in surface water, recycled water, and ground water under the direct influence of surface water. The monitoring and measurement of algal toxins is essential for the effective management of water resources and compliance with regulatory advisories. The United States Environmental Protection Agency (USEPA) has established a stepwise approach to monitor and/or treat for cyanotoxins as well as how to communicate with the public. These steps include:

- 1) Evaluation of vulnerability to blooms
- 2) Activities to prepare for a bloom
- 3) Monitoring activities to determine when cyanotoxin is present and recommended communication and treatment activities
- 4) Monitoring activities to determine if cyanotoxins are present in finished water and recommended communication with the public
- 5) Continue with finished water monitoring until HAB bloom disappears

Status: Completed

Performance Report:

Indicator	Metric
CDS Equipment purchased	Cyanotoxin Management Plan implementation

Project Inventory

Project Name: Infrastructure-Drinking Water Storage (Combined)

Project Identification Number: PW1, PW4, PW5, PW6, PW8

Total Expenditures: \$2,444,508

Total Obligations: \$4,713,000

Project Expenditure Category: 5-Infrastructure

Project Expenditure Subcategory: 5.14-Drinking water: Storage

Project Overview:

PW1, PW4 & PW8 - To protect the water supply, provide clean water, and provide resiliency to the public, three new water storage tanks will be installed, and a water system intertie will be upgraded. Two storage tanks will replace existing aging storage tanks, and one tank will be a second tank to provide additional fire flow storage.

PW5 - The interconnect between San Miguelito Mutual Water Company and CSA 12 will be repaired and modernized. The interties will provide resilience to emergencies in the Avila area by upsizing an existing emergency intertie that can provide an alternative water supply during times of emergency.

PW6 - This project will investigate and install resiliency in the COC water system. Possible resiliency solutions may include one of the following: Construction of a new tank, constructing an interconnect to a CMC water main on the east side of Hwy 1 and improvements to an existing underperforming well, among other solutions.

Obligated Funds:

- Install New Storage Tank (\$530,000)
- Replace Bolted Water Tank (\$1,680,000)
- CSA 12 - Water System Resiliency (\$463,000)
- COC Water System Resiliency Project (\$100,000)
- Install New Storage Tank (\$1,940,000)

Status: Completed 50% or more

Performance Report:

Indicator	Metric
New equipment and infrastructure installed; contingency plans implemented	Improved water resiliency and increased storage

Project Inventory

Project Name: Water Quality Lab – Generator (Combined)

Project Identification Number: PW29, PW34

Total Expenditures: \$420,620

Total Obligations: \$797,374

Project Expenditure Category: 5-Infrastructure

Project Expenditure Subcategory: 5.15-Drinking water: Other water infrastructure

Project Overview:

PW29 - A backup generator will enable the water quality lab to continue with bacteriological analysis and maintain the integrity of regulatory analytical samples during power outages. Maintaining critical lab functions is necessary to ensure drinking water continues to meet public health and safety requirements during emergencies or incidents resulting in a power outage. This project would improve the resilience of our drinking water systems by enabling our water quality lab to be functional during a power outage to analyze drinking water samples and provide valid results, ensuring drinking water is safe for our communities.

PW34 - This project involves replacing 362 aging water meters in CSA 16 and installing a new Advanced Metering Infrastructure (AMI) system to improve water system efficiency in the community of Shandon. The upgrade will eliminate manual meter reading, reduce water loss, and provide real-time data for better monitoring and management. The new system will support two-way communication, leak detection, remote reading, and automated reporting. The project also includes equipment installation, testing, staff training, and long-term maintenance support.

Obligated Funds:

- Water Quality Lab - Generator (\$400,000)
- CSA 16 Meter Replacement (\$397,374)

Status: Completed less than 50%

Performance Report:

Indicator	Metric
Purchase backup generator; install meters	Projected installation date September 2025, new meters will be operational September 2025

Project Inventory

Project Name: Drywell Health Inspections

Project Identification Number: PW9

Total Expenditures: \$64,494

Total Obligations: \$64,494

Project Expenditure Category: 5-Infrastructure

Project Expenditure Subcategory: 5.16-Water and Sewer: Private Wells

Project Overview:

Environmental Health permit fee inspection waivers for dry well replacements during drought periods.

Status: Completed

Performance Report:

Indicator	Metric
Number of dry well fee waivers allowed	65

Project Inventory

Project Name: Water Billing Software/ Hardware

Project Identification Number: PW7

Total Expenditures: \$30,000

Total Obligations: \$30,000

Project Expenditure Category: 5-Infrastructure

Project Expenditure Subcategory: 5.18-Water and Sewer: Other

Project Overview:

Upgrade the current water billing database software to a cloud-based system offering streamlined billing, payment receipting, and offering an online payment portal for customers. This portal enhances the customers' ability to track utility usage, pay bills online, enroll in automated payments, sign up for paperless billing, process services requests, and receive important information on any device anywhere. The new system also offers additional reporting to better understand water usage for each residence within our CSA's.

Status: Completed

Performance Report:

Indicator	Metric
Purchase and implement billing database software.	The database was purchased and implemented in May 2022.

Project Inventory

Project Name: Broadband Projects (Combined)

Project Identification Number: PW23, PW24, PW25, PW26, PW27

Total Expenditures: \$145,880

Total Obligations: \$145,880

Project Expenditure Category: 5-Infrastructure

Project Expenditure Subcategory: 5.19-Broadband: 'Last Mile' projects

Project Overview:

The County's Information Technology Department identified five priority broadband projects aimed at expanding fiber optic connectivity to smaller departmental offices across the County. Although the original goal was to fully construct these connections, concerns about meeting the SLFRF spending deadlines led to a decision to complete the projects only through the design phase. Construction documents for all five projects were finalized and are 100% complete. In December 2024, many of the originally allocated unspent funds were reallocated to the Revenue Replacement category.

Obligated Funds:

- Fiber to DSS Paso Robles (\$35,234)
- Extend fiber to DSS in Arroyo Grande (\$34,988)
- Fiber to South County Regional Center (\$25,447)
- Fiber to DSS Atascadero (\$25,637)
- Fiber to DSS Morro Bay (\$24,574)

Status: Completed

Performance Report:

Indicator	Metric
# complete set of plans and specifications necessary to solicit bids in the future.	A plan for each project was completed.

Project Inventory

Project Name: Restoration of Government Services

Project Identification Number: Admn1

Total Expenditures: \$20,442,675

Total Obligations: \$20,442,675

Project Expenditure Category: 6-Revenue Replacement

Project Expenditure Subcategory: 6.1-Provision of Government Services

Project Overview:

Revenue Replacement funds were initially designated to restore expenditure reductions made in anticipation of budget shortfalls at the onset of the pandemic. Funds were distributed at the departmental level, with requests prioritized based on their direct impact on service delivery. Over time, additional funds were reallocated to the Revenue Replacement category to address urgent County needs, including stormwater damage from severe rainstorms, ongoing budget gaps, and the reconciliation of unspent grant funds.

Status: Completed

Performance Report:

Indicator	Metric
N/A	N/A

Project Inventory

Project Name: Small Business Grant Administration

Project Identification Number: 180101

Total Expenditures: \$16,976

Total Obligations: \$16,976

Project Expenditure Category: 7-Administrative

Project Expenditure Subcategory: 7.1-Administrative Expenses

Project Overview:

These funds supported administrative costs for the Workforce Development Board, in the Department of Social Services, to administer the Small Business Grant Program.

Status: Completed

Performance Report:

Indicator	Metric
Administer small business grant program.	98 small business grants were awarded, and funding distributed to eligible small businesses.

Project Inventory

Project Name: Admin/Legal Requirements

Project Identification Number: PW33

Total Expenditures: \$31,148

Total Obligations: \$280,000

Project Expenditure Category: 7-Administrative

Project Expenditure Subcategory: 7.3-Costs Associated with Satisfying the Administrative and Other Legal Requirements of the SLFRF Program After the Obligation Deadline.

Project Overview:

Estimated costs associated with environmental, legal or administrative requirements for Public Works water and wastewater infrastructure projects.

Status: Completed less than 50%

Performance Report:

Indicator	Metric
N/A	N/A