

Washtenaw County Recovery Plan

State and Local Fiscal Recovery Funds

2025 Report



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1. Executive Summary

Overview and Goals

Washtenaw County has strategically deployed over \$71 million in funding received through the American Rescue Plan Act (ARPA) to mitigate the profound impacts of the COVID-19 pandemic and foster economic recovery. The county's comprehensive "Washtenaw Rescue Plan" serves as the guiding framework for the equitable allocation of these substantial funds. A core objective of this plan is to provide direct assistance to households and businesses, while simultaneously building a more resilient future for the entire community. A fundamental aspect of transparency was established through the county passing their initial ARPA resolution, allocating all ARPA funding through its resolution process to ensure spending is observable by the public.

The county's ARPA strategy is broadly categorized into several critical expenditure areas, including Public Health, Negative Economic Impacts, Public Sector Capacity, Premium Pay, Water, Sewer, and Broadband Infrastructure, and Revenue Replacement. The majority of allocated projects were scheduled for completion by 2024 (with certain foundational infrastructure initiatives slated to extend through 2026), indicating a high rate of allocation and commitment. This extended timeline for infrastructure projects is indicative of a deliberate policy choice to invest in foundational improvements that will yield benefits well beyond the immediate effects of the pandemic, demonstrating a sophisticated understanding of sustainable community development and a commitment to enduring community strengthening rather than merely temporary fixes. As of this reporting period in 2025, all allocated ARPA funds have been obligated and are in various stages of implementation or completion.

Emphasis on the equitable use of ARPA funds and the requirement for an equity-based review process for some expenditures (ie. The Community Priority Fund) signaled a possible shift from business as usual to one more grounded in community need. The commitment could extend beyond mere compliance, representing a core principle that could permeate throughout the county's future operational framework. The integration of the County Racial Equity Office into the ARPA strategy suggested dedication that could fundamentally alter how public services are designed and delivered in the county, promoting lasting equitable outcomes across all future initiatives, irrespective of their funding source. This strategic prioritization of long-term resilience, extending beyond immediate crisis response, underscores a forward-thinking approach to public service.

Key Initiatives and Use of Funds

The implementation of the Washtenaw Rescue Plan unfolded in distinct phases, reflecting an adaptive and iterative policy implementation approach. This demonstrates that the county did not adhere to a rigid, static plan but continuously adjusted its strategy in response to evolving community needs and external factors. The attached appendix offers the status of each funded project and its allocated amounts. Below is an overview of the phases, while Table 1 provides the key initiatives of each phase.

ARPA 1.0 (2021): The initial phase concentrated on foundational needs critical for pandemic response and recovery. Key initiatives included expanding high-speed broadband internet access to address affordability and digital literacy concerns, increasing childcare subsidies to enhance accessibility for families, and broadening weatherization services to improve home environments and energy efficiency.

ARPA 2.0 (2022): This phase marked a shift towards strengthening the public health infrastructure and community support. It involved bolstering the public health department's capacity, creating mobile service initiatives to reach residents in high-need communities, and establishing a "Community Priority Fund." This fund was designed to support community agencies actively engaged in violence intervention, addressing education disparities, advancing early childhood education, providing direct assistance to households, and addressing housing and homelessness issues. Additionally, an evaluator was hired to assess the impact of these initiatives.

ARPA 3.0 (2022): The final major phase focused on recognizing essential workers and investing in long-term community assets. This included providing premium pay to essential workers, funding senior-serving organizations through a request for proposals (RFP) process, supporting the development of mixed-income affordable housing, and establishing a Financial Equity Center dedicated to equity-driven poverty alleviation and wealth-building strategies. Additional allocations extended funding for the health department's equity-centered work, invested in improving government service delivery, and allocated resources for data-driven program implementation and evaluation.

Additional Allocations (2022): In addition to the three major phases of the Washtenaw Rescue Plan, county commissioners provided targeted interventions such as allocating resources for the development of a recreation and community center in the low-opportunity/high vulnerability, eastern region of Washtenaw County.

Additional Allocations (2023): In 2023, Washtenaw County strategically allocated its ARPA lost revenues across several key areas. Resources were directed towards facilities and IT projects as part of the 2023-2026 Quadrennial Budget. A significant portion of lost revenues was also allocated to Workforce Stabilization and Equity Adjustments, providing support to eligible employees who worked during the pandemic, with additional allocations later made for an expanded eligible workforce. Furthermore, the county reclassified ARPA resources as lost revenues to fund crucial initiatives such as Childhood Savings Accounts, Broadband infrastructure, and Data Collection/Evaluation. Unutilized ARPA resources were similarly reclassified as lost revenues to support the creation of a grants manager position. Finally, in response to the end of the CERA program, lost revenue funding was reallocated to address Housing and Homelessness, focusing on immediate impact through eviction prevention, winter sheltering, direct cash assistance, and broader housing and homelessness system support.

Table 1: Washtenaw County ARPA Funding Allocation Phases and Key Initiatives

Phases	Key Focus Areas	Projects/Programs
ARPA 1.0	Foundational Needs, Digital Inclusion, Home Efficiency	Broadband Infrastructure, Childcare Access, Weatherization Services
ARPA 2.0	Public Health Strengthening, Community Support, Evaluation	Public Health Capacity, Mobile Services, Community Priority Fund, Evaluation
ARPA 3.0	Workforce Recognition, Long-Term Assets, Equity Centers	Premium Pay, Senior Support, Affordable Housing, Financial Equity Center, Health Department Support, Government Service Delivery, Data Support
Lost Revenue Allocations	Fiscal Stability, Core Services, Workforce Support	East Side Community & Recreation Center, IT/Facilities, Workforce Stabilization, Childhood Saving Accounts, Broadband, Data Collection/Evaluation, Eviction Prevention, Winter Sheltering, Direct Cash Assistance

Community Engagement and Impact

During the initial development and subsequent phases of the Washtenaw Rescue Plan, we were committed to an authentic and inclusive community engagement strategy. This process enabled a broad and impactful allocation of ARPA funds directly aligned with the most pressing community needs, particularly within under-resourced areas such as zip codes 48197 and 48198.

These collective insights directly informed the design of key initiatives, most notably the Community Priority Fund (CPF). This fund, in part, was established based on strong community support for targeted investments in critical areas such as youth development, services for seniors, violence intervention programs, and capacity building for local community agencies.

The CPF application process involved four levels of review to ensure community input throughout the process.

1. County administrative staff reviewed applications for minimum eligibility based on ARPA guidelines.
2. A Community Review Body, recommended by Commissioners, reviewed all eligible applications and advised the County Administrator on which projects and programs to fund and why.
3. The County Administrator reviewed the Community Review Body's recommendations before making a final recommendation to the Board of Commissioners.
4. The Board of Commissioners provided final approval for all CPF allocations.

Now, with all ARPA funds successfully obligated and the Washtenaw Rescue Plan nearing its completion, our engagement strategies are evolving. The focus has shifted from initial needs assessment and allocation to transparently sharing the accomplishments and measurable impact of our investments. The continued partnership with The Center for Equitable Family and Community Well-Being has been invaluable in tracking and evaluating the impact of the twenty-three organizations supported through the Community Priority Fund. This evaluation provides important information on how our approach has achieved and promoted equitable outcomes.

The lessons learned throughout the process, from initial community outreach to the monitoring of program outcomes, are helping guide future funding decisions, inform best practices for equitable resource allocation, and shape community engagement processes for years to come, ensuring that Washtenaw County continues to respond effectively and equitably to the evolving needs of its residents.

Remaining Funds and Timeline

As of December 31, 2024, Washtenaw County has successfully obligated its full allocation of \$71,402,185 in American Rescue Plan Act (ARPA) funds. The strategic allocation process, designed to maximize community impact, has led to the completion of all but 14 projects. Of these remaining 14 projects, 12 are currently anticipated to reach completion by December 2025. The two remaining projects, primarily large-scale infrastructure initiatives, are on track with their established timelines and are expected to continue through 2026, ensuring their full implementation and lasting benefit to the community.

2. Use of Funds

Washtenaw County's allocation of American Rescue Plan Act (ARPA) funds has been strategically deployed across key expenditure categories to address the pressing public health and negative economic impacts of the COVID-19 pandemic, while simultaneously building a more resilient and equitable community. As of this 2025 report, these investments have progressed significantly, with many initiatives demonstrating sustained positive outcomes.

a. Public Health (EC 1):

Funding under the Public Health expenditure category has significantly strengthened the county's multifaceted approach to community well-being. Initiatives helped to promote equitable health outcomes for low-income households, addressing COVID-related health issues such as asthma and diabetes, and ensuring access to essential programs like Mental Infant Health Program (MIHP), Children's Special Health Care Services (CSHCS), and Women, Infants & Children (WIC) through the Healthy Homes – Healthy Together project. The Building Healthy Places project focused on assisting with structural changes for the built environment.

A significant component of this category was the strategic focus on addressing the rise in violence observed during the pandemic through evidence-based intervention and prevention programs. Although, these programs have completed their obligations under ARPA, the county's investments set a foundation and community commitment to restorative justice efforts that continue to divert individuals from the criminal legal system. We now have robust reentry programs for formerly incarcerated individuals and a community violence intervention ecosystem that has made substantial impact. These initiatives have collectively improved public health by addressing systemic inequities, reducing violence, and supporting individuals on their journey towards long-term stability and well-being.

b. Negative Economic Impacts (EC 2):

ARPA funds allocated under the Negative Economic Impacts category have addressed a wide array of economic challenges faced by residents due to the pandemic. A pivotal focus has been on investing in accessible, high-quality childcare for low-to-moderate income families, particularly those residing in underserved zip codes 48197 and 48198. The county recognizes childcare's crucial role in promoting economic stability, educational attainment, and overall well-being. Beyond childcare, funds have supported initiatives providing essential household items, academic support and enrichment for youth, enhanced food security through educational programs, and expanded transitional housing options for individuals recovering from substance abuse. Projects like Housing Assistance for substance abuse recovery and Weatherization Services demonstrate an understanding that economic stability is deeply intertwined with social and environmental factors. Substance abuse and poor housing conditions impose significant hidden economic costs on vulnerable populations. By funding these interventions, the county attempted to mitigate broader

economic stressors, leading to more comprehensive and sustainable economic recovery for affected households.

c. Public Health-Negative Economic Impact: Public Sector Capacity (EC 3):

Projects within this category have significantly bolstered public health initiatives targeting communities with high social vulnerability and lower opportunity. As referenced in the 2024 program report, the county's prioritization of community engagement and data analysis has led to the successful retention of Conduent for community health indicator data and the establishment of the Washtenaw Health for All website. These initiatives have enhanced the Health Department's data analytics and community health planning capacity.

d. Premium Pay (EC 4):

Although the county has not formally categorized any projects under this category, there were premium payments issued to frontline employees under the revenue replacement category. These funds were completed in 2024 but referenced in this 2025 report for the historical record. These funds effectively recognized and compensated essential county employees who served the public directly during the COVID-19 pandemic. This investment aligned with the ARPA final rule's definition of premium pay as hazard pay, acknowledging the additional burdens and risks these employees faced. The program successfully prioritized those who worked in critical sectors, such as staffing COVID-19 testing and vaccination clinics, ensuring public safety during lockdowns, maintaining facilities, and working with those in congregate settings. By tailoring the program to the specific needs of the organization and staff, Washtenaw County provided meaningful support to those who made significant personal sacrifices while performing essential duties during the pandemic.

e. Water, sewer, and broadband infrastructure (EC 5):

Significant progress has been made, and advancements continue in broadband infrastructure project investments under this category, directly addressing the digital divide with a dual focus on 'last mile' infrastructure expansion and affordability. The county's awarded sub-awards to Comcast Cable Communications, LLC, and Spectrum Mid-America, LLC, along with contracting DCS Technology Designs, LLC for project management services, have yielded tangible results in expanding connectivity. These investments are actively achieving universal high-speed broadband access, prioritizing underserved communities in alignment with the Biden-Harris BEAD program and ARPA's equity goals. By continuing to address isolation through increased connectivity, the county is fostering a more equitable and inclusive community where underserved residents can more readily participate in the digital age.

f. Revenue Replacement (EC 6):

As previously reported, several projects have been successfully designated under this category, contributing to the county's fiscal stability. Projects and programs aligned within this category continue to support essential government services and have demonstrated their value. The strategic reclassification of ARPA resources as lost revenues has been

successfully applied to critical initiatives such as Childhood Savings Accounts, broadband expansion, and data collection/evaluation, enhancing their long-term sustainability and impact.

g. Emergency Relief from Natural Disasters (EC 8):

There are no projects specifically designated under this category in Washtenaw County's ARPA plan.

h. Surface Transportation (EC 9):

There are no projects specifically designated under this category in Washtenaw County's ARPA plan.

i. Title I (EC 10):

There are no projects specifically designated under this category in Washtenaw County's ARPA plan.

3. Promoting Equitable Outcomes

While the U.S. Department of the Treasury no longer requires a dedicated section on "Promoting Equitable Outcomes" in annual Recovery Plans due in or after 2025, Washtenaw County remains committed to transparency and accountability to its residents. Therefore, this concise update is provided to reflect on our ongoing dedication to equity throughout the implementation of the American Rescue Plan Act (ARPA) funds.

From the inception of the Washtenaw Rescue Plan, an equity analysis has been a foundational element for every ARPA dollar approved, ensuring that investments were strategically directed to address systemic disparities exacerbated by the pandemic. Our robust community engagement process actively sought input from historically underserved populations, especially within zip codes 48197 and 48198, directly informing and shaping the allocation of funds.

Significant tangible progress has been made, particularly through initiatives such as the Community Priority Fund and targeted investments in areas like accessible, high-quality childcare and violence intervention programs. These efforts have directly promoted more equitable outcomes in public health, economic stability, and overall community well-being for our most vulnerable residents.

The invaluable partnership with The Center for Equitable Family and Community Well-Being has provided a robust impact evaluation of these efforts. The insights and lessons gleaned from this comprehensive equity-focused approach throughout the ARPA program will continue to guide Washtenaw County's future funding decisions and policy development, reinforcing our long-term commitment to building a more equitable and resilient community for all.

4. Community Engagement

Washtenaw County's approach to the American Rescue Plan Act (ARPA) has been guided by our commitment to authentic, inclusive engagement with our community. From the initial development of the Washtenaw Rescue Plan through its subsequent phases, this commitment has ensured that the allocation of ARPA funds directly aligned with the most critical needs identified by our residents, particularly within under-resourced areas.

During the foundational stages of the plan, our engagement strategy was multifaceted, designed to capture a wide range of community voices. This involved conducting comprehensive community input surveys, organizing numerous virtual and in-person town halls across the county, and facilitating issue-specific listening sessions. These efforts were ensured that a diverse range of feedback was gathered, including insights from historically underserved populations, people with low incomes, and limited English proficient residents. These collective insights directly informed the design of key initiatives, most notably the Community Priority Fund. This fund was established, in part, based on the strong and consistent community support expressed for targeted investments in critical areas such as youth development, services for seniors, violence intervention programs, and capacity building for local community agencies. The depth of this engagement ensured that ARPA investments were not merely responsive but truly reflective of community priorities and needs.

Now, with all ARPA funds successfully obligated and the Washtenaw Rescue Plan nearing its programmatic completion, our community engagement strategies have evolved. The current focus has shifted from initial needs assessment and strategic allocation to transparently sharing the tangible accomplishments and measurable impact of our investments. This includes disseminating information on project outcomes and demonstrating the lasting benefits realized through ARPA funding. Our partnership with The Center for Equitable Family and Community Well-Being has been invaluable in systematically tracking and evaluating the impact of the twenty-three organizations supported through the Community Priority Fund. This impact evaluation provides vital information on how our approach has effectively achieved and promoted equitable outcomes, providing concrete lessons of the Community Priority Funds impact.

The lessons learned throughout this process, from the initial stages of community outreach and strategic planning to the ongoing monitoring of program outcomes, are proving instrumental. These insights are actively helping to guide future funding decisions, inform best practices for equitable resource allocation across all county initiatives, and continuously refine our community engagement processes for years to come. This ensures that Washtenaw County remains agile and responsive, capable of effectively and equitably addressing the evolving needs of its residents well beyond the ARPA program's conclusion.

5. Labor Practices

Washtenaw County maintains a highly organized workforce (over 79% represented across 14 collective bargaining agreements), ensuring clear labor standards, dispute resolution mechanisms, and consistent application of wages, hours, and working conditions. While we do not routinely deploy formal Project Labor Agreements for every project, we rely on a robust framework of policies, CBAs, and procurement standards that collectively advance high-quality, timely, and equitable infrastructure delivery:

- Responsible Contractor Policy, (amended) – Strengthened whistleblower protections, compliance enforcement, and accountability for ARPA fund stewardship; embedded expectations regarding lawful employment practices, safety, and ethical performance.
- Living Wage Ordinance & Prevailing Wage Use – Ensures contractors on qualifying projects compensate employees at or above locally defined living wage and prevailing wage benchmarks, promoting retention of skilled labor and supporting household economic stability.
- Local Vendor Preference (LVP) Policy – Encourages local hiring and reinvestment of project dollars in the County economy (recognizing federal funding exceptions where required).
- Collective Bargaining & Wage Modernization – Completed a comprehensive Market Salary Study in 2025, initiating phased, equity-minded adjustments that improve competitiveness, reduce turnover risk, and sustain project delivery capacity.
- Pay Equity & Classification Integrity – Ongoing position classification reviews to maintain internal equity, prevent misclassification, and ensure fair, transparent pay bands supporting skilled recruitment for technical and infrastructure roles.
- Workforce Voice & Engagement – “Working Hours with the Administrator” sessions and structured action planning (e.g., trust in leadership initiatives) increase employee input, supporting morale, productivity, and continuity on long-term capital programs.
- Health, Safety, and Compliance Culture – Union collaboration, training expectations, and whistleblower protections collectively reduce safety incidents and foster timely issue escalation, helping keep infrastructure schedules on track.
- Equity Lens in Procurement & Workforce Decisions – Coordination with the Racial Equity Office ensures that labor standards and contractor selection processes consider community benefit, equitable access to opportunities, and the mitigation of historical disparities.

Outcome Orientation: Together, these practices underpin stable labor relations, competitive and equitable compensation, and a reliable supply of skilled local labor, thereby reducing project delays, enhancing quality, and maximizing the economic recovery impact of ARPA investments.

6. Use of Evidence

Washtenaw County has remained committed to using evidence throughout the lifecycle of the American Rescue Plan Act (ARPA) initiatives, from initial needs identification to project implementation and ongoing evaluation. This approach ensures that investments are impactful, equitable, and contribute to a stronger, more resilient community.

Although our initial data and evaluation design took a step back due to staffing changes, the adaptation from the lessons learned since last reporting in 2024, have allowed us to arrive at our current process.

From the outset, we integrated an equity analysis into the approval process for every dollar allocated through under ARPA, ensuring that funding addressed systemic disparities. The Washtenaw County Opportunity Index, various community health indicators, combined with our community engagement strategy, which involved comprehensive surveys, town halls, and listening sessions, allowed the county to pinpoint specific, pressing needs.

Funds were then targeted to those communities disproportionately impacted and where socioeconomic vulnerabilities were highest. This targeting ensured that resources were allocated where they would have the greatest equitable impact. Additionally, evaluation methodology for programs, particularly the Community Priority Fund, further validated this initial targeting by capturing direct impacts at the grantee and beneficiary levels.

Interventions with the ability to address identified public health and negative economic impacts were prioritized. Of note were the significant investments made in evidence-based violence intervention and prevention programs. These programs are designed based on established research and best practices in the field of public health and criminology, which demonstrate their effectiveness in reducing violence and supporting community safety through a multi-faceted approach including restorative justice and reentry support. While specific "levels of evidence" (e.g., strong, moderate, promising) for each individual program may vary, interventions were that aligned with widely accepted principles for effective community violence reduction. Similarly, investments in accessible, high-quality childcare subsidies, housing support (including eviction prevention and transitional housing), and food security initiatives were informed by extensive evidence demonstrating their ability to impact economic stability, educational attainment, and overall well-being for low-income households and disproportionately impacted communities.

To continuously assess project effectiveness, Washtenaw County established a robust data collection and analysis framework, with a particular focus on the Community Priority Fund (CPF). A pivotal element of this framework is the ongoing partnership with The Center for Equitable Family and Community Well-Being, which implemented a comprehensive evaluation design adhering to best practices in program evaluation (rigor, relevance, transparency, independence, and ethical practice).

Due to the broad and diverse nature of programming conducted by the CPF grantees, the Center adopted an inductive program evaluation approach, rather than a more typical deductive method. This allowed for a flexible and grantee-centered process, described as "crawling then walking" with each organization based on their unique strengths and capacities. This approach enabled the Center to capture a wide range of outputs and expressed impacts from grantees, fostering meaningful collaboration without imposing rigid, predefined theories.

The Center's methodology was heavily informed by program and learning theories, notably Knowles' Adult Learning Theory (Andragogy). This theory guided their interactions with grantees by emphasizing principles such as a sense of equality between evaluator and learner, connecting learning directly to grantees' work, valuing their experience, and focusing on problem-centered approaches. Introductory meetings were held to understand each grantee's capacity needs. During subsequent check-in meetings, evaluation leads monitored progress towards deliverables, suggested solutions for administrative burdens, and built strong rapport, focusing on aligning grantee work with county-level impact representation. The outputs from these check-ins were meticulously tracked and utilized for the Center's strategic planning and to align grantee logic models.

The "sprinting" phase involved arranging data and information with grantees to finalize deliverables, culminating in the creation of two-page impact documents for each grantee. These documents detailed the organization's mission, work, achievements, and included the voices of individuals whose lives were improved, serving as concrete evidence of the CPF's effectiveness. The Community Priority Fund Impact Evaluation report is due to be finalized and publicly available during the third quarter of 2025.

This rigorous and adaptive approach, combined with the Health Department's strengthened data analytics capacity and ongoing community feedback, ensures that data-driven insights are consistently used to refine and improve project design and implementation.

The insights and lessons learned throughout the entire ARPA process, particularly from the tailored evaluation of the Community Priority Fund, are actively being leveraged to build a comprehensive body of evidence for future policy decisions. The county's commitment to "Leading with Data for Equity" (an initiative itself supported by ARPA funds) underscores this strategy. By rigorously evaluating the effectiveness of various interventions through the Center's adaptive methodology, Washtenaw County is generating valuable data on which approaches yield the most significant and equitable results, especially when working with diverse community organizations. This evidence, combined with the comprehensive understanding gained from broad community engagement, will directly inform:

- Future funding decisions: Ensuring sustained investment in programs with proven impact.
- Best practices for equitable resource allocation: Guiding how the county distributes resources in future initiatives.

- Refinement of community engagement processes: Continuously improving how the county connects with and serves its residents and community partners.

This systematic approach to evidence building ensures that the transformative impacts of the ARPA program leave a lasting legacy, shaping more effective and equitable county policies and programs for years to come.

7. Performance Report

Washtenaw County's implementation of American Rescue Plan Act (ARPA) funds has yielded significant positive impacts across key areas, demonstrating a robust and equitable approach to pandemic recovery and community resilience building. County performance management is conducted internally by county staff, then summarized and intermittently published on the [Washtenaw County Rescue Plan website](#) in accordance with U.S. Department of Treasury guidance. Required performance indicators/measurables as reported are:

Household Assistance (EC 2.2):

- Zero households receiving eviction prevention services (including legal representation)
- Zero affordable housing units preserved or developed

Long-Term Housing Security (EC 2.15-2.16):

- No projects aligned under this category.

Housing Support (EC 2.17-2.18):

- Zero households receiving eviction prevention services (including legal representation)
- Zero affordable housing units preserved or developed

Assistance to Unemployed or Underemployed Workers (EC 2.10):

- No projects aligned under this category.

Community Violence Interventions (EC 1.11):

There are five projects within this category. The full impact of these projects will be shared in the Community Priority Fund Impact Evaluation that is set to be finalized and released in August of 2025. Although these projects have had considerable impact on the cycle of violence in Washtenaw County, the tracked outcomes of our funded projects do not fully align with these three required measures.

- Number of workers enrolled in sectoral job training programs (under review)
- Number of workers completing sectoral job training programs (under review)
- Number of people participating in summer youth employment programs (under review)

Addressing Educational Disparities (EC 2.24-2.26):

Grantees under the Addressing Educational Disparities expenditure category made significant strides in narrowing educational gaps for Washtenaw County's most underserved learners. Through targeted literacy interventions, over 1,200 students—particularly Black youth in low-income neighborhoods, learners with language-based disabilities, and those attending under-resourced schools—received individualized tutoring, participated in reading groups, and engaged in skill-building workshops. One provider identified that 59% of its tutored students met or exceeded grade-level benchmarks in reading, and 73% in math, underscoring the power of consistent, personalized support. Beyond traditional literacy efforts, programs

embraced innovative, hands-on approaches to learning. More than 1,600 young people explored nutrition science through cooking labs, practiced reading via movement-based games, and even dove into basic coding in computer programming classes

- 1200 students participating in evidence-based tutoring programs over the life of the projects. Each of these projects has been completed.

Healthy Childhood Environments (EC 2.11-2.14):

Grantees in the Expanding Early Childhood Education expenditure category awarded over 730 child-care scholarships, dramatically reducing cost barriers for low-income families. In parallel, 182 families benefited from dedicated case management and referrals to wrap-around supports, ensuring parents could navigate subsidy programs and other community resources.

- Number of children served by childcare and early learning services (pre-school/pre-K/ages 3-5). Over 730 new child-care scholarships were provided. Additionally, there were 31 new childcare spots created between two subrecipient organizations, increasing the capacity to provide care for families.
- The number of families served by home visiting specifically was not tracked. However, 182 families received dedicated case management.

Addressing Impacts of Lost Instructional Time (EC 2.27):

- No projects aligned under this category.

The project inventory section below includes intended outcomes and specific performance measures for some programs aligned under individual projects where relevant and provided. Specific output and outcome measures may be provided at the project and subrecipient level. Additional programmatic data may become available intermittently and included within subsequent reports as directed by county policy, procedures and guidance as county departments document and track their individual project performance.

8. Project Inventory

This section contains the project name, identification number & delivery mechanism, project expenditure category, project description, funding amount, timeline to completion, and delivery mechanism and intended outcomes according to the most recent submitted project and expenditure report.

Support to Nonprofit¹

Identification number & delivery mechanism:

- Res 22-201 CPF 1 - House by the Side of the Road
- Res 22-201 CPF 3 - Michigan Itinerant Shelter System
Interdependent Out of Necessity

Expenditure category - 2.34-Assistance to Impacted Nonprofit Organizations
(Impacted or Disproportionately Impacted)

Description - Provision of clothing, linens and small household items to children and adults in need due to poverty and those experiencing negative economic impact due to Covid-19

Funding amount - \$164,655.00

Project timeline - **Completed**

Intended outcomes - Aid to resupply inventory of clothing, linens, and small household items to be provided to children and adults in need in need and impacted by COVID-19.

Eastern County Rec Center²

Identification number & delivery mechanism - Res 22-250 Rec Center

Expenditure category - 6.1-Provision of Government Services

Description - Construction of recreation center located in eastern Washtenaw County

Funding amount - \$7,000,000.00

Project timeline – **Cancelled**: Although this project was originally approved as part of the Additional Allocations in 2022, the use of ARPA dollars for this project were canceled. Although the project continues, the funding utilized for the Eastern Washtenaw County Recreation and Community Center are no longer part of the Washtenaw County Recovery Plan.

¹ Res 22-201 CPF 1

² Res 22-250 Rec Center

Educational Disparities - Social 1³

Identification number & delivery mechanism:

- Res 22-201 AED 1 - Community Family Life Center
- Res 22-249 AED 5 - The Family Learning Institute
- CPF AED 6 Res 22-249/ B - Washtenaw Intermediate School District/Washtenaw Community College
- Res 22-249 AED 7 - Hope Network Michigan Education Corps

Expenditure category - 2.25-Addressing Educational Disparities: Academic, Social, and Emotional Services.

Description - Provision of reading and tutoring services to youth who experienced academic loss. Focus to increase academic skills and confidence in learning.

Funding amount - \$1,151,985.32

Project timeline - **Completed**

Intended outcomes - Youth in low-income areas were disproportionately impacted by COVID due to loss of consistent available instruction. Many lost ground in their reading ability due to inconsistent or lack of access to instruction. This project assisted in raising their grade level reading skills and understanding of written materials. The full impact of these projects will be shared in the Community Priority Fund Impact Evaluation that is set to be finalized in August of 2025. However, here are several key outcomes from this project.

- Community Family Life Center - 75 youth attended AYSEP, more than 50% of whom were reading below grade level.
- Children's Literacy Network - 645 students mentored at Ford Early Learning Center and 82% of students increased their confidence in reading and writing.
- Hope Network – Served 327 Ypsilanti Community School students in grades K-8. 75% of Kindergarteners closed literacy gaps, 66% percent of 3rd graders closed reading achievement gaps, 53% of students exceeded grade-level growth targets.

Educational Disparities - Other 9⁴

Identification number & delivery mechanism:

- Res 22-249 AED 9 – Growing Hope
- Res 22-249 AED 9B – Growing Hope

Expenditure category - 2.37-Economic Impact Assistance: Other

Description - Educational and demonstration space for people of all ages and background to learn about, grow and prepare nourishing food together to address chronic food insecurity.

Funding amount - \$166,791.00

Project timeline - **Completed**

³ CPF AED 1 Res 22-201

⁴ CPF AED 9 Res 22-249

Intended outcomes - Youth in low-income areas were disproportionately impacted by COVID due to loss of consistent available instruction. Many lost ground in their reading ability due to inconsistent or lack of access to instruction. The full impact of these projects will be shared in the Community Priority Fund Impact Evaluation that is set to be finalized in August of 2025. However, here are several key outcomes from this project.

- 638 youth participated in STEM-based farm field trips
- 100 % of surveyed participants reported understanding how food affects health
- 100 % reported increased confidence in preparing nutritious meals

Early Childhood Education - Child Care 2⁴¹

Identification number & delivery mechanism:

- CT 53607⁵ - Child Care Network
- Res 22-201 ECE 2⁶ - Child Care Network

Expenditure category - 2.11-Healthy Childhood Environments: Child Care

Description - The Family Support Program (FSP) provides childcare scholarships to high need families; families who are low-income (up to 250% Federal Poverty Level), experiencing homelessness, domestic violence, or another life crisis, including the COVID-19 pandemic. The families primarily reside in 48197/48198 zip codes, and/or they reside in a Low or Very Low Opportunity Zone in Washtenaw County. Without consistent and affordable quality childcare, families are not able to work regularly and engage in training and educational opportunities that yield higher earnings and a better quality of life. The crisis of the COVID-19 pandemic pushed these challenges to the forefront.

Funding amount - \$1,181,945.04

Project timeline - **Completed**

Intended outcomes - By receiving childcare scholarships, children that need the greatest level of support are able to access early learning and care programs that actively participate in quality improvement initiatives. The full impact of these projects will be shared in the Community Priority Fund Impact Evaluation that is set to be finalized in August of 2025. However, here are several key outcomes from this project.

- CCN provided child care scholarships to 407 children through Community Priority Fund. The overwhelming majority, 98% of parents and 96% of families, reported making progress toward financial stability through at least one key indicator, highlighting the program's effectiveness. Furthermore, CNN's scholarships and family support services facilitated valuable improvements in quality of life and well-being for participating families: 99% were able to access quality childcare programs,

⁵ CT 53607

⁶ Res 22-201 ECE 2

⁴¹ CPF ECE 2 Res 22-201

99% experienced less stress, and 97% reported greater stability in their childcare arrangements.

EMU Wrap Around Services

Identification number & delivery mechanism - CPF ATH 1 Res 22-201 Eastern Michigan University

Expenditure category - 2.24-Addressing Educational Disparities: Aid to High-Poverty Districts

Description - Wraparound services including social, health and economic access, educational support and resource provision for families living in impacted multi-family housing.

Funding amount - \$116,215.08

Project timeline - **Completed**

Intended outcomes – Increase services including social, health and economic access, educational support and resource provision for families living in impacted multi-family housing.

Educational Disparities - High Poverty 3

Identification number & delivery mechanism:

- CPF AED 3 Res 22-249 - Hutan⁷
- CPF AED 4 Res 22-249 - Washtenaw Intermediate School District⁸
- Res 22-201 AEDHP 3 - EMU Family Empowerment Program

Expenditure category - 2.24-Addressing Educational Disparities: Aid to High-Poverty Districts

Description - Adventure based movement and learning program for preschool and kindergarten children located in census tracts 48197 and 48198 zip codes.

Funding amount - \$225,574.20

Project timeline - **Completed**

Intended outcomes - The program aims have expanded to also unite families and the community in addressing educational disparities that stem from lack of opportunity and resources, and the disadvantages facing low-income families and communities of color. The full impact of these projects will be shared in the Community Priority Fund Impact Evaluation that is set to be finalized in August of 2025. However, here are several key outcomes from this project.

- Hutan - Reached 180 new children weekly across two schools, trained 20 educators in movement-literacy methods, and produced 26 literacy videos with 1,100 handouts distributed to families. Teachers report improved classroom climate and on-task behavior, with selective-mutism cases easing and early literacy engagement surging.

⁷ CPF AED 3 Res 22-249

⁸ CPF AED 4 Res 22-249

- EMU Family Empowerment Program - In total, 604 youth attended the 70 coding sessions over 2023 and 2024. This was in addition to the 515 children who attended after school tutoring at New Parkridge.

Prescription for Health

Identification number & delivery mechanism - ARPA 3.0 HD P. 8 9.7.2022⁹

Expenditure category - 6.1-Provision of Government Services

Description - Coordination of access to nutrition education and health services with support from Community Health Workers through the Health Department.

Funding amount - \$253,206.55

Project timeline – **Completed**

Environmental Justice

Identification number & delivery mechanism - ARPA 3.0 HD P. 8 9.7.2022⁴⁷

Expenditure category - 6.1-Provision of Government Services

Description - Updating pollution prevention regulations to bring in align with current knowledge and practices for the use and storage of chemicals used in businesses.

Funding amount - \$93,160.27

Project timeline - **Completed**

Medical Reserve Corp - EP

Identification number & delivery mechanism - ARPA 3.0 HD P. 10 9.7.22- Health Department¹⁰

Expenditure category - 6.1-Provision of Government Services

Description - As part of our agreement with the State of Michigan we are required to support our local Michigan Medical Reserve Corp with training, special initiatives and focus on roles and response. **Funding amount** - \$286,506.82

Project timeline - **Completed**

Financial Empowerment Center (OCED)

Identification number & delivery mechanism - ARPA 3.0 p. 10 9.21.2022¹¹ Office of Community & Economic Development

Expenditure category - 6.1-Provision of Government Services

Description - Assist households, small business and impacted industries to recover from the economic impacts of COVID 19. Financial counseling/ 1-on-1 financial coaching.

Funding amount - \$1,201,681.00

⁹ ARPA 3.0 HD P. 8 9.7.2022

⁴⁷ ARPA 3.0 HD P. 8 9.7.2022

¹⁰ ARPA 3.0 HD P. 10 9.7.22

¹¹ ARPA 3.0 p. 10 9.21.2022

Project timeline - Completed 50% or more. Remainder to be spent by December 31, 2026.

Government Projects IT/Facilities

Identification number & delivery mechanism - Quad Budget 11.16.2022¹² County Information & Technology

Expenditure category - 6.1-Provision of Government Services

Description - Projects undertaken by County IT and Facilities that support the overall operation of services across all County departments.

Funding amount - \$3,000,000.00

Project timeline - **Completed**

Assistance To Households - Food¹³

Identification number & delivery mechanism:

- CPF ATH P. 1 #22-249 - Northfield Human Services, Inc.
- Res 22-201 ATH 1 (Alt) - Eastern Michigan Univ Swoop's Food Pantry

Expenditure category - 2.1-Household Assistance: Food Programs

Description - Food programs serving the elderly, children, family and students in various settings.

Funding amount - \$161,000.00

Project timeline - **Completed**

Intended outcomes – Increased nutrition to low-income and other vulnerable populations. The full impact of these projects will be shared in the Community Priority Fund Impact Evaluation that is set to be finalized in August of 2025. However, here are several key outcomes from this project.

- Northfield Human Services - Since receiving ARPA CPF funding in April 2023, NHS has doubled participation at the pantry, increasing from 40 to over 144 in-person shoppers weekly. Over the grant period, NHS provided essential food assistance, delivery services, nursing care, and outreach efforts, strengthening its role as a community hub.
- EMU Swoop's Food Pantry - CPF funding accelerated measurable outcomes between April 2023 and July 2024: 18,242 visits (70 avg. shoppers/day in Fall '23 → 92 in Winter '24); Food Distribution: 243,170 total lbs. dispensed—including ~\$20,000 in cultural/dietary goods—reducing student food insecurity and broadening dietary options.

¹² Quad Budget 11.16.2022

¹³ CPF ATH P. 1 #22-249

Assistance To Households - Cash¹⁴

Identification number & delivery mechanism:

- CPF ATH P. 2 #22-249 – EMU Wrap Around Services- Eastern Michigan Univ Swoop's Food Pantry
- CPF ATH P. 3 #22-249 - Jewish Family Services, on behalf of Buenos Vecinos

Expenditure category - 2.3-Household Assistance: Cash Transfers

Description - Cash assistance to income eligible households who suffered economic impacts due to COVID 19.

Funding amount - \$418,450.00

Project timeline - Completed

Intended outcomes - Based on lessons learned, this project is to continue providing direct financial assistance to community members experiencing compounded negative consequences from the public health and economic impact of COVID-19. The full impact of these projects will be shared in the Community Priority Fund Impact Evaluation that is set to be finalized in August of 2025. However, here are several key outcomes from this project.

- Buenos Vecinos - From May 2023 to December 2024, 257 unique households served. Total assistance: \$290,000 in direct financial aid. Employment: Over 92% worked at least one job. Average support amount: \$1,213 per household. Primary uses of funds: Rent, food, and utilities. Geographic distribution: Over 50% of recipients lived in ZIP code 48197.

Housing Assistance - Other

Identification number & delivery mechanism

- CPF AH & H #22-201¹⁵ Dawn Farm

Expenditure category - 2.18-Housing Support: Other Housing Assistance

Description - Expansion of transitional housing in zip codes 48197 and 48198 to remove barriers to substance abuse recovery. Substance abuse increased dramatically during COVID and now more resources are needed to aid in recovery.

Funding amount - \$20,986.30

Project timeline - Completed

Intended outcomes - Provision of two additional resident apartments, 2 bedrooms each including utilities, anticipate an additional 10 individuals will be served. The full impact of these projects will be shared in the Community Priority Fund Impact Evaluation that is set to be finalized in August of 2025. However, here are several key outcomes from this project.

- Between January 2023 and August 2024, Dawn Farm completed intakes for 38 individuals for Aspen Chase transitional housing and provided bus passes for 32 residents to facilitate transportation.

¹⁴ CPF ATH P. 2 #22-249

¹⁵ CPF AH & H #22-201

- Employment was a critical focus, with all unemployed residents required to attend weekly job search groups until they secured employment. Within two weeks, many residents found jobs, demonstrating the effectiveness of these programs.
- While 47% of the residents maintained sobriety and successfully transitioned to independent living after an average stay of 187 days, another 47% returned to substance use, with some being referred to further care or other agencies.

Early Learning - Healthy Childhoods

Identification number & delivery mechanism - Res 22-201 ECE 3¹⁶ - Bottles-N-Backpacks Child Development Center, Inc

Expenditure category - 2.14-Healthy Childhood Environments: Early Learning

Description - Enhancing and expanding its STEAM curriculum serving children of color ages 3-12 in 48197/48198 zip codes to be implemented year-round across the organization.

Funding amount - \$599,968.00

Project timeline - **Completed**

Intended outcomes – Increase STEAM activities to underserved families. Provided medical and dental benefits to the staff for the first time. The full impact of these projects will be shared in the Community Priority Fund Impact Evaluation that is set to be finalized in August of 2025. However, here are several key outcomes from this project.

- Hired two new early childhood education teachers. These hires allowed BnB to double its capacity in two classrooms (18 additional seats). Offered 25 additional summer camp spots as well.

Economic Assistance – Other

Identification number & delivery mechanism - ARPA CPF #22-249¹⁷ - Our Community Reads

Expenditure category - 2.37-Economic Impact Assistance: Other

Description - Provision of services to those who suffered significant economic impact due to Covid focusing on supporting families in the 48197 and 48198 zip codes who are underserved. In addition to servicing youth ages 8-15 with programming, we also plan to service and provide support to families of our students by offering literacy events, enrichment opportunities and family events.

Funding amount - \$225,593.42

Project timeline - **Completed**

Intended outcomes - OCR is working to address the negative impacts of school disruption that has caused disrupted physiological functioning and depressed academic achievement. Our aim is to supplement the education students are receiving, focusing on literacy and meeting the social, cultural and educational needs of the students. Our goal is to help students become academically confident. The full impact of these projects will be shared in the Community Priority Fund Impact Evaluation that is set to

¹⁶ Res 22-201 ECE 3

¹⁷ ARPA CPF #22-249

be finalized in August of 2025. However, here are several key outcomes from this project.

- Our Community Reads - Hosted story time events for adults and youth to improve literacy. Sponsored monthly Queen's Club and Pharaoh's Club sessions for school-aged youth. Distributed over 750 free children's books. Took 30 students and several parent chaperones, on field trips to California, Washington DC, Pittsburgh, and New York City.

Broadband Affordability

Identification number & delivery mechanism - ARPA 1.0 P. 4 9-15-2021

Expenditure category - 6.1-Provision of Government Services

Description - To provide assistance to households to support internet access, digital literacy and affordability to ensure access to high-speed internet.

Funding amount - \$236,854.00

Project timeline – Completed less than 50%. Remainder to be spent by December 31, 2026.

Workforce Stabilization

Identification number & delivery mechanism -

Expenditure category - 6.1-Provision of Government Services

Description - Provide payments to eligible employees who have not received Premium Pay. To date, select employee groups have received Premium Pay due to their roles as front line, in person responders to the COVID-19 pandemic. This allocation provides a one- time payment, to eligible County employees who helped the County respond to the pandemic, who did not receive Premium Pay. Payment amounts, up to \$8,000, are proportional to tenure with the organization.

Funding amount - \$3,386,713.58

Project timeline - **Completed**

Court Government Services¹⁸

Identification number & delivery mechanism - ARPA Court Ser Sept 2023 Circuit & District Court

Expenditure category - 6.1-Provision of Government Services

Description - Provision of Circuit and District Court services for the community.

Funding amount - \$5,314,512.01

Project timeline - **Completed**

Parks & Rec Summer Camp

Identification number & delivery mechanism - Res 24-153 – Parks & Recreation

Expenditure category - 6.1 Provision of Government Services

Description - The camps address educational disparities associated with summer “brain drain”, which was exasperated during the pandemic in areas that were

¹⁸ ARPA Court Ser Sept 2023

disproportionately impacted by COVID-19. These camps are free to students and will directly serve families in those impacted areas.

Funding amount - \$54,936.50

Project timeline - **Completed**

Willow Run Acres

Identification number & delivery mechanism - Res 24-153 #2 – Willow Run Acres

Expenditure category – 6.1 Provision of Government Services

Description - Access to fresh food for low-income families most in the 48197/48198 zip codes. Willow Run Acres Clay Hill Community Farm and Garden (CHCFG) project. CHCFG will serve as one of the highest concentrations of low-income residents with fresh produce that are low cost. Other services provided are energy efficient water systems, community gardening beds, beehives, and more.

Funding amount - \$90,000

Project Timeline – Completed less than 50%. Project expected to be completed by December 31, 2026.

Labor NSLS Payments

Identification number & delivery mechanism - Res 24-174

Expenditure category - 6.1 Provision of Government Services

Description - Labor agreements include settlement of year end surplus through nonstructural lump sum payments.

Funding amount - \$7,571,350.22

Project timeline - **Completed**

Sheriff Corrections Gov't Services

Identification number & delivery mechanism – Memo 12.19.24

Expenditure category - 6.1 Provision of Government Services

Description - Payroll expenses for operations of Sheriff Corrections facilities.

Funding amount - \$3,434,511.87

Project timeline - **Completed**

Childhood Savings Accounts¹⁹

Identification number & delivery mechanism - Subaward No: CT 54102 – Washtenaw Intermediate School District

Expenditure category - 2.24-Addressing Educational Disparities: Aid to High-Poverty Districts

Description - Promote healthy childhood environments, address educational disparities through investing in lower income public schools, and begin to impact social determinants of health that caused disparate impact of COVID-19 in specific Washtenaw County communities.

Funding amount – \$0.00

¹⁹ ARPA 1.0 P.2 9-15-2022

Project timeline - Cancelled: Although this project was originally approved as part of the Additional Allocations in 2023, the use of ARPA dollars for this project were canceled. Although the project continues, the funding utilized for the Childhood Savings Accounts are no longer part of the Washtenaw County Recovery Plan.

Evaluation & Data Analysis

Identification number & delivery mechanism - ARPA 3.0 P.2 8-3-2022

Expenditure category - 6.1-Provision of Government Services

Description - Staffing support and associated operational expenses for the coordination, implementation and project administration of ARPA funded initiatives.

Funding amount - \$1,018,122.70

Project timeline - Completed more than 50%. Project expected to be completed in August 2025.

Support for Seniors²⁰

Identification number & delivery mechanism - ARPA 3.0 P.4 8-3-2022

Expenditure category - 6.1-Provision of Government Services

Description - Providing support and assistance to older adults disproportionately impacted by COVID-19 pandemic including food assistance, housing, health care and financial assistance.

Funding amount - \$3,800,000.00

Project timeline - Completed more than 50%. Expected completion by December 2026.

Affordable Housing Access

Identification number & delivery mechanism - ARPA 3.0 P.1 8-3-2022

Expenditure category - 6.1-Provision of Government Services

Description - Providing access to homeownership for low to moderate income residents in zip code 48197 which was impacted disproportionately by COVID.

Funding amount - \$3,600,000.00

Project timeline – **Completed**

Stormwater Infrastructure

Identification number & delivery mechanism - ARPA 3.0 P.5 8-3-2022²¹

Expenditure category - 6.1-Provision of Government Services

Description - Stormwater infrastructure maintenance, particularly the repair and replacement of culverts. The County and the County Road Commission will work with local cities, townships and villages in identifying projects.

Funding amount - \$2,000,000.00

Project timeline – **Completed**

²⁰ ARPA 3.0 P.4 8-3-2022

²¹ ARPA 3.0 P.5 8-3-2022

Financial Equity Center

Identification number & delivery mechanism - ARPA 3.0 P.6 8-3-2022

Expenditure category - 6.1-Provision of Government Services

Description - Provision of equity driven, poverty alleviation strategies and generational wealth building resources. Initiatives are intended to support the health of communities, and help households, small businesses, impacted industries recover from the economic impacts of Covid 19.

Funding amount - \$1,091,206.00

Project timeline - Completed more than 50%. Completion anticipated by December 31, 2026.

Health Department Initiatives

Identification number & delivery mechanism - ARPA 3.0 P. 8 9-21-20

Expenditure category - 6.1-Provision of Government Services

Description - Continuation through 2024 for the creation and maintenance of an equity centered Health Department supporting the initiatives started in 2022.

Project timeline - **Cancelled**: Although this project was originally approved as part of the ARPA 3.0 allocations, the use of ARPA dollars for this project were canceled.

County Infrastructure

Identification number & delivery mechanism - ARPA 3.0 P. 8 9-21-2022 County IT & County Facilities

Expenditure category - 6.1-Provision of Government Services

Description - Identified and approved projects overseen by County IT and County Facilities that have maximized long-term service improvements and that modernize the organization to meet an evolving demand by citizens.

Funding amount - \$2,635,367.75

Project timeline - Completed more than 50%. Completion anticipated by December 31, 2026.

Investing in Government Services

Identification number & delivery mechanism - ARPA 3.0 P. 8 9-21-2022

Expenditure category - 6.1-Provision of Government Services

Description- Investments in internal programs and services that support best practices, investing in evidence-based programming, and promoting innovative ideas.

Funding amount - \$2,372,203.30

Project timeline – Completed less than 50%. Completion anticipated by December 31, 2026.

Evaluation & Data Analysis

Identification number & delivery mechanism - ARPA CPF P. 1 #22-134²²

Expenditure category - 7.1-Administrative Expenses

Description – Data collection and evaluation processes to conform with ARPA reporting and evaluation requirements. Inclusive of staff and any needed software for data housing.

Funding amount - \$92,806.08

Project timeline - **Completed**

Premium Pay

Identification number & delivery mechanism - ARPA 3.0 P. 3 9-21-2022

Expenditure category - 6.1-Provision of Government Services

Description - Provide premium pay for county employees throughout the organization who provided services in person on the front line during Covid.

Funding amount - \$1,332,333.00

Project timeline - **Completed**

Community Violence Interventions:

Identification number & delivery mechanism^{23,24,63}

- Res 22-134 CVI 1- A Brighter Way
- Res 22-134 CVI 2 - Supreme Felons Inc.
- Res 22-134 CVI 3 - The Dispute Resolution Center
- Res 22-201 CVI 4 - Life After Incarceration: Transition and Recovery
- Res 23-026 CVI 5 - We The People Opportunity Farm, Inc.

Expenditure category - 1.11-Community Violence Interventions

Description - Provision of evidence based, community violence intervention services and violence and response programs to prevent violence and mitigate the impact of increased violence experienced during the pandemic.

Funding amount - \$1,751,987.39

Project timeline - **Completed**

Intended outcomes - To prevent violence and mitigate the impact of increased violence experienced during the pandemic. The full impact of these projects will be shared in the Community Priority Fund Impact Evaluation that is set to be finalized in August of 2025. However, here are several key outcomes from this project.

- A Brighter Way - Whereas the national average for employment of returning citizens one year after release is 34%, for A Brighter Way it was 100%, across 229 mentees. By comparison, only 22% were employed at intake. Similarly, 100% of participants had stable housing one year after beginning their participation with A Brighter Way.

²² ARPA CPF P. 1 #22-134

²³ ARPA CPF p. 2 #22-134

²⁴ Res 22-201 CVI 4

⁶³ Res 23-026

- Supreme Felons - From 2023 to 2024, the neighborhood watch program had 885 recorded interactions with the community. Of these, 375 were direct one-on-one interactions, often providing service to a resident. During that period, the neighborhood watch program directly intervened in potentially violent conflicts 109 times.
- The Dispute Resolution Center - Serviced an estimated 50 cases, instituting Restorative Justice processes and Peace Circle practices, annually referred by the Washtenaw County's Prosecutor's Office for deflection and diversion. The Dispute Resolution Center provides safe spaces, transportation, and meals and food for the participants of the restorative Peace Circles, when needed and requested.
- Life After Incarceration - Provided services to 82 justice-involved individuals from 2023-2024. For participants, they experienced improved quality of life once individual client-centered occupational therapy was extended outside jail for up to one year. Four clients who exited Michigan Department of Corrections were now employed with LAIRT as part of its new work program.
- We The People Opportunity Farm - Six returning citizens completed the carefully structured, paid internship. Five of these individuals obtained permanent employment, an indicator of the program's success as a workforce development opportunity.

Addressing Childcare Access

Identification number & delivery mechanism: ARPA 1.0 P.1 9.15.2021⁶⁴ - Childcare Network

Expenditure category - 2.11-Healthy Childhood Environments: Child Care

Description - Provides childcare scholarships to low-income families. Reduces the financial burden. Increases access to quality childcare for those who cannot afford it. Helps families work/engage in academic/training programs that lead to financial stability.

Funding amount - \$1,000,000.00

Project timeline - **Completed**

Intended outcomes - Addressing access to childcare equitably in Washtenaw County through the provision of navigation services and financial assistance.

Weatherization Services

Identification number & delivery mechanism - ARPA 1.0 P.5 9.15.2021²⁵ - Office of Community & Economic Development

Expenditure category - 2.2-Household Assistance: Rent, Mortgage, and Utility Aid

Description - Providing home weatherization services to eligible Washtenaw County Residents with incomes documented at or below 65% Area Median Income.

Funding amount - \$1,400,000.00

⁶⁴ ARPA 1.0 P.1 9.15.2021

²⁵ ARPA 1.0 P.5 9.15.2021

Project timeline - Completed

Intended outcomes - Seeks to improve the energy efficiency and health and safety of eligible resident homes and to reduce financial hardship due to aging or failing home infrastructure.

Leading with Data for Equity

Identification number & delivery mechanism - ARPA 2.0 HD P.1. 3.2.2022 – Washtenaw County Health Department

Expenditure category - 3.4-Public Sector Capacity: Effective Service Delivery

Description - "Public health investment and COVID-19 recovery are focused on those areas of the county with a high social vulnerability index and lower opportunity. This includes community engagement and data analysis, including ongoing support for the Conduent community health indicator data and Health for All website, as well as additional data analytics and community health planning capacity for the Health Department. Additional engagement is based on feedback from affected communities. In addition, public health interventions are identified and prioritized in partnership with community members and stakeholders to address community identified public health priorities. This is accomplished through regular and ongoing community engagement in the form of surveys, focus groups, community meetings, and ongoing collaboration with community partners."

Funding amount - \$1,660,402.59

Project timeline - Completed

Intended outcomes – Enhanced Behavioral Risk Factor Surveillance System (BRFSS) for Washtenaw County. Additional data analytics capacity for the Health Department. Creation of community health dashboards and reports to track improvements in prioritized health indicators. Support Health in All Policies throughout the County through cross-sector collaboration and advocacy.

Leading with Data for Equity

Identification number & delivery mechanism – Data 2025-2026 Washtenaw County Health Department

Expenditure category – 6.1 Provision of Government Services

Description - "Public health investment and COVID-19 recovery are focused on those areas of the county with a high social vulnerability index and lower opportunity. This includes community engagement and data analysis, including ongoing support for the Conduent community health indicator data and Health for All website, as well as additional data analytics and community health planning capacity for the Health Department. Additional engagement is based on feedback from affected communities. In addition, public health interventions are identified and prioritized in partnership with community members and stakeholders to address community identified public health priorities. This is accomplished through regular and ongoing community engagement in the form of surveys, focus groups, community meetings, and ongoing collaboration with community partners."

Funding amount - \$920,464.26

Project timeline – Completed less than 50%. Project expected to be completed by December 31, 2026.

Intended outcomes – Enhanced Behavioral Risk Factor Surveillance System (BRFSS) for Washtenaw County. Additional data analytics capacity for the Health Department. Creation of community health dashboards and reports to track improvements in prioritized health indicators. Support Health in All Policies throughout the County through cross-sector collaboration and advocacy.

Healthy Neighborhoods

Identification number & delivery mechanism - ARPA 2.0 HD P.4 3.2.2022 – Washtenaw County Health Department

Expenditure category - 2.19-Social Determinants of Health: Community Health Workers or Benefits Navigators

Description - Focus of this project is on ensuring access to healthcare services and the social safety net, supporting community resilience, and root causes of chronic disease. The focus is on neighborhoods and households that are socially vulnerable and impacted by lack of access to resources and healthcare.

Funding amount - \$1,329,129.37

Project timeline - **Completed**

Intended outcomes - Establish a network of community health workers (CHWs) to focus on root causes of chronic disease and improve access to healthcare services, including for older adults. Public health staff and a network of CHWs will work with individuals and communities to build resiliency, support community-based initiatives, and work to improve community-level health outcomes.

Building Healthy Places²⁶

Identification number & delivery mechanism: ARPA 2.0 HD P.5 3.3.2022

- Avalon Housing²⁷
- Health Department - Washtenaw County²⁸

Expenditure category - 1.14-Other Public Health Services

Description - Work under this initiative will focus on a community-based grant program within qualified census tracts to promote public health through structural changes to the built environment. Work will be in collaboration with other Washtenaw County public health ARPA projects.

Funding amount - \$318,704.99

Project timeline - Completed more than 50%. Expected completion by Dec. 31, 2026.

Intended outcomes - The primary focus of this project is to support structural changes to the built environment in qualified census tracts, which will support resiliency and improve health outcomes. All county residents will live in healthy neighborhoods that have structural support, recreational and pedestrian access, and access to basic needs

²⁶ ARPA 2.0 HD P.5 3.3.2022

²⁷ HD ARPA 2.0 P. 5

²⁸ Res 22-030 HD P. 5

such as grocery stores, access to healthy foods, safe neighborhoods, and transportation. This reestablished the Health Department's community-based grant program to neighborhoods to promote public health through structural changes to the built environment and allow us to collaborate with local governments on structural changes such as better pedestrian access.

Fully ADA Compliant Health Department

Identification number & delivery mechanism - ARPA 2.0 HD P.7 3.2.2022

Washtenaw County Health Department

Expenditure category - 6.1-Provision of Government Services

Description - Not all health department facilities are completely ADA compliant, and signage is poor, making locating necessary services difficult. The elevator will receive upgrades and new signage will be added. Other repairs will be made to areas where the public is served in to increase accessibility for all.

Funding amount - \$680,267.54

Project timeline - **Completed**

Healthy Homes - Healthy Together⁶⁹

Identification number & delivery mechanism - ARPA 2.0 HD P.2 3.20.2022

Expenditure category - 1.14-Other Public Health Services

Description - Promoting equitable outcomes, Assistance to low/moderate income households Programs that address housing instability work with individuals to address health issues related to COVID, e.g., asthma, diabetes ensure eligible families are referred to key programs like MIHP, CSHCS, WIC, and work on lead abatement.

Funding amount - \$397,004.85

Project timeline - **Completed**

Intended outcomes - Address environmental health/home hazards (e.g., lead, failing septic systems, bedbugs, preventing falls), and provide individualized supports that create healthy homes for children and older adults. Collaborate with healthcare providers to ensure that all eligible families are offered services through Children's Special Healthcare Services and Maternal Infant Health Program. Strengthen housing complaint response to address substandard housing and establish a Barrier Busters fund for home environmental and safety enhancements/repairs.

Lead Abatement - Homes

Identification number & delivery mechanism - Res 22-030 HD P. 3 ^{29,30}

Expenditure category - 2.20-Social Determinants of Health: Lead Remediation

Description - Address environmental health/home hazards of lead through remediation.

Project timeline - **Cancelled**: Although the project was originally approved as part of the Washtenaw Recovery Plan, the use of ARPA dollars for this project were canceled.

²⁹ Res 22-030 HD P. 3

³⁰ ARPA 2.0 HD P. 3 3.2.2022

Mobile Services Provision (Mobile Services Support Initiative)

Identification number & delivery mechanism - ARPA 2.0 P. 1 3.2.2022

Expenditure category - 6.1-Provision of Government Services

Description - Bringing governmental services into high-need communities rather than asking the public to come to County facilities, thus eliminating the transportation barrier.

Funding amount - \$770,947.00

Project timeline - Completed more than 50%. Project planned to be complete by December 31, 2026.

Broadband Infrastructure

Identification number & delivery mechanism - ARPA 1.0 P. 3B 9.15.2022³¹
Washtenaw Fiber

Expenditure category - 6.1-Provision of Government Services

Description - "Last mile" high speed broadband services for unserved/underserved households in the County.

Funding amount - \$12,902,242.00

Project timeline - Completed more than 50%. Funding is completely obligated and expected to be fully expended by Dec. 31, 2026.

Broadband Infrastructure³²

Identification number & delivery mechanism:

- Subaward No: Res 21-158 BI 1 ³³– Comcast Cable Communications, LLC
- Subaward No: Res 21-158 BI 2 ³⁴– Spectrum Mid-America, LLC
- Subaward No: CT 53633 – DCS Technology Designs, LLC

Expenditure Category: 5.19 Broadband: "last Mile" projects

Description - Expand affordable and equitable high-speed broadband internet infrastructure to those areas of the county that are unserved or underserved. Expenses through 12.31.2021 are for legal counsel support in drawing up contracts with four Broadband providers to provide the infrastructure work.

Funding amount - \$972,400.00

Project timeline - Completed 50% or more

Intended outcomes - Expand affordable and equitable high-speed broadband internet infrastructure to those areas of the county that are unserved or underserve

³¹ ARPA 1.0 P. 3B 9.15.2022

³² ARPA 1.0 P.3 9-15-2021

³³ Res 21-158 BI 1

³⁴ Res 21-158 BI 2

