

# ***Snohomish County ARPA Recovery Plan***

State and Local Fiscal Recovery Funds

2025 Report

## Table of Contents

|                                                              |                               |
|--------------------------------------------------------------|-------------------------------|
| <b>GENERAL OVERVIEW .....</b>                                | <b>3</b>                      |
| <b><i>Executive Summary .....</i></b>                        | <b>3</b>                      |
| <b><i>Snohomish County ARPA Investment Strategy.....</i></b> | <b>5</b>                      |
| <b><i>Use of Funds .....</i></b>                             | <b>7</b>                      |
| <b><i>Community Engagement.....</i></b>                      | <b>13</b>                     |
| <b><i>Labor Practices.....</i></b>                           | <b>14</b>                     |
| <b><i>Use of Evidence.....</i></b>                           | <b>15</b>                     |
| <b><i>Performance Report.....</i></b>                        | <b>17</b>                     |
| <b>PROJECT INVENTORY</b>                                     | <b><i>follows page 25</i></b> |

# GENERAL OVERVIEW

## Executive Summary

Snohomish County is implementing human-centered, innovative, and sustainable programs to address the lingering and uneven pandemic-related challenges faced by local communities. That is why we directly engaged community members to help us develop our shared vision for a thriving Snohomish County.

### Recovery Plan Principles

Snohomish County's Recovery Plan is guided by five core principles to inform investment strategy and ensure that the \$160 million in federal pandemic relief the County received is administered quickly and equitably.

- Focusing investments on the communities most impacted by COVID-19;
- Prioritizing sustainability and working to mitigate any potential harms caused by the nature of one-time dollars;
- Ensuring transparency in decision-making, reporting publicly on what we heard, how we are spending money, and what outcomes we are achieving;
- Partnering with our communities to prioritize investments and co-design programs that meet the varying needs across Snohomish County; and
- When appropriate, using data to drive decision-making and improving programs over time.

Snohomish County will invest ARPA funding in long-term solutions to address the uneven harms caused by COVID-19 and build resiliency where communities economically, socially, and environmentally thrive, and people love where they live.

### Use of Funds

Expenditure Category 1 – Public Health: Snohomish County used ARPA funds to address the widespread health impacts of the COVID-19 pandemic. Our programs focused on improving access to mental health resources, substance use treatment, and public health infrastructure. These initiatives targeted populations that were more severely impacted by the pandemic, including individuals with mental health and substance use disorders, as well as children and seniors.

Expenditure Category 2 – Negative Economic Impacts: The COVID-19 pandemic exposed and exacerbated existing gaps in outcomes, particularly for low-income families, people who speak other languages, and those facing housing or food insecurity. Snohomish County leveraged ARPA funds to provide targeted assistance that addressed these social

determinants of health, including child care, housing stability, food security, and workforce development.

**Expenditure Category 3 – Public Sector Capacity:** In response to the increased demand for services, Snohomish County invested ARPA funds to build and strengthen public sector capacity, ensuring that essential government functions could continue and that future emergencies could be better managed.

**Expenditure Category 4 – Premium Pay:** Recognizing the essential role of public sector employees during the pandemic, Snohomish County utilized funds to support critical workers who were unable to work remotely during COVID-19 pandemic-related closures. This included employees in health services, public safety, and other critical roles who faced heightened risks due to their public-facing positions.

**Expenditure Category 5 – Water, Sewer, and Broadband Infrastructure:** Snohomish County used the ARPA dollars to improve infrastructure for households in rural communities. Often, these communities are overlooked when governments are implementing large-scale infrastructure investments.

**Expenditure Category 6 – Government Services:** These projects focused on improving and strengthening the delivery of government services across Snohomish County. Snohomish County invested in our Ports and Public Facilities Districts to ensure they could continue to operate and implement maintenance projects after pandemic revenue declines. Funds were also used to improve facilities at the County Campus and reinforce critical infrastructure.

**Expenditure Category 7 – Administrative Expenses:** Core recovery principles were to conduct our work transparently, collaboratively, and use data to plan and deliver investments. To support these overarching goals, Snohomish County established a dedicated Office of Recovery and Resilience. The Office has served as a single point of contact for community partnerships, one stop for transparency and accountability, and to collect the data necessary to guide this work.

## **Performance Report**

Snohomish County is implementing a comprehensive and multi-tiered performance management framework to understand if and how we are making progress to build resiliency in Snohomish County. This framework centers continuous improvement and examines both individual program-level, policy-area, and system-wide performance over the years of funding. This strategy will be implemented on selected projects.

## **Selected Key Outcomes to Date**

**Housing:** Snohomish County acquired and repurposed two motels for transitional housing to reduce unsheltered homelessness and provide pathways to recovery and support.

Health: To date, ARPA funds have connected over 11,000 individuals to mental or behavioral health supports and over 200 individuals have received withdrawal managements services or substance use disorder treatment.

Families: Current investments have resulted in a 10% year-to-year increase in child care spaces, with substantial additional capacity in development through funded capital projects.

Jobs: Investments have expanded youth career exploration programming countywide in key industries like aerospace manufacturing, serving over 21,000 students to date. To assist the hospitality industry, tourism promotion investments have brought over 9.3 million unique visitors to Snohomish County and had a collective economic impact totaling over \$96 million.

## **Snohomish County ARPA Investment Strategy**

Snohomish County is implementing human-centered, innovative, and sustainable programs to address the lingering and uneven pandemic-related challenges faced across local communities. That is why we directly engaged community members to help us develop our shared vision for a thriving Snohomish County.

Snohomish County's Recovery Plan is guided by **five core principles** to inform investment strategy and ensure that the \$160 million in federal pandemic relief the County received is administered quickly and equitably.

### **ARPA Core Principles**

These core principles guide **how** we do our work.

- Focusing investments on the communities most impacted by COVID-19;
- Prioritizing sustainability and working to mitigate any potential harms caused by the nature of one-time dollars;
- Ensuring transparency in decision-making, reporting publicly on what we heard, how we are spending money, and what outcomes we are achieving;
- Partnering with our communities to prioritize investments and co-design programs that meet the varying needs across Snohomish County; and
- When appropriate, using data to drive decision-making and improving programs over time.

To assess the **impact** of the work, we have established an overall goal for the ARPA funds as well as specific goals for each investment area.

## Overall ARPA Goal

Snohomish County will invest ARPA funding in long-term solutions to address the uneven harms caused by COVID-19 and build resiliency where communities economically, socially, and environmentally thrive, and people love where they live.

| Investment Area                             | Goal                                                                                                                                                                            |
|---------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Housing, Homelessness and Behavioral Health | People have access to safe, stable shelter that is coupled with services that support a successful transition to permanent housing.                                             |
| Economic and Workforce Development          | Existing and new businesses grow, thrive, and are supported by a County-championed workforce model that ensures the needs of communities, business owners, and workers are met. |
| Youth, Family, and Senior Supports          | Snohomish County offers robust, accessible services that meet varying needs of individuals and helps them move through support systems towards greater independence.            |
| Essential Service Provision                 | Snohomish County government is stronger and more resilient.                                                                                                                     |

Each program in these investment areas has established indicators and outcomes that help us assess the progress towards the goal. Throughout this report, we connect our programs and strategies to these core principles and our investment area goals. At the end of the report, we assess individual program indicators and outcomes to help us measure progress on these goals.

## Results Oriented Investments to Maximize Impacts

As stated in the overarching goal for our ARPA investments: Snohomish County will invest ARPA funding in long-term solutions to address the uneven harms caused by COVID-19 and build resiliency where communities economically, socially, and environmentally thrive, and people love where they live.

To meet this goal, we are centering communities furthest from opportunity and those experiencing obstacles to accessing services, including people with low incomes, people who speak other languages, and rural communities. This includes how we chose to invest our funding as well as ensuring that solutions are developed in partnership with community to ensure that services reach those who need them.

# Use of Funds

## EC1 Public Health

Snohomish County used ARPA funds to address the widespread health impacts of the COVID-19 pandemic. Our programs in Expenditure Category 1: Public Health focused on improving access to mental health resources, substance use treatment, and public health infrastructure. These initiatives targeted populations that were more severely impacted by the pandemic, including individuals with mental health and substance use disorders, as well as children and seniors.

### Behavioral Health Programs

Several mental and behavioral health projects were initiated to meet the growing demand for these services, particularly as social isolation, economic uncertainty, and health concerns exacerbated mental health challenges. We partnered with community-based organizations to build four new facilities to provide mental and behavioral health services. One example, **The North Sound Behavioral Health Treatment program (CLFR-112B)** provides inpatient rehabilitation services for individuals with substance use disorders. Patients are referred to this facility through court diversion programs. This facility offers 24/7 treatment, focusing on opioid and methamphetamine addiction, which saw significant increases during the pandemic.

We expanded access to **School-Based Mental Health Counseling and Navigators (CLFR-044H)** in partnership with school districts across Snohomish County to ensure broad access to mental health resources. These services addressed the rising levels of anxiety, depression, and isolation among school-aged youth, offering both counseling and referrals to other health services. By embedding mental health professionals in schools, Snohomish County made it easier for students to receive timely and effective care.

Another key program, **Mobile Mental Health Dispatch and Services (CLFR-044I)**, focused on providing mobile mental health units to serve communities with limited access to behavioral health services. These mobile teams responded to crises and offered on-site care, which was critical for reaching populations that have struggled to access healthcare, because of transportation or cost.

### Community Violence Interventions

Programs like the Court Appointed Special Advocate (CASA) Sensory Room (CLFR-114A) provided support to child crime victims and families navigating the court system. The sensory room was designed to create a calming environment for children who may be experiencing anxiety or trauma. It aimed to reduce stress and provide comfort in situations that could otherwise be overwhelming.

### COVID-19 Mitigation and Prevention

Beyond direct services, the County invested in upgrading its public health infrastructure to ensure that residents have access to safe facilities in emergencies and that the County is better equipped to handle both current

and future public health emergencies. Projects like the **Emergency Operations Center Technology Replacement (CLFR-037B)** and upgrades to the **Warehouse Operations (CLFR-037A)** facility were essential for managing the logistics of the pandemic response. These enhancements ensured that Snohomish County could efficiently manage emergency supplies, coordinate vaccination efforts, and handle other pandemic-related logistics. Projects like the **HVAC Upgrades to Community Centers and Libraries (CLFR-115D and CLFR-115G)** will ensure that individuals that require shelter from severe weather or smoke events will have a safe place to spend the day that has adequate ventilation to safely meet the increased demand for these facilities.

Additionally, the **Safe Jail Transportation project (CLFR-038)** helped ensure that individuals in the criminal justice system could be safely transported while mitigating the risk of COVID-19 transmission. This program included specialized transportation equipment and protocols to protect both detainees and staff.

Through these projects, we achieved:

- 552 youth accessing mental or behavioral health programs in school
- Four behavioral health facilities that will serve at least 440 new individuals this year, with the capacity to serve thousands annually
- 31,374 seniors accessing counseling or other services to reduce social isolation

## EC2: Negative Economic Impacts

The COVID-19 pandemic exposed and exacerbated existing gaps in outcomes, particularly for low-income families, people who speak other languages, and those facing housing or food insecurity. Snohomish County leveraged ARPA funds to provide targeted assistance that addressed these social determinants of health, including child care, housing stability, food security, and workforce development.

### Assistance to Households – Healthy Childhood Environments

The pandemic placed immense pressure on the child care system, with many facilities facing closures and families struggling to find affordable options. Recognizing this challenge, Snohomish County invested heavily in expanding access to child care. The **Child Care Choice Vouchers (CLFR-021A)** program connected families to high-quality child care providers and provided a voucher to families with parents actively looking for work or participating in an education or job training program. Additionally, behavioral health support was offered to child care staff and families to address the emotional and social challenges children experienced during the pandemic through our **School Age Child Care and Behavioral Health Supports program (CLFR-003)**.

The County also focused on building or expanding physical child care infrastructure through projects like the **Machinist Institute Child Care Facility (CLFR-123)**, which converted an existing building to a child care facility that will serve individuals in aerospace machinist training

programs. This facility will provide non-traditional hours of care to meet the needs of individuals going through the aerospace machinist training programs, ensuring these families have stable care while they are on a pathway to a family-wage job. These efforts ensured that parents, particularly essential workers, could return to work while knowing their children were in a supportive and developmentally enriching environment.

Through these projects, we achieved:

- New child care infrastructure built that will serve hundreds of families each year.
- 3,337 students provided access to high-quality early learning and child care programming

#### **Assistance to Households – Long-term Housing Security**

Housing instability was a significant concern during the pandemic, as many families faced job losses, evictions, and increased costs of living. **The Onward Learning (CLFR-009 and CLFR-114B)** program provided rent assistance and helped families and individuals secure stable housing while attending community college courses. This initiative also included supportive services to help individuals succeed in their educational programs and gain long-term financial security.

In addition to rental assistance, the County will expand its shelter system through projects like the **New Start Center - Everett (CLFR-011)** and **New Start Center - Edmonds (CLFR-011B)**, which offers non-congregate shelter options for individuals experiencing homelessness.

#### **Household Assistance - Food Programs**

Food insecurity spiked during the pandemic, and Snohomish County responded with programs like **Nourishing Neighborhoods (CLFR-027)**, which delivered fresh, locally sourced food to families in need. This initiative worked in tandem with local food banks, which saw a 15% increase in demand. The County's support helped ensure that these critical food distribution networks could continue to operate effectively.

For older adults, the **Senior Meals Program (CLFR-115F)** expanded to serve additional meals at senior centers, providing not only nutrition but also opportunities for socialization. Many seniors faced isolation during the pandemic, and this program helped address both food security and social isolation, which are key determinants of health for aging populations.

Through these projects, we achieved:

- Distributed 64,845,324 pounds of food
- Supported 2,817 households at Youth and Family Resource Centers
- 25,395 meals provided to seniors

The **Affordable Housing Preservation Fund (CLFR-115A)** was established to maintain existing affordable housing stock, which faced significant operational challenges due to the pandemic. This fund supported multifamily housing projects, ensuring they remained operational and safe for residents.

The table below highlights the key investments that were made to support families experiencing housing insecurity. Investments were made in preventing homelessness, transitioning individuals into shelter and then sustaining long-term housing.

| Prevention                                                          | Transitional Shelter                                                             | Long-Term Housing                                      |
|---------------------------------------------------------------------|----------------------------------------------------------------------------------|--------------------------------------------------------|
| 251 households provided with rent assistance                        | 499 individuals placed into short-term housing                                   | 252 individuals secured permanent or long-term housing |
| 98,062 referrals to housing supports                                | 79 students experiencing homelessness provided with academic support and housing | 1,085 affordable housing units maintained              |
| 149 individuals who obtained new employment through housing support | 172 new units of emergency housing opened in 2025                                |                                                        |

#### **Assistance to Unemployed or Underemployed Workers**

The economic fallout from the pandemic was uneven, especially for those with less experience or fewer ties to the job market, for example youth, new residents, and new small businesses. To address these challenges, Snohomish County launched several workforce development programs. The **Workforce Development - Career Connected Learning (CLFR-116A-2)** initiative, for example, provided training in data analytics, STEM, aerospace, and manufacturing sectors. These programs targeted underemployed and unemployed workers, offering them the skills needed to access stable, well-paying jobs.

Additionally, pre-apprenticeship programs like **Link Light Rail Construction Pre-Apprenticeships (CLFR-116A-5)** provided hands-on training in the construction trades and launched a program that provided additional English language training opportunities to increase access to family-wage jobs coming with the expansion of Link Light rail in our region. **The Darrington Workforce Development (CLFR-122)** program supported youth and young adults in rural areas, offering job training in natural resources and construction—two of the primary industries in the region.

Through these projects, we achieved:

- 836 individuals enrolled in sectoral job-training programs
- 50,148 students provided career exploration opportunities
- 348 individuals obtained new employment

### EC3: Public Sector Capacity

In response to the increased demand for services, Snohomish County invested ARPA funds to build and strengthen public sector capacity, ensuring that essential government functions could continue and that future emergencies could be better managed.

During the COVID-19 health emergency, Snohomish County Courts were required to implement social distancing measures and limit the number of cases that the Courts could process on a regular basis. This raised the cost and time required per case. As a result, during the pandemic a backlog of cases developed. **The Law and Justice Backlog (CLFR-033 and CLFR-104)** projects support the relief of the backlog of cases through increased staffing and improved process efficiencies. **The District Court Case Backlog (CLFR-101)** project supports the District Court in implementing an all-digital document management system to ease the personnel time required for filing by the Prosecutor's Office. The digital document management system will make it easier for the public to file their documents and it will create an efficient means of processing documents in the District Court Clerks' offices. Further, in the event of another COVID-19 surge, the document management system will allow staff to work from home and keep jury pools healthy.

### EC4: PREMIUM PAY

Recognizing the essential role of public sector employees during the pandemic, Snohomish County provided Premium Pay (CLFR-014A and B) to those who were unable to work remotely during COVID-19 pandemic-related closures. This included employees in health services, public safety, and other critical roles who faced heightened risks due to their public-facing positions.

Premium pay was an essential component of the County's efforts to retain staff, particularly in sectors like public health, where employee burnout was a significant concern. This compensation ensured that vital services could continue without interruption and acknowledged the sacrifices made by frontline workers.

### EC5: Water, Sewer, and Broadband Infrastructure

Snohomish County used the ARPA dollars to improve infrastructure for households in rural communities. Often, these communities are overlooked when governments are implementing large-scale infrastructure investments.

Many families in Snohomish County do not have access to in-home high-speed broadband services. The COVID-19 pandemic highlighted the importance of having access to high-quality and consistent internet services, as many had to access work and school online. Snohomish County is

partnering with Ziply to implement **three broadband connectivity projects (CLFR-019)** that will bring last-mile broadband connections to thousands of families in rural areas. These projects will serve the communities along SR-530, Index, and Verlot and all projects are expected to be completed in 2026.

Environment stewardship is a high priority for Snohomish County. Some households in Snohomish County are reliant on aging septic infrastructure. A failing septic system can lead to groundwater contamination that affects safe drinking water standards and can mean a family loses their home. **The Savvy Septic program (CLFR-120)** allows replacement or repair of failing septic systems for low-income households.

Through these investments:

- 18,271 Septic systems were inventoried on GIS maps
- 7 septic systems were replaced

## EC6: Government Services

Our Government Services projects focused on improving and strengthening the delivery of government services across Snohomish County.

Snohomish County invested in our **Ports and Public Facilities Districts (CLFR-035 and CLFR-036)** to ensure they could continue to operate and implement maintenance projects after pandemic revenue declines.

We launched multiple projects to improve the facilities at the County campus including upgrading **Election Facilities (CLFR-047A)** and **Superior Court Facilities (CLFR-053A)** and **County Clerk Facilities (CLFR-053B)** to better serve residents and ensure public access to these facilities.

We partnered with the City of Everett on the **Chinook Marsh project (CLFR-52)**, which will relocate the City of Everett's seismically vulnerable drinking water transmission line, remove portions of a levee along Ebey Slough, and restore critical habitat for salmon. This project will continue a drive to recover endangered salmon and orca whales, while protecting critical infrastructure for the residents of Snohomish County.

Once restored, the Chinook Marsh property will provide critical rearing habitat for juvenile salmon in an area where it is needed most. Historic loss of estuary habitat is a significant factor limiting salmon recovery; restoring estuary habitat provides young salmon with places to feed, rest, and grow before entering Puget Sound.

## EC7: Administrative Expenses

Snohomish County invested ARPA funds to ensure we were good stewards of the public dollar.

Office of Recovery and Resilience (ORR) **(CLFR-012)** was the cornerstone of the County's recovery efforts. ARPA funds were used to hire additional staff

to manage all aspects of grant management, oversight and compliance. ORR played a central role in ensuring that the County's ARPA investments were aligned with community needs and that funds were distributed in a timely and efficient manner.

Additionally, Snohomish County used ARPA funds to ensure there were sufficient **staff resources in the Human Services department (CLFR-016)** to manage the expansion of new and existing programs.

## Community Engagement

In February 2022, ORR launched a countywide community engagement effort to guide investment strategies for the County's ARPA allocation. The goal was to create community-informed pandemic recovery priorities to direct remaining ARPA programs and spending decisions. Executive Somers directed ORR to follow the basic principle that the pandemic impacted everyone, so our recovery must include everyone as well. Additional focused engagement was then conducted with populations and industries more severely impacted by the pandemic, including (but not limited to) people who speak other languages, child care providers, and youth. The engagement effort involved a five-pronged approach to ensure widespread coverage across the county

**Prong One (2022):** Facilitated nine recovery discussions with community leaders who either represent or serve populations and issues most impacted by the pandemic. Convenings lasted between 60 and 90 minutes and occurred over Zoom.

**Prong Two (2022):** ORR met with mayors and City leaders across 17 cities and towns in Snohomish County. The goal of these meetings was to better understand local needs and identify potential pandemic recovery partnerships. Meetings lasted between 30 and 90 minutes and almost entirely took place in-person in the local city or town.

**Prong Three (2022):** Five in-person Recovery Roadshows where residents could vote on and then discuss top pandemic recovery priorities, in addition to being connected with local community resources.

**Prong Four (2023):** The community consultation survey reached over 150 impacted individuals. These people participated in one-on-one interviews and answered specific questions that would help ORR refine specific programmatic strategies.

**Prong Five (2023):** Subject matter expert (SME) engagement focused on program implementors. The SME partners were selected because they have expertise in an issue area or are currently providing services similar to future ARPA-funded programming. By engaging with individuals who are currently providing services, we could hear first-hand about their experience implementing the program and hear recommendations for future improvements.

The feedback received from our engagement efforts informed our investment strategies that ultimately were presented to Snohomish County Council for approval. Community voice is woven throughout all our programming, and we are proud to have developed such a strong strategy to engage a broad coalition of users and partners.

## **Labor Practices**

Snohomish County currently follows all applicable prevailing wage laws (Davis-Bacon Act or Washington State prevailing wage) associated with capital improvement/public works projects.

Snohomish County SCC2.100 requires 15 percent of labor hours on projects over one million dollars to be apprentices from approved programs.

Additionally, through Executive Order, Snohomish County encourages the use of Project Labor Agreement(s) (PLA) and Community Workforce Agreement(s) (CWA) for all large capital improvement/public works projects when doing so facilitates the timely, cost effective, and efficient completion of major construction projects by making available a ready and reliable supply of highly trained and skilled craft workers.

Requiring apprenticeship labor and utilizing Project Agreements (PLAs and CWAs) on large municipal projects offers significant benefits for both the workforce and the overall success of the projects.

The apprenticeship requirement provides the opportunity for skill development and career advancement. By mandating in the inclusion of apprentices, these projects create pathways for individuals to gain hands-on experience, learn from seasoned professionals, and acquire industry-recognized certifications. This approach provides workforce development and helps address the shortage of skilled workers in the trades. These workers will enter the broader workforce in Washington with a higher prevailing wage than the federal rates.

Snohomish County is committed to fiscal responsibility and prudent budgetary practices. As such, we utilize tools that allow construction projects such as, we utilize tools that allow construction projects to be completed on cost, efficiency, quality, safety, and timeliness point of view. Project Agreements are one approach that, in the right conditions, can be effective in meeting those objectives.

Project Agreements can be of both economic and logistical benefit for major construction projects that use public funding sources. Such major construction projects may involve a substantial number of contractors, subcontractors, and craft workers as well as have a substantial project cost to Snohomish County taxpayers.

Snohomish County and contractors more accurately determine project labor costs and establish working conditions for the duration of the project.

Additionally, Project Agreements provide a means of assuring labor stability and avoiding project disruptions such as strikes, lockouts, or slowdowns over the life of a major construction project.

Crucially, the Project Agreements ensure fair wages, benefits, and safe working conditions, promoting a more equitable and prosperous workforce. By setting wage standards, as well as health care and retirement benefits, we can help encourage a stable and skilled labor force that leads to increased productivity and project efficiency. Additionally, these agreements often include provisions for both local hiring, fostering economic growth within the community. By requiring apprenticeships and implementing these agreements, large municipal projects can foster a highly trained workforce, support local businesses and workers, and stimulate local economies, ultimately resulting in the successful completion of high-quality projects that benefit the entire community.

## Use of Evidence

Snohomish County launched a [COVID-19 Recovery Dashboard](#), which allows users to learn more about the County's pandemic recovery programming, including investment areas, impacts, and who and where the County serves.

The COVID-19 Recovery Dashboard is an innovative transparency tool that increases public understanding of the uses and impacts of federal funding. Rather than simply conveying allocations and expenditures, the Recovery Dashboard allows the user to understand how recovery programs interact to create countywide outcomes and impacts to key community issues.

There are two components of the dashboard:

1. The home page where users can learn about budget, expenditures, and notable data including overall outcomes of ARPA investment areas.
2. Project detail pages where users can learn more about a specific ARPA program, including key data about impacts and distribution.

Using this tool, people can explore what programs are in their community and what resources are available to support them. Each priority area is summarized on the main dashboard. These summaries combine metrics and indicators across the policy area as well as incorporate broader indicators that we are monitoring. For example, to evaluate progress in Housing and Behavioral Health, we monitor program performance and including data from our annual Point in Time Count that estimates the number of people who are experiencing homelessness in the county. These indicators will allow us to track progress towards improving outcomes.

We also created maps that identify where we are making investments. These maps help us assess if resources are going to the communities most

in need. People can examine investments by County Council district, city, and ZIP code.

Finally, each program has its own detail page. In the detail pages, we share quarterly performance data, race and ethnicity data when applicable, as well as quarterly and cumulative expenditures. This will hold us accountable in our programs both in terms of access and outcomes.

Image 1: Image of dashboard home page

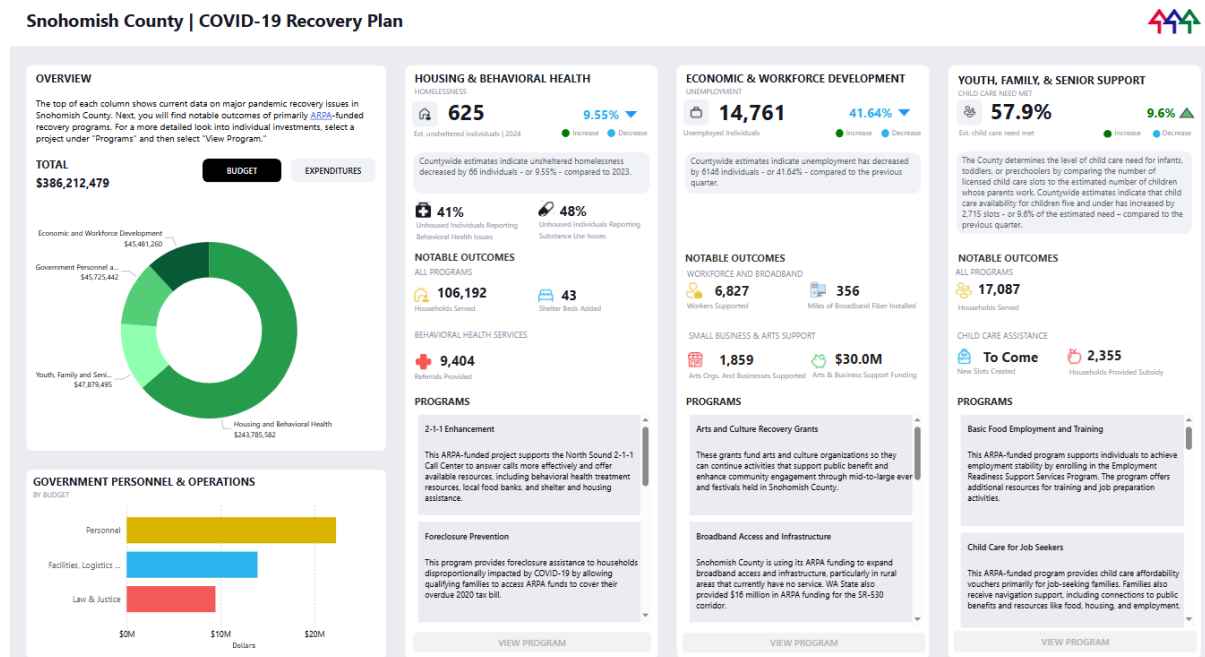
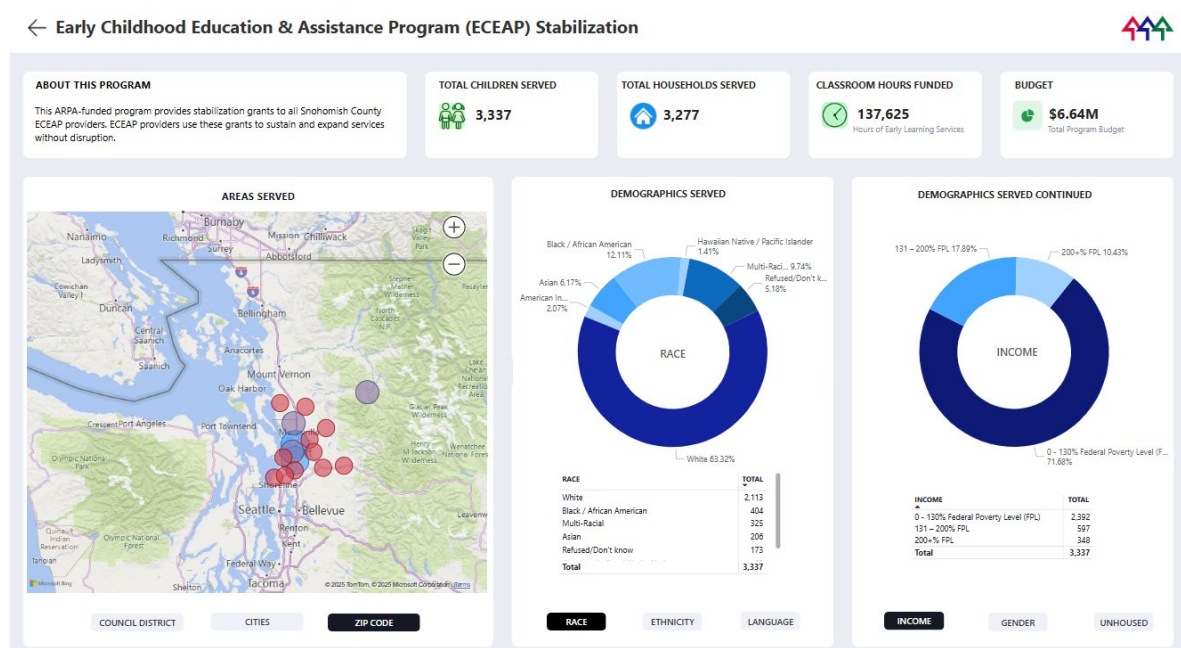


Image 2: Image of Detail Page for our ECEAP ARPA Investment



# Performance Report

## Performance Management Framework

Snohomish County is implementing a comprehensive and multi-tiered performance management framework to understand if and how we are making progress to build resiliency in Snohomish County. This framework centers continuous improvement and examines both individual program-level, policy-area, and system-wide performance over the years of funding. This strategy will be implemented on selected projects.

In this strategy, program-level indicators are established and regularly monitored in collaboration with partners. These program-level indicators are consistent across policy-areas and roll up into system-level outcomes that will let us know if and how we are making progress on key priorities.

Program managers across the county will have the tools and data to collaborate with service providers and other partners to recommend improvements and act in real-time. Policy and decision makers will better understand performance and progress across multiple issue areas and can use this information to improve policy and strategize for funding opportunities in the future.

This information is shared through the [COVID-19 Recovery Dashboard](#) so that the community can access performance and spending data to help them better understand how the funds were expended, who benefitted, and increase accountability.

## Key Outcomes to Date

This table highlights key indicators and outcomes for our executed programs to-date. The performance numbers aggregate total performance across all programs. For individual program performance, please see the project inventory.

| Investment Area                             | Indicators and Outcomes                                                                                                                                                     | Performance |
|---------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|
| Housing, Homelessness and Behavioral Health | <b>Goal:</b> People have access to safe, stable emergency and transitional shelter that is coupled with services that support a successful transition to permanent housing. |             |
|                                             | Number of new units of shelter or emergency housing preserved or developed                                                                                                  | 172         |
|                                             | Number of referrals to housing and shelter supports including eviction prevention assistance                                                                                | 98,062      |
|                                             | Individuals placed in short-term housing                                                                                                                                    | 499         |
|                                             | Individuals connected to permanent or long-term housing                                                                                                                     | 252         |
|                                             | Number of individuals who receive mental or behavioral health supports                                                                                                      | 12,518      |
|                                             | Number of individuals who engaged in withdrawal management services or substance use disorder treatment                                                                     | 227         |

| Investment Area                    | Indicators and Outcomes                                                                                                                                                                      | Performance |
|------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|
| Economic and Workforce Development | <b>Goal:</b> Existing and new businesses grow, thrive, and are supported by a County-championed workforce model that ensures the needs of communities, business owners, and workers are met. |             |
|                                    | Individuals successfully placed in jobs at Snohomish County                                                                                                                                  | 6           |
|                                    | Individuals who successfully complete seasonal employment at Snohomish County                                                                                                                | 4           |
|                                    | Individuals who obtained new employment                                                                                                                                                      | 338         |
|                                    | Number of individuals supported towards employment goals                                                                                                                                     | 2,452       |
|                                    | Households provided with assistance to sustain employment / career pathways / wage progression                                                                                               | 1,934       |

| Investment Area                    | Indicators and Outcomes                                                                                                                                                           | Performance |
|------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|
| Youth, Family, and Senior Supports | <b>Goal:</b> Snohomish County offers robust, accessible services that meet varying needs of individuals and helps them move through support systems towards greater independence. |             |
|                                    | Number of households receiving legal assistance                                                                                                                                   | 1,434       |
|                                    | Number of families served by Youth and Family Resource Centers                                                                                                                    | 2,817       |
|                                    | Families who are provided a subsidy for child care                                                                                                                                | 2,081       |
|                                    | Pre-school-aged children (5 and below) enrolled in high-quality early learning programs                                                                                           | 3,337       |
|                                    | Households provided with home visiting services                                                                                                                                   | 1,540       |
|                                    | Households provided with financial assistance for basic needs                                                                                                                     | 2,797       |
|                                    | Households provided with supports to successfully navigate public benefits systems                                                                                                | 1,120       |
|                                    | Boxes of food delivered                                                                                                                                                           | 15,256      |
|                                    | Pounds of food distributed                                                                                                                                                        | 64,845,324  |

| Investment Area             | Indicators and Outcomes                                                  | Performance |
|-----------------------------|--------------------------------------------------------------------------|-------------|
| Essential Service Provision | <b>Goal:</b> Snohomish County government is stronger and more resilient. |             |
|                             | Number of people registering for and attending Recovery Roadshow events  | 373         |
|                             | Number of individuals interviewed to inform policy and program design    | 160         |

## Mandatory Performance Indicators by Expenditure Category

This chart summarizes the mandatory performance indicators as required by the Treasury Department.

| Expenditure Category                                                                                        | Indicators and Outcomes                                                                      | Performance |
|-------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-------------|
| Household Assistance (EC 2.2), Long-Term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18) | Number of households receiving eviction prevention services (including legal representation) | 1,037       |
|                                                                                                             | Number of affordable housing units preserved or developed                                    | 1,085       |
| Assistance to Unemployed or Underemployed Workers (EC 2.10) and Community Violence Interventions            | Number of workers enrolled in sectoral job training programs                                 | 836         |
|                                                                                                             | Number of workers completing sectoral job training programs                                  | 350         |
|                                                                                                             | Number of people participating in summer youth employment programs                           | 36          |

| Expenditure Category                                                                                          | Indicators and Outcomes                                                                         | Performance |
|---------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|-------------|
| Addressing Educational Disparities (EC 2.24-2.26) and Addressing Impacts of Lost Instructional Time (EC 2.27) | Number of students participating in evidence-based tutoring programs                            | 0           |
| Healthy Childhood Environments (EC 2.11 – 2.14)                                                               | Number of children served by child care and early learning services (pre-school/pre-K/ages 3-5) | 3,337       |
|                                                                                                               | Number of families served by home visiting                                                      | 1,540       |

## Use of Funds: Programs by Expenditure Category

This table provides a list of programs by expenditure category. For more information on a program, please review the project page document.

|                                |              |                                                      |
|--------------------------------|--------------|------------------------------------------------------|
| <b>EC 1:<br/>Public Health</b> | CLFR-005     | Hope Options                                         |
|                                | CLFR-007     | Telephone Reassurance Program                        |
|                                | CLFR-016A-SW | Human Resources Social Worker Staffing               |
|                                | CLFR-037a    | Warehouse Operations                                 |
|                                | CLFR-037b    | Emergency Operations Center Technology Replacement   |
|                                | CLFR-037c    | Emergency Operations Camera System                   |
|                                | CLFR-037d    | Emergency Operations Center AV System                |
|                                | CLFR-038     | Safe Jail Transportation                             |
|                                | CLFR-039C    | Senior Social Isolation Programs                     |
|                                | CLFR-044b    | Bothell Regional Crisis Response Agency              |
|                                | CLFR-044f    | Monroe Mental Health Program                         |
|                                | CLFR-044g    | Embedded Social Worker                               |
|                                | CLFR-044h    | School Based Mental Health Counseling and Navigators |
|                                | CLFR-044i    | Mobile Mental Health Dispatch and Services           |
|                                | CLFR-109A    | COVID Response Efforts                               |
|                                | CLFR-109D    | Vaccination Van                                      |
|                                | CLFR-112A    | Mental and Behavioral Health Facilities              |
|                                | CLFR-112B    | North Sound Behavioral Health Treatment              |
|                                | CLFR-114A    | Court Appointed Special Advocate Sensory Room        |
|                                | CLFR-114D    | Focus on Youth - School-Based Investments            |
|                                | CLFR-115D    | HVAC Upgrades in Congregate Settings                 |
|                                | CLFR-115G-1  | HVAC - Libraries                                     |
|                                | CLFR-117     | Warehouser Position                                  |
|                                | CLFR-121     | Domestic Violence Advocates for Sheriff's Office     |

|                                                   |                     |                                                             |
|---------------------------------------------------|---------------------|-------------------------------------------------------------|
| <b>EC 2:<br/>Negative<br/>Economic<br/>Impact</b> | CLFR-001            | 2-1-1 enhancement                                           |
|                                                   | CLFR-002            | ADRN Information and Referral Network                       |
|                                                   | CLFR-003            | School-age Childcare and Behavioral Health Support          |
|                                                   | CLFR-004            | Domestic Violence Expanded Services                         |
|                                                   | CLFR-006            | Legal Assistance response to COVID-19                       |
|                                                   | CLFR-008            | Youth and Family Support Network                            |
|                                                   | CLFR-009a           | Outreach services for people experiencing homelessness      |
|                                                   | CLFR-010            | Food Banks                                                  |
|                                                   | CLFR-011            | Transitional shelter - Everett                              |
|                                                   | CLFR-011b           | Transitional shelter – Edmonds                              |
|                                                   | CLFR-016A-Navigator | Human Services Navigator Staffing                           |
|                                                   | CLFR-016A-Util      | Human Services Utility Aid Staffing                         |
|                                                   | CLFR-019C           | Broadband - Digital Equity                                  |
|                                                   | CLFR-021A           | Child Care Choice Vouchers                                  |
|                                                   | CLFR-023            | Early Learning - ECEAP                                      |
|                                                   | CLFR-024            | Employment Readiness Support Services Program               |
|                                                   | CLFR-025            | Capacity building for Community organizations               |
|                                                   | CLFR-027            | Nourishing Neighborhoods                                    |
|                                                   | CLFR-028            | Travel and Hospitality Support                              |
|                                                   | CLFR-032a           | Pathway to Jobs                                             |
|                                                   | CLFR-032B           | Two Generation Collective Impact Project - YWCA             |
|                                                   | CLFR-032C           | Two Generation Collective Impact Project                    |
|                                                   | CLFR-032D           | Two Generation Collective Impact Project - Housing Hope     |
|                                                   | CLFR-032E           | Two Generation Collective Impact Project - CFSC             |
|                                                   | CLFR-039a           | Aging Disability Resource Network ADRN Black Elder Advocate |
|                                                   | CLFR-039b           | Senior-serving Nonprofits                                   |
|                                                   | CLFR-042            | Small business innovation assistance                        |
|                                                   | CLFR-044a           | Marysville Emergency Shelter House                          |
|                                                   | CLFR-044c           | Edmonds Household Support                                   |
|                                                   | CLFR-044d           | Everett Case Management Project                             |
|                                                   | CLFR-044e           | Student Success and Family Support Services                 |
|                                                   | CLFR-044k           | Lynnwood VOAWW Rapid Rehousing                              |
|                                                   | CLFR-046a           | Youth Programs-WSU Extension                                |
|                                                   | CLFR-046B           | Youth Sports                                                |
|                                                   | CLFR-108            | Everett Gospel Mission Enhanced Services                    |

|  |             |                                                                              |
|--|-------------|------------------------------------------------------------------------------|
|  | CLFR-109B   | Food Permit Responsiveness                                                   |
|  | CLFR-110    | Foreclosure Prevention                                                       |
|  | CLFR-111A-1 | Child Care Capital - Lynnwood Neighborhood Center                            |
|  | CLFR-111A-3 | Child Care Capital - Tomorrow's Hope Child Development Center New Facility   |
|  | CLFR-111A-5 | Child Care Capital - LETI Child Development Center                           |
|  | CLFR-111A-6 | Child Care Capital - Edmonds Club Child Care                                 |
|  | CLFR-111B   | Early Childhood Education Career Pathways for Youth                          |
|  | CLFR-111C   | Early Childhood Education Training Tuition Assistance                        |
|  | CLFR-111D   | Early Childhood Education Training Cohort Supports                           |
|  | CLFR-111E   | Early Child Ed-Capital TA                                                    |
|  | CLFR-114B   | Onward Learning                                                              |
|  | CLFR-114E   | Focus on Youth - Community Interventions                                     |
|  | CLFR-115A   | Affordable Housing Preservation Maintenance and Operations                   |
|  | CLFR-115C   | Emergency Shelter Pallet Project                                             |
|  | CLFR-115E   | Dispute Resolution Eviction Prevention Program                               |
|  | CLFR-115F   | Senior Meals Program                                                         |
|  | CLFR-116A-1 | Workforce Development - Data Analytics                                       |
|  | CLFR-116A-2 | Workforce Development - Expanding Career Connected Learning                  |
|  | CLFR-116A-3 | Workforce Development - Aerospace and Advanced Manufacturing Apprenticeships |
|  | CLFR-116A-4 | Workforce Development - Employment Readiness and Job Retention               |
|  | CLFR-116A-5 | Workforce Development - Link Light Rail Construction Pre-Apprenticeships     |
|  | CLFR-116A-6 | Workforce Development - Trainee Stipends                                     |
|  | CLFR-116A-7 | Workforce Development - Human Services Career Pathway                        |
|  | CLFR-116B   | Arts and Culture Recovery Grants                                             |
|  | CLFR-116G   | Youth Career Exploration - SnoCo STEM                                        |
|  | CLFR-122    | Darrington Workforce Development                                             |
|  | CLFR-123    | Machinists Institute Child Care Facility                                     |

|                                                            |                |                                               |
|------------------------------------------------------------|----------------|-----------------------------------------------|
| <b>EC 3:<br/>Increasing<br/>Public Sector<br/>Capacity</b> | CLFR-012B      | Strategic Visioning and Facilitation          |
|                                                            | CLFR-012C      | Community Outreach and Engagement             |
|                                                            | CLFR-012E      | Recovery Dashboard                            |
|                                                            | CLFR-016A-CASA | Human Services CASA Staff                     |
|                                                            | CLFR-019A      | Broadband Enhancement Study                   |
|                                                            | CLFR-033       | Law and Justice Backlog                       |
|                                                            | CLFR-101       | District Court - Staffing                     |
|                                                            | CLFR-101B      | District Court Case Backlog Supplies          |
|                                                            | CLFR-104       | Superior Court Remote Appearances             |
|                                                            | CLFR-105       | Clerk Ex Parte Software                       |
|                                                            | CLFR-109C      | Inventory Septic Systems                      |
|                                                            | CLFR-109F-1    | Health Department Gold Standard Study- Equity |
|                                                            | CLFR-109F-b    | Health Department Strategic Plan              |
|                                                            | CLFR-109I      | Equity Review of COVID response               |
|                                                            | CLFR-127       | Snohomish County Personnel 2023 and 2024      |

|                              |           |                                 |
|------------------------------|-----------|---------------------------------|
| <b>EC 4:<br/>Premium Pay</b> | CLFR-014  | Premium Pay                     |
|                              | CLFR-014B | Premium Pay for Health District |

|                                                                     |             |                          |
|---------------------------------------------------------------------|-------------|--------------------------|
| <b>EC 5: Water,<br/>Sewer, and<br/>Broadband<br/>Infrastructure</b> | CLFR-019D-2 | Broadband Access- Index  |
|                                                                     | CLFR-019D-3 | Broadband Access- Verlot |
|                                                                     | CLFR-120    | Savvy Septic             |

|                                               |             |                                                             |
|-----------------------------------------------|-------------|-------------------------------------------------------------|
| <b>EC 6: Provision of Government Services</b> | CLFR-015    | Rapid Rehousing                                             |
|                                               | CLFR-035a   | Port of Everett                                             |
|                                               | CLFR-035b   | Port of Edmonds                                             |
|                                               | CLFR-036a   | Everett Public Facilities District                          |
|                                               | CLFR-036b   | Lynnwood PFD                                                |
|                                               | CLFR-036c   | Edmonds PFD                                                 |
|                                               | CLFR-047A   | Facilities - Auditor Elections Project                      |
|                                               | CLFR-050    | Medical Examiner Scanner                                    |
|                                               | CLFR-052    | Surface Water Project                                       |
|                                               | CLFR-053a   | Superior Court Improvements                                 |
|                                               | CLFR-053b   | Clerk Capital Improvements                                  |
|                                               | CLFR-054    | Downtown Everett Enhanced Services                          |
|                                               | CLFR-102    | Prosecuting Attorney's Office Staffing                      |
|                                               | CLFR-103    | Staffing for Office of Public Defense                       |
|                                               | CLFR-109H   | Environmental Health Software Upgrade Planning              |
|                                               | CLFR-109J   | Nursing Staffing                                            |
|                                               | CLFR-116D   | Economic Development Strategic Plan                         |
|                                               | CLFR-118A-1 | Fire District Training Facility- Sky Valley                 |
|                                               | CLFR-118A-2 | North County Regional Fire Authority- Fire Training Modules |
|                                               | CLFR-118B   | Sheriff's Office Search and Rescue                          |
|                                               | CLFR-124    | Smith Island Restoration                                    |
|                                               | CLFR-128    | PDA Contract                                                |
|                                               | CLFR-129    | SCSO Dispatch Services                                      |

|                                      |          |                                                   |
|--------------------------------------|----------|---------------------------------------------------|
| <b>EC 7: Administrative Expenses</b> | CLFR-012 | Office of Recovery and Resiliency                 |
|                                      | CLFR-016 | Human Services staffing and supplies              |
|                                      | CLFR-126 | Real Property and Construction Compliance Manager |

# Project Inventory

## Table of Contents

|                                                                                                                           |    |
|---------------------------------------------------------------------------------------------------------------------------|----|
| Project CLFR-001: 2-1-1 Enhancement – Complete .....                                                                      | 4  |
| Project CLFR-002 And CLFR-039a: Aging And Disability Resource Network – Complete .....                                    | 6  |
| Project CLFR-003 A And B: School-Age Child Care And Behavioral Health – Complete.....                                     | 8  |
| Project CLFR-004: Domestic Violence Expanded Services – Complete .....                                                    | 10 |
| Project CLFR-005: Hope Options – Complete .....                                                                           | 12 |
| Project CLFR-006: Legal Assistance Reponse To Covid-19 – Complete .....                                                   | 13 |
| Project CLFR-007: Telephone Reassurance – Complete.....                                                                   | 23 |
| Project CLFR-008: Youth And Family Network.....                                                                           | 24 |
| Project CLFR-009a: Outreach, Engagement And Short-Term Shelter Support – Complete.....                                    | 26 |
| Project CLFR-009b And CLFR-114b: Onward Learning – Complete .....                                                         | 27 |
| Project CLFR-010: Food Banks .....                                                                                        | 29 |
| Project CLFR-011: Transitional Shelter – Everett – Complete .....                                                         | 30 |
| Project CLFR-011b: Transitional Shelter – Edmonds – Complete .....                                                        | 32 |
| Project CLFR-012 & CLFR-012a: Office Of Recovery And Resilience Staffing – Complete.....                                  | 34 |
| Project CLFR-012b: Office Of Recovery - Strategic Visioning – Complete .....                                              | 35 |
| Project CLFR-012c: Office Of Recovery - Outreach Graphic Design – Complete.....                                           | 36 |
| Project CLFR-012e: Recovery Dashboard – Complete .....                                                                    | 37 |
| Project CLFR-014: Premium Pay –Complete .....                                                                             | 38 |
| Project CLFR-014b: Premium Pay - For Health District – Complete .....                                                     | 39 |
| Project CLFR-015: Rapid Rehousing – Complete.....                                                                         | 40 |
| Project CLFR-016: Human Services Staffing And Supplies - Complete .....                                                   | 41 |
| Project CLFR-016a-CASA: Human Services Casa Staffing - Complete .....                                                     | 42 |
| Project CLFR-016a-Navigator: Human Services Navigator Staffing - Complete .....                                           | 43 |
| Project CLFR-016a-Social Work: Human Services Social Worker Staffing .....                                                | 44 |
| Project CLFR-016a-Util: Human Services Utility Assistance - Complete .....                                                | 45 |
| Project CLFR-019a: Broadband Enhancement Study – Complete .....                                                           | 46 |
| Project CLFR-019c: Broadband Digital Equity - Complete .....                                                              | 48 |
| Project CLFR-019d-2 & 3: Broadband Access - Index And Verlot.....                                                         | 50 |
| Project CLFR-021a: Child Care Choice Vouchers – Complete .....                                                            | 51 |
| Project CLFR-023: Early Learning - ECEAP Programs .....                                                                   | 53 |
| Project CLFR-024: Employment Readiness Support Services .....                                                             | 55 |
| Project CLFR-025: Capacity Building For Non-Profit Organizations – Complete .....                                         | 57 |
| Project CLFR-027: Nourishing Neighborhoods - Complete.....                                                                | 59 |
| Project CLFR-028: Travel And Hospitality Support – Complete .....                                                         | 60 |
| Project CLFR-032a: Pathway To Jobs – Complete .....                                                                       | 61 |
| Project CLFR-032b: Two Generation Collective Impact Project – Ymca – Complete.....                                        | 63 |
| Project CLFR-032c: Two Generation Collective Impact Project – Complete .....                                              | 65 |
| Project CLFR-032d: Two Generation Collective Impact Project - Housing Hope – Complete.....                                | 67 |
| Project CLFR-032e: Two Generation Community Collaboratives – Community Foundation Of<br>Snohomish County – Complete ..... | 69 |
| Project CLFR-033: Law And Justice Case Backlog–Complete .....                                                             | 71 |
| Project CLFR-035a: Port Of Everett – Complete.....                                                                        | 72 |
| Project CLFR-035b: Port Of Edmonds – Complete .....                                                                       | 73 |
| Project CLFR-036a: Everett Public Facilities District –Complete .....                                                     | 74 |
| Project CLFR-036b: Public Facilities Districts – Lynnwood –Complete .....                                                 | 75 |
| Project CLFR-036c: Public Facilities Districts – Edmonds – Complete .....                                                 | 76 |
| Project CLFR-037a: Warehouse Operations – Complete.....                                                                   | 77 |
| Project CLFR-037b: Emergency Operations Center Technology Replacement – Complete .....                                    | 78 |
| Project CLFR-037c: Emergency Operations Center Camera System – Complete .....                                             | 79 |

|                                                                                                        |     |
|--------------------------------------------------------------------------------------------------------|-----|
| Project CLFR-37d: Emergency Operations Center Av System –Complete .....                                | 80  |
| Project CLFR-038: Safe Jail Transportation – Complete .....                                            | 81  |
| Project CLFR-039b: Senior Programs - Complete .....                                                    | 82  |
| Project CLFR-039c: Senior Social Isolation Programs .....                                              | 83  |
| Project CLFR-042: Small Business Innovation Assistance – Complete .....                                | 85  |
| Project CLFR-044a: Marysville Emergency Shelter Home – Complete .....                                  | 86  |
| Project CLFR-044b: Bothell Regional Crisis Response Agency – Complete .....                            | 87  |
| Project CLFR-044c: Edmonds Household Support – Complete .....                                          | 88  |
| Project CLFR-044d: Everett Case Management Project – Complete .....                                    | 90  |
| Project CLFR-044e: Student Success And Family Support Services – Complete .....                        | 92  |
| Project CLFR-044f: Monroe Mental Health Program – Complete.....                                        | 94  |
| Project CLFR-044g: Embedded Social Worker–Complete.....                                                | 95  |
| Project CLFR-044h: School Based Mental Health Counseling And Navigators – Complete.....                | 97  |
| Project CLFR-044i: Mobile Mental Health Dispatch And Services– Complete.....                           | 99  |
| Project CLFR-044k: Lynnwood Rapid Rehousing – Complete.....                                            | 100 |
| Project CLFR-046a: Youth Programs - Wsu Extension – Complete .....                                     | 102 |
| Project CLFR-046b: Youth Sports – Complete.....                                                        | 103 |
| Project CLFR-047a: Facilities – Auditor Elections Project – Complete.....                              | 105 |
| Project CLFR-050: Medical Examiner Scanner – Complete.....                                             | 106 |
| Project CLFR-052: Surface Water Project – Chinook Marsh – Complete.....                                | 107 |
| Project CLFR-053a: Superior Court Improvements (Courtroom 3d) – Complete .....                         | 108 |
| Project CLFR-053b: Clerk Capital Improvements –Complete.....                                           | 109 |
| Project CLFR-054: Downtown Everett Enhanced Services – Complete .....                                  | 110 |
| Project CLFR-101: District Court– Staffing - Complete.....                                             | 111 |
| Project CLFR-101b: District Court Case Backlog Supplies – Complete .....                               | 112 |
| Project CLFR-102: Prosecuting Attorney's Office Staffing - Complete .....                              | 113 |
| Project CLFR-103: Office Of Public Defense Staffing - Complete.....                                    | 114 |
| Project CLFR-104: Superior Court Remote Appearances – Complete .....                                   | 115 |
| Project CLFR-105: Clerk - Ex Parte Software – Complete.....                                            | 116 |
| Project CLFR-108: Everett Gospel Mission Enhanced Services - Complete.....                             | 117 |
| Project CLFR-109a: Covid Response Efforts – Complete.....                                              | 118 |
| Project CLFR-109b: Food Permit Responsiveness - Complete .....                                         | 120 |
| Project CLFR-109c: Septic System Inventory – Complete .....                                            | 121 |
| Project CLFR-109d: Mobile Health And Vaccination Van – Complete .....                                  | 122 |
| Project CLFR-109fb: Health Department Strategic Plan – Complete.....                                   | 123 |
| Project CLFR-109h: Environmental Health Software Upgrade Planning – Complete.....                      | 124 |
| Project CLFR-109j: Nursing Staffing – Complete .....                                                   | 125 |
| Project CLFR-110: Foreclosure Prevention – Complete .....                                              | 126 |
| Project CLFR-111a-1: Child Care Facilities – Lynnwood Neighborhood Center.....                         | 128 |
| Project CLFR-111a-3: Child Care Facilities - New Tomorrow's Hope Child Development Center .....        | 130 |
| Project CLFR-111a-5: Child Care Facilities - LETI Child Development Center .....                       | 132 |
| Project CLFR-111a-6 Child Care Facilities – Boys And Girls Club.....                                   | 133 |
| Project CLFR-111b: Early Childhood Education Career Pathways For Youth – Complete .....                | 134 |
| Project CLFR-111c: Early Childhood Education Training Tuition Assistance – Complete .....              | 136 |
| Project CLFR-111d: Early Childhood Education Training Cohort Supports – Complete .....                 | 137 |
| Project CLFR-111e: Early Child Education - Capital Technical Assistance .....                          | 138 |
| Project CLFR-112a-1: Behavioral Health Facilities - New Evergreen Manor Family Center – Complete ..... | 139 |
| Project CLFR-112a-2: Behavioral Health Facilities -Lynnwood Neighborhood Center .....                  | 141 |
| Project CLFR-112a-3: Behavioral Health Facilities - School Based Health Center .....                   | 143 |
| Project CLFR-112a-4: Behavioral Health Facilities - New Tomorrow's Hope Child Development Center ..... | 145 |

|                                                                                                                |     |
|----------------------------------------------------------------------------------------------------------------|-----|
| Project CLFR-112b: North Sound Behavioral Health Treatment – Complete .....                                    | 147 |
| Project CLFR-114a: Court Appointed Special Advocate Sensory Room – Complete.....                               | 149 |
| Project CLFR-114d: Focus On Youth - Mental Health In School.....                                               | 150 |
| Project CLFR-114e: Focus On Youth - Community Interventions .....                                              | 152 |
| Project CLFR-115a: Affordable Housing Preservation Maintenance And Operations .....                            | 154 |
| Project CLFR-115c: Emergency Shelter Pallet Project – Complete .....                                           | 155 |
| Project CLFR-115d: Hvac Upgrades In Congregate Settings.....                                                   | 156 |
| Project CLFR-115e: Dispute Resolution Eviction Prevention Program – Complete .....                             | 158 |
| Project CLFR-115f: Senior Meals Program - Complete .....                                                       | 160 |
| Project CLFR-115g-1: H V A C - C o m p l e t e .....                                                           | 161 |
| Project CLFR-116a-1: Workforce Development - Data Analytics – Complete .....                                   | 162 |
| Project CLFR-116a-2: Workforce Development - Expanding Career Connected Learning – Complete .....              | 164 |
| Project CLFR-116a-3: Workforce Development - Aerospace And Advanced Manufacturing -Complete .....              | 166 |
| Project CLFR-116a-4: Workforce Development - Employment Readiness And Job Retention – Complete .....           | 168 |
| Project CLFR-116a-5: Workforce Development - Link Light Rail Construction Pre-Apprenticeships – Complete ..... | 170 |
| Project CLFR-116a-6: Workforce Development - Trainee Stipends – Complete.....                                  | 172 |
| Project CLFR-116a-7: Workforce Development - Human Services Careers – Complete .....                           | 174 |
| Project CLFR-116b: Arts And Culture And Events Grant Program – Complete.....                                   | 176 |
| Project CLFR-116d: Economic Development Strategic Plan – Complete.....                                         | 177 |
| Project CLFR-116g: Youth Career Exploration - Snoco Stem – Complete.....                                       | 178 |
| Project CLFR-117: Warehouser Position – Complete .....                                                         | 179 |
| Project CLFR-118a-1: Sky Valley Fire District Training Facility – Complete .....                               | 180 |
| Project CLFR-118a-2: North County Fire District Training Facility - Complete .....                             | 181 |
| Project CLFR-118b: Sheriff's Office Search And Rescue – Complete .....                                         | 182 |
| Project CLFR-120: Savvy Septic – Complete .....                                                                | 183 |
| Project CLFR-121: Domestic Violence Coordinators – Complete .....                                              | 184 |
| Project CLFR-122: Darrington Workforce Development - Complete.....                                             | 185 |
| Project CLFR-123: Machinist Institute Child Care Facility.....                                                 | 187 |
| Project CLFR-124: Smith Island Restoration – Complete .....                                                    | 188 |
| Project CLFR-126: Real Property Construction Compliance Manager – Complete .....                               | 189 |
| Project CLFR-127: Snohomish County Staff Rehiring 2023 & 2024 – Complete.....                                  | 190 |
| Project CLFR-128: Public Defender Attorney Fees – Complete.....                                                | 191 |
| Project CLFR-129: Sheriff's Office Dispatch Services - Complete .....                                          | 192 |

# PROJECT CLFR-001: 2-1-1 ENHANCEMENT – COMPLETE

**Funding amount: \$303,493**

**Project Expenditure Category: 2.19-Social Determinants of Health Community Health Workers or Benefits Navigators**

## **Project Overview**

This project supports the North Sound 2-1-1 Call Center (NS211) with additional staffing to answer calls more effectively and offer available resources. Resources include COVID-19 testing, health benefits, mental health and chemical dependency resources, local food banks, emergency shelter for those most vulnerable under the CDC guidelines, and Treasury Rental Assistance Program for those who are low income and experiencing financial hardships due to the pandemic. Staff also provide in-language and translation services to ensure equitable access and communicate with customers with limited English proficiency.

NS211 is a free confidential community social service resource information and referral service that provides toll-free telephone-based assistance as well as a searchable resource database. The objectives of the program are to connect households experiencing a pandemic impact such as job loss, income decrease, housing instability, food insecurity, and lack of other basic needs to resources and eligible programs.

Households that are contacting 2-1-1 are experiencing an economic crisis and need help and support. By determining eligibility through a web portal and through telephone-based navigators, individuals are efficiently connected with benefit programs and are encouraged to apply only for those for which they are eligible.

## **Use of Evidence**

Evidence-Based Spend: \$303,493

Providing adequate staffing for 2-1-1 services leads to improved community outcomes [1] and cost savings [2]. When trained professionals are available to assess needs and connect callers to services, individuals experience faster access to healthcare, improved housing stability, and better coordination of resources (Kim et al., Health Affairs, 2015). These benefits are particularly critical for vulnerable populations navigating complex social systems. Additionally, 2-1-1 reduces the burden on emergency services by diverting non-urgent needs to more appropriate channels, resulting in measurable cost savings for local governments (RAND Corporation, 2014). Investing in sufficient staffing ensures the system remains responsive, equitable, and efficient.

[1] Improved Health & Social Outcomes: Research indicates individuals referred by 2-1-1 services experience faster access to care, improved housing stability, and better coordination of services (Kim et al., Health Affairs, 2015).

[2] Cost Savings: A 2014 RAND Corporation analysis found 2-1-1 reduces emergency service use by diverting non-emergency needs, leading to reduced strain on public systems.

## Performance Report

| INDICATOR                                                                                                            | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|----------------------------------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of calls to NS211 for information and referral                                                   | 15,236                  | 84,110           |
| Indicator 2: Percent of callers who reported they were provided information on services to help address their issue. | 96%                     | 95%              |
| Indicator 3: Number of referrals to housing and shelter not including eviction prevention assistance made            | 21,509                  | 85,948           |
| Indicator 4: Number of referrals to eviction prevention assistance made                                              | 982                     | 10,060           |
| Indicator 5: Number of referrals to food, utilities, clothing and household goods made                               | 22,957                  | 96,762           |

# PROJECT CLFR-002 AND CLFR-039A: AGING AND DISABILITY RESOURCE NETWORK – COMPLETE

**Funding amount: \$217,532.07**

**Project Expenditure Category: 2.19-Social Determinants of Health  
Community Health Workers or Benefits Navigators**

## **Project Overview**

Homage Senior Services Aging and Disability Resource Network (ADRN) shall provide for the position of a community outreach worker to inform older adult individuals within the community about community-based services that can help maintain their independence as they age. The community outreach worker will address the needs of seniors born and raised in the United States as well as elders who have immigrated here from other countries. Homage Senior Services has observed a growing number of older (60+) community members in Snohomish County who are not receiving social services and are not connected to any specific agency. The COVID-19 pandemic has especially targeted older adults. Older adults have exhibited an increased need for food and meal assistance, COVID-related services like vaccines, booster shots, telemedicine, and opportunities to lessen social isolation. Homage Senior Services will fund another Elder Advocate who would approach older adults, inform them about community-based services, and assist them in applying for benefits to encourage an increase in economic and social stability. The Elder Advocate will continue meeting with and expanding the weekly Seniors Group at the Carl Gipson Community Center in Everett for lunch, socialization, and opportunities to learn about new programs and resources.

## **Use of Evidence**

Evidence-Based Spend: \$217,532.07

There is a moderate evidence base that supports the use of community outreach workers to help elders navigate social support systems and get connected to community-based resources. In surveys of other outreach worker interventions that serve elders, elders have generally found outreach workers to be helpful and that outreach workers can improve or alleviate their concerns or issues.[1]

[1] Brenda J. Simpson & Associates. (1999) "FCSS Senior Services Evaluation Report – Seniors Outreach System."

## Performance Report

| INDICATOR                                                   | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Unduplicated number of households served       | 4                       | 78*              |
| Indicator 2: Total number of information contacts provided  | 29                      | 745              |
| Indicator 3: Total number of assistance activities provided | 13                      | 110              |

\*During Q1 and Q2 of 2022, program staff were not collecting data on the number of households served. Program staff were collecting data on services information contacts and assistance activities. Program total reflects data captured from Q3 2022 and beyond.

# **PROJECT CLFR-003 A AND B: SCHOOL-AGE CHILD CARE AND BEHAVIORAL HEALTH – COMPLETE**

**Funding amount: \$4,399,329.03**

**Project Expenditure Category: 2.11-Healthy Childhood  
Environments Child Care**

## **Project Overview**

This program provides behavioral health services to child care staff and enrolled children and their families to mitigate the documented increase of social-emotional challenges for school-age children and demand for mental health services due to the COVID-19 pandemic.

Behavioral health services include but are not limited to one-on-one support for youth, training and technical assistance for child care staff, and consultation support for families. These behavioral health services increase capacity of youth and families to manage stress, increase coping skills, reduce behavioral concerns, and decrease the likelihood of family violence and abuse.

## **Use of Evidence**

Evidence-Based Spend: \$4,399,329.03

High-quality afterschool programs have a multitude of positive impacts. First and foremost, these programs “promote positive youth development and offer a safe space where youth can explore their potential.”[1] These programs can “support social, emotional, cognitive, and academic development, reduce risky behaviors, promote physical health, and provide a safe and supportive environment for children and youth.”[2]

[1] Youth.Gov, “Benefits for Youth, Families, and Communities.” Retrieved from: <https://youth.gov/youth-topics/afterschool-programs/benefits-youth-families-and-communities>.

[2] *Ibid*

## Performance Report

| INDICATOR                                                                                                   | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-------------------------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: School aged children provided with enhanced behavioral health services                         | 759                     | 9,101            |
| Indicator 2: Families earning less than 60% AMI provided with a subsidy for childcare                       | 179                     | 2,217            |
| Indicator 3: Days of subsidized childcare                                                                   | 12,949                  | 222,498          |
| Indicator 4: Number of Head(s) of households that maintained or engagement in employment activities         | 80                      | 3,129            |
| Indicator 5: Percent of staff who self- identify increased strategies to support pro-social child behaviors | N/A*                    | 72%              |
| Indicator 6: Percent of children served who demonstrate on target or increased pro-social behaviors         | N/A*                    | 61%              |

\*Starting Q3-2023, we no longer completed these assessments.

# PROJECT CLFR-004: DOMESTIC VIOLENCE EXPANDED SERVICES – COMPLETE

**Funding amount: \$90,000.01**

**Project Expenditure Category: 2.16-Long-Term Housing Security: Services for Unhoused persons**

## Project Overview

This project provides shelter services for individuals and families that are currently homeless or fleeing domestic violence. The shelter is located at a secure, confidential site that provides extensive family centered services. Shelter services include trauma informed advocacy, case management, education services, life skills training, employment, and training assistance, as well as child-specific supports. As appropriate, clients are referred and connected to external agencies and provided transportation assistance. Clients are identified through calls to a 24/7 help line.

## Use of Evidence

Evidence-Based Spend: \$90,000.01

“In April 2020, as the coronavirus pandemic was wreaking havoc on the lives and economies of nations worldwide, governments around the world began to institute stay-at-home or shelter-in-place orders to help stop the spread of the virus. The result of these orders, while well-intentioned, also tended to increase stress and anxiety as a result of being confined to one's place of residence away from friends, family, schools, and the workplace—the latter of which was severely impacted by shuttered businesses and high unemployment.”

“Incidents of domestic violence increased in response to stay-at-home/lockdown orders, a finding that is based on several studies from different cities, states, and several countries around the world.”  
[1]

[1] Domestic violence during the COVID-19 pandemic - Evidence from a systematic review and meta-analysis. Alex R. Piquero,a,b,\* Wesley G. Jennings,c Erin Jemison,d Catherine Kaukinen,e and Felicia Marie Knaulf.

## Performance Report

| INDICATOR                                                                  | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|----------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of households supported                                | 0                       | 200              |
| Indicator 2: Number of individuals supported                               | 0                       | 460              |
| Indicator 3: Number of bed nights provided                                 | 0                       | 15,421           |
| Indicator 4: Average number of days households remain in emergency shelter | 0                       | 35               |
| Indicator 5: Percentage of households exiting to permanent housing         | 0                       | 48%              |

# PROJECT CLFR-005: HOPE OPTIONS – COMPLETE

**Funding amount: \$46,414.80**

**Project Expenditure Category: 1.12-Mental Health Services**

## Project Overview

This program funds Hope Options, a program that promotes stable housing and independent living for vulnerable seniors with mental health or behavioral issues through the Everett Housing Authority. Hope Options promotes stable housing and independent living for vulnerable seniors with mental health or behavioral issues by assisting clients based on their unique situation. Supports could include help with applying for subsidized housing, offering financial counseling, encourage clients to rent a room or seek a roommate, consider employment, and providing financial assistance.

## Use of Evidence

Evidence-Based Spend: \$46,414.80

There is survey evidence that suggests that housing instability is a major factor in senior mental health. Seniors with stable housing have higher responses in mental health on General Health Questionnaires.[1]

[1] Howden-Chapman, P.L., Chandola, T., Stafford, M. et al (2011). The effect of housing on the mental health of older people: the impact of lifetime housing history in Whitehall II. BMC Public Health 11, 682. Retrieved from: <https://bmcpublihealth.biomedcentral.com/articles/10.1186/1471-2458-11-682>

## Performance Report

| INDICATOR                                                                                  | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|--------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Unduplicated individuals assisted to complete rental Applications             | 0                       | 31               |
| Indicator 2: Unduplicated individuals assisted with flex funds for a short-term motel stay | 0                       | 6                |

NOTE: Program was completed by March 31, 2022

# PROJECT CLFR-006: LEGAL ASSISTANCE RESPONSE TO COVID-19 – COMPLETE

**Funding amount: \$329,081.71**

**Project Expenditure Category: 2.2-Household Assistance Rent Mortgage and Utility Aid**

## Project Overview

This program provides free civil legal assessment and assistance to low and moderate-income Snohomish County residents whose vulnerability impacts their ability to obtain legal services in the priority areas of housing and individual and family safety. This project increases capacity and expands current legal service offerings, including legal support for those at-risk of or facing eviction, landlord and tenant disputes, reasonable accommodation requests, family law and consumer debtor-credit and/or bankruptcy issues.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                                           | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|---------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of households receiving assistance              | 0                       | 683              |
| Indicator 2: Hours of legal assistance provided                     | 0                       | 2,856            |
| Indicator 3: Number of legal clinics provided                       | 0                       | 694              |
| Indicator 4: Number of outreach presentations provided this quarter | 0                       | 41               |

# PROJECT CLFR-007: TELEPHONE REASSURANCE – COMPLETE

**Funding amount: \$106,397.73**

**Project Expenditure Category: 1.12-Mental Health Services**

## Project Overview

This funding continues a telephone reassurance program started during COVID-19. The program was found to reduce isolation and provided positive support through eight weeks of friendly phone calls. During the first year of operation, a considerable number of callers, the majority of whom were homebound and chronically ill, increasingly relied on their phone reassurance worker for emotional support around anxiety, grief, and substance use. This program was transitioned into the COVID Recovery Short Term Counseling (CRSTC) program. CRSTC provides short-term, professional counseling to adults age 45 and up who have multiple chronic illnesses, are homebound, and are unable to find mental health support through their Medicaid or Medicare benefits. CRSTC clinicians offer five sessions of biweekly in-home, telephonic, or virtual support to clients for a full 10-12 weeks of service. Clinicians encourage open communication with primary care providers and work with clients to establish a termination and transition plan as appropriate.

## Use of Evidence

Evidence-Based Spend: \$106,397.73

A randomized controlled trial comparing telephone-delivered cognitive behavioral therapy (CBT) versus telephone-delivered nondirective supportive therapy (NST) in rural older adults with generalized anxiety disorder found that after a four-month's follow-up, there was a "significantly greater decline in worry severity among participants in the telephone-delivered CBT group" and a significantly greater decline in generalized anxiety disorder symptoms and depressive symptoms among participants in the telephone-delivered CBT group.[1]

[1] Brenes, G. A., Danhauer, S. C., Lyles, M. F., Hogan, P. E., & Miller, M. E. (2015). Telephone-Delivered Cognitive Behavioral Therapy and Telephone-Delivered Nondirective Supportive Therapy for Rural Older Adults With Generalized Anxiety Disorder: A Randomized Clinical Trial. *JAMA psychiatry*, 72(10), 1012–1020. <https://doi.org/10.1001/jamapsychiatry.2015.1154>

## Performance Report

| INDICATOR                                                          | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|--------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Deduplicated number of households served              | 0                       | 69               |
| Indicator 2: Total Number of one hour Counseling Sessions provided | 0                       | 180              |

NOTE: Program was completed by March 31, 2023

# PROJECT CLFR-008: YOUTH AND FAMILY NETWORK

**Funding amount: \$4,579,189.62**

**Project Expenditure Category: 2.37-Economic Impact Assistance Other**

## Project Overview

This project supports 13 Youth and Family Resource Centers (FRCs) across Snohomish County. The FRCs provide high-quality, evidence-based services to individuals and families who are at or below 60 percent of the Area Median Income (AMI) to mitigate socio-economic harm incurred from the COVID-19 pandemic.

Supports include connections to community resources, navigation of public benefits systems, access to employment services, direct financial assistance, and other support for those most impacted by the pandemic.

## Use of Evidence

Evidence Spend: \$4,579,189.62

Multiple evaluations have found that Family Resource Centers reduce the risk of child maltreatment and entry into foster care.

“After four years of FRC operation, data showed a 45 percent reduction in cases of child abuse and neglect in the area directly served by the SWAG Family Resource Center in Alachua County. Additionally, while child maltreatment rates have declined drastically throughout the county, rates in the neighborhoods served by FRCs experienced an 8 percent higher decline compared to neighborhoods without FRCs.”[1]“An examination of Connecticut-based FRCs and data from participant surveys indicate that Connecticut’s FRCs increased access to high quality preschool and child care, promoted a network of support, and increased parental knowledge and skills related to child development and behavior, all of which can strengthen families’ protective factors and help children remain more safe and stable in their homes and communities.”[2]Additionally, Family Resource Centers have been linked to an increase in economic security and health for families that access them. [3]

[1] Wulczyn, F., & Lery, B. (2018). Do Family Support Centers Reduce Maltreatment Investigations? Evidence from Allegheny County. Chicago, IL: Chapin Hall, The Center for State Child Welfare Data.

[2] Finn-Stevenson, M. (2009). Evaluation of the Connecticut family resource center program: Final report (Yale Zigler Center in Child Development and Social Policy). Hartford, CT: Connecticut State Dept. of Education.

[3] Family Resource Center Association. “Colorado Family Resource Center Association 2019-2020 Evaluation Report Executive Summary” (2020). Retrieved from: Microsoft PowerPoint - FRCA 2019-20 Aggregate Executive Summary - Final (cofamilycenters.org)

## Performance Report

| INDICATOR                                                                                                        | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|------------------------------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Total number of households served                                                                   | 525                     | 2,817*           |
| Indicator 2: Total number of individuals served                                                                  | 1,414                   | 7,779*           |
| Indicator 3: Total number of households provided with financial assistance for basic needs                       | 190                     | 2,918            |
| Indicator 4: Total number of individuals provided with financial assistance for basic needs                      | 101                     | 6,202            |
| Indicator 5: Total number of households provided with supports for employment or career pathways                 | 32                      | 706              |
| Indicator 6: Total number of individuals provided with supports for employment or career pathways                | 2                       | 1,476            |
| Indicator 7: Total number of households provided with supports to successfully navigate public benefits systems  | 104                     | 1,181            |
| Indicator 8: Total number of individuals provided with supports to successfully navigate public benefits systems | 107                     | 2,117            |

\*During Q1 and Q2 of 2022, program staff were not collecting data on the number of households or individuals served. Program staff were collecting data on services provided and referrals. Program total reflects data captured from Q3 2022 and beyond.

# PROJECT CLFR-009A: OUTREACH, ENGAGEMENT AND SHORT-TERM SHELTER SUPPORT – COMPLETE

**Funding amount: \$1,966,369.71**

**Project Expenditure Category: 2.16-Long-term Housing Security: Services for Unhoused Persons**

## Project Overview

This project provides outreach and engagement to individuals experiencing homelessness offering case management and connections to services. Services include, but are not limited to, substance use disorder treatment, mental health treatment, physical health, shelter, and housing. The pandemic has resulted in an increased need for outreach and connection to services for individuals experiencing homelessness who have been negatively impacted by COVID-19 due to loss of income and/or access to basic needs resources, thereby endangering their safety, stability, and ongoing recovery.

## Use of Evidence

Evidence-based spend: \$1,966,369

There is an evidence base that suggests that outreach services coupled with case management and referrals to other supportive services can improve housing stability, reduce substance use, and remove employment barriers for substance users.[1]

[1] de Vet R, van Luijelaar MJ, Brilleslijper-Kater SN, Vanderplasschen W, Beijersbergen MD, Wolf JR. (2013) Effectiveness of case management for homeless persons: a systematic review. Am J Public Health. Retrieved from: [6] Wulczyn, F., & Lery ,

## Performance Report

| INDICATOR                                                                                          | JULY 2024-JUNE 2025 | PROGRAM TOTAL |
|----------------------------------------------------------------------------------------------------|---------------------|---------------|
| Indicator 1: Unduplicated number of people served                                                  | 0                   | 853           |
| Indicator 2: Number of successful exits to longer term housing                                     | 0                   | 72            |
| Indicator 3: Percent of exited clients enrolled into mental health services                        | N/A                 | 100%          |
| Indicator 4: Percent of clients that needed substance use disorder treatment enrolled in treatment | N/A                 | 85%           |

# PROJECT CLFR-009B AND CLFR-114B: ONWARD LEARNING – COMPLETE

**Funding amount: \$1,454,842.52**

**Project Expenditure Category: 2.16-Long-Term Housing Security Services for Unhoused persons**

## **Project Overview**

This funding supports postsecondary students experiencing homelessness by offering subsidized, on-campus housing. This is a partnership with local community colleges, school districts, and community-based organizations where partners collaborate to identify and support homeless and unaccompanied youth with a desire to pursue postsecondary learning opportunities. Once students are successfully enrolled in a postsecondary institution and housed in student housing, students have access to wraparound supportive services to help them be successful college students. Students are supported in identifying a career pathway, selecting a major or program, obtaining a supported or unsupported part-time job or volunteer opportunity, as well as managing other concerns that may arise.

## **Use of Evidence**

Evidence-based spend: \$1,454,842.52

An evaluation of housing insecurity and postsecondary academic attainment found that “housing insecurity is a statistically significant predictor of academic success, net of background factors. Specifically, housing insecurity is associated with an 8 to 12 percentage-point reduction in the probability of later degree attainment or enrollment.” Additionally, students experiencing housing insecurity experienced a lower mean grade point average (GPA) and had a higher probability of enrolling part-time rather than full-time.[1] Providing students with secure housing is likely to lead to increased degree attainment or enrollment rates as well as increased GPA.

[1] Broton, Katharine. Poverty in American Higher Education: The Relationship Between Housing Insecurity and Academic Attainment. *Journal of Postsecondary Student Success* 1(2). 2021. <https://journals.flvc.org/jpss/article/download/129147/132462/226928>

## Performance Report

| INDICATOR                                                                                    | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|----------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Unduplicated number of students supported                                       | 13                      | 79               |
| Indicator 2: Percent of students who maintained good academic standing                       | 70%                     | 67.5%            |
| Indicator 3: Percent of students who gained or maintained employment or a volunteer position | 71%                     | 48%%             |
| Indicator 4: Percent of students who successfully applied for Federal student aid            | 86%                     | 84%              |

# PROJECT CLFR-010: FOOD BANKS

**Funding amount: \$ 3,240,700**

**Project Expenditure Category: 2.1-Household Assistance Food Programs**

## Project Overview

The project provides increased availability of food to families and individuals experiencing food and housing insecurity in Snohomish County. Food banks utilize this funding to increase food supply and distribution of food resources through the network of food banks within Snohomish County. This project promotes food security for impacted households and supports all Snohomish County communities. Sustained food security is critical for recovery efforts in the Puget Sound region.

Using the U.S. Census Bureau's Pulse Survey data, the metro area that includes Snohomish County has recorded that 5.6 percent of adults reported that they live in households where there was either sometimes or often not enough to eat in the last seven days, and 41.2 percent of adults reported that they live in households with children who received food assistance in the last seven days. Requests for food assistance have increased by 15 percent countywide to our navigators.

## Use of Evidence

Evidence-Based Spend: \$3,240,700

Charitable food services, including food banks and pantries, support individual and households' food access, potentially maintaining food security and diet quality during emergencies. During the COVID-19 pandemic, the use of food banks and pantries has increased in the US. [1]

[1] The Food Bank and Food Pantries Help Food Insecure Participants Maintain Fruit and Vegetable Intake During COVID-19; Frontiers: Front. Nutr., 06 August 2021

## Performance Report

| INDICATOR                                           | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------------------------------|-------------------------|------------------|
| Indicator 1: Duplicated Count of Households Served  | 87,288                  | 614,511          |
| Indicator 2: Duplicated Count of Individuals Served | 286,393                 | 1,964,700        |
| Indicator 3: Total Pounds of Food Distributed       | 21,556,156              | 64,845,324       |

# PROJECT CLFR-011: TRANSITIONAL SHELTER – EVERETT – COMPLETE

**Funding amount: \$12,414,971.68**

**Project Expenditure Category: 2.16-Long-Term Housing Services for Unhoused persons**

## **Project Overview**

Identification, planning and purchase of a 74-unit non-congregate shelter building that will provide services for individuals experiencing homelessness and flexible space for emergency response. The shelter meets the definition of transitional shelter for unhoused people who were disproportionately impacted by the pandemic. During the pandemic, Snohomish County experienced an increase in the number of people experiencing homelessness and had few non-congregate shelter spaces that met the public health recommendations.

## **Narrative and Key Outcomes**

This is a capital purchase of a building that can act as transitional shelter (i.e., non-congregate shelter) for people experiencing homelessness who, by definition, face housing insecurity and meet low-income standards. The facility will provide short-term housing, case management and other services to assist people to get into permanent housing which is consistent with the evidence-based Housing First approach. Capital investments in transitional shelter is an eligible enumerated use. In Snohomish County, the 2020 Point in Time Count (PIT) identified 1,132 homeless persons in Snohomish County on 01/22/2020. Snohomish County saw an increase in the number of people experiencing homelessness during the COVID-19 pandemic. The 2024 PIT count on 1/22/2024 identified 1,161 people experiencing homelessness, a 9.6 percent decrease from 2023.

The hotel is currently undergoing renovation to become a transitional shelter and is expected to accept clients in 2025.

## **Use of Evidence**

Evidence-Based Spend: \$12,414,971.68

The movement away from basic “mats on the floor” emergency shelter options to a more comprehensive shelter model which includes wraparound services and more permanent shelter is well documented. Hotels as shelter is proven to increase exits to permanent housing, reduce conflict between residents, and improved health and increased well-being.[1]

[11] Gregg Colburn, Rachel Fyall, Christina McHugh, Pear Moraras, Victoria Ewing, Samantha Thompson, Taquesha Dean & Sarah Argodale (2022) Hotels as Noncongregate Emergency Shelters: An Analysis of Investments in Hotels as Emergency Shelter in King County, Washington During the COVID-19 Pandemic. Retrieved from: [https://www.ncsha.org/wp-content/uploads/Impact-of-Hotels- as-ES-Study \\_Full-Report\\_Final-11302020.pdf](https://www.ncsha.org/wp-content/uploads/Impact-of-Hotels- as-ES-Study _Full-Report_Final-11302020.pdf).

## Performance Report

| INDICATOR                                                                                  | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|--------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of new units of shelter created                                        | 0                       | 0                |
| Indicator 2: Number of individuals housed in those units                                   | 0                       | 0                |
| Indicator 3: Number of individuals who transition to permanent housing                     | 0                       | 0                |
| Indicator 4: Number of individuals who maintain permanent housing for more than six months | 0                       | 0                |

# **PROJECT CLFR-011B: TRANSITIONAL SHELTER – EDMONDS – COMPLETE**

**Funding amount: \$10,541,461.24**

**Project Expenditure Category: 2.16-Long-Term Housing Services for Unhoused persons**

## **Project Overview**

Identification, planning and purchase of a multi-unit non-congregate shelter building that will provide services for individuals experiencing homelessness and flexible space for emergency response. The shelter meets the definition of transitional shelter for unhoused people who were disproportionately impacted by the pandemic. During the pandemic, Snohomish County experienced an increase in the number of people experiencing homelessness and had few noncongregate shelter spaces that met the public health recommendations.

## **Narrative and Key Outcome**

This is a capital purchase of a building that can act as transitional shelter (i.e., non-congregate shelter) for people experiencing homelessness who, by definition, face housing insecurity and meet low- income standards. The facility will provide short-term housing, case management and other services to assist people to get into permanent housing which is consistent with the evidence-based Housing First approach. Capital investments in transitional shelter is an eligible enumerated use. In Snohomish County, the 2020 Point in Time Count (PIT) identified 1,132 homeless persons in Snohomish County on 01/22/2020. Snohomish County saw an increase in the number of people experiencing homelessness during the COVID-19 pandemic. The 2024 PIT count on 1/22/2024 identified 1,161 people experiencing homelessness.

The hotel is currently undergoing renovation to become a transitional shelter and is expected to accept clients in 2025.

## **Use of Evidence**

Evidence-Based Spend: \$10,541,461.24

The movement away from basic “mats on the floor” emergency shelter options to a more comprehensive shelter model which includes wraparound services and more permanent housing is well documented. Hotels as shelter is proven to increase exits to permanent housing, reduce conflict between residents, and improved health and increased well-being.[1]

[1] Gregg Colburn, Rachel Fyall, Christina McHugh, Pear Moraras, Victoria Ewing, Samantha Thompson, Taquesha Dean & Sarah Argodale (2022) Hotels as Noncongregate Emergency Shelters: An Analysis of Investments in Hotels as Emergency Shelter in King County, Washington During the COVID-19 Pandemic. Retrieved from: [https://www.ncsha.org/wp-content/uploads/Impact-of-Hotels- as-ES-Study \\_Full-Report\\_Final-11302020.pdf](https://www.ncsha.org/wp-content/uploads/Impact-of-Hotels- as-ES-Study _Full-Report_Final-11302020.pdf).

## Performance Report

| INDICATOR                                                                                  | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|--------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of new units of shelter created                                        | 0                       | 0                |
| Indicator 2: Number of individuals housed in those units                                   | 0                       | 0                |
| Indicator 3: Number of individuals who transition to permanent housing                     | 0                       | 0                |
| Indicator 4: Number of individuals who maintain permanent housing for more than six months | 0                       | 0                |

# PROJECT CLFR-012 & CLFR-012A: OFFICE OF RECOVERY AND RESILIENCE STAFFING – COMPLETE

**Funding amount: \$3,597,639.81**

**Project Expenditure Category: 7.1 - Administrative Expenses**

## Project Overview

The Office of Recovery and Resilience (ORR) administers Snohomish County's federal funding for COVID-19 pandemic recovery. Salaries, benefits and supplies are included through 3/31/2022 under project CLFR-012. Under the Final Rule and the Obligation Interim Final Rule, staffing, service and supply expenses that are required for the administration of the funding and close-out of the ARPA SLFRF grant are included here.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program

## Performance Report

### Combines indicators for CLFR-012 and CLFR-012A

| INDICATOR                            | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|--------------------------------------|-------------------------|------------------|
| Indicator 1: Number of FTE positions | 8                       | 8                |

# PROJECT CLFR-012B: OFFICE OF RECOVERY - STRATEGIC VISIONING – COMPLETE

**Funding amount: \$42,615.63**

**Project Expenditure Category: 3.4-Public Sector Capacity: Effective Service Delivery**

## Project Overview

This project is for a consultant to develop strategic performance goals for ARPA investments, facilitate community conversations on recovery priorities and to develop approaches for performance data transparency.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program

## Performance Report

| INDICATOR                                                                        | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|----------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of Recovery Roadshow events held                             | 0                       | 5                |
| Indicator 2: Number of people registering and attending Recovery Roadshow events | 0                       | 373              |
| Indicator 3: Development of strategic vision for ARPA funds                      | N/A                     | Complete         |

# PROJECT CLFR-012C: OFFICE OF RECOVERY - OUTREACH GRAPHIC DESIGN – COMPLETE

**Funding amount: \$13,197.50**

**Project Expenditure Category: 3.4-Public Sector Capacity: Effective Service Delivery**

## Project Overview

This funded graphic design work to develop an appealing report on the Office of Recovery’s community outreach. This report summarized the engagement strategies and elevated key community concerns. The report will be used by other Snohomish County departments as a blueprint for future community engagement. Additional reporting is included in this project.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program

## Performance Report

| INDICATOR                                           | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------------------------------|-------------------------|------------------|
| Indicator 1: Outreach Report Developed              | Complete                | Complete         |
| Indicator 2: 2022/2023 ARPA Annual Report Developed | Complete                | Complete         |
| Indicator 2: 2023/2024 ARPA Annual Report Developed | Complete                | Complete         |

# PROJECT CLFR-012E: RECOVERY DASHBOARD – COMPLETE

**Funding amount: \$ 213,486**

**Project Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery**

## Project Overview

The Recovery Dashboard is a public-facing transparency tool that tracks funding and outcomes of key recovery programs. Projects included on the dashboard are funded through ARPA or other federal recovery-related funding sources.

Constituents can use the dashboard to track programs, review program performance, and explore how ARPA dollars are supporting their community.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program

## Performance Report

| INDICATOR                                                   | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Dashboard launched                             | N/A                     | Complete         |
| Indicator 2: Number of project pages added to the dashboard | 5                       | 30               |

# PROJECT CLFR-014: PREMIUM PAY –COMPLETE

**Funding amount: \$ 2,742,627.59**

**Project Expenditure Category: 4.1-Public Sector Employees**

## Project Overview

Many County and Snohomish Health District employees could not choose to work from home during the COVID-19 pandemic. This involved substantial interaction with customers and co-workers that could potentially spread the virus. Eligible County employees working during the COVID-19 emergency merited a premium pay bonus because they have performed duty or work involving additional risk of exposure to the COVID-19 virus.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

**(Combines indicators for CLFR-014 and CLFR-014B)**

| INDICATOR                                                                    | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of workers who received premium pay                      | NA                      | 2,118            |
| Indicator 2: Percentage of fund spent                                        | NA                      | 100%             |
| Indicator 3: Number of workers to be served with premium pay in K-12 schools | NA                      | 0                |

# **PROJECT CLFR-014B: PREMIUM PAY - FOR HEALTH DISTRICT – COMPLETE**

**Funding amount: \$80,422**

**Project Expenditure Category: 4.1-Public Sector Employees**

## **Project Overview**

Many Snohomish Health District employees cannot choose to work from home and must come to work to perform their jobs which can involve substantial interaction with customers and co-workers that could potentially spread the virus. Eligible Health District employees working during the COVID-19 emergency merit a premium pay bonus because they have performed duty or work involving additional risk of exposure to the COVID-19 virus.

## **Use of Evidence**

Evidence-Based Spend: \$0

This is not evidence-based program.

## **Performance Report**

**Combines indicators for CLFR-014A and CLFR-014B.**

See prior page for chart.

# PROJECT CLFR-015: RAPID REHOUSING – COMPLETE

**Funding amount: \$1,288,151.84**

**Project Expenditure Category: 2.2-Household Assistance: Rent, Mortgage, and Utility Aid**

## Project Overview

This project provides individuals and families in need with rapid rehousing and connects them with resources within their community. The project partners engage with individuals and families primarily referred by non-profit agencies. The individuals served are at risk of homelessness, exposure to COVID-19, and will experience a negative economic impact without these services. They will also have a negative economic impact on the community if they are unable to be housed.

## Evidence Base

Evidence-Based Spend: \$ 1,288,151.84

Rapid rehousing is a program that has undergone multiple evaluations and has been identified by the Department of Housing and Urban Development as a promising practice to help people move from literal homelessness to permanent housing. A three-year analysis found that rapid rehousing resulted in nearly 90% of program participants exiting to permanent housing. [1]

[1] US Department of Housing and Urban Development (2016) Homelessness Prevention and Rapid- Rehousing (HPRP): Year 3 & Final Program Study. Retrieved from: <https://files.hudexchange.info/resources/documents/HPRP-Year-3-Summary.pdf>

## Performance Report

| INDICATOR                                                            | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|----------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Unduplicated count of households served                 | 10                      | 1,805            |
| Indicator 2: Unduplicated count of individuals served                | 39                      | 5,448            |
| Indicator 3: Households provided with rent assistance                | 137                     | 307              |
| Indicator 4: Children enrolled in school                             | 41                      | 330              |
| Indicator 5: Individuals supported towards employment goals          | 4                       | 1,386            |
| Indicator 6: Known number of individuals who obtained new employment | 0                       | 168              |

# **PROJECT CLFR-016: HUMAN SERVICES STAFFING AND SUPPLIES - COMPLETE**

**Funding amount: \$ 3,669,164.09**

**Project Expenditure Category: 7.1-Administrative Expenses**

## **Project Overview**

Additional staffing for the Snohomish County Human Services Department to ensure the oversight and administration of this funding source. Associated equipment and supplies are included.

## **Use of Evidence**

Evidence-Based Spend: \$0

This is not an evidence-based program.

# PROJECT CLFR-016A-CASA: HUMAN SERVICES CASA STAFFING - COMPLETE

**Funding amount: \$ 499,633.84**

**Project Expenditure Category: 3.5 Public Sector Capacity  
Administrative Needs**

## **Project Overview**

Volunteer court appointed special advocates (CASA) are empowered by the courts to represent children in foster care. CASAs are often the one consistent adult in the child's life, speaking up for them throughout the dependency process and making recommendations as to what is in the child's best interest. During the pandemic, many court proceedings were delayed and volunteerism in the CASA program decreased. Funding is being used to rebuild the CASA volunteer program and to address case backlog.

## **Use of Evidence**

Evidence-Based Spend: \$329,152.13

Multiple evaluations of the CASA program highlight the positive impacts this program has on justice-system-involved children. Children who are appointed CASA volunteers or staff have higher rates of case monitoring and service referrals compared to those who are not appointed CASA/GAL volunteers or staff. Additionally, CASA volunteers or staff are highly effective in court, with all or almost all their recommendations being accepted by presiding judges. Children appointed a CASA volunteer or staff experience significantly fewer placements than children in foster care who are not appointed a CASA/GAL staff or volunteer. [1]

[1] Katz, C., Moles, K., Grauwiler, P., & Post, S. (2020). The context-specific service provision of CASA. *Child Welfare*, 98(2), 63-84. Gershun, M., & Terrebonne, C. (2018). Child welfare system interventions on behalf of children and families: Highlighting the role of court-appointed special advocates. *Current Problems in Pediatric and Adolescent Health Care*, 48(5), 119-129.

# PROJECT CLFR-016A- NAVIGATOR: HUMAN SERVICES NAVIGATOR STAFFING - COMPLETE

**Funding amount: \$1,029,173.12**

**Project Expenditure Category: 2.19 Social Determinants of Health  
Community Health Workers or Benefits Navigators**

## **Project Overview**

Snohomish County staffing provide benefit navigator services to the community. They help individuals determine what benefits they are eligible and also assist with completion of needed forms and eligibility checks.

## **Use of Evidence**

Evidence-Based Spend: \$1,029,173.12

Multiple studies [1, 2] across different disciplines demonstrate that providing navigators when completing applications increases the rate at which services are accessed by those eligible. Data examined from the American Community Survey, WIC, and SNAP found that enrollment in means-tested programs decreased after 2014, regardless of Medicaid expansion and outreach status. However, gaps in enrollment among states that both expanded Medicaid and conducted outreach, compared with states that did neither, increased after expansion of SNAP and WIC enrollment (10.15% and 4.57%, respectively) and favored those states that did both.

[1] Public Program Enrollment Following US State Medicaid Expansion and Outreach. Bethany G Lanese, Rebecca Fischbein, Chelsea Furda. Am J Public Health. 2018 Oct;108(10):1349–1351.

[2] Information Gaps and Health Insurance Enrollment; Rebecca Myerson, Honglin Li. Am J Health Econ. 2022 Sep 22;8(4):477–505.

# PROJECT CLFR-016A-SOCIAL WORK: HUMAN SERVICES SOCIAL WORKER STAFFING

**Funding amount: \$172,188.88**

**Project Expenditure Category: 1.12 Mental Health Services**

## **Project Overview**

The Snohomish County Sherriff's Office has seen an increase in the number of crisis calls related to individuals in mental health crisis. To address this increase, social workers are now embedded in the sheriff's office to assist with these crisis calls.

## **Use of Evidence**

Evidence-Based Spend: \$172,188.88

Embedding social workers within sheriff's offices is supported by strong evidence demonstrating both community and system-wide benefits. A 2021 literature review from the U.S. Department of Justice's Office of Justice Programs (DOJ/OJP) found that co-responder models—pairing law enforcement with mental health professionals—significantly improve crisis de-escalation, increase successful connection to treatment services, and reduce both arrests and time spent on calls. These partnerships also alleviate pressure on the criminal justice and healthcare systems by diverting individuals with behavioral health needs toward appropriate services rather than incarceration. The model has shown potential for cost-effectiveness by reducing repeated emergency responses and limiting unnecessary hospitalizations or jail stays. Embedding social workers directly into sheriff operations is a proven strategy that enhances public safety outcomes and service coordination. Assessing the Impact of Co-Responder Team Programs: [1]

[1] A Review of Research. U.S. Department of Justice's Office of Justice Program March 2021

# PROJECT CLFR-016A-UTIL: HUMAN SERVICES UTILITY ASSISTANCE - COMPLETE

**Funding amount: \$613,873.41**

**Project Expenditure Category: 2.2 Household Assistance Rent  
Mortgage and Utility Aid**

## Project Overview

Human Services staff who administer the utility assistance program which was partially funded by ARPA and also funded through a variety of other funding sources.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of households served | 1,896                   | 6,305            |

# **PROJECT CLFR-019A: BROADBAND ENHANCEMENT STUDY – COMPLETE**

**Funding amount: \$144,484.50**

**Project Expenditure Category: 3.4-Public Sector Capacity: Effective Service Delivery**

## **Project Overview**

The purpose of this study is to identify broadband gaps and associated affordability barriers within Snohomish County as well as analyze existing County owned infrastructure and develop implementation options with final recommendations for reducing gaps, barriers, and improving connections between County facilities and external customers. Priorities for the study involve determining what locations lack broadband service, what locations lack sufficient broadband speeds and what locations may have service available but access to the service is not possible including digital equity concerns.

Snohomish County will receive maps layers of locations, methodologies for getting broadband service to locations and recommended strategic plans to apply for funding and/or start a process to identify service providers for specific areas.

## **Use of Evidence**

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                                                                 | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Joint Work Plan                                                              | NA                      | Complete         |
| Indicator 2: Current Assets and Mapping Report and maps (Part One)                        | NA                      | Complete         |
| Indicator 3: Analysis of broadband service providers and/or offerings in Snohomish County | NA                      | Complete         |
| Indicator 4: Needs Assessment (Part Two)                                                  | NA                      | Complete         |
| Indicator 5: Review of Applicable and Existing Broadband Models                           | NA                      | Complete         |
| Indicator 6: Prioritization of Implementation Costs                                       | NA                      | Complete         |
| Indicator 7: Funding and Partnerships                                                     | NA                      | Complete         |
| Indicator 8: Alternatives, Deployment, and Implementation Plan                            | 0                       | Complete         |
| Indicator 9: Broadband Enhancement Study Findings and Report                              | 0                       | Complete         |

# PROJECT CLFR-019C: BROADBAND DIGITAL EQUITY - COMPLETE

**Funding amount: \$625,344.71**

**Project Expenditure Category: 2.4-Household Assistance Internet Access Programs**

## **Project Overview**

This Program provides equipment for the Laptop and Wi-Fi Hotspot To Go program, including lap tops, hot spots, subscription service for the hot spots, and necessary software. The goal of the program is to increase access to broadband services in homes by allowing patrons to check out equipment. The program also provides funding for Digital Navigators. Digital Navigators provide one-on-one technical assistance and digital literacy services to help patrons access the internet and assist in accessing community and government services. The current program maintains 125 laptop computers and has three people waiting for every one computer. The current program also has a backlog of 130 reservations for access systems. This funding will allow the existing program to expand by adding at least 300 Hotspots, 400 laptops, tablets and other internet accessible hardware, and staffing to support this expansion.

## **Evidence Base**

Evidence-Based Spend: \$625,344.71

Digital equity positively impacts broader areas of life, including benefits for health, employment, education, essential services, and civic participation. Access to high-speed Internet service, affordable plans, appropriate devices, digital skills, and technical support are key mechanisms of achieving digital equity. The COVID-19 pandemic illuminated the importance of digital inclusion efforts as many aspects of life transitioned online. Without the Internet, people are likely to miss out on the ability to participate in telemedicine, work, find a job, do schoolwork, bank, navigate transport, maintain social connections with friends and family, and participate in culture and civic life. [1]

[1] Internet for all. "Digital Equity Outcomes and Impacts." 2023.

[https://broadbandusa.ntia.doc.gov/sites/default/files/2023-04/Digital\\_Equity\\_Outcomes.pdf](https://broadbandusa.ntia.doc.gov/sites/default/files/2023-04/Digital_Equity_Outcomes.pdf).

## Performance Report

| INDICATOR                                                                           | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Unduplicated number of individuals served by digital navigators.       | 1,133                   | 2,120            |
| Indicator 1: Number of languages spoken by the Navigator during navigator services. | 8                       | 17               |

# PROJECT CLFR-019D-2 & 3: BROADBAND ACCESS - INDEX AND VERLOT

**Funding amount: \$4,363,955**

**Project Expenditure Category: 5.19 Broadband “Last Mile” projects**

## Project Overview

This project, after completion, will replace an existing low-capacity copper network with fiber optics capable of delivering a minimum of symmetrical 1/1 Gigabit per second to each premise at or below 80 milliseconds total round-trip latency. The Project will provide service to approximately 965 specific locations and Community Anchor Institutions located in the town of Index and the community of Verlot, where there is lack of affordable and reliable broadband access. Up to eight strands of dark fiber in network will be included in this project.

## Evidence Base

Evidence-Based Spend: \$4,363,955

Digital equity positively impacts broader areas of life, including benefits for health, employment, education, essential services, and civic participation. Access to high-speed Internet service, affordable plans, appropriate devices, digital skills, and technical support are key mechanisms of achieving digital equity. The COVID-19 pandemic illuminated the importance of digital inclusion efforts as many aspects of life transitioned online. Without the Internet, people are likely to miss out on the ability to participate in telemedicine, work, find a job, do schoolwork, bank, navigate transport, maintain social connections with friends and family, and participate in culture and civic life. [1]

[1] Internet for all. “Digital Equity Outcomes and Impacts.” 2023.

[https://broadbandusa.ntia.doc.gov/sites/default/files/2023-04/Digital Equity Outcomes.pdf](https://broadbandusa.ntia.doc.gov/sites/default/files/2023-04/Digital%20Equity%20Outcomes.pdf).

## Performance Report

| INDICATOR                                 | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of Last Mile Passings | 0                       | 0                |
| Indicator 2: Total Fiber Optic Miles      | 0                       | 0                |

# PROJECT CLFR-021A: CHILD CARE CHOICE VOUCHERS – COMPLETE

**Funding amount: \$935,730.66**

**Project Expenditure Category: 2.11-Healthy Childhood Environments  
Child Care**

## **Project Overview**

This project distributes vouchers to support access to affordable licensed family child care homes and child care centers by families who are at or below 60 percent of the Area Median Income (AMI) and/or unemployed, who are participating in employment, job seeking, and/or job training activities, and who are not eligible for the Washington State Working Connections Child Care program. Families are supported with navigation assistance to (1) locate a licensed child care option that meets the needs of the child and family, (2) apply for and utilize child care subsidy programs as eligible, and (3) connect with other navigation support for access and utilization of related public benefits and community resources including food, housing, income, health, and other basic needs.

## **Use of Evidence**

Evidence-Based Spend: \$935,730.66

Multiple studies have found that access to child care subsidies increase parental retention and completion rates in postsecondary education, job training programs, and ability to participate in the workforce.[1]

One study that examined the experiences of 1,286 individuals, half of whom were selected to attend three sector-focused training programs that provide both job training and supportive services—including child care—found that the treatment group study participants who participated in programs had greater earnings and likelihood of finding work, working consistently, and finding a job with benefits than control group participants (who did not receive training or services from the study sites, but could access them from external organizations).[2]

[1] Hess, Cythia. Supportive services in job training and education: A research review. Institute for Women's Policy Research. March 2016. <https://files.eric.ed.gov/fulltext/ED612498.pdf>.

[2] Maguire, Sheila, Joshua Freely, Carol Clymer, Maureen Conway, and Deena Schwartz. 2010. Tuning in to Local Labor Markets: Findings From the Sectoral Employment Impact Study. Public/Private Ventures.

## Performance Report

| INDICATOR                                                                                                   | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-------------------------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Unduplicated number of households working with navigators to identify child care opportunities | 70                      | 230              |
| Indicator 2: Unduplicated number of households who identified child care opportunities and enrolled         | 17                      | 42               |
| Indicator 3: Unduplicated number of households receiving child care tuition subsidy                         | 87                      | 205              |

# PROJECT CLFR-023: EARLY LEARNING - ECEAP PROGRAMS

**Funding amount: \$6,637,320.17**

**Project Expenditure Category: 2.11-Healthy Childhood Environments  
Child Care**

## Project Overview

The Washington State Early Childhood Education Assistance Program (ECEAP) is a State-funded preschool program providing comprehensive education, family support, nutrition, and health services to approximately 1,500 low-income children and their families. Low-income families, especially those with limited community connections, were highly impacted by COVID-19. These families, already experiencing economic insecurity, faced additional impacts including reduction of income, housing and food insecurity, compromised health, and isolation. ECEAP services, including child development, health consultations, and support for family well-being, are critical to stabilizing families during and after this crisis. The cost of providing ECEAP services increased significantly during the pandemic. This funding ensures that Snohomish County ECEAP programs continued to support children developing critical skills to prepare for kindergarten. The funding also sustains existing program services to ensure continued equitable access for eligible children and their families, enhances services to address COVID-related impacts, expands services to provide additional opportunities, and increases service hours to mitigate impacts on child development and family stability.

## Use of Evidence

Evidence-Based Spend: \$6,637,320.17

A quasi-experimental study identified a group of students who received food assistance benefits when they were three- or four-years old and subsequently attended Washington State public schools. Some of these children attended ECEAP and others did not. The study found that ECEAP has a positive impact on third, fourth, and fifth grade test scores. The researchers estimated that ECEAP's impact on test scores is almost twice as large as the average effect they found when they reviewed research on early childhood programs in other states.[1]

[1] Washington State Institute for Public Policy (2014) "Outcome Evaluation of Washington State's Early Childhood Education and Assistance Program". Retrieved from: [https://www.wsipp.wa.gov/ReportFile/1576/Wsipp\\_Outcome-Evaluation-of-Washington-States-Early-Childhood-Education-and-Assistance-Program\\_Report.pdf](https://www.wsipp.wa.gov/ReportFile/1576/Wsipp_Outcome-Evaluation-of-Washington-States-Early-Childhood-Education-and-Assistance-Program_Report.pdf)

## Performance Report

| INDICATOR                                                                                           | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Unduplicated number of children enrolled in early learning services                    | 28                      | 3,365            |
| Indicator 1: Unduplicated number of households who identified child care opportunities and enrolled | 0                       | 3,277            |
| Indicator 3: Unduplicated number of families experiencing housing insecurity                        | 202                     | 567              |
| Indicator 4: Unduplicated number of families provided with home visiting services                   | 0                       | 1,540            |

# PROJECT CLFR-024: EMPLOYMENT READINESS SUPPORT SERVICES

**Funding amount: \$534,000.00**

**Project Expenditure Category: 2.10-Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports, or incentives)**

## **Project Overview**

This project supports low-income individuals and families who are experiencing housing instability or homelessness to achieve employment stability by enrolling in the Employment Readiness Support Services Program (ERSSP). The ERSSP provides outreach and individualized employment services to engage, connect, and support individuals and families to obtain and maintain employment. The lead agency is a Basic Food Employment and Training (BFET) Community Based Organization as determined by the Department of Social and Health Services (DSHS). The BFET program offers additional resources for training and job preparation activities that can be offered to ERSSP participants.

## **Use of Evidence**

Evidence-Based Spend: \$534,000.00

An analysis of the BFET program found that BFET participants were 34 percent more likely in 2009 and 42 percent more likely in 2010 to keep employment than the statistically similar group who received basic food alone. [1]

[1] Kaz, David. Seattle Jobs Initiative. "Washington State's Basic Food Employment & Training Program." (2014). <https://assets.aecf.org/m/resourcedoc/sji-WashingtonStatesFoodEmploymentTraining-2014.pdf>

## Performance Report

| INDICATOR                                                                                               | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|---------------------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Unduplicated count of individuals who are served by the program                            | 85                      | 187              |
| Indicator 2: Number of enrolled individuals who have experienced a reduction of barriers to employment  | 70                      | 130              |
| Indicator 3: Unduplicated count of individuals who have obtained employment                             | 22                      | 49               |
| Indicator 4: Percent of enrolled individuals who have experienced a reduction of barriers to employment | 82.4%                   | 73.9%            |
| Indicator 5: Percent of individuals who have obtained employment                                        | 25.9%                   | 27.8%            |

# **PROJECT CLFR-025: CAPACITY BUILDING FOR NON-PROFIT ORGANIZATIONS – COMPLETE**

**Funding amount: \$499,752.15**

**Project Expenditure Category: 2.34-Assistance to Impacted Nonprofit Organizations Impacted or Disproportionately Impacted**

## **Project Overview**

This project provides capacity building, capacity strengthening, and organizational development services to Snohomish County nonprofits and grassroots organizations. The technical assistance strengthens organizational health and supports sustainability and resilience, helping increase nonprofits' ability to fulfill their mission, positively impact clients' lives, and address challenges related to COVID-19. Capacity building is not a one-time effort to improve short-term effectiveness, but a continuous improvement strategy toward the creation of a sustainable and effective organization. Capacity building services assist nonprofits transition to the next level of operational, programmatic, financial, or organizational maturity, so they may more effectively and efficiently advance their missions into the future.

## **Use of Evidence**

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                                                                | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Unduplicated count of nonprofit organizations served                        | 31                      | 220              |
| Indicator 2: Unduplicated count of nonprofit organizations served that are BIPOC led     | 5                       | 61               |
| Indicator 3: Unduplicated count of nonprofit organizations served that are BIPOC serving | 25                      | 130              |
| Indicator 4: Number of capacity building workshops offered                               | 6                       | 30               |
| Indicator 5: Number of capacity building workshops completed                             | 6                       | 30               |
| Indicator 6: Number of affinity groups initiated                                         | 1                       | 10               |
| Indicator 7: Number of affinity groups sustained                                         | 8                       | 41               |

# PROJECT CLFR-027: NOURISHING NEIGHBORHOODS - COMPLETE

**Funding amount: \$1,956,952.19**

**Project Expenditure Category: 2.1-Household Assistance Food Programs**

## Project Overview

Nourishing Neighborhoods provides food security to some of the most at-risk families in Snohomish County. Phase I of this project focused on food distribution at 28 locations throughout the county identified by analyzing factors including the social vulnerability index, transportation availability, and food availability (i.e. food deserts). This program leverages locally grown produce to the greatest extent possible, supporting our local agriculture industry, while also augmenting those fruits and vegetables with staple foods from an established contractor. Phase II of this project focused on connecting these families with community food resources and assisting them to navigate public benefit systems for increased economic and food stability. Community outreach navigators provide on-site services throughout the community including housing complexes, food banks, employment services sites, and family resource centers.

## Use of Evidence

Evidence-Based Spend: \$1,956,952.19

Charitable food services, including food banks and pantries, support individual and households' food access, potentially maintaining food security and diet quality during emergencies. During the COVID-19 pandemic, the use of food banks and pantries has increased in the US. [1]

[1] Bertmann Farryl, Rogomentich Katherine, Belarmino Emily H., Niles Meredith T. (2021) "The Food Bank and Food Pantries Help Food Insecure Participants Maintain Fruit and Vegetable Intake During COVID-19." *Frontiers in Nutrition*. Retrieved from: <https://www.frontiersin.org/articles/10.3389/fnut.2021.673158>.

## Performance Report

| INDICATOR                                                                              | JULY 2024-<br>June 2025 | PROGRAM<br>TOTAL |
|----------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of food boxes delivered                                            | 0                       | 15,381           |
| Indicator 2: Number of households who were connected to other food assistance programs | 41                      | 421              |

# PROJECT CLFR-028: TRAVEL AND HOSPITALITY SUPPORT – COMPLETE

**Funding amount: \$2,100,000**

**Project Expenditure Category: 2.35-Aid to Tourism Travel or Hospitality**

## Project Overview

This project funds a marketing and promotional campaign to support the tourism, lodging, and hospitality industries in Snohomish County. The campaign is focused on encouraging visitors to patronize leisure and hospitality businesses. Priority audiences include repeat visitors as well as new visitor markets, both nationally and internationally. The campaign's focus on hospitality and lodging business recovery builds the connection between the businesses of Snohomish County and the visitor experience.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                              | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|----------------------------------------|-------------------------|------------------|
| Indicator 1: Total unique trips        | 3,774,386               | 11,268,343       |
| Indicator 2: Total unique visitor days | 9,251,529               | 33,838,294       |
| Indicator 3: Hotel room nights created | 43,845                  | 83,739           |
| Indicator 4: Total economic impact     | \$56,734,537            | \$96,284,043     |

# PROJECT CLFR-032A: PATHWAY TO JOBS – COMPLETE

**Funding amount: \$102,801.52**

**Project Expenditure Category: 2.10-Assistance to Unemployed or Underemployed Workers**

## Project Overview

This program provides support to unemployed individuals aged 16 and above in need of sectoral job training to obtain and/or retain seasonal employment with Snohomish County in the Public Works Department or the Department of Conservation and Natural Resources. The program administrator recruits and conducts initial screening of low and moderate income unemployed, and/or food and/or housing insecure individuals for entry level seasonal jobs with Snohomish County in the public sector and provides supports such as transportation, job retention coaching and supports as indicated to the individuals hired by Snohomish County. During and after the period of seasonal employment with Snohomish County, participants are provided job placement support to assist with obtaining permanent, unsubsidized employment that allows them to utilize the skills gained through their seasonal employment.

## Use of Evidence

Evidence-Based Spend: \$102,801.52

Sectoral employment programs [1]:

- **Consistently large earnings gains** within a year of program completion—among the highest impacts seen in U.S. workforce data. [news.mit.edu](https://news.mit.edu)
- **Increased attainment of industry credentials and certificates** tied to targeted industry sectors. [news.mit.edu](https://news.mit.edu)

[1] **Placement in higher-wage jobs**, rather than just higher employment or longer hours How sectoral employment training can advance economic mobility for workers who face barriers to employment. MIT News. Jamie Simonson. February 23, 2022

## Performance Report

| INDICATOR                                                                                                     | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|---------------------------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of employment referrals made to Snohomish County for Consideration                        | 0                       | 27               |
| Indicator 2: Number of individuals successfully placed in Snohomish County job                                | 0                       | 6                |
| Indicator 3: Number of individuals who complete seasonal employment with Snohomish County                     | 0                       | 4                |
| Indicator 4: Individuals placed in permanent, unsubsidized employment within 90 days of completing job season | 0                       | 2                |
| Indicator 5: Referrals to sector-required trainings                                                           | N/A                     | No Data          |
| Indicator 6: Individuals provided with resume assistance/career guidance                                      | 0                       | 17               |
| Indicator 7: Individuals provided with application support                                                    | 6                       | 15               |
| Indicator 8: Individuals provided with soft-skill development                                                 | 0                       | 20               |
| Indicator 9: Individuals provided with community resource navigation                                          | 0                       | 2                |

# PROJECT CLFR-032B: TWO GENERATION COLLECTIVE IMPACT PROJECT – YMCA – COMPLETE

**Funding amount: \$93,069.35**

**Project Expenditure Category: 2.19 – Social Determinants of Health: Community Health Workers or Benefits Navigators**

## Project Overview

The Two Generation Collective Impact Projects will provide services to families with young children (prenatal to 8-years old) utilizing intentional two-generation to improving family economic security and child well-being. Projects will prioritize those families with young children (prenatal to age eight years) most impacted by COVID-19 experiencing trauma and other challenges related to poverty, un/under employment, housing instability, child welfare involvement, isolation, etc.

## Use of Evidence

Evidence-Based Spend: \$93,069.35

Two-generation (2Gen) approaches build family wellbeing by intentionally and simultaneously working with children and the adults in their lives together. 2Gen, simply put, begins with the mindset that by designing pathways to educational and economic success that support children and families together, the resulting structure is stronger and better for both generations. Communities do better as everyone achieves their full potential. As children, parents, and families grow and change across their lifespan, 2Gen approaches align opportunities to help families pursue their goals and thrive, optimizing each person's potential along the way. Ascend – Aspen Institute. "Two Generation Approaches to Family Well-Being."

A quasi-experimental evaluation of a two-generation education intervention that offers postsecondary career training in healthcare for parents paired with Head Start for children found the program promoted low-income parents' educational advancement during the first three years after program entry, with weaker evidence of benefits to career progress and psychological wellbeing, and no evidence of economic gains. The two-generation program promoted greater educational and career advancement among parents without postsecondary credentials at baseline, than for parents who began the program with postsecondary credentials. In contrast, exploratory analyses suggest that parents entering the program with postsecondary credentials experienced benefits to some individual markers of economic and psychological wellbeing within three years. [1,2]

[1] Elise Chor, P. Lindsay Chase-Lansdale, Teresa Eckrich Sommer, Terri Sabol, Lauren Tighe, Jeanne Brooks-Gunn, Hirokazu Yoshikawa, Amanda Morris & Christopher King (2023) Three-Year Outcomes for Low-Income Parents of Young Children in a Two-Generation Education Program, Journal of Research on Educational Effectiveness, DOI: 10.1080/19345747.2023.2273511

[2] Internet for all. "Digital Equity Outcomes and Impacts." 2023.

## Performance Report

| INDICATOR                                                                                                            | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|----------------------------------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Unduplicated count of families participating in the project                                             | 30                      | 100              |
| Indicator 2: Number of parents receiving mentoring services.                                                         | 27                      | 114              |
| Indicator 3: Parent reports improvement in at least one area of social determinants of health                        | 27                      | 40               |
| Indicator 4: Number of exited families that prevented child removal from home or achieved child-family reunification | 19                      | 31               |

# PROJECT CLFR-032C: TWO GENERATION COLLECTIVE IMPACT PROJECT – COMPLETE

**Funding amount: \$127,113.20**

**Project Expenditure Category: 2.19 – Social Determinants of Health: Community Health Workers or Benefits Navigators**

## Project Overview

The Two Generation Collective Impact Projects, a project of North County Family Services, will provide services to vulnerable families with young children (prenatal to 8-years old) utilizing intentional two-generation to improving family economic security and child well-being. Projects will prioritize those families with young children (prenatal to age eight years) most impacted by COVID-19 experiencing trauma and other challenges related to poverty, un/under employment, housing instability, child welfare involvement, isolation, etc.

## Use of Evidence

Evidence-Based Spend: \$127,113.20

Two-generation (2Gen) approaches build family wellbeing by intentionally and simultaneously working with children and the adults in their lives together. 2Gen, simply put, begins with the mindset that by designing pathways to educational and economic success that support children and families together, the resulting structure is stronger and better for both generations. Communities do better as everyone achieves their full potential. As children, parents, and families grow and change across their lifespan, 2Gen approaches align opportunities to help families pursue their goals and thrive, optimizing each person's potential along the way.

A quasi-experimental evaluation of a two-generation education intervention that offers postsecondary career training in healthcare for parents paired with Head Start for children found the program promoted low-income parents' educational advancement during the first three years after program entry, with weaker evidence of benefits to career progress and psychological wellbeing, and no evidence of economic gains. The two-generation program promoted greater educational and career advancement among parents without postsecondary credentials at baseline, than for parents who began the program with postsecondary credentials. In contrast, exploratory analyses suggest that parents entering the program with postsecondary credentials experienced benefits to some individual markers of economic and psychological wellbeing within three years. [1,2, 3]

[1] Ascend – Aspen Institute. "Two Generation Approaches to Family Well-Being."

<https://ascend.aspeninstitute.org/resources/2gen-approach-fact-sheet/>.

[2] Elise Chor, P. Lindsay Chase-Lansdale, Teresa Eckrich Sommer, Terri Sabol, Lauren Tighe, Jeanne Brooks-Gunn, Hirokazu Yoshikawa, Amanda Morris & Christopher King (2023) Three-Year Outcomes for Low-Income Parents of Young Children in a Two-Generation Education Program, Journal of Research on Educational Effectiveness, DOI: 10.1080/19345747.2023.2273511

[3] Internet for all. "Digital Equity Outcomes and Impacts." 2023.

<https://www.tandfonline.com/action/showCitFormats?doi=10.1080%2F19345747.2023.2273511>

## Performance Report

| INDICATOR                                                                                       | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-------------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Unduplicated count of families participating in the project.                       | 3                       | 20               |
| Indicator 2: Families demonstrating increased access to basic needs and medical supports.       | 4                       | 20               |
| Indicator 3: Families demonstrating increased engagement in community connection opportunities. | 7                       | 17               |

# PROJECT CLFR-032D: TWO GENERATION COLLECTIVE IMPACT PROJECT - HOUSING HOPE – COMPLETE

**Funding amount: \$107,294.83**

**Project Expenditure Category: 2.19 – Social Determinants of Health: Community Health Workers or Benefits Navigators**

## Project Overview

The Two Generation Collective Impact Projects will provide services to families with young children (prenatal to 8-years old) utilizing intentional two-generation to improving family economic security and child well-being. Projects will prioritize those families with young children (prenatal to age eight years) most impacted by COVID-19 experiencing trauma and other challenges related to poverty, un/under employment, housing instability, child welfare involvement, isolation, etc.

## Use of Evidence

Evidence-Based Spend: \$107,294.83

Two-generation (2Gen) approaches build family wellbeing by intentionally and simultaneously working with children and the adults in their lives together. 2Gen, simply put, begins with the mindset that by designing pathways to educational and economic success that support children and families together, the resulting structure is stronger and better for both generations. Communities do better as everyone achieves their full potential. As children, parents, and families grow and change across their lifespan, 2Gen approaches align opportunities to help families pursue their goals and thrive, optimizing each person's potential along the way.

A quasi-experimental evaluation of a two-generation education intervention that offers postsecondary career training in healthcare for parents paired with Head Start for children found the program promoted low-income parents' educational advancement during the first three years after program entry, with weaker evidence of benefits to career progress and psychological wellbeing, and no evidence of economic gains. The two-generation program promoted greater educational and career advancement among parents without postsecondary credentials at baseline, than for parents who began the program with postsecondary credentials. In contrast, exploratory analyses suggest that parents entering the program with postsecondary credentials experienced benefits to some individual markers of economic and psychological wellbeing within three years. [1,2,3]

[1] Ascend – Aspen Institute. "Two Generation Approaches to Family Well-Being." <https://ascend.aspeninstitute.org/resources/2gen-approach-fact-sheet/>.

[2] Elise Chor, P. Lindsay Chase-Lansdale, Teresa Eckrich Sommer, Terri Sabol, Lauren Tighe, Jeanne Brooks-Gunn, Hirokazu Yoshikawa, Amanda Morris & Christopher King (2023) Three-Year Outcomes for Low-Income Parents of Young Children in a Two-Generation Education Program, Journal of Research on Educational Effectiveness, DOI: 10.1080/19345747.2023.2273511

[3] Internet for all. "Digital Equity Outcomes and Impacts." 2023.

## Performance Report

| INDICATOR                                                                                   | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|---------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Unduplicated count of families participating in the project.                   | 0                       | 27               |
| Indicator 2: Hours of case management and wraparound services provided.                     | 1,139                   | 3,137            |
| Indicator 3: Number of children demonstrating increased attendance or academic achievement. | 5                       | 24               |
| Indicator 4: Number of parents demonstrating improvement in overall health and wellbeing.   | 5                       | 9                |

# PROJECT CLFR-032E: TWO GENERATION COMMUNITY COLLABORATIVES – COMMUNITY FOUNDATION OF SNOHOMISH COUNTY – COMPLETE

**Funding amount: \$143,000**

**Project Expenditure Category: 2.19 – Social Determinants of Health: Community Health Workers or Benefits Navigators**

## Project Overview

The Two Generation Collective Impact Projects will provide services to families with young children (prenatal to 8-years old) utilizing intentional two-generation to improving family economic security and child well-being. Projects will prioritize those families with young children (prenatal to age eight years) most impacted by COVID-19 experiencing trauma and other challenges related to poverty, un/under employment, housing instability, child welfare involvement, isolation, etc.

## Use of Evidence

Evidence-Based Spend: \$143,000

Two-generation (2Gen) approaches build family wellbeing by intentionally and simultaneously working with children and the adults in their lives together. 2Gen, simply put, begins with the mindset that by designing pathways to educational and economic success that support children and families together, the resulting structure is stronger and better for both generations. Communities do better as everyone achieves their full potential. As children, parents, and families grow and change across their lifespan, 2Gen approaches align opportunities to help families pursue their goals and thrive, optimizing each person's potential along the way.

A quasi-experimental evaluation of a two-generation education intervention that offers postsecondary career training in healthcare for parents paired with Head Start for children found the program promoted low-income parents' educational advancement during the first three years after program entry, with weaker evidence of benefits to career progress and psychological wellbeing, and no evidence of economic gains. The two-generation program promoted greater educational and career advancement among parents without postsecondary credentials at baseline, than for parents who began the program with postsecondary credentials. In contrast, exploratory analyses suggest that parents entering the program with postsecondary credentials experienced benefits to some individual markers of economic and psychological wellbeing within three years. [1,2,3]

[1] Ascend – Aspen Institute. "Two Generation Approaches to Family Well-Being."

<https://ascend.aspeninstitute.org/resources/2gen-approach-fact-sheet/>.

[2] Elise Chor, P. Lindsay Chase-Lansdale, Teresa Eckrich Sommer, Terri Sabol, Lauren Tighe, Jeanne Brooks-Gunn, Hirokazu Yoshikawa, Amanda Morris & Christopher King (2023) Three-Year Outcomes for Low-Income Parents of Young Children in a Two-Generation Education Program, Journal of Research on

## Performance Report

| INDICATOR                                                                                                                                          | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|----------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Unduplicated count of families participating in the project.                                                                          | 10                      | 81               |
| Indicator 2: Unduplicated count of families engaged in mental health services.                                                                     | 14                      | 52               |
| Indicator 3: Number of children demonstrating increased social emotional skills.                                                                   | 20                      | 69               |
| Indicator 4: Number of parents self-reporting decreased feelings of stress and being overwhelmed, and increased ability to manage stress and cope. | 17                      | 55               |

# PROJECT CLFR-033: LAW AND JUSTICE CASE BACKLOG – COMPLETE

**Funding amount: \$1,640,170.45**

**Project Expenditure Category: 3.4-Public Sector Capacity Effective Service Delivery**

## Project Overview

During the COVID-19 health emergency, Snohomish County Courts were required to implement social distancing measures and limit the number of cases that the Courts could process on a regular basis. This raised the cost and time required per case. As a result, during the pandemic, the amount of required per case increased or cases were not heard, and a backlog of cases developed. This program attempts to relieve the backlog of cases and return the County to its pre-pandemic level of service delivery.

Superior Court, District Court, the Prosecuting Attorney's Office and Public Defender Office all required additional staffing to process and adjudicate the backlog of cases. This funding provides additional staffing to help ensure that the court returns to pre-2020 caseloads.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                                                                    | JULY 2024-JUNE 2025 | PROGRAM TOTAL |
|----------------------------------------------------------------------------------------------|---------------------|---------------|
| Indicator 1: Percent of funds deployed                                                       | 0%                  | 100%          |
| Indicator 2: Number of government FTEs responding to COVID-19 supported under this authority | 0                   | 28            |

# PROJECT CLFR-035A: PORT OF EVERETT – COMPLETE

**Funding amount: \$1,000,000**

**Project Expenditure Category: 6.1-Provision of Government Services**

## Project Overview

This program supports staffing and related benefits at the Port of Everett to boost the Port’s operation of rail or motor vehicle transfer and terminal facilities, water transfer and terminal facilities, as well as air transfer and terminal facilities.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                                     | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|---------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of staff positions supported with funding | 0                       | 21               |

# PROJECT CLFR-035B: PORT OF EDMONDS – COMPLETE

**Funding amount: \$250,000**

**Project Expenditure Category: 6.1-Provision of Government Services**

## Project Overview

This program supports staffing and related benefits at the Port of Edmonds to boost the Port’s operation, maintenance, security, and administration of harbor improvements, such as a recreational marina facility, commercial rental properties, and public access owned by the Port.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                                     | JULY 2024-JUNE 2025 | PROGRAM TOTAL |
|---------------------------------------------------------------|---------------------|---------------|
| Indicator 1: Number of staff positions supported with funding | 0                   | 29            |

# PROJECT CLFR-036A: EVERETT PUBLIC FACILITIES DISTRICT – COMPLETE

**Funding amount: \$562,500.00**

**Project Expenditure Category: 6.1-Provision of Government Services**

## Project Overview

This program funds cleaning services and supplies at the Everett Public Facilities District (PFD) to support their direct and indirect civic and economic benefits as a corporation for public purposes.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                               | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------------------|-------------------------|------------------|
| Indicator 1: Percent of funds disbursed | NA                      | 100%             |

# PROJECT CLFR-036B: PUBLIC FACILITIES DISTRICTS – LYNNWOOD –COMPLETE

**Funding amount: \$437,500**

**Project Expenditure Category: 6.1-Provision of Government Services**

## Project Overview

This program funds staffing and related benefits at the Lynnwood PFD to support their public purpose of owning and operating one or more regional centers.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                             | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of staff supported by these funds | NA                      | 11               |

# PROJECT CLFR-036C: PUBLIC FACILITIES DISTRICTS – EDMONDS – COMPLETE

**Funding amount: \$250,000**

**Project Expenditure Category: 6.1-Provision of Government Services**

## Project Overview

This program funds staffing and related benefits at the Edmonds PFD to support their public purpose of owning and operating one or more regional centers.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                             | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of staff supported by these funds | NA                      | 32               |

# PROJECT CLFR-037A: WAREHOUSE OPERATIONS – COMPLETE

**Funding amount: \$269,733.18**

**Project Expenditure Category: 1.7-Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)**

## Project Overview

The project is for a warehouse rental, staffing, equipment rentals and supplies. The warehouse houses PPE, COVID-19 test kits, and vaccination supplies. The public health authorities have determined these materials are necessary to prevent the transmission of COVID-19. All supplies were made available to the general public, and the warehouse was necessary to receive large shipments, distribute supplies and store supplies until needed based on transmission levels of COVID-19.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                              | JULY 2024-<br>JUNE 2025 | PROGRAM TOTAL |
|----------------------------------------|-------------------------|---------------|
| Indicator 1: Percent of funds deployed | NA                      | 100%          |

# PROJECT CLFR-037B: EMERGENCY OPERATIONS CENTER TECHNOLOGY REPLACEMENT – COMPLETE

**Funding amount: \$111,033.36**

**Project Expenditure Category: 1.7-Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)**

## Project Overview

This project replaced computers and monitors in the Snohomish County Emergency Operations Center (EOC). After two years of consistent response and activation due to the pandemic, many of the technology items within the EOC are failing due to a high amount of use. The new technology supports will help ensure effective and coordinated response by an emergency operations center including access and maintenance to databases and files through individual stations. This project replaces equipment on a one-to-one basis with what was used for and failed during the pandemic.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                              | JULY 2024-<br>JUNE 2025 | PROGRAM TOTAL |
|----------------------------------------|-------------------------|---------------|
| Indicator 1: Percent of funds deployed | 0%                      | 100%          |

# PROJECT CLFR-037C: EMERGENCY OPERATIONS CENTER CAMERA SYSTEM – COMPLETE

**Funding amount: \$50,153.03**

**Project Expenditure Category: 1.7-Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)**

## Project Overview

This program funds equipment for the Snohomish County Emergency Operations Center (EOC) to ensure continuity of operations. The EOC site is necessary for continued emergency response. The new camera system provides security to the site at a lower cost than in-person security monitoring or moving the facility. The funding will update the camera system to ensure security for the Emergency Operations Center.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                              | JULY 2024-JUNE 2025 | PROGRAM TOTAL |
|----------------------------------------|---------------------|---------------|
| Indicator 1: Percent of funds deployed | 0%                  | 100%          |

# PROJECT CLFR-37D: EMERGENCY OPERATIONS CENTER AV SYSTEM –COMPLETE

**Funding amount: \$408,007.35**

**Project Expenditure Category: 1.7-Other COVID-19 Public Health Expenses**

## Project Overview

This funding updates the Audio/Visual system in the Snohomish County Emergency Operations Center (EOC). The system upgrade will ensure readiness, higher situational awareness and greater connectivity in disaster situations or other future COVID-19 or emergency activations.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                              | JULY 2024-JUNE 2025 | PROGRAM TOTAL |
|----------------------------------------|---------------------|---------------|
| Indicator 1: Percent of Funds Deployed | NA                  | 100%          |
| Indicator 2: AV system install         | NA                  | Complete      |

# PROJECT CLFR-038: SAFE JAIL TRANSPORTATION – COMPLETE

**Funding amount: \$115,121**

**Project Expenditure Category: 1.4-Public Health: Prevention in Congregate Settings**

## Project Overview

This project funds a jail transportation van that is designed to minimize the possibility of COVID-19 transmission among inmates and staff. As currently configured the van will be outfitted with both UV and HEPA filtration systems. The van can carry 11 inmates when full anti-viral protocols are in place and 19 inmates under normal conditions.

## Use of Evidence

Evidence-Based Spend: \$115,121

According to research done using two different models on viral transmissions, there is a demonstrate increased risk of transmission in enclosed spaces with closed air circulation systems. Results suggested that infection risk can be reduced by not recirculating air; estimated risk ranged from 59% to 99.9% for a 90-min trip when air was recirculated in the newer vehicle. [1]

[1] The risk of airborne influenza transmission in passenger cars Published online by Cambridge University Press, 09 May 2011. L. D. KNIBBS, L. MORAWSKA and BELL

## Performance Report

| INDICATOR                     | JULY 2024-JUNE 2025 | PROGRAM TOTAL |
|-------------------------------|---------------------|---------------|
| Indicator 1: Van is Delivered | Yes                 | Complete      |

# PROJECT CLFR-039B: SENIOR PROGRAMS - COMPLETE

**Funding amount: \$600,000**

**Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)**

## Project Overview

This funding supports non-profit senior-serving organizations who experienced revenue loss during the COVID-19 pandemic. These communities have been disproportionately impacted by the pandemic in access social services. The nonprofits have been impacted by the COVID-19 pandemic because of the increased demand for services, an increase in service cost and identified challenges in covering basic expenses when donations and service fee revenue often decreased. The class of non-profits identified is those non-profits serving seniors. The organizations need financial assistance to cover increased costs that they have incurred since the beginning of the period, March 3, 2021. Nonprofits must be 501(c)3 organizations that operate in Snohomish County and are currently in operation. Support will be provided through technical assistance and beneficiary grants proportional to the harm to the organization.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                                      | JULY 2024-JUNE 2025 | PROGRAM TOTAL |
|----------------------------------------------------------------|---------------------|---------------|
| Indicator 1: Number of senior-serving organizations supported. | 43                  | 43            |
| Indicator 2: Number of beneficiary grants awarded.             | 12                  | 12            |

# PROJECT CLFR-039C: SENIOR SOCIAL ISOLATION PROGRAMS

**Funding amount: \$330,000**

**Project Expenditure Category: 1.12-Mental Health Services**

## Project Overview

Purpose: Provide locally responsive programs and services intended to help reduce social isolation among older adults in Snohomish County. Addressing social isolation among older adults is a growing concern. The Office of the U.S. Surgeon General notes in a "Loneliness, Isolation, and Social Connection Fact Sheet" that social connection is a fundamental human need as essential to survival as food and water. Lacking social connection has serious health consequences, including increased risk for coronary heart disease, stroke, diabetes, depression and anxiety, and premature mortality. Additionally, the U.S. Surgeon General's "Our Epidemic of Loneliness and Isolation" advisory calls attention to the importance of social connection for individual health. The Center for Disease Control and Prevention (CDC) reports loneliness and social isolation in older adults are serious public health risks affecting a significant number of people in the United States and putting them at risk for dementia and other serious medical conditions. Data shows more than one-third of adults aged 45 and older feel lonely, and nearly one-fourth of adults aged 65 and older are considered to be socially isolated. Older adults are at increased risk for loneliness and social isolation because they are more likely to face factors such as living alone, the loss of family or friends, chronic illness, and hearing loss. There is strong evidence that many adults aged 50 and older are socially isolated or lonely in ways that put their health at risk. Reducing, or ideally eliminating, social isolation results in a healthier and happier life.

## Use of Evidence

Evidence-Based Spend: \$330,000

According to National Institute on Aging (NIH), social isolation is the lack of social contacts and having few people to interact with regularly. The Center for Disease Control and Prevention (CDC) reports loneliness and social isolation in older adults are serious public health risks affecting a significant number of people in the United States and putting them at risk for dementia and other serious medical conditions. Data shows more than one-third of adults aged 45 and older feel lonely, and nearly one-fourth of adults aged 65 and older are considered to be socially isolated. Older adults are at increased risk for loneliness and social isolation because they are more likely to face factors such as living alone, the loss of family or friends, chronic illness, and hearing loss. There is strong evidence that many adults aged 50 and older are socially isolated or lonely in ways that put their health at risk. Recent studies found that: Social isolation significantly increased a person's risk of premature death from all causes, a risk that may rival those of smoking, obesity, and physical inactivity; Social isolation was associated with about a 50% increased risk of dementia; Poor social relationships (characterized by social isolation or loneliness) were associated with a 29% increased risk of heart disease and a 32% increased risk of stroke; Loneliness was associated with higher rates of depression, anxiety, and suicide; and Loneliness among heart failure patients was associated with a nearly 4 times increased risk of death, 68% increased risk

of hospitalization, and 57% increased risk of ER visits. [1,2,3]

[1] Bruss KV, Seth P, Zhao G. Loneliness, Lack of Social and Emotional Support, and Mental Health Issues — United States, 2022. MMWR Morb Mortal Wkly Rep 2024;73:539–545. DOI: <http://dx.doi.org/10.15585/mmwr.mm7324a1Citation?>

[2] J Aging Health. 2022 Mar 2;34(6-8):883–892. doi:[10.1177/08982643221074857](https://doi.org/10.1177/08982643221074857)

Loneliness, Social Isolation, and All-Cause Mortality in a Large Sample of Older Adults  
[Timothy L Barnes](#) <sup>1,✉</sup>, [Manik Ahuja](#) <sup>1</sup>, [Stephanie MacLeod](#) <sup>1</sup>, [Rifky Tkatch](#) <sup>1</sup>, [Laurie Albright](#),[James A Schaeffer](#), [Charlotte S Yeh](#)

[3] National Academies of Sciences, Engineering, and Medicine; Division of Behavioral and Social Sciences and Education; Health and Medicine Division; Board on Behavioral, Cognitive, and Sensory Sciences; Board on Health Sciences Policy; Committee on the Health and Medical Dimensions of Social Isolation and Loneliness in Older Adults. Social Isolation and Loneliness in Older Adults: Opportunities for the Health Care System. Washington (DC): National Academies Press (US); 2020 Feb 27. PMID: 32510896.

Performance Report

| INDICATOR                                                                            | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|--------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of Households Served                                             | 0                       | 31,374           |
| Indicator 2: Percentage of Households with all<br>Members Aged 65 and over           | 20%                     | 20%              |
| Indicator 3: Percentage of Survey Respondents<br>Indicating Reduced Social Isolation | 93%                     | 93%              |

# PROJECT CLFR-042: SMALL BUSINESS INNOVATION ASSISTANCE – COMPLETE

**Funding amount: \$1,895,315.85**

**Project Expenditure Category: 2.36-Aid to Other Impacted Industries**

## Project Overview

Provides technical assistance, training and grant support to local small businesses in the tourism and hospitality industries which had a 7% decrease in employment, manufacturing which had an 18% decrease in employment and child care which had a 24% decrease. The program will also provide education and support to entrepreneurs and microbusinesses looking to start a business.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                                         | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of individuals served by the program          | 0                       | 112              |
| Indicator 2: Number of TA hours delivered                         | 1,410                   | 1,876            |
| Indicator 3: Number of business trainings held                    | 455                     | 618              |
| Indicator 4: Number of new businesses obtaining business licenses | 0                       | 0                |
| Indicator 5: Number of small businesses receiving grants          | 0                       | 49               |

# PROJECT CLFR-044A: MARYSVILLE EMERGENCY SHELTER HOME – COMPLETE

**Funding amount: \$ 476,645.45**

**Project Expenditure Category: 2.16 Long-term Housing Security: Services for Unhoused Persons**

## Project Overview

This project is part of the Snohomish County Shelter and Behavioral Health Partnership Program, which is a joint initiative with cities across Snohomish County to maximize the impacts of our ARPA funding. Cities submitted proposals for joint initiatives to increase emergency housing availability or support individuals with behavioral health challenges. These partnerships allow Snohomish County to support community-developed and local solutions to housing and behavioral health needs.

This project funds the purchase of one Marysville Emergency Shelter Home (MESH) to provide housing to unhoused residents. The MESH building includes three two-bedroom, one-bathroom units, and they are anticipated to serve eight residents annually including families experiencing homelessness. Residents will also have access to wraparound services.

## Use of Evidence

Evidence Spend: \$476,645.45

This program is modeled after the evidence-based rapid rehousing strategy. Rapid rehousing is a program that has undergone multiple evaluations and has been identified by the Department of Housing and Urban Development as a promising practice to help people move from literal homelessness to permanent housing. A three-year analysis found that rapid rehousing resulted in nearly 90% of program participants exiting to permanent housing. [1]

[1] Rapid Re-housing: What the Research Says. Mary K. Cunningham, Sarah Gillespie, Jacqueline Anderson June 16, 2015 Urban Institute.

## Performance Report

| INDICATOR                                                             | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of affordable units preserved or developed        | 0                       | 2                |
| Indicator 2: Number of households who remained housed at the property | 0                       | 2                |

# PROJECT CLFR-044B: BOTHELL REGIONAL CRISIS RESPONSE AGENCY – COMPLETE

**Funding amount: \$ 9,977.66**

**Project Expenditure Category: 1.12 Mental Health Services**

## Project Overview

This project is part of the Snohomish County Shelter and Behavioral Health Partnership Program, which is a joint initiative with cities across Snohomish County to maximize the impacts of our ARPA funding. Cities submitted proposals to increase emergency housing availability or support individuals with behavioral health challenges. The Partnership Program allows Snohomish County to support community-developed and local solutions to housing and behavioral health needs. The City of Bothell established the RADAR Navigator Program and the Regional Crisis Response Agency Community Court and Community Resource Center. This funding provides access to basic needs items to help build rapport, encourage engagement, and provide stopgap support for people who are in behavioral health crisis, come in contact with law enforcement, or commit low level crimes and are then enrolled in Community Court.

Items include snacks, hand warmers, gloves, baby wipes, bus tickets, access to communications, bottled water, and other basic needs to encourage engagement with the system or impact an individual's ability to seek ongoing services.

The program relies on social workers, public safety officers, or Community Court employees to identify individuals who are experiencing a behavioral health crisis and are unable to meet their basic needs due to income or health status.

## Use of Evidence

Evidence-Based Spend: \$9,977.66

An evaluation of a Community Resource Navigator Program revealed that participants experienced enhanced trust in the healthcare system and improved overall health. The program involved navigators assisting patients in accessing community resources, which led to better perceptions of the healthcare system and increased empowerment among participants. Notably, 93% of participants reported improved overall health, and 85% noted an enhanced quality of life due to the program. [1]

[1] Bryant A, Walsh-Felz A, Jacklitz J, Lindberg S. The Impact of a Community Resource Navigator Program on Patient Trust. WMJ. 2020 Sep;119(3):190-193. PMID: 33091287; PMCID: PMC9125772.

## Performance Report

| INDICATOR                       | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|---------------------------------|-------------------------|------------------|
| Indicator 1: Supplies purchased | N/A                     | Complete         |

# PROJECT CLFR-044C: EDMONDS HOUSEHOLD SUPPORT – COMPLETE

**Funding amount: \$246,514.46**

**Project Expenditure Category: 2.37-Economic Impact Assistance: Other**

## **Project Overview**

This project is part of the Snohomish County Shelter and Behavioral Health Partnership Program, which is a joint initiative with cities across Snohomish County to maximize the impacts of our ARPA funding. Cities submitted proposals to increase emergency housing availability or support individuals with behavioral health challenges. The Partnership Program allows Snohomish County to support community-developed and local solutions to housing and behavioral health needs. The partnership with the City of Edmonds expands their Household Support Grant Program intended to mitigate the financial hardship due to impacts from the COVID-19 pandemic. The Edmonds Rescue Plan Household Support program provides grants to households earning less than 60 percent of the Area Median Income. Grants can be used to pay for household expenses including, but not limited to, delinquent rent or mortgage payments to prevent eviction and keep residents sheltered, utility bills, childcare, medical bills, groceries, gas, or car repair bills.

While the pandemic caused severe economic damage for millions of American households, some of the most severe economic impacts fell on low-income and underserved communities, where pre-existing disparities amplified the impacts. Accordingly, the Household Support Grant Program supports households experiencing economic hardship by reimbursing for those critical costs that can help get impacted households back on their feet.

## **Use of Evidence**

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                                                                                                                     | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of individuals served by the program                                                                                      | 110                     | 182              |
| Indicator 2: Number of households provided with financial assistance to meet basic needs                                                      | 153                     | 182              |
| Indicator 3: Number of households provided with financial assistance to sustain employment and or pursue career pathways and wage progression | 83                      | 92               |
| Indicator 4: Number of households supported to successfully navigate public benefit systems                                                   | 145                     | 174              |

# PROJECT CLFR-044D: EVERETT CASE MANAGEMENT PROJECT – COMPLETE

**Funding amount: \$230,499.99**

**Project Expenditure Category: 2.16 Long-Term Housing Security: services for Unhoused persons**

## **Project Overview**

This project is part of the Snohomish County Shelter and Behavioral Health Partnership Program, which is a joint initiative with cities across Snohomish County to maximize the impacts of our ARPA funding. Cities submitted proposals to increase emergency housing availability or support individuals with behavioral health challenges. The Partnership Program allows Snohomish County to support community-developed and local solutions to housing and behavioral health needs. Individuals living unsheltered are among the most negatively and disproportionately impacted by COVID-19. The pandemic has made it increasingly challenging for this population to understand and navigate the options available for support and assistance. Individuals who relied on seeing providers face-to-face are now challenged to access the internet, computers, and other technology, which impacts their ability to receive support in a timely manner. Access to reliable transportation is also an ongoing challenge to many unsheltered residents. This project supports unsheltered individuals to overcome these challenges through intensive support to help individuals access resources and services to become more stable. It provides case management support and staff to conduct outreach to and connect with Everett's unsheltered population. When case managers connect with an individual experiencing homelessness, they are equipped to provide support services, medical care plans, access to treatment, and shelter options. Furthermore, the case managers remain in contact with individuals to follow up, collect feedback, and provide guidance when requested. Funds also allow case managers to support individuals with transportation assistance, securing identification, or other items the individual may need.

## **Use of Evidence**

Evidence-Based Spend: \$230,499.99

Multiple studies show the positive impacts on housing stability through the use of navigators.

Breaking Ground's Street to Home initiative in New York City employs trained outreach workers to engage unsheltered individuals, assess their eligibility for housing and benefits, and assist them through the process of obtaining permanent housing. Since its inception, the program has helped more than 175 adults—who had been homeless an average of 9.9 years—move from the streets directly into permanent housing, with over 90% maintaining their housing.

The City of Hayward established a Housing Navigation Center (HNC) to provide low-barrier access to services and temporary housing for unhoused populations. From

2019 to 2022, a three-year study conducted on the grant’s efficacy found that 188 justice-involved individuals received housing at the HNC, and nearly 70% exited to permanent housing. Recidivism, defined as an arrest for a new felony or misdemeanor crime, was 9.6%, compared to an average recidivism rate of 68% within three years of release from prison. Using the federal definition of recidivism, 0% of participants received a conviction for a new felony or misdemeanor throughout the evaluation period. [1]

[1] Navigating Homelessness: The Effect of Housing Navigation Centers on Recidivism, M. Rippy 12 June 2023.

## Performance Report

| INDICATOR                                                                         | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of individuals who were engaged by project staff              | 0                       | 393              |
| Indicator 2: Number of individuals who engaged in services                        | 0                       | 277              |
| Indicator 3: Number of individuals assisted with accessing mental health services | 0                       | 19               |
| Indicator 4: Number of individuals who engaged in mental health services          | 0                       | 13               |
| Indicator 5: Number of individuals assisted with accessing withdrawal management  | 0                       | 43               |
| Indicator 7: Number of individuals who engaged in withdrawal management services  | 0                       | 39               |
| Indicator 8: Number of individuals assisted with housing                          | 0                       | 109              |
| Indicator 9: Number of individuals who secured permanent housing                  | 0                       | 22               |
| Indicator 10: Number of individuals in some form of transitional housing          | 0                       | 66               |

# PROJECT CLFR-044E: STUDENT SUCCESS AND FAMILY SUPPORT SERVICES – COMPLETE

**Funding amount: \$150,000**

**Project Expenditure Category: 2.37-Economic Impact Assistance  
Other**

## Project Overview

This project provides services for low-income families and unaccompanied youth residing in Snohomish County, with a priority focus of children or youth enrolled in the Edmonds School District, experiencing housing instability, food insecurity, and whose income is at or below 60% Area Median Income (AMI) to mitigate socio-economic harm incurred from the COVID-19 pandemic. The project provides support to eligible beneficiaries including connections to community resources, navigation of public benefits systems, access to employment services, direct basic needs, financial assistance, and other support that promotes a recovery and increases school success and transitions to adulthood for those most impacted by the pandemic.

## Use of Evidence

Evidence Spend: \$150,000

Multiple evaluations have found that Family Resource Centers reduce the risk of child maltreatment and entry into foster care. [1]

♦ “After four years of FRC operation, data showed a 45 percent reduction in cases of child abuse and neglect in the area directly served by the SWAG Family Resource Center in Alachua County. Additionally, while child maltreatment rates have declined drastically throughout the county, rates in the neighborhoods served by FRCs experienced an 8 percent higher decline compared to neighborhoods without FRCs.” [2] “An examination of Connecticut-based FRCs and data from participant surveys indicate that Connecticut’s FRCs increased access to high quality preschool and child care, promoted a network of support, and increased parental knowledge and skills related to child development and behavior, all of which can strengthen families’ protective factors and help children remain more safe and stable in their homes and communities.” (2) Additionally, Family Resource Centers have been linked to an increase in economic security and health for families that access them. [3] (1) Levin, S., Espinoza, D., and Griffith, M. Supporting Student Experiencing Homelessness. Learning Policy Institute. 30 December 2022. [2]

[1] Do place-based programs, such as Family Resource Centers, reduce risk of child maltreatment and entry into foster care? Casey.org June 2019.

[2] What do we know about Family Resource Centers? Casey.org September 2024.

## Performance Report

| INDICATOR                                                                                                                                                                                        | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of families and unaccompanied youth supported by the program                                                                                                                 | 443                     | 697              |
| Indicator 2: Number of families and unaccompanied youth that received financial assistance to meet their basic needs                                                                             | 142                     | 317              |
| Indicator 3: Number of families and unaccompanied youth that received assistance, financial and/or support assistance, to sustain employment and/or pursue career pathways and wage progressions | 0                       | 0                |
| Indicator 4: Number of students and families that received assistance to successfully navigate public benefits systems                                                                           | 0                       | 0                |

# PROJECT CLFR-044F: MONROE MENTAL HEALTH PROGRAM – COMPLETE

**Funding amount: \$235,830.91**

**Project Expenditure Category: 1.12 Mental Health Services**

## Project Overview

This project is part of the Snohomish County Shelter and Behavioral Health Partnership Program, which is a joint initiative with cities across Snohomish County to maximize the impacts of our ARPA funding. Cities submitted proposals to increase emergency housing availability or support individuals with behavioral health challenges. The Partnership Program allows Snohomish County to support community-developed and local solutions to housing and behavioral health needs. The City of Monroe is using these funds to provide grants to nonprofit service providers through a competitive application and award process. Awarded funding supports mental health services, treatment and substance use disorder services, employment services, and housing support.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                            | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of households receiving services | N/A                     | 371              |

# PROJECT CLFR-044G: EMBEDDED SOCIAL WORKER – COMPLETE

**Funding amount: \$64,999.99**

**Project Expenditure Category: 1.12 Mental Health Services**

## **Project Overview**

This project is part of the Snohomish County Shelter and Behavioral Health Partnership Program, which is a joint initiative with cities across Snohomish County to maximize the impacts of our ARPA funding. Cities submitted proposals to increase emergency housing availability or support individuals with behavioral health challenges. The Partnership Program allows Snohomish County to support community-developed and local solutions to housing and behavioral health needs. The City of Mukilteo is piloting an Embedded Social Worker (ESW) Program in the City of Mukilteo Police Department. The goal of this program is to divert individuals from the criminal justice system, as these individuals often have behavioral health challenges combined with housing and social service needs.

The program embeds a social worker with a police officer to provide services for this specific population that interacts with law enforcement. The project's objective is to lead with services instead of criminal justice involvement.

## **Use of Evidence**

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                                                         | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of individuals who were engaged by project staff              | 0                       | 86               |
| Indicator 2: Number of individuals who engaged in services                        | 0                       | 56               |
| Indicator 3: Number of individuals assisted with accessing mental health services | 0                       | 22               |
| Indicator 4: Number of individuals who engaged in mental health services          | 0                       | 12               |
| Indicator 5: Number of individuals assisted with accessing withdrawal management  | 0                       | 11               |
| Indicator 7: Number of individuals who engaged in withdrawal management services  | 0                       | 5                |
| Indicator 8: Number of individuals assisted with housing                          | 0                       | 49               |
| Indicator 9: Number of individuals who secured permanent housing                  | 0                       | 0                |
| Indicator 10: Number of individuals in some form of transitional housing          | 0                       | 8                |

# PROJECT CLFR-044H: SCHOOL BASED MENTAL HEALTH COUNSELING AND NAVIGATORS – COMPLETE

**Funding amount: \$250,000**

**Project Expenditure Category: 1.12-Mental Health Services**

## Project Overview

This project is part of the Snohomish County Shelter and Behavioral Health Partnership Program, which is a joint initiative with cities across Snohomish County to maximize the impacts of our ARPA funding. Cities submitted proposals to increase emergency housing availability or support individuals with behavioral health challenges. The Partnership Program allows Snohomish County to support community-developed and local solutions to housing and behavioral health needs. The City of Snohomish uses this funding to oversee school-based mental health counseling and support services that identify students at a high risk of experiencing behavioral health challenges as well as those who are at risk due to the impacts of the pandemic. The mental health provider assists the student and their family in connecting to appropriate resources. In addition, students at the secondary level have access to individual mental health services and support/resilience groups for anxiety, depression, or other mental health needs.

## Use of Evidence

Evidence-Based Spend: \$250,000

A comprehensive meta-analysis of 43 controlled trials involving nearly 50,000 elementary-aged children found that school-based mental health services delivered by school personnel significantly reduced mental health problems. The most substantial effects were observed in targeted interventions (Hedges'  $g = 0.76$ ), followed by selective prevention programs (Hedges'  $g = 0.67$ ). Programs that integrated mental health services into academic instruction and those implemented multiple times per week showed particularly strong effects. [1]

[1] Sanchez AL, Cornacchio D, Poznanski B, Golik AM, Chou T, Comer JS. The Effectiveness of School-Based Mental Health Services for Elementary-Aged Children: A Meta-Analysis. *J Am Acad Child Adolesc Psychiatry*. 2018 Mar;57(3):153-165. doi: 10.1016/j.jaac.2017.11.022. Epub 2017 Dec 24. PMID: 29496124.

## Performance Report

| INDICATOR                                                                                 | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of individuals supported by the program                               | 0                       | 552              |
| Indicator 2: Number of individuals supported by school- based<br>mental health counseling | 0                       | 295              |
| Indicator 3: Number of individuals supported by the community<br>navigator                | 0                       | 257              |

# PROJECT CLFR-044I: MOBILE MENTAL HEALTH DISPATCH AND SERVICES – COMPLETE

**Funding amount: \$60,087.60**

**Project Expenditure Category: 1.12 Mental Health Services**

## Project Overview

This project is part of the Snohomish County Shelter and Behavioral Health Partnership Program, which is a joint initiative with cities across Snohomish County to maximize the impacts of our ARPA funding. Cities submitted proposals to increase emergency housing availability or support individuals with behavioral health challenges. The Partnership Program allows Snohomish County to support community-developed and local solutions to housing and behavioral health needs. This program mitigates the increased impacts of COVID-19 on mental health by providing access to crisis support and services in Sky Valley. The mobile mental health specialist assists first responders and other partners when they encounter or are dispatched to attend to someone who is experiencing a mental health crisis.

The mental health specialist provides front-line mental health services and acts as a bridge for client and family members to ensure the client gets the care they need.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                                            | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|----------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of individuals who were engaged by project staff | 0                       | 58               |

# **PROJECT CLFR-044K: LYNNWOOD RAPID REHOUSING – COMPLETE**

**Funding amount: \$246,981.02**

**Project Expenditure Category: 2.16 Long-term Housing Security:  
Services for Unhoused People**

## **Project Overview**

This project is part of the Snohomish County Shelter and Behavioral Health Partnership Program, which is a joint initiative with cities across Snohomish County to maximize the impacts of our ARPA funding. Cities submitted proposals to increase emergency housing availability or support individuals with behavioral health challenges. The Partnership Program allows Snohomish County to support community-developed and local solutions to housing and behavioral health needs. The City of Lynwood will implement an evidence-based rapid rehousing project to serve families in Lynnwood. Families experiencing homelessness will be rehoused for one year with a monthly, gradually diminishing stipend. Families will also receive a tailored array of wraparound services including job placement, employment training, counseling, substance use disorder treatment, and child care. Two full-time case managers will be supporting the 30 re-housed families and will develop a housing stability plan to outline the steps necessary to obtain self-sufficiency.

## **Use of Evidence**

Evidence-based Spend: \$246,981.02

Rapid rehousing is a program that has undergone multiple evaluations and has been identified by the Department of Housing and Urban Development as a promising practice to help people move from literal homelessness to permanent housing. A three-year analysis found that rapid rehousing resulted in nearly 90% of program participants exiting to permanent housing. [1]

[1] US Department of Housing and Urban Development (2016) Homelessness Prevention and Rapid-Rehousing (HPRP): Year 3 & Final Program Study. Retrieved from:  
<https://files.hudexchange.info/resources/documents/HPRP-Year-3-Summary.pdf>

## Performance Report

| INDICATOR                                                          | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|--------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of households served by the program            | 3                       | 25               |
| Indicator 2: Number of households who increased their total income | 11                      | 15               |
| Indicator 3: Number of households exiting to permanent housing     | 17                      | 17               |

# PROJECT CLFR-046A: YOUTH PROGRAMS - WSU EXTENSION – COMPLETE

**Funding amount: \$81,204.37**

**Project Expenditure Category: 2.25-Addressing Educational Disparities Academic Social and Emotional Services**

## Project Overview

This program provides after school and summer outdoor programming to engage youth in outdoor-based science, engineering, and math education as well as career exploration opportunities. Students enrolled in the program live in a rural qualified census tract. Staffing is provided by Snohomish County.

## Use of Evidence

Evidence-Based Spend: \$0  
This is not an evidence-based program.

## Performance Report

| INDICATOR                                       | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-------------------------------------------------|-------------------------|------------------|
| Indicator 1: School Aged Children supported*    | 0                       | 1,553            |
| Indicator 2: Hours worked directly with youth** | 0                       | 4,937            |
| Indicator 3: Volunteer hours contributed***     | 0                       | 246              |

( \* ) - Indicates that the number of School Aged Children Supported listed may include duplicated youth.  
( \*\* ) - Indicates hours worked with each individual youth. For example, a 1-hour event with 5 youth will equate to 5 total hours reported.  
( \*\*\* ) - Indicates the number of hours contributed by adult volunteers that are locally-based in Snohomish county. Said volunteers were managed and coordinated by the Program Assistant.

# PROJECT CLFR-046B: YOUTH SPORTS – COMPLETE

**Funding amount: \$57,151.69**

**Project Expenditure Category: 2.25-Addressing Educational Disparities: Academic, Social, and Emotional Services**

## Project Overview

This project provides access to after-school sport activities to middle school youth to mitigate the negative impact for students due to loss of physical activity and live instructional time. Access is provided to all interested and eligible youth and the project works to ensure that cost is not a barrier to participation. These sports activities help meet the comprehensive needs of middle school youth, particularly by addressing physical, social, emotional, and mental health needs.

These activities help increase the capacity of youth and families to manage stress, increase coping skills, reduce behavioral concerns, and increase the overall positive outcomes of children and families.

## Use of Evidence

Evidence-Based Spend: \$57,151.69

There is substantial evidence supporting the benefits of after-school sports activities for middle school youth. These programs have been shown to enhance physical health, mental well-being, academic performance, and social-emotional development. Physical Health Benefits

Increased Physical Activity and Fitness: A study involving underserved middle school students in the Midwest found that an 8-month after-school sports program led to significant improvements in physical literacy and increased levels of moderate-to-vigorous physical activity. Participants also took more steps per day compared to a control group. Obesity Prevention: Research published in the American Journal of Preventive Medicine indicated that after-school physical activity programs could reduce obesity rates among children aged 6 to 12 by 1.8%, a greater impact than other interventions like banning child-directed fast-food advertising. Cognitive and Academic Gains

Enhanced Cognitive Function: An after-school physical activity program was associated with improvements in cardiorespiratory fitness and cognitive control, particularly in tasks requiring working memory. This suggests that physical activity can positively influence cognitive functions critical for academic success. Improved Academic Performance: Participation in extracurricular activities, including sports, has been linked to higher grade-point averages, better attendance records, and lower dropout rates among students. Social-Emotional Development

Development of Life Skills: After-school sports programs contribute to the development of leadership skills, prosocial behaviors, confidence, teamwork, and resilience. These skills are essential for personal growth and future success. Mental Health Benefits: Engagement in team sports has been associated with lower levels of anxiety and depression in children aged 9 to 13, highlighting the role of sports in

promoting mental well-being. Long-Term Impact

**Positive Adult Health Outcomes:** A longitudinal study found that adolescents who participated in sports reported better self-rated health and lower depression scores in early adulthood compared to those who did not engage in after-school activities.

These findings underscore the multifaceted benefits of after-school sports programs for middle school students, supporting their implementation as a valuable component of youth development strategies. [1]

[1] Lightner J, Eighmy K, Valleroy E, Wray B, Grimes A. The Effectiveness of an After-school Sport Sampling Intervention on Urban Middle School Youth in the Midwest: Posttest-Only Study. JMIR Pediatr Parent. 2023 Jan 25;6:e42265. doi: 10.2196/42265. PMID: 36696161; PMCID: PMC9909513. Lightner J, Eighmy K, Valleroy E, Wray B, Grimes A. The Effectiveness of an After-school Sport Sampling Intervention on Urban Middle School Youth in the Midwest: Posttest-Only Study. JMIR Pediatr Parent. 2023 Jan 25;6:e42265. doi: 10.2196/42265. PMID: 36696161; PMCID: PMC9909513.

Performance Report

| INDICATOR                                                     | JULY 2024-JUNE 2025 | PROGRAM TOTAL |
|---------------------------------------------------------------|---------------------|---------------|
| Indicator 1: Number of students who are served by the program | 0                   | 1,712         |

# PROJECT CLFR-047A: FACILITIES – AUDITOR ELECTIONS PROJECT – COMPLETE

**Funding amount: \$5,577,360**

**Project Expenditure Category: 6.1-Provision of Government Services**

## Project Overview

This funding supports government facility building improvements and major repairs. This project is upgrading election facilities to better serve constituents for the 2024 elections and beyond.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                      | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|------------------------------------------------|-------------------------|------------------|
| Indicator 1: Facilities improvements completed | Yes                     | Complete         |

# PROJECT CLFR-050: MEDICAL EXAMINER SCANNER – COMPLETE

**Funding amount: \$694,722.45**

**Project Expenditure Category: 6.1-Provision of Government Services**

## Project Overview

This funds the purchase of a Lodox CT scanner. Radiography (x-ray examination) is a fundamental part of forensic postmortem examinations. Radiographs are used to diagnose injuries; locate bullets, foreign objects, and evidence; and to identify unknown individuals. The SCMEO utilizes a ceiling-mounted x-ray generator with digital x-ray plates in a dedicated lead shielded room adjacent to the autopsy suite. The current x-ray machine provides basic radiography capability. It was purchased in the late 1990's but has several limitations and is at the end of its expected life.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                            | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|--------------------------------------|-------------------------|------------------|
| Indicator 1: Lodox scanner purchased | NA                      | Yes              |

# PROJECT CLFR-052: SURFACE WATER PROJECT – CHINOOK MARSH – COMPLETE

**Funding amount: \$600,000**

**Project Expenditure Category: 6.1-Provision of Government Services**

## Project Overview

Snohomish County is partnering with the City of Everett on the Chinook Marsh project, which will relocate the City of Everett’s seismically vulnerable drinking water transmission line, remove portions of the levee along Ebey Slough, and restore estuarine habitat for salmon. This project will continue a drive to recover endangered salmon and orca whales, while protecting critical infrastructure for the residents of Snohomish County. The City’s four water transmission lines (TLs 2, 3, 4 & 5) supply 640,000 residents, or about 75 percent of Snohomish County. TL #5 supplies the drinking water to over 450,000 residents in Snohomish County including major customers, such as The Boeing Company, Port of Everett, Everett School District, and Providence Regional Medical Center. The economic losses to the community if the City’s water transmission line were to fail would total over \$400 million. Once restored, the Chinook Marsh property will provide critical rearing habitat for juvenile salmon in an area where it is needed most. Historic loss of estuary habitat is a significant factor limiting salmon recovery; restoring estuary habitat provides young salmon with places to feed, rest, and grow before entering Puget Sound.

Restoration will increase available functional habitat, increase habitat complexity, improve habitat connectivity, and mitigate habitat fragmentation within the estuary system.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                        | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|----------------------------------|-------------------------|------------------|
| Indicator 1: Project is complete | NA                      | Complete         |

# PROJECT CLFR-053A: SUPERIOR COURT IMPROVEMENTS (COURTROOM 3D) – COMPLETE

**Funding amount: \$1,321,051.53**

**Project Expenditure Category: 6.1-Provision of Government Services**

## Project Overview

Capital Improvement Projects to County Superior Court Facilities. Improvement includes adding a courtroom for an additional judge who was assigned to the County by the State legislature.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                        | JULY 2024-JUNE 2025 | PROGRAM TOTAL |
|----------------------------------|---------------------|---------------|
| Indicator 1: Project is complete | NA                  | Complete      |

# PROJECT CLFR-053B: CLERK CAPITAL IMPROVEMENTS – COMPLETE

**Funding amount: \$185,648.38**

**Project Expenditure Category: 6.1-Provision of Government Services**

## Project Overview

Capital Improvement Projects to County Clerk's Office Facilities to include new configuration and customer service space.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                        | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|----------------------------------|-------------------------|------------------|
| Indicator 1: Project is complete | NA                      | Yes              |

# PROJECT CLFR-054: DOWNTOWN EVERETT ENHANCED SERVICES – COMPLETE

**Funding amount: \$ 188,608.78**

**Project Expenditure Category: 6.1-Provision of Government Services**

## Project Overview

To keep businesses and residents safe in the downtown Everett area, additional security is needed to patrol areas heavily impacted by the supplemental effects of the COVID-19 pandemic.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                      | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|--------------------------------|-------------------------|------------------|
| Indicator 1: Contract executed | NA                      | Complete         |

# PROJECT CLFR-101: DISTRICT COURT – STAFFING - COMPLETE

**Funding amount: \$751,919.24**

**Project Expenditure Category: 3.5-Public Sector Capacity: Administrative Needs**

## Project Overview

Since the pandemic District Court has experienced a backlog in paper requests for hearings resulting in significant slowdown in processing requests and contributing to overall backlog in the Snohomish County Court system. Many of the new cases are not promptly processed by the Prosecutor’s Office, which then delays the receipt by the District Court. Implementing an all-digital document management system will ease the personnel time required for filing by the Prosecutor’s Office, will make it easier for the public to file their documents, and will also create an efficient means of processing documents in the District Court clerks’ offices. This funding supports staffing for the District Court. The Court is adding four Legal Process Assistant Is and a Network Administrator.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                            | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|--------------------------------------|-------------------------|------------------|
| Indicator 1: Number of FTE positions | 5                       | 5                |

# PROJECT CLFR-101B: DISTRICT COURT CASE BACKLOG SUPPLIES – COMPLETE

**Funding amount: \$91,099.68**

**Project Expenditure Category: 3.5-Public Sector Capacity: Administrative Needs**

## Project Overview

Since the start of the COVID-19 pandemic, Snohomish County District Court has experienced a backlog in paper requests for hearings. This created a significant slowdown in processing requests and contributed to the overall backlog in the Snohomish County Court system. Many new cases are not promptly processed by the Prosecutor's Office, which then delays the receipt by the District Court. This funding supports the District Court in implementing an all-digital document management system to ease the personnel time required for filing by the Prosecutor's Office. The digital document management system will make it easier for the public to file their documents and it will create an efficient means of processing documents in the District Court Clerks' offices. Further, in the event of another COVID-19 surge, the document management system will allow staff to work from home and keep jury pools healthy. This funding also provides individual use water and hand sanitizer to all jurors to remain aligned with COVID-19 best practices.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                                                     | JULY 2024-JUNE 2025 | PROGRAM TOTAL |
|-------------------------------------------------------------------------------|---------------------|---------------|
| Indicator 1: Purchase barcode software                                        | NA                  | Complete      |
| Indicator 2: Research and purchase barcode scanners                           | NA                  | Complete      |
| Indicator 3: Purchase and use of hand sanitizer & bottled water for Jury use. | NA                  | Complete      |

# PROJECT CLFR-102: PROSECUTING ATTORNEY'S OFFICE STAFFING - COMPLETE

**Funding amount: \$ 1,441,980.83**

**Project Expenditure Category: 6.1-Provision of Government Services**

## Project Overview

This funding supports staffing for the Snohomish County Prosecuting Attorney’s Office.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                            | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|--------------------------------------|-------------------------|------------------|
| Indicator 1: Number of FTE positions | 7                       | 7                |

# PROJECT CLFR-103: OFFICE OF PUBLIC DEFENSE STAFFING - COMPLETE

**Funding amount: \$ 2,184,004.76**

**Project Expenditure Category: 6.1-Provision of Government Services**

## Project Overview

The Office of Public Defense provides public defender services to the defendants in the Snohomish County court system. This funding supports additional contracted staffing for the Snohomish County Office of Public Defense.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                         | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|---------------------------------------------------|-------------------------|------------------|
| Indicator 1: Contract with staffing firm executed | Complete                | Complete         |

# PROJECT CLFR-104: SUPERIOR COURT REMOTE APPEARANCES – COMPLETE

**Funding amount: \$757,317.94**

**Project Expenditure Category: 3.5-Public Sector Capacity: Administrative Needs**

## Project Overview

For the Superior Court of Snohomish County, the COVID-19 pandemic required a significant change in the administrative approach to the community’s access to justice. During the early response to the pandemic, Superior Court implemented remote appearance arrangements so that court operations could continue without individuals having to appear in-person. This decreased the likelihood of spreading COVID-19 and was consistent with CDC recommendations. This funding allows the court to continue the mitigation of possible spread of COVID-19 and other public health concerns through remote appearances via video and tele-conferencing technology. This technology infrastructure also allows the court to reduce government backlogs. Funding expands and enhances the temporary solutions that were put in place in 2020 and 2021 to improve consistency and decrease maintenance to these systems. Through this project, all courtrooms will be equipped for remote court appearances.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                                         | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: All courtrooms equipped for remote court appearances | Complete                | Complete         |

# PROJECT CLFR-105: CLERK - EX PARTE SOFTWARE – COMPLETE

**Funding amount: \$76,786.57**

**Project Expenditure Category: 3.5-Public Sector Capacity: Administrative Needs**

## Project Overview

This project implements an electronic solution to the court system’s current manual process for routing and tracking select matters to a judicial officer on their behalf of the public to provide an efficient and expedited process at a time reduce backlog.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                            | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Ex-parte via the Clerk system completed | Complete                | Complete         |

# PROJECT CLFR-108: EVERETT GOSPEL MISSION ENHANCED SERVICES - COMPLETE

**Funding amount: \$ 72,601.50**

**Project Expenditure Category: 2.16: Long-term Housing Security: Services to Unhoused Persons**

## Project Overview

This funding supports additional security to keep shelter guests, staff, and surrounding businesses and residents safe. The COVID-19 pandemic has resulted in an increased need for emergency shelter, outreach and connection to services for unsheltered individuals in the community. While the public health emergency is over, these individuals continue to be negatively impacted post- pandemic due to loss of income and/or access to basic needs resources, thereby endangering their safety, stability and ongoing recovery.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                      | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|--------------------------------|-------------------------|------------------|
| Indicator 1: Contract executed | NA                      | Complete         |

# PROJECT CLFR-109A: COVID RESPONSE EFFORTS – COMPLETE

**Funding amount: \$ 552,822.82**

**Project Expenditure Category: 1.4-Prevention in Congregate Settings**

## Project Overview

The Snohomish County Health Department (SCHD) is responding to school and child care partners as they continue to deal with COVID-19. This funding maintains a team of SCHD Disease Intervention Specialists (DIS) who can ensure these partners have accurate and up-to-date information, support in dealing with outbreaks, and access to staff who are available to answer questions in a timely manner. Schools and child care providers continue to be impacted by COVID-19 outbreaks and continue to need support to make sure our children are safe and that they can remain open. The Department strives to provide a person to take phone calls from schools and child care providers to talk through cases and collect information as needed to stop further spread of COVID-19 in their facility. The DIS conduct case/contact investigations as needed to support our school and child care partners. There are two DIS dedicated to addressing the needs of child care providers in the county and two DIS dedicated to addressing the needs of our schools.

## Use of Evidence

Evidence-Based Spend: \$552,822.82

The 2009 H1N1 vaccination campaign was the largest in US history. State health departments received vaccines from the federal government and sent them to local health departments (LHDs) who were responsible for getting vaccines to the public. Many LHD's used school-based clinics to ensure children were the first to receive limited vaccine supplies, but the success of school-based distribution strategies varied in different locations. The goal of this project was to identify and learn from high-performing school-based vaccination clinics in order to share successes and improve performance in future school-based vaccination campaigns.

The results identified positive deviants, that is, those that performed better than expected, and categorized qualitative data from in-depth interviews with 13 successful LHDs according to the process maps. Key mechanisms for school-based vaccination success included having a relationship with local school authorities, communicating effectively with parents, and ensuring clinic logistics allowed for an easy flow of students through the vaccination process. [1]

[1] Klaiman T, O'Connell K, Stoto MA. Learning from successful school-based vaccination clinics during 2009 pH1N1. J Sch Health. 2014 Jan;84(1):63-9. doi: 10.1111/josh.12119. PMID: 24320154.

## Performance Report

| INDICATOR                                              | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|--------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of staff supported by this funding | 0                       | 5                |

# PROJECT CLFR-109B: FOOD PERMIT RESPONSIVENESS - COMPLETE

**Funding amount: \$200,229.15**

**Project Expenditure Category: 2.35 Aid to Tourism Travel or Hospitality**

## Project Overview

The restaurant industry – as part of the hospitality industry - was hit hard during the COVID pandemic. Prolonged closures, delayed openings, as well as costs and delays in reopening all compounded the impact. Through this project, the Snohomish County Health Department funds two position that supports prospective business owners realize revenue as quickly as possible by addressing the backlog of food permit applications that need to be processed. These positions will assist prospective business owners in completing and submitting their applications for new food service establishment plan reviews.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                             | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|---------------------------------------|-------------------------|------------------|
| Indicator 1: Number of FTE positions. | 2                       | 2                |

# PROJECT CLFR-109C: SEPTIC SYSTEM INVENTORY – COMPLETE

**Funding amount: \$ 165,882.25**

**Project Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery**

## Project Overview

This project is to conduct an inventory of all onsite sewage disposal systems (OSS) within Snohomish County and create data sets that can be used for multiple types of applications, purposes, including GIS and to make necessary investments in a countywide septic system inventory. The anticipated outcome of this project is to gain an inventory of all existing onsite sewage disposal systems (OSS) in Snohomish County with data collection and preparation to be used for GIS purposes.

## Evidence Base

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                  | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|--------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of systems inventoried | 18,271                  | Complete         |

# PROJECT CLFR-109D: MOBILE HEALTH AND VACCINATION VAN – COMPLETE

**Funding amount: \$ 105,743.80**

**Project Expenditure Category: 1.7-Other COVID-19 Public Health Expenses (including Communications Enforcement Isolation/Quarantine)**

## Project Overview

Due to the pandemic, there is an increase in vaccine hesitancy and a decrease in the number of individuals receiving vaccines. This van will be a Mobile Health Unit that will provide COVID-19 vaccinations and others along with basic health services to communities who are determined to not have adequate access to health services or who have a low vaccination rate. The project allows for meeting families where they are by reducing time/distance barriers to vaccinations.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                  | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|----------------------------|-------------------------|------------------|
| Indicator 1: Van purchased | Complete                | Complete         |

# PROJECT CLFR-109Fb: HEALTH DEPARTMENT STRATEGIC PLAN – COMPLETE

**Funding amount: \$ 49,999**

**Project Expenditure Category: 3.4-Public Sector Capacity: Effective Service Delivery**

## Project Overview

The Contractor will create a comprehensive strategic plan for the Snohomish County Health Department (SCHD) formulated and ready for implementation for 2025, with a three-to-five-year range. The strategic plan will include division and cross-division program subplans covering the next three to five years and the subplans will build on existing SCHD priorities and strengths and align with County goals. The Contractor will use the subplan goals to develop the overarching SCHD strategic plan and goals and, where possible, incorporate concepts from Gold Standard Review, Healthy People 2030, and best practices from other organizations, as well as align with the accreditation requirements from the Public Health Accreditation Board.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                   | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------|-------------------------|------------------|
| Indicator 1: Plan developed | Complete                | Complete         |

# PROJECT CLFR-109H: ENVIRONMENTAL HEALTH SOFTWARE UPGRADE PLANNING – COMPLETE

**Funding amount: \$ 35,000**

**Project Expenditure Category: 6.1-Provision of Government Services**

## Project Overview

Staffing to develop a set of requirements to upgrade the Environmental Health Software for better capacity and customer service.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                                         | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Environmental health software requirements developed | Complete                | Complete         |

# PROJECT CLFR-109J: NURSING STAFFING – COMPLETE

**Funding amount: \$11,900**

**Project Expenditure Category: 6.1-Provision of Government Services**

## Project Overview

Funding for nursing staff that is part of the Health Department.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                     | JULY 2024-JUNE 2025 | PROGRAM TOTAL |
|-------------------------------|---------------------|---------------|
| Indicator 1: Program launched | Complete            | Complete      |

# **PROJECT CLFR-110: FORECLOSURE PREVENTION – COMPLETE**

**Funding amount: \$ 133,175.95**

**Project Expenditure Category: 2.2 Household Assistance: Rent, Mortgage and Utility Aid**

## **Project Overview**

This program establishes a temporary tax aid program through the Snohomish County Treasurer's Office. The program keeps qualified low-income Snohomish County homeowners from losing their home to 2023 foreclosure through short-term financial assistance by paying for property taxes owed in the foreclosure year. Foreclosure prevention is coupled with access to other housing resources, such as the Northwest Justice Project, Washington Homeownership Resource Center, and Snohomish County Assessor – senior exemptions to increase long-term sustainability for homeowners. The COVID-19 pandemic had a profound impact on various aspects of society, including the housing market and low-income Snohomish County residents facing foreclosure. The pandemic exacerbated existing vulnerabilities and created new challenges for homeowners, particularly low-income residents with limited financial resources- leading to economic hardship, such as widespread job losses and reduced income opportunities. Many homeowners found it challenging to keep up with mortgage payments due to layoffs, furloughs, or reduced working hours. The sudden loss of income made it difficult to meet financial obligations, increasing the risk of foreclosure. The Foreclosure Prevention Program aims to provide a lifeline for vulnerable homeowners, equipping them with resources and support to prevent foreclosure and ensure housing stability for themselves and their families.

## **Use of Evidence**

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                                                                                              | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Total number of eligible participants who avoided foreclosure and remained in their homes                 | N/A                     | 33               |
| Indicator 2: Utilization of fiscal recovery funds provided by the program                                              | N/A                     | \$ 133,175.95    |
| Indicator 3: Number of participants not eligible for ARPA assistance but were connected to other resources             | N/A                     | 2                |
| Indicator 4: Funds received by other housing resources to pay property taxes for those who were at risk of foreclosure | N/A                     | \$14,174         |

# PROJECT CLFR-111A-1: CHILD CARE FACILITIES – LYNNWOOD NEIGHBORHOOD CENTER

**Funding amount: \$2,000,000**

**Project Expenditure Category: 2.11 Healthy Childhood Environments: Child Care**

## Project Overview

New construction of the Lynnwood Neighborhood Center is a two-story building, approximately 39,500 square feet in size. The ground floor will consist of a multipurpose room & event spaces, Boys and Girls Club classrooms, early learning daycare, tech center, space for an adult day program, and kitchen. The second floor will consist primarily of office space, counseling rooms, community meeting room and support for these programs. Site work includes utilities, paving, sidewalks, site lighting, site furnishings, landscaping, and new playground.

This project supports new classroom space to serve 62 children including preschool, toddler, and infant classrooms. This project is part of the larger Lynnwood Neighborhood Center led by the Volunteers of America Western Washington. Additional services available on-site include family support, behavioral health integration, medical services, and community-based intensive services for children, youth, and adults.

## Use of Evidence

Evidence-Based Spend: \$2,000,000.00

The impacts of access to high-quality early childhood education programs are well-documented through multiple evaluations. Early childhood, particularly the first 5 years of life, impacts long-term social, cognitive, emotional, and physical development.[1][2] Early childhood programs are a critical outlet for fostering the mental and physical development of young children.[3] High-quality early childhood programs can increase earning potential and encourage and support educational attainment.[4]

[1][1] Karoly, L. A., Kilburn, M. R., & Cannon, J. S. (2006). Early childhood interventions: Proven results, future promise. Rand Corporation.

Anderson, L. M., Shinn, C., Fullilove, M. T., Scrimshaw, S. C., Fielding, J. E., Normand, J., ... & Task Force on Community Preventive Services. (2003). The effectiveness of early childhood development programs: A systematic review. *American Journal of Preventive Medicine*, 24(3), 32–46.

ibid

Campbell, F., Conti, G., Heckman, J. J., Moon, S. H., Pinto, R., Pungello, E., & Pan, Y. (2014). Early childhood investments substantially boost adult health. *Science*, 343(6178), 1478–1485.

## Performance Report

| INDICATOR                                           | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of new child care slots opened  | 0                       | 0                |
| Indicator 2: Number of children using the new slots | 0                       | 0                |

# PROJECT CLFR-111A-3: CHILD CARE FACILITIES - NEW TOMORROW'S HOPE CHILD DEVELOPMENT CENTER

**Funding amount: \$1,000,000**

**Project Expenditure Category: 2.11 Health Childhood Environments: Early Learning**

## Project Overview

This funding supports the development of capital projects that increase access to high-quality, affordable early learning programs across Snohomish County. This project supports the construction of a new facility for Tomorrow's Hope Child Development Center, doubling this program's capacity to provide full-day, trauma-informed child care for children who have experienced homelessness, poverty, or early traumas. The project will create 136 to 142 new child care slots. This facility will also provide job training in the early childhood education field and on-site behavioral health services for children and parents.

## Use of Evidence

Evidence-Based Spend: \$1,000,000.00

The impacts of access to high-quality early childhood education programs are well-documented through multiple evaluations. Early childhood, particularly the first 5 years of life, impacts long-term social, cognitive, emotional, and physical development.[1][2] Early childhood programs are a critical outlet for fostering the mental and physical development of young children.[3] High-quality early childhood programs can increase earning potential and encourage and support educational attainment.[4]

[1] Karoly, L. A., Kilburn, M. R., & Cannon, J. S. (2006). Early childhood interventions: Proven results, future promise. Rand Corporation.

[2] Anderson, L. M., Shinn, C., Fullilove, M. T., Scrimshaw, S. C., Fielding, J. E., Normand, J., ... & Task Force on Community Preventive Services. (2003). The effectiveness of early childhood development programs: A systematic review. *American Journal of Preventive Medicine*, 24(3), 32–46.

ibid

[3] ibid

[4] Campbell, F., Conti, G., Heckman, J. J., Moon, S. H., Pinto, R., Pungello, E., & Pan, Y. (2014). Early childhood investments substantially boost adult health. *Science*, 343(6178), 1478–1485.

## Performance Report

| INDICATOR                                           | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of new child care slots opened  | 0                       | 0                |
| Indicator 2: Number of children using the new slots | 0                       | 0                |

# PROJECT CLFR-111A-5: CHILD CARE FACILITIES - LETI CHILD DEVELOPMENT CENTER

**Funding amount: \$604,193**

**Project Expenditure Category: 2.11 Health Childhood Environments: Early Learning**

## Project Overview

This funding supports the development of capital projects that increase access to high-quality, affordable early learning programs across Snohomish County. This project supports the Latino Educational Training Institute (LETI) to develop a 1,232 square foot modular building and outdoor playground for a child development center beside their current office. This project will provide approximately 20 child care slots for Latino and immigrant community members.

## Use of Evidence

Evidence-Based Spend: \$604,193.00

The impacts of access to high-quality early childhood education programs are well-documented through multiple evaluations. Early childhood, particularly the first 5 years of life, impacts long-term social, cognitive, emotional, and physical development.[1] [2] Early childhood programs are a critical outlet for fostering the mental and physical development of young children.[3] High-quality early childhood programs can increase earning potential and encourage and support educational attainment.[4]

[1] Karoly, L. A., Kilburn, M. R., & Cannon, J. S. (2006). Early childhood interventions: Proven results, future promise. Rand Corporation.  
[2] Anderson, L. M., Shinn, C., Fullilove, M. T., Scrimshaw, S. C., Fielding, J. E., Normand, J., ... & Task Force on Community Preventive Services. (2003). The effectiveness of early childhood development programs: A systematic review. American Journal of Preventive Medicine, 24(3), 32–46.  
[3] ibid  
[4] Campbell, F., Conti, G., Heckman, J. J., Moon, S. H., Pinto, R., Pungello, E., & Pan, Y. (2014). Early childhood investments substantially boost adult health. Science, 343(6178), 1478–1485.

## Performance Report

| INDICATOR                                           | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of new child care slots opened  | 0                       | 0                |
| Indicator 2: Number of children using the new slots | 0                       | 0                |

# PROJECT CLFR-111A-6 CHILD CARE FACILITIES – BOYS AND GIRLS CLUB

**Funding amount: \$1,000,000**

**Project Expenditure Category: 2.11 Health Childhood Environments: Early Learning**

## Project Overview

This funding supports the development of capital projects that increase access to high-quality, affordable early learning programs across Snohomish County. Boys and Girls Clubs of Snohomish County is constructing a new two-story building as a multi-use facility including child care services. Thirty percent (30%) of the households served by the childcare services shall have household income at or below 40% AMI. 45% of the households served shall have household income at or between 41% and 65% AMI. Forty slots of child care will be created.

## Use of Evidence

Evidence-Based Spend: \$1,000,000

The impacts of access to high-quality early childhood education programs are well-documented through multiple evaluations. Early childhood, particularly the first 5 years of life, impacts long-term social, cognitive, emotional, and physical development.[1] [2] Early childhood programs are a critical outlet for fostering the mental and physical development of young children.[3] High-quality early childhood programs can increase earning potential and encourage and support educational attainment.[4]

[1] Karoly, L. A., Kilburn, M. R., & Cannon, J. S. (2006). Early childhood interventions: Proven results, future promise. Rand Corporation.

[2] Anderson, L. M., Shinn, C., Fullilove, M. T., Scrimshaw, S. C., Fielding, J. E., Normand, J., ... & Task Force on Community Preventive Services. (2003). The effectiveness of early childhood development programs: A systematic review. American Journal of Preventive Medicine, 24(3), 32–46.

[3] ibid

[4] Campbell, F., Conti, G., Heckman, J. J., Moon, S. H., Pinto, R., Pungello, E., & Pan, Y. (2014). Early childhood investments substantially boost adult health. Science, 343(6178), 1478–1485.

## Performance Report

| INDICATOR                                           | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of new child care slots opened  | 0                       | 0                |
| Indicator 2: Number of children using the new slots | 0                       | 0                |

# PROJECT CLFR-111B: EARLY CHILDHOOD EDUCATION CAREER PATHWAYS FOR YOUTH – COMPLETE

**Funding amount: \$ 372,347.50**

**Project Expenditure Category: 2.11 Healthy Childhood Environments: Child Care**

## **Project Overview**

This program launches a Careers in Education program for Snohomish County high school students with a focus on the Early Childhood and Para Educator roles. It is led in partnership with local school districts. Students receive instruction to meet the educational requirements of the Washington State Initial Early Learning Certificate as well as engage in hands-on learning in early childhood classrooms.

Upon completion of the program, students will have the necessary experience and certificate for entry level early childhood education positions and/or to continue towards an associate or bachelor level degree in early learning.

## **Use of Evidence**

Evidence-Based Spend: \$372,347.50

There aren't enough teachers for child care and early learning programs right now. Work-based learning can help programs hire and retain great teachers. Beyond providing certified employees for childcare, the results are positive for the students as well. Work-based learning lets programs employ teachers while they go to school. Even short-term dual-credit pathways in high school lead to durable gains in officially recognized credentials—such as CDA—setting up stronger career outcomes. [1]

[1] Research Brief - Postsecondary Credential Outcomes for Dual Credit Students. May 2024, Education Research & Data Center.

# Performance Report

| INDICATOR                                                                                                                                           | JULY 2024<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|------------------|
| Indicator 1: Number of students enrolled in the program                                                                                             | 49                     | 55               |
| Indicator 2: Number of completed classroom hours                                                                                                    | 220                    | 550              |
| Indicator 3: Unduplicated count of students completing at least one semester                                                                        | 49                     | 54               |
| Indicator 4: Unduplicated count of students awarded an Initial Early Learning Certificate                                                           | 0                      | 5                |
| Indicator 5: Unduplicated count of students beginning a full- or part-time position in early learning and/or went on to a postsecondary institution | 15                     | 15               |

# PROJECT CLFR-111C: EARLY CHILDHOOD EDUCATION TRAINING TUITION ASSISTANCE – COMPLETE

**Funding amount: \$203,025.52**

**Project Expenditure Category: 2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)**

## Project Overview

This funding supports the Snohomish County Early Childhood Education Training project. This project provides tuition subsidies for students enrolled in cohorts of current and future early childhood educators. This funding also supports the hiring of faculty to teach required courses in the early childhood educator pathway. Upon completion of the courses, students will obtain the Washington State Initial Early Childhood Education Certificate.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                              | JULY 2024-JUNE 2025 | PROGRAM TOTAL |
|--------------------------------------------------------|---------------------|---------------|
| Indicator 1: Number of Individuals Enrolled in courses | 80                  | 80            |
| Indicator 2: Number of classes offered                 | 14                  | 16            |
| Indicator 3: Number of student cohorts supported       | 5                   | 5             |

# PROJECT CLFR-111D: EARLY CHILDHOOD EDUCATION TRAINING COHORT SUPPORTS – COMPLETE

**Funding amount: \$82,551.11**

**2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)**

## Project Overview

This funding establishes support for cohorts of current and future early childhood educators. These cohorts will be provided educational instruction and supports as they take courses to obtain the Washington State Initial Early Childhood Education Certificate. Classes will be provided at community locations across Snohomish County and will be available in a variety of languages. Participants will receive incentives for both attendance and completion, transportation supports if requested, child care during instruction, and food.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                                                                                             | JULY 2024-JUNE 2025 | PROGRAM TOTAL |
|-----------------------------------------------------------------------------------------------------------------------|---------------------|---------------|
| Indicator 1: Unduplicated count of students enrolled across all cohorts                                               | 80                  | 80            |
| Indicator 2: Unduplicated count of students completing at least one course and receive at least one incentive payment | 23                  | 80            |
| Indicator 3: Unduplicated count of students awarded an Initial Early Learning Certificate                             | 25                  | 25            |
| Indicator 4: Unduplicated count of students beginning or continuing a job in early childhood education                | 80                  | 80            |

# PROJECT CLFR-111E: EARLY CHILD EDUCATION - CAPITAL TECHNICAL ASSISTANCE

**Funding amount: \$350,000**

**Project Expenditure Category: 2.36 Aid to Other Impacted Industries: Child Care**

## Project Overview

This funding supports the development and implementation of a training series to support Snohomish County child care providers to increase their readiness to apply for facilities grants. Training shall include deep dive sessions about early learning facility development and financing. Additionally, a cohort of early child care providers will be provided additional technical assistance, space to share and learn from each other, and direct technical assistance to work through projects and applications.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                                                                                                              | JULY 2023<br>JUNE 2024 | PROGRAM<br>TOTAL |
|----------------------------------------------------------------------------------------------------------------------------------------|------------------------|------------------|
| Indicator 1: Count of publicly available technical assistance sessions offered                                                         | 1                      | 1                |
| Indicator 2: Count of early childhood education providers enrolled in cohort                                                           | 12                     | 12               |
| Indicator 3: Percent of cohort participants who report increased readiness for capital facility development                            | N/A*                   | N/A*             |
| Indicator 4: Percent of cohort participants who report increased readiness in applying for upcoming state or local grant opportunities | N/A*                   | N/A*             |
| Indicator 5: Count of new child care slots anticipated in cohort projects                                                              | TBD                    | TBD              |

\*Post-Survey will be conducted in Q3 2026

# **PROJECT CLFR-112A-1: BEHAVIORAL HEALTH FACILITIES - NEW EVERGREEN MANOR FAMILY CENTER – COMPLETE**

**Funding amount: \$2,920,000**

**Project Expenditure Category: 1.12 Mental Health Services**

## **Project Overview**

This funding supports the development of capital projects to increase behavioral health and substance use disorder treatment capacity in Snohomish County. These projects will serve at least 440 new individuals each year, with the capacity to serve thousands, and the majority of projects focus on increasing treatment services for youth and families. This funding supports the development of a 27,500 square foot facility that will provide long-term housing and behavioral health treatment for opioid-dependent pregnant and parenting women and their children. The live-in facility will include short-term housing during treatment and a co-located child care center. The facility will serve 200 mothers and children annually and will accommodate homeless mothers with multiple children to keep families intact and enable all family members to receive specialized services. The neonatal unit will serve as many as 60 infants in a year in a supportive environment designed to enhance early attachment.

## **Use of Evidence**

Evidence-Based Spend: \$2,920,000

Research shows that infants born to opioid-dependent women are less likely to require pharmacotherapy when enrolled in a rooming-in program as compared to an intensive care unit. Additionally, the study found that the average length of stay for these infants decreased from 25 days in intensive care to eight days with a rooming-in program. These programs support mother-infant bonding and are rated favorably by participating mothers. [1]

[1] Newman A, Davies GA, Dow K, Holmes B, Macdonald J, McKnight S, Newton L. Rooming-in care for infants of opioid-dependent mothers: Implementation and evaluation at a tertiary care hospital. *Can Fam Physician*. 2015 Dec;61(12):e555-61. PMID: 27035006; PMCID: PMC4677958. Found at: <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC4677958/>

Performance Report

| INDICATOR                                                 | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of new behavioral health slots opened | 18                      | 18               |
| Indicator 2: Number of individuals using the new slots    | 69                      | 69               |

# **PROJECT CLFR-112A-2: BEHAVIORAL HEALTH FACILITIES -LYNNWOOD NEIGHBORHOOD CENTER**

**Funding amount: \$1,594,320**

**Project Expenditure Category: 1.12 Mental Health Services**

## **Project Overview**

This funding supports the development of capital projects to increase behavioral health and substance use disorder treatment capacity in Snohomish County. These projects will serve at least 440 new individuals each year, with the capacity to serve thousands, and the majority of projects focus on increasing treatment services for youth and families. This funding supports the development of 3,000 square feet of space will be dedicated to behavioral health services providing 40 individual appointments per day. This project is part of the larger Lynnwood Neighborhood Center. Services offered include individual and group services for mental health counseling, family support, behavioral health integration (with on-site child care classrooms as well as on-site medical services) and community-based intensive services for children, youth, and adults. Service levels and impact will likely be far greater than 40 appointments per day due to group sessions, workshops, and supportive programming.

## **Use of Evidence**

Evidence-Based Spend: \$1,594,320

An evaluation of community-based mental health co-located with services found: (1) improved provision of holistic and person-centered support; (2) reduced stigma by creating non-judgemental environments that were not associated with clinical or mental health services; (3) delivered services in psychologically safe environments by creating a culture of empathy, friendliness and trust where people felt they were being treated with dignity and respect; (4) helped to overcome barriers to accessibility by making service access less costly and more time efficient, and (5) enhance the sustainability of services through better pooling of resources. [1]

[1] Baskin, C., Duncan, F., Adams, E.A. et al. How co-locating public mental health interventions in community settings impacts mental health and health inequalities: a multi-site realist evaluation. BMC Public Health 23, 2445 (2023). Found at: <https://doi.org/10.1186/s12889-023-17404-x>

Performance Report

| INDICATOR                                                 | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of new behavioral health slots opened | 0                       | 0                |
| Indicator 2: Number of individuals using the new slots    | 0                       | 0                |

# PROJECT CLFR-112A-3: BEHAVIORAL HEALTH FACILITIES - SCHOOL BASED HEALTH CENTER

**Funding amount: \$1,315,269**

**Project Expenditure Category: 1.12 Mental Health Services**

## Project Overview

This funding supports the development of capital projects to increase behavioral health and substance use disorder treatment capacity in Snohomish County. These projects will serve at least 440 new individuals each year, with the capacity to serve thousands, and the majority of projects focus on increasing treatment services for youth and families. This project enhances a school-based health center to provide behavioral health services for public school students. This project will remove barriers for students and families trying to access health care and behavioral health programs and will allow student's the ability to self-advocate for care. Access to care will be provided to students in-person during the school year and available for telehealth appointments during school breaks and non-school days. Currently, behavioral health partners are able to see 126-132 students each week across five high schools. With the expansion, the district will be able to serve approximately 140 additional students per week for behavioral health services with expanded offerings.

## Use of Evidence

Evidence-Based Spend: \$1,315,269

School-based health centers have been found to increase student, family, and community access to and utilization of preventative care, dental and oral health services, and mental health screenings, counseling, treatment, and referral.

Students at schools with school-based health centers have higher attendance rates and academic outcomes. Additionally, school-based health centers are in a unique position not only to identify mental health problems among children and adolescents but also to provide treatment or links to appropriate services.

Increasing availability of school-based mental health services has been shown to reduce depressive episodes and suicide risk among adolescents. [1,2]

[1] Arenson M, Hudson PJ, Lee N, Lai B. The Evidence on School-Based Health Centers: A Review. Glob Pediatr Health. 2019 Feb 19;6:2333794X19828745. doi: 10.1177/2333794X19828745. PMID: 30815514; PMCID: PMC6381423. Found here: <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC6381423/>

[2] Waters, T., Fleming, D., Griffin, S., Rolke, L., Gregory, K., Roth, P., & Stevens, K. (2019). An Evaluation of School-Based Health Centers: Final Evaluation Report. Greenville, SC: Furman University. Found here: [https://americorps.gov/sites/default/files/evidenceexchange/UWGC%20Greenville%20Health%20System%20SBHC%20Final%20Impact%20Report%205.16.19\\_508\\_1.pdf](https://americorps.gov/sites/default/files/evidenceexchange/UWGC%20Greenville%20Health%20System%20SBHC%20Final%20Impact%20Report%205.16.19_508_1.pdf)

Performance Report

| INDICATOR                                                 | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of new behavioral health slots opened | 0                       | 0                |
| Indicator 2: Number of individuals using the new slots    | 0                       | 0                |

# **PROJECT CLFR-112A-4: BEHAVIORAL HEALTH FACILITIES - NEW TOMORROW'S HOPE CHILD DEVELOPMENT CENTER**

**Funding amount: \$ 1,460,000**

**Project Expenditure Category: 1.12 Mental Health Services**

## **Project Overview**

This funding supports the development of capital projects to increase behavioral health and substance use disorder treatment capacity in Snohomish County. These projects will serve at least 440 new individuals each year, with the capacity to serve thousands, and the majority of projects focus on increasing treatment services for youth and families. This funding supports the development of a designated behavioral health space within the Tomorrow's Hope Child Development Center. This facility will provide Theraplay, Parent Child Interaction Therapy, Trauma-Focused Cognitive Behavioral Therapy, and other research-based interventions for children ages 3 – 12 who have experienced homelessness, poverty, or other adverse childhood experiences. This new space will allow Housing Hope to hire two new licensed Mental Health Therapists to serve the children enrolled in the child care program. Housing Hope expects that these therapists will be able to serve 40 children and caregivers at any one time, totaling 60 children and caregivers per year.

## **Use of Evidence**

Evidence-Based Spend: \$1,460,000

Theraplay and other play-based mental health interventions have been found to both improve adult-child relationships and improve the way children function socially and emotionally. In a study, children with identified social, emotional, or behavioral difficulties participated in attachment activities with a caregiver.

Following the 2-week intervention there was a real change in each of the adult/child relationships. The children were assessed a month apart, before and after the intervention. The overall stress scores reduced for all the children and on average by 29%. Furthermore, the children showed improvement in scores that indicate that the children were more able to 'accept constraints' and 'accommodate and respond constructively to others'. Results also indicated an improvement in closeness and an even better reduction in conflict in the relationships .Salisbury, S. (2018). Using attachment enhancing activities based on the principles of Theraplay® to improve adult-child relationships and reduce a child's 'overall stress' as measured by the Strength and Difficulties Questionnaire (SDQ). [1]

[1] Emotional and Behavioural Difficulties, 23(4), 424–440. <https://doi.org/10.1080/13632752.2018.1497000>

Performance Report

| INDICATOR                                                 | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of new behavioral health slots opened | 0                       | 0                |
| Indicator 2: Number of individuals using the new slots    | 0                       | 0                |

# PROJECT CLFR-112B: NORTH SOUND BEHAVIORAL HEALTH TREATMENT – COMPLETE

**Funding amount: \$250,000**

**Project Expenditure Category: 1.12 Mental Health Services**

## **Project Overview**

This funding supports Pioneer Human Services' operation of the North Sound Behavioral Health inpatient treatment facility located at the Denney Juvenile Justice Center. The pandemic has resulted in increased operational costs, primarily due to significant salary increases necessary to recruit and retain qualified personnel. This funding pays the rental costs at the North Sound Behavioral Health Treatment Center. North Sound Behavioral Health Treatment Center provides intensive 24/7 rehabilitation services for individuals with substance use disorder. Many are referred to the program through court diversion programs.

## **Use of Evidence**

Evidence-Based Spend: \$250,000

An analysis of 318,924 publicly funded treatment episodes in the U.S. show that residential programs achieved ~65% completion, compared with ~52% for outpatient settings. After adjusting for confounders, residential clients were nearly three times as likely to complete treatment. [1]

[1] Residential and outpatient treatment completion for substance use disorders in the U.S.: Moderation analysis by demographics and drug of choice. [Gerald J Stahler](#), [Jeremy Mennis](#), [Joseph P DuCette](#). National Library of Medicine. July 2026 58:129-35

## Performance Report

| INDICATOR                                                                | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|--------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of households served                                 | 0                       | 287              |
| Indicator 2: Total number of treatment stays                             | 0                       | 206              |
| Indicator 3: Number of treatment stays that were completed as prescribed | 0                       | 118              |
| Indicator 4: Number of treatment stays primarily for fentanyl            | 0                       | 98               |
| Indicator 5: Number of treatment stays primarily for other opioids       | 0                       | 6                |
| Indicator 6: Number of treatment stays primarily for alcohol             | 0                       | 46               |
| Indicator 7: Number of treatment stays primarily for methamphetamine     | 0                       | 58               |
| Indicator 8: Number of treatment stays primarily for some other drug     | 0                       | 6                |

# PROJECT CLFR-114A: COURT APPOINTED SPECIAL ADVOCATE SENSORY ROOM – COMPLETE

**Funding amount: \$ 110,069.24**

**Project Expenditure Category: 1.11-Community Violence Interventions**

## Project Overview

This funding supports the buildout of a sensory room to support children and youth coming to court. This includes children and families who are in the Court Appointed Special Advocate program. The sensory room will be a resource for children and youth who may need a multi- sensory environment to help them adapt and control their surroundings. Sensory rooms serve as a resource for those who are feeling over-stimulated in the moment and need a safe space to regulate their emotions. The sensory room is also a space where children and youth will be able to retreat for comfort in situations when they would otherwise experience fear, anxiety, and the unknown. The sensory room will be designed to help reduce elements of stress in a controlled environment with consideration for lighting, sound, space, color, and accommodations for safety. We hope to cater to the senses by use of an interactive floor projection, fiber optic clouds, bubble towers, infinity panels, and a sitting nook.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                      | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|--------------------------------|-------------------------|------------------|
| Indicator 1: Buildout complete | Complete                | Complete         |

# PROJECT CLFR-114D: FOCUS ON YOUTH - MENTAL HEALTH IN SCHOOL

**Funding amount: \$1,706,815.85**

**Project Expenditure Category: 1.12 Mental Health Services**

## Project Overview

This funding is to support Student Support Advocates (SSAs) as well as social emotional learning (SEL) supports for the School District. The purpose of funding this position is to increase access to behavioral health care for students within the School District. COVID and COVID restrictions continue to have a negative impact on school aged youth with increases in mental health issues that include anxiety, depression, and isolation.

## Use of Evidence

Evidence-Based Spend: \$1,706,815.85

Approximately 25% of school age youth face mental and behavioral health challenges. Most of these youth are insufficiently treated, leaving them vulnerable to negative school outcomes such as attendance, behavioral, and academic problems. One common barrier to treatment is a lack of access to appropriate and consistent care including assessment and intervention. Often when students are identified in schools as potentially struggling with mental health issues, the child is referred out to the community for treatment. While well-intended, this approach is largely unsuccessful if families face challenges such as a language barrier, a lack of transportation or health insurance, or lack of flexibility with their jobs leaving them unable to make appointments. A unique school–community partnership in North Carolina attempted to overcome these obstacles by bringing mental health services to youth at the school campuses. The School-Based Support program largely mitigated problems with access to care and made a positive impact on school outcomes for youth.[1]

[1] Swick, D. and Powers J. (2018). Increasing Access to Care by Delivering Mental Health Services in Schools: The School-Based Support Program. School Community Journal. Retrieved from <https://files.eric.ed.gov/fulltext/EJ1184769.pdf>.

# Performance Report

| INDICATOR                                                                                                                 | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|---------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of students accessing case management services in schools.                                            | 651                     | 2,932            |
| indicator 2: number of referrals to behavioral health and/or housing resources                                            | 620                     | 1,289            |
| Indicator 3: number of referrals to clothing, food, toiletries, and/or connections to medical, dental, or vision provider | 894                     | 3,261            |

# **PROJECT CLFR-114E: FOCUS ON YOUTH - COMMUNITY INTERVENTIONS**

**Funding amount: \$ 900,000**

**Project Expenditure Category: 2.34-Assistance to Impacted Nonprofit Organizations**

## **Project Overview**

This project will support nonprofit organizations that provide mental health support for youth outside of schools and focus on youth that are currently enrolled at Title 1-eligible schools, are disengaged from school, are justice involved or have cultural or language barriers to service. These populations have been disproportionately impacted by the pandemic in access to behavioral health care. The nonprofits have been impacted by the COVID-19 pandemic because of the increased demand for services, an increase in service cost, and identified challenges in covering basic expenses when donations and service fee revenue often decreased. Organizations that provide services to support social, emotional, and mental health to youth in non-traditional ways are prioritized, including but not limited to mentorship, affinity groups and community support. The class of nonprofits identified is those nonprofits serving youth and supporting their mental health needs, particularly those youth from the populations described above. The organizations need financial assistance to cover increased costs that they have incurred since the beginning of the period, March 3, 2021. Nonprofits must be 501(c)(3) organizations that operate in Snohomish County and are currently in operation. Support to nonprofits will be provided through technical assistance and capacity building for a cohort of 10 to 15 organizations and building of a broader network that focuses on youth mental health. Cohort organizations will be eligible for beneficiary grants proportional to the harm to the organization.

## **Use of Evidence**

Evidence-Based Spend: \$0

This is not an evidence-based program.

Performance Report

| INDICATOR                                                                          | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of organizations provided mental health and wellness resources | 56                      | 56               |
| Indicator 2: Number of technical assistance grants awarded                         | 16                      | 16               |
| Indicator 3: Number of technical assistance sessions provided                      | 119                     | 119              |

# PROJECT CLFR-115A: AFFORDABLE HOUSING PRESERVATION MAINTENANCE AND OPERATIONS

**Funding amount: \$3,977,194**

**Project Expenditure Category: 2.15-Long-Term Housing Security:  
Affordable Housing**

## Project Overview

These funds establish the Snohomish County Affordable Housing Preservation Fund. These funds are intended to preserve existing affordable housing stock by addressing issues related to increased expense of operations and maintenance, increased substance use in affordable housing facilities as well as other pandemic- related costs .Eligible projects must be multifamily affordable housing projects that serves low- and/or moderate-income households. These funds will ensure that Snohomish County affordable housing projects can remain open and operational for their full expected lifespan.

## Use of Evidence

Evidence-Based Spend: \$3,977,194

Access to stable affordable housing has numerous benefits including improving health, education, and economic outcomes for residents. These funds ensure that Snohomish County’s affordable housing buildings can remain open for as long as possible, providing a stable environment for families. Enterprise Community Partners. [1]

[1] “Impact of Affordable Housing on Families and Communities: A REVIEW OF THE EVIDENCE BASE.” (2017). <https://homeforallsmc.org/wp-content/uploads/2017/05/Impact-of-Affordable-Housing-on-Families-and-Communities.pdf>

## Performance Report

| INDICATOR                                                  | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of organizations receiving AFHP funds. | 0                       | 4                |
| Indicator 2: Number of units supported through AFHP funds. | 0                       | 1,085            |

# PROJECT CLFR-115C: EMERGENCY SHELTER PALLET PROJECT – COMPLETE

**Funding amount: \$ 248,901.52**

**Project Expenditure Category: 2.16 Long-term Housing Security:  
Services for Unhoused Persons**

## Project Overview

This funding supported the assembly, delivery, and installation of twenty emergency pallet shelters. The shelters were initially occupied by highly vulnerable Snohomish County residents who required supportive housing and for individual and public health and safety concerns required temporary relocation to an environment that protects them from potential exposure to the COVID-19 virus. The pallets will be moved to over locations to protect vulnerable populations from exposure once the residents of Clare’s Place return to their primary residence.

## Use of Evidence

Evidence-Based Spend: \$ 248,901.52

Research suggests that smaller shelters often lead to better client experiences and outcomes including improved placements into permanent housing. Integrating a range of small, alternative shelters across a community is likely to be a more effective path to scale than focusing on a few, large shelters of any type. [1]

[1] Greene, J., Ferry, T., Leickly, E., & Spurbeck, F. H. (2023). Alternative Shelter Evaluation Report. Portland State University Homelessness Research & Action Collaborative. <https://johs.us/wp-content/uploads/2024/08/Alternative-Shelter-Evaluation-Report.pdf>.

## Performance Report

| INDICATOR                                                                           | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of emergency pallet shelters installed and ready for occupancy. | 0                       | 20               |

# PROJECT CLFR-115D: HVAC UPGRADES IN CONGREGATE SETTINGS

**Funding amount: \$199,995.35**

**Project Expenditure Category: 1.4-Prevention in Congregate Settings**

## Project Overview

Senior Centers were awarded funding to perform HVAC maintenance and improvement activities. These centers operate congregate settings where older persons can meet, receive services, and participate in activities that enhance their dignity, support their independence, and encourage their involvement in the life and affairs of the community. Many Senior Centers also serve as warming, cooling, and cleaner air centers where people can seek reprieve from extreme weather conditions. The CDC has identified older adults as the highest risk of getting very sick from COVID-19. HVAC activities shall be consistent with CDC strategies for improving ventilation in buildings. Following the completion of HVAC activities, the project location shall be available to serve as a publicly accessible warming, cooling, and cleaner air center, during normal operating hours, for a minimum of five years.

## Use of Evidence

Evidence-Based Spend: \$119,995.35

Extreme weather and wildfire smoke events create dangerous and even deadly conditions for Snohomish County residents. Extreme heat, cold, and smoke all have severe impacts on public health, community lifelines, and critical infrastructure. The University of Washington Climate Impact Group predicts that Washington will experience more extreme heat and frequent wildfires, adding “more very hot days are likely to increase hospitalizations, death and demand for emergency medical services”. Snover, A.K., C.L. Raymond, H.A. Roop, H. Morgan, 2019. “No Time to Waste. The Intergovernmental Panel on Climate Change’s Special Report on Global Warming of 1.5°C and Implications for Washington State.” Briefing paper prepared by the Climate Impacts Group, University of Washington, Seattle. Updated 02/2019.

[https://cig.uw.edu/wp-](https://cig.uw.edu/wp-content/uploads/sites/2/2019/02/NoTimeToWaste_CIG_Feb2019.pdf)

[content/uploads/sites/2/2019/02/NoTimeToWaste\\_CIG\\_Feb2019.pdf](https://cig.uw.edu/wp-content/uploads/sites/2/2019/02/NoTimeToWaste_CIG_Feb2019.pdf)Seniors, low-income residents, and individuals experiencing homelessness are vulnerable populations during extreme weather and smoke events. However, many of the community lifelines these populations depend on for critical services do not have adequate HVAC systems. Identification of facilities with adequate HVAC systems is also a primary obstacle in providing publicly accessible Warming, Cleaner Air, and Cooling Center locations. Improved ventilation in congregate settings is a key infectious disease mitigation strategy. [1]

[1] Centers for Disease Control and Prevention. Ventilation in Buildings. (2023). <https://www.cdc.gov/coronavirus/2019-ncov/community/ventilation.html>

# Performance Report

| INDICATOR                                                                                      | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|------------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of warming, cooling, and cleaner air locations with upgraded HVAC systems. | 2                       | 2                |

# PROJECT CLFR-115E: DISPUTE RESOLUTION EVICTION PREVENTION PROGRAM – COMPLETE

**Funding amount: \$ 749,999.99**

**Project Expenditure Category: 2.2-Household Assistance Rent Mortgage and Utility Aid**

## Project Overview

This program assists individuals and households at the brink of eviction or displacement. The program provides personalized relocation assistance to help individuals and families find and secure stable, safe housing and avoid eviction. Additionally, program staff actively collaborate with landlords and property managers to build a network of housing options that cater to the diverse needs of our clientele. This engagement is crucial, as it not only expands housing availability but also fosters a cooperative environment conducive to long-term tenancy stability. The program emphasizes preventive measures, addressing potential eviction scenarios before they escalate. Through early intervention, conflict resolution, conciliation and mediation, program staff aim to mitigate the risk of displacement, thereby reducing the emotional and financial toll associated with housing insecurity.

## Use of Evidence

Evidence-Based Spend: \$749,999.99

A University of Washington researcher analyzed the Washington State Eviction Resolution Pilot Program (ERPP) with data from 18 DRCs representing 12,259 cases. The analysis found that the very large majority of clients experienced positive outcomes through the program and very few tenants had their tenancy terminated. 72 percent of ERPP mediations were settled, and 94 of tenants continued tenancy (where the outcome was known.) Additional analysis revealed that different approaches to eviction prevention offered through the ERPP network (mediation vs. conciliation) had a bearing on key outcomes. For example, cases that were resolved with conciliation tended to resolve more quickly and when cases went through the mediation process there were a greater number of full repayment plans agreed upon. Demographics of the parties participating in the ERPP were not predictive of differences in outcomes, including rural/urban, by age, race or gender. [1]

[1] Resolution Washington. EARLY HOUSING DISPUTE RESOLUTION DURING THE PANDEMIC: EVICTION RESOLUTION PILOT PROGRAM SUMMARY REPORT. (2023).  
[https://www.resolutionwa.org/\\_files/ugd/eb99c8\\_c650f512a7dc42d98942579b0c224006.pdf?index=true](https://www.resolutionwa.org/_files/ugd/eb99c8_c650f512a7dc42d98942579b0c224006.pdf?index=true)

Performance Report

| INDICATOR                                | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of households served | 437                     | 439              |

# PROJECT CLFR-115F: SENIOR MEALS PROGRAM - COMPLETE

**Funding amount: \$ 295,000**

**Project Expenditure Category:2.1-Household Assistance Food Programs**

## Project Overview

In Snohomish County, Homage Senior Services operates the Congregate Nutrition Services Program consisting of 11 congregate meal sites, 10 of which are located at senior centers. As part of this program, Homage also serves culturally appropriate and nutritious meals to 7 multicultural senior groups that meet weekly. Overall, the program served 114,501 meals to 2,468 older adults in 2023. In 2024, Snohomish County Human Services has only enough federal, state, and county funding to contract with Homage Senior Services to provide 85,677 meals. The additional funding will allow the Congregate Nutrition Services Program to serve an additional 19,673 meals this year, making it more likely that no senior citizen will be turned away from a nutritious meal and the socialization opportunities that it provides.

## Use of Evidence

Evidence-Based Spend: \$295,000

According to a 2020 report from the National Academies of Sciences, Engineering and Medicine, 24% of community-dwelling older adults aged 65 and older are socially isolated. Having few social relationships or infrequent social contact with others significantly decreases one’s lifespan and can increase by 50% the risk of developing dementia. The Older Americans Act Title III C-1 Congregate Nutrition Services Program offers nutritious and appealing meals in a group setting to older adults aged 60 and older. In addition to improving diet quality and food security, the program provides socialization opportunities for older adults. Most congregate meal sites are located at senior centers so participants can socialize during the meal. However, the older adults can also attend senior center activities such as exercise groups, lectures, and bingo before or after the meals. [1]

[1] Mabli, J., E. Gearan, R. Cohen, K. Niland, N. Redel, E. Panzarella, and B. Carlson. “Evaluation of the Effect of the Older Americans Title III-C Nutrition Services Program on Participants’ Food Security, Socialization, and Diet Quality.” Washington, DC: U.S. Department

## Performance Report

| INDICATOR                                                    | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|--------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Duplicated count of individuals receiving meals | 23,795                  | 25,395           |

# PROJECT CLFR-115G-1: HVAC - COMPLETE

**Funding amount: \$321,834**

**Project Expenditure Category: 1.4-Prevention in Congregate Settings**

## Project Overview

The City of Everett Libraries were awarded funding to perform HVAC maintenance and improvement activities. These locations operate congregate settings where people meet, learn and utilize library services. Following the completion of HVAC activities, the project location will be available to serve as a publicly accessible warming, cooling, and cleaner air center, during normal operating hours, for a minimum of five years.

## Use of Evidence

Evidence-Based Spend: \$321,834

HVAC system improvements can help protect building occupants from respiratory infections by increasing the delivery of clean air and reducing potential contaminants. The CDC recommends ventilation strategies as one effective component of an overall layered approach to infectious disease prevention. Ventilation strategies are especially important in publicly accessible congregate settings such as community libraries. In addition to operating publicly accessible congregate facilities, community libraries often serve as warming and cooling centers during extreme weather events. Hazardous air quality events can further complicate the harmful effects of respiratory viruses. The Washington State Department of Health has warned of the negative health impacts caused by exposure to smoke and COVID-19 and states that “indoor air filtration is the best way to protect yourself from exposure to wildfire smoke and COVID-19 when indoors”. Adequate HVAC systems are critical when offering public spaces to seek reprieve from extreme weather and hazardous air quality events. [1]

[1] National Center for Immunization and Respiratory Diseases (NCIRD), Division of Viral Diseases (2023). *Improving Ventilation In Buildings*. U.S. Centers for Disease Control and Prevention. Retrieved from <https://www.cdc.gov/coronavirus/2019-ncov/prevent-getting-sick/improving-ventilation-in-buildings.html>.

## Performance Report

| INDICATOR                          | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|------------------------------------|-------------------------|------------------|
| Indicator 1: HVAC Systems Upgraded | Complete                | Complete         |

# **PROJECT CLFR-116A-1: WORKFORCE DEVELOPMENT - DATA ANALYTICS – COMPLETE**

**Funding amount: \$1,251,653.31**

**Project Expenditure Category: 2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)**

## **Project Overview**

Snohomish County is standing up workforce development and job pathways programs. The projects provide enhanced employment training and/or address challenges to employment, with the goal of connecting individuals to stable jobs or career pathways in key industries. The projects focus on highly impacted populations including youth, immigrants and refugees, and people with disabilities. This project supports a partnership between Workforce Snohomish and Northwest Innovation Resource Center (NWIRC) and Refugee & Immigrant Services Northwest to convene a data analytics boot camp for participants ages 18-24 and other individuals who have challenges to employment. These bootcamps will accelerate new technical abilities, enhance existing capabilities, and add data analytics to the participants' overall skill set.

## **Use of Evidence**

Evidence-Based Spend: \$1,251,653.31

Enhanced employment training programs that address barriers to employment have demonstrated effectiveness in connecting individuals to stable jobs and career pathways across various industries. Multiple studies and evaluations provide evidence supporting the impact of these programs: Research by the Abdul Latif Jameel Poverty Action Lab (J-PAL) indicates that sectoral employment programs, which provide training aligned with specific industry needs, can lead to substantial earnings increases. Participants in such programs saw earnings gains of up to 40% compared to control groups, highlighting the importance of industry-specific training in achieving stable employment. [1]

[1] "Why Do Sectoral Employment Programs Work? Lessons from WorkAdvance," by Lawrence F. Katz, Jonathan Roth, Richard Hendra, and Kelsey Schaberg, Journal of Labor Economics, October 16, 2021

# Performance Report

| INDICATOR                                                                             | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|---------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of households enrolled                                            | 31                      | 63               |
| Indicator 2: Number of households completing the<br>program                           | 19                      | 51               |
| Indicator 3: Number of households obtaining or maintaining<br>unsubsidized employment | 9                       | 11               |

# **PROJECT CLFR-116A-2: WORKFORCE DEVELOPMENT - EXPANDING CAREER CONNECTED LEARNING – COMPLETE**

**Funding amount: \$ 1,426,475.41**

**Project Expenditure Category: 2.27-Addressing Impacts of Lost Instructional Time**

## **Project Overview**

Snohomish County is standing up workforce development and job pathways programs. The projects provide enhanced employment training and/or address challenges to employment, with the goal of connecting individuals to stable jobs or career pathways in key industries. The projects focus on highly impacted populations including youth, immigrants and refugees, and people with disabilities. This funding supports Economic Alliance Snohomish County and Snohomish STEM Network to bring expanded youth career exploration programming to the entire county by way of broad partnerships in K-12, higher education, and career connected learning organizations. The program will increase STEM programming access to over 5,000 students.

## **Use of Evidence**

Evidence-Based Spend: \$1,426,475.41

This project is grounded in strong, recent evidence on the effectiveness of career pathways approaches in improving employment outcomes for populations facing barriers to work. Career pathways programs produce statistically significant gains in employment, earnings, and credential attainment, particularly for low-income individuals and those with limited prior education [1]. Across 27 rigorous evaluations, participants in career pathways programs experienced an average increase of \$3,117 in short-term earnings and \$1,069 in long-term earnings. Programs also yielded increases in short-term and long-term employment, educational progress, and credential attainment.

These outcomes directly align with the project’s goals of connecting highly impacted populations—including youth, immigrants and refugees, and individuals with disabilities—to stable employment and career advancement. The report emphasizes the importance of combining sector-specific training with supportive services and clearly defined advancement steps, which this project incorporates through wraparound supports and employer-informed programming. By integrating these evidence-based components, the project is positioned to replicate the positive impacts documented in the Welch et al. (2024) review, particularly in helping underserved

populations overcome employment barriers and access meaningful, long-term work in

high-demand industries.

[1] Welch, Erin, Jillian Stein, Jeffery Jen, and Stephen Nuñez (2024). Evidence Snapshot: Career Pathways, OPRE Report #2024-148, Washington, DC: Office of Planning, Research, and Evaluation, Administration for Children and Families, U.S. Department of Health and Human Services.

Performance Report

| INDICATOR                                                                                          | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|----------------------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of students enrolled in programming                                            | 37,4538                 | 50,148           |
| Indicator 2: Number of students surveyed on awareness of STEM career pathways                      | 2,168                   | 3,684            |
| Indicator 3: Percent of students surveyed who reported increased awareness of STEP career pathways | 74%                     | 68%              |

# PROJECT CLFR-116A-3: WORKFORCE DEVELOPMENT - AEROSPACE AND ADVANCED MANUFACTURING -COMPLETE

**Funding amount: \$431,560.58**

**Project Expenditure Category: 2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)**

## Project Overview

Snohomish County is standing up workforce development and job pathways programs. The projects provide enhanced employment training and/or address challenges to employment, with the goal of connecting individuals to stable jobs or career pathways in key industries. The projects focus on highly impacted populations including youth, immigrants and refugees, and people with disabilities. This project is a regional expansion of adult and youth apprenticeship and pre- apprenticeship programs in the aerospace and advanced manufacturing industries. Youth program expansion efforts will focus on participants between 16- 24 years old, including youth with disabilities as well as high school students at Sno- Isle Skills Center and school districts from Everett, Snohomish, and Granite Falls.

## Use of Evidence

Evidence-Based Spend: \$431,560.58

According to the AWB Institute, although manufacturing is the top employing sector in Snohomish County (as is the case in over half of Washington State's counties), close to half of manufacturers reported in a recent survey that they are having difficulties filling open positions, particularly for entry and mid-level positions. [1] This project is informed by global evidence on interventions that effectively increase youth employment, particularly for those facing systemic barriers to the labor market. The evidence and gap map developed by Apunyo et al. (2022) systematically reviewed 378 impact evaluations and 21 systematic reviews, making it one of the most comprehensive assessments of youth employment strategies to date. The review found that skills training programs—especially when combined with job placement assistance, coaching, and employer engagement—are among the most effective approaches for improving employment outcomes for young people. [2]

[1] AWB Institute, "Advanced Manufacturing & Aerospace Sector Intermediary Executive Summary," [https://w9pea4.p3cdn1.secureserver.net/wp-content/uploads/2023/03/AWBi-AFA\\_SUMMARY-Workforce-Report\\_CCW\\_022823.pdf](https://w9pea4.p3cdn1.secureserver.net/wp-content/uploads/2023/03/AWBi-AFA_SUMMARY-Workforce-Report_CCW_022823.pdf),

[2] Apunyo R, White H, Otiike C, Katairo T, Puerto S, Gardiner D, Kinengyere AA, Eyers J, Saran A, Obuku EA. Interventions to increase youth employment: An evidence and gap map. *Campbell Syst Rev*. 2022 Feb 15;18(1):e1216. doi: 10.1002/cl2.1216. PMID: 36913191; PMCID: PMC8847398.

# Performance Report

| INDICATOR                                                                          | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of households enrolled                                         | 73                      | 172              |
| Indicator 2: Number of youth ages 16-24 enrolled in the program                    | 52                      | 90               |
| Indicator 3: Number of households obtaining or maintaining unsubsidized employment | 47                      | 104              |

# **PROJECT CLFR-116A-4: WORKFORCE DEVELOPMENT - EMPLOYMENT READINESS AND JOB RETENTION – COMPLETE**

**Funding amount: \$128,672**

**Project Expenditure Category: 2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)**

## **Project Overview**

Snohomish County is standing up workforce development and job pathways programs. The projects provide enhanced employment training and/or address challenges to employment, with the goal of connecting individuals to stable jobs or career pathways in key industries. The projects focus on highly impacted populations including youth, immigrants and refugees, and people with disabilities. This project funds Cares of Washington to provide enhanced employment access and job retention services to people with disabilities and people with low incomes.

## **Use of Evidence**

Evidence-Based Spend: \$128,672A narrative literature review identified effective strategies for improving job retention among individuals with disabilities. Significant interventions included:

- Developing self-determination and self-advocacy skills to navigate workplace accommodations and challenges.
- Managing health-related issues, such as medication adherence.

Utilizing natural supports within the workplace environment. Implementing these strategies can lead to improved employment stability for people with disabilities. [1]

[1] Thomas, Faith & Morgan, Bob. (2021). Evidence-based job retention interventions for people with disabilities: A narrative literature review. *Journal of Vocational Rehabilitation*. 54. 1-13. 10.3233/JVR-201122.

# Performance Report

| INDICATOR                                                                             | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|---------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of households enrolled                                            | 18                      | 64               |
| Indicator 2: Number of households completing the<br>program                           | 18                      | 63               |
| Indicator 3: Number of households obtaining or maintaining<br>unsubsidized employment | 16                      | 60               |

# **PROJECT CLFR-116A-5: WORKFORCE DEVELOPMENT - LINK LIGHT RAIL CONSTRUCTION PRE- APPRENTICESHIPS – COMPLETE**

**Funding amount: \$537,896.80**

**Project Expenditure Category: 2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)**

## **Project Overview**

Snohomish County is standing up workforce development and job pathways programs. The projects provide enhanced employment training and/or address challenges to employment, with the goal of connecting individuals to stable jobs or career pathways in key industries. The projects focus on highly impacted populations including youth, immigrants and refugees, and people with disabilities. This project supports a partnership between Edmonds College, Sound Transit, and the City of Lynnwood to offer a 10-12 week construction pre-apprenticeship program to train students to work in the trades supporting Snohomish County industries that include transportation and commercial and residential infrastructure. This funding supports five cohorts of 10 students and will allow Edmonds College to partner with community groups to modify instruction to better serve Snohomish County's trainees.

## **Use of Evidence**

**Evidence-Based Spend: \$537,896.80**

Course instruction blends hands-on experience with tools and equipment, with classroom-style instruction. Soft skills taught include diversity, equity, and inclusion; working with others; and money management. Experienced facilitators emphasize personal and workplace safety and those who complete the EC "Construction Trades Pre – Apprenticeship Program" are more likely to be accepted and successful as an apprentice. CAP has the capacity to enroll 10 students for each 10-week term or 40 students (4 cohorts) annually, with a minimum of 32 anticipated to graduate during the 2023-24 academic year. Of those that apply to industry jobs, 82% are hired and 64% secure an apprenticeship within 6 months, post graduation. The enhanced instructional model is based on Integrated Basic Education Skills and Training (I-BEST), a federally recognized model of Basic Skills education that involves team teaching and contextualized support and language instruction to professional technical and transfer pathways. Success with this model has come in the form of higher completion rates compared to more traditional methods of providing pre-college level education. In a 2020 research report from the SBCTC, 10,915 basic education students' performance was compared to the overall population of 105,720 first-time college students who started between 2010 and 2013. One key finding was that students who transitioned to a professional technical path with IBEST had the highest overall attainment of a credential (58 percent). This was nearly 30 percentage points higher than either any other BEdA student transitioning to college, or other FTIC students starting directly on a college-level path. [1,2]

[1] **Washington State Board for Community and Technical Colleges (SBCTC). (2020).** *Guiding Students from Basic Education Through College and Beyond for Equitable Post-College Outcomes.* Olympia, WA. Retrieved from <https://www.sbctc.edu/resources/documents/about/facts-pubs/guiding-students-beda->

## Performance Report

| INDICATOR                                                                          | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of households enrolled                                         | 19                      | 45               |
| Indicator 2: Number of enhanced ESL teaching hours                                 | 60                      | 151              |
| Indicator 3: Number of households obtaining or maintaining unsubsidized employment | 13                      | 23               |
| Indicator 3: Number of households obtaining or maintaining high-quality jobs       | 12                      | 24               |

# **PROJECT CLFR-116A-6: WORKFORCE DEVELOPMENT - TRAINEE STIPENDS – COMPLETE**

**Funding amount: \$209,884.29**

**Project Expenditure Category: 2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)**

## **Project Overview**

Snohomish County is standing up workforce development and job pathways programs. The projects provide enhanced employment training and/or address challenges to employment, with the goal of connecting individuals to stable jobs or career pathways in key industries. The projects focus on highly impacted populations including youth, immigrants and refugees, and people with disabilities. This funding will allow HopeWorks to expand supportive services provided to trainees in the HopeWorks training academy. The training academy engages participants in pre-employment education and paid hands-on job training in sought-after career pathways. Funded supports include meals, incentives, transportation costs, navigation staff, and trainee stipends.

## **Use of Evidence**

Evidence-Based Spend: \$209,884.29

Stipends make a transformational difference in the lives of those enrolled in a job training program. In a comparison evaluation of students who received stipends versus students who did not, in every category evaluated learners who received a stipend outperformed those who didn't. After controlling for demographics and educational differences, receiving the stipend was associated with an 18 percent increase in graduation, 11 percent increase in certification rates, and a 10 percent increase in employment. [1]

[1] Per Scholas. "Do Direct Financial Supports Impact Our Learners' Key Performance Indicator (KPI) Outcomes?" (2022). [https://perscholas.org/wp-content/uploads/2023/01/Do-Direct-Financial-Supports- - Stipends-Impact-Our-Learners-Key-Performance-Indicator-KPI-Outcomes-.pdf](https://perscholas.org/wp-content/uploads/2023/01/Do-Direct-Financial-Supports--Stipends-Impact-Our-Learners-Key-Performance-Indicator-KPI-Outcomes-.pdf)

# Performance Report

| INDICATOR                                                                          | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of households enrolled                                         | 82                      | 179              |
| Indicator 2: Number of households completing the program                           | 35                      | 129              |
| Indicator 3: Number of households obtaining or maintaining unsubsidized employment | 14                      | 29               |
| Indicator 4: Number of households obtaining or maintaining high-quality jobs       | 11                      | 26               |

# **PROJECT CLFR-116A-7: WORKFORCE DEVELOPMENT - HUMAN SERVICES CAREERS – COMPLETE**

**Funding amount: \$152,138.28**

**Project Expenditure Category: 2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)**

## **Project Overview**

Snohomish County is standing up workforce development and job pathways programs. The projects provide enhanced employment training and/or address challenges to employment, with the goal of connecting individuals to stable jobs or career pathways in key industries. The projects focus on highly impacted populations including youth, immigrants and refugees, and people with disabilities. This project supports the development of a human services career pathway in the existing Housing Hope Employment and Education program. This program serves unemployed, underemployed, and underserved communities. Housing Hope will hire a human services trainer to deliver a comprehensive four-week classroom instruction on best practices for providing human services, as well as support job shadowing for participants.

## **Use of Evidence**

Evidence-Based Spend: \$152,138.28

Substantial evidence exists supporting the effectiveness of job training programs aimed at enhancing employment access and job retention including for individuals with disabilities and those with low incomes. These programs have demonstrated success in improving employment outcomes, job stability, and career advancement.

Sectoral employment training programs focus on equipping workers with skills tailored to specific industries. These programs have shown significant positive impacts:

- Participants often experience substantial earnings increases and improved employment stability.
- Programs like Project QUEST and Year Up have demonstrated lasting impacts on worker earnings and are considered cost-effective over time.

These findings underscore the value of industry-specific training in enhancing employment opportunities for disadvantaged workers. [1]

[1] Holzer, H. Do sectoral training programs work? What the evidence on Project Quest and Year Up really shows. Brookings. 12 January 2022.

# Performance Report

| INDICATOR                                                                          | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|------------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of households enrolled                                         | 0                       | 28               |
| Indicator 2: Number of households completing the program                           | 0                       | 12               |
| Indicator 3: Number of households obtaining or maintaining unsubsidized employment | 0                       | 2                |
| Indicator 4: Number of households obtaining or maintaining high-quality jobs       | 0                       | 2                |

# PROJECT CLFR-116B: ARTS AND CULTURE AND EVENTS GRANT PROGRAM – COMPLETE

**Funding amount: \$465,000**

**Project Expenditure Category: 2.36 Aid to Other Impacted Industry**

## Project Overview

The Arts and Culture Recovery Grant provides relief to arts and culture organizations, businesses, and other entities adversely impacted by the COVID-19 pandemic so they can continue activities that support public benefit. The grant also supports community connectedness through funding support for mid-to-large events and festivals held in Snohomish County.

## Use of Evidence

Evidence-Based Spend: \$465,000

Nationally, performing arts presenters and performing arts companies joined oil drilling/exploration and air transportation as the steepest-declining areas of the U.S. economy in 2020. (NEA, March 15, 2022 study). Snohomish County arts and culture industry, while experiencing strong growth prior to the pandemic, lost approximately 30 percent of the Arts and Culture workforce between 2019 and 2020 (Better City Study, April 2023 study). Arts and Culture in Snohomish County are a 1.2 to 1.5 multiplier in jobs, with a 1.5 to 2.0 multiplier in total earnings for the local economy (Better City Study, April 2023 study). The Arts and Culture industry subcategories produce on average higher multipliers than the average Snohomish County industry. As a result, investing proportionately in Arts and Culture, drives job creation in the hospitality industry and beyond. [1]

[1] NEA 2022 Study: “Arts and Cultural Production Satellite Account: New Data Show Economic Impact of COVID-19 on Arts and Culture Sector”  
Better City Study, April 2023: “Future of Arts and Culture Project: Phase One Segment Assessment”

## Performance Report

| INDICATOR                                                                      | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|--------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of arts organizations supported by this funding            | 0                       | 13               |
| Indicator 2: Number of community events or festivals supported by this funding | 0                       | 11               |

# PROJECT CLFR-116D: ECONOMIC DEVELOPMENT STRATEGIC PLAN – COMPLETE

**Funding amount: \$ 249,500**

**Project Expenditure Category: 6.1 - Provision of Government Services**

## Project Overview

This project funds a consultant to develop an economic development strategic plan for Snohomish County. The final plan will assess the current economic development landscape of Snohomish County, analyze the County’s current economic development infrastructure and create a gap analysis of current needs.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                          | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|------------------------------------|-------------------------|------------------|
| Indicator 1: Final report received | Yes                     | Yes              |

# PROJECT CLFR-116G: YOUTH CAREER EXPLORATION - SNOCO STEM – COMPLETE

**Funding amount: \$ 50,000**

**Project Expenditure Category: 2.27-Addressing Impacts of Lost Instructional Time**

## Project Overview

This project enables Snohomish County staff in science, technology, engineering and math professions to attend youth educational opportunities with Snohomish County STEM to help youth get interested in these professions and the trades.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR            | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|----------------------|-------------------------|------------------|
| Program Participants | 1,149                   | 1,149            |

# PROJECT CLFR-117: WAREHOUSER POSITION – COMPLETE

**Funding amount: \$ 125,906.57**

**Project Expenditure Category: 1.7-Other COVID-19 Public Health Expenses**

## Project Overview

This project funds a County position to manage warehouse operations. The position provides oversight and coordination of all logistics related to the warehouse operation needed for pandemic-related response supplies including creating a set of lessons learned documents, creating logistics procedures, and after-action reports related to pandemic warehousing.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                         | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------------|-------------------------|------------------|
| Indicator 1: Number of FTE Funded | N/A                     | 1                |

# PROJECT CLFR-118A-1: SKY VALLEY FIRE DISTRICT TRAINING FACILITY – COMPLETE

**Funding amount: \$296,339.70**

**Project Expenditure Category: 6.1 - Provision of Government Services**

## Project Overview

This project supports the relocation and expansion of the Sky Valley Fire District Training Facility. The relocation of the training facility will allow for uninterrupted training and better emergency response times for helicopter and fire station responses. The Project includes preparation of the site, building a storage building, and relocation of the current training facility.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                        | JULY 2024-JUNE 2025 | PROGRAM TOTAL |
|----------------------------------|---------------------|---------------|
| Indicator 1: Project is complete | Complete            | Complete      |

# PROJECT CLFR-118A-2: NORTH COUNTY FIRE DISTRICT TRAINING FACILITY - COMPLETE

**Funding amount: \$500,000**

**Project Expenditure Category: 6.1 - Provision of Government Services**

## Project Overview

This project supports the North County Regional Fire Authority (NCRFA) with the development of a Multi-Hazard training facility. The Multi-Hazard training facility allows for training on different hazards multiple hazards in different combinations and in consecutive scenarios. The facility will include a paved street system to address driver training for Fire, EMS, and Law Enforcement teams throughout the region. Additionally, there will be a five-story training tower prop with live fire burn rooms to replicate residential and commercial fires.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                        | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|----------------------------------|-------------------------|------------------|
| Indicator 1: Project is complete | Complete                | Complete         |

# PROJECT CLFR-118B: SHERIFF’S OFFICE SEARCH AND RESCUE – COMPLETE

**Funding amount: \$ 66,865**

**Project Expenditure Category: 6.1-Provision of Government Services**

## Project Overview

Equipment and supplies for the Snohomish County Search and Rescue group operated through the Snohomish County Sheriff's Office under a use agreement.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                     | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------------------------|-------------------------|------------------|
| Indicator 1: Supplies and equipment purchased | Complete                | Complete         |

# PROJECT CLFR-120: SAVVY SEPTIC – COMPLETE

**Funding amount: \$214,029.380**

**Project Expenditure Category: 5.3 - Clean Water: Decentralized Wastewater**

## Project Overview

Savvy Septic allows for payment to households for replacement or repair of failing septic systems. These systems can lead to groundwater contamination that affects safe drinking water standards. These systems can be further described as decentralized wastewater treatment systems that treat domestic sewage and are an eligible project as described in the EPA handbook for the CWSRF. The beneficiaries for this funding are households who the County has determined have a failing septic system and have an eligible project under CWSRF which is presumed a “necessary” project, by rule. The program prioritizes households with 60 percent Area Median Income or lower. The maximum replacement amount per household is \$30,000.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                                                                    | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|------------------------------------------------------------------------------|-------------------------|------------------|
| Indicator 1: Households supported to replace or repair failing septic system | 3                       | 7                |

# PROJECT CLFR-121: DOMESTIC VIOLENCE COORDINATORS – COMPLETE

**Funding amount: \$281,682.75**

**Project Expenditure Category: 1.11-Community Violence Interventions**

## Project Overview

This program supports domestic violence (DV) coordinators. The DV coordinators are highly-trained social workers who specialize in working with victims of domestic violence and understand the complexities of domestic violence as it related to the victims, the abuser, law enforcement, prosecution, and the judicial system. The DV coordinator provides coordination between law enforcement and the Prosecutor’s Office to ensure that evidence is collected, maintained, and the victim is supported.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                             | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|---------------------------------------|-------------------------|------------------|
| Indicator 1: Number of cases handled  | 944                     | 2,665            |
| Indicator 2: Number of victims served | 678                     | 1,444            |

# PROJECT CLFR-122: DARRINGTON WORKFORCE DEVELOPMENT - COMPLETE

**Funding amount: \$458,300**

**Project Expenditure Category: 2.10-Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)**

## Project Overview

The project shall support underemployed and unemployed high-school youth and young adults in the Darrington area. This program is a subsidized employment program that works with students and young adults to build skills in natural resources, construction, and maintenance, which are the primary occupations in the rural area. The program will expand Glacier Peak Institute's youth-crew job training program in forestry by at least 10 youth and young adults, and by adding additional restoration and maintenance-focused skill development and projects. The program partners with the U.S. Forest Service and other potential partners for participants to perform trail work, restoration activities, forest and wildlife monitoring, and maintenance and renovation of Forest Service-owned buildings while receiving on-the-job training that will help qualify participants for employment with these agencies and organizations, as well as other local employers. The project will also provide opportunities for participants to speak with experts to learn more about different career pathways, provide application assistance for jobs and provide hands-on training in safety, mental health awareness, defensive driving, and first aid.

Darrington is a town in Snohomish County that is part of qualified census tract 537 that has the highest unemployment rate in the County at >9% based on census data.

## Use of Evidence

Evidence-Based Spend: \$458,300

Subsidized employment, in which the government temporarily subsidizes some or all of an individual's wages, gives participants some economic security and can connect them to unsubsidized employment, improving their long-term job prospects. Governments, nonprofits, and social enterprises have used subsidized employment for decades to provide job experience and needed wages. Some recent evaluations have found earnings benefits that last for years after the program ends. Subsidized jobs can also have impacts outside of wages and employment. They can increase child support payment rates among parents otherwise unable to meet such obligations due to unemployment or underemployment. [1]

[1] Meyer, Laura. Subsidized Employment: A proven strategy to aid in an equitable economic recovery. Center on Budget and Policy Priorities. April 1, 2021.  
<https://www.cbpp.org/research/income-security/subsidized-employment-a-proven-strategy-to-aid-an-equitable-economic-recovery#:~:text=and%20the%20Economy%20link,their%20long%20term%20job%20prospects.>

Performance Report

| INDICATOR                              | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|----------------------------------------|-------------------------|------------------|
| Indicator 1: Number of youths enrolled | 14                      | 16               |

# PROJECT CLFR-123: MACHINIST INSTITUTE CHILD CARE FACILITY

**Funding amount: \$1,000,000**

**Project Expenditure Category: 2.11 Healthy Childhood Environments: Child Care**

## Project Overview

This funding supports the development of capital projects that increase access to high-quality, affordable early learning programs across Snohomish County. This project partially funds (1) the renovation of an existing building to meet licensing requirements as a child care center and (2) the development of dedicated outdoor space for nature-based child care programming. Both child care programs will be managed by the Machinist Institute, a non-profit organization. The programs operated at Machinists Institute will provide child care opportunities to individuals enrolled in Machinist Institute training programs as well as individuals and households employed as machinists throughout Snohomish County.

## Use of Evidence

Evidence-Based Spend: \$1,000,000

The impacts of access to high-quality early childhood education programs are well-documented through multiple evaluations. Early childhood, particularly the first 5 years of life, impacts long-term social, cognitive, emotional, and physical development.[1][2] Early childhood programs are a critical outlet for fostering the mental and physical development of young children.[3] High-quality early childhood programs can increase earning potential and encourage and support educational attainment.[4]

[1] Karoly, L. A., Kilburn, M. R., & Cannon, J. S. (2006). Early childhood interventions: Proven results, future promise. Rand Corporation.

[2] Anderson, L. M., Shinn, C., Fullilove, M. T., Scrimshaw, S. C., Fielding, J. E., Normand, J., ... & Task Force on Community Preventive Services. (2003). The effectiveness of early childhood development programs: A systematic review. American Journal of Preventive Medicine, 24(3), 32–46.

[3] ibid

[4] Campbell, F., Conti, G., Heckman, J. J., Moon, S. H., Pinto, R., Pungello, E., & Pan, Y. (2014). Early childhood investments substantially boost adult health. Science, 343(6178), 1478–1485.

## Performance Report

| INDICATOR                                           | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------------------------------|-------------------------|------------------|
| Indicator 1: Number of new child care slots opened  | 0                       | 0                |
| Indicator 2: Number of children using the new slots | 0                       | 0                |

# PROJECT CLFR-124: SMITH ISLAND RESTORATION – COMPLETE

**Funding amount: \$ 500,000**

**Project Expenditure Category: 6.1-Provision of Government Services**

## Project Overview

Restoration of Smith Island Estuary as part of the Snohomish County surface water management program that will prevent flooding.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                         | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|-----------------------------------|-------------------------|------------------|
| Indicator 1: Restoration Complete | Complete                | Complete         |

# PROJECT CLFR-126: REAL PROPERTY CONSTRUCTION COMPLIANCE MANAGER – COMPLETE

**Funding amount: \$157,281.24**

**Project Expenditure Category: 7.1-Administrative Expenses**

## Project Overview

This funding supports one FTE to oversee project management, develop contracts and budgets and oversee compliance requirements for Snohomish County capital projects funded with ARPA SLFRF grant funding such as Superior Court, New Start Centers, and Auditor’s election space.

## Use of Evidence

Evidence-Based Spend: \$0

This is not an evidence-based program.

## Performance Report

| INDICATOR                            | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|--------------------------------------|-------------------------|------------------|
| Indicator 1: Number of FTE supported | 1                       | 1                |

# PROJECT CLFR-127: SNOHOMISH COUNTY STAFF REHIRING 2023 & 2024 – COMPLETE

**Funding amount: \$15,695,450.93**

**Project Expenditure Category: 3.2-Public Sector Workforce Rehiring Public Sector Staff**

## Project Overview

In 2023 and 2024, Snohomish County is using ARPA SLFRF funding to rehire staff for pre-pandemic positions that were unfilled or were eliminated due the pandemic. Snohomish County examined positions that existed 1/27/2020 but that were unfilled or eliminated as of 3/3/2021. Positions were General Fund positions that were not grant-funded or otherwise paid for through direct fees.

## Use of Evidence

Evidence-Based Spend: \$0  
This is not an evidence-based program.

## Performance Report

| INDICATOR                            | JULY 2024-<br>JUNE 2025 | PROGRAM<br>TOTAL |
|--------------------------------------|-------------------------|------------------|
| Indicator 1: FTE positions supported | 103                     | 103              |

# **PROJECT CLFR-128: Public Defender Attorney Fees – COMPLETE**

**Funding amount: \$13,105,152.84**

**Project Expenditure Category: 6.1-Provision of Government Services**

## **Project Overview**

Contract with the Public Defender Association for public defenders.

## **Use of Evidence**

Evidence-Based Spend: \$0

This is not an evidence-based program.

# **PROJECT CLFR-129: Sheriff's Office Dispatch Services - COMPLETE**

**Funding amount: \$ 3,464,672.79**

**Project Expenditure Category: 6.1-Provision of Government Services**

## **Project Overview**

Contract dispatch services for the Snohomish County Sheriff's Office.

## **Use of Evidence**

Evidence-Based Spend: \$0

This is not an evidence-based program.

ARPA version code **2460882.15474**