



Washington County, Oregon  
**Recovery Plan**

**State and Local Fiscal Recovery Funds**  
2021 Report

**Washington County, Oregon**  
**2021 Recovery Plan**

**Table of Contents**

**General Overview ..... 2**

- Executive Summary..... 2
- Uses of Funds ..... 3
- Promoting Equitable Outcomes..... 7
- Community Engagement ..... 9
- Labor Practices..... 10
- Use of Evidence..... 10
- Table of Expenses by Expenditure Category..... 11

**Project Inventory ..... 14**

**Ineligible Activities: Tax Offset Provision ..... 28**

## GENERAL OVERVIEW

### **Executive Summary**

Washington County is the second largest of Oregon's 36 counties with a population of over 600,00 and is among the most racially diverse. Forming the western portion of the Portland metropolitan area, the County's developed regions are home to traditional suburban and new mixed-use neighborhoods, with business leaders such as Intel, IBM, Genentech and Nike's world headquarters. Outside the nationally acclaimed urban growth boundary, the county's area is over 80 percent rural, transitioning to nurseries, wineries, farmland, and miles of evergreen forest that blanket the eastern flank of the Coast Range Mountains.

Washington County's elected Board of Commissioners is actively considering potential SLFRF investment areas within a broader proposed strategic framework. The proposed investment areas within the SLFRF first tranche of funds span Protecting Public Health, Community Stabilization and Wellness, Stabilizing and Supporting the Local Economy, Community Engagement, and Continued Operations. Each proposed investment area includes focused strategies in maximizing programmatic impact and effective, efficient, and equitable outcomes with a focus on serving populations disproportionately impacted by the COVID-19 pandemic.

In developing the SLFRF framework, Washington County reviewed the learnings, challenges, and community feedback gleaned from the CARES Act funding period. Throughout summer 2021, we reflected on specific community needs and lessons learned to date in pandemic response and recovery. In developing the SLFRF framework, Washington County is building on a strong foundation from the CARES Act period and prior, including relationships with 120+ community-based organizations and an established COVID-19 Racial Equity Advisory Group of leaders from community based organizations. While the Washington County Board of Commissioners is considering the SLFRF investment areas detailed in the following report, the County intends to continue to adapt investment areas and resulting programmatic activities in partnership with the community. Throughout fall and winter 2021 and 2022, Washington County intends to develop pandemic recovery priorities through community engagement centered on populations which have experienced disproportionate pandemic impacts.

Washington County has developed a proposed framework for an equitable recovery. Intended uses of funds developed by Washington County will be directly tied to the values and principles within this framework:

#### *Values*

Washington County's SLFRF values in advancing equitable recovery can be considered foundational concepts. These values summarize what Washington County stands for and the central approach to SLFRF investments.

Equity. By leading with racial equity, we can mitigate historical impacts, change persistent systemic issues, and achieve a more inclusive future.

Resilience. We will foster strong organizations, individuals, and systems that focus on long-term solutions.

Collaboration. We achieve better outcomes when we work together.

Good Governance. We are responsible stewards of public trust and resources.

### *Principles*

Washington County's SLFRF principles are informed by the values above. These principles will guide the development, implementation, and assessment of SLFRF programs

1. Center racial equity.
2. Invest in public health first.
3. Be innovative, proactive, and strategic.
4. Seek collaborative solutions.
5. Work with transparency.

This framework is intended to provide a foundation for maximizing programmatic impact with federal funds. As Washington County works to develop, implement, and evaluate SLFRF funded programs in the coming year, this framework will be the central guiding structure in ensuring the County delivers effective, efficient, and equitable outcomes in pandemic response and recovery.

### **Uses of Funds**

#### *Proposed Investment Areas*

The following investment areas are proposed and pending final action by the Board of County Commissioners. As this report includes only expenditures through July 31, 2021, all uses of funds described are proposed, with programs pending final approval. Additional programmatic focus areas may emerge throughout 2021 and 2022 following Washington County's community engagement efforts centered on populations disproportionately impacted by the pandemic.

1. **Proposed Investment Area in Protecting Public Health** - Expenditure Category One: Public Health and Category Three: Disproportionate Impacts

Within the proposed framework, Washington County's first investment area within SLFRF tranche one is "Protecting Public Health." Proposed programs within this investment area span expenditure category one and expenditure category three. Please see the Project Inventory section for programmatic details. The Protecting Public Health investment area can be summarized in the following thematic areas:

#### Protecting Public Health: Surviving COVID-19

Washington County continues to respond to the COVID-19 pandemic and provide life-saving activities. Within the proposed framework, SLFRF may be used to provide isolation and quarantine support, vaccination, testing, and related community education. To promote effective, efficient, and equitable outcomes, Washington County can support programs in this thematic area through contracting with culturally responsive partner organizations and ensuring service delivery is accessible and meets the needs of marginalized populations.

#### Protecting Public Health: Meeting Basic Needs

The COVID-19 pandemic has disproportionately impacted people of color, migrant farmworkers, and houseless individuals and families in Washington County. To support a strong and equitable recovery, Washington County can support programs within this thematic area that are responsive to the needs of

disproportionately impacted groups. Proposed programs in this thematic area include meeting basic needs such as providing food, diapers, and other household items, including their distribution through multiple modes and culturally specific and community-based organizations. In step with the proposed framework values including equity, proposed programs would provide culturally specific foods and assistance. In addition, many contracts in this proposed investment area will be with community-based organizations who are also providing isolation and quarantine support, allowing service providers to serve households impacted by COVID-19 cases and stabilize households with wraparound services.

**2. Proposed Investment Area in Community Stabilization and Wellness** - Expenditure Category One: Public Health, Category Three: Disproportionate Impacts, Expenditure Category Seven: Administrative and Other

The safety, availability, and capacity of health services for behavioral health, childcare, and family support services are facing severe challenges in Washington County. Further, challenges have been disproportionately felt in communities of color. A full, holistic recovery in Washington County will entail integrating the social, economic, and environmental factors that impact holistic wellness in our community. This proposed investment area includes:

**Community Stabilization and Wellness: Childcare Support**

Families who rely on childcare services as well as childcare providers have been deeply impacted by the pandemic. Pandemic recovery must include intertwined considerations for household access to childcare as well as childcare provider capacity. This proposed investment area includes an assessment of current childcare service capacity that will inform how Washington County will develop childcare support efforts in future strategic recovery planning. In addition, this investment area includes proposed grant programs for new and existing providers. To address disparities in pandemic impacts and advance equitable access to service, this investment area proposes the development of ten focused childcare networks spanning Spanish, Somali, Arabic, Vietnamese, and other language networks.

**Community Stabilization and Wellness: Behavioral Health**

Parallel to physical safety risks in the pandemic, behavioral health challenges have risen sharply. Social, economic, and environmental factors tied to the pandemic have increased community need for mental health services. To address these increased needs, this investment area proposes responding through additional support for suicide prevention programs, improved behavioral health staffing, and homelessness prevention programs, including through culturally specific programs.

**Community Stabilization and Wellness: Family Health**

The pandemic has underscored the need for at-home healthcare support. In addition, pre-pandemic racial inequities have become more disparate as historically marginalized populations continue to experience the deepest pandemic impacts. To address disparities in community health access related to infant, child, and family support, this investment area includes proposed community health nurse programs. This would include funding community health nurses across languages and including in professionals with special expertise in BIPOC prenatal and early childhood support.

**Community Stabilization and Wellness: Ensuring Shelter and Safety**

Individuals and families facing housing insecurity and homelessness are experiencing heightened health risks due to the pandemic. Additionally, negative economic impacts throughout the pandemic have increased the number of individuals facing these risks. This proposed investment area includes services at encampments, including outreach and sanitation and hygiene services made more essential due to the ongoing pandemic health crisis.

#### Community Stabilization and Wellness: Utility Bill Assistance

The number of accounts more than 60 days behind on water, sewer, and stormwater utility bills in Washington County have more than tripled, with past-due accounts disproportionately concentrated in communities of color. This proposed investment area would be carried out in collaboration with Clean Water Services, a special service district within Washington County that was not a recipient of ARPA SLFRF. In collaboration with water/ sewer/ stormwater utility managers across the County, CWS proposes a ratepayer assistance program wherein utility districts forgive past due accounts. This would ensure people are fully protected negative credit scores despite pandemic impacts. It would also remove barriers to utility relief information and access for marginalized populations.

### **3. Proposed Investment Areas in Stabilizing and Supporting the Local Economy** - Expenditure Category Two: Negative Economic Impacts, Category Three: Disproportionate Impacts, and Expenditure Category Five: Infrastructure

While investments in the other proposed investment areas above are essential to an economic recovery, proposed investments also include targeted programs supporting small businesses and workforce recovery in addition to household stabilization efforts. Proposed programs will further advance our local economy – spanning people, business, and place – toward a holistic pandemic recovery. Proposed programs within this investment area span expenditure category two and expenditure category three. Please see the Project Inventory section for programmatic details. The Stabilizing and Supporting the Local Economy investment area can be summarized in the following thematic areas:

#### Stabilizing and Supporting the Local Economy: Small Business Recovery Support

Small businesses have been—and continue to be—hit hard by the economic tumult caused by the pandemic. Near-term strategic investments can help mitigate these impacts and rebuild businesses in recovery. This investment area will include investments in small business and entrepreneurship including technical assistance and access to capital. These are essential needs to manage, reopen, and grow during this difficult period. In addition, this investment area includes ongoing commitments to business resource centers and the resources and technical information they provide. Note: specific details regarding funded programs and capital tools will be identified through multijurisdictional community engagement process.

Throughout the pandemic, Washington County Business Recovery Centers (BRCs) have played an important role in supporting small businesses by distributing free personal protective equipment and providing free business support services. BRCs play a crucial role in providing a centralized resource for businesses to access support including guidance and connections to grants and other pandemic-related resources. Proposed activities within this area also include using SLFRF to continue BRCs. While BRCs are a lifeline to businesses, learnings from the CARES Act period and community feedback indicate a need for additional small and micro business support, including culturally specific support. Proposed activities in this area will also include using SLFRF to center BRC services on the needs of businesses most

disproportionately impacted by the pandemic. Activities may include enhanced services tailored to communities with unequal capacity and unequal access to resources. Proposed enhanced services include partnering with culturally specific business support organizations with strong understanding of the needs of micro and small businesses within historically and marginalized populations in Washington County, including BIPOC and Latinx communities.

#### Stabilizing and Supporting the Local Economy: Workforce Recovery Support

The pandemic has increased unemployment and shaken up the demand for workers. With the reopening phase underway and supplemental insurance disappearing in September, there is a need to ensure that there is adequate capacity in the workforce development system to assist workers with finding jobs and for private industry to find workers. This investment area includes investments in Washington County's workforce system (through community-based organizations, partner organizations, etc.); job training and reskilling programs; and wraparound support for low-income workers.

#### Stabilizing and Supporting the Local Economy: Place-Based Broadband Investment Exploration

Strategic planning is needed to prepare for anticipated—and more substantial—ARPA investments in the future. This proposed investment area includes allocating funds to support a county-wide Broadband Investment Plan. In addition, this investment area may include future studies needed to thoroughly support ARPA economic recovery efforts in tranche two.

#### 4. **Proposed Investment Areas in Community Engagement-** Expenditure Category Three: Disproportionate Impacts

Building on relationships cultivated during CARES Act pandemic response activities and through new equity-focused actions, Washington County is preparing to engage our communities on ARPA pandemic recovery priorities. Proposed activities in this investment area include: 1) Adopting a community engagement model and community engagement best practice policies wherein deep-rooted, trusted community organizations are paid by Washington County and other public agency ARPA recipients to engage community; 2) Committing to a collaborative agreement with other public agency jurisdictions to share the same community engagement model, as well as share staff and funding responsibility for this effort; and 3) Committing to data equity, including best practices in data collection, analysis, and assessment to connect the richness of community knowledge to our priorities, outcomes, and evaluations. Proposed investments in support of these action areas:

##### Community Engagement: Diversify Accessible Communications

This investment area proposes using tools, platforms, and strategies that are more accessible to historically and presently marginalized populations disproportionately impacted by the pandemic. This includes advanced social media and video streaming content with culturally specific strategies for pandemic recovery communications.

##### Community Engagement: Building Community Capacity Through Collaboration

This investment area proposes structuring cross-jurisdictional community engagement coordination that centers equity, builds community capacity, advances equitable community engagement policies, and helps create a pathway for long-standing equity-centered community engagement structures and processes across Washington County. Proposed investments include building community partner

capacity, leading community engagement strategies, including coaching, outreach materials, participant stipends, and related support.

#### Community Engagement: Advancing Data Equity in Washington County Systems

This investment area includes performing a systems analysis of tools and strategies used across departments and preparing for a potential comprehensive approach to data equity for ARPA program implementation and evaluation.

#### **Promoting equitable outcomes**

Disparate outcomes, particularly along racial and ethnic lines, have long existed within Washington County. In recent years, Washington County has taken action toward racial justice and achieving equitable outcomes. In February 2020, the Washington County Board of Commissioners adopted its first-ever Equity Resolution<sup>1</sup>. In their efforts to advance racial equity, the Board of Commissioners worked closely with community stakeholders and diversity, equity, and inclusion subject matter experts. Draft resolution versions were provided for public feedback prior to final adoption. In 2016, Washington County supported the Coalition of Communities of Color in launching a research project “Leading with Race: Research Justice in Washington County<sup>2</sup>.” The endeavor provided in-depth qualitative and quantitative information on the lived experiences of eight communities of color and ethnic groups in the County, alongside data snapshots of four city jurisdictions that identify key socio-economic outcomes for communities of color.

In adopting the Washington County Equity Resolution, the Board of County Commissioners created a new County department, the Office of Equity, Inclusion, and Community Engagement (OEICE). The County hired its first-ever Chief Equity and Inclusion Officer in Summer 2020 to lead OEICE and continues to build staff capacity. Today, OEICE is responsible for leading the County organization’s equity, diversity and inclusion efforts with a focus on developing policies and practices that support equitable outcomes for Washington County community members. This includes promoting equitable access to services, as well as equitable quality of service delivery. To achieve equity, this team promotes diversifying the organization's workforce, developing organizational cultural competency and culturally specific program options, advancing civil rights policies and programs, promoting procurement with minority- and woman-owned businesses and engaging Washington County’s diverse community to engage in shared problem solving. The team also coordinates and supports Washington County's broad community engagement efforts including Board Town Halls, the Community Participation Organization (CPO) program and community engagement focused on the Supportive Housing Services program.

Building on these actions, Washington County is well positioned to develop, implement, and assess SLFRF funded programs with a focus on equitable outcomes. As Washington County works to adopt a comprehensive SLFRF framework and thereafter develop programs, Washington County will work to center equity as one of four central SLFRF framework values (see previous section).

Throughout the COVID-19 pandemic, Washington County is addressing public health disparities and is focusing on serving historically underserved, marginalized, and disproportionately impacted groups. An

---

<sup>1</sup> <https://www.co.washington.or.us/CAO/diversity-equity-and-inclusion.cfm>

<sup>2</sup> <https://www.coalitioncommunitiescolor.org/leadingwithrace>



example of this focus is in Washington County’s March 2021 Vaccine Equity Plan<sup>3</sup>. In developing this plan Washington County leadership and staff prioritized racial equity goals, worked alongside community leaders in adopting a community engagement, communications, and education strategy for awareness, focused on removing barriers to information and access, and focused outcome goals on closing vaccination rate gaps across racial groups. Community leaders from community-based organizations across the County collaborated in developing this strategy, as part of the continuous COVID-19 Racial Equity Advisory Group. Part of the proposed SLFRF framework includes a continuation of this community leadership body to advise the development of SLFRF funded programs, and the goals, awareness needs, access and distribution considerations, and outcome evaluation strategies.

Pandemic response strategies – such as goalsetting, ensuring awareness, removing barriers in access and service distribution, and outcome assessment rooted in racial equity – have prepared Washington County to develop, implement, and assess SLFRF programs in pandemic response and recovery.

As Washington County develops programs, we will promote equitable outcomes and design activities with equity in mind. Washington County will consider and measure equity at each stage of program development, implementation, and assessment. We will:

1. Set goals in serving historically underserved, marginalized, and disproportionately impacted groups with pandemic response and recovery investments.

In line with previous commitments made in the Washington County Equity Resolution and beyond, programs developed within each SLFRF investment theme (see previous section) will include equity goals. The proposed SLFRF framework for Washington County includes leading with racial equity in all investments to mitigate historical impacts, change persistent systemic issues, and achieve a more inclusive future. Goals will be tied to measurable indicators to assess intended versus actual outcomes. The development of SLFRF programs, and corresponding goals, is in progress.

2. Evaluate community awareness (people and businesses) of SLFRF programs and services and focus on equity and practicality for our communities.

Continuing previous pandemic response strategies in culturally specific communications and engagement, Washington County will ensure community awareness is a key component of each program. The development of SLFRF programs and related communications and engagement strategies are in progress, and evaluations of community awareness is to follow.

3. Address differences in levels of access to benefits and services across groups (including by disaggregating disparities by racial group). Evaluate and adjust administrative requirements that result in disparities in ability to complete applications or otherwise gain access.

Proposed programs developed within the proposed Washington County SLFRF framework will undergo evaluations prior to implementation focused on anticipating benefits and possible unintended impacts. In partnership with community-based organizations, the SLFRF framework proposes that the work of the COVID-19 Racial Equity Advisory Committee continue and collaborate in removing barriers to access and

---

<sup>3</sup> <https://www.co.washington.or.us/HHS/CommunicableDiseases/COVID-19/upload/Washington-County-Vaccine-Equity-Plan-5-14-2021.pdf>

advancing equitable access to program benefits. The development of SLFRF programs is in progress, and the design of programs will proactively anticipate historical challenges in differences in levels of access. Further, programs will be assessed for accessibility.

4. Ensure intended and actual outcomes are aligned, including in closing gaps in intended levels of service, reaching universal levels of service, and/or other equity-focused policy objectives.

Using qualitative and quantitative measures, Washington County will commit to data equity, including best practices in disaggregating data by race. Outcomes will be considered with a focus on racial equity and assess the efficacy of programs in addressing pandemic impacts that have disproportionately affected people of color. The development of SLFRF programs is in progress, and metrics to evaluate actual outcomes will be developed alongside goals.

### Community Engagement

#### Washington County’s Proposed Investment Area in Community Engagement



Please see previous “Uses of Funds” and “Promoting Equitable Outcomes” sections for more details on community engagement investment areas. Washington County’s proposed SLFRF framework includes the development of pandemic recovery investment area priorities through community engagement. The proposed community engagement strategy includes multi-jurisdictional coordination, wherein jurisdictions within Washington County collaborate with community-based organizations in community engagement efforts to develop

shared pandemic recovery priorities. This includes working intentionally to build the capacity of community-based organizations with deep-rooted, cultural knowledge and relationships with skills in serving people with significant barriers to services, people of color, limited English proficiency populations, and other historically marginalized groups.

Within this structure, the proposal includes adopting a community engagement model and community engagement best practice policies wherein deep-rooted, trusted community organizations are compensated by Washington County and other public agencies to engage community. The proposed strategy also includes committing to a collaborative agreement with other public agency jurisdictions to share the same community engagement model, as well as share and coordinate staff and funding responsibilities for this effort. Across participants within this proposed model, there is an accompanying proposed commitment to data equity, including best practices in data collection, analysis,

interpretation, reporting, and assessment to connect the richness of community knowledge to our priorities, outcomes, and evaluations.

While the proposed SLFRF framework for tranche one includes proposed investment areas in public health, economic recovery, and addressing disproportionate pandemic impacts, precise programmatic efforts as well as other broad investment areas will emerge from community engagement.

### **Labor Practices**

#### Washington County's Commitment to Equitable Workforce Policies and Practice

The proposed SLFRF framework for tranche one investment areas does not include infrastructure projects at this time. If infrastructure investment areas emerge after community engagement and other efforts, Washington County will commit to strong labor standards to promote effective and efficient delivery of high-quality infrastructure projects while simultaneously supporting an equitable economic recovery through strong employment opportunities. Any programs within this investment area would be vetted by OEICE staff, whose team role is to promote diversifying the organization's workforce, developing organizational cultural competency and culturally specific program options, advancing civil rights policies and programs, promoting procurement with minority- and woman-owned businesses and engaging Washington County's diverse community to engage in shared problem solving.

### **Use of Evidence**

As Washington County works to finalize proposed investment areas, the County will continue to use a mixed-methods approach combining qualitative and quantitative evidence in the development, structure, implementation, and assessment of SLFRF funded programs. Washington County is approaching the development of programs with the intention of designing programs not only to respond to evaluated needs, but also build evidence through programs. Washington County has long focused on evidence-based approaches in public health programming and remains committed to these efforts throughout pandemic response and recovery. Through a diversity of publicly available datasets at the local, state, and federal level as well as long-standing relationships with deep-rooted community partners, Washington County is in the process of designing SLFRF funded programs that align community needs with equitable and effective actions.

Through SLFRF, Washington County is also leveraging investments to improve our use of evidence and evidence-building strategies over time, particularly in serving populations disproportionately impacted by the pandemic. As a part of Washington County's proposed Community Engagement investment area within SLFRF projects, the County is committing to data equity. The methods, tools, and interpretations used in our decision-making matter deeply for outcomes. Without integrity in capturing the richness of community knowledge, we can lose our ability to hold ourselves accountable to a diversity of groups. Committing to data equity at Washington County would mean having standard ways to collect data, software that helps staff to manage and analyze data, and expectations in outcome evaluation that include a variety of methods. Engagement can tell us what key community priorities are broadly – data equity helps us to determine what priorities are held by whom, what actions impact whom, and how effective actions are long term. As a part of this proposed investment area, Washington County intends to provide data disaggregated by race, ethnicity, gender, income, and other relevant factors when available. In future SFLRF reports, data will be presented in a table within each annual report.

**Table of Expenses by Expenditure Category**

As this report includes only expenditures through July 31, 2021, all uses of SLFRF funds described are proposed, with programmatic areas currently under review. Recovery Plans in future years will detail a comprehensive table of expenses. For more information on proposed uses at the expenditure category level of detail, please see the following Project Inventory section.

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
1	Expenditure Category: Public Health	Funding Proposal Under Review	N/A
1.1	COVID-19 Vaccination	Funding Proposal Under Review	N/A
1.2	COVID-19 Testing	Funding Proposal Under Review	N/A
1.3	COVID-19 Contact Tracing	Funding Proposal Under Review	N/A
1.4	Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, etc.)	Funding Proposal Under Review	N/A
1.5	Personal Protective Equipment	Funding Proposal Under Review	N/A
1.6	Medical Expenses (including Alternative Care Facilities)	Funding Proposal Under Review	N/A
1.7	Capital Investments or Physical Plant Changes to Public Facilities that respond to the COVID-19 public health emergency	Funding Proposal Under Review	N/A
1.8	Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	Funding Proposal Under Review	N/A
1.9	Payroll Costs for Public Health, Safety, and Other Public Sector Staff Responding to COVID-19	Funding Proposal Under Review	N/A
1.10	Mental Health Services	Funding Proposal Under Review	N/A
1.11	Substance Use Services	Funding Proposal Under Review	N/A
1.12	Other Public Health Services	Funding Proposal Under Review	N/A
2	Expenditure Category: Negative Economic Impacts	Funding Proposal Under Review	N/A
2.1	Household Assistance: Food Programs	Funding Proposal Under Review	N/A
2.2	Household Assistance: Rent, Mortgage, and Utility Aid	Funding Proposal Under Review	N/A
2.3	Household Assistance: Cash Transfers	Funding Proposal Under Review	N/A

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
2.4	Household Assistance: Internet Access Programs	Funding Proposal Under Review	N/A
2.5	Household Assistance: Eviction Prevention	Funding Proposal Under Review	N/A
2.6	Unemployment Benefits or Cash Assistance to Unemployed Workers	Funding Proposal Under Review	N/A
2.7	Job Training Assistance (e.g., Sectoral job-training, Subsidized Employment, Employment Supports or Incentives)	Funding Proposal Under Review	N/A
2.8	Contributions to UI Trust Funds*	Funding Proposal Under Review	N/A
2.9	Small Business Economic Assistance (General)	Funding Proposal Under Review	N/A
2.10	Aid to nonprofit organizations	Funding Proposal Under Review	N/A
2.11	Aid to Tourism, Travel, or Hospitality	Funding Proposal Under Review	N/A
2.12	Aid to Other Impacted Industries	Funding Proposal Under Review	N/A
2.13	Other Economic Support	Funding Proposal Under Review	N/A
2.14	Rehiring Public Sector Staff	Funding Proposal Under Review	N/A
3	Expenditure Category: Services to Disproportionately Impacted Communities	Funding Proposal Under Review	N/A
3.1	Education Assistance: Early Learning	Funding Proposal Under Review	N/A
3.2	Education Assistance: Aid to High-Poverty Districts	Funding Proposal Under Review	N/A
3.3	Education Assistance: Academic Services	Funding Proposal Under Review	N/A
3.4	Education Assistance: Social, Emotional, and Mental Health Services	Funding Proposal Under Review	N/A
3.5	Education Assistance: Other	Funding Proposal Under Review	N/A
3.6	Healthy Childhood Environments: Child Care	Funding Proposal Under Review	N/A
3.7	Healthy Childhood Environments: Home Visiting	Funding Proposal Under Review	N/A
3.8	Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System	Funding Proposal Under Review	N/A
3.9.	Healthy Childhood Environments: Other	Funding Proposal Under Review	N/A

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
3.10	Housing Support: Affordable Housing	Funding Proposal Under Review	N/A
3.11	Housing Support: Services for Unhoused persons	Funding Proposal Under Review	N/A
3.12	Housing Support: Other Housing Assistance	Funding Proposal Under Review	N/A
3.13	Social Determinants of Health: Other	Funding Proposal Under Review	N/A
3.14	Social Determinants of Health: Community Health Workers or Benefits Navigators	Funding Proposal Under Review	N/A
3.15	Social Determinants of Health: Lead Remediation	Funding Proposal Under Review	N/A
3.16	Social Determinants of Health: Community Violence Interventions	Funding Proposal Under Review	N/A
4	Expenditure Category: Premium Pay	Funding Proposal Under Review	N/A
4.1	Public Sector Employees	Funding Proposal Under Review	N/A
4.2	Private Sector: Grants to other employers	Funding Proposal Under Review	N/A
5	Expenditure Category: Infrastructure	Funding Proposal Under Review	N/A
5.1	Clean Water: Centralized wastewater treatment	Funding Proposal Under Review	N/A
5.2	Clean Water: Centralized wastewater collection and conveyance	Funding Proposal Under Review	N/A
5.3	Clean Water: Decentralized wastewater	Funding Proposal Under Review	N/A
5.4	Clean Water: Combined sewer overflows	Funding Proposal Under Review	N/A
5.5	Clean Water: Other sewer infrastructure	Funding Proposal Under Review	N/A
5.6	Clean Water: Stormwater	Funding Proposal Under Review	N/A
5.7	Clean Water: Energy conservation	Funding Proposal Under Review	N/A
5.8	Clean Water: Water conservation	Funding Proposal Under Review	N/A
5.9	Clean Water: Nonpoint source	Funding Proposal Under Review	N/A
5.10	Drinking water: Treatment	Funding Proposal Under Review	N/A
5.11	Drinking water: Transmission & distribution	Funding Proposal Under Review	N/A

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
5.12	Drinking water: Transmission & distribution: lead remediation	Funding Proposal Under Review	N/A
5.13	Drinking water: Source	Funding Proposal Under Review	N/A
5.14	Drinking water: Storage	Funding Proposal Under Review	N/A
5.15	Drinking water: Other water infrastructure	Funding Proposal Under Review	N/A
5.16	Broadband: "Last Mile" projects	Funding Proposal Under Review	N/A
5.17	Broadband: Other projects	Funding Proposal Under Review	N/A
6	Expenditure Category: Revenue Replacement	Funding Proposal Under Review	N/A
6.1	Provision of Government Services	Funding Proposal Under Review	N/A
7	Administrative and Other	Funding Proposal Under Review	N/A
7.1	Administrative Expenses	Funding Proposal Under Review	N/A
7.2	Evaluation and data analysis	Funding Proposal Under Review	N/A
7.3	Transfers to Other Units of Government	Funding Proposal Under Review	N/A
7.4	Transfers to Nonentitlement Units (States and Territories only)	Funding Proposal Under Review	N/A

Project Inventory

Washington County’s elected Board of Commissioners is actively considering potential SLFRF investment areas within a broader proposed strategic framework. The proposed investment areas within the SLFRF first tranche of funds span Protecting Public Health, Community Stabilization and Wellness, Stabilizing and Supporting the Local Economy, Community Engagement, and Continued Operations. Each proposed investment area includes focused strategies in maximizing programmatic impact and effective, efficient, and equitable outcomes. Programs within these investment areas, if approved, would include services for disproportionately impacted communities (expenditure category three). It is possible that future tranche one investments may cover other U.S. Treasury expenditure areas beyond those detailed in the proposed list below. **Please note the following Project Inventory are proposed and pending final action by the Board of County Commissioners.** Therefore, funding amounts are not yet determined. Investment areas described within this inventory are subject to change before Board approval and evolve through Washington County’s community engagement process which will be centered on populations disproportionately impacted by the pandemic.

The proposed allocation plan is structured into 4 main categories, the broadest being “Principle” followed by “Program”, “Activity”, down to the narrowest which is the “Project”. For example, our Protecting Public Health Principle has 2 programs, “Surviving Covid-19”, and “Meeting Basic Needs”, and each of these programs is split between multiple activities. The Surviving Covid-19 program has the activities “Isolation and Quarantine Support”, “Vaccination and Testing”, “Contact Tracing”, and “Community Engagement and Education.” Each of these activities will be further broken down into projects (as listed below) to keep track of the expenditures for reporting in the required expenditure categories. You will notice that we will have multiple projects that point to the same expenditure category as required in the reporting guidance. We currently only have estimates available at the Activity level, as seen in the last table which is our allocation proposal to go before the board on September 7<sup>th</sup>. If and when the board approves the proposed plan, expenditures from the eligible period of performance starting March 3<sup>rd</sup>, 2021 may be moved into the appropriate activity and projects. Any charges moved from March 3, 2021 through July 31, 2021 will be reflected in our October quarterly Project and Expenditure report.

## **I. INVESTMENT AREA: PROTECTING PUBLIC HEALTH**

### **Surviving COVID-19**

Proposed Activities within this area will provide isolation and quarantine support, vaccination, testing, and related community education. To promote effective and equitable outcomes, programs in this category will include contracting with culturally specific partner organizations and ensuring service delivery is accessible and meets the needs of marginalized populations.

#### **Proposed Activity: Isolation and Quarantine Support**

**Funding amount:** Pending Board of County Commissioners Approval

#### **Project Expenditure Categories (Proposed):**

- 1.8 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)
- 1.10 Mental Health Services\*
- 1.12 Other Public Health Services
- 2.1 Household Assistance: Food Programs\*^
- 2.2 Household Assistance: Rent, Mortgage, and Utility Aid\*^
- 2.3 Household Assistance: Cash Transfers\*^
- 3.13 Social Determinants of Health: Community Health Workers or Benefits Navigators\*^
- 7.1 Administrative Expenses

**Project Overview:** The Isolation and Quarantine (Wraparound) Support program connects people who are in isolation or quarantine due to COVID-19 with a Community Health Worker (CHW) from a culturally specific community-based organization (CBO). The CHW ensures the client can safely isolate or quarantine by coordinating food delivery, paying rent or utilities, and connecting the household to other resources to support health and wellbeing. The anticipated program duration is through 2022. The participating CBOs include: Asian Health and Service Center, Bienestar, Centro Cultural, Familias en Accion, and Immigrant and Refugee Community Organization. The intended outcomes of the program are to prevent and mitigate spread of COVID-19 in the community.



Use of Evidence: The goals of the project are 1) assist households to safely isolate or quarantine after a COVID-19 exposure by providing food, resources, and rent or utility payments as needed; and 2) prevent and mitigate the spread of COVID-19 in the community. In addition, this program follows national Culturally and Linguistically Appropriate Service (CLAS) standards and best practices. This program is designed to serve disproportionately impacted communities and primarily serves people with low incomes who need support to stay in their homes during isolation and quarantine. Total project spending will be allocated toward evidence-based interventions and activity proposals are currently under review.

Proposed Activity: **Vaccination and Testing**

Funding amount: Pending Board of County Commissioners Approval

Project Expenditure Categories (Proposed):

- 1.1 Vaccination
- 1.8 Public Health Expenses
- 1.10 Mental Health Services\*
- 2.1 Household Assistance: Food Programs\*
- 3.4 Education Assistance: Social, Emotional, and Mental Health Services\*^

Project Overview: The Washington County Vaccine Team is providing vaccinations with a focus on people who are medically underserved as well as groups with low vaccine rates or high barriers to getting vaccinated. This program is ongoing and is anticipated to continue for multiple years within the ARPA SLFRF period. The primary delivery system is the vaccination team that does both large and small clinics, stationary clinics, as well as mobile clinics reaching most geographic areas of the County. The primary partners are Federally Qualified Health Centers, health care clinics and systems, community-based organizations, non-governmental organizations, retail pharmacies, school districts, worksites, and the Medical Reserve Corp.

Use of Evidence: The goal of the project is to increase access to and vaccination rates of BIPOC and other people who have significant barriers to getting vaccinated. This is done with use of population data that reflects race/ethnicity, spoken language, age, location, and vaccination rates. Evidence based interventions are being used such as educational campaigns including media ads; on-site vaccinations including at workplaces, health care settings, residential homes, and houseless shelters; incentives offered including gift cards, vouchers for farmers markets and small-owned businesses, lottery prizes, and education scholarships. Proposed use of SLFRF for these activities is under review and total SLFRF spending on evidence-based interventions is to be determined. Washington County continues to develop evidence based interventions based on guidance from the U.S. Centers for Disease Control (more information: [Evidence-Based Solutions to Increase Vaccine Confidence and Uptake](#)).

Proposed Activity: **Contact Tracing**

Funding amount: Pending Board of County Commissioners Approval

Project Expenditure Categories (Proposed):

- 1.2 Testing

Project Overview: The contact tracing program activities include COVID lab processing, case investigation, providing education to positive cases, outbreak response in congregate and high risk settings, identifying contacts with known exposures to COVID-19, providing education to monitor for symptoms to include testing resources, and referrals to support services. The intended outcomes are to reduce the disease burden of COVID-19 in the community, prevent and contain outbreaks, and protect those most vulnerable to COVID-19 in Washington County.

Use of Evidence: The processes used in the contact tracing program are established public health evidence-based practices for communicable disease prevention and response. The Public Health team includes a team of epidemiologists and data analysts to support ongoing process evaluation. The activities are based on investigative guidelines provided by the State of Oregon. Proposed use of SLFRF for these activities is under review and total SLFRF spending on evidence-based interventions is to be determined.

Proposed Activity: **Community Engagement and Education**

Funding Amount: Pending Board of County Commissioners Approval

Project Expenditure Categories (Proposed):

- 1.8 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)
- 1.10 Mental Health Services\*
- 2.1 Household Assistance: Food Programs\*^
- 2.2 Household Assistance: Rent, Mortgage, and Utility Aid\*^
- 2.3 Household Assistance: Cash Transfers\*^
- 3.13 Social Determinants of Health: Other\*^
- 3.14 Social Determinants of Health: Community Health Workers or Benefits Navigators\*^
- 7.1 Administrative Expenses

Project Overview: The proposed Vaccine Equity and COVID-19 Resilience and Recovery program is designed to increase rates of vaccination among Black, Indigenous, or other People of Color (BIPOC) communities by using culturally and linguistically responsive interventions implemented by community-based organizations. The main activities and intended outcomes include: 1) supporting vaccine work through outreach, engagement, and communications; and 2) reducing barriers to increase access to vaccine, while addressing the health and social needs of community members. Washington County will be working with the following CBOs, and potentially expand this list:

- Adelante Mujeres
- Airway Science for Kids (ASK)
- Angolan Community Organization of Oregon ACOO
- APANO
- Brown Hope
- CAIRO
- Children's Community Clinic (CCC)
- HACO

- Latino Network
- Living Islands Non-Profit
- Lutheran Community Services NW
- Muslim Educational Trust MET
- Oregon Chinese Coalition (OCC)
- PBDG Foundation
- Project Access NOW
- St Anthony Catholic Church SACCH
- The Korean Society of Oregon (KSO)
- UTOPIA PDX
- Virginia Garcia Memorial Health Center
- We Care

Use of Evidence: The goals of the project are 1) increase vaccination rates among BIPOC communities; and 2) increase the resiliency of communities by assisting with recovery from the health, social, and financial impacts of COVID-19. Washington County Public Health will work with an internal epidemiologist to design a rigorous program evaluation and collect evidence of the program’s effectiveness. Proposed use of SLFRF for these activities is under review and total SLFRF spending on evidence-based interventions is to be determined.

**Programmatic Area: Meeting Basic Needs**

The pandemic has exacerbated high-priority health challenges through new barriers to basic needs access. In turn, these challenges can compound COVID-19-related risks in our communities. Proposed projects within this program will provide basic supplies (food, diapers, etc.), and their distribution through multiple modes and through culturally specific networks. This includes providing culturally specific foods and accessible information and assistance to people of color, people with limited English fluency, seasonal farmworkers, and other groups disproportionately impacted by the pandemic. In addition, many contracts in this category will be with community-based organizations who are also providing isolation and quarantine support, allowing service providers to serve households impacted by COVID-19 cases and stabilize households with wraparound services.

Proposed Activity: **Culturally Specific Nutrition and Information Support**

Funding amount: Pending Board of County Commissioners Approval

Project Expenditure Categories (Proposed):

- 1.5 Personal Protective Equipment
- 2.1 Household Assistance: Food Programs
- 2.3 Household Assistance: Cash Assistance
- 2.10 Aid to Non-Profit Organizations
- 2.13 Household Assistance: Other Economic Support
- 3.4 Education Assistance: Social, Emotional and Mental Health Services
- 3.5 Education Assistance: Other
- 7.1 Administrative Expenses

Project Overview: Proposed culturally specific nutrition and information support activities would include providing culturally specific foods and accessible information and assistance to people of color, seasonal farmworkers, and other groups disproportionately impacted by the pandemic.

Use of Evidence: Proposed use of SLFRF for this project is under review. Washington County is building on its repertoire of evidence-based intervention activities and is developing specific strategies for this Proposed Activity. Evidence-based intervention strategies are in development, and total SLFRF spending on evidence-based interventions is to be determined.

Proposed Activity: **Migrant and Seasonal Farmworker Community Support**

Funding Amount: Pending Board of County Commissioners Approval

Project Expenditure Categories (Proposed):

- 2.1 Household Assistance: Other Economic Support
- 2.10 Aid to Non-Profit Organizations
- 2.13 Household Expenses: Other Economic Support

Project Overview: Proposed migrant and seasonal farmworker community support activities are contracting with community-based organizations to provide wraparound services to migrant and seasonal farmworkers disproportionately impacted by the pandemic.

Use of Evidence: Proposed use of SLFRF for this project is under review. Washington County is building on its repertoire of evidence-based intervention activities and is developing specific strategies for this Proposed Activity. Evidence-based intervention strategies are in development, and total SLFRF spending on evidence-based interventions is to be determined.

## **II. INVESTMENT AREA: COMMUNITY STABILIZATION AND WELLNESS**

Proposed Activity: **Childcare Support**

Funding Amount: Pending Board of County Commissioners Approval

Project Expenditure Categories (Proposed):

- 1.12 Other Public Health Services
- 3.1 Education Assistance: Early Learning
- 3.4 Education Assistance: Social, Emotional, and Mental Health Services
- 3.6 Healthy Childhood Environments: Child Care
- 3.14 Social Determinants of Health: Community Health Workers or Benefits Navigators
- 7.1 Administrative Expenses
- 7.2 Evaluation and Data Analysis

Project Overview: Families who rely on childcare services as well as childcare providers have been deeply impacted by the pandemic. Pandemic recovery must include intertwined considerations for household access to childcare as well as childcare provider capacity. This proposed investment area includes an assessment of current childcare service capacity that will inform how Washington County will develop childcare support efforts in future strategic recovery planning. To address disparities in pandemic impacts and advance equitable access to service, this investment area will also develop ten

focused childcare networks spanning Spanish, Somali, Arabic, Vietnamese, and other language networks.

Use of Evidence: Proposed use of SLFRF for this project is under review. Washington County is building on its repertoire of evidence-based intervention activities and is developing specific strategies for this Proposed Activity. Evidence-based intervention strategies are in development, and total SLFRF spending on evidence-based interventions is to be determined.

Proposed Activity: **Behavioral Health**

Funding Amount: Pending Board of County Commissioners Approval

Project Expenditure Categories (Proposed):

- 1.10: Mental Health Services
- 1.12 Other Public Health services (respite for family caregivers)
- 2.5 Housing Assistance: Eviction Prevention (hoarding support/deep cleans/muck out)
- 2.10: Aid to Nonprofit Organizations
- 3.4 Education Assistance: Social, emotional, and mental health services (culturally specific support groups and counseling)
- 3.14: Social Determinants of Health: Community Health Workers or Benefits Navigators
- 7.1: Administrative Expenses

Project Overview: Parallel to physical safety risks in the pandemic, behavioral health challenges have risen sharply. Social, economic, and environmental factors tied to the pandemic have increased community need for mental health services. To address these increased needs, this investment area responds through additional support for suicide prevention and postvention programs, improved behavioral health staffing, homelessness prevention programs, and identifying culturally specific ways to support the behavioral health needs and wellness of disproportionately impacted populations.

Use of Evidence: Proposed use of SLFRF for this project is under review. Washington County is building on its repertoire of evidence-based intervention activities and is developing specific strategies for this Proposed Activity. Evidence-based intervention strategies are in development, and total SLFRF spending on evidence-based interventions is to be determined.

Proposed Activity: **Family Health**

Funding Amount: Pending Board of County Commissioners Approval

Project Expenditure Categories (Proposed):

- 1.12 Other Public Health Services
- 3.4 Education Assistance: Social, Emotional, and Mental Health Services
- 3.7 Healthy Childhood Environments: Home Visiting
- 3.14 Social Determinants of Health: Community Health Workers or Benefits Navigators
- 7.1 Administrative Expenses
- 7.2 Evaluation and Data Analysis

Project Overview: The pandemic has underscored the need for at-home healthcare support. In addition, pre-pandemic racial inequities have become more disparate as historically marginalized populations continue to experience the deepest pandemic impacts. To address disparities in community health access related to infant, child, and family support, this investment area includes community health nurse programs. This includes funding community health nurses across languages and including professionals with special expertise in BIPOC prenatal and early childhood support.

Use of Evidence: Proposed use of SLFRF for this project is under review. Washington County is building on its repertoire of evidence-based intervention activities and is developing specific strategies for this Proposed Activity. Evidence-based intervention strategies are in development, and total SLFRF spending on evidence-based interventions is to be determined.

Proposed Activity: **Ensuring Shelter and Safety**

Funding Amount: Pending Board of County Commissioners Approval

Project Expenditure Categories (Proposed):

- 3.11 Housing Support: Services for Unhoused Persons
- 7.1 Administrative Expenses
- 7.2 Evaluation and Data Analysis

Project Overview: Individuals and families facing housing insecurity and homelessness are experiencing heightened health risks due to the pandemic. Additionally, negative economic impacts throughout the pandemic have increased the number of individuals facing these risks. This investment includes services at encampments, including outreach and sanitation and hygiene services made more essential due to the ongoing pandemic health crisis. The proposed encampment activities are managing houseless encampments by employing a strategy that balances the health and safety risks associated with encampments remaining in place and clearing encampments. Activities involving the management of encampments include providing services at encampments that include outreach, sanitation and hygiene services that were made more essential due to the ongoing pandemic health crisis. The proposed use of SLFRF timeline would be through September 2022. The primary delivery system and partners are county personnel and contractors. The intended outcome is the reduction in health and safety risks associated with houseless encampments and support for lower risk encampments to allow houseless individuals to remain in place pursuant to public health guidelines.

Use of Evidence: The goal of the project is to reduce health and safety risks associated with houseless encampments. The key performance indicators are the number of reports from community members, an evaluation of the primary concern of reported encampments, the cost of services by risk assessment score, and the count and cost of encampment removals. Proposed use of SLFRF for this project is under review. Washington County is building on its repertoire of evidence-based intervention activities and is developing specific strategies for this Proposed Activity. Evidence-based intervention strategies are in development, and total SLFRF spending on evidence-based interventions is to be determined.

Proposed Activity: **Utility Bill Assistance**

Funding Amount: Pending Board of County Commissioners Approval

Project Expenditure Categories (Proposed):

- 7.3 Transfers to Other Units of Government

Project Overview: The number of accounts more than 60 days behind on water, sewer, and stormwater utility bills in Washington County have more than tripled, with past-due accounts disproportionately concentrated in communities of color. In collaboration with water/ sewer/ stormwater utility managers across the County, Clean Water Services (CWS) proposes a ratepayer assistance program wherein utility districts forgive past due accounts. This ensures people are fully protected negative credit scores despite pandemic impacts. It will also remove barriers to utility relief information and access for marginalized populations.

Use of Evidence: Proposed use of SLFRF for this project is under review. Washington County in partnership with water/ sewer/ stormwater utility managers across the County is building on its repertoire of evidence-based intervention activities and is developing specific strategies for this Proposed Activity. Evidence-based intervention strategies are in development, and total SLFRF spending on evidence-based interventions is to be determined.

### III. INVESTMENT AREA: STABILIZING AND SUPPORTING THE LOCAL ECONOMY

Proposed Activity: **Small Business Recovery Support**

Funding Amount: Pending Board of County Commissioners Approval

Project Expenditure Categories (Proposed):

- 2.9 Small Business Economic Assistance (General)
- 2.11 Aid to Tourism, Travel, or Hospitality
- 2.12 Aid to Other Impacted Industries

Project Description: Small businesses have been—and continue to be—hit hard by the economic tumult caused by the pandemic. Near-term strategic investments can help mitigate these impacts and rebuild businesses in recovery. This investment area will include investments in small business and entrepreneurship including technical assistance and access to capital. These are essential needs to manage, reopen, and grow during this difficult period. In addition, this investment area includes ongoing commitments to business resource centers and the resource and technical information they provide. Note: specific details regarding funded programs and capital tools are to be identified through multijurisdictional community engagement process.

Use of Evidence: Proposed use of SLFRF for this project is under review. Washington County is building on its repertoire of evidence-based intervention activities and is developing specific strategies for this Proposed Activity. Evidence-based intervention strategies are in development, and total SLFRF spending on evidence-based interventions is to be determined.

Proposed Activity: **Workforce Recovery Support**

Funding Amount: Pending Board of County Commissioners Approval

Project Expenditure Categories (Proposed):

- 2.7 Job Training Assistance (e.g., Sectoral job-training, Subsidized Employment, Employment Supports or Incentives)

Project Description: The pandemic has increased unemployment and shaken up the demand for workers. With the reopening phase underway and supplemental insurance disappearing in September, there is a need to ensure that there is adequate capacity in the workforce development system to assist workers with finding jobs and for private industry to find workers. This investment area includes investments in Washington County’s workforce system (through community-based organizations, partner organizations, etc.); job training and reskilling programs; and wraparound support for low-income workers.

Use of Evidence: Proposed use of SLFRF for this project is under review. Washington County is building on its repertoire of evidence-based intervention activities and is developing specific strategies for this Proposed Activity. Evidence-based intervention strategies are in development, and total SLFRF spending on evidence-based interventions is to be determined.

Proposed Activity: **Place-Based Broadband Investment Exploration**

Funding Amount: Pending Board of County Commissioners Approval

Project Expenditure Categories (Proposed):

- 5.17 Broadband: Other projects

Project Description: Strategic planning is needed to prepare for anticipated—and more substantial—ARPA investments in the future. This proposed investment area includes allocating funds to support a county-wide Broadband Investment Plan. In addition, this investment area may include future studies needed to thoroughly support ARPA economic recovery efforts in tranche two.

Use of Evidence: Proposed use of SLFRF for this project is under review. Washington County is building on its repertoire of evidence-based intervention activities and is developing specific strategies for this Proposed Activity. Evidence-based intervention strategies are in development, and total SLFRF spending on evidence-based interventions is to be determined.

#### **IV. INVESTMENT AREA: COMMUNITY ENGAGEMENT**

Building on relationships cultivated during CARES Act pandemic response activities and through new equity-focused actions, Washington County is preparing to engage our communities on ARPA pandemic recovery priorities. Activities in this investment area include: 1) Adopting a community engagement model and community engagement best practice policies wherein deep-rooted, trusted community organizations are paid by Washington County and other public agency ARPA recipients to engage community; 2) Committing to a collaborative agreement with other public agency jurisdictions to share the same community engagement model, as well as share staff and funding responsibility for this effort; and 3) Committing to data equity, including best practices in data collection, analysis, and assessment to connect the richness of community knowledge to our priorities, outcomes, and evaluations. Proposed investments in support of these action areas:

Proposed Activity: **Diversify Accessible Communications**

Funding Amount: Pending Board of County Commissioners Approval

Project Expenditure Categories (Proposed):



- 1.8 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)

Project Description: This investment area includes using tools, platforms, and strategies that are more accessible to historically and presently marginalized populations disproportionately impacted by the pandemic. This includes advanced social media and video streaming content with culturally specific strategies for pandemic recovery communications.

Use of Evidence: Proposed use of SLFRF for this project is under review. Washington County is building on its repertoire of evidence-based intervention activities and is developing specific strategies for this Proposed Activity. Evidence-based intervention strategies are in development, and total SLFRF spending on evidence-based interventions is to be determined.

Proposed Activity: **Building Community Capacity Through Collaboration**

Funding Amount: Pending Board of County Commissioners Approval

Project Expenditure Categories (Proposed):

- 2.10 Aid to nonprofit organizations
- 7.1 Administrative Expenses
- 7.2 Evaluation and data analysis

Project Description: This investment area includes structuring cross-jurisdictional community engagement coordination that centers equity, builds community capacity, advances equitable community engagement policies, and helps create a pathway for long-standing equity-centered community engagement structures and processes across Washington County. Proposed investments include building community partner capacity, leading community engagement strategies, including coaching, outreach materials, participant stipends, and related support.

Use of Evidence: Proposed use of SLFRF for this project is under review. Washington County is building on its repertoire of evidence-based intervention activities and is developing specific strategies for this Proposed Activity. Evidence-based intervention strategies are in development, and total SLFRF spending on evidence-based interventions is to be determined.

Proposed Activity: **Advancing Data Equity in Washington County Systems**

Funding Amount: Pending Board of County Commissioners Approval

Project Expenditure Categories (Proposed):

- 7.2 Evaluation and Data Analysis

Project Description: This investment area includes performing a systems analysis of tools and strategies used across departments and preparing for a potential comprehensive approach to data equity for ARPA program implementation and evaluation.

Use of Evidence: Proposed use of SLFRF for this project is under review. The central purpose of this project is to improve Washington County's use of evidence throughout SLFRF projects.

## **V. INVESTMENT AREA: CONTINUED OPERATIONS**

**Proposed Activity: Continued County Emergency Operations**

**Funding Amount:** Pending Board of County Commissioners Approval

**Project Expenditure Categories (Proposed):**

- 1.8 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)
- 1.5 Personal Protective Equipment
- 7.1 Administrative Expenses

**Project Description:** Washington County remains dedicated to ensuring complex and diverse operations continue throughout the pandemic without gaps in service. This investment area includes Facilities needs including equipment, cleaning services, and PPE; Technology support for COVID-19 public health services as well as continued teleworking needs; Communications including timely public information needs in pandemic response; and Coordination activities to plan, develop, implement, and report on COVID-19 service programs. Proposed activities:

- Purchasing additional facilities furniture, equipment, cleaning services, and personal protective equipment for staff that have frequent interactions with customers or other staff.
- Advancing greater technological capacity, including additional hardware and software to support COVID-19 public health activities and continued teleworking activities.
- Investing in COVID-19 related communications needs.
- Advancing programmatic coordination and support, including planning, development, and reporting on COVID-19 service programs

**Use of Evidence:** Proposed use of SLFRF for this project is under review. Washington County is building on its repertoire of evidence-based intervention activities and is developing specific strategies for this Proposed Activity. Evidence-based intervention strategies are in development, and total SLFRF spending on evidence-based interventions is to be determined.

**Performance Report**

Washington County’s elected Board of Commissioners is actively considering potential SLFRF investment areas within a broader proposed strategic framework. The proposed investment areas within the SLFRF first tranche of funds span Protecting Public Health, Community Stabilization and Wellness, Stabilizing and Supporting the Local Economy, Community Engagement, and Continued Operations. Each proposed investment area will include focused strategies in maximizing programmatic impact and effective, efficient, and equitable outcomes. As Washington County works to develop, implement, and evaluate projects within these investment areas, we will include key performance indicators for major SLFRF projects and report on goals and outcomes for each project. Many project indicators will crosscut multiple programs due to the interrelated nature of social, economic, and environmental impacts felt by the pandemic. Future SLFRF performance reports will include both output and outcome measures for projects.

As a part of Washington County’s proposed Community Engagement investment area within SLFRF projects, the County is committing to data equity. The methods, tools, and interpretations used in our decision-making matter deeply for outcomes. Without integrity in capturing the richness of community knowledge, we can lose our ability to hold ourselves accountable to a diversity of groups. Committing to data equity at Washington County would mean having standard ways to collect data, software that helps staff to manage and analyze data, and expectations in outcome evaluation that include a variety of methods. Engagement can tell us what key community priorities are broadly – data equity helps us to determine what priorities are held by whom, what actions impact whom, and how effective actions are long term. As a part of this proposed investment area, Washington County intends to provide data disaggregated by race, ethnicity, gender, income, and other relevant factors when available. In future SFLRF reports, data will be presented in a table within each annual report.

While output and outcome measures for Washington County’s proposed SLFRF funded projects are in development, many programs build upon Washington County’s strong history of connecting goals and outcomes. The following includes **preliminary** performance indicators for proposed projects. As Washington County works toward finalizing proposed SLFRF funded projects, projects will include comprehensive performance indicators. Below is a selection of proposed projects within SLFRF investment areas (please see previous Project Inventory section for additional information). This list should be treated as preliminary; final approved projects will include additional tracked indicators.

Example proposed projects and related performance indicators:

*Isolation and quarantine support:* This proposed use of SLFRF funds is designed to serve communities disproportionately impacted by the pandemic. Services are targeted for people with low incomes who need support to stay in their homes during isolation and quarantine. Performance indicators may include:

- The number of households served
- The percent households identifying as Black, Indigenous, or other People of Color (BIPOC) with categories disaggregated by race and ethnicity
- The percent of households served in a language other than English, with a breakdown of language categories
- The percent of low-income households served, reported by income level
- The percent of households connected to services with a culturally responsive community-based organization
- Quantitative and qualitative indicators gleaned through feedback from community-based organizations and partners, including the County’s COVID-19 Racial Equity Advisory Group and Public Health Advisory Council. The feedback is incorporated into recommendations for improved services

*Vaccination:* The primary intended outcome is to increase access to and vaccination rates for BIPOC and other people who have significant barriers to getting vaccinated. Washington County uses a variety of data sources, including zip code and census tract level data, to identify geographic areas of disadvantaged communities for vaccination services. Performance indicators may include:

- The number of people served at stationary and mobile vaccination clinics
- Vaccination rates in Washington County

- Vaccination rates for populations identifying as Black, Indigenous, or other People of Color (BIPOC) with categories disaggregated by race and ethnicity
- Vaccination rates by age
- Vaccination rates by language spoken
- Vaccination rates by geographic area
- Number of partnerships with culturally specific community leaders and organizations, with a breakdown of populations served
- Satisfaction levels of people served by County vaccine services with demographic breakdowns
- Quantitative and qualitative indicators gleaned through feedback from community-based organizations and partners, including the County’s COVID-19 Racial Equity Advisory Group and Public Health Advisory Council. The feedback is incorporated into recommendations for our vaccination strategies and clinic site locations.

*Childcare Support:* This proposed use of SLFRF funding is to address childcare provider capacity and improve access to childcare services with a focus on addressing disparities among groups disproportionately impacted by the pandemic. Performance indicators may include:

- The number of women who left the workforce due to lack of childcare access who enroll in childcare service programs
- The number of childcare businesses who closed due to COVID-19 that enroll in business recovery programs, workforce recovery support programs, and/or apply for childcare services development grants
- The number of new childcare providers who apply for childcare services development grants
- The number of children served by childcare and early learning programs
- The percentage of children served by childcare and early learning programs identifying as Black, Indigenous, or other People of Color (BIPOC) with categories disaggregated by race and ethnicity
- The percentage of children served by childcare and early learning programs that are low income
- The percentage of children served by childcare and early learning programs by language spoken
- The increase in number of children served by new focused childcare networks serving Spanish, Somali, Arabic, Vietnamese, and other new language network programs

*Family Support – Infant, Child, and Family Services:* This proposed use of SLFRF funding aims to address disparities in community health access related to infant, child, and family support through activities such as community health nurse programs. This includes funding community health nurses across languages and specifically hiring professionals with special expertise in BIPOC prenatal and early childhood support. Performance indicators may include:

- The number of families served by home visits, by demographics such as race and ethnicity
- The number of adolescents served by well care visits, by demographics such as and ethnicity
- The number of assessments provided for children in Department of Human Services custody, by demographics such as race and ethnicity
- The number of 15-month child well checks provided, with breakdowns by race and ethnicity
- The percentage of children up to date on immunization status, by demographics such as race and ethnicity

- The number of children who receive developmental screenings, by demographics such as race and ethnicity
- Other factors related to social determinants of health historically collected and analyzed by Washington County, disaggregated by demographics such as race and ethnicity

Ineligible Activities: Tax Offset Provision (States and territories only)

*For the initial reporting year, States and territories will report the following items related to the Tax Offset Provision 31 CFR 35.8. Baseline revenue or revenue-increasing covered charges are not required at this time.*

Item	Amount
a. Revenue-reducing Covered Changes	N/A

Washington County Proposed Budget for ARPA SLFRF (September 7th, 2021 Board Agenda)

Total Washington County ARPA SLFRF Tier 1 Allocation Amount			\$ 58,426,097
Principle	Program	Activity	ARPA Amount
<b>Public Health Response</b> <u>\$35,199,800</u>	Surviving Covid-19 \$31,554,100	Isolation and Quarantine Support	\$ 8,170,700
		Vaccination and Testing	\$ 4,178,900
		Contact Tracing	\$ 16,033,500
		Community Engagement and Education	\$ 3,171,000
	Meeting Basic Needs \$3,645,700	General Nutrition and Hygiene Support	\$ 496,000
		Program Administration and Staffing (External & Internal)	\$ 470,700
		Culturally Specific Nutrition and Information Support	\$ 1,929,000
		Migrant and Seasonal Farmworker Community Support	\$ 750,000
<b>SUBTOTAL</b>			<b>\$ 35,199,800</b>
<b>Community Stabilization and Wellness</b> <u>\$9,708,646</u>	Developing Holistic Wellness \$5,752,100	Childcare Support	\$ 2,840,000
		Behavioral Health	\$ 1,842,100
		Family Support	\$ 1,070,000
	Ensuring Shelter and Safety \$1,956,600	Encampment	\$ 1,956,600
	Household Relief \$2,000,000	Utility Assistance	\$ 2,000,000
<b>SUBTOTAL</b>			<b>\$ 9,708,700</b>
<b>Stabilize and Support Local Economy</b> <u>\$5,580,000</u>	Economic Recovery \$5,380,000	Business Recovery Centers	\$ 380,000
		Small Business Support	\$ 2,125,000
		Workforce Development	\$ 2,875,000
	Investment Planning \$200,000	Broadband Infrastructure Study	\$ 125,000
		Other Investment Planning	\$ 75,000
		<b>SUBTOTAL</b>	
<b>Tier 1 Community Engagement</b> <u>\$1,000,000</u>	Communications \$235,000	Accessible Communications	\$ 235,000
	Inclusion, Equity, and Diversity \$765,000	Building Community Capacity	\$ 465,000
		Advancing Data Equity	\$ 300,000
<b>SUBTOTAL</b>			<b>\$ 1,000,000</b>
<b>Continuity of Operations</b> <u>\$4,240,000</u>	Programmatic Coordination & Support \$4,240,000	Additional Facilities Cost	\$ 560,000
		Additional Information and Technology cost	\$ 500,000
		Additional Required Communication for ARPA and Covid-19	\$ 280,000
		Programmatic Administrative and Programmatic Support	\$ 2,900,000
<b>SUBTOTAL</b>			<b>\$ 4,240,000</b>
<b>GRAND TOTAL REQUEST</b>			<b>\$ 55,728,500</b>
<b>Contingency</b>			<b>\$ 2,697,597.00</b>