



## **Recovery Plan**

# **State and Local Fiscal Recovery Funds**

## **2022 Report**

Award through June 30, 2022

**City of Tucson**  
**2022 Recovery Plan**

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## **GENERAL OVERVIEW**

### **Executive Summary**

On March 11, 2021, the American Rescue Plan (ARPA) was signed into law and established the State and Local Fiscal Recovery Fund (SLFRF). This fund provided a \$135.7 million allocation to the City of Tucson (the City) to respond to the negative economic and public health impacts from the COVID-19 pandemic. Through their leadership, the City's Mayor and Council created a strategic plan to deploy ARPA funds that included a balanced approach to addressing the effects of the pandemic on the people of our community, as well as investing in efforts to stabilize neighborhoods, reinvest in infrastructure, and support small businesses. To achieve a lasting and meaningful impact, the Mayor and Council's strategic plan suggests spending the ARPA funding across four years, as allowed under the Department of Treasury guidelines.

The strategic plan addresses seven major program categories throughout the City:

1. Promoting Affordable and Stable Housing: The strategic plan calls for a four-year plan that allocates a total funding amount of \$31.1 million toward affordable and stable housing programs of operation. The total approved allocation for fiscal year 2022 was \$8.9 million.
2. Community Reinvestment and Recovery Parks, Arts, and Culture: The strategic plan calls for a four-year plan that allocates a total funding amount of \$53.5 million toward reinvestment in parks, public spaces and local arts and culture. The total approved allocation for fiscal year 2022 was \$15 million.
3. Relief for Families, Essential and Frontline Workers, and Small Business: The strategic plan calls for a four-year plan that allocates a total funding amount of \$10.1 million to assist community members. The total approved allocation for fiscal year 2022 was \$3.7 million.
4. Workforce Development: The strategic plan calls for a four-year plan that allocates a total funding amount of \$1.1 million toward the development of job training and skills programs. The total approved allocation for fiscal year 2022 was \$150,000.
5. Youth Development: The strategic plan calls for a four-year plan that allocates a total funding amount of \$8.1 million toward programs aimed at providing opportunities and activities for youths. The total approved allocation for fiscal year 2022 was \$2 million.
6. Investment in Digital Literacy and Access, including Cyber Security: The strategic plan calls for a four-year plan that allocates a total funding amount of \$12.1 million toward enhancing cyber security and other digital literacy programs. The total approved allocation for fiscal year 2022 was \$3.5 million.
7. Investment in the Organization: The strategic plan calls for a four-year plan that allocates a total funding amount of \$19.7 million toward government services. The total approved allocation for fiscal year 2022 was \$15.1 million.

## Uses of Funds

The strategic plan approved by the City's Mayor and Council, includes prioritized spending and projects in the following program categories:

Relief for Families, Essential & Frontline Workers, & Small Businesses – Through this category, and in recognition of the fact that families, essential & frontline workers, as well as small business have in many instances suffered disproportionately because of the Covid-19 pandemic. This being the case, it is the City's intent to help those who have had a correlating negative economic impact recover from the pandemic. An example of a project under this category is the creation of a revolving microloan program for small and legacy businesses in the community. This program is intended to specifically help, and support small businesses owned by socially and economically disadvantaged entrepreneurs with fewer than 10 employees.

- Community Reinvestment and Recovery Parks, Arts & Culture – Projects planned under this category include but are not limited to programs and services to help community members who are experiencing primary and secondary impacts of COVID-19 through support services, community engagement activities, and resources to facilitate programs that target high risk populations and/or reduce violence in the community. These programs will be managed by City departments as well as Community Partner agencies. and will span across several ARPA expenditure categories intended to improve public spaces, assist households and individuals, and nonprofit organizations and small businesses.
- Workforce Development – Projects funded under this program category are intended to be used to support individuals struggling with unemployment/ under employment because of the Covid-19 pandemic. Accordingly, efforts will focus on projects such as, economic workforce development programs to assist unemployed and underemployed workers by increasing the access to employment training and employment incentives. An example project under this category is the establishment of a City-managed program to expand local economic workforce development grant programs with ARPA-related eligibility criteria.
- Youth Development – Projects in this category will jointly be managed by the City and Community Partner agencies. These projects are intended to provide engagement opportunities for youth and senior youth who were negatively impacted by the COVID-19 pandemic. Examples of programs and services that will be provided to support this population, includes opportunities for recreation and fitness activities; volunteer opportunities, access to arts and cultural experiences through nontraditional means; and other opportunities.
- Investment in Digital Literacy & Access (Includes Cyber Security) – An example of a project in this category, which will be managed by the City and Community Partners, is a program to develop and implement cyber security software through the City's various networks and digital platforms. Projects in this program category will span several ARPA expenditure categories aimed at mitigating the negative public health and economic impact on the City from the COVID-19 pandemic.
- Promoting Affordable and Stable Housing – Projects under this category will address the Negative Economic Impacts of the COVID-19 pandemic on Impacted and Disproportionately Impacted Communities, such as those who are struggling with

housing related issues or suffering from homelessness. Projects will be managed by the City and Community Partner Agencies, and include programs intended to enhance access to affordable and/or transitional housing.

- Investment in Organization – Funds in this category, which represent the City’s reduction in revenue from the COVID-19 pandemic, will be used to support general governmental services.

<b>Expenditure Category</b>	<b>City of Tucson ARPA Plan Allocated Funding</b>	<b>City Managed Projects Per EC (as of June 30, 2022)</b>	<b>Community Partner Projects Per EC (as of June 30, 2022)</b>
<b>Public Health EC1</b>	\$2,677,449	1	3
<b>Negative Economic Impacts EC2</b>	76,776,996	14	40
<b>Public Health-Negative Economic Impact: Public Sector Capacity EC3</b>	12,572,400	5	-
<b>Premium Pay EC4</b>	-	-	-
<b>Water, Sewer, and Broadband Infrastructure EC5</b>	-	-	-
<b>Revenue Replacement EC6</b>	19,633,294	-	-
<b>Future Community Partner Allocation</b>	24,036,624	-	-
<b>Total</b>	<b>\$135,696,763</b>	<b>20</b>	<b>43</b>

### **Promoting equitable outcomes**

The effects of COVID-19 have been widespread throughout our diverse community and has affected some of our most vulnerable populations. Families, individuals, local businesses, arts and entertainment venues, and people experiencing homelessness have all suffered disproportionately.

In 2021, through ARPA funding, the City found itself in the position to make transformative and sustainable long-term impacts in the community. Through the leadership of the Mayor and Council, the City developed a four-year strategic plan to infuse \$135.7 million into the community, starting with those hardest hit by poverty, crime, and other issues facing our community that were exacerbated by COVID-19.

The core of this strategic plan:

- Recovery for all, starting with the hardest-hit communities
- Invest funds with an eye toward long-term investments to address long-standing racial, economic, and social inequities
- Strategic partnerships with Pima County and Pima County School Districts to expand services to the community

- Partnerships with grassroots networks to connect with hard-to-reach communities
- New solutions through evidence gathered through programs created and expanded upon by ARPA funding
- Replication or expansion of proven evidence-based and data-driven models to reduce homelessness, substance abuse, and violence
- Transformative, strategic investments aimed at relief and a resilient recovery for the hardest hit communities

## **Community Engagement**

As part of its strategic approach toward the use of ARPA funding, and with the goal of helping those in the community who are most vulnerable and were impacted by the COVID-19 pandemic, the City has opted to dedicate nearly \$32 million to projects that are intended to be managed by local Community Partner Agencies – nonprofits and small businesses in the community that were either negatively impacted by the pandemic or have the ability to carry out ARPA funded programs to meet the specific needs of the community. To engage with individuals and organizations in the community, the City initiated a grant process that called for nonprofits and social agencies to submit grant proposals for consideration across the various program categories in the City's strategic plan. As a result, nearly \$8 million was awarded in Fiscal Year 2022. In order to give notice about the availability of these grant opportunities, the City conducted an informational webinar, which was recorded and left on our City ARPA webpage for future reference.

The necessary planning for the next opportunities for community organizations to apply for the ARPA funding that has been budgeted for Fiscal Year 2023 is now underway. The City is anticipating a similar process and is planning on communicating this opportunity with the community via email notifications, webpage notifications, and additional informational webinars.

## **Labor Practices**

The City of Tucson follows hiring processes outlined by City Charter, City Code, and Civil Service Employment Rules and does not foresee changing its current hiring practices regarding the hiring of permanent employees as a response to ARPA. The City will continue to support local hiring through our ongoing local job and career fair participation, recruitment and outreach efforts, and existing and new partnerships with local schools through internships. At this time, we have not established new labor agreements in response to ARPA, but in all likelihood, any positions created as a result of ARPA would require positions that would fall into two of the City's four recognized labor groups, our Blue- and White-collar unions. These unions have established agreements as part of the City's meet-and-confer labor process.

The City monitors projects where the federal prevailing wage requirements apply, to ensure that contractors' employees are being paid at least the prevailing wages. When contracts are identified as required to meet the federal contracting standards, the Project Manager alerts Procurement's Business Enterprise Compliance Program so that the project can be monitored. City's Procurement Division ensures that prevailing wage requirements are clearly stated in the request for proposal. Prevailing wage compliance is monitored over the duration of the project by performing visits to job sites, contractor's employee interview and via contractor's payroll records.

## **Use of Evidence**

Within the various project expenditure categories, the City intends to incorporate evidence-based interventions and program evaluations through data-driven analysis, application of pre-existing studies to enhance the administration of projects and to gain meaningful data and results of the performance of each project. Examples of projects that will be utilizing either evidence-based studies as the basis for its projects or performance evaluations include small-scale senior youth housing and mental health services, community violence interventions aimed at diverting teenage offenders from the juvenile correctional system, job training and sectoral programs, and transitional housing facilities. As these projects progress over the period of performance, the City expects to gain meaningful analysis about the impact these funds had on the community and its response to the continued effects of COVID-19. For further information on the uses of evidence for specific projects, please refer to the Project Inventory section that follows.

## **Performance Report**

The City, as well its Community Partner Agencies, will incorporate required expenditure category project performance indicators on a quarterly basis outlining the various elements to be reported. In addition, each Community Partner Agency has outlined its own goals and program performance expectations for their specific project to indicate progress, individuals and families served, workers enrolled in job training programs and a wide range of specific performance indicators that each agency intends to meet for its project. Performance indicators range from tracking individuals' progress through job training programs and transitional programs to outlining the number of community members impacted by programs that provide medical devices to those in need. By obtaining such performance indicators, the City expects to be able to further understand and analyze the impact of this funding on the community.

## **PROJECT INVENTORY**

### **Community Partners Grant Programs**

#### **Relief for Families, Essential & Frontline Workers, & Small Businesses**

**Project 384448: Sonora Environmental Research Institute, Inc. - Energy Retrofit Grant and Loan Program for Low-Income Families**

**Funding amount: \$200,000**

**Project Expenditure Category: 2.18 Housing Support: Other Housing Assistance**

##### **Project Overview**

Grant funds will be used to implement an energy retrofit program for low-income households that experienced negative impacts of the public health crisis. The program will be administered through the distribution of self-install kits that include energy efficient materials; development and implementation of educational workshops and materials; installation assistance, home assessments and follow-up evaluations; grants provided to eligible households in the form of energy retrofits and improvements.

##### **Use of Evidence**

- The program will collect household energy deficiency assessments designed to show the need to for retrofits.
- The program has allocated \$120,284 toward conducting the program evaluations designed to build evidence of the need for retrofits in low-income households and the impacts they have on creating a safe environment.

##### **Performance Report**

- Expected Outcome: A minimum of 57 households will improve their energy household efficiency and living conditions and increase environmental stability
- Expected Output: 57 households served
- Project Status: Not started
- Number of households receiving eviction prevention services (including legal representation): N/A
- Number of affordable housing units preserved or developed: N/A



**Project: 383506 - Chicanos Por La Causa, Inc. - Prestamos Revolving Micro-Loan**

**Fund Funding Amount: \$1,250,000**

**Project Expenditure Category: 2.29 - Loans or Grants to Mitigate Financial Hardship**

**Project Overview**

Grant funds will be used to respond to and mitigate negative economic impacts of the public health crisis experienced by local small businesses by administering a revolving micro-loan fund available to local small businesses. The project will also include training webinars and workshops for negatively impacted businesses and business owners.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: To create a new revolving microloan fund to support local businesses that have experienced negative economic fallout related to COVID-19 to support administrative costs and technical assistance to sustainability.
- Expected Output: 45 micro loans to small businesses
- Project Status: Not started

**Project 383581: Dark Mountain Corporation**

**Funding amount: \$500,000**

**Project Expenditure Category: 2.18 Housing Support – Other Housing Assistance**

**Project Overview**

- The Essential Workers Housing Fund supports essential workers in achieving homeownership by granting a portion of closing costs, in combination with down payment assistance.

**Use of Evidence**

- The project will collect program evaluations designed to show the effectiveness of the program assistance
- No funding will be utilized for evidence-based interventions

**Performance Report**

- Expected Outcome: Increase the number of lenders and realtors who are trained to approve providing down payment assistance and the closing cost programming to increase the homebuyer assistance to individuals to serve over 230 eligible homebuyers.
- Expected Output: 25,000 individuals served
- Project Status: Not Started

**Project: 382034 - YWCA Southern Arizona - YSmall Business Continuity Grant Program**

**Funding Amount: \$906,231**

**Project Expenditure Category: 2.30 Technical Assistance, Counseling, or Business Planning**

**Project Overview**

Grant funds will be used to identify and engage local disadvantaged businesses negatively impacted by the public health crisis to provide small business development services and grant funds to allow business owners to invest in their businesses and expand capacity. Additional training, mentoring, access to peer networks, and counseling services will also be provided as part of the program.

**Use of Evidence**

- The project will collect program evaluations designed to show the effectiveness of the program assistance
- Funding allocations for evidence-based interventions to be determined

**Performance Report**

- Expected Outcome: Businesses will receive a financial literacy learning, capacity design, improved business models to help increase capacity and success
- Expected Output: 40 small businesses
- Project Status: Completed less than 50%

**Project: 384402 - Project Equity, a project of Multiplier - Small Business Retention through Employee Ownership**

**Funding Amount: \$93,769**

**Project Expenditure Category: 2.30 Technical Assistance, Counseling, or Business Planning**

**Project Overview**

Grant funds will be used to administer and provide programs for small businesses focused on employee ownership and retention. The programs will be developed through analyzing local small business data, publishing of the results of the data analysis, outreach and training for local small business owners and subsidized feasibility assessments for local businesses interested in employee ownership and capital support.

**Use of Evidence**

- The program will be applying the Case for Employee Ownership evidence-based study that broad-based employee ownership is a great values proposition for businesses.
- The program will be conducting a data study on the retention risk of local businesses.

**Performance Report**

- Expected Outcome: Increase awareness of employee ownership as a business succession strategy with small business owners and consultation
- Expected Output: 100 Clients
- Project Status: Not started

## **Community Reinvestment and Recovery Parks, Arts & Culture**

**Project: 384201 - Catholic Community Services of Southern AZ, Inc. dba Community Outreach Program for the Deaf - Pandemic, Isolation and Reengagement**

**Funding Amount: \$56,160**

**Project Expenditure Category: 1.12 Mental Health Services**

### **Project Overview**

Grant funds will be used to provide counseling, case management and personal support to deaf/blind and deaf seniors who may have experienced isolation due to the public health crisis and develop citywide resources for individuals to access. Additionally, through the use of surveys, community engagement and advisory board input, areas of need and education needed to support and assist individuals in the deaf community will be identified.

### **Use of Evidence**

- The program will collect program evaluations designed to show the effectiveness of the program assistance
- The program will be designing an evaluation method to apply to program recipients once they receive a service to evaluate the impact of their stability.

### **Performance Report**

- Expected Outcome: Deaf persons will feel part of the community and will develop support strategies among their peers who have been isolated do the pandemic
- Expected Output: 110 individuals served
- Project Status: Not started

**Project: 384607: Helping Ourselves Pursue Enrichment, Inc - HOPE Tucson**

**Funding amount: \$22,455**

**Project Expenditure Category: 1.12 Mental Health Services**

**Project Overview**

Grant funds will be used to administer a program aimed at reducing recidivism, improving social determinants of health, and enhancing overall healthy functioning and quality of life of community members negatively impacted by the public health crisis who participate in the program. The project will include case management to enable participants to coordinate resources related to life skills training, job training, peer support, and health and wellness activities.

**Use of Evidence**

- The program will collect program evaluations designed to show the effectiveness of the program assistance and impact on reducing recidivism.
- The program has allocated \$906 towards the evidence-based interventions they will be conducting to show the impact of the program services reducing recidivism and decrease in substance abuse.

**Performance Report**

- Expected Outcome: Members reentering the community post-justice involvement will be successful in graduating from program and prevent picking up new charges and placed in stable housing.
- Expected Output: 20 clients
- Project Status: Not started

**Project 381389: CODAC Health Recovery & Wellness, Inc - Deflection Program**

**Funding amount: \$198,834**

**Project Expenditure Category: 1.13 Substance Use Services**

**Project Overview**

Grant funds will be used to provide additional support to local law enforcement through peer support services aimed at responding to overdose follow-ups and substance use related crimes through deflection treatment. Additional objectives of the program involve outreach, evidence-based treatment practices, employment services and ongoing training and health and wellness support.

**Use of Evidence**

- The program will provide evidenced-based practices to 150 deflected individuals in various treatments services based on assessments of staff and peer support staff.
- The peer support staff allotment of \$118,560 is allocated toward the evidence- based interventions that will be utilized by the program.

**Performance Report**

- Expected Outcome: Maintain services for deflected individuals as well as create embedded referral process to the other substance abuse agencies for screening and employment.
- Expected Output: 500 Clients
- Project Status: Not started

**Project 381378: Jewish Family and Children's Services of Southern Arizona - Financial Wellness and Emergency Financial Assistance**

**Funding amount: \$30,392**

**Project Expenditure Category: 2.3 Household Assistance: Cash Transfers**

**Project Overview**

Grant funds will be used to provide direct financial assistance to eligible individuals and households negatively impacted by the public health crisis. Beneficiaries will receive emergency financial assistance for housing, food and/or utility services.

**Use of Evidence**

- The program will apply three studies of homelessness evidence-based interventions that will show the effectiveness of assisting 50 individuals receiving emergency financial assistance in preventing homelessness that include evidence-based techniques for reducing homelessness.
- The direct services funding of \$27,629 for this project is allocated towards the evidence-based interventions support applied to the program recipients.

**Performance Report**

- Expected Outcome: All clients who qualify will receive financial assistance to prevent eviction, reduce hunger and prevent loss of utility and increase stability
- Expected Output: 50 Clients
- Project Status: Not started



**Project 381561: Youth On Their Own - YOTO Student Financial Assistance**

**Funding amount: \$100,000**

**Project Expenditure Category: 2.3 Household Assistance: Cash Transfers**

**Project Overview**

Grant funds will be used to provide services to eligible youth negatively impacted by the public health crisis through direct financial assistance for educational, housing and utility costs; support for transportation; ongoing academic support and career guidance; referrals to community partners to assist with housing, healthcare, and other needs; and support for basic educational materials and supplies.

**Use of Evidence**

- The program goal will be to collect satisfaction surveys and progress reports as part of the evaluations designed to show the effectiveness of the program assistance to the homeless students.
- The program will design a satisfaction survey evaluation that will show the effectiveness and impact their services have on the homeless students and their graduating rates.

**Performance Report**

- Expected Outcome: Program participants will remain in school due to the assistance they receive
- Expected Output: 200 youth
- Project Status: Not started

**Project 382729: Pima Council on Aging - PCOA's Emergency Assistance Fund**

**Funding amount: \$50,000**

**Project Expenditure Category: 2.3 Household Assistance: Cash Transfers**

**Project Overview**

Grant funds will be used to provide direct emergency financial assistance and programming for eligible older adults in Tucson. Services provided will also include screening and referral for assistance; direct financial assistance for individuals and households meeting programmatic criteria; and assessment of client satisfaction and impact through survey data obtained from program participants.

**Use of Evidence**

- The program will apply evidence-based interventions related to the Rights and Benefits that will show the effectiveness of assisting 50 individuals receiving emergency financial assistance in preventing homelessness that include evidence-based techniques for reducing homelessness.
- The program will design an assessment of client satisfaction surveys that will show the effectiveness and impact their services have on the seniors seeking a one-time financial assistance due to the COVID-19 pandemic.

**Performance Report**

- Expected Outcome: Older adults living in Tucson will receive financial assistance who are in need and qualify for services
- Expected Output: 260 Clients
- Project Status: Not started

**Project 384316: Community Food Bank, Inc. - Caridad Community Kitchen Training (Workforce Development)**

**Funding amount: \$39,600**

**Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)**

**Project Overview**

Grant funds will be used to support a job training program for individuals seeking employment in the culinary industry.

**Use of Evidence**

- The project will collect program evaluations designed to show the effectiveness of the program assistance
- The program has allocated \$35,000 toward evidence-based interventions the program will apply towards their services.

**Performance Report**

- Expected Outcome: At least 75% of the graduates will successfully secure employment once they graduate and complete course where they will learn skills about culinary commercial kitchens.
- Expected Output: 24 graduates
- Project Status: Less than 50% completed
- Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):
  - Number of workers enrolled in sectoral job training programs: N/A
  - Number of workers completing sectoral job training programs: 2
  - Number of people participating in summer youth employment programs: N/A

**Project 382698: Iskashitaa Refugee Network - Harvesting a Renewed Commitment to Community**

**Funding amount: \$45,129**

**Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety**

**Project Overview**

Grant funds will be used to expand and enhance volunteer-based programs aimed at reducing food insecurity, improving refugee integration and environmental stewardship. The program to be expanded harvests and redistributes local produce that would otherwise be wasted and funds will be used to expand storage of perishable food items to be redistributed to individuals and households negatively impacted by the public health crisis.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: Increase access to and awareness of value of local food resources and fresh produce in diets of low-income clients.
- Expected Output: 200 served
- Project Status: Not started

**Project 383477: Mobile Meals of Southern Arizona, Inc. - MMSA Meal Delivery Program Expansion**

**Funding amount: \$100,000**

**Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety**

**Project Overview**

Grant funds will be used to prepare and deliver healthy low-cost meals to low-income seniors negatively impacted by the public health crisis. Other program goals and intended outcomes include providing daily wellness checks, expansion of service capacity and providing community resource references to clients for further needs related to transportation, caregiving, housing, and food security.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: Seniors will have access to healthy and nutritious meals on a regular basis
- Expected Output: 1,000 seniors
- Project Status: Not started

**Project 384438: Southern Arizona Association for the Visually Impaired (SAAVI) - R.E.A.L. Program for Children and Youth in Tucson Who are Blind**

**Funding amount: \$50,000**

**Project Expenditure Category: 2.26 Addressing Educational Disparities: Mental Health Services**

**Project Overview**

Grant funds will be used to enhance social programs for blind children who experienced negative effects of the public health crisis, including isolation and educational deficits. Elements of the program include mobility training; tutoring and living skills instruction; adaptive technology and adaptive sports training, and vocal instruction.

**Use of Evidence**

- The project will collect program evaluations designed to show the effectiveness of the program assistance
- No funding will be utilized for evidence-based interventions

**Performance Report**

- Expected Outcome: Program participants will improve their physical and mental health by learning to cope with isolation and depression
- Expected Output: 50 clients
- Project Status: Not started

**Project: 381268 YWCA Southern Arizona - Pima County Teen Court Plus Pre-Arrest**  
**Funding amount: \$53,425**  
**Project Expenditure Category: 2.11 Community Violence Interventions**

**Project Overview**

Grant funds will be used to enhance and expand juvenile diversion programs through referral programs with local law enforcement aimed at reducing juvenile court involvement; mock-trial hearings for juveniles who have committed arrestable offenses; wraparound services and referrals for wellness services and community resources; and evaluation of the process and outcomes of the program.

**Use of Evidence**

- The project will collect program evaluations designed to show the effectiveness of the program assistance
- No funding will be utilized for evidence-based interventions

**Performance Report**

- Expected Outcome: 100% of the teens referred from law enforcement will complete the Teen Court hearing
- Expected Output: 33 teens
- Project Status: Not started
- Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):
  - Number of workers enrolled in sectoral job training programs: N/A
  - Number of workers completing sectoral job training programs: N/A
  - Number of people participating in summer youth employment programs: N/A

**Project: 381957- Southern Arizona Association for the Visually Impaired (SAAVI) - Health and Wellness Program for People who are Blind**

**Funding amount: \$174,045**

**Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)**

**Project Overview**

Grant funds will be used to support a program for blind residents negatively impacted by the public health crisis through physical activities/training, skill development, and behavioral health counseling designed to improve health and quality. The program is designed to reduce the incidence of injuries, mitigate mental health challenges, and increase overall health and independence, through health and wellness treatment.

**Use of Evidence**

- The project will collect program evaluations designed to show the effectiveness of the program assistance
- No funding will be utilized for evidence-based interventions

**Performance Report**

- Expected Outcome: Program participants will improve their physical and mental health by learning to cope with isolation and depression
- Expected Output: 50 clients
- Project Status: Not started



**Project 382233: Poverello House of Tucson - Poverello House of Tucson**

**Funding amount: \$250,000**

**Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)**

**Project Overview**

Grant funds will be used to purchase property, obtain applicable permits and tear down and construct a new facility to provide expanded and accessible daytime services for unhoused individuals negatively impacted by the public health crisis.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: Provide transitional housing to homeless men as well as additional resources for self-sustainability
- Expected Output: 10 homeless men
- Project Status: Not started

**Project 382333: Southern Arizona Adaptive Sports - SAAS CARES Project Renew**  
**Funding amount: \$30,000**

**Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations**  
**(Impacted or Disproportionately Impacted)**

**Project Overview**

Grant funds will be used to obtain donated wheelchairs that will be repaired and redistributed to individuals; provide repair workshops for individuals; build partnerships with other disability service agencies; and provide free or low-cost adaptive sports and recreation opportunities for people with disabilities.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: Clients without insurance will be able to get a free mobility device that they need to improve their independence, safety, and wellness
- Expected Output: 300 Clients
- Project Status: Not started

**Project 382758: Children's Museum Tucson - Art After Dark (AAD)**

**Funding amount: \$48,000**

**Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)**

**Project Overview**

Grant funds will be used to provide increased arts engagement for underserved youth populations through the design and creation of supplemental arts activities to be provided at a reduced cost and partnerships with local community arts organizations.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: Increase in arts engagement for underserved youth populations through design and creation of supplemental art activities
- Expected Output: 6,000 youth
- Project Status: Not started

**Project 383590: Sunnyside Foundation, - From Our Families, For Our Future**

**Funding amount: \$226,050**

**Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)**

**Project Overview**

Grant funds will be used for community reinvestment projects intended to engage and inform community members negatively impacted by the public health crisis around sectors that will improve health, safety, community awareness and wellness. Elements of the project include neighborhood cleanups and enhancements; community outreach and awareness; cultural preservation; accessibility to multi-modal transportation; and outreach and community engagement.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: Program participants will gain training on mechanical and safety bike management and increase their independence
- Expected Output: 30 individuals
- Project Status: Not started

**Project 383690: Southwest Folklife Alliance Inc. - La Doce: Community Land Trust Model**

**Funding amount: \$299,502**

**Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)**

**Project Overview**

Grant funds will be used to support programs related to cultural organizing and youth leadership development; the development of online micro-entrepreneurship platforms and skill-sharing activities; engagement in equitable community engagement strategies through research with youth and community residents; and investment in land/property to support a model community land trust project for regenerative community development.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: Increase social capital among Tucson southside residents
- Expected Output: 20 Residents
- Project Status: Not started

**Project 383871: Bootstraps to Share of Tucson Inc DBA BICAS - Bicycle Inter-Community Arts and Salvage**

**Funding amount: \$250,000**

**Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)**

**Project Overview**

Grant funds will be used to support and expand no-cost opportunities for low-income and unhoused individuals negatively impacted by the public health crisis to learn bicycle mechanic skills and earn bicycles.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: Increase access to recycled bicycle for transportation as well as provide educational workshops to develop a specialized skill in mechanical bicycle repairs and build self-esteem to over 2,000 community members that include Women/Transgender/Femme program
- Expected Output: 2,400 residents
- Project Status: Not started

**Project 384016: Warehouse Arts Management Organization - Steinfeld Courtyard Improvements**

**Funding amount: \$150,000**

**Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)**

**Project Overview**

Grant funds will be used to improve accessibility to arts and performance spaces; the creation of an outdoor performance venue, which includes COVID-19 prevention and mitigation elements, for use by local artists negatively impacted by the public health crisis; and providing affordable workspace for artists and performers.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: The program will improve accessibility to arts and performance spaces, create outdoor performance venues to local artists impacted by Covid-19 providing affordable workspace for artists and performers.
- Expected Output: 100 clients
- Project Status: Not started

**Project 384085: PPEP Microbusiness and Housing Development Corporation - PMHDC Southwest Medical Aid**

**Funding amount: \$14,927**

**Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)**

**Project Overview**

Grant funds will be used to respond to the negative impacts of the public health crisis by increasing donation output of medical supplies to be distributed throughout the community. Medical supplies to be distributed as part of the expanded service capacity include wheelchairs, incontinence supplies, power chairs/scooters, hospital beds, walkers, and other items.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: The program will increase donation of medical supplies to the community to low-income households.
- Expected Output: 100 households
- Project Status: Not started



**Project 384273: Spreading Threads Clothing Bank - Spreading Threads Expansion**  
**Funding amount: \$29,700**

**Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations**  
**(Impacted or Disproportionately Impacted)**

**Project Overview**

Grant funds will be used to support and expand a clothing distribution center that provides goods and services to foster children and families

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: 200 eligible foster children will receive access to necessary goods
- Expected Output: 200 Children
- Project Status: Not started

**Project 384464: Living Streets Alliance - Safe Routes to School and Afterschool Bicycle Clubs**

**Funding amount: \$28,390**

**Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)**

**Project Overview**

Grant funds will be used to administer a program aimed at increasing bicycle and pedestrian safety and awareness; improved mental and physical health of youth; training and workshops to enhance bicycle maintenance and mechanical knowledge; and strengthening connections in school communities through coordinated rides.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: The program will increase bicycle and pedestrian safety and awareness, improve mental and physical health for youth and increase bicycle maintenance to over 3,000 students in the community.
- Expected Output: 3,500 Students
- Project Status: Not started

**Project 381810: Arts Foundation for Tucson and Southern Arizona - Regenerative Arts Workforce**

**Funding amount: \$525,000**

**Project Expenditure Category: 2.36 Aid to Other Impacted Industries**

**Project Overview**

Grant funds will be used to respond to the negative economic impacts of the public health crisis experienced by the local arts community through a re-granting program aimed at restoring and creating jobs; incentivizing arts and civic engagement; creating an arts-based workforce development program; and investing in a pilot artist-in-residency program with community partners.

**Use of Evidence**

- The program goal is to restore and create jobs for local artists that were impacted by the public health crisis through a pilot artist-in-residency program with community partners. The program will not use SLFRF funds for any evidence-based interventions but will design a program evaluation designed to build evidence of the program's impact on the workforce of local artists.
- No funding is allocated for evidence-based interventions but in lieu the program will have a program evaluation for the program participants employability

**Performance Report**

- Expected Outcome: Culture workers will have access to safe working conditions and work across sectors and resources to create powerful artistic experiences.
- Expected Output: 10,000 participants
- Project Status: Not started

**Project 383131: Alexandra Jimenez - "In Memory Of" Public Art Work**

**Funding amount: \$77,000**

**Project Expenditure Category: 2.36 Aid to Other Impacted Industries**

**Project Overview**

Grant funds will be used to support a local arts-based small business that will develop a public art display created by community members who were negatively impacted by the public health crisis. Intended outcomes of the project include mental health benefits including expression of grief and access to free arts instruction and workshop opportunities.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: Increase awareness of public health issues facing the community and provide free access to arts opportunities
- Expected Output: 120 participants
- Project Status: Not started

**Project 384103: Creative Narrations, LLC - Stories For Change: Building Technology Skills and Community Connections through Digital Storytelling**

**Funding amount: \$50,000**

**Project Expenditure Category: 2.36 Aid to Other Impacted Industries**

**Project Overview**

Grant funds will be used to support the local arts community and provide adult community members negatively impacted by the health crisis the opportunity to enhance digital literacy and workforce skills through storytelling. Community members negatively impacted by the public health crisis will be provided training, access to platforms to create their digital stories, and engagement with the community.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: Train 15 new non-profit leaders in digital storytelling and impact over 300 audience members utilize social media and to watch local stories while learning new skills
- Expected Output: 330 users
- Project Status: Not started

## **Youth Development**

### **Project 383667: GAP Ministries - Second Chance Training Programs**

**Funding amount: \$182,005**

**Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)**

#### **Project Overview**

Grant funds will be used to purchase equipment, supplies and renovation support for job training programs that serve at-risk, low-income and/or unhoused youth and young adults who are either under-employed, unemployed, and otherwise at-risk. Training programs focus on workforce development within the culinary arts and auto technology industries.

#### **Use of Evidence**

- The goal of the program is to provide a second chance to low-income and at-risk youth and young adults through mentorship services in building culinary skills for future employment. No SLFRF funds will be allocated to any evidence-based interventions.
- No allocations were made for evidence-based interventions as the program will utilize program evaluations for the effectiveness of the program through successful employment and independence skill building of program participants.

#### **Performance Report**

- Expected Outcome: The program will enroll and graduate over 60 youth and provide culinary art skills sets and assist in serving over 60,000 meals prepared and served by students to at risk populations
- Expected Output: 60 youth
- Project Status: Not started
- Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):
  - Number of workers enrolled in sectoral job training programs: 0
  - Number of workers completing sectoral job training programs: 0
  - Number of people participating in summer youth employment programs: N/A

**Project 383944: Habitat for Humanity Tucson - Workforce Development Program**

**Funding amount: \$73,140**

**Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)**

**Project Overview**

Grant funds will be used to expand and enhance workforce development programs for individuals negatively impacted by the public health crisis seeking job training and placement services within the construction industry. Participants in the workforce development program will obtain apprenticeship experience through local partnerships with trade partners, as well as opportunities to build skills on active constructions sites in the community.

**Use of Evidence**

- The program's CHUCK center is a community-based solution to address workforce development through training and apprenticeship programs and educational partnerships after a study and need to increase the affordable housing market and constructions skill labor to meet the demands of each.
- The program will design a program evaluation to evidence the impact of the program's services in response the public health housing crisis

**Performance Report**

- Expected Outcome: Program participants will be able to demonstrate knowledge of general construction technologies, acquire safety certifications, job placement, and increase marketable skills
- Expected Output: 100 clients
- Project Status: Not started
- Assistance to Unemployed or Under Employed Workers (EC 2.10) and Community Violence Interventions (EC 1.11):
  - Number of workers enrolled in sectoral job training programs: 0
  - Number of workers completing sectoral job training programs: 0
  - Number of people participating in summer youth employment programs: N/A

**Project 383620: Science Technology Engineering and Math Arizona (d.b.a. Da Vinci Tree Academy) - Comprehensive After School Sports Programs for Youth Programming Development**

**Funding amount: \$70,680**

**Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety**

**Project Overview**

Grant funds will be used to provide a free, year-round sports program for students aged 4-14 who experienced negative impacts of the public health crisis.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: As a result of the access to physical activities and extra academic help, students participating in this program will increase their confidence and have fewer behavioral issues
- Expected Output: 200 Youth
- Project Status: Not started



**Project 383948: Apex Athletix Academy Inc - Apex Athletix & Tucson Baptist Church  
Gymnasium Improvement Project**

**Funding amount: \$20,000**

**Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood  
Features that Promote Health and Safety**

**Project Overview**

Grant funds will be used as part of a project to repair and replace the gymnasium floor at the Tucson Baptist Church with the intention of providing a safe outlet for youth negatively impacted by the public health crisis to play and practice basketball.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: Equitable access to a safe, high-quality gymnasium in an underserved area
- Expected Output: 500 participants
- Project Status: Completed

**Project 384087: Catholic Community Services dba Pio Decimo Center - JVYC Youth to Youth Program**

**Funding amount: \$75,852**

**Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)**

**Project Overview**

Grant funds will be used to develop recreational and artistic opportunities for community youth negatively impacted by the public health crisis to explore mental health and wellness topics through the development of a youth-lead podcasts and other arts projects.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: Increase positive and social and emotional health to increase resiliency to high-risk behaviors to help reduce feelings of depression and anxiety
- Expected Output: 120 Youth
- Project Status: Not started

**Project 384095: Culture of Peace Alliance/Tucson Youth and Peace - Tucson Youth and Peace**

**Funding amount: \$73,177**

**Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)**

**Project Overview**

Grant funds will be used to provide empowerment and leadership training opportunities for youths negatively impacted by the public health crisis. Program goals include supporting and empowering youth community leaders and identifying solutions to public health issues exacerbated by the public health crisis; increasing the sustainability of youth-oriented programs; and community organizing projects aimed at effectively accomplishing systemic change.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: Provide empowerment and leadership training opportunities for youth negatively impacted by the public health crisis through sustainability of youth-oriented programs
- Expected Output: 500 youth
- Project Status: Less than 50% completed

**Project 384327: PoGo Arts/dba Capoeira Mandinga Tucson - Afro-Brazilian Arts for Youth: Capoeira, Music, Dance, Fitness, and Culture**

**Funding amount: \$30,971**

**Project Expenditure Category: 2.36 Aid to Other Impacted Industries**

**Project Overview**

Grant funds will be used to support enhanced physical and emotional wellness activities for youth in the community negatively impacted by the public health crisis, as provided by a local arts organization. Funding will be used to expand in-school recreational programs provided by the organization, as well as the creation of classes and programs aimed at serving refugees/asylum seekers.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: The program will support enhanced physical and emotional wellness activities for youth in the community negatively impacted by the public health crisis by local arts organizations
- Expected Output: 300 students
- Project Status: Not started

## **Promoting Affordable and Stable Housing**

**Project 381256: Pima County Community Land Trust - PCCLT Community Development Fund**

**Funding amount: \$324,074**

**Project Expenditure Category: 2.15 Long-term Housing Security: Affordable Housing**

### **Project Overview**

Grant funds will be used to acquire and develop vacant land to be utilized for the creation of affordable housing; provide grant funding for eligible households to facilitate the development of accessory dwelling units; increase affordable housing stock; and expand partnerships with impacted communities to promote stable affordable housing opportunities.

### **Use of Evidence**

- The goal of the program is land acquisition and provide grant funding to eligible households to facilitate the development of accessory to dwelling units utilizing the results of the HAST plan document to mitigate the stabilization of affordable housing and increase the housing stock for the low-income households.
- The program has allocated \$300,000 towards the evidence-based interventions conclusions of their services as they will conduct program evaluations of the impact of their services to the program participants

### **Performance Report**

- Expected Outcome: 10 homeowners will participate in the ADU Mi Casita Program and finalize plans for an ADU, and the result will be increase in affordable housing stock
- Expected Output: 10 households
- Project Status: Not started
- Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
  - Number of households receiving eviction prevention services (including legal representation): N/A
  - Number of affordable housing units preserved or developed: N/A

**Project 382313: I Am You 360 - I Am You 360 Small Home Experience**

**Funding amount: \$478,843**

**Project Expenditure Category: 2.15 Long-term Housing Security: Affordable Housing**

**Project Overview**

Grant funds will be used to construct five transitional housing units to provide housing for unhoused youths; provide social development, emotional wellness and life skills courses for participants created in collaboration with community partners; assist participants in finding gainful employment and stable housing solutions; and providing volunteer opportunities for participants.

**Use of Evidence**

- The project will utilize the I am 360 Safe Affordable housing model in the development of the housing and support services designed to show the effectiveness of the program assistance.
- The program has allocated \$309,905 dollars towards the for evidence-based interventions that includes the design and conduction of program services evaluations

**Performance Report**

- Expected Outcome: The program will build six transitional housing units to provide housing for unhoused youth as well as provide support services.
- Expected Output: 16 Youth housed
- Project Status: Not Started
- Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
  - Number of households receiving eviction prevention services (including legal representation): N/A
  - Number of affordable housing units preserved or developed: N/A

**Project 381083: Our Family Services, Inc. - ARPA CUP/MGH**

**Funding amount: \$200,000**

**Project Expenditure Category: 2.16 Long-term Housing Security: Services for Unhoused Persons**

**Project Overview**

Grant funds will be used to expand a program that provides assistance to eligible young adult mothers facing systemic and pandemic-related barriers through housing assistance, support and case management with objectives towards life-long economic and housing stability, healthcare support, and education and training for life and parenting skills.

**Use of Evidence**

- The project will utilize the F-SPDAT housing tool and Casey Life Skills assessments to measure and evaluate 10 program participants.
- The program will conduct program evaluations and pre and post tests in lieu of a specific allocation towards the evidence-based interventions conclusions.

**Performance Report**

- Expected Outcome: 80% of the young mothers will transition to stable housing, obtain employment, and improve their independent living and parenting skills.
- Expected Output: 10 mothers
- Project Status: Not started
- Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
  - Number of households receiving eviction prevention services (including legal representation): N/A
  - Number of affordable housing units preserved or developed: N/A

**Project 381097: The Homing Project - The Homing Projects**

**Funding amount: \$186,121**

**Project Expenditure Category: 2.16 Long-term Housing Security: Services for Unhoused Persons**

**Project Overview**

Grant funds will be used to develop and operate a village of prefabricated residential housing units to be used as transitional housing for unhoused individuals; provide medical and behavioral health screening and support to residents; assist individuals in obtaining permanent housing; and provide ongoing counseling and case management for residents who graduate to permanent housing.

**Use of Evidence**

- The project will through KELS testing and staff observation assure mastery in the development of the program participant's independence in skills of daily living.
- 100% of the funding is allocated to the use of the evidence-based interventions for their intended outcomes

**Performance Report**

- Expected Outcome: Program will develop and operate a village of prefabricated residential housing units to be used as transitional housing for unhoused individuals.
- Expected Output: 20 clients
- Project Status: Not started
- Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
  - Number of households receiving eviction prevention services (including legal representation): N/A
  - Number of affordable housing units preserved or developed: N/A



**Project 382277: Community Home Repair Projects of Arizona - CHRPA American Rescue Plan Plan (CHARPP)**

**Funding amount: \$175,000**

**Project Expenditure Category: 2.18 Housing Support: Other Housing Assistance**

**Project Overview**

Grant funds will be used to provide emergency home repair and needed safety and accessibility adaptations for eligible low-income households in Tucson. Home projects to be offered include restoration of utility services, including water, gas, heating/cooling; accessibility modifications; and other necessary repairs.

**Use of Evidence**

- The project will collect program evaluations designed to show the effectiveness of the program assistance
- All funding is allocated for home repairs that will result in safer housing conditions and improve their way of life.

**Performance Report**

- Expected Outcome: Improve the safety, affordability, and sustainability of at least 120 people in low-income households with home repairs and upgrades
- Expected Output: 120 households
- Project Status: Not started
- Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
  - Number of households receiving eviction prevention services (including legal representation): N/A
  - Number of affordable housing units preserved or developed: N/A

**Project 382878: Administration of Resources and Choices - Senior Housing Connection Program**

**Funding amount: \$56,610**

**Project Expenditure Category: 2.19 Social Determinants of Health: Community Health Workers or Benefits Navigators**

**Project Overview**

Grant funds will be used to increase capacity for bilingual wraparound services for Hispanic/Latino seniors negatively impacted by the public health crisis, which include housing and economic resource assistance; assistance with accessing public benefits; physical, emotional and cultural support; and financial and housing literacy training.

**Use of Evidence**

- Program will identify the number of Hispanic/Latino to receive resources, education evidenced by a comprehensive financial and housing security plan
- Funding on comprehensive plan to be determined

**Performance Report**

- Expected Outcome: Increase awareness of housing resources and other benefits/services for eligible Hispanic/Latino seniors.
- Expected Output: 800 seniors served
- Project Status: Not started
- Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
  - Number of households receiving eviction prevention services (including legal representation): N/A
  - Number of affordable housing units preserved or developed: N/A

## **City Managed Projects**

### **Relief for Families, Essential & Frontline Workers, & Small Businesses**

**Project SBAGPS Economic Initiatives Department - SBA Grant Program Support**

**Funding amount: \$1,200,000**

**Project Expenditure Category: 2.29 Loans or Grants to Mitigate Financial Hardship**

#### **Project Overview**

This grant-funded program will assist in the delivery of support and business development services to small businesses in the City of Tucson by addressing three fundamental needs: Access to Capital, Financial Health, and Leadership Acumen. Additionally, the program's approach is to aid with business relief and recovery services from the COVID-19 pandemic in industries such as travel, tourism, hospitality, and restaurants.

The Small Business Navigator Program was formed to provide services that address the stated needs in the form of technical assistance, one-on-one counseling, and workshops/trainings for business planning and expansion. The targeted audience under these three goals are small business owners and entrepreneurs, underserved, legacy, minority groups and the Spanish speaking neighborhoods. All support services will be offered on-location or virtually to accommodate the needs of the community.

#### **Use of Evidence**

- N/A

#### **Performance Report**

- Expected Outcome: The program will provide various cohorts technical assistance, one-on-one counseling, and workshops/trainings for business planning and expansion.
- Expected Output: 14 small business
- Project Status: Not started

**Project FTABRS: Department of Mobility and Transportation Services - FTA Building Rent Subsidy**

**Funding amount: \$159,800**

**Project Expenditure Category: 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)**

**Project Overview**

Due to the COVID-19 pandemic several businesses that are tenants of FTA buildings being managed by the City's Department of Mobility and Transportation Services Department, fell behind on making their rent payments. Accordingly, the City has offered to subsidize their past due rent based on the following criteria:

- Must have been in operation as of December 31, 2019, or earlier
- Have less than \$2.5 million in gross revenue/receipts on an annual basis
- Must have experienced a revenue loss when comparing 2019 gross revenue to 2020 gross revenue due to COVID-19 public health emergency. This can be evidenced by submitting the business' 2019 and 2020 business federal tax return. Calculation of revenue loss must be inclusive of any other state, local, or federal assistance.
- Is able to attest that it is in compliance with federal, state, or county and local requirements applicable to its type of business, including tax payments and code enforcement
- Is able to attest that it is not currently in bankruptcy or the subject of a receivership
- Is able to attest that it does not have any federal, state or local tax liens

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: Tenants rents will be subsidized, and as a result will not carry forward a past due amount, to avoid eviction.
- Expected Output: 7 tenants
- Project Status: Not started

**Project CEDSTR: Economic Initiatives - Comprehensive Economic Development Strategy**

**Funding amount: \$550,000**

**Project Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery**

**Project Overview**

Comprehensive Economic Development Strategy to include stakeholder and public engagement demographic and economic assessment; develop a comprehensive strategy to address the issues facing Tucson area and how these have been compounded by the pandemic.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: Strategy will ensure economic development goals and strategies after the public health crisis are current and focused on recovery.
- Expected Output: TBD
- Project Status: Completed less than 50%

## **Community Reinvestment and Recovery Parks, Arts & Culture**

**Project OMHP: Business Services Department - Organizational Mental Health Program**

**Funding amount: \$2,400,000**

**Project Expenditure Category: 1.12 Mental Health Services**

### **Project Overview**

The City will utilize these funds for the construction and continued expansion of our behavioral health initiative that was launched in 2021. Upon completion of an on-site behavioral health facility, the City will hire two behavioral health navigators who will connect those employees in need of behavioral health to community resources trained in the provision of these services. Further, the City will retain, through partnership with our medical network provider, two on-site behavioral health counselors who will be available to City employees free of charge.

### **Use of Evidence**

- The project will collect program evaluations designed to show the effectiveness of the program assistance
- Funding allocation for evidence-based interventions to be determined

### **Performance Report**

- Expected Outcome: To connect City employees in need of behavioral health services through a medical network provider.
- Expected Output: 768 City employees annually
- Project Status: Not started

**Project CRCHS: Parks and Recreation Department – COVID-19 Related Cleaning Hygiene and Sanitation Improvements to Parks and Recreational Facilities**  
**Funding amount: \$3,000,000**  
**Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety**

**Project Overview**

This project will invest in resources enjoyed by the general public to ensure their health and safety when it comes to access to clean, drinkable water both in outdoor park use and inside of Recreation Centers and the ability to use and enjoy pools for fitness and recreation purposes. Additionally, the City will utilize a bio-hazard contractor to assist with disinfection and sharps removals so that the public can use outdoor park areas safely.

**Use of Evidence:**

- N/A

**Performance Report**

- Expected Outcome: Increased usership of recreation centers and pools, within federally recognize Qualified Census Tract areas.
- Expected Output: Patrons of Recreation Centers and Pools within the Qualified Census Tract area
- Project Status: Completed less than 50%

**Project PKSIMP: Parks and Recreation Department - Parks Irrigation Improvements**  
**Funding amount: \$7,200,000**  
**Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood**  
**Features that Promote Health and Safety**

**Project Overview**

Keep parks green, trees thriving and open space available for public outdoor enjoyment through the expansion and replacement of existing or new irrigation systems. Irrigation solutions that will permit planting of hundreds of new trees across the park system and assist in responding to the rising heat index and climate action plan to create shade canopy in parks. Irrigation investments will also facilitate the underground infrastructure needed to build sports fields as part of recently completed master plan at parks where a high participation of public engagement supported more sport fields for youth and adult use. Preserve the existing water system integrity through the investment in new backflow preventors that prevent the water in an irrigation or plumbing system from back flowing into the main lines, this will assist in support of our installation of water fountains in parks. Contribute to the restoration of a botanical garden that is enjoyed by residents from all over the city that has a failing irrigation system, investment in the replacement of the system mean preserving a 50+ year old destination for all ages to enjoy annually for free.

**Use of Evidence**

- The project will collect program evaluations designed to show the effectiveness of the program assistance
- Funding allocation for evidence-based interventions is to be determined

**Performance Report**

- Expected Outcome: Sustainability on open fields with trees, shades, drinking water and new irrigation systems to increase the utilization of public parks and experiences.
- Expected Output: Enhanced and safer public spaces for City residents
- Project Status: Completed less than 50%



**Project THRIVE: Housing and Development Services - Thrive in the 05 Expansion**

**Funding amount: \$3,450,000**

**Project Expenditure Category: 2.36 Aid to Other Impacted Industries**

**Project Overview**

The Thrive Expansion program will go beyond typical neighborhood planning and will look holistically at a place, identifying a vision to transform both the built environment and opportunities for residents to thrive through education, services, and jobs. The program will also integrate resident-driven strategies for crime reduction and public safety. A resulting Transformation Plan identifies joint goals and strategies that lay the groundwork to direct future investment. An additional key component of the Thrive Zone project is funding for early implementation projects called Action Activities that will be identified through robust community participation.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: Improve the Oracle Road/ Mirable Mile area of zip code 85705. Specifically targeting improvements in Community-based crime reduction, Choice neighborhoods, and workforce and economic development.
- Expected Output: Residents of the Oracle Road/Miracle Mile area of 85705 zip code
- Project Status: Not started

**Project ICLRES: City Manager's Office - Implementation of Climate Resilience Strategies**

**Funding amount: \$9,089,563**

**Project Expenditure Category: 2.22 Strong Healthy Communities**

**Project Overview**

The City of Tucson is taking a wide range of climate actions, both within its ongoing operations and when external funding becomes available. This use of ARPA funding is to implement and/or accelerate actions that protect our most vulnerable populations from the risks of climate change. Examples of programs that will be implemented include completion of the city's Climate Action Plan, irrigation investments to support tree planting to increase urban tree canopy (targeted at areas with lower Tree Equity Scores), support for electric vehicle charging infrastructure, and similar efforts.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: Address a wide range of climate actions by implementing actions to protect vulnerable populations from the risk of climate change
- Expected Output: Disproportionately impacted populations
- Project Status: Not started

**Project NBHSS: Transportation – Neighborhood Sidewalks and Streetlights**

**Funding amount: \$15,000,000**

**Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety**

**Project Overview**

ADA improvements, sidewalks and streetlights will be improved and/or expanded upon to increase accessibility to open spaces, public sidewalks, and other community aspects to improve health outcomes for residents.

**Use of Evidence**

- The project will collect program evaluations designed to show the effectiveness of the program assistance
- Funding allocation for the evidence-based interventions is to be determined

**Performance Report**

- Expected Outcome: Improve the useability of bicycle and pedestrian for residents of federal recognized QCTs.
- Expected Output: Pedestrians and cyclists within the federally recognized Qualified Census Tracts.
- Project Status: Not started

## Workforce Development

**Project EEWDG: Economic Initiatives Department - Expand Economic Workforce Development Grant Program with ARPA Criteria**

**Funding amount: \$600,000**

**Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)**

### Project Overview

Expand Economic Workforce Development Grant Program with ARPA Criteria and focus on those who have suffered negative impacts as a result of the Covid-19 pandemic.

### Use of Evidence

- The project will collect program evaluations designed to show the effectiveness of the program assistance
- Funding allocation for the evidence-based intervention is to be determined

### Performance Report

- Expected Outcome: Expand economic workforce development programs to assist unemployed and underemployed workers by increasing the access to employment training and employment incentives
- Expected Output: TBD
- Project Status: Not started

## **Youth Development**

**Project YEPCG:** Human Resources Department - Youth Employment Program City Government

**Funding amount:** \$400,000

**Project Expenditure Category:** 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

### **Project Overview**

Youth Employment Program City Government to provide tools and/or resources for workforce development and skill building such as educational programs trainings creation of job pipelines and closing the skill gap.

### **Use of Evidence**

- The project will collect program evaluations designed to show the effectiveness of the program assistance
- Funding allocation to be determined for the evidence-based interventions

### **Performance Report**

- Expected Outcome: Employ local youth and provide intern opportunities to gain real-world work experience.
- Expected Output: Local youth and young adults
- Project Status: Not Started

**Project EXKDC: Parks and Recreation Department - Expansion of KIDCO Program**

**Funding amount: \$400,000**

**Project Expenditure Category: 2.11 Healthy Childhood Environments: Child Care**

**Project Overview**

Targeting the youth in the city of Tucson through expanding an existing after school program targeting ages 6-13 with additional locations to provide parents who need a safe and reliable care option so they can maintain work schedules. Over the course of 4 years want to expand to 15-25 locations within Tucson Unified School District school locations, funding for staffing to grow the program and increase the number of children currently served. Introduce new teen engagement programs for ages 13-17 an underserved population currently. Program will be built by teen input and will have the goal to expand the audience of teens to be served such as those from groups such as LGBTQ+; foster programs; low-income families; teens residing within neighborhoods with a higher instance of violence or abuse reported cases, for the intent to become a resource for support, respite, life skills and social and emotional support in a fun, positive environment.

**Use of Evidence**

- The project will collect program evaluations designed to show the effectiveness of the program assistance
- Funding allocations for evidence-based interventions to be determined

**Performance Report**

- Expected Outcome: Increase number of children served through KIDCO program
- Expected Output: Children ages 6-15
- Project Status: Not started

**Project ENREOP: Parks and Recreation Department - Enhanced Recreational Opportunities**

**Funding amount: \$4,800,000**

**Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety**

**Project Overview**

Expand on barrier free fitness opportunities for ages 14+ with the introduction of six new outdoor fitness courts where low impact workouts can be performed, inclusive of units that are wheelchair compatible to offer a broad and accessible resource for those that want an obesity prevention resource in their park. Perform a Leisure and Recreation Needs Assessment to learn from residents of Tucson what their priorities are and missing resources within the current park system, to allow for equitable access and meeting the need of residents for programs and investment in infrastructure in parks. Match current Prop 407 bond funding to enhance 6 new playgrounds to be all inclusive and provide children with special needs full access to a playground experience not currently available in the city. Invest in recreation assets in parks such as pump tracks, skateparks, and splash playground to expand current access and recreation activities not widely available.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: Increase the useability of park facilities within federally recognized QCT's.
- Expected Output: Patrons of City parks within Qualified Census Tracts
- Project Status: Not started

## **Promoting Affordable and Stable Housing**

**Project AHPA: Housing and Development Services - Affordable Housing Programming / Acquisition**

**Funding amount: \$15,000,000**

**Project Expenditure Category: 2.15 Long-term Housing Security: Affordable Housing**

### **Project Overview**

This category of funding will facilitate the development of much needed affordable housing units in Tucson. The funding will be used to acquire properties and to implement action items identified in the Housing Affordability Strategy for Tucson.

### **Use of Evidence**

- The project will collect program evaluations designed to show the effectiveness of the program assistance
- No funding will be utilized for evidence-based interventions

### **Performance Report**

- Expected Outcome: Increase affordable housing through the purchase of vacant properties for future affordable housing projects
- Expected Output: Vacant property purchases
- Project Status: Completed less than 50%



**Project HRCA: Housing Resource Center At Amphi**

**Funding amount: \$960,000**

**Project Expenditure Category: 2.18 Housing Support – Other Housing Assistance**

**Project Overview**

This category of funding will facilitate the development of much needed affordable housing units in Tucson. The funding will be used to acquire properties and to implement action items identified in the Housing Affordability Strategy for Tucson.

**Use of Evidence**

- The project will collect program evaluations designed to show the effectiveness of the program assistance
- No funding will be utilized for evidence-based interventions

**Performance Report**

- Expected Outcome: Increase affordable housing through the purchase of vacant properties for future affordable housing projects
- Expected Output: Vacant property purchases
- Project Status: Not started
- *Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):*
  - *Number of households receiving eviction prevention services (including legal representation): N/A*
  - *Number of affordable housing units preserved or developed: 0*

**Project HBHO: Housing and Development Services - HotelBridge Housing Operations**  
**Funding amount: \$8,000,000**  
**Project Expenditure Category: 2.16 Long-term Housing Security: Services for Unhoused Persons**

**Project Overview**

HotelBridge Housing Operations to provide temporary housing to homeless and others with temporary needs to bridge the gap between the streets and more permanent solutions. This includes locations on Anklam and Oracle as well as the purchase of the Wild Cat Inn. The City is in the process of procuring a management company to provide oversight of daily operations, maintenance, and cleaning.

**Use of Evidence**

- The project will collect program evaluations designed to show the effectiveness of the program assistance
- No funding will be utilized for evidence-based interventions

**Performance Report**

- Expected Outcome: Increase temporary housing for homeless individuals with complex housing barriers
- Expected Output: 111 unhoused persons
- Project Status: Completed less than 50%
- Household Assistance (EC 2.2), Long-term Housing Security (EC 2.15-2.16) and Housing Support (EC 2.17-2.18):
  - Number of households receiving eviction prevention services (including legal representation): N/A
  - Number of affordable housing units preserved or developed: N/A

## **Investment in Digital Literacy & Access Includes cyber security**

**Project SHWEG:** City Manager's Office – Support for Hybrid Workforce and E-Government

**Funding amount:** \$3,600,000

**Project Expenditure Category:** 3.4 Public Sector Capacity: Effective Service Delivery

### **Project Overview**

In response to COVID-19 pandemic, the City will enhance and expand its capabilities to provide virtual services, including but not limited to support for a hybrid workforce and increased virtual citizen access.

### **Use of Evidence**

- N/A

### **Performance Report**

- Expected Outcome: Increase ability to perform City services in a virtual environment, creating a new way for residents a new way to access services.
- Expected Output: Hybrid work schedules
- Project Status: Completed less than 50%.

**Project DIGTAG: City Manager's Office - Digital Accessibility Website Improvements**  
**Funding amount: \$300,000**  
**Project Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery**

**Project Overview**

Digital Accessibility Website Improvements - In response to the Covid- 19 pandemic and the ensuing difficulty of use of our City website, the City will revamp its website to make it more accessible for citizens to navigate it and better access government services.

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: Increase digital accessibility to website improvement
- Expected Output: Websites
- Project Status: Completed less than 50%

**Project CYBERS: City Manager's Office – Cybersecurity and Software**

**Funding amount: \$5,122,400**

**Project Expenditure Category: 3.5-Public Sector Capacity-Administrative Needs**

**Project Overview**

With the transition to a remote work environment and an increase in cyber security attacks throughout the nation ITD deployed technologies to help combat and protect the city from cyber-attacks As the City and our employees have recently experienced cyber

**Use of Evidence**

- N/A

**Performance Report**

- Expected Outcome: Increase cyber and software systems to better access city systems safety and remotely
- Expected Output: City Staff and City Residents
- Project Status: Not started

**Project CCONAP: City Manager’s Office – Community Connectivity Assessment and Planning**

**Funding amount: \$3,000,000**

**Project Expenditure Category: 3.4 Public Sector Capacity: Effective Service Delivery**

**Project Overview**

Community Connectivity Assessment and Planning program will lead to the creation of a plan for increasing the access and availability of High-speed internet for citizens throughout the City, including those within federally recognized QCTs

**Use of Evidence:**

- The project will collect program evaluations designed to show the effectiveness of the program assistance
- No funding will be utilized for evidence-based interventions

**Performance Report**

- Expected Outcome: Development of an assessment and plan for increasing the access and availability of high-speed internet for citizens throughout the City, including federally recognized Qualified census tracts.
- Expected Output: Low-income residents
- Project Status: Not started